

Before Starting the CoC Application

You must submit all three of the following parts in order for us to consider your Consolidated Application complete:

1. the CoC Application,
2. the CoC Priority Listing, and
3. all the CoC's project applications that were either approved and ranked, or rejected.

As the Collaborative Applicant, you are responsible for reviewing the following:

1. The FY 2021 CoC Program Competition Notice of Funding Opportunity (NOFO) for specific application and program requirements.
2. The FY 2021 CoC Application Detailed Instructions which provide additional information and guidance for completing the application.
3. All information provided to ensure it is correct and current.
4. Responses provided by project applicants in their Project Applications.
5. The application to ensure all documentation, including attachment are provided.

Your CoC Must Approve the Consolidated Application before You Submit It
- 24 CFR 578.9 requires you to compile and submit the CoC Consolidated Application for the FY 2021 CoC Program Competition on behalf of your CoC.

- 24 CFR 578.9(b) requires you to obtain approval from your CoC before you submit the Consolidated Application into e-snaps.

Answering Multi-Part Narrative Questions

Many questions require you to address multiple elements in a single text box. Number your responses to correspond with multi-element questions using the same numbers in the question. This will help you organize your responses to ensure they are complete and help us to review and score your responses.

Attachments

Questions requiring attachments to receive points state, "You Must Upload an Attachment to the 4B. Attachments Screen." Only upload documents responsive to the questions posed—including other material slows down the review process, which ultimately slows down the funding process. Include a cover page with the attachment name.

- Attachments must match the questions they are associated with—if we do not award points for evidence you upload and associate with the wrong question, this is not a valid reason for you to appeal HUD's funding determination.

- We must be able to read the date and time on attachments requiring system-generated dates and times, (e.g., a screenshot displaying the time and date of the public posting using your desktop calendar; screenshot of a webpage that indicates date and time).

1A. Continuum of Care (CoC) Identification

To help you complete the CoC Application, HUD published resources at https://www.hud.gov/program_offices/comm_planning/coc/competition, including:

- Notice of Funding Opportunity (NOFO) for Fiscal Year (FY) 2021 Continuum of Care Program Competition
- FY 2021 CoC Application Detailed Instructions—essential in helping you maximize your CoC Application score by giving specific guidance on how to respond to many questions and providing specific information about attachments you must upload
- 24 CFR part 578

1A-1. CoC Name and Number: GA-501 - Georgia Balance of State CoC

1A-2. Collaborative Applicant Name: Georgia Department of Community Affairs

1A-3. CoC Designation: CA

1A-4. HMIS Lead: Georgia Department of Community Affairs

1B. Coordination and Engagement–Inclusive Structure and Participation

To help you complete the CoC Application, HUD published resources at https://www.hud.gov/program_offices/comm_planning/coc/competition, including:
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1B-1.	Inclusive Structure and Participation–Participation in Coordinated Entry.	
	NOFO Sections VII.B.1.a.(1), VII.B.1.e., VII.B.1.n., and VII.B.1.p.	

In the chart below for the period from May 1, 2020 to April 30, 2021:

1.	select yes or no in the chart below if the entity listed participates in CoC meetings, voted—including selecting CoC Board members, and participated in your CoC’s coordinated entry system; or
2.	select Nonexistent if the organization does not exist in your CoC’s geographic area:

	Organization/Person	Participated in CoC Meetings	Voted, Including Electing of CoC Board Members	Participated in CoC’s Coordinated Entry System
1.	Affordable Housing Developer(s)	No	No	No
2.	Agencies serving survivors of human trafficking	Yes	Yes	Yes
3.	CDBG/HOME/ESG Entitlement Jurisdiction	Yes	Yes	Yes
4.	CoC-Funded Victim Service Providers	Yes	Yes	Yes
5.	CoC-Funded Youth Homeless Organizations	Yes	Yes	Yes
6.	Disability Advocates	Yes	Yes	No
7.	Disability Service Organizations	Yes	Yes	Yes
8.	Domestic Violence Advocates	Yes	Yes	Yes
9.	EMS/Crisis Response Team(s)	Yes	Yes	Yes
10.	Homeless or Formerly Homeless Persons	Yes	Yes	Yes
11.	Hospital(s)	No	No	Yes
12.	Indian Tribes and Tribally Designated Housing Entities (TDHEs) (Tribal Organizations)	Nonexistent	No	No
13.	Law Enforcement	Yes	No	Yes
14.	Lesbian, Gay, Bisexual, Transgender (LGBT) Advocates	Yes	Yes	No
15.	LGBT Service Organizations	No	No	No
16.	Local Government Staff/Officials	Yes	Yes	Yes
17.	Local Jail(s)	Yes	No	No
18.	Mental Health Service Organizations	Yes	Yes	Yes

19.	Mental Illness Advocates	Yes	Yes	Yes
20.	Non-CoC Funded Youth Homeless Organizations	Yes	Yes	Yes
21.	Non-CoC-Funded Victim Service Providers	Yes	Yes	Yes
22.	Organizations led by and serving Black, Brown, Indigenous and other People of Color	Yes	Yes	Yes
23.	Organizations led by and serving LGBT persons	No	No	No
24.	Organizations led by and serving people with disabilities	Yes	Yes	No
25.	Other homeless subpopulation advocates	Yes	Yes	No
26.	Public Housing Authorities	Yes	Yes	Yes
27.	School Administrators/Homeless Liaisons	Yes	Yes	Yes
28.	Street Outreach Team(s)	Yes	Yes	Yes
29.	Substance Abuse Advocates	Yes	Yes	No
30.	Substance Abuse Service Organizations	Yes	Yes	Yes
31.	Youth Advocates	Yes	Yes	Yes
32.	Youth Service Providers	Yes	Yes	Yes
Other:(limit 50 characters)				
33.	GA Dept. of Community Supervision	Yes	Yes	Yes
34.	US Dept. of Veterans Affairs	Yes	Yes	Yes

1B-2.	Open Invitation for New Members.	
	NOFO Section VII.B.1.a.(2)	

Describe in the field below how your CoC:	
1.	communicated the invitation process annually to solicit new members to join the CoC;
2.	ensured effective communication with individuals with disabilities, including the availability of accessible electronic formats;
3.	conducted outreach to ensure persons experiencing homelessness or formerly homeless persons are encouraged to join your CoC; and
4.	invited organizations serving culturally specific communities experiencing homelessness in the geographic area to address equity (e.g., Black, Latino, Indigenous, persons with disabilities).

(limit 2,000 characters)

The CoC sends out an email notice to interested parties located within or providing services to people experiencing homelessness in the Balance of State's jurisdiction to solicit membership (over 1,100 people) annually. In addition, the CoC's web site includes an open invitation process for becoming a member. The CoC also solicits new members through DCA's Coordinated Entry Coordinators in local planning sessions and at technical assistance/training sessions provided by the CoC. Finally, the CoC has targeted a number of providers who are based in other CoCs. Many of these agencies are directly recruited to join the Balance of State CoC and apply for funding in areas with unmet needs. This approach has been very successful in growing membership and coverage in the provision of services.

Every effort is made to assist individuals needing an accommodation due to a disability, including ensuring that capable staff are available to assist any such individuals, and creating effective communication formats that can be accessed by persons with disabilities. Because emails and PDFs can now readily be accessed by persons with visual impairments, membership solicitation and

other critical information is conveyed in electronic format. DCA also consults with established existing partners including the Statewide Independent Living Council of Georgia (Centers for Independent Living) on how to best communicate and work with the population they represent.

In the last year the CoC recruited homeless and/or formerly homeless youth to serve on the Youth Action Board, and they participate regularly. Associated outreach efforts will encourage (and have encouraged) those with lived experience of homelessness to participate in the CoC.

CoC membership currently includes organizations that represent culturally Latino communities and persons with disabilities experiencing homelessness. The CoC will continue work to further expand representation.

1B-3.	CoC's Strategy to Solicit/Consider Opinions on Preventing and Ending Homelessness.	
	NOFO Section VII.B.1.a.(3)	

Describe in the field below how your CoC:	
1.	solicited and considered opinions from a broad array of organizations and individuals that have knowledge of homelessness, or an interest in preventing and ending homelessness;
2.	communicated information during public meetings or other forums your CoC uses to solicit public information; and
3.	took into consideration information gathered in public meetings or forums to address improvements or new approaches to preventing and ending homelessness.

(limit 2,000 characters)

Significant efforts are made to obtain stakeholder input and participation from those with expertise in addressing homelessness. Input was solicited from BoS CoC membership on the CoC's funding priorities for the State ESG competition. The CoC continues to solicit provider and local government input within coordinated entry (CE) implementation regions in Bartow, Bibb, Colquitt, Douglas, Glynn, Hall, and Liberty counties. The CoC is also working with the additional communities of Dougherty, Troup, Gwinnett, Clayton, and Lowndes counties for coordinated entry. Through the CE evaluation process, staff conducted interviews and focus groups to gain input in the CE process. In the last year the CoC recruited homeless and/or formerly homeless youth to serve on the Youth Action Board, and they participate regularly.

Input is solicited on a regular basis from meetings of and communications with the CoC Board, which consists of representation from 7 agencies assisting homeless households statewide, and those working regionally and locally. Nonprofit providers, homeless coalitions, and community action agencies are represented on the committee that drafts policy and documents for Board approval regarding the implementation of CE. Entitlement jurisdictions and nonprofits also provided input into the development of written standards.

Public meetings are advertised by the CoC and by partners in CE access point communities as applicable. The CoC sends public meeting notices and agendas to an extensive email list of interested parties in electronic format (PDF). The CoC also communicates regularly through email notices regarding membership meetings, where staff solicit information.

Information received from the public is considered by collaborative applicant staff as it oversees homeless strategy implementation approved by the CoC Board. Improvements and new approaches are integrated into strategy planning when they are feasible and allowable under HUD regulation and guidance.

1B-4.	Public Notification for Proposals from Organizations Not Previously Funded.	
	NOFO Section VII.B.1.a.(4)	

Describe in the field below how your CoC notified the public:	
1.	that your CoC’s local competition was open and accepting project applications;
2.	that your CoC will consider project applications from organizations that have not previously received CoC Program funding;
3.	about how project applicants must submit their project applications;
4.	about how your CoC would determine which project applications it would submit to HUD for funding; and
5.	how your CoC effectively communicated with individuals with disabilities, including making information accessible in electronic formats.

(limit 2,000 characters)

On 9/14/21, a notice seeking new proposals was issued to 1,194 persons representing nonprofits, faith based organizations, coalitions, and other interested parties throughout the CoC. Advertisement was posted on the CoC website and reviewed at the CoC membership meeting. On 9/17/21 and 9/22/21 the CoC held web-based new project applicant meetings to train all prospective applicants on eligibility related to new projects, activities, persons served, and match/leveraging. Prospective applicants were briefed on priorities, application scoring criteria, threshold factors, submission requirements/process, and other CoC and HUD requirements.

This year, the CoC received six review applications for new projects. Three of the six new project applications submitted for review were from first-time project applicants, and the project from one first-time project applicant met threshold and is included on the final ranking.

All new applicants that meet threshold requirements for organizational capacity and other eligibility requirements are scored with the same methodology and objective scoring criteria where the project application score will determine final ranking for the project listing. Organizational capacity is assessed by the CoC to determine if an applicant has the basic financial, administrative, and general organizational infrastructure necessary to successfully implement a HUD CoC project.

The CoC policy was released in electronic format (PDF). CoC policy included the following language: Any individual who needs an accommodation because of a disability or documents in accessible electronic formats (e.g.PDF) should contact Tina Moore at 404-327-6870 or email fairhousing@dca.ga.gov. Individuals who are hearing- or speech-impaired should use the Georgia Relay services at 1-800-255-0056 or by dialing 7-1-1 (no charge to use Georgia Relay within the local calling area). More information on Georgia Relay can be found at <https://georgiarelay.org/>.

1C. Coordination and Engagement–Coordination with Federal, State, Local, Private, and Other Organiza

To help you complete the CoC Application, HUD published resources at https://www.hud.gov/program_offices/comm_planning/coc/competition, including:

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1C-1.	Coordination with Federal, State, Local, Private, and Other Organizations.	
	NOFO Section VII.B.1.b.	

In the chart below:

- | | |
|----|--|
| 1. | select yes or no for entities listed that are included in your CoC’s coordination, planning, and operations of projects that serve individuals, families, unaccompanied youth, persons who are fleeing domestic violence who are experiencing homelessness, or those at risk of homelessness; or |
| 2. | select Nonexistent if the organization does not exist within your CoC’s geographic area. |

	Entities or Organizations Your CoC Coordinates with for Planning or Operations of Projects	Coordinates with Planning or Operations of Projects
1.	Funding Collaboratives	No
2.	Head Start Program	Yes
3.	Housing and services programs funded through Local Government	Yes
4.	Housing and services programs funded through other Federal Resources (non-CoC)	Yes
5.	Housing and services programs funded through private entities, including Foundations	Yes
6.	Housing and services programs funded through State Government	Yes
7.	Housing and services programs funded through U.S. Department of Health and Human Services (HHS)	Yes
8.	Housing and services programs funded through U.S. Department of Justice (DOJ)	Yes
9.	Housing Opportunities for Persons with AIDS (HOPWA)	Yes
10.	Indian Tribes and Tribally Designated Housing Entities (TDHEs) (Tribal Organizations)	Nonexistent
11.	Organizations led by and serving Black, Brown, Indigenous and other People of Color	Yes
12.	Organizations led by and serving LGBT persons	No
13.	Organizations led by and serving people with disabilities	Yes
14.	Private Foundations	No
15.	Public Housing Authorities	Yes
16.	Runaway and Homeless Youth (RHY)	Yes
17.	Temporary Assistance for Needy Families (TANF)	Yes
	Other:(limit 50 characters)	

18.	DJJ Youth Re-Entry Taskforce	Yes
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1C-2.	CoC Consultation with ESG Program Recipients.	
	NOFO Section VII.B.1.b.	

Describe in the field below how your CoC:	
1.	consulted with ESG Program recipients in planning and allocating ESG and ESG-CV funds;
2.	participated in evaluating and reporting performance of ESG Program recipients and subrecipients;
3.	provided Point-in-Time (PIT) count and Housing Inventory Count (HIC) data to the Consolidated Plan jurisdictions within its geographic area; and
4.	provided information to Consolidated Plan Jurisdictions within your CoC's geographic area so it could be addressed in Consolidated Plan update.

(limit 2,000 characters)

The Continuum consults regularly with ESG Recipients. In June, the CoC met with the Georgia Non-entitlement to develop funding priorities for ESG-CV activities, and Collaborative Applicant staff facilitated obtaining priority input for the allocation of State ESG funds from Clayton County, Gwinnett County, and Macon-Bibb County.

The CoC has collaborated with ESG Program recipients through the CES planning and implementation process. CES staff communicates with ESG program recipients that fund projects that are a part of the regional CES implementations in the BoS. CES staff shares data and reports specific to the management and effectiveness of the CES. The data and reports include data quality, APR, and referral outcomes. These reports allow ESG recipients to look at the performance of their funded projects, understand their level of participation in coordinated entry, and understand overall performance of the coordinated entry system.

The BoS CoC has worked closely with the Georgia Non-Entitlement ESG program recipient during the ESG-CV funding allocation. CoC staff provided feedback on ESG applicant's participation in the BoS CES. Additionally, when ESG-CV allowable activities were expanded to include Coordinated Entry, the BoS CoC and the state ESG non-entitlement created a plan to allocate ESG-CV funds to agencies that are leading the coordinated entry implementations in the BoS. That collaboration has resulted in the distribution of close to \$438,000 of ESG-CV funds that go to directly support the CES efforts in the BoS.

The CoC sent data on local homelessness that includes a brief analysis of the 2019 PIT and the 2021 HIC to ESG program recipients, so homelessness can be addressed in Consolidated Plan updates.

1C-3.	Ensuring Families are not Separated.	
	NOFO Section VII.B.1.c.	

Select yes or no in the chart below to indicate how your CoC ensures emergency shelter, transitional housing, and permanent housing (PSH and RRH) do not deny admission or separate family members regardless of each family member's self-reported gender:

1.	Conducted mandatory training for all CoC- and ESG-funded service providers to ensure families are not separated.	Yes
2.	Conducted optional training for all CoC- and ESG-funded service providers to ensure families are not separated.	Yes
3.	Worked with ESG recipient(s) to adopt uniform anti-discrimination policies for all subrecipients.	Yes
4.	Worked with ESG recipient(s) to identify both CoC- and ESG-funded facilities within your CoC's geographic area that might be out of compliance and took steps to work directly with those facilities to bring them into compliance.	Yes
5.	Sought assistance from HUD by submitting AAQs or requesting technical assistance to resolve noncompliance of service providers.	No
6.	Other. (limit 150 characters)	

1C-4.	CoC Collaboration Related to Children and Youth—SEAs, LEAs, Local Liaisons & State Coordinators.	
	NOFO Section VII.B.1.d.	

Describe in the field below:	
1.	how your CoC collaborates with youth education providers;
2.	your CoC's formal partnerships with youth education providers;
3.	how your CoC collaborates with State Education Agency (SEA) and Local Education Agency (LEA);
4.	your CoC's formal partnerships with SEAs and LEAs;
5.	how your CoC collaborates with school districts; and
6.	your CoC's formal partnerships with school districts.

(limit 2,000 characters)

The CoC governance charter requires that one member of the CoC Board of Directors be appointed from the Georgia Department of Education. This appointment ensures input from the educational system for CoC planning purposes. CoC-wide policy adopted by the Board of Directors then has direct influence on how the homeless response system is implemented at the local level. The CoC has also formed a Youth Homelessness Advisory Group, which consists of membership and input from education agencies serving youth in the CoC. Additionally, the CoC has convened the Georgia State Agency Collaborative with representatives from the Technical College System of Georgia, Division of Family and Children services, Department of Juvenile Justice and the Department of Early Care and Learning. GSAC is a small group focused on high-level state agency collaboration tasked with creating the overall strategy related to youth homelessness prevention and diversion.

Each coordinated entry implementation in the 152 county CoC is led by a local planning group. The planning guide provided for these groups by the CoC requires that they collaborate with youth education providers, local education agencies, and school districts in the area. Additionally, the education policy adopted by the CoC requires that all CoC and ESG funded providers have a designated staff person to coordinate with the local McKinney-Vento Local Education Liaison.

CoC staff, partner agencies, and representatives from coordinated entry local planning groups regularly attend homeless coalition meetings throughout the CoC. The CoC collaborates with representatives from local education systems

and McKinney-Vento Local Education Liaisons at these coordinated entry planning sessions.

1C-4a.	CoC Collaboration Related to Children and Youth–Educational Services–Informing Individuals and Families Experiencing Homelessness about Eligibility.	
	NOFO Section VII.B.1.d.	

Describe in the field below written policies and procedures your CoC adopted to inform individuals and families who become homeless of their eligibility for educational services.

(limit 2,000 characters)

The CoC has adopted a formal education policy, which has been in place since 2015. The policy requires all CoC and ESG funded providers to maintain regular contact with local school liaisons, and other community education representatives, to ensure families receive immediate services and that schools provide additional support as needed. The policy also requires that specific staff are designated within each agency to ensure participants are informed of their educational rights and children and youth have access appropriate education services. Agencies are required to ensure that families have the ability to exercise their right to choice when selecting educational opportunities.

Agencies are required by the policy to contact the local homeless liaison to access services for families with school aged children upon program intake. Due to significant variation in structure and processes set forth by homeless liaisons in across the 152 county coverage area of the CoC, agencies are instructed by the policy to always respect local procedures.

1C-4b.	CoC Collaboration Related to Children and Youth–Educational Services–Written/Formal Agreements or Partnerships with Early Childhood Services Providers.	
	NOFO Section VII.B.1.d.	

Select yes or no in the chart below to indicate whether your CoC has written formal agreements or partnerships with the listed providers of early childhood services:

		MOU/MOA	Other Formal Agreement
1.	Birth to 3 years	No	No
2.	Child Care and Development Fund	No	No
3.	Early Childhood Providers	No	No
4.	Early Head Start	No	No
5.	Federal Home Visiting Program–(including Maternal, Infant and Early Childhood Home and Visiting or MIECHV)	No	No
6.	Head Start	No	No
7.	Healthy Start	No	No
8.	Public Pre-K	No	No
9.	Tribal Home Visiting Program	No	No
	Other (limit 150 characters)		
10.			

1C-5.	Addressing Needs of Domestic Violence, Dating Violence, Sexual Assault, and Stalking Survivors--Annual Training--Best Practices.	
	NOFO Section VII.B.1.e.	

Describe in the field below how your CoC coordinates to provide training for:

1.	Project staff that addresses safety and best practices (e.g., trauma-informed, victim-centered) on safety and planning protocols in serving survivors of domestic violence and indicate the frequency of the training in your response (e.g., monthly, semi-annually); and
2.	Coordinated Entry staff that addresses safety and best practices (e.g., trauma informed care) on safety and planning protocols in serving survivors of domestic violence and indicate the frequency of the training in your response (e.g., monthly, semi-annually).

(limit 2,000 characters)

The CoC continues to work with the Georgia Coalition Against Domestic Violence (GCADV) and local victim service providers (VSP) to develop training for homeless service providers, victim service providers, and Coordinated Entry access point staff on best practices for serving survivors of domestic violence, dating violence, sexual assault, and stalking. Training topics include coordinated entry for victim service providers, safety planning, trauma informed care, client-centered service provision, and engagement with the justice system. Training is offered to all CoC members at least annually. Training, provided by local VSPs, is offered more frequently to coordinated entry access point staff and homeless services providers in regional coordinated entry systems based on needs identified by the community and coordinated entry staff. The CoC also provides annual training on its VAWA policies and procedures, which ensure that agencies make all clients aware of their VAWA rights and protections.

To facilitate further training on these and other relevant topics, the CoC conducted training on VAWA and safety planning in October 2021, and plans to conduct this training again at the Housing Symposium in 2022. Training may be recorded by CoC staff and posted on the collaborative applicant's website for ongoing reference by participating agencies. The 2022 Symposium will have other relevant trainings, including a separate Trauma Informed Care training session, and a Safety Planning Training with best practices for front line coordinated entry staff.

1C-5a.	Addressing Needs of Domestic Violence, Dating Violence, Sexual Assault, and Stalking Survivors--Using De-identified Aggregate Data.	
	NOFO Section VII.B.1.e.	

Describe in the field below how your CoC uses de-identified aggregate data from a comparable database to assess the special needs related to domestic violence, dating violence, sexual assault, and stalking survivors.

(limit 2,000 characters)

Upon moving DV agencies off Apricot, and responding to agency requests to further refine the system. DCA has collected over three years' worth of data in our HMIS comparable database. This data's primary value to the CoC has been to assess the size/scope of the problem and relevant demographics, family composition, and subpopulation membership. The CAPER has been central to these efforts. The data informs the CoC as to whether additional projects may

be needed, as well as informing the CoC as to further opportunities for collaboration to better serve this population. Relevant collaborations can include working with the criminal justice system, educational system, health care systems, LGBTQ groups, employment resources, veteran's groups, and youth providers.

There are data analysis limitations built into the comparable database in the interest of client security. The administrator of the comparable database cannot access client level data per agreement with the agencies. Since many users came from the Apricot system, ongoing TA designed to improve data quality by participating agencies will make this an increasingly valuable source of information.

To gain additional insights, and build onto the CoC's comparable database analysis, the CoC supplements HMIS comparable database data by looking at our HMIS data. All Heads of Household and adults at entry for CoC, ESG, and HOPWA funded projects undergo the HMIS Domestic Violence Assessment in the HMIS system. The assessment captures whether the client has ever experienced domestic violence, dating violence, sexual assault, or stalking, when it occurred and whether they are currently fleeing. This data revolves around persons with a past history of domestic violence, dating violence, sexual assault or stalking. However, it still is useful to inform the CoC about longer-term consequences of domestic violence and gives a broader statistical sample to draw from.

1C-5b.	Addressing Needs of Domestic Violence, Dating Violence, Sexual Assault, and Stalking Survivors—Coordinated Assessment—Safety, Planning, and Confidentiality Protocols.	
	NOFO Section VII.B.1.e.	

Describe in the field below how your CoC's coordinated entry system protocols incorporate trauma-informed, victim-centered approaches while maximizing client choice for housing and services that:	
1.	prioritize safety;
2.	use emergency transfer plan; and
3.	ensure confidentiality.

(limit 2,000 characters)

The BoS CoC Coordinated Entry System (CES) is designed to support population-specific needs of survivors accessing services through both victim service providers (VSP) and other providers. Coordinated Entry (CE) Written Standards Policies and Procedures outline a process that ensures safety and confidentiality. It allows survivors to be prioritized for available resources without being entered into HMIS or sharing any identifying information with the lead agency or referral agency. Survivors are able to decide what, and with whom, information is shared. CE Written Standards incorporate an emergency transfer plan policy for the relocation of victims when safety is at risk.

Assessment and referral processes ensure choice for survivors in how and where they access the CES and emphasizes the importance of client needs, input, and choices. Regional implementations are tasked to coordinate with local VSPs to create policies and procedures on how to proceed when an individual or family self-identifies as a survivor. That procedure includes providing them with the opportunity to receive an immediate direct referral to a

VSP. Households receiving services through a VSP are able to be assessed for referral to all homeless resources without having to report to a CES access point. All staff at CES access points are trained on safety planning, trauma informed care, confidentiality, and the CE Written Standards. The Emergency Plan policy prioritizes VAWA clients for RRH CE beds, and these policies and procedures apply to CoC-funded RRH and PSH programs. ESG-funded programs are subject to VAWA policies issued by the administrator of ESG funds.

The State of Georgia maintains a DV hotline as a single point of entry. The hotline routes callers to Criminal Justice Coordinating Council (CJCC) certified shelters, which are funded through the CoC, ESG, DOJ, and HHS programs. The CoC collaborates with these shelters to provide crisis housing to meet immediate safety/security needs.

1C-6.	Addressing the Needs of Lesbian, Gay, Bisexual, Transgender–Anti-Discrimination Policy and Training.	
	NOFO Section VII.B.1.f.	

	1. Did your CoC implement a written CoC-wide anti-discrimination policy ensuring that LGBT individuals and families receive supportive services, shelter, and housing free from discrimination?	Yes
	2. Did your CoC conduct annual CoC-wide training with providers on how to effectively implement the Equal Access to Housing in HUD Programs Regardless of Sexual Orientation or Gender Identity (Equal Access Final Rule)?	Yes
	3. Did your CoC conduct annual CoC-wide training with providers on how to effectively implement Equal Access to Housing in HUD Programs in Accordance with an Individual’s Gender Identity (Gender Identity Final Rule)?	Yes

1C-7.	Public Housing Agencies within Your CoC’s Geographic Area–New Admissions–General/Limited Preference–Moving On Strategy. You Must Upload an Attachment(s) to the 4B. Attachments Screen.	
	NOFO Section VII.B.1.g.	

Enter information in the chart below for the two largest PHAs highlighted in gray on the CoC-PHA Crosswalk Report at <https://files.hudexchange.info/resources/documents/FY-2020-CoC-PHA-Crosswalk-Report.pdf> or the two PHAs your CoC has a working relationship with—if there is only one PHA in your CoC’s geographic area, provide information on the one:

Public Housing Agency Name	Enter the Percent of New Admissions into Public Housing and Housing Choice Voucher Program During FY 2020 who were experiencing homelessness at entry	Does the PHA have a General or Limited Homeless Preference?	Does the PHA have a Preference for current PSH program participants no longer needing intensive supportive services, e.g., Moving On?
Macon-Bibb County Housing Authority	14%	Yes-HCV	No
Northwest Georgia Housing Authority	9%	Yes-HCV	No

1C-7a.	Written Policies on Homeless Admission Preferences with PHAs.	
	NOFO Section VII.B.1.g.	

Describe in the field below:

1.	steps your CoC has taken, with the two largest PHAs within your CoC's geographic area or the two PHAs your CoC has working relationships with, to adopt a homeless admission preference—if your CoC only has one PHA within its geographic area, you may respond for the one; or
2.	state that your CoC has not worked with the PHAs in its geographic area to adopt a homeless admission preference.

(limit 2,000 characters)

Two of the largest PHA's within the Balance of State CoC have preferences for those experiencing homelessness for admission to their programs. The Macon-Bibb County Housing Authority includes that group as one of the four categories of households who qualify for a general preference. The Northwest Georgia Housing Authority, located in Rome, also has a general preference for persons experiencing homelessness included in their Administrative Plan.

It was previously reported in the 2019 BoS CoC application that a homeless preference was under review for adoption at that time by Georgia Housing and Finance Authority (GHFA), the largest PHA in the state. It was adopted and became effective in 2020 but was eliminated in February of this year from the Administrative Plan because it was believed that it overlapped the priority preference that is in place for CoC households currently in Permanent Supportive Housing units. This preference, akin to a Move On Strategy, allows for households with no or very low supportive services needs to be added to the HCV tenant-based waiting list with a priority local preference at their request and upon the recommendation of their CoC Provider.

The CoC is also partnering with GHFA in through HUD's Emergency Housing Voucher (EHV) Program.

1C-7b.	Moving On Strategy with Affordable Housing Providers.	
	Not Scored—For Information Only	

Select yes or no in the chart below to indicate affordable housing providers in your CoC's jurisdiction that your recipients use to move program participants to other subsidized housing:

1.	Multifamily assisted housing owners	No
2.	PHA	Yes
3.	Low Income Tax Credit (LIHTC) developments	No
4.	Local low-income housing programs	No
	Other (limit 150 characters)	
5.		

1C-7c.	Including PHA-Funded Units in Your CoC's Coordinated Entry System.	
	NOFO Section VII.B.1.g.	

Does your CoC include PHA-funded units in the CoC's coordinated entry process?	Yes
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1C-7c.1.	Method for Including PHA-Funded Units in Your CoC's Coordinated Entry System.	
	NOFO Section VII.B.1.g.	
	If you selected yes in question 1C-7c., describe in the field below:	
1.	how your CoC includes the units in its Coordinated Entry process; and	
2.	whether your CoC's practices are formalized in written agreements with the PHA, e.g., MOUs.	

(limit 2,000 characters)

The BoS CoC Coordinated Entry system (CES) includes referring to units funded by the Emergency Housing Voucher (EHV) Program. As a partner in the EHV program, the BoS CoC has entered into MOUs with the Housing Authority of the City of Albany and the Georgia State Housing Authority. Partner agencies in the continuum leverage the EHV program as a part of the housing resources available to the individuals and families they serve.

Partners assist eligible participants in completing the required application, gathering the required documents, and submitting that information to the collaborative applicant. The collaborative applicant reviews the applications for completeness before sending the referral on to the Housing Authority. The collaborative applicant acts as a facilitator for communication between the Housing Authority, partner agency, and voucher applicant. We have provided technical assistance and training to providers and lead agencies to expedite the EHV process.

EHVs give current RRH and PSH participants the opportunity to move onto a voucher and free up the CoC subsidy for a new referral through the CES. Through the EHV program the CES also has the ability to offer voucher referrals to new homeless participants that may not have an available PSH or RRH vacancy. In either case the EHV program is increasing the capacity of our CES.

1C-7d.	Submitting CoC and PHA Joint Applications for Funding for People Experiencing Homelessness.	
	NOFO Section VII.B.1.g.	

Did your CoC coordinate with a PHA(s) to submit a joint application(s) for funding of projects serving families experiencing homelessness (e.g., applications for mainstream vouchers, Family Unification Program (FUP), other non-federal programs)?	No
---	----

1C-7d.1.	CoC and PHA Joint Application–Experience–Benefits.	
	NOFO Section VII.B.1.g.	

	If you selected yes to question 1C-7d, describe in the field below:	
1.	the type of joint project applied for;	
2.	whether the application was approved; and	
3.	how your CoC and families experiencing homelessness benefited from the coordination.	

(limit 2,000 characters)

N/A

1C-7e.	Coordinating with PHA(s) to Apply for or Implement HCV Dedicated to Homelessness Including American Rescue Plan Vouchers.	
	NOFO Section VII.B.1.g.	

Did your CoC coordinate with any PHA to apply for or implement funding provided for Housing Choice Vouchers dedicated to homelessness, including vouchers provided through the American Rescue Plan?	Yes
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1C-7e.1.	Coordinating with PHA(s) to Administer Emergency Housing Voucher (EHV) Program–List of PHAs with MOUs.	
	Not Scored–For Information Only	

Did your CoC enter into a Memorandum of Understanding (MOU) with any PHA to administer the EHV Program?	Yes
--	-----

If you select yes, you must use the list feature below to enter the name of every PHA your CoC has entered into a MOU with to administer the Emergency Housing Voucher Program.

PHA
City of Albany
Georgia Residenti...

1C-7e.1. List of PHAs with MOUs

Name of PHA: City of Albany

1C-7e.1. List of PHAs with MOUs

Name of PHA: Georgia Residential Finance Authority

1C. Coordination and Engagement–Coordination with Federal, State, Local, Private, and Other Organiza

1C-8.	Discharge Planning Coordination.	
	NOFO Section VII.B.1.h.	

Select yes or no in the chart below to indicate whether your CoC actively coordinates with the systems of care listed to ensure persons who have resided in them longer than 90 days are not discharged directly to the streets, emergency shelters, or other homeless assistance programs.

1. Foster Care	Yes
2. Health Care	Yes
3. Mental Health Care	Yes
4. Correctional Facilities	Yes

1C-9.	Housing First–Lowering Barriers to Entry.	
	NOFO Section VII.B.1.i.	

1.	Enter the total number of new and renewal CoC Program-funded PSH, RRH, SSO non-coordinated entry, Safe-Haven, and Transitional Housing projects your CoC is applying for in FY 2021 CoC Program Competition.	64
2.	Enter the total number of new and renewal CoC Program-funded PSH, RRH, SSO non-coordinated entry, Safe-Haven, and Transitional Housing projects your CoC is applying for in FY 2021 CoC Program Competition that have adopted the Housing First approach.	64
3.	This number is a calculation of the percentage of new and renewal PSH, RRH, Safe-Haven, SSO non-coordinated entry projects the CoC has ranked in its CoC Priority Listing in the FY 2021 CoC Program Competition that reported that they are lowering barriers to entry and prioritizing rapid placement and stabilization to permanent housing.	100%

1C-9a.	Housing First–Project Evaluation.	
	NOFO Section VII.B.1.i.	

Describe in the field below how your CoC regularly evaluates projects to ensure those that commit to using a Housing First approach are prioritizing rapid placement and stabilization in permanent housing and are not requiring service participation or preconditions of program participants.

(limit 2,000 characters)

During the annual CoC competition, projects must certify that they utilize the Housing First model and prioritize placement and stabilization in permanent housing. Additionally, projects must certify that they have no service participation requirements or preconditions.

The CoC conducts an annual policies and procedures review of all CoC funded projects. This review also takes place during the CoC competition and is part of the scoring criteria for renewal projects. Projects are evaluated on documented fidelity to the Housing First model. Project policies and procedures must demonstrate a prioritization of providing permanent housing to people experiencing homelessness, client choice as a foundational concept, and little to no barriers reflected in project eligibility or program rules. Projects must explain what supports or connections to supports are provided to clients to promote stabilization. They must also demonstrate that project entry to program participants includes: low or no income, current or past substance use, criminal records—with the exceptions of restrictions imposed by federal, state or local law or ordinance, and history of domestic violence. During this process, feedback is provided to agencies on if and why they failed to meet the above requirements. Additionally, suggestions for programmatic and policy changes are provided in order to encourage improvement.

1C-9b.	Housing First–Veterans.	
	Not Scored–For Information Only	

Does your CoC have sufficient resources to ensure each Veteran experiencing homelessness is assisted to quickly move into permanent housing using a Housing First approach?	No
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1C-10.	Street Outreach–Scope.	
	NOFO Section VII.B.1.j.	

Describe in the field below:	
1.	your CoC’s street outreach efforts, including the methods it uses to ensure all persons experiencing unsheltered homelessness are identified and engaged;
2.	whether your CoC’s Street Outreach covers 100 percent of the CoC’s geographic area;
3.	how often your CoC conducts street outreach; and
4.	how your CoC tailored its street outreach to persons experiencing homelessness who are least likely to request assistance.

(limit 2,000 characters)

The CoC continues work with the Georgia ESG Recipient to prioritize street outreach in the Balance of State. There are 10 ESG funded outreach programs and 6 ESG-CV funded street outreach programs to cover 53 counties (35% coverage over 24% last year). Five of the outreach teams are operated by mental health providers, and ten are connected to coordinated entry implementation sites. When available, regional coordinated entry systems coordinate with local, faith-based organizations to provide outreach when there is no ESG funded outreach in the area.

The CoC also leverages outreach teams employed by the Department of Behavioral Health and Developmental Disabilities. Utilizing the DBHDD teams, coverage is 152 counties (100% of the CoC) for severe and persistent mentally ill homeless. The relationship between the agencies is defined by a formal MOA.

All dedicated outreach teams cover the indicated geography on a consistent basis and provide transportation to housing and services.

Mental illness outreach teams assist those least likely to request assistance. All grantees receive training on working with ESL individuals. A call center assists those who cannot travel to an intake or service site, with translation provided along with TDD. The online housing portal with subsidized housing listings is available in multiple languages.

1C-11.	Criminalization of Homelessness.	
	NOFO Section VII.B.1.k.	

Select yes or no in the chart below to indicate strategies your CoC implemented to prevent the criminalization of homelessness in your CoC's geographic area:

1.	Engaged/educated local policymakers	Yes
2.	Engaged/educated law enforcement	Yes
3.	Engaged/educated local business leaders	No
4.	Implemented communitywide plans	No
5.	Other:(limit 500 characters)	

1C-12.	Rapid Rehousing–RRH Beds as Reported in the Housing Inventory Count (HIC).	
	NOFO Section VII.B.1.i.	

	2020	2021
Enter the total number of RRH beds available to serve all populations as reported in the HIC—only enter bed data for projects that have an inventory type of “Current.”	1,725	1,097

1C-13.	Mainstream Benefits and Other Assistance–Healthcare–Enrollment/Effective Utilization.	
	NOFO Section VII.B.1.m.	

Indicate in the chart below whether your CoC assists persons experiencing homelessness with enrolling in health insurance and effectively using Medicaid and other benefits.

	Type of Health Care	Assist with Enrollment?	Assist with Utilization of Benefits?
1.	Public Health Care Benefits (State or Federal benefits, Medicaid, Indian Health Services)	No	No
2.	Private Insurers	No	No
3.	Nonprofit, Philanthropic	No	No

4. Other (limit 150 characters)	
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1C-13a.	Mainstream Benefits and Other Assistance–Information and Training.	
	NOFO Section VII.B.1.m	

Describe in the field below how your CoC provides information and training to CoC Program-funded projects by:

- | | |
|----|--|
| 1. | systemically providing up to date information on mainstream resources available for program participants (e.g., Food Stamps, SSI, TANF, substance abuse programs) within your CoC’s geographic area; |
| 2. | communicating information about available mainstream resources and other assistance and how often your CoC communicates this information; |
| 3. | working with projects to collaborate with healthcare organizations to assist program participants with enrolling in health insurance; and |
| 4. | providing assistance with the effective use of Medicaid and other benefits. |

(limit 2,000 characters)

The Collaborative Applicant (CA) convened a group of state level mainstream providers to address gaps in accessing mainstream resources and coordinating training for providers to connect participants to resources. Members include Technical Schools and Workforce Division of GA, Dept of Family and Children Services Child Welfare, TANF, and Dept of Early Care and Learning. The CoC has engaged the Dept of Community Health, the State's Medicaid provider to join this group, and will continue to seek their participation to better utilize Medicaid and other benefits.

The state maintains a website (<https://gateway.ga.gov/access/>) that allows a quick and updated assessment of benefits a household may qualify for, which project agencies and program staff are systematically encouraged to use. The CA provides a call center that provides updated referral information to assist with locating resources.

The CoC is developing a plan to connect CES regional leads to primary contact for mainstream benefits in each local DFCS office that is within that CE region. The CoC is developing a formal process with mainstream providers to provide this information frequently.

The CoC is working with DCA’s GIS team to develop a mobile app for providers and consumers to identify available housing, services, and mainstream resources throughout rural Georgia. For mainstream resources with multiple offices in each county, the CoC will have links for each location.

DCA continues to award state funding for specialized case management for PSH programs. Funded agencies are expected to train staff on how to assist clients with access to mainstream benefits, including Medicaid and health insurance where applicable.

The CA is also working diligently with the Dept of Behavioral Health and funded PSH agencies to utilize state/federal health Medicaid funding to meet the needs of clients.

The Georgia Department of Community Affairs is responsible for overseeing this strategy.

1C-14.	Centralized or Coordinated Entry System–Assessment Tool. You Must Upload an Attachment to the 4B. Attachments Screen.	
	NOFO Section VII.B.1.n.	

Describe in the field below how your CoC’s coordinated entry system:	
1.	covers 100 percent of your CoC’s geographic area;
2.	reaches people who are least likely to apply for homeless assistance in the absence of special outreach;
3.	prioritizes people most in need of assistance; and
4.	ensures people most in need of assistance receive assistance in a timely manner.

(limit 2,000 characters)

The CoC's Coordinated Entry System (CES) takes a regional approach, allowing regions to choose the model type that best fits available resources and community needs. There are 12 regions in the CoC, with 3 additional regions to be added in 2021. There are multiple physical access points in all 12 regions, with additional physical access points in development. Households seeking services can call a toll-free number and be connected with a local agency trained on the assessment, prioritization and referral process. All of these access points together constitute full CoC coverage, and are designed to connect people to housing resources as quickly as possible.

Each CES implementation is required to create an advertisement strategy that follows guidelines set forth in the lead agency’s Language Access Plan. Communities are instructed to use multiple methods to advertise their CES to reach as many people as possible. Each implementation is tasked with outreach and engagement of community partners such as CSBs, DCS, faith based organizations, school systems, and other local stakeholders to ensure that all people who need access to homeless resources are aware of the CE process and access points. The CoC is currently working on a state-wide CES marketing plan.

The CoC uses the VI-SPDAT to assess, prioritize and match households experiencing homelessness with the appropriate resources. The VI-SPDAT surveys people to assess vulnerability including physical/mental wellness, risk factors such as interaction with law enforcement or experiences of violence, and socialization and daily functioning. In addition to use of the VI-SPDAT score to assist in prioritization, CoC prioritization standards ensure vulnerable populations are prioritized first for available resources such as chronically homeless individuals and families, youth and veterans.

1C-15.	Promoting Racial Equity in Homelessness–Assessing Racial Disparities.	
	NOFO Section VII.B.1.o.	

Did your CoC conduct an assessment of whether disparities in the provision or outcome of homeless assistance exists within the last 3 years?	Yes
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1C-15a.	Racial Disparities Assessment Results.	
	NOFO Section VII.B.1.o.	
	Select yes or no in the chart below to indicate the findings from your CoC's most recent racial disparities assessment.	

1.	People of different races or ethnicities are more likely to receive homeless assistance.	Yes
2.	People of different races or ethnicities are less likely to receive homeless assistance.	No
3.	People of different races or ethnicities are more likely to receive a positive outcome from homeless assistance.	No
4.	People of different races or ethnicities are less likely to receive a positive outcome from homeless assistance.	No
5.	There are no racial or ethnic disparities in the provision or outcome of homeless assistance.	Yes
6.	The results are inconclusive for racial or ethnic disparities in the provision or outcome of homeless assistance.	No

1C-15b.	Strategies to Address Racial Disparities.	
	NOFO Section VII.B.1.o.	
	Select yes or no in the chart below to indicate the strategies your CoC is using to address any racial disparities.	

1.	The CoC's board and decisionmaking bodies are representative of the population served in the CoC.	Yes
2.	The CoC has identified steps it will take to help the CoC board and decisionmaking bodies better reflect the population served in the CoC.	Yes
3.	The CoC is expanding outreach in geographic areas with higher concentrations of underrepresented groups.	Yes
4.	The CoC has communication, such as flyers, websites, or other materials, inclusive of underrepresented groups.	Yes
5.	The CoC is training staff working in the homeless services sector to better understand racism and the intersection of racism and homelessness.	Yes
6.	The CoC is establishing professional development opportunities to identify and invest in emerging leaders of different races and ethnicities in the homelessness sector.	No
7.	The CoC has staff, committees, or other resources charged with analyzing and addressing racial disparities related to homelessness.	Yes
8.	The CoC is educating organizations, stakeholders, boards of directors for local and national nonprofit organizations working on homelessness on the topic of creating greater racial and ethnic diversity.	Yes
9.	The CoC reviewed coordinated entry processes to understand their impact on people of different races and ethnicities experiencing homelessness.	Yes
10.	The CoC is collecting data to better understand the pattern of program use for people of different races and ethnicities in its homeless services system.	Yes
11.	The CoC is conducting additional research to understand the scope and needs of different races or ethnicities experiencing homelessness.	No
	Other:(limit 500 characters)	
12.		

1C-15c.	Promoting Racial Equity in Homelessness Beyond Areas Identified in Racial Disparity Assessment.	
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NOFO Section VII.B.1.o.

Describe in the field below the steps your CoC and homeless providers have taken to improve racial equity in the provision and outcomes of assistance beyond just those areas identified in the racial disparity assessment.

(limit 2,000 characters)

Our current three-phase racial equity improvement plan includes transformational equity work in which the long-term goal is to impact policy through data informed decisions. The Balance of State CoC has a full understanding that racial inequities within homelessness have institutional roots and the homelessness response system could protect policies and practices that perpetuate systems of such. As part of the three-phases, the CoC has begun the work of shifting the culture by developing and delivering presentations discussing the historical marginalization within housing for people of color and how structures created barriers defined by race. During the presentation, the CoC encouraged all providers to use the resources provided by HUD to implement processes with an equitable lens. The Balance of State CoC is committed to the transformational steps of investigating the scope of disparity and prioritize input and strategies from those with lived experiences and those identified as Black, Indigenous, Latinx, and people of color (BIPOC). Strategies include investigating the scope of disparity among all levels of leadership within the response system including within our leadership boards, within the policies and practices of agencies and within the community.

1C-16.	Persons with Lived Experience–Active CoC Participation.	
	NOFO Section VII.B.1.p.	

Enter in the chart below the number of people with lived experience who currently participate in your CoC under the five categories listed:

	Level of Active Participation	Number of People with Lived Experience Within the Last 7 Years or Current Program Participant	Number of People with Lived Experience Coming from Unsheltered Situations
1.	Included and provide input that is incorporated in the local planning process.	13	0
2.	Review and recommend revisions to local policies addressing homelessness related to coordinated entry, services, and housing.	13	0
3.	Participate on CoC committees, subcommittees, or workgroups.	13	0
4.	Included in the decisionmaking processes related to addressing homelessness.	13	0
5.	Included in the development or revision of your CoC’s local competition rating factors.	4	0

1C-17.	Promoting Volunteerism and Community Service.	
	NOFO Section VII.B.1.r.	

Select yes or no in the chart below to indicate steps your CoC has taken to promote and support community engagement among people experiencing homelessness in the CoC’s geographic area:

1.	The CoC trains provider organization staff on connecting program participants and people experiencing homelessness with education and job training opportunities.	No
2.	The CoC trains provider organization staff on facilitating informal employment opportunities for program participants and people experiencing homelessness (e.g., babysitting, housekeeping, food delivery, data entry).	No
3.	The CoC works with organizations to create volunteer opportunities for program participants.	No
4.	The CoC works with community organizations to create opportunities for civic participation for people experiencing homelessness (e.g., townhall forums, meeting with public officials).	No
5.	Provider organizations within the CoC have incentives for employment and/or volunteerism.	No
6.	Other:(limit 500 characters)	

1D. Addressing COVID-19 in the CoC’s Geographic Area

To help you complete the CoC Application, HUD published resources at https://www.hud.gov/program_offices/comm_planning/coc/competition, including:

- Notice of Funding Opportunity (NOFO) for Fiscal Year (FY) 2021 Continuum of Care Program Competition
- FY 2021 CoC Application Detailed Instructions—essential in helping you maximize your CoC Application score by giving specific guidance on how to respond to many questions and providing specific information about attachments you must upload
- 24 CFR part 578

1D-1.	Safety Protocols Implemented to Address Immediate Needs of People Experiencing Unsheltered, Congregate Emergency Shelter, Transitional Housing Homelessness.	
	NOFO Section VII.B.1.q.	
	Describe in the field below protocols your CoC implemented during the COVID-19 pandemic to address immediate safety needs for individuals and families living in:	
1.	unsheltered situations;	
2.	congregate emergency shelters; and	
3.	transitional housing.	

(limit 2,000 characters)

In March 2020, the Governor established a statewide COVID Task Force. As a part of the Task Force, the Committee for the Homeless and Displaced was created. The Committee issued 6 broad Objectives. The Objectives covered Homeless Prevention; Safety Protocols, Screening and Referral; Testing for High-Risk Individuals; Reporting; Quarantine/Isolation; and Transportation.

The Department of Community Affairs (DCA) was tasked with engaging key state agencies and other partners, including all 9 CoCs in Georgia, to work collaboratively to address the Objectives. The key state agencies were Department of Public Health (DPH), Department of Behavioral Health and Developmental Disabilities (DBHDD), and Georgia Emergency Management Agency (GEMA). DCA led regular meetings from April 2020 – February 2021. The Balance of State CoC was an active participant throughout.

Through these partnerships, safety measures were implemented to meet the needs of the unsheltered and those in congregate shelters. Transitional housing projects are rare in the Balance of State CoC, but many of these protocols also applied to those in Permanent Supportive Housing. The safety-related actions taken included providing increased funding through ESG-CV for non-congregate hotel/motel vouchers, outreach, and PPE supplies; accepting proposals from shelters to enhance and modify their facilities to promote social distancing and prevent the spread of COVID; creating a HMIS COVID screening tool to assess the needs of vulnerable individuals due to age and/or underlying conditions; training agencies in ways to provide services and case management remotely; and establishing a COVID webpage with resources for food,

physical/behavioral health, transportation, PPE, employment, and other services. DCA works closely with DPH to ensure homeless individuals who test positive or are exposed to the virus receive medical attention, quarantine/isolation opportunities, and linkage to housing assistance upon release.

1D-2.	Improving Readiness for Future Public Health Emergencies.	
	NOFO Section VII.B.1.q.	

Describe in the field below how your CoC improved readiness for future public health emergencies.

(limit 2,000 characters)

Prior to the current pandemic, the Balance of State CoC had very little interaction with the Department of Public Health (DPH). Likewise, DPH had relatively little experience working specifically with homeless populations. The collaboration that occurred during the pandemic, and continues, has completely changed that dynamic. This is perhaps most evident in the way both entities regularly communicate to ensure homeless individuals and families are appropriately quarantined and isolated as needed, that proper health care is provided, and housing assistance is provided to prevent returns to homelessness. DPH has also kept the CoC informed of testing and vaccination efforts for the homeless, which lays a foundation for future coordination.

The CoC works closely with Department of Behavioral Health and Developmental Disabilities (DBHDD) and its PATH Street Outreach Teams. One lesson learned during the COVID pandemic is how important it is to support outreach efforts in order to reach those who are unsheltered, to promote social distancing in camp settings and provide necessary sanitation supplies. In addition to PATH, during the pandemic ESG-CV funds were used to promote street outreach efforts where they had not existed previously. Through this expanded network of providers the CoC is positioned well to mobilize on the ground level to assist those living in unsheltered situations. The pandemic has also highlighted the increased need for behavioral health supports during public health emergencies, and the CoC's connection with DBHDD has been strengthened as a result of this realization.

Another result of the current pandemic is a closer relationship between the CoC and the Georgia Emergency Management Agency (GEMA). GEMA was instrumental in standing up several temporary isolation/quarantine sites, and that experience will help facilitate responses to, not only future public health emergencies, but also natural disasters that affect people experiencing homelessness.

1D-3.	CoC Coordination to Distribute ESG Cares Act (ESG-CV) Funds.	
	NOFO Section VII.B.1.q	

Describe in the field below how your CoC coordinated with ESG-CV recipients to distribute funds to address:

1.	safety measures;	
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2.	housing assistance;
3.	eviction prevention;
4.	healthcare supplies; and
5.	sanitary supplies.

(limit 2,000 characters)

The CoC worked closely with the Georgia Non-Entitlement (housed under the Collaborative Applicant) to plan for and distribute ESG-CV funds throughout the state. The primary initial goal was to provide as much coverage statewide within the CoC, and then to target specific areas of need. Specific areas of need were defined by geographical areas with disproportionate outbreaks of the virus relative to the overall population, and also underserved areas without adequate resources of their own.

Safety Measures: The ESG-CV program conducted many training sessions during the pandemic regarding safety protocols for shelters, how to provide services/case management remotely, and how to access and distribute PPE. Early in the pandemic these sessions were conducted weekly and they also provided a forum for agencies to share best practices and troubleshoot safety challenges with their peers.

Housing Assistance: The CoC played a key role in helping identify agencies with the experience and capacity to implement rapid rehousing assistance in areas that the ESG program did not have agencies to draw upon. The CoC also helped identify several high-capacity agencies to implement region-wide rapid rehousing programs utilizing ESG-CV funds.

Eviction Prevention: Prevention efforts were largely hindered by the CDC Eviction Moratorium. However, the Department of Community Affairs (DCA) entered into a contract with Georgia Legal Services (GLS) to provide financial and legal eviction prevention assistance in instances where ESG-CV funds could be utilized. GLS is a statewide agency that covers the entire CoC and their referrals were to be routed through Coordinated Entry sites.

Healthcare Supplies and Sanitary Supplies: The CoC and ESG-CV team were integral in establishing a Resource Identification Work Group and webpage providing resources, not only for sanitary and health care supplies, but also PPE, food, transportation, physical/behavioral health, and other services.

1D-4.	CoC Coordination with Mainstream Health.	
	NOFO Section VII.B.1.q.	

Describe in the field below how your CoC coordinated with mainstream health (e.g., local and state health agencies, hospitals) during the COVID-19 pandemic to:

1.	decrease the spread of COVID-19; and
2.	ensure safety measures were implemented (e.g., social distancing, hand washing/sanitizing, masks).

(limit 2,000 characters)

Since the Balance of State CoC covers 152 of 159 counties in Georgia, coordination with mainstream health during the pandemic was largely conducted on a statewide level. Since March 2020 the Department of

Community Affairs (DCA), the CoC, and Department of Public Health (DPH) have coordinated efforts in several ways.

Probably the most significant way DCA and DPH have coordinated to decrease the spread of COVID-19 has been in relation to the isolation and quarantine of homeless households, whether unsheltered or residing in a congregate emergency shelter. At various times throughout the pandemic, DPH has utilized isolation and quarantine sites around the state. However, there were rarely more than one or two open at any given time and at times were operating at full capacity. In those instances where there were not isolation/quarantine sites available or within close proximity to a person or family in need, DCA was able to utilize ESG-CV funding to provide funding for non-congregate hotel/motel vouchers. DCA also helped link isolated/quarantined households to agencies that could provide case management, wrap-around services, and assistance with locating housing once the isolation/quarantine period had ended. This is an ongoing collaboration.

DCA also created a Resource Identification Work Group and a COVID-19 resource webpage. One of the initial, primary purposes of the resource site was to link homeless service providers, and those experiencing homelessness, to scarce sanitation and PPE supplies. The identification and vetting of the resources was initially a collaborative effort between DCA, with the CoCs involvement, DPH, and the Georgia Emergency Management Agency (GEMA). Once a base of resources was established, DCA took over the maintenance and updating of the site.

In addition, DCA and DPH helped link shelters and those providing services to unsheltered individuals to local Health Departments to conduct on-site, drive-through, and walk-up testing events.

1D-5.	Communicating Information to Homeless Service Providers.	
	NOFO Section VII.B.1.q.	
	Describe in the field below how your CoC communicated information to homeless service providers during the COVID-19 pandemic on:	
1.	safety measures;	
2.	changing local restrictions; and	
3.	vaccine implementation.	

(limit 2,000 characters)

Staff from the Department of Community Affairs (DCA) met weekly with homeless service providers via Microsoft Teams to talk about safety measures related to social distancing, proper sanitation, and PPE. These meetings were conducted with providers of different project types in separate groups, as the considerations of street outreach workers, emergency shelters, and rapid rehousing programs could vary. The weekly meetings provided a valuable forum for agencies that were struggling with the uncertainty of the pandemic to express concerns, share ideas and best practices with each other, and offer solutions and resources to their peers.

During the pandemic DCA met weekly with other state agencies including the Department of Public Health (DPH), Department of Behavioral Health and

Developmental Disabilities (DBHDD), and the Georgia Emergency Management Agency (GEMA). At these meetings DPH would provide updates regarding local trends throughout the state, which was useful information to have to then target conversations with providers and local officials in those communities. The information presented at these regular state agency meetings was disseminated to homeless service providers during the weekly calls with DCA staff.

DPH began providing information at the state agency meetings regarding plans for vaccine rollouts and prioritization beginning in late 2020. The information provided about vaccination implementation was also conveyed to the statewide homeless provider network through their weekly meetings with DCA staff. Although vaccines were not readily available until early 2021, the planning updates that DPH was able to provide in advance allowed homeless providers to begin preparing eligible individuals who were in their programs. DCA also created a COVID-19 Resource webpage that includes links to current vaccination guidelines and events. This webpage was specifically set up for homeless providers to access information and resources related to the pandemic.

1D-6.	Identifying Eligible Persons Experiencing Homelessness for COVID-19 Vaccination.	
	NOFO Section VII.B.1.q.	

Describe in the field below how your CoC identified eligible individuals and families experiencing homelessness for COVID-19 vaccination based on local protocol.

(limit 2,000 characters)

The Balance of State CoC has largely worked with the Department of Public Health (DPH) on a statewide level in all aspects of response to the pandemic, including vaccination efforts.

In the early days of the pandemic, the HMIS Lead in Georgia, which is housed within the Department of Community Affairs (DCA), created a HMIS COVID-19 Screening Tool that was supposed to be completed by all agencies utilizing the system. The assessments provided data regarding vulnerability, including age and underlying medical conditions. This data was presented to DPH during regular coordination meetings throughout the pandemic. The information gathered was initially designed to inform testing efforts by providing data on vulnerability within the homeless population but could later inform the need for vaccination efforts since most of the priorities for vaccinations involve vulnerability, including age, underlying medical conditions, and people residing in congregate settings.

DCA, and the CoC's, involvement with regards to the statewide vaccination effort and prioritization was really to advocate with DPH for the need to target those living in unsheltered situations and persons experiencing homelessness residing in congregate shelters. The data gathered from the HMIS COVID-19 Screening Tool helped bolster those advocacy efforts by highlighting the prevalence of vulnerable individuals experiencing homelessness.

DCA has also posted links to and information regarding vaccination events on its COVID-19 Resource Webpage to help publicize the availability of the

vaccine amongst service providers and the people they assist.

1D-7.	Addressing Possible Increases in Domestic Violence.	
	NOFO Section VII.B.1.e.	

Describe in the field below how your CoC addressed possible increases in domestic violence calls for assistance due to requirements to stay at home, increased unemployment, etc. during the COVID-19 pandemic.

(limit 2,000 characters)

The Department of Community Affairs (DCA) has an ongoing collaboration with the Criminal Justice Coordinating Council (CJCC), which is the primary state agency in Georgia that supports domestic violence agencies and victim assistance programs. DCA funds many of those same agencies through the CoC and the ESG programs.

In recognition of the fact that there has been an increase in the number of instances of domestic violence during the pandemic, DCA has approached CJCC about the possibility of utilizing ESG-CV funds to further bolster their network of providers. These discussions began in August 2021, and while no contract has been issued to date, CJCC is in the process of gathering information from their providers to determine the scope of need, in particular related to housing.

Once that assessment is complete, and the terms of the relationship between DCA and CJCC are solidified, then an application process will ensue whereby domestic violence agencies can make a special application for ESG-CV funds. The goal is to have this happen in early 2022.

1D-8.	Adjusting Centralized or Coordinated Entry System.	
	NOFO Section VII.B.1.n.	

Describe in the field below how your CoC adjusted its coordinated entry system to account for rapid changes related to the onset and continuation of the COVID-19 pandemic.

(limit 2,000 characters)

BoS leadership coordinated with Georgia Emergency Management Agency, Department of Behavioral Health and Developmental Disabilities, and Department of Public Health to develop a strategic response to the COVID-19 pandemic. The CoC collaborated with grantee agencies, ESG recipients, local governments, the VA, other federal partners, community stakeholders, and Con Plan jurisdictions for Coordinated Entry development during the onset and continuation of the COVID-19 pandemic.

The BoS updated the Coordinated Entry Written Standards, Policies and Procedures to address and mitigate the risk of COVID-19 for people experiencing homelessness. Providers increased their diversion efforts and

were instructed to use congregate shelters as a last resort. To the extent it was appropriate and possible providers quickly exited households from congregate shelters to more permanent environments. Shelters focused their efforts on individuals identified as high risk for developing serious and life-threatening health complications from COVID-19.

To ensure that individuals who are at high risk for developing serious and life-threatening health complications from COVID-19 remain housed or quickly gain stable housing the BoS updated their prioritization factors. The CES was instructed to prioritize individuals that are 65 or older. Prioritize people of all ages with underlying medical conditions including chronic lung disease, severe asthma, serious heart condition, immunocompromised, severe obesity, diabetes, chronic kidney disease, or liver disease.

The BoS advocated for providers to regularly conduct symptom screenings on program participants. A COVID-19 symptom screening tool was added to the HMIS system to allow data capture and reporting.

The HMIS privacy policy was amended to allow for verbal consent from program participants. This allowed many lead agencies in the CES to pivot to virtual assessments and intake creating a safe environment for service delivery.

1E. Project Capacity, Review, and Ranking–Local Competition

To help you complete the CoC Application, HUD published resources at https://www.hud.gov/program_offices/comm_planning/coc/competition, including:
 - Notice of Funding Opportunity (NOFO) for Fiscal Year (FY) 2021 Continuum of Care Program Competition
 - FY 2021 CoC Application Detailed Instructions–essential in helping you maximize your CoC Application score by giving specific guidance on how to respond to many questions and providing specific information about attachments you must upload
 - 24 CFR part 578

1E-1.	Announcement of 30-Day Local Competition Deadline–Advance Public Notice of How Your CoC Would Review, Rank, and Select Projects. You Must Upload an Attachment to the 4B. Attachments Screen.	
	NOFO Section VII.B.2.a. and 2.g.	

1.	Enter the date your CoC published the 30-day submission deadline for project applications for your CoC's local competition.	09/14/2021
2.	Enter the date your CoC publicly posted its local scoring and rating criteria, including point values, in advance of the local review and ranking process.	09/14/2021

1E-2.	Project Review and Ranking Process Your CoC Used in Its Local Competition. You Must Upload an Attachment to the 4B. Attachments Screen. We use the response to this question as a factor when determining your CoC's eligibility for bonus funds and for other NOFO criteria listed below.	
	NOFO Section VII.B.2.a., 2.b., 2.c., and 2.d.	

Select yes or no in the chart below to indicate how your CoC ranked and selected project applications during your local competition:

1.	Established total points available for each project application type.	Yes
2.	At least 33 percent of the total points were based on objective criteria for the project application (e.g., cost effectiveness, timely draws, utilization rate, match, leverage), performance data, type of population served (e.g., DV, youth, Veterans, chronic homelessness), or type of housing proposed (e.g., PSH, RRH).	Yes
3.	At least 20 percent of the total points were based on system performance criteria for the project application (e.g., exits to permanent housing destinations, retention of permanent housing, length of time homeless, returns to homelessness).	Yes
4.	Used data from a comparable database to score projects submitted by victim service providers.	Yes
5.	Used objective criteria to evaluate how projects submitted by victim service providers improved safety for the population they serve.	Yes
6.	Used a specific method for evaluating projects based on the CoC's analysis of rapid returns to permanent housing.	No

1E-2a.	Project Review and Ranking Process–Addressing Severity of Needs and Vulnerabilities.	
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NOFO Section VII.B.2.d.

Describe in the field below how your CoC reviewed, scored, and selected projects based on:
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- | | |
|----|--|
| 1. | the specific severity of needs and vulnerabilities your CoC considered when ranking and selecting projects; and |
| 2. | considerations your CoC gave to projects that provide housing and services to the hardest to serve populations that could result in lower performance levels but are projects your CoC needs in its geographic area. |

(limit 2,000 characters)

The CoC factors in the severity of needs and vulnerabilities of participants that a project serves through scoring criteria used to review and rank projects. Through points/bonus points awarded in the scoring process, the CoC gives projects who serve vulnerable populations additional consideration during review and ranking.

Related scoring criteria used to review renewal projects were the following: program serves persons who are chronically homeless; program targets/serves Veterans; targets/serves youth-headed households; program serves persons who have special needs or high barriers to housing (disabling condition, current or past substance use, victim of domestic violence, and youth-headed household); provides PSH to people with disabilities; program uses a housing first model (doesn't screen out based on criminal history, having little/no income); program uses a low barrier approach to entry (doesn't terminate based on loss/failure to improve income, failure to participate in services, make progress on service plan, domestic violence, or other activity not covered in lease agreement); and serving people with the highest barriers to housing stability. In addition, projects were scored on coordinated entry participation (participants are assessed using the VI-SPDAT and acceptance of referrals from the Lead Agencies based on CoC standards), acceptance of participants without income, and variance in length of stay (to assess alignment with written standards stating that projects must be responsive to client needs and not provide housing based on a predetermined length of stay).

1E-3.	Promoting Racial Equity in the Local Review and Ranking Process.	
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NOFO Section VII.B.2.e.

Describe in the field below how your CoC:

- | | |
|----|--|
| 1. | obtained input and included persons of different races, particularly those over-represented in the local homelessness population, when determining the rating factors used to review project applications; |
| 2. | included persons of different races, particularly those over-represented in the local homelessness population, in the review, selection, and ranking process; |
| 3. | rated and ranked projects based on the degree to which their program participants mirror the homeless population demographics (e.g., considers how a project promotes racial equity where individuals and families of different races are over-represented). |

(limit 2,000 characters)

The Collaborative Applicant (CA) met with Youth Action Board (YAB) to review project scoring and ranking criteria. During this meeting the CA solicited feedback and answered questions culminating with the approval of the review project scoring and ranking criteria and process by the YAB. The YAB is comprised of youth currently experiencing homelessness and formerly homeless individuals. The YAB and review team subcommittees are comprised

of people of different races who represent those over-represented in the local homeless population. After the competition the CoC will do a thorough review with the Youth Action Board, to provide insight for next year's competition.

For racial and ethnic equity, in this year's local competition applicants were scored on the identification of barriers to participation in their project faced by persons of different races and ethnicities, particularly those over-represented in the local homeless population. New and renewal applicants were asked to explain how those barriers were identified, and what steps they have taken, or will take, to eliminate the identified barriers. Applicants were scored on their plan to identify barriers to participation and steps taken (or that will be taken for new projects) to eliminate identified barriers.

In addition, renewal applicants were asked to provide census data of the racial and ethnic composition of the general population in the county where most of the participants were receiving housing. The CoC provided aggregate data of the racial and ethnic composition of both their project participants served and of project participants who exited to a permanent destination for comparison. This section with data was not scored but will be used as baseline data to be scored in next year's competition. By gathering baseline data, next year the CoC can score based on progress.

1E-4.	Reallocation—Reviewing Performance of Existing Projects. We use the response to this question as a factor when determining your CoC's eligibility for bonus funds and for other NOFO criterion below.	
	NOFO Section VII.B.2.f.	

Describe in the field below:	
1.	your CoC's reallocation process, including how your CoC determined which projects are candidates for reallocation because they are low performing or less needed;
2.	whether your CoC identified any projects through this process during your local competition this year;
3.	whether your CoC reallocated any low performing or less needed projects during its local competition this year;
4.	why your CoC did not reallocate low performing or less needed projects during its local competition this year, if applicable; and
5.	how your CoC communicated the reallocation process to project applicants.

(limit 2,000 characters)

The BoS CoC Board approved the written process for reallocation in the 2021 BoS CoC Competition Policy on September 14, 2021. Through this approved process, the two lowest scoring renewal projects determined to be significantly underperforming, operating under capacity, or found to be operating significantly out of compliance were subject to partial reallocation or replacement by new permanent projects, provided new applications passed threshold review and scored highly enough. Project level performance was further assessed to determine impact on CoC System Performance as part of decisions to reallocate. Reallocation of underperforming projects was contingent on appropriate high-scoring new project applications. If there were not adequate new project applications to include in the final ranking, the CoC reserved the right to include the lower scoring renewal project(s) at the bottom of Tier 2. Projects with more than \$10,000 at the end of the grant deemed to be underperforming or operating under capacity as defined in policy, were also in jeopardy of having the grant amount reduced.

The CoC's policy and process for reallocation was sent by email to all current renewal applicants, posted on the competition web page, and included in the renewal applicant webinar training. During the review process, APR and HMIS data was reviewed for renewal projects, and projects with lower performance scores were further assessed for grant utilization, housing stability, variance in length of stay, and returns to homelessness to determine their impact on CoC system performance and reducing the number of people experiencing homelessness. During the review process one project was placed in the bottom of the ranking for Tier 2 due to poor performance. There were not enough new projects scoring highly enough to recommend reallocation of those funds. In addition, one project opted not to request renewal funding, resulting in \$707,086 available through reallocation.

1E-4a.	Reallocation Between FY 2016 and FY 2021. We use the response to this question as a factor when determining your CoC's eligibility for bonus funds and for other NOFO criterion below.	
	NOFO Section VII.B.2.f.	

Did your CoC cumulatively reallocate at least 20 percent of its ARD between FY 2016 and FY 2021?	No
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1E-5.	Projects Rejected/Reduced–Public Posting. You Must Upload an Attachment to the 4B. Attachments Screen if You Select Yes.	
	NOFO Section VII.B.2.g.	

1.	Did your CoC reject or reduce any project application(s)?	Yes
2.	If you selected yes, enter the date your CoC notified applicants that their project applications were being rejected or reduced, in writing, outside of e-snaps.	10/29/2021

1E-5a.	Projects Accepted–Public Posting. You Must Upload an Attachment to the 4B. Attachments Screen.	
	NOFO Section VII.B.2.g.	

Enter the date your CoC notified project applicants that their project applications were accepted and ranked on the New and Renewal Priority Listings in writing, outside of e-snaps.	10/29/2021
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1E-6.	Web Posting of CoC-Approved Consolidated Application. You Must Upload an Attachment to the 4B. Attachments Screen.	
	NOFO Section VII.B.2.g.	

Enter the date your CoC's Consolidated Application was posted on the CoC's website or affiliate's website—which included: 1. the CoC Application; 2. Priority Listings; and 3. all projects accepted, ranked where required, or rejected.	11/12/2021
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2A. Homeless Management Information System (HMIS) Implementation

To help you complete the CoC Application, HUD published resources at https://www.hud.gov/program_offices/comm_planning/coc/competition, including:
 - Notice of Funding Opportunity (NOFO) for Fiscal Year (FY) 2021 Continuum of Care Program Competition
 - FY 2021 CoC Application Detailed Instructions—essential in helping you maximize your CoC Application score by giving specific guidance on how to respond to many questions and providing specific information about attachments you must upload
 - 24 CFR part 578

2A-1.	HMIS Vendor.	
	Not Scored—For Information Only	

Enter the name of the HMIS Vendor your CoC is currently using.	Eccovia
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2A-2.	HMIS Implementation Coverage Area.	
	Not Scored—For Information Only	

Select from dropdown menu your CoC's HMIS coverage area.	Multiple CoCs
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2A-3.	HIC Data Submission in HDX.	
	NOFO Section VII.B.3.a.	

Enter the date your CoC submitted its 2021 HIC data into HDX.	05/14/2021
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2A-4.	HMIS Implementation—Comparable Database for DV.	
	NOFO Section VII.B.3.b.	

Describe in the field below actions your CoC and HMIS Lead have taken to ensure DV housing and service providers in your CoC:

- | | |
|----|---|
| 1. | have a comparable database that collects the same data elements required in the HUD-published 2020 HMIS Data Standards; and |
| 2. | submit de-identified aggregated system performance measures data for each project in the comparable database to your CoC and HMIS lead. |

(limit 2,000 characters)

In 2018 the Collaborative applicant worked with the Statewide ESG Non-Entitlement recipient to procure a comparable database for funded Victim Service Providers. This comparable database is on a HUD Compliant platform that is maintained and updated regularly. Eccovia Solutions provides the HUD compliant software and maintains its HUD compliance. This comparable database is required for ESG funded providers and strongly encouraged for CoC funded providers.

The comparable database procured in 2018 was updated in 2019 to be meet the 2020 HMIS Data Standards and then updated again in 2021 to meet the 2022 HMIS Data Standards. The comparable database is capable of providing all the HUD compliance reports that are outlined in the HMIS Standard Reporting Terminology Glossary.

The Collaborative Applicant employs a system administrator that provides ongoing training to Victim Service Providers to ensure accurate use of the system. The system administrator has only has access to aggregate level data and all data entered in this system is locked down to the agency that is entering the data.

While initially the comparable database was intended for use by only funded providers, since its procurement it has been available and marketed to Victim Service Providers operating within the continuum. The CoC does not charge any fees of VSP for using the system.

2A-5.	Bed Coverage Rate—Using HIC, HMIS Data—CoC Merger Bonus Points.	
	NOFO Section VII.B.3.c. and VII.B.7.	

Enter 2021 HIC and HMIS data in the chart below by project type:

Project Type	Total Beds 2021 HIC	Total Beds in HIC Dedicated for DV	Total Beds in HMIS	HMIS Bed Coverage Rate
1. Emergency Shelter (ES) beds	1,978	784	946	79.23%
2. Safe Haven (SH) beds	0	0	0	
3. Transitional Housing (TH) beds	1,076	445	376	59.59%
4. Rapid Re-Housing (RRH) beds	1,097	152	945	100.00%
5. Permanent Supportive Housing	2,506	29	2,397	96.77%
6. Other Permanent Housing (OPH)	0	0	0	

2A-5a.	Partial Credit for Bed Coverage Rates at or Below 84.99 for Any Project Type in Question 2A-5.	
	NOFO Section VII.B.3.c.	

For each project type with a bed coverage rate that is at or below 84.99 percent in question 2A-5, describe:

1.	steps your CoC will take over the next 12 months to increase the bed coverage rate to at least 85 percent for that project type; and
2.	how your CoC will implement the steps described to increase bed coverage to at least 85 percent.

(limit 2,000 characters)

The HMIS coverage rate for Emergency Shelter beds is 79.23% and for Transitional Housing beds is 59.59%. The CoC's goal is for active participation in HMIS with high quality data being contributed from agencies that do not receive CoC or ESG funding. The CoC continues to work through resistance by those agencies to participate fully in HMIS. While the CoC has dedicated staff to provide technical assistance, the CoC's size and number of agencies present a practical challenge to staff capacity. To that end, the CoC has identified Coordinated Entry and a focus on continuing agency education as a pathway to meet this important goal.

Through continued expansion of Coordinated Entry, and as a result of CARES Act funding, the CoC has improved shelter bed coverage from 68.28% to 79.23%. Over the next 12 months, the CoC will continue to expand CoC participation in HMIS. Through the implementation of coordinated entry, the CoC anticipates more agency participation throughout the CoC. The CoC will work with programs that begin using HMIS to provide technical assistance on system use and data quality.

The CoC has a variety of HMIS training available online this helps ease new users onto the system as they are able to self pace their training. Due to COVID-19 the CoC's annual Symposium, widely attended by funded and unfunded agencies was canceled. We plan to resume the annual Symposium which helps unfunded agencies learn about, and hopefully apply for, federal monies for their programs. It also seeks to make HMIS less objectionable to unfunded agencies. Sessions of the 2019 three day event included New User HMIS Training, HMIS Data Reporting, Data Quality Training, APR training, HMIS for DV Providers, HMIS System Performance Measures, HMIS SSVF training, and a session aimed at how agency leadership can motivate staff to better utilize HMIS. The CoC will have more sessions like this in the next Symposium to further the goal of increasing the number of projects and beds in HMIS.

2A-5b.	Bed Coverage Rate in Comparable Databases.	
NOFO Section VII.B.3.c.		

Enter the percentage of beds covered in comparable databases in your CoC's geographic area.	58.00%
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2A-5b.1.	Partial Credit for Bed Coverage Rates at or Below 84.99 for Question 2A-5b.	
NOFO Section VII.B.3.c.		

If the bed coverage rate entered in question 2A-5b. is 84.99 percent or less, describe in the field below:

- | | |
|----|--|
| 1. | steps your CoC will take over the next 12 months to increase the bed coverage rate to at least 85 percent; and |
| 2. | how your CoC will implement the steps described to increase bed coverage to at least 85 percent. |

(limit 2,000 characters)

The comparable database coverage rate is 65.4% for Emergency Shelter, 27.9% for Transitional Housing, 100% for Permanent Supportive Housing and 100% for Rapid Re-Housing for a total coverage rate of 58.1%. Over the next

12 months the Collaborative Applicant will make a concerted effort to market the benefits of comparable databases to Victim Service Providers. With the main focus on Emergency Shelter and Transitional housing providers.

In preparation for the 2022 Housing Inventory the collaborative applicant will provide refresher training for Victim Service Providers on accurately reporting Inventory within the continuum including guidelines and definitions of project types and HUD homelessness.

The dedicated system administrator will be available to answer questions and demo the comparable database to prospective Victim Service Providers. The CoC does not charge fees for system use or training on the comparable database.

Through the implementation of the Emergency Housing Vouchers the CoC has been working more closely with VSP and will leverage this relationship to further the efforts of data capture in comparable databases.

2A-6.	Longitudinal System Analysis (LSA) Submission in HDX 2.0.	
	NOFO Section VII.B.3.d.	

Did your CoC submit LSA data to HUD in HDX 2.0 by January 15, 2021, 8 p.m. EST?	No
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2B. Continuum of Care (CoC) Point-in-Time (PIT) Count

To help you complete the CoC Application, HUD published resources at https://www.hud.gov/program_offices/comm_planning/coc/competition, including:

- Notice of Funding Opportunity (NOFO) for Fiscal Year (FY) 2021 Continuum of Care Program Competition
- FY 2021 CoC Application Detailed Instructions—essential in helping you maximize your CoC Application score by giving specific guidance on how to respond to many questions and providing specific information about attachments you must upload
- 24 CFR part 578

2B-1.	Sheltered and Unsheltered PIT Count—Commitment for Calendar Year 2022	
	NOFO Section VII.B.4.b.	

Does your CoC commit to conducting a sheltered and unsheltered PIT count in Calendar Year 2022?	Yes
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2B-2.	Unsheltered Youth PIT Count—Commitment for Calendar Year 2022.	
	NOFO Section VII.B.4.b.	

Does your CoC commit to implementing an unsheltered youth PIT count in Calendar Year 2022 that includes consultation and participation from youth serving organizations and youth with lived experience?	No
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2C. System Performance

To help you complete the CoC Application, HUD published resources at https://www.hud.gov/program_offices/comm_planning/coc/competition, including:

- Notice of Funding Opportunity (NOFO) for Fiscal Year (FY) 2021 Continuum of Care Program Competition
- FY 2021 CoC Application Detailed Instructions—essential in helping you maximize your CoC Application score by giving specific guidance on how to respond to many questions and providing specific information about attachments you must upload
- 24 CFR part 578

2C-1.	Reduction in the Number of First Time Homeless—Risk Factors.	
	NOFO Section VII.B.5.b.	

Describe in the field below:	
1.	how your CoC determined which risk factors your CoC uses to identify persons becoming homeless for the first time;
2.	how your CoC addresses individuals and families at risk of becoming homeless; and
3.	provide the name of the organization or position title that is responsible for overseeing your CoC’s strategy to reduce the number of individuals and families experiencing homelessness for the first time or to end homelessness for individuals and families.

(limit 2,000 characters)

The CoC utilizes national literature and feedback from local providers to identify relevant risk factors for first time homelessness. Additionally, the CoC utilizes a diversion and prevention screening tool as part of the coordinated entry process to collect data on homeless and at-risk individuals and households seeking housing assistance, and provide training at least annually. This tool is integrated in the HMIS system. This data, along with other HMIS data, will be analyzed as part of the ongoing evaluation why people experience homelessness for the first time in the BoS CoC. This analysis will influence changes and improvements to the CoC’s coordinated entry strategy, including the assessment tool and process, marketing strategy, and CE Written Standards, Policies and Procedures.

To address individuals and families at risk of being homeless, rapid resolution and crisis management training will be offered not less than annually to CoC members, CE assessment staff, and partner agencies. BoS staff are certified in rapid resolution training and train the trainer, to provide this training. This strategy is specifically focused on first time homeless and how to rapidly exit them to housing, conflict resolution, and client empowerment.

The CoC actively coordinates with the statewide ESG program (housed under the collaborative applicant) and homeless prevention projects funded through other local ESG entitlements to reduce the number of first time homeless households. SSVF also provides homeless prevention for veterans in a large portion of the CoC.

The Collaborative Applicant works closely with the team administering the

statewide Emergency Rental Assistance Program and has marketed through the CoC so funds can reach those most in need. With the 80% AMI threshold the ERA program is significant in preventing homelessness.

The Georgia Department of Community Affairs, as the Collaborative Applicant, is responsible for overseeing this strategy.

2C-2.	Length of Time Homeless–Strategy to Reduce.	
	NOFO Section VII.B.5.c.	

Describe in the field below:

1.	your CoC’s strategy to reduce the length of time individuals and persons in families remain homeless;
2.	how your CoC identifies and houses individuals and persons in families with the longest lengths of time homeless; and
3.	provide the name of the organization or position title that is responsible for overseeing your CoC’s strategy to reduce the length of time individuals and families remain homeless.

(limit 2,000 characters)

The strategy of the CoC to reduce the length of time homeless is centered around the coordinated entry system and rapid re-housing. All aspects of coordinated entry access points are intended to be low barrier and housing focused, including emergency shelters. Quick and immediate access to shelter with a focus on connecting individuals and families to appropriate permanent housing and supportive services options will ultimately reduce the length of time homeless for those who engage the system.

Length of time homeless is a BoS prioritization factor for coordinated entry, and the CoC assessment tool collects information on length of time homeless. HMIS data may also be used to determine length of time homeless when applicable. This is primarily how the CoC identifies those with the longest length of time homeless.

CoC Coordinated Entry (CE) policy requires rapid response to referrals with a timeline to respond to referrals within 7 days. The CoC has also deployed a diversion strategy to encourage rapid resolution.

The CoC strategy also revolves around freeing up PSH beds by moving those with lower needs to other permanent housing if they so choose. The CoC goal is to create more housing opportunities for homeless persons. The 149 county housing authority managed by the State has put forward proposed language in the PHA Administrative Plan (subject to public comment period/board approval) to provide for HCV vouchers outside of the waitlist for homeless persons and for persons referred by the CoC who are exiting from PSH. If approved, these vouchers will be an essential part of the overall CoC strategy to reduce homelessness lengths.

Georgia Department of Community Affairs, as the CoC Collaborative Applicant, oversees the strategy to reduce the length of time homeless for individuals and families.

2C-3.	Exits to Permanent Housing Destinations/Retention of Permanent Housing.	
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NOFO Section VII.B.5.d.

Describe in the field below how your CoC will increase the rate that individuals and persons in families residing in:

- | | |
|----|---|
| 1. | emergency shelter, safe havens, transitional housing, and rapid rehousing exit to permanent housing destinations; and |
| 2. | permanent housing projects retain their permanent housing or exit to permanent housing destinations. |

(limit 2,000 characters)

The CoC's strategy to increase the rate at which households in emergency shelter, transitional housing, and rapid re-housing exit to permanent destinations is based on the Housing First approach. This is communicated through training and technical assistance, and is built into the local coordinated entry planning process. In 2020, the CoC launched a CoC preference HCV in partnership with the state housing authority with the goal of furthering a moving on strategy to assist residents of PH projects maintain permanent housing. In 2021 the CoC in partnership with two housing authorities launched the EHV program. Incorporating these vouchers into our CES allows a greater opportunity for those in homeless interventions to exit to a permanent housing destination. The Collaborative Applicant has continued Technical Assistance to providers on eligibility, referral, and housing search and placement.

Exits to permanent housing from PH projects other than RRH have been stable, ranging from 92% to 93% over the last four years. The CoC continues to emphasize a Housing First approach in which clients are not terminated from projects unreasonably. This approach, paired with appropriate services and case management, will ensure that households are not discharged from PSH into destinations that are not permanent. The CoC also encourages follow-up on clients exiting projects to ensure that they are able to maintain housing after discharge.

The Georgia Department of Community Affairs, as the Collaborative Applicant, is responsible for overseeing these strategies.

2C-4.	Returns to Homelessness–CoC’s Strategy to Reduce Rate.	
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NOFO Section VII.B.5.e.

Describe in the field below:

- | | |
|----|--|
| 1. | how your CoC identifies individuals and families who return to homelessness; |
| 2. | your CoC’s strategy to reduce the rate of additional returns to homelessness; and |
| 3. | provide the name of the organization or position title that is responsible for overseeing your CoC’s strategy to reduce the rate individuals and persons in families return to homelessness. |

(limit 2,000 characters)

The CoC utilizes the SPMs and the LSA insights to identify recidivism within the CoC homeless crisis response system. The CoC implemented a strategy to utilize the Stella Performance Module and HMIS data to identify and analyze the percentage of households that returned to the homeless system bi-annually. CoC staff members can utilize data to strategically assess programmatic areas of needed training and resources pertaining to client housing stability, financial stability, or other as determined. The CoC believes the provision and implementation of these trainings and resources, developed specifically as a

result of data analysis, will reduce the rate of additional returns to homelessness. Additionally, the CoC's strategy includes the continued development of a system wide performance plan based on SPMs, incorporating the returns to homelessness population. This will allow the CoC to utilize multiple data sources to identify projects struggling with this measure, investigate common risk factors, and provide targeted technical assistance.

Housing First and appropriate supportive services will be emphasized throughout the system to minimize the chances of a household exiting in to a situation that would likely result in a return to homelessness. The CoC also encourages follow-up case management in order to monitor households and provide necessary support after project exit to identify and assist households that may be at risk for returning to homelessness.

The CoC is also diligently working to create formalized opportunities for persons to increase income through employment, gain increased access to mainstream benefits, and have appropriate and increased subsidized housing available. The collaborative applicant's PHA Administrative Plan (149 counties) has a supply of HCV for persons who are homeless and referred by the CoC.

The Georgia Department of Community Affairs, as the Collaborative Applicant, oversees this strategy.

2C-5.	Increasing Employment Cash Income-Strategy.	
	NOFO Section VII.B.5.f.	

Describe in the field below:	
1.	your CoC's strategy to increase employment income;
2.	how your CoC works with mainstream employment organizations to help individuals and families increase their cash income; and
3.	provide the organization name or position title that is responsible for overseeing your CoC's strategy to increase income from employment.

(limit 2,000 characters)

The CoC continues to collaborate with the statewide ESG entitlement, which distributes state funding for employment support and child care to move clients to work. CoC grant recipients work with participants to connect them with appropriate employment supports. Through the CoC NOFA competition policy, the CoC requires applicants to provide a written narrative detailing how they work with local employment agencies and employers to prioritize training and employment opportunities for participants, or how project will do so going forward. Currently 93% of operational projects directly work with participants to connect with employment, have supported employment, or services agreements with employment organizations, which represents a 20% increase over the number reported in 2019.

Specifically for youth, the CoC is developing a strategy to engage workforce development through the CoC's Youth Homelessness Advisory Committee to increase employment opportunities. Local coordinated entry planning brings appropriate employment related agencies into the planning process whenever possible.

The CoC works with the Department of Labor and the Department of Behavioral Health and Developmental Disabilities (DBHDD) on the CoC Board. Each of these agencies holds a seat on the Board as defined in the CoC Governance Charter. This ensures that the overall CoC strategy is informed by these agencies. DBHDD contracts with providers to operate supportive employment services, which offers counseling, helps participants identify vocational skills and interests, and facilitates job searches to obtain employment in an integrated community setting.

The Georgia Department of Community Affairs, as the Collaborative Applicant, oversees this strategy.

2C-5a.	Increasing Employment Cash Income–Workforce Development–Education–Training.	
	NOFO Section VII.B.5.f.	

Describe in the field below how your CoC:

	1. promoted partnerships and access to employment opportunities with private employers and private employment organizations, such as holding job fairs, outreach to employers, and partnering with staffing agencies; and
	2. is working with public and private organizations to provide meaningful education and training, on-the-job training, internships, and employment opportunities for program participants.

(limit 2,000 characters)

The Balance of State CoC connects with local workforce development, Departments of Labor and other employment services through Coordinated Entry (CE) regional planning on an informal basis. The CoC is working to make it a more formalized part of CE by requiring communities to define a strategy to connect people coming through CE with training and employment opportunities, and adding this to the CES Written Standards, Policies and Procedures as soon as possible.

To facilitate training to promote and support employment for participants, and residents of permanent supportive housing (PSH), at the upcoming Housing Symposium in 2022, the CoC will provide sessions that include training providers to connect participants with education and job opportunities, and connecting participants to formal employment opportunities. The CoC will also work to coordinate training on supported employment services for PSH providers. To facilitate the training on supported employment practices, the CoC will work with state-funded mental health service providers, or Georgia Vocational Rehabilitation Services, who have experience operating supportive employment services to help PSH participants identify vocational skills and interests, and facilitate job searches to obtain employment in an integrated community setting.

2C-5b.	Increasing Non-employment Cash Income.	
	NOFO Section VII.B.5.f.	

Describe in the field below:

	1. your CoC’s strategy to increase non-employment cash income;
	2. your CoC’s strategy to increase access to non-employment cash sources; and

3.	provide the organization name or position title that is responsible for overseeing your CoC's strategy to increase non-employment cash income.
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(limit 2,000 characters)

The CoC's strategy to increase non-employment cash income is to increase outreach and information sharing through the Coordinated Entry System. Additionally, the CoC works with a collaborative group of agencies that includes the Dept of Family and Children Services, Technical Schools and Workforce Division of Georgia, Temporary Assistance for Needy Families, Youth Action board along with representation from grant recipients. This collaboration is currently developing a sustainable process that creates access to non-employment cash income for participants when appropriate.

Through Coordinated Entry and development of the collaborative group of state agencies and grant recipients, the CoC can identify participants in need of non-employment cash resources. The CoC is developing a regional structure that supports prompt identification of participants to connect them rapidly to the non-employment cash resources. CoC will work with our agency partners to identify internal programs focus areas to ensure participants needing these resources are being directed to the correct interventions whether it is Diversion, Prevention or Homeless services.

3A. Coordination with Housing and Healthcare Bonus Points

To help you complete the CoC Application, HUD published resources at https://www.hud.gov/program_offices/comm_planning/coc/competition, including:
- Notice of Funding Opportunity (NOFO) for Fiscal Year (FY) 2021 Continuum of Care Program Competition
- FY 2021 CoC Application Detailed Instructions—essential in helping you maximize your CoC Application score by giving specific guidance on how to respond to many questions and providing specific information about attachments you must upload
- 24 CFR part 578

3A-1.	New PH-PSH/PH-RRH Project—Leveraging Housing Resources.	
	NOFO Section VII.B.6.a.	

Is your CoC applying for a new PSH or RRH project(s) that uses housing subsidies or subsidized housing units which are not funded through the CoC or ESG Programs to help individuals and families experiencing homelessness?	No
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3A-1a.	New PH-PSH/PH-RRH Project—Leveraging Housing Commitment. You Must Upload an Attachment to the 4B. Attachments Screen.	
	NOFO Section VII.B.6.a.	

Select yes or no in the chart below to indicate the organization(s) that provided the subsidies or subsidized housing units for the proposed new PH-PSH or PH-RRH project(s).

1.	Private organizations	No
2.	State or local government	No
3.	Public Housing Agencies, including use of a set aside or limited preference	No
4.	Faith-based organizations	No
5.	Federal programs other than the CoC or ESG Programs	No

3A-2.	New PSH/RRH Project—Leveraging Healthcare Resources.	
	NOFO Section VII.B.6.b.	

Is your CoC applying for a new PSH or RRH project that uses healthcare resources to help individuals and families experiencing homelessness?	No
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3A-2a.	Formal Written Agreements–Value of Commitment–Project Restrictions. You Must Upload an Attachment to the 4B. Attachments Screen.	
	NOFO Section VII.B.6.b.	

1.	Did your CoC obtain a formal written agreement that includes: (a) the project name; (b) value of the commitment; and (c) specific dates that healthcare resources will be provided (e.g., 1-year, term of grant, etc.)?	No
2.	Is project eligibility for program participants in the new PH-PSH or PH-RRH project based on CoC Program fair housing requirements and not restricted by the health care service provider?	No

3A-3.	Leveraging Housing Resources–Leveraging Healthcare Resources–List of Projects.	
	NOFO Sections VII.B.6.a. and VII.B.6.b.	

If you selected yes to question 3A-1. or 3A-2., use the list feature icon to enter information on each project you intend for HUD to evaluate to determine if they meet the bonus points criteria.

Project Name	Project Type	Rank Number	Leverage Type
This list contains no items			

3B. New Projects With Rehabilitation/New Construction Costs

To help you complete the CoC Application, HUD published resources at https://www.hud.gov/program_offices/comm_planning/coc/competition, including:
- Notice of Funding Opportunity (NOFO) for Fiscal Year (FY) 2021 Continuum of Care Program Competition
- FY 2021 CoC Application Detailed Instructions—essential in helping you maximize your CoC Application score by giving specific guidance on how to respond to many questions and providing specific information about attachments you must upload
- 24 CFR part 578

3B-1.	Rehabilitation/New Construction Costs—New Projects.	
	NOFO Section VII.B.1.r.	

Is your CoC requesting funding for any new project application requesting \$200,000 or more in funding for housing rehabilitation or new construction?	No
--	----

3B-2.	Rehabilitation/New Construction Costs—New Projects.	
	NOFO Section VII.B.1.s.	

If you answered yes to question 3B-1, describe in the field below actions CoC Program-funded project applicants will take to comply with:	
1.	Section 3 of the Housing and Urban Development Act of 1968 (12 U.S.C. 1701u); and
2.	HUD’s implementing rules at 24 CFR part 75 to provide employment and training opportunities for low- and very-low-income persons, as well as contracting and other economic opportunities for businesses that provide economic opportunities to low- and very-low-income persons.

(limit 2,000 characters)

N/A

3C. Serving Persons Experiencing Homelessness as Defined by Other Federal Statutes

To help you complete the CoC Application, HUD published resources at https://www.hud.gov/program_offices/comm_planning/coc/competition, including:
- Notice of Funding Opportunity (NOFO) for Fiscal Year (FY) 2021 Continuum of Care Program Competition
- FY 2021 CoC Application Detailed Instructions—essential in helping you maximize your CoC Application score by giving specific guidance on how to respond to many questions and providing specific information about attachments you must upload
- 24 CFR part 578

3C-1.	Designating SSO/TH/Joint TH and PH-RRH Component Projects to Serving Persons Experiencing Homelessness as Defined by Other Federal Statutes.	
	NOFO Section VII.C.	

Is your CoC requesting to designate one or more of its SSO, TH, or Joint TH and PH-RRH component projects to serve families with children or youth experiencing homelessness as defined by other Federal statutes?	No
--	----

3C-2.	Serving Persons Experiencing Homelessness as Defined by Other Federal Statutes. You Must Upload an Attachment to the 4B. Attachments Screen.	
	NOFO Section VII.C.	

If you answered yes to question 3C-1, describe in the field below:

- | | |
|----|---|
| 1. | how serving this population is of equal or greater priority, which means that it is equally or more cost effective in meeting the overall goals and objectives of the plan submitted under Section 427(b)(1)(B) of the Act, especially with respect to children and unaccompanied youth than serving the homeless as defined in paragraphs (1), (2), and (4) of the definition of homeless in 24 CFR 578.3; and |
| 2. | how your CoC will meet requirements described in Section 427(b)(1)(F) of the Act. |

(limit 2,000 characters)

N/A

4A. DV Bonus Application

To help you complete the CoC Application, HUD published resources at https://www.hud.gov/program_offices/comm_planning/coc/competition, including:

- Notice of Funding Opportunity (NOFO) for Fiscal Year (FY) 2021 Continuum of Care Program Competition
- FY 2021 CoC Application Detailed Instructions—essential in helping you maximize your CoC Application score by giving specific guidance on how to respond to many questions and providing specific information about attachments you must upload
- 24 CFR part 578

4A-1.	New DV Bonus Project Applications.	
	NOFO Section II.B.11.e.	

Did your CoC submit one or more new project applications for DV Bonus Funding?	Yes
--	-----

4A-1a.	DV Bonus Project Types.	
	NOFO Section II.B.11.	

Select yes or no in the chart below to indicate the type(s) of new DV Bonus project(s) your CoC included in its FY 2021 Priority Listing.

	Project Type	
1.	SSO Coordinated Entry	No
2.	PH-RRH or Joint TH/RRH Component	Yes

You must click “Save” after selecting Yes for element 1 SSO Coordinated Entry to view questions 4A-3 and 4A-3a.

4A-2.	Number of Domestic Violence Survivors in Your CoC's Geographic Area.	
	NOFO Section II.B.11.	

1.	Enter the number of survivors that need housing or services:	15,694
2.	Enter the number of survivors your CoC is currently serving:	882
3.	Unmet Need:	14,812

4A-2a.	Calculating Local Need for New DV Projects.	
	NOFO Section II.B.11.	

Describe in the field below:

1.	how your CoC calculated the number of DV survivors needing housing or services in question 4A-2 element 1 and element 2; and
2.	the data source (e.g. comparable database, other administrative data, external data source, HMIS for non-DV projects); or
3.	if your CoC is unable to meet the needs of all survivors please explain in your response all barriers to meeting those needs.

(limit 2,000 characters)

According to the 2020 Annual Report of the Georgia Coalition Against Domestic Violence, a state leader in the movement to end intimate partner violence, 15,694 survivors were turned away from DV shelters due to lack of space. During this time 5,617 survivors were provided shelter. Based on upon these numbers, the current shelter capacity is only meeting the needs of 35.8% of survivors. Although these numbers are statewide, the Balance of State CoC covers 152 of 159 counties in Georgia.

The biggest barrier to filling the unmet need noted above is funding. The State of Georgia has a total of 47 state-certified domestic violence programs to serve a total statewide population of 10.7 million persons as measured by the 2020 U.S. Census. More funding is needed throughout the entire state to increase the capacity of current providers as well as to allow for new initiatives to serve this population.

Other barriers include a lack of safe, decent affordable housing units throughout the state where victims and their families can be re-housed. There is also a lack of community awareness among some segments of the population of the services that are available and a reluctance to take advantage of them for a number of socio-economic reasons.

4A-4.	New PH-RRH and Joint TH and PH-RRH Component DV Bonus Projects–Project Applicant Information.	
	NOFO Section II.B.11.	

Use the list feature icon to enter information on each unique project applicant applying for New PH-RRH and Joint TH and PH-RRH Component DV Bonus projects–only enter project applicant information once, regardless of how many DV Bonus projects that applicant is applying for.

Applicant Name
Tifton Judicial C...
Northeast Georgia...

Project Applicants Applying for New PH-RRH and Joint TH and PH-RRH DV Bonus Projects

4A-4.	New PH-RRH and Joint TH and PH-RRH Component DV Bonus Projects–Project Applicant Information–Rate of Housing Placement and Rate of Housing Retention–Project Applicant Experience.	
	NOFO Section II.B.11.	

Enter information in the chart below on the project applicant applying for one or more New PH-RRH and Joint TH and PH-RRH Component DV Bonus Projects included on your CoC’s FY 2021 Priority Listing:

1.	Applicant Name	Tifton Judicial Circuit Shelter, Inc.
2.	Rate of Housing Placement of DV Survivors–Percentage	100.00%
3.	Rate of Housing Retention of DV Survivors–Percentage	57.00%

4A-4a.	Calculating the Rate of Housing Placement and the Rate of Housing Retention–Project Applicant Experience.	
	NOFO Section II.B.11.	

Describe in the field below:

1.	how the project applicant calculated the rate of housing placement and rate of housing retention reported in question 4A-4; and
2.	the data source (e.g. comparable database, other administrative data, external data source, HMIS for non-DV projects).

(limit 1,000 characters)

For the shelter program year of 2020, Tifton Judicial Circuit Shelter, Inc. served 125 adults in shelter. Of these, 118 chose to leave the area or move to another shelter. The remaining number of those who decided to remain in the service area and wished to transition into housing was 7. Of these 7, 4 who were provided local housing were there at least 1 year, 2 for 6 months, and 1 for 3 months. This provided the percentage noted in 4A-4.

The data source for this information is the software program Case Worthy, which tracks all shelter services.

4A-4b.	Providing Housing to DV Survivor–Project Applicant Experience.	
	NOFO Section II.B.11.	

Describe in the field below how the project applicant:

1.	ensured DV survivors experiencing homelessness were assisted to quickly move into safe affordable housing;
2.	prioritized survivors—you must address the process the project applicant used, e.g., Coordinated Entry, prioritization list, CoC’s emergency transfer plan, etc.;
3.	connected survivors to supportive services; and
4.	moved clients from assisted housing to housing they could sustain—address housing stability after the housing subsidy ends.

(limit 2,000 characters)

Upon entry into the Tifton Judicial Circuit Shelter, the intake and assessment process begins. For those who desire to live in the service area, work begins immediately to locate appropriate housing and to determine the best fit for the survivor/family with considerations of safety, affordability, distance to work (if employed), preferred schools, and other resources needed. With the general length of stay in the shelter being four to six weeks, agency staff work together for the expedient transition of the survivor.

The agency prioritizes survivors for local housing settlement according to their length of time in the shelter. Following intake, the Resident Services Advocate knows the survivor's long-term housing desires. When knowing that the desire is to live locally, the Housing Services Coordinator immediately begins to work with the survivor on a plan.

The agency has good relationships with community partners that relate to their survivors. They work with the Salvation Army to provide vouchers for their survivors so that they can shop for needs they have and work with another local non-profit named Called to Care partnering on donations. Another key partner is Oasis, a local substance abuse recovery program, that can provide supportive services. Lifehouse Ministries provides parenting and life skills classes plus supplies needed by new mothers. Having a close partnership with Southwell (the local medical system) provides the agency with information on free medical services and clinics for referral. of their survivors.

Outreach support is conducted with former shelter residents who have decided to stay locally and been helped with housing. This support is through phone calls to check in with the former client and assist with linking them to any resources that they may need. Once they have been financially assisted to move into the initial housing after their shelter stay, no further financial support is provided to assist them with any future moves.

4A-4c.	Ensuring DV Survivor Safety–Project Applicant Experience.	
	NOFO Section II.B.11.	

Describe in the field below examples of how the project applicant ensured the safety of DV survivors experiencing homelessness by:	
1.	training staff on safety planning;
2.	adjusting intake space to better ensure a private conversation;
3.	conducting separate interviews/intake with each member of a couple;
4.	working with survivors to have them identify what is safe for them as it relates to scattered site units and/or rental assistance;
5.	maintaining bars on windows, fixing lights in the hallways, etc. for congregate living spaces operated by the applicant; and
6.	keeping the location confidential for dedicated units and/or congregate living spaces set-aside solely for use by survivors.

(limit 5,000 characters)

All Tifton Judicial Circuit Shelter staff receive 40 hours of training prior to becoming a full advocate able to work on their own and that includes safety planning. Advocates are also offered advanced safety training via webinars

offered by the GA Coalition Against Domestic Violence. Advocates know that safety plans are always fluid and may need to be changed as the survivor's situation changes.

A "Wellness Room" specifically designed for private conversations with residents is only used for such meetings as intakes, assessments and any other individual needs the survivor wishes to communicate with advocates.

No couples have yet to present themselves for services but they would do separate intakes if that occurs.
 Safety of the survivor is the priority in any housing decisions that the survivor and the Housing Services Coordinator address.

The shelter does not have bars on windows, but does have bulletproof glass. There is also a sophisticated system of cameras and alarms for protection of residents and staff. The facility also has an emergency generator that is large enough to power most of it if necessary.

Maintenance of the facility is done through contracts with local providers along with volunteer assistance as well. The shelter manager does weekly maintenance checks of the facility and issues found are immediately addressed.

The emergency DV shelter location is confidential. All who work and reside in the shelter must sign confidentiality agreements. Breaking confidentiality of the shelter location is considered a serious offense. Visitors are not allowed into the shelter. Staff, survivors, and only necessary workers are allowed into the facility. When there must be a guest in that space, residents are alerted and offered the option to stay out of the common areas or places where the technician is having to work. Vendors who enter the shelter area must sign a confidentiality agreement.

4A-4c.1.	Evaluating Ability to Ensure DV Survivor Safety–Project Applicant Experience.	
	NOFO Section II.B.11.	

Describe in the field below how the project evaluated its ability to ensure the safety of DV survivors the project served.

(limit 2,000 characters)

The Tifton Judicial Circuit Shelter, Inc. evaluate its ability to ensure safety for their survivors by their ability to keep all of the facility safety mechanisms in order at all times. Monthly drills are held with shelter residents to help prepare for potential events such as tornadoes, fire, or intruders. Advocates work with each survivor to determine lethality risks and use the lethality assessment tool to help drive the safety plan (s) that are developed with each of them.

4A-4d.	Trauma-Informed, Victim-Centered Approaches–Project Applicant Experience.	
	NOFO Section II.B.11.	

Describe in the field below examples of the project applicant's experience in using trauma-informed, victim-centered approaches to meet needs of DV survivors in each of the following areas:

1.	prioritizing program participant choice and rapid placement and stabilization in permanent housing consistent with participants' preferences;
2.	establishing and maintaining an environment of agency and mutual respect, e.g., the project does not use punitive interventions, ensures program participant staff interactions are based on equality and minimize power differentials;
3.	providing program participants access to information on trauma, e.g., training staff on providing program participants with information on trauma;
4.	emphasizing program participants' strengths, e.g., strength-based coaching, questionnaires and assessment tools include strength-based measures, case plans include assessments of program participants strengths and works towards goals and aspirations;
5.	centering on cultural responsiveness and inclusivity, e.g., training on equal access, cultural competence, nondiscrimination;
6.	providing opportunities for connection for program participants, e.g., groups, mentorships, peer-to-peer, spiritual needs; and
7.	offering support for parenting, e.g., parenting classes, childcare.

(limit 5,000 characters)

The provision of emergency DV shelter by Tifton Judicial Circuit Shelter, Inc. has been ongoing since 2002. Advocates work on behalf of the survivors and their preferences in housing placement drive the provision of housing decisions. The Housing Services Coordinator works with each survivor to assess their preferences and needs in housing and provides as many options as possible. Ultimately, it is the program participants choice on their housing selection.

The agency was one of three domestic violence shelter organizations in the state to be selected by the GA Coalition Against Domestic Violence to participate in a trauma informed intensive training. This two-day training was held on location and motivated them to undertake a revision of policies, procedures, and the resident handbook related to their shelter program. Staff learned about providing an environment of safety and respect for others, especially where it concerns their advocates and their interactions with survivors. Weekly house meetings and a weekly one-to-one meeting with each resident help provide outlets for any possible concerns by the survivor. Exit surveys are also utilized to allow for honest feedback about how shelter staff provided services and to alert management to identify any areas with a need for improvement.

Information on trauma is provided via support groups held each week with residents. In one-to-one work with survivors, discussion about trauma as it is relating to the feelings and behaviors of the survivor is key to their realizing that what they are experiencing are normal reactions to what they have gone through. Another avenue for trauma information is provided in the monthly support group that is facilitated by a local mental health professional.

After the initial intake to identify the immediate needs of the survivor entering the shelter, a more detailed assessment and intake is held to bring forth the information regarding the survivor's needs and strengths. This is begun once the new resident has had the time to adjust to shelter and feel comfortable and safe in working on steps to their new future. Goals are set by the survivor with facilitation provided by the advocate.

All agency staff are required to have annual training on cultural humility, competency, and nondiscrimination. This is provided via webinars and in-person trainings whenever possible. These trainings are documented in employee files and tracked by the Assistant Director. The shelter serves

survivors of varying cultures, ethnicities, sexual identities, languages, disabilities, and challenges. The facility and staff are prepared to meet survivors where they are in a common goal for their safety and in making steps to a new life free from abuse.

A monthly support group is also held that is open to the community. The shelter provides five common areas in which shelter residents and congregate for peer support. Advocates will lead residents into working together in the kitchen and provide special occasion events along with art activities and game playing, such as bingo. Residents who can safely leave the shelter and that are interested are also taken to area concerts, community events, local tourist attractions and to church. Faith leaders are brought to the facility upon the request of the resident.

On-site childcare is not provided but the agency works with parents to engage their children in local childcare facilities that the organization will pay for as necessary. Advocates will also work with the survivor to get set up for childcare payment by the state, when qualified. Parenting support is offered by their Child Advocate, and a local nonprofit partner is utilized that provides classes as part of their program services.

4A-4e.	Meeting Service Needs of DV Survivors–Project Applicant Experience.	
	NOFO Section II.B.11.	

Describe in the field below:	
1.	supportive services the project applicant provided to domestic violence survivors experiencing homelessness while quickly moving them into permanent housing and addressing their safety needs; and
2.	provide examples of how the project applicant provided the supportive services to domestic violence survivors.

(limit 5,000 characters)

In 2020, the Tifton Judicial Circuit Shelter, Inc. received 1,075 calls on their 24/7 Hotline. Of those calling, 226 adults and children were served in their emergency DV shelter and 226 were served as outreach clients. A total of 31,631 services were provided just for shelter residents. Specific services are noted below.

Temporary Protective Orders – In 2020, 598 requests were received for Temporary Protective Orders and 227 were granted. A total of 3,170 services were provided to these clients. Each request was responded to by a legal advocate who did DV education and safety planning as part of their work toward the pursuit of a protective order for those who qualified.

General Supportive Services – In 2020, agency advocates provided 2,522 units of supportive services to shelter residents. In addition, 790 units of additional service were provided including support groups, safety planning, medical accompaniment, interagency advocacy, and goal-setting.

Financial Assistance/Employment/Child Care – In 2020, advocates provided 478 services related to the support of survivors in getting employment, clothing, childcare, housing, and housing set-up. This included work on budgeting

Transportation – A total of 2,646 units of transportation services were provided clients in 2020.

4A-4f.	Trauma-Informed, Victim-Centered Approaches–New Project Implementation.	
	NOFO Section II.B.11.	

Provide examples in the field below of how the new project will:

1.	prioritize program participant choice and rapid placement and stabilization in permanent housing consistent with participants’ preferences;
2.	establish and maintain an environment of agency and mutual respect, e.g., the project does not use punitive interventions, ensures program participant staff interactions are based on equality and minimize power differentials;
3.	provide program participants access to information on trauma, e.g., training staff on providing program participants with information on trauma;
4.	place emphasis on program participants’ strengths, e.g., strength-based coaching, questionnaires and assessment tools include strength-based measures, case plans include assessments of program participants strengths and works towards goals and aspirations;
5.	center on cultural responsiveness and inclusivity, e.g., training on equal access, cultural competence, nondiscrimination;
6.	provide opportunities for connection for program participants, e.g., groups, mentorships, peer-to-peer, spiritual needs; and
7.	offer support for parenting, e.g., parenting classes, childcare.

(limit 5,000 characters)

The implementation of the project by the Tifton Judicial Circuit Shelter, Inc. will begin with the Housing Services Coordinator (HSC) working with existing shelter residents. She will find those who are looking to move into the Tift area after their time in the shelter and then begin to assess their needs and preferences in housing. She will alert the legal advocacy team that can assist their clients who need housing in addition to protective orders. The HSC will update all housing resources and determine what housing availability is currently open for the counties in which survivors will be placed.

In working with program participants, the HSC will work as a facilitator in gathering their preferences and needs to then match with available resources for a fast and stable placement. A timeline will be developed with the participant for their transition from shelter into their new safe and affordable housing.

All work by the HSC with the participant will abide by the organization’s code of ethics that mandate respect and equality in treatment of those whom we serve. The program participant will have been provided information on trauma during their stay within the shelter, but the HSC will provide information on the support group and encourage attendance each month, providing transportation when needed. This will ensure a monthly “dose” of trauma informed care from a trained professional. In working with the participant, should the HSC realize that their needs go beyond what a support group can provide, one-to-one therapy services to be provided by a local professional will be arranged.

As part of their intake into the shelter, an assessment of the participant’s strengths and resources will have been established. This will be updated by the HSC while working with the participation in planning for their transition from shelter to housing. Goals will be set for the participant to solidify their adjustment to independent living and the HSC will be supportive in checking in

weekly with them.

As part of the cultural competency training the HSC has already received and has continued each year, the skills learned will be employed to ensure that she can be appropriately responsive to all participants. The HSC is also bound by the agency’s policies regarding nondiscrimination and inclusivity.

In her support work with the participants, the HSC will encourage participation in and provide information on area events and opportunities for enrichment such as concerts, plays, community festivals, and faith-based events.

The HSC will provide information on parenting and childcare support and resources, facilitating the linkage between the participation and those resources as needed.

Project Applicants Applying for New PH-RRH and Joint TH and PH-RRH DV Bonus Projects

4A-4.	New PH-RRH and Joint TH and PH-RRH Component DV Bonus Projects–Project Applicant Information–Rate of Housing Placement and Rate of Housing Retention–Project Applicant Experience.	
	NOFO Section II.B.11.	

Enter information in the chart below on the project applicant applying for one or more New PH-RRH and Joint TH and PH-RRH Component DV Bonus Projects included on your CoC’s FY 2021 Priority Listing:

1.	Applicant Name	Northeast Georgia Council on Domestic Violence, Inc.
2.	Rate of Housing Placement of DV Survivors–Percentage	100.00%
3.	Rate of Housing Retention of DV Survivors–Percentage	100.00%

4A-4a.	Calculating the Rate of Housing Placement and the Rate of Housing Retention–Project Applicant Experience.	
	NOFO Section II.B.11.	

Describe in the field below:

1.	how the project applicant calculated the rate of housing placement and rate of housing retention reported in question 4A-4; and
2.	the data source (e.g. comparable database, other administrative data, external data source, HMIS for non-DV projects).

(limit 1,000 characters)

All clients of the Northeast Georgia Council on Domestic Violence, Inc. were initially settled with Rapid Re-housing Program funds. As this occurred, clients were then listed in an Excel spreadsheet for this program that listed the dates that the first rent was paid and with a notation if anyone exited the program. All the clients that were placed in housing were still there at the end of the program

year.

The CaseWorthy database is used to track all client data for the program.

4A-4b.	Providing Housing to DV Survivor–Project Applicant Experience.	
	NOFO Section II.B.11.	

Describe in the field below how the project applicant:	
1.	ensured DV survivors experiencing homelessness were assisted to quickly move into safe affordable housing;
2.	prioritized survivors—you must address the process the project applicant used, e.g., Coordinated Entry, prioritization list, CoC’s emergency transfer plan, etc.;
3.	connected survivors to supportive services; and
4.	moved clients from assisted housing to housing they could sustain—address housing stability after the housing subsidy ends.

(limit 2,000 characters)

Northeast Georgia Council on Domestic Violence, Inc. is the only DV service program offering a full array of shelter and community-based services in 3 NE Georgia counties. All victims seeking assistance begin the intake process by calling their hotline. A screening is done to assess if the caller is currently homeless or will be due to DV and if they need immediate placement. If so, they will go into shelter immediately or into a motel if the shelter is full. No victim is left homeless or in an unsafe place. Safety planning is done as soon as possible after placement.

Once settled and safe, the goal is to move them into permanent housing as soon as possible. Each client’s assessment aligns their needs with support services and permanent housing. An advocate reviews all housing options available to them and clients are encouraged to begin applying for housing immediately. The need to increase income is stressed. Once resettled, all other support services that the client requests will be provided either through agency staff or community resources. Agency services include, but are not limited to, move-in expenses, rent and utility deposits, food and move-in supplies, job readiness training or help going back to school, assistance for non-employment income if applicable, parenting training, trauma-informed psychotherapy, life skills, psychoeducational groups for the adult, teens, youth and children, case management, legal advocacy, and transportation. Their goal is to assure that clients have the resources to remain in their placement after subsidies end, but they will work with them to find other options if necessary. A Case Review meeting happens bi-weekly with all advocates to review services for all active clients. Staff discuss any barriers to services for their clients and seek resolution to assure clients are safe and receiving all the services they need. All advocates work together as a team for the clients.

4A-4c.	Ensuring DV Survivor Safety–Project Applicant Experience.	
	NOFO Section II.B.11.	

Describe in the field below examples of how the project applicant ensured the safety of DV survivors experiencing homelessness by:	
1.	training staff on safety planning;

2.	adjusting intake space to better ensure a private conversation;
3.	conducting separate interviews/intake with each member of a couple;
4.	working with survivors to have them identify what is safe for them as it relates to scattered site units and/or rental assistance;
5.	maintaining bars on windows, fixing lights in the hallways, etc. for congregate living spaces operated by the applicant; and
6.	keeping the location confidential for dedicated units and/or congregate living spaces set-aside solely for use by survivors.

(limit 5,000 characters)

Northeast Georgia Council on Domestic Violence, Inc. has multiple policies that address, confidentiality and safety. These include those related to Disaster/Emergency Plan, Client Medical Emergency, Safety: Poisoning; Fire Emergency; Hostile Behavior, and Bomb Threats.

All staff must complete safety planning training within the probationary period. All client intakes transpire in a private office. Couples seldom request residential services, but all intake are held separately. Safety planning is part of every intake, any placement change, or any other time a client is concerned about their safety. They are advised of their legal protections, such as Protective Orders, and referred to the legal advocate if they choose. Safety planning takes into consideration the design of the structure and the location of the residence and also includes children.

There are no bars on the windows as their goal is to make their shelter stay as normal as possible. The shelter is a four-bedroom home with a separate annex with bedrooms and living areas located on three acres in a residential neighborhood. The electric gate opens upon request from the inside by staff for entry to the property. There are security cameras around the property. The manager is responsible for making sure the property is safe and all lights are working. The managers complete a maintenance checklist monthly for safety issues and equipment status.

Keeping the shelter location confidential is a requirement of all DV programs. All clients must sign an agreement to keep the site confidential and are not allowed to disclose the location to anyone. A new placement takes place if they do so. Workers, all staff, board members, and volunteers going to the property must also sign a confidentiality statement agreeing not to disclose the shelter's location. Staff and volunteers will be let go if they do. Confidentiality is the cornerstone of DV programs and is also addressed in several agency policies.

4A-4c.1.	Evaluating Ability to Ensure DV Survivor Safety--Project Applicant Experience.	
	NOFO Section II.B.11.	

Describe in the field below how the project evaluated its ability to ensure the safety of DV survivors the project served.

(limit 2,000 characters)

At Northeast Georgia Council on Domestic Violence, all staff members receive training that addresses the safety needs of their clients. Fire drills and active invader drills occur throughout the year to prepare for any potential danger.

Staff are taught lock down procedures if an offender breaches the property. The agency has a client advisory committee that works with the Executive Director to address unmet needs and any overlooked issues that may occur. Clients also submit an Exit Survey that asks for feedback as to whether they felt safe while receiving services through the agency.

In addition, safety equipment is maintained through regular inspections by management, IT support, and the fire marshal annually. Several of their various funders also conduct site visits throughout the year that addresses safety as well. All staff complete CPR and First Aid training every other year.

4A-4d.	Trauma-Informed, Victim-Centered Approaches–Project Applicant Experience.	
	NOFO Section II.B.11.	

Describe in the field below examples of the project applicant’s experience in using trauma-informed, victim-centered approaches to meet needs of DV survivors in each of the following areas:

1.	prioritizing program participant choice and rapid placement and stabilization in permanent housing consistent with participants’ preferences;
2.	establishing and maintaining an environment of agency and mutual respect, e.g., the project does not use punitive interventions, ensures program participant staff interactions are based on equality and minimize power differentials;
3.	providing program participants access to information on trauma, e.g., training staff on providing program participants with information on trauma;
4.	emphasizing program participants’ strengths, e.g., strength-based coaching, questionnaires and assessment tools include strength-based measures, case plans include assessments of program participants strengths and works towards goals and aspirations;
5.	centering on cultural responsiveness and inclusivity, e.g., training on equal access, cultural competence, nondiscrimination;
6.	providing opportunities for connection for program participants, e.g., groups, mentorships, peer-to-peer, spiritual needs; and
7.	offering support for parenting, e.g., parenting classes, childcare.

(limit 5,000 characters)

The Northeast Georgia Council on Domestic Violence (NEGACDV) organization’s mission is to support victims of domestic violence and their families through intervention, prevention, and education. Founded in 1995, NEGACDV serves Elbert, Hart, and Franklin counties in Northeast Georgia and is the region’s only state-certified domestic violence program. NEGACDV provides a multi-layered approach for both immediate and long-term successful outcomes for victims and their children in domestic violence that need safety, permanency, well-being, and the skills to develop violence-free and stable lives. NEGACDV provides healing in a trauma-informed environment with supportive, non-judgmental services and resources to help the victims and their children achieve their goals. NEGACDV embraces a client-centered empowerment model.

The lack of services in their rural areas necessitates providing a full array of wraparound services for victims and their community-based and in-home children. They adhere to the principle of wraparound services of "voice and choice" for the family that is individualized, client-driven, strength-based, culturally competent, and community-based (National Wraparound Initiative, 2016). Their purpose is to meet the emotional and physical needs of the primary and secondary victims to facilitate stabilization and empowerment in the most

effective and least disruptive way possible. While some families or individuals do not require housing, many require shelter placement for safety needs and temporary displacement from their homes because of the violence. The agency's goal is to help them establish or re-establish permanent housing as soon as possible as well as to provide all the services they need to maintain stable housing.

The values of Wraparound, as expressed in its core principles, are entirely consistent with the housing first ideology. Wraparound's philosophy of care begins from the principle of "voice and choice," which stipulates that the perspectives of the family – including the child or youth – must be given primary importance during all phases and activities of Wraparound. The values associated with Wraparound further require that the planning process itself and the services and supports provided should be individualized, family-driven, culturally competent, and community-based. Additionally, the Wraparound process increases the "natural support" available to a family (individual) by strengthening interpersonal relationships and utilizing other available resources in the family's network of social and community connections. Finally, the Wraparound process is "strengths-based," including activities that purposefully help the child and family recognize, utilize, and build talents, assets, and positive capacities. All policies, tools, assessments, and intakes are based on this philosophy.

Each client develops an Individual Service Plan with their advocate that outlines their goals and objectives. The process begins with the client and advocates thoroughly assessing their strengths and needs, preferences, and barriers to achieving these goals. The advocate reviews the list of services and resources outlined in their Resource Directory available to the client and matches them to the client's goals. The advocate then hooks them up to the services they want. Many of the services are internal referrals to the advocates that provide the services. The advocate gives the client referrals for any external resources they may need. The resource advocate will further help with connecting to resources if they need assistance.

Psychoeducational groups are offered weekly for seniors, adults, teens, and youth that cover various topics concerning domestic violence victims. These include understanding the impact of domestic violence and trauma, what it is, and how to heal from it. Groups also give clients time for peer support. Trauma-informed psychotherapy is also provided for clients, as well as Nurturing Parenting Classes.

All staff receives training in these principles, trauma-informed care, and working with victims of domestic violence and their children through the GA. Coalition on Domestic Violence. Additionally, staff receives training in cultural responsiveness and inclusivity, cultural competence, and nondiscrimination. All agency policies and procedures embrace this philosophy. The executive director, a Ph. D., and an LMFT and LPC, is a Certified Clinical Trauma Professional.

4A-4e.	Meeting Service Needs of DV Survivors–Project Applicant Experience.	
	NOFO Section II.B.11.	

	Describe in the field below:
1.	supportive services the project applicant provided to domestic violence survivors experiencing homelessness while quickly moving them into permanent housing and addressing their safety needs; and
2.	provide examples of how the project applicant provided the supportive services to domestic violence survivors.

(limit 5,000 characters)

All services offered by the Northeast Georgia Council on Domestic Violence are designed to meet the needs of the population they serve. The array of services that are made available to all clients is in response to the clients' identification of unmet needs in their Exit Surveys as well as through the client advisory committee and the agency's Strategic Planning meeting held annually with the board of directors and key management staff through their advisory committee. In the last year, the agency provided 26,078 units of services in the fifteen major categories that are tracked in CaseWorthy. Shelter services provided 1,604 units of service to 58 clients and their RRH program provided 1,278 units of services for 8 families.

Child Custody, Divorce, Legal, Criminal History Issues, Bad Credit History, and Protective Orders are addressed through their Legal Advocacy program. This program provided 387 units of service to 199 clients.

Education, Job Training, and Employment are part of their Job Ready/Economic Development Program that served 35 individuals providing 308 units of services.

4A-4f.	Trauma-Informed, Victim-Centered Approaches–New Project Implementation. NOFO Section II.B.11.
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	Provide examples in the field below of how the new project will:
1.	prioritize program participant choice and rapid placement and stabilization in permanent housing consistent with participants' preferences;
2.	establish and maintain an environment of agency and mutual respect, e.g., the project does not use punitive interventions, ensures program participant staff interactions are based on equality and minimize power differentials;
3.	provide program participants access to information on trauma, e.g., training staff on providing program participants with information on trauma;
4.	place emphasis on program participants' strengths, e.g., strength-based coaching, questionnaires and assessment tools include strength-based measures, case plans include assessments of program participants strengths and works towards goals and aspirations;
5.	center on cultural responsiveness and inclusivity, e.g., training on equal access, cultural competence, nondiscrimination;
6.	provide opportunities for connection for program participants, e.g., groups, mentorships, peer-to-peer, spiritual needs; and
7.	offer support for parenting, e.g., parenting classes, childcare.

(limit 5,000 characters)

Funding for this project will allow Northeast Georgia Council on Domestic Violence to re-establish its RRH program, offering another component in its wraparound service model. The program supervisor is still with the agency and will begin to hire the RRH direct service advocate upon receiving funding. At the same time, relationships with area landlords will be renewed along with the identification of new contacts.

It is expected that referrals for the RRH program will come primarily from the shelter program, as victims are never left without a safe place. The shelter program can provide an immediate spot until a more permanent placement is found. When the client is ready, the shelter advocate will present the client with the housing options available in the area they want to live. Many clients wish to go into long-term subsidized housing, while others may want to go into RRH in hopes of securing non-subsidized housing in the future. If that is their choice, the client will meet with the RRH advocate to make the application to assess preference and fit. The challenge in the agency's service area has traditionally been affordable housing, with rental properties costs increasing 32 % over the last year. Housing shortages for those capable of living in non-subsidized housing is now an additional factor. Clients are encouraged to put in applications in a variety of places. Usually, clients want what is available first. If needed, prioritization for assistance will take place based upon vulnerability and need.

The agency culture is one of mutual respect for all staff and clients. Punitive interventions are avoided and they instead work with each individual to assure success. The staff is diverse and all receive training on cultural awareness, trauma-informed care, and working specific populations. All staff must complete 20 hours of training per year for those full-time and 10 hours for those who are part-time. New hires must complete Frontline training (a four-day training on working with the DV population) as soon after beginning as possible. All must complete 40 hours of on-the-job- training before working alone to establish the philosophy of our agency. Staff is required to complete the 52-hour Victim Assistance Training (VAT) within their first 18 months.

Healing and stabilization begin at intake as choice and empowerment are the hallmarks of wraparound services. Assessments are strength-based, empowering clients to assess their goals and barriers and determine a course of action. Together the advocate and clients develop an Individual Service Plan to outline the steps necessary to meet their goals. Conversations often center around helping the client understand that domestic violence was not their fault and starting to see themselves as the survivors they are and their strengths. The agency's goal is to ensure that all clients have enough information and support to make informed decisions for themselves and their children. Clients always have the choice of what housing model they prefer and the services they need.

Their advocate will also assist clients in increasing non-employment income by identifying what is available (e.g., SSI, SSDI, Food Stamps, Veteran's benefits, childcare, food assistance, and TANF). In addition, healthcare benefit and resource information (Medicare and Medicaid) is provided through the Resource Directory that is given to each client. A resource advocate is available that will help them connect to these services if they need assistance.

Clients are encouraged to meet with their advocates one-on-one and attend psychoeducational groups for education on the impact of domestic violence and resulting trauma to help victims begin the healing process. Groups also provide interaction and support from their peers. A great deal of focus with clients involves building up their self-esteem. Clients can also receive in-house trauma-based psychotherapy with one of the licensed therapists and Nurturing Parent training with our certified trainers. All services are free and confidential.

4B. Attachments Screen For All Application Questions

We prefer that you use PDF files, though other file types are supported. Please only use zip files if necessary.

Attachments must match the questions they are associated with.

Only upload documents responsive to the questions posed—including other material slows down the review process, which ultimately slows down the funding process.

We must be able to read the date and time on attachments requiring system-generated dates and times, (e.g., a screenshot displaying the time and date of the public posting using your desktop calendar; screenshot of a webpage that indicates date and time).

Document Type	Required?	Document Description	Date Attached
1C-14. CE Assessment Tool	Yes	CE Assessment Too...	11/12/2021
1C-7. PHA Homeless Preference	No	PHA Homeless Pref...	11/11/2021
1C-7. PHA Moving On Preference	No		
1E-1. Local Competition Announcement	Yes	Local Competition...	11/07/2021
1E-2. Project Review and Selection Process	Yes	Project Review an...	11/07/2021
1E-5. Public Posting–Projects Rejected-Reduced	Yes	Public Posting- P...	11/12/2021
1E-5a. Public Posting–Projects Accepted	Yes	Public Posting-Pr...	11/07/2021
1E-6. Web Posting–CoC-Approved Consolidated Application	Yes	Web Posting-CoC-A...	11/15/2021
3A-1a. Housing Leveraging Commitments	No		
3A-2a. Healthcare Formal Agreements	No		
3C-2. Project List for Other Federal Statutes	No		

Attachment Details

Document Description: CE Assessment Tool GA-501

Attachment Details

Document Description: PHA Homeless Preference GA-501

Attachment Details

Document Description:

Attachment Details

Document Description: Local Competition Announcement GA-501

Attachment Details

Document Description: Project Review and Selection Process GA-501

Attachment Details

Document Description: Public Posting- Projects Rejected-Reduced GA-

501

Attachment Details

Document Description: Public Posting-Projects Accepted GA-501

Attachment Details

Document Description: Web Posting-CoC-Approved Consolidated Application GA-501

Attachment Details

Document Description:

Attachment Details

Document Description:

Attachment Details

Document Description:

Submission Summary

Ensure that the Project Priority List is complete prior to submitting.

Page	Last Updated
1A. CoC Identification	10/01/2021
1B. Inclusive Structure	11/12/2021
1C. Coordination	11/15/2021
1C. Coordination continued	11/12/2021
1D. Addressing COVID-19	11/15/2021
1E. Project Review/Ranking	11/15/2021
2A. HMIS Implementation	11/14/2021
2B. Point-in-Time (PIT) Count	11/12/2021
2C. System Performance	11/14/2021
3A. Housing/Healthcare Bonus Points	11/12/2021
3B. Rehabilitation/New Construction Costs	11/12/2021

FY2021 CoC Application	Page 70	11/15/2021
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3C. Serving Homeless Under Other Federal Statutes	11/12/2021
4A. DV Bonus Application	11/14/2021
4B. Attachments Screen	11/15/2021
Submission Summary	No Input Required

1C-14

CE Assessment Tool

1. VI-SPDAT 3.01 Single Adults
2. VI-SPDAT 3.01 Families
3. TAY VI-SPDAT 2.0 Homeless Youth
4. BoS CoC Diversion and Prevention Screening Tool

ADMINISTRATION

First Name:	Last Name:
Date:	Race/Ethnicity:
Start Time:	Gender Identity (Male, Female, Transgender, Other):
End Time:	Identifies as LGBTQ2+?
Survey Location - Shelter, Outreach, Drop In, or Other (specify):	Date of Birth:
Previous VI-SPDAT completed?	Ever served in the military?
VI-SPDAT Score:	Pet(s)?

OPENING SPEAKING POINTS

Cover the following in the opening explanation of the VI-SPDAT each time:

- The purpose of doing the triage
- Approximately how long it will take
- How to answer the questions (yes, no or simple one-word answers)
- That they can get clarification if they do not understand a question
- That they can skip or refuse to answer any question
- Where the information is stored
- The importance of being as honest as they feel comfortable being
- That some answers provided may need further verification from other sources (like whether or not they meet the definition of chronic homelessness)
- Consent to participate in the process

Disclaimer:
 OrgCode Consulting, Inc. (OrgCode) cannot control the way in which the VI-SPDAT and SPDAT products will be used, applied or integrated by communities, agencies or frontline staff. OrgCode assumes no legal responsibility or liability for the decisions that are made or services that are received in conjunction with the tools.



SECTION ONE: PRESENTING NEEDS

1. Most days can you:

- a. Find a safe place to sleep Y N R
- b. Access a bathroom when you need it Y N R
- c. Access a shower when you need it Y N R
- d. Get food Y N R
- e. Get water or other non-alcoholic beverages to stay hydrated Y N R
- f. Get clothing or access laundry when you need it Y N R
- g. Safely store your stuff Y N R NA

Score 1 if NO to Question 1 a, b, c, d, e, f or g **0**

SECTION TWO: HOUSING HISTORY & CHRONIC HOMELESSNESS DETERMINATION

2. How long has it been since you lived in stable, permanent housing?
(is this in days or months or years?) _____

3. In the last three years, how many times have you been homeless? _____

4. **IF THE ANSWER TO QUESTION 3 IS 4 OR MORE:**

Thinking about those last three years and the different times you were homeless, if you add up all the months you were homeless, what is the total length of time you have experienced homelessness? _____ months

5. Do you have any diagnosed, documented, disabling conditions? Y N R

Score 1 if any of the following conditions are met: **0**

- *If the person:*
 - *experienced 1 or more consecutive years of homelessness or*
 - *4+ episodes of homelessness and the total duration of homelessness is 12+ months*
 - **AND answered Yes to Question 5**

6. Have you ever lived in a home that you own or an apartment in your name? Y N R

7. Have you ever been evicted? Y N R

Score 1 if NO to Question 6 and/or YES to Question 7 **0**



SECTION THREE: VULNERABILITIES AND HOUSING SUPPORT NEEDS

8. In the last 6 months, how many times have you:

- a. Gone to the emergency room/department _____
- b. Taken an ambulance _____
- c. Been hospitalized as an inpatient _____
- d. Used a crisis service or hotline for such concerns as family or intimate partner violence or suicide prevention _____
- e. Talked to police because you witnessed a crime, were the victim of a crime, were the alleged perpetrator of a crime, or because they asked you to move along because of loitering, sleeping in a public place or anything like that _____
- f. Stayed one or more nights in jail, a holding cell or prison _____

If the total number of interactions equals 4 or more, score 1. **0**

9. Since you have been homeless:

- a. Have you been beaten up or assaulted Y N R
- b. Have you threatened to beat up or assault someone else Y N R
- c. Have you threatened to harm yourself or harmed yourself Y N R
- d. Has anyone threatened you with violence or made you feel unsafe Y N R
- e. Has anyone tried to control you through violence or threats of violence whether that be a stranger, friend, partner, relative or parent Y N R

If YES to any of Question 9, score 1. **0**

10. Do you have any legal stuff going on right now that may result in any of the following:

- a. Being locked up Y N R
- b. Having to pay fines or fees that you cannot afford Y N R
- c. Impact your ability to get housing Y N R
- d. Impact where you could live in your housing Y N R

11. Have you ever been convicted of a crime that makes it difficult to access or maintain housing? Y N R

If YES to any of Question 10 and/or YES to Question 11, score 1. **0**



12. Does anyone trick, manipulate, exploit or force you to do things you do not want to do? Y N R

13. Where do you sleep most frequently? (*select one response*)

- Shelters Transitional Housing Safe Haven Couch Surfing
 Outdoors Car Other _____

14. Do you ever do things that may be considered to be risky or harmful like run drugs, share a needle, do sex work, or anything like that? Y N R

Score 1 if any of the following conditions are met:

0

- YES to Question 12;
- If the person stays any place other than Shelters, Transitional Housing or Safe Haven in Question 13;
- YES to Question 14.

15. Is there anybody that thinks you owe them money like a family member, friend, past landlord, business, bookie, dealer, bank, credit card company, utility company or anyone like that? Y N R

16. Do you get any money from the government, a job, working under the table, day labor, an inheritance or a pension, or anything like that? Y N R

17. Do you ever gamble with money you cannot afford to lose or have debts associated with gambling? Y N R

Score 1 if any of the following conditions are met:

0

- YES to Question 15;
- NO to Question 16;
- YES to Question 17.

18. Do you have planned activities, other than activities for survival, at least four days per week that make you feel happy and fulfilled? Y N R

If NO to Question 18, score 1.

0

19. Do you have a collection of belongings that gets in the way with your ability to access services or housing? Y N R

If YES to Question 19, score 1.

0

20. Would you say that your current homelessness was caused by any of the following:

- a. A relationship that broke down Y N R
 b. An unhealthy or abusive relationship Y N R
 c. Because family or friends caused you to lose your housing Y N R



21. Do most of your family and friends have stable housing? Y N R

If YES to any of Question 20, and/or NO to Question 21, score 1. **0**

22. Are you 60 years of age or older? Y N R

23. Do you have any physical or mental health issues or cognitive issues including a brain injury, that you would require assistance to access or keep housing? Y N R

24. Are you currently pregnant? (If applicable) Y N R

If YES to Question 22, and/or YES to Question 23, and/or YES to Question 24, score 1. **0**

25. Do you use alcohol or drugs in a way that it:

- a. Impacts your life in a negative way most days Y N R NA
- b. Makes it hard to access housing Y N R NA
- c. Would require assistance to maintain housing Y N R NA

If YES to any of Question 25, score 1 **0**

26. Are there any medications that, for whatever reason:

- a. A doctor said you should be taking but you are not taking Y N R NA
- b. You sell instead of taking Y N R NA
- c. You use in a way other than how it is prescribed Y N R NA
- d. You find impossible to take, forget to take or choose not to take Y N R NA

If YES to any of Question 26, score 1. **0**

27. Has your homelessness been caused by any recent or past trauma or abuse? Y N R

If YES to Question 27, score 1. **0**

TOTAL SCORE

0



SCORING RANGE	COURSE OF ACTION
0-3	Assess for least intensive service supports
4-7	Assess for moderate and often time-limited supports
8+	Assess for high intensity supports lasting for a longer duration of time and perhaps even permanently

CONTACT INFORMATION

On a typical day, what is the best way to reach you?

If that is unsuccessful, what is the next best way to reach you?



ADMINISTRATION

Head of Household First Name:	Head of Household Last Name:
Date:	Race/Ethnicity:
Start Time:	Gender Identity (Male, Female, Transgender, Other):
End Time:	Identifies as LGBTQ2+?
Survey Location - Shelter, Outreach, Drop In, or Other (specify):	Date of Birth:
Previous VI-SPDAT completed?	Ever served in the military?
Previous VI-SPDAT Score:	Pet(s)?
2 nd Head of Household First Name:	2 nd Head of Household Last Name:
Date:	Race/Ethnicity:
Start Time:	Gender Identity (Male, Female, Transgender, Other):
End Time:	Identifies as LGBTQ2+?
Survey Location - Shelter, Outreach, Drop In, or Other (specify):	Date of Birth:
Previous VI-SPDAT completed?	Ever served in the military?
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OPENING SPEAKING POINTS

Cover the following in the opening explanation of the F-VI-SPDAT each time:

- The purpose of doing this triage with households that have children and are currently experiencing homelessness
- Some of the questions are personal in nature. It is their choice whether or not they want their children present, and if they do choose to have their children present, they can choose to skip questions that they don't want to answer in front of their children that we can try to come back to at the end or another time if someone can watch their children for a few minutes.
- Approximately how long it will take
- How to answer the questions (yes, no or simple one-word answers)
- That they can get clarification if they do not understand a question
- That they can skip or refuse to answer any question
- Where the information is stored
- The importance of being as honest as they feel comfortable being
- That some answers provided may need further verification from other sources (like whether or not they meet the definition of chronic homelessness)
- Consent to participate in the process

SECTION ONE: CHILDREN WITHIN THE HOUSEHOLD

1. How many children under the age of 18 are currently with you? _____
2. How many children under the age of 18 are not currently with your family, but you have reason to believe they will be joining you when you get housed? _____
3. Is any member of the family currently pregnant (*if applicable*)? Y N R
4. Please provide a list of children in your household:

Child 1 First Name:	Child 1 Last Name:
Child 1 Date of Birth:	Child 1 With Family?
Child 2 First Name:	Child 2 Last Name:
Child 2 Date of Birth:	Child 2 With Family?
Child 3 First Name:	Child 3 Last Name:
Child 3 Date of Birth:	Child 3 With Family?
Child 4 First Name:	Child 4 Last Name:
Child 4 Date of Birth:	Child 4 With Family?
Child 5 First Name:	Child 5 Last Name:
Child 5 Date of Birth:	Child 5 With Family?

Score 1 if any of the following conditions are met:

- *If there is a single parent with 2+ children, and/or a child aged 11 or younger, and/or a current pregnancy.*
- *If there are two parents with 3+ children, and/or a child aged 6 or younger, and/or a current pregnancy.*



SECTION TWO: PRESENTING NEEDS

5. Most days can you and your family:

- a. Find a safe place to sleep Y N R
- b. Access a bathroom when you need it Y N R
- c. Access a shower when you need it Y N R
- d. Get food Y N R
- e. Get water or other non-alcoholic beverages to stay hydrated Y N R
- f. Get clothing or access laundry when you need it Y N R
- g. Safely store your stuff Y N R

Score 1 if NO to Question 5 a, b, c, d, e, f or g. **0**

SECTION THREE: HOUSING HISTORY & CHRONIC HOMELESSNESS DETERMINATION

6. How long has it been since you and your family lived in stable, permanent housing? *(is this in days or months or years?)* _____

7. In the last three years, how many times have you been homeless? _____

8. IF THE ANSWER TO QUESTION 7 IS 2 OR MORE:

Thinking about those last three years and the different times you and your family were homeless, if you add up all the months you were homeless, what is the total length of time your family has experienced homelessness? _____ *months*

9. Do you have any diagnosed, documented, disabling conditions? Y N R

Score 1 if YES to QUESTION 9 and the following conditions are met: **0**

- *If the head of household:*
 - *experienced 1 or more consecutive years of homelessness or*
 - *4+ episodes of homelessness and the total duration of homelessness is 12+ months.*

10. Has your family ever lived in a home that you own or an apartment in your name? Y N R

11. Have you and your family ever been evicted? Y N R

Score 1 if NO to Question 10 and/or YES to Question 11. **0**



SECTION FOUR: VULNERABILITIES AND HOUSING SUPPORT NEEDS

12. In the last 6 months, how many times have you or anyone in your family: # of times
- a. Gone to the emergency room/department _____
 - b. Taken an ambulance _____
 - c. Been hospitalized as an inpatient _____
 - d. Used a crisis service or hotline for such concerns as family or intimate partner violence or suicide prevention _____
 - e. Talked to police because you witnessed a crime, were the victim of a crime, were the alleged perpetrator of a crime, or because they asked you to move along because of loitering, sleeping in a public place or anything like that _____
 - f. Stayed one or more nights in jail, a holding cell or prison _____

If the total number of interactions equals 4 or more, score 1. **0**

13. Since your family has been homeless:
- a. Has anyone in your family been beaten up or assaulted Y N R
 - b. Has anyone in your family threatened to beat up or assault someone else Y N R
 - c. Has anyone in your family threatened to harm themselves or harmed themselves Y N R
 - d. Has anyone threatened you or anyone in your family with violence or made any of you feel unsafe Y N R
 - e. Has anyone tried to control you or anyone in your family through violence or threats of violence whether that be a stranger, friend, partner, relative or someone in your family Y N R

If YES to any of Question 13, score 1. **0**

14. Does anyone in your family have any legal stuff going on right now that may result in any of the following:
- a. Being locked up Y N R
 - b. Having to pay fines or fees that you cannot afford Y N R
 - c. Impact your family's ability to get housing Y N R
 - d. Impact where you and your family could live in your housing Y N R
 - e. Impact your family's ability to stay together Y N R
15. Has anyone in your family ever been convicted of a crime that makes it difficult to access or maintain housing Y N R

If YES to any of Question 14 and/or YES to Question 15, score 1. **0**



16. Does anyone trick, manipulate, exploit or force anyone in your family to do things they do not want to do? Y N R

17. Where do you and your family sleep most frequently? (*select one response*)

- Shelters Transitional Housing Couch Surfing
- Outdoors Car Other _____

18. Does anyone in your family ever do things that may be considered to be risky or harmful like run drugs, share a needle, do sex work, or anything like that? Y N R

Score 1 if any of the following conditions are met: **0**

- YES to Question 16;
- If the family stays any place other than Shelters or Transitional Housing in Question 17;
- YES to Question 18.

19. Is there anybody that thinks that you or anyone in your family owes them money like a family member, friend, past landlord, business, bookie, dealer, bank, credit card company, utility company or anyone like that? Y N R

20. Do you or anyone in your family get any money from the government, a job, alimony, child support, working under the table, day labour, an inheritance or a pension, or anything like that? Y N R

21. Do you or anyone in your family ever gamble with money they cannot afford to lose or have debts associated with gambling? Y N R

Score 1 if any of the following conditions are met: **0**

- YES to Question 19;
- NO to Question 20;
- YES to Question 21.

22. Does everyone in your family have planned activities, other than activities for survival, at least four days per week that make them feel happy and fulfilled? Y N R

If NO to Question 22, score 1. **0**

23. Does your family have a collection of belongings that gets in the way with your ability to access services or housing? Y N R

If YES to Question 23, score 1. **0**

24. Would you say that your family’s current homelessness was caused by any of the following:

- a. A relationship that broke down Y N R
- b. An unhealthy or abusive relationship Y N R
- c. Because family or friends caused your family to lose your housing Y N R



25. Do most of your family and friends have stable housing? Y N R

If YES to any of Question 24, and/or NO to Question 25, score 1. **0**

26. Is anyone in your current household 60 years of age or older? Y N R

27. Does anyone in your family have any physical or mental health issues or cognitive issues including a brain injury, that might require assistance to access or keep housing? Y N R

If YES to Question 26 and/or YES to Question 27, score 1. **0**

28. Does anyone in your family use alcohol or drugs in a way that it:
- a. Impacts their life in a negative way most days Y N R
 - b. Makes it hard to access housing Y N R
 - c. Might require assistance to maintain housing Y N R

If YES to any of Question 28, score 1. **0**

29. Are there any medications that, for whatever reason:
- a. A doctor said someone in your family should be taking but they are not taking Y N R
 - b. The medication gets sold instead of being taken Y N R
 - c. The medication is used other than how it is prescribed Y N R
 - d. The medication is impossible to take, forgotten, or chosen not to take it Y N R

If YES to any of Question 29, score 1. **0**

30. Has your family's homelessness been caused by any recent or past trauma or abuse? Y N R

If YES to Question 30, score 1. **0**

31. Are there any children that have been removed from the family by a child protection service in the last six months? Y N R

32. Do you have any family legal issues like child custody, protection issues, divorce, or anything like that being resolved in court or needing to be resolved in court that would impact your housing or who may live within your housing? Y N R

If YES to Question 31 and/or Question 32, score 1. **0**



33. At any point in the last six months, have any of your children been separated from you to live with another family member or friend? Y N R
34. In the last six months, have any of the children experienced abuse or trauma? Y N R
35. **If there are school-aged children:** Do your children attend school more often than not each week? Y N R

Score 1 if any of the following conditions are met:

0

- YES to Question 33;
- YES to Question 34;
- NO to Question 35.

36. In the last six months, have the adults in the family changed because of a new relationship, a separation, incarceration, military deployment, or anything like that? Y N R
37. Do you anticipate any other adults or children coming to live with your family in the first six months after you and your family get housed? Y N R

If YES to Question 36 and/or Question 37, score 1.

0

38. Does your family have a support network for when you need help with your children or other things that come up? Y N R
39. **If there are children 12 and younger as well as 13 and over:** In your household, do the older kids spend two or more hours on a typical day helping their younger siblings with things like getting ready for school, homework, dinner, bathing them, or anything like that? Y N R

If NO to Question 38 and/or YES to Question 39, score 1.

0

TOTAL SCORE

0



SCORING RANGE	RECOMMENDED COURSE OF ACTION
0-3	Assess for least intensive service supports
4-8	Assess for moderate and often time-limited supports
9+	Assess for high intensity supports lasting for a longer duration of time and perhaps even permanently

CONTACT INFORMATION

On a typical day, what is the best way to reach you?

If that is unsuccessful, what is the next best way to reach you?



ADMINISTRATION

First Name:	Last Name:
Date:	Race/Ethnicity:
Start Time:	Gender Identity (Male, Female, Transgender, Other):
End Time:	Identifies as LGBTQ2+?
Survey Location - Shelter, Outreach, Drop In, or Other (specify):	Date of Birth:
Previous VI-SPDAT completed?	Ever served in the military?
Previous VI-SPDAT Score:	Pet(s)?

OPENING SPEAKING POINTS

Cover the following in the opening explanation of the TAY-VI-SPDAT each time:

- The purpose of doing the triage for youth aged 24 years of age or younger
- Approximately how long it will take
- How to answer the questions (yes, no or simple one-word answers)
- That they can get clarification if they do not understand a question
- That they can skip or refuse to answer any question, **without penalty**
- Where the information is stored
- The importance of being as honest as they feel comfortable being
- That some answers provided may need further verification from other sources (like whether or not they meet the definition of chronic homelessness)
- Consent to participate in the process

Disclaimer:

OrgCode Consulting, Inc. (OrgCode) cannot control the way in which the VI-SPDAT and SPDAT products will be used, applied or integrated by communities, agencies or frontline staff. OrgCode assumes no legal responsibility or liability for the decisions that are made or services that are received in conjunction with the tools.



SECTION ONE: PRESENTING NEEDS

1. Most days can you:

- a. Find a safe place to sleep Y N R
- b. Access a bathroom when you need it Y N R
- c. Access a shower when you need it Y N R
- d. Get food Y N R
- e. Get water or other non-alcoholic beverages to stay hydrated Y N R
- f. Get clothing or access laundry when you need it Y N R
- g. Safely store your stuff Y N R NA

Score 1 if NO to Question 1 a, b, c, d, e, f or g. **0**

SECTION TWO: HOUSING HISTORY

2. How long has it been since you lived in stable, permanent housing? _____

3. In the last three years, how many times have you been homeless? _____

4. IF THE ANSWER TO QUESTION 3 IS 4 OR MORE:

Thinking about those last three years and the different times you were homeless... if you add up all the months you were homeless, what is the total length of time you have experienced homelessness? _____ *months*

5. Do you have any diagnosed, documented, disabling conditions? Y N R

Score 1 if YES to Question 5 and any of the following conditions are met: **0**

- If the youth experienced:
 - 1 or more consecutive years of homelessness or
 - 4+ episodes of homelessness and the total duration of homelessness is 12+ months.

6. Have you ever lived in a home that you own or an apartment in your name? Y N R

7. Have you and/or your family spent a lot of time without stable housing?
Did you all move around a lot? Y N R

8. Were you in an out-of-home placement (*foster care, group home, etc.*) as a minor? Y N R

Score 1 if any of the following conditions are met: **0**

- NO to Question 6;
- YES to Question 7;
- YES to Question 8.



SECTION THREE: VULNERABILITIES AND HOUSING SUPPORT NEEDS

- | 9. In the last 6 months, how many times have you: | <i># of times</i> |
|--|-------------------|
| a. Gone to the emergency room/department | _____ |
| b. Taken an ambulance | _____ |
| c. Been hospitalized as an inpatient | _____ |
| d. Used a crisis service or hotline like suicide prevention, mental health crisis or teen/youth crisis counsellor at school or a drop-in | _____ |
| e. Talked to police because you witnessed a crime, were the victim of a crime, were the alleged perpetrator of a crime, or because they asked you to move along because of loitering, sleeping in a public place or anything like that | _____ |
| f. Stayed one or more nights in jail, a holding cell, juvenile detention or prison | _____ |

If the total number of interactions equals 4 or more, score 1. **0**

10. Since you have been homeless:
- | | | | |
|--|----------------------------|----------------------------|----------------------------|
| a. Have you been beaten up or assaulted | <input type="checkbox"/> Y | <input type="checkbox"/> N | <input type="checkbox"/> R |
| b. Have you threatened to beat up or assault someone else | <input type="checkbox"/> Y | <input type="checkbox"/> N | <input type="checkbox"/> R |
| c. Have you threatened to harm yourself or harmed yourself | <input type="checkbox"/> Y | <input type="checkbox"/> N | <input type="checkbox"/> R |
| d. Has anyone threatened you with violence or made you feel unsafe | <input type="checkbox"/> Y | <input type="checkbox"/> N | <input type="checkbox"/> R |
| e. Has anyone tried to control you through violence or threats of violence whether that be a stranger, friend, partner, relative or parent | <input type="checkbox"/> Y | <input type="checkbox"/> N | <input type="checkbox"/> R |

If YES to any of Question 10, score 1. **0**

11. Do you have any legal stuff going on right now that may result in any of the following:
- | | | | |
|---|----------------------------|----------------------------|----------------------------|
| a. Being locked up | <input type="checkbox"/> Y | <input type="checkbox"/> N | <input type="checkbox"/> R |
| b. Having to pay fines or fees that you cannot afford | <input type="checkbox"/> Y | <input type="checkbox"/> N | <input type="checkbox"/> R |
| c. Impact your ability to get housing | <input type="checkbox"/> Y | <input type="checkbox"/> N | <input type="checkbox"/> R |
| d. Impact where you could live in your housing | <input type="checkbox"/> Y | <input type="checkbox"/> N | <input type="checkbox"/> R |
12. Have you ever been convicted of a crime that makes it difficult to access or maintain housing? Y N R
13. Did you spend time in Juvenile Corrections & Detention prior to age 18? Y N R

Score 1 if any of the following conditions are met: **0**

- YES to Question 11 a, b, c or d;
- YES to Question 12;
- YES to Question 13.



14. Does anyone trick, manipulate, exploit or force you to do things you do not want to do? Y N R

15. Where do you sleep most frequently? (*select one response*)

- Shelters Transitional Housing Safe Haven Couch Surfing/Hopping*
 Outdoors Car Other _____

16. Do you ever do things that may be considered risky or harmful like run drugs, share a needle, do sex work or survival sex, or anything like that? Y N R

Score 1 if *any* of the following conditions are met: **0**

- YES to Question 14;
- If the person stays any place other than Shelters or Transitional Housing or Safe Haven in Question 15;
- YES to Question 16.

17. Is there anybody that thinks you owe them money like a family member, friend, past landlord, business, bookie, dealer, bank, credit card company, utility company or anyone like that? Y N R

18. Do you get any money from the government, a job, working under the table, day labour, an inheritance or a pension, or anything like that? Y N R

19. Do you ever gamble with money you cannot afford to lose or have debts associated with gambling? Y N R

Score 1 if *any* of the following conditions are met: **0**

- YES to Question 17;
- NO to Question 18;
- YES to Question 19.

20. Do you have planned activities, other than activities for survival, at least four days per week that make you feel happy and fulfilled? Y N R

If NO to Question 20, score 1. **0**

21. Do you have a collection of belongings that gets in the way with your ability to access services or housing? Y N R NA

If YES to Question 21, score 1. **0**

22. Would you say that your current homelessness was caused by any of the following:
- a. You went on the run from a family home, group home, or foster home Y N R
 - b. There was violence at the home between family members Y N R
 - c. There were differences in religious beliefs between your parents/guardian/caregivers Y N R
 - d. There were conflicts about gender identity or sexual orientation Y N R

*Couch surfing/hopping does not meet HUD homeless eligibility however there are other programs for which a youth experiencing homelessness and couch hopping may qualify, i.e. programs funded by RHY/FSBY, and other State or local programs such as basic center program or extended foster care benefits. Communities should take this into consideration when verifying eligibility for youth experiencing homelessness.



23. Do most of your family and friends have stable housing? Y N R

If YES to any of Question 22, and/or NO to Question 23, score 1.

0

24. Are you 17 years of age or younger? Y N R

25. Do you have any physical or mental health issues or cognitive issues including a brain injury, that you might require assistance to access or keep housing? Y N R

26. Are you currently pregnant (if applicable)? Y N R

27. Were you pregnant or did you get someone else pregnant as a minor? Y N R

If YES to Question 24, Question 25, Question 26 and/or Question 27, score 1.

0

28. Do you use alcohol or drugs in a way that it:

a. Impacts your life in a negative way most days Y N R

b. Makes it hard to access housing Y N R

c. Might require assistance to maintain housing Y N R

29. Did you try marijuana at or under the age of 12 years old? Y N R

If YES to any of Question 28 and/or Question 29, score 1.

0

30. Are there any medications that, for whatever reason:

a. You sell instead of taking Y N R

b. You use in a way other than how it is prescribed Y N R

c. You can't get to because you don't feel safe Y N R

d. You find impossible to take or you forget to take Y N R

If YES to any of Question 30, score 1.

0

31. Has your homelessness been caused by any recent or past trauma or abuse? Y N R

If YES to Question 31, score 1.

0



32. High Risk of Long Term Homelessness

Score 1 if all of the following conditions are met:

0

- YES to Question 13
- YES to Question 22 (a, b c or d);
- YES to Question 27;
- YES to Question 29.

TOTAL SCORE

0

SCORING RANGE	RECOMMENDED COURSE OF ACTION
0-3	Assess for least intensive service supports
4-7	Assess for moderate and often time-limited supports
8+	Assess for high intensity supports lasting for a longer duration of time and perhaps even permanently

CONTACT INFORMATION

On a typical day, what is the best way to reach you?

If that is unsuccessful, what is the next best way to reach you?



Prevention and Diversion Screening Tool

This should be administered as soon as a household enters a Coordinated Entry System access point to determine if they will need shelter or if they can be assisted and housed without having to enter the homeless assistance system.

Script: Hi, my name is _____ and I work for _____ which is part of the _____ Coordinated Entry System. The purpose of this conversation is to assist you/your family with finding a safe place to stay. First, let me get your contact information.

Contact information:

Name _____

Contact # _____

Script: I'll need to ask you a few questions to better understand your current housing status.

1. Are you currently homeless or do you believe that you will become homeless in the next 72 hours? **Yes** **No**

2. Are you currently residing with, leaving, or attempting to leave an intimate partner/someone you're living with that makes you feel unsafe? **Yes** **No**

(If yes, and in immediate danger, refer to law enforcement. If yes, refer to agency providing DV resources or to assessment site to complete VI-SPDAT) (If no, continue to next question)

3. Where did you stay last night?

Outside/Park/Campground	Emergency or DV Shelter
Shed/Garage or Outbuilding	Motel/Hotel paid by agency
Vehicle	Hospital or treatment facility (less than 90 days)
Public Building	Jail, Prison or Detention Center (less than 90 days)
<i>Refer to emergency shelter and/or assessment site to complete VI/SPDAT</i>	

Own apartment/house/trailer
With a family member or friend
Motel/Hotel paid by self, family, friend
Other:
<i>Continue with screening</i>

4. Are you safe in your current situation? **Yes** **No**

If no, admit or refer to emergency shelter.

5. Are you able to stay in your current situation? **Yes** **No**

If no, skip to question number 7.

6. If yes, how long are you able to stay in your current housing situation?

Can no longer stay there	Go to question #6.
2-7 days	Refer to mainstream or prevention resources
1-3 weeks	Refer to mainstream or prevention resources
Indefinite/Unknown	Refer to mainstream or prevention resources

7. If you are currently housed, why can't you stay in your current housing situation?

Late rent
3 day notice to evict
Court eviction or foreclosure
Utility shut-off
Problems with landlord
Overcrowding
Other: _____
Domestic violence/sexual violence

If checked, refer to appropriate mainstream resource to attempt prevention/diversion.

If fleeing violence, refer to DV resources or refer to assessment site to complete VI-SPDAT.

8. Is there anyone else you could stay with for the next 3-7 days? Yes No

No	Yes
<i>If no, refer to emergency shelter.</i>	<i>If yes, please list where:</i>
	What resources would you need to stay there?

Date of Birth: _____ - _____ - _____

Number of people in household (including head of household): _____

Is there another way we can contact you, besides by phone, to make follow-up referrals or obtain additional eligibility information?

Address: _____

E-mail: _____

Results of screening:

Referred to emergency shelter	Shelter Name	
Referred to assessment site to complete VI/SPDAT	Site Name	
Referred to prevention resources	What resource?	
Completed VI/SPDAT at pre-screen location	Score	
Referred to mainstream resources	What resource?	
Referred to DV resources	What resource?	
Provided mediation service(s)	Outcome?	
Provided case management	Outcome?	

1C-7

PHA Homeless Preference

1. Housing Authority of Macon-Bibb County
2. Northeast Georgia Housing Authority

Macon-Bibb County PHA
**Chapter 4 - ESTABLISHING PREFERENCES AND MAINTAINING
MBCHA's WAITING LIST**

[24 CFR Part 5, Subpart D; 982.54(d)(1); 982.204, 982.205, 982.206]

INTRODUCTION

It is MBCHA's objective to ensure that families are placed in the proper order on the waiting list and selected from the waiting list for admissions in accordance with the policies in this Administrative Plan.

This chapter explains the three local preferences which MBCHA has adopted to meet local housing needs, defines the eligibility criteria for the preferences and explains MBCHA's system of applying them. Placement on the waiting list in no way guarantees acceptance to the Section 8 program. MBCHA reserves the right to remove any individual or family from the waiting list for supplying false information, or not supplying MBCHA with requested information.

By maintaining an accurate waiting list, MBCHA will be able to perform the activities which ensure that an adequate pool of qualified applicants will be available so that program funds are used in a timely manner.

A. WAITING LIST [24 CFR 982.204]

MBCHA uses a single waiting list for admission to its Section 8 tenant-based assistance program.

Except for special admissions, applicants will be selected from the MBCHA waiting list in accordance with policies and preferences and income targeting requirements defined in this chapter.

The waiting list contains the following information for each applicant listed as listed on each pre-application:

1. Applicant name
2. Family unit size (number of bedrooms family qualifies for under MBCHA subsidy standards)
3. Date and time of application
4. Qualification for any local preference
5. Racial or ethnic designation of the head of household, for demographic research purposes only
6. Annual (gross) family income
7. Number of persons in family
8. Any other information which MBCHA or HUD may require from time to time

Macon-Bibb County PHA

MBCHA reserves the right to stop application-taking at any time. The existence of a waiting list does not guarantee placement on the list. Placement on the waiting list only occurs when MBCHA opens the waiting list for application-taking. MBCHA opens the list at its discretion when it is estimated that additional applications can be processed in a timely manner, generally within the next eighteen months to two years.

B. SPECIAL ADMISSIONS [24 CFR 982.203]

Special admissions families will be admitted outside of the regular waiting list process. They do not have to qualify for any preferences, nor are they required to be on the program waiting list. MBCHA maintains separate records of these admissions.

These types of admissions only occur when HUD awards MBCHA special funding that is targeted to specific families for specific reasons. Additionally meeting the following criteria for special admissions does not guarantee admission to the Section 8 program. Special admission applicants must otherwise qualify for admission to the program. Some examples of special admissions include:

1. A family displaced because of demolition or disposition of a public or Indian housing project as outlined in the Displacement Preference Policy;
2. A family residing in a multifamily rental housing project when HUD sells, forecloses or demolishes the project as outlined in the Displacement Preference Policy;
3. For housing covered by the Low Income Housing Preservation and Resident Homeownership Act of 1990;
4. A family residing in a project covered by a project-based Section 8 HAP contract at or near the end of the HAP contract term; and
5. A non-purchasing family residing in a HOPE 1 or HOPE 2 project.

Additionally, the HUD Office of the Inspector General and/or the U.S. Attorney's Office from time to time, contacts MBCHA wanting to house families or individuals under the Witness Protection Program. In these types of situations, MBCHA will at its discretion enter into an agreement with the Inspector General's Office or the U.S. Attorney's Office to house individuals who must otherwise qualify for Section 8. The HUD Inspector General may waive other provisions under this and HUD policy as it deems necessary to accomplish its purposes.

C. LOCAL PREFERENCES [24 CFR 982.207]

MBCHA has four local (not to be confused with any Federal definitions) preferences:

1. Homeless Preference
2. Displacement Preference
3. Disabled Preference
4. Veterans Preference

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D. HOMELESS PREFERENCE

1. For purposes of this policy, a homeless family lacks a fixed, regular and adequate night time residence; AND
2. Has a primary night time residence that is a supervised public or private shelter providing temporary accommodations (including welfare hotels, congregate shelters and transitional housing), or an institution providing temporary residence for individuals intended to be institutionalized, or a public or private place not ordinarily used as a sleeping accommodation for human beings.

Memoranda of Understanding:

All individuals or families who claim a homeless preference must present a letter from an agency that has a memorandum of understanding with MBCHA to certify that the particular individuals or families are homeless with respect to the above definition. Memoranda of understanding are currently on file with the following agencies:

1. Disability Connections of Macon-Bibb
2. Salvation Army Central Georgia
3. Macon-Bibb Economic Opportunity Council
4. Macon Rescue Mission, Women's Division

MBCHA reserves the right to add or remove agencies from this list at any time. MBCHA retains the sole right to determine whether an applicant meets the criteria for the homeless preference and may consider any other available information in making this determination.

E. DISPLACEMENT PREFERENCE:

From time to time, there is a need for low-income families to obtain a Section 8 voucher because their current place of residence (either a unit rented or owned by a low-income individual or family), is being considered for purchase to be demolished by an agency of the United States or by any state or local governmental body or agency, including the Macon-Bibb County Housing Authority (MBCHA), for the purpose of developing a public improvement program. When this occurs, MBCHA may offer assistance through the Section 8 rental assistance program in accordance with this policy.

POLICY:

1. At its sole discretion, MBCHA may enter into a memorandum of understanding, contract, or other type of agreement with Federal, state or local governments or agencies who are in the process of purchasing and disposing of homes or rental units for the purpose of developing public improvement programs.

When an agreement is reached between MBCHA and an appropriate agency, MBCHA will

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give preference to those families or individuals who are or will be affected by displacement action imposed by that Federal, state or local government or agency.

- a) “Displacement” means that a low-income individual or family will not have a suitable place of residence to reside in if action is taken to acquire and/or demolish their home or rental unit.
 - b) “Preference” means that an individual or a family, who is or will be affected by displacement action, will be given the opportunity to apply for a Section 8 voucher without having to be placed on the regular Section 8 waiting list and will receive a higher ranking than others on the waiting list, regardless of date of application. Among families equally qualified under this preference, those with the earliest date and time of application will normally be selected first, but MBCHA reserves the right to coordinate the actual issuance of vouchers to meet the scheduling needs of the cooperating agency, or for other business reasons.
2. If the individual or family is determined to be eligible, and has provided proper certification that displacement will occur, the individual or family will be issued a voucher to find Section 8 housing. The family or individual may also be issued a voucher to find Section 8 housing because of MBCHA initiated displacement.
- a) “Eligible” means that an individual or family meets all the requirements found at CFR 982.201, Subpart E, and any other requirements as specified in the MBCHA Administrative Plan and memorandum of understanding, contract or agreement between MBCHA and the entity engaging in action which will displace a low-income family. Also, to be eligible, a low-income individual or family must provide proper certification that they will be displaced. MBCHA retains the sole right to determine eligibility.
 - b) “Proper Certification” means that the low income individual or family must obtain a letter, with such supporting documentation as MBCHA may require, from the agency with which MBCHA has entered into a signed agreement. The letter must include a statement that the low-income individual or family will be displaced because of the actions undertaken by the agency. The letter must also include a recommendation that the individual or family receive the displacement preference. MBCHA retains the sole right to determine the adequacy of the certification.
 - c) “MBCHA Initiated Displacement” means that MBCHA may cause displacement of Section 8 eligible families as a result of its own housing or redevelopment programs. In such cases, MBCHA shall document the displacement and determine eligibility at the outset of the project on an individual basis in the same manner as with an outside agency.
3. If a low income individual or family is approved for Section 8 rental assistance, the individual or family will be required to adhere to all Federal regulations and MBCHA policy pertaining to Section 8 continued occupancy.

Nothing in this policy creates a property right for any individual or family to receive the displacement preference. Additionally, this policy does not create a right for any governmental body or agency to enter into a memorandum of understanding, agreement or contract with MBCHA to provide the displacement preference.

Macon-Bibb County PHA

4. When a need has been identified, MBCHA will develop an agreement which will include specific time limits, eligibility requirements, and any other lawful requirements which must be met before MBCHA will allow a low-income individual or family who is being displaced to apply for Section 8 assistance and receive a displacement preference.

F. DISABLED PREFERENCE

1. For the purposes of this policy, a person or family must meet the following definition for disabled to be considered for admission to the Section 8 program under this preference [24 CFR 5.403]:
 - (a) Has a disability, as defined in 42 U.S.C. 423;
 - (b) Is determined, pursuant to HUD regulations, to have a physical, mental, or emotional impairment that:
 - (i) Is expected to be of long-continued and indefinite duration;
 - (ii) Substantially impedes his or her ability to live independently, and
 - (iii) Is of such a nature that the ability to live independently could be improved by more suitable housing conditions; or
 - (iv) Has a developmental disability as defined in 42 U.S.C. 6001.
 - (v) Does not exclude persons who have the disease of acquired immunodeficiency syndrome or any conditions arising from the etiologic agent for acquired immunodeficiency syndrome;
 - (vi) For purposes of qualifying for low-income housing, does not include a person whose disability is based solely on any drug or alcohol dependence; and
 - (vii) Means “individual with handicaps”, as defined in §8.3 of this title, for purposes of reasonable accommodation and program accessibility for persons with disabilities.
 - (viii) Includes individuals meeting the definitions as cited in the Settlement Agreement entered into and between the United States and the state of Georgia known as Civil No. 1:10-CV-249-CAP, dated October 2010, which resolves the Civil Rights Division’s complaint against the state of Georgia regarding the state’s failure to serve individuals with developmental disabilities and mental illness in the most integrated setting appropriate to those individuals’ needs.
2. Any person or family claiming this preference must obtain a letter from an agency that has a Memorandum of Understanding (MOU) with MBCHA to certify that the particular individual or family has a disability with respect to the above definitions in (1) above. Currently, MBCHA has a MOU with Disability Connections, Inc. and River Edge Behavioral Health Center, but may from time to time enter into MOUs with other agencies as circumstances warrant. MOUs of this nature may include more than one other entity in addition to MBCHA and at MBCHA’s sole discretion, when a community need has been identified.

Macon-Bibb County PHA

3. To the greatest extent possible, MOUs of this nature will place the absolute burden of determining the above definitions in (1) above on the referring agency. MBCHA will only be responsible to determine Section 8 eligibility as defined in this Administrative Plan, 24 CFR 982, HUD Notices, etc. Further, once Section 8 eligibility has been determined, landlords are always responsible to enforce the provisions of their lease. MBCHA incurs no liability for actions or inactions of participants or landlords which are deemed to be lease or Section 8 program violations.

Nothing in this policy creates a right, implied or otherwise, by landlords, investors, developers, agencies, etc. to enter into a MOU with MBCHA. MBCHA enters into MOUs at its sole discretion when a community need has been identified.

G. VETERANS PREFERENCE

The Macon-Bibb County Housing Authority will provide a priority for otherwise eligible low income families who are certified by Mission United as being a veteran of any of the five branches of the U.S. military as evidenced by a valid Department of Defense form DD-214.

H. LOCAL PREFERENCE SUMMARY

Individuals or families who claim any of the local preferences as defined by this policy do not assume an automatic right of acceptance to the MBCHA Section 8 program. All local preference claims will be verified by MBCHA staff. Once a local preference has been verified, the applicant must meet all other MBCHA and HUD prescribed eligibility criteria as defined in this policy. MBCHA reserves the right to reject any applicant who provides false information or fails to cooperate in obtaining information.

In the event that MBCHA receives applicants who claim one of MBCHA's established local preferences (homeless, displaced, disabled) at the same time, MBCHA will process the applications on a first come, first-serve basis, by date and time. Also, in the event that a natural disaster strikes creating too many applicants needing assistance through the local preference system as defined herein, to be processed timely, MBCHA reserves the right to freeze all applications and make ordinal decisions or modification to this policy as needed.

I. TREATMENT OF SINGLE APPLICANTS

Single applicants will be treated as any other eligible family on the waiting list.

J. INCOME TARGETING

In accordance with the Quality Housing and Work Responsibility Act of 1998, each fiscal year MBCHA will reserve a minimum of seventy-five percent of its Section 8 new admissions for families whose income does not exceed 30 percent of the area median income. HUD refers to these families as "extremely low-income families." MBCHA will admit families who qualify under the Extremely Low-Income limit to meet the income-targeting requirement, regardless of preference.

MBCHA's income targeting requirement does not apply to low-income families continuously assisted as provided for under the 1937 Housing Act.

Macon-Bibb County PHA

MBCHA is also exempted from this requirement where MBCHA is providing assistance to low income or moderate-income families entitled to preservation assistance under the tenant-based program as a result of a mortgage prepayment or opt-out, as directed by HUD.

K. CROSS-LISTING OF DIFFERENT HOUSING PROGRAMS AND SECTION 8

MBCHA will not merge its waiting lists. However, if the Section 8 waiting list is open and the applicant has been placed on the public housing waiting list, or any project-based, or any moderate rehabilitation program waiting list, MBCHA will offer to place the family on its tenant-based assistance list.

L. OTHER HOUSING ASSISTANCE [24 CFR 982.205(b)]

Other housing assistance means a federal, state or local housing subsidy, as determined by HUD, including public housing. MBCHA will not take any of the following actions because an applicant has applied for, received, or refused other housing [24 CFR 982.205(b)]:

1. Refuse to list the applicant on the MBCHA waiting list for tenant-based assistance;
2. Deny any admission preference for which the applicant is currently qualified;
3. Change the applicant's place on the waiting list based on preference, date and time of application, or other factors affecting selection under the MBCHA selection policy; or
4. Remove the applicant from the waiting list.

However, MBCHA may remove the applicant from the waiting list for tenant-based assistance if MBCHA has offered the applicant assistance under the voucher program.

M. ORDER OF SELECTION [24 CFR 982.207(e)]

MBCHA's method for selecting applicants from a preference category is designed to have a clear audit trail that can be used to verify that each applicant has been selected in accordance with the method specified in this Administrative Plan. Selection from the waiting list will be made without regard to race, color, sex, religion, creed, national or ethnic origin, familial status, ancestry, place of birth, handicap, disability or source of income.

Applications are filed using a computer-generated lottery system. Applications are filed and selected as follows:

1. Applicants otherwise eligible who claim one of the four MBCHA local preferences are assigned the designation of "P2" (elderly/disabled, homeless, displaced and veterans).
2. Applicants otherwise eligible who do not claim any preference are assigned the designation of "P3".

Macon-Bibb County PHA

N. REMOVAL FROM WAITING LIST AND PURGING [24 CFR 982.204(c)]

The waiting list will be purged approximately every two to three years by mailing a “still interested” card to all applicants to ensure that the waiting list is current and accurate. The mailing will ask for confirmation of continued interest. Any mailings to the applicant which require a response will state that failure to respond within ten days will result in the applicant's name being removed from the waiting list.

An extension of thirty days to respond will be granted, if requested and needed as a reasonable accommodation for a person with a disability. However, an applicant who claims a disability bears the full burden of providing all requested information by MBCHA regarding the said disability.

If a letter is returned by the U.S. Post Office without a forwarding address, the applicant will be removed without further notice and the envelope and letter will be maintained in the file.

If a letter is returned with a forwarding address, it will be re-mailed to the address indicated.

If an applicant is removed from the waiting list for failure to respond, they will not be entitled to reinstatement unless the Executive Director or the Housing Assistance Director determines there were circumstances beyond the person's control, such as severe life threatening situations of the applicant as documented by a physician.

Special admissions families will be admitted outside of the regular waiting list process. They do not have to qualify for any preferences, nor are they required to be on the program waiting list. NWGHA maintains separate records of these admissions.

The following are examples of types of program funding that may be designated by HUD for families living in a specified unit:

- A family displaced because of demolition or disposition of a public or Indian housing project
- A family residing in a multifamily rental housing project when HUD sells, forecloses or demolishes the project
- For housing covered by the Low Income Housing Preservation and Resident Homeownership Act of 1990
- A family residing in a project covered by a project-based Section 8 HAP contract at or near the end of the HAP contract term, and
- A non-purchasing family residing in a HOPE 1 or HOPE 2 project

Applicants, who are admitted under Special Admissions, rather than from the waiting list, are not maintained on separate lists.

D. WAITING LIST PREFERENCES [24 CFR 982.207]

An applicant will not be granted any local preference if any member of the family has been evicted from housing assisted under a 1937 Housing Act program during the past (5) years because of drug-related criminal activity.

NWGHA will grant an exception to such a family if The responsible member has successfully completed a rehabilitation program.

If an applicant makes a false statement in order to qualify for a local preference, NWGHA will deny admission to the program for the family.

E. LOCAL PREFERENCES [24 CFR 982.207]

Individuals who qualify for local preference will be organized based on date and time of receipt of a completed application.

NWGHA uses the following local preference system:

Working preference. Families with at least one adult who is employed at least twenty (20) hours per week or who are active participants in accredited educational and training programs designed to prepare the individual for the job market and paying more than 30% of adjusted income toward rent and utilities. This preference is automatically extended to elderly families or a family whose head or spouse is receiving income based on their inability to work.

Victims of domestic violence. NWGHA will offer a local preference to families that have been subjected to or victimized by a member of the family or household within the past year. NWGHA will require evidence that the family has been displaced as a result of fleeing violence in the home. Families are also eligible for this preference if there is proof that the family is currently living in a situation where they are being subjected to or victimized by violence in the home. The following criteria are used to establish a family's eligibility for this preference:

- Actual or threatened physical violence directed against the applicant or the applicant's family by a spouse or other household member who lives in the unit with the family.

Northwest Georgia Housing Authority

- The actual or threatened violence must have occurred within the past ninety (90) days or be of a continuing nature.
- An applicant who lives in a violent neighborhood or is fearful of other violence outside the household is not considered involuntarily displaced.
- To qualify for this preference, the abuser must still reside in the unit from which the victim was displaced. The applicant must certify that the abuser will not reside with the applicant unless NWGHA gives prior written approval.

NWGHA will approve the return of the abuser to the household under the following conditions:

- NWGHA verifies that the abuser has received therapy or counseling that appears to minimize the likelihood of recurrence of violent behavior.
- A counselor, therapist or other appropriate professional recommends in writing that the individual be allowed to reside with the family.
- If the abuser returns to the family without approval of NWGHA, NWGHA will deny or terminate assistance for breach of the certification.

At the family's request, NWGHA will take precautions to ensure that the new location of the family is concealed in cases of domestic abuse.

Target Population Preference People with severe, chronic development disabilities who currently live in institutions or are at serious risk of institutionalization; people with serious, persistent mental illness who reside in state hospitals, are at serious risk of institutionalization, or are chronically homeless due to their disabilities, and persons qualifying for participation in Money Follows the persona program.

Involuntary Displacement

Involuntarily displaced applicants are applicants who have been involuntarily displaced and are not living in standard, permanent replacement housing, or will be involuntarily displaced within no more than six months from the date of verification by NWGHA

Families are considered to be involuntarily displaced if they are required to vacate housing as a result of:

1. A disaster (fire, flood, earthquake, etc.) that has caused the unit to be uninhabitable.
2. Federal, state or local government action related to code enforcement, public improvement or development.
3. Action by a housing owner which is beyond an applicant's ability to control, and which occurs despite the applicant's having met all previous conditions of occupancy, and is other than a rent increase.

If the owner is an immediate family relative and there has been no previous rental agreement and the applicant has been part of the owner's family immediately prior to application, the applicant will not be considered involuntarily displaced.

For purposes of this definitional element, reasons for an applicant having to vacate a housing unit include, but are not limited to:

- Conversion of an applicant's housing unit to non-rental or non-residential use;
- Closure of an applicant's housing unit for rehabilitation or non-residential use;
- Notice to an applicant that s/he must vacate a unit because the owner wants the unit for the owner's personal or family use or occupancy;
- Sale of a housing unit in which an applicant resides under an agreement that the unit must be vacant when possession is transferred; or

Northwest Georgia Housing Authority

- Any other legally authorized act that results, or will result, in the withdrawal by the owner of the unit or structure from the rental market.
4. To avoid reprisals because the family provided information on criminal activities to a law enforcement agency and, after a threat assessment, the law enforcement agency recommends re-housing the family to avoid or reduce risk of violence against the family.
 5. NWGHA will take precautions to ensure that the new location of the family is concealed in cases of witness protection.
 6. By hate crimes if a member of the family has been the victim of one or more hate crimes, and the applicant has vacated the unit because of the crime or the fear of such a crime has destroyed the applicant's peaceful enjoyment of the unit.
 7. A hate crime is actual or threatened physical violence or intimidation that is directed against a person or his property and is based on the person's race, color, religion, sex, national origin, disability or familial status [including sexual orientation] and occurred within the last ninety (90) days or is of a continuing nature.
 8. Displacement by non-suitability of the unit when a member of the family has a mobility or other impairment that makes the person unable to use critical elements of the unit and the owner is not legally obligated to make changes to the unit.
Critical elements are:
 - Entry and egress of unit and building
 - A sleeping area,
 - A full bathroom,
 - A kitchen if the person with a disability must do his or her own food preparation/other.
 9. Due to HUD disposition of a multifamily project under Section 203 of the Housing and Community Development Amendments of 1978.

Homeless

1. Individuals and families who lack a fixed, regular and adequate night-time residence and includes a subset of an individual who resided in an emergency shelter or a place not meant for human habitation and who is exiting an institution where he or she temporarily resided.
1. Individuals and families who will imminently lose their primary nighttime residence.
2. Unaccompanied youth and families with children and youth who are defined as homeless under other federal statutes who do not otherwise qualify as homeless under this definition. "Youth" is defined as less than 25 years of age.
3. Individuals and families who are fleeing, or are attempting to flee, domestic violence, dating violence, sexual assault, stalking and other dangerous or life-threatening conditions that relate to violence against the individual or a family member. Third party documentation is required.

Substandard Housing

Applicants who live in substandard housing are families whose dwelling meets one or more of the following criteria provided that the family did not cause the condition:

- Is dilapidated, as cited by officials of local code enforcement office and does not provide safe, adequate shelter; has one or more critical defects or a combination of defects requiring considerable repair; endangers the health, safety, and well-being of family.
- Does not have operable indoor plumbing.
- Does not have usable flush toilet in the unit for the exclusive use of the family.
- Does not have usable bathtub or shower in unit for exclusive family use.

Northwest Georgia Housing Authority

- Does not have adequate, safe electrical service.
- Does not have an adequate, safe source of heat.
- Should, but does not, have a kitchen. (Single Room Occupancy (SRO) Housing is not substandard solely because it does not contain sanitary and/or food preparation facilities in the unit).
- Has been declared unfit for habitation by a government agency.
- Is overcrowded according to HQS

An applicant who is a "Homeless Family" is considered to be living in substandard housing.

"Homeless Families":

- Lack a fixed, regular and adequate nighttime residence; AND
- Have a primary nighttime residence that is a supervised public or private shelter providing temporary accommodations (including welfare hotels, congregate shelters and transitional housing), or an institution providing temporary residence for individuals intended to be institutionalized, or a public or private place not ordinarily used as a sleeping accommodation for human beings.

Homeless families may maintain their place on the waiting list while completing a transitional housing program.

Families who are residing with friends or relatives on a temporary basis will not be included in the homeless definition.

Rent Burden

For purposes of this preference, "Family Income" is Gross Monthly Income as defined in the regulations.

"Rent" is defined as the actual amount due under a lease or occupancy agreement calculated on a monthly basis without regard to the amount actually paid, plus the monthly amount of tenant-supplied utilities, which can be either:

The average monthly payments the family actually made for these utilities in the most recent 12-month period, **OR**

If information is not obtainable for the entire period, the average of at least the past three (3) months or available representative sampling.

If the applicant pays their share of rent to a cohabitant and is not named on the lease, NWGHA will require both verification from the Landlord that the applicant resides in the unit, and verification from the cohabitant of the amount of rent paid by the applicant.

If an applicant owns a mobile home, but rents the space upon which it is located, then "Rent" must include the monthly payment made to amortize the purchase price of the home.

Treatment of Single Applicants

Single applicants will be treated as any other eligible family on the waiting list.

NWGHA may not issue to non-preference applicants. The waiting list will be reopened when all applicants claiming a preference have received a voucher.

F. INCOME TARGETING

In accordance with the Quality Housing and Work Responsibility Act of 1998, each fiscal year NWGHA will reserve a minimum of seventy-five percent of its Section 8 new admissions for


1E-1

Local Competition Announcement

- Web Posting w/Date & Time
- Competition Notice
- Policy Accepting Applications
- Renewal Project Point Values (Scoring & Ranking)
- New Project Point Values (Scoring & Ranking)



Helping to build strong, vibrant communities.

Select Language 

2021 Competition

Basic Info

September 14, 2021 - The FY 2021 Georgia Balance of State CoC Competition is now open. The Georgia Balance of State CoC Board of Directors is seeking applications for eligible renewal and new projects as outlined in the policy and related materials listed below. All prospective 2021 applicants, new and renewal, may review full details of the 2021 application requirements as they are released on this page.

The Georgia Department of Community Affairs, as Collaborative Applicant for the Balance of State CoC, is committed to providing all persons with equal access to its services, programs, activities, education and employment regardless of race, color, national origin, religion, sex, familial status, disability or age. Additional information can be found on DCA's Fair Housing Statement page at [https://dca.ga.gov/fairhousing/\(fairhousing\)](https://dca.ga.gov/fairhousing/(fairhousing)). For a reasonable accommodation or if you need an alternative format or language, please contact Tina Moore at: 404-327-6870 or email [fairhousing@dca.ga.gov \(mailto:fairhousing@dca.ga.gov\)](mailto:fairhousing@dca.ga.gov).

2021 Balance of State Continuum of Care Application Documents

- 2021 Balance of State Continuum of Care Application (estimated posting 11/12/21)
- 2021 Balance of State Continuum of Care Project Priority Listing (estimated posting 11/12/21)
- 2021 Balance of State Continuum of Care Project Ranking Chart (to be posted 10/29/21)

BoS CoC Policy

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- [Outline of Overarching Policy Priorities Highlighted in 2021 NOFO \(/sites/default/files/overarching_policy_priorities_highlighted_in_2021_nof.pdf\)](/sites/default/files/overarching_policy_priorities_highlighted_in_2021_nof.pdf)
- 2021 BoS Project Commitment to Housing First - Low Barrier (not available yet)

BoS CoC Webinars

- 2021 GA BoS CoC Renewal Applicant Webinar - September 17th (10:00 AM) & 20th (1:00 PM), 2021
- 2021 GA BoS CoC NEW Applicant Webinar - September 17th (1:00 PM) & 22nd (10:00 AM), 2021 - Registration Links in the Competition Policy

Proposal Outline, Application Documents, and Supplements

- [2021 Balance of State CoC Proposal Outline \(/sites/default/files/2021_balance_of_state_coc_proposal_outline.docx\)](/sites/default/files/2021_balance_of_state_coc_proposal_outline.docx)
- [2021 BoS CoC NEW Project Review Application \(/sites/default/files/2021_bos_coc_new_project_review_application.docx\)](/sites/default/files/2021_bos_coc_new_project_review_application.docx)
- [2021 Balance of State CoC Competition Certification-Policy Addendum \(/sites/default/files/fy2021_bos_coc_certification-policy_addendum.docx\)](/sites/default/files/fy2021_bos_coc_certification-policy_addendum.docx)
- [2021 Balance of State CoC Coordinated Entry Policy Addendum \(/sites/default/files/fy2021_bos_coc_coordinated_entry_policy_addendum.docx\)](/sites/default/files/fy2021_bos_coc_coordinated_entry_policy_addendum.docx)
- [2021 BoS CoC Notice of Intent 2021 PSH Change to DedicatedPLUS \(Renewals ONLY\) \(/sites/default/files/ga_bos_coc_noi_-_2021_psh_change_to_dedicatedplus.docx\)](/sites/default/files/ga_bos_coc_noi_-_2021_psh_change_to_dedicatedplus.docx)
- [2021 BoS CoC Notice of Intent 2021 Grant Consolidation \(Renewals ONLY\) \(/sites/default/files/ga_bos_coc_noi_-_2021_grant_consolidation.docx\)](/sites/default/files/ga_bos_coc_noi_-_2021_grant_consolidation.docx)
- [2021 BoS CoC Notice of Intent 2021 Non-Renewal of Project \(/sites/default/files/ga_bos_coc_noi_-_2021_non-renewal_of_project.docx\)](/sites/default/files/ga_bos_coc_noi_-_2021_non-renewal_of_project.docx)
- [2021 BoS CoC Renewal Project Review Application \(/sites/default/files/2021_bos_coc_renewal_project_review_application.docx\)](/sites/default/files/2021_bos_coc_renewal_project_review_application.docx)

Project Scoring Criteria and Forms

- [2021 Georgia BoS CoC Renewal Performance - CoC Priority Scoring Criteria \(/sites/default/files/2021_ga_bos_coc_renewal_performance_priority_scoring_criteria.pdf\)](/sites/default/files/2021_ga_bos_coc_renewal_performance_priority_scoring_criteria.pdf)
- [2021 BoS CoC Renewal Review Team Scoring Form \(/sites/default/files/2021_bos_coc_renewal_review_team_scoring_form.pdf\)](/sites/default/files/2021_bos_coc_renewal_review_team_scoring_form.pdf)
- [2021 Georgia BoS CoC New Project Scoring Form \(/sites/default/files/2021_georgia_bos_coc_new_project_scoring_form.pdf\)](/sites/default/files/2021_georgia_bos_coc_new_project_scoring_form.pdf)

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Tina Moore

From: Tina Moore
Sent: Tuesday, September 14, 2021 3:44 PM
To: HAD Office of Homeless & Special Needs
Subject: FW: The FY 2021 CoC Program Competition is Now Open (Balance of State CoC)
Attachments: 2021 Georgia BoS CoC NOFO Competition Policy.pdf; 2021 Balance of State CoC Proposal Outline.docx

Good afternoon –

Georgia's Balance of State (BoS) Continuum of Care (CoC) is issuing the attached guidance for the 2021 Notice of Funding Opportunity (NOFO) competition. This guidance applies to all agencies that are currently administering Continuum of Care grants as well as for new applications in the BoS CoC. This notice is being announced in accordance with HUD's NOFA for the HUD Continuum of Care programs (Docket No. FR-6300-N-25), <https://www.grants.gov/web/grants/search-grants.html?keywords=continuum%20of%20care>.

This information relates to projects that are in Georgia's 152 county Balance of State Continuum of Care jurisdiction. Projects in the following jurisdictions are not eligible to be submitted under the State's BoS CoC application: Atlanta, Fulton County, DeKalb County, Cobb County, Columbus-Muscogee County, Augusta-Richmond County, Athens-Clarke County, and Savannah-Chatham County. To submit an application in one of the listed jurisdictions, please contact the appropriate CoC jurisdiction for information.

Interested parties should please read the attached notice thoroughly. Please note that there have been significant changes in the process and method by which local CoCs are being scored under Federal priorities in the last few years. All applicants and interested parties are strongly encouraged to read this document (attached), as well as the HUD FY 2021 Continuum of Care NOFO and any supplemental materials posted on HUD.gov and the HUD Exchange web site (https://www.hud.gov/program_offices/comm_planning/coc/competition and <https://www.hudexchange.info/news/fy-2021-coc-program-competition/>) in their entirety to ensure there is complete understanding of the information provided. Applicants must ensure that they note the differences and threshold requirements so that they can consider which type of project to submit a funding request for.

In the 2021 Balance of State CoC Competition, only Permanent Supportive Housing (PSH), Rapid Rehousing (RRH), Joint TH and PH-RRH Component, and dedicated HMIS/coordinated entry projects will be eligible for ranking and renewal. PSH, RRH, and Joint TH-RRH Component projects are eligible program types under the permanent housing bonus. RRH and Joint TH-RRH Component projects are eligible program types under the Domestic Violence (DV) Bonus opportunity. Please note that the Balance of State CoC will also be accepting Supportive Services Only Coordinated Entry (SSO-CE) proposals under the Domestic Violence (DV) bonus opportunity as outlined in the attached policy document.

Complete review criteria, the required Review Applications for renewal projects and new projects, the required Certification-Policy Addendum, the required Coordinated Entry Policy Addendum, and other related materials are posted on the Georgia BoS CoC webpage at: <https://www.dca.ga.gov/safe-affordable-housing/homeless-special-needs-housing/georgia-balance-state-continuum-care/2021>. Please note that competition documents are now available on this web page, and other documents will be posted on this web page as they are available. Applicants are strongly advised to review the scoring criteria and the 2021 competition policy before submitting an application.

Agencies interested in applying for a new RRH project, a new PSH project, a new Joint TH and PH-RRH Component project, or a new SSO-CE project should complete and submit the attached "2021 BoS CoC Proposal Outline" to alert the Collaborative Applicant of their intent. The Proposal Outline form is attached and also available on the BoS CoC web

page listed above. **Proposal Outlines should be received by Tina Moore, CoC Program Coordinator, at tina.moore@dca.ga.gov, by September 21, 2021 (review application packages for NEW projects due on September 29, 2021).** This will alert DCA staff to forward information to organizations intending to submit a new project application including HUD training events, webinars, etc., as well as any updated CoC policies, updated scoring criteria, notice of CoC changes, etc. This information will be sent to renewal applicants automatically. Please note that there is a very short turnaround time, and new applicants should not wait for the webinar to begin completing the review application.

There will be **two webinars for NEW Applicants on Friday, September 17, 2021, at 1:00 P.M. AND Wednesday, September 22, 2021, at 10:00 A.M.** to discuss the Review Application document, competition policy, scoring criteria, etc. To receive login details for these webinars, you will need to register, and once registered, you will receive a confirmation email containing information about joining the Webinar. **Please see the attached policy document for the links to register for the webinar time slot you prefer (the second webinar will be a repeat of the first).**

Applicants that are currently funded that decide to forgo submitting a renewal application, or reduce the amount being requested, should please send something in writing to Tina Moore, CoC Program Coordinator, at tina.moore@dca.ga.gov, as soon as possible, but no later than the review application deadline (for Renewal Applicants) of September 28, 2021, to alert DCA staff. Organizations that will not be submitting a request for renewal funding are also asked to complete the *Notice of Intent – 2021 Non-Renewal of Project* form to submit with the letter.

Should you have questions, please contact Tina Moore (tina.moore@dca.ga.gov), Josh Gray (Josh.Gray@dca.ga.gov), or Rick Heermans (Rick.Heermans@dca.ga.gov).

Thank you for your continued dedication to serving people in need, and have a great afternoon!

(Please note: This notice was sent to all members of the Balance of State CoC in addition to all Balance of State interested parties on the mailing list of the Office of Homeless and Special Needs Housing. If you would like your contact information removed from the database, please let me know.)

Thank you,
Tina Moore

From: SNAPS-COMPETITIONS SNAPS-COMPETITIONS@hud.gov
Sent: Wednesday, August 18, 2021 2:35 PM
To: SNAPS-COMPETITIONS-L@HUDLIST.HUD.GOV
Subject: FY 2021 Continuum of Care (CoC) Program Competition

The Notice of Funding Opportunity (NOFO) for the Fiscal Year (FY) 2021 Continuum of Care (CoC) Program Competition (NOFO) has been posted on [Grants.gov](https://www.grants.gov) and will be available on the [Funding Opportunities](#) page on HUD's website later today. Additional resources will be available on the [Continuum of Care Program Competition](#) page of HUD's website.

The CoC Application, CoC Priority Listing, and Project Applications should be available Thursday, August 19, 2021 in [e-snaps](#). Collaborative Applicants and project applicants will be able to access the applications to review, update, and enter required information for the application process.

Submission Deadline: Thursday, November 16, 2021 at 8:00 PM EST

Collaborative Applicants

- The CoC Application and CoC Priority Listing that includes all project applications that will be submitted to HUD are separate submissions in *e-snaps*. Collaborative Applicants must submit both parts of the CoC Consolidated Application by the application submission deadline for HUD to consider the CoC Consolidated Application to be complete.
- There are six Project Listings in the CoC Priority Listing; however, only the New and Renewal Project Listings require unique rank numbers. The remaining four Project Listings only require Collaborative Applicants to accept or reject project applications.
- The CoC Competition Report, and instructions on how to access the report, that includes data reported in the Homelessness Data Exchange (HDX) is available for use by Collaborative Applicants to complete portions of the FY 2021 CoC Application.

Project Applicants

- Returning project applicants can choose to import the FY 2019 renewal project application responses; however, this must be requested during your registration of the Renewal Funding Opportunity in *e-snaps* and is only available if you submitted a renewal project application in the FY 2019 CoC Program Competition. Imported responses must be carefully reviewed to ensure accuracy.
- First-time renewal projects must complete the entire renewal project application, including any first-time renewal projects awarded funds under the FY 2020 CoC Program Non-competitive Funding Notice.
- New project applications must be completed in full and in accordance with the new project application components permitted in this year's Competition.
- YHDP replacement project applications must be completed in full and in accordance with the YHDP replacement project application process outlined in the NOFO.
- CoC planning and UFA Costs applications will only be reviewed if submitted by the CoC's designated Collaborative Applicant identified in the CoC Applicant Profile in *e-snaps*.
- Dedicated HMIS projects, renewal and new, can only be submitted by the CoC's designated HMIS Lead as identified in the CoC Applicant Profile in *e-snaps*.

Additional Guidance

The following additional guidance will be posted on the [CoC Program Competition](#) page of HUD's website between August 19, 2021 and August 23, 2021:

- FY 2021 CoC Estimated ARD Reports
- Detailed Instructions
 - CoC Application
 - CoC Priority Listing
 - Project Applications – all types
- Navigational Guides
 - Accessing the Project Application
 - New Project Application
 - Renewal Project Application
 - UFA Costs Project Application
 - Planning Costs Project Application
 - CoC Priority Listing

Additional guidance including Frequently Asked Questions (FAQs) and remaining Navigational Guides will be posted to the CoC Program Competition page within the next two weeks.

Questions

Questions regarding the FY 2021 CoC Program Competition process must be submitted to CoCNOFO@hud.gov.

Questions related to *e-snaps* functionality (e.g., password lockout, access to user’s application account, updating Applicant Profile) must be submitted to e-snaps@hud.gov.

Listserv Notifications

If you are aware or suspect that the Collaborative Applicant or project applicant for your CoC is not currently receiving these listserv messages, please forward the following link so the Collaborative Applicant or project applicant can register to receive listserv messages as this is the only form HUD uses to communicate CoC Program information to the public:

- [SNAPS Competitions](#), specifically for Competition related messages; and
- [SNAPS Program Information](#), general information regarding SNAPS programs.



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[HUD COVID-19 Resources and Fact Sheets](#)

Georgia Balance of State Continuum of Care**Georgia Balance of State Continuum of Care Governance Board**
Approved September 14, 2021**2021 Georgia Balance of State Continuum of Care Competition**

The Georgia Balance of State (BoS) Continuum of Care (CoC) is issuing the following guidance for the 2021 Notice of Funding Opportunity (NOFO) competition. This guidance applies to all renewing Continuum of Care grants for permanent supportive housing, rapid re-housing, Homeless Management Information System (HMIS), and Coordinated Assessment projects as well as for new applications submitted either for rapid re-housing, permanent supportive housing, Joint TH and PH-RRH component, or Domestic Violence bonus projects. This announcement is being provided in accordance with the HUD Notice of Funding Opportunity (NOFO) for the 2021 Continuum of Care Program Competition (Docket No. FR-6500-N-25) at: https://www.hud.gov/program_offices/comm_planning/coc/competition. Information can also be found at: <https://www.hudexchange.info/news/fy-2021-coc-program-competition/>.

The HUD NOFO allows for non-competitive renewal and replacement of expiring Youth Homelessness Demonstration Project (YHDP) grants. However, there are currently no expiring YHDP grants in the CoC. As such, these will not be addressed further in this policy document.

Funding for new projects is only available through the process of reallocation, the CoC bonus, or the Domestic Violence (DV) Bonus. The Balance of State CoC may only create new project(s) through the permanent housing bonus up to 5% of the Final Pro Rata Need (FPRN) amount, which is expected to be around \$1,192,227 based on the Preliminary Pro Rata Need (PPRN) amount. The Balance of State CoC may only create new project(s) under the DV bonus up to 15% of the PPRN amount, which is expected to be around \$3,576,680 to create DV Bonus projects. Applications for new projects made available through reallocation will only be considered if an active renewal project does not submit an application for renewal funding or if the application review sub-committees determine the need to reallocate from eligible renewal projects due to those projects not meeting threshold, poor performance, and underspending due to significantly operating under capacity. There is no estimated amount to be reallocated at this time.

The Georgia Department of Community Affairs (DCA), designated as the Collaborative Applicant for the Georgia Balance of State Continuum of Care (CoC), is responsible for overseeing and managing the application process for the FY 2021 HUD Continuum of Care Homeless Assistance funding process. HUD requires that the CoC develop a process for submitting one consolidated application for the FY 2021 CoC program. The Collaborative Applicant works with the Standards, Rating, and Project Selection Committee to develop and recommend the process for CoC Board approval. The BoS CoC Board approved this policy on September 14, 2021.

The following document outlines the policy and process for the FY 2021 funding cycle.

Timeline

June 11, 2021 - GIW Change Forms due to HUD.

May 14, 2021 - Final CoC Review Step for the CoC Registration submitted.

August 18, 2021 – NOFO released by HUD.

September 9, 2021 - Standards, Rating, and Review Committee meeting to approve policy, materials, and recommend process for scoring and ranking held.

September 14, 2021 - CoC Board meeting to approve policy, materials, and process recommended by the Standards, Ratings, and Review Committee held.

September 15, 2021 – 2021 Balance of State CoC NOFO Competition Policy, Process, Timeline, Review Applications, Scoring Criteria, Addendum, and other Competition materials released (approved by the BoS CoC Standards, Rating, and Project Selection Committee and the Balance of State CoC Board).

September 17th & 20th, 2021 - Informational Webinar for renewal PSH and RRH applicants held by DCA, and materials from the webinar were distributed to each renewal applicant.

September 21, 2021 – Proposal Outlines for New PSH, RRH, Joint TH & PH-RRH Component, or SSO-CE projects due.

September 17th & 22nd, 2021 - Informational Webinar for New PSH, RRH, Joint TH & PH-RRH Component, & SSO-CE applicants, and materials from the webinar posted.

September 28, 2021 – Review Applications for Renewing PSH and RRH projects and supplemental documents (listed on pages 10-11 of this document) due by 3:00 PM. This includes the Certification Policy Addendum, Coordinated Entry Policy Addendum, supportive documents showing timely drawdowns (LOCCS reports), most recent monitoring, HUD APR from Sage, HUD Data Quality Report from HMIS, Notice of Intent to consolidate grants (as applicable), and the change designation form (for DedicatedPLUS projects as applicable).

September 29, 2021 - Review Applications (including both Addendums) for NEW PSH, RRH, and Joint TH & PH-RRH Component projects, as well as all required copies and supplemental documents (listed on pages 12-13 of this document), due by 3:00 pm.

September 29, 2021 - Proposals for NEW SSO-CE DV Bonus project, due 3:00 pm.

September 28-October 12, 2021 – Internal review

October 13-14, 2021 – Review Team Sub-Committee application review of renewal and new projects.

October 13, 2021 – ALL project applications (Renewal PSH, RRH, HMIS, CoC Planning, Coordinated Assessment, and HMIS as well as New PSH, RRH, Joint TH & PH-RRH Component, and HMIS) and updated certifications must be entered into *e-snaps* by 5:00 pm.

October 20 or 21, 2021 - Standards, Rating, and Review Committee meeting to approve and recommend ranking of projects held.

October 27, 2021 - CoC Board meeting to approve ranking recommended by the Standards, Ratings, and Review Committee held.

October 29, 2021 - Notification given to applicants of placement in scoring and ranking for all projects (due 11/1/21).

November 3, 2021 - ALL project application corrections (if applicable) should be completed in *e-snaps* by 2:00 pm.

November 12, 2021 – Estimated public posting of CoC Application (due 11/14/21).

November 14, 2021 – Estimated CoC application submission to HUD (due 11/16/21).

Summary of Changes and Policy Priorities for the FY 2021 Georgia Balance of State Continuum of Care Homeless Assistance Funding Cycle

Please note that there have been significant changes in the process and method by which local CoCs are being scored under Federal priorities in recent years. All applicants and interested parties are strongly encouraged to read this document, as well as the HUD FY 2021 Continuum of Care NOFO and any supplemental materials (<https://www.dca.ga.gov/safe-affordable-housing/homeless-special-needs-housing/georgia-balance-state-continuum-care/2021>) and (<https://www.hudexchange.info/programs/e-snaps/>) in their entirety to ensure there is complete understanding of the information provided. Some of the major changes and policy priorities include:

- Renewing Permanent Supportive Housing (PSH) and Rapid Rehousing (RRH) projects will be eligible for ranking and renewal. In addition, renewing PSH projects will have the opportunity to change the classification of project type to DedicatedPLUS where 100% of the beds will be dedicated to serve individuals, households with children, and unaccompanied youth as defined in Section III.B.2.g of the 2021 HUD NOFO. Additional guidance for DedicatedPLUS projects can be found on the HUD Exchange website at: <https://www.hudexchange.info/programs/coc/>.
- PSH projects that were awarded as DedicatedPLUS in a previous CoC Program Competition are required to include households with children to qualify as a DedicatedPLUS project in the FY 2021 CoC Program Competition.
- In order to be eligible for renewal in FY 2021, projects must be currently in operation and have an executed grant agreement dated no later than December 31, 2021 and expire in CY 2022 (January 1, 2022 through December 31, 2022). Grant agreements for FY 2020 funds must be executed by December 31, 2021. If a project application is not executed by December 31, 2021, HUD will withdraw any funds conditionally awarded for FY 2021.
- Projects implemented prior to the 2018 competition or transferred prior to 2019 that underspend and/or are significantly operating under capacity may be subject to full or partial reallocation. Reallocation of underperforming projects is contingent on appropriate high-scoring new project

applications. If there are not adequate new project applications to include in the final ranking, the CoC reserves the right to include the lower scoring renewal project. Any project that has less than \$10,000 at the end of the grant, that is not deemed to be underperforming or operating under capacity as defined in this policy, will not be in jeopardy of having the grant amount reduced.

- As in previous years, HUD will continue the Tier 1 and Tier 2 funding process. Tier 1 is equal to 100 percent of the combined Annual Renewal Demand (ARD) minus the Annual Renewal Amounts (ARA) of YHDP renewal and YHDP replacement projects. Tier 2 is the difference between Tier 1 and the maximum amount of renewal, reallocation, and CoC bonus funds that a CoC can apply for, but does not include YHDP renewal or YHDP replacement projects, CoC planning projects, or projects selected with DV Bonus funds. Tier 1 is estimated to be \$19,505,138 and the CoC bonus amount is \$1,192,227.
- Projects that were awarded for the first time under the 2019 CoC Competition as first-time grants, that have not yet been up and running for a full year, will automatically receive median performance scores for like applications for performance in the scoring and ranking process. Those points will then be averaged with that project's original 2019 application score in order to take into account project design and other important factors related to the implementation of that project.
- Fully operational projects providing permanent housing that were transferred in the last year, or are pending transfer, will be held harmless and automatically included in Tier 1.
- Project evaluation of renewal project applications submitted by victim service providers will be completed utilizing data generated from a comparable database where the CoC can review performance on housing stability and other factors to determine the level projects improve safety for the population they serve. Where complete performance data related to the scoring criteria is not provided, the CoC will assign median points for that criteria.
- Through this competition the following types of new project applications will be accepted: (a) PSH for the chronically homeless individuals and families; (b) PSH where 100% of the beds meet the NOFO requirements of a DedicatedPLUS project for individuals, households with children, and unaccompanied youth; (c) RRH for individuals and families; (d) Joint TH and PH-RRH component projects; and (e) a SSO-Coordinated Entry project under the DV Bonus.
- New project applications requesting funding for new construction or rehabilitation activities will not be accepted.
- Points in the scoring criteria will be available for permanent housing projects (PSH or RRH) that are currently using, or commit to using, the Housing First model of housing assistance that prioritizes rapid placement and stabilization in permanent housing that does not have service participation requirements or preconditions. To receive any of these points, applicants should demonstrate that the project is low-barrier, prioritizes rapid placement and stabilization in permanent housing and has no service participation requirements and no preconditions to entry. Please note, renewal applicants must meet, or improve, the level committed in a project application submitted in a previous competition. Renewal projects will also be scored on whether or not they have policies and procedures that support commitment to rapid placement into housing without preconditions (other than mandated exceptions).

- Points in the scoring criteria will be available to all project applications that are low barrier projects (or commit to being low barrier projects) and do not terminate program participants for failure to participate in supportive services, make progress on a service plan, loss of income or failure to improve income, or other activities not covered in a lease agreement typically found for unassisted persons in the area. Please note that renewal applicants must meet, or improve, the level committed in a project application submitted in a previous competition.
- Beginning with the 2015 competition, any project application(s) that indicates a Housing First approach and/or commits to operating as a low barrier program and is reviewed, approved, and ranked by the CoC and awarded CoC Program funds is required to operate as a Housing First and/or low barrier project. Projects that indicate they will not continue as such in the required Certification Policy Addendum will not receive the points for the Housing First and low barrier scoring criteria and may be determined out of compliance and placed in the bottom of Tier 2.
- BoS CoC bonus points will be available for new projects that exclusively dedicate units/beds in order to prioritize Veterans or youth households where the head of household is aged 18-24. Bonus points will be available for new projects proposed by applicant actively serving as a lead agency in a Coordinated Entry implementation and for renewal projects critical to current Implementation communities for Coordinated Entry. Actively serving as a lead agency is defined as managing the local assessment, prioritization, and referral process for Coordinated Entry. Bonus points will be available for PSH renewal projects dedicated to providing housing to people who are homeless with a disability and for renewal projects that increased the number of beds dedicated to serving persons who are chronically homeless. Bonus points will be available for applicants who worked to prepare and train volunteers as a coordinator for the 2021 Homeless Count in January, in an effort to assist the CoC to identify people experiencing homelessness in their area.
- All renewal BoS CoC PSH projects that do not already have 100% of their beds dedicated to people who are chronically homeless will be required to prioritize at least 90% of their non-dedicated beds to people who are chronically homeless*. The BoS CoC is prioritizing homeless individuals and families experiencing chronic homelessness consistent with *Notice CPD 16-011: Prioritizing Persons Experiencing Chronic Homelessness and Other Vulnerable Homeless Persons in Permanent Supportive Housing and Recordkeeping Requirements for Documenting Chronic Homeless Status*. Chronically homeless individuals and families should be given priority for permanent supportive housing beds not currently dedicated to this population as vacancies become available through turnover. Permanent supportive housing renewal projects serving specific disabled subpopulations (e.g., persons with mental illness or persons with substance use disorder) must continue to serve those subpopulations, as required in the current grant agreement. However, chronically homeless individuals and families within the specified subpopulation should be prioritized for entry. The full notice can be found at: <https://www.hudexchange.info/resource/5108/notice-cpd-16-11-prioritizing-persons-experiencing-chronic-homelessness-and-other-vulnerable-homeless-persons-in-psh/>. *Projects that committed to prioritizing 100% of non-dedicated beds to people who are chronically homeless in previous competitions are required to continue at 100%.
- In order maintain alignment to HUD priorities for this funding and to keep homeless people with disabilities who are residing in PSH projects from becoming homeless, with the exception of the HMIS grants, and the Coordinated Assessment grants, which are critical to the operations of the CoC, and will therefore be placed mid-Tier 1, the BoS CoC will rank projects within the following groupings:

- Renewal PSH and RRH projects that are currently housing people who are homeless, without significant capacity, compliance, or performance issues that have been in operation over a year (based on score), operational projects transferred in the last 12-months or pending transfer, HMIS, and Coordinated Assessment projects
 - New RRH and PSH projects awarded in the 2019 competition that have not been operational for a full year, and do not have data for a complete year to report on (based on score)
 - New PSH, RRH, and Joint TH and PH-RRH Component projects that are designated by the CoC to utilize any reallocated funds, if available (based on score)
 - Renewal PSH and RRH projects determined to be significantly underperforming (based on the degree to which they do NOT improve system performance in the areas of serving eligible participants less than 75%, have low rates of housing stability, or a high rate of participants returning to homelessness), operating significantly out of compliance, or operating significantly under capacity (projects that are both utilizing 50% or less of the units and returning a significant amount of funds with the exception of projects transferred in the last year).
 - New PH Bonus PSH, RRH, and Joint TH and PH-RRH Component projects (based on score)
 - New DV Bonus RRH and Joint TH and PH-RRH projects (based on score)
 - New DV Bonus SSO-CE project (1 based on score)
- Projects implemented prior to the 2018 competition that underspend and/or are significantly operating under capacity may be subject to full or partial reallocation. Reallocations, if necessary, will be made based on the guidance in the 2021 NOFO. The two lowest scoring renewal RRH and PSH projects determined to be significantly underperforming, operating under capacity, or found to be operating significantly out of compliance may be subject to replacement by new RRH, PSH, or Joint TH & PH-RRH Component projects, provided the applications pass the threshold review and score highly enough. Project level performance will be further assessed to determine impact on CoC System Performance Measures as part of decisions to reallocate. Reallocation of underperforming projects is contingent on appropriate high-scoring new project applications. If there are not adequate new project applications to include in the final ranking, the CoC reserves the right to include the lower scoring renewal project(s) at the bottom of Tier 2.
 - HUD will score new and renewal projects ranked in Tier 2 using a 100-point scale (please see full details on page 14 of the NOFO):
 - CoC Score – up to 50 points will be in direct proportion to the score received on the CoC Application;
 - CoC Project Ranking – up to 40 points will be based on the CoC’s ranking of the project application(s);
 - Commitment to Housing First – up to 10 points will be based on project’s commitment to follow a housing first approach.
 - As noted above, HUD is also allowing for CoCs to apply for permanent housing bonus funding. More than one project can be submitted for the bonus funding. HUD guidance shows that for CoCs to receive grants for new projects, other than through reallocation, CoCs must competitively rank projects based on how they improve system performance as outlined in Section VII.B.2.b of the NOFO.

HUD is allowing for CoCs to apply for Domestic Violence (DV) Bonus funding again this year. The CoC is only allowed to submit one project application for the SSO-CE project type, but again this year the CoC will be able to submit multiple applications for PH-RRH and Joint TH and PH-RRH housing project

types. For the SSO-CE project type, the CoC will submit the highest ranked project that passes eligibility and quality threshold review. For the highest ranked housing projects that pass eligibility and quality threshold review, the CoC will submit as funding availability allows. Any additional DV focused housing projects submitted under the DV Bonus would then be ranked with any regular permanent housing CoC bonus projects (see Section III.B.2.c of the NOFO).

- Compliance with Violence Against Women Act (VAWA) Rule. On November 16, 2016, HUD published its VAWA final rule (81 FR 80798), which provides various protections to victims of domestic violence, dating violence, sexual assault, and stalking under the CoC Program and other HUD programs. The grants to be awarded under this NOFO must comply with the VAWA rule as provided in 24 CFR 578.99(j). To enable full compliance with this rule, the CoC established an emergency transfer plan under 24 CFR 578.7(d) and made related updates to the written standards for administering CoC program assistance under 24 CFR 578.7(a)(9)(ii), (iii) and (v) on 6/20/17. All CoC-funded projects must follow the *Georgia Balance of State CoC Violence Against Women Act (VAWA) Policies and Procedures* established on 6/20/17 (located at: <https://www.dca.ga.gov/housing/homeless-special-needs-housing/georgia-balance-state-continuum-care/policies>) and be fully compliant. New and first-time renewal projects should be fully compliant by the time the local CPD Field Office issues the FY 2021 grant agreement for a project in the CoC's geographic area.
- The Collaborative Applicant will submit an application for planning funds as allowed by HUD. CoC Planning applications are not required to be ranked, and the funds are not part of the pro rata amounts available for projects.
- The CoC will not reallocate any funding to Transition Projects. While the FY 2021 HUD NOFO is allowing Transition Grants as described in Section III.B.2.z of the NOFO, there are no projects where this is applicable. Requirements include no more than 50% of the grant may be used for costs of eligible activities of the program component originally funded in order to transition, and it would require the CoC to eliminate an eligible renewal project and reallocate the project amount to a new Transition Project that would replace the eligible renewal for a 1-year period.
- Applicants that will not be submitting and application for the renewal of a project currently funded through the CoC is requested to submit a letter with a completed *GA BoS CoC Notice of Intent – Non-Renewal of Project* form to Tina Moore at tina.moore@dca.ga.gov as soon as possible.

General Information

In addition to the information presented in this document, it is expected that all applicants read the HUD FY 2021 Continuum of Care NOFO, related scoring criteria, and any supplemental materials (<https://www.hudexchange.info/programs/e-snaps/fy-2021-coc-program-nofa-coc-program-competition/> and https://www.hud.gov/program_offices/comm_planning/coc/competition) in their entirety to ensure there is complete understanding of the information provided.

All agencies submitting an application, whether for a new project or a renewal project, must submit a complete application packet, as described below, in order to be considered for scoring.

It is the responsibility of the agencies to ensure that all the application materials are received by DCA, by the established deadlines. Applications are required to be scored and ranked by the CoC in order to be

included in the CoC's project listing submitted to HUD, and an applicant's failure to meet deadlines may result in the denial of an applicant's request for funds.

In FY 2021, eligible renewal project applications will continue to have the ability to consolidate two or more eligible renewal projects (but no more than ten projects) into one project application during the application process as described in Section II.B.6 of the HUD NOFO. To be eligible for consolidation, projects must have the same recipient and be for the same component. Applicants that are eligible must submit separate renewal projects for each of the grants that are proposed to be consolidated (to the CoC for scoring and ranking and in *e-snaps*). Each project application will identify the grant number that will survive after consolidation, which must be the grant number with the earliest start date. Project applications for the grants that are proposed to be consolidated will be ranked (individually), and if all those grants are selected, HUD will conditionally award the single consolidated grant based on its ranked position to include the amount of funding of all grants included in the consolidation. Full details can be found in Section V.B.4.a.(7) of the FY 2021 NOFO.

Applicants requesting renewal of grants for rental assistance are permitted to request a per-unit amount less than the Fair Market Rent (FMR), if the actual rent per unit under lease is less than the FMR. If a per-unit amount reduction is requested, applicants must provide copies of the leases to establish the actual rents.

All renewal project applications must pass a threshold review and will then be scored according to specific criteria. The criteria will consist of current data in the Homeless Management Information System (HMIS) including system performance measures, participation in the CoC's Coordinated Entry System, project performance, cost effectiveness, project commitment to serving the most vulnerable participants with severe needs and vulnerability, the most recent HUD or DCA monitoring visit, and the scoring of the review application. will be scored by an independent review panel. The independent review panel will submit their results to the Collaborative Applicant who will consolidate all scores, rank projects, and publish the results with the BoS CoC Board's approval.

All new project applications must pass an organizational threshold review and will then be scored according to specific criteria.

New project applications that score high enough will be eligible to be included in the prioritization tiering presented to HUD. Please note, however, eligibility does not guarantee funding. The BoS CoC Board will make the final determination of which projects will be ranked and presented to HUD for funding consideration within the limited funding available.

In addition to the application packet required to score and rank projects, all renewing and new projects must also complete the HUD application in *e-snaps*. Completing the application in *e-snaps* does not guarantee that the project will be put forth in the HUD application, nor does it guarantee that the project will be funded. Please note that within *e-snaps* previously submitted renewal applications may be able to import data into the FY 2021 renewal project application.

The BoS CoC is required by CoC regulations to operate a HMIS, establish a "centralized or coordinated assessment system," and carry out planning activities in accordance with the Continuum of Care Program Interim Rule. Therefore, all new and/or renewal applications for HMIS and coordinated assessment will be prioritized for placement in Tier 1.

DCA, as the Collaborative Applicant, will post any additional details of the competition and HUD resources as they become available on the Continuum of Care webpage. It is the applicant's responsibility to ensure that they check the both the BoS CoC (<https://www.dca.ga.gov/safe-affordable-housing/homeless-special-needs-housing/georgia-balance-state-continuum-care/2021>) and the HUD CoC (https://www.hud.gov/program_offices/comm_planning/coc/competition AND <https://www.hudexchange.info/programs/e-snaps/>) websites regularly for the latest updates. Please note that all of HUD's competition and e-snaps materials, notices, and training guides can be accessed on the HUD pages.

Project applicants must agree to enter client data into Georgia's BoS Homeless Management Information System (ClientTrack), participate in the CoC's Coordinated Entry System, and participate in the homeless counts in Georgia's BoS jurisdiction. However, in accordance with Section 407 of the McKinney Vento Homeless Assistance Act, any victim service provider that is a recipient or subrecipient must not disclose, for purposes of HMIS, any personally identifying information about a client. Victim service providers must use a comparable database that meets the needs of the local HMIS.

The Georgia Department of Community Affairs, as the Collaborative Applicant, believes in a commitment to end homelessness throughout the State of Georgia. To this end, DCA encourages all grantees to ensure that no household is turned away because they have previously resided in a differing Continuum. However, as these projects are funded to address homelessness in the Balance of State Continuum of Care, each project should demonstrate how they are targeting, providing outreach, and participating in local coordinated entry implementation areas (as applicable), or working with providers in the county(ies) of the project's location, in order to reduce homelessness in the Balance of State CoC.

Project applicants are required to register with Dun and Bradstreet to obtain a DATA Universal Numbering System (DUNS) number, if they have not already done so, and complete or renew their registration in the System for Award Management (SAM) per Section V.A.1 of the FY 2021 HUD NOFO. For more information on DUNS numbers and SAM registration go to: https://portal.hud.gov/hudportal/HUD?src=/program_offices/spm/gmomgmt/grantsinfo. HUD will not enter into a grant agreement with an entity that does not have a DUNS Number or an active SAM registration.

All project applicants must ensure their organization has a Code of Conduct that complies with the requirements of 2 CFR part 200 and is on file with HUD at: https://www.hud.gov/program_offices/spm/gmomgmt/grantsinfo/conductgrants. If the organization's Code of Conduct does not appear on HUD's website, the project must attach its Code of Conduct that includes all required information to its Project Applicant Profile in *e-snaps*.

All project applicants must have a Certification of Consistency from the jurisdiction in which each of the proposed project(s) will be located. This assures the application for funding is consistent with the jurisdiction's HUD-approved consolidated plan as described in the NOFO. DCA staff will work with applicants and the appropriate Consolidated Planning jurisdiction for the required form *HUD-2991 - Certification of Consistency with the Consolidated Plan*, but it is the applicant's responsibility to follow up with respective jurisdictions to ensure those jurisdictions have the project information they need to provide the certification(s) in a timely manner.

Project applicants must ensure that applications (Review Application and HUD application in the E-Snaps system) are complete and the information within the application is consistent throughout the

application. Narratives must be fully responsive to the question being asked, and responses should meet all of the criteria for that question as required by the NOFO and the detailed instructions provided in E-Snaps. Applicants must also ensure that proposed program participants are eligible for the program component type selected, and proposed activities are eligible under 24 CFR part 578. Applicants should also ensure that all required attachments correspond to the attachments as required in E-Snaps contain accurate and complete information.

In accordance of CoC review criteria, the CoC strongly encourages HUD-funded projects to have written agreements in place with educational supports and services for children ages 0-5, such as Public Pre-K, Head Start, Child Care (Child Care and Development Fund), and home visiting (including Maternal, Infant and Early Childhood Home and Visiting or MIECHV). To the extent that renewal projects serve households with children and have written agreements as noted, the CoC requests any written agreements to be submitted within the renewal submission packages (electronically).

Appeals

In accordance with *24 CFR part 578.35* and Section X of the NOFO, applicants have the right to appeal if they believe that they were improperly denied the right to participate in the CoC planning process in a reasonable manner; were improperly denied or decreased funding; or were improperly denied a Certification of Consistency from the local government with the Consolidated Plan. The appeal MUST be carried out in the timeframe and process announced by HUD within the NOFO.

Renewal Rapid Rehousing and Permanent Supportive Housing (Including Legacy Shelter Plus Care)

All applicants for renewing PSH and RRH projects must submit the following no later than September 28, 2021 at 3:00 pm. The following materials must be received for each project in order for an application to be considered complete:

- The 2021 BoS CoC Renewal Project Review Application;
- The Competition Certification and Policy Addendum document for all projects;
- The Competition Coordinated Entry System Policy Addendum for all projects;
- The Notice of Intent - 2021 PSH Change to DedicatedPLUS (where applicable);
- The Notice of Intent 2021 Grant Consolidation (where applicable);
- Written agreements with educational supports and Services for children ages 0-5 (as applicable);
- Written narrative document describing how this project works with local employment agencies and employers to prioritize training and employment opportunities for participants (or how project will do so);
- HUD APR from Sage (applicants will need to pull the data from HMIS and then upload the CSV-APR into Sage using the Test run function in order to create the required report (for 8/1/2020-7/31/2021);
- HUD Data Quality Report (8/1/2020-7/31/2021);
- Most recent monitoring (HUD monitoring for Non-S+C projects and DCA monitoring for S+C projects), including corrective action plans and documentation regarding resolution of findings, when applicable; and
- Supportive documents showing timely draw downs (eLOCCS reports).

For renewal projects that were consolidated under the FY 2019 CoC Competition, the consolidated project replaces the individual projects. As such, the review application and all materials submitted for each consolidated project should represent the combined projects. Applicants should be able to run an

APR covering the required period of 8/1/2020-7/31/2021 in HMIS for the combined projects, so that when the CSV-APR is uploaded into Sage, it will produce an APR with the combined data. Applicants who need technical assistance with this should contact Chandra.McGhee@dca.ga.gov or tina.moore@dca.ga.gov.

The CoC continues work to assess racial disparities in the provision or outcome of homeless assistance. In order for the CoC to assess each project, the 2021 review application for renewal projects includes a question assessing racial equity in housing. Renewal applicants will be provided racial demographics of the number/percentage of people served (using APR data from 8/1/2020-7/31/2021) and the number of people exiting to permanent destination (using an Active Client List from HMIS covering the period of 8/1/2020-7/31/2021). Renewal applicants will need to pull census data for their county and add it to their application alongside their HMIS demographic information that is being provided. If a project serves multiple counties, please use the census data for the county where the majority of the units are located. This year Renewal applicants are requested to identify any barriers to participation in their project(s) (e.g. lack of outreach) faced by persons of different races and ethnicities, particularly those over-represented in the local homeless population. Additionally, how they identified those barriers, what steps have been taken, and will be taken to eliminate the identified barriers must be provided. Applicants for New projects are asked to identify steps they will take to identify barriers to participation in their project faced by person of different races and ethnicities, and what steps will be taken to eliminate identified barriers. All projects reviewed will be scored on this.

Application materials can be emailed to Tina Moore, CoC Program Coordinator at BoSMonitoring@dca.ga.gov.

In addition to the BoS CoC application materials required to score and rank projects, all renewal projects must complete and submit the HUD application in *e-snaps* by 5:00 pm on October 13, 2021.

Late submissions of the supplemental materials to an application package for a renewal project will result in a deduction of points.

New Project Application Information

In line with information presented in the NOFO, the BoS CoC will seek applications for new permanent supportive housing (PSH) projects that will serve 100 percent chronically homeless individuals and families, new PSH projects classified as DedicatedPLUS that will serve individuals, households with children, and unaccompanied youth, new rapid re-housing (RRH) projects that will serve homeless individuals and families, and new Joint TH & PH-RRH Component that will serve unsheltered homeless and youth. Applications may be submitted for the Expansion of an eligible project, and projects may be assigned reallocated funds or bonus funds as applicable (depending on project type), and as funds are available, in the final ranking.

As noted in Section III.C.2.j of the NOFO, for project applicants that are proposing to expand a current CoC Program-funded project and combine it with a current eligible CoC Program renewal project, applicants will be required to submit two project applications to include: the renewal project application that will be expanded; and a new project application with just the expansion information. Applicants that are proposing to expand a project that is currently funded with other sources, the applicant will submit only a new project application for the expansion portion. For expansion of non-CoC funded projects there is a prohibition against replacing state or local funds for that project.

Eligible applicants for new PSH, RRH, Joint TH and PH-RRH Component, and SSO-CE projects include all agencies with existing CoC NOFO grants within the Balance of State and nonprofit providers, states, local government, Indian Tribes or Tribally Designated Housing Entities (TDHEs), as defined in Section 4 of the Native American Housing Assistance and Self-Determination Act of 1996 (25 U.S.C. 4103), and Public Housing Agencies (PHAs) that wish to make application for new grants.

All agencies interested in applying for a new PSH, RRH, Joint TH and PH-RRH Component, or SSO-CE project should complete and submit a Proposal Outline (Letter of Intent) to alert the Collaborative Applicant of their intent no later than September 21, 2021. The Proposal Outline form is attached to the notice, and it will also be available at: <https://www.dca.ga.gov/safe-affordable-housing/homeless-special-needs-housing/georgia-balance-state-continuum-care/2021>. Submitting a Proposal Outline will signal DCA staff to forward information to organizations (intending to submit a new project application) regarding the New Applicant webinar, HUD training events, webinars, etc., as well as any updated CoC policies, updated scoring criteria, notice of CoC changes, etc. This information will be sent to renewal applicants automatically.

HUD will allow new reallocated projects, DV Bonus projects, and new expansion projects of existing CoC Program-funded projects to request funding limited to 1 year. For projects requesting the regular permanent housing bonus funds, the grant term for new project applications requested should be limited to 1-year. However, as additional funding is available, the review team may allow higher scoring new project to request a term allowed as defined on pages 32-33 of the HUD NOFO, as match requirements can be met. However, the CoC may elect to decrease the term for any new project that is approved for the final priority ranking list to allow additional projects to be included in the request for funding. Additionally, as indicated on page 32 of the NOFO, HUD will allow new projects to request a 1 year of funding with a longer initial grant term of 12 months to 18 months) not to exceed 18 months to that will allow for the additional start-up process (within electronic E-Snaps application).

There will be **two webinars for NEW Applicants on Friday, September 17, 2021, at 1:00 P.M. AND Wednesday, September 22, 2022, at 10:00 A.M. to** discuss the Review Application document, competition policy, scoring criteria, etc. To receive login details for these webinars, you will need to register, and once registered, you will receive a confirmation email containing information about joining the Webinar. **Please click below to register for the webinar time slot you prefer (the second webinar is a repeat of the first):**

- To register for 2021 Balance of State Continuum of Care New Application Webinar #1 on Friday, September 17, 2021, at 1:00 PM EDT go to: [Cisco Webex Meetings - Meeting Detail](#)
- To register for 2021 Balance of State Continuum of Care New Application Webinar #2 on Wednesday, September 22, 2021, at 10:00 AM EDT go to: [Cisco Webex Meetings - Meeting Detail](#)

All agencies submitting an application for a new PSH, new RRH, new Joint TH and PH-RRH component, or SSO-CE project must submit a complete application package to the Department of Community Affairs. A complete application package includes:

- The Review Application or SSO-CE proposal (as applicable) for new projects (including match/leveraging documentation and both required Addendum documents (*CoC Competition Certification-Policy Addendum* and *BoS Competition Coordinated Entry System Policy Addendum*) in each of the copies);
- The agency 501(c)(3), if applicable (the 501(c)(3) for any sub-recipients must also be attached);

- A current list of Board of Directors;
- The most recent independent financial audit, or equivalent financial statement; and
- A current 990 IRS Form: Return of Organization Exempt from Income Tax, if applicable.

All complete new project packages must be received by the CoC Collaborative Applicant, the Department of Community Affairs, by September 29, 2021 at 3:00 pm. Submissions must be emailed to Tina Moore, CoC Program Coordinator at BoSMonitoring@dca.ga.gov.

It is the responsibility of the agencies to assure that a complete copy of all application materials are received by Tina Moore, by the above deadline. No late submissions for new projects will be accepted.

In addition to the application packet described above, applicants for new RRH, PSH, Joint TH and PH-RRH Component, and SSO-CE projects must also complete, and submit, the HUD application (including all required certifications and documentation) in *e-snaps*.

The complete scoring criteria for new PSH, RRH, and Joint TH and PH-RRH Component projects will be posted on the Balance of State Continuum of Care webpage at: <https://www.dca.ga.gov/safe-affordable-housing/homeless-special-needs-housing/georgia-balance-state-continuum-care/2021>. Applicants are strongly advised to review the criteria before submitting an application.

The average proposal size for a new RRH project will depend on the area and coverage of the proposed program and funding available. While there is no minimum or maximum award amount, the CoC anticipates the average size of a large regional or metro area application to be approximately \$250,000. Smaller program designs, particularly in southern or rural parts of the State must be a minimum of \$100,000.

The average proposal size for a new PSH project will depend on the area and coverage of the proposed program and funding available. While there is no minimum or maximum award amount, the CoC anticipates the average size of a large regional or metro area application to be approximately \$250,000. Smaller program designs, particularly in southern or rural parts of the State must be a minimum of \$100,000.

The average proposal size for a new Joint TH and PH-RRH Component project will depend on the area and coverage of the proposed program and funding available. While there is no minimum or maximum award amount, the CoC anticipates the average size of a large regional or metro area application to be approximately \$250,000. Smaller program designs, particularly in southern or rural parts of the State must be a minimum of \$100,000. As previously noted, the CoC is not accepting applications for capital costs in this competition.

The average proposal size for a new SSO-CE project is not expected to exceed \$150,000. More information on this type of project, submission requirements, and review criteria is noted below.

Applicants must clearly demonstrate that they have experience and sufficient capacity to serve fragile, chronically homeless, and service resistant clients, and that sufficient services will be provided to clients proposed to be served.

Bonus points will be awarded to new PSH or RRH projects that will utilize housing subsidies or subsidized housing units not funded through CoC or Emergency Solutions Grants (ESG). For PSH, at least 25% of

units in project are subsidized by Non-CoC, Non-ESG source. For RRH, at least 25% of program participants are serve by Non-CoC, Non-ESG source. Applicants will be required to submit letters of commitment, contracts, or other formal written documents that demonstrate the number of subsidies or units being provided to support the project.

Bonus points will be awarded to new PSH or RRH projects that utilize healthcare resources to help participants. Value of healthcare services provided must be at least 25% of funding requested. Applicants will be required to submit formal written agreements that include the value of commitment and dates the healthcare resources will be provided.

Threshold Criteria for All New Permanent Supportive Housing (100% Chronic and DedicatedPLUS), New Rapid Re-Housing, and Joint TH and PH-RRH component project applications.

The CoC reserves the right not to review incomplete applications or projects that don't meet eligibility requirements. Applications may receive a threshold denial for any of the following reasons;

- Agency does not meet HUD's eligibility criteria.
- Agency does not demonstrate adequate capacity to carry out grant.
- Application proposes ineligible costs or activities.
- Application proposes to serve ineligible populations.
- Application does not show required match or insufficient commitments for leveraging.
- Proposed project does not have a specific plan to coordinate and integrate with other mainstream health, social, and employment programs to ensure that program participants are assisted to obtain benefits from the mainstream programs for which they may be eligible (e.g., Medicare, Medicaid, SSI, Food Stamps, local Workforce office, early childhood education).
- Compliance or performance issues on current projects.
- Project does not demonstrate adequate impact or cost effectiveness.
- Project does not meet key federal requirements.
- New proposals must be located within Georgia's 152 county Balance of State Continuum of Care jurisdiction. Applications proposing projects in the following jurisdictions are not eligible to be submitted under the BoS CoC application: Atlanta, Fulton County, DeKalb County, Cobb County, Columbus-Muscogee County, Augusta-Richmond County, Athens-Clarke County, Savannah, and Chatham County. To submit an application in one of the listed jurisdictions, you should contact the appropriate CoC jurisdiction for information.
- Agency submits an incomplete application, which includes not submitting the necessary documents listed above, or certifications/documentation as required in the HUD application.
- Agency does not utilize, or commit to utilize, ClientTrack HMIS (or a comparable family violence HMIS alternative) to capture client-level data on all clients in the project.
- Agency does not follow, or commit to follow, the Balance of State CoC's Coordinated Entry System policy and process.
- Project does not demonstrate compliance with the Fair Housing Act and 24 CFR 5.105(A)(2) – Equal Access to HUD.

Additional Threshold Criteria for Joint TH and PH-RRH component projects are as follows:

- Given the large number of sheltered and unsheltered homeless in the BoS CoC, Joint TH and PH-RRH component projects must serve people who meet the homeless definition under paragraphs (1), (2), and (4) of the definition of homelessness in 24 CFR 578.3.
- Joint component projects must

- Demonstrate that project will be low barrier and prioritize rapid placement and stabilization in permanent housing.
- Use a Housing First approach with client-driven service models and a focus on helping people move to permanent housing as quickly as possible.
- Have low-barriers to entry and accommodate people with possessions, partners, pets, or other needs.
- Incorporate client-choice by helping participants find permanent housing based on their unique strengths, needs, preferences, and financial resources. Participants will choose when they are ready to exit the crisis housing portion of the project and move to permanent housing, with providers assisting participants with this move.
- Provide or connect participants to resources that help them improve their safety and well-being and achieve their goals.
- Target and prioritize people experiencing homelessness with higher needs and who are most vulnerable.
- Joint component projects must also:
 - Target people who are living in unsheltered locations or homeless youth in areas in which the PIT demonstrates a need for more housing options for homeless households.
 - Demonstrate that the proposed service area is not covered by any crisis housing **and** either have a street outreach team or be in a location where Coordinated Entry planning is occurring.
 - Demonstrate need of high rates of unsheltered homelessness or unsheltered youth homelessness

Domestic Violence (DV) Bonus Projects

The FY 2021 HUD Appropriations Act provides additional funding for DV Bonus projects for rapid re-housing projects and supportive service projects providing coordinated entry and for eligible activities determined critical in order to assist survivors of domestic violence, dating violence, and stalking. In the FY 2021 CoC Program Competition, the CoC is able to apply for a DV Bonus for PH-RRH projects, Joint TH and PH-RRH component projects, and SSO projects for coordinated entry (SSO-CE). The CoC is only allowed to submit one project application for SSO-CE under the DV Bonus, but there is no limit to the number of PH-RRH and Joint TH and PH-RRH project applications that can be submitted this, which are limited to a 1-year funding request and must demonstrate trauma-informed, victim-centered approaches.

Allowed project types under the FY 2021 HUD NOFO are:

1. Rapid Re-housing (PH-RRH) projects that follow a housing first approach.
2. Joint TH and PH-RRH component projects as defined in Section II.B.2.q that follow a housing first approach.
3. SSO Projects for Coordinated Entry (SSO-CE) (see below for requirements).

The Balance of State CoC is only allowed to submit one project application for SSO-CE under the DV Bonus. The CoC is able to submit any number of PH-RRH and Joint TH and PH-RRH projects provided that each application is for at least \$50,000. For DV Bonus projects submitted, the Balance of State CoC will rank projects that pass eligibility and quality threshold review according to their application score, as funding allows. DV focused housing projects may be submitted under the DV Bonus, CoC bonus, or utilizing reallocated funds and would then be ranked with any other new projects in the funding area designated. An applicant may apply to expand an existing renewal project in accordance with Section III.B.2.j of the NOFO, including one that was previously funded

with DV Bonus funding. DV Bonus funding may be used to expand an existing renewal project that is not dedicated to serving survivors of domestic violence, dating violence, sexual assault, or stalking that meet the definition of homeless in paragraph (4) of 24 CFR 578.3 so long as the DV Bonus funds for expansion are solely for additional units, beds, or services dedicated to persons eligible to be served with DV Bonus funding.

As noted, only one SSO-CE project will be included in the final CoC project ranking submitted to HUD. The CoC will consider proposals submitted by interested agencies who meet organizational threshold and demonstrate ability to:

- Implement policies, procedures, and practices that equip the CoC's coordinated entry to better meet the needs of people experiencing homelessness who are survivors of domestic violence, dating violence, sexual assault, or stalking (e.g., to implement policies and procedures that are trauma-informed, client-centered or to better coordinate referrals between the CoC's coordinated entry and the victim service providers coordinated entry system where they are different;
- Include planning where the centralized or coordinated assessment system will be easily available/reachable for all persons within the CoC's geographic area who are seeking information regarding homelessness assistance. The system must also be accessible for persons with disabilities within the CoC's geographic area;
- Include a strategy for advertising that is designed specifically to reach homeless persons with the highest barriers within the CoC's geographic area;
- Utilizes a standardized assessment process;
- Ensures program participants are directed to appropriate housing and services that fit their needs; and
- Cover the entire 152-county Balance of State CoC jurisdiction.

SSO-CE Applicants interested should submit a proposal to request these funds detailing how listed criteria will be addressed, which includes a budget request itemizing requested funds. The average proposal size is not expected to exceed \$150,000. The grant term is limited to 1-year.

For projects submitted by the CoC to be considered as part of the DV Bonus, following final submission, HUD will award a point value to each project application combining both the CoC Application score and responses to the domestic violence bonus specific questions in the CoC Application using the following 100-point scale:

- (1) For Rapid Re-Housing and joint TH and PH-RRH component projects:
 - (a) *CoC Score*. Up to 50 points in direct proportion to the score received on the CoC Application
 - (b) *Need for the Project*. Up to 25 points based on the extent the CoC quantifies the need for the project in its portfolio, the extent of the need, and how the project will fill that gap.
 - (c) *Quality of the Project Applicant*. Up to 25 points based on previous performance of the applicant in serving survivors of domestic violence, dating violence, or stalking, and their ability to house survivors and meet safety outcomes.
- (2) For SSO Project for Coordinated Entry:
 - (a) *CoC Score*. Up to 50 points in direct proportion to the score received on the CoC Application.
 - (b) *Need for the Project*. Up to 50 points based on the extent to which CoC demonstrates the need for a coordinated entry system that better meets the needs of survivors of domestic violence, dating violence, or stalking, and how the project will fit this need.

Match and Leveraging

Applications must meet HUD's match requirements and have at least 25% of the amount of the HUD funding request in total match (outside of the amount for leasing), as well as the CoC's requirement to report an additional 75% of the amount of the HUD funding request in total leveraging, to score the maximum amount of points available for match and leveraging for the BoS CoC scoring (100% match and leveraging). Leveraging includes all funds, resources, and/or services that the applicant can secure on behalf of the client being served by the proposed project. While leveraging includes all cash and in-kind matching resources, it is broader in scope, including any other services, supplies, equipment, space, etc. that are provided by sources other than HUD.

Review Application guidelines for New projects state that projects should only report match and leveraging where there are commitment letters on file that are dated July 1, 2021 or later, and documentation should be submitted to HUD as required. New project application packages are required to include match and leveraging documentation for the scoring and ranking process.

E-Snaps Information for All Renewal and New Applications

Applicants should review and follow the steps as outlined herein and in the NOFO to ensure that applications are complete and submitted in a timely manner.

For reference, the Continuum of Care Program Interim Rule was published in the Federal Register on July 31, 2012, and was effective on August 31, 2012. This information can be accessed at: <https://www.hudexchange.info/resource/2033/hearth-coc-program-interim-rule/>.

For information on accessing HUD's *E-Snaps* system to complete and submit a full BoS CoC Project Application, please go to: <https://www.hudexchange.info/programs/e-snaps/>. Note that once the competition begins, there will be a significant time delay if applicants need to register new users on the *E-Snaps* system. All applicants should ensure that they have access to the system immediately.

Federal Disaster Area Notification

Applicants administering projects in counties that have been impacted by a major disaster, as declared under Title IV of the Robert T. Stafford Disaster Relief and Emergency Assistance Act that occurred in the 12 months prior to the application deadline of the HUD NOFO should submit a letter indicating this with the supplemental review packages due on September 28, 2021. This would only include a major disaster that resulted in the Collaborative Applicant, the CoC, or its project(s) inability to continue operations due to flooding, destroyed facilities, lack of power for a long duration, etc. News releases related to Georgia can be found at: <https://www.fema.gov/disasters>. CoCs in impacted areas are required to notify HUD of this prior to the close of this competition.

Other Information

DCA is committed to providing equal access to all of its programs, services and activities regardless of race, color, national origin, religion, sex, familial status, disability or age. Any individual who needs an accommodation because of a disability or documents in accessible electronic formats (e.g. PDF) should contact Tina Moore at 404-327-6870 or email fairhousing@dca.ga.gov. Individuals who are hearing- or speech-impaired should use the Georgia Relay services at 1-800-255-0056 or by dialing 7-1-1 (no charge to use Georgia Relay within the local calling area). More information on Georgia Relay can be found at <https://georgiarelay.org/>.

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Attached is one (1) document:

- 1) 2021 Balance of State CoC Proposal Outline

2021 Georgia BoS CoC Project Performance & CoC Priority Scoring Criteria Renewal Projects Only

Applicant Agency _____

HUD Project Name _____

HUD Project Type:

Permanent Supportive Housing Rapid Re-Housing

For APR data requested within the application, agencies should use data (covering the period of 8/1/2020-7/31/2021) from the HUD APR from SAGE and the HUD Data Quality Report from HMIS (submission of both reports is required). For the APR, Applicants will need to pull the data from HMIS and then upload the CSV-APR into Sage using the Test Run function in order to create the required report. Please note that renewal projects that consolidated one or more grants under the 2019 competition should run an APR in HMIS for the combined projects, so that when the CSV-APR is uploaded into Sage, it will produce an APR for the combined data. Newly awarded 2019 projects operational for less than a year will automatically receive the median points awarded for like projects on performance where applicable, and bonus points will be scored regularly. Those points will then be averaged with that project's original 2019 application score.

Project Threshold Criteria	Scoring	Reviewer Score	Reviewer Notes
Agency demonstrates they have the capacity to carry out and implement the project proposed. Eligible renewing projects are considered to have met threshold unless other information is available to the contrary.	Pass/Fail		

Performance Criteria	Standard / Goal	Points Available	Scoring	Data Source	Review Score
1. ALL Projects - Spending all grant funds awarded for last grant award period. [Total of all funds expended/total funds awarded by HUD for most recently completed operating year]	Spending 100% of Award or Proposed Project Implementation	5	95% or > spent = 5 90-94% spent = 4 85-89% spent = 3 80-84% spent = 2 <80% = 0* *may be subject to reduction	Application or report from LOCCS	
1-a. ALL Projects – Quarterly Draw Downs from LOCCS. [Funds are drawn down from LOCCS every 90 days or less once the contract was executed]	Funds drawn down every 90 days or less.	5	90 days or less = 5	Provider report from LOCCS or internal database.	
2. ALL Projects – Project Utilization Units/Clients [% of unit utilization for housing programs]	Unit/Client Utilization 100% Or Capacity to fully utilize program	5	95% or > = 5 90-94% = 4 85-89% = 3 80-84% = 2 51-79% = 0 Projects at 50% or less = -20 (and may be subject to reduction or reallocation)	Review Application or APR	

3. Cost Effectiveness Annual number of households served/Annual Grant Amount	TBD	N/A	N/A		
Subtotal Grant / Utilization		15			
Program Performance Criteria	Standard / Goal	Points Available	Scoring	Data Source	Review Score
4. PH Programs: Housing Stability for clients served in the reporting period of the last APR submitted to HUD. [% PH persons who remained in the PH program as of end of year OR exited to PH during year]	85%	20	85% or > = 20 80-84% = 15 75-79% = 5 Below 75% = 0	APR PSH: Q05a & Q23c / Q05a exits or RRH: Q23c / Q05 exits	
5. Length of Time between Project Start Date & Move-in Date: On average, days participants spend from project entry to residential move-in during 8/1/2020-7/31/2021. (Informational Purposes only.) Clients should be entered into project in HMIS when services begin.	TBD	N/A	N/A	APR Q22c or HMIS data	
6. Returns to Homelessness: Percentage of participants who exited 8/1/2019-7/31/2020 to a permanent destination that returned to homelessness.	15% or less	15	15% or less = 15 16%-20% = 7 21% or more = 0	DCA (HMIS data)	
Subtotal Housing Stability		35			
7. ALL Programs: Program has dedicated beds/units for serving persons who are chronically homeless. <u>Current Projects</u> will be scored on dedicated chronic beds and DedicatedPLUS.	100%	10	100% = 10 70-99% = 7.5 50-69% = 5 30-49% = 2.5 Less than 30% = 0	Application & verified w/APR/Data Quality Report (HMIS data)	
7a. ALL Programs: Program serves persons who are chronically homeless. <u>Current Projects</u> will be scored on chronically homeless served.	100%	10	100% = 10 50-99% = 7.5 30-49% = 4.5 10-29% = 2.5 Less than 10% = 0	APR/Data Quality Report (HMIS)	
8. ALL Programs: Program targets/serves Veterans. <u>Current Projects</u> will be scored on adults being served by the project.	100% HHs w/adult Veteran	10	100% = 10 70-99% = 7.5 50-69% = 5 25-49% = 2.5 Less than 25% = 0	Applica., & verified w/APR	
9. ALL Programs: Program targets/serves Youth-headed Households. <u>Current Projects</u> will be scored on percentage of youth-	100% Youth-headed HHs	10	100% = 10 70-99% = 7.5 50-69% = 5 25-49% = 2.5 Less than 25% = 0	Applica., & verified w/APR (HMIS Data)	

headed households served by the project.					
10. ALL Programs: Program serves persons who have special needs or high barriers to housing. (disabilities, victims of domestic violence, and youth households (adults 18-24)	100%	10	100% = 10 70-99% = 7 40-69% = 5 Less than 40% = 0	Applica. & verified w/APR (Q13, Q14 or Q27)	
11. ALL Programs: At least one Adult per household w/previous residence that indicates literal homelessness (project eligibility). Enrollments January 1, 2016 and later.	100%	10	100% = 10 Projects 75% or less -10 (and may be subject to lower ranking or reallocation)	APR Data/HMIS Data [Q15]	
Subtotal Homeless & Special Needs		60			
12. ALL Programs: Increase in Earned Income for Adults [adults who gained or increased 'earned income' from Start to Annual Assessment or Exit/ adults	8%	10	8% or > = 10 4-7% = 4 Less than 3% = 0	APR [Q19a2]	
12a. ALL Programs: Increased Income from All Sources [% of persons age 18 or older who gained or increased total income from Start to Annual Assessment/Exit]	54%	10	54% or > = 10 49-53% = 8 40-48% = 6 35-39% = 3 Below 35% = 0	APR [Q19a2]	
12b. ALL Programs: Participants with Non-Cash Mainstream Benefit Sources RRH Projects – % leavers with '1+ source of non-cash benefits' at exit/total leaving adults] PSH Projects – % of stayers and leavers with '1+ source of non-cash benefits' at latest assessment	80% or >	10	80% or > = 10 65-79% = 7.5 50-64% = 4 49% or below = 0	APR [RRH - Q20b & PSH - Q20b]	
13. Renewal Programs: Leavers who exit housing or program to shelter, streets, or unknown [leavers exiting to 'emergency shelter', 'place not meant for human habitation', or 'don't know/refused'/all leavers]	10% or less	11	10% or < = 11 11-20% = 5 Over 20% = 0	APR [Q23c]	

<p>14. Coordinated Entry Participation: Projects in non-Implementation Sites: HMIS shows participants are being assessed using the VI-SPDAT for prioritization</p> <p>Projects in Implementation Sites: HMIS shows Projects are participating and accepting referrals from the Lead Agency</p>	<p>Non-Implementation Sites: VI-SPDAT for 100% Enrollments</p> <p>Implementation Sites: 100% Participation AND 95% Referral Acceptance Rate</p>	<p>10</p> <p>OR</p> <p>10</p>	<p>Yes for 100% = 10</p> <p>100% of project enrollments referred from CES = 5 points AND 95% or more CES referral acceptance rate = 5 points</p>	<p>DCA HMIS Data</p>	
<p>15. Acceptance of Participants Without Income % of adults 18 or older entering project without earned income, SSI, or SSDI</p>	<p>70% or less have income at entry</p>	<p>5</p>	<p>70% or < = 5 Over 70% = 0</p>	<p>DCA HMIS Data [APR Q18]</p>	
<p>16. Variance in Length of Stay Variance in length of stay for Leavers to reflect Written Standards requirement that project responsive to client needs and not a predetermined length of stay for all participants</p>	<p>Variance in Length of time for Leaver HHS</p>	<p>5</p>	<p>Yes = 5 None or Minimal = 0</p>	<p>Length of Stay, Avg & Median Length of Stay / APR / Policies</p>	
<p>Subtotal Performance</p>		<p>61</p>			
<p>17. Housing First: Projects must utilize the Housing First model. Projects must prioritize rapid placement and stabilization in permanent housing and have no service participation requirements or preconditions.</p>	<p>100%</p>	<p>10</p>	<p>Yes (with supporting docs) = 10 No = 0 Project previously committed to 100% where applicant indicates it will not continue as Housing First will not receive these points and may be placed at the bottom of Tier 2.</p>	<p>App, Certification, & Supporting Documents Addendum</p>	
<p>18. Low Barrier Projects: Project applications must be low barrier projects, meaning project allows entry to program participants that includes: low or no income, current or past substance use, criminal records—with the exceptions of restrictions imposed by federal, state or local law or ordinance, and history of domestic violence.</p>	<p>100%</p>	<p>10</p>	<p>Yes (with supporting docs) = 10 No = 0 Project previously committed to 100% where applicant indicates it will not continue as Housing First will not receive these points and may</p>	<p>App, Certification, & Supporting Documents Addendum</p>	

			be placed at the bottom of Tier 2.		
19. Policies and Procedures: Rapid Placement in Housing without preconditions. – Policies have been updated to support placement into permanent housing without preconditions for income, work effort, sobriety, or any other factor (other than state/federal-mandated exceptions),	Yes or No	10	Yes = 10 No = 0	Policies & Procedures	
Subtotal Housing First		30			
20. Non-Shelter Plus Care Project Applicants - Monitoring – HUD Findings or	No Unresolved Findings or Concerns	4	See table below	HUD Monitoring Report and Responses	
20a. Shelter Plus Care Project Applicants - Monitoring – DCA Findings	No Unresolved Findings or Concerns	4	See table below	/DCA Monitoring Report and responses	
Subtotal Compliance		4			
21. CoC Participation: Attended BoS CoC Statewide Meeting (December 2020 or September 2021), Participates in BoS CoC Governance (Board or Committee Participation), or as a Point in Time Coordinator.	Yes or No	10	Yes = 10	DCA list	
22. HMIS Data Quality: [Q2 – Q7 less than 5% per question] (Applicants that are not a current CoC grantee & not currently using HMIS may submit data from a comparable HMIS system.)	<5%	10	5% or less = 2 > 5% = 0 each question	HMIS HUD Data Quality Report or APR [Q06a-06f]	
22a. Timeliness of Data Entry & Annual Assessments: [Q6 & Q4 less than 5% per question] Timely data entry for participant starts, exits, & annual assessments	100%	10	80% or more 3 days or less Start and Exit = 3 points each 50% or more 4-10 days Start and Exit = 1 point each 5% or less Annual Assessment errors = 3 points Additional point (1) if 3 days or less Start and Exit AND 5% or less annual assess errors	HMIS HUD Data Quality Report [Q6 & Q4] or APR [Q06e & Q06c]	

Subtotal: CoC Participation & HMIS Data Quality		30			
23. Match (Cash or In-Kind Resources) With the exception of leasing, all agencies must demonstrate match resources equal to at least 25% of the total requested HUD funding.		5	Well defined = 5 Acceptable = 3 Unacceptable = 0	Applica.	
24. Leveraging (Cash or In-Kind Resources) - The CoC goal for all leveraged resources (including match) is 75% of the grant amount. For this section, agencies should have reported leveraged resources outside of the match resources listed above to insure no duplication		5	75% or more = 5 50*74% = 3 40-49% = 1 40% = 0	Applica.	
Subtotal: Match and Leveraging		10			
Total Points Available for Performance Criteria (listed on this form)		245			
Total Points Available for Outcome Criteria (Addendum criteria scoresheet)		60			
Total Possible Points**		305			
25. Bonus Points: Continuum of Care Permanent Supportive Housing Priority. Bonus points available for permanent supportive housing programs that provide housing to people who are homeless with a disability.	100%	30	Current PSH program = 30	Application Project Type	
26. Bonus Points: Point in Time Count Coordinator – Bonus points available to project applications submitted by an agency that worked to prepare and train volunteers as a coordinator for the Homeless Point in Time Count planned in January 2021.	100%	10	Yes = 10 No = 0	DCA	
27. Bonus Points: Coordinated Entry Implementation – Project is critical and currently managing the assessment, prioritization, and referral process for a Coordinated Entry implementation.	Yes or No	20	Yes = 20 No = 0	DCA	

28. Bonus Points: Increased Number of Beds Designated for Chronically Homeless – Bonus points available to projects where recipient or subrecipient increased the number of beds designated for chronically homeless. This was dependent on project serving a high number of people who were chronically homeless during the 2021 PIT/HIC in January.	100%	5	Yes = 5 No = 0	DCA	
** Timeliness of Application Submission – Late submission of the review application, second submission package, or supporting documents will lose points. The rate will be <5% of the total SCORED points available in the competition for each working day that the application is late.	<5% of total points each working day the application is late	Depends on Submission Date	1 Day Late = <5% total points available 2 Days Late = <10% total points available 3 Days Late = <15% <u>and</u> application may not be sent to review team for ranking (required for funding)	Based on date received at DCA.	
Total Points Received					

HUD/DCA Monitoring of CoC Program (point scale)	
Score	Findings
4	No Unresolved Monitoring Findings
2	Unresolved Monitoring Findings, but there is a clear and feasible corrective plan
0	Unresolved Findings with no plan or unclear plan

Notes:

1. Applicants must provide sufficient information to compete with other applicants under criteria, regardless of whether or not this information is required for the final application being submitted electronically to HUD.
2. In the event of a tie, decisions to be based upon funds requested/number served at capacity/serving a CoC priority population (chronic, Veterans, youth).
3. Review Team reserves discretion to award points between high and low ranges on Capacity, Outcome, Match, and Leveraging criteria.
4. Note that this criteria reflects CoC priorities as well as HUD priorities outlined in the FY 2021 NOFO. As a matter of information to applicants, the Balance of State CoC will be judged competitively on CoC Coordination and Engagement (96 points), Project Ranking, Review and Capacity (30 points), Homeless Management Information System (11 points), Point-In-Time Count (3 points), and System Performance (23 points) – 163 total points possible.
5. The Balance of State CoC project renewal applications for HMIS, and Coordinated Assessment have no impact upon the HUD score for the CoC application. Because of their importance to the CoC effort

across the State, they will not be scored by the review panel and will be placed on the priority ranking within Tier 1. The CoC Planning grant is not part of the Tier ranking and does not impact the funding available.

6. Project Applicants that believe they were not allowed to participate in a fair and open process and were rejected by the CoC have the right to appeal the rejection directly to HUD as outlined in the NOFO.
7. More information on Housing First can be found on the United States Interagency Council on Homelessness web site at: http://usich.gov/resources/uploads/asset_library/Housing_First_Checklist_FINAL.pdf. It was also sent out by HUD through the SNAPs Weekly Focus series that was released on August 21, 2013 (<https://www.hudexchange.info/news/snaps-weekly-focus-adopting-a-housing-first-approach/>). The entire series can be found at: <https://www.hudexchange.info/homelessness-assistance/snaps-weekly-focus/>. Competition Focus Messages for the 2017 competition can be found at: <https://www.hudexchange.info/programs/e-snaps/fy-2018-coc-program-nofa-coc-program-competition/#nofa-and-notices>. Competition information for the 2021 competition can be found in the HUD NOFO and at: https://www.hud.gov/program_offices/comm_planning/coc/competition, <https://www.hudexchange.info/programs/e-snaps/>, and <https://www.hudexchange.info/news/fy-2021-coc-program-competition/>.
8. The Final Rule on Defining “Chronic Homeless” published in December 2015, can be found at: <https://www.hudexchange.info/homelessness-assistance/resources-for-chronic-homelessness/>.

2021 Georgia Balance of State Continuum of Care Review Team Scoring
Renewal Projects ONLY

Reviewer Name: _____ Date: _____

Project Name: _____ HUD Project Type: PSH or RRH

General Information

General Information	Possible Points	Score
Balance of State CoC Priority: Serving people with the highest needs and longest histories of homelessness for existing new and renewal PSH is a priority for funding.	Permanent Supportive Housing = 10 Rapid Re-Housing = 5	
TOTAL (10 points maximum)		

Project Overview and Priority Alignment

As specified in the Governance Charter, the BoS CoC has aligned itself with the HUD Strategic Plan, as well as with the USICH Plan. While much of the scored information will be taken from agency and project HMIS APR data, agencies were asked to respond to questions, addressing the various objectives of the CoC.

Project Overview and Priority Alignment	Possible Points	Score
Project Summary (3 possible total points)	Response is clear and concise and gives a complete picture of the project = 3 Response gives an adequate description of project, but leaves a few unanswered questions = 1 Response unclear and leaves unanswered questions about purpose of project = 0	
Objective 1-A: Increase Progress towards Ending Chronic Homelessness Assessment, Prioritization, & Acceptance into project of people with highest needs.	Agencies were required to answer "Yes" or "No" to each response and to provide an explanation to support EACH answer. Points are not automatic; if explanation is not provided and/or does not back up answer award zero points. Checklist- A-C: Yes (and response fully addresses and clearly demonstrates requirement is being met) = 3 points No (or response does not fully address or does not demonstrate requirement is being met) = 0 points Agencies were required to explain and discuss: a) process of assessing clients using the appropriate VI-SPDAT, or participation in a local Coordinated Entry implementation (as it relates to assessment), b) how the project prioritizes clients as outlined in the CoC Written Standards and Coordinated Entry Written Standards Policies and Procedures, or participation in a local Coordinated Entry implementation (as it relates to prioritization of clients and project acceptance of clients through the referral process) for this program, and c) program entry requirements and restrictions for homeless	

	<p>persons to access and be accepted into this program. Agencies <i>not</i> providing a complete response may not receive full points (A-C). (9 possible total points)</p>	
<p>Objective 1-B: Serving People with the Highest Barriers to Housing (&/or Special Needs)</p> <p>HUD is looking for projects that serve those people with most need and who would be most resistant to service. Projects are expected to reduce and remove barriers to accessing services, program acceptance and entry and continued program participation, in an effort to serve that population.</p>	<p>Applicants were asked to identify a) which of the listed criteria does NOT have a bearing on whether a client was or was not accepted into their project and b) which of the listed criteria does NOT have a bearing on whether a client was or was not terminated from their project:</p> <p>a. Which criteria was selected as NOT having a bearing on whether a client is accepted into project?</p> <ul style="list-style-type: none"> • Having too little income = checked or not checked (barrier) • Active or history of substance abuse = checked or not checked (barrier) • Having a criminal record (with exception of state/federal mandated restrictions) = checked or not checked (barrier) • History of victimization (domestic violence, sexual assault, childhood abuse) = checked or not checked (barrier) • None of the above = All are a barrier to enter project <p>No barriers = 5 points 1 or 2 barriers = 2 points 3 or more barriers = 0 points</p> <p>(5 possible total points for A)</p> <p>b. Which criteria does NOT have a bearing on whether a client is terminated from project?</p> <ul style="list-style-type: none"> • Failure to participate in supportive services = checked or not checked (barrier) • Failure to make progress on a service plan = checked or not checked (barrier) • Loss of income or failure to improve income = checked or not checked (barrier) • Any other activity not covered in a typical lease agreement = checked or not checked (may be possible barrier) • None of the above = All are cause for termination <p>No barriers (outside of state/federal mandated restriction) = 5 points 1 or 2 barriers = 2 points 3 or more barriers = 0 points</p> <p>(5 possible total points for B)</p> <p>Explanation- Agencies were required to explain responses for both “a” and “b” for criteria that will prohibit clients from being accepted into this project, or be cause for termination from, this project. Agencies that indicate barriers that are not mandated may not receive full points (A or B).</p>	<p>Part 1 score (A)</p> <p>Part 2 score (B)</p>

<p>Objective 2: Increase Housing Stability</p> <p>Standard Baseline: 85%</p> <p>PSH Application answer for E [(c+d)/a x 100 = %]</p> <p>RRH Application answer for D (c/b x 100 = %)</p>	<p>Performance 85% or above meets the standard 84% or below does not meet the standard</p> <p>Explanation (6 possible points)</p> <p>Project is meeting or exceeding the standard and response on how they will continue to maintain or exceed is clear and concise = 6</p> <p>Project performance is 79%-84%, and response on how they will work to meet it is clear and concise = 4</p> <p>Project performance is 78% or lower, and response on how they will work to meet it is clear and concise = 2</p> <p>Project is not meeting the standard, and response doesn't address how they will work to improve performance = 0</p>	
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<p>Objective 3: Increase Project Participant Income</p> <p>Standard Baselines: Total Earned Income is 20% and Total Increased Income is 54%</p> <p>Earned Income (ALL) <i>Application answer for E</i></p> <p>Increased Income (ALL) <i>Application answer for H</i></p>	<p>Applicants were asked to report on Performance for a) Earned Income and b) Increased Income</p> <p>a. Total Earned Income is at 20% or above meets the standard Total Earned Income is less than 20% does not meet the standard</p> <p>20% or higher = 2 points 15%-19% = 1 point 14% or less = 0 points</p> <p>(2 possible total points for A [Earned Income])</p> <p>b. Total Increased Income is at 54% or above meets the standard Total Increased Income is less than 54% does not meet the standard</p> <p>54% or higher = 4 points 49%-53% = 3 points 35%-48% = 2 points 34% or less = 0 points</p> <p>(4 possible total points for B [Increased Income])</p> <p>Explanation- Agencies were required to explain responses for both "a" and "b" as to the steps that agency has in place to assist participants in increasing income. Projects with zero client turnover during the reporting period should describe client progress in meeting the objective to maintain or improve income for participants. Agencies <i>not</i> providing a complete response may not receive full points (A or B).</p>	<p>Part 1 score (A)</p> <p>Part 2 score (B)</p>
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Objective 4: Increase the Number of Participants Obtaining Mainstream Benefits RRH and PSH Standard Baseline: 80% <i>Application answer for C (A/B X 100 = %)</i>	Performance 80% or above meets the standard Below 80% does not meet the standard	
	Explanation (6 possible points) Project is meeting the standard and response on how they will continue to maintain or exceed is clear and concise = 6 Project performance is 50-79% and response on how they will work to meet it is clear and concise = 4 Project performance is 49% and lower and response on how they will work to meet it is clear and concise = 2 Project is not meeting the standard, and response does not address how they will work to improve performance = 0	
Racial & Ethnic Equity (Identification of barriers to participation) (Question 10-a, Financial & Project Information section) (10 possible points)	Response is clear and concise, gives a complete picture of the specific plan to identify barriers to participation in this project and steps taken (or steps that will be taken) to eliminate identified barriers = 6 Response is clear and concise and adequately describes specific plan to identify barriers to participation in this project and steps taken (or steps that will be taken) to eliminate identified barriers = 4 Response includes a plan to identify barriers to participation and steps to eliminate barriers, but leaves unanswered questions = 2 Response is unclear or incomplete = 0 (10 possible points)	
TOTAL (50 points maximum)		

General Information Point Total (10 possible points):

+

Project Overview and Priority Alignment (50 possible points):

=

TOTAL POINTS (60 maximum points):

2021 Georgia Balance of State Continuum of Care Review Team Scoring
NEW Projects (PSH, RRH, Joint TH-RRH, Expansion, or Other)

Reviewer Name: _____ Date: _____

Project Name: _____

HUD Project Type: PSH; RRH; Joint TH-RRH (is this for an Expansion or DV Bonus?)

Requested Amount (General Information Question 6): _____

Proposed Number of Individuals and/or Families to Serve
 (Total number of households, Question 5b, second chart): _____

Please read each application fully first before scoring. Each scoring section has the question from the application that applies specifically to that scoring criteria. As the individual point amounts may vary just slightly, please read each scoring criteria fully prior to assigning a score.

There is a “Comments/Scoring Rationale” box following the scoring chart in each section. It is important that reviewers are able to provide rationalization for each project scoring, therefore, please provide comments on scoring rationale.

Threshold Information

Threshold Statements	Yes/No	Score
1. PSH & RRH Agencies submitting new projects had 8 requirements to meet in order to be considered for this funding (Joint TH-RRH must also meet HUD minimum standards**).	All the requirements checked and/or addressed = Yes One or more of the requirements not checked or addressed = No	

Project Threshold Criteria	Scoring	Reviewer Score
Applicant meets HUD’s eligibility and threshold criteria.	Pass/Fail	
Applicant demonstrates adequate capacity to carry out grant (attachments required).*	Pass/Fail	
Project meets eligible costs or activities requirements.	Pass/Fail	
Project sufficiently demonstrates eligible populations will be served.	Pass/Fail	
Project shows required match & sufficient commitments for leveraging to implement project.	Pass/Fail	
Applicant does not have serious compliance or performance issues on current projects.	Pass/Fail	
Project demonstrates adequate impact or cost effectiveness.	Pass/Fail	
Project meets HUD Joint TH & PH-RRH Component Minimum Standards**	Pass/Fail	
Other, as identified by reviewers.	Pass/Fail	

Threshold Statements Comments

Agency Capacity*	Possible Points	Score
<p>Agency demonstrates they have the capacity to carry out and implement the project proposed.</p> <p><u>(20 possible points)</u></p> <p>New project applicants must sufficiently describe experience administering federally funded grants, and submit the most recent financial audit, IRS Form 990, and list of current board members. New projects should also adequately describe how project will reach full operational capacity. New project applications that do not demonstrate capacity to carry out project may be rejected by the review team.</p>	<p>Response is clear and concise; financial statements/IRS Form 990 are current (without concerns); board consists of volunteer/ diverse members; applicant has experience administering federal funds; and there are no match/ leveraging concerns for reaching capacity = 20 Excellent*</p> <p>Response is adequate; financial statements/IRS Form 990 are current (any concerns addressed); board consists of volunteer/ diverse members; applicant has experience administering government funds; and there are no match/leveraging concerns for reaching capacity = 15 Good</p> <p>Response unclear and leaves unanswered questions; financial statements and/or IRS Form 990 are not current (with concerns); board consists of local volunteer/diverse members; applicant has experience administering grant funds; and/or there are match/leveraging concerns for reaching capacity = 5 Adequate</p> <p>Response and required documentation does not demonstrate experience or capacity to carry out project = 0 (May be rejected by the review team)</p> <p>*Local government applicants (county or municipality) should receive full points for this criteria provided that match has been adequately demonstrated.</p> <p>Applicants with open (unresolved) monitoring findings or concerns from HUD, DCA, or any other governmental or foundation funder, that doesn't demonstrate a satisfactory corrective plan of action may lose additional points or be determined not to meet threshold.</p>	
TOTAL (20 points maximum)		
Agency Capacity Comments		

Proposed Project Information

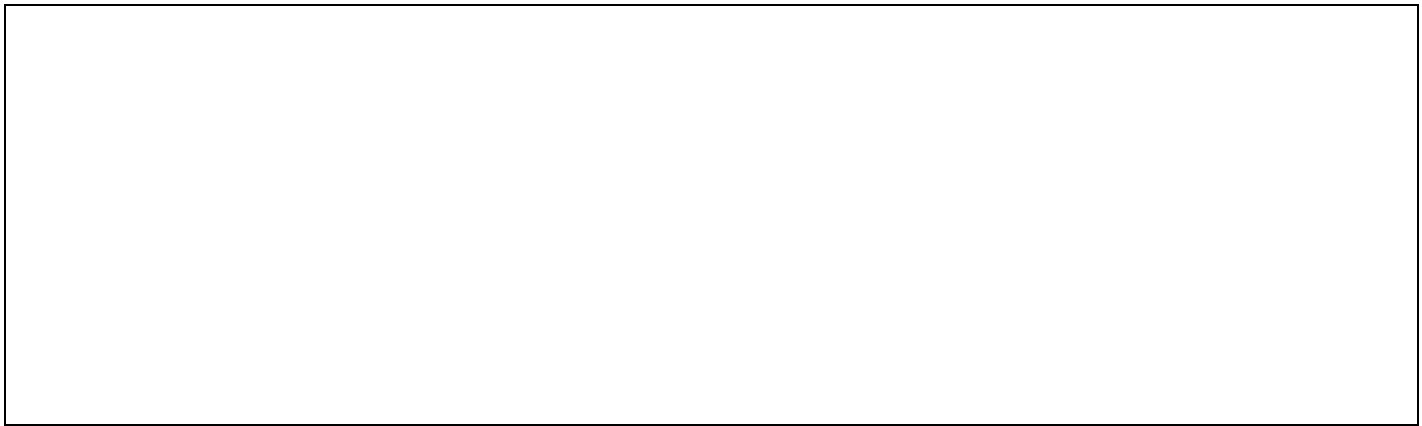
Agency Experience	Possible Points	Score
<p>2.</p> <p>PSH: Homeless and Permanent Supportive Housing Experience</p> <p>RRH: Homeless and Rapid Re-housing Experience</p> <p>Joint TH-RRH: Unsheltered and Youth Homeless, Transitional Housing, and Rapid Re-housing Experience</p> <p>(Question 1a, 1b, & 1c)</p> <p>(20 possible points)</p> <p>*Weighed heavily due to the importance of the experience*</p>	<p>Response is clear and concise and gives a complete picture of the relevant experience of the applicant = 20</p> <p>Response gives an adequate description of related experience, but the experience is limited = 15</p> <p>Response gives an adequate description of experience, but leaves a few unanswered questions = 10</p> <p>Response unclear and leaves unanswered questions about the experience = 0</p> <p>Response does not describe experience working with people who are homeless and/or managing a similar program type (PSH, RRH, or TH-RRH) = 0</p>	
<p>3. Leasing, Rental, Support Services, and HMIS Experience</p> <p>(Question 1d)</p> <p>(5 possible points)</p>	<p>Response is clear and concise and gives a complete picture of the relevant experience of the applicant and potential subrecipients (if any), for all four aspects = 5</p> <p>Response gives an adequate description of related experience, but the experience is limited for one or two aspects = 3</p> <p>Response gives an adequate description of experience, but the experience is limited for three or four aspects = 2</p> <p>Response unclear and leaves unanswered questions about the experience = 0</p> <p>Response does not describe experience related to leasing, rental assistance, support services and/or HMIS = 0</p>	
<p>TOTAL (25 points maximum)</p>		
<p>Agency Experience Comments</p>		

<p>4. Monitoring Findings or Concerns</p> <p>(Questions 1e & 1f)</p> <p>(4 possible points)</p>	<p>Agency has no open (unresolved) monitoring findings or concerns, and there are no outstanding Federal debts = 4</p> <p>Agency is currently working to address monitoring findings or concerns, but a response letter has not been received by applicant = 2</p> <p>Agency has open findings or concerns that aren't being addressed, or findings or concerns were of a serious financial or programmatic nature that causes capacity concerns = 0</p>	
<p>TOTAL</p> <p>(4 points maximum)</p>		
<p>Program Monitoring</p>		

General Description	Possible Points	Score
<p>5. Program Description</p> <p>(Question 2a and 3a)</p> <p>(8 possible points)</p> <p>(Each checked applicable box = 1 point)</p> <p>Proposed Project Expansions will need to fully demonstrate need (Question 3)</p>	<p>Response has a clear description of how the project meets the community need for housing (or expansion if applicable) = 1</p>	
	<p>Response has a clear description of the target population that will be served = 1</p>	
	<p>Response has a clear description of a plan to address the housing and support service needs of the participants = 1</p>	
	<p>Response has clear proposed outcomes, <u>and</u> the proposed outcomes seem reasonable = 1</p>	
	<p>Response includes a description of planned and established partnerships = 1</p>	
	<p>Response is clear in describing why CoC support is necessary for the project = 1</p>	
	<p>Response clearly describes the plan to reach full project capacity in a timely manner = 1</p> <p>Response clearly describes how project will target and prioritize people with higher needs and who are most vulnerable = 1</p>	
<p>6. Estimated Schedule</p> <p>(Question 2d)</p> <p>(3 possible points)</p>	<p>Response is clear and concise and gives a complete picture of the proposed activities, management plan, method for assuring an effective and timely completion of work <u>and</u> includes a plan to reach full capacity = 3</p> <p>Response gives an adequate description of proposed schedule, but does not address all points above = 2</p> <p>Response gives an adequate description of experience, but leaves unanswered questions = 1</p> <p>Response unclear or incomplete = 0</p>	

<p>7. Housing First Model (Question 2e) (3 possible points)</p>	<p>Description of how the project will incorporate a Housing First model of housing assistance that prioritizes rapid placement and stabilization in permanent housing that does not have service participation requirements or preconditions is thorough and leaves no unanswered questions = 3 points</p> <p>Description is adequate but leaves some unanswered questions = 1 point</p> <p>Explanation is unclear or does not align with a Housing First design = 0 points</p>	
<p>8. Housing First (Question 2f) (8 possible points)</p>	<p>Agencies were required to check each criteria that there would NOT be a policy or practice that would prevent project entry (other than state/federal-mandated exceptions) <u>and</u> to provide an explanation to support other requirements based on housing readiness. Projects that did not check one or more of the four barriers that would not prohibit participants from being enrolled in the project were required to provide an explanation. If explanation or other narratives indicate barrier is not one mandated by an outside authority, award zero points for related criteria.</p> <p>Award two points for each criteria that was selected for not being a barrier to project entry.</p> <ul style="list-style-type: none"> • Having to little or little income: check = 2 • Active or history of substance abuse: check = 2 • Having a criminal record with exceptions for state/federal mandated restrictions: check = 2 • History of victimization (e.g. domestic violence, sexual assault, childhood abuse): check = 2 • None of the above: check = 0 • Other requirements based on “housing readiness”: if satisfactory explanation can award 1 point for relevant barrier if 2 points weren’t awarded <p>Applicants that did not select any of the above policies/practices as not being a barrier for accepting a client into the project should describe the rules that would prevent entry into a project.</p>	
<p>9. Housing First (Question 2g) (8 possible points)</p>	<p>Agencies were required to indicate which, if any, factors that there would NOT be a policy or practice that would cause a client to be terminated from the project. Projects that did not check one or more of the four items, that would not be a cause for termination, were required to provide an explanation. If explanation or other narratives do not back up answer award zero points for related criteria.</p> <p>Award one point for each factor that was selected and not a cause for termination.</p> <ul style="list-style-type: none"> • Failure to participate in supportive services: check = 2 • Failure to make progress on a service plan: check = 2 • Loss of income or failure to improve income: check = 2 • Any other activity not covered in a lease agreement typically found for unassisted persons in the project’s geographic area: check = 2 • None of the above (see below): check = 0 	

	Applicants that did NOT select any of the above policies/practices for termination should describe rule violations that would cause a client to be terminated from the project and any corrective measures taken prior to termination.	
<p>10. Determinations by Project Type</p> <p>PSH: Prioritization of Chronically Homeless</p> <p>RRH and Joint TH-RRH: Leasing and Rental Assistance Procedure</p> <p>(Question 2h)</p> <p>(6 possible points)</p>	<p>PSH projects:</p> <p>Response clearly describes a plan for identifying and prioritizing the people with the most severe needs, <u>and</u> clearly explains the outreach process that will be used to engage people living on the streets and in shelter = 6</p> <p>Response describes a plan for identifying and prioritizing the people with the most severe needs, and explains the outreach process that will be used to engage people living on the streets and in shelter, but leaves some unanswered questions = 4</p> <p>Response describes a minimal plan for identifying and prioritizing the people with the most severe needs, and may or may not include an outreach process, and leaves unanswered questions = 1</p> <p>Response unclear, incomplete, or severity of needs not considered = 0</p> <p>RRH and Joint TH-RRH projects:</p> <p>Response is clear and describes a consistent plan regarding assistance = 6</p> <p>Response gives an adequate description of the assistance plan, but leaves unanswered questions= 3</p> <p>Response unclear or incomplete = 0</p>	
<p>11. Coordinated Entry Participation</p> <p>(Question 2i)</p> <p>Assessment, Prioritization, & Eligibility Requirements</p> <p>(9 possible points)</p>	<p>Agencies were required to explain and discuss:</p> <p>a) plans to assess clients using the appropriate VI-SPDAT, or participate in a local Coordinated Entry implementation (as it relates to assessment) = 3 points if fully addressed and demonstrates requirement will be met</p> <p>b) how the project will work to ensure they are prioritizing people with the highest needs or participate in a local Coordinated Entry implementation (as it relates to prioritization of clients and project acceptance of clients through the referral process) = 3 points if fully addressed and demonstrates requirement will be met</p> <p>c) participant eligibility requirements around homelessness and disability (as applicable for PSH) for homeless persons to access and be accepted into this program = 3 points if fully met and demonstrates requirement will be met</p> <p>Agencies <i>not</i> providing a complete response may not receive full points (A-C). Projects determined <i>not</i> willing to participate in the CoC’s Coordinated Entry System or <i>not</i> targeted for eligible populations may not meet threshold.</p> <p>Award three points for each criteria that fully addresses and clearly demonstrates each requirement will be met. (9 possible total points)</p>	
<p>TOTAL (45 points maximum)</p>		
<p>General Description Comments</p>		



Supportive Services	Possible Points	Score
<p>12. Educational Liaison (job title, responsibilities, and services) (Question 4a) (5 possible points)</p>	<p>Response identifies a job position that serves as the educational liaison, describes the roles of the position, and has a plan to ensure that children are enrolled in school, McKinney-Vento services, and other related programs = 5 Response answers some of the above, but leaves unanswered questions = 3 Response is unclear or incomplete = 0</p>	
<p>13. Permanent Housing Stability (Question 4b) (5 possible points)</p>	<p>Response is clear and concise, gives a complete picture of the plan to assist participants in remaining housed, and includes addressing the needs of the target population, through both case management and accessing outside services. Response should also clearly demonstrate proposed housing type meets the needs of participants, how project will work with landlords, assistance, and support to be provided to participants, and how project will work to help participants set goals. = 5 Response is clear and concise, gives an adequate picture of the plan to assist participants in remaining housed, and includes addressing the needs of the target population, through both case management and accessing outside services. Response adequately demonstrates proposed housing type meets the needs of participants, how project will work with landlords, assistance and support to be provided to participants, and how project will work to help participants set goals = 4 Response gives an adequate description of proposed plan, but does not address all points above = 3 Response gives an adequate description, but leaves unanswered questions = 2 Response unclear or incomplete = 0 Projects proposed to exclusively serve victims of domestic violence should also describe safety planning to address the needs of participants.</p>	

<p>14. Increase in Income</p> <p>(Question 4c and 4c-1)</p> <p>(10 possible points)</p>	<p>Response is clear and concise, gives a complete picture of the specific plan to assist participants in increasing their employment and/or income, and includes addressing the needs of the target population, through both case management and coordination with mainstream service programs to ensure participants are assisted in accessing mainstream services. Response also addresses how the service delivery will result in increased employment and/or mainstream benefits, leading participants towards increased financial independence. = 10</p> <p>Response is clear and concise, gives an adequate picture of the specific plan to assist participants in increasing their employment and/or income, and includes addressing the needs of the target population, through both case management and coordination with mainstream service programs to ensure participants are assisted in accessing mainstream services. Response also addresses how the service delivery will result in increased employment and/or mainstream benefits, leading participants towards increased financial independence. = 7</p> <p>Response unclear or incomplete = 0</p> <p>Responses that do not include a specific plan to coordinate and integrate with other mainstream health, social services, and employment programs and ensure participants are assisted to obtain benefits from mainstream programs for which they may be eligible will not meet HUD threshold requirements.</p>	
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<p>15. Supportive Services</p> <p>(Question 4d and 4e)</p> <p>(5 possible points)</p>	<p>Response indicates that at least 11 of 16 services will be offered/provided for the participants in order to implement a comprehensive program, and description of services is clear, frequency is often, and leaves no unanswered questions = 5</p> <p>Response indicates that at least 11 of 16 services will be offered/provided for the participants, but description of services is not clear, frequency is acceptable, or leaves some unanswered questions = 4</p> <p>Response indicates that 7-10 services will be offered/provided for the participants, and description of services is clear, frequency is acceptable, and leaves no unanswered questions = 3</p> <p>Response indicates that 7-10 services will be offered/provided for the participants, but description of services is not clear, frequency is questionable, or leaves some unanswered questions = 1</p> <p>Response indicates that less than 7 services will be offered/provided to the participants = 0</p>	
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<p>TOTAL (25 points maximum)</p>		
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<p>Supportive Services Comments</p>		

Housing Type and Location and Project Participants	Possible Points	Score
16. Prioritization (Question 5b-5c) (10 points possible) New projects should sufficiently demonstrate need, targeting, and related partnerships (in the size and scope proposed).	Response fully demonstrates need and will dedicate units/beds for serving people who are veterans or unaccompanied youth at 100% = 10 Response fully demonstrates need and will dedicate units/beds for serving people who are veterans, or unaccompanied youth at 70-99% = 7 Response adequately demonstrates need and will dedicate units/beds for serving people who are veterans, or unaccompanied youth at 50-69% = 5 Response adequately demonstrates need and will dedicate units/beds for serving people who are veterans, or unaccompanied youth at 30-49% = 1 Response indicates no dedicated units/beds for prioritization and a low or no percentage of subpopulations, or response is unclear or incomplete = 0	
17. Racial & Ethnic Equity (Identification of barriers to participation) (Question 5d) (10 possible points)	Response is clear and concise, gives a complete picture of the specific plan to identify barriers to participation in this project and steps that will be taken to eliminate identified barriers = 10 Response is clear and concise and adequately describes specific plan to identify barriers to participation in this project and steps that will be taken to eliminate identified barriers = 7 Response includes a plan to identify barriers to participation and steps to eliminate barriers, but leaves unanswered questions = 3 Response is unclear or incomplete = 0	
TOTAL (20 points maximum)		
Housing Type and Location and Project Participants Comments		

Proposed Performance Measures	Possible Points	Score
18. Housing Stability (Question 6a) (4 possible points) Standard Baseline = 85% of households	Response indicates that the project has a plan that is thorough and realistic that will help at least 85% of participants reach housing stability = 4 Response indicates that the project has a less thorough or realistic plan to help 85% of participants reach housing stability = 2 Response does address or adequately describe how project will help participants reach housing stability, or narrative notes an anticipated rate less than 85% of households = 0	

<p>19. Income (4 possible points)</p> <p>Increase in Total Income (Question 6b)</p> <p>Standard Baseline = 54% of households</p>	<p>Response indicates that the project has a plan that is thorough and realistic that will help at least 54% of participant households increase income = 4</p> <p>Response indicates that the project has a less thorough or realistic plan to help at least 54% of participant households increase income = 2</p> <p>Response does not address or adequately describe how project will help participant households increase income = 0</p>	
TOTAL (8 points maximum)		
Proposed Performance Measures Comments		

Budget	Possible Points	Score
<p>20. Budget (Question 8)</p> <p>(10 possible points)</p>	<p>The budgets and rationale for the requested amounts are complete, accurate, and realistic, and leave no questions = 10</p> <p>The budgets and rationale for the requested amounts complete, accurate, and realistic, but leave unanswered questions = 7</p> <p>The budgets and rationale for the requested amounts are acceptable, but leave unanswered questions = 5</p> <p>The budgets and rationale for the requested amounts are not clear, complete, accurate, or realistic, and/or leave too many unanswered questions = 0</p>	
TOTAL (10 points maximum)		
Budget Comments		

Project Match and Leveraging	Possible Points	Score
<p>21. Match (Cash or In-Kind Resources)*</p> <p>New projects must demonstrate required match resources equal to at least 25% of the total requested HUD funding, including project and administrative costs.</p> <p>*New project applicants must attach agency commitments for match (specifically dedicated to this project).</p>	<p>Match:</p> <p>Well defined = 5</p> <p>Acceptable = 3</p> <p>Unacceptable = 0 (commitments required)</p>	
<p>22. Leveraging (Cash or In-Kind Resources)*</p> <p>The CoC goal for all leveraged resources 75% of the grant amount (above and beyond the match amount). For this section, agencies should have reported leveraged resources outside of the match resources listed above to insure no duplication.</p>	<p>Leveraging (outside of match):</p> <p>75% or more = 9</p> <p>50-74% = 6</p> <p>40-49% = 3</p>	

*New project applicants must attach agency commitments for leverage (specifically dedicated to this project).	Less than 40% = 0 (commitments required)	
TOTAL (14 points maximum)		
Match and Leveraging Comments		

TOTAL APPLICATION POINTS (171 maximum points): _____

Bonus Points	Possible Points	Score
Veteran Prioritization - Bonus points available to project applications that exclusively dedicate beds for Veterans. (5 possible points)	Yes = 5 No = 0 ** Application**	
Youth Prioritization - Bonus points available to project applications that exclusively dedicate beds for youth-headed households (aged 18-24 yrs. old). (5 possible points)	Yes = 5 No = 0 ** Application**	
Leveraging Housing Resources: PSH or RRH project that will utilize housing subsidies or subsidized housing units not funded through ESG or CoC. For PSH at least 25% of the units included in project are subsidized by Non-CoC, Non-ESG source. For RRH at least 25% of program participants are served by Non-CoC, Non-ESG source. (5 possible bonus points)	Yes = 5 No = 0 **Acceptable forms of commitment are formal written agreements and must include number of subsidies or units being provided** Question 2b	
Leveraging Healthcare Resources: PSH or RRH project that will utilize healthcare resources to help participants. Value of Healthcare services provided is equal to at least 25% of proposed funding requested. (5 possible bonus points)	Yes = 5 No = 0 **Acceptable forms of commitment are formal written agreements and must	

	include values and dates resources will be provided**	
	Question 2c	
Point in Time Coordinator – Bonus points available to project applications submitted by an agency that worked to prepare and train volunteers as a coordinator for the Annual Point in Time Count planned in January 2021.	Yes = 10 No = 0	
Coordinated Entry Implementation – Project proposed is critical and proposed by applicant currently managing the assessment, prioritization, and referral process for a Coordinated Entry implementation area. (20 possible bonus points)	Yes = 20 No = 0	

TOTAL POSSIBLE BONUS POINTS (50 maximum points): _____

TOTAL APPLICATION POINTS (171 maximum) _____

+

TOTAL BONUS POINTS (50 maximum) _____

=

TOTAL POINTS (221) maximum) _____

Overall Comments, Concerns or Recommendations

1E-2

Project Review and Selection Process

- Renewal Project Scoring Tools
- New Project Scoring Tool
- One Scored Project Application
- Final Project Scores – Ranked New and Renewal Projects

2021 Georgia BoS CoC Project Performance & CoC Priority Scoring Criteria Renewal Projects Only

Applicant Agency _____

HUD Project Name _____

HUD Project Type:

Permanent Supportive Housing Rapid Re-Housing

For APR data requested within the application, agencies should use data (covering the period of 8/1/2020-7/31/2021) from the HUD APR from SAGE and the HUD Data Quality Report from HMIS (submission of both reports is required). For the APR, Applicants will need to pull the data from HMIS and then upload the CSV-APR into Sage using the Test Run function in order to create the required report. Please note that renewal projects that consolidated one or more grants under the 2019 competition should run an APR in HMIS for the combined projects, so that when the CSV-APR is uploaded into Sage, it will produce an APR for the combined data. Newly awarded 2019 projects operational for less than a year will automatically receive the median points awarded for like projects on performance where applicable, and bonus points will be scored regularly. Those points will then be averaged with that project's original 2019 application score.

Project Threshold Criteria	Scoring	Reviewer Score	Reviewer Notes
Agency demonstrates they have the capacity to carry out and implement the project proposed. Eligible renewing projects are considered to have met threshold unless other information is available to the contrary.	Pass/Fail		

Performance Criteria	Standard / Goal	Points Available	Scoring	Data Source	Review Score
1. ALL Projects - Spending all grant funds awarded for last grant award period. [Total of all funds expended/total funds awarded by HUD for most recently completed operating year]	Spending 100% of Award or Proposed Project Implementation	5	95% or > spent = 5 90-94% spent = 4 85-89% spent = 3 80-84% spent = 2 <80% = 0* *may be subject to reduction	Application or report from LOCCS	
1-a. ALL Projects – Quarterly Draw Downs from LOCCS. [Funds are drawn down from LOCCS every 90 days or less once the contract was executed]	Funds drawn down every 90 days or less.	5	90 days or less = 5	Provider report from LOCCS or internal database.	
2. ALL Projects – Project Utilization Units/Clients [% of unit utilization for housing programs]	Unit/Client Utilization 100% Or Capacity to fully utilize program	5	95% or > = 5 90-94% = 4 85-89% = 3 80-84% = 2 51-79% = 0 Projects at 50% or less = -20 (and may be subject to reduction or reallocation)	Review Application or APR	

3. Cost Effectiveness Annual number of households served/Annual Grant Amount	TBD	N/A	N/A		
Subtotal Grant / Utilization		15			
Program Performance Criteria	Standard / Goal	Points Available	Scoring	Data Source	Review Score
4. PH Programs: Housing Stability for clients served in the reporting period of the last APR submitted to HUD. [% PH persons who remained in the PH program as of end of year OR exited to PH during year]	85%	20	85% or > = 20 80-84% = 15 75-79% = 5 Below 75% = 0	APR PSH: Q05a & Q23c / Q05a exits or RRH: Q23c / Q05 exits	
5. Length of Time between Project Start Date & Move-in Date: On average, days participants spend from project entry to residential move-in during 8/1/2020-7/31/2021. (Informational Purposes only.) Clients should be entered into project in HMIS when services begin.	TBD	N/A	N/A	APR Q22c or HMIS data	
6. Returns to Homelessness: Percentage of participants who exited 8/1/2019-7/31/2020 to a permanent destination that returned to homelessness.	15% or less	15	15% or less = 15 16%-20% = 7 21% or more = 0	DCA (HMIS data)	
Subtotal Housing Stability		35			
7. ALL Programs: Program has dedicated beds/units for serving persons who are chronically homeless. <u>Current Projects</u> will be scored on dedicated chronic beds and DedicatedPLUS.	100%	10	100% = 10 70-99% = 7.5 50-69% = 5 30-49% = 2.5 Less than 30% = 0	Application & verified w/APR/Data Quality Report (HMIS data)	
7a. ALL Programs: Program serves persons who are chronically homeless. <u>Current Projects</u> will be scored on chronically homeless served.	100%	10	100% = 10 50-99% = 7.5 30-49% = 4.5 10-29% = 2.5 Less than 10% = 0	APR/Data Quality Report (HMIS)	
8. ALL Programs: Program targets/serves Veterans. <u>Current Projects</u> will be scored on adults being served by the project.	100% HHs w/adult Veteran	10	100% = 10 70-99% = 7.5 50-69% = 5 25-49% = 2.5 Less than 25% = 0	Applica., & verified w/APR	
9. ALL Programs: Program targets/serves Youth-headed Households. <u>Current Projects</u> will be scored on percentage of youth-	100% Youth-headed HHs	10	100% = 10 70-99% = 7.5 50-69% = 5 25-49% = 2.5 Less than 25% = 0	Applica., & verified w/APR (HMIS Data)	

headed households served by the project.					
10. ALL Programs: Program serves persons who have special needs or high barriers to housing. (disabilities, victims of domestic violence, and youth households (adults 18-24)	100%	10	100% = 10 70-99% = 7 40-69% = 5 Less than 40% = 0	Applica. & verified w/APR (Q13, Q14 or Q27)	
11. ALL Programs: At least one Adult per household w/previous residence that indicates literal homelessness (project eligibility). Enrollments January 1, 2016 and later.	100%	10	100% = 10 Projects 75% or less -10 (and may be subject to lower ranking or reallocation)	APR Data/HMIS Data [Q15]	
Subtotal Homeless & Special Needs		60			
12. ALL Programs: Increase in Earned Income for Adults [adults who gained or increased 'earned income' from Start to Annual Assessment or Exit/ adults	8%	10	8% or > = 10 4-7% = 4 Less than 3% = 0	APR [Q19a2]	
12a. ALL Programs: Increased Income from All Sources [% of persons age 18 or older who gained or increased total income from Start to Annual Assessment/Exit]	54%	10	54% or > = 10 49-53% = 8 40-48% = 6 35-39% = 3 Below 35% = 0	APR [Q19a2]	
12b. ALL Programs: Participants with Non-Cash Mainstream Benefit Sources RRH Projects – % leavers with '1+ source of non-cash benefits' at exit/total leaving adults] PSH Projects – % of stayers and leavers with '1+ source of non-cash benefits' at latest assessment	80% or >	10	80% or > = 10 65-79% = 7.5 50-64% = 4 49% or below = 0	APR [RRH - Q20b & PSH - Q20b]	
13. Renewal Programs: Leavers who exit housing or program to shelter, streets, or unknown [leavers exiting to 'emergency shelter', 'place not meant for human habitation', or 'don't know/refused'/all leavers]	10% or less	11	10% or < = 11 11-20% = 5 Over 20% = 0	APR [Q23c]	

<p>14. Coordinated Entry Participation: Projects in non-Implementation Sites: HMIS shows participants are being assessed using the VI-SPDAT for prioritization</p> <p>Projects in Implementation Sites: HMIS shows Projects are participating and accepting referrals from the Lead Agency</p>	<p>Non-Implementation Sites: VI-SPDAT for 100% Enrollments</p> <p>Implementation Sites: 100% Participation AND 95% Referral Acceptance Rate</p>	<p>10</p> <p>OR</p> <p>10</p>	<p>Yes for 100% = 10</p> <p>100% of project enrollments referred from CES = 5 points AND 95% or more CES referral acceptance rate = 5 points</p>	<p>DCA HMIS Data</p>	
<p>15. Acceptance of Participants Without Income % of adults 18 or older entering project without earned income, SSI, or SSDI</p>	<p>70% or less have income at entry</p>	<p>5</p>	<p>70% or < = 5 Over 70% = 0</p>	<p>DCA HMIS Data [APR Q18]</p>	
<p>16. Variance in Length of Stay Variance in length of stay for Leavers to reflect Written Standards requirement that project responsive to client needs and not a predetermined length of stay for all participants</p>	<p>Variance in Length of time for Leaver HHS</p>	<p>5</p>	<p>Yes = 5 None or Minimal = 0</p>	<p>Length of Stay, Avg & Median Length of Stay / APR / Policies</p>	
<p>Subtotal Performance</p>		<p>61</p>			
<p>17. Housing First: Projects must utilize the Housing First model. Projects must prioritize rapid placement and stabilization in permanent housing and have no service participation requirements or preconditions.</p>	<p>100%</p>	<p>10</p>	<p>Yes (with supporting docs) = 10 No = 0 Project previously committed to 100% where applicant indicates it will not continue as Housing First will not receive these points and may be placed at the bottom of Tier 2.</p>	<p>App, Certification, & Supporting Documents Addendum</p>	
<p>18. Low Barrier Projects: Project applications must be low barrier projects, meaning project allows entry to program participants that includes: low or no income, current or past substance use, criminal records—with the exceptions of restrictions imposed by federal, state or local law or ordinance, and history of domestic violence.</p>	<p>100%</p>	<p>10</p>	<p>Yes (with supporting docs) = 10 No = 0 Project previously committed to 100% where applicant indicates it will not continue as Housing First will not receive these points and may</p>	<p>App, Certification, & Supporting Documents Addendum</p>	

			be placed at the bottom of Tier 2.		
19. Policies and Procedures: Rapid Placement in Housing without preconditions. – Policies have been updated to support placement into permanent housing without preconditions for income, work effort, sobriety, or any other factor (other than state/federal-mandated exceptions),	Yes or No	10	Yes = 10 No = 0	Policies & Procedures	
Subtotal Housing First		30			
20. Non-Shelter Plus Care Project Applicants - Monitoring – HUD Findings or	No Unresolved Findings or Concerns	4 or	See table below	HUD Monitoring Report and Responses	
20a. Shelter Plus Care Project Applicants - Monitoring – DCA Findings	No Unresolved Findings or Concerns	4	See table below	/DCA Monitoring Report and responses	
Subtotal Compliance		4			
21. CoC Participation: Attended BoS CoC Statewide Meeting (December 2020 or September 2021), Participates in BoS CoC Governance (Board or Committee Participation), or as a Point in Time Coordinator.	Yes or No	10	Yes = 10	DCA list	
22. HMIS Data Quality: [Q2 – Q7 less than 5% per question] (Applicants that are not a current CoC grantee & not currently using HMIS may submit data from a comparable HMIS system.)	<5%	10	5% or less = 2 > 5% = 0 each question	HMIS HUD Data Quality Report or APR [Q06a-06f]	
22a. Timeliness of Data Entry & Annual Assessments: [Q6 & Q4 less than 5% per question] Timely data entry for participant starts, exits, & annual assessments	100%	10	80% or more 3 days or less Start and Exit = 3 points each 50% or more 4-10 days Start and Exit = 1 point each 5% or less Annual Assessment errors = 3 points Additional point (1) if 3 days or less Start and Exit AND 5% or less annual assess errors	HMIS HUD Data Quality Report [Q6 & Q4] or APR [Q06e & Q06c]	

Subtotal: CoC Participation & HMIS Data Quality		30			
23. Match (Cash or In-Kind Resources) With the exception of leasing, all agencies must demonstrate match resources equal to at least 25% of the total requested HUD funding.		5	Well defined = 5 Acceptable = 3 Unacceptable = 0	Applica.	
24. Leveraging (Cash or In-Kind Resources) - The CoC goal for all leveraged resources (including match) is 75% of the grant amount. For this section, agencies should have reported leveraged resources outside of the match resources listed above to insure no duplication		5	75% or more = 5 50*74% = 3 40-49% = 1 40% = 0	Applica.	
Subtotal: Match and Leveraging		10			
Total Points Available for Performance Criteria (listed on this form)		245			
Total Points Available for Outcome Criteria (Addendum criteria scoresheet)		60			
Total Possible Points**		305			
25. Bonus Points: Continuum of Care Permanent Supportive Housing Priority. Bonus points available for permanent supportive housing programs that provide housing to people who are homeless with a disability.	100%	30	Current PSH program = 30	Application Project Type	
26. Bonus Points: Point in Time Count Coordinator – Bonus points available to project applications submitted by an agency that worked to prepare and train volunteers as a coordinator for the Homeless Point in Time Count planned in January 2021.	100%	10	Yes = 10 No = 0	DCA	
27. Bonus Points: Coordinated Entry Implementation – Project is critical and currently managing the assessment, prioritization, and referral process for a Coordinated Entry implementation.	Yes or No	20	Yes = 20 No = 0	DCA	

28. Bonus Points: Increased Number of Beds Designated for Chronically Homeless – Bonus points available to projects where recipient or subrecipient increased the number of beds designated for chronically homeless. This was dependent on project serving a high number of people who were chronically homeless during the 2021 PIT/HIC in January.	100%	5	Yes = 5 No = 0	DCA	
** Timeliness of Application Submission – Late submission of the review application, second submission package, or supporting documents will lose points. The rate will be <5% of the total SCORED points available in the competition for each working day that the application is late.	<5% of total points each working day the application is late	Depends on Submission Date	1 Day Late = <5% total points available 2 Days Late = <10% total points available 3 Days Late = <15% <u>and</u> application may not be sent to review team for ranking (required for funding)	Based on date received at DCA.	
Total Points Received					

HUD/DCA Monitoring of CoC Program (point scale)	
Score	Findings
4	No Unresolved Monitoring Findings
2	Unresolved Monitoring Findings, but there is a clear and feasible corrective plan
0	Unresolved Findings with no plan or unclear plan

Notes:

1. Applicants must provide sufficient information to compete with other applicants under criteria, regardless of whether or not this information is required for the final application being submitted electronically to HUD.
2. In the event of a tie, decisions to be based upon funds requested/number served at capacity/serving a CoC priority population (chronic, Veterans, youth).
3. Review Team reserves discretion to award points between high and low ranges on Capacity, Outcome, Match, and Leveraging criteria.
4. Note that this criteria reflects CoC priorities as well as HUD priorities outlined in the FY 2021 NOFO. As a matter of information to applicants, the Balance of State CoC will be judged competitively on CoC Coordination and Engagement (96 points), Project Ranking, Review and Capacity (30 points), Homeless Management Information System (11 points), Point-In-Time Count (3 points), and System Performance (23 points) – 163 total points possible.
5. The Balance of State CoC project renewal applications for HMIS, and Coordinated Assessment have no impact upon the HUD score for the CoC application. Because of their importance to the CoC effort

across the State, they will not be scored by the review panel and will be placed on the priority ranking within Tier 1. The CoC Planning grant is not part of the Tier ranking and does not impact the funding available.

6. Project Applicants that believe they were not allowed to participate in a fair and open process and were rejected by the CoC have the right to appeal the rejection directly to HUD as outlined in the NOFO.
7. More information on Housing First can be found on the United States Interagency Council on Homelessness web site at:
http://usich.gov/resources/uploads/asset_library/Housing_First_Checklist_FINAL.pdf. It was also sent out by HUD through the SNAPs Weekly Focus series that was released on August 21, 2013 (<https://www.hudexchange.info/news/snaps-weekly-focus-adopting-a-housing-first-approach/>). The entire series can be found at: <https://www.hudexchange.info/homelessness-assistance/snaps-weekly-focus/>. Competition Focus Messages for the 2017 competition can be found at: <https://www.hudexchange.info/programs/e-snaps/fy-2018-coc-program-nofa-coc-program-competition/#nofa-and-notices>. Competition information for the 2021 competition can be found in the HUD NOFO and at: https://www.hud.gov/program_offices/comm_planning/coc/competition, <https://www.hudexchange.info/programs/e-snaps/>, and <https://www.hudexchange.info/news/fy-2021-coc-program-competition/>.
8. The Final Rule on Defining “Chronic Homeless” published in December 2015, can be found at: <https://www.hudexchange.info/homelessness-assistance/resources-for-chronic-homelessness/>.

2021 Georgia Balance of State Continuum of Care Review Team Scoring
Renewal Projects ONLY

Reviewer Name: _____ Date: _____

Project Name: _____ HUD Project Type: PSH or RRH

General Information

General Information	Possible Points	Score
Balance of State CoC Priority: Serving people with the highest needs and longest histories of homelessness for existing new and renewal PSH is a priority for funding.	Permanent Supportive Housing = 10 Rapid Re-Housing = 5	
TOTAL (10 points maximum)		

Project Overview and Priority Alignment

As specified in the Governance Charter, the BoS CoC has aligned itself with the HUD Strategic Plan, as well as with the USICH Plan. While much of the scored information will be taken from agency and project HMIS APR data, agencies were asked to respond to questions, addressing the various objectives of the CoC.

Project Overview and Priority Alignment	Possible Points	Score
Project Summary (3 possible total points)	Response is clear and concise and gives a complete picture of the project = 3 Response gives an adequate description of project, but leaves a few unanswered questions = 1 Response unclear and leaves unanswered questions about purpose of project = 0	
Objective 1-A: Increase Progress towards Ending Chronic Homelessness Assessment, Prioritization, & Acceptance into project of people with highest needs.	Agencies were required to answer "Yes" or "No" to each response and to provide an explanation to support EACH answer. Points are not automatic; if explanation is not provided and/or does not back up answer award zero points. Checklist- A-C: Yes (and response fully addresses and clearly demonstrates requirement is being met) = 3 points No (or response does not fully address or does not demonstrate requirement is being met) = 0 points Agencies were required to explain and discuss: a) process of assessing clients using the appropriate VI-SPDAT, or participation in a local Coordinated Entry implementation (as it relates to assessment), b) how the project prioritizes clients as outlined in the CoC Written Standards and Coordinated Entry Written Standards Policies and Procedures, or participation in a local Coordinated Entry implementation (as it relates to prioritization of clients and project acceptance of clients through the referral process) for this program, and c) program entry requirements and restrictions for homeless	

	<p>persons to access and be accepted into this program. Agencies <i>not</i> providing a complete response may not receive full points (A-C). (9 possible total points)</p>	
<p>Objective 1-B: Serving People with the Highest Barriers to Housing (&/or Special Needs)</p> <p>HUD is looking for projects that serve those people with most need and who would be most resistant to service. Projects are expected to reduce and remove barriers to accessing services, program acceptance and entry and continued program participation, in an effort to serve that population.</p>	<p>Applicants were asked to identify a) which of the listed criteria does NOT have a bearing on whether a client was or was not accepted into their project and b) which of the listed criteria does NOT have a bearing on whether a client was or was not terminated from their project:</p> <p>a. Which criteria was selected as NOT having a bearing on whether a client is accepted into project?</p> <ul style="list-style-type: none"> • Having too little income = checked or not checked (barrier) • Active or history of substance abuse = checked or not checked (barrier) • Having a criminal record (with exception of state/federal mandated restrictions) = checked or not checked (barrier) • History of victimization (domestic violence, sexual assault, childhood abuse) = checked or not checked (barrier) • None of the above = All are a barrier to enter project <p>No barriers = 5 points 1 or 2 barriers = 2 points 3 or more barriers = 0 points</p> <p>(5 possible total points for A)</p> <p>b. Which criteria does NOT have a bearing on whether a client is terminated from project?</p> <ul style="list-style-type: none"> • Failure to participate in supportive services = checked or not checked (barrier) • Failure to make progress on a service plan = checked or not checked (barrier) • Loss of income or failure to improve income = checked or not checked (barrier) • Any other activity not covered in a typical lease agreement = checked or not checked (may be possible barrier) • None of the above = All are cause for termination <p>No barriers (outside of state/federal mandated restriction) = 5 points 1 or 2 barriers = 2 points 3 or more barriers = 0 points</p> <p>(5 possible total points for B)</p> <p>Explanation- Agencies were required to explain responses for both “a” and “b” for criteria that will prohibit clients from being accepted into this project, or be cause for termination from, this project. Agencies that indicate barriers that are not mandated may not receive full points (A or B).</p>	<p>Part 1 score (A)</p> <p>Part 2 score (B)</p>

<p>Objective 2: Increase Housing Stability</p> <p>Standard Baseline: 85%</p> <p>PSH Application answer for E [(c+d)/a x 100 = %]</p> <p>RRH Application answer for D (c/b x 100 = %)</p>	<p>Performance 85% or above meets the standard 84% or below does not meet the standard</p> <p>Explanation (6 possible points)</p> <p>Project is meeting or exceeding the standard and response on how they will continue to maintain or exceed is clear and concise = 6</p> <p>Project performance is 79%-84%, and response on how they will work to meet it is clear and concise = 4</p> <p>Project performance is 78% or lower, and response on how they will work to meet it is clear and concise = 2</p> <p>Project is not meeting the standard, and response doesn't address how they will work to improve performance = 0</p>	
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<p>Objective 3: Increase Project Participant Income</p> <p>Standard Baselines: Total Earned Income is 20% and Total Increased Income is 54%</p> <p>Earned Income (ALL) <i>Application answer for E</i></p> <p>Increased Income (ALL) <i>Application answer for H</i></p>	<p>Applicants were asked to report on Performance for a) Earned Income and b) Increased Income</p> <p>a. Total Earned Income is at 20% or above meets the standard Total Earned Income is less than 20% does not meet the standard</p> <p>20% or higher = 2 points 15%-19% = 1 point 14% or less = 0 points</p> <p>(2 possible total points for A [Earned Income])</p> <p>b. Total Increased Income is at 54% or above meets the standard Total Increased Income is less than 54% does not meet the standard</p> <p>54% or higher = 4 points 49%-53% = 3 points 35%-48% = 2 points 34% or less = 0 points</p> <p>(4 possible total points for B [Increased Income])</p> <p>Explanation- Agencies were required to explain responses for both "a" and "b" as to the steps that agency has in place to assist participants in increasing income. Projects with zero client turnover during the reporting period should describe client progress in meeting the objective to maintain or improve income for participants. Agencies <i>not</i> providing a complete response may not receive full points (A or B).</p>	<p>Part 1 score (A)</p> <p>Part 2 score (B)</p>
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<p>Objective 4: Increase the Number of Participants Obtaining Mainstream Benefits</p> <p>RRH and PSH Standard Baseline: 80%</p> <p><i>Application answer for C (A/B X 100 = %)</i></p>	<p>Performance</p> <p>80% or above meets the standard</p> <p>Below 80% does not meet the standard</p>	
	<p>Explanation (6 possible points)</p> <p>Project is meeting the standard and response on how they will continue to maintain or exceed is clear and concise = 6</p> <p>Project performance is 50-79% and response on how they will work to meet it is clear and concise = 4</p> <p>Project performance is 49% and lower and response on how they will work to meet it is clear and concise = 2</p> <p>Project is not meeting the standard, and response does not address how they will work to improve performance = 0</p>	
<p>Racial & Ethnic Equity (Identification of barriers to participation)</p> <p>(Question 10-a, Financial & Project Information section)</p> <p>(10 possible points)</p>	<p>Response is clear and concise, gives a complete picture of the specific plan to identify barriers to participation in this project and steps taken (or steps that will be taken) to eliminate identified barriers = 6</p> <p>Response is clear and concise and adequately describes specific plan to identify barriers to participation in this project and steps taken (or steps that will be taken) to eliminate identified barriers = 4</p> <p>Response includes a plan to identify barriers to participation and steps to eliminate barriers, but leaves unanswered questions = 2</p> <p>Response is unclear or incomplete = 0</p> <p>(10 possible points)</p>	
<p>TOTAL</p> <p>(50 points maximum)</p>		

General Information Point Total (10 possible points):

+

Project Overview and Priority Alignment (50 possible points):

=

TOTAL POINTS (60 maximum points):

2021 Georgia Balance of State Continuum of Care Review Team Scoring
NEW Projects (PSH, RRH, Joint TH-RRH, Expansion, or Other)

Reviewer Name: _____ Date: _____

Project Name: _____

HUD Project Type: PSH; RRH; Joint TH-RRH (is this for an Expansion or DV Bonus?)

Requested Amount (General Information Question 6): _____

Proposed Number of Individuals and/or Families to Serve
 (Total number of households, Question 5b, second chart): _____

Please read each application fully first before scoring. Each scoring section has the question from the application that applies specifically to that scoring criteria. As the individual point amounts may vary just slightly, please read each scoring criteria fully prior to assigning a score.

There is a “Comments/Scoring Rationale” box following the scoring chart in each section. It is important that reviewers are able to provide rationalization for each project scoring, therefore, please provide comments on scoring rationale.

Threshold Information

Threshold Statements	Yes/No	Score
1. PSH & RRH Agencies submitting new projects had 8 requirements to meet in order to be considered for this funding (Joint TH-RRH must also meet HUD minimum standards**).	All the requirements checked and/or addressed = Yes One or more of the requirements not checked or addressed = No	

Project Threshold Criteria	Scoring	Reviewer Score
Applicant meets HUD’s eligibility and threshold criteria.	Pass/Fail	
Applicant demonstrates adequate capacity to carry out grant (attachments required).*	Pass/Fail	
Project meets eligible costs or activities requirements.	Pass/Fail	
Project sufficiently demonstrates eligible populations will be served.	Pass/Fail	
Project shows required match & sufficient commitments for leveraging to implement project.	Pass/Fail	
Applicant does not have serious compliance or performance issues on current projects.	Pass/Fail	
Project demonstrates adequate impact or cost effectiveness.	Pass/Fail	
Project meets HUD Joint TH & PH-RRH Component Minimum Standards**	Pass/Fail	
Other, as identified by reviewers.	Pass/Fail	

Threshold Statements Comments

Agency Capacity*	Possible Points	Score
<p>Agency demonstrates they have the capacity to carry out and implement the project proposed.</p> <p><u>(20 possible points)</u></p> <p>New project applicants must sufficiently describe experience administering federally funded grants, and submit the most recent financial audit, IRS Form 990, and list of current board members. New projects should also adequately describe how project will reach full operational capacity. New project applications that do not demonstrate capacity to carry out project may be rejected by the review team.</p>	<p>Response is clear and concise; financial statements/IRS Form 990 are current (without concerns); board consists of volunteer/ diverse members; applicant has experience administering federal funds; and there are no match/ leveraging concerns for reaching capacity = 20 Excellent*</p> <p>Response is adequate; financial statements/IRS Form 990 are current (any concerns addressed); board consists of volunteer/ diverse members; applicant has experience administering government funds; and there are no match/leveraging concerns for reaching capacity = 15 Good</p> <p>Response unclear and leaves unanswered questions; financial statements and/or IRS Form 990 are not current (with concerns); board consists of local volunteer/diverse members; applicant has experience administering grant funds; and/or there are match/leveraging concerns for reaching capacity = 5 Adequate</p> <p>Response and required documentation does not demonstrate experience or capacity to carry out project = 0 (May be rejected by the review team)</p> <p>*Local government applicants (county or municipality) should receive full points for this criteria provided that match has been adequately demonstrated.</p> <p>Applicants with open (unresolved) monitoring findings or concerns from HUD, DCA, or any other governmental or foundation funder, that doesn't demonstrate a satisfactory corrective plan of action may lose additional points or be determined not to meet threshold.</p>	
TOTAL (20 points maximum)		
Agency Capacity Comments		

Proposed Project Information

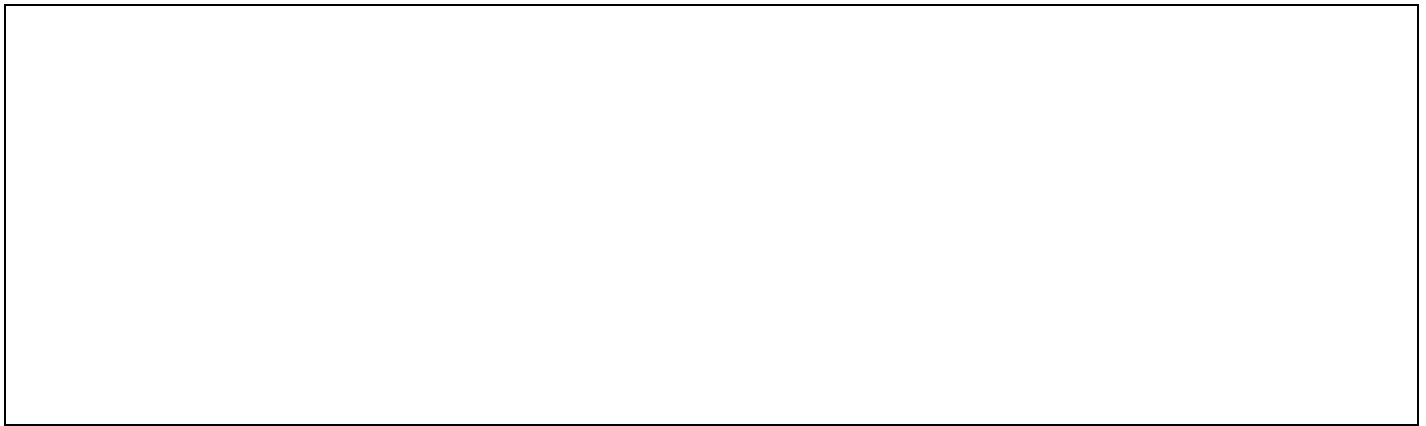
Agency Experience	Possible Points	Score
<p>2.</p> <p>PSH: Homeless and Permanent Supportive Housing Experience</p> <p>RRH: Homeless and Rapid Re-housing Experience</p> <p>Joint TH-RRH: Unsheltered and Youth Homeless, Transitional Housing, and Rapid Re-housing Experience</p> <p>(Question 1a, 1b, & 1c)</p> <p>(20 possible points)</p> <p>*Weighed heavily due to the importance of the experience*</p>	<p>Response is clear and concise and gives a complete picture of the relevant experience of the applicant = 20</p> <p>Response gives an adequate description of related experience, but the experience is limited = 15</p> <p>Response gives an adequate description of experience, but leaves a few unanswered questions = 10</p> <p>Response unclear and leaves unanswered questions about the experience = 0</p> <p>Response does not describe experience working with people who are homeless and/or managing a similar program type (PSH, RRH, or TH-RRH) = 0</p>	
<p>3. Leasing, Rental, Support Services, and HMIS Experience</p> <p>(Question 1d)</p> <p>(5 possible points)</p>	<p>Response is clear and concise and gives a complete picture of the relevant experience of the applicant and potential subrecipients (if any), for all four aspects = 5</p> <p>Response gives an adequate description of related experience, but the experience is limited for one or two aspects = 3</p> <p>Response gives an adequate description of experience, but the experience is limited for three or four aspects = 2</p> <p>Response unclear and leaves unanswered questions about the experience = 0</p> <p>Response does not describe experience related to leasing, rental assistance, support services and/or HMIS = 0</p>	
<p>TOTAL (25 points maximum)</p>		
<p>Agency Experience Comments</p>		
Empty space for comments		

<p>4. Monitoring Findings or Concerns</p> <p>(Questions 1e & 1f)</p> <p>(4 possible points)</p>	<p>Agency has no open (unresolved) monitoring findings or concerns, and there are no outstanding Federal debts = 4</p> <p>Agency is currently working to address monitoring findings or concerns, but a response letter has not been received by applicant = 2</p> <p>Agency has open findings or concerns that aren't being addressed, or findings or concerns were of a serious financial or programmatic nature that causes capacity concerns = 0</p>	
<p>TOTAL</p> <p>(4 points maximum)</p>		
<p>Program Monitoring</p>		

General Description	Possible Points	Score
<p>5. Program Description</p> <p>(Question 2a and 3a)</p> <p>(8 possible points)</p> <p>(Each checked applicable box = 1 point)</p> <p>Proposed Project Expansions will need to fully demonstrate need (Question 3)</p>	<p>Response has a clear description of how the project meets the community need for housing (or expansion if applicable) = 1</p>	
	<p>Response has a clear description of the target population that will be served = 1</p>	
	<p>Response has a clear description of a plan to address the housing and support service needs of the participants = 1</p>	
	<p>Response has clear proposed outcomes, <u>and</u> the proposed outcomes seem reasonable = 1</p>	
	<p>Response includes a description of planned and established partnerships = 1</p>	
	<p>Response is clear in describing why CoC support is necessary for the project = 1</p>	
	<p>Response clearly describes the plan to reach full project capacity in a timely manner = 1</p> <p>Response clearly describes how project will target and prioritize people with higher needs and who are most vulnerable = 1</p>	
<p>6. Estimated Schedule</p> <p>(Question 2d)</p> <p>(3 possible points)</p>	<p>Response is clear and concise and gives a complete picture of the proposed activities, management plan, method for assuring an effective and timely completion of work <u>and</u> includes a plan to reach full capacity = 3</p> <p>Response gives an adequate description of proposed schedule, but does not address all points above = 2</p> <p>Response gives an adequate description of experience, but leaves unanswered questions = 1</p> <p>Response unclear or incomplete = 0</p>	

<p>7. Housing First Model (Question 2e) (3 possible points)</p>	<p>Description of how the project will incorporate a Housing First model of housing assistance that prioritizes rapid placement and stabilization in permanent housing that does not have service participation requirements or preconditions is thorough and leaves no unanswered questions = 3 points</p> <p>Description is adequate but leaves some unanswered questions = 1 point</p> <p>Explanation is unclear or does not align with a Housing First design = 0 points</p>	
<p>8. Housing First (Question 2f) (8 possible points)</p>	<p>Agencies were required to check each criteria that there would NOT be a policy or practice that would prevent project entry (other than state/federal-mandated exceptions) <u>and</u> to provide an explanation to support other requirements based on housing readiness. Projects that did not check one or more of the four barriers that would not prohibit participants from being enrolled in the project were required to provide an explanation. If explanation or other narratives indicate barrier is not one mandated by an outside authority, award zero points for related criteria.</p> <p>Award two points for each criteria that was selected for not being a barrier to project entry.</p> <ul style="list-style-type: none"> • Having to little or little income: check = 2 • Active or history of substance abuse: check = 2 • Having a criminal record with exceptions for state/federal mandated restrictions: check = 2 • History of victimization (e.g. domestic violence, sexual assault, childhood abuse): check = 2 • None of the above: check = 0 • Other requirements based on “housing readiness”: if satisfactory explanation can award 1 point for relevant barrier if 2 points weren’t awarded <p>Applicants that did not select any of the above policies/practices as not being a barrier for accepting a client into the project should describe the rules that would prevent entry into a project.</p>	
<p>9. Housing First (Question 2g) (8 possible points)</p>	<p>Agencies were required to indicate which, if any, factors that there would NOT be a policy or practice that would cause a client to be terminated from the project. Projects that did not check one or more of the four items, that would not be a cause for termination, were required to provide an explanation. If explanation or other narratives do not back up answer award zero points for related criteria.</p> <p>Award one point for each factor that was selected and not a cause for termination.</p> <ul style="list-style-type: none"> • Failure to participate in supportive services: check = 2 • Failure to make progress on a service plan: check = 2 • Loss of income or failure to improve income: check = 2 • Any other activity not covered in a lease agreement typically found for unassisted persons in the project’s geographic area: check = 2 • None of the above (see below): check = 0 	

	Applicants that did NOT select any of the above policies/practices for termination should describe rule violations that would cause a client to be terminated from the project and any corrective measures taken prior to termination.	
<p>10. Determinations by Project Type</p> <p>PSH: Prioritization of Chronically Homeless</p> <p>RRH and Joint TH-RRH: Leasing and Rental Assistance Procedure</p> <p>(Question 2h)</p> <p>(6 possible points)</p>	<p>PSH projects:</p> <p>Response clearly describes a plan for identifying and prioritizing the people with the most severe needs, <u>and</u> clearly explains the outreach process that will be used to engage people living on the streets and in shelter = 6</p> <p>Response describes a plan for identifying and prioritizing the people with the most severe needs, and explains the outreach process that will be used to engage people living on the streets and in shelter, but leaves some unanswered questions = 4</p> <p>Response describes a minimal plan for identifying and prioritizing the people with the most severe needs, and may or may not include an outreach process, and leaves unanswered questions = 1</p> <p>Response unclear, incomplete, or severity of needs not considered = 0</p> <p>RRH and Joint TH-RRH projects:</p> <p>Response is clear and describes a consistent plan regarding assistance = 6</p> <p>Response gives an adequate description of the assistance plan, but leaves unanswered questions= 3</p> <p>Response unclear or incomplete = 0</p>	
<p>11. Coordinated Entry Participation</p> <p>(Question 2i)</p> <p>Assessment, Prioritization, & Eligibility Requirements</p> <p>(9 possible points)</p>	<p>Agencies were required to explain and discuss:</p> <p>a) plans to assess clients using the appropriate VI-SPDAT, or participate in a local Coordinated Entry implementation (as it relates to assessment) = 3 points if fully addressed and demonstrates requirement will be met</p> <p>b) how the project will work to ensure they are prioritizing people with the highest needs or participate in a local Coordinated Entry implementation (as it relates to prioritization of clients and project acceptance of clients through the referral process) = 3 points if fully addressed and demonstrates requirement will be met</p> <p>c) participant eligibility requirements around homelessness and disability (as applicable for PSH) for homeless persons to access and be accepted into this program = 3 points if fully met and demonstrates requirement will be met</p> <p>Agencies <i>not</i> providing a complete response may not receive full points (A-C). Projects determined <i>not</i> willing to participate in the CoC’s Coordinated Entry System or <i>not</i> targeted for eligible populations may not meet threshold.</p> <p>Award three points for each criteria that fully addresses and clearly demonstrates each requirement will be met. (9 possible total points)</p>	
<p>TOTAL (45 points maximum)</p>		
<p>General Description Comments</p>		



Supportive Services	Possible Points	Score
<p>12. Educational Liaison (job title, responsibilities, and services) (Question 4a) (5 possible points)</p>	<p>Response identifies a job position that serves as the educational liaison, describes the roles of the position, and has a plan to ensure that children are enrolled in school, McKinney-Vento services, and other related programs = 5 Response answers some of the above, but leaves unanswered questions = 3 Response is unclear or incomplete = 0</p>	
<p>13. Permanent Housing Stability (Question 4b) (5 possible points)</p>	<p>Response is clear and concise, gives a complete picture of the plan to assist participants in remaining housed, and includes addressing the needs of the target population, through both case management and accessing outside services. Response should also clearly demonstrate proposed housing type meets the needs of participants, how project will work with landlords, assistance, and support to be provided to participants, and how project will work to help participants set goals. = 5 Response is clear and concise, gives an adequate picture of the plan to assist participants in remaining housed, and includes addressing the needs of the target population, through both case management and accessing outside services. Response adequately demonstrates proposed housing type meets the needs of participants, how project will work with landlords, assistance and support to be provided to participants, and how project will work to help participants set goals = 4 Response gives an adequate description of proposed plan, but does not address all points above = 3 Response gives an adequate description, but leaves unanswered questions = 2 Response unclear or incomplete = 0 Projects proposed to exclusively serve victims of domestic violence should also describe safety planning to address the needs of participants.</p>	

<p>14. Increase in Income (Question 4c and 4c-1) (10 possible points)</p>	<p>Response is clear and concise, gives a complete picture of the specific plan to assist participants in increasing their employment and/or income, and includes addressing the needs of the target population, through both case management and coordination with mainstream service programs to ensure participants are assisted in accessing mainstream services. Response also addresses how the service delivery will result in increased employment and/or mainstream benefits, leading participants towards increased financial independence. = 10</p> <p>Response is clear and concise, gives an adequate picture of the specific plan to assist participants in increasing their employment and/or income, and includes addressing the needs of the target population, through both case management and coordination with mainstream service programs to ensure participants are assisted in accessing mainstream services. Response also addresses how the service delivery will result in increased employment and/or mainstream benefits, leading participants towards increased financial independence. = 7</p> <p>Response unclear or incomplete = 0</p> <p>Responses that do not include a specific plan to coordinate and integrate with other mainstream health, social services, and employment programs and ensure participants are assisted to obtain benefits from mainstream programs for which they may be eligible will not meet HUD threshold requirements.</p>	
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<p>15. Supportive Services (Question 4d and 4e) (5 possible points)</p>	<p>Response indicates that at least 11 of 16 services will be offered/provided for the participants in order to implement a comprehensive program, and description of services is clear, frequency is often, and leaves no unanswered questions = 5</p> <p>Response indicates that at least 11 of 16 services will be offered/provided for the participants, but description of services is not clear, frequency is acceptable, or leaves some unanswered questions = 4</p> <p>Response indicates that 7-10 services will be offered/provided for the participants, and description of services is clear, frequency is acceptable, and leaves no unanswered questions = 3</p> <p>Response indicates that 7-10 services will be offered/provided for the participants, but description of services is not clear, frequency is questionable, or leaves some unanswered questions = 1</p> <p>Response indicates that less than 7 services will be offered/provided to the participants = 0</p>	
<p>TOTAL (25 points maximum)</p>		
<p>Supportive Services Comments</p>		

Housing Type and Location and Project Participants	Possible Points	Score
<p>16. Prioritization (Question 5b-5c) (10 points possible)</p> <p>New projects should sufficiently demonstrate need, targeting, and related partnerships (in the size and scope proposed).</p>	<p>Response fully demonstrates need and will dedicate units/beds for serving people who are veterans or unaccompanied youth at 100% = 10</p> <p>Response fully demonstrates need and will dedicate units/beds for serving people who are veterans, or unaccompanied youth at 70-99% = 7</p> <p>Response adequately demonstrates need and will dedicate units/beds for serving people who are veterans, or unaccompanied youth at 50-69% = 5</p> <p>Response adequately demonstrates need and will dedicate units/beds for serving people who are veterans, or unaccompanied youth at 30-49% = 1</p> <p>Response indicates no dedicated units/beds for prioritization and a low or no percentage of subpopulations, or response is unclear or incomplete = 0</p>	
<p>17. Racial & Ethnic Equity (Identification of barriers to participation) (Question 5d) (10 possible points)</p>	<p>Response is clear and concise, gives a complete picture of the specific plan to identify barriers to participation in this project and steps that will be taken to eliminate identified barriers = 10</p> <p>Response is clear and concise and adequately describes specific plan to identify barriers to participation in this project and steps that will be taken to eliminate identified barriers = 7</p> <p>Response includes a plan to identify barriers to participation and steps to eliminate barriers, but leaves unanswered questions = 3</p> <p>Response is unclear or incomplete = 0</p>	
<p>TOTAL (20 points maximum)</p>		
<p>Housing Type and Location and Project Participants Comments</p>		

Proposed Performance Measures	Possible Points	Score
<p>18. Housing Stability (Question 6a) (4 possible points)</p> <p>Standard Baseline = 85% of households</p>	<p>Response indicates that the project has a plan that is thorough and realistic that will help at least 85% of participants reach housing stability = 4</p> <p>Response indicates that the project has a less thorough or realistic plan to help 85% of participants reach housing stability = 2</p> <p>Response does address or adequately describe how project will help participants reach housing stability, or narrative notes an anticipated rate less than 85% of households = 0</p>	

<p>19. Income (4 possible points)</p> <p>Increase in Total Income (Question 6b)</p> <p>Standard Baseline = 54% of households</p>	<p>Response indicates that the project has a plan that is thorough and realistic that will help at least 54% of participant households increase income = 4</p> <p>Response indicates that the project has a less thorough or realistic plan to help at least 54% of participant households increase income = 2</p> <p>Response does not address or adequately describe how project will help participant households increase income = 0</p>	
TOTAL (8 points maximum)		
Proposed Performance Measures Comments		

Budget	Possible Points	Score
<p>20. Budget (Question 8)</p> <p>(10 possible points)</p>	<p>The budgets and rationale for the requested amounts are complete, accurate, and realistic, and leave no questions = 10</p> <p>The budgets and rationale for the requested amounts complete, accurate, and realistic, but leave unanswered questions = 7</p> <p>The budgets and rationale for the requested amounts are acceptable, but leave unanswered questions = 5</p> <p>The budgets and rationale for the requested amounts are not clear, complete, accurate, or realistic, and/or leave too many unanswered questions = 0</p>	
TOTAL (10 points maximum)		
Budget Comments		

Project Match and Leveraging	Possible Points	Score
<p>21. Match (Cash or In-Kind Resources)*</p> <p>New projects must demonstrate required match resources equal to at least 25% of the total requested HUD funding, including project and administrative costs.</p> <p>*New project applicants must attach agency commitments for match (specifically dedicated to this project).</p>	<p>Match:</p> <p>Well defined = 5</p> <p>Acceptable = 3</p> <p>Unacceptable = 0 (commitments required)</p>	
<p>22. Leveraging (Cash or In-Kind Resources)*</p> <p>The CoC goal for all leveraged resources 75% of the grant amount (above and beyond the match amount). For this section, agencies should have reported leveraged resources outside of the match resources listed above to insure no duplication.</p>	<p>Leveraging (outside of match):</p> <p>75% or more = 9</p> <p>50-74% = 6</p> <p>40-49% = 3</p>	

*New project applicants must attach agency commitments for leverage (specifically dedicated to this project).	Less than 40% = 0 (commitments required)	
TOTAL (14 points maximum)		
Match and Leveraging Comments		

TOTAL APPLICATION POINTS (171 maximum points): _____

Bonus Points	Possible Points	Score
Veteran Prioritization - Bonus points available to project applications that exclusively dedicate beds for Veterans. (5 possible points)	Yes = 5 No = 0 ** Application**	
Youth Prioritization - Bonus points available to project applications that exclusively dedicate beds for youth-headed households (aged 18-24 yrs. old). (5 possible points)	Yes = 5 No = 0 ** Application**	
Leveraging Housing Resources: PSH or RRH project that will utilize housing subsidies or subsidized housing units not funded through ESG or CoC. For PSH at least 25% of the units included in project are subsidized by Non-CoC, Non-ESG source. For RRH at least 25% of program participants are served by Non-CoC, Non-ESG source. (5 possible bonus points)	Yes = 5 No = 0 **Acceptable forms of commitment are formal written agreements and must include number of subsidies or units being provided** Question 2b	
Leveraging Healthcare Resources: PSH or RRH project that will utilize healthcare resources to help participants. Value of Healthcare services provided is equal to at least 25% of proposed funding requested. (5 possible bonus points)	Yes = 5 No = 0 **Acceptable forms of commitment are formal written agreements and must	

	include values and dates resources will be provided**	
	Question 2c	
Point in Time Coordinator – Bonus points available to project applications submitted by an agency that worked to prepare and train volunteers as a coordinator for the Annual Point in Time Count planned in January 2021.	Yes = 10 No = 0	
Coordinated Entry Implementation – Project proposed is critical and proposed by applicant currently managing the assessment, prioritization, and referral process for a Coordinated Entry implementation area. (20 possible bonus points)	Yes = 20 No = 0	

TOTAL POSSIBLE BONUS POINTS (50 maximum points): _____

TOTAL APPLICATION POINTS (171 maximum) _____

+

TOTAL BONUS POINTS (50 maximum) _____

=

TOTAL POINTS (221) maximum) _____

Overall Comments, Concerns or Recommendations

Final Completed Score Form - Sample PSH & RRH Renewal Projects

	GHFA MUST Ministries BOS S+CR		Partnership Agnst DV - PADV Gwinnett RRH		New Horizons - Rural Family RRH		
	Total Points Possible	Value	Score	Value	Score	Value	Score
Agency demonstrates they have the capacity to carry out and implement the project proposed.	0	Yes	N/A	Yes	N/A	Yes	N/A
1. Spending all grant funds awarded for last grant award period	5	97%	5	67%	0	100%	5
1a. All Projects quarterly draw from LOCCS	5	Yes	5	Yes	5	Not provided	0
2. Project Utilization Units/Clients [Review App or APR (Q10 averaged)]	5	>100%	5	58%	0	93%	4
3. Cost Effectiveness (Annual # HH/Annual Grant Amount)	0	\$6,797		\$12,352		\$3,641	
Subtotal Grant/Utilization	15		15		5		9
4. PH Programs: Housing Stability [PSH % PH persons who remained in program as of end of year OR exited to permanent destination during year] - APR Q05 & Q23c / Q05 exits Positive Exits & Stayers OR RRH Q23c exits Positive Exits	20	94%	20	99%	20	100%	20
5. Length of Time btwn Start Date & Move-in Date: Avg days spent from project entry to residential move-in 8/1/2020-7/31/2021 (information only) (APR Q22c)	n/a	0.0		82.6		13.0	
6. Return to Homelessness: Percentage of participants who exited to perm. destination 8/1/2020-7/3/2021 that returned to homelessness	15	0% of 11	15	Median	15	0% of 100	15
Subtotal Housing Stability	35		35		35		35
7. Program has dedicated beds/units for serving chronically homeless. Current Projects will be scored on dedicated chronic and DedicatedPLUS beds compared with clients being served by the project. Must meet HUD's definition of chronically homeless.	10	33%	2.5	n/a	0	n/a	0
7a. Program serves persons who are chronically homeless. Current Projects will be scored on number served by the project. Must meet HUD's definition of chronically homeless.	10	33%	4.5	0%	0	6%	0
8. Program targets/serves Veterans- Current Projects: will be scored on clients being served by the project. Applica. & verified w/APR (Q05a Veterans)	10	13%	0	0%	0	7%	0
9. Program targets/serves Youth-headed HHs- Current Projects: will be scored on clients served by the project. Applica. & verified w/APR (Q05a Parenting Youth or Q11)	10	3%	0	8%	0	15%	0
10. Program serves people who have special needs or high barriers to housing - Applica. verified w/APR (Disability=Q13; DV=Q14a & Q14b; Youth= Q05a & Q27b)	10	108%	10	100%	10	134%	10
11. ALL Programs: At least one Adult per household w/previous residence indicating literal homelessness (project eligibility). Q15: Living Situation. (Enrollments Jan 1, 2016 & later) - Data includes adults entering from Literal/PSH/Institution.	10	100%	10	98%	0	100%	10
Subtotal Chronic Homelessness/Veterans/Special Needs	60		27		10		20
12. Renewal Programs: Increase in Earned Income for Adults [adults who gained or increased 'earned income' from start to annual assess/exit] - APR - Q19a2	10	10%	10	48%	10	0%	0
12a. Renewal Programs: Increased Income from All sources [% of persons age 18 or older who gained or increased total income from Start to Annual Assessment/Exit] APR - Q19a2	10	45%	6	62%	10	10%	0
12b. Renewal Programs: Participants w/Non Cash Mainstream Benefit Sources [RRH adult leavers with '1+ sources of noncash benefits'/total adult leavers] - [Q20b] / [PSH review leavers and stayers same] - Q20b]	10	36.40%	0	63%	4	76%	7.5
13. Renewal Programs: Leavers who exit housing or program to shelter, streets, unknown [leavers exited to 'emergency shelter', 'place not meant for human habitation', or 'Don't know/refused'] - [APR - Q23a & Q23b]	11	8.0%	11	1%	11	0%	11
14. Coordinated Entry Participation: Non-Implementation Sites - HMIS shows participants being assessed using VI-SPDAT / Implementation Sites - HMIS shows projects participating & accepting referrals from Lead Agency	10	74%	0		10	100%	10
15. Acceptance of Participants Without Income (% adults 18 or older entering without earned income, SSI, or SSDI) [% with this income at entry where 70% or less = 5 points] -Q18	5	70%	5	17%	0	29%	0
16. Variance in Length of Stay (Leaver HHs) to reflect Written Standards requirement of no pre-determined length of stay	5	Yes	5	Yes	5	Yes	5
Subtotal Performance	61		37		50		33.5
17. Housing First: Projects utilize Housing First model. Projects prioritize rapid placement & stabilization in permanent housing & have no service participation requirements or preconditions.	10	Yes	10	Yes	10	Yes	10
18. Low Barrier Projects: Projects are low barrier projects (allows entry to program participants that includes: low or no income, current or past substance use, criminal records—with the exceptions of restrictions imposed by federal, state or local law or ordinance, and history of domestic violence).	10	Yes	10	Yes	10	Yes	10
19. Policies and Procedures: Rapid Placement in Housing without preconditions. – Policies support placement into permanent housing without preconditions for income, work effort, sobriety, or any other factor (other than state/federal-mandated exceptions),	10		10		5		10
Subtotal Housing First	30		30		25		30
20. Non-S+C Current Applicants: Monitoring-HUD Findings	4	N/A	0		4		4
20a. S+C Current Applicants: Monitoring-DCA Findings	4		4	N/A	0	N/A	0
Subtotal Compliance	4		4		4		4
21. CoC Participation: Attended BoS CoC Statewide (December 2021 or September 2021), CoC Governance (board or committee mbr), or 2021 PIT Coordinator	10	Yes	10	Yes	10	Yes	10
22. HMIS Data Quality: <5% DKR/Missing (DCA/HMIS Data Quality Report for Q2-Q7)	10		10		6		10
22a. Timeliness Data Entry & Annual Assessments: Q6: 5% or less Starts; Q6 5% or less for Exits (each); AND Q4 5% or less for Annual Assessment errors (DCA/HMIS Data Quality Report for Q6 & Q4) = Extra point if 3 days or less start AND 5% or less annual errors	10		4		1		7
Subtotal CoC Participation & HMIS Data Quality	30		24		17		27
23. Match (With the exception of leasing, all agencies must demonstrate match resource equal to at least 25% of the total requested HUD funding (No match required for leasing.))	5	25%	5	25%	5	25%	5
24. Leveraging (Cash or In-Kind Resources) The CoC goal for all leveraged resources (outside of match) is 75% of the grant amount.	5	112%	5	54%	3	75%	5
Subtotal Match & Leveraging	10		10		8		10
Total Points (above criteria)	245		182		154		169
Total Points Available for Renewal Project Review Team Scoring	60		56		51		48
SUBTOTAL - Total SCORED Points	305		238		205		216.5
25. Bonus Points: Continuum of Care PSH Priority (current PSH program)	30 = PSH	PSH	30	RRH	0	RRH	0
26. Bonus Points: Point in Time Coordinator – Bonus points available to project applications submitted by an agency designated as a coordinator for the Point in Time Count in January 2021.	10	No	0	No	0	no	0
27. Coordinated Entry Implementation - Project critical & currently managing the Assessment, prioritization & referral process for CES Implementation	20	No	0	No	0	No	0
28. Bonus Points: Increased Number of Beds Designated for Chronically Homeless – Bonus points available to projects where recipient/subrecipient increased number dedicated beds (2021 HIC). Dependant on serving a high number of people who are chronically homeless.	5	No	0	N/A	0	N/A	0
**Timeliness of Application Submission - Late submissions of the review application for renewal projects will lose 5% points avail each wrking day late.	late -5% per day		n/a		n/a		n/a
TOTAL POINTS RECEIVED			268.00		205.00		216.50

Renewal Project Team Scoring (breakout of Review Team Scores)

	Team 1	Total Score This Criteria	Total Points Available
GHFA MUST Ministries BOS S+CR (PSH)			
CoC Priority (10 PSH/5 RRH)	1	10	10
Project Summary	2	3	3
Objective 1A: End Chronic Homelessness	3	9	9
Objective 1B (a): Entry Criteria	4	5	5
Objective 1B (b): Criteria for Termination	5	5	5
Objective 2: Increase Housing Stability	6	6	6
Objective 3: Part 1 (a)- Earned Income	7	2	2
Objective 3: Part 2 (b)- Increased Income	8	4	4
Objective 4: Increase # Mainstream Benefits	9	2	6
Racial & Ethnic Equity (ID of participation barriers)	10	10	10
		56	60

	Team 3	Total Score This Criteria	Total Points Available
Prtnrshp Agnst DV PADV Gwinnett (RRH)			
CoC Priority (10 PSH/5 RRH)	1	5	10
Project Summary	2	3	3
Objective 1A: End Chronic Homelessness	3	9	9
Objective 1B (a): Entry Criteria	4	5	5
Objective 1B (b): Criteria for Termination	5	5	5
Objective 2: Increase Housing Stability	6	6	6
Objective 3: Part 1 (a)- Earned Income	7	2	2
Objective 3: Part 2 (b)- Increased Income	8	4	4
Objective 4: Increase # Mainstream Benefits	9	4	6
Racial & Ethnic Equity (ID of participation barriers)	10	8	10
		51	60

	Team 2	Total Score This Criteria	Total Points Available
New Horizons Rural Rapid Rehousing (RRH)			
CoC Priority (10 PSH/5 RRH)	1	5	10
Project Summary	2	2.5	3
Objective 1A: End Chronic Homelessness	3	9	9
Objective 1B (a): Entry Criteria	4	5	5
Objective 1B (b): Criteria for Termination	5	5	5
Objective 2: Increase Housing Stability	6	6	6
Objective 3: Part 1 (a)- Earned Income	7	2	2
Objective 3: Part 2 (b)- Increased Income	8	0	4
Objective 4: Increase # Mainstream Benefits	9	4	6
Racial & Ethnic Equity (ID of participation barriers)	10	9.5	10
		48	60
Comments			
Project summary did not provide specific project outcomes.			

2021 Project Scoring and Ranking

<u>Priority</u>	<u>Group</u>	<u>Applicant Name</u>	<u>Project Sponsor/Program Name</u>	<u>Project Type</u>	<u>Score</u>	<u>Funds Requested (ARD)</u>	<u>Funds Requested (Adjusted)</u>	<u>Notes</u>
1	1st Group	Georgia Housing and Finance Authority	Caring Works BoS S+CR	PH	270.00	\$723,973	\$723,973	
2	1st Group	Georgia Housing and Finance Authority	MUST Ministries BOS S+CR	PH	268.00	\$265,072	\$265,072	
3	1st Group	Georgia Housing and Finance Authority	Advantage BHS BOS S+CR_C	PH	266.50	\$353,086	\$353,086	
4	1st Group	Georgia Housing and Finance Authority	New Horizons CSB BoS S+CR2	PH	265.00	\$227,329	\$227,329	
5	1st Group	Georgia Housing and Finance Authority	Advantage BHS S+CR4 - BoS	PH	263.50	\$149,208	\$149,208	
6	1st Group	Georgia Housing and Finance Authority	Travelers Aid S+CR3	PH	263.00	\$169,572	\$169,572	Transferred from Action Ministries, Inc.
7	1st Group	Georgia Housing and Finance Authority	Viewpoint Health S+CR2	PH	261.00	\$552,954	\$552,954	
8	1st Group	MUST Ministries, Inc.	Cherokee County PSH-PH Case Management	PH	260.50	\$71,904	\$71,904	
9	1st Group	Georgia Housing and Finance Authority	Carrollton Housing Authority S+CR	PH	259.00	\$446,935	\$446,935	
10	1st Group	Georgia Housing and Finance Authority	Georgia Mountain Women's Center S+CR	PH	256.00	\$132,202	\$132,202	
11	1st Group	Georgia Housing and Finance Authority	AVITA S+CR_C	PH	255.50	\$289,858	\$289,858	
12	1st Group	Georgia Housing and Finance Authority	Highland Rivers CSB S+CR_C	PH	255.00	\$273,305	\$273,305	
13	1st Group	Georgia Housing and Finance Authority	Travelers Aid of Metropolitan Atlanta S+CR_C	PH	254.50	\$445,644	\$445,644	
14	1st Group	Georgia Housing and Finance Authority	Highland Rivers S+CR3	PH	253.00	\$279,863	\$279,863	
15	1st Group	Another Chance of Atlanta, Inc.	ACA PSH for Clayton County	PH	252.50	\$140,306	\$140,306	
16	1st Group	Georgia Housing and Finance Authority	Gateway BHS S+CR	PH	248.50	\$697,905	\$697,905	
17	1st Group	Georgia Housing and Finance Authority	South GA CSB S+CR2	PH	248.50	\$167,170	\$167,170	
18	1st Group	Georgia Housing and Finance Authority	New Horizons CSB BoS S+CR	PH	245.50	\$77,248	\$77,248	
19	1st Group	Georgia Housing and Finance Authority	Douglas CSB S+CR4	PH	244.00	\$345,622	\$345,622	
20	1st Group	Georgia Housing and Finance Authority	AVITA Community Partners S+CR	PH	243.00	\$155,207	\$155,207	
21	1st Group	Georgia Housing and Finance Authority	Dalton Whitfield CDC S+CR_C	PH	241.50	\$313,493	\$313,493	
22	1st Group	New Horizons Community Service Board	Red Hill Adaptive Group Residence fy2021	PH	239.50	\$58,951	\$58,951	
23	1st Group	Georgia Housing and Finance Authority	Albany CSB S+CR_C	PH	238.50	\$381,789	\$381,789	
24	1st Group	AIDS Athens	AIDS Athens PSHP	PH	235.75	\$75,164	\$75,164	
25	1st Group	Georgia Housing and Finance Authority	Oconee CSB S+CR	PH	235.50	\$89,130	\$89,130	
26	1st Group	Georgia Housing and Finance Authority	Viewpoint S+CR_C	PH	235.50	\$600,580	\$600,580	
27	1st Group	Georgia Housing and Finance Authority	Unison BHS S+CR	PH	235.00	\$386,081	\$386,081	
28	1st Group	Georgia Housing and Finance Authority	Douglas CSB S+CR2	PH	234.50	\$758,440	\$758,440	
29	1st Group	Georgia Housing and Finance Authority	McIntosh Trail CSB S+CR2	PH	233.00	\$318,981	\$318,981	
30	1st Group	Georgia Housing and Finance Authority	McIntosh Trail CSB S+CR3	PH	231.50	\$210,700	\$210,700	
31	1st Group	Georgia Housing and Finance Authority	Union Mission S+C T	PH	231.50	\$77,213	\$77,213	Transferred from CARE, Inc.
32	1st Group	Georgia Housing and Finance Authority	River Edge CSB S+CR_C2	PH	231.00	\$784,271	\$784,271	
33	1st Group	Georgia Housing and Finance Authority	Lookout Mountain CSB S+CR	PH	230.50	\$260,668	\$260,668	
34	1st Group	Georgia Housing and Finance Authority	Middle Flint BHS S+CR	PH	229.00	\$182,228	\$182,228	
35	1st Group	Douglas County Community Services Board	Douglas County SHP	PH	227.50	\$105,764	\$105,764	
36	1st Group	Georgia Housing and Finance Authority	GHFA Statewide HMIS Renewal FY2021	HMIS	Middle	\$663,400	\$663,400	
37	1st Group	Georgia Housing and Finance Authority	Balance of State HMIS Grant FY2021	HMIS	Middle	\$100,003	\$100,003	
38	1st Group	Georgia Housing and Finance Authority	BoS CoC Coordinated Assessment Expansion FY 2021	SSO	Middle	\$200,000	\$200,000	
39	1st Group	Georgia Housing and Finance Authority	BoS CoC Coordinated Assessment FY 2021	SSO	Middle	\$189,176	\$189,176	
40	1st Group	Georgia Housing and Finance Authority	Pineland CSB S+CR	PH	225.00	\$173,081	\$173,081	
41	1st Group	Georgia Housing and Finance Authority	River Edge CSB S+CR_C	PH	225.00	\$996,659	\$996,659	
42	1st Group	Georgia Housing and Finance Authority	South GA CSB S+CR	PH	221.50	\$406,151	\$406,151	
43	1st Group	Gateway Behavioral Health Services	Brunswick Homeless Non-Custodial Disabled Men's Project	PH	220.25	\$434,985	\$434,985	
44	1st Group	New Horizons Community Service Board	HUD Rural Rapid Rehousing fy 2021	PH	216.50	\$98,295	\$98,295	
45	1st Group	Georgia Housing and Finance Authority	Oconee CSB S+CR2	PH	216.00	\$193,434	\$193,434	
46	1st Group	Dalton-Whitfield Community Development Corporation	PH SPC Case Manager	PH	213.25	\$31,679	\$31,679	
47	1st Group	City of Hinesville	Homeless Prevention Program RRH	PH	208.00	\$123,848	\$123,848	
48	1st Group	Advocates for Bartow's Children, Inc.	RRH Youth Project	PH	207.00	\$354,084	\$354,084	
49	1st Group	Georgia Housing and Finance Authority	McIntosh Trail CSB S+CR1	PH	206.50	\$390,180	\$390,180	
50	1st Group	Partnership Against Domestic Violence	PADV Gwinnett Housing Project	PH	205.00	\$617,576	\$617,576	
51	1st Group	Travelers Aid of Metropolitan Atlanta, Inc.	Gwinnett PSH 2021	PH	204.75	\$192,049	\$192,049	

2021 Project Scoring and Ranking

52	1st Group	Travelers Aid of Metropolitan Atlanta, Inc.	Gwinnett RRH 2021	PH	202.75	\$597,352	\$597,352	
53	1st Group	Project Community Connections, Inc.	PCCI Rapid Re-housing BoS	PH	202.00	\$240,478	\$240,478	
54	1st Group	Another Chance of Atlanta, Inc.	ACA PSH for Gwinnett County	PH	200.00	\$192,176	\$192,176	
55	1st Group	Georgia Housing and Finance Authority	CSB of Middle Georgia S+CR	PH	195.50	\$41,131	\$41,131	
56	1st Group	MUST Ministries, Inc.	MUST Ministries BoS CoC RRH	PH	193.50	\$121,704	\$121,704	
57	1st Group	Travelers Aid of Metropolitan Atlanta, Inc.	Douglas RRH 2021	PH	186.75	\$131,408	\$131,408	
58	1st Group	S.H.A.R.E. House, Inc.	S.H.A.R.E. House Rapid ReHousing	PH	180.00	\$167,897	\$167,897	
59	1st Group	Project Community Connections, Inc.	PCCI Rapid Re-Housing BoS2	PH	169.00	\$577,722	\$577,722	
60	1st Group	Macon-Bibb County Economic Opportunity Council, Inc.	HUD Rapid Rehousing Program 2021	PH	167.00	\$252,530	\$252,530	
61	1st Group	Citizens Against Violence, Inc.	Rapid Re-Housing DV-CoC	PH	165.00	\$271,846	\$271,846	
62	1st Group	Lowndes Associated Ministries to People, Inc.	Renewal Project Application FY2021	PH	139.50	\$154,706	\$154,706	
63	2nd Group	Safe Harbor Children's Shelter	STRIVE Rapid Re-Housing	PH	265.00	\$138,580	\$138,580	
64	3rd Group	Georgia Mountain Women's Center, Inc.	GMWC Rapid Rehousing Project	PH	136.00	\$127,380	\$178,092	Top scoring new project application with recommended increase to funding amount in order to get closer to the total amount of reallocation available* where the project will fall in Tier 1. Currently \$74,786 of the total reallocation amount (\$707,086) is still available (\$50,712 in Tier 1 & \$24,074 in Tier 2)
65	3rd Group	FaithBridge Foster Care, Inc.	FaithBridge Rapid Re-Housing Program	PH	97.00	\$504,920	\$528,994	New reallocated project - recommend increasing up to \$24,074 to align with reallocated amount available* (\$528,994) following adjustments to project budgets. Staff is still reviewing project budget and may adjust the total funding amount based on FMR and Budget line items. This project straddles the Tier 1 and Tier 2 funding line.
66	4th Group	Asian American Resource Foundation, Inc.	AARC Rapid Re-Housing 2021	PH	126.50	\$178,106	\$178,106	Moved to the bottom of Tier 2 due to performance issues. This project served 0 clients in the reporting period and spent \$0.
						\$19,430,352	\$19,505,138	
PH Bonus Projects (amount of bonus funding available is \$1,192,227)								
5th Group	n/a							
						\$0	\$0	
Domestic Violence Bonus Projects (amount of bonus funding available is \$3,576,680)								
67	6th Group	Tifton Judicial Circuit Shelter, Inc.	Ruth's Cottage Rapid Re-Housing	PH	95.00	\$130,000	\$130,000	Staff is still reviewing project budget and may adjust the total funding amount based on FMR and Budget line items. Proposing to submit under DV bonus, where HUD will determine funding source. The Standards, Rating, and Project Selection Committee is moving forward the recommendation to make adjustments to budgets and increase units requested, where appropriate, to utilize funding available.
68	6th Group	Northeast Georgia Council on Domestic Violence, Inc.	Rapid Rehousing	PH	74.00	\$119,010	\$119,010	Staff is still reviewing project budget and may adjust the total funding amount based on FMR and Budget line items. Proposing to submit under DV bonus, where HUD will determine funding source. The Standards, Rating, and Project Selection Committee is moving forward the recommendation to make adjustments to budgets and increase units requested, where appropriate, to utilize funding available.
						\$249,010	\$249,010	

1st Group	Regular Renewals
2nd Group	2019 New that are <1 year operation
3rd Group	New projects designated to utilize reallocated funds, if available
4th Group	Poor Performance Group
5th Group	New PH Bonus(N/A)
6th Group	New DV Bonus RRH &/or Joint TH & RRH Component
7th Group	New DV Bonus SSO-CE (N/A)

\$19,679,362 \$19,754,148

*\$707,086 reallocated funding available for Group 3

Not part of ARD (3% of Pro Rata Amount that is separate from amount available for projects)

		Georgia Department of Community Affairs	GA-501 CoC Planning Project Application FY 2021	CoC Planning		\$715,336	\$715,336	
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64 renewals (2 hmis, 2 ces, & 60 PSH/RRH projects)

TOTAL \$20,394,698 \$20,469,484

2021 Project Scoring and Ranking

Renewing 60 PH, 2 HMIS, & 2 Coord. Assessment (64 total)	\$18,798,052	
2 New RRH (from ARD through Reallocation)	<u>\$707,086</u>	available
	\$19,505,138	100% of ARD
 Final HUD Approved ARD (Annual Renewal Demand Amount)	 \$19,505,138	
Tier 1 Amount	\$18,798,052	
Tier 2 Amount	\$707,086	
Group 1 - Renewal PSH, RRH, HMIS, Coord Assess.	\$18,481,386	w/Adjustments
Group 2 - New 2019 (<1 yr operational)	\$138,580	
Group 3 - New project(s) with reallocated funds	\$707,086	full amount
Group 4 - Poor Performance Group	\$178,106	
Group 5 - New PH (Bonus funds)	\$0	(max allowed \$1,192,227)
Group 6 - New DV Bonus (Bonus funds)	<u>\$249,010</u>	(max allowed \$3,576,680)
	<u>\$19,754,168</u>	

GIW ARD - \$19,505,138

Tier 1 (100% funding available to CoC) - \$18,798,052

Tier 2 (difference between Tier 1 & max amount reallocation and CoC bonus) - \$707,086

Projected Reallocation amount - \$707,086

CoC Bonus (5%) - \$1,192,227

Estimated Tier 2 - \$1,899,313

DV Bonus (15%)
\$3,576,680

Planning (3%)
\$715,336

*There are 0 projects in Groups 5 and 7.

Projects that did not meet threshold and were not scored:

Priority	Group	Applicant Name	Project Sponsor/Program Name	Project Type	Score	Funds Requested (ARD)	Notes
Rejected	CoC Bonus	Good Samaritans Inn Phrase 2 and 3, Inc.	RRH & PSH (Did not meet threshold)	RRH & PSH	Not scored	\$470,182	Application submitted for ranking included RRH & PSH in one project. Application submitted later in e-snaps (after review deadline) was broken out by project type. The Board approved the rejection of all projects under applicant due to capacity concerns and an incomplete review application.
Rejected	CoC Bonus	Family Promise of White County, Inc.	Lead Me Home (Did not meet threshold)	Joint TH-RRH	Not scored	\$115,000	Project design did not meet parameters or CoC threshold for a Joint TH-RRH Component project. Narratives did not demonstrate a Housing First model, or that proposed population to be served would be homeless.

1E-5

Public Posting – Projects Rejected-Reduced

- Written Notice Projects Rejected
- Written Notice Project Reduced (Reallocated)
- Final New and Renewal Project Listing (publicly posted and email notice)

Tina Moore

From: John Shereikis
Sent: Friday, October 29, 2021 10:41 AM
To: shaun@fpwh.org; martie@fpwh.org
Cc: Tina Moore; Josh Gray
Subject: 2021 Balance of State Competition Results - Family Promise of White County

Dear Ms. Sosebee and Ms. Brooks,

Regretfully I am writing you to let you know that the Balance of State Continuum of Care will not be advancing your request for Joint TH-PH-RRH Component funds for Family Promise of White County, Inc. through the HUD Continuum of Care competition

This project did not meet threshold requirements and was not scored or ranked by the review team. Threshold eligibility issues centered on the following areas:

- Project design did not meet the parameters of a Joint Component TH-RRH project. Joint Component TH-RRH projects are required to have a housing first model, and the proposed project did not demonstrate that it would follow the housing first model. There were a number of rules for a participant to be able to access the program, and the application did not identify any of the listed barriers as not being an issue for entering the program or termination. In addition, the narrative indicated that not participating would be cause for termination from the program. Pages 14-15 of the 2021 Balance of State CoC Competition Policy states the following:

Additional Threshold Criteria for Joint TH and PH-RRH component projects are as follows:

- *Given the large number of sheltered and unsheltered homeless in the BoS CoC, Joint TH and PH-RRH component projects must serve people who meet the homeless definition under paragraphs (1), (2), and (4) of the definition of homelessness in 24 CFR 578.3.*
- *Joint component projects must:*
 - *Demonstrate that project will be low barrier and prioritize rapid placement and stabilization in permanent housing.*
 - *Use a Housing First approach with client-driven service models and a focus on helping people move to permanent housing as quickly as possible.*
 - *Have low-barriers to entry and accommodate people with possessions, partners, pets, or other needs.*
 - *Incorporate client-choice by helping participants find permanent housing based on their unique strengths, needs, preferences, and financial resources. Participants will choose when they are ready to exit the crisis housing portion of the project and move to permanent housing, with providers assisting participants with this move.*

- *Provide or connect participants to resources that help them improve their safety and well-being and achieve their goals.*
 - *Target and prioritize people experiencing homelessness with higher needs and who are most vulnerable.*
- In addition, the application did not demonstrate that the project would be much more than transitional housing. Understanding of the rapid re-housing component was not demonstrated, and the rental assistance requested for the rapid re-housing component of the project was only half the number of units as the transitional housing portion of the request.
 - The application did not demonstrate that the project would be limited to serving households meeting homeless eligibility requirements. Narratives indicated that people at risk of homelessness may be provided rental assistance, and that is not an eligible population for this program.

Other issues noted by application reviewers were that the narrative indicated there would be 3 months of assistance per household and it wasn't clear if the program would have an income requirement for participants. This also speaks to concerns about this project not utilizing a housing first model. There was also a concern about the proposed project meeting equal access and fair housing compliance. Projects that serve families must serve all families.

While the Balance of State Continuum of Care is unable to support funding from HUD for these projects at this time, we wish you every success in securing necessary funds to continue this and all of the other good work of your agency.

Should you have questions or concerns, please contact me at any time. You can also contact Josh Gray (404-327-6811 or Josh.Gray@dca.ga.gov) or Tina Moore (404-327-6870 or tina.moore@dca.ga.gov) for questions.

Sincerely,

John Shereikis



Learn more about our commitment to [fair housing](#).



John Shereikis
Interim Office Director
Georgia Department of Community Affairs
60 Executive Park South, NE
Atlanta, Georgia 30329

Direct 470-747-9331
John.Shereikis@dca.ga.gov

Tina Moore

From: John Shereikis
Sent: Friday, October 29, 2021 10:49 AM
To: Tina Moore
Subject: Fw: 2021 Balance of State Competition Results - Good Samaritan's Inn Phrase 2 and 3

Tina,

I cut and pasted your email address from what Josh sent me and didn't realize your address was typed wrong. Here's the email I sent.

Thank

John Shereikis

Interim Office Director

Georgia Department of Community Affairs

Direct 470-747-9331

John.Shereikis@dca.ga.gov



From: John Shereikis <John.Shereikis@dca.ga.gov>
Sent: Friday, October 29, 2021 10:45 AM
To: icofgeorgia@yahoo.com <icofgeorgia@yahoo.com>; pamturner211@gmail.com <pamturner211@gmail.com>
Cc: Shakelaturner.34@gmail.com <Shakelaturner.34@gmail.com>; [Josh Gray](mailto:Josh.Gray@dca.ga.gov) <Josh.Gray@dca.ga.gov>; tina.moore@dc.ga.gov <tina.moore@dc.ga.gov>
Subject: 2021 Balance of State Competition Results - Good Samaritan's Inn Phrase 2 and 3

Dear Ms. Turner:

Regretfully I am writing you to let you know that the Balance of State Continuum of Care will not be advancing your request for Permanent Supportive Housing and Rapid Re-Housing funds for Good Samaritan's Inn Phrase 2 and 3, Inc. through the HUD Continuum of Care competition.

This project did not meet threshold requirements and was not scored or ranked by the review team. Threshold eligibility issues centered on the following areas:

- Applicant did not demonstrate capacity to administer this grant. Financial information was not submitted. Applicants were required to submit the organization's most recent independent financial audit, or equivalent financial statement. Threshold criteria within the 2021 Georgia Balance of State CoC NOFO Competition Policy called for new project applications to demonstrate adequate capacity to administer the grant. In addition, the proposed match and leveraging was 100% volunteer staff.

- The application was incomplete, and there were no responses to the narratives within the application. A separate summary document did not respond to the information requested about the proposed project or demonstrate that the project would be serving households meeting homeless eligibility requirements. Pages 12-13 of the 2021 Balance of State CoC Policy states the following:

All agencies submitting an application for a new PSH, new RRH, new Joint TH and PH-RRH component, or SSO-CE project must submit a complete application package to the Department of Community Affairs. A complete application package includes:

- *The Review Application or SSO-CE proposal (as applicable) for new projects (including match/leveraging documentation and both required Addendum documents (CoC Competition Certification-Policy Addendum and BoS Competition Coordinated Entry System Policy Addendum) in each of the copies);*
- *The agency 501(c)(3), if applicable (the 501(c)(3) for any sub-recipients must also be attached);*
- *A current list of Board of Directors;*
- *The most recent independent financial audit, or equivalent financial statement; and*
- *A current 990 IRS Form: Return of Organization Exempt from Income Tax, if applicable.*

The application submitted for review combined Permanent Supportive Housing (PSH) and Rapid Re-Housing (RRH) into one project. HUD does not allow two project types to be combined. Staff did note that following the submission of the review application, two separate applications were submitted in e-snaps (PSH & RRH).

While the Balance of State Continuum of Care is unable to support funding from HUD for these projects at this time, we wish you every success in securing necessary funds to continue this and all of the other good work of your agency.

Should you have questions or concerns, please contact me at any time. You can also contact Josh Gray (404-327-6811 or Josh.Gray@dca.ga.gov) or Tina Moore (404-327-6870 or tina.moore@dca.ga.gov) for questions.

Sincerely,

John Shereikis



Learn more about our commitment to [fair housing](#).



John Shereikis
Interim Office Director
Georgia Department of Community Affairs
60 Executive Park South, NE
Atlanta, Georgia 30329

Direct 470-747-9331
John.Shereikis@dca.ga.gov

Tina Moore

From: Tina Moore
Sent: Friday, October 29, 2021 2:07 PM
To: Pamturn211@gmail.com
Cc: Josh Gray; Josh Gray; Shakelaturner.34@gmail.com; icofgeorgia@yahoo.com
Subject: FW: 2021 Balance of State Competition Results - Good Samaritan's Inn Phrase 2 and 3

Dear Ms. Turner,

I apologize for our confusion, but in the notice our office sent out this morning, I mistakenly provided an incorrect email address to our Interim Office Director. Please see the notice below.

Thank you,
Tina

From: John Shereikis <John.Shereikis@dca.ga.gov>
Sent: Friday, October 29, 2021 10:45 AM
To: icofgeorgia@yahoo.com <icofgeorgia@yahoo.com>; pamturner211@gmail.com <pamturner211@gmail.com>
Cc: Shakelaturner.34@gmail.com <Shakelaturner.34@gmail.com>; Josh Gray <Josh.Gray@dca.ga.gov>; tina.moore@dc.ga.gov <tina.moore@dc.ga.gov>
Subject: 2021 Balance of State Competition Results - Good Samaritan's Inn Phrase 2 and 3

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- The application was incomplete, and there were no responses to the narratives within the application. A separate summary document did not respond to the information requested about the proposed project or demonstrate that the project would be serving households meeting homeless eligibility requirements. Pages 12-13 of the 2021 Balance of State CoC Policy states the following:

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- *The Review Application or SSO-CE proposal (as applicable) for new projects (including match/leveraging documentation and both required Addendum documents (CoC Competition*

Certification-Policy Addendum and BoS Competition Coordinated Entry System Policy Addendum) in each of the copies);

- *The agency 501(c)(3), if applicable (the 501(c)(3) for any sub-recipients must also be attached);*
- *A current list of Board of Directors;*
- *The most recent independent financial audit, or equivalent financial statement; and*
- *A current 990 IRS Form: Return of Organization Exempt from Income Tax, if applicable.*

The application submitted for review combined Permanent Supportive Housing (PSH) and Rapid Re-Housing (RRH) into one project. HUD does not allow two project types to be combined. Staff did note that following the submission of the review application, two separate applications were submitted in e-snaps (PSH & RRH).

While the Balance of State Continuum of Care is unable to support funding from HUD for these projects at this time, we wish you every success in securing necessary funds to continue this and all of the other good work of your agency.

Should you have questions or concerns, please contact me at any time. You can also contact Josh Gray (404-327-6811 or Josh.Gray@dca.ga.gov) or Tina Moore (404-327-6870 or tina.moore@dca.ga.gov) for questions.

Sincerely,

John Shereikis



Learn more about our commitment to [fair housing](#).



John Shereikis
Interim Office Director
Georgia Department of Community Affairs
60 Executive Park South, NE
Atlanta, Georgia 30329

Direct 470-747-9331
John.Shereikis@dca.ga.gov

Tina Moore

From: Josh Gray
Sent: Friday, October 29, 2021 5:10 PM
To: Tonya Cureton Curry; Ogburn, Adam
Cc: Daphne M. Walker; John Shereikis; Tina Moore
Subject: Action Ministries/GHFA Rapid Re-Housing Notification of Reallocation
Attachments: 2021 BoS CoC Reallocation Amounts.pdf; 2021 CoC Project Application Ranking Summary - Tier 1 and Tier 2 Approved.pdf

Good afternoon,

Attached please find a chart showing the Balance of State CoC project grant where funding was reduced in order to reallocate funds to new projects, and the final ranking chart. Both were approved by the Board on October 27, 2021. Reductions for Action Ministries, Inc. (pending transfer to the Georgia Housing and Finance Authority) include the *Consolidated Balance of State Rapid Re-Housing* rapid re-housing project in the amount of \$707,086.

The elimination of this project (GA0296L4B012005) is in response the Georgia Housing and Finance Authority (GHFA) letting the CoC know that they would not be requesting renewal funding for this project in the 2021 CoC Competition (pending transfer). On August 6, 2021, Action Ministries, Inc. sent a letter relinquishing Grant No. GA0296L4B012005, and requested that it be transferred to the GHFA. GHFA has met with nonprofit agencies who have committed to serve as subrecipients of this project in order to support efforts for the project to become fully operational. GHFA has met and corresponded with the local HUD office and sent notice for the acceptance of the grant. GHFA is currently waiting for notice from the local HUD office in order to execute the contract.

This is the formal acknowledgement of non-renewal and notice of reallocation.

Thank you,
Josh



Learn more about our commitment to [fair housing](#).



Josh Gray
Continuum of Care Program Manager
Georgia Department of Community Affairs
60 Executive Park South, NE
Atlanta, Georgia 30329

Direct 404-327-6811
Josh.Gray@dca.ga.gov

August 6, 2021

Adrian M. Fields, Director
Atlanta Office of Community Planning and Development
U. S. Department of Housing and Urban Development
40 Marietta Street, NW, Five Points Plaza, 15th Floor
Atlanta, Georgia 30303-2806

REF: Request for Change in Grant Recipient
CoC Program Grant Number GA0296L4B011904

Dear Ms. Fields:

I am writing to relinquish the listed subject grant (and subsequent renewal grant) awarded to Action Ministries, Inc. under the 2019 Continuum of Care Competition. I am also requesting that this grant be transferred to Georgia Housing and Finance Authority.

- Action Ministries, Inc., Consolidated Balance of State Rapid Re-Housing, Grant Number GA0296L4B011904, \$689,866

Unfortunately, Action Ministries, Inc. had to discontinue this program. As such we were unable to implement this grant, but we are very interested in transferring this project so that people experiencing homelessness will be able to receive rapid re-housing through this project.

Thank you for your consideration of this proposal. Please contact me (770) 845-0485 or Adam.Ogburn@trui.com to discuss this proposal or if you have any questions.

Sincerely,

Adam T. Ogburn

Adam Ogburn, Board Chairman
Action Ministries, Inc.

Georgia BoS CoC Notice of Intent – Non-Renewal of Project

**Notice of Intent: Applicant will NOT be Submitting an Application for the Renewal of Project(s)
FY 2021 Georgia Balance of State Continuum of Care**

Please complete the entire form and complete only one form per agency. Please submit this document along with a letter from the Renewal Applicant (on agency letterhead) by email as soon as possible to Tina Moore at BosMonitoring@dca.ga.gov. Call (404) 327-6870 with any questions.

Section 1. Agency and Grant Information

Legal Grant Recipient: Georgia Housing Finance Authority	
Senior Agency Contact: Tonya Cureton Curry	
Senior Contact Phone: 404.679.4840	Email:tonya.curry@dca.ga.gov
Primary Application Contact:John Shereikis	
Primary Application Contact Phone:404.678.4840	Email:john.shereikis@dca.ga.gov

In the following section, list all projects funded through the Balance of State CoC in which your agency directly administers (as the formal Applicant) that you will **NOT** be submitting a Renewal Application to request renewal funds to continue operations. Please note that once Renewal project applications are reviewed and scored by the review team, Renewal projects that were not scored cannot be added back into the project list. In addition, once a renewal project loses funding, that project cannot come back into future competition as a new project.

Name of project: Consolidated Balance of State Rapid Re-Housing	Renewing Grant #: GA0296L4B012005
	Current Contract Operating Year: 2020
Name of project:	Renewing Grant #:
	Current Contract Operating Year:
Name of project:	Renewing Grant #:
	Current Contract Operating Year:
If more than one project is listed, are these projects under the same recipient (formal Applicant)? Yes <input type="checkbox"/> No <input checked="" type="checkbox"/>	
Does your agency propose to let the listed project(s) expire without submitting a Renewal Application in the 2021 Continuum of Care Competition through the Balance of State CoC? Yes <input checked="" type="checkbox"/> No <input type="checkbox"/>	
If Yes, please explain. Our goal was only to Temporarily administer the grant until a suitable replacement was found. In absence of a suitable replacement we will not be renewing this grant.	
For projects not coming in for renewal, will your agency be working to assist clients that are being served in the project(s) transition to permanent housing? Yes <input checked="" type="checkbox"/> No <input type="checkbox"/>	

Does your agency understand that once Renewal project applications are reviewed and scored by the review team, Renewal projects that were not scored cannot be added back into the project list? And does your agency understand that once a renewal project loses funding, that project cannot come back into future competition as a new project?

Yes No

Assurances

To the best of my knowledge and belief, all information noted above is true and correct.

Authorized Representative Name: (please print)	Tonya Cureton Curry
Title:	Deputy Executive Director
Phone:	404.679.4940
Email:	Tonya.curry@dca.ga.gov
Signature of Authorized Representative:  tonya curry [Nov 12, 2021 13:50 EST]	
Date:	11/12/2021

2021 Balance of State Reallocation Amounts

Applicant Name	Project Name	Grant Number	Expiration Year	Project Component	Leasing	Rental Assistance	Supportive Services	Operating Costs	HMIS	Admin	FMR or Actual Rent	SRO Units	0 BR Units	1 BR Units	2 BR Units	3 BR Units	4 BR Units	5 BR Units	6+ BR Units	Total Units	Total ARA	
Action Ministries, Inc.	Consolidated Balance of State Rapid Re-Housing	GA0296L4B012005	2022	PH	\$0	\$540,960	\$138,227	\$0	\$0	\$27,899	FMR	0	0	3	14	25	0	0	0	42	\$707,086	

There is one project proposed for reallocation. The Action Ministries, Inc. project is pending transfer to Georgia Housing and Finance Authority (GHFA). Following HUD approval of the transfer, GHFA will be working with subrecipients to fully implement the project, and GHFA is working with the State PHA to subsidize the project with EHV Vouchers to for participants that are eligible and to prevent a break in service. GHFA is opting not to request renewal funding under the 2021 CoC Competition.

AARC Rapid Re-Housing 2021 is placed at the bottom of Tier 2 due to poor performance

**2021 Georgia Balance of State Continuum of Care Project Application Priority Ranking
Tier 1 and Tier 2 - with Planning Grant (10/27/21)**

Ranking	Project Type	Name of Project Applicant	Project Sponsor/Project Name	Funding Request	Cumulative Balance for Funding	
Renewing PSH & PH project applications were scored & ranked using the same scoring criteria. Projects were then grouped and ranked in the following order: Group 1 -Renewing PSH & PH projects currently housing people without significant capacity or performance issues, HMIS, Coord Assessment projects, & operational renewal projects transferred in the last 12-months; Group 2 - New RRH and PSH awarded in 2019 competition (not operational for a year); Group 3 - New projects designated to utilize reallocated funds; Group 4 - Renewal PSH and RRH determined to be significantly underperforming or operating under capacity; Group 5 - New CoC PH Bonus; Group 6 - New DV Bonus housing projects; & Group 7 - New DV Bonus SSO-CE. Higher scoring projects were placed in the CoC's Tier 1 representing the top 100% of the Annual Renewal Amount (ARA) minus the reallocated amount. Group 3 and Group 4 projects that scored lower fell into the bottom of the of the BoS CoC's ARA (a/k/a Annual Renewal Demand or ARD).						
1	PH	Georgia Housing and Finance Authority	Caring Works BoS S+CR	\$723,973	\$723,973	Tier 1
2	PH	Georgia Housing and Finance Authority	MUST Ministries BOS S+CR	\$265,072	\$989,045	1
3	PH	Georgia Housing and Finance Authority	Advantage BHS BOS S+CR_C	\$353,086	\$1,342,131	
4	PH	Georgia Housing and Finance Authority	New Horizons CSB BoS S+CR2	\$227,329	\$1,569,460	
5	PH	Georgia Housing and Finance Authority	Advantage BHS S+CR4 - BoS	\$149,208	\$1,718,668	
6	PH	Georgia Housing and Finance Authority	Travelers Aid S+CR3	\$169,572	\$1,888,240	
7	PH	Georgia Housing and Finance Authority	Viewpoint Health S+CR2	\$552,954	\$2,441,194	
8	PH	MUST Ministries, Inc.	Cherokee County PSH-PH Case Management	\$71,904	\$2,513,098	
9	PH	Georgia Housing and Finance Authority	Carrlton Housing Authority S+CR	\$446,935	\$2,960,033	
10	PH	Georgia Housing and Finance Authority	Georgia Mountain Women's Center S+CR	\$132,202	\$3,092,235	
11	PH	Georgia Housing and Finance Authority	AVITA S+CR_C	\$289,858	\$3,382,093	
12	PH	Georgia Housing and Finance Authority	Highland Rivers CSB S+CR_C	\$273,305	\$3,655,398	
13	PH	Georgia Housing and Finance Authority	Travelers Aid of Metropolitan Atlanta S+CR_C	\$445,644	\$4,101,042	
14	PH	Georgia Housing and Finance Authority	Highland Rivers S+CR3	\$279,863	\$4,380,905	
15	PH	Another Chance of Atlanta, Inc.	ACA PSH for Clayton County	\$140,306	\$4,521,211	
16	PH	Georgia Housing and Finance Authority	Gateway BHS S+CR	\$697,905	\$5,219,116	
17	PH	Georgia Housing and Finance Authority	South GA CSB S+CR2	\$167,170	\$5,386,286	
18	PH	Georgia Housing and Finance Authority	New Horizons CSB BoS S+CR	\$77,248	\$5,463,534	
19	PH	Georgia Housing and Finance Authority	Douglas CSB S+CR4	\$345,622	\$5,809,156	
20	PH	Georgia Housing and Finance Authority	AVITA Community Partners S+CR	\$155,207	\$5,964,363	
21	PH	Georgia Housing and Finance Authority	Dalton Whitfield CDC S+CR_C	\$313,493	\$6,277,856	Tier 1
22	PH	New Horizons Community Service Board	Red Hill Adaptive Group Residence fy2021	\$58,951	\$6,336,807	1
23	PH	Georgia Housing and Finance Authority	Albany CSB S+CR_C	\$381,789	\$6,718,596	
24	PH	AIDS Athens	AIDS Athens PSHP	\$75,164	\$6,793,760	
25	PH	Georgia Housing and Finance Authority	Oconee CSB S+CR	\$89,130	\$6,882,890	
26	PH	Georgia Housing and Finance Authority	Viewpoint S+CR_C	\$600,580	\$7,483,470	
27	PH	Georgia Housing and Finance Authority	Unison BHS S+CR	\$386,081	\$7,869,551	
28	PH	Georgia Housing and Finance Authority	Douglas CSB S+CR2	\$758,440	\$8,627,991	
29	PH	Georgia Housing and Finance Authority	McIntosh Trail CSB S+CR2	\$318,981	\$8,946,972	
30	PH	Georgia Housing and Finance Authority	McIntosh Trail CSB S+CR3	\$210,700	\$9,157,672	
31	PH	Georgia Housing and Finance Authority	Union Mission S+C T	\$77,213	\$9,234,885	
32	PH	Georgia Housing and Finance Authority	River Edge CSB S+CR_C2	\$784,271	\$10,019,156	
33	PH	Georgia Housing and Finance Authority	Lookout Mountain CSB S+CR	\$260,668	\$10,279,824	
34	PH	Georgia Housing and Finance Authority	Middle Flint BHS S+CR	\$182,228	\$10,462,052	
35	PH	Douglas County Community Services Board	Douglas County SHP	\$105,764	\$10,567,816	
36	HMIS	Georgia Housing & Finance Authority	GHFA Statewide HMIS Renewal FY2019	\$663,400	\$11,231,216	
37	SSO	Georgia Housing & Finance Authority	BoS CoC Coordinated Assessment FY 2019	\$100,003	\$11,331,219	
38	HMIS	Georgia Housing and Finance Authority	Balance of State HMIS Grant FY2019	\$200,000	\$11,531,219	Tier 1
39	SSO	Georgia Housing and Finance Authority	BoS CoC Coordinated Assessment Expansion FY2021	\$189,176	\$11,720,395	1
40	PH	Georgia Housing and Finance Authority	Pineland CSB S+CR	\$173,081	\$11,893,476	
41	PH	Georgia Housing and Finance Authority	River Edge CSB S+CR_C	\$996,659	\$12,890,135	
42	PH	Georgia Housing and Finance Authority	South GA CSB S+CR	\$406,151	\$13,296,286	
43	PH	Gateway Behavioral Health Services	Brunswick Homeless Non-Custodial Disabled Men's Project	\$434,985	\$13,731,271	
44	PH	New Horizons Community Service Board	HUD Rural Rapid Rehousing fy 2021	\$98,295	\$13,829,566	
45	PH	Georgia Housing and Finance Authority	Oconee CSB S+CR2	\$193,434	\$14,023,000	
46	PH	Dalton-Whitfield Community Development Corporation	PH SPC Case Manager	\$31,679	\$14,054,679	
47	PH	City of Hinesville	Homeless Prevention Program RRH	\$123,848	\$14,178,527	
48	PH	Advocates for Bartow's Children, Inc.	RRH Youth Project	\$354,084	\$14,532,611	
49	PH	Georgia Housing and Finance Authority	McIntosh Trail CSB S+CR1	\$390,180	\$14,922,791	Tier 1
50	PH	Partnership Against Domestic Violence	PADV Gwinnett Housing Project	\$617,576	\$15,540,367	1
51	PH	Travelers Aid of Metropolitan Atlanta, Inc.	Gwinnett PSH 2021	\$192,049	\$15,732,416	
52	PH	Travelers Aid of Metropolitan Atlanta, Inc.	Gwinnett RRH 2021	\$597,352	\$16,329,768	
53	PH	Project Community Connections, Inc.	PCCI Rapid Re-housing BoS	\$240,478	\$16,570,246	
54	PH	Another Chance of Atlanta, Inc.	ACA PSH for Gwinnett County	\$192,176	\$16,762,422	
55	PH	Georgia Housing and Finance Authority	CSB of Middle Georgia S+CR	\$41,131	\$16,803,553	
56	PH	MUST Ministries, Inc.	MUST Ministries BoS CoC RRH	\$121,704	\$16,925,257	
57	PH	Travelers Aid of Metropolitan Atlanta, Inc.	Douglas RRH 2021	\$131,408	\$17,056,665	
58	PH	S.H.A.R.E. House, Inc.	S.H.A.R.E. House Rapid ReHousing	\$167,897	\$17,224,562	
59	PH	Project Community Connections, Inc.	PCCI Rapid Re-Housing BoS2	\$577,722	\$17,802,284	
60	PH	Macon-Bibb County Economic Opportunity Council, Inc.	HUD Rapid Rehousing Program 2021	\$252,530	\$18,054,814	
61	PH	Citizens Against Violence, Inc.	Rapid Re-Housing DV-CoC	\$271,846	\$18,326,660	Tier 1
62	PH	Lowndes Associated Ministries to People, Inc.	Renewal Project Application FY2021	\$154,706	\$18,481,366	1
63	PH	Safe Harbor Children's Shelter	STRIVE Rapid Re-Housing	\$138,580	\$18,619,946	
64	Realloc.	Georgia Mountain Women's Center, Inc.	GMWC Rapid Rehousing Project	\$178,092	\$18,798,038	
65	Realloc.	FaithBridge Foster Care, Inc.	FaithBridge Rapid Re-Housing Program	\$528,994	\$19,327,032	Tier 1
66	PH	Asian American Resource Foundation, Inc.	AARC Rapid Re-Housing 2021	\$178,106	\$19,505,138	2
67	DV Bonus	Tifton Judicial Circuit Shelter, Inc.	Ruth's Cottage Rapid Re-Housing	\$130,000	\$19,635,138	
68	DV Bonus	Northeast Georgia Council on Domestic Violence, Inc.	Rapid Rehousing	\$119,010	\$19,754,148	
Rejected	CoC Bonus	Good Samaritans Inn Phrase 2 and 3, Inc.	RRH & PSH (Did not meet threshold)	\$0	\$19,754,148	Tier 1
Rejected	CoC Bonus	Family Promise of White County, Inc.	Lead Me Home (Did not meet threshold)	\$0	\$19,754,148	2
N/A	Planning	Georgia Department of Community affairs	CoC Planning Project Application FY2021	\$715,336	\$20,469,484	

*Pending budget corrections, new project funding request amounts are subject to change.

Tina Moore

From: Tina Moore
Sent: Friday, October 29, 2021 12:40 PM
To: HAD Office of Homeless & Special Needs
Subject: Georgia BoS 2021 Continuum of Care Competition - Applicant Notification of Project Ranking
Attachments: 2021 CoC Project Application Ranking Summary - Tier 1 and Tier 2 Approved.pdf

Good afternoon 2021 Balance of State CoC Applicants,

By now all direct applicant agencies should have received individualized results for new and renewal projects submitted under the 2021 Balance of State Continuum of Care Competition. We had conference calls with the CoC Review Teams on October 13th and 14th, and the scoring results and/or threshold results have been sent to each applicant agency. If you do not see that you have received your results, please contact me.

Attached please find the final Priority Chart showing the project ranking results approved by the Balance of State CoC Board on October 27, 2021, following approval by the Standards, Rating, and Project Selection Committee on October 21, 2021. This information is also posted on DCA's web page at: <https://www.dca.ga.gov/safe-affordable-housing/homeless-special-needs-housing/georgia-balance-state-continuum-care/2021>. Please note that there are budget corrections pending for some of the new projects, and the final ranking chart will be posted once all corrections are made. This will not impact the ranking.

As noted in the NOFO, HUD may issue more than one conditional funding announcement with the criteria set forth in Section VII. of the NOFO. HUD will select new and renewal project applications in Tier 1 in accordance with the criteria set forth in Section II.B.11.a and b of the NOFO, and the CoC Application score and the project application score(s) will determine which projects in Tier 2 will be conditionally selected for award. For projects that ranked close to the funding cutoff for Tier 1, any changes as a result of funding availability or FMR adjustments for projects with rental assistance creates the possibility that the funding line could move, which could move the line between Tier 1 and Tier 2. We hope this won't happen, but we do want agencies to be aware of the possibility.

After HUD review, depending on availability of funding, and in accordance with the selection criteria outlined in the NOFO, we'll find out if the Balance of State CoC will receive awards for Tier 2 projects. Please remember that projects in Tier 2 that pass HUD's eligibility and threshold review will be re-scored using the criteria in Section II.B.11.b of the HUD NOFO (page 14). As indicated in the NOFO, HUD will select projects in order of point value until there are no more funds available. In the case of a tie, HUD will fund the projects in the order of CoC application score. In case there is still a tie, HUD will select the project from the CoC that has the highest score on the rating factors described in Section II.B.11.b. The NOFO can be found at: <https://www.grants.gov/web/grants/search-grants.html?keywords=continuum%20of%20care>.

The next steps are:

- Our staff has sent notice to renewal applicants requesting corrections and adjustments required within e-snaps.
- Our staff will be in contact with new applicants regarding corrections and adjustments required within e-snaps.

Should you have questions, please contact me (tina.moore@dca.ga.gov) or Josh Gray at (Josh.Gray@dca.ga.gov)

Thank you,
Tina

**2021 Georgia Balance of State Continuum of Care Project Application Priority Ranking
Tier 1 and Tier 2 - with Planning Grant (10/27/21)**

Ranking	Project Type	Name of Project Applicant	Project Sponsor/Project Name	Funding Request	Cumulative Balance for Funding	
Renewing PSH & PH project applications were scored & ranked using the same scoring criteria. Projects were then grouped and ranked in the following order: Group 1 -Renewing PSH & PH projects currently housing people without significant capacity or performance issues, HMIS, Coord Assessment projects, & operational renewal projects transferred in the last 12-months; Group 2 - New RRH and PSH awarded in 2019 competition (not operational for a year); Group 3 - New projects designated to utilize reallocated funds; Group 4 - Renewal PSH and RRH determined to be significantly underperforming or operating under capacity; Group 5 - New CoC PH Bonus; Group 6 - New DV Bonus housing projects; & Group 7 - New DV Bonus SSO-CE. Higher scoring projects were placed in the CoC's Tier 1 representing the top 100% of the Annual Renewal Amount (ARA) minus the reallocated amount. Group 3 and Group 4 projects that scored lower fell into the bottom of the of the BoS CoC's ARA (a/k/a Annual Renewal Demand or ARD).						
1	PH	Georgia Housing and Finance Authority	Caring Works BoS S+CR	\$723,973	\$723,973	Tier 1
2	PH	Georgia Housing and Finance Authority	MUST Ministries BOS S+CR	\$265,072	\$989,045	1
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23	PH	Georgia Housing and Finance Authority	Albany CSB S+CR_C	\$381,789	\$6,718,596	
24	PH	AIDS Athens	AIDS Athens PSHP	\$75,164	\$6,793,760	
25	PH	Georgia Housing and Finance Authority	Oconee CSB S+CR	\$89,130	\$6,882,890	
26	PH	Georgia Housing and Finance Authority	Viewpoint S+CR_C	\$600,580	\$7,483,470	
27	PH	Georgia Housing and Finance Authority	Unison BHS S+CR	\$386,081	\$7,869,551	
28	PH	Georgia Housing and Finance Authority	Douglas CSB S+CR2	\$758,440	\$8,627,991	
29	PH	Georgia Housing and Finance Authority	McIntosh Trail CSB S+CR2	\$318,981	\$8,946,972	
30	PH	Georgia Housing and Finance Authority	McIntosh Trail CSB S+CR3	\$210,700	\$9,157,672	
31	PH	Georgia Housing and Finance Authority	Union Mission S+C T	\$77,213	\$9,234,885	
32	PH	Georgia Housing and Finance Authority	River Edge CSB S+CR_C2	\$784,271	\$10,019,156	
33	PH	Georgia Housing and Finance Authority	Lookout Mountain CSB S+CR	\$260,668	\$10,279,824	
34	PH	Georgia Housing and Finance Authority	Middle Flint BHS S+CR	\$182,228	\$10,462,052	
35	PH	Douglas County Community Services Board	Douglas County SHP	\$105,764	\$10,567,816	
36	HMIS	Georgia Housing & Finance Authority	GHFA Statewide HMIS Renewal FY2019	\$663,400	\$11,231,216	
37	SSO	Georgia Housing & Finance Authority	BoS CoC Coordinated Assessment FY 2019	\$100,003	\$11,331,219	
38	HMIS	Georgia Housing and Finance Authority	Balance of State HMIS Grant FY2019	\$200,000	\$11,531,219	Tier 1
39	SSO	Georgia Housing and Finance Authority	BoS CoC Coordinated Assessment Expansion FY2021	\$189,176	\$11,720,395	1
40	PH	Georgia Housing and Finance Authority	Pineland CSB S+CR	\$173,081	\$11,893,476	
41	PH	Georgia Housing and Finance Authority	River Edge CSB S+CR_C	\$996,659	\$12,890,135	
42	PH	Georgia Housing and Finance Authority	South GA CSB S+CR	\$406,151	\$13,296,286	
43	PH	Gateway Behavioral Health Services	Brunswick Homeless Non-Custodial Disabled Men's Project	\$434,985	\$13,731,271	
44	PH	New Horizons Community Service Board	HUD Rural Rapid Rehousing fy 2021	\$98,295	\$13,829,566	
45	PH	Georgia Housing and Finance Authority	Oconee CSB S+CR2	\$193,434	\$14,023,000	
46	PH	Dalton-Whitfield Community Development Corporation	PH SPC Case Manager	\$31,679	\$14,054,679	
47	PH	City of Hinesville	Homeless Prevention Program RRH	\$123,848	\$14,178,527	
48	PH	Advocates for Bartow's Children, Inc.	RRH Youth Project	\$354,084	\$14,532,611	
49	PH	Georgia Housing and Finance Authority	McIntosh Trail CSB S+CR1	\$390,180	\$14,922,791	Tier 1
50	PH	Partnership Against Domestic Violence	PADV Gwinnett Housing Project	\$617,576	\$15,540,367	1
51	PH	Travelers Aid of Metropolitan Atlanta, Inc.	Gwinnett PSH 2021	\$192,049	\$15,732,416	
52	PH	Travelers Aid of Metropolitan Atlanta, Inc.	Gwinnett RRH 2021	\$597,352	\$16,329,768	
53	PH	Project Community Connections, Inc.	PCCI Rapid Re-housing BoS	\$240,478	\$16,570,246	
54	PH	Another Chance of Atlanta, Inc.	ACA PSH for Gwinnett County	\$192,176	\$16,762,422	
55	PH	Georgia Housing and Finance Authority	CSB of Middle Georgia S+CR	\$41,131	\$16,803,553	
56	PH	MUST Ministries, Inc.	MUST Ministries BoS CoC RRH	\$121,704	\$16,925,257	
57	PH	Travelers Aid of Metropolitan Atlanta, Inc.	Douglas RRH 2021	\$131,408	\$17,056,665	
58	PH	S.H.A.R.E. House, Inc.	S.H.A.R.E. House Rapid ReHousing	\$167,897	\$17,224,562	
59	PH	Project Community Connections, Inc.	PCCI Rapid Re-Housing BoS2	\$577,722	\$17,802,284	
60	PH	Macon-Bibb County Economic Opportunity Council, Inc.	HUD Rapid Rehousing Program 2021	\$252,530	\$18,054,814	
61	PH	Citizens Against Violence, Inc.	Rapid Re-Housing DV-CoC	\$271,846	\$18,326,660	Tier 1
62	PH	Lowndes Associated Ministries to People, Inc.	Renewal Project Application FY2021	\$154,706	\$18,481,366	1
63	PH	Safe Harbor Children's Shelter	STRIVE Rapid Re-Housing	\$138,580	\$18,619,946	
64	Realloc.	Georgia Mountain Women's Center, Inc.	GMWC Rapid Rehousing Project	\$178,092	\$18,798,038	
65	Realloc.	FaithBridge Foster Care, Inc.	FaithBridge Rapid Re-Housing Program	\$528,994	\$19,327,032	Tier 1
66	PH	Asian American Resource Foundation, Inc.	AARC Rapid Re-Housing 2021	\$178,106	\$19,505,138	2
67	DV Bonus	Tifton Judicial Circuit Shelter, Inc.	Ruth's Cottage Rapid Re-Housing	\$130,000	\$19,635,138	
68	DV Bonus	Northeast Georgia Council on Domestic Violence, Inc.	Rapid Rehousing	\$119,010	\$19,754,148	
Rejected	CoC Bonus	Good Samaritans Inn Phrase 2 and 3, Inc.	RRH & PSH (Did not meet threshold)	\$0	\$19,754,148	Tier 1
Rejected	CoC Bonus	Family Promise of White County, Inc.	Lead Me Home (Did not meet threshold)	\$0	\$19,754,148	2
N/A	Planning	Georgia Department of Community affairs	CoC Planning Project Application FY2021	\$715,336	\$20,469,484	

*Pending budget corrections, new project funding request amounts are subject to change.

LOCAL GOVERNMENT ASSISTANCE
Providing resources, tools, and technical assistance to cities, counties, and local authorities to help strengthen communities

COMMUNITY & ECONOMIC DEVELOPMENT
Connecting communities to funding sources to help build capacity and encourage economic development while honoring the community's past through historic preservation

SAFE & AFFORDABLE HOUSING
Helping communities meet housing needs and connecting people with housing assistance

2021 Competition

Basic Info

September 14, 2021 - The FY 2021 Georgia Balance of State CoC Competition is now open. The Georgia Balance of State CoC Board of Directors is seeking applications for eligible renewal and new projects as outlined in the policy and related materials listed below. All prospective 2021 applicants, new and renewal, may review full details of the 2021 application requirements as they are released on this page.

The Georgia Department of Community Affairs, as Collaborative Applicant for the Balance of State CoC, is committed to providing all persons with equal access to its services, programs, activities, education and employment regardless of race, color, national origin, religion, sex, familial status, disability or age. Additional information can be found on DCA's Fair Housing Statement page at <https://dca.ga.gov/fairhousing>. For a reasonable accommodation or if you need an alternative format or language, please contact Tina Moore at: 404-327-6870 or email fairhousing@dca.ga.gov.

2021 Balance of State Continuum of Care Application Documents

- 2021 Balance of State Continuum of Care Application (estimated posting 11/12/21)
- 2021 Balance of State Continuum of Care Project Priority Listing (estimated posting 11/12/21)
- [2021 Balance of State Continuum of Care Project Ranking Chart](#)

BoS CoC Policy

- [2021 Georgia BoS CoC NOFA Competition Policy - Includes DEADLINES](#)
- [Outline of Overarching Policy Priorities - Highlighted in 2021 NOFO](#)
- [2021 BoS Project Commitment to Housing First - Low Barrier](#)

BoS CoC Webinars

- [2021 GA BoS CoC Renewal Applicant Webinar - September 17th \(10:00 AM\) & 20th \(1:00 PM\), 2021](#)
- [2021 GA BoS CoC NEW Applicant Webinar - September 17th \(1:00 PM\) & 22nd \(10:00 AM\), 2021](#) - Registration Links in the Competition Policy

 Main menu

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- 2021 Balance of State Continuum of Care Project Priority Listing (estimated posting 11/12/21)
- [2021 Balance of State Continuum of Care Project Ranking Chart \(/sites/default/files/2021_coc_project_application_ranking_summary_-_tier_1_and_tier_2_approved_0.pdf\)](/sites/default/files/2021_coc_project_application_ranking_summary_-_tier_1_and_tier_2_approved_0.pdf)

BoS CoC Policy

- [2021 Georgia BoS CoC NOFA Competition Policy - Includes DEADLINES \(/sites/default/files/2021_georgia_bos_coc_nofo_competition_policy.pdf\)](/sites/default/files/2021_georgia_bos_coc_nofo_competition_policy.pdf)
- [Outline of Overarching Policy Priorities Highlighted in 2021 NOFO \(/sites/default/files/overarching_policy_priorities_highlighted_in_2021_nofo.pdf\)](/sites/default/files/overarching_policy_priorities_highlighted_in_2021_nofo.pdf)
- [2021 BoS Project Commitment to Housing First - Low Barrier \(/sites/default/files/2021_bos_project_commitment_-_housing_first-low_barrier_review.pdf\)](/sites/default/files/2021_bos_project_commitment_-_housing_first-low_barrier_review.pdf)

BoS CoC Webinars

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Proposal Outline, Application Documents, and Supplements

- [2021 Balance of State CoC Proposal Outline \(/sites/default/files/2021_balance_of_state_coc_proposal_outline.docx\)](/sites/default/files/2021_balance_of_state_coc_proposal_outline.docx)
- [2021 BoS CoC NEW Project Review Application \(/sites/default/files/2021_bos_coc_new_project_review_application.docx\)](/sites/default/files/2021_bos_coc_new_project_review_application.docx)
- [2021 Balance of State CoC Competition Certification-Policy Addendum \(/sites/default/files/fy2021_bos_coc_certification-policy_addendum.docx\)](/sites/default/files/fy2021_bos_coc_certification-policy_addendum.docx)
- [2021 Balance of State CoC Coordinated Entry Policy Addendum \(/sites/default/files/fy2021_bos_coc_coordinated_entry_policy_addendum.docx\)](/sites/default/files/fy2021_bos_coc_coordinated_entry_policy_addendum.docx)
- [2021 BoS CoC Notice of Intent 2021 PSH Change to DedicatedPLUS \(Renewals ONLY\) \(/sites/default/files/ga_bos_coc_noi_-_2021_psh_change_to_dedicatedplus.docx\)](/sites/default/files/ga_bos_coc_noi_-_2021_psh_change_to_dedicatedplus.docx)
- [2021 BoS CoC Notice of Intent 2021 Grant Consolidation \(Renewals ONLY\) \(/sites/default/files/ga_bos_coc_noi_-_2021_grant_consolidation.docx\)](/sites/default/files/ga_bos_coc_noi_-_2021_grant_consolidation.docx)
- [2021 BoS CoC Notice of Intent 2021 Non-Renewal of Project \(/sites/default/files/ga_bos_coc_noi_-_2021_non-renewal_of_project.docx\)](/sites/default/files/ga_bos_coc_noi_-_2021_non-renewal_of_project.docx)
- [2021 BoS CoC Renewal Project Review Application \(/sites/default/files/2021_bos_coc_renewal_project_review_application.docx\)](/sites/default/files/2021_bos_coc_renewal_project_review_application.docx)
- [2021 Renewal Project Equity Data \(Renewals ONLY\)](#)  (updated)

Project Scoring Criteria and Forms

- [2021 Georgia BoS CoC Renewal Performance - CoC Priority Scoring Criteria \(/sites/default/files/2021_ga_bos_coc_renewal_performance_priority_scoring_criteria.pdf\)](/sites/default/files/2021_ga_bos_coc_renewal_performance_priority_scoring_criteria.pdf)
- [2021 BoS CoC Renewal Review Team Scoring Form \(/sites/default/files/2021_bos_coc_renewal_review_team_scoring_form.pdf\)](/sites/default/files/2021_bos_coc_renewal_review_team_scoring_form.pdf)
- [2021 Georgia BoS CoC New Project Scoring Form \(/sites/default/files/2021_georgia_bos_coc_new_project_scoring_form.pdf\)](/sites/default/files/2021_georgia_bos_coc_new_project_scoring_form.pdf)

Related Links:

[HUD FY 2021 Continuum of Care Program Competition](#)

[HUD CoC Program Competition: e-snaps Resources](#)

[Grants.gov: FR-6500-N-25 Notice of Funding Opportunity - FY 2021 CoC Competition](#)

Documents



Forms (/node/2174/documents/10)



Publications
(/node/2174/documents/11)



Presentations
(/node/2174/documents/2083)



Awards (/node/2174/documents/2084)



Applications (/node/2174/documents/2091)

1E-5a

Public Posting – Projects Accepted

- Applicant email notification of project ranking
- Public email notification of project ranking
- New and Renewal Project Listing
- Posting Evidence

Tina Moore

From: Tina Moore
Sent: Friday, October 29, 2021 12:40 PM
To: HAD Office of Homeless & Special Needs
Subject: Georgia BoS 2021 Continuum of Care Competition - Applicant Notification of Project Ranking
Attachments: 2021 CoC Project Application Ranking Summary - Tier 1 and Tier 2 Approved.pdf

Good afternoon 2021 Balance of State CoC Applicants,

By now all direct applicant agencies should have received individualized results for new and renewal projects submitted under the 2021 Balance of State Continuum of Care Competition. We had conference calls with the CoC Review Teams on October 13th and 14th, and the scoring results and/or threshold results have been sent to each applicant agency. If you do not see that you have received your results, please contact me.

Attached please find the final Priority Chart showing the project ranking results approved by the Balance of State CoC Board on October 27, 2021, following approval by the Standards, Rating, and Project Selection Committee on October 21, 2021. This information is also posted on DCA's web page at: <https://www.dca.ga.gov/safe-affordable-housing/homeless-special-needs-housing/georgia-balance-state-continuum-care/2021>. Please note that there are budget corrections pending for some of the new projects, and the final ranking chart will be posted once all corrections are made. This will not impact the ranking.

As noted in the NOFO, HUD may issue more than one conditional funding announcement with the criteria set forth in Section VII. of the NOFO. HUD will select new and renewal project applications in Tier 1 in accordance with the criteria set forth in Section II.B.11.a and b of the NOFO, and the CoC Application score and the project application score(s) will determine which projects in Tier 2 will be conditionally selected for award. For projects that ranked close to the funding cutoff for Tier 1, any changes as a result of funding availability or FMR adjustments for projects with rental assistance creates the possibility that the funding line could move, which could move the line between Tier 1 and Tier 2. We hope this won't happen, but we do want agencies to be aware of the possibility.

After HUD review, depending on availability of funding, and in accordance with the selection criteria outlined in the NOFO, we'll find out if the Balance of State CoC will receive awards for Tier 2 projects. Please remember that projects in Tier 2 that pass HUD's eligibility and threshold review will be re-scored using the criteria in Section II.B.11.b of the HUD NOFO (page 14). As indicated in the NOFO, HUD will select projects in order of point value until there are no more funds available. In the case of a tie, HUD will fund the projects in the order of CoC application score. In case there is still a tie, HUD will select the project from the CoC that has the highest score on the rating factors described in Section II.B.11.b. The NOFO can be found at: <https://www.grants.gov/web/grants/search-grants.html?keywords=continuum%20of%20care>.

The next steps are:

- Our staff has sent notice to renewal applicants requesting corrections and adjustments required within e-snaps.
- Our staff will be in contact with new applicants regarding corrections and adjustments required within e-snaps.

Should you have questions, please contact me (tina.moore@dca.ga.gov) or Josh Gray at (Josh.Gray@dca.ga.gov)

Thank you,
Tina

Tina Moore

From: Tina Moore
Sent: Friday, October 29, 2021 1:02 PM
To: Tina Moore
Subject: Georgia BoS 2021 Continuum of Care Competition - Public Notification of Project Ranking
Attachments: 2021 CoC Project Application Ranking Summary - Tier 1 and Tier 2 Approved.pdf

Good afternoon Georgia Balance of State Continuum of Care Members, Stakeholders and Interested Parties,

Attached please find the final Priority Chart showing the project ranking results approved by the Balance of State CoC Board on October 27, 2021, following approval by the Standards, Rating, and Project Selection Committee on October 21, 2021.

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Please note that changes as a result of funding availability or FMR adjustments for projects with rental assistance creates the possibility that the funding line could move, and projects ranking close to the funding cutoff for Tier 1 could move to Tier 2. We hope this won't happen, but we do want stakeholders to be aware of the possibility.

After HUD review, depending on availability of funding, and in accordance with the selection criteria outlined in the NOFO, we'll find out if the Balance of State CoC will receive awards for Tier 2 projects. Please remember that projects in Tier 2 that pass HUD's eligibility and threshold review will be re-scored using the criteria in Section II.B.11.b. of the HUD NOFO (page 14). The NOFO can be found at: <https://www.grants.gov/web/grants/search-grants.html?keywords=continuum%20of%20care>.

Once the full CoC application is complete for the Balance of State CoC, DCA will send a notice letting stakeholders know the CoC Application document is available for review.

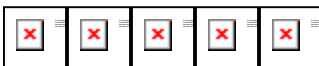
Should you have questions, please contact me (tina.moore@dca.ga.gov) or Josh Gray at (Josh.Gray@dca.ga.gov).

(Please note: In addition to CoC members, this notice was sent to all interested parties on the mailing list of the State Housing Trust Fund for the Homeless. If you would like your contact information removed from the database, please let me know.)

Thank you,
Tina Moore



Learn more about our commitment to [fair housing](#).



Tina Moore
Continuum of Care Program Coordinator
Georgia Department of Community Affairs
60 Executive Park South, NE
Atlanta, Georgia 30329

Direct 404-327-6870
Fax 404-679-0669
tina.moore@dca.ga.gov

**2021 Georgia Balance of State Continuum of Care Project Application Priority Ranking
Tier 1 and Tier 2 - with Planning Grant (10/27/21)**

Ranking	Project Type	Name of Project Applicant	Project Sponsor/Project Name	Funding Request	Cumulative Balance for Funding	
Renewing PSH & PH project applications were scored & ranked using the same scoring criteria. Projects were then grouped and ranked in the following order: Group 1 -Renewing PSH & PH projects currently housing people without significant capacity or performance issues, HMIS, Coord Assessment projects, & operational renewal projects transferred in the last 12-months; Group 2 - New RRH and PSH awarded in 2019 competition (not operational for a year); Group 3 - New projects designated to utilize reallocated funds; Group 4 - Renewal PSH and RRH determined to be significantly underperforming or operating under capacity; Group 5 - New CoC PH Bonus; Group 6 - New DV Bonus housing projects; & Group 7 - New DV Bonus SSO-CE. Higher scoring projects were placed in the CoC's Tier 1 representing the top 100% of the Annual Renewal Amount (ARA) minus the reallocated amount. Group 3 and Group 4 projects that scored lower fell into the bottom of the of the BoS CoC's ARA (a/k/a Annual Renewal Demand or ARD).						
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22	PH	New Horizons Community Service Board	Red Hill Adaptive Group Residence fy2021	\$58,951	\$6,336,807	1
23	PH	Georgia Housing and Finance Authority	Albany CSB S+CR_C	\$381,789	\$6,718,596	
24	PH	AIDS Athens	AIDS Athens PSHP	\$75,164	\$6,793,760	
25	PH	Georgia Housing and Finance Authority	Oconee CSB S+CR	\$89,130	\$6,882,890	
26	PH	Georgia Housing and Finance Authority	Viewpoint S+CR_C	\$600,580	\$7,483,470	
27	PH	Georgia Housing and Finance Authority	Unison BHS S+CR	\$386,081	\$7,869,551	
28	PH	Georgia Housing and Finance Authority	Douglas CSB S+CR2	\$758,440	\$8,627,991	
29	PH	Georgia Housing and Finance Authority	McIntosh Trail CSB S+CR2	\$318,981	\$8,946,972	
30	PH	Georgia Housing and Finance Authority	McIntosh Trail CSB S+CR3	\$210,700	\$9,157,672	
31	PH	Georgia Housing and Finance Authority	Union Mission S+C T	\$77,213	\$9,234,885	
32	PH	Georgia Housing and Finance Authority	River Edge CSB S+CR_C2	\$784,271	\$10,019,156	
33	PH	Georgia Housing and Finance Authority	Lookout Mountain CSB S+CR	\$260,668	\$10,279,824	
34	PH	Georgia Housing and Finance Authority	Middle Flint BHS S+CR	\$182,228	\$10,462,052	
35	PH	Douglas County Community Services Board	Douglas County SHP	\$105,764	\$10,567,816	
36	HMIS	Georgia Housing & Finance Authority	GHFA Statewide HMIS Renewal FY2019	\$663,400	\$11,231,216	
37	SSO	Georgia Housing & Finance Authority	BoS CoC Coordinated Assessment FY 2019	\$100,003	\$11,331,219	
38	HMIS	Georgia Housing and Finance Authority	Balance of State HMIS Grant FY2019	\$200,000	\$11,531,219	Tier 1
39	SSO	Georgia Housing and Finance Authority	BoS CoC Coordinated Assessment Expansion FY2021	\$189,176	\$11,720,395	1
40	PH	Georgia Housing and Finance Authority	Pineland CSB S+CR	\$173,081	\$11,893,476	
41	PH	Georgia Housing and Finance Authority	River Edge CSB S+CR_C	\$996,659	\$12,890,135	
42	PH	Georgia Housing and Finance Authority	South GA CSB S+CR	\$406,151	\$13,296,286	
43	PH	Gateway Behavioral Health Services	Brunswick Homeless Non-Custodial Disabled Men's Project	\$434,985	\$13,731,271	
44	PH	New Horizons Community Service Board	HUD Rural Rapid Rehousing fy 2021	\$98,295	\$13,829,566	
45	PH	Georgia Housing and Finance Authority	Oconee CSB S+CR2	\$193,434	\$14,023,000	
46	PH	Dalton-Whitfield Community Development Corporation	PH SPC Case Manager	\$31,679	\$14,054,679	
47	PH	City of Hinesville	Homeless Prevention Program RRH	\$123,848	\$14,178,527	
48	PH	Advocates for Bartow's Children, Inc.	RRH Youth Project	\$354,084	\$14,532,611	
49	PH	Georgia Housing and Finance Authority	McIntosh Trail CSB S+CR1	\$390,180	\$14,922,791	Tier 1
50	PH	Partnership Against Domestic Violence	PADV Gwinnett Housing Project	\$617,576	\$15,540,367	1
51	PH	Travelers Aid of Metropolitan Atlanta, Inc.	Gwinnett PSH 2021	\$192,049	\$15,732,416	
52	PH	Travelers Aid of Metropolitan Atlanta, Inc.	Gwinnett RRH 2021	\$597,352	\$16,329,768	
53	PH	Project Community Connections, Inc.	PCCI Rapid Re-housing BoS	\$240,478	\$16,570,246	
54	PH	Another Chance of Atlanta, Inc.	ACA PSH for Gwinnett County	\$192,176	\$16,762,422	
55	PH	Georgia Housing and Finance Authority	CSB of Middle Georgia S+CR	\$41,131	\$16,803,553	
56	PH	MUST Ministries, Inc.	MUST Ministries BoS CoC RRH	\$121,704	\$16,925,257	
57	PH	Travelers Aid of Metropolitan Atlanta, Inc.	Douglas RRH 2021	\$131,408	\$17,056,665	
58	PH	S.H.A.R.E. House, Inc.	S.H.A.R.E. House Rapid ReHousing	\$167,897	\$17,224,562	
59	PH	Project Community Connections, Inc.	PCCI Rapid Re-Housing BoS2	\$577,722	\$17,802,284	
60	PH	Macon-Bibb County Economic Opportunity Council, Inc.	HUD Rapid Rehousing Program 2021	\$252,530	\$18,054,814	
61	PH	Citizens Against Violence, Inc.	Rapid Re-Housing DV-CoC	\$271,846	\$18,326,660	Tier 1
62	PH	Lowndes Associated Ministries to People, Inc.	Renewal Project Application FY2021	\$154,706	\$18,481,366	1
63	PH	Safe Harbor Children's Shelter	STRIVE Rapid Re-Housing	\$138,580	\$18,619,946	
64	Realloc.	Georgia Mountain Women's Center, Inc.	GMWC Rapid Rehousing Project	\$178,092	\$18,798,038	
65	Realloc.	FaithBridge Foster Care, Inc.	FaithBridge Rapid Re-Housing Program	\$528,994	\$19,327,032	Tier 1
66	PH	Asian American Resource Foundation, Inc.	AARC Rapid Re-Housing 2021	\$178,106	\$19,505,138	2
67	DV Bonus	Tifton Judicial Circuit Shelter, Inc.	Ruth's Cottage Rapid Re-Housing	\$130,000	\$19,635,138	
68	DV Bonus	Northeast Georgia Council on Domestic Violence, Inc.	Rapid Rehousing	\$119,010	\$19,754,148	
Rejected	CoC Bonus	Good Samaritans Inn Phrase 2 and 3, Inc.	RRH & PSH (Did not meet threshold)	\$0	\$19,754,148	Tier 1
Rejected	CoC Bonus	Family Promise of White County, Inc.	Lead Me Home (Did not meet threshold)	\$0	\$19,754,148	2
N/A	Planning	Georgia Department of Community affairs	CoC Planning Project Application FY2021	\$715,336	\$20,469,484	

*Pending budget corrections, new project funding request amounts are subject to change.

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- [2021 Renewal Project Equity Data \(Renewals ONLY\)](#)  (updated)

Project Scoring Criteria and Forms

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Web Posting – CoC-Approved Consolidated Application

- Public Posting of final approved CoC Consolidated Application
- Public notification availability of CoC Approved Consolidated Application

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Tina Moore

From: Tina Moore
Sent: Friday, November 12, 2021 6:27 PM
To: HAD Office of Homeless & Special Needs
Subject: Georgia BoS 2021 Continuum of Care Application - Public Posting

Good evening Georgia Balance of State Continuum of Care Board Members, Applicants, Stakeholders and Interested Parties,

The Georgia Balance of State Continuum of Care would like to announce the public posting of the final *2021 Balance of State Continuum of Care Application* and *2021 Balance of State Continuum of Care Project Priority Listing*. The Georgia Balance of State CoC will be submitting the application and related documents to HUD on Monday, November 15, 2021.

Both of these documents have been posted on DCA's web page at: <https://www.dca.ga.gov/safe-affordable-housing/homeless-special-needs-housing/georgia-balance-state-continuum-care/2021>.

Should you have questions, please contact me (tina.moore@dca.ga.gov), Josh Gray (Josh.Gray@dca.ga.gov), or John Shereikis (John.Shereikis@dca.ga.gov).

Thank you,
Tina Moore



Learn more about our commitment to [fair housing](#).



Tina Moore
Continuum of Care Program Coordinator
Georgia Department of Community Affairs
60 Executive Park South, NE
Atlanta, Georgia 30329

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tina.moore@dca.ga.gov