

Before Starting the CoC Application

The CoC Consolidated Application consists of three parts, the CoC Application, the CoC Priority Listing, and all the CoC's project applications that were either approved and ranked, or rejected. All three must be submitted for the CoC Consolidated Application to be considered complete.

The Collaborative Applicant is responsible for reviewing the following:

1. The FY 2019 CoC Program Competition Notice of Funding Available (NOFA) for specific application and program requirements.
2. The FY 2019 CoC Application Detailed Instructions which provide additional information and guidance for completing the application.
3. All information provided to ensure it is correct and current.
4. Responses provided by project applicants in their Project Applications.
5. The application to ensure all documentation, including attachment are provided.
6. Questions marked with an asterisk (*), which are mandatory and require a response.

1A. Continuum of Care (CoC) Identification

Instructions:

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1A-1. CoC Name and Number: GA-501 - Georgia Balance of State CoC

1A-2. Collaborative Applicant Name: Georgia Department of Community Affairs

1A-3. CoC Designation: CA

1A-4. HMIS Lead: Georgia Department of Community Affairs

1B. Continuum of Care (CoC) Engagement

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1B-1. CoC Meeting Participants.

For the period of May 1, 2018 to April 30, 2019, applicants must indicate whether the Organization/Person listed:

- 1. participated in CoC meetings;**
- 2. voted, including selecting CoC Board members; and**
- 3. participated in the CoC’s coordinated entry system.**

Organization/Person	Participates in CoC Meetings	Votes, including selecting CoC Board Members	Participates in Coordinated Entry System
Local Government Staff/Officials	Yes	Yes	Yes
CDBG/HOME/ESG Entitlement Jurisdiction	Yes	Yes	Yes
Law Enforcement	Yes	No	Yes
Local Jail(s)	Yes	No	No
Hospital(s)	No	No	Yes
EMS/Crisis Response Team(s)	Yes	Yes	No
Mental Health Service Organizations	Yes	Yes	Yes
Substance Abuse Service Organizations	Yes	Yes	Yes
Affordable Housing Developer(s)	No	No	No
Disability Service Organizations	Yes	Yes	Yes
Disability Advocates	No	No	No
Public Housing Authorities	Yes	Yes	Yes
CoC Funded Youth Homeless Organizations	Yes	Yes	Yes
Non-CoC Funded Youth Homeless Organizations	Yes	Yes	Yes

Youth Advocates	Yes	Yes	Yes
School Administrators/Homeless Liaisons	Yes	Yes	Yes
CoC Funded Victim Service Providers	Yes	Yes	Yes
Non-CoC Funded Victim Service Providers	Yes	Yes	Yes
Domestic Violence Advocates	Yes	Yes	Yes
Street Outreach Team(s)	Yes	Yes	Yes
Lesbian, Gay, Bisexual, Transgender (LGBT) Advocates	Yes	Yes	No
LGBT Service Organizations	No	No	No
Agencies that serve survivors of human trafficking	Yes	Yes	Yes
Other homeless subpopulation advocates	Yes	Yes	No
Homeless or Formerly Homeless Persons	Yes	Yes	Yes
Mental Illness Advocates	Yes	Yes	Yes
Substance Abuse Advocates	Yes	Yes	No
Other:(limit 50 characters)			
GA Dept of Community Supervision	Yes	Yes	Yes
U.S. Department of Veterans Affairs	Yes	Yes	Yes
GA Dept of Labor and CJCC	Yes	Yes	No

1B-1a. CoC’s Strategy to Solicit/Consider Opinions on Preventing/Ending Homelessness.

Applicants must describe how the CoC:

- 1. solicits and considers opinions from a broad array of organizations and individuals that have knowledge of homelessness, or an interest in preventing and ending homelessness;**
- 2. communicates information during public meetings or other forums the CoC uses to solicit public information;**
- 3. takes into consideration information gathered in public meetings or forums to address improvements or new approaches to preventing and ending homelessness; and**
- 4. ensures effective communication with individuals with disabilities, including the availability of accessible electronic formats, e.g., PDF.**
(limit 2,000 characters)

Significant efforts are made to obtain stakeholder input and participation from those with expertise in addressing homelessness. Input was solicited from BoS CoC membership on the CoC's funding priorities for the State ESG competition. The CoC continues to solicit provider and local government input within coordinated entry (CE) implementation regions in Bartow, Bibb, Colquitt, Douglas, Glynn, Hall, and Liberty counties. The CoC is also working with the additional communities of Dougherty, Troup, Gwinnett, Clayton, and Lowndes counties for coordinated entry. Through the CE evaluation process, staff will be conducting interviews and focus groups to gain input in the CE process.

Input is solicited on a regular basis from meetings of and communications with the CoC Board, which consists of representation from 7 agencies assisting homeless households statewide, and those working regionally and locally. Nonprofit providers, homeless coalitions, and community action agencies are

represented on the committee that drafts policy and documents for Board approval regarding the implementation of CE. Entitlement jurisdictions and nonprofits also provided input into the development of written standards.

Public meetings are advertised by the CoC and by partners in coordinated entry access point communities as applicable. The CoC sends public meeting notices and agendas to an extensive email list of interested parties in electronic format (PDF) with contact information for individuals needing an accommodation due to a disability. The CoC also communicates regularly through email notices (disabled accessible) regarding membership meetings, where staff solicit information.

Information received from the public is considered by collaborative applicant staff as it oversees homeless strategy implementation approved by the CoC Board. Improvements and new approaches are integrated into strategy planning when they are feasible and allowable under HUD regulation and guidance.

1B-2. Open Invitation for New Members.

Applicants must describe:

- 1. the invitation process;**
 - 2. how the CoC communicates the invitation process to solicit new members;**
 - 3. how the CoC ensures effective communication with individuals with disabilities, including the availability of accessible electronic formats;**
 - 4. how often the CoC solicits new members; and**
 - 5. any special outreach the CoC conducted to ensure persons experiencing homelessness or formerly homeless persons are encouraged to join the CoC.**
- (limit 2,000 characters)**

The CoC sends out an email notice to interested parties located within or providing services to people experiencing homelessness in the Balance of State's jurisdiction to solicit membership (over 1,300 people) twice per year. In addition, the CoC's web site includes an open invitation process for becoming a member, where individuals interested in joining can complete an online survey. The CoC also solicits new members at membership meetings, where additional homeless coalition members are invited (and in attendance) by DCA's Coordinated Entry Coordinators. Members are also solicited at technical assistance/training sessions provided by the CoC. Finally, the CoC has targeted a number of providers who are based in other CoCs. Many of these agencies are directly recruited to join the Balance of State CoC and apply for funding in areas with unmet needs. This approach has been very successful in growing our membership and having quality agencies to provide services.

In the last year the CoC worked to recruit homeless and/or formerly homeless youth to serve on the Board approved Youth Action Board, and they participate regularly. Associated outreach efforts will encourage (and have encouraged) those with lived experience of homelessness to participate in the CoC.

Every effort is made to assist individuals needing an accommodation due to a disability, including ensuring that capable staff are available to assist any such individuals, and creating effective communication formats that can be accessed

by persons with disabilities. Because emails and PDFs can now readily be accessed by persons with visual impairments, membership solicitation and other critical information is conveyed in electronic format. DCA also consults with established existing partners including the Statewide Independent Living Council of Georgia (Centers for Independent Living) on how to best communicate and work with the population they represent.

1B-3. Public Notification for Proposals from Organizations Not Previously Funded.

Applicants must describe:

- 1. how the CoC notifies the public that it is accepting project application proposals, and that it is open to and will consider applications from organizations that have not previously received CoC Program funding, as well as the method in which proposals should be submitted;**
- 2. the process the CoC uses to determine whether the project application will be included in the FY 2019 CoC Program Competition process;**
- 3. the date(s) the CoC publicly announced it was open to proposal;**
- 4. how the CoC ensures effective communication with individuals with disabilities, including the availability of accessible electronic formats; and**
- 5. if the CoC does not accept proposals from organizations that have not previously received CoC Program funding or did not announce it was open to proposals from non-CoC Program funded organizations, the applicant must state this fact in the response and provide the reason the CoC does not accept proposals from organizations that have not previously received CoC Program funding.**
(limit 2,000 characters)

On 7/24/19, a notice seeking new proposals was issued to 1,361 persons representing nonprofits, faith based organizations, coalitions, and other interested parties throughout the CoC. It was advertised on the CoC website and at CoC meetings. On 7/29/19 and 8/1/19 the CoC held web-based new project applicant meetings to train all prospective CoC applicants on eligibility related to new projects, activities, persons served, and match/leveraging. Prospective applicants were briefed on priorities, application scoring criteria, threshold factors, submission requirements/process, and other HUD and CoC requirements.

This year, the CoC received ten proposals for new projects. Three of the five new projects included on the final ranking are from first-time project applicants, and none of those projects are current CoC recipients in the Balance of State.

All new applicants that meet threshold requirements for organizational capacity and other eligibility requirements are scored with the same methodology and objective scoring criteria where the project application score will determine final ranking for the project listing. Organizational capacity is assessed by the CoC to determine if an applicant has the basic financial, administrative, and general organizational infrastructure necessary to successfully implement a HUD CoC project.

The CoC policy was released in electronic format (PDF). CoC policy included the following language: Any individual who needs an accommodation because of a disability or documents in accessible electronic formats (e.g.PDF) should

contact Tina Moore at 404-327-6870 or email fairhousing@dca.ga.gov. Individuals who are hearing- or speech-impaired should use the Georgia Relay services at 1-800-255-0056 or by dialing 7-1-1 (no charge to use Georgia Relay within the local calling area). More information on Georgia Relay can be found at <https://georgiarelay.org/>.

1C. Continuum of Care (CoC) Coordination

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1C-1. CoCs Coordination, Planning, and Operation of Projects.

Applicants must select the appropriate response for each federal, state, local, private, other organizations, or program source the CoC included in the planning and operation of projects that serve individuals experiencing homelessness, families experiencing homelessness, unaccompanied youth experiencing homelessness, persons who are fleeing domestic violence, or persons at risk of homelessness.

Entities or Organizations the CoC coordinates planning and operation of projects	Coordinates with Planning and Operation of Projects
Housing Opportunities for Persons with AIDS (HOPWA)	Yes
Temporary Assistance for Needy Families (TANF)	Yes
Runaway and Homeless Youth (RHY)	Yes
Head Start Program	Yes
Funding Collaboratives	No
Private Foundations	No
Housing and services programs funded through U.S. Department of Justice (DOJ) Funded Housing and Service Programs	Yes
Housing and services programs funded through U.S. Health and Human Services (HHS) Funded Housing and Service Programs	Yes
Housing and service programs funded through other Federal resources	Yes
Housing and services programs funded through State Government	Yes
Housing and services programs funded through Local Government	Yes
Housing and service programs funded through private entities, including foundations	Yes
Other:(limit 50 characters)	
DJJ Youth Re-Entry Task Force	Yes

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1C-2. CoC Consultation with ESG Program Recipients.

Applicants must describe how the CoC:
1. consulted with ESG Program recipients in planning and allocating ESG funds;
2. participated in the evaluating and reporting performance of ESG Program recipients and subrecipients; and
3. ensured local homelessness information is communicated and addressed in the Consolidated Plan updates.
(limit 2,000 characters)

The Continuum consults regularly with ESG Recipients. In February, the CoC met with Georgia State to develop funding priorities for ESG activities, and Collaborative Applicant staff facilitated obtaining priority input for the allocation of State ESG funds from Clayton County, Gwinnett County, and Macon-Bibb County.

The CoC has collaborated with ESG Program recipients through the CES planning and implementation process. CES staff communicates with ESG program recipients that fund projects that are a part of the regional CES implementations in the BoS. CES staff shares data and reports specific to the management and effectiveness of the CES. The data and reports include data quality, APR, and referral outcomes. These reports allow ESG recipients to look at the performance of their funded projects, understand their level of participation in coordinated entry, and understand overall performance of the coordinated entry system.

The BoS CoC has worked closely with the Georgia State ESG program recipient during the 2018-2019 ESG funding competition. CoC staff provided feedback on ESG applicant's participation in the BoS CES. Additionally, the BoS CoC and the state ESG entitlement created a plan to allocate ESG funds to agencies that are leading the coordinated entry implementations in the BoS. That collaboration has resulted in the distribution of close to \$292,000 of ESG funds that go to directly support the CES efforts in the BoS.

The CoC sent data on local homelessness that includes a brief analysis of the 2019 PIT to ESG program recipients, so homelessness can be addressed in Consolidated Plan updates.

1C-2a. Providing PIT and HIC Data to Consolidated Plan Jurisdictions. Yes to both

Applicants must indicate whether the CoC provided Point-in-Time (PIT) and Housing Inventory Count (HIC) data to the Consolidated Plan jurisdictions within its geographic area.

1C-2b. Providing Other Data to Consolidated Yes

Plan Jurisdictions.

Applicants must indicate whether the CoC ensured local homelessness information is communicated to Consolidated Plan Jurisdictions within its geographic area so it can be addressed in Consolidated Plan updates.

1C-3. Addressing the Safety Needs of Domestic Violence, Dating Violence, Sexual Assault, and Stalking Survivors.

Applicants must describe:

- 1. the CoC’s protocols, including protocols for coordinated entry and the CoC’s emergency transfer plan, that prioritize safety and incorporate trauma-informed, victim-centered services; and**
- 2. how the CoC, through its coordinated entry, maximizes client choice for housing and services while ensuring safety and confidentiality. (limit 2,000 characters)**

The BoS CoC Coordinated Entry System (CES) is designed to support population-specific needs of survivors accessing services through both victim service providers (VSP) and other providers. Coordinated Entry (CE) Written Standards Policies and Procedures outline a process that ensures safety and confidentiality. It allows survivors to be prioritized for available resources without being entered into HMIS or sharing any identifying information with the lead agency or referral agency. Survivors are able to decide what, and with whom, information is shared. CE Written Standards incorporate an emergency transfer plan policy for the relocation of victims when safety is at risk.

Assessment and referral processes ensure choice for survivors in how and where they access the CES and emphasizes the importance of client needs, input, and choices. Regional implementations are tasked to coordinate with local VSPs to create policies and procedures on how to proceed when an individual or family self-identifies as a survivor. That procedure includes providing them with the opportunity to receive an immediate direct referral to a VSP. Households receiving services through a VSP are able to be assessed for referral to all homeless resources without having to report to a CES access point. All staff at CES access points are trained on safety planning, trauma informed care, confidentiality, and the CE Written Standards. The Emergency Plan policy prioritizes VAWA clients for RRH CE beds, and these policies and procedures apply to CoC-funded RRH and PSH programs. ESG-funded programs are subject to VAWA policies issued by the administrator of ESG funds.

The State of Georgia maintains a DV hotline as a single point of entry. The hotline routes callers to Criminal Justice Coordinating Council (CJCC) certified shelters, which are funded through the CoC, ESG, DOJ, and HHS programs. The CoC collaborates with these shelters to provide crisis housing to meet immediate safety/security needs.

1C-3a. Training–Best Practices in Serving DV Survivors.

Applicants must describe how the CoC coordinates with victim services providers to provide training, at least on an annual basis, for:

- 1. CoC area project staff that addresses safety and best practices (e.g., trauma-informed, victim-centered) on safety and planning protocols in serving survivors of domestic violence; and**
 - 2. Coordinated Entry staff that addresses safety and best practices (e.g., Trauma Informed Care) on safety and planning protocols in serving survivors of domestic violence.**
- (limit 2,000 characters)**

The CoC continues to work with the Georgia Coalition Against Domestic Violence (GCADV) and local victim service providers (VSP) to develop training for homeless service providers, victim service providers, and Coordinated Entry access point staff on best practices for serving survivors of domestic violence, dating violence, sexual assault, and stalking. Training topics include coordinated entry for victim service providers, safety planning, trauma informed care, client-centered service provision, and engagement with the justice system. Training is offered to all CoC members at least annually. Training, provided by local VSPs, is offered more frequently to coordinated entry access point staff and homeless services providers in regional coordinated entry systems based on needs identified by the community and coordinated entry staff. The CoC will also provide annual training on its VAWA policies and procedures, which ensure that agencies make all clients aware of their VAWA rights and protections.

To facilitate further training on these and other relevant topics, the CoC conducted training on VAWA and safety planning at the CoC's 2019 Housing Symposium in February 2019, and plans to conduct this training again at the Housing Symposium in February 2020. Training may be recorded by CoC staff and posted on the collaborative applicant's website for ongoing reference by participating agencies. The 2019 Symposium also had other relevant trainings, including a separate Trauma Informed Care training session, and a Safety Planning Training with best practices for front line coordinated entry staff.

1C-3b. Domestic Violence–Community Need Data.

Applicants must describe how the CoC uses de-identified aggregate data from a comparable database to assess the special needs related to domestic violence, dating violence, sexual assault, and stalking.
(limit 2,000 characters)

Upon moving DV agencies off Apricot, and responding to agency requests to further refine the system. DCA has collected over a years' worth of data in our HMIS comparable database. This data's primary value to the CoC has been to assess the size/scope of the problem and relevant demographics, family composition, and subpopulation membership. The CAPER has been central to these efforts. The data informs the CoC as to whether additional projects may be needed, as well as informing the CoC as to further opportunities for collaboration to better serve this population. Relevant collaborations can include working with the criminal justice system, educational system, health care systems, LGBTQ groups, employment resources, veteran's groups, and youth providers.

There are data analysis limitations built into the comparable database in the

interest of client security. The administrator of the comparable database cannot access client level data per agreement with the agencies. Since many users came from the Apricot system, ongoing TA designed to improve data quality by participating agencies will make this an increasingly valuable source of information.

To gain additional insights, and build onto the CoC's comparable database analysis, the CoC supplements HMIS comparable database data by looking at our HMIS data. All Heads of Household and adults at entry for CoC, ESG, and HOPWA funded projects undergo the HMIS Domestic Violence Assessment in the HMIS system. The assessment captures whether the client has ever experienced domestic violence, dating violence, sexual assault, or stalking, when it occurred and whether they are currently fleeing. This data revolves around persons with a past history of domestic violence, dating violence, sexual assault or stalking. However, it still is useful to inform the CoC about longer-term consequences of domestic violence and gives a broader statistical sample to draw from.

***1C-4. PHAs within CoC. Attachments Required.**

Applicants must submit information for the two largest PHAs or the two PHAs with which the CoC has a working relationship within the CoC's geographic area.

Public Housing Agency Name	% New Admissions into Public Housing and Housing Choice Voucher Program during FY 2018 who were experiencing homelessness at entry	PHA has General or Limited Homeless Preference	PHA has a Preference for current PSH program participants no longer needing intensive supportive services, e.g., Moving On
Housing Authority of the City of Brunswick	58.50%	Yes-HCV	No
Housing Authority of the City of Macon-Bibb	2.60%	Yes-HCV	No

1C-4a. PHAs' Written Policies on Homeless Admission Preferences.

Applicants must:

1. provide the steps the CoC has taken, with the two largest PHAs within the CoC's geographic area or the two PHAs the CoC has working relationships with, to adopt a homeless admission preference—if the CoC only has one PHA within its geographic area, applicants may respond for one; or

2. state that the CoC does not work with the PHAs in its geographic area. (limit 2,000 characters)

Four of the five largest PHAs in the CoC have adopted homeless preference policies. The CoC has also worked in past years with the Georgia Housing Finance Authority (GHFA), the largest PHA in the state, to establish such a policy.

After much discussion, GHFA has now added language to its proposed 2019 Administrative Plan that includes a homeless preference for the first time for Housing Choice Voucher recipients. If approved, this homeless preference will

go into effect once the current 2016 wait list has been exhausted. Individuals or families who desire to claim this homeless preference will go through homeless providers who have previously entered into an MOU with the Department of Community Affairs (DCA). Upon the recommendation of the provider, eligible families will be added to the Section 8 waiting list with priority local preference and a voucher will be issued to them based upon the availability of funding. If funds are not readily available, they will be placed at the top of the waiting list for the counties of their choice.

In addition to the proposed HCV homeless preference, a preference for HOPWA recipients has also been proposed. DCA administers HOPWA in 125 of the 159 counties in the state. DCA will enter into MOUs with all of its HOPWA subrecipients who will then make referrals of households to GHFA for preference consideration. If approved, the process will be the same as noted above for households experiencing homelessness.

In addition to these two changes, a Move On Strategy has also been approved by the CoC. The Administrative Plan that includes all of these proposed program changes is currently out for public comment. These are due on October 24 at which time a public hearing will also be held. Following the receipt and consideration of all comments, the Plan is expected to be presented to the Board later in 2019 for final approval. If these preferences are approved, implementation is anticipated in early 2020.

1C-4b. Moving On Strategy with Affordable Housing Providers.

Applicants must indicate whether the CoC has a Moving On Strategy with affordable housing providers in its jurisdiction.

No

1C-5. Protecting Against Discrimination.

Applicants must describe the actions the CoC has taken to address all forms of discrimination, such as discrimination based on any protected classes under the Fair Housing Act and 24 CFR 5.105(a)(2) – Equal Access to HUD-Assisted or -Insured Housing. (limit 2,000 characters)

The CoC adopted an official anti-discrimination policy on 8/24/18. Policy mandates all participating agencies abide by requirements of title VI, Section 504, the Fair Housing Act, Executive Order 13166, the Equal Access Rule, the Age Discrimination Act, and Affirmatively Furthering Fair Housing. CoC written standards and coordinated entry written standards also require participating agencies to abide by all applicable anti-discrimination regulations.

A CoC training was held/recorded in the summer of 2019 to educate and address all forms of discrimination. Topics included preventing discrimination based on protected class status and discrimination based on any protected class under 24 CFR 5.105(a)(2)–Equal Access to HUD-Assisted or HUD-Insured Housing. Other topics included reasonable accommodation requests,

VAWA, and Language Access Plans.

In February 2019, the CoC conducted a training providing an overview of fair housing requirements, how to handle reasonable accommodation requests, and limited English proficiency duties of agencies receiving federal funding. Discussion included ways to ensure agencies were in compliance and how to use fair housing laws to help clients obtain and keep housing.

The Coordinated Entry Planning Guide requires participating agencies to communicate effectively with persons with disabilities and limited English proficiency. Agencies must ensure that communications are understandable by persons with disabilities, including providing necessary auxiliary aids and formats upon request. Agencies are required to understand the language needs in their communities and develop outreach strategies through implementation of a Language Access Plan. The collaborative applicant has developed a statewide database of agencies that can assist with translation services.

The collaborative applicant also has a staff attorney available to assist agencies and provide training sessions for providers on this topic as permitted under ethical rules.

***1C-5a. Anti-Discrimination Policy and Training.**

Applicants must indicate whether the CoC implemented an anti-discrimination policy and conduct training:

1. Did the CoC implement a CoC-wide anti-discrimination policy that applies to all projects regardless of funding source?	Yes
2. Did the CoC conduct annual CoC-wide training with providers on how to effectively address discrimination based on any protected class under the Fair Housing Act?	Yes
3. Did the CoC conduct annual training on how to effectively address discrimination based on any protected class under 24 CFR 5.105(a)(2) – Equal Access to HUD-Assisted or -Insured Housing?	Yes

***1C-6. Criminalization of Homelessness.**

Applicants must select all that apply that describe the strategies the CoC implemented to prevent the criminalization of homelessness in the CoC’s geographic area.

1. Engaged/educated local policymakers:	<input checked="" type="checkbox"/>
2. Engaged/educated law enforcement:	<input checked="" type="checkbox"/>
3. Engaged/educated local business leaders:	<input type="checkbox"/>
4. Implemented communitywide plans:	<input type="checkbox"/>
5. No strategies have been implemented:	<input type="checkbox"/>

6. Other:(limit 50 characters)	
	<input type="checkbox"/>
	<input type="checkbox"/>
	<input type="checkbox"/>

1C-7. Centralized or Coordinated Assessment System. Attachment Required.

Applicants must:

- 1. demonstrate the coordinated entry system covers the entire CoC geographic area;**
 - 2. demonstrate the coordinated entry system reaches people who are least likely to apply for homelessness assistance in the absence of special outreach; and**
 - 3. demonstrate the assessment process prioritizes people most in need of assistance and ensures they receive assistance in a timely manner.**
- (limit 2,000 characters)**

The CoC's Coordinated Entry System (CES) takes a regional approach, allowing regions to choose the model type that best fits available resources and community needs. There are 12 regions in the CoC, with 3 additional regions to be added in 2020. There are multiple physical access points in all 12 regions, with additional physical access points in development. Households seeking services can call a toll-free number and be connected with a local agency trained on the assessment, prioritization and referral process. All of these access points together constitute full CoC coverage, and are designed to connect people to housing resources as quickly as possible.

Each CES implementation is required to create an advertisement strategy that follows guidelines set forth in the lead agency's Language Access Plan. Communities are instructed to use multiple methods to advertise their CES to reach as many people as possible. Each implementation is tasked with outreach and engagement of community partners such as CSBs, DCS, faith based organizations, school systems, and other local stakeholders to ensure that all people who need access to homeless resources are aware of the CE process and access points. The CoC is currently working on a state-wide CES marketing plan.

The CoC uses the VI-SPDAT to assess, prioritize and match households experiencing homelessness with the appropriate resources. The VI-SPDAT surveys people to assess vulnerability including physical/mental wellness, risk factors such as interaction with law enforcement or experiences of violence, and socialization and daily functioning. In addition to use of the VI-SPDAT score to assist in prioritization, CoC prioritization standards ensure vulnerable populations are prioritized first for available resources such as chronically homeless individuals and families, youth and veterans.

1D. Continuum of Care (CoC) Discharge Planning

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1D-1. Discharge Planning Coordination.

Applicants must indicate whether the CoC actively coordinates with the systems of care listed to ensure persons who have resided in them longer than 90 days are not discharged directly to the streets, emergency shelters, or other homeless assistance programs. Check all that apply (note that when "None:" is selected no other system of care should be selected).

Foster Care:	<input checked="" type="checkbox"/>
Health Care:	<input checked="" type="checkbox"/>
Mental Health Care:	<input checked="" type="checkbox"/>
Correctional Facilities:	<input checked="" type="checkbox"/>
None:	<input type="checkbox"/>

1E. Local CoC Competition

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***1E-1. Local CoC Competition–Announcement, Established Deadline, Applicant Notifications. Attachments Required.**

Applicants must indicate whether the CoC:

1. informed project applicants in its local competition announcement about point values or other ranking criteria the CoC would use to rank projects on the CoC Project Listings for submission to HUD for the FY 2019 CoC Program Competition;	Yes
2. established a local competition deadline, and posted publicly, for project applications that was no later than 30 days before the FY 2019 CoC Program Competition Application submission deadline;	Yes
3. notified applicants that their project application(s) were being rejected or reduced, in writing along with the reason for the decision, outside of e-snaps, at least 15 days before the FY 2019 CoC Program Competition Application submission deadline; and	Yes
4. notified applicants that their project applications were accepted and ranked on the CoC Priority Listing in writing, outside of e-snaps, at least 15 days before the FY 2019 CoC Program Competition Application submission deadline.	Yes

1E-2. Project Review and Ranking–Objective Criteria.

Applicants must indicate whether the CoC used the following to rank and select project applications for the FY 2019 CoC Program Competition:

1. Used objective criteria to review and rank projects for funding (e.g., cost effectiveness of the project, performance data, type of population served);	Yes
2. Included one factor related to improving system performance (e.g., exits to permanent housing (PH) destinations, retention of PH, length of time homeless, returns to homelessness, job/income growth, etc.); and	Yes
3. Included a specific method for evaluating projects submitted by victim services providers that utilized data generated from a comparable database and evaluated these projects on the degree they improve safety for the population served.	Yes

1E-3. Project Review and Ranking–Severity of Needs and Vulnerabilities.

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Applicants must describe:
1. the specific severity of needs and vulnerabilities the CoC considered when reviewing and ranking projects; and
2. how the CoC takes severity of needs and vulnerabilities into account when reviewing and ranking projects.
(limit 2,000 characters)

The CoC factors in the severity of needs and vulnerabilities of participants that a project serves through scoring criteria used to review and rank projects. Through points/bonus points awarded in the scoring process, the CoC gives projects who serve vulnerable populations additional consideration during review and ranking.

Related scoring criteria used to review renewal projects were the following: program serves persons who are chronically homeless; program targets/serves Veterans; targets/serves youth-headed households; program serves persons who have special needs or high barriers to housing (disabling condition, current or past substance use, criminal history, victim of domestic violence, and youth-headed household); provides PSH to people with disabilities; program uses a housing first model (doesn't screen out based on criminal history, having little/no income); program uses a low barrier approach to entry (doesn't terminate based on loss/failure to improve income, failure to participate in services, make progress on service plan, domestic violence, or other activity not covered in lease agreement); and serving people with the highest barriers to housing stability. In addition, projects were scored on coordinated entry participation (participants are assessed using the VI-SPDAT and acceptance of referrals from the Lead Agencies based on CoC standards), acceptance of participants without income, and variance in length of stay (to assess alignment with written standards stating that projects must be responsive to client needs and not provide housing based on a predetermined length of stay).

1E-4. Public Postings–CoC Consolidated Application. Attachment Required.

Applicants must:
1. indicate how the CoC made public the review and ranking process the CoC used for all project applications; or
2. check 6 if the CoC did not make public the review and ranking process; and
3. indicate how the CoC made public the CoC Consolidated Application—including the CoC Application and CoC Priority Listing that includes all project applications accepted and ranked or rejected—which HUD required CoCs to post to their websites, or partners websites, at least 2 days before the FY 2019 CoC Program Competition application submission deadline; or
4. check 6 if the CoC did not make public the CoC Consolidated Application.

Public Posting of Objective Review and Ranking Process

Public Posting of CoC Consolidated Application including: CoC Application, CoC Priority Listing, Project Listings

1. Email	<input checked="" type="checkbox"/>	1. Email	<input checked="" type="checkbox"/>
2. Mail	<input type="checkbox"/>	2. Mail	<input type="checkbox"/>
3. Advertising in Local Newspaper(s)	<input type="checkbox"/>	3. Advertising in Local Newspaper(s)	<input type="checkbox"/>
4. Advertising on Radio or Television	<input type="checkbox"/>	4. Advertising on Radio or Television	<input type="checkbox"/>
5. Social Media (Twitter, Facebook, etc.)	<input checked="" type="checkbox"/>	5. Social Media (Twitter, Facebook, etc.)	<input checked="" type="checkbox"/>
6. Did Not Publicly Post Review and Ranking Process	<input type="checkbox"/>	6. Did Not Publicly Post CoC Consolidated Application	<input type="checkbox"/>

1E-5. Reallocation between FY 2015 and FY 2018.

Applicants must report the percentage of the CoC’s ARD that was reallocated between the FY 2015 and FY 2018 CoC Program Competitions.

Reallocation: 23%

1E-5a. Reallocation–CoC Review of Performance of Existing Projects.

Applicants must:

- 1. describe the CoC written process for reallocation;**
 - 2. indicate whether the CoC approved the reallocation process;**
 - 3. describe how the CoC communicated to all applicants the reallocation process;**
 - 4. describe how the CoC identified projects that were low performing or for which there is less need; and**
 - 5. describe how the CoC determined whether projects that were deemed low performing would be reallocated.**
- (limit 2,000 characters)**

The BoS CoC Board approved the written process for reallocation in the 2019 BoS CoC Competition Policy on July 24, 2019. Through this approved process, the two lowest scoring renewal projects determined to be significantly underperforming, operating under capacity, or found to be operating significantly out of compliance were subject to partial reallocation or replacement by new permanent projects, provided new applications passed threshold review and scored highly enough. Project level performance was further assessed to determine impact on CoC System Performance as part of decisions to reallocate. Reallocation of underperforming projects was contingent on appropriate high-scoring new project applications. If there were not adequate new project applications to include in the final ranking, the CoC reserved the right to include the lower scoring renewal project(s) at the bottom of Tier 2. Projects with more than \$10,000 at the end of the grant deemed to be underperforming or operating under capacity as defined in policy, were also in jeopardy of having the grant amount reduced.

The CoC's policy and process for reallocation was sent by email to all current renewal applicants, posted on the CoC 2019 competition web page, and included in the renewal applicant webinar training.

During the review process, APR and HMIS data was reviewed for renewal projects, and projects with lower performance scores were further assessed for grant utilization, permanent housing stability, variance in length of stay, and returns to homelessness to determine their impact on CoC system performance and reducing the number of people experiencing homelessness. During the review process, it was determined that there were no projects submitted for renewal that were proposed for full or partial reallocation. However, there were two projects that opted not to request funding for the renewal of their projects, resulting in \$761,778 available through reallocation.

DV Bonus

Instructions

Guidance for completing the application can be found in the FY 2019 CoC Program Competition Notice of Funding Availability and in the FY 2019 CoC Application Detailed Instructions.

Please submit technical questions to the HUD Exchange Ask-A-Question at <https://www.hudexchange.info/program-support/my-question/>

Resources:

The FY 2019 CoC Application Detailed Instruction can be found at:

<https://www.hudexchange.info/e-snaps/guides/coc-program-competition-resources>

The FY 2019 CoC Program Competition Notice of Funding Availability at:

<https://www.hudexchange.info/programs/e-snaps/fy-2019-coc-program-nofa-coc-program-competition/#nofa-and-notice>

Warning! The CoC Application score could be affected if information is incomplete on this formlet.

1F-1 DV Bonus Projects.

Applicants must indicate whether the CoC is requesting DV Bonus projects which are included on the CoC Priority Listing: Yes

1F-1a. Applicants must indicate the type(s) of project(s) included in the CoC Priority Listing.

1. PH-RRH	<input checked="" type="checkbox"/>
2. Joint TH/RRH	<input type="checkbox"/>
3. SSO Coordinated Entry	<input type="checkbox"/>

Applicants must click “Save” after checking SSO Coordinated Entry to view questions 1F-3 and 1F-3a.

*1F-2. Number of Domestic Violence Survivors in CoC’s Geographic Area.

Applicants must report the number of DV survivors in the CoC’s geographic area that:

Need Housing or Services	2,753.00
--------------------------	----------

the CoC is Currently Serving	1,049.00
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1F-2a. Local Need for DV Projects.

Applicants must describe:

- 1. how the CoC calculated the number of DV survivors needing housing or service in question 1F-2; and**
- 2. the data source (e.g., HMIS, comparable database, other administrative data, external data source).**
(limit 500 characters)

According to the Georgia Coalition on Domestic Violence 2018 Annual Report, a total of 2,753 victims and children were turned away from DV shelters in FFY 2018 due to a lack of bed space. During this time, 6,152 victims and their children were provided shelter. Based upon these numbers, the current shelter capacity is only meeting the needs of 69.1% of victims and their children.

Although these numbers are statewide, the Balance of State CoC covers 152 out of 159 counties in Georgia.

1F-4. PH-RRH and Joint TH and PH-RRH Project Applicant Capacity.

Applicants must provide information for each unique project applicant applying for PH-RRH and Joint TH and PH-RRH DV Bonus projects which the CoC is including in its CoC Priority Listing—using the list feature below.

Applicant Name	DUNS Number
Georgia Mountain ...	023341295
F.A.I.T.H. in Rab...	023573889

1F-4. PH-RRH and Joint TH and PH-RRH Project

Applicant Capacity

DUNS Number:	023341295
Applicant Name:	Georgia Mountain Women's Center, Inc.
Rate of Housing Placement of DV Survivors–Percentage:	100.00%
Rate of Housing Retention of DV Survivors–Percentage:	100.00%

1F-4a. Rate of Housing Placement and Housing Retention.

Applicants must describe:

- 1. how the project applicant calculated the rate of housing placement and rate of housing retention reported in the chart above; and**
- 2. the data source (e.g., HMIS, comparable database, other administrative data, external data source). (limit 500 characters)**

These rates were calculated by taking the number of households placed in permanent housing after they exited RRH and dividing by all of the households who exited RRH regardless of destination over the same period of time. Retention calculated by examining program entry data and follow up data tracked to determine if those who exited from RRH to permanent housing returned to homelessness within 12 months. The data sources included HMIS comparable databases and other administrative data.

1F-4b. DV Survivor Housing.

Applicants must describe how project applicant ensured DV survivors experiencing homelessness were assisted to quickly move into permanent housing. (limit 2,000 characters)

Georgia Mountain Women’s Center (GMWC) staff (RRH case manager) assessed the needs of the survivor and assisted the family in searching and quickly securing housing of their choice. Examples included helping survivors find appropriate units, contacting and recruiting landlords to provide housing opportunities, assisting survivors in completing applications and preparing for interviews with landlords, helping survivors determine if a particular area or unit met their family needs, and financially assisting families with move-in costs, deposits, and ongoing housing assistance. They provided applicants with a list of known landlord and housing options for each county the agency services and assisted the survivor in securing a unit as quickly as possible through advocacy, research and ongoing support.

1F-4c. DV Survivor Safety.

Applicants must describe how project applicant:

- 1. ensured the safety of DV survivors experiencing homelessness by:**
 - (a) training staff on safety planning;**

- (b) adjusting intake space to better ensure a private conversation;**
 - (c) conducting separate interviews/intake with each member of a couple;**
 - (d) working with survivors to have them identify what is safe for them as it relates to scattered site units and/or rental assistance;**
 - (e) maintaining bars on windows, fixing lights in the hallways, etc. for congregate living spaces operated by the applicant;**
 - (f) keeping the location confidential for dedicated units and/or congregate living spaces set-aside solely for use by survivors; and**
- 2. measured its ability to ensure the safety of DV survivors the project served.**
(limit 2,000 characters)

GMWC has ensured the safety of its DV survivors through the following means:

- A) GMWC staff receives safety planning training upon hire and throughout their term of employment. Staff also attends an annual 3-day training course provided by the Georgia Coalition against Domestic Violence that has agenda items focused on safety planning.
- B) Privacy is provided by GMWC through the private offices where intake staff meet with survivors and sound machines are used to ensure confidentiality.
- C) GMWC agency staff do not meet with perpetrators. Interviews/intakes are only conducted with the survivor.
- D) As part of the assessment of needs and the safety planning process, GMWC staff help the survivor identify housing arrangements that are most beneficial to their needs, including safety. Client choice is a priority at all times.
- E) GMWC does not have congregate living spaces. However, in the event that a survivor needs locks changed or additional security features put in place for their individual unit, agency funds are made available to meet these needs.
- F) GMWC does not utilize dedicated units or congregate living spaces. All information regarding the units occupied by survivors is kept strictly confidential.

Safety planning for all survivors is ongoing and continuously measured by GMWC utilizing a detailed instrument. If any necessary changes are identified, they are made quickly. They strive to give survivors the tools necessary to keep safety a priority for them.

1F-4d. Trauma-Informed, Victim-Centered Approaches.

Applicants must describe:

- 1. project applicant's experience in utilizing trauma-informed, victim-centered approaches to meet needs of DV survivors; and**
- 2. how, if funded, the project will utilize trauma-informed, victim-centered approaches to meet needs of DV survivors by:**
 - (a) prioritizing participant choice and rapid placement and stabilization in permanent housing consistent with participants' preferences;**
 - (b) establishing and maintaining an environment of agency and mutual respect, e.g., the project does not use punitive interventions, ensures program participant staff interactions are based on equality and minimize power differentials;**
 - (c) providing program participants access to information on trauma, e.g., training staff on providing program participant with information on trauma;**
 - (d) placing emphasis on the participant's strengths, strength-based**

coaching, questionnaires and assessment tools include strength-based measures, case plans include assessments of program participants strengths and works towards goals and aspirations;
(e) centering on cultural responsiveness and inclusivity, e.g., training on equal access, cultural competence, nondiscrimination;
(f) delivering opportunities for connection for program participants, e.g., groups, mentorships, peer-to-peer, spiritual needs; and
(g) offering support for parenting, e.g., parenting classes, childcare.
(limit 4,000 characters)

The Georgia Mountain Women’s Center has created a trauma-informed organization with their staff, policies, decision-making, culture and physical environment. They assist survivors in strengthening their capacities to deal with complex issues faced in assessing safety, recovering from the effects of abuse, and rebuilding their lives. Working with a trauma-informed lens ensures that staff recognizes and responds to the impact that traumatic stress has on the survivor and her life. They believe that survivors’ wishes, safety, and well-being take priority and that their role is to provide education and resources that support the survivor’s desired outcomes.

2(a) GMWC case managers assist survivors in making informed housing choices with the goal that the survivor will be able to maintain the unit after program exit. Client preferences are always taken into account in this process.

2(b) GMWC staff gathers feedback from survivors to ensure they were treated respectfully and in a non-judgmental manner in order to ensure an environment of mutual respect. The waiting rooms offer refreshments and offices are arranged so there is no desk between staff and the survivor. They practice a housing first approach that ensures that acceptance to the program is considered regardless of sobriety, use of substances, treatment completion, or participation in support services. They incorporate survivor’s voices into service delivery via a client advisory board comprised of former participants. Punitive interventions are never used.

2(c) GMWC supervisors receive eight hours of ‘Leading Trauma Informed Agencies’ and 22 hours of ‘Trauma Informed Supervision’ training. All staff receive 16 hours of ‘Trauma Informed Capacity Building’ training. Staff provide ongoing trauma related education to survivors and the agency’s therapist is certified in Trauma-Focused Cognitive Behavioral Therapy.

2(d) GMWC utilizes the Family Needs Scale to gather information on survivor’s strengths, in addition to service areas where resources are lacking. The survivor guides the direction and activities of intervention by identifying what they want to achieve. Their Licensed Professional Counselor conducts an Adult Needs and Strengths Assessment (ANSA) to identify the appropriate therapeutic counseling service focus.

2(e) All GMWC staff receive initial and annual training on diversity, cultural sensitivity, equal access, and civil rights to ensure inclusivity and nondiscrimination while working to meet the needs of the survivors.

2(f) GMWC facilitates weekly support groups to encourage and assist survivors in receiving peer support.

2(g) GMWC provides weekly parenting classes using Systematic Training for Effective Parenting curriculum are provided. In addition, childcare is provided on-site and via financial assistance.

1F-4e. Meeting Service Needs of DV Survivors.

Applicants must describe how the project applicant met services needs and ensured DV survivors experiencing homelessness were assisted to quickly move into permanent housing while addressing their safety needs, including:

- **Child Custody**
- **Legal Services**
- **Criminal History**
- **Bad Credit History**
- **Education**
- **Job Training**
- **Employment**
- **Physical/Mental Healthcare**
- **Drug and Alcohol Treatment**
- **Childcare**

(limit 2,000 characters)

GMWC case managers assists survivors with issues impeding their ability to maintain permanent housing such as poor credit history, safety and legal issues, employability status, and other needs. This includes providing access to public assistance, employment, and community-based services so they can maintain rent when rent assistance through the project ends. Education is provided on budgeting, landlord relationships, conflict resolution, household management, parenting support, and credit counseling. Legal services include assistance in obtaining Temporary Protective Orders, warrants and applying for Victim’s Compensation. GMWC partners with Georgia Legal Services to aid survivors who might experience discrimination in accessing fair housing or mainstream benefits. They provide financial aid for child care, transportation and healthcare needs, trauma-informed therapeutic counseling, and outpatient substance abuse services. Support services to address employment are offered through the case manager and partnerships with the Department of Labor, Goodwill Career Center, and the Department of Family and Children Services’ Temporary Assistance for Needy Families (TANF) work program.

1F-4. PH-RRH and Joint TH and PH-RRH Project

Applicant Capacity

DUNS Number:	023573889
Applicant Name:	F.A.I.T.H. in Rabun County, Inc.
Rate of Housing Placement of DV Survivors–Percentage:	100.00%
Rate of Housing Retention of DV Survivors–Percentage:	100.00%

1F-4a. Rate of Housing Placement and Housing Retention.

Applicants must describe:

- 1. how the project applicant calculated the rate of housing placement and rate of housing retention reported in the chart above; and**
- 2. the data source (e.g., HMIS, comparable database, other administrative data, external data source). (limit 500 characters)**

These rates were calculated by taking the number of households placed in permanent housing after they exited RRH and dividing by all of the households who exited RRH regardless of destination over the same period of time. Retention calculated by examining program entry data and follow up data tracked to determine if those who exited from RRH to permanent housing returned to homelessness within 12 months. The data sources included HMIS comparable databases and other administrative data.

1F-4b. DV Survivor Housing.

Applicants must describe how project applicant ensured DV survivors experiencing homelessness were assisted to quickly move into permanent housing. (limit 2,000 characters)

FAITH prioritized applicants and made those with the highest vulnerabilities top priority in quickly achieving permanent housing. Each program participant started receiving case management services upon entry, primarily focused on overcoming barriers that could hinder permanent housing opportunities. Case managers met weekly with participants, set measureable goals, connected them to resources to support sustainability, assisted in identifying ways to increase earning potential (including further education options, job training programs, federal assistance programs, etc.), searched for affordable housing options, budgeted, contacted potential landlords, and assisted the participants in each step of the process until permanent housing was obtained. Once a housing option had been identified, case managers assisted participants with required move-in payments, the leasing process, securing utilities, and getting furniture and other household goods for the home.

1F-4c. DV Survivor Safety.

Applicants must describe how project applicant:

- 1. ensured the safety of DV survivors experiencing homelessness by:**
 - (a) training staff on safety planning;**
 - (b) adjusting intake space to better ensure a private conversation;**
 - (c) conducting separate interviews/intake with each member of a couple;**
 - (d) working with survivors to have them identify what is safe for them as it relates to scattered site units and/or rental assistance;**
 - (e) maintaining bars on windows, fixing lights in the hallways, etc. for congregate living spaces operated by the applicant;**
 - (f) keeping the location confidential for dedicated units and/or congregate living spaces set-aside solely for use by survivors; and**
- 2. measured its ability to ensure the safety of DV survivors the project**

**served.
(limit 2,000 characters)**

FAITH has ensured the safety of its DV survivors through the following means:

A) All FAITH staff members receive extensive training (40 hours) upon hire from the Office for Victims of Crime including training on safety planning. Agency employees also must accrue 40 hours of continuing education annually to remain current in best practices. Safety Plans are completed with every client regardless if they are enrolled in a housing program or just seeking legal services. Additionally, FAITH intake staff complete Danger Assessments with all program participants and safety plan according to risk level.

B) FAITH has 2 private offices where participants meet to complete their intake, receive case management, and have supportive conversations in privacy.

C) FAITH doesn't meet individually with couples as the participants they serve are victims of violence by their partner.

D) Safety planning in the organization emphasizes getting client input on what they have done in the past to remain safe, how they expect their abuser to react after fleeing, and how to ensure continued safety. Staff has always relied on their knowledge paired with agency expertise to maintain safety at all locations.

E) FAITH operates a DV emergency shelter that is protected with heavy security, alarms, cameras, etc.

F) The agency has always kept all client information confidential including all rental unit locations. Staff also educates landlords on the need for additional protection and secrecy for these tenants.

FAITH has measured its ability to ensure the safety of their survivors by working closely with them as well as their landlords who are aware of the tenant's past situation. They knew to notify the agency of any suspicious activity occurring onsite, which allowed FAITH to provide legal remedies to further protect the participants. During follow-up and case management, staff was able to measure effectiveness and readjust Safety Plans as necessary.

1F-4d. Trauma-Informed, Victim-Centered Approaches.

Applicants must describe:

- 1. project applicant's experience in utilizing trauma-informed, victim-centered approaches to meet needs of DV survivors; and**
- 2. how, if funded, the project will utilize trauma-informed, victim-centered approaches to meet needs of DV survivors by:**
 - (a) prioritizing participant choice and rapid placement and stabilization in permanent housing consistent with participants' preferences;**
 - (b) establishing and maintaining an environment of agency and mutual respect, e.g., the project does not use punitive interventions, ensures program participant staff interactions are based on equality and minimize power differentials;**
 - (c) providing program participants access to information on trauma, e.g., training staff on providing program participant with information on trauma;**
 - (d) placing emphasis on the participant's strengths, strength-based coaching, questionnaires and assessment tools include strength-based measures, case plans include assessments of program participants strengths and works towards goals and aspirations;**

- (e) centering on cultural responsiveness and inclusivity, e.g., training on equal access, cultural competence, nondiscrimination;**
- (f) delivering opportunities for connection for program participants, e.g., groups, mentorships, peer-to-peer, spiritual needs; and**
- (g) offering support for parenting, e.g., parenting classes, childcare.**
(limit 4,000 characters)

FAITH has provided trauma-informed care to participants for over 20 years. Assisting victims of domestic violence, sexual assault, and child abuse. Case managers are victim-centered and strength-based in their approach. Approximately 3 years ago, FAITH adopted a model, Community Advocacy Project, to improve case management services. Case Managers/Advocates received intense training on Survivor Focused intervention, with the philosophy that the client “drives the bus” and the case manager is a passenger providing assistance when needed. This method allows clients to achieve their personal goals in partnership with the case manager.

2(a) If funded, FAITH will continue following trauma-informed, victim-centered approaches. In regards to prioritizing participant choice, case managers will always strive to assist the client in achieving the housing they prefer. When not possible due to no availability or not being within the client’s budget, the case manager will provide assistance in identifying increased income opportunities and brainstorm alternatives allowing the client to make a more realistic choice or understand why their preference is not an option at this time.

2(b) FAITH is conscious of traumatic experiences that DV clients have experienced, as well as the power, control, and punishment that survivors endured while living in an abusive relationship. Following trauma-informed best practices, FAITH does not use punitive interventions and works on restoring autonomy for participants. Striving to have participants hold themselves accountable for actions and remove the need for disciplinary action. Staff is trained on equality and power differentials to eliminate undermining participants’ choices. Staff receives regular supervision and any question of inequality is handled including the reassignment of case manager when necessary.

2(c) All program participants are offered education on trauma such as Darkness to Light, Behaviors Present in Children Exposed to Trauma, Domestic Violence knowledge, Trauma & the Brain, etc.

2(d) FAITH staff always place an emphasis on the participant’s strengths in their case management process. Staff utilize strength-based assessments, including the Family Resource Scale, to take inventory of where clients are currently succeeding and where they could use assistance. Case managers always focus on their clients’ strengths first and affirm the qualities they possess that will assist them in becoming competent to achieve their future goals.

2(e) Cultural responsiveness and inclusivity are always priorities in providing services to FAITH’s clients. Staff are required to receive annual training on Equal Access. The organization works to identify additional training opportunities to ensure cultural competency and remains non-discriminatory in their mission. All participants are provided the number and explained the process of who to speak to regarding if they feel they are being discriminated against or not being provided equal access.

2(f) FAITH provides support groups, volunteer mentoring, referrals to spiritual groups if desired by the participant, etc. Attendance is not required to receive housing or supportive services from the organization.

2(g) Parenting support is a critical element of the services provided by FAITH, and staff are trained on STEP Parenting curriculum and parenting classes are provided for any interested participants as well as individualized parenting skills when needed. FAITH has a partnership with several child care providers and refers/funds participant's child care when needed.

1F-4e. Meeting Service Needs of DV Survivors.

Applicants must describe how the project applicant met services needs and ensured DV survivors experiencing homelessness were assisted to quickly move into permanent housing while addressing their safety needs, including:

- **Child Custody**
- **Legal Services**
- **Criminal History**
- **Bad Credit History**
- **Education**
- **Job Training**
- **Employment**
- **Physical/Mental Healthcare**
- **Drug and Alcohol Treatment**
- **Childcare**

(limit 2,000 characters)

FAITH met service needs as follows:

- **Child Custody**—Clients worked with the Victim Legal Assistance Project, an initiative of the Georgia Criminal Justice Coordinating Council that provides pro bono legal assistance to survivors. They also work with local attorneys who work Pro Bono or for reduced rates. When violence was reported, Temporary Protective Orders were completed awarding sole custody to the Petitioner.
- **Legal Services**—Legal services are available through the Legal Assistance Project and Georgia Legal Services. There is also an agency Legal Advocate on staff.
- **Criminal History**—Referrals are made to expungement programs that may allow for criminal charges to be removed from clients' personal records.
- **Bad Credit History**—Credit counseling is made available to all survivors.
- **Education**—The child advocate on staff assists with school enrollment for children, Adult education referrals were provided such as GED classes and testing, college and vocational training information, and sources for possible financial aid assistance.
- **Job Training**—Interview skill training and resume building assistance is offered to all clients.
- **Employment**—Transportation to job interviews and to work, is available as well as referrals to currently hiring employers. A referral list of these hiring employers is maintained by the agency.
- **Physical/Mental Healthcare**—Staff collaborates with a local medical office that

accepts reduced fees for program participants. There is also a mental health collaboration with Family Art Therapy Center to provide free counseling services to participants.

- Drug and Alcohol Treatment-Referrals are made to appropriate providers along with assistance making appointments or locating residential treatment facilities, coordinating entry, and providing transportation
- Childcare-FAITH works with several local childcare facilities to provide and fund childcare for participants. An internal babysitter on staff is also made available.

2A. Homeless Management Information System (HMIS) Implementation

Intructions:

Guidance for completing the application can be found in the FY 2019 CoC Program Competition Notice of Funding Availability and in the FY 2019 CoC Application Detailed Instructions.

Please submit technical questions to the HUD Exchange Ask-A-Question at <https://www.hudexchange.info/program-support/my-question/>

Resources:

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The FY 2019 CoC Program Competition Notice of Funding Availability at:

<https://www.hudexchange.info/programs/e-snaps/fy-2019-coc-program-nofa-coc-program-competition/#nofa-and-notices>

Warning! The CoC Application score could be affected if information is incomplete on this formlet.

2A-1. HMIS Vendor Identification. Eccovia

Applicants must review the HMIS software vendor name brought forward from FY 2018 CoC Application and update the information if there was a change.

2A-2. Bed Coverage Rate Using HIC and HMIS Data.

Using 2019 HIC and HMIS data, applicants must report by project type:

Project Type	Total Number of Beds in 2019 HIC	Total Beds Dedicated for DV in 2019 HIC	Total Number of 2019 HIC Beds in HMIS	HMIS Bed Coverage Rate
Emergency Shelter (ES) beds	1,610	762	579	68.28%
Safe Haven (SH) beds	0	0	0	
Transitional Housing (TH) beds	832	314	310	59.85%
Rapid Re-Housing (RRH) beds	1,417	163	1,254	100.00%
Permanent Supportive Housing (PSH) beds	2,513	29	2,403	96.74%
Other Permanent Housing (OPH) beds	0	0	0	

2A-2a. Partial Credit for Bed Coverage Rates at or Below 84.99 for Any Project Type in Question 2A-2.

For each project type with a bed coverage rate that is at or below 84.99 percent in question 2A-2., applicants must describe:

**1. steps the CoC will take over the next 12 months to increase the bed coverage rate to at least 85 percent for that project type; and
2. how the CoC will implement the steps described to increase bed coverage to at least 85 percent.
(limit 2,000 characters)**

The HMIS coverage rate for Emergency Shelter beds is 68.28% and for Transitional Housing beds is 59.85%. The CoC's goal is for active participation in HMIS with high quality data being contributed from agencies that do not receive CoC or ESG funding. The CoC continues to work through resistance by those agencies to participate fully in HMIS. While the CoC has dedicated staff to provide technical assistance, the CoC's size and number of agencies present a practical challenge to staff capacity. To that end, the CoC has identified Coordinated Entry and a focus on continuing agency education as a pathway to meet this important goal.

Through continued expansion of Coordinated Entry, the CoC has improved shelter bed coverage from 55.17% to 68.28%. Over the next 12 months, the CoC will continue to expand CoC participation in HMIS. Through the implementation of coordinated entry, the CoC anticipates more agency participation throughout the CoC. The CoC will work with programs that begin using HMIS to provide technical assistance on system use and data quality.

The CoC also dedicated staff time through targeted training at the CoC's annual Symposium, widely attended by funded and unfunded agencies. The Symposium seeks to help unfunded agencies learn about, and hopefully apply for, federal monies for their programs. It also seeks to make HMIS less objectionable to unfunded agencies. Sessions of the 2019 three day event included New User HMIS Training, HMIS Data Reporting, Data Quality Training, APR training, HMIS for DV Providers, HMIS System Performance Measures, HMIS SSVF training, and a session aimed at how agency leadership can motivate staff to better utilize HMIS. The CoC will have more sessions like this in 2020's Symposium to further the goal of increasing the number of projects and beds in HMIS.

***2A-3. Longitudinal System Analysis (LSA) Submission.**

Applicants must indicate whether the CoC submitted its LSA data to HUD in HDX 2.0. Yes

***2A-4. HIC HDX Submission Date.**

**Applicants must enter the date the CoC submitted the 2019 Housing Inventory Count (HIC) data into the Homelessness Data Exchange (HDX).
(mm/dd/yyyy)** 04/30/2019

2B. Continuum of Care (CoC) Point-in-Time Count

Instructions:

Guidance for completing the application can be found in the FY 2019 CoC Program Competition Notice of Funding Availability and in the FY 2019 CoC Application Detailed Instructions.

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Warning! The CoC Application score could be affected if information is incomplete on this formlet.

2B-1. PIT Count Date. 01/28/2019

Applicants must enter the date the CoC conducted its 2019 PIT count (mm/dd/yyyy).

2B-2. PIT Count Data–HDX Submission Date. 04/30/2019

Applicants must enter the date the CoC submitted its PIT count data in HDX (mm/dd/yyyy).

2B-3. Sheltered PIT Count–Change in Implementation.

Applicants must describe:

1. any changes in the sheltered count implementation, including methodology or data quality methodology changes from 2018 to 2019, if applicable; and

2. how the changes affected the CoC’s sheltered PIT count results; or
3. state “Not Applicable” if there were no changes.

(limit 2,000 characters)

No significant changes were made to the sheltered count methodology. The CoC conducted a complete census of every person residing in emergency shelter and transitional housing projects on the night of the 2019 PIT. The data was collected via online surveys from all programs to obtain the most complete information. In addition, the CoC exported project level data from the HMIS so data could be verified when compared with survey-level data.

All survey-level data was reviewed for inconsistencies or questionable responses, and providers were personally contacted by CoC staff to clarify data.

Agencies that did not respond to the survey were also contacted directly in which PIT data was collected by phone.

***2B-4. Sheltered PIT Count–Changes Due to Presidentially-declared Disaster.**

Applicants must select whether the CoC added or removed emergency shelter, transitional housing, or Safe-Haven inventory because of funding specific to a Presidentially-declared disaster, resulting in a change to the CoC’s 2019 sheltered PIT count. No

2B-5. Unsheltered PIT Count–Changes in Implementation.

Applicants must describe:

- 1. any changes in the unsheltered count implementation, including methodology or data quality methodology changes from 2018 to 2019, if applicable; and**
 - 2. how the changes affected the CoC’s unsheltered PIT count results; or**
 - 3. state “Not Applicable” if there were no changes.**
- (limit 2,000 characters)**

The BoS CoC experienced a 20.8% increase in the unsheltered homeless count from 2017 to 2019. The BoS CoC uses an inferential model (vs. a straight actual count) to predict the number of individuals experiencing homelessness where physical counts are not possible. In the 2019 count, the BoS CoC changed to a new vendor for the predictive model, Simtech Solutions. This BoS CoC believes that Simtech is able to provide a superior predictive model due to their expertise in homeless counts. The 2019 model includes new variables not considered in the previous model. Notably, the new model does not use a least squares regression like the old model, but instead uses a Poisson regression. These changes in the predictive model are at least partially behind the increase in unsheltered homelessness reported.

The BoS CoC also focused on higher quality physical unsheltered counts throughout the CoC in 2019. The CoC moved away from paper surveys, and instead utilized the Counting Us app for unsheltered surveys. Individual survey times were shortened, and more complete. Data collected was then more readily analyzed, cleaned, and used to inform the predictive model. Strategic partners were firmly engaged to ensure high quality data collection in targeted geographic areas. This new approach to data collection contributed to better physical counts, and thus more accurate data in the predictive model.

The BoS CoC was pleased to assemble a team of strong count leaders. More stakeholders have become engaged with CoC activities through the rollout of Coordinated Entry. This led to different count partners in some critical areas than in past years. The CoC placed an increased effort into training count partners and stressing the importance of complete coverage and accurate counting for each area.

It is the CoC's belief that the combination of these changes has in full, or in part, accounted for the changes in the unsheltered count numbers.

***2B-6. PIT Count–Identifying Youth Experiencing Homelessness.**

Applicants must:

Indicate whether the CoC implemented specific measures to identify youth experiencing homelessness in their 2019 PIT count. Yes

2B-6a. PIT Count–Involving Youth in Implementation.

Applicants must describe how the CoC engaged stakeholders serving youth experiencing homelessness to:

- 1. plan the 2019 PIT count;**
 - 2. select locations where youth experiencing homelessness are most likely to be identified; and**
 - 3. involve youth in counting during the 2019 PIT count.**
- (limit 2,000 characters)**

In 152 counties, it can be difficult to identify and engage the homeless youth population. There are only 3 funded providers who serve youth in the CoC, and all of these projects took a lead role in the unsheltered count in January 2019. Youth with homeless lived experience supported the count by working with youth providers to identify areas where homeless youth could be located. Additionally, members of the Youth Action Board (YAB), which includes youth with lived experience, helped count coordinators in the training of volunteers in youth engagement efforts.

Following the January PIT, in June 2019, the CoC worked with those youth service providers to conduct an unsheltered count for youth ages 18-25. Given the size of the CoC, the pilot youth PIT focused on nine counties surrounding the three youth-focused organizations. The CoC worked with those agency partners and youth members of the YAB to modify the survey questions to collect data that will effectively target housing effort for this population. During the youth PIT, two of the youth-focused providers along with YAB members created outreach opportunities to engage and connect identified homeless youth to mainstream resources.

2B-7. PIT Count–Improvements to Implementation.

Applicants must describe the CoC's actions implemented in its 2019 PIT count to better count:

- 1. individuals and families experiencing chronic homelessness;**
 - 2. families with children experiencing homelessness; and**
 - 3. Veterans experiencing homelessness.**
- (limit 2,000 characters)**

PIT count surveys were collected from providers including demographic

information about individuals and families experiencing chronic homelessness, families with children experiencing homelessness, and Veterans experiencing homelessness. This information was cross referenced and verified when compared to data in HMIS regarding sub populations to ensure accuracy.

As previously described, the CoC utilized the Counting Us App for the unsheltered PIT count in 2019. Based on research conducted on the app prior to the 2019 PIT, the app anticipated improved future PIT count data for all homeless populations; and the CoC believes the 2019 PIT presented a more accurate dataset on these sub populations.

Using information collected from providers, the CoC was able to better identify and train count coordinators, to conduct surveys on identified special populations. Beginning in the Fall of 2018, the CoC released updated training materials in a workbook to identify the barriers and areas for training prior to the PIT count, recorded a webinar that was used for volunteer training, facilitated a webinar for lease agency count coordinators and Simtech (Counting US), and provided in-person training from CE and CoC Coordinators when needed.

3A. Continuum of Care (CoC) System Performance

Instructions

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***3A-1. First Time Homeless as Reported in HDX.**

Applicants must:

Report the Number of First Time Homeless as Reported in HDX.	7,767
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3A-1a. First Time Homeless Risk Factors.

Applicants must:

- 1. describe the process the CoC developed to identify risk factors the CoC uses to identify persons becoming homeless for the first time;**
- 2. describe the CoC's strategy to address individuals and families at risk of becoming homeless; and**
- 3. provide the name of the organization or position title that is responsible for overseeing the CoC's strategy to reduce the number of individuals and families experiencing homelessness for the first time. (limit 2,000 characters)**

The CoC utilizes national literature and feedback from local providers to identify relevant risk factors for first time homelessness. Additionally, the CoC utilizes a diversion and prevention screening tool as part of the coordinated entry process to collect data on homeless and at-risk individuals and households seeking housing assistance, and provided training in May 2019, with another round scheduled in October 2019. This data, along with other HMIS data, will be analyzed as part of the ongoing evaluation why people experience homelessness for the first time in the BoS CoC. This analysis will influence changes and improvements to the CoC's coordinated entry strategy, including the assessment tool and process, marketing strategy, and CE Written

Standards, Policies and Procedures.

To address individuals and families at risk of being homeless, rapid resolution and crisis management training will be offered not less than annually to CoC members, CE assessment staff, and partner agencies. BoS staff will be certified in rapid resolution training and train the trainer, as of October 2019, to provide this training. This strategy is specifically focused on first time homeless and how to rapidly exit them to housing, conflict resolution, and client empowerment.

The CoC actively coordinates with the statewide ESG program (housed under the collaborative applicant) and homeless prevention projects funded through other local ESG entitlements to reduce the number of first time homeless households. SSVF also provides homeless prevention for veterans in a large portion of the CoC.

The CoC also has successfully obtained approval from the state housing authority (subject to public comment and approval by the HA board) to create an amendment to their administrative plan for persons

The Georgia Department of Community Affairs, as the Collaborative Applicant, is responsible for overseeing this strategy.

***3A-2. Length of Time Homeless as Reported in HDX.**

Applicants must:

Report Average Length of Time Individuals and Persons in Families Remained Homeless as Reported in HDX.

88

3A-2a. Strategy to Reduce Length of Time Homeless.

Applicants must:

- 1. describe the CoC's strategy to reduce the length of time individuals and persons in families remain homeless;**
 - 2. describe how the CoC identifies and houses individuals and persons in families with the longest lengths of time homeless; and**
 - 3. provide the name of the organization or position title that is responsible for overseeing the CoC's strategy to reduce the length of time individuals and families remain homeless.**
- (limit 2,000 characters)**

The strategy of the CoC to reduce the length of time homeless is centered around the coordinated entry system and rapid re-housing. All aspects of coordinated entry access points are intended to be low barrier and housing focused, including emergency shelters. Quick and immediate access to shelter with a focus on connecting individuals and families to appropriate permanent housing and supportive services options will ultimately reduce the length of time homeless for those who engage the system.

Length of time homeless is a BoS prioritization factor for coordinated entry, and the CoC assessment tool collects information on length of time homeless. HMIS data may also be used to determine length of time homeless when applicable.

This is primarily how the CoC identifies those with the longest length of time homeless.

CoC Coordinated Entry (CE) policy requires rapid response to referrals with a timeline to respond to referrals within 7 days. The CoC has also deployed a diversion strategy to encourage rapid resolution.

The CoC strategy also revolves around freeing up PSH beds by moving those with lower needs to other permanent housing if they so choose. The CoC goal is to create more housing opportunities for homeless persons. The 149 county housing authority managed by the State has put forward proposed language in the PHA Administrative Plan (subject to public comment period/board approval) to provide for HCV vouchers outside of the waitlist for homeless persons and for persons referred by the CoC who are exiting from PSH. If approved, these vouchers will be an essential part of the overall CoC strategy to reduce homelessness lengths.

Georgia Department of Community Affairs, as the CoC Collaborative Applicant, oversees the strategy to reduce the length of time homeless for individuals and families.

***3A-3. Successful Permanent Housing Placement and Retention as Reported in HDX.**

Applicants must:

	Percentage
1. Report the percentage of individuals and persons in families in emergency shelter, safe havens, transitional housing, and rapid rehousing that exit to permanent housing destinations as reported in HDX.	63%
2. Report the percentage of individuals and persons in families in permanent housing projects, other than rapid rehousing, that retain their permanent housing or exit to permanent housing destinations as reported in HDX.	93%

3A-3a. Exits to Permanent Housing Destinations/Retention of Permanent Housing.

Applicants must:

1. describe the CoC’s strategy to increase the rate at which individuals and persons in families in emergency shelter, safe havens, transitional housing and rapid rehousing exit to permanent housing destinations;
2. provide the organization name or position title responsible for overseeing the CoC’s strategy to increase the rate at which individuals and persons in families in emergency shelter, safe havens, transitional housing and rapid rehousing exit to permanent housing destinations;
3. describe the CoC’s strategy to increase the rate at which individuals and persons in families in permanent housing projects, other than rapid rehousing, retain their permanent housing or exit to permanent housing destinations; and
4. provide the organization name or position title responsible for overseeing the CoC’s strategy to increase the rate at which individuals and persons in families in permanent housing projects, other than rapid rehousing, retain their permanent housing or exit to permanent housing

**destinations.
 (limit 2,000 characters)**

The CoC's strategy to increase the rate at which households in emergency shelter, transitional housing, and rapid re-housing exit to permanent destinations is based on the Housing First approach. This is communicated through training and technical assistance, and is built into the local coordinated entry planning process. In 2018, the CoC provided a Housing First policies and procedures training in partnership with the Center for Social Innovation, rapid re-housing learning collaborative with NAEH from November 2017 to August 2018, and continues to provide ongoing technical assistance. These efforts are designed to ensure that all projects, including emergency shelters, are low barrier and housing focused. This is a paradigm shift for some providers, particularly for emergency shelter, which is being pushed out through local coordinated entry development.

Exits to permanent housing from PH projects other than RRH have been stable, ranging from 92% to 93% over the last four years. The CoC continues to emphasize a Housing First approach in which clients are not terminated from projects unreasonably. This approach, paired with appropriate services and case management, will ensure that households are not discharged from PSH into destinations that are not permanent. The CoC also encourages follow-up on clients exiting projects to ensure that they are able to maintain housing after discharge.

The Georgia Department of Community Affairs, as the Collaborative Applicant, is responsible for overseeing these strategies.

***3A-4. Returns to Homelessness as Reported in HDX.**

Applicants must:

	Percentage
1. Report the percentage of individuals and persons in families returning to homelessness over a 6-month period as reported in HDX.	4%
2. Report the percentage of individuals and persons in families returning to homelessness over a 12-month period as reported in HDX.	6%

3A-4a. Returns to Homelessness—CoC Strategy to Reduce Rate.

Applicants must:

- 1. describe the strategy the CoC has implemented to identify individuals and persons in families who return to homelessness;**
 - 2. describe the CoC's strategy to reduce the rate of additional returns to homelessness; and**
 - 3. provide the name of the organization or position title that is responsible for overseeing the CoC's strategy to reduce the rate individuals and persons in families return to homelessness.**
- (limit 2,000 characters)**

The CoC implemented a strategy to utilize the Stella Performance Module and HMIS data to identify and analyze the percentage of households that returned

to the homeless system bi-annually. CoC staff members can utilize data to strategically assess programmatic areas of needed training and resources pertaining to client housing stability, financial stability, or other as determined. The CoC believes the provision and implementation of these trainings and resources, developed specifically as a result of data analysis, will reduce the rate of additional returns to homelessness. Additionally, the CoC's strategy includes the continued development of a system wide performance plan based on System Performance Measures, incorporating the returns to homelessness population. This will allow the CoC to utilize multiple data sources to identify projects struggling with this measure, investigate common risk factors, and provide targeted technical assistance.

Housing First and appropriate supportive services will be emphasized throughout the system to minimize the chances of a household exiting in to a situation that would likely result in a return to homelessness. The CoC also encourages follow-up case management in order to monitor households and provide necessary support after project exit to identify and assist households that may be at risk for returning to homelessness.

The CoC is also diligently working to create formalized opportunities for persons to increase income through employment, gain increased access to mainstream benefits, and have appropriate and increased subsidized housing available. Pending changes to the collaborative applicant's PHA Administrative Plan (public comment phase) (149 counties) would create a supply of HCV for persons who are homeless and persons referred by the CoC.

The Georgia Department of Community Affairs, as the Collaborative Applicant, oversees this strategy.

***3A-5. Cash Income Changes as Reported in HDX.**

Applicants must:

	Percentage
1. Report the percentage of individuals and persons in families in CoC Program-funded Safe Haven, transitional housing, rapid rehousing, and permanent supportive housing projects that increased their employment income from entry to exit as reported in HDX.	16%
2. Report the percentage of individuals and persons in families in CoC Program-funded Safe Haven, transitional housing, rapid rehousing, and permanent supportive housing projects that increased their non-employment cash income from entry to exit as reported in HDX.	17%

3A-5a. Increasing Employment Income.

Applicants must:

- 1. describe the CoC's strategy to increase employment income;**
- 2. describe the CoC's strategy to increase access to employment;**
- 3. describe how the CoC works with mainstream employment organizations to help individuals and families increase their cash income; and**
- 4. provide the organization name or position title that is responsible for overseeing the CoC's strategy to increase jobs and income from employment.**

(limit 2,000 characters)

The CoC continues to collaborate with the statewide ESG entitlement, which distributes state funding for employment support and child care to move clients to work. CoC grant recipients work with participants to connect them with appropriate employment supports. Through 2019 CoC NOFA competition policy, the CoC required applicants to provide a written narrative detailing how they work with local employment agencies and employers to prioritize training and employment opportunities for participants, or how project will do so going forward. Currently 73% of operational projects directly work with participants to connect with employment, have supported employment, or services agreements with employment organizations, and 18% will do so going forward.

Specifically for youth, the CoC is developing a strategy to engage workforce development through the CoC's Youth Homelessness Advisory Committee to increase employment opportunities. Local coordinated entry planning brings appropriate employment related agencies into the planning process whenever possible.

The CoC works with the Department of Labor and the Department of Behavioral Health and Developmental Disabilities (DBHDD) on the CoC Board. Each of these agencies holds a seat on the Board as defined in the CoC Governance Charter. This ensures that the overall CoC strategy is informed by these agencies. DBHDD contracts with providers to operate supportive employment services, which offers counseling, helps participants identify vocational skills and interests, and facilitates job searches to obtain employment in an integrated community setting.

The Georgia Department of Community Affairs, as the Collaborative Applicant, oversees this strategy.

3A-5b. Increasing Non-employment Cash Income.

Applicants must:

- 1. describe the CoC's strategy to increase non-employment cash income;**
- 2. describe the CoC's strategy to increase access to non-employment cash sources;**
- 3. provide the organization name or position title that is responsible for overseeing the CoC's strategy to increase non-employment cash income.**

The CoC's strategy to increase non-employment cash income is to increase outreach and information sharing through the Coordinated Entry System. Additionally, the CoC works with a collaborative group of agencies that includes the Dept of Family and Children Services, Technical Schools and Workforce Division of Georgia, Temporary Assistance for Needy Families, Youth Action board along with representation from grant recipients. This collaboration is currently developing a data driven, sustainable process that creates access to non-employment cash income for participants when appropriate.

Through Coordinated Entry and development of the collaborative group of state agencies and grant recipients, the CoC can identify participants in need of non-employment cash resources. The CoC is developing a regional structure that supports prompt identification of participants to connect them rapidly to the non-employment cash resources. CoC will work with our agency partners to identify

internal programs focus areas to ensure participants needing these resources are being directed to the correct interventions whether it is Diversion, Prevention or Homeless services.

The Georgia Department of Community Affairs, as the Collaborative Applicant, oversees this strategy.

3A-5c. Increasing Employment. Attachment Required.

Applicants must describe how the CoC:

1. promoted partnerships and access to employment opportunities with private employers and private employment organizations, such as holding job fairs, outreach to employers, and partnering with staffing agencies; and

2. is working with public and private organizations to provide meaningful, education and training, on-the-job training, internship, and employment opportunities for residents of permanent supportive housing that further their recovery and well-being.

(limit 2,000 characters)

The Balance of State CoC connects with local workforce development, Departments of Labor and other employment services through Coordinated Entry (CE) regional planning on an informal basis. The CoC is working to make it a more formalized part of CE by requiring communities to define a strategy to connect people coming through CE with training and employment opportunities, and adding this to the CES Written Standards, Policies and Procedures as soon as possible.

To facilitate training to promote and support employment for participants, and residents of permanent supportive housing (PSH), at the upcoming Housing Symposium in February 2020, the CoC will provide sessions that include training providers to connect participants with education and job opportunities, and connecting participants to formal employment opportunities. The CoC will also work to coordinate training on supported employment services for PSH providers. To facilitate the training on supported employment practices, the CoC will work with state-funded mental health service providers, or Georgia Vocational Rehabilitation Services, who have experience operating supportive employment services to help PSH participants identify vocational skills and interests, and facilitate job searches to obtain employment in an integrated community setting.

3A-5d. Promoting Employment, Volunteerism, and Community Service.

Applicants must select all the steps the CoC has taken to promote employment, volunteerism and community service among people experiencing homelessness in the CoC's geographic area:

1. The CoC trains provider organization staff on connecting program participants and people experiencing homelessness with education and job training opportunities.	<input type="checkbox"/>
2. The CoC trains provider organization staff on facilitating informal employment opportunities for program participants and people experiencing homelessness (e.g., babysitting, housekeeping, food delivery).	<input type="checkbox"/>

3. The CoC trains provider organization staff on connecting program participants with formal employment opportunities.	<input type="checkbox"/>
4. The CoC trains provider organization staff on volunteer opportunities for program participants and people experiencing homelessness.	<input type="checkbox"/>
5. The CoC works with organizations to create volunteer opportunities for program participants.	<input type="checkbox"/>
6. The CoC works with community organizations to create opportunities for civic participation for people experiencing homelessness (e.g., townhall forums, meeting with public officials).	<input type="checkbox"/>
7. Provider organizations within the CoC have incentives for employment.	<input type="checkbox"/>
8. The CoC trains provider organization staff on helping program participants budget and maximize their income to maintain stability in permanent housing.	<input type="checkbox"/>

3A-6. System Performance Measures 05/31/2019
Data–HDX Submission Date

Applicants must enter the date the CoCs submitted its FY 2018 System Performance Measures data in HDX. (mm/dd/yyyy)

3B. Continuum of Care (CoC) Performance and Strategic Planning Objectives

Instructions

Guidance for completing the application can be found in the FY 2019 CoC Program Competition Notice of Funding Availability and in the FY 2019 CoC Application Detailed Instructions.

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3B-1. Prioritizing Households with Children.

Applicants must check each factor the CoC currently uses to prioritize households with children for assistance during FY 2019.

1. History of or Vulnerability to Victimization (e.g. domestic violence, sexual assault, childhood abuse)	<input checked="" type="checkbox"/>
2. Number of previous homeless episodes	<input checked="" type="checkbox"/>
3. Unsheltered homelessness	<input checked="" type="checkbox"/>
4. Criminal History	<input type="checkbox"/>
5. Bad credit or rental history	<input type="checkbox"/>
6. Head of Household with Mental/Physical Disability	<input checked="" type="checkbox"/>

3B-1a. Rapid Rehousing of Families with Children.

Applicants must:

1. describe how the CoC currently rehouses every household of families with children within 30 days of becoming homeless that addresses both housing and service needs;

2. describe how the CoC addresses both housing and service needs to ensure families with children successfully maintain their housing once

assistance ends; and
3. provide the organization name or position title responsible for overseeing the CoC’s strategy to rapidly rehouse families with children within 30 days of them becoming homeless. (limit 2,000 characters)

The CoC has implemented Housing First practices and prioritization standards in its coordinated entry system to rapidly rehouse all families within 30 days of becoming homeless. Effective coordinated entry advertising and outreach, paired with a low-barrier, housing focused approach to service provision, is expected to be included in all of the local coordinated entry implementations. This is reflected in the CoC’s Coordinated Entry Written Standards. The CoC and statewide ESG program have provided extensive training on Housing First and rapid re-housing. Coordinated entry staff also provide training and ongoing technical assistance to local access point staff on these items. Service providers are encouraged to use funding for housing search and placement, and to have staff dedicated to landlord engagement when possible. The Collaborative Applicant provided training on Landlord Engagement in February 2019.

The Collaborative Applicant website provides resources to help providers locate affordable housing options for participants based on individual household needs. RRH providers are also encouraged to work with local faith based organizations and other nonprofit organizations to identify additional resources such as deposit money, moving costs, and furniture to facilitate a faster move into permanent housing. RRH providers are expected to assist clients in increasing income and employment, and are measured on this, in order for participants to maintain housing, and RRH providers are encouraged to maintain case management services with clients after rental assistance ends, based on individual household needs, in order to maintain permanent housing placements.

The Georgia Department of Community Affairs, as the Collaborative Applicant, oversees this effort.

3B-1b. Antidiscrimination Policies.

Applicants must check all that apply that describe actions the CoC is taking to ensure providers (including emergency shelter, transitional housing, and permanent housing (PSH and RRH)) within the CoC adhere to antidiscrimination policies by not denying admission to or separating any family members from other members of their family or caregivers based on any protected classes under the Fair Housing Act, and consistent with 24 CFR 5.105(a)(2) – Equal Access to HUD-Assisted or - Insured Housing.

1. CoC conducts mandatory training for all CoC- and ESG-funded housing and services providers on these topics.	<input checked="" type="checkbox"/>
2. CoC conducts optional training for all CoC- and ESG-funded housing and service providers on these topics.	<input type="checkbox"/>
3. CoC has worked with ESG recipient(s) to adopt uniform anti-discrimination policies for all subrecipients.	<input checked="" type="checkbox"/>

4. CoC has worked with ESG recipient(s) to identify both CoC- and ESG-funded facilities within the CoC geographic area that might be out of compliance and has taken steps to work directly with those facilities to come into compliance.	<input checked="" type="checkbox"/>
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3B-1c. Unaccompanied Youth Experiencing Homelessness–Addressing Needs.

Applicants must indicate whether the CoC’s strategy to address the unique needs of unaccompanied youth experiencing homelessness who are 24 years of age and younger includes the following:

1. Unsheltered homelessness	Yes
2. Human trafficking and other forms of exploitation	Yes
3. LGBT youth homelessness	Yes
4. Exits from foster care into homelessness	Yes
5. Family reunification and community engagement	Yes
6. Positive Youth Development, Trauma Informed Care, and the use of Risk and Protective Factors in assessing youth housing and service needs	Yes

3B-1c.1. Unaccompanied Youth Experiencing Homelessness–Prioritization Based on Needs.

Applicants must check all that apply that describes the CoC’s current strategy to prioritize unaccompanied youth based on their needs.

1. History of, or Vulnerability to, Victimization (e.g., domestic violence, sexual assault, childhood abuse)	<input checked="" type="checkbox"/>
2. Number of Previous Homeless Episodes	<input checked="" type="checkbox"/>
3. Unsheltered Homelessness	<input checked="" type="checkbox"/>
4. Criminal History	<input type="checkbox"/>
5. Bad Credit or Rental History	<input type="checkbox"/>

3B-1d. Youth Experiencing Homelessness–Housing and Services Strategies.

Applicants must describe how the CoC increased availability of housing and services for:

- 1. all youth experiencing homelessness, including creating new youth-focused projects or modifying current projects to be more youth-specific or youth-inclusive; and**
 - 2. youth experiencing unsheltered homelessness including creating new youth-focused projects or modifying current projects to be more youth-specific or youth-inclusive.**
- (limit 3,000 characters)**

The CoC formed an official Youth Homelessness Advisory Group (YHAG), which led efforts over the last year to develop an overall CoC strategy to address youth homelessness. The YHAG consists of representatives from DFCS, the university system, the criminal justice system, and other agencies serving youth in the CoC. The CoC Board approved a Youth Action Board (YAB) last year, as defined in HUD's Youth Homelessness Demonstration Program NOFA, to serve as an official Board committee. The YHAG and Youth Action Board are working to drive strategy around youth homelessness with the overall goal of obtaining YHDP funding from HUD in the next one to two years. At a strategic planning meeting in February of 2019, the YHAG specifically discussed authentic youth collaboration, a framework for collaborating with homeless youth, host homes, RRH for youth, outreach and engagement strategies for rural youth, and priorities for youth system planning.

The YHAG worked to explore methods for data collection specific to youth, and completed planning for the Youth PIT Count that was conducted in June of 2019. The Youth PIT provided additional data on unsheltered youth homelessness. The YAB was instrumental in formulating youth specific questions for the June 2019 pilot youth count. YAB has helped to inform outreach methods, to identify homeless youth. As the YAB is small at this time the CoC, YHAG are developing strategies to increase membership of the YAB.

During the 2019 NOFA competition, the CoC prioritized projects dedicated to serving unsheltered youth. This strategy was intended to increase the availability of housing for unsheltered youth in the CoC. One youth service provider applied for rapid re-housing funds, and is included as a new project through reallocation in the priority listing.

3B-1d.1. Youth Experiencing Homelessness—Measuring Effectiveness of Housing and Services Strategies.

Applicants must:

- 1. provide evidence the CoC uses to measure each of the strategies in question 3B-1d. to increase the availability of housing and services for youth experiencing homelessness;**
- 2. describe the measure(s) the CoC uses to calculate the effectiveness of both strategies in question 3B-1d.; and**
- 3. describe why the CoC believes the measure it uses is an appropriate way to determine the effectiveness of both strategies in question 3B-1d. (limit 3,000 characters)**

The CoC will primarily use HMIS data to analyze and evaluate strategies designed to increase availability of housing services to homeless youth. Specifically, the CoC will analyze the number of youth presenting and being referred through coordinated entry to evaluate if an increased number of youth are receiving services. In the last year, the CoC began using the TAY-VISPDAT as an assessment tool for youth.

Additionally, the CoC conducted a youth specific PIT count in June of 2019. The three youth specific agencies in the CoC served as count coordinators in two rural areas, and organized volunteers used in the actual count. These CoC and ESG funded agencies implemented youth specific outreach event prior to the count. Offering information and connection to mainstream and housing

resources, while creating familiarity with providers in preparation for the upcoming count. The count took place over 5 days, and had questions that are specific to youth homeless. Of the 325 homeless youth counted, 28% were considered "couch surfers" or doubled up. Due to warm weather, the second highest group was unsheltered youth (21%). Collected data will allow the CoC and its mainstream partners to target resources and drive strategy to prevent, divert and end youth homelessness. A fully developed strategic plan for addressing youth homelessness in the CoC is expected to be completed by the end of 2019.

In addition, the CoC convened an on-going collaborative workgroup consisting of Dept of Family and Children Services Child Welfare (DFCS), Temporary Assistance for Needy Families (TANF), Dept of Early Care and Learning (DECAL), Dept of Labor Technical Schools Division (TSCG), and Criminal Justice Coordinating Council (CJCC). This collaboration is in the initial stages of creating a system level data driven process of addressing youth homelessness in the CoC.

Using data from the youth PIT, the TAY-VISPDAT, HMIS, and noted mainstream providers, the CoC will work to evaluate the number of youth accessing housing services. Once this data set is built out, more specific performance measures will be developed to evaluate housing placement, housing stability, and other factors related to System Performance Measures for youth. As the number of identified youth increases, the CoC is better able to evaluate the need and connect youth to housing, employment and non-employment, health care, mental health and non-cash resources.

The CoC believes that a data driven approach is the appropriate way to measure its youth strategies, and will be able to elaborate on the analysis of data showing the number of youth accessing housing, services, and other mainstream services to ensure that services are right sized to the youth population. This evaluation planning process will be part of the CoC's overall strategic plan to address youth homelessness to ensure that services are right sized to the youth population.

3B-1e. Collaboration–Education Services.

Applicants must describe:

- 1. the formal partnerships with:**
 - a. youth education providers;**
 - b. McKinney-Vento LEA or SEA; and**
 - c. school districts; and**

- 2. how the CoC collaborates with:**
 - a. youth education providers;**
 - b. McKinney-Vento Local LEA or SEA; and**
 - c. school districts.**

(limit 2,000 characters)

The CoC governance charter requires that one member of the CoC Board of Directors be appointed from the Georgia Department of Education. This appointment ensures input from the educational system for CoC planning

purposes. CoC-wide policy adopted by the Board of Directors then has direct influence on how the homeless response system is implemented at the local level. The CoC has also formed a Youth Homelessness Advisory Group, which consists of membership and input from education agencies serving youth in the CoC.

Each coordinated entry implementation in the 152 county CoC is led by a local planning group. The planning guide provided for these groups by the CoC requires that they collaborate with youth education providers, local education agencies, and school districts in the area. Additionally, the education policy adopted by the CoC requires that all CoC and ESG funded providers have a designated staff person to coordinate with the local McKinney-Vento Local Education Liaison.

CoC staff, partner agencies, and representatives from coordinated entry local planning groups regularly attend homeless coalition meetings throughout the CoC. The CoC collaborates with representatives from local education systems and McKinney-Vento Local Education Liaisons at these coordinated entry planning sessions.

3B-1e.1. Informing Individuals and Families Experiencing Homeless about Education Services Eligibility.

**Applicants must describe policies and procedures the CoC adopted to inform individuals and families who become homeless of their eligibility for education services.
(limit 2,000 characters)**

The CoC has adopted a formal education policy, which has been in place since 2015. The policy requires all CoC and ESG funded providers to maintain regular contact with local school liaisons, and other community education representatives, to ensure families receive immediate services and that schools provide additional support as needed. The policy also requires that specific staff are designated within each agency to ensure participants are informed of their educational rights and children and youth have access appropriate education services. Agencies are required to ensure that families have the ability to exercise their right to choice when selecting educational opportunities.

Agencies are required by the policy to contact the local homeless liaison to access services for families with school aged children upon program intake. Due to significant variation in structure and processes set forth by homeless liaisons in across the 152 county coverage area of the CoC, agencies are instructed by the policy to always respect local procedures.

3B-1e.2. Written/Formal Agreements or Partnerships with Early Childhood Services Providers.

Applicant must indicate whether the CoC has an MOU/MOA or other types of agreements with listed providers of early childhood services and supports and may add other providers not listed.

	MOU/MOA	Other Formal Agreement
Early Childhood Providers	No	No
Head Start	No	No
Early Head Start	No	No
Child Care and Development Fund	No	No
Federal Home Visiting Program	No	No
Healthy Start	No	No
Public Pre-K	No	No
Birth to 3 years	No	No
Tribal Home Visiting Program	No	No
Other: (limit 50 characters)		

3B-2. Active List of Veterans Experiencing Homelessness.

Applicant must indicate whether the CoC uses an active list or by-name list to identify all veterans experiencing homelessness in the CoC. Yes

3B-2a. VA Coordination–Ending Veterans Homelessness.

Applicants must indicate whether the CoC is actively working with the U.S. Department of Veterans Affairs (VA) and VA-funded programs to achieve the benchmarks and criteria for ending veteran homelessness. Yes

3B-2b. Housing First for Veterans.

Applicants must indicate whether the CoC has sufficient resources to ensure each veteran experiencing homelessness is assisted to quickly move into permanent housing using a Housing First approach. No

3B-3. Racial Disparity Assessment. Attachment Required.

Applicants must:
1. select all that apply to indicate the findings from the CoC’s Racial Disparity Assessment; or
2. select 7 if the CoC did not conduct a Racial Disparity Assessment.

1. People of different races or ethnicities are more likely to receive homeless assistance.	<input checked="" type="checkbox"/>
2. People of different races or ethnicities are less likely to receive homeless assistance.	<input type="checkbox"/>

3. People of different races or ethnicities are more likely to receive a positive outcome from homeless assistance.	<input type="checkbox"/>
4. People of different races or ethnicities are less likely to receive a positive outcome from homeless assistance.	<input type="checkbox"/>
5. There are no racial or ethnic disparities in the provision or outcome of homeless assistance.	<input checked="" type="checkbox"/>
6. The results are inconclusive for racial or ethnic disparities in the provision or outcome of homeless assistance.	<input type="checkbox"/>
7. The CoC did not conduct a racial disparity assessment.	<input type="checkbox"/>

3B-3a. Addressing Racial Disparities.

Applicants must select all that apply to indicate the CoC’s strategy to address any racial disparities identified in its Racial Disparities Assessment:

1. The CoC is ensuring that staff at the project level are representative of the persons accessing homeless services in the CoC.	<input checked="" type="checkbox"/>
2. The CoC has identified the cause(s) of racial disparities in their homeless system.	<input type="checkbox"/>
3. The CoC has identified strategies to reduce disparities in their homeless system.	<input checked="" type="checkbox"/>
4. The CoC has implemented strategies to reduce disparities in their homeless system.	<input checked="" type="checkbox"/>
5. The CoC has identified resources available to reduce disparities in their homeless system.	<input checked="" type="checkbox"/>
6: The CoC did not conduct a racial disparity assessment.	<input type="checkbox"/>

4A. Continuum of Care (CoC) Accessing Mainstream Benefits and Additional Policies

Instructions:

Guidance for completing the application can be found in the FY 2019 CoC Program Competition Notice of Funding Availability and in the FY 2019 CoC Application Detailed Instructions.

Please submit technical questions to the HUD Exchange Ask-A-Question at <https://www.hudexchange.info/program-support/my-question/>

Resources:

The FY 2019 CoC Application Detailed Instruction can be found at:

<https://www.hudexchange.info/e-snaps/guides/coc-program-competition-resources>

The FY 2019 CoC Program Competition Notice of Funding Availability at:

<https://www.hudexchange.info/programs/e-snaps/fy-2019-coc-program-nofa-coc-program-competition/#nofa-and-notice>

Warning! The CoC Application score could be affected if information is incomplete on this formlet.

4A-1. Healthcare—Enrollment/Effective Utilization

Applicants must indicate, for each type of healthcare listed below, whether the CoC assists persons experiencing homelessness with enrolling in health insurance and effectively utilizing Medicaid and other benefits.

Type of Health Care	Assist with Enrollment	Assist with Utilization of Benefits?
Public Health Care Benefits (State or Federal benefits, Medicaid, Indian Health Services)	No	No
Private Insurers:	No	No
Non-Profit, Philanthropic:	No	No
Other: (limit 50 characters)		
CoC providers help access/utilization	Yes	Yes

4A-1a. Mainstream Benefits.

Applicants must:

- 1. describe how the CoC systematically keeps program staff up to date regarding mainstream resources available for program participants (e.g., Food Stamps, SSI, TANF, substance abuse programs) within the geographic area;**
- 2. describe how the CoC disseminates the availability of mainstream resources and other assistance information to projects and how often;**
- 3. describe how the CoC works with projects to collaborate with healthcare organizations to assist program participants with enrolling in**

health insurance;
4. describe how the CoC provides assistance with the effective utilization of Medicaid and other benefits; and
5. provide the name of the organization or position title that is responsible for overseeing the CoC’s strategy for mainstream benefits.
(limit 2,000 characters)

The Collaborative Applicant (CA) convened a group of state level mainstream providers to address gaps in accessing mainstream resources and coordinating training for providers to connect participants to resources. Members include Technical Schools and Workforce Division of GA, Dept of Family and Children Services Child Welfare, TANF, and Dept of Early Care and Learning. The CoC has engaged the Dept of Community Health, the State’s Medicaid provider to join this group, and will continue to seek their participation to better utilize Medicaid and other benefits.

The state maintains a website (<https://gateway.ga.gov/access/>) that allows a quick and updated assessment of benefits a household may qualify for, which project agencies and program staff are systematically encouraged to use. The CA provides a call center that provides updated referral information to assist with locating resources.

The CoC is developing a plan to connect CES regional leads to primary contact for mainstream benefits in each local DFCS office that is within that CE region. The CoC is developing a formal process with mainstream providers to provide this information frequently.

The CoC is working with DCA’s GIS team to develop a mobile app for providers and consumers to identify available housing, services, and mainstream resources throughout rural Georgia. For mainstream resources with multiple offices in each county, the CoC will have links for each location.

DCA continues to award state funding for specialized case management for PSH programs. Funded agencies are expected to train staff on how to assist clients with access to mainstream benefits, including Medicaid and health insurance where applicable.

The CA is also working diligently with the Dept of Behavioral Health and funded PSH agencies to utilize state/federal health Medicaid funding to meet the needs of clients.

The Georgia Department of Community Affairs is responsible for overseeing this strategy.

4A-2. Lowering Barriers to Entry Data:

Applicants must report:

1. Total number of new and renewal CoC Program-funded PSH, RRH, SSO non-coordinated entry, Safe-Haven, and Transitional Housing projects the CoC has ranked in its CoC Priority Listing in FY 2019 CoC Program Competition.	70
2. Total number of new and renewal CoC Program-funded PSH, RRH, SSO non-coordinated entry, Safe-Haven, and Transitional Housing projects the CoC has ranked in its CoC Priority Listing in FY 2019 CoC Program Competition that reported that they are lowering barriers to entry and prioritizing rapid placement and stabilization to permanent housing.	70

Percentage of new and renewal PSH, RRH, Safe-Haven, SSO non-Coordinated Entry projects the CoC has ranked in its CoC Priority Listing in the FY 2019 CoC Program Competition that reported that they are lowering barriers to entry and prioritizing rapid placement and stabilization to permanent housing.	100%
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4A-3. Street Outreach.

Applicants must:

- 1. describe the CoC’s street outreach efforts, including the methods it uses to ensure all persons experiencing unsheltered homelessness are identified and engaged;**
- 2. state whether the CoC’s Street Outreach covers 100 percent of the CoC’s geographic area;**
- 3. describe how often the CoC conducts street outreach; and**
- 4. describe how the CoC tailored its street outreach to persons experiencing homelessness who are least likely to request assistance. (limit 2,000 characters)**

The CoC continues work with the Georgia ESG Recipient to prioritize street outreach in the Balance of State. There are 10 ESG funded outreach programs to cover 37 counties (24% coverage over 15% last year). Three of the outreach teams are operated by mental health providers, and six are connected to coordinated entry implementation sites. When available, regional coordinated entry systems coordinate with local, faith-based organizations to provide outreach when there is no ESG funded outreach in the area.

The CoC also leverages outreach teams employed by the Department of Behavioral Health and Developmental Disabilities. Utilizing the DBHDD teams, coverage is 152 counties (100% of the CoC) for severe and persistent mentally ill homeless. The relationship between the agencies is defined by a formal MOA.

All dedicated outreach teams cover the indicated geography on a consistent basis and provide transportation to housing and services.

Mental illness outreach teams assist those least likely to request assistance. All grantees receive training on working with ESL individuals. A call center assists those who cannot travel to an intake or service site, with translation provided along with TDD. The online housing portal with subsidized housing listings is available in multiple languages.

4A-4. RRH Beds as Reported in HIC.

Applicants must report the total number of rapid rehousing beds available to serve all household types as reported in the Housing Inventory Count (HIC) for 2018 and 2019.

	2018	2019	Difference
RRH beds available to serve all populations in the HIC	1,198	1,417	219

4A-5. Rehabilitation/Construction Costs–New No Projects.

Applicants must indicate whether any new project application the CoC ranked and submitted in its CoC Priority Listing in the FY 2019 CoC Program Competition is requesting \$200,000 or more in funding for housing rehabilitation or new construction.

4A-6. Projects Serving Homeless under Other Federal Statutes. No

Applicants must indicate whether the CoC is requesting to designate one or more of its SSO or TH projects to serve families with children or youth defined as homeless under other federal statutes.

4B. Attachments

Instructions:

Multiple files may be attached as a single .zip file. For instructions on how to use .zip files, a reference document is available on the e-snaps training site:
<https://www.hudexchange.info/resource/3118/creating-a-zip-file-and-capturing-a-screenshot-resource>

Document Type	Required?	Document Description	Date Attached
_ FY 2019 CoC Competition Report (HDX Report)	Yes	FY 2019 CoC Compe...	09/26/2019
1C-4.PHA Administration Plan–Moving On Multifamily Assisted Housing Owners’ Preference.	No	PHA Administratio...	09/27/2019
1C-4. PHA Administrative Plan Homeless Preference.	No		
1C-7. Centralized or Coordinated Assessment System.	Yes	CE Assessment Too...	09/27/2019
1E-1.Public Posting–15-Day Notification Outside e-snaps–Projects Accepted.	Yes	Projects Accepted...	09/27/2019
1E-1. Public Posting–15-Day Notification Outside e-snaps–Projects Rejected or Reduced.	Yes	Project Rejected/...	09/27/2019
1E-1.Public Posting–30-Day Local Competition Deadline.	Yes	Local Competition...	09/27/2019
1E-1. Public Posting–Local Competition Announcement.	Yes	Local Competition...	09/27/2019
1E-4.Public Posting–CoC-Approved Consolidated Application	Yes	Consolidated Appl...	09/27/2019
3A. Written Agreement with Local Education or Training Organization.	No		
3A. Written Agreement with State or Local Workforce Development Board.	No		
3B-3. Summary of Racial Disparity Assessment.	Yes	Racial Disparity ...	09/27/2019
4A-7a. Project List-Homeless under Other Federal Statutes.	No		
Other	No		
Other	No		

Other	No		
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Attachment Details

Document Description: FY 2019 CoC Competition Report GA-501

Attachment Details

Document Description: PHA Administration Plan Preference - GA-501

Attachment Details

Document Description:

Attachment Details

Document Description: CE Assessment Tool - GA-501

Attachment Details

Document Description: Projects Accepted Notification GA-501

Attachment Details

Document Description: Project Rejected/Reduced Notification - GA-501

Attachment Details

Document Description: Local Competition Deadline - GA-501

Attachment Details

Document Description: Local Competition Public Announcement - GA-501

Attachment Details

Document Description: Consolidated Application - GA-501

Attachment Details

Document Description:

Attachment Details

Document Description:

Attachment Details

Document Description: Racial Disparity Assessment Summary - GA-501

Attachment Details

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Submission Summary

Ensure that the Project Priority List is complete prior to submitting.

Page	Last Updated
1A. Identification	09/13/2019
1B. Engagement	09/27/2019
1C. Coordination	09/27/2019
1D. Discharge Planning	No Input Required
1E. Local CoC Competition	09/27/2019
1F. DV Bonus	09/28/2019
2A. HMIS Implementation	09/27/2019
2B. PIT Count	09/27/2019
3A. System Performance	09/27/2019
3B. Performance and Strategic Planning	09/27/2019
4A. Mainstream Benefits and Additional Policies	09/27/2019
4B. Attachments	09/27/2019

FY2019 CoC Application	Page 63	09/28/2019
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Submission Summary

No Input Required

2019 HDX Competition Report

PIT Count Data for GA-501 - Georgia Balance of State CoC

Total Population PIT Count Data

	2016 PIT	2017 PIT	2018 PIT	2019 PIT
Total Sheltered and Unsheltered Count	5575	3716	3730	4183
Emergency Shelter Total	1042	1,164	1,228	1265
Safe Haven Total	0	0	0	0
Transitional Housing Total	1015	679	629	656
Total Sheltered Count	2057	1843	1857	1921
Total Unsheltered Count	3518	1873	1873	2262

Chronically Homeless PIT Counts

	2016 PIT	2017 PIT	2018 PIT	2019 PIT
Total Sheltered and Unsheltered Count of Chronically Homeless Persons	883	242	266	296
Sheltered Count of Chronically Homeless Persons	50	74	98	107
Unsheltered Count of Chronically Homeless Persons	833	168	168	189

2019 HDX Competition Report

PIT Count Data for GA-501 - Georgia Balance of State CoC

Homeless Households with Children PIT Counts

	2016 PIT	2017 PIT	2018 PIT	2019 PIT
Total Sheltered and Unsheltered Count of the Number of Homeless Households with Children	678	620	434	425
Sheltered Count of Homeless Households with Children	485	551	365	387
Unsheltered Count of Homeless Households with Children	193	69	69	38

Homeless Veteran PIT Counts

	2011	2016	2017	2018	2019
Total Sheltered and Unsheltered Count of the Number of Homeless Veterans	758	468	157	167	265
Sheltered Count of Homeless Veterans	49	48	40	50	58
Unsheltered Count of Homeless Veterans	709	420	117	117	207

2019 HDX Competition Report
HIC Data for GA-501 - Georgia Balance of State CoC

HMIS Bed Coverage Rate

Project Type	Total Beds in 2019 HIC	Total Beds in 2019 HIC Dedicated for DV	Total Beds in HMIS	HMIS Bed Coverage Rate
Emergency Shelter (ES) Beds	1610	762	579	68.28%
Safe Haven (SH) Beds	0	0	0	NA
Transitional Housing (TH) Beds	832	314	310	59.85%
Rapid Re-Housing (RRH) Beds	1417	163	1254	100.00%
Permanent Supportive Housing (PSH) Beds	2513	29	2403	96.74%
Other Permanent Housing (OPH) Beds	0	0	0	NA
Total Beds	6,372	1,268	4546	89.07%

2019 HDX Competition Report

HIC Data for GA-501 - Georgia Balance of State CoC

PSH Beds Dedicated to Persons Experiencing Chronic Homelessness

Chronically Homeless Bed Counts	2016 HIC	2017 HIC	2018 HIC	2019 HIC
Number of CoC Program and non-CoC Program funded PSH beds dedicated for use by chronically homeless persons identified on the HIC	479	473	474	506

Rapid Rehousing (RRH) Units Dedicated to Persons in Household with Children

Households with Children	2016 HIC	2017 HIC	2018 HIC	2019 HIC
RRH units available to serve families on the HIC	150	181	277	370

Rapid Rehousing Beds Dedicated to All Persons

All Household Types	2016 HIC	2017 HIC	2018 HIC	2019 HIC
RRH beds available to serve all populations on the HIC	669	722	1198	1417

2019 HDX Competition Report

FY2018 - Performance Measurement Module (Sys PM)

Summary Report for GA-501 - Georgia Balance of State CoC

Measure 1: Length of Time Persons Remain Homeless

This measures the number of clients active in the report date range across ES, SH (Metric 1.1) and then ES, SH and TH (Metric 1.2) along with their average and median length of time homeless. This includes time homeless during the report date range as well as prior to the report start date, going back no further than October, 1, 2012.

Metric 1.1: Change in the average and median length of time persons are homeless in ES and SH projects.
Metric 1.2: Change in the average and median length of time persons are homeless in ES, SH, and TH projects.

a. This measure is of the client's entry, exit, and bed night dates strictly as entered in the HMIS system.

	Universe (Persons)		Average LOT Homeless (bed nights)			Median LOT Homeless (bed nights)		
	Submitted FY 2017	FY 2018	Submitted FY 2017	FY 2018	Difference	Submitted FY 2017	FY 2018	Difference
1.1 Persons in ES and SH	3643	4876	72	45	-27	20	20	0
1.2 Persons in ES, SH, and TH	4500	5476	125	88	-37	27	21	-6

b. This measure is based on data element 3.17.

This measure includes data from each client's Living Situation (Data Standards element 3.917) response as well as time spent in permanent housing projects between Project Start and Housing Move-In. This information is added to the client's entry date, effectively extending the client's entry date backward in time. This "adjusted entry date" is then used in the calculations just as if it were the client's actual entry date.

The construction of this measure changed, per HUD's specifications, between FY 2016 and FY 2017. HUD is aware that this may impact the change between these two years.

2019 HDX Competition Report

FY2018 - Performance Measurement Module (Sys PM)

	Universe (Persons)		Average LOT Homeless (bed nights)			Median LOT Homeless (bed nights)		
	Submitted FY 2017	FY 2018	Submitted FY 2017	FY 2018	Difference	Submitted FY 2017	FY 2018	Difference
1.1 Persons in ES, SH, and PH (prior to "housing move in")	4678	6958	153	197	44	46	66	20
1.2 Persons in ES, SH, TH, and PH (prior to "housing move in")	5532	7574	190	224	34	32	75	43

2019 HDX Competition Report

FY2018 - Performance Measurement Module (Sys PM)

Measure 2: The Extent to which Persons who Exit Homelessness to Permanent Housing Destinations Return to Homelessness

This measures clients who exited SO, ES, TH, SH or PH to a permanent housing destination in the date range two years prior to the report date range. Of those clients, the measure reports on how many of them returned to homelessness as indicated in the HMIS for up to two years after their initial exit.

After entering data, please review and confirm your entries and totals. Some HMIS reports may not list the project types in exactly the same order as they are displayed below.

	Total # of Persons who Exited to a Permanent Housing Destination (2 Years Prior)	Returns to Homelessness in Less than 6 Months		Returns to Homelessness from 6 to 12 Months		Returns to Homelessness from 13 to 24 Months		Number of Returns in 2 Years	
		FY 2018	% of Returns	FY 2018	% of Returns	FY 2018	% of Returns	FY 2018	% of Returns
Exit was from SO	170	2	1%	4	2%	0	0%	6	4%
Exit was from ES	1325	88	7%	42	3%	61	5%	191	14%
Exit was from TH	428	6	1%	5	1%	8	2%	19	4%
Exit was from SH	0	0		0		0		0	
Exit was from PH	1611	29	2%	24	1%	43	3%	96	6%
TOTAL Returns to Homelessness	3534	125	4%	75	2%	112	3%	312	9%

Measure 3: Number of Homeless Persons

Metric 3.1 – Change in PIT Counts

2019 HDX Competition Report

FY2018 - Performance Measurement Module (Sys PM)

This measures the change in PIT counts of sheltered and unsheltered homeless person as reported on the PIT (not from HMIS).

	January 2017 PIT Count	January 2018 PIT Count	Difference
Universe: Total PIT Count of sheltered and unsheltered persons	3716	3730	14
Emergency Shelter Total	1164	1228	64
Safe Haven Total	0	0	0
Transitional Housing Total	679	629	-50
Total Sheltered Count	1843	1857	14
Unsheltered Count	1873	1873	0

Metric 3.2 – Change in Annual Counts

This measures the change in annual counts of sheltered homeless persons in HMIS.

	Submitted FY 2017	FY 2018	Difference
Universe: Unduplicated Total sheltered homeless persons	4571	5985	1414
Emergency Shelter Total	3726	5249	1523
Safe Haven Total	0	0	0
Transitional Housing Total	950	853	-97

2019 HDX Competition Report

FY2018 - Performance Measurement Module (Sys PM)

Measure 4: Employment and Income Growth for Homeless Persons in CoC Program-funded Projects

Metric 4.1 – Change in earned income for adult system stayers during the reporting period

	Submitted FY 2017	FY 2018	Difference
Universe: Number of adults (system stayers)	1082	941	-141
Number of adults with increased earned income	72	106	34
Percentage of adults who increased earned income	7%	11%	4%

Metric 4.2 – Change in non-employment cash income for adult system stayers during the reporting period

	Submitted FY 2017	FY 2018	Difference
Universe: Number of adults (system stayers)	1082	941	-141
Number of adults with increased non-employment cash income	253	239	-14
Percentage of adults who increased non-employment cash income	23%	25%	2%

Metric 4.3 – Change in total income for adult system stayers during the reporting period

	Submitted FY 2017	FY 2018	Difference
Universe: Number of adults (system stayers)	1082	941	-141
Number of adults with increased total income	319	333	14
Percentage of adults who increased total income	29%	35%	6%

2019 HDX Competition Report

FY2018 - Performance Measurement Module (Sys PM)

Metric 4.4 – Change in earned income for adult system leavers

	Submitted FY 2017	FY 2018	Difference
Universe: Number of adults who exited (system leavers)	602	689	87
Number of adults who exited with increased earned income	106	109	3
Percentage of adults who increased earned income	18%	16%	-2%

Metric 4.5 – Change in non-employment cash income for adult system leavers

	Submitted FY 2017	FY 2018	Difference
Universe: Number of adults who exited (system leavers)	602	689	87
Number of adults who exited with increased non-employment cash income	127	119	-8
Percentage of adults who increased non-employment cash income	21%	17%	-4%

Metric 4.6 – Change in total income for adult system leavers

	Submitted FY 2017	FY 2018	Difference
Universe: Number of adults who exited (system leavers)	602	689	87
Number of adults who exited with increased total income	221	215	-6
Percentage of adults who increased total income	37%	31%	-6%

2019 HDX Competition Report

FY2018 - Performance Measurement Module (Sys PM)

Measure 5: Number of persons who become homeless for the 1st time

Metric 5.1 – Change in the number of persons entering ES, SH, and TH projects with no prior enrollments in HMIS

	Submitted FY 2017	FY 2018	Difference
Universe: Person with entries into ES, SH or TH during the reporting period.	3903	5354	1451
Of persons above, count those who were in ES, SH, TH or any PH within 24 months prior to their entry during the reporting year.	354	507	153
Of persons above, count those who did not have entries in ES, SH, TH or PH in the previous 24 months. (i.e. Number of persons experiencing homelessness for the first time)	3549	4847	1298

Metric 5.2 – Change in the number of persons entering ES, SH, TH, and PH projects with no prior enrollments in HMIS

	Submitted FY 2017	FY 2018	Difference
Universe: Person with entries into ES, SH, TH or PH during the reporting period.	6543	8472	1929
Of persons above, count those who were in ES, SH, TH or any PH within 24 months prior to their entry during the reporting year.	679	705	26
Of persons above, count those who did not have entries in ES, SH, TH or PH in the previous 24 months. (i.e. Number of persons experiencing homelessness for the first time.)	5864	7767	1903

2019 HDX Competition Report

FY2018 - Performance Measurement Module (Sys PM)

Measure 6: Homeless Prevention and Housing Placement of Persons defined by category 3 of HUD's Homeless Definition in CoC Program-funded Projects

This Measure is not applicable to CoCs in FY2018 (Oct 1, 2017 - Sept 30, 2018) reporting period.

Measure 7: Successful Placement from Street Outreach and Successful Placement in or Retention of Permanent Housing

Metric 7a.1 – Change in exits to permanent housing destinations

	Submitted FY 2017	FY 2018	Difference
Universe: Persons who exit Street Outreach	314	843	529
Of persons above, those who exited to temporary & some institutional destinations	114	274	160
Of the persons above, those who exited to permanent housing destinations	63	230	167
% Successful exits	56%	60%	4%

Metric 7b.1 – Change in exits to permanent housing destinations

2019 HDX Competition Report

FY2018 - Performance Measurement Module (Sys PM)

	Submitted FY 2017	FY 2018	Difference
Universe: Persons in ES, SH, TH and PH-RRH who exited, plus persons in other PH projects who exited without moving into housing	4773	6637	1864
Of the persons above, those who exited to permanent housing destinations	2735	4181	1446
% Successful exits	57%	63%	6%

Metric 7b.2 – Change in exit to or retention of permanent housing

	Submitted FY 2017	FY 2018	Difference
Universe: Persons in all PH projects except PH-RRH	2919	2979	60
Of persons above, those who remained in applicable PH projects and those who exited to permanent housing destinations	2681	2778	97
% Successful exits/retention	92%	93%	1%

2019 HDX Competition Report

FY2018 - SysPM Data Quality

GA-501 - Georgia Balance of State CoC

This is a new tab for FY 2016 submissions only. Submission must be performed manually (data cannot be uploaded). Data coverage and quality will allow HUD to better interpret your Sys PM submissions.

Your bed coverage data has been imported from the HIC module. The remainder of the data quality points should be pulled from data quality reports made available by your vendor according to the specifications provided in the HMIS Standard Reporting Terminology Glossary. You may need to run multiple reports in order to get data for each combination of year and project type.

You may enter a note about any field if you wish to provide an explanation about your data quality results. This is not required.

2019 HDX Competition Report FY2018 - SysPM Data Quality

	All ES, SH				All TH				All PSH, OPH				All RRH				All Street Outreach			
	2014-2015	2015-2016	2016-2017	2017-2018	2014-2015	2015-2016	2016-2017	2017-2018	2014-2015	2015-2016	2016-2017	2017-2018	2014-2015	2015-2016	2016-2017	2017-2018	2014-2015	2015-2016	2016-2017	2017-2018
1. Number of non-DV Beds on HIC	881	802	791	939	795	809	526	498	2223	2409	2413	2419	515	555	577	1012				
2. Number of HMIS Beds	594	554	552	518	735	747	370	338	1898	1972	2012	2336	387	555	575	1012				
3. HMIS Participation Rate from HIC (%)	67.42	69.08	69.79	55.17	92.45	92.34	70.34	67.87	85.38	81.86	83.38	96.57	75.15	100.00	99.65	100.00				
4. Unduplicated Persons Served (HMIS)	5085	5230	3409	5080	1586	1410	869	933	2486	3031	3089	7353	1574	2181	2826	4003	21	10	234	385
5. Total Leavers (HMIS)	4477	4891	2963	4374	999	963	516	503	551	635	647	3356	1090	1633	1644	2499	11	7	161	312
6. Destination of Don't Know, Refused, or Missing (HMIS)	610	556	150	283	40	131	71	77	28	14	20	93	16	39	32	53	0	0	42	21
7. Destination Error Rate (%)	13.63	11.37	5.06	6.47	4.00	13.60	13.76	15.31	5.08	2.20	3.09	2.77	1.47	2.39	1.95	2.12	0.00	0.00	26.09	6.73

2019 HDX Competition Report

Submission and Count Dates for GA-501 - Georgia Balance of State CoC

Date of PIT Count

	Date	Received HUD Waiver
Date CoC Conducted 2019 PIT Count	1/28/2019	

Report Submission Date in HDX

	Submitted On	Met Deadline
2019 PIT Count Submittal Date	4/30/2019	Yes
2019 HIC Count Submittal Date	4/30/2019	Yes
2018 System PM Submittal Date	5/31/2019	Yes

Attachment

2019 Balance of State Continuum of Care

1C-4. PHA Administrative Plan Preference

1. Housing Authority of Macon-Bibb County
2. Housing Authority of the City of Brunswick

Macon-Bibb County PHA
**Chapter 4 - ESTABLISHING PREFERENCES AND MAINTAINING
MBCHA's WAITING LIST**

[24 CFR Part 5, Subpart D; 982.54(d)(1); 982.204, 982.205, 982.206]

INTRODUCTION

It is MBCHA's objective to ensure that families are placed in the proper order on the waiting list and selected from the waiting list for admissions in accordance with the policies in this Administrative Plan.

This chapter explains the three local preferences which MBCHA has adopted to meet local housing needs, defines the eligibility criteria for the preferences and explains MBCHA's system of applying them. Placement on the waiting list in no way guarantees acceptance to the Section 8 program. MBCHA reserves the right to remove any individual or family from the waiting list for supplying false information, or not supplying MBCHA with requested information.

By maintaining an accurate waiting list, MBCHA will be able to perform the activities which ensure that an adequate pool of qualified applicants will be available so that program funds are used in a timely manner.

A. WAITING LIST [24 CFR 982.204]

MBCHA uses a single waiting list for admission to its Section 8 tenant-based assistance program.

Except for special admissions, applicants will be selected from the MBCHA waiting list in accordance with policies and preferences and income targeting requirements defined in this chapter.

The waiting list contains the following information for each applicant listed as listed on each pre-application:

1. Applicant name
2. Family unit size (number of bedrooms family qualifies for under MBCHA subsidy standards)
3. Date and time of application
4. Qualification for any local preference
5. Racial or ethnic designation of the head of household, for demographic research purposes only
6. Annual (gross) family income
7. Number of persons in family
8. Any other information which MBCHA or HUD may require from time to time

Macon-Bibb County PHA

MBCHA reserves the right to stop application-taking at any time. The existence of a waiting list does not guarantee placement on the list. Placement on the waiting list only occurs when MBCHA opens the waiting list for application-taking. MBCHA opens the list at its discretion when it is estimated that additional applications can be processed in a timely manner, generally within the next eighteen months to two years.

B. SPECIAL ADMISSIONS [24 CFR 982.203]

Special admissions families will be admitted outside of the regular waiting list process. They do not have to qualify for any preferences, nor are they required to be on the program waiting list. MBCHA maintains separate records of these admissions.

These types of admissions only occur when HUD awards MBCHA special funding that is targeted to specific families for specific reasons. Additionally meeting the following criteria for special admissions does not guarantee admission to the Section 8 program. Special admission applicants must otherwise qualify for admission to the program. Some examples of special admissions include:

1. A family displaced because of demolition or disposition of a public or Indian housing project as outlined in the Displacement Preference Policy;
2. A family residing in a multifamily rental housing project when HUD sells, forecloses or demolishes the project as outlined in the Displacement Preference Policy;
3. For housing covered by the Low Income Housing Preservation and Resident Homeownership Act of 1990;
4. A family residing in a project covered by a project-based Section 8 HAP contract at or near the end of the HAP contract term; and
5. A non-purchasing family residing in a HOPE 1 or HOPE 2 project.

Additionally, the HUD Office of the Inspector General and/or the U.S. Attorney's Office from time to time, contacts MBCHA wanting to house families or individuals under the Witness Protection Program. In these types of situations, MBCHA will at its discretion enter into an agreement with the Inspector General's Office or the U.S. Attorney's Office to house individuals who must otherwise qualify for Section 8. The HUD Inspector General may waive other provisions under this and HUD policy as it deems necessary to accomplish its purposes.

C. LOCAL PREFERENCES [24 CFR 982.207]

MBCHA has four local (not to be confused with any Federal definitions) preferences:

1. Homeless Preference
2. Displacement Preference
3. Disabled Preference
4. Veterans Preference

Macon-Bibb County PHA

D. HOMELESS PREFERENCE

1. For purposes of this policy, a homeless family lacks a fixed, regular and adequate night time residence; AND
2. Has a primary night time residence that is a supervised public or private shelter providing temporary accommodations (including welfare hotels, congregate shelters and transitional housing), or an institution providing temporary residence for individuals intended to be institutionalized, or a public or private place not ordinarily used as a sleeping accommodation for human beings.

Memoranda of Understanding:

All individuals or families who claim a homeless preference must present a letter from an agency that has a memorandum of understanding with MBCHA to certify that the particular individuals or families are homeless with respect to the above definition. Memoranda of understanding are currently on file with the following agencies:

1. Disability Connections of Macon-Bibb
2. Salvation Army Central Georgia
3. Macon-Bibb Economic Opportunity Council
4. Macon Rescue Mission, Women's Division

MBCHA reserves the right to add or remove agencies from this list at any time. MBCHA retains the sole right to determine whether an applicant meets the criteria for the homeless preference and may consider any other available information in making this determination.

E. DISPLACEMENT PREFERENCE:

From time to time, there is a need for low-income families to obtain a Section 8 voucher because their current place of residence (either a unit rented or owned by a low-income individual or family), is being considered for purchase to be demolished by an agency of the United States or by any state or local governmental body or agency, including the Macon-Bibb County Housing Authority (MBCHA), for the purpose of developing a public improvement program. When this occurs, MBCHA may offer assistance through the Section 8 rental assistance program in accordance with this policy.

POLICY:

1. At its sole discretion, MBCHA may enter into a memorandum of understanding, contract, or other type of agreement with Federal, state or local governments or agencies who are in the process of purchasing and disposing of homes or rental units for the purpose of developing public improvement programs.

When an agreement is reached between MBCHA and an appropriate agency, MBCHA will

Macon-Bibb County PHA

give preference to those families or individuals who are or will be affected by displacement action imposed by that Federal, state or local government or agency.

- a) “Displacement” means that a low-income individual or family will not have a suitable place of residence to reside in if action is taken to acquire and/or demolish their home or rental unit.
 - b) “Preference” means that an individual or a family, who is or will be affected by displacement action, will be given the opportunity to apply for a Section 8 voucher without having to be placed on the regular Section 8 waiting list and will receive a higher ranking than others on the waiting list, regardless of date of application. Among families equally qualified under this preference, those with the earliest date and time of application will normally be selected first, but MBCHA reserves the right to coordinate the actual issuance of vouchers to meet the scheduling needs of the cooperating agency, or for other business reasons.
2. If the individual or family is determined to be eligible, and has provided proper certification that displacement will occur, the individual or family will be issued a voucher to find Section 8 housing. The family or individual may also be issued a voucher to find Section 8 housing because of MBCHA initiated displacement.
- a) “Eligible” means that an individual or family meets all the requirements found at CFR 982.201, Subpart E, and any other requirements as specified in the MBCHA Administrative Plan and memorandum of understanding, contract or agreement between MBCHA and the entity engaging in action which will displace a low-income family. Also, to be eligible, a low-income individual or family must provide proper certification that they will be displaced. MBCHA retains the sole right to determine eligibility.
 - b) “Proper Certification” means that the low income individual or family must obtain a letter, with such supporting documentation as MBCHA may require, from the agency with which MBCHA has entered into a signed agreement. The letter must include a statement that the low-income individual or family will be displaced because of the actions undertaken by the agency. The letter must also include a recommendation that the individual or family receive the displacement preference. MBCHA retains the sole right to determine the adequacy of the certification.
 - c) “MBCHA Initiated Displacement” means that MBCHA may cause displacement of Section 8 eligible families as a result of its own housing or redevelopment programs. In such cases, MBCHA shall document the displacement and determine eligibility at the outset of the project on an individual basis in the same manner as with an outside agency.
3. If a low income individual or family is approved for Section 8 rental assistance, the individual or family will be required to adhere to all Federal regulations and MBCHA policy pertaining to Section 8 continued occupancy.

Nothing in this policy creates a property right for any individual or family to receive the displacement preference. Additionally, this policy does not create a right for any governmental body or agency to enter into a memorandum of understanding, agreement or contract with MBCHA to provide the displacement preference.

Macon-Bibb County PHA

4. When a need has been identified, MBCHA will develop an agreement which will include specific time limits, eligibility requirements, and any other lawful requirements which must be met before MBCHA will allow a low-income individual or family who is being displaced to apply for Section 8 assistance and receive a displacement preference.

F. DISABLED PREFERENCE

1. For the purposes of this policy, a person or family must meet the following definition for disabled to be considered for admission to the Section 8 program under this preference [24 CFR 5.403]:
 - (a) Has a disability, as defined in 42 U.S.C. 423;
 - (b) Is determined, pursuant to HUD regulations, to have a physical, mental, or emotional impairment that:
 - (i) Is expected to be of long-continued and indefinite duration;
 - (ii) Substantially impedes his or her ability to live independently, and
 - (iii) Is of such a nature that the ability to live independently could be improved by more suitable housing conditions; or
 - (iv) Has a developmental disability as defined in 42 U.S.C. 6001.
 - (v) Does not exclude persons who have the disease of acquired immunodeficiency syndrome or any conditions arising from the etiologic agent for acquired immunodeficiency syndrome;
 - (vi) For purposes of qualifying for low-income housing, does not include a person whose disability is based solely on any drug or alcohol dependence; and
 - (vii) Means “individual with handicaps”, as defined in §8.3 of this title, for purposes of reasonable accommodation and program accessibility for persons with disabilities.
 - (viii) Includes individuals meeting the definitions as cited in the Settlement Agreement entered into and between the United States and the state of Georgia known as Civil No. 1:10-CV-249-CAP, dated October 2010, which resolves the Civil Rights Division’s complaint against the state of Georgia regarding the state’s failure to serve individuals with developmental disabilities and mental illness in the most integrated setting appropriate to those individuals’ needs.
2. Any person or family claiming this preference must obtain a letter from an agency that has a Memorandum of Understanding (MOU) with MBCHA to certify that the particular individual or family has a disability with respect to the above definitions in (1) above. Currently, MBCHA has a MOU with Disability Connections, Inc. and River Edge Behavioral Health Center, but may from time to time enter into MOUs with other agencies as circumstances warrant. MOUs of this nature may include more than one other entity in addition to MBCHA and at MBCHA’s sole discretion, when a community need has been identified.

Macon-Bibb County PHA

3. To the greatest extent possible, MOUs of this nature will place the absolute burden of determining the above definitions in (1) above on the referring agency. MBCHA will only be responsible to determine Section 8 eligibility as defined in this Administrative Plan, 24 CFR 982, HUD Notices, etc. Further, once Section 8 eligibility has been determined, landlords are always responsible to enforce the provisions of their lease. MBCHA incurs no liability for actions or inactions of participants or landlords which are deemed to be lease or Section 8 program violations.

Nothing in this policy creates a right, implied or otherwise, by landlords, investors, developers, agencies, etc. to enter into a MOU with MBCHA. MBCHA enters into MOUs at its sole discretion when a community need has been identified.

G. VETERANS PREFERENCE

The Macon-Bibb County Housing Authority will provide a priority for otherwise eligible low income families who are certified by Mission United as being a veteran of any of the five branches of the U.S. military as evidenced by a valid Department of Defense form DD-214.

H. LOCAL PREFERENCE SUMMARY

Individuals or families who claim any of the local preferences as defined by this policy do not assume an automatic right of acceptance to the MBCHA Section 8 program. All local preference claims will be verified by MBCHA staff. Once a local preference has been verified, the applicant must meet all other MBCHA and HUD prescribed eligibility criteria as defined in this policy. MBCHA reserves the right to reject any applicant who provides false information or fails to cooperate in obtaining information.

In the event that MBCHA receives applicants who claim one of MBCHA's established local preferences (homeless, displaced, disabled) at the same time, MBCHA will process the applications on a first come, first-serve basis, by date and time. Also, in the event that a natural disaster strikes creating too many applicants needing assistance through the local preference system as defined herein, to be processed timely, MBCHA reserves the right to freeze all applications and make ordinal decisions or modification to this policy as needed.

I. TREATMENT OF SINGLE APPLICANTS

Single applicants will be treated as any other eligible family on the waiting list.

J. INCOME TARGETING

In accordance with the Quality Housing and Work Responsibility Act of 1998, each fiscal year MBCHA will reserve a minimum of seventy-five percent of its Section 8 new admissions for families whose income does not exceed 30 percent of the area median income. HUD refers to these families as "extremely low-income families." MBCHA will admit families who qualify under the Extremely Low-Income limit to meet the income-targeting requirement, regardless of preference.

MBCHA's income targeting requirement does not apply to low-income families continuously assisted as provided for under the 1937 Housing Act.

Macon-Bibb County PHA

MBCHA is also exempted from this requirement where MBCHA is providing assistance to low income or moderate-income families entitled to preservation assistance under the tenant-based program as a result of a mortgage prepayment or opt-out, as directed by HUD.

K. CROSS-LISTING OF DIFFERENT HOUSING PROGRAMS AND SECTION 8

MBCHA will not merge its waiting lists. However, if the Section 8 waiting list is open and the applicant has been placed on the public housing waiting list, or any project-based, or any moderate rehabilitation program waiting list, MBCHA will offer to place the family on its tenant-based assistance list.

L. OTHER HOUSING ASSISTANCE [24 CFR 982.205(b)]

Other housing assistance means a federal, state or local housing subsidy, as determined by HUD, including public housing. MBCHA will not take any of the following actions because an applicant has applied for, received, or refused other housing [24 CFR 982.205(b)]:

1. Refuse to list the applicant on the MBCHA waiting list for tenant-based assistance;
2. Deny any admission preference for which the applicant is currently qualified;
3. Change the applicant's place on the waiting list based on preference, date and time of application, or other factors affecting selection under the MBCHA selection policy; or
4. Remove the applicant from the waiting list.

However, MBCHA may remove the applicant from the waiting list for tenant-based assistance if MBCHA has offered the applicant assistance under the voucher program.

M. ORDER OF SELECTION [24 CFR 982.207(e)]

MBCHA's method for selecting applicants from a preference category is designed to have a clear audit trail that can be used to verify that each applicant has been selected in accordance with the method specified in this Administrative Plan. Selection from the waiting list will be made without regard to race, color, sex, religion, creed, national or ethnic origin, familial status, ancestry, place of birth, handicap, disability or source of income.

Applications are filed using a computer-generated lottery system. Applications are filed and selected as follows:

1. Applicants otherwise eligible who claim one of the four MBCHA local preferences are assigned the designation of "P2" (elderly/disabled, homeless, displaced and veterans).
2. Applicants otherwise eligible who do not claim any preference are assigned the designation of "P3".

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N. REMOVAL FROM WAITING LIST AND PURGING [24 CFR 982.204(c)]

The waiting list will be purged approximately every two to three years by mailing a “still interested” card to all applicants to ensure that the waiting list is current and accurate. The mailing will ask for confirmation of continued interest. Any mailings to the applicant which require a response will state that failure to respond within ten days will result in the applicant's name being removed from the waiting list.

An extension of thirty days to respond will be granted, if requested and needed as a reasonable accommodation for a person with a disability. However, an applicant who claims a disability bears the full burden of providing all requested information by MBCHA regarding the said disability.

If a letter is returned by the U.S. Post Office without a forwarding address, the applicant will be removed without further notice and the envelope and letter will be maintained in the file.

If a letter is returned with a forwarding address, it will be re-mailed to the address indicated.

If an applicant is removed from the waiting list for failure to respond, they will not be entitled to reinstatement unless the Executive Director or the Housing Assistance Director determines there were circumstances beyond the person's control, such as severe life threatening situations of the applicant as documented by a physician.

Brunswick Housing Authority

Local Preferences [24 CFR 982.207; HCV p. 4-16]

PHAs are permitted to establish local preferences, and to give priority to serving families that meet those criteria. HUD specifically authorizes and places restrictions on certain types of local preferences. HUD also permits the PHA to establish other local preferences, at its discretion. Any local preferences established must be consistent with the PHA plan and the consolidated plan, and must be based on local housing needs and priorities that can be documented by generally accepted data sources.

PHA Policy

The PHA will use the following local preferences:

1. The PHA will offer a preference to any family that has been terminated from its HCV program due to insufficient program funding.
2. The PHA will offer a preference to families that include victims of domestic violence, dating violence, sexual assault, or stalking who have either been referred by a partnering service agency or consortia or is seeking an emergency transfer under VAWA from the PHA's public housing program or other covered housing program operated by the PHA.

The PHA will work with the following partnering service agencies:

[Insert name(s) of agencies]

The applicant must certify that the abuser will not reside with the applicant unless the PHA gives prior written approval.

The PHA will first assist families that have been terminated from the HCV program due to insufficient funding and then assist families that qualify for the VAWA preference.

Victims of Domestic Violence

Victims of domestic violence as defined by HUD VAWA notice.

Involuntary Displacement

Involuntarily Displaced applicants are applicants who have been involuntarily displaced and are not living in standard, permanent replacement housing, or will be involuntarily displaced within no more than six months from the date of verification by the PHA.

Families are considered to be involuntarily displaced if they are required to vacate housing as a result of:

1. A disaster (fire, flood, earthquake, etc.) that has caused the unit to be uninhabitable.

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2. Federal, state or local government action related to code enforcement, public improvement or development.

3. Action by a housing owner which is beyond an applicant's ability to control, and which occurs despite the applicant's having met all previous conditions of occupancy, and is other than a rent increase.

If the owner is an immediate family relative and there has been no previous rental agreement and the applicant has been part of the owner's family immediately prior to application, the applicant will not be considered involuntarily displaced.

For purposes of this definitional element, reasons for an applicant's having to vacate a housing unit include, but are not limited to:

Conversion of an applicant's housing unit to non-rental or non-residential use;

Closure of an applicant's housing unit for rehabilitation or non-residential use;

Notice to an applicant that s/he must vacate a unit because the owner wants the unit for the owner's personal or family use or occupancy;

Sale of a housing unit in which an applicant resides under an agreement that the unit must be vacant when possession is transferred; or

Any other legally authorized act that results, or will result, in the withdrawal by the owner of the unit or structure from the rental market.

4. To avoid reprisals because the family provided information on criminal activities to a law enforcement agency and, after a threat assessment, the law enforcement agency recommends rehousing the family to avoid or reduce risk of violence against the family.

The family must be part of a Witness Protection Program, or the HUD Office or law enforcement agency must have informed the PHA that the family is part of a similar program.

The PHA will take precautions to ensure that the new location of the family is concealed in cases of witness protection.

5. By hate crimes if a member of the family has been the victim of one or more hate crimes, and the applicant has vacated the unit because of the crime or the fear of such a crime has destroyed the applicant's peaceful enjoyment of the unit.

A hate crime is actual or threatened physical violence or intimidation that is directed against a person or his property and is based on the person's race, color, religion, sex, national origin, disability or familial status including sexual orientation and occurred within the last 30 days or is of a continuing nature.

6. Displacement by non-suitability of the unit when a member of the family has a mobility or other impairment that makes the person unable to use critical elements of the unit and the owner is not legally obligated to make changes to the unit.

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Critical elements are:

Entry and egress of unit and building

A sleeping area,

A full bathroom,

A kitchen if the person with a disability must do their own food preparation/other.

7. Due to HUD disposition of a multifamily project under Section 203 of the Housing and Community Development Amendments of 1978.

Standard Replacement Housing

In order to receive the displacement preference, applicants who have been displaced must not be living in "standard, permanent replacement housing."

Standard replacement housing is defined as housing that is decent, safe and sanitary according to local housing code, that is adequate for the family size according to local code, and that the family is occupying pursuant to a written or oral lease or occupancy agreement.

Standard replacement housing does not include transient facilities, hotels, motels, temporary shelters, and (in the case of Victims of Domestic Violence) housing occupied by the individual who engages in such violence.

It does not include any individual imprisoned or detained pursuant to State Law or an Act of Congress. Shared housing with family or friends is considered temporary and is not considered standard replacement housing.

Substandard Housing

Applicants who live in substandard housing are families whose dwelling meets one or more of the following criteria provided that the family did not cause the condition:

Is dilapidated, and does not provide safe, adequate shelter; has one or more critical defects or a combination of defects requiring considerable repair; endangers the health, safety, and well-being of family.

Does not have operable indoor plumbing.

Does not have usable flush toilet in the unit for the exclusive use of the family.

Does not have usable bathtub or shower in unit for exclusive family use.

Does not have adequate, safe electrical service.

Does not have an adequate, safe source of heat.

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Should, but does not, have a kitchen. (Single Room Occupancy (SRO) Housing is not substandard solely because it does not contain sanitary and/or food preparation facilities in the unit).

Has been declared unfit for habitation by a government agency.

Persons who reside as part of a family unit shall not be considered a separate family unit for substandard housing definition preference purposes.

Is residing in temporary housing that is not adequate for the family size and does not offer separate sleeping areas for adults and children.

Applicants living in Public Housing or publicly assisted housing shall not be denied this preference if unit meets the criteria for the substandard preference.

An applicant who is a "Homeless Family" is considered to be living in substandard housing. "Homeless Families":

Lack a fixed, regular and adequate nighttime residence; AND/OR

Have a primary nighttime residence that is a supervised public or private shelter providing temporary accommodations (including welfare hotels, congregate shelters transitional housing), or an institution providing temporary residence for individuals intended to be institutionalized, or a public or private place not ordinarily used as a sleeping accommodation for human beings.

Rent Burden

This preference applies to families paying more than 50% of their income for rent and utilities for at least 90 days prior to submitting an application.

For purposes of this preference, "Family Income" is Gross Monthly Income as defined in the regulations.

"Rent" is defined as the actual amount due under a lease or occupancy agreement calculated on a monthly basis without regard to the amount actually paid, plus the monthly amount of tenant-supplied utilities which can be either:

The PHA's reasonable estimate of the cost of such utilities, using the Section 8 Utility Allowance Schedule; or

The average monthly payments the family actually made for these utilities in the most recent 12-month period, or if information is not obtainable for the entire period, the average of at least the past 3 months.

An applicant family may choose which method to use to calculate utilities expense. Any amounts paid to or on behalf of a family under any energy assistance program must be subtracted from the total rent burden if included in family income. The applicant must show that they actually paid the utility bills.

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To qualify for the Rent Burden preference, the applicant must pay rent directly to the landlord or agent.

Members of a cooperative are “renters” for the purposes of qualifying for the preference. In this case, “rent” would mean the charges under the occupancy agreement.

Homelessness

The PHA considers the family homeless if:

1. Lacks a fixed, regular and adequate nighttime residence and/or
 2. Has a primary nighttime residence that is:
 - a. Supervised publically or privately operated shelter designed to provide temporary living accommodations
 - b. Institution that provided a temporary residence for individuals intended to be institutionalized, or
 - c. Public or private place not designed for ordinary usage as a regular sleeping accommodation for human beings and/or
3. Residency has not been established at a nighttime residence or domicile.

**Vulnerability Index -
Service Prioritization Decision Assistance Tool
(VI-SPDAT)**

Prescreen Triage Tool for Single Adults

AMERICAN VERSION 2.01

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1 (800) 355-0420 info@orgcode.com www.orgcode.com

**COMMUNITY
SOLUTIONS**



Welcome to the SPDAT Line of Products

The Service Prioritization Decision Assistance Tool (SPDAT) has been around in various incarnations for over a decade, before being released to the public in 2010. Since its initial release, the use of the SPDAT has been expanding exponentially and is now used in over one thousand communities across the United States, Canada, and Australia.

More communities using the tool means there is an unprecedented demand for versions of the SPDAT, customized for specific client groups or types of users. With the release of SPDAT V4, there have been more current versions of SPDAT products than ever before.

VI-SPDAT Series

The Vulnerability Index – Service Prioritization Decision Assistance Tool (VI-SPDAT) was developed as a pre-screening tool for communities that are very busy and do not have the resources to conduct a full SPDAT assessment for every client. It was made in collaboration with Community Solutions, creators of the Vulnerability Index, as a brief survey that can be conducted to quickly determine whether a client has high, moderate, or low acuity. The use of this survey can help prioritize which clients should be given a full SPDAT assessment first. Because it is a self-reported survey, no special training is required to use the VI-SPDAT.

Current versions available:

- VI-SPDAT V 2.0 for Individuals
- VI-SPDAT V 2.0 for Families
- VI-SPDAT V 1.0 for Youth

All versions are available online at

www.orgcode.com/products/vi-spdatt/

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Administration

Interviewer's Name _____	Agency _____	<input type="checkbox"/> Team <input type="checkbox"/> Staff <input type="checkbox"/> Volunteer
Survey Date DD/MM/YYYY ___/___/____	Survey Time ___:___	Survey Location _____

Opening Script

Every assessor in your community regardless of organization completing the VI-SPDAT should use the same introductory script. In that script you should highlight the following information:

- the name of the assessor and their affiliation (organization that employs them, volunteer as part of a Point in Time Count, etc.)
- the purpose of the VI-SPDAT being completed
- that it usually takes less than 7 minutes to complete
- that only “Yes,” “No,” or one-word answers are being sought
- that any question can be skipped or refused
- where the information is going to be stored
- that if the participant does not understand a question or the assessor does not understand the question that clarification can be provided
- the importance of relaying accurate information to the assessor and not feeling that there is a correct or preferred answer that they need to provide, nor information they need to conceal

Basic Information

First Name _____	Nickname _____	Last Name _____
In what language do you feel best able to express yourself? _____		
Date of Birth DD/MM/YYYY ___/___/____	Age _____	Social Security Number _____
		Consent to participate <input type="checkbox"/> Yes <input type="checkbox"/> No

IF THE PERSON IS 60 YEARS OF AGE OR OLDER, THEN SCORE 1.

SCORE:

A. History of Housing and Homelessness

1. Where do you sleep most frequently? (check one)

- Shelters
- Transitional Housing
- Safe Haven
- Outdoors**
- Other (specify):**

Refused

IF THE PERSON ANSWERS ANYTHING OTHER THAN "SHELTER", "TRANSITIONAL HOUSING", OR "SAFE HAVEN", THEN SCORE 1.

SCORE:

2. How long has it been since you lived in permanent stable housing? _____

Refused

3. In the last three years, how many times have you been homeless? _____

Refused

IF THE PERSON HAS EXPERIENCED 1 OR MORE CONSECUTIVE YEARS OF HOMELESSNESS, AND/OR 4+ EPISODES OF HOMELESSNESS, THEN SCORE 1.

SCORE:

B. Risks

4. In the past six months, how many times have you...

a) Received health care at an emergency department/room? _____

Refused

b) Taken an ambulance to the hospital? _____

Refused

c) Been hospitalized as an inpatient? _____

Refused

d) Used a crisis service, including sexual assault crisis, mental health crisis, family/intimate violence, distress centers and suicide prevention hotlines? _____

Refused

e) Talked to police because you witnessed a crime, were the victim of a crime, or the alleged perpetrator of a crime or because the police told you that you must move along? _____

Refused

f) Stayed one or more nights in a holding cell, jail or prison, whether that was a short-term stay like the drunk tank, a longer stay for a more serious offence, or anything in between? _____

Refused

IF THE TOTAL NUMBER OF INTERACTIONS EQUALS 4 OR MORE, THEN SCORE 1 FOR EMERGENCY SERVICE USE.

SCORE:

5. Have you been attacked or beaten up since you've become homeless? Y N Refused

6. Have you threatened to or tried to harm yourself or anyone else in the last year? Y N Refused

IF "YES" TO ANY OF THE ABOVE, THEN SCORE 1 FOR RISK OF HARM.

SCORE:

7. Do you have any legal stuff going on right now that may result in you being locked up, having to pay fines, or that make it more difficult to rent a place to live? Y N Refused

IF "YES," THEN SCORE 1 FOR LEGAL ISSUES.

SCORE:

8. Does anybody force or trick you to do things that you do not want to do? Y N Refused

9. Do you ever do things that may be considered to be risky like exchange sex for money, run drugs for someone, have unprotected sex with someone you don't know, share a needle, or anything like that? Y N Refused

IF "YES" TO ANY OF THE ABOVE, THEN SCORE 1 FOR RISK OF EXPLOITATION.

SCORE:

C. Socialization & Daily Functioning

10. Is there any person, past landlord, business, bookie, dealer, or government group like the IRS that thinks you owe them money? Y N Refused

11. Do you get any money from the government, a pension, an inheritance, working under the table, a regular job, or anything like that? Y N Refused

IF "YES" TO QUESTION 10 OR "NO" TO QUESTION 11, THEN SCORE 1 FOR MONEY MANAGEMENT.

SCORE:

12. Do you have planned activities, other than just surviving, that make you feel happy and fulfilled? Y N Refused

IF "NO," THEN SCORE 1 FOR MEANINGFUL DAILY ACTIVITY.

SCORE:

13. Are you currently able to take care of basic needs like bathing, changing clothes, using a restroom, getting food and clean water and other things like that? Y N Refused

IF "NO," THEN SCORE 1 FOR SELF-CARE.

SCORE:

14. Is your current homelessness in any way caused by a relationship that broke down, an unhealthy or abusive relationship, or because family or friends caused you to become evicted? Y N Refused

IF "YES," THEN SCORE 1 FOR SOCIAL RELATIONSHIPS.

SCORE:

D. Wellness

15. Have you ever had to leave an apartment, shelter program, or other place you were staying because of your physical health? Y N Refused
16. Do you have any chronic health issues with your liver, kidneys, stomach, lungs or heart? Y N Refused
17. If there was space available in a program that specifically assists people that live with HIV or AIDS, would that be of interest to you? Y N Refused
18. Do you have any physical disabilities that would limit the type of housing you could access, or would make it hard to live independently because you'd need help? Y N Refused
19. When you are sick or not feeling well, do you avoid getting help? Y N Refused
20. *FOR FEMALE RESPONDENTS ONLY:* Are you currently pregnant? Y N N/A or Refused

IF "YES" TO ANY OF THE ABOVE, THEN SCORE 1 FOR **PHYSICAL HEALTH**.

SCORE:

21. Has your drinking or drug use led you to being kicked out of an apartment or program where you were staying in the past? Y N Refused
22. Will drinking or drug use make it difficult for you to stay housed or afford your housing? Y N Refused

IF "YES" TO ANY OF THE ABOVE, THEN SCORE 1 FOR **SUBSTANCE USE**.

SCORE:

23. Have you ever had trouble maintaining your housing, or been kicked out of an apartment, shelter program or other place you were staying, because of:
- a) A mental health issue or concern? Y N Refused
- b) A past head injury? Y N Refused
- c) A learning disability, developmental disability, or other impairment? Y N Refused
24. Do you have any mental health or brain issues that would make it hard for you to live independently because you'd need help? Y N Refused

IF "YES" TO ANY OF THE ABOVE, THEN SCORE 1 FOR **MENTAL HEALTH**.

SCORE:

IF THE RESPONDENT SCORED 1 FOR **PHYSICAL HEALTH** AND 1 FOR **SUBSTANCE USE** AND 1 FOR **MENTAL HEALTH**, SCORE 1 FOR **TRI-MORBIDITY**.

SCORE:

VULNERABILITY INDEX - SERVICE PRIORITIZATION DECISION ASSISTANCE TOOL (VI-SPDAT)

SINGLE ADULTS

AMERICAN VERSION 2.01

25. Are there any medications that a doctor said you should be taking that, for whatever reason, you are not taking? Y N Refused

26. Are there any medications like painkillers that you don't take the way the doctor prescribed or where you sell the medication? Y N Refused

IF "YES" TO ANY OF THE ABOVE, SCORE 1 FOR MEDICATIONS.

SCORE:

27. **YES OR NO:** Has your current period of homelessness been caused by an experience of emotional, physical, psychological, sexual, or other type of abuse, or by any other trauma you have experienced? Y N Refused

IF "YES", SCORE 1 FOR ABUSE AND TRAUMA.

SCORE:

Scoring Summary

DOMAIN	SUBTOTAL	RESULTS
PRE-SURVEY	/1	Score: Recommendation: 0-3: no housing intervention 4-7: an assessment for Rapid Re-Housing 8+: an assessment for Permanent Supportive Housing/Housing First
A. HISTORY OF HOUSING & HOMELESSNESS	/2	
B. RISKS	/4	
C. SOCIALIZATION & DAILY FUNCTIONS	/4	
D. WELLNESS	/6	
GRAND TOTAL:	/17	

Follow-Up Questions

On a regular day, where is it easiest to find you and what time of day is easiest to do so?	place: _____ time: ___ : ___ or _____
Is there a phone number and/or email where someone can safely get in touch with you or leave you a message?	phone: (____) _____ - _____ email: _____
Ok, now I'd like to take your picture so that it is easier to find you and confirm your identity in the future. May I do so?	<input type="checkbox"/> Yes <input type="checkbox"/> No <input type="checkbox"/> Refused

Communities are encouraged to think of additional questions that may be relevant to the programs being operated or your specific local context. This may include questions related to:

- military service and nature of discharge
- legal status in country
- children that may reside with the adult at some point in the future
- ageing out of care
- income and source of it
- safety planning
- mobility issues
- current restrictions on where a person can legally reside

Appendix A: About the VI-SPDAT

The HEARTH Act and federal regulations require communities to have an assessment tool for coordinated entry - and the VI-SPDAT and SPDAT meet these requirements. Many communities have struggled to comply with this requirement, which demands an investment of considerable time, resources and expertise. Others are making it up as they go along, using “gut instincts” in lieu of solid evidence. Communities need practical, evidence-informed tools that enhance their ability to satisfy federal regulations and quickly implement an effective approach to access and assessment. The VI-SPDAT is a first-of-its-kind tool designed to fill this need, helping communities end homelessness in a quick, strategic fashion.

The VI-SPDAT

The VI-SPDAT was initially created by combining the elements of the Vulnerability Index which was created and implemented by Community Solutions broadly in the 100,000 Homes Campaign, and the SPDAT Prescreen Instrument that was part of the Service Prioritization Decision Assistance Tool. The combination of these two instruments was performed through extensive research and development, and testing. The development process included the direct voice of hundreds of persons with lived experience.

The VI-SPDAT examines factors of current vulnerability and future housing stability. It follows the structure of the SPDAT assessment tool, and is informed by the same research backbone that supports the SPDAT - almost 300 peer reviewed published journal articles, government reports, clinical and quasi-clinical assessment tools, and large data sets. The SPDAT has been independently tested, as well as internally reviewed. The data overwhelmingly shows that when the SPDAT is used properly, housing outcomes are better than when no assessment tool is used.

The VI-SPDAT is a triage tool. It highlights areas of higher acuity, thereby helping to inform the type of support and housing intervention that may be most beneficial to improve long term housing outcomes. It also helps inform the order - or priority - in which people should be served. The VI-SPDAT does not make decisions; it informs decisions. The VI-SPDAT provides data that communities, service providers, and people experiencing homelessness can use to help determine the best course of action next.

Version 2

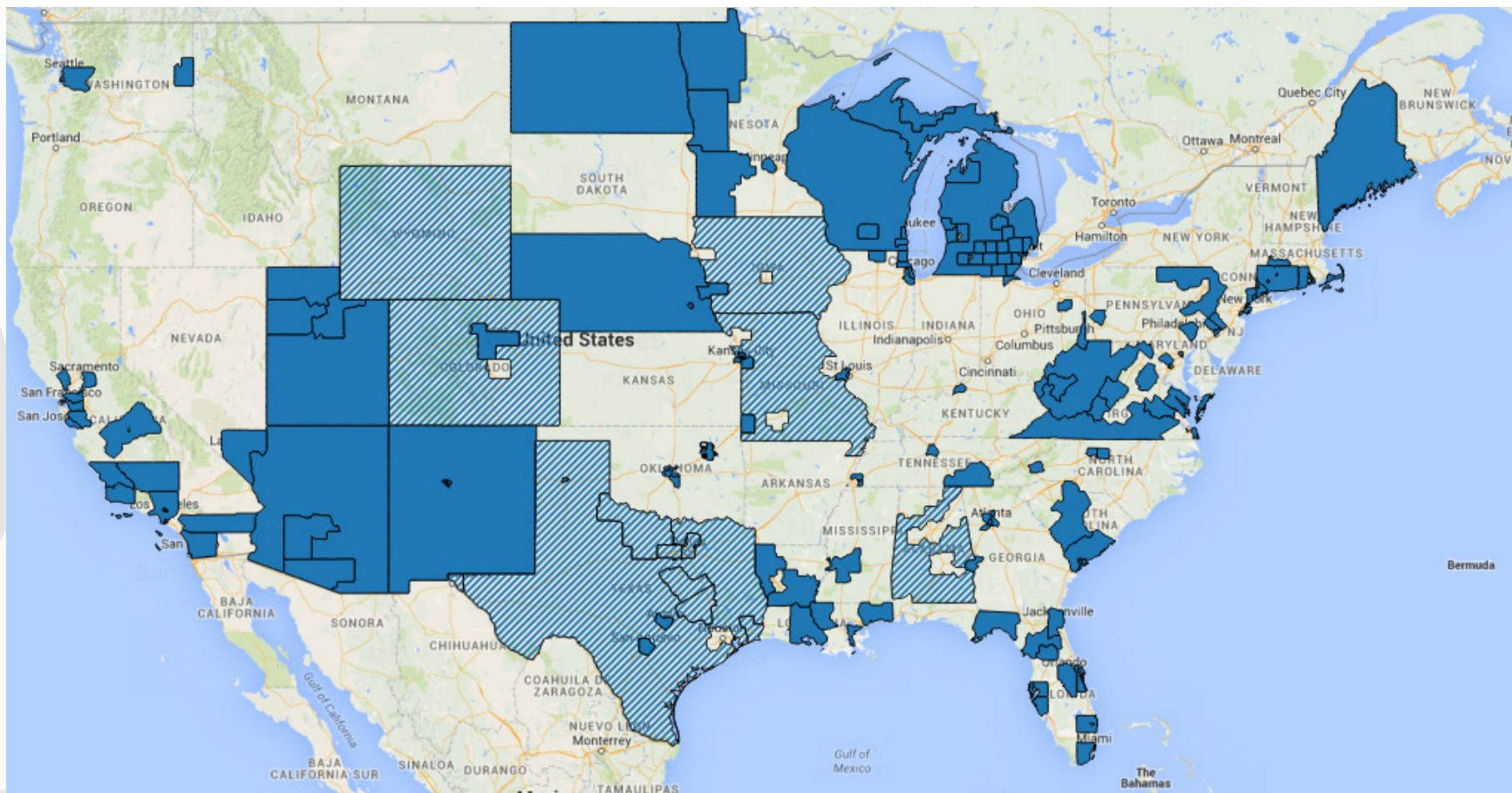
Version 2 builds upon the success of Version 1 of the VI-SPDAT with some refinements. Starting in August 2014, a survey was launched of existing VI-SPDAT users to get their input on what should be amended, improved, or maintained in the tool. Analysis was completed across all of these responses. Further research was conducted. Questions were tested and refined over several months, again including the direct voice of persons with lived experience and frontline practitioners. Input was also gathered from senior government officials that create policy and programs to help ensure alignment with guidelines and funding requirements.

You will notice some differences in Version 2 compared to Version 1. Namely:

- it is shorter, usually taking less than 7 minutes to complete;
- subjective elements through observation are now gone, which means the exact same instrument can be used over the phone or in-person;
- medical, substance use, and mental health questions are all refined;
- you can now explicitly see which component of the full SPDAT each VI-SPDAT question links to; and,
- the scoring range is slightly different (Don't worry, we can provide instructions on how these relate to results from Version 1).

Appendix B: Where the VI-SPDAT is being used in the United States

Since the VI-SPDAT is provided completely free of charge, and no training is required, any community is able to use the VI-SPDAT without the explicit permission of Community Solutions or OrgCode Consulting, Inc. As a result, the VI-SPDAT is being used in more communities than we know of. It is also being used in Canada and Australia.



A partial list of continua of care (CoCs) in the US where we know the VI-SPDAT is being used includes:

Alabama

- Parts of Alabama Balance of State

Arizona

- Statewide

California

- San Jose/Santa Clara City & County
- San Francisco
- Oakland/Alameda County
- Sacramento City & County
- Richmond/Contra Costa County
- Watsonville/Santa Cruz City & County
- Fresno/Madera County
- Napa City & County
- Los Angeles City & County
- San Diego
- Santa Maria/Santa Barbara County
- Bakersfield/Kern County
- Pasadena
- Riverside City & County
- Glendale
- San Luis Obispo County

Colorado

- Metropolitan Denver Homeless Initiative
- Parts of Colorado Balance of State

Connecticut

- Hartford
- Bridgeport/Stratford/Fairfield
- Connecticut Balance of State
- Norwalk/Fairfield County
- Stamford/Greenwich
- City of Waterbury

District of Columbia

- District of Columbia

Florida

- Sarasota/Bradenton/Manatee, Sarasota Counties
- Tampa/Hillsborough County
- St. Petersburg/Clearwater/Largo/Pinellas County
- Tallahassee/Leon County
- Orlando/Orange, Osceola, Seminole Counties
- Gainesville/Alachua, Putnam Counties
- Jacksonville-Duval, Clay Counties
- Palm Bay/Melbourne/Brevard County
- Ocala/Marion County
- Miami/Dade County
- West Palm Beach/Palm Beach County

Georgia

- Atlanta County
- Fulton County
- Columbus-Muscogee/Russell County
- Marietta/Cobb County
- DeKalb County

Hawaii

- Honolulu

Illinois

- Rockford/Winnebago, Boone Counties
- Waukegan/North Chicago/Lake County
- Chicago
- Cook County

Iowa

- Parts of Iowa Balance of State

Kansas

- Kansas City/Wyandotte County

Kentucky

- Louisville/Jefferson County

Louisiana

- Lafayette/Acadiana
- Shreveport/Bossier/Northwest
- New Orleans/Jefferson Parish
- Baton Rouge
- Alexandria/Central Louisiana CoC

Massachusetts

- Cape Cod Islands
- Springfield/Holyoke/Chicopee/Westfield/Hampden County

Maryland

- Baltimore City
- Montgomery County

Maine

- Statewide

Michigan

- Statewide

Minnesota

- Minneapolis/Hennepin County
- Northwest Minnesota
- Moorhead/West Central Minnesota
- Southwest Minnesota

Missouri

- St. Louis County
- St. Louis City
- Joplin/Jasper, Newton Counties
- Kansas City/Independence/Lee's Summit/Jackson County
- Parts of Missouri Balance of State

Mississippi

- Jackson/Rankin, Madison Counties
- Gulf Port/Gulf Coast Regional

North Carolina

- Winston Salem/Forsyth County
- Asheville/Buncombe County
- Greensboro/High Point

North Dakota

- Statewide

Nebraska

- Statewide

New Mexico

- Statewide

Nevada

- Las Vegas/Clark County

New York

- New York City
- Yonkers/Mount Vernon/New Rochelle/Westchester County

Ohio

- Toledo/Lucas County
- Canton/Massillon/Alliance/Stark County

Oklahoma

- Tulsa City & County/Broken Arrow
- Oklahoma City
- Norman/Cleveland County

Pennsylvania

- Philadelphia
- Lower Marion/Norristown/Abington/Montgomery County
- Allentown/Northeast Pennsylvania
- Lancaster City & County
- Bristol/Bensalem/Bucks County
- Pittsburgh/McKeesport/Penn Hills/Allegheny County

Rhode Island

- Statewide

South Carolina

- Charleston/Low Country
- Columbia/Midlands

Tennessee

- Chattanooga/Southeast Tennessee
- Memphis/Shelby County
- Nashville/Davidson County

Texas

- San Antonio/Bexar County
- Austin/Travis County
- Dallas City & County/Irving
- Fort Worth/Arlington/Tarrant County
- El Paso City and County
- Waco/McLennan County
- Texas Balance of State
- Amarillo
- Wichita Falls/Wise, Palo Pinto, Wichita, Archer Counties
- Bryan/College Station/Brazos Valley
- Beaumont/Port Arthur/South East Texas

Utah

- Statewide

Virginia

- Richmond/Henrico, Chesterfield, Hanover Counties
- Roanoke City & County/Salem
- Virginia Beach
- Portsmouth
- Virginia Balance of State
- Arlington County

Washington

- Seattle/King County
- Spokane City & County

Wisconsin

- Statewide

West Virginia

- Statewide

Wyoming

- Wyoming Statewide is in the process of implementing

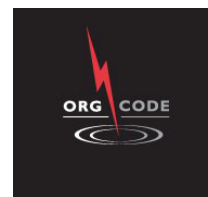
**Vulnerability Index -
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Prescreen Triage Tool for Families

AMERICAN VERSION 2.0

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Administration

Interviewer's Name _____	Agency _____	<input type="checkbox"/> Team <input type="checkbox"/> Staff <input type="checkbox"/> Volunteer
Survey Date DD/MM/YYYY ___/___/____	Survey Time ___:___	Survey Location _____

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- that any question can be skipped or refused
- where the information is going to be stored
- that if the participant does not understand a question that clarification can be provided
- the importance of relaying accurate information to the assessor and not feeling that there is a correct or preferred answer that they need to provide, nor information they need to conceal

Basic Information

PARENT 1	First Name _____	Nickname _____	Last Name _____
	In what language do you feel best able to express yourself? _____		
	Date of Birth DD/MM/YYYY ___/___/____	Age _____	Social Security Number _____
		Consent to participate <input type="checkbox"/> Yes <input type="checkbox"/> No	
PARENT 2	<input type="checkbox"/> No second parent currently part of the household		
	First Name _____	Nickname _____	Last Name _____
	In what language do you feel best able to express yourself? _____		
Date of Birth DD/MM/YYYY ___/___/____	Age _____	Social Security Number _____	Consent to participate <input type="checkbox"/> Yes <input type="checkbox"/> No
IF EITHER HEAD OF HOUSEHOLD IS 60 YEARS OF AGE OR OLDER, THEN SCORE 1.			SCORE: <div style="border: 1px solid white; width: 50px; height: 20px; margin: 0 auto;"></div>

Children

1. How many children under the age of 18 are currently with you? _____ Refused
2. How many children under the age of 18 are not currently with your family, but you have reason to believe they will be joining you when you get housed? _____ Refused
3. **IF HOUSEHOLD INCLUDES A FEMALE:** Is any member of the family currently pregnant? Y N Refused
4. Please provide a list of children’s names and ages:

First Name	Last Name	Age	Date of Birth
_____	_____	_____	_____
_____	_____	_____	_____
_____	_____	_____	_____
_____	_____	_____	_____
_____	_____	_____	_____
_____	_____	_____	_____
_____	_____	_____	_____

IF THERE IS A SINGLE PARENT WITH 2+ CHILDREN, AND/OR A CHILD AGED 11 OR YOUNGER, AND/OR A CURRENT PREGNANCY, THEN SCORE 1 FOR **FAMILY SIZE**. **SCORE:**

IF THERE ARE TWO PARENTS WITH 3+ CHILDREN, AND/OR A CHILD AGED 6 OR YOUNGER, AND/OR A CURRENT PREGNANCY, THEN SCORE 1 FOR **FAMILY SIZE**.

A. History of Housing and Homelessness

5. Where do you and your family sleep most frequently? (check one)
 - Shelters
 - Transitional Housing
 - Safe Haven
 - Outdoors**
 - Other (specify):** _____
 - Refused**

IF THE PERSON ANSWERS ANYTHING OTHER THAN “SHELTER”, “TRANSITIONAL HOUSING”, OR “SAFE HAVEN”, THEN SCORE 1. **SCORE:**

6. How long has it been since you and your family lived in permanent stable housing? _____ Refused
7. In the last three years, how many times have you and your family been homeless? _____ Refused

IF THE FAMILY HAS EXPERIENCED 1 OR MORE CONSECUTIVE YEARS OF HOMELESSNESS, AND/OR 4+ EPISODES OF HOMELESSNESS, THEN SCORE 1. **SCORE:**

B. Risks

8. In the past six months, how many times have you or anyone in your family...

- a) Received health care at an emergency department/room? Refused
- b) Taken an ambulance to the hospital? Refused
- c) Been hospitalized as an inpatient? Refused
- d) Used a crisis service, including sexual assault crisis, mental health crisis, family/intimate violence, distress centers and suicide prevention hotlines? Refused
- e) Talked to police because they witnessed a crime, were the victim of a crime, or the alleged perpetrator of a crime or because the police told them that they must move along? Refused
- f) Stayed one or more nights in a holding cell, jail or prison, whether that was a short-term stay like the drunk tank, a longer stay for a more serious offence, or anything in between? Refused

IF THE TOTAL NUMBER OF INTERACTIONS EQUALS 4 OR MORE, THEN SCORE 1 FOR EMERGENCY SERVICE USE.

SCORE:

- 9. Have you or anyone in your family been attacked or beaten up since they've become homeless? Y N Refused
- 10. Have you or anyone in your family threatened to or tried to harm themselves or anyone else in the last year? Y N Refused

IF "YES" TO ANY OF THE ABOVE, THEN SCORE 1 FOR RISK OF HARM.

SCORE:

- 11. Do you or anyone in your family have any legal stuff going on right now that may result in them being locked up, having to pay fines, or that make it more difficult to rent a place to live? Y N Refused

IF "YES," THEN SCORE 1 FOR LEGAL ISSUES.

SCORE:

- 12. Does anybody force or trick you or anyone in your family to do things that you do not want to do? Y N Refused
- 13. Do you or anyone in your family ever do things that may be considered to be risky like exchange sex for money, run drugs for someone, have unprotected sex with someone they don't know, share a needle, or anything like that? Y N Refused

IF "YES" TO ANY OF THE ABOVE, THEN SCORE 1 FOR RISK OF EXPLOITATION.

SCORE:

C. Socialization & Daily Functioning

14. Is there any person, past landlord, business, bookie, dealer, or government group like the IRS that thinks you or anyone in your family owe them money? Y N Refused

15. Do you or anyone in your family get any money from the government, a pension, an inheritance, working under the table, a regular job, or anything like that? Y N Refused

IF "YES" TO QUESTION 14 OR "NO" TO QUESTION 15, THEN SCORE 1 FOR MONEY MANAGEMENT. **SCORE:**

16. Does everyone in your family have planned activities, other than just surviving, that make them feel happy and fulfilled? Y N Refused

IF "NO," THEN SCORE 1 FOR MEANINGFUL DAILY ACTIVITY. **SCORE:**

17. Is everyone in your family currently able to take care of basic needs like bathing, changing clothes, using a restroom, getting food and clean water and other things like that? Y N Refused

IF "NO," THEN SCORE 1 FOR SELF-CARE. **SCORE:**

18. Is your family's current homelessness in any way caused by a relationship that broke down, an unhealthy or abusive relationship, or because other family or friends caused your family to become evicted? Y N Refused

IF "YES," THEN SCORE 1 FOR SOCIAL RELATIONSHIPS. **SCORE:**

D. Wellness

19. Has your family ever had to leave an apartment, shelter program, or other place you were staying because of the physical health of you or anyone in your family? Y N Refused

20. Do you or anyone in your family have any chronic health issues with your liver, kidneys, stomach, lungs or heart? Y N Refused

21. If there was space available in a program that specifically assists people that live with HIV or AIDS, would that be of interest to you or anyone in your family? Y N Refused

22. Does anyone in your family have any physical disabilities that would limit the type of housing you could access, or would make it hard to live independently because you'd need help? Y N Refused

23. When someone in your family is sick or not feeling well, does your family avoid getting medical help? Y N Refused

IF "YES" TO ANY OF THE ABOVE, THEN SCORE 1 FOR PHYSICAL HEALTH. **SCORE:**

VULNERABILITY INDEX - SERVICE PRIORITIZATION DECISION ASSISTANCE TOOL (VI-SPDAT)

FAMILIES

AMERICAN VERSION 2.0

24. Has drinking or drug use by you or anyone in your family led your family to being kicked out of an apartment or program where you were staying in the past? Y N Refused

25. Will drinking or drug use make it difficult for your family to stay housed or afford your housing? Y N Refused

IF "YES" TO ANY OF THE ABOVE, THEN SCORE 1 FOR **SUBSTANCE USE**.

SCORE:

26. Has your family ever had trouble maintaining your housing, or been kicked out of an apartment, shelter program or other place you were staying, because of:

a) A mental health issue or concern? Y N Refused

b) A past head injury? Y N Refused

c) A learning disability, developmental disability, or other impairment? Y N Refused

27. Do you or anyone in your family have any mental health or brain issues that would make it hard for your family to live independently because help would be needed? Y N Refused

IF "YES" TO ANY OF THE ABOVE, THEN SCORE 1 FOR **MENTAL HEALTH**.

SCORE:

28. *IF THE FAMILY SCORED 1 EACH FOR PHYSICAL HEALTH, SUBSTANCE USE, AND MENTAL HEALTH:* Does any single member of your household have a medical condition, mental health concerns, **and** experience with problematic substance use? Y N N/A or Refused

IF "YES", SCORE 1 FOR **TRI-MORBIDITY**.

SCORE:

29. Are there any medications that a doctor said you or anyone in your family should be taking that, for whatever reason, they are not taking? Y N Refused

30. Are there any medications like painkillers that you or anyone in your family don't take the way the doctor prescribed or where they sell the medication? Y N Refused

IF "YES" TO ANY OF THE ABOVE, SCORE 1 FOR **MEDICATIONS**.

SCORE:

31. *YES OR NO:* Has your family's current period of homelessness been caused by an experience of emotional, physical, psychological, sexual, or other type of abuse, or by any other trauma you or anyone in your family have experienced? Y N Refused

IF "YES", SCORE 1 FOR **ABUSE AND TRAUMA**.

SCORE:

E. Family Unit

32. Are there any children that have been removed from the family by a child protection service within the last 180 days? **Y** N Refused

33. Do you have any family legal issues that are being resolved in court or need to be resolved in court that would impact your housing or who may live within your housing? **Y** N Refused

IF "YES" TO ANY OF THE ABOVE, SCORE 1 FOR FAMILY LEGAL ISSUES.

SCORE:

34. In the last 180 days have any children lived with family or friends because of your homelessness or housing situation? **Y** N Refused

35. Has any child in the family experienced abuse or trauma in the last 180 days? **Y** N Refused

36. **IF THERE ARE SCHOOL-AGED CHILDREN:** Do your children attend school more often than not each week? Y **N** N/A or Refused

IF "YES" TO ANY OF QUESTIONS 34 OR 35, OR "NO" TO QUESTION 36, SCORE 1 FOR NEEDS OF CHILDREN.

SCORE:

37. Have the members of your family changed in the last 180 days, due to things like divorce, your kids coming back to live with you, someone leaving for military service or incarceration, a relative moving in, or anything like that? **Y** N Refused

38. Do you anticipate any other adults or children coming to live with you within the first 180 days of being housed? **Y** N Refused

IF "YES" TO ANY OF THE ABOVE, SCORE 1 FOR FAMILY STABILITY.

SCORE:

39. Do you have two or more planned activities each week as a family such as outings to the park, going to the library, visiting other family, watching a family movie, or anything like that? Y **N** Refused

40. After school, or on weekends or days when there isn't school, is the total time children spend each day where there is no interaction with you or another responsible adult...

a) 3 or more hours per day for children aged 13 or older? **Y** N Refused

b) 2 or more hours per day for children aged 12 or younger? **Y** N Refused

41. **IF THERE ARE CHILDREN BOTH 12 AND UNDER & 13 AND OVER:** Do your older kids spend 2 or more hours on a typical day helping their younger sibling(s) with things like getting ready for school, helping with homework, making them dinner, bathing them, or anything like that? **Y** N N/A or Refused

IF "NO" TO QUESTION 39, OR "YES" TO ANY OF QUESTIONS 40 OR 41, SCORE 1 FOR PARENTAL ENGAGEMENT.

SCORE:

Scoring Summary

DOMAIN	SUBTOTAL	RESULTS
PRE-SURVEY	/2	Score: Recommendation: 0-3 no housing intervention 4-8 an assessment for Rapid Re-Housing 9+ an assessment for Permanent Supportive Housing/Housing First
A. HISTORY OF HOUSING & HOMELESSNESS	/2	
B. RISKS	/4	
C. SOCIALIZATION & DAILY FUNCTIONS	/4	
D. WELLNESS	/6	
E. FAMILY UNIT	/4	
GRAND TOTAL:	/22	

Follow-Up Questions

On a regular day, where is it easiest to find you and what time of day is easiest to do so?	place: _____ time: ____ : ____ or
Is there a phone number and/or email where someone can safely get in touch with you or leave you a message?	phone: (____) _____ - _____ email: _____
Ok, now I'd like to take your picture so that it is easier to find you and confirm your identity in the future. May I do so?	<input type="checkbox"/> Yes <input type="checkbox"/> No <input type="checkbox"/> Refused

Communities are encouraged to think of additional questions that may be relevant to the programs being operated or your specific local context. This may include questions related to:

- military service and nature of discharge
- ageing out of care
- mobility issues
- legal status in country
- income and source of it
- current restrictions on where a person can legally reside
- children that may reside with the adult at some point in the future
- safety planning

Appendix A: About the VI-SPDAT

The HEARTH Act and federal regulations require communities to have an assessment tool for coordinated entry - and the VI-SPDAT and SPDAT meet these requirements. Many communities have struggled to comply with this requirement, which demands an investment of considerable time, resources and expertise. Others are making it up as they go along, using “gut instincts” in lieu of solid evidence. Communities need a practical, evidence-informed way to satisfy federal regulations while quickly implementing an effective approach to access and assessment. The VI-SPDAT is a first-of-its-kind tool designed to fill this need, helping communities end homelessness in a quick, strategic fashion.

The VI-SPDAT

The VI-SPDAT was initially created by combining the elements of the Vulnerability Index which was created and implemented by Community Solutions broadly in the 100,000 Homes Campaign, and the SPDAT Prescreen Instrument that was part of the Service Prioritization Decision Assistance Tool. The combination of these two instruments was performed through extensive research and development, and testing. The development process included the direct voice of hundreds of persons with lived experience.

The VI-SPDAT examines factors of current vulnerability and future housing stability. It follows the structure of the SPDAT assessment tool, and is informed by the same research backbone that supports the SPDAT - almost 300 peer reviewed published journal articles, government reports, clinical and quasi-clinical assessment tools, and large data sets. The SPDAT has been independently tested, as well as internally reviewed. The data overwhelmingly shows that when the SPDAT is used properly, housing outcomes are better than when no assessment tool is used.

The VI-SPDAT is a triage tool. It highlights areas of higher acuity, thereby helping to inform the type of support and housing intervention that may be most beneficial to improve long term housing outcomes. It also helps inform the order - or priority - in which people should be served. The VI-SPDAT does not make decisions; it informs decisions. The VI-SPDAT provides data that communities, service providers, and people experiencing homelessness can use to help determine the best course of action next.

Version 2

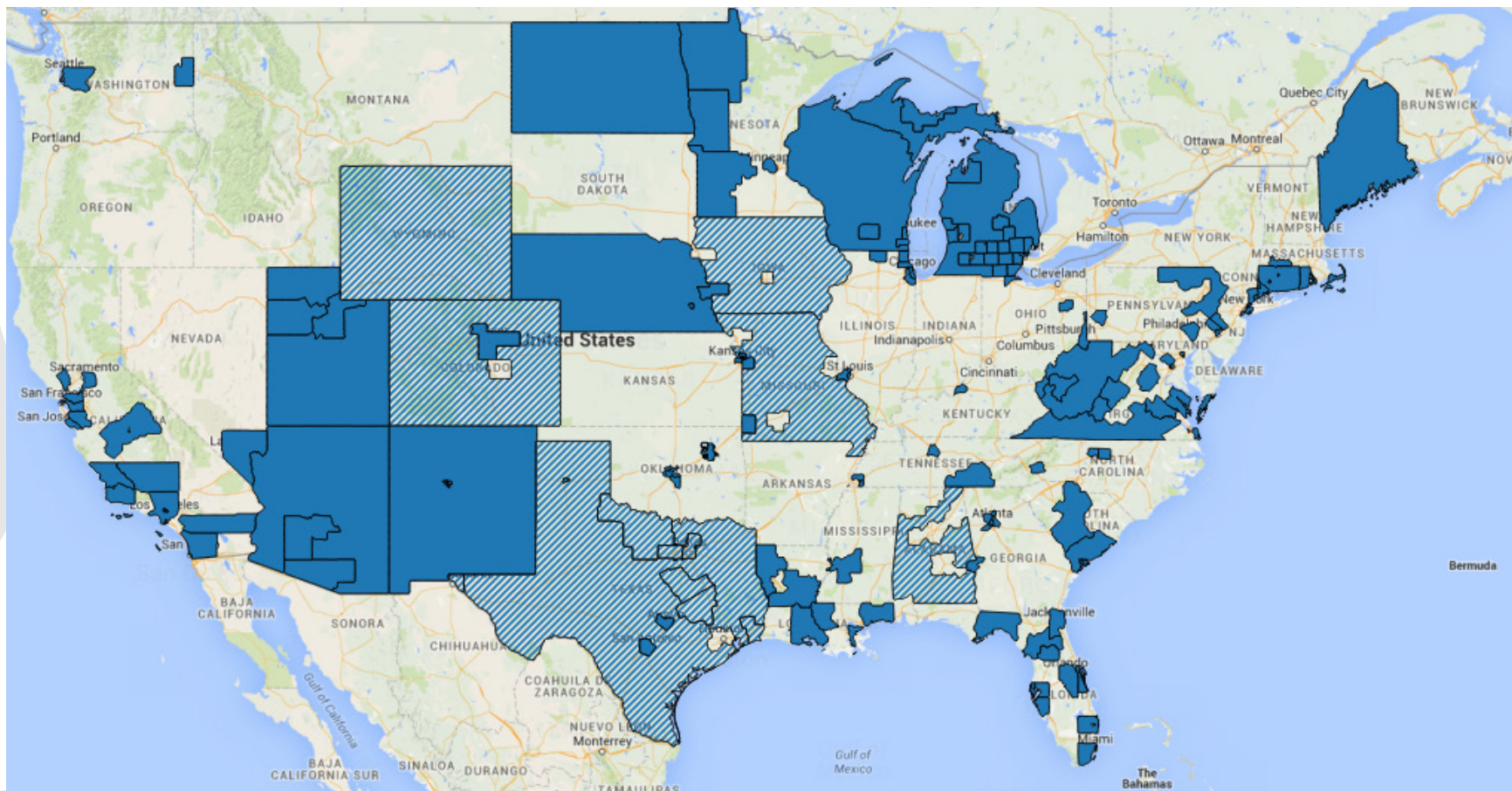
Version 2 builds upon the success of Version 1 of the VI-SPDAT with some refinements. Starting in August 2014, a survey was launched of existing VI-SPDAT users to get their input on what should be amended, improved, or maintained in the tool. Analysis was completed across all of these responses. Further research was conducted. Questions were tested and refined over several months, again including the direct voice of persons with lived experience and frontline practitioners. Input was also gathered from senior government officials that create policy and programs to help ensure alignment with guidelines and funding requirements.

You will notice some differences in Version 2 compared to Version 1. Namely:

- it is shorter, usually taking less than 7 minutes to complete;
- subjective elements through observation are now gone, which means the exact same instrument can be used over the phone or in-person;
- medical, substance use, and mental health questions are all refined;
- you can now explicitly see which component of the full SPDAT each VI-SPDAT question links to; and,
- the scoring range is slightly different (Don't worry, we can provide instructions on how these relate to results from Version 1).

Appendix B: Where the VI-SPDAT is being used in the United States

Since the VI-SPDAT is provided completely free of charge, and no training is required, any community is able to use the VI-SPDAT without the explicit permission of Community Solutions or OrgCode Consulting, Inc. As a result, the VI-SPDAT is being used in more communities than we know of. It is also being used in Canada and Australia.



A partial list of continua of care (CoCs) in the US where we know the VI-SPDAT is being used includes:

Alabama

- Parts of Alabama Balance of State

Arizona

- Statewide

California

- San Jose/Santa Clara City & County
- San Francisco
- Oakland/Alameda County
- Sacramento City & County
- Richmond/Contra Costa County
- Watsonville/Santa Cruz City & County
- Fresno/Madera County
- Napa City & County
- Los Angeles City & County
- San Diego
- Santa Maria/Santa Barbara County
- Bakersfield/Kern County
- Pasadena
- Riverside City & County
- Glendale
- San Luis Obispo County

Colorado

- Metropolitan Denver Homeless Initiative
- Parts of Colorado Balance of State

Connecticut

- Hartford
- Bridgeport/Stratford/Fairfield
- Connecticut Balance of State
- Norwalk/Fairfield County
- Stamford/Greenwich
- City of Waterbury

District of Columbia

- District of Columbia

Florida

- Sarasota/Bradenton/Manatee, Sarasota Counties
- Tampa/Hillsborough County
- St. Petersburg/Clearwater/Largo/Pinellas County
- Tallahassee/Leon County
- Orlando/Orange, Osceola, Seminole Counties
- Gainesville/Alachua, Putnam Counties
- Jacksonville-Duval, Clay Counties
- Palm Bay/Melbourne/Brevard County
- Ocala/Marion County
- Miami/Dade County
- West Palm Beach/Palm Beach County

Georgia

- Atlanta County
- Fulton County
- Columbus-Muscogee/Russell County
- Marietta/Cobb County
- DeKalb County

Hawaii

- Honolulu

Illinois

- Rockford/Winnebago, Boone Counties
- Waukegan/North Chicago/Lake County
- Chicago
- Cook County

Iowa

- Parts of Iowa Balance of State

Kansas

- Kansas City/Wyandotte County

Kentucky

- Louisville/Jefferson County

Louisiana

- Lafayette/Acadiana
- Shreveport/Bossier/Northwest
- New Orleans/Jefferson Parish
- Baton Rouge
- Alexandria/Central Louisiana CoC

Massachusetts

- Cape Cod Islands
- Springfield/Holyoke/Chicopee/Westfield/Hampden County

Maryland

- Baltimore City
- Montgomery County

Maine

- Statewide

Michigan

- Statewide

Minnesota

- Minneapolis/Hennepin County
- Northwest Minnesota
- Moorhead/West Central Minnesota
- Southwest Minnesota

Missouri

- St. Louis County
- St. Louis City
- Joplin/Jasper, Newton Counties
- Kansas City/Independence/Lee's Summit/Jackson County
- Parts of Missouri Balance of State

Mississippi

- Jackson/Rankin, Madison Counties
- Gulf Port/Gulf Coast Regional

North Carolina

- Winston Salem/Forsyth County
- Asheville/Buncombe County
- Greensboro/High Point

North Dakota

- Statewide

Nebraska

- Statewide

New Mexico

- Statewide

Nevada

- Las Vegas/Clark County

New York

- New York City
- Yonkers/Mount Vernon/New Rochelle/Westchester County

Ohio

- Toledo/Lucas County
- Canton/Massillon/Alliance/Stark County

Oklahoma

- Tulsa City & County/Broken Arrow
- Oklahoma City
- Norman/Cleveland County

Pennsylvania

- Philadelphia
- Lower Marion/Norristown/Abington/Montgomery County
- Allentown/Northeast Pennsylvania
- Lancaster City & County
- Bristol/Bensalem/Bucks County
- Pittsburgh/McKeesport/Penn Hills/Allegheny County

Rhode Island

- Statewide

South Carolina

- Charleston/Low Country
- Columbia/Midlands

Tennessee

- Chattanooga/Southeast Tennessee
- Memphis/Shelby County
- Nashville/Davidson County

Texas

- San Antonio/Bexar County
- Austin/Travis County
- Dallas City & County/Irving
- Fort Worth/Arlington/Tarrant County
- El Paso City and County
- Waco/McLennan County
- Texas Balance of State
- Amarillo
- Wichita Falls/Wise, Palo Pinto, Wichita, Archer Counties
- Bryan/College Station/Brazos Valley
- Beaumont/Port Arthur/South East Texas

Utah

- Statewide

Virginia

- Richmond/Henrico, Chesterfield, Hanover Counties
- Roanoke City & County/Salem
- Virginia Beach
- Portsmouth
- Virginia Balance of State
- Arlington County

Washington

- Seattle/King County
- Spokane City & County

Wisconsin

- Statewide

West Virginia

- Statewide

Wyoming

- Wyoming Statewide is in the process of implementing

**Transition Age Youth -
Vulnerability Index -
Service Prioritization Decision Assistance Tool
(TAY-VI-SPDAT)**

“Next Step Tool for Homeless Youth”

AMERICAN VERSION 1.0

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**COMMUNITY
SOLUTIONS**



Eric Rice, PhD
USC
SCHOOL OF
SOCIAL WORK



Welcome to the SPDAT Line of Products

The Service Prioritization Decision Assistance Tool (SPDAT) has been around in various incarnations for over a decade, before being released to the public in 2010. Since its initial release, the use of the SPDAT has been expanding exponentially and is now used in over one thousand communities across the United States, Canada, and Australia.

More communities using the tool means there is an unprecedented demand for versions of the SPDAT, customized for specific client groups or types of users. With the release of SPDAT V4, there have been more current versions of SPDAT products than ever before.

VI-SPDAT Series

The Vulnerability Index – Service Prioritization Decision Assistance Tool (VI-SPDAT) was developed as a pre-screening tool for communities that are very busy and do not have the resources to conduct a full SPDAT assessment for every client. It was made in collaboration with Community Solutions, creators of the Vulnerability Index, as a brief survey that can be conducted to quickly determine whether a client has high, moderate, or low acuity. The use of this survey can help prioritize which clients should be given a full SPDAT assessment first. Because it is a self-reported survey, no special training is required to use the VI-SPDAT.

Current versions available:

- VI-SPDAT V 2.0
- Family VI-SPDAT V 2.0
- Next Step Tool for Homeless Youth V 1.0

All versions are available online at

www.orgcode.com/products/vi-spdatt/

SPDAT Series

The Service Prioritization Decision Assistance Tool (SPDAT) was developed as an assessment tool for front-line workers at agencies that work with homeless clients to prioritize which of those clients should receive assistance first. The SPDAT tools are also designed to help guide case management and improve housing stability outcomes. They provide an in-depth assessment that relies on the assessor's ability to interpret responses and corroborate those with evidence. As a result, this tool may only be used by those who have received proper, up-to-date training provided by OrgCode Consulting, Inc. or an OrgCode certified trainer.

Current versions available:

- SPDAT V 4.0 for Individuals
- F-SPDAT V 2.0 for Families
- Y-SPDAT V 1.0 for Youth

Information about all versions is available online at

www.orgcode.com/products/spdat/

SPDAT Training Series

To use the SPDAT assessment product, training by OrgCode or an OrgCode certified trainer is required. We provide training on a wide variety of topics over a variety of mediums.

The full-day in-person SPDAT Level 1 training provides you the opportunity to bring together as many people as you want to be trained for one low fee. The webinar training allows for a maximum of 15 different computers to be logged into the training at one time. We also offer online courses for individuals that you can do at your own speed.

The training gives you the manual, case studies, application to current practice, a review of each component of the tool, conversation guidance with prospective clients – and more!

Current SPDAT training available:

- Level 0 SPDAT Training: VI-SPDAT for Frontline Workers
- Level 1 SPDAT Training: SPDAT for Frontline Workers
- Level 2 SPDAT Training: SPDAT for Supervisors
- Level 3 SPDAT Training: SPDAT for Trainers

Other related training available:

- Excellence in Housing-Based Case Management
- Coordinated Access & Common Assessment
- Motivational Interviewing
- Objective-Based Interactions

More information about SPDAT training, including pricing, is available online at

<http://www.orgcode.com/product-category/training/spdat/>

The TAY-VI-SPDAT – The Next Step Tool for Homeless Youth

OrgCode Consulting, Inc. and Community Solutions joined forces with the Corporation for Supportive Housing (CSH) to combine the best parts of products and expertise to create one streamlined triage tool designed specifically for youth aged 24 or younger.

Administration

Interviewer's Name _____	Agency _____	<input type="checkbox"/> Team <input type="checkbox"/> Staff <input type="checkbox"/> Volunteer
Survey Date DD/MM/YYYY ___/___/____	Survey Time ___:___	Survey Location _____

Opening Script

Every assessor in your community regardless of organization completing the VI-SPDAT should use the same introductory script. In that script you should highlight the following information:

- the name of the assessor and their affiliation (organization that employs them, volunteer as part of a Point in Time Count, etc.)
- the purpose of the VI-SPDAT being completed
- that it usually takes less than 7 minutes to complete
- that only “Yes,” “No,” or one-word answers are being sought
- that any question can be skipped or refused
- where the information is going to be stored
- that if the participant does not understand a question that clarification can be provided
- the importance of relaying accurate information to the assessor and not feeling that there is a correct or preferred answer that they need to provide, nor information they need to conceal

Basic Information

First Name _____	Nickname _____	Last Name _____
In what language do you feel best able to express yourself? _____		
Date of Birth DD/MM/YYYY ___/___/____	Age _____	Social Security Number _____
		Consent to participate <input type="checkbox"/> Yes <input type="checkbox"/> No

IF THE PERSON IS 17 YEARS OF AGE OR LESS, THEN SCORE 1.

SCORE:

A. History of Housing and Homelessness

1. Where do you sleep most frequently? (check one)

- Shelters **Couch surfing** **Other (specify):**
 Transitional Housing **Outdoors**
 Safe Haven **Refused**

IF THE PERSON ANSWERS ANYTHING OTHER THAN "SHELTER", "TRANSITIONAL HOUSING", OR "SAFE HAVEN", THEN SCORE 1. **SCORE:**

2. How long has it been since you lived in permanent stable housing? _____ Refused

3. In the last three years, how many times have you been homeless? _____ Refused

IF THE PERSON HAS EXPERIENCED 1 OR MORE CONSECUTIVE YEARS OF HOMELESSNESS, AND/OR 4+ EPISODES OF HOMELESSNESS, THEN SCORE 1. **SCORE:**

B. Risks

4. In the past six months, how many times have you...

- a) Received health care at an emergency department/room? _____ Refused
- b) Taken an ambulance to the hospital? _____ Refused
- c) Been hospitalized as an inpatient? _____ Refused
- d) Used a crisis service, including sexual assault crisis, mental health crisis, family/intimate violence, distress centers and suicide prevention hotlines? _____ Refused
- e) Talked to police because you witnessed a crime, were the victim of a crime, or the alleged perpetrator of a crime or because the police told you that you must move along? _____ Refused
- f) Stayed one or more nights in a holding cell, jail, prison or juvenile detention, whether it was a short-term stay like the drunk tank, a longer stay for a more serious offence, or anything in between? _____ Refused

IF THE TOTAL NUMBER OF INTERACTIONS EQUALS 4 OR MORE, THEN SCORE 1 FOR EMERGENCY SERVICE USE. **SCORE:**

5. Have you been attacked or beaten up since you've become homeless? **Y** N Refused

6. Have you threatened to or tried to harm yourself or anyone else in the last year? **Y** N Refused

IF "YES" TO ANY OF THE ABOVE, THEN SCORE 1 FOR RISK OF HARM. **SCORE:**

7. Do you have any legal stuff going on right now that may result in you being locked up, having to pay fines, or that make it more difficult to rent a place to live? **Y** N Refused
8. Were you ever incarcerated when younger than age 18? **Y** N Refused

IF "YES" TO ANY OF THE ABOVE, THEN SCORE 1 FOR LEGAL ISSUES. **SCORE:**

9. Does anybody force or trick you to do things that you do not want to do? **Y** N Refused
10. Do you ever do things that may be considered to be risky like exchange sex for money, food, drugs, or a place to stay, run drugs for someone, have unprotected sex with someone you don't know, share a needle, or anything like that? **Y** N Refused

IF "YES" TO ANY OF THE ABOVE, THEN SCORE 1 FOR RISK OF EXPLOITATION. **SCORE:**

C. Socialization & Daily Functioning

11. Is there any person, past landlord, business, bookie, dealer, or government group like the IRS that thinks you owe them money? **Y** N Refused
12. Do you get any money from the government, an inheritance, an allowance, working under the table, a regular job, or anything like that? Y **N** Refused

IF "YES" TO QUESTION 11 OR "NO" TO QUESTION 12, THEN SCORE 1 FOR MONEY MANAGEMENT. **SCORE:**

13. Do you have planned activities, other than just surviving, that make you feel happy and fulfilled? Y **N** Refused

IF "NO," THEN SCORE 1 FOR MEANINGFUL DAILY ACTIVITY. **SCORE:**

14. Are you currently able to take care of basic needs like bathing, changing clothes, using a restroom, getting food and clean water and other things like that? Y **N** Refused

IF "NO," THEN SCORE 1 FOR SELF-CARE. **SCORE:**

15. Is your current lack of stable housing...

- a) Because you ran away from your family home, a group home or a foster home? **Y** N Refused
- b) Because of a difference in religious or cultural beliefs from your parents, guardians or caregivers? **Y** N Refused
- c) Because your family or friends caused you to become homeless? **Y** N Refused
- d) Because of conflicts around gender identity or sexual orientation? **Y** N Refused

IF "YES" TO ANY OF THE ABOVE, THEN SCORE 1 FOR **SOCIAL RELATIONSHIPS**.

SCORE:

- e) Because of violence at home between family members? **Y** N Refused
- f) Because of an unhealthy or abusive relationship, either at home or elsewhere? **Y** N Refused

IF "YES" TO ANY OF THE ABOVE, THEN SCORE 1 FOR **ABUSE/TRAUMA**.

SCORE:

D. Wellness

- 16. Have you ever had to leave an apartment, shelter program, or other place you were staying because of your physical health? **Y** N Refused
- 17. Do you have any chronic health issues with your liver, kidneys, stomach, lungs or heart? **Y** N Refused
- 18. If there was space available in a program that specifically assists people that live with HIV or AIDS, would that be of interest to you? **Y** N Refused
- 19. Do you have any physical disabilities that would limit the type of housing you could access, or would make it hard to live independently because you'd need help? **Y** N Refused
- 20. When you are sick or not feeling well, do you avoid getting medical help? **Y** N Refused
- 21. Are you currently pregnant, have you ever been pregnant, or have you ever gotten someone pregnant? **Y** N Refused

IF "YES" TO ANY OF THE ABOVE, THEN SCORE 1 FOR **PHYSICAL HEALTH**.

SCORE:

NEXT STEP TOOL FOR HOMELESS YOUTH

SINGLE YOUTH

AMERICAN VERSION 1.0

22. Has your drinking or drug use led you to being kicked out of an apartment or program where you were staying in the past? **Y** N Refused
23. Will drinking or drug use make it difficult for you to stay housed or afford your housing? **Y** N Refused
24. If you've ever used marijuana, did you ever try it at age 12 or younger? **Y** N Refused

IF "YES" TO ANY OF THE ABOVE, THEN SCORE 1 FOR SUBSTANCE USE.

SCORE:

25. Have you ever had trouble maintaining your housing, or been kicked out of an apartment, shelter program or other place you were staying, because of:

- a) A mental health issue or concern? **Y** N Refused
- b) A past head injury? **Y** N Refused
- c) A learning disability, developmental disability, or other impairment? **Y** N Refused

26. Do you have any mental health or brain issues that would make it hard for you to live independently because you'd need help? **Y** N Refused

IF "YES" TO ANY OF THE ABOVE, THEN SCORE 1 FOR MENTAL HEALTH.

SCORE:

IF THE RESPONENT SCORED 1 FOR PHYSICAL HEALTH AND 1 FOR SUBSTANCE USE AND 1 FOR MENTAL HEALTH, SCORE 1 FOR TRI-MORBIDITY.

SCORE:

27. Are there any medications that a doctor said you should be taking that, for whatever reason, you are not taking? **Y** N Refused
28. Are there any medications like painkillers that you don't take the way the doctor prescribed or where you sell the medication? **Y** N Refused

IF "YES" TO ANY OF THE ABOVE, SCORE 1 FOR MEDICATIONS.

SCORE:

Scoring Summary

DOMAIN	SUBTOTAL	RESULTS
PRE-SURVEY	/1	Score: Recommendation: 0-3: no moderate or high intensity services be provided at this time 4-7: assessment for time-limited supports with moderate intensity 8+: assessment for long-term housing with high service intensity
A. HISTORY OF HOUSING & HOMELESSNESS	/2	
B. RISKS	/4	
C. SOCIALIZATION & DAILY FUNCTIONS	/5	
D. WELLNESS	/5	
GRAND TOTAL:	/17	

Follow-Up Questions

On a regular day, where is it easiest to find you and what time of day is easiest to do so?	place: _____ time: ___ : ___ or
Is there a phone number and/or email where someone can get in touch with you or leave you a message?	phone: (____) _____ - _____ email: _____
Ok, now I'd like to take your picture so that it is easier to find you and confirm your identity in the future. May I do so?	<input type="checkbox"/> Yes <input type="checkbox"/> No <input type="checkbox"/> Refused

Communities are encouraged to think of additional questions that may be relevant to the programs being operated or your specific local context. This may include questions related to:

- military service and nature of discharge
- ageing out of care
- mobility issues
- legal status in country
- income and source of it
- current restrictions on where a person can legally reside
- children that may reside with the youth at some point in the future
- safety planning

Appendix A: About the TAY-VI-SPDAT

The HEARTH Act and federal regulations require communities to have an assessment tool for coordinated entry - and the VI-SPDAT and SPDAT meet these requirements. Many communities have struggled to comply with this requirement, which demands an investment of considerable time, resources and expertise. Others are making it up as they go along, using “gut instincts” in lieu of solid evidence. Communities need practical, evidence-informed tools that enhance their ability to satisfy federal regulations and quickly implement an effective approach to access and assessment. The VI-SPDAT is a first-of-its-kind tool designed to fill this need, helping communities end homelessness in a quick, strategic fashion.

The VI-SPDAT

The VI-SPDAT was initially created by combining the elements of the Vulnerability Index which was created and implemented by Community Solutions broadly in the 100,000 Homes Campaign, and the SPDAT Prescreen Instrument that was part of the Service Prioritization Decision Assistance Tool. The combination of these two instruments was performed through extensive research and development, and testing. The development process included the direct voice of hundreds of persons with lived experience.

The VI-SPDAT examines factors of current vulnerability and future housing stability. It follows the structure of the SPDAT assessment tool, and is informed by the same research backbone that supports the SPDAT - almost 300 peer reviewed published journal articles, government reports, clinical and quasi-clinical assessment tools, and large data sets. The SPDAT has been independently tested, as well as internally reviewed. The data overwhelmingly shows that when the SPDAT is used properly, housing outcomes are better than when no assessment tool is used.

The VI-SPDAT is a triage tool. It highlights areas of higher acuity, thereby helping to inform the type of support and housing intervention that may be most beneficial to improve long term housing outcomes. It also helps inform the order - or priority - in which people should be served. The VI-SPDAT does not make decisions; it informs decisions. The VI-SPDAT provides data that communities, service providers, and people experiencing homelessness can use to help determine the best course of action next.

The Youth – Transition Age Youth Tool from CSH

Released in May 2013, the Corporation for Supportive Housing (CSH) partnered with Dr. Eric Rice, Assistant Professor at the University of Southern California (USC) School of Social Work, to develop a triage tool that targets homeless Transition Age Youth (TAY) for permanent supportive housing. It consists of six items associated with long-term homelessness (five or more years) among transition-aged youth (age 18-24).

Version 2 of the VI-SPDAT

Version 2 builds upon the success of Version 1 of the VI-SPDAT with some refinements. Starting in August 2014, a survey was launched of existing VI-SPDAT users to get their input on what should be amended, improved, or maintained in the tool.

Analysis was completed across all of these responses. Further research was conducted. Questions were tested and refined over several months, again including the direct voice of persons with lived experience and frontline practitioners. Input was also gathered from senior government officials that create policy and programs to help ensure alignment with guidelines and funding requirements.

The TAY-VI-SPDAT – The Next Step Tool for Homeless Youth

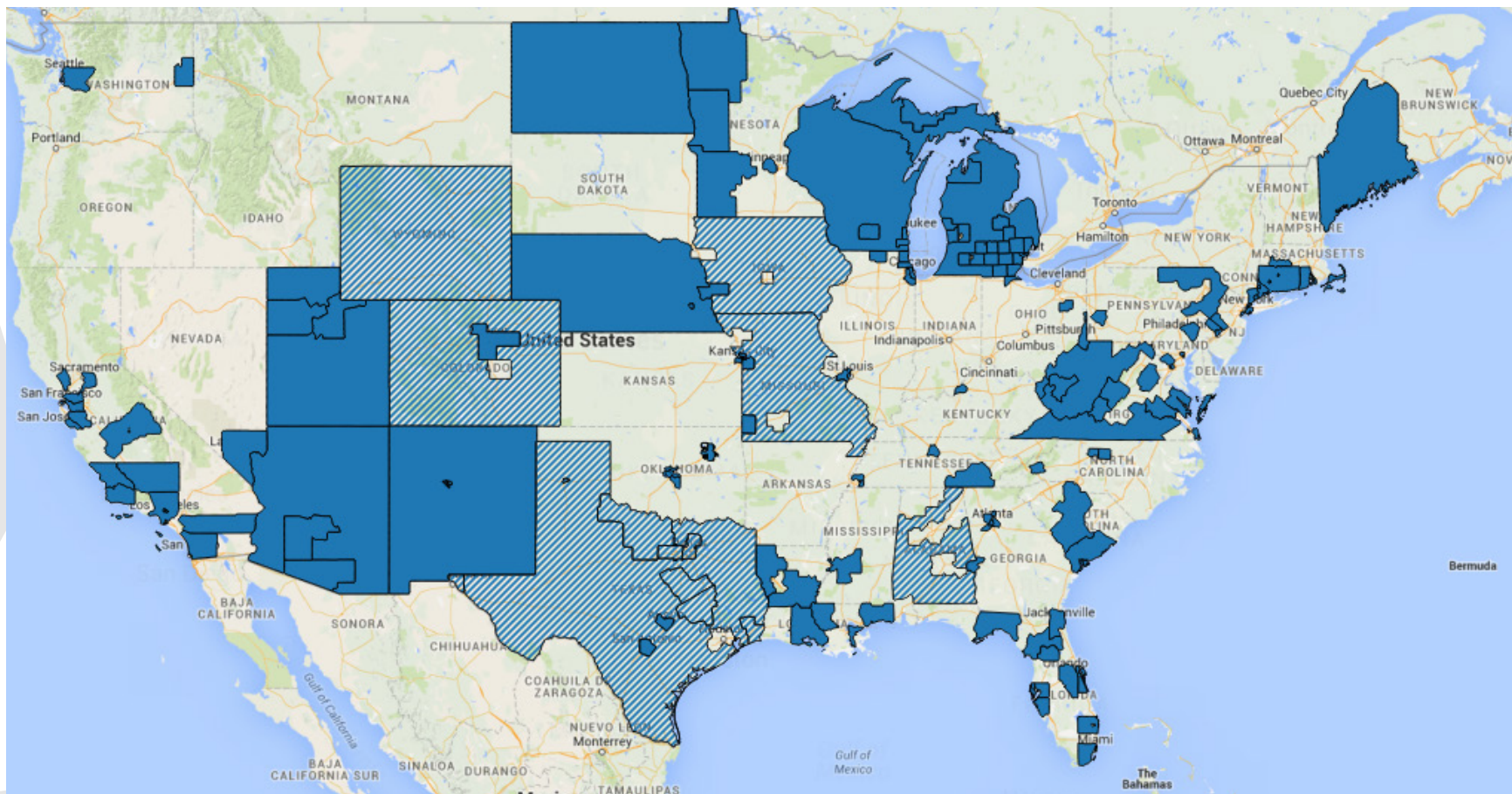
One piece of feedback was the growing concern that youth tended to score lower on the VI-SPDAT, since the Vulnerability Index assesses risk of mortality which is less prevalent among younger populations. So, in version 2 of the VI-SPDAT, OrgCode Consulting, Inc. and Community Solutions joined forces with CSH to combine the best parts of the TAY, the VI, and the SPDAT to create one streamlined triage tool designed specifically for youth aged 24 or younger.

If you are familiar with the VI-SPDAT, you will notice some differences in the TAY-VI-SPDAT compared to VI-SPDAT version 1. Namely:

- it is shorter, usually taking less than 7 minutes to complete;
- subjective elements through observation are now gone, which means the exact same instrument can be used over the phone or in-person;
- medical, substance use, and mental health questions are all refined;
- you can now explicitly see which component of the full SPDAT each VI-SPDAT question links to; and,
- the scoring range is slightly different (Don't worry, we can provide instructions on how these relate to results from Version 1).

Appendix B: Where the VI-SPDAT is being used in the United States

Since the VI-SPDAT is provided completely free of charge, and no training is required, any community is able to use the VI-SPDAT without the explicit permission of Community Solutions or OrgCode Consulting, Inc. As a result, the VI-SPDAT is being used in more communities than we know of. It is also being used in Canada and Australia.



NEXT STEP TOOL FOR HOMELESS YOUTH

SINGLE YOUTH

AMERICAN VERSION 1.0

A partial list of continua of care (CoCs) in the US where we know the VI-SPDAT is being used includes:

Alabama

- Parts of Alabama Balance of State

Arizona

- Statewide

California

- San Jose/Santa Clara City & County
- San Francisco
- Oakland/Alameda County
- Sacramento City & County
- Richmond/Contra Costa County
- Watsonville/Santa Cruz City & County
- Fresno/Madera County
- Napa City & County
- Los Angeles City & County
- San Diego
- Santa Maria/Santa Barbara County
- Bakersfield/Kern County
- Pasadena
- Riverside City & County
- Glendale
- San Luis Obispo County

Colorado

- Metropolitan Denver Homeless Initiative
- Parts of Colorado Balance of State

Connecticut

- Hartford
- Bridgeport/Stratford/Fairfield
- Connecticut Balance of State
- Norwalk/Fairfield County
- Stamford/Greenwich
- City of Waterbury

District of Columbia

- District of Columbia

Florida

- Sarasota/Bradenton/Manatee, Sarasota Counties
- Tampa/Hillsborough County
- St. Petersburg/Clearwater/Largo/Pinellas County
- Tallahassee/Leon County
- Orlando/Orange, Osceola, Seminole Counties
- Gainesville/Alachua, Putnam Counties
- Jacksonville-Duval, Clay Counties
- Palm Bay/Melbourne/Brevard County
- Ocala/Marion County
- Miami/Dade County
- West Palm Beach/Palm Beach County

Georgia

- Atlanta County
- Fulton County
- Columbus-Muscogee/Russell County
- Marietta/Cobb County
- DeKalb County

Hawaii

- Honolulu

Illinois

- Rockford/Winnebago, Boone Counties
- Waukegan/North Chicago/Lake County
- Chicago
- Cook County

Iowa

- Parts of Iowa Balance of State

Kansas

- Kansas City/Wyandotte County

Kentucky

- Louisville/Jefferson County

Louisiana

- Lafayette/Acadiana
- Shreveport/Bossier/Northwest
- New Orleans/Jefferson Parish
- Baton Rouge
- Alexandria/Central Louisiana CoC

Massachusetts

- Cape Cod Islands
- Springfield/Holyoke/Chicopee/Westfield/Hampden County

Maryland

- Baltimore City
- Montgomery County

Maine

- Statewide

Michigan

- Statewide

Minnesota

- Minneapolis/Hennepin County
- Northwest Minnesota
- Moorhead/West Central Minnesota
- Southwest Minnesota

Missouri

- St. Louis County
- St. Louis City
- Joplin/Jasper, Newton Counties
- Kansas City/Independence/Lee's Summit/Jackson County
- Parts of Missouri Balance of State

Mississippi

- Jackson/Rankin, Madison Counties
- Gulf Port/Gulf Coast Regional

North Carolina

- Winston Salem/Forsyth County
- Asheville/Buncombe County
- Greensboro/High Point

North Dakota

- Statewide

Nebraska

- Statewide

New Mexico

- Statewide

Nevada

- Las Vegas/Clark County

New York

- New York City
- Yonkers/Mount Vernon/New Rochelle/Westchester County

Ohio

- Toledo/Lucas County
- Canton/Massillon/Alliance/Stark County

Oklahoma

- Tulsa City & County/Broken Arrow
- Oklahoma City
- Norman/Cleveland County

Pennsylvania

- Philadelphia
- Lower Marion/Norristown/Abington/Montgomery County
- Allentown/Northeast Pennsylvania
- Lancaster City & County
- Bristol/Bensalem/Bucks County
- Pittsburgh/McKeesport/Penn Hills/Allegheny County

Rhode Island

- Statewide

South Carolina

- Charleston/Low Country
- Columbia/Midlands

Tennessee

- Chattanooga/Southeast Tennessee
- Memphis/Shelby County
- Nashville/Davidson County

Texas

- San Antonio/Bexar County
- Austin/Travis County
- Dallas City & County/Irving
- Fort Worth/Arlington/Tarrant County
- El Paso City and County
- Waco/McLennan County
- Texas Balance of State
- Amarillo
- Wichita Falls/Wise, Palo Pinto, Wichita, Archer Counties
- Bryan/College Station/Brazos Valley
- Beaumont/Port Arthur/South East Texas

Utah

- Statewide

Virginia

- Richmond/Henrico, Chesterfield, Hanover Counties
- Roanoke City & County/Salem
- Virginia Beach
- Portsmouth
- Virginia Balance of State
- Arlington County

Washington

- Seattle/King County
- Spokane City & County

Wisconsin

- Statewide

West Virginia

- Statewide

Wyoming

- Wyoming Statewide is in the process of implementing



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Select Language ▼

2019 Competition

Basic Info

July 24, 2019 - The FY2019 Georgia Balance of State CoC Competition is now open. The Georgia Balance of State CoC Board of Directors is seeking applications from eligible renewal and new projects as outlined in the policy and related materials listed below. All prospective 2019 applicants, new and renewal, may review full details of the 2019 application requirements as they are released on this page.

The Georgia Department of Community Affairs, as Collaborative Applicant for the Balance of State CoC, is committed to providing all persons with equal access to its services, programs, activities, education and employment regardless of race, color, national origin, religion, sex, familial status, disability or age. Additional information can be found on DCA's Fair Housing Statement page at [https://dca.ga.gov/fairhousing \(/fairhousing\)](https://dca.ga.gov/fairhousing (/fairhousing)). For a reasonable accommodation or if you need an alternative format or language, please contact Tina Moore at: 404-327-6870 or email fairhousing@dca.ga.gov (<mailto:fairhousing@dca.ga.gov>).

2019 Balance of State Continuum of Care Application Documents

- 2019 Balance of State Continuum of Care Application (COMING SOON)
- 2019 Balance of State Continuum of Care Project Priority Listing (COMING SOON)
- [2019 Balance of State Continuum of Care Project Ranking Chart \(/sites/default/files/2019_coc_project_application_priority_ranking_summary_tier_1_and_tier_2_0.pdf\)](/sites/default/files/2019_coc_project_application_priority_ranking_summary_tier_1_and_tier_2_0.pdf)

BoS CoC Policy

- [2019 Georgia BoS CoC NOFA Competition Policy - Includes DEADLINES \(/node/5918\)](/node/5918)
- [Outline of Overarching Policy Priorities Highlighted in 2019 NOFA \(/node/5919\)](/node/5919)
- [2019 BoS Project Commitment to Housing First - Low Barrier \(/node/5920\)](/node/5920)

BoS CoC Webinars

- [2019 GA BoS CoC Renewal Applicant Webinar - July 26 and 30 \(/node/5935\)](/node/5935)
- [2019 GA BoS CoC NEW Applicant Webinar - July 29 and August 1 \(/node/5936\)](/node/5936)

Proposal Outline, Application Documents, and Supplements

- [2019 Balance of State CoC Proposal Outline \(/node/5921\)](/node/5921)
- [2019 BoS CoC NEW Project Review Application \(/node/5922\)](/node/5922)
- [2019 Balance of State CoC Competition Certification-Policy Addendum \(/node/5923\)](/node/5923)
- [2019 Balance of State CoC Coordinated Entry Policy Addendum \(/node/5927\)](/node/5927)
- [2019 BoS CoC Notice of Intent 2019 PSH Change to DedicatedPLUS \(Renewals ONLY\) \(/node/5924\)](/node/5924)
- [2019 BoS CoC Notice of Intent 2019 Grant Consolidation \(Renewals ONLY\) \(/node/5925\)](/node/5925)
- [2019 BoS CoC Notice of Intent 2019 Non-Renewal of Project \(/node/5926\)](/node/5926)
- [2019 BoS CoC Renewal Project Review Application \(/node/5928\)](/node/5928)

Project Scoring Criteria and Forms

- [2019 Georgia BoS CoC Renewal Performance - CoC Priority Scoring Criteria \(/node/5929\)](/node/5929)
- [2019 BoS CoC Renewal Review Team Scoring Form \(/node/5930\)](/node/5930)
- [2019 Georgia BoS CoC New Project Scoring Form \(/node/5931\)](/node/5931)

Related Links:

[HUD FY 2019 Continuum of Care Program Competition](#)

Documents



Forms

[\(/node/2174/documents/
10\)](#)



Publications

[\(/node/2174/documents/
11\)](#)



Presentations

[\(/node/2174/documents/
2083\)](#)



Awards

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2084\)](#)



Applications [\(/node/2174/documents/2091\)](#)

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2019 Competition

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- [2019 Georgia BoS CoC New Project Scoring Form](#)

Related Links

[HUD FY 2019 Continuum of Care Program Competition](#)

Documents

 Forms	 Publications	 Presentations	 Awards
 Applications			

Tina Moore

From: Tina Moore
Sent: Friday, September 6, 2019 5:10 PM
To: HAD Office of Homeless & Special Needs
Subject: Georgia BoS 2019 Continuum of Care Competition - Notification of Project Ranking
Attachments: 2019 CoC Project Application Priority Ranking Summary - Tier 1 and Tier 2.pdf

Good evening 2019 Balance of State CoC Applicants,

By now all direct applicant agencies should have received individualized results for new and renewal projects submitted under the 2019 Balance of State Continuum of Care Competition. We had conference calls with the CoC Review Teams on August 21st and 22nd, and the scoring results and/or threshold results have been sent to each applicant agency. If you have not received your results, please contact me.

Attached please find the final Priority Chart showing the project ranking results approved by the Balance of State CoC Board on September 4, 2019, following approval by the Standards, Rating, and Project Selection Committee on August 29, 2019. This information is also posted on DCA's web page at: <https://www.dca.ga.gov/safe-affordable-housing/homeless-special-needs-housing/georgia-balance-state-continuum-care/2019>. Please note that there are budget corrections pending for some of the new projects, and the final ranking chart will be posted once all corrections are made. This will not impact the ranking.

As noted in the NOFA, HUD may issue two conditional funding announcements with the criteria set forth in Section VII. of the NOFA. HUD will select new and renewal project applications in Tier 1 in accordance with the criteria set forth in Section II.B.10 of the NOFA, and the CoC Application score and the project application score(s) will determine which projects in Tier 2 will be conditionally selected for award. For projects that ranked close to the funding cutoff for Tier 1, any changes as a result of funding availability or FMR adjustments for projects with rental assistance creates the possibility that the funding line could move, which could move the line between Tier 1 and Tier 2. We hope this won't happen, but we do want agencies to be aware of the possibility.

After HUD review, depending on availability of funding, and in accordance with the selection criteria outlined in the NOFA, we'll find out if the Balance of State CoC will receive awards for Tier 2 projects. Please remember that projects in Tier 2 that pass HUD's eligibility and threshold review will be re-scored using the criteria in Section II.B.10. of the HUD NOFA (page 10-11). As indicated in the NOFA, HUD will select projects in order of point value until there are no more funds available. In the case of a tie, HUD will fund the projects in the order of CoC application score. In case there is still a tie, HUD will select the project from the CoC that has the highest score on the rating factors described in Section VIII.A.2.f. The NOFA can be found at: <https://www.hudexchange.info/resource/5842/fy-2019-coc-program-nofa/>.

The next steps are:

- Our staff will be in contact with applicants regarding corrections and adjustments required within e-snaps.
- Applicants with projects in one or more designated Consolidated Planning Jurisdictions, who haven't already done so, MUST follow up with the appropriate jurisdiction to make sure your project receives the appropriate Certification(s) of Consistency with the Consolidated Plan for jurisdictions where the project is located. Please note that DCA is completing this certification for projects outside of local jurisdictions.

Should you have questions, please contact me (tina.moore@dca.ga.gov) or April Woods at (April.Woods@dca.ga.gov).

Thanks,
Tina



Learn more about our commitment to [fair housing](#).



Tina Moore

Continuum of Care Program Coordinator
Georgia Department of Community Affairs
60 Executive Park South, NE
Atlanta, Georgia 30329

Direct 404-327-6870

Fax 404-679-0669

tina.moore@dca.ga.gov

**2019 Georgia Balance of State Continuum of Care Project Application Priority Ranking
Tier 1 and Tier 2 - with Planning Grant (9/4/19)**

Ranking	Project Type	Name of Project Applicant	Project Sponsor/Project Name	Funding Request	Cumulative Balance for Funding	
Renewing PSH & PH project applications were scored & ranked using the same scoring criteria. Projects were then grouped and ranked in the following order: Group 1 -Renewing PSH & PH projects currently housing people without significant capacity or performance issues, HMIS, Coord Assessment projects, & operational renewal projects transferred in the last 12-months; Group 2 - New RRH and PSH awarded in 2018 competition (not operational for a year); Group 3 - New projects designated to utilize reallocated funds; Group 4 - Renewal PSH and RRH determined to be significantly underperforming or operating under capacity; Group 5 - New CoC PH Bonus; Group 6 - New DV Bonus housing projects; & Group 7 - New DV Bonus SSO-CE. Higher scoring projects were placed in the CoC's Tier 1 representing the top 94.3% of the Annual Renewal Amount (ARA). Group 2 -4 projects that scored lower fell into the bottom 5.7% of the BoS CoC's ARA (a/k/a Annual Renewal Demand or ARD).						
1	PH	Georgia Housing and Finance Authority	Unison BHS S+CR	\$389,177	\$389,177	Tier 1
2	PH	Georgia Housing and Finance Authority	South GA CSB S+CR2	\$157,702	\$546,879	1
3	PH	Georgia Housing and Finance Authority	Action Ministries S+CR2	\$167,460	\$714,339	
4	PH	Georgia Housing and Finance Authority	Viewpoint Health S+CR2	\$508,626	\$1,222,965	
5	PH	Georgia Housing and Finance Authority	MUST Ministries BOS S+CR	\$243,808	\$1,466,773	
6	PH	Georgia Housing and Finance Authority	AVITA Community Partners S+CR	\$142,775	\$1,609,548	
7	PH	Dalton-Whitfield Community Development Corporation	PH SPC Case Manager	\$31,679	\$1,641,227	
8	PH	MUST Ministries, Inc.	Cherokee County PSH-PH Case Management	\$71,904	\$1,713,131	
9	PH	Georgia Housing and Finance Authority	Dalton Whitfield CDC S+CR	\$96,831	\$1,809,962	
10	PH	Georgia Housing and Finance Authority	Dalton Whitfield CDC S+CR2	\$94,319	\$1,904,281	
11	PH	Georgia Housing and Finance Authority	McIntosh Trail CSB S+CR3	\$183,436	\$2,087,717	
12	PH	Georgia Housing and Finance Authority	Georgia Mountain Women's Center S+CR	\$134,662	\$2,222,379	
13	PH	Georgia Housing and Finance Authority	Viewpoint S+CR_C	\$528,280	\$2,750,659	
14	PH	Georgia Housing and Finance Authority	Travelers Aid of Metropolitan Atlanta S+CR2	\$196,668	\$2,947,327	
15	PH	Georgia Housing and Finance Authority	New Horizons CSB BoS S+CR	\$75,004	\$3,022,331	
16	PH	Georgia Housing and Finance Authority	Gateway BHS S+CR	\$616,941	\$3,639,272	
17	PH	Georgia Housing and Finance Authority	South GA CSB S+CR	\$382,151	\$4,021,423	
18	PH	Georgia Housing and Finance Authority	Pineland CSB S+CR	\$172,049	\$4,193,472	
19	PH	Georgia Housing and Finance Authority	New Horizons CSB BoS S+CR2	\$229,345	\$4,422,817	
20	PH	Gateway Behavioral Health Services	Brunswick Homeless Non-Custodial Disabled Men's Project	\$386,985	\$4,809,802	
21	PH	Georgia Housing and Finance Authority	Albany Area CSB S+CR	\$148,880	\$4,958,682	Tier 1
22	PH	Georgia Housing and Finance Authority	AVITA S+CR_C	\$258,334	\$5,217,016	1
23	PH	Georgia Housing and Finance Authority	Highland Rivers CSB S+CR	\$123,803	\$5,340,819	
24	PH	Georgia Housing and Finance Authority	Lookout Mountain CSB S+CR	\$248,740	\$5,589,559	
25	PH	Another Chance of Atlanta, Inc.	ACA PSH for Gwinnett County	\$178,771	\$5,768,330	
26	PH	New Horizons Community Service Board	Red Hill Adaptive Group Residence FY18	\$54,223	\$5,822,553	
27	PH	Georgia Housing and Finance Authority	Advantage BHS S+CR4 - BoS	\$151,128	\$5,973,681	
28	PH	Georgia Housing and Finance Authority	Highland Rivers S+CR3	\$252,143	\$6,225,824	
29	PH	Georgia Housing and Finance Authority	Douglas CSB S+CR4	\$308,746	\$6,534,570	
30	PH	Georgia Housing and Finance Authority	River Edge CSB S+CR_C2	\$781,247	\$7,315,817	
31	PH	Georgia Housing and Finance Authority	Advantage BHS BOS S+CR_C	\$315,874	\$7,631,691	
32	HMIS	Georgia Housing & Finance Authority	GHFA Statewide HMIS Renewal FY2019	\$663,400	\$8,295,091	
33	SSO	Georgia Housing & Finance Authority	BoS CoC Coordinated Assessment FY 2019	\$189,176	\$8,484,267	
34	HMIS	Georgia Housing & Finance Authority	Balance of State HMIS Grant FY2019	\$100,003	\$8,584,270	
35	PH	Georgia Housing & Finance Authority	Caring Works BOS S+CR	\$630,109	\$9,214,379	
36	PH	Georgia Housing & Finance Authority	Comprehensive AIDS Resource Encounter S+CR	\$77,741	\$9,292,120	
37	SSO	Georgia Housing & Finance Authority	BoS CoC Coordinated Assessment Expansion FY2019	\$200,000	\$9,492,120	
38	PH	Georgia Housing and Finance Authority	McIntosh Trail CSB S+CR1	\$358,980	\$9,851,100	Tier 1
39	PH	Georgia Housing and Finance Authority	CSB of Middle Georgia S+CR	\$38,251	\$9,889,351	1
40	PH	Georgia Housing and Finance Authority	Dalton Whitfield CDC S+CR3	\$107,979	\$9,997,330	
41	PH	Another Chance of Atlanta, Inc.	ACA PSH for Clayton County	\$131,132	\$10,128,462	
42	PH	Georgia Housing and Finance Authority	Carrollton Housing Authority S+CR	\$392,323	\$10,520,785	
43	PH	AIDS Athens	AIDS Athens PSHP	\$69,888	\$10,590,673	
44	PH	Georgia Housing and Finance Authority	Douglas CSB S+CR2	\$665,956	\$11,256,629	
45	PH	Georgia Housing and Finance Authority	River Edge CSB S+CR_C	\$984,515	\$12,241,144	
46	PH	Georgia Housing and Finance Authority	McIntosh Trail CSB S+CR2	\$279,753	\$12,520,897	
47	PH	Georgia Housing and Finance Authority	Highland Rivers CSB S+CR2	\$116,046	\$12,636,943	
48	PH	City of Hinesville	Homeless Prevention Program RRH	\$110,528	\$12,747,471	
49	PH	Georgia Housing and Finance Authority	Oconee CSB S+CR2	\$192,354	\$12,939,825	Tier 1
50	PH	Georgia Housing and Finance Authority	Albany CSB S+CR2	\$203,281	\$13,143,106	1
51	PH	Georgia Housing and Finance Authority	Travelers Aid of Metropolitan Atlanta S+CR1	\$202,272	\$13,345,378	
52	PH	Project Community Connections, Inc.	PCCI Rapid Re-Housing BoS	\$231,406	\$13,576,784	
53	PH	Georgia Housing and Finance Authority	Oconee CSB S+CR	\$88,842	\$13,665,626	
54	PH	Douglas County Community Services Board	Douglas County SHP	\$99,599	\$13,765,225	
55	PH	Travelers Aid of Metropolitan Atlanta, Inc.	Gwinnett PSH 2018	\$179,343	\$13,944,568	
56	PH	Macon-Bibb County Economic Opportunity Council, Inc.	HUD Rapid Rehousing Program	\$258,614	\$14,203,182	
57	PH	S.H.A.R.E. House, Inc.	S.H.A.R.E. House Rapid Re-Housing	\$155,189	\$14,358,371	
58	PH	Travelers Aid of Metropolitan Atlanta, Inc.	Gwinnett RRH 2018	\$546,976	\$14,905,347	
59	PH	Project Community Connections, Inc.	PCCI Rapid Re-Housing BoS2	\$536,778	\$15,442,125	
60	PH	Georgia Housing and Finance Authority	Middle Flint BHS S+CR	\$173,024	\$15,615,149	
61	PH	Citizens Against Violence, Inc.	Rapid Re-Housing DV-CoC	\$272,206	\$15,887,355	Tier 1
62	PH	Travelers Aid of Metropolitan Atlanta, Inc.	Douglas RRH 2018	\$122,252	\$16,009,607	1
63	PH	New Horizons Community Service Board	HUD Rural Rehousing	\$100,467	\$16,110,074	
64	PH	Action Ministries, Inc.	Consolidated Balance of State Rapid Re-Housing	\$661,402	\$16,771,476	
65	PH	Asian American Resource Foundation, Inc.	AARC Rapid Re-Housing 2018	\$169,034	\$16,940,510	
66	PH	Lowndes Associated Ministries to People, Inc.	Renewal Project application 2018	\$149,138	\$17,089,648	
67	PH	MUST Ministries, Inc.	MUST Ministries BoS CoC RRH	\$112,776	\$17,202,424	
68	PH	Partnership Against Domestic Violence	PADV Gwinnett Housing Project	\$559,808	\$17,762,232	Tier 1
69	PH	Advocates for Bartow's Children, Inc.	RRH Youth Project	\$325,704	\$18,087,936	2
70	Realloc.	Safe Harbor Children's Center, Inc.	STRIVE Rapid Re-housing	\$134,668	\$18,222,604	
71	Realloc.	Volunteers of America Southeast	VOASE Rapid Rehousing Services	\$427,110	\$18,649,714	
72	CoC Bonus	The Salvation Army, a Georgia Division	Pathway of Hope Rapid Rehousing Program	\$733,584	\$19,383,298	
73	DV Bonus	F.A.I.T.H. in Rabun County	Rapid Rehousing for Domestic Violence Survivors	\$166,171	\$19,549,469	
74	DV Bonus	Georgia Mountain Women's Center, Inc.	GMWC Rapid Rehousing Project	\$183,552	\$19,733,021	
Rejected	CoC Bonus	Community Action for Improvement (CAFI), Inc.	Coweta & Troup Rapid Rehousing (Did not meet threshold)	\$0	\$19,733,021	
Rejected	CoC Bonus	South Georgia Partnership to End Homelessness, Inc.	Rapid re-Housing Program (Did not meet threshold)	\$0	\$19,733,021	
Rejected	DV Bonus	Tifton Judicial Circuit Shelter, Inc.	RRH for Ruth's Cottage (Did not meet threshold)	\$0	\$19,733,021	
Rejected	CoC Bonus	In Her Shoes, Inc.	In Her Shoes Transitional Housing & Services (Did not meet threshold)	\$0	\$19,733,021	
Rejected	CoC Bonus	Open Arms, Inc.	Rapid Rehousing for Homeless Youth (Did not meet threshold)	\$0	\$19,733,021	
N/A	Planning	Georgia Department of Community Affairs	CoC Planning Project Application FY2019	\$598,625	\$20,331,646	

*Pending budget corrections, new project funding request amounts are subject to change.

updated 9/4/19

Tina Moore

From: Tina Moore
Sent: Friday, September 6, 2019 6:23 PM
To: HAD Office of Homeless & Special Needs
Subject: Georgia BoS 2019 Continuum of Care Competition - Notification of Project Ranking
Attachments: 2019 CoC Project Application Priority Ranking Summary - Tier 1 and Tier 2.pdf

Good evening Georgia Balance of State Continuum of Care Members, Stakeholders and Interested Parties,

Attached please find the final Priority Chart showing the project ranking results approved by the Balance of State CoC Board on September 4, 2019, following approval by the Standards, Rating, and Project Selection Committee on August 29, 2019.

This information is also posted on DCA's web page at: <https://www.dca.ga.gov/safe-affordable-housing/homeless-special-needs-housing/georgia-balance-state-continuum-care/2019>. Please note that there are budget corrections pending for some of the new projects, and the final ranking chart will be posted once all corrections are made. This will not impact the ranking.

Please note that changes as a result of funding availability or FMR adjustments for projects with rental assistance creates the possibility that the funding line could move, and projects ranking close to the funding cutoff for Tier 1 could move to Tier 2. We hope this won't happen, but we do want stakeholders to be aware of the possibility.

After HUD review, depending on availability of funding, and in accordance with the selection criteria outlined in the NOFA, we'll find out if the Balance of State CoC will receive awards for Tier 2 projects. Please remember that projects in Tier 2 that pass HUD's eligibility and threshold review will be re-scored using the criteria in Section II.B.10. of the HUD NOFA (page 10-11). The NOFA can be found at: <https://www.hudexchange.info/resource/5842/fy-2019-coc-program-nofa/>.

Once the full CoC application is complete for the Balance of State CoC, DCA will send a notice letting stakeholders know the CoC Application document is available for review.

Should you have questions, please contact me (tina.moore@dca.ga.gov) or April Woods at (April.Woods@dca.ga.gov).

(Please note: In addition to CoC members, this notice was sent to all interested parties on the mailing list of the State Housing Trust Fund for the Homeless. If you would like your contact information removed from the database, please let me know.)

Thank you,
Tina Moore



Learn more about our commitment to [fair housing](#).

Tina Moore

Continuum of Care Program Coordinator
Georgia Department of Community Affairs
60 Executive Park South, NE
Atlanta, Georgia 30329

Direct 404-327-6870
Fax 404-679-0669
tina.moore@dca.ga.gov

Tina Moore

From: David Whisnant
Sent: Thursday, September 5, 2019 7:19 PM
To: jcorcione@cafi-ga.org
Cc: betty@cafi-ga.org; tliang@cafi-ga.org; Tina Moore
Subject: Balance of State Competition Results

Dear Ms. Corcione:

Regretfully I am writing you to let you know that the Balance of State Continuum of Care will not be advancing your request for Rapid Re-Housing funds for Community Action for Improvement, Inc. through the HUD Continuum of Care competition.

Threshold eligibility issues centered on the following areas:

- Application narratives did not demonstrate the project would serve households meeting homeless eligibility requirements. In addition, application narratives included language related to a prevention program (“at risk”) and discussed people who are “couch surfing,” both of which are not eligible. Threshold criteria within the 2019 Georgia Balance of State CoC NOFA Competition Policy called for new project applications to demonstrate proposed project would be serving eligible populations.
- Match and Leveraging documentation was not dated within the required time period, and there was no letter specifically committing CSBG funding to eligible activities for this grant. It was also noted as a concern that 84% of listed match was in-kind. In addition, there were capacity concerns due to audit findings and the organization closing for one month in a previous year due to fiscal issues. Threshold criteria within the 2019 Georgia Balance of State CoC NOFA Competition Policy called for new project applications to include documentation to support match and leveraging that would be dedicated to proposed projects, and that the applicant demonstrate adequate capacity to administer the grant.

Other issues noted by application reviewers included concerns with project design and inconsistencies within the application.

While the Balance of State Continuum of Care is unable to support funding from HUD for this project at this time, we wish you every success in securing necessary funds to continue this and all of the other good work of your agency.

Should you have questions or concerns, please contact me at any time. You can also contact Tina Moore for questions at (404) 327-6870 or tina.moore@dca.ga.gov.

Sincerely,

Dave Whisnant



David Whisnant
Director, Office of Homeless & Special Needs
Housing
Georgia Department of Community Affairs
60 Executive Park South, NE

Learn more about our commitment to [fair housing](#).

Atlanta, Georgia 30329

David.Whisnant@dca.ga.gov

Tina Moore

From: David Whisnant
Sent: Thursday, September 5, 2019 7:22 PM
To: mathis@sgpeh.org; mathis_r@bellsouth.net
Cc: Tina Moore; dmetts@sgpeh.org; kaliahcollins@yahoo.com
Subject: Balance of State Competition Results

Dear Dr. Mathis:

Regretfully I am writing you to let you know that the Balance of State Continuum of Care will not be advancing your request for Rapid Re-Housing funds for South Georgia Partnership to End Homelessness, Inc. through the HUD Continuum of Care competition.

Threshold eligibility issues centered on the following areas:

- Applicant did not demonstrate capacity to administer this grant. Financial information submitted did not include audited financial statements. In addition, the review team noted concerns with match documentation, listed leveraging items, and the budgets overall. Threshold criteria within the 2019 Georgia Balance of State CoC NOFA Competition Policy called for new project applications to demonstrate adequate capacity to administer the grant.
- In addition, application narratives did not sufficiently demonstrate understanding of HUD's Rapid Re-Housing model or of participant eligibility based on HUD regulations.

Other issues noted by application reviewers included:

- Page 7 of the application indicates participants are only allowed to receive up to \$1,400 in rental assistance in a 12-month period, which does not appear to be based on individual client needs. Minimum threshold requires a client-driven service model based on needs.
- Application narratives were generally lacking detail and did not sufficiently address questions.
- Narratives did not sufficiently demonstrate understanding of coordinated entry or the VI-SPDAT.

While the Balance of State Continuum of Care is unable to support funding from HUD for this project at this time, we wish you every success in securing necessary funds to continue this and all of the other good work of your agency.

Should you have questions or concerns, please contact me at any time. You can also contact Tina Moore for questions at (404) 327-6870 or tina.moore@dca.ga.gov.

Sincerely,

Dave Whisnant



Learn more about our commitment to [fair housing](#).

David Whisnant

Director, Office of Homeless & Special Needs
Housing
Georgia Department of Community Affairs
60 Executive Park South, NE
Atlanta, Georgia 30329

David.Whisnant@dca.ga.gov

Tina Moore

From: David Whisnant
Sent: Thursday, September 5, 2019 7:23 PM
To: executivedirector@rcpch.net; nbryan@rcpch.net
Cc: Tina Moore
Subject: Balance of State Competition Results

Dear Ms. Bryan:

Regretfully I am writing you to let you know that the Balance of State Continuum of Care will not be advancing your request for Rapid Re-Housing funds for Tifton Judicial Circuit Shelter, Inc. through the HUD Continuum of Care competition.

Threshold eligibility issues centered on the following areas:

- The review application submitted did not include any of the required match or leveraging documentation. Due to this, the review team was unable to determine the organization's capacity to administer this grant. In addition, the proposal only listed match, but there was no leveraging information provided. Threshold criteria within the 2019 Georgia Balance of State CoC NOFA Competition Policy called for new project applications to include documentation to support match and leveraging that would be dedicated to proposed projects.
- The IRS Form 990 that was submitted was incomplete.

Other concerns noted by application reviewers included:

- Narratives generally lacked detail and did not fully address questions, particularly around partnerships and work with school homeless liaisons.

While the Balance of State Continuum of Care is unable to support funding from HUD for this project at this time, we wish you every success in securing necessary funds to continue this and all of the other good work of your agency.

Should you have questions or concerns, please contact me at any time. You can also contact Tina Moore for questions at (404) 327-6870 or tina.moore@dca.ga.gov.

Sincerely,

Dave Whisnant



Learn more about our commitment to [fair housing](#).

David Whisnant
Director, Office of Homeless & Special Needs
Housing
Georgia Department of Community Affairs
60 Executive Park South, NE
Atlanta, Georgia 30329

David.Whisnant@dca.ga.gov

Tina Moore

From: David Whisnant
Sent: Thursday, September 5, 2019 7:29 PM
To: RFLIGGINS@OPENARMSINC.ORG
Cc: Tina Moore
Subject: Balance of State Competition Results

Dear Ms. Fliggins:

Regretfully I am writing you to let you know that the Balance of State Continuum of Care will not be advancing your request for Rapid Re-Housing funds for Open Arms, Inc. through the HUD Continuum of Care competition.

Threshold eligibility issues centered on the following areas:

- This project did not meet submission requirements, and was not scored or ranked by the review team. The deadline for new project application packages to be received by the Georgia Department of Community Affairs (DCA) was August 7, 2019. However, the application package for this project was not received by DCA until August 8, 2019. Pages 12-13 of the Balance of State CoC Competition Policy states the following:

All agencies submitting an application for a new PSH, new RRH, new Joint TH and PH-RRH component, or SSO-CE project must submit a complete application package to the Department of Community Affairs. A complete application package includes:

- *Five (5) copies of the Review Application or SSO-CE proposal (as applicable) for new projects (including match/leveraging documentation and both required Addendum documents (CoC Competition Certification-Policy Addendum and BoS Competition Coordinated Entry System Policy Addendum) in each of the copies);*
 - *The agency 501(c)(3), if applicable (one copy) (the 501(c)(3) for any sub-recipients must also be attached);*
 - *A current list of Board of Directors (one copy);*
 - *The most recent independent financial audit, or equivalent financial statement (one copy); and*
 - *A current 990 IRS Form: Return of Organization Exempt from Income Tax, if applicable (one copy).*

All complete new project packages must be received by the CoC Collaborative Applicant, the Department of Community Affairs, by August 7, 2019 at 5:00 pm. Submissions must be mailed to Tina Moore, CoC Program Coordinator, 60 Executive Park South NE, Atlanta, GA 30329.

It is the responsibility of the agencies to assure that a hard copy of all the application materials are received by Tina Moore, by the above deadline. No late submissions for new projects will be accepted.

While the Balance of State Continuum of Care is unable to support funding from HUD for this project at this time, we wish you every success in securing necessary funds to continue this and all of the other good work of your agency.

Should you have questions or concerns, please contact me at any time. You can also contact Tina Moore for questions at (404) 327-6870 or tina.moore@dca.ga.gov.

Sincerely,

Dave Whisnant



Learn more about our commitment to [fair housing](#).

David Whisnant

Director, Office of Homeless & Special Needs
Housing

Georgia Department of Community Affairs
60 Executive Park South, NE
Atlanta, Georgia 30329

David.Whisnant@dca.ga.gov

Tina Moore

From: David Whisnant
Sent: Thursday, September 5, 2019 7:25 PM
To: marquitrice.mangham@outlook.com; inershoes@outlook.com
Cc: Tina Moore
Subject: Balance of State Competition Results

Dear Ms. Mangham:

Regretfully I am writing you to let you know that the Balance of State Continuum of Care will not be advancing your request for Permanent Supportive Housing funds for In Her Shoes, Inc. through the HUD Continuum of Care competition.

Threshold eligibility issues centered on the following areas:

- This project did not meet submission requirements, and was not scored or ranked by the review team. This project application was submitted by email, which is the incorrect format for new applications based on the Balance of State CoC Competition Policy. In addition, the application package was incomplete. Only the review application and one of the policy addendums were included. Pages 12-13 of the Balance of State CoC Competition Policy states the following:

All agencies submitting an application for a new PSH, new RRH, new Joint TH and PH-RRH component, or SSO-CE project must submit a complete application package to the Department of Community Affairs. A complete application package includes:

- *Five (5) copies of the Review Application or SSO-CE proposal (as applicable) for new projects (including match/leveraging documentation and both required Addendum documents (CoC Competition Certification-Policy Addendum and BoS Competition Coordinated Entry System Policy Addendum) in each of the copies);*
 - *The agency 501(c)(3), if applicable (one copy) (the 501(c)(3) for any sub-recipients must also be attached);*
 - *A current list of Board of Directors (one copy);*
 - *The most recent independent financial audit, or equivalent financial statement (one copy); and*
 - *A current 990 IRS Form: Return of Organization Exempt from Income Tax, if applicable (one copy).*

All complete new project packages must be received by the CoC Collaborative Applicant, the Department of Community Affairs, by August 7, 2019 at 5:00 pm. Submissions must be mailed to Tina Moore, CoC Program Coordinator, 60 Executive Park South NE, Atlanta, GA 30329.

It is the responsibility of the agencies to assure that a hard copy of all the application materials are received by Tina Moore, by the above deadline. No late submissions for new projects will be accepted.

While the Balance of State Continuum of Care is unable to support funding from HUD for this project at this time, we wish you every success in securing necessary funds to continue this and all of the other good work of your agency.

Should you have questions or concerns, please contact me at any time. You can also contact Tina Moore for questions at (404) 327-6870 or tina.moore@dca.ga.gov.

Sincerely,

Dave Whisnant



Learn more about our commitment to [fair housing](#).

David Whisnant

Director, Office of Homeless & Special Needs
Housing

Georgia Department of Community Affairs
60 Executive Park South, NE
Atlanta, Georgia 30329

David.Whisnant@dca.ga.gov

Tina Moore

From: Tina Moore
Sent: Tuesday, September 24, 2019 10:40 AM
To: Pamturn211@gmail.com; icofgeorgia@yahoo.com
Cc: David Whisnant; Michael Thomas; April Woods
Subject: Balance of State Competition - Planning Grant Application Submission 9/20/19

Dear Ms. Turner:

On September 20, 2019 an application for CoC Planning was submitted to the Balance of State Continuum of Care (CoC) in *e-snaps*. Regretfully I am writing you to let you know that the Balance of State CoC will not be advancing your request for CoC Planning funds for Good Samaritan Inn Phrase 2 and 3, Inc. through the HUD Continuum of Care competition.

Threshold eligibility issues centered on the following area:

- Organization is not an eligible applicant of this project type. The Georgia Department of Community Affairs is the Collaborative Applicant of the Balance of State CoC as determined in the Governance Charter approved by the CoC membership, and as indicated on page 11 of the HUD NOFA located at: <https://www.hudexchange.info/resource/5842/fy-2019-coc-program-nofa/>, “The project applicant for CoC Planning and UFA Costs must be the Collaborative Applicant that is listed on the CoC Applicant Profile in *e-snaps*.”

Additionally, please note that all competition deadlines to submit an application for a housing project have passed. The deadline for new project application packages to be received by the Georgia Department of Community Affairs (DCA) was August 7, 2019. Pages 12-13 of the Balance of State CoC Competition Policy found at <https://www.dca.ga.gov/safe-affordable-housing/homeless-special-needs-housing/georgia-balance-state-continuum-care/2019>, states the following:

All agencies submitting an application for a new PSH, new RRH, new Joint TH and PH-RRH component, or SSO-CE project must submit a complete application package to the Department of Community Affairs. A complete application package includes:

- *Five (5) copies of the Review Application or SSO-CE proposal (as applicable) for new projects (including match/leveraging documentation and both required Addendum documents (CoC Competition Certification-Policy Addendum and BoS Competition Coordinated Entry System Policy Addendum) in each of the copies);*
 - *The agency 501(c)(3), if applicable (one copy) (the 501(c)(3) for any sub-recipients must also be attached);*
 - *A current list of Board of Directors (one copy);*
 - *The most recent independent financial audit, or equivalent financial statement (one copy); and*
 - *A current 990 IRS Form: Return of Organization Exempt from Income Tax, if applicable (one copy).*

All complete new project packages must be received by the CoC Collaborative Applicant, the Department of Community Affairs, by August 7, 2019 at 5:00 pm. Submissions must be mailed to Tina Moore, CoC Program Coordinator, 60 Executive Park South NE, Atlanta, GA 30329.

It is the responsibility of the agencies to assure that a hard copy of all the application materials are received by Tina Moore, by the above deadline. No late submissions for new projects will be accepted.

I have added your organization to the Balance of State CoC mailing list so that you will receive future notices. Also, to prepare for next year I would recommend reviewing 2019 competition policy and materials to become familiar with the process and requirements of the CoC Program. The documents will change some for the 2020 competition, however familiarity with this information will help you with future competitions.

While the Balance of State Continuum of Care is unable to support funding from HUD for this project at this time, we wish you every success in securing necessary funds to continue all of the good work of your agency.

Should you have questions or concerns, please contact me at any time. You can also contact Dave Whisnant with questions at (404) 679-0660 or Davis.Whisnant@dca.ga.gov.

Sincerely,

Tina Moore



Learn more about our commitment to [fair housing](#).



Tina Moore

Continuum of Care Program Coordinator
Georgia Department of Community Affairs
60 Executive Park South, NE
Atlanta, Georgia 30329

Direct 404-327-6870

Fax 404-679-0669

tina.moore@dca.ga.gov

Tina Moore

From: Tina Moore
Sent: Monday, September 9, 2019 12:04 PM
To: carolcollard@caringworksinc.org; scottwalker@caringworksinc.org;
shawnwilliams@caringworksinc.org; barbarapeters@caringworksinc.org
Cc: Michael Thomas; David Whisnant; Cynthia Patterson; April Woods
Subject: Georgia BoS 2019 Continuum of Care Competition - Notification of Project Ranking
Attachments: 2019 BoS CoC Reallocation Amounts.pdf; 2019 CoC Project Application Priority Ranking Summary - Tier 1 and Tier 2.pdf

Good afternoon,

Attached please find a chart showing the Balance of State CoC project grants where funding was reduced in order to reallocate funds to new projects, and the final ranking chart. Both were approved by the Board on September 4, 2019. Reductions for Caring Works include the *CaringWorks Housing Solutions BOS* rapid re-housing project in the amount of \$240,540.

The elimination of this project (GA0280L4B011803) is in response to notice submitted by Caring Works that the applicant would not be requesting renewal funding for this project in the 2019 CoC Competition. The project applicant determined that they would be moving to focus their work on permanent supportive housing and behavioral health services.

This is just formal acknowledgement. We've appreciated working with you in the past, and look forward to continued work in the future.

Thank you,
Tina

Tina Moore

Continuum of Care Program Coordinator
Georgia Department of Community Affairs
Direct 404-327-6870
Fax 404-679-0669
tina.moore@dca.ga.gov



From: Tina Moore
Sent: Friday, September 6, 2019 6:23 PM
To: HAD Office of Homeless & Special Needs <had.ohsn@dca.ga.gov>
Subject: Georgia BoS 2019 Continuum of Care Competition - Notification of Project Ranking

Good evening Georgia Balance of State Continuum of Care Members, Stakeholders and Interested Parties,

Attached please find the final Priority Chart showing the project ranking results approved by the Balance of State CoC Board on September 4, 2019, following approval by the Standards, Rating, and Project Selection Committee on August 29, 2019.

This information is also posted on DCA's web page at: <https://www.dca.ga.gov/safe-affordable-housing/homeless-special-needs-housing/georgia-balance-state-continuum-care/2019>. Please note that there are budget corrections pending for some of the new projects, and the final ranking chart will be posted once all corrections are made. This will not impact the ranking.

Please note that changes as a result of funding availability or FMR adjustments for projects with rental assistance creates the possibility that the funding line could move, and projects ranking close to the funding cutoff for Tier 1 could move to Tier 2. We hope this won't happen, but we do want stakeholders to be aware of the possibility.

After HUD review, depending on availability of funding, and in accordance with the selection criteria outlined in the NOFA, we'll find out if the Balance of State CoC will receive awards for Tier 2 projects. Please remember that projects in Tier 2 that pass HUD's eligibility and threshold review will be re-scored using the criteria in Section II.B.10. of the HUD NOFA (page 10-11). The NOFA can be found at: <https://www.hudexchange.info/resource/5842/fy-2019-coc-program-nofa/>.

Once the full CoC application is complete for the Balance of State CoC, DCA will send a notice letting stakeholders know the CoC Application document is available for review.

Should you have questions, please contact me (tina.moore@dca.ga.gov) or April Woods at (April.Woods@dca.ga.gov).

(Please note: In addition to CoC members, this notice was sent to all interested parties on the mailing list of the State Housing Trust Fund for the Homeless. If you would like your contact information removed from the database, please let me know.)

Thank you,
Tina Moore



Learn more about our commitment to [fair housing](#).

Tina Moore

Continuum of Care Program Coordinator
Georgia Department of Community Affairs
60 Executive Park South, NE
Atlanta, Georgia 30329

Direct 404-327-6870

Fax 404-679-0669

tina.moore@dca.ga.gov



CaringWorks

HOUSING • HELP • HOPE

Ms. Tina Moore
Continuum of Care Program Coordinator
Department of Community Affairs
60 Executive Park South, NE
Atlanta, GA 30329

July 30, 2019

Dear Ms. Moore:

We have decided not to apply to renew our rapid re-housing program in Rockdale in the 2019 competition. In 2018, our agency underwent an in-depth strategic planning process and we made the decision to focus our work in two key areas: permanent supportive housing and behavioral health services. The integration of the two areas is a new focus that we call the *Integrated Health and Wellness Initiative*.

I appreciate your understanding. We believe our organizations will continue to work together to end homelessness, one individual or family at a time.

Sincerely,

A handwritten signature in blue ink that reads "Scott A. Walker". The signature is fluid and cursive, with the first letters of each name being capitalized and prominent.

Scott A. Walker
Chief Operating Officer
CaringWorks, Inc.

Georgia BoS CoC Notice of Intent – Non-Renewal of Project

**Notice of Intent: Applicant will NOT be Submitting an Application for the Renewal of Project(s)
FY 2019 Georgia Balance of State Continuum of Care**

Please complete the entire form and complete only one form per agency. Please submit this document along with a letter from the Renewal Applicant (on agency letterhead) by email as soon as possible to Tina Moore at tina.moore@dca.ga.gov. Call (404) 327-6870 with any questions.

Section 1. Agency and Grant Information

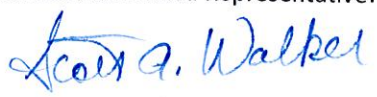
Legal Grant Recipient: CaringWorks, Inc.	
Senior Agency Contact: Carol S. Collard	
Senior Contact Phone: 404-371-1230, ext. 210	Email: carolcollard@caringworksinc.org
Primary Application Contact: Scott Walker	
Primary Application Contact Phone: 404-371-1230, ext. 249	Email: scottwalker@caringworksinc.org

In the following section, list all projects funded through the Balance of State CoC in which your agency directly administers (as the formal Applicant) that you will **NOT** be submitting a Renewal Application to request renewal funds to continue operations. Please note that once Renewal project applications are reviewed and scored by the review team, Renewal projects that were not scored cannot be added back into the project list. In addition, once a renewal project loses funding, that project cannot come back into future competition as a new project.

Name of project: CaringWorks Housing Solutions BOS	Renewing Grant #: GA0280L4B011804
Name of project:	Renewing Grant #:
Name of project:	Renewing Grant #:
If more than one project is listed, are these projects under the same recipient (formal Applicant)? Yes <input type="checkbox"/> No <input type="checkbox"/>	
Does your agency propose to let the listed project(s) expire without submitting a Renewal Application in the 2019 Continuum of Care Competition through the Balance of State CoC? Yes <input checked="" type="checkbox"/> No <input type="checkbox"/>	
If Yes, please explain. CaringWorks specializes in permanent supportive housing and is concentrating its efforts in that area. We are interested in continuing to serve in Rockdale, providing PSH and behavioral health services.	
For projects not coming in for renewal, will your agency be working to assist clients that are being served in the project(s) transition to permanent housing? Yes <input checked="" type="checkbox"/> No <input type="checkbox"/>	
Does your agency understand that once Renewal project applications are reviewed and scored by the review team, Renewal projects that were not scored cannot be added back into the project list? And does your agency understand that once a renewal project loses funding, that project cannot come back into future competition as a new project? Yes <input checked="" type="checkbox"/> No <input type="checkbox"/>	

Assurances

To the best of my knowledge and belief, all information noted above is true and correct.

Name: (please type)	Scott A. Walker
Title:	Chief Operating Officer
Phone:	404.371.1230, ext. 249
Email:	scottwalker@caringworksinc.org
Signature of Authorized Representative: 	
Date:	7/30/19

Tina Moore

From: Tina Moore
Sent: Monday, September 9, 2019 12:04 PM
To: 'jchristiansen@gcadv.org'; 'smorris@gcadv.org'; 'SHashash@gcadv.org'
Cc: Michael Thomas; David Whisnant; Cynthia Patterson; April Woods
Subject: Georgia BoS 2019 Continuum of Care Competition - Notification of Project Ranking
Attachments: 2019 BoS CoC Reallocation Amounts.pdf; 2019 CoC Project Application Priority Ranking Summary - Tier 1 and Tier 2.pdf

Good afternoon,

Attached please find a chart showing the Balance of State CoC project grants where funding was reduced in order to reallocate funds to new projects, and the final ranking chart. Both were approved by the Board on September 4, 2019. Reductions for Georgia Coalition Against Domestic Violence include the *GCADV Rapid Re-housing for Victims of Domestic Violence* rapid re-housing project in the amount of \$521,238.

The elimination of this project (GA0315L4B011803) is in response to notice submitted by Georgia Coalition Against Domestic Violence that the applicant would not be requesting renewal funding for this project in the 2019 CoC Competition. The project applicant determined that instead of serving as the grant recipient, they would work to support project sub-recipients making direct application as direct recipients under the CoC Program.

This is just formal acknowledgement. We've appreciated working with you in the past, and look forward to continued work in the future.

Thank you,
Tina

Tina Moore

Continuum of Care Program Coordinator
Georgia Department of Community Affairs
Direct 404-327-6870
Fax 404-679-0669
tina.moore@dca.ga.gov



From: Tina Moore
Sent: Friday, September 6, 2019 6:23 PM
To: HAD Office of Homeless & Special Needs <had.ohsn@dca.ga.gov>
Subject: Georgia BoS 2019 Continuum of Care Competition - Notification of Project Ranking

Good evening Georgia Balance of State Continuum of Care Members, Stakeholders and Interested Parties,

Attached please find the final Priority Chart showing the project ranking results approved by the Balance of State CoC Board on September 4, 2019, following approval by the Standards, Rating, and Project Selection Committee on August 29, 2019.

This information is also posted on DCA's web page at: <https://www.dca.ga.gov/safe-affordable-housing/homeless-special-needs-housing/georgia-balance-state-continuum-care/2019>. Please note that there are budget corrections pending for some of the new projects, and the final ranking chart will be posted once all corrections are made. This will not impact the ranking.

Please note that changes as a result of funding availability or FMR adjustments for projects with rental assistance creates the possibility that the funding line could move, and projects ranking close to the funding cutoff for Tier 1 could move to Tier 2. We hope this won't happen, but we do want stakeholders to be aware of the possibility.

After HUD review, depending on availability of funding, and in accordance with the selection criteria outlined in the NOFA, we'll find out if the Balance of State CoC will receive awards for Tier 2 projects. Please remember that projects in Tier 2 that pass HUD's eligibility and threshold review will be re-scored using the criteria in Section II.B.10. of the HUD NOFA (page 10-11). The NOFA can be found at: <https://www.hudexchange.info/resource/5842/fy-2019-coc-program-nofa/>.

Once the full CoC application is complete for the Balance of State CoC, DCA will send a notice letting stakeholders know the CoC Application document is available for review.

Should you have questions, please contact me (tina.moore@dca.ga.gov) or April Woods at (April.Woods@dca.ga.gov).

(Please note: In addition to CoC members, this notice was sent to all interested parties on the mailing list of the State Housing Trust Fund for the Homeless. If you would like your contact information removed from the database, please let me know.)

Thank you,
Tina Moore



Learn more about our commitment to [fair housing](#).

Tina Moore

Continuum of Care Program Coordinator
Georgia Department of Community Affairs
60 Executive Park South, NE
Atlanta, Georgia 30329

Direct 404-327-6870

Fax 404-679-0669

tina.moore@dca.ga.gov

Georgia BoS CoC Notice of Intent – Non-Renewal of Project

**Notice of Intent: Applicant will NOT be Submitting an Application for the Renewal of Project(s)
FY 2019 Georgia Balance of State Continuum of Care**

Please complete the entire form and complete only one form per agency. Please submit this document along with a letter from the Renewal Applicant (on agency letterhead) by email as soon as possible to Tina Moore at tina.moore@dca.ga.gov. Call (404) 327-6870 with any questions.

Section 1. Agency and Grant Information

Legal Grant Recipient: Georgia Coalition Against Domestic Violence	
Senior Agency Contact: Jan Christiansen	
Senior Contact Phone: 404-209-0280 x13	Email: jchristiansen@gcadv.org
Primary Application Contact: Shenna Morris	
Primary Application Contact Phone: 404-209-0280 x19	Email: smorris@gcadv.org

In the following section, list all projects funded through the Balance of State CoC in which your agency directly administers (as the formal Applicant) that you will **NOT** be submitting a Renewal Application to request renewal funds to continue operations. Please note that once Renewal project applications are reviewed and scored by the review team, Renewal projects that were not scored cannot be added back into the project list. In addition, once a renewal project loses funding, that project cannot come back into future competition as a new project.


Name of project: GCADV Rapid Re-housing for Victims of Domestic Violence	Renewing Grant #: GA0315L4B011803
Name of project:	Renewing Grant #:
Name of project:	Renewing Grant #:
If more than one project is listed, are these projects under the same recipient (formal Applicant)? Yes <input type="checkbox"/> No <input type="checkbox"/>	
Does your agency propose to let the listed project(s) expire without submitting a Renewal Application in the 2019 Continuum of Care Competition through the Balance of State CoC? Yes <input checked="" type="checkbox"/> No <input type="checkbox"/>	
If Yes, please explain. GCADV is encouraging and supporting our long-term project sub-recipients to apply as new grantees for the 2019 BoS CoC competition. We feel that after 13 years, these domestic violence organizations are strongly equipped with the necessary knowledge and tools to administer assistance directly in their communities. These organizations have a long standing history of both serving survivors, formulating community relationships, and securing needed resources for survivors in their communities as well as a many years of experience implementing CoC programming and activities with GCADV under the BoS. Should these organizations be awarded funds, GCADV will provide intense technical assistance (TA) to ensure that they remain successful in both program implementation and administration.	
For projects not coming in for renewal, will your agency be working to assist clients that are being served in the project(s) transition to permanent housing? Yes <input checked="" type="checkbox"/> No <input type="checkbox"/>	

Does your agency understand that once Renewal project applications are reviewed and scored by the review team, Renewal projects that were not scored cannot be added back into the project list? And does your agency understand that once a renewal project loses funding, that project cannot come back into future competition as a new project?

Yes No

Assurances

To the best of my knowledge and belief, all information noted above is true and correct.

Name: (please type)	Shenna Morris
Title:	Director of Policy & Community Engagement
Phone:	404-209-0280 x19
Email:	smorris@gcadv.org
Signature of Authorized Representative: 	
Date:	7/29/19

2019 Balance of State Reallocation Amounts

Applicant Name	Project Name	Grant Number	Expiration Year	Project Component	Leasing	Rental Assistance	Supportive Services	Operating Costs	HMIS	Admin	FMR or Actual Rent	SRO Units	0 BR Units	1 BR Units	2 BR Units	3 BR Units	4 BR Units	5 BR Units	6+ BR Units	Total Units	Total ARA	
CaringWorks, Inc.	CaringWorks Housing Solu	GA0280L4B011804	2020	PH	\$0	\$126,300	\$99,550	\$0	\$0	\$14,690	FMR	0	0	0	6	2	1	0	0	9	\$240,540	
Georgia Coalition Against Domestic Vi	GCADV Rapid Re-housing f	GA0315L4B011803	2020	PH	\$0	\$254,484	\$233,929	\$0	\$0	\$32,825	FMR	0	0	1	17	5	0	0	0	23	\$521,238	

\$761,778

There are two projects proposed for reallocation. Both projects are opting not to request renewal funding under the 2019 CoC Competition. There are no projects being placed in the bottom of Tier 2 due to lower performance.

**2019 Georgia Balance of State Continuum of Care Project Application Priority Ranking
Tier 1 and Tier 2 - with Planning Grant (9/4/19)**

Ranking	Project Type	Name of Project Applicant	Project Sponsor/Project Name	Funding Request	Cumulative Balance for Funding	
Renewing PSH & PH project applications were scored & ranked using the same scoring criteria. Projects were then grouped and ranked in the following order: Group 1 -Renewing PSH & PH projects currently housing people without significant capacity or performance issues, HMIS, Coord Assessment projects, & operational renewal projects transferred in the last 12-months; Group 2 - New RRH and PSH awarded in 2018 competition (not operational for a year); Group 3 - New projects designated to utilize reallocated funds; Group 4 - Renewal PSH and RRH determined to be significantly underperforming or operating under capacity; Group 5 - New CoC PH Bonus; Group 6 - New DV Bonus housing projects; & Group 7 - New DV Bonus SSO-CE. Higher scoring projects were placed in the CoC's Tier 1 representing the top 94.3% of the Annual Renewal Amount (ARA). Group 2 -4 projects that scored lower fell into the bottom 5.7% of the BoS CoC's ARA (a/k/a Annual Renewal Demand or ARD).						
1	PH	Georgia Housing and Finance Authority	Unison BHS S+CR	\$389,177	\$389,177	Tier 1
2	PH	Georgia Housing and Finance Authority	South GA CSB S+CR2	\$157,702	\$546,879	1
3	PH	Georgia Housing and Finance Authority	Action Ministries S+CR2	\$167,460	\$714,339	
4	PH	Georgia Housing and Finance Authority	Viewpoint Health S+CR2	\$508,626	\$1,222,965	
5	PH	Georgia Housing and Finance Authority	MUST Ministries BOS S+CR	\$243,808	\$1,466,773	
6	PH	Georgia Housing and Finance Authority	AVITA Community Partners S+CR	\$142,775	\$1,609,548	
7	PH	Dalton-Whitfield Community Development Corporation	PH SPC Case Manager	\$31,679	\$1,641,227	
8	PH	MUST Ministries, Inc.	Cherokee County PSH-PH Case Management	\$71,904	\$1,713,131	
9	PH	Georgia Housing and Finance Authority	Dalton Whitfield CDC S+CR	\$96,831	\$1,809,962	
10	PH	Georgia Housing and Finance Authority	Dalton Whitfield CDC S+CR2	\$94,319	\$1,904,281	
11	PH	Georgia Housing and Finance Authority	McIntosh Trail CSB S+CR3	\$183,436	\$2,087,717	
12	PH	Georgia Housing and Finance Authority	Georgia Mountain Women's Center S+CR	\$134,662	\$2,222,379	
13	PH	Georgia Housing and Finance Authority	Viewpoint S+CR_C	\$528,280	\$2,750,659	
14	PH	Georgia Housing and Finance Authority	Travelers Aid of Metropolitan Atlanta S+CR2	\$196,668	\$2,947,327	
15	PH	Georgia Housing and Finance Authority	New Horizons CSB BoS S+CR	\$75,004	\$3,022,331	
16	PH	Georgia Housing and Finance Authority	Gateway BHS S+CR	\$616,941	\$3,639,272	
17	PH	Georgia Housing and Finance Authority	South GA CSB S+CR	\$382,151	\$4,021,423	
18	PH	Georgia Housing and Finance Authority	Pineland CSB S+CR	\$172,049	\$4,193,472	
19	PH	Georgia Housing and Finance Authority	New Horizons CSB BoS S+CR2	\$229,345	\$4,422,817	
20	PH	Gateway Behavioral Health Services	Brunswick Homeless Non-Custodial Disabled Men's Project	\$386,985	\$4,809,802	
21	PH	Georgia Housing and Finance Authority	Albany Area CSB S+CR	\$148,880	\$4,958,682	Tier 1
22	PH	Georgia Housing and Finance Authority	AVITA S+CR_C	\$258,334	\$5,217,016	1
23	PH	Georgia Housing and Finance Authority	Highland Rivers CSB S+CR	\$123,803	\$5,340,819	
24	PH	Georgia Housing and Finance Authority	Lookout Mountain CSB S+CR	\$248,740	\$5,589,559	
25	PH	Another Chance of Atlanta, Inc.	ACA PSH for Gwinnett County	\$178,771	\$5,768,330	
26	PH	New Horizons Community Service Board	Red Hill Adaptive Group Residence FY18	\$54,223	\$5,822,553	
27	PH	Georgia Housing and Finance Authority	Advantage BHS S+CR4 - BoS	\$151,128	\$5,973,681	
28	PH	Georgia Housing and Finance Authority	Highland Rivers S+CR3	\$252,143	\$6,225,824	
29	PH	Georgia Housing and Finance Authority	Douglas CSB S+CR4	\$308,746	\$6,534,570	
30	PH	Georgia Housing and Finance Authority	River Edge CSB S+CR_C2	\$781,247	\$7,315,817	
31	PH	Georgia Housing and Finance Authority	Advantage BHS BOS S+CR_C	\$315,874	\$7,631,691	
32	HMIS	Georgia Housing & Finance Authority	GHFA Statewide HMIS Renewal FY2019	\$663,400	\$8,295,091	
33	SSO	Georgia Housing & Finance Authority	BoS CoC Coordinated Assessment FY 2019	\$189,176	\$8,484,267	
34	HMIS	Georgia Housing & Finance Authority	Balance of State HMIS Grant FY2019	\$100,003	\$8,584,270	
35	PH	Georgia Housing & Finance Authority	Caring Works BOS S+CR	\$630,109	\$9,214,379	
36	PH	Georgia Housing & Finance Authority	Comprehensive AIDS Resource Encounter S+CR	\$77,741	\$9,292,120	
37	SSO	Georgia Housing & Finance Authority	BoS CoC Coordinated Assessment Expansion FY2019	\$200,000	\$9,492,120	
38	PH	Georgia Housing and Finance Authority	McIntosh Trail CSB S+CR1	\$358,980	\$9,851,100	Tier 1
39	PH	Georgia Housing and Finance Authority	CSB of Middle Georgia S+CR	\$38,251	\$9,889,351	1
40	PH	Georgia Housing and Finance Authority	Dalton Whitfield CDC S+CR3	\$107,979	\$9,997,330	
41	PH	Another Chance of Atlanta, Inc.	ACA PSH for Clayton County	\$131,132	\$10,128,462	
42	PH	Georgia Housing and Finance Authority	Carrllton Housing Authority S+CR	\$392,323	\$10,520,785	
43	PH	AIDS Athens	AIDS Athens PSHP	\$69,888	\$10,590,673	
44	PH	Georgia Housing and Finance Authority	Douglas CSB S+CR2	\$665,956	\$11,256,629	
45	PH	Georgia Housing and Finance Authority	River Edge CSB S+CR_C	\$984,515	\$12,241,144	
46	PH	Georgia Housing and Finance Authority	McIntosh Trail CSB S+CR2	\$279,753	\$12,520,897	
47	PH	Georgia Housing and Finance Authority	Highland Rivers CSB S+CR2	\$116,046	\$12,636,943	
48	PH	City of Hinesville	Homeless Prevention Program RRH	\$110,528	\$12,747,471	
49	PH	Georgia Housing and Finance Authority	Oconee CSB S+CR2	\$192,354	\$12,939,825	Tier 1
50	PH	Georgia Housing and Finance Authority	Albany CSB S+CR2	\$203,281	\$13,143,106	1
51	PH	Georgia Housing and Finance Authority	Travelers Aid of Metropolitan Atlanta S+CR1	\$202,272	\$13,345,378	
52	PH	Project Community Connections, Inc.	PCCI Rapid Re-Housing BoS	\$231,406	\$13,576,784	
53	PH	Georgia Housing and Finance Authority	Oconee CSB S+CR	\$88,842	\$13,665,626	
54	PH	Douglas County Community Services Board	Douglas County SHP	\$99,599	\$13,765,225	
55	PH	Travelers Aid of Metropolitan Atlanta, Inc.	Gwinnett PSH 2018	\$179,343	\$13,944,568	
56	PH	Macon-Bibb County Economic Opportunity Council, Inc.	HUD Rapid Rehousing Program	\$258,614	\$14,203,182	
57	PH	S.H.A.R.E. House, Inc.	S.H.A.R.E. House Rapid Re-Housing	\$155,189	\$14,358,371	
58	PH	Travelers Aid of Metropolitan Atlanta, Inc.	Gwinnett RRH 2018	\$546,976	\$14,905,347	
59	PH	Project Community Connections, Inc.	PCCI Rapid Re-Housing BoS2	\$536,778	\$15,442,125	
60	PH	Georgia Housing and Finance Authority	Middle Flint BHS S+CR	\$173,024	\$15,615,149	
61	PH	Citizens Against Violence, Inc.	Rapid Re-Housing DV-CoC	\$272,206	\$15,887,355	Tier 1
62	PH	Travelers Aid of Metropolitan Atlanta, Inc.	Douglas RRH 2018	\$122,252	\$16,009,607	1
63	PH	New Horizons Community Service Board	HUD Rural Rehousing	\$100,467	\$16,110,074	
64	PH	Action Ministries, Inc.	Consolidated Balance of State Rapid Re-Housing	\$661,402	\$16,771,476	
65	PH	Asian American Resource Foundation, Inc.	AARC Rapid Re-Housing 2018	\$169,034	\$16,940,510	
66	PH	Lowndes Associated Ministries to People, Inc.	Renewal Project application 2018	\$149,138	\$17,089,648	
67	PH	MUST Ministries, Inc.	MUST Ministries BoS CoC RRH	\$112,776	\$17,202,424	
68	PH	Partnership Against Domestic Violence	PADV Gwinnett Housing Project	\$559,808	\$17,762,232	Tier 1
69	PH	Advocates for Bartow's Children, Inc.	RRH Youth Project	\$325,704	\$18,087,936	2
70	Realloc.	Safe Harbor Children's Center, Inc.	STRIVE Rapid Re-housing	\$134,668	\$18,222,604	
71	Realloc.	Volunteers of America Southeast	VOASE Rapid Rehousing Services	\$427,110	\$18,649,714	
72	CoC Bonus	The Salvation Army, a Georgia Division	Pathway of Hope Rapid Rehousing Program	\$733,584	\$19,383,298	
73	DV Bonus	F.A.I.T.H. in Rabun County	Rapid Rehousing for Domestic Violence Survivors	\$166,171	\$19,549,469	
74	DV Bonus	Georgia Mountain Women's Center, Inc.	GMWC Rapid Rehousing Project	\$183,552	\$19,733,021	
Rejected	CoC Bonus	Community Action for Improvement (CAFI), Inc.	Coweta & Troup Rapid Rehousing (Did not meet threshold)	\$0	\$19,733,021	
Rejected	CoC Bonus	South Georgia Partnership to End Homelessness, Inc.	Rapid re-Housing Program (Did not meet threshold)	\$0	\$19,733,021	
Rejected	DV Bonus	Tifton Judicial Circuit Shelter, Inc.	RRH for Ruth's Cottage (Did not meet threshold)	\$0	\$19,733,021	
Rejected	CoC Bonus	In Her Shoes, Inc.	In Her Shoes Transitional Housing & Services (Did not meet threshold)	\$0	\$19,733,021	
Rejected	CoC Bonus	Open Arms, Inc.	Rapid Rehousing for Homeless Youth (Did not meet threshold)	\$0	\$19,733,021	
N/A	Planning	Georgia Department of Community Affairs	CoC Planning Project Application FY2019	\$598,625	\$20,331,646	

*Pending budget corrections, new project funding request amounts are subject to change.

updated 9/4/19



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2019 Competition

Basic Info

July 24, 2019 - The FY2019 Georgia Balance of State CoC Competition is now open. The Georgia Balance of State CoC Board of Directors is seeking applications from eligible renewal and new projects as outlined in the policy and related materials listed below. All prospective 2019 applicants, new and renewal, may review full details of the 2019 application requirements as they are released on this page.

The Georgia Department of Community Affairs, as Collaborative Applicant for the Balance of State CoC, is committed to providing all persons with equal access to its services, programs, activities, education and employment regardless of race, color, national origin, religion, sex, familial status, disability or age. Additional information can be found on DCA's Fair Housing Statement page at [https://dca.ga.gov/fairhousing \(/fairhousing\)](https://dca.ga.gov/fairhousing (/fairhousing)). For a reasonable accommodation or if you need an alternative format or language, please contact Tina Moore at: 404-327-6870 or email fairhousing@dca.ga.gov (<mailto:fairhousing@dca.ga.gov>).

BoS CoC Policy

- [2019 Georgia BoS CoC NOFA Competition Policy - Includes DEADLINES \(/node/5918\)](#)
- [Outline of Overarching Policy Priorities Highlighted in 2019 NOFA \(/node/5919\)](#)
- [2019 BoS Project Commitment to Housing First - Low Barrier \(/node/5920\)](#)

BoS CoC Webinars

- 2019 GA BoS CoC Renewal Applicant Webinar - July 26 and 30 (presentations to be posted)
- 2019 GA BoS CoC NEW Applicant Webinar - July 29 and August 1 (presentations to be posted)

Proposal Outline, Application Documents, and Supplements

- [2019 Balance of State CoC Proposal Outline \(/node/5921\)](#)
- [2019 BoS CoC NEW Project Review Application \(/node/5922\)](#)
- [2019 Balance of State CoC Competition Certification-Policy Addendum \(/node/5923\)](#)
- [2019 Balance of State CoC Coordinated Entry Policy Addendum \(/node/5927\)](#)
- [2019 BoS CoC Notice of Intent 2019 PSH Change to DedicatedPLUS \(Renewals ONLY\) \(/node/5924\)](#)
- [2019 BoS CoC Notice of Intent 2019 Grant Consolidation \(Renewals ONLY\) \(/node/5925\)](#)
- [2019 BoS CoC Notice of Intent 2019 Non-Renewal of Project \(/node/5926\)](#)
- [2019 BoS CoC Renewal Project Review Application \(/node/5928\)](#)

Project Scoring Criteria and Forms

- [2019 Georgia BoS CoC Renewal Performance - CoC Priority Scoring Criteria \(/node/5929\)](#)
- [2019 BoS CoC Renewal Review Team Scoring Form \(/node/5930\)](#)
- [2019 Georgia BoS CoC New Project Scoring Form \(/node/5931\)](#)

Related Links:

[HUD FY 2019 Continuum of Care Program Competition](#)

Documents



Forms

[\(/node/2174/documents/10\)](#)



Publications

[\(/node/2174/documents/11\)](#)



Presentations

[\(/node/2174/documents/2083\)](#)



Awards

[\(/node/2174/documents/2084\)](#)



Applications [\(/node/2174/documents/2091\)](#)

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- [2019 Georgia BoS CoC New Project Scoring Form](#)

Georgia Balance of State Continuum of Care**Georgia Balance of State Continuum of Care Governance Board**
Approved July 24, 2019**2019 Georgia Balance of State Continuum of Care Competition**

The Georgia Balance of State (BoS) Continuum of Care (CoC) is issuing the following guidance for the 2019 Notice of Funding Availability (NOFA) competition. This guidance applies to all renewing Continuum of Care grants for permanent supportive housing, rapid re-housing, Homeless Management Information System (HMIS), and Coordinated Assessment projects as well as for new applications submitted either for rapid re-housing, permanent supportive housing, Joint TH and PH-RRH component, or Domestic Violence bonus projects. This announcement is being provided in accordance with the HUD Notice of Funding Availability (NOFA) for the 2019 Continuum of Care Program Competition (Docket No. FR-6300-N-25) at: <https://www.hudexchange.info/resource/5842/fy-2019-coc-program-nofa/>.

Funding for new projects is only available through the process of reallocation, the CoC bonus, or the Domestic Violence (DV) Bonus. The Balance of State CoC may only create new project(s) through the permanent housing bonus up to 5% of the Final Pro Rata Need (FPRN) amount, which is expected to be around \$997,708 based on the Preliminary Pro Rata Need (PPRN) amount. The Balance of State CoC may only create new project(s) under the DV bonus up to 10% of the PPRN amount, which is expected to be around \$1,995,416 to create DV Bonus projects. Applications for new projects made available through reallocation will only be considered if an active renewal project does not submit an application for renewal funding or if the application review sub-committees determine the need to reallocate from eligible renewal projects due to those projects not meeting threshold, poor performance, and underspending due to significantly operating under capacity. There is no estimated amount to be reallocated at this time.

The Georgia Department of Community Affairs (DCA), designated as the Collaborative Applicant for the Georgia Balance of State Continuum of Care (CoC), is responsible for overseeing and managing the application process for the FY 2019 HUD Continuum of Care Homeless Assistance funding process. HUD requires that the CoC develop a process for submitting one consolidated application for the FY 2019 CoC program. The Collaborative Applicant works with the Standards, Rating, and Project Selection Committee to develop and recommend the process for CoC Board approval. The BoS CoC Board approved this policy on July 24, 2019.

The following document outlines the policy and process for the FY 2019 funding cycle.

Timeline

April 17, 2019 - GIW Change Forms due to HUD.

May 22, 2019 - Review Application approved for renewal Permanent Supportive Housing (PSH) and renewal Rapid Rehousing (RRH) projects (approved by the BoS CoC Standards, Rating, and Project Selection Committee and the Balance of State CoC Board).

April 11, 2019 - Final CoC Review Step for the CoC Registration submitted.

July 3, 2019 – NOFA released by HUD.

July 19, 2019 - Standards, Rating, and Review Committee meeting to approve policy, materials, and recommend process for scoring and ranking held.

July 22, 2019 - Review Applications released to Renewal Applicants.

July 24, 2019 - CoC Board meeting to approve policy, materials, and process recommended by the Standards, Ratings, and Review Committee held.

July 24, 2019 – 2019 Balance of State CoC NOFA Competition Policy, Process, Timeline, Review Applications, Scoring Criteria, Addendum, and other Competition materials released (approved by the BoS CoC Standards, Rating, and Project Selection Committee and the Balance of State CoC Board).

July 26th & 30th, 2019 - Informational Webinar for renewal PSH and RRH applicants held by DCA, and materials from the webinar were distributed to each renewal applicant.

July 31, 2019 – Proposal Outlines for New PSH, RRH, Joint TH & PH-RRH Component, or SSO-CE projects due.

July 29th & August 1st, 2019 - Informational Webinar for New PSH, RRH, Joint TH & PH-RRH Component, & SSO-CE applicants, and materials from the webinar posted.

August 6, 2019 – Review Applications for Renewing PSH and RRH projects and supplemental documents (listed on pages 10-11 of this document) due by 3:00 PM. This includes the Certification Policy Addendum, Coordinated Entry Policy Addendum, supportive documents showing timely drawdowns (LOCCS reports), most recent monitoring, HUD APR from Sage, HUD Data Quality Report from HMIS, Notice of Intent to consolidate grants (as applicable), and the change designation form (for DedicatedPLUS projects as applicable).

August 7, 2019 - Review Applications (including both Addendums) for NEW PSH, RRH, and Joint TH & PH-RRH Component projects, as well as all required copies and supplemental documents (listed on pages 12-13 of this document), due at DCA by 5:00 pm.

August 7, 2019- Proposals for NEW SSO-CE DV Bonus project, due at DCA by 5:00 pm (hard copies).

August 9-21, 2019 – Internal review

August 9-21, 2019 – Review Team Sub-Committee application review of renewal and new projects.

August 27, 2019 – ALL project applications (Renewal PSH, RRH, HMIS, CoC Planning, Coordinated Assessment, and HMIS as well as New PSH, RRH, Joint TH & PH-RRH Component, and HMIS) and updated certifications must be entered into *e-snaps* by 5:00 pm.

August 29, 2019 - Standards, Rating, and Review Committee meeting to approve and recommend ranking of projects held.

September 4, 2019 - CoC Board meeting to approve ranking recommended by the Standards, Ratings, and Review Committee held.

September 10, 2019 - Notification given to applicants of placement in scoring and ranking for all projects (due 9/15/19).

September 17, 2019 - ALL project application corrections (if applicable) should be completed in *e-snaps* by 2:00 pm.

September 26, 2019 – Estimated public posting of CoC Application (due 9/28/19).

September 27, 2019 – Estimated CoC application submission to HUD (due 9/30/19).

Summary of Changes and Policy Priorities for the FY 2019 Georgia Balance of State Continuum of Care Homeless Assistance Funding Cycle

Please note that there have been significant changes in the process and method by which local CoCs are being scored under Federal priorities in recent years. All applicants and interested parties are strongly encouraged to read this document, as well as the HUD FY 2019 Continuum of Care NOFA and any supplemental materials (<https://www.hudexchange.info/programs/e-snaps/fy-2019-coc-program-nofa-coc-program-competition/#nofa-and-notices>) and (<https://www.hudexchange.info/programs/e-snaps/>) in their entirety to ensure there is complete understanding of the information provided. Some of the major changes and policy priorities include:

- Renewing Permanent Supportive Housing (PSH) and Rapid Rehousing (RRH) projects will be eligible for ranking and renewal. In addition, renewing PSH projects will have the opportunity to change the classification of project type to DedicatedPLUS where 100% of the beds will be dedicated to serve individuals, households with children, and unaccompanied youth as defined in Section III.C.2.g of the 2019 HUD NOFA. Additional guidance for DedicatedPLUS projects can be found under the *Special Topics* link at: <https://www.hudexchange.info/programs/e-snaps/>.
- PSH projects that were awarded as DedicatedPLUS in a previous CoC Program Competition are required to include households with children to qualify as a DedicatedPLUS project in the FY 2019 CoC Program Competition.
- In order to be eligible for renewal in FY 2019, projects conditionally awarded new 1-year funds in the FY 2018 CoC Program Competition must have an executed grant agreement by December 31, 2019 and have an operating start date no later than January 1, 2020. All projects that received a new PSH or RRH project under a previous competition are included on the 2019 Grant Inventory Worksheet (GIW) and are expected to have an application submitted to renew each project that received a new award in a previous competition.
- Projects implemented prior to the 2016 competition or transferred prior to 2017 that underspend and/or are significantly operating under capacity may be subject to full or partial reallocation. Reallocation of underperforming projects is contingent on appropriate high-scoring new project applications. If there are not adequate new project applications to include in the final ranking, the

CoC reserves the right to include the lower scoring renewal project. Any project that has less than \$10,000 at the end of the grant, that is not deemed to be underperforming or operating under capacity as defined in this policy, will not be in jeopardy of having the grant amount reduced.

- As in previous years, HUD will continue the Tier 1 and Tier 2 funding process. Tier 1 is equal to 100 percent of the combined Annual Renewal Amounts (ARA) for all projects eligible for renewal for the first time plus 94 percent of the combined ARA for all other projects eligible for renewal. Tier 2 is the difference between Tier 1 and the CoCs ARA plus any amount available for CoC bonus projects (not including amounts available for the DV Bonus). Tier 1 is estimated to be \$17,589,863, the remaining ARA is \$1,059,851, and the CoC bonus amount is \$997,708.
- Projects that were awarded for the first time under the 2018 NOFA cycle as first-time grants, that have not yet been up and running for a full year, will automatically receive median performance scores for like applications for performance in the scoring and ranking process. Those points will then be averaged with that project's original 2018 application score in order to take into account project design and other important factors related to the implementation of that project.
- Fully operational projects providing permanent housing that were transferred in the last year will be held harmless and automatically included in Tier 1.
- Project evaluation of renewal project applications submitted by victim service providers will be completed utilizing data generated from a comparable database where the CoC can review performance on housing stability and other factors to determine the level projects improve safety for the population they serve. Where complete performance data related to the scoring criteria is not provided, the CoC will assign median points for that criteria.
- Through this competition the following types of new project applications will be accepted: (a) PSH for the chronically homeless individuals and families; (b) PSH where 100% of the beds meet the NOFA requirements of a DedicatedPLUS project for individuals, households with children, and unaccompanied youth; (c) RRH for individuals and families; (d) Joint TH and PH-RRH component projects; (e) a SSO-Coordinated Entry project under the DV Bonus, and (f) a SSO-Coordinated Entry project, to be carried out by the Collaborative Applicant, up to \$200,000.
- New project applications requesting funding for new construction or rehabilitation activities will not be accepted.
- BoS CoC bonus points will be available for permanent housing projects (PSH or RRH) that are currently using, or commit to using, the Housing First model when housing program participants (with a concrete plan of action, to utilize the Housing First model of service delivery). To receive any of these bonus points, applicants should demonstrate that the project is low-barrier, prioritizes rapid placement and stabilization in permanent housing and has minimal service participation requirements and no preconditions to entry. Please note, renewal applicants must meet, or improve, the level committed in a project application submitted in a previous competition.
- BoS CoC bonus points will be available to all project applications that are low barrier projects (or commit to being low barrier projects) and allow entry to program participants that includes: low or no income, current or past substance use, criminal records—with the exceptions of restrictions imposed by federal, state or local law or ordinance (e.g., restrictions on serving people who are

listed on sex offender registries), and history of domestic violence. Please note that renewal applicants must meet, or improve, the level committed in a project application submitted in a previous competition.

- Beginning with the 2015 competition, any project application(s) that indicates a Housing First approach and/or commits to operating as a low barrier program and is reviewed, approved, and ranked by the CoC and awarded CoC Program funds is required to operate as a Housing First and/or low barrier project. Projects that indicate they will not continue as such in the required Certification Policy Addendum will not receive the bonus points in the area applicable and may be determined out of compliance and placed in the bottom of Tier 2.
- BoS CoC bonus points will be available for new projects that exclusively dedicate units/beds in order to prioritize Veterans or youth households where the head of household is aged 18-24. Bonus points will be available for new projects proposed by applicant actively serving as a lead agency in a Coordinated Entry implementation and for renewal projects critical to current Implementation communities for Coordinated Entry. Actively serving as a lead agency is defined as managing the local assessment, prioritization, and referral process for Coordinated Entry. Bonus points will be available for PSH renewal projects dedicated to providing housing to people who are homeless with a disability and for renewal projects that increased the number of beds dedicated to serving persons who are chronically homeless. Bonus points will be available for applicants who coordinated the 2019 Homeless Count in January of 2019, thus assisting the CoC identify people experiencing homelessness in their area. And additional bonus points are available for renewal projects that have policies and procedures that support commitment to placement into housing without preconditions (other than mandated exceptions),
- All renewal BoS CoC PSH projects that do not already have 100% of their beds dedicated to people who are chronically homeless will be required to prioritize at least 90% of their non-dedicated beds to people who are chronically homeless*. The BoS CoC is prioritizing homeless individuals and families experiencing chronic homelessness consistent with *Notice CPD 16-011: Prioritizing Persons Experiencing Chronic Homelessness and Other Vulnerable Homeless Persons in Permanent Supportive Housing and Recordkeeping Requirements for Documenting Chronic Homeless Status*. Chronically homeless individuals and families should be given priority for permanent supportive housing beds not currently dedicated to this population as vacancies become available through turnover. Permanent supportive housing renewal projects serving specific disabled subpopulations (e.g., persons with mental illness or persons with substance use disorder) must continue to serve those subpopulations, as required in the current grant agreement. However, chronically homeless individuals and families within the specified subpopulation should be prioritized for entry. The full notice can be found at: <https://www.hudexchange.info/resource/5108/notice-cpd-16-11-prioritizing-persons-experiencing-chronic-homelessness-and-other-vulnerable-homeless-persons-in-psh/>. *Projects that committed to prioritizing 100% of non-dedicated beds to people who are chronically homeless in previous competitions are required to continue at 100%.
- In order maintain alignment to HUD priorities for this funding and to keep homeless people with disabilities who are residing in PSH projects from becoming homeless, with the exception of the HMIS grants, and the Coordinated Assessment grants, which are critical to the operations of the CoC, and will therefore be placed mid-Tier 1, the BoS CoC will rank projects within the following groupings:

- Renewal PSH and RRH projects that are currently housing people who are homeless, without significant capacity, compliance, or performance issues that have been in operation over a year (based on score), operational projects transferred in the last 12-months, HMIS, and Coordinated Assessment projects
 - New RRH and PSH projects awarded in the 2018 competition that have not been operational for a full year, and do not have data for a complete year to report on (based on score)
 - New PSH, RRH, and Joint TH and PH-RRH Component projects that are designated by the CoC to utilize any reallocated funds, if available (based on score)
 - Renewal PSH and RRH projects determined to be significantly underperforming (based on the degree to which they do NOT improve system performance in the areas of serving eligible participants less than 75%, have low rates of housing stability, or a high rate of participants returning to homelessness), operating significantly out of compliance, or operating significantly under capacity (projects that are both utilizing 50% or less of the units and returning a significant amount of funds with the exception of projects transferred in the last year).
 - New PH Bonus PSH, RRH, and Joint TH and PH-RRH Component projects (based on score)
 - New DV Bonus RRH and Joint TH and PH-RRH projects (based on score)
 - New DV Bonus SSO-CE project (1 based on score)
- Projects implemented prior to the 2017 competition that underspend and/or are significantly operating under capacity may be subject to full or partial reallocation. Reallocations, if necessary, will be made based on the guidance in the 2019 NOFA. The two lowest scoring renewal RRH and PSH projects determined to be significantly underperforming, operating under capacity, or found to be operating significantly out of compliance may be subject to replacement by new RRH, PSH, or Joint TH & PH-RRH Component projects, provided the applications pass the threshold review and score highly enough. Project level performance will be further assessed to determine impact on CoC System Performance Measures as part of decisions to reallocate. Reallocation of underperforming projects is contingent on appropriate high-scoring new project applications. If there are not adequate new project applications to include in the final ranking, the CoC reserves the right to include the lower scoring renewal project(s) at the bottom of Tier 2.
 - HUD will score new and renewal projects ranked in Tier 2 using a 100-point scale (please see full details on page 10 of the NOFA):
 - CoC Score – up to 50 points will be in direct proportion to the score received on the CoC Application;
 - CoC Project Ranking – up to 40 points will be based on the CoC’s ranking of the project application(s);
 - Low Barriers to Entry – up to 10 points will be based on how project application commits that it is low barrier and prioritizes rapid placement and stabilization in permanent housing.
 - As noted above, HUD is also allowing for CoCs to apply for permanent housing bonus funding. More than one project can be submitted for the bonus funding. HUD guidance shows that for CoCs to receive grants for new projects, other than through reallocation, CoCs must competitively rank projects based on how they improve system performance as outlined in Section VII.B.1.a of the NOFA.

HUD is allowing for CoCs to apply for Domestic Violence (DV) Bonus funding again this year. The CoC is only allowed to submit one project application for the SSO-CE project type, but new this year the CoC will be able to submit multiple applications for PH-RRH and Joint TH and PH-RRH housing project

types. For the SSO-CE project type, the CoC will submit the highest ranked project that passes eligibility and quality threshold review. For the highest ranked housing projects that pass eligibility and quality threshold review, the CoC will submit as funding availability allows. Any additional DV focused housing projects submitted under the DV Bonus would then be ranked with any regular permanent housing CoC bonus projects (see Section III.C.2.c of the NOFA).

- Compliance with Violence Against Women Act (VAWA) Rule. On November 16, 2016, HUD published its VAWA final rule (81 FR 80798), which provides various protections to victims of domestic violence, dating violence, sexual assault, and stalking under the CoC Program and other HUD programs. The grants to be awarded under this NOFA must comply with the VAWA rule as provided in 24 CFR 578.99(j). To enable full compliance with this rule, the CoC established an emergency transfer plan under 24 CFR 578.7(d) and made related updates to the written standards for administering CoC program assistance under 24 CFR 578.7(a)(9)(ii), (iii) and (v) on 6/20/17. All CoC-funded projects must follow the *Georgia Balance of State CoC Violence Against Women Act (VAWA) Policies and Procedures* established on 6/20/17 (located at: <https://www.dca.ga.gov/housing/homeless-special-needs-housing/georgia-balance-state-continuum-care/policies>) and be fully compliant. First-time renewal projects should be fully compliant by the time the local CPD Field Office issues the FY 2018 grant agreement for a project in the CoC's geographic area.
- The Collaborative Applicant will submit an application for planning funds as allowed by HUD. CoC Planning applications are not required to be ranked, and the funds are not part of the pro rata amounts available for projects.
- The CoC will not reallocate any funding to Transition Projects. While the FY 2019 HUD NOFA is allowing Transition Grants as established in the FY 2017 Appropriations Act (see Section II.C.2.u. of the HUD NOFA for definition), there are no projects where this is applicable. Requirements include no more than 50% of the grant may be used for costs of eligible activities of the program component originally funded in order to transition, and it is designed for eligible renewal projects being eliminated through reallocation from one component to another over a 1-year period.
- Applicants that will not be submitting and application for the renewal of a project currently funded through the CoC is requested to submit a letter with a completed *GA BoS CoC Notice of Intent – Non-Renewal of Project* form to Tina Moore at tina.moore@dca.ga.gov as soon as possible.

General Information

In addition to the information presented in this document, it is expected that all applicants read the HUD FY 2019 Continuum of Care NOFA, related scoring criteria, and any supplemental materials (<https://www.hudexchange.info/programs/e-snaps/fy-2019-coc-program-nofa-coc-program-competition/#nofa-and-notices>) in their entirety to ensure there is complete understanding of the information provided.

All agencies submitting an application, whether for a new project or a renewal project, must submit a complete application packet, as described below, in order to be considered for scoring.

It is the responsibility of the agencies to ensure that all the application materials, whether emailed or mailed, are received by DCA, by the above deadlines. Applications are required to be scored and ranked

by the CoC in order to be included in the CoC's project listing submitted to HUD, and an applicant's failure to meet deadlines may result in the denial of an applicant's request for funds.

In FY 2019, eligible renewal project applications will continue to have the ability to consolidate two or more eligible renewal projects (but no more than four projects) into one project application during the application process as described in Section II.B.5 of the HUD NOFA. To be eligible for consolidation, projects must have the same recipient and be for the same component. Applicants that are eligible must submit separate renewal projects for each of the grants that are proposed to be consolidated (to the CoC for scoring and ranking and in *e-snaps*), and an application for the new consolidated grant with the combined budget and information of all grants proposed for consolidation (to HUD in *e-snaps*). Project applications for the grants that are proposed to be consolidated will be ranked (individually), and if all those grants are selected, HUD will award the single consolidated grant. If one of the grants proposed to be consolidated is found to be ineligible for consolidation or is not selected, HUD will award all grants that are eligible for renewal and selected as separate grants. See Section V.B.3.a.(6) of the FY 2019 NOFA for additional requirements.

Applicants requesting renewal of grants for rental assistance are permitted to request a per-unit amount less than the Fair Market Rent (FMR), if the actual rent per unit under lease is less than the FMR. If a per-unit amount reduction is requested, applicants must provide copies of the leases to establish the actual rents.

All renewal project applications must pass a threshold review and will then be scored according to specific criteria. The criteria will consist of current data in the Homeless Management Information System (HMIS) including system performance measures, participation in the CoC's Coordinated Entry System, project performance, cost effectiveness, project commitment to serving the most vulnerable participants with severe needs and vulnerability, the most recent HUD or DCA monitoring visit, and the scoring of the review application. This will be scored by an independent review panel that will then consolidate the scores and rank the projects. The independent review panel will submit their results to the Collaborative Applicant who will publish the results with the BoS CoC Board's approval.

All new project applications must pass an organizational threshold review and will then be scored according to specific criteria.

New project applications that score high enough will be eligible to be included in the prioritization tiering presented to HUD. Please note, however, eligibility does not guarantee funding. The BoS CoC Board will make the final determination of which projects will be ranked and presented to HUD for funding consideration within the limited funding available.

In addition to the application packet, all renewing and new projects must also complete the HUD application in *e-snaps*. Completing the application in *e-snaps* does not guarantee that the project will be put forth in the HUD application, nor does it guarantee that the project will be funded. Please note that within *e-snaps* previously submitted renewal applications may be able to import data into the FY 2019 renewal project application.

The BoS CoC is required by CoC regulations to operate a HMIS, establish a "centralized or coordinated assessment system," and carry out planning activities in accordance with the Interim regulations. The new or renewal projects for centralized or coordinated assessment and HMIS will therefore be prioritized in the top tier for the ranking.

DCA, as the Collaborative Applicant, will post any additional details of the competition and HUD resources as they become available on the Continuum of Care webpage. It is the applicant's responsibility to ensure that they check the both the BoS CoC (<https://www.dca.ga.gov/safe-affordable-housing/homeless-special-needs-housing/georgia-balance-state-continuum-care/2019>) and the HUD CoC (<https://www.hudexchange.info/programs/e-snaps/fy-2019-coc-program-nofa-coc-program-competition/#nofa-and-notices>) websites regularly for the latest updates. Please note that all of HUD's competition and e-snaps materials, notices, and training guides can be accessed on the HUD page.

Project applicants must agree to enter client data into Georgia's BoS Homeless Management Information System (ClientTrack), participate in the CoC's Coordinated Entry System, and participate in the homeless counts in Georgia's BoS jurisdiction. However, in accordance with Section 407 of the McKinney Vento Homeless Assistance Act, any victim service provider that is a recipient or subrecipient must not disclose, for purposes of HMIS, any personally identifying information about a client. Victim service providers must use a comparable database that meets the needs of the local HMIS.

The Georgia Department of Community Affairs, as the Collaborative Applicant, believes in a commitment to end homelessness throughout the State of Georgia. To this end, DCA encourages all grantees to ensure that no household is turned away because they have previously resided in a differing Continuum. However, as these projects are funded to address homelessness in the Balance of State Continuum of Care, each project should demonstrate how they are targeting, providing outreach, and participating in local coordinated entry implementation areas (as applicable) in order to reduce homelessness in the Balance of State CoC.

Project applicants are required to register with Dun and Bradstreet to obtain a DATA Universal Numbering System (DUNS) number, if they have not already done so, and complete or renew their registration in the System for Award Management (SAM) per Section V.A. of the FY 2019 HUD NOFA. For more information on DUNS numbers and SAM registration go to: https://portal.hud.gov/hudportal/HUD?src=/program_offices/spm/gmomgmt/grantsinfo. HUD will not enter into a grant agreement with an entity that does not have a DUNS Number or an active SAM registration.

All project applicants must ensure their organization has a Code of Conduct that complies with the requirements of 2 CFR part 200 and is on file with HUD at: https://www.hud.gov/program_offices/spm/gmomgmt/grantsinfo/conductgrants. If the organization's Code of Conduct does not appear on HUD's website, the project must attach its Code of Conduct that includes all required information to its Project Applicant Profile in *e-snaps*.

All project applicants must have a Certification of Consistency from the jurisdiction in which each of the proposed project(s) will be located. This assures the application for funding is consistent with the jurisdiction's HUD-approved consolidated plan as described in the NOFA. DCA staff will work with applicants and the appropriate Consolidated Planning jurisdiction for the required form *HUD-2991 - Certification of Consistency with the Consolidated Plan*, but it is the applicant's responsibility to follow up with respective jurisdictions to ensure those jurisdictions have the project information they need to provide the certification(s) in a timely manner.

Project applicants must ensure that applications (Review Application and HUD application in the E-Snaps system) are complete and the information within the application is consistent throughout the

application. Narratives must be fully responsive to the question being asked, and responses should meet all of the criteria for that question as required by the NOFA and the detailed instructions provided in E-Snaps. Applicants must also ensure that proposed program participants are eligible for the program component type selected, and proposed activities are eligible under 24 CFR part 578. Applicants should also ensure that all required attachments correspond to the attachments as required in E-Snaps, contain accurate and complete information, and are dated between May 1, 2019 and September 30, 2019, as required.

In accordance of CoC review criteria, the CoC strongly encourages HUD-funded projects to have written agreements in place with educational supports and services for children ages 0-5, such as Public Pre-K, Head Start, Child Care (Child Care and Development Fund), and home visiting (including Maternal, Infant and Early Childhood Home and Visiting or MIECHV). To the extent that renewal projects serve households with children and have written agreements as noted, the CoC requests any written agreements to be submitted within the renewal submission packages (electronically).

Appeals

In accordance with *24 CFR part 578.35* and Section X of the NOFA, applicants have the right to appeal if they believe that they were improperly denied the right to participate in the CoC planning process in a reasonable manner; were improperly denied or decreased funding; or were improperly denied a Certification of Consistency from the local government with the Consolidated Plan. The appeal MUST be carried out in the timeframe and process announced by HUD within the NOFA.

Renewal Rapid Rehousing and Permanent Supportive Housing (Including Shelter Plus Care)

The review application for renewal PSH and RRH was released to renewal applicants on July 22, 2019. However, more detail was released once the competition opened, and a full listing of required information that renewal applicants are required to submit follows.

All applicants of renewing PSH and RRH project applications must submit the following no later than August 6, 2019 at 3:00 pm. The following materials must be received for each project in order for an application to be considered complete:

- The 2019 BoS CoC Renewal Project Review Application;
- The Competition Certification and Policy Addendum document for all projects;
- The Competition Coordinated Entry System Policy Addendum for all projects;
- The Notice of Intent - 2019 PSH Change to DedicatedPLUS (where applicable);
- The Notice of Intent 2019 Grant Consolidation (where applicable);
- Written agreements with educational supports and Services for children ages 0-5 (as applicable);
- Written narrative document describing how this project works with local employment agencies and employers to prioritize training and employment opportunities for participants (or how project will do so);
- HUD APR from Sage (applicants will need to pull the data from HMIS and then upload the CSV-APR into Sage using the Test run function in order to create the required report (for 5/1/18-4/30/19);
- HUD Data Quality Report (5/1/18-4/30/19);
- Most recent monitoring (HUD monitoring for Non-S+C projects and DCA monitoring for S+C projects), including corrective action plans and documentation regarding resolution of findings, when applicable; and
- Supportive documents showing timely draw downs (eLOCCS reports).

For renewal projects that were consolidated under the FY 2018 CoC Competition, the consolidated project replaces the individual projects. As such, the review application and all materials submitted for each consolidated project should represent the combined projects. Applicants should be able to run an APR covering the required period of 5/1/18-4/30/19 in HMIS for the combined projects, so that when the CSV-APR is uploaded into Sage, it will produce an APR with the combined data. Applicants who need technical assistance with this should contact Chandra.McGhee@dca.ga.gov or tina.moore@dca.ga.gov.

Beginning in 2018, HUD requested each CoC to assess racial disparities in the provision or outcome of homeless assistance. In order for the CoC to assess each project, the 2019 review application for renewal projects includes a new question assessing racial diversity in housing. Renewal applicants will need to report on racial demographics of the number/percentage of people served (using APR data from 5/1/18-4/30/19) and the number of people exiting to permanent destination (using an Active Client List from HMIS covering the period of 5/1/18-4/30/19). Renewal applicants should **NOT** submit a client listing with personal identifying information within their submission.

Application materials can be emailed to Tina Moore, CoC Program Coordinator at tina.moore@dca.ga.gov.

In addition to the BoS CoC application materials (including all required certifications dated between May 1, 2019 and September 30, 2019), all renewal projects must complete and submit the HUD application in *e-snaps* by 5:00 pm on August 27, 2019.

Late submissions of the supplemental materials to the application package will result in a deduction of points.

New Project Application Information

In line with information presented in the NOFA, the BoS CoC will seek applications for new permanent supportive housing (PSH) projects that will serve 100 percent chronically homeless individuals and families, new PSH projects classified as DedicatedPLUS that will serve individuals, households with children, and unaccompanied youth, new rapid re-housing (RRH) projects that will serve homeless individuals and families, and new Joint TH & PH-RRH Component that will serve unsheltered homeless and youth. Applications may be submitted for the Expansion of an eligible project, and projects may be assigned reallocated funds or bonus funds as applicable (depending on project type), and as funds are available, in the final ranking.

As noted in Section III.C.2.j of the NOFA, for project applicants that are expanding a current CoC Program-funded project and combine it with a current eligible CoC Program renewal project, applicants will be required to submit three project applications to include: the renewal project application that will be expanded; a new project application with just the expansion information; and a renewal project application that incorporates the renewal and new expansion activities and the combined budget line items for the renewal and the new expansion (Section III.C.2.j of NOFA). Applicants that are proposing to expand a project but not combine grants, or if a project applicant intends to expand a project that is currently funded with other sources the applicant will submit a new project application for the expansion portion. For expansion of non-CoC funded projects there is a prohibition against replacing state or local funds for that project.

Eligible applicants for new PSH, RRH, Joint TH and PH-RRH Component, and SSO-CE projects include all agencies with existing CoC NOFA grants within the Balance of State and nonprofits, units of Government, and Housing Authorities that wish to make application for new grants.

All agencies interested in applying for a new PSH, RRH, Joint TH and PH-RRH Component, or SSO-CE project should complete and submit a Proposal Outline (Letter of Intent) to alert the Collaborative Applicant of their intent no later than July 31, 2019. The Proposal Outline form is attached to the notice, and it will also be available at: <https://www.dca.ga.gov/safe-affordable-housing/homeless-special-needs-housing/georgia-balance-state-continuum-care/2019>.

HUD will allow new reallocated projects, DV Bonus projects, and new expansion projects of existing CoC Program-funded projects to request funding limited to 1 year. For projects requesting the regular permanent housing bonus funds, the grant term for new project applications requested should be limited to 1-year. However, as additional funding is available, the review team may allow higher scoring new project to request a term allowed as defined on pages 26-27 of the HUD NOFA, as match requirements can be met. However, the CoC may elect to decrease the term for any new project that is approved for the final priority ranking list to allow additional projects to be included in the request for funding. Additionally, as indicated on page 27 of the NOFA, HUD will allow new projects to request a 1 year of funding with a longer initial grant term of 12 months to 18 months) not to exceed 18 months to that will allow for the additional start-up process (within electronic E-Snaps application).

Submitting a Proposal Outline will signal DCA staff to forward information to organizations (intending to submit a new project application) regarding the New Applicant webinar, HUD training events, webinars, etc., as well as any updated CoC policies, updated scoring criteria, notice of CoC changes, etc. This information will be sent to renewal applicants automatically.

There will be **two webinars for NEW Applicants on Monday, July 29, 2019, at 10:00 A.M. AND Thursday, August 1, 2019, at 1:00 P.M.** to discuss the Review Application document, competition policy, scoring criteria, etc. To receive login details for these webinars, you will need to register, and once registered, you will receive a confirmation email containing information about joining the Webinar. **Please click below to register for the webinar time slot you prefer (the second webinar is a repeat of the first):**

- To register for 2019 Balance of State Continuum of Care New Application Webinar #1 on Monday, July 29, 2019, at 10:00 AM EDT go to: <https://attendee.gotowebinar.com/register/2995474694572471563>
- To register for 2019 Balance of State Continuum of Care New Application Webinar #2 on Thursday, August 1, 2019, at 1:00 PM EDT go to: <https://attendee.gotowebinar.com/register/4422927759960622347>

All agencies submitting an application for a new PSH, new RRH, new Joint TH and PH-RRH component, or SSO-CE project must submit a complete application package to the Department of Community Affairs. A complete application package includes:

- Five (5) copies of the Review Application or SSO-CE proposal (as applicable) for new projects (including match/leveraging documentation and both required Addendum documents (*CoC Competition Certification-Policy Addendum* and *BoS Competition Coordinated Entry System Policy Addendum*) in each of the copies);

- The agency 501(c)(3), if applicable (one copy) (the 501(c)(3) for any sub-recipients must also be attached);
- A current list of Board of Directors (one copy);
- The most recent independent financial audit, or equivalent financial statement (one copy); and
- A current 990 IRS Form: Return of Organization Exempt from Income Tax, if applicable (one copy).

All complete new project packages must be received by the CoC Collaborative Applicant, the Department of Community Affairs, by August 7, 2019 at 5:00 pm. Submissions must be mailed to Tina Moore, CoC Program Coordinator, 60 Executive Park South NE, Atlanta, GA 30329.

It is the responsibility of the agencies to assure that a hard copy of all the application materials are received by Tina Moore, by the above deadline. No late submissions for new projects will be accepted.

In addition to the application packet described above, applicants for new RRH, PSH, Joint TH and PH-RRH Component, and SSO-CE projects must also complete, and submit, the HUD application (including all required certifications and documentation dated between May 1, 2019 and September 30, 2019) in *e-snaps*.

The complete scoring criteria for new PSH, RRH, and Joint TH and PH-RRH Component projects will be posted on the Balance of State Continuum of Care webpage at <https://www.dca.ga.gov/safe-affordable-housing/homeless-special-needs-housing/georgia-balance-state-continuum-care/2019>. Applicants are strongly advised to review the criteria before submitting an application.

The average proposal size for a new RRH project will depend on the area and coverage of the proposed program and funding available. While there is no minimum or maximum award amount, the CoC anticipates the average size of a large regional or metro area application to be approximately \$250,000. Smaller program designs, particularly in southern or rural parts of the State must be a minimum of \$100,000.

The average proposal size for a new PSH project will depend on the area and coverage of the proposed program and funding available. While there is no minimum or maximum award amount, the CoC anticipates the average size of a large regional or metro area application to be approximately \$250,000. Smaller program designs, particularly in southern or rural parts of the State must be a minimum of \$100,000.

The average proposal size for a new Joint TH and PH-RRH Component project will depend on the area and coverage of the proposed program and funding available. While there is no minimum or maximum award amount, the CoC anticipates the average size of a large regional or metro area application to be approximately \$250,000. Smaller program designs, particularly in southern or rural parts of the State must be a minimum of \$100,000. As previously noted, the CoC is not accepting applications for capital costs in this competition.

The average proposal size for a new SSO-CE project is not expected to exceed \$150,000. More information on this type of project, submission requirements, and review criteria is noted below.

Applicants must clearly demonstrate that they have experience and sufficient capacity to serve fragile, chronically homeless, and service resistant clients, and that sufficient services will be provided to clients proposed to be served.

Bonus points will be awarded to new projects that commit, with a concrete plan of action, to having a low-barrier to entry project, as well as to utilize the Housing First model of service delivery.

Threshold Criteria for All New Permanent Supportive Housing (100% Chronic and DedicatedPLUS), New Rapid Re-Housing, and Joint TH and PH-RRH component project applications.

The CoC reserves the right not to review incomplete applications or projects that don't meet eligibility requirements. Applications may receive a threshold denial for any of the following reasons;

- Agency does not meet HUD's eligibility criteria.
- Agency does not demonstrate adequate capacity to carry out grant.
- Application proposes ineligible costs or activities.
- Application proposes to serve ineligible populations.
- Application does not show required match or insufficient commitments for leveraging.
- Proposed project does not have a specific plan to coordinate and integrate with other mainstream health, social, and employment programs to ensure that program participants are assisted to obtain benefits from the mainstream programs for which they may be eligible (e.g., Medicare, Medicaid, SSI, Food Stamps, local Workforce office, early childhood education).
- Compliance or performance issues on current projects.
- Project does not demonstrate adequate impact or cost effectiveness.
- Project does not meet key federal requirements.
- New proposals must be located within Georgia's 152 county Balance of State Continuum of Care jurisdiction. Applications proposing projects in the following jurisdictions are not eligible to be submitted under the BoS CoC application: Atlanta, Fulton County, DeKalb County, Cobb County, Columbus-Muscogee County, Augusta-Richmond County, Athens-Clarke County, Savannah, and Chatham County. To submit an application in one of the listed jurisdictions, you should contact the appropriate CoC jurisdiction for information.
- Agency submits an incomplete application, which includes not submitting the necessary documents listed above, or certifications/documentation as required in the HUD application.
- Agency does not utilize, or commit to utilize, ClientTrack HMIS (or a comparable family violence HMIS alternative) to capture client-level data on all clients in the project.
- Agency does not follow, or commit to follow, the Balance of State CoC's Coordinated Entry System policy and process.
- Project does not demonstrate compliance with the Fair Housing Act and 24 CFR 5.105(A)(2) – Equal Access to HUD.

Additional Threshold Criteria for Joint TH and PH-RRH component projects are as follows:

- Given the large number of sheltered and unsheltered homeless in the BoS CoC, Joint TH and PH-RRH component projects must serve people who meet the homeless definition under paragraphs (1), (2), and (4) of the definition of homelessness in 24 CFR 578.3.
- Joint component projects must
 - Demonstrate that project will be low barrier and prioritize rapid placement and stabilization in permanent housing.
 - Use a Housing First approach with client-driven service models and a focus on helping people move to permanent housing as quickly as possible.
 - Have low-barriers to entry and accommodate people with possessions, partners, pets, or other needs.

- Incorporate client-choice by helping participants find permanent housing based on their unique strengths, needs, preferences, and financial resources. Participants will choose when they are ready to exit the crisis housing portion of the project and move to permanent housing, with providers assisting participants with this move.
- Provide or connect participants to resources that help them improve their safety and well-being and achieve their goals.
- Target and prioritize people experiencing homelessness with higher needs and who are most vulnerable.
- Joint component projects must also:
 - Target people who are living in unsheltered locations or homeless youth in areas in which the PIT demonstrates a need for more housing options for homeless households.
 - Demonstrate that the proposed service area is not covered by any crisis housing **and** either have a street outreach team or be in a location where Coordinated Entry planning is occurring.
 - Demonstrate need of high rates of unsheltered homelessness or unsheltered youth homelessness

Domestic Violence (DV) Bonus Projects

The FY 2019 HUD Appropriations Act provides additional funding for DV Bonus projects for rapid re-housing projects and supportive service projects providing coordinated entry and for eligible activities determined critical in order to assist survivors of domestic violence, dating violence, and stalking. In the FY 2019 CoC Program Competition, the CoC is able to apply for a DV Bonus for PH-RRH projects, Joint TH and PH-RRH component projects, and SSO projects for coordinated entry (SSO-CE). The CoC is only allowed to submit one project application for SSO-CE under the DV Bonus, but there is no limit to the number of PH-RRH and Joint TH and PH-RRH project applications that can be submitted this, which are limited to a 1-year funding request and must demonstrate trauma-informed, victim-centered approaches.

Allowed project types under the FY 2019 HUD NOFA are:

1. Rapid Re-housing (PH-RRH) projects that demonstrate trauma-informed, victim-centered approaches.
2. Joint TH and PH-RRH component projects as defined in Section II.C.2.n that demonstrate trauma-informed, victim-centered approaches.
3. SSO Projects for Coordinated Entry (SSO-CE) (see below for requirements).

For PH-RRH and Joint TH and PH-RRH under the DV Bonus, the Balance of State CoC is allowed to only submit one project application for SSO-CE. The CoC is able to submit any number of PH-RRH and Joint TH and PH-RRH projects provided that each application is for at least \$25,000. For DV Bonus projects submitted, the Balance of State CoC will rank projects that pass eligibility and quality threshold review according to their application score, as funding allows. DV focused housing projects may be submitted under the DV Bonus, CoC bonus, or utilizing reallocated funds and would then be ranked with any other new projects in the funding area designated (.).

An applicant may apply to expand an existing renewal project in accordance with Section III.C.2.j.3 of the NOFA, including one that was previously funded with DV Bonus funding. DV Bonus funding may be used to expand an existing renewal project that is not dedicated to serving survivors of domestic violence, dating violence, sexual assault, or stalking that meet the definition of homeless in paragraph

(4) of 24 CFR 578.3 so long as the DV Bonus funds for expansion are solely for additional units, beds, or services dedicated to persons eligible to be served with DV Bonus funding.

As noted, only one SSO-CE project will be included in the final CoC project ranking submitted to HUD. The CoC will consider proposals submitted by interested agencies who meet organizational threshold and demonstrate ability to:

- Implement policies, procedures, and practices that equip the CoC's coordinated entry to better meet the needs of people experiencing homelessness who are survivors of domestic violence, dating violence, sexual assault, or stalking (e.g., to implement policies and procedures that are trauma-informed, client-centered or to better coordinate referrals between the CoC's coordinated entry and the victim service providers coordinated entry system where they are different;
- Include planning where the centralized or coordinated assessment system will be easily available/reachable for all persons within the CoC's geographic area who are seeking information regarding homelessness assistance. The system must also be accessible for persons with disabilities within the CoC's geographic area;
- Include a strategy for advertising that is designed specifically to reach homeless persons with the highest barriers within the CoC's geographic area;
- Utilizes a standardized assessment process;
- Ensures program participants are directed to appropriate housing and services that fit their needs; and
- Cover the entire 152-county Balance of State CoC jurisdiction.

SSO-CE Applicants interested should submit a proposal to request these funds detailing how listed criteria will be addressed, which includes a budget request itemizing requested funds. The average proposal size is not expected to exceed \$150,000. The grant term is limited to 1-year.

For projects submitted by the CoC to be considered as part of the DV Bonus, following final submission, HUD will award a point value to each project application combining both the CoC Application score and responses to the domestic violence bonus specific questions in the CoC Application using the following 100-point scale:

- (1) For Rapid Re-Housing and joint TH and PH-RRH component projects:
 - (a) *CoC Score*. Up to 25 points in direct proportion to the score received on the CoC Application
 - (b) *Need for the Project*. Up to 25 points based on the extent the CoC quantifies the need for the project in its portfolio, the extent of the need, and how the project will fill that gap.
 - (c) *Quality of the Project Applicant*. Up to 50 points based on previous performance of the applicant in serving survivors of domestic violence, dating violence, or stalking, and their ability to house survivors and meet safety outcomes. Additionally, to be eligible, to receive a PH-RRH or Joint TH and PH-RRH project, the CoC must demonstrate that the project will use trauma-informed, victim-centered approaches.
- (2) For SSO Project for Coordinated Entry:
 - (a) *CoC Score*. Up to 50 points in direct proportion to the score received on the CoC Application.
 - (b) *Need for the Project*. Up to 50 points based on the extent to which CoC demonstrates the need for a coordinated entry system that better meets the needs of survivors of domestic violence, dating violence, or stalking, and how the project will fit this need.

Match and Leveraging

Applications must meet HUD's match requirements and have at least 25% of the amount of the HUD funding request in total match (outside of the amount for leasing), as well as the CoC's requirement to report an additional 125% of the amount of the HUD funding request in total leveraging, to score the maximum amount of points available for match and leveraging for the BoS CoC scoring (150% match and leveraging). Leveraging includes all funds, resources, and/or services that the applicant can secure on behalf of the client being served by the proposed project. While leveraging includes all cash and in-kind matching resources, it is broader in scope, including any other services, supplies, equipment, space, etc. that are provided by sources other than HUD.

Review Application guidelines for New projects state that projects should only report match and leveraging where there are commitment letters on file that are dated May 1, 2019 or later, and documentation should be submitted to HUD as required. New project application packages are required to include match and leveraging documentation for the scoring and ranking process.

E-Snaps Information for All Renewal and New Applications

Applicants should review and follow the steps as outlined herein and in the NOFA to ensure that applications are complete and submitted in a timely basis.

For reference, the Continuum of Care Program Interim Rule was published in the Federal Register on July 31, 2012, and was effective on August 31, 2012. This information can be accessed at: <https://www.hudexchange.info/resource/2033/hearth-coc-program-interim-rule/>.

For information on accessing HUD's *E-Snaps* system to complete and submit a full BoS CoC Project Application, please go to: <https://www.hudexchange.info/programs/e-snaps/>. Note that once the competition begins, there will be a significant time delay if applicants need to register new users on the *E-Snaps* system. All applicants should ensure that they have access to the system immediately.

Federal Disaster Area Notification

Applicants administering projects in counties that have been impacted by a major disaster, as declared under Title IV of the Robert T. Stafford Disaster Relief and Emergency Assistance Act that occurred in the 12 months prior to the application deadline of the HUD NOFA should submit a letter indicating this with the supplemental review packages due on August 6, 2019. This would only include a major disaster that resulted in the Collaborative Applicant, the CoC, or its project(s) inability to continue operations due to flooding, destroyed facilities, lack of power for a long duration, etc. News releases related to Georgia can be found at: <https://www.fema.gov/disasters>. CoCs in impacted areas are required to notify HUD of this prior to the close of this competition.

Other Information

DCA is committed to providing equal access to all of its programs, services and activities regardless of race, color, national origin, religion, sex, familial status, disability or age. Any individual who needs an accommodation because of a disability or documents in accessible electronic formats (e.g. PDF) should contact Tina Moore at 404-327-6870 or email fairhousing@dca.ga.gov. Individuals who are hearing- or speech-impaired should use the Georgia Relay services at 1-800-255-0056 or by dialing 7-1-1 (no charge to use Georgia Relay within the local calling area). More information on Georgia Relay can be found at <https://georgiarelay.org/>.

GA DCA Contacts:

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Michael.Thomas@dca.ga.gov

Phone: (404) 679-0571

Tina Moore

Tina.Moore@dca.ga.gov

Phone: (404) 327-6870

Dave Whisnant

David.Whisnant@dca.ga.gov

Phone: (404) 679-0660

TM/tm

Attached is one (1) document:

- 1) 2019 Balance of State CoC Proposal Outline

Tina Moore

From: Tina Moore
Sent: Monday, July 22, 2019 2:35 PM
To: HAD Office of Homeless & Special Needs
Subject: GA BoS CoC Review Application Release - Renewal Applicants ONLY
Attachments: 2019 BoS CoC Renewal Project Review Application.docx; HUD Final GIW with Updates - GA-501-2019 Renewal Projects.xlsx; 2019 BoS Project Commitment to Housing First-Low Barrier.pdf

Good morning,

Recently DCA, as the Balance of State CoC Collaborative Applicant, met with both the Standards, Rating and Project Selection Committee and the Balance of State CoC Board to discuss the 2019 Continuum of Care Competition for Renewal Applicants. As a result, we are able to release the Review Application (attached document: *2019 BoS CoC Renewal Project Review Application*) to agencies that are eligible to submit a renewal application. At this time, please note that this document is only being released for RENEWAL Permanent Supportive Housing (PSH) and Rapid Re-Housing (RRH) projects.

As most of you know, HUD recently released the 2019 Notice of Funding Availability (NOFA), which includes Federal program policy guidance for the 2019 CoC Competition. Following the Special Meeting of the Balance of State CoC Board on Wednesday, we will be able to release updated program policy and scoring criteria for the Balance of State CoC. However, the Review Applications are being released early for renewing Permanent Supportive Housing (PSH) and Rapid Re-Housing (RRH) applicants in an effort to provide more time given the short turnaround time the NOFA usually allows.

The **deadline for All renewing PSH and RRH applicants to submit their Review Applications** packages to DCA is expected to be **3:00 P.M., on Tuesday, August 6, 2019**. Full details of the timeline and submission requirements will be in the BoS CoC NOFA Competition Policy to be released later this week. Applicants of renewing PSH and RRH project applications will need to submit the following for each renewal project by the deadline as you will find outlined in the BoS CoC NOFA Competition Policy once available:

- The 2019 BoS CoC Renewal Project Review Application;
- The Competition Certification and Policy Addendum document;
- The BoS CoC Competition Coordinated Entry System Policy Addendum document;
- The Notice of Intent - 2019 PSH Change to DedicatedPLUS (where applicable);
- The Notice of Intent 2019 Grant Consolidation (where applicable);
- Written agreements with educational supports and Services for children ages 0-5 (as applicable);
- Written narrative document describing how this project works with local employment agencies and employers to prioritize training and employment opportunities for participants (or how project will do so)
- HUD APR from Sage (applicants will need to pull the data from HMIS and then upload the CSV-APR into Sage using the Test run function in order to create the required report (for 5/1/18-4/30/19);
- HUD Data Quality Report (for 5/1/18-4/30/19);
- Most recent monitoring (HUD monitoring for Non-S+C projects and DCA monitoring for S+C projects), including corrective action plans and documentation regarding resolution of findings, when applicable; and
- Supportive documents showing timely draw downs (eLOCCS reports).

For renewal projects that were consolidated under the FY 2018 CoC Competition, the consolidated project replaces the individual projects. As such, the review application and all materials submitted for each consolidated project should represent the combined projects. Applicants should be able to run an APR covering the required period of 5/1/18-4/30/19 in HMIS for the combined projects, so that when the CSV-APR is uploaded into Sage, it will produce an APR with the combined data. Applicants who need technical assistance with this should contact Chandra.McGhee@dca.ga.gov or

tina.moore@dca.ga.gov. Applicants proposing to combine two or more projects this year must submit applications for each individual project for scoring and ranking.

There will be two **webinars for Renewal Applicants**. **The first one will be held on Friday, July 26, 2019, at 11:00 A.M., AND the second one will be on Tuesday, July 30, 2019, at 1:00 P.M.** to discuss the Review Application document, competition policy, scoring criteria, etc. To receive login details for these webinars, you will need to register at either of the following. **Please click below to register for the webinar time slot you prefer:**

- To register for 2019 Balance of State Continuum of Care Renewal Application **Webinar #1 on Friday, July 26, 2019, at 11:00 AM** EDT go to: <https://attendee.gotowebinar.com/register/8551586225633596683>
- To register for 2019 Balance of State Continuum of Care Renewal Application **Webinar #2 on Tuesday, July 30, 2019, at 1:00 PM** EDT go to: <https://attendee.gotowebinar.com/register/3051415647170358283>

Again, the webinar will be offered on Friday, July 26, at 11:00 am and Tuesday, July 30, at 10:00 am. Please note that the second webinar is a repeat of the first. Agencies may participate in both, but content will be the same. You need to register ahead of time for whichever webinar you want to attend in order to receive login information, and registration is open now. If you have any difficulty registering, please let me know. After registering you will receive a confirmation email containing information about joining the Webinar.

Attached please find the final Grant Inventory Worksheet (GIW) where HUD has made approved updates to information regarding grant amendments (as requested during that process). Please review the form (*HUD Final GIW with Updates – GA-501-2019 Renewal Projects*). The GIW reflects HUD-approved grant amounts by line items and other updates (one project has an updated grant number), and grant applicants must use the GIW information in the applications submitted (to HUD in *e-snaps*). The GIW lists all eligible renewal projects.

Also attached, please find the *2019 BoS Project Commitment to Housing First-Low Barrier Update* document. This document shows Housing First and Low Barrier commitments from previous competitions (for ALL renewal projects), the number of dedicated chronic beds applicants have previously committed to (more information will be in the policy document on this), and the percentage/number of PSH beds prioritized for people who are chronically homeless. As noted in the Balance of State CoC's written standards on the prioritization of beds for people who are chronically homeless, at least 90 percent of the CoC Program-funded permanent supportive housing beds that become available through turnover must be prioritized for chronically homeless individuals and families. However, **ALL** CoC-funded PSH projects currently in renewal have committed non-dedicated beds to be 100% prioritized at turnover.

As a reminder, project applicants are required to register with Dun and Bradstreet to obtain a DATA Universal Numbering System (DUNS) number, if they have not already done so, and complete or renew their registration in the System for Award Management (SAM) per Section V.A.1. of the FY 2017 General Section. For more information on DUNS numbers and SAM registration go to:

https://portal.hud.gov/hudportal/HUD?src=/program_offices/spm/gmomgmt/grantsinfo. HUD will not enter into a grant agreement with an entity that does not have a DUNS Number or an active SAM registration.

Please make sure your organization's staff that will be working on the CoC project application in *e-snaps* has access to *e-snaps*. Project applicants also need to make sure the Applicant Profile in *e-snaps* reflects the correct Primary Contact and Secondary contact. *E-snaps* Resources can be found at: <https://www.hudexchange.info/programs/e-snaps/>. Organizations should have multiple users in *e-snaps* to ensure access during the competition so that staff turnover doesn't result in problems in the ability to submit an application, and HUD encourages project applicants to create a permanent email that does not change with staff turnover.

Once applicants begin working in *e-snaps*, as a part of updating the Applicant Profile, all project applicants must ensure their organization has a Code of Conduct that complies with the requirements of 2 CFR part 200 and is on file with HUD at https://www.hud.gov/program_offices/spm/gmomgmt/grantsinfo/conductgrants. If the organization's Code of

Conduct does not appear on HUD's website, the project must attach its Code of Conduct that includes all required information to its Project Applicant Profile in *e-snaps*.

If you have any questions, please let me know. You can reach me at tina.moore@dca.ga.gov, or you can reach Mike Thomas at Michael.Thomas@dca.ga.gov.

Thank you,
Tina Moore

Tina Moore

Continuum of Care Program Coordinator
Georgia Department of Community Affairs
Direct 404-327-6870
Fax 404-679-0669
tina.moore@dca.ga.gov



From: HUD Exchange Mailing List <news@hudexchange.info>
Sent: Wednesday, July 3, 2019 3:40 PM
To: Tina Moore <tina.moore@dca.ga.gov>
Subject: The FY 2019 CoC Program Competition is Now Open

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The FY 2019 CoC Program Competition is Now Open

The Notice of Funding Availability (NOFA) for the Fiscal Year (FY) 2019 Continuum of Care (CoC) Program Competition has been posted to the [FY 2019 CoC Program Competition: Funding Availability](#) page on the HUD Exchange. Additional resources are available on the [e-snaps](#) page on the HUD Exchange.

The CoC Application, CoC Priority Listing, and Project Applications will be **available the week of July 8, 2019** in [e-snaps](#). Collaborative Applicants and project applicants will be able to access the applications to review, update, and enter information that is required for the application process.

Tina Moore

From: Tina Moore
Sent: Wednesday, July 24, 2019 4:03 PM
To: HAD Office of Homeless & Special Needs
Subject: The FY 2019 CoC Program Competition is Now Open (Balance of State CoC)
Attachments: 2019 Georgia BoS CoC NOFA Competition Policy.pdf; 2019 Balance of State CoC Proposal Outline.docx

Good afternoon –

Georgia's Balance of State (BoS) Continuum of Care (CoC) is issuing the attached guidance for the 2019 Notice of Funding Availability (NOFA) competition. This guidance applies to all agencies that are currently administering Continuum of Care grants as well as for new applications in the BoS CoC. This notice is being announced in accordance with HUD's NOFA for the HUD Continuum of Care programs (Docket No. FR-6300-N-25), <https://files.hudexchange.info/resources/documents/FY-2019-CoC-Program-Competition-NOFA.pdf>.

This information relates to projects that are in Georgia's 152 county Balance of State Continuum of Care jurisdiction. Projects in the following jurisdictions are not eligible to be submitted under the State's BoS CoC application: Atlanta, Fulton County, DeKalb County, Cobb County, Columbus-Muscogee County, Augusta-Richmond County, Athens-Clarke County, and Savannah-Chatham County. To submit an application in one of the listed jurisdictions, you should contact the appropriate CoC jurisdiction for information.

Interested parties should please read the attached notice thoroughly. Please note that there have been significant changes in the process and method by which local CoCs are being scored under Federal priorities in the last few years. All applicants and interested parties are strongly encouraged to read this document (attached), as well as the HUD FY 2019 Continuum of Care NOFA and any supplemental materials posted on the HUD Exchange web site (https://www.hudexchange.info/programs/e-snaps/fy-2019-coc-program-nofa-coc-program-competition/?utm_source=HUD+Exchange+Mailing+List&utm_campaign=abd5353529-FY_2019_CoC_Competition_NOFA_7.3.19&utm_medium=email&utm_term=0_f32b935a5f-abd5353529-18485529#nofa-and-notices) in their entirety to ensure there is complete understanding of the information provided. Applicants must ensure that they note the differences and threshold requirements so that they can consider which type of project to submit a funding request for.

In the 2019 Balance of State CoC Competition, only Permanent Supportive Housing (PSH), Rapid Rehousing (RRH), Joint TH and PH-RRH Component, and dedicated HMIS/coordinated entry projects will be eligible for ranking and renewal. PSH, RRH, and Joint TH-RRH Component projects are eligible program types under the permanent housing bonus. RRH and Joint TH-RRH Component projects are eligible program types under the Domestic Violence (DV) Bonus opportunity. Please note that the Balance of State CoC will also be accepting Supportive Services Only Coordinated Entry (SSO-CE) proposals under the Domestic Violence (DV) bonus opportunity as outlined in the attached policy document.

Complete review criteria, the required review applications for renewal projects (released on 7/22/19) and new projects, the required Certification-Policy Addendum, the required Coordinated Entry Policy Addendum, and other related materials are posted on the Georgia BoS CoC webpage at <https://www.dca.ga.gov/safe-affordable-housing/homeless-special-needs-housing/georgia-balance-state-continuum-care/2019>. Please note that competition documents are now available on this web page, and other documents will be posted on this web page as they are available. Applicants are strongly advised to review the criteria and the 2019 competition policy before submitting an application.

Agencies interested in applying for a new RRH project, a new PSH project, a new Joint TH and PH-RRH Component project, or a new SSO-CE project should complete and submit the attached “2019 BoS CoC Proposal Outline” to alert the Collaborative Applicant of their intent. The Proposal Outline form is attached and also available on the BoS CoC web page listed above. **Proposal Outlines need to be received by Tina Moore, CoC Program Coordinator, at tina.moore@dca.ga.gov, by 3:00 pm on July 31, 2019 (review application packages for NEW projects due on August 7, 2019).** This will alert DCA staff to forward information to organizations intending to submit a new project application including HUD training events, webinars, etc., as well as any updated CoC policies, updated scoring criteria, notice of CoC changes, etc. This information will be sent to renewal applicants automatically. Please note that there is a very short turnaround time, and new applicants should not wait for the webinar to begin.

There will be **two webinars for NEW Applicants on Monday, July 29, 2019, at 10:00 A.M. AND Thursday, August 1, 2019, at 1:00 P.M. to** discuss the Review Application document, competition policy, scoring criteria, etc. To receive login details for these webinars, you will need to register, and once registered, you will receive a confirmation email containing information about joining the Webinar. **Please see the attached policy document for the links to register for the webinar time slot you prefer (the second webinar will be a repeat of the first).**

Applicants that are currently funded that decide to forgo submitting a renewal application, or reduce the amount being requested, should please send something in writing to Tina Moore, CoC Program Coordinator, at tina.moore@dca.ga.gov, as soon as possible, but no later than the review application deadline (for Renewal Applicants) of August 6, 2019, to alert DCA staff. Organizations that will not be submitting a request for renewal funding are also asked to complete the *Notice of Intent – 2019 Non-Renewal of Project* form to submit with the letter.

Should you have questions, please contact Tina Moore (tina.moore@dca.ga.gov), Mike Thomas (Michael.Thomas@dca.ga.gov), or Rick Heermans (Rick.Heermans@dca.ga.gov).

Thank you for your continued dedication to serving people in need, and have a great afternoon!

(Please note: This notice was sent to all members of the Balance of State CoC in addition to all Balance of State interested parties on the mailing list of the Office of Homeless and Special Needs Housing. If you would like your contact information removed from the database, please let me know.)

Thank you,
Tina Moore

Tina Moore

Continuum of Care Program Coordinator
Georgia Department of Community Affairs
Direct 404-327-6870
Fax 404-679-0669
tina.moore@dca.ga.gov



From: HUD Exchange Mailing List <news@hudexchange.info>
Sent: Wednesday, July 3, 2019 3:40 PM
To: Tina Moore <tina.moore@dca.ga.gov>
Subject: The FY 2019 CoC Program Competition is Now Open

The FY 2019 CoC Program Competition is Now Open

The Notice of Funding Availability (NOFA) for the Fiscal Year (FY) 2019 Continuum of Care (CoC) Program Competition has been posted to the [FY 2019 CoC Program Competition: Funding Availability](#) page on the HUD Exchange. Additional resources are available on the [e-snaps](#) page on the HUD Exchange.

The CoC Application, CoC Priority Listing, and Project Applications will be **available the week of July 8, 2019** in [e-snaps](#). Collaborative Applicants and project applicants will be able to access the applications to review, update, and enter information that is required for the application process.

Submission Deadline: Monday, September 30, 2019 at 8:00 PM EDT

Project Applicants

- Returning project applicants can choose to import the FY 2018 renewal project application responses; however, this must be requested during your registration of the Renewal Funding Opportunity in *e-snaps* and is only available if you submitted a renewal project application in last year's FY 2018 CoC Program Competition. Imported responses should be carefully reviewed to ensure accuracy and that the information is a true representation of the project activities.
- First-time renewal projects must complete the entire renewal project application.
- New project applications must be completed in full and in line with the new project application components permitted in this year's competition
- CoC planning and UFA Costs applications will only be reviewed if submitted by the CoC's designated Collaborative Applicant identified in the CoC Applicant Profile in *e-snaps*.
- Dedicated HMIS projects, renewal and new, can only be submitted by the CoC's designated HMIS Lead as identified in the CoC Applicant Profile in *e-snaps*.

Collaborative Applicants

- The CoC Application and CoC Priority Listing with all project applications accepted and ranked or rejected are separate submissions in *e-snaps*. Collaborative Applicants must submit both parts of the CoC Consolidated Application by the application submission deadline for HUD to consider the CoC Consolidated Application to be complete.
- The CoC Competition Report, and [instructions on how to access the report](#), that includes data reported in the [Homelessness Data Exchange](#) (HDX) is available for use by Collaborative Applicants to complete portions of the FY 2019 CoC Application.

What's New for the FY 2019 CoC Program Competition

The list below highlights some important information regarding new concepts CoCs should consider while planning for the FY 2019 CoC Program Competition. This list is not exhaustive and additional details are in the NOFA.

- *Youth Homelessness Demonstration Program (YHDP) Renewals*. Many of the YHDP projects awarded in FY 2016 are due for first-time renewal in the FY 2019 CoC Program Competition. See Section II.B.6 of the NOFA for additional details.
- *Expansion Projects*. The application submission process for renewal projects that want to submit a new expansion project has changed. See Section III.C.2.j of the NOFA for additional details.
- *Domestic Violence (DV) Bonus Projects*. There is another up to \$50 million available for new DV Bonus projects (Section III.B.2.c of the NOFA) and many of the DV Bonus projects awarded in last year's FY 2018 CoC Program Competition are eligible for renewal.
- *CoC Bonus*. The CoC Bonus is calculated differently in FY 2019. As stated in Section III.C.2.c of the NOFA, "...CoC is eligible to apply for up to 5 percent of its Final Pro Rata Need (FPRN), or 25 percent of the CoC's Preliminary Pro Rata Need (PPRN) minus its Annual Renewal Demand (ARD), whichever is greater. To be eligible to receive a bonus project, a CoC must demonstrate that it ranks projects based on how they improve system performance as outlined in Section VII.B.1.a of this NOFA. The available amount per CoC can be found on the CoC Estimated ARD Report on the HUD Exchange.

Additional Guidance

HUD has posted, or will post, additional guidance regarding the FY 2019 CoC Program Competition that includes, but is not limited to:

Available Today:

- FY 2019 CoC Estimated ARD Report
- CoC Program Competition Report (HDX)
- PHA Crosswalk

Available in the coming weeks:

- Frequently Asked Questions (FAQs)
- Detailed Instructions and Navigational Guides
 - CoC Application
 - CoC Priority Listing
 - Project Applications

See the [e-snaps: CoC Program Applications and Grants Management System](#) and the [FY 2019 CoC Program Competition: Funding Availability](#) pages on the HUD Exchange for a complete listing of information and guidance.

Questions

If you have questions pertaining to *e-snaps* technical issues or the FY 2019 CoC Program Competition, submit your questions to the *e-snaps* [Ask A Question \(AAQ\) portal](#). To submit a question to the *e-snaps* AAQ portal, select “*e-snaps*” from the “My question is related to” dropdown list on Step 2 of the question submission process.

If you have questions related to the CoC Program interim rule or a policy related question, submit your questions to the CoC Program [AAQ portal](#). To submit a question to the CoC AAQ portal, select “CoC: Continuum of Care Program” from the “My question is related to” dropdown list on Step 2 of the question submission process.

Listserv Notifications

If you are aware or suspect that the Collaborative Applicant for your CoC is not currently receiving these listserv messages, please forward the following link so the Collaborative Applicant can register to receive listserv messages as this is the only form HUD uses to communicate CoC Program information to the public: <https://www.hudexchange.info/maillinglist/>.



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2019 Competition

Basic Info

July 24, 2019 - The FY2019 Georgia Balance of State CoC Competition is now open. The Georgia Balance of State CoC Board of Directors is seeking applications from eligible renewal and new projects as outlined in the policy and related materials listed below. All prospective 2019 applicants, new and renewal, may review full details of the 2019 application requirements as they are released on this page.

The Georgia Department of Community Affairs, as Collaborative Applicant for the Balance of State CoC, is committed to providing all persons with equal access to its services, programs, activities, education and employment regardless of race, color, national origin, religion, sex, familial status, disability or age. Additional information can be found on DCA's Fair Housing Statement page at [https://dca.ga.gov/fairhousing \(/fairhousing\)](https://dca.ga.gov/fairhousing (/fairhousing)). For a reasonable accommodation or if you need an alternative format or language, please contact Tina Moore at: 404-327-6870 or email fairhousing@dca.ga.gov (<mailto:fairhousing@dca.ga.gov>).

BoS CoC Policy

- [2019 Georgia BoS CoC NOFA Competition Policy - Includes DEADLINES \(/node/5918\)](#)
- [Outline of Overarching Policy Priorities Highlighted in 2019 NOFA \(/node/5919\)](#)
- [2019 BoS Project Commitment to Housing First - Low Barrier \(/node/5920\)](#)

BoS CoC Webinars

- 2019 GA BoS CoC Renewal Applicant Webinar - July 26 and 30 (presentations to be posted)
- 2019 GA BoS CoC NEW Applicant Webinar - July 29 and August 1 (presentations to be posted)

Proposal Outline, Application Documents, and Supplements

- [2019 Balance of State CoC Proposal Outline \(/node/5921\)](#)
- [2019 BoS CoC NEW Project Review Application \(/node/5922\)](#)
- [2019 Balance of State CoC Competition Certification-Policy Addendum \(/node/5923\)](#)
- [2019 Balance of State CoC Coordinated Entry Policy Addendum \(/node/5927\)](#)
- [2019 BoS CoC Notice of Intent 2019 PSH Change to DedicatedPLUS \(Renewals ONLY\) \(/node/5924\)](#)
- [2019 BoS CoC Notice of Intent 2019 Grant Consolidation \(Renewals ONLY\) \(/node/5925\)](#)
- [2019 BoS CoC Notice of Intent 2019 Non-Renewal of Project \(/node/5926\)](#)
- [2019 BoS CoC Renewal Project Review Application \(/node/5928\)](#)

Project Scoring Criteria and Forms

- [2019 Georgia BoS CoC Renewal Performance - CoC Priority Scoring Criteria \(/node/5929\)](#)
- [2019 BoS CoC Renewal Review Team Scoring Form \(/node/5930\)](#)
- [2019 Georgia BoS CoC New Project Scoring Form \(/node/5931\)](#)

Related Links:

[HUD FY 2019 Continuum of Care Program Competition](#)

Documents



Forms

[\(/node/2174/documents/10\)](#)



Publications

[\(/node/2174/documents/11\)](#)



Presentations

[\(/node/2174/documents/2083\)](#)



Awards

[\(/node/2174/documents/2084\)](#)



Applications [\(/node/2174/documents/2091\)](#)

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Financial assistance opportunities for communities

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2019 Competition

Basic Info

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- [2019 BoS CoC Renewal Review Team Scoring Form](#)
- [2019 Georgia BoS CoC New Project Scoring Form](#)

Tina Moore

From: Tina Moore
Sent: Wednesday, July 24, 2019 4:03 PM
To: HAD Office of Homeless & Special Needs
Subject: The FY 2019 CoC Program Competition is Now Open (Balance of State CoC)
Attachments: 2019 Georgia BoS CoC NOFA Competition Policy.pdf; 2019 Balance of State CoC Proposal Outline.docx

Good afternoon –

Georgia's Balance of State (BoS) Continuum of Care (CoC) is issuing the attached guidance for the 2019 Notice of Funding Availability (NOFA) competition. This guidance applies to all agencies that are currently administering Continuum of Care grants as well as for new applications in the BoS CoC. This notice is being announced in accordance with HUD's NOFA for the HUD Continuum of Care programs (Docket No. FR-6300-N-25), <https://files.hudexchange.info/resources/documents/FY-2019-CoC-Program-Competition-NOFA.pdf>.

This information relates to projects that are in Georgia's 152 county Balance of State Continuum of Care jurisdiction. Projects in the following jurisdictions are not eligible to be submitted under the State's BoS CoC application: Atlanta, Fulton County, DeKalb County, Cobb County, Columbus-Muscogee County, Augusta-Richmond County, Athens-Clarke County, and Savannah-Chatham County. To submit an application in one of the listed jurisdictions, you should contact the appropriate CoC jurisdiction for information.

Interested parties should please read the attached notice thoroughly. Please note that there have been significant changes in the process and method by which local CoCs are being scored under Federal priorities in the last few years. All applicants and interested parties are strongly encouraged to read this document (attached), as well as the HUD FY 2019 Continuum of Care NOFA and any supplemental materials posted on the HUD Exchange web site (https://www.hudexchange.info/programs/e-snaps/fy-2019-coc-program-nofa-coc-program-competition/?utm_source=HUD+Exchange+Mailing+List&utm_campaign=abd5353529-FY_2019_CoC_Competition_NOFA_7.3.19&utm_medium=email&utm_term=0_f32b935a5f-abd5353529-18485529#nofa-and-notices) in their entirety to ensure there is complete understanding of the information provided. Applicants must ensure that they note the differences and threshold requirements so that they can consider which type of project to submit a funding request for.

In the 2019 Balance of State CoC Competition, only Permanent Supportive Housing (PSH), Rapid Rehousing (RRH), Joint TH and PH-RRH Component, and dedicated HMIS/coordinated entry projects will be eligible for ranking and renewal. PSH, RRH, and Joint TH-RRH Component projects are eligible program types under the permanent housing bonus. RRH and Joint TH-RRH Component projects are eligible program types under the Domestic Violence (DV) Bonus opportunity. Please note that the Balance of State CoC will also be accepting Supportive Services Only Coordinated Entry (SSO-CE) proposals under the Domestic Violence (DV) bonus opportunity as outlined in the attached policy document.

Complete review criteria, the required review applications for renewal projects (released on 7/22/19) and new projects, the required Certification-Policy Addendum, the required Coordinated Entry Policy Addendum, and other related materials are posted on the Georgia BoS CoC webpage at <https://www.dca.ga.gov/safe-affordable-housing/homeless-special-needs-housing/georgia-balance-state-continuum-care/2019>. Please note that competition documents are now available on this web page, and other documents will be posted on this web page as they are available. Applicants are strongly advised to review the criteria and the 2019 competition policy before submitting an application.

Agencies interested in applying for a new RRH project, a new PSH project, a new Joint TH and PH-RRH Component project, or a new SSO-CE project should complete and submit the attached "2019 BoS CoC Proposal Outline" to alert the Collaborative Applicant of their intent. The Proposal Outline form is attached and also available on the BoS CoC web page listed above. **Proposal Outlines need to be received by Tina Moore, CoC Program Coordinator, at tina.moore@dca.ga.gov, by 3:00 pm on July 31, 2019 (review application packages for NEW projects due on August 7, 2019).** This will alert DCA staff to forward information to organizations intending to submit a new project application including HUD training events, webinars, etc., as well as any updated CoC policies, updated scoring criteria, notice of CoC changes, etc. This information will be sent to renewal applicants automatically. Please note that there is a very short turnaround time, and new applicants should not wait for the webinar to begin.

There will be **two webinars for NEW Applicants on Monday, July 29, 2019, at 10:00 A.M. AND Thursday, August 1, 2019, at 1:00 P.M. to** discuss the Review Application document, competition policy, scoring criteria, etc. To receive login details for these webinars, you will need to register, and once registered, you will receive a confirmation email containing information about joining the Webinar. **Please see the attached policy document for the links to register for the webinar time slot you prefer (the second webinar will be a repeat of the first).**

Applicants that are currently funded that decide to forgo submitting a renewal application, or reduce the amount being requested, should please send something in writing to Tina Moore, CoC Program Coordinator, at tina.moore@dca.ga.gov, as soon as possible, but no later than the review application deadline (for Renewal Applicants) of August 6, 2019, to alert DCA staff. Organizations that will not be submitting a request for renewal funding are also asked to complete the *Notice of Intent – 2019 Non-Renewal of Project* form to submit with the letter.

Should you have questions, please contact Tina Moore (tina.moore@dca.ga.gov), Mike Thomas (Michael.Thomas@dca.ga.gov), or Rick Heermans (Rick.Heermans@dca.ga.gov).

Thank you for your continued dedication to serving people in need, and have a great afternoon!

(Please note: This notice was sent to all members of the Balance of State CoC in addition to all Balance of State interested parties on the mailing list of the Office of Homeless and Special Needs Housing. If you would like your contact information removed from the database, please let me know.)

Thank you,
Tina Moore

Tina Moore

Continuum of Care Program Coordinator
Georgia Department of Community Affairs
Direct 404-327-6870
Fax 404-679-0669
tina.moore@dca.ga.gov



From: HUD Exchange Mailing List <news@hudexchange.info>
Sent: Wednesday, July 3, 2019 3:40 PM
To: Tina Moore <tina.moore@dca.ga.gov>
Subject: The FY 2019 CoC Program Competition is Now Open

The FY 2019 CoC Program Competition is Now Open

The Notice of Funding Availability (NOFA) for the Fiscal Year (FY) 2019 Continuum of Care (CoC) Program Competition has been posted to the [FY 2019 CoC Program Competition: Funding Availability](#) page on the HUD Exchange. Additional resources are available on the [e-snaps](#) page on the HUD Exchange.

The CoC Application, CoC Priority Listing, and Project Applications will be **available the week of July 8, 2019** in [e-snaps](#). Collaborative Applicants and project applicants will be able to access the applications to review, update, and enter information that is required for the application process.

Submission Deadline: Monday, September 30, 2019 at 8:00 PM EDT

Project Applicants

- Returning project applicants can choose to import the FY 2018 renewal project application responses; however, this must be requested during your registration of the Renewal Funding Opportunity in *e-snaps* and is only available if you submitted a renewal project application in last year's FY 2018 CoC Program Competition. Imported responses should be carefully reviewed to ensure accuracy and that the information is a true representation of the project activities.
- First-time renewal projects must complete the entire renewal project application.
- New project applications must be completed in full and in line with the new project application components permitted in this year's competition
- CoC planning and UFA Costs applications will only be reviewed if submitted by the CoC's designated Collaborative Applicant identified in the CoC Applicant Profile in *e-snaps*.
- Dedicated HMIS projects, renewal and new, can only be submitted by the CoC's designated HMIS Lead as identified in the CoC Applicant Profile in *e-snaps*.

Collaborative Applicants

- The CoC Application and CoC Priority Listing with all project applications accepted and ranked or rejected are separate submissions in *e-snaps*. Collaborative Applicants must submit both parts of the CoC Consolidated Application by the application submission deadline for HUD to consider the CoC Consolidated Application to be complete.
- The CoC Competition Report, and [instructions on how to access the report](#), that includes data reported in the [Homelessness Data Exchange](#) (HDX) is available for use by Collaborative Applicants to complete portions of the FY 2019 CoC Application.

What's New for the FY 2019 CoC Program Competition

The list below highlights some important information regarding new concepts CoCs should consider while planning for the FY 2019 CoC Program Competition. This list is not exhaustive and additional details are in the NOFA.

- *Youth Homelessness Demonstration Program (YHDP) Renewals*. Many of the YHDP projects awarded in FY 2016 are due for first-time renewal in the FY 2019 CoC Program Competition. See Section II.B.6 of the NOFA for additional details.
- *Expansion Projects*. The application submission process for renewal projects that want to submit a new expansion project has changed. See Section III.C.2.j of the NOFA for additional details.
- *Domestic Violence (DV) Bonus Projects*. There is another up to \$50 million available for new DV Bonus projects (Section III.B.2.c of the NOFA) and many of the DV Bonus projects awarded in last year's FY 2018 CoC Program Competition are eligible for renewal.
- *CoC Bonus*. The CoC Bonus is calculated differently in FY 2019. As stated in Section III.C.2.c of the NOFA, "...CoC is eligible to apply for up to 5 percent of its Final Pro Rata Need (FPRN), or 25 percent of the CoC's Preliminary Pro Rata Need (PPRN) minus its Annual Renewal Demand (ARD), whichever is greater. To be eligible to receive a bonus project, a CoC must demonstrate that it ranks projects based on how they improve system performance as outlined in Section VII.B.1.a of this NOFA. The available amount per CoC can be found on the CoC Estimated ARD Report on the HUD Exchange.

Additional Guidance

HUD has posted, or will post, additional guidance regarding the FY 2019 CoC Program Competition that includes, but is not limited to:

Available Today:

- FY 2019 CoC Estimated ARD Report
- CoC Program Competition Report (HDX)
- PHA Crosswalk

Available in the coming weeks:

- Frequently Asked Questions (FAQs)
- Detailed Instructions and Navigational Guides
 - CoC Application
 - CoC Priority Listing
 - Project Applications

See the [e-snaps: CoC Program Applications and Grants Management System](#) and the [FY 2019 CoC Program Competition: Funding Availability](#) pages on the HUD Exchange for a complete listing of information and guidance.

Questions

If you have questions pertaining to *e-snaps* technical issues or the FY 2019 CoC Program Competition, submit your questions to the *e-snaps* [Ask A Question \(AAQ\) portal](#). To submit a question to the *e-snaps* AAQ portal, select “*e-snaps*” from the “My question is related to” dropdown list on Step 2 of the question submission process.

If you have questions related to the CoC Program interim rule or a policy related question, submit your questions to the CoC Program [AAQ portal](#). To submit a question to the CoC AAQ portal, select “CoC: Continuum of Care Program” from the “My question is related to” dropdown list on Step 2 of the question submission process.

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Georgia Balance of State Continuum of Care**Georgia Balance of State Continuum of Care Governance Board**
Approved July 24, 2019**2019 Georgia Balance of State Continuum of Care Competition**

The Georgia Balance of State (BoS) Continuum of Care (CoC) is issuing the following guidance for the 2019 Notice of Funding Availability (NOFA) competition. This guidance applies to all renewing Continuum of Care grants for permanent supportive housing, rapid re-housing, Homeless Management Information System (HMIS), and Coordinated Assessment projects as well as for new applications submitted either for rapid re-housing, permanent supportive housing, Joint TH and PH-RRH component, or Domestic Violence bonus projects. This announcement is being provided in accordance with the HUD Notice of Funding Availability (NOFA) for the 2019 Continuum of Care Program Competition (Docket No. FR-6300-N-25) at: <https://www.hudexchange.info/resource/5842/fy-2019-coc-program-nofa/>.

Funding for new projects is only available through the process of reallocation, the CoC bonus, or the Domestic Violence (DV) Bonus. The Balance of State CoC may only create new project(s) through the permanent housing bonus up to 5% of the Final Pro Rata Need (FPRN) amount, which is expected to be around \$997,708 based on the Preliminary Pro Rata Need (PPRN) amount. The Balance of State CoC may only create new project(s) under the DV bonus up to 10% of the PPRN amount, which is expected to be around \$1,995,416 to create DV Bonus projects. Applications for new projects made available through reallocation will only be considered if an active renewal project does not submit an application for renewal funding or if the application review sub-committees determine the need to reallocate from eligible renewal projects due to those projects not meeting threshold, poor performance, and underspending due to significantly operating under capacity. There is no estimated amount to be reallocated at this time.

The Georgia Department of Community Affairs (DCA), designated as the Collaborative Applicant for the Georgia Balance of State Continuum of Care (CoC), is responsible for overseeing and managing the application process for the FY 2019 HUD Continuum of Care Homeless Assistance funding process. HUD requires that the CoC develop a process for submitting one consolidated application for the FY 2019 CoC program. The Collaborative Applicant works with the Standards, Rating, and Project Selection Committee to develop and recommend the process for CoC Board approval. The BoS CoC Board approved this policy on July 24, 2019.

The following document outlines the policy and process for the FY 2019 funding cycle.

Timeline

April 17, 2019 - GIW Change Forms due to HUD.

May 22, 2019 - Review Application approved for renewal Permanent Supportive Housing (PSH) and renewal Rapid Rehousing (RRH) projects (approved by the BoS CoC Standards, Rating, and Project Selection Committee and the Balance of State CoC Board).

April 11, 2019 - Final CoC Review Step for the CoC Registration submitted.

July 3, 2019 – NOFA released by HUD.

July 19, 2019 - Standards, Rating, and Review Committee meeting to approve policy, materials, and recommend process for scoring and ranking held.

July 22, 2019 - Review Applications released to Renewal Applicants.

July 24, 2019 - CoC Board meeting to approve policy, materials, and process recommended by the Standards, Ratings, and Review Committee held.

July 24, 2019 – 2019 Balance of State CoC NOFA Competition Policy, Process, Timeline, Review Applications, Scoring Criteria, Addendum, and other Competition materials released (approved by the BoS CoC Standards, Rating, and Project Selection Committee and the Balance of State CoC Board).

July 26th & 30th, 2019 - Informational Webinar for renewal PSH and RRH applicants held by DCA, and materials from the webinar were distributed to each renewal applicant.

July 31, 2019 – Proposal Outlines for New PSH, RRH, Joint TH & PH-RRH Component, or SSO-CE projects due.

July 29th & August 1st, 2019 - Informational Webinar for New PSH, RRH, Joint TH & PH-RRH Component, & SSO-CE applicants, and materials from the webinar posted.

August 6, 2019 – Review Applications for Renewing PSH and RRH projects and supplemental documents (listed on pages 10-11 of this document) due by 3:00 PM. This includes the Certification Policy Addendum, Coordinated Entry Policy Addendum, supportive documents showing timely drawdowns (LOCCS reports), most recent monitoring, HUD APR from Sage, HUD Data Quality Report from HMIS, Notice of Intent to consolidate grants (as applicable), and the change designation form (for DedicatedPLUS projects as applicable).

August 7, 2019 - Review Applications (including both Addendums) for NEW PSH, RRH, and Joint TH & PH-RRH Component projects, as well as all required copies and supplemental documents (listed on pages 12-13 of this document), due at DCA by 5:00 pm.

August 7, 2019- Proposals for NEW SSO-CE DV Bonus project, due at DCA by 5:00 pm (hard copies).

August 9-21, 2019 – Internal review

August 9-21, 2019 – Review Team Sub-Committee application review of renewal and new projects.

August 27, 2019 – ALL project applications (Renewal PSH, RRH, HMIS, CoC Planning, Coordinated Assessment, and HMIS as well as New PSH, RRH, Joint TH & PH-RRH Component, and HMIS) and updated certifications must be entered into *e-snaps* by 5:00 pm.

August 29, 2019 - Standards, Rating, and Review Committee meeting to approve and recommend ranking of projects held.

September 4, 2019 - CoC Board meeting to approve ranking recommended by the Standards, Ratings, and Review Committee held.

September 10, 2019 - Notification given to applicants of placement in scoring and ranking for all projects (due 9/15/19).

September 17, 2019 - ALL project application corrections (if applicable) should be completed in *e-snaps* by 2:00 pm.

September 26, 2019 – Estimated public posting of CoC Application (due 9/28/19).

September 27, 2019 – Estimated CoC application submission to HUD (due 9/30/19).

Summary of Changes and Policy Priorities for the FY 2019 Georgia Balance of State Continuum of Care Homeless Assistance Funding Cycle

Please note that there have been significant changes in the process and method by which local CoCs are being scored under Federal priorities in recent years. All applicants and interested parties are strongly encouraged to read this document, as well as the HUD FY 2019 Continuum of Care NOFA and any supplemental materials (<https://www.hudexchange.info/programs/e-snaps/fy-2019-coc-program-nofa-coc-program-competition/#nofa-and-notices>) and (<https://www.hudexchange.info/programs/e-snaps/>) in their entirety to ensure there is complete understanding of the information provided. Some of the major changes and policy priorities include:

- Renewing Permanent Supportive Housing (PSH) and Rapid Rehousing (RRH) projects will be eligible for ranking and renewal. In addition, renewing PSH projects will have the opportunity to change the classification of project type to DedicatedPLUS where 100% of the beds will be dedicated to serve individuals, households with children, and unaccompanied youth as defined in Section III.C.2.g of the 2019 HUD NOFA. Additional guidance for DedicatedPLUS projects can be found under the *Special Topics* link at: <https://www.hudexchange.info/programs/e-snaps/>.
- PSH projects that were awarded as DedicatedPLUS in a previous CoC Program Competition are required to include households with children to qualify as a DedicatedPLUS project in the FY 2019 CoC Program Competition.
- In order to be eligible for renewal in FY 2019, projects conditionally awarded new 1-year funds in the FY 2018 CoC Program Competition must have an executed grant agreement by December 31, 2019 and have an operating start date no later than January 1, 2020. All projects that received a new PSH or RRH project under a previous competition are included on the 2019 Grant Inventory Worksheet (GIW) and are expected to have an application submitted to renew each project that received a new award in a previous competition.
- Projects implemented prior to the 2016 competition or transferred prior to 2017 that underspend and/or are significantly operating under capacity may be subject to full or partial reallocation. Reallocation of underperforming projects is contingent on appropriate high-scoring new project applications. If there are not adequate new project applications to include in the final ranking, the

CoC reserves the right to include the lower scoring renewal project. Any project that has less than \$10,000 at the end of the grant, that is not deemed to be underperforming or operating under capacity as defined in this policy, will not be in jeopardy of having the grant amount reduced.

- As in previous years, HUD will continue the Tier 1 and Tier 2 funding process. Tier 1 is equal to 100 percent of the combined Annual Renewal Amounts (ARA) for all projects eligible for renewal for the first time plus 94 percent of the combined ARA for all other projects eligible for renewal. Tier 2 is the difference between Tier 1 and the CoCs ARA plus any amount available for CoC bonus projects (not including amounts available for the DV Bonus). Tier 1 is estimated to be \$17,589,863, the remaining ARA is \$1,059,851, and the CoC bonus amount is \$997,708.
- Projects that were awarded for the first time under the 2018 NOFA cycle as first-time grants, that have not yet been up and running for a full year, will automatically receive median performance scores for like applications for performance in the scoring and ranking process. Those points will then be averaged with that project's original 2018 application score in order to take into account project design and other important factors related to the implementation of that project.
- Fully operational projects providing permanent housing that were transferred in the last year will be held harmless and automatically included in Tier 1.
- Project evaluation of renewal project applications submitted by victim service providers will be completed utilizing data generated from a comparable database where the CoC can review performance on housing stability and other factors to determine the level projects improve safety for the population they serve. Where complete performance data related to the scoring criteria is not provided, the CoC will assign median points for that criteria.
- Through this competition the following types of new project applications will be accepted: (a) PSH for the chronically homeless individuals and families; (b) PSH where 100% of the beds meet the NOFA requirements of a DedicatedPLUS project for individuals, households with children, and unaccompanied youth; (c) RRH for individuals and families; (d) Joint TH and PH-RRH component projects; (e) a SSO-Coordinated Entry project under the DV Bonus, and (f) a SSO-Coordinated Entry project, to be carried out by the Collaborative Applicant, up to \$200,000.
- New project applications requesting funding for new construction or rehabilitation activities will not be accepted.
- BoS CoC bonus points will be available for permanent housing projects (PSH or RRH) that are currently using, or commit to using, the Housing First model when housing program participants (with a concrete plan of action, to utilize the Housing First model of service delivery). To receive any of these bonus points, applicants should demonstrate that the project is low-barrier, prioritizes rapid placement and stabilization in permanent housing and has minimal service participation requirements and no preconditions to entry. Please note, renewal applicants must meet, or improve, the level committed in a project application submitted in a previous competition.
- BoS CoC bonus points will be available to all project applications that are low barrier projects (or commit to being low barrier projects) and allow entry to program participants that includes: low or no income, current or past substance use, criminal records—with the exceptions of restrictions imposed by federal, state or local law or ordinance (e.g., restrictions on serving people who are

listed on sex offender registries), and history of domestic violence. Please note that renewal applicants must meet, or improve, the level committed in a project application submitted in a previous competition.

- Beginning with the 2015 competition, any project application(s) that indicates a Housing First approach and/or commits to operating as a low barrier program and is reviewed, approved, and ranked by the CoC and awarded CoC Program funds is required to operate as a Housing First and/or low barrier project. Projects that indicate they will not continue as such in the required Certification Policy Addendum will not receive the bonus points in the area applicable and may be determined out of compliance and placed in the bottom of Tier 2.
- BoS CoC bonus points will be available for new projects that exclusively dedicate units/beds in order to prioritize Veterans or youth households where the head of household is aged 18-24. Bonus points will be available for new projects proposed by applicant actively serving as a lead agency in a Coordinated Entry implementation and for renewal projects critical to current Implementation communities for Coordinated Entry. Actively serving as a lead agency is defined as managing the local assessment, prioritization, and referral process for Coordinated Entry. Bonus points will be available for PSH renewal projects dedicated to providing housing to people who are homeless with a disability and for renewal projects that increased the number of beds dedicated to serving persons who are chronically homeless. Bonus points will be available for applicants who coordinated the 2019 Homeless Count in January of 2019, thus assisting the CoC identify people experiencing homelessness in their area. And additional bonus points are available for renewal projects that have policies and procedures that support commitment to placement into housing without preconditions (other than mandated exceptions),
- All renewal BoS CoC PSH projects that do not already have 100% of their beds dedicated to people who are chronically homeless will be required to prioritize at least 90% of their non-dedicated beds to people who are chronically homeless*. The BoS CoC is prioritizing homeless individuals and families experiencing chronic homelessness consistent with *Notice CPD 16-011: Prioritizing Persons Experiencing Chronic Homelessness and Other Vulnerable Homeless Persons in Permanent Supportive Housing and Recordkeeping Requirements for Documenting Chronic Homeless Status*. Chronically homeless individuals and families should be given priority for permanent supportive housing beds not currently dedicated to this population as vacancies become available through turnover. Permanent supportive housing renewal projects serving specific disabled subpopulations (e.g., persons with mental illness or persons with substance use disorder) must continue to serve those subpopulations, as required in the current grant agreement. However, chronically homeless individuals and families within the specified subpopulation should be prioritized for entry. The full notice can be found at: <https://www.hudexchange.info/resource/5108/notice-cpd-16-11-prioritizing-persons-experiencing-chronic-homelessness-and-other-vulnerable-homeless-persons-in-psh/>. *Projects that committed to prioritizing 100% of non-dedicated beds to people who are chronically homeless in previous competitions are required to continue at 100%.
- In order maintain alignment to HUD priorities for this funding and to keep homeless people with disabilities who are residing in PSH projects from becoming homeless, with the exception of the HMIS grants, and the Coordinated Assessment grants, which are critical to the operations of the CoC, and will therefore be placed mid-Tier 1, the BoS CoC will rank projects within the following groupings:

- Renewal PSH and RRH projects that are currently housing people who are homeless, without significant capacity, compliance, or performance issues that have been in operation over a year (based on score), operational projects transferred in the last 12-months, HMIS, and Coordinated Assessment projects
 - New RRH and PSH projects awarded in the 2018 competition that have not been operational for a full year, and do not have data for a complete year to report on (based on score)
 - New PSH, RRH, and Joint TH and PH-RRH Component projects that are designated by the CoC to utilize any reallocated funds, if available (based on score)
 - Renewal PSH and RRH projects determined to be significantly underperforming (based on the degree to which they do NOT improve system performance in the areas of serving eligible participants less than 75%, have low rates of housing stability, or a high rate of participants returning to homelessness), operating significantly out of compliance, or operating significantly under capacity (projects that are both utilizing 50% or less of the units and returning a significant amount of funds with the exception of projects transferred in the last year).
 - New PH Bonus PSH, RRH, and Joint TH and PH-RRH Component projects (based on score)
 - New DV Bonus RRH and Joint TH and PH-RRH projects (based on score)
 - New DV Bonus SSO-CE project (1 based on score)
- Projects implemented prior to the 2017 competition that underspend and/or are significantly operating under capacity may be subject to full or partial reallocation. Reallocations, if necessary, will be made based on the guidance in the 2019 NOFA. The two lowest scoring renewal RRH and PSH projects determined to be significantly underperforming, operating under capacity, or found to be operating significantly out of compliance may be subject to replacement by new RRH, PSH, or Joint TH & PH-RRH Component projects, provided the applications pass the threshold review and score highly enough. Project level performance will be further assessed to determine impact on CoC System Performance Measures as part of decisions to reallocate. Reallocation of underperforming projects is contingent on appropriate high-scoring new project applications. If there are not adequate new project applications to include in the final ranking, the CoC reserves the right to include the lower scoring renewal project(s) at the bottom of Tier 2.
 - HUD will score new and renewal projects ranked in Tier 2 using a 100-point scale (please see full details on page 10 of the NOFA):
 - CoC Score – up to 50 points will be in direct proportion to the score received on the CoC Application;
 - CoC Project Ranking – up to 40 points will be based on the CoC’s ranking of the project application(s);
 - Low Barriers to Entry – up to 10 points will be based on how project application commits that it is low barrier and prioritizes rapid placement and stabilization in permanent housing.
 - As noted above, HUD is also allowing for CoCs to apply for permanent housing bonus funding. More than one project can be submitted for the bonus funding. HUD guidance shows that for CoCs to receive grants for new projects, other than through reallocation, CoCs must competitively rank projects based on how they improve system performance as outlined in Section VII.B.1.a of the NOFA.

HUD is allowing for CoCs to apply for Domestic Violence (DV) Bonus funding again this year. The CoC is only allowed to submit one project application for the SSO-CE project type, but new this year the CoC will be able to submit multiple applications for PH-RRH and Joint TH and PH-RRH housing project

types. For the SSO-CE project type, the CoC will submit the highest ranked project that passes eligibility and quality threshold review. For the highest ranked housing projects that pass eligibility and quality threshold review, the CoC will submit as funding availability allows. Any additional DV focused housing projects submitted under the DV Bonus would then be ranked with any regular permanent housing CoC bonus projects (see Section III.C.2.c of the NOFA).

- Compliance with Violence Against Women Act (VAWA) Rule. On November 16, 2016, HUD published its VAWA final rule (81 FR 80798), which provides various protections to victims of domestic violence, dating violence, sexual assault, and stalking under the CoC Program and other HUD programs. The grants to be awarded under this NOFA must comply with the VAWA rule as provided in 24 CFR 578.99(j). To enable full compliance with this rule, the CoC established an emergency transfer plan under 24 CFR 578.7(d) and made related updates to the written standards for administering CoC program assistance under 24 CFR 578.7(a)(9)(ii), (iii) and (v) on 6/20/17. All CoC-funded projects must follow the *Georgia Balance of State CoC Violence Against Women Act (VAWA) Policies and Procedures* established on 6/20/17 (located at: <https://www.dca.ga.gov/housing/homeless-special-needs-housing/georgia-balance-state-continuum-care/policies>) and be fully compliant. First-time renewal projects should be fully compliant by the time the local CPD Field Office issues the FY 2018 grant agreement for a project in the CoC's geographic area.
- The Collaborative Applicant will submit an application for planning funds as allowed by HUD. CoC Planning applications are not required to be ranked, and the funds are not part of the pro rata amounts available for projects.
- The CoC will not reallocate any funding to Transition Projects. While the FY 2019 HUD NOFA is allowing Transition Grants as established in the FY 2017 Appropriations Act (see Section II.C.2.u. of the HUD NOFA for definition), there are no projects where this is applicable. Requirements include no more than 50% of the grant may be used for costs of eligible activities of the program component originally funded in order to transition, and it is designed for eligible renewal projects being eliminated through reallocation from one component to another over a 1-year period.
- Applicants that will not be submitting and application for the renewal of a project currently funded through the CoC is requested to submit a letter with a completed *GA BoS CoC Notice of Intent – Non-Renewal of Project* form to Tina Moore at tina.moore@dca.ga.gov as soon as possible.

General Information

In addition to the information presented in this document, it is expected that all applicants read the HUD FY 2019 Continuum of Care NOFA, related scoring criteria, and any supplemental materials (<https://www.hudexchange.info/programs/e-snaps/fy-2019-coc-program-nofa-coc-program-competition/#nofa-and-notices>) in their entirety to ensure there is complete understanding of the information provided.

All agencies submitting an application, whether for a new project or a renewal project, must submit a complete application packet, as described below, in order to be considered for scoring.

It is the responsibility of the agencies to ensure that all the application materials, whether emailed or mailed, are received by DCA, by the above deadlines. Applications are required to be scored and ranked

by the CoC in order to be included in the CoC's project listing submitted to HUD, and an applicant's failure to meet deadlines may result in the denial of an applicant's request for funds.

In FY 2019, eligible renewal project applications will continue to have the ability to consolidate two or more eligible renewal projects (but no more than four projects) into one project application during the application process as described in Section II.B.5 of the HUD NOFA. To be eligible for consolidation, projects must have the same recipient and be for the same component. Applicants that are eligible must submit separate renewal projects for each of the grants that are proposed to be consolidated (to the CoC for scoring and ranking and in *e-snaps*), and an application for the new consolidated grant with the combined budget and information of all grants proposed for consolidation (to HUD in *e-snaps*). Project applications for the grants that are proposed to be consolidated will be ranked (individually), and if all those grants are selected, HUD will award the single consolidated grant. If one of the grants proposed to be consolidated is found to be ineligible for consolidation or is not selected, HUD will award all grants that are eligible for renewal and selected as separate grants. See Section V.B.3.a.(6) of the FY 2019 NOFA for additional requirements.

Applicants requesting renewal of grants for rental assistance are permitted to request a per-unit amount less than the Fair Market Rent (FMR), if the actual rent per unit under lease is less than the FMR. If a per-unit amount reduction is requested, applicants must provide copies of the leases to establish the actual rents.

All renewal project applications must pass a threshold review and will then be scored according to specific criteria. The criteria will consist of current data in the Homeless Management Information System (HMIS) including system performance measures, participation in the CoC's Coordinated Entry System, project performance, cost effectiveness, project commitment to serving the most vulnerable participants with severe needs and vulnerability, the most recent HUD or DCA monitoring visit, and the scoring of the review application. This will be scored by an independent review panel that will then consolidate the scores and rank the projects. The independent review panel will submit their results to the Collaborative Applicant who will publish the results with the BoS CoC Board's approval.

All new project applications must pass an organizational threshold review and will then be scored according to specific criteria.

New project applications that score high enough will be eligible to be included in the prioritization tiering presented to HUD. Please note, however, eligibility does not guarantee funding. The BoS CoC Board will make the final determination of which projects will be ranked and presented to HUD for funding consideration within the limited funding available.

In addition to the application packet, all renewing and new projects must also complete the HUD application in *e-snaps*. Completing the application in *e-snaps* does not guarantee that the project will be put forth in the HUD application, nor does it guarantee that the project will be funded. Please note that within *e-snaps* previously submitted renewal applications may be able to import data into the FY 2019 renewal project application.

The BoS CoC is required by CoC regulations to operate a HMIS, establish a "centralized or coordinated assessment system," and carry out planning activities in accordance with the Interim regulations. The new or renewal projects for centralized or coordinated assessment and HMIS will therefore be prioritized in the top tier for the ranking.

DCA, as the Collaborative Applicant, will post any additional details of the competition and HUD resources as they become available on the Continuum of Care webpage. It is the applicant's responsibility to ensure that they check the both the BoS CoC (<https://www.dca.ga.gov/safe-affordable-housing/homeless-special-needs-housing/georgia-balance-state-continuum-care/2019>) and the HUD CoC (<https://www.hudexchange.info/programs/e-snaps/fy-2019-coc-program-nofa-coc-program-competition/#nofa-and-notices>) websites regularly for the latest updates. Please note that all of HUD's competition and e-snaps materials, notices, and training guides can be accessed on the HUD page.

Project applicants must agree to enter client data into Georgia's BoS Homeless Management Information System (ClientTrack), participate in the CoC's Coordinated Entry System, and participate in the homeless counts in Georgia's BoS jurisdiction. However, in accordance with Section 407 of the McKinney Vento Homeless Assistance Act, any victim service provider that is a recipient or subrecipient must not disclose, for purposes of HMIS, any personally identifying information about a client. Victim service providers must use a comparable database that meets the needs of the local HMIS.

The Georgia Department of Community Affairs, as the Collaborative Applicant, believes in a commitment to end homelessness throughout the State of Georgia. To this end, DCA encourages all grantees to ensure that no household is turned away because they have previously resided in a differing Continuum. However, as these projects are funded to address homelessness in the Balance of State Continuum of Care, each project should demonstrate how they are targeting, providing outreach, and participating in local coordinated entry implementation areas (as applicable) in order to reduce homelessness in the Balance of State CoC.

Project applicants are required to register with Dun and Bradstreet to obtain a DATA Universal Numbering System (DUNS) number, if they have not already done so, and complete or renew their registration in the System for Award Management (SAM) per Section V.A. of the FY 2019 HUD NOFA. For more information on DUNS numbers and SAM registration go to: https://portal.hud.gov/hudportal/HUD?src=/program_offices/spm/gmomgmt/grantsinfo. HUD will not enter into a grant agreement with an entity that does not have a DUNS Number or an active SAM registration.

All project applicants must ensure their organization has a Code of Conduct that complies with the requirements of 2 CFR part 200 and is on file with HUD at: https://www.hud.gov/program_offices/spm/gmomgmt/grantsinfo/conductgrants. If the organization's Code of Conduct does not appear on HUD's website, the project must attach its Code of Conduct that includes all required information to its Project Applicant Profile in *e-snaps*.

All project applicants must have a Certification of Consistency from the jurisdiction in which each of the proposed project(s) will be located. This assures the application for funding is consistent with the jurisdiction's HUD-approved consolidated plan as described in the NOFA. DCA staff will work with applicants and the appropriate Consolidated Planning jurisdiction for the required form *HUD-2991 - Certification of Consistency with the Consolidated Plan*, but it is the applicant's responsibility to follow up with respective jurisdictions to ensure those jurisdictions have the project information they need to provide the certification(s) in a timely manner.

Project applicants must ensure that applications (Review Application and HUD application in the E-Snaps system) are complete and the information within the application is consistent throughout the

application. Narratives must be fully responsive to the question being asked, and responses should meet all of the criteria for that question as required by the NOFA and the detailed instructions provided in E-Snaps. Applicants must also ensure that proposed program participants are eligible for the program component type selected, and proposed activities are eligible under 24 CFR part 578. Applicants should also ensure that all required attachments correspond to the attachments as required in E-Snaps, contain accurate and complete information, and are dated between May 1, 2019 and September 30, 2019, as required.

In accordance of CoC review criteria, the CoC strongly encourages HUD-funded projects to have written agreements in place with educational supports and services for children ages 0-5, such as Public Pre-K, Head Start, Child Care (Child Care and Development Fund), and home visiting (including Maternal, Infant and Early Childhood Home and Visiting or MIECHV). To the extent that renewal projects serve households with children and have written agreements as noted, the CoC requests any written agreements to be submitted within the renewal submission packages (electronically).

Appeals

In accordance with *24 CFR part 578.35* and Section X of the NOFA, applicants have the right to appeal if they believe that they were improperly denied the right to participate in the CoC planning process in a reasonable manner; were improperly denied or decreased funding; or were improperly denied a Certification of Consistency from the local government with the Consolidated Plan. The appeal MUST be carried out in the timeframe and process announced by HUD within the NOFA.

Renewal Rapid Rehousing and Permanent Supportive Housing (Including Shelter Plus Care)

The review application for renewal PSH and RRH was released to renewal applicants on July 22, 2019. However, more detail was released once the competition opened, and a full listing of required information that renewal applicants are required to submit follows.

All applicants of renewing PSH and RRH project applications must submit the following no later than August 6, 2019 at 3:00 pm. The following materials must be received for each project in order for an application to be considered complete:

- The 2019 BoS CoC Renewal Project Review Application;
- The Competition Certification and Policy Addendum document for all projects;
- The Competition Coordinated Entry System Policy Addendum for all projects;
- The Notice of Intent - 2019 PSH Change to DedicatedPLUS (where applicable);
- The Notice of Intent 2019 Grant Consolidation (where applicable);
- Written agreements with educational supports and Services for children ages 0-5 (as applicable);
- Written narrative document describing how this project works with local employment agencies and employers to prioritize training and employment opportunities for participants (or how project will do so);
- HUD APR from Sage (applicants will need to pull the data from HMIS and then upload the CSV-APR into Sage using the Test run function in order to create the required report (for 5/1/18-4/30/19);
- HUD Data Quality Report (5/1/18-4/30/19);
- Most recent monitoring (HUD monitoring for Non-S+C projects and DCA monitoring for S+C projects), including corrective action plans and documentation regarding resolution of findings, when applicable; and
- Supportive documents showing timely draw downs (eLOCCS reports).

For renewal projects that were consolidated under the FY 2018 CoC Competition, the consolidated project replaces the individual projects. As such, the review application and all materials submitted for each consolidated project should represent the combined projects. Applicants should be able to run an APR covering the required period of 5/1/18-4/30/19 in HMIS for the combined projects, so that when the CSV-APR is uploaded into Sage, it will produce an APR with the combined data. Applicants who need technical assistance with this should contact Chandra.McGhee@dca.ga.gov or tina.moore@dca.ga.gov.

Beginning in 2018, HUD requested each CoC to assess racial disparities in the provision or outcome of homeless assistance. In order for the CoC to assess each project, the 2019 review application for renewal projects includes a new question assessing racial diversity in housing. Renewal applicants will need to report on racial demographics of the number/percentage of people served (using APR data from 5/1/18-4/30/19) and the number of people exiting to permanent destination (using an Active Client List from HMIS covering the period of 5/1/18-4/30/19). Renewal applicants should **NOT** submit a client listing with personal identifying information within their submission.

Application materials can be emailed to Tina Moore, CoC Program Coordinator at tina.moore@dca.ga.gov.

In addition to the BoS CoC application materials (including all required certifications dated between May 1, 2019 and September 30, 2019), all renewal projects must complete and submit the HUD application in *e-snaps* by 5:00 pm on August 27, 2019.

Late submissions of the supplemental materials to the application package will result in a deduction of points.

New Project Application Information

In line with information presented in the NOFA, the BoS CoC will seek applications for new permanent supportive housing (PSH) projects that will serve 100 percent chronically homeless individuals and families, new PSH projects classified as DedicatedPLUS that will serve individuals, households with children, and unaccompanied youth, new rapid re-housing (RRH) projects that will serve homeless individuals and families, and new Joint TH & PH-RRH Component that will serve unsheltered homeless and youth. Applications may be submitted for the Expansion of an eligible project, and projects may be assigned reallocated funds or bonus funds as applicable (depending on project type), and as funds are available, in the final ranking.

As noted in Section III.C.2.j of the NOFA, for project applicants that are expanding a current CoC Program-funded project and combine it with a current eligible CoC Program renewal project, applicants will be required to submit three project applications to include: the renewal project application that will be expanded; a new project application with just the expansion information; and a renewal project application that incorporates the renewal and new expansion activities and the combined budget line items for the renewal and the new expansion (Section III.C.2.j of NOFA). Applicants that are proposing to expand a project but not combine grants, or if a project applicant intends to expand a project that is currently funded with other sources the applicant will submit a new project application for the expansion portion. For expansion of non-CoC funded projects there is a prohibition against replacing state or local funds for that project.

Eligible applicants for new PSH, RRH, Joint TH and PH-RRH Component, and SSO-CE projects include all agencies with existing CoC NOFA grants within the Balance of State and nonprofits, units of Government, and Housing Authorities that wish to make application for new grants.

All agencies interested in applying for a new PSH, RRH, Joint TH and PH-RRH Component, or SSO-CE project should complete and submit a Proposal Outline (Letter of Intent) to alert the Collaborative Applicant of their intent no later than July 31, 2019. The Proposal Outline form is attached to the notice, and it will also be available at: <https://www.dca.ga.gov/safe-affordable-housing/homeless-special-needs-housing/georgia-balance-state-continuum-care/2019>.

HUD will allow new reallocated projects, DV Bonus projects, and new expansion projects of existing CoC Program-funded projects to request funding limited to 1 year. For projects requesting the regular permanent housing bonus funds, the grant term for new project applications requested should be limited to 1-year. However, as additional funding is available, the review team may allow higher scoring new project to request a term allowed as defined on pages 26-27 of the HUD NOFA, as match requirements can be met. However, the CoC may elect to decrease the term for any new project that is approved for the final priority ranking list to allow additional projects to be included in the request for funding. Additionally, as indicated on page 27 of the NOFA, HUD will allow new projects to request a 1 year of funding with a longer initial grant term of 12 months to 18 months) not to exceed 18 months to that will allow for the additional start-up process (within electronic E-Snaps application).

Submitting a Proposal Outline will signal DCA staff to forward information to organizations (intending to submit a new project application) regarding the New Applicant webinar, HUD training events, webinars, etc., as well as any updated CoC policies, updated scoring criteria, notice of CoC changes, etc. This information will be sent to renewal applicants automatically.

There will be **two webinars for NEW Applicants on Monday, July 29, 2019, at 10:00 A.M. AND Thursday, August 1, 2019, at 1:00 P.M.** to discuss the Review Application document, competition policy, scoring criteria, etc. To receive login details for these webinars, you will need to register, and once registered, you will receive a confirmation email containing information about joining the Webinar. **Please click below to register for the webinar time slot you prefer (the second webinar is a repeat of the first):**

- To register for 2019 Balance of State Continuum of Care New Application Webinar #1 on Monday, July 29, 2019, at 10:00 AM EDT go to: <https://attendee.gotowebinar.com/register/2995474694572471563>
- To register for 2019 Balance of State Continuum of Care New Application Webinar #2 on Thursday, August 1, 2019, at 1:00 PM EDT go to: <https://attendee.gotowebinar.com/register/4422927759960622347>

All agencies submitting an application for a new PSH, new RRH, new Joint TH and PH-RRH component, or SSO-CE project must submit a complete application package to the Department of Community Affairs. A complete application package includes:

- Five (5) copies of the Review Application or SSO-CE proposal (as applicable) for new projects (including match/leveraging documentation and both required Addendum documents (*CoC Competition Certification-Policy Addendum* and *BoS Competition Coordinated Entry System Policy Addendum*) in each of the copies);

- The agency 501(c)(3), if applicable (one copy) (the 501(c)(3) for any sub-recipients must also be attached);
- A current list of Board of Directors (one copy);
- The most recent independent financial audit, or equivalent financial statement (one copy); and
- A current 990 IRS Form: Return of Organization Exempt from Income Tax, if applicable (one copy).

All complete new project packages must be received by the CoC Collaborative Applicant, the Department of Community Affairs, by August 7, 2019 at 5:00 pm. Submissions must be mailed to Tina Moore, CoC Program Coordinator, 60 Executive Park South NE, Atlanta, GA 30329.

It is the responsibility of the agencies to assure that a hard copy of all the application materials are received by Tina Moore, by the above deadline. No late submissions for new projects will be accepted.

In addition to the application packet described above, applicants for new RRH, PSH, Joint TH and PH-RRH Component, and SSO-CE projects must also complete, and submit, the HUD application (including all required certifications and documentation dated between May 1, 2019 and September 30, 2019) in *e-snaps*.

The complete scoring criteria for new PSH, RRH, and Joint TH and PH-RRH Component projects will be posted on the Balance of State Continuum of Care webpage at <https://www.dca.ga.gov/safe-affordable-housing/homeless-special-needs-housing/georgia-balance-state-continuum-care/2019>. Applicants are strongly advised to review the criteria before submitting an application.

The average proposal size for a new RRH project will depend on the area and coverage of the proposed program and funding available. While there is no minimum or maximum award amount, the CoC anticipates the average size of a large regional or metro area application to be approximately \$250,000. Smaller program designs, particularly in southern or rural parts of the State must be a minimum of \$100,000.

The average proposal size for a new PSH project will depend on the area and coverage of the proposed program and funding available. While there is no minimum or maximum award amount, the CoC anticipates the average size of a large regional or metro area application to be approximately \$250,000. Smaller program designs, particularly in southern or rural parts of the State must be a minimum of \$100,000.

The average proposal size for a new Joint TH and PH-RRH Component project will depend on the area and coverage of the proposed program and funding available. While there is no minimum or maximum award amount, the CoC anticipates the average size of a large regional or metro area application to be approximately \$250,000. Smaller program designs, particularly in southern or rural parts of the State must be a minimum of \$100,000. As previously noted, the CoC is not accepting applications for capital costs in this competition.

The average proposal size for a new SSO-CE project is not expected to exceed \$150,000. More information on this type of project, submission requirements, and review criteria is noted below.

Applicants must clearly demonstrate that they have experience and sufficient capacity to serve fragile, chronically homeless, and service resistant clients, and that sufficient services will be provided to clients proposed to be served.

Bonus points will be awarded to new projects that commit, with a concrete plan of action, to having a low-barrier to entry project, as well as to utilize the Housing First model of service delivery.

Threshold Criteria for All New Permanent Supportive Housing (100% Chronic and DedicatedPLUS), New Rapid Re-Housing, and Joint TH and PH-RRH component project applications.

The CoC reserves the right not to review incomplete applications or projects that don't meet eligibility requirements. Applications may receive a threshold denial for any of the following reasons;

- Agency does not meet HUD's eligibility criteria.
- Agency does not demonstrate adequate capacity to carry out grant.
- Application proposes ineligible costs or activities.
- Application proposes to serve ineligible populations.
- Application does not show required match or insufficient commitments for leveraging.
- Proposed project does not have a specific plan to coordinate and integrate with other mainstream health, social, and employment programs to ensure that program participants are assisted to obtain benefits from the mainstream programs for which they may be eligible (e.g., Medicare, Medicaid, SSI, Food Stamps, local Workforce office, early childhood education).
- Compliance or performance issues on current projects.
- Project does not demonstrate adequate impact or cost effectiveness.
- Project does not meet key federal requirements.
- New proposals must be located within Georgia's 152 county Balance of State Continuum of Care jurisdiction. Applications proposing projects in the following jurisdictions are not eligible to be submitted under the BoS CoC application: Atlanta, Fulton County, DeKalb County, Cobb County, Columbus-Muscogee County, Augusta-Richmond County, Athens-Clarke County, Savannah, and Chatham County. To submit an application in one of the listed jurisdictions, you should contact the appropriate CoC jurisdiction for information.
- Agency submits an incomplete application, which includes not submitting the necessary documents listed above, or certifications/documentation as required in the HUD application.
- Agency does not utilize, or commit to utilize, ClientTrack HMIS (or a comparable family violence HMIS alternative) to capture client-level data on all clients in the project.
- Agency does not follow, or commit to follow, the Balance of State CoC's Coordinated Entry System policy and process.
- Project does not demonstrate compliance with the Fair Housing Act and 24 CFR 5.105(A)(2) – Equal Access to HUD.

Additional Threshold Criteria for Joint TH and PH-RRH component projects are as follows:

- Given the large number of sheltered and unsheltered homeless in the BoS CoC, Joint TH and PH-RRH component projects must serve people who meet the homeless definition under paragraphs (1), (2), and (4) of the definition of homelessness in 24 CFR 578.3.
- Joint component projects must
 - Demonstrate that project will be low barrier and prioritize rapid placement and stabilization in permanent housing.
 - Use a Housing First approach with client-driven service models and a focus on helping people move to permanent housing as quickly as possible.
 - Have low-barriers to entry and accommodate people with possessions, partners, pets, or other needs.

- Incorporate client-choice by helping participants find permanent housing based on their unique strengths, needs, preferences, and financial resources. Participants will choose when they are ready to exit the crisis housing portion of the project and move to permanent housing, with providers assisting participants with this move.
- Provide or connect participants to resources that help them improve their safety and well-being and achieve their goals.
- Target and prioritize people experiencing homelessness with higher needs and who are most vulnerable.
- Joint component projects must also:
 - Target people who are living in unsheltered locations or homeless youth in areas in which the PIT demonstrates a need for more housing options for homeless households.
 - Demonstrate that the proposed service area is not covered by any crisis housing **and** either have a street outreach team or be in a location where Coordinated Entry planning is occurring.
 - Demonstrate need of high rates of unsheltered homelessness or unsheltered youth homelessness

Domestic Violence (DV) Bonus Projects

The FY 2019 HUD Appropriations Act provides additional funding for DV Bonus projects for rapid re-housing projects and supportive service projects providing coordinated entry and for eligible activities determined critical in order to assist survivors of domestic violence, dating violence, and stalking. In the FY 2019 CoC Program Competition, the CoC is able to apply for a DV Bonus for PH-RRH projects, Joint TH and PH-RRH component projects, and SSO projects for coordinated entry (SSO-CE). The CoC is only allowed to submit one project application for SSO-CE under the DV Bonus, but there is no limit to the number of PH-RRH and Joint TH and PH-RRH project applications that can be submitted this, which are limited to a 1-year funding request and must demonstrate trauma-informed, victim-centered approaches.

Allowed project types under the FY 2019 HUD NOFA are:

1. Rapid Re-housing (PH-RRH) projects that demonstrate trauma-informed, victim-centered approaches.
2. Joint TH and PH-RRH component projects as defined in Section II.C.2.n that demonstrate trauma-informed, victim-centered approaches.
3. SSO Projects for Coordinated Entry (SSO-CE) (see below for requirements).

For PH-RRH and Joint TH and PH-RRH under the DV Bonus, the Balance of State CoC is allowed to only submit one project application for SSO-CE. The CoC is able to submit any number of PH-RRH and Joint TH and PH-RRH projects provided that each application is for at least \$25,000. For DV Bonus projects submitted, the Balance of State CoC will rank projects that pass eligibility and quality threshold review according to their application score, as funding allows. DV focused housing projects may be submitted under the DV Bonus, CoC bonus, or utilizing reallocated funds and would then be ranked with any other new projects in the funding area designated (.).

An applicant may apply to expand an existing renewal project in accordance with Section III.C.2.j.3 of the NOFA, including one that was previously funded with DV Bonus funding. DV Bonus funding may be used to expand an existing renewal project that is not dedicated to serving survivors of domestic violence, dating violence, sexual assault, or stalking that meet the definition of homeless in paragraph

(4) of 24 CFR 578.3 so long as the DV Bonus funds for expansion are solely for additional units, beds, or services dedicated to persons eligible to be served with DV Bonus funding.

As noted, only one SSO-CE project will be included in the final CoC project ranking submitted to HUD. The CoC will consider proposals submitted by interested agencies who meet organizational threshold and demonstrate ability to:

- Implement policies, procedures, and practices that equip the CoC's coordinated entry to better meet the needs of people experiencing homelessness who are survivors of domestic violence, dating violence, sexual assault, or stalking (e.g., to implement policies and procedures that are trauma-informed, client-centered or to better coordinate referrals between the CoC's coordinated entry and the victim service providers coordinated entry system where they are different;
- Include planning where the centralized or coordinated assessment system will be easily available/reachable for all persons within the CoC's geographic area who are seeking information regarding homelessness assistance. The system must also be accessible for persons with disabilities within the CoC's geographic area;
- Include a strategy for advertising that is designed specifically to reach homeless persons with the highest barriers within the CoC's geographic area;
- Utilizes a standardized assessment process;
- Ensures program participants are directed to appropriate housing and services that fit their needs; and
- Cover the entire 152-county Balance of State CoC jurisdiction.

SSO-CE Applicants interested should submit a proposal to request these funds detailing how listed criteria will be addressed, which includes a budget request itemizing requested funds. The average proposal size is not expected to exceed \$150,000. The grant term is limited to 1-year.

For projects submitted by the CoC to be considered as part of the DV Bonus, following final submission, HUD will award a point value to each project application combining both the CoC Application score and responses to the domestic violence bonus specific questions in the CoC Application using the following 100-point scale:

- (1) For Rapid Re-Housing and joint TH and PH-RRH component projects:
 - (a) *CoC Score*. Up to 25 points in direct proportion to the score received on the CoC Application
 - (b) *Need for the Project*. Up to 25 points based on the extent the CoC quantifies the need for the project in its portfolio, the extent of the need, and how the project will fill that gap.
 - (c) *Quality of the Project Applicant*. Up to 50 points based on previous performance of the applicant in serving survivors of domestic violence, dating violence, or stalking, and their ability to house survivors and meet safety outcomes. Additionally, to be eligible, to receive a PH-RRH or Joint TH and PH-RRH project, the CoC must demonstrate that the project will use trauma-informed, victim-centered approaches.
- (2) For SSO Project for Coordinated Entry:
 - (a) *CoC Score*. Up to 50 points in direct proportion to the score received on the CoC Application.
 - (b) *Need for the Project*. Up to 50 points based on the extent to which CoC demonstrates the need for a coordinated entry system that better meets the needs of survivors of domestic violence, dating violence, or stalking, and how the project will fit this need.

Match and Leveraging

Applications must meet HUD's match requirements and have at least 25% of the amount of the HUD funding request in total match (outside of the amount for leasing), as well as the CoC's requirement to report an additional 125% of the amount of the HUD funding request in total leveraging, to score the maximum amount of points available for match and leveraging for the BoS CoC scoring (150% match and leveraging). Leveraging includes all funds, resources, and/or services that the applicant can secure on behalf of the client being served by the proposed project. While leveraging includes all cash and in-kind matching resources, it is broader in scope, including any other services, supplies, equipment, space, etc. that are provided by sources other than HUD.

Review Application guidelines for New projects state that projects should only report match and leveraging where there are commitment letters on file that are dated May 1, 2019 or later, and documentation should be submitted to HUD as required. New project application packages are required to include match and leveraging documentation for the scoring and ranking process.

E-Snaps Information for All Renewal and New Applications

Applicants should review and follow the steps as outlined herein and in the NOFA to ensure that applications are complete and submitted in a timely basis.

For reference, the Continuum of Care Program Interim Rule was published in the Federal Register on July 31, 2012, and was effective on August 31, 2012. This information can be accessed at: <https://www.hudexchange.info/resource/2033/hearth-coc-program-interim-rule/>.

For information on accessing HUD's *E-Snaps* system to complete and submit a full BoS CoC Project Application, please go to: <https://www.hudexchange.info/programs/e-snaps/>. Note that once the competition begins, there will be a significant time delay if applicants need to register new users on the *E-Snaps* system. All applicants should ensure that they have access to the system immediately.

Federal Disaster Area Notification

Applicants administering projects in counties that have been impacted by a major disaster, as declared under Title IV of the Robert T. Stafford Disaster Relief and Emergency Assistance Act that occurred in the 12 months prior to the application deadline of the HUD NOFA should submit a letter indicating this with the supplemental review packages due on August 6, 2019. This would only include a major disaster that resulted in the Collaborative Applicant, the CoC, or its project(s) inability to continue operations due to flooding, destroyed facilities, lack of power for a long duration, etc. News releases related to Georgia can be found at: <https://www.fema.gov/disasters>. CoCs in impacted areas are required to notify HUD of this prior to the close of this competition.

Other Information

DCA is committed to providing equal access to all of its programs, services and activities regardless of race, color, national origin, religion, sex, familial status, disability or age. Any individual who needs an accommodation because of a disability or documents in accessible electronic formats (e.g. PDF) should contact Tina Moore at 404-327-6870 or email fairhousing@dca.ga.gov. Individuals who are hearing- or speech-impaired should use the Georgia Relay services at 1-800-255-0056 or by dialing 7-1-1 (no charge to use Georgia Relay within the local calling area). More information on Georgia Relay can be found at <https://georgiarelay.org/>.

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TM/tm

Attached is one (1) document:

- 1) 2019 Balance of State CoC Proposal Outline

2019 Georgia BoS CoC Project Performance & CoC Priority Scoring Criteria Renewal Projects Only

Applicant Agency _____

HUD Project Name _____

HUD Project Type:

Permanent Supportive Housing Rapid Re-Housing

For APR data requested within the application, agencies should use data (covering the period of 5/1/2018-4/30/2019) from the HUD APR from SAGE and the HUD Data Quality Report from HMIS (submission of both reports is required). For the APR, Applicants will need to pull the data from HMIS and then upload the CSV-APR into Sage using the Test Run function in order to create the required report. Please note that renewal projects that consolidated one or more grants under the 2018 competition should run an APR in HMIS for the combined projects, so that when the CSV-APR is uploaded into Sage, it will produce an APR for the combined data. Newly awarded 2018 projects operational for less than a year will automatically receive the median points awarded for like projects on performance where applicable, and bonus points will be scored regularly. Those points will then be averaged with that project's original 2018 application score.

Project Threshold Criteria	Scoring	Reviewer Score	Reviewer Notes
Agency demonstrates they have the capacity to carry out and implement the project proposed. Eligible renewing projects are considered to have met threshold unless other information is available to the contrary.	Pass/Fail		

Performance Criteria	Standard / Goal	Points Available	Scoring	Data Source	Review Score
1. ALL Projects - Spending all grant funds awarded for last grant award period. [Total of all funds expended/total funds awarded by HUD for most recently completed operating year]	Spending 100% of Award or Proposed Project Implementation	5	95% or > spent = 5 90-94% spent = 4 85-89% spent = 3 80-84% spent = 2 <80% = 0* *may be subject to reduction	Application or report from LOCCS	
1-a. ALL Projects – Quarterly Draw Downs from LOCCS. [Funds are drawn down from LOCCS every 90 days or less once the contract was executed]	Funds drawn down every 90 days or less.	5	90 days or less = 5	Provider report from LOCCS or internal database.	
2. ALL Projects – Project Utilization Units/Clients [% of unit utilization for housing programs]	Unit/Client Utilization 100% Or Capacity to fully utilize program	5	95% or > = 5 90-94% = 4 85-89% = 3 80-84% = 2 51-79% = 0 Projects at 50% or less = -20 (and may be subject to reduction or reallocation)	Review Application or APR	

3. Cost Effectiveness Annual number of households served/Annual Grant Amount	TBD	N/A	N/A		
Subtotal Grant / Utilization		15			
Program Performance Criteria	Standard / Goal	Points Available	Scoring	Data Source	Review Score
4. PH Programs: Housing Stability for clients served in the reporting period of the last APR submitted to HUD. [% PH persons who remained in the PH program as of end of year OR exited to PH during year]	85%	20	85% or > = 20 80-84% = 15 75-79% = 5 Below 75% = 0	APR PSH: Q05a & Q23a & 23b / Q05a exits or RRH: Q23a & 23b / Q05 exits	
5. Length of Time between Project Start Date & Move-in Date: On average, days participants spend from project entry to residential move-in during 5/1/2018-4/30/2019. (Informational Purposes only.) Clients should be entered into project in HMIS when services begin.	TBD	N/A	N/A	APR or HMIS data	
6. Returns to Homelessness: Percentage of participants who exited 5/1/2017-4/30/2018 to a permanent destination that returned to homelessness.	15% or less	15	15% or less = 15 16%-20% = 7 21% or more = 0	DCA (HMIS data)	
Subtotal Housing Stability		35			
7. ALL Programs: Program has dedicated beds/units for serving persons who are chronically homeless. <u>Current Projects</u> will be scored on dedicated chronic beds and DedicatedPLUS.	100%	10	100% = 10 70-99% = 7.5 50-69% = 5 30-49% = 2.5 Less than 30% = 0	Application & verified w/APR/Data Quality Report (HMIS data)	
7a. ALL Programs: Program serves persons who are chronically homeless. <u>Current Projects</u> will be scored on chronically homeless served.	100%	10	100% = 10 50-99% = 7.5 30-49% = 4.5 10-29% = 2.5 Less than 10% = 0	APR/Data Quality Report (HMIS)	
8. ALL Programs: Program targets/serves Veterans. <u>Current Projects</u> will be scored on adults being served by the project.	100% HHs w/adult Veteran	10	100% = 10 70-99% = 7.5 50-69% = 5 25-49% = 2.5 Less than 25% = 0	Applica., & verified w/APR	
9. ALL Programs: Program targets/serves Youth-headed Households. <u>Current Projects</u> will be scored on percentage of youth-	100% Youth-headed HHs	10	100% = 10 70-99% = 7.5 50-69% = 5 25-49% = 2.5 Less than 25% = 0	Applica., & verified w/APR (HMIS Data)	

headed households served by the project.					
10. ALL Programs: Program serves persons who have special needs or high barriers to housing. (disabilities, victims of domestic violence, and youth households (adults 18-24)	100%	10	100% = 10 70-99% = 7 40-69% = 5 Less than 40% = 0	Applica. & verified w/APR (Q13, Q14 or Q27)	
11. ALL Programs: At least one Adult per household w/previous residence that indicates literal homelessness (project eligibility). Enrollments January 1, 2016 and later.	100%	10	100% = 10 Projects 75% or less -10 (and may be subject to lower ranking or reallocation)	APR Data/HMIS Data [Q15]	
Subtotal Homeless & Special Needs		60			
12. ALL Programs: Increase in Earned Income for Adults [adults who gained or increased 'earned income' from Start to Annual Assessment or Exit/ adults	8%	10	8% or > = 10 4-7% = 4 Less than 3% = 0	APR [Q19a3]	
12a. ALL Programs: Increased Income from All Sources [% of persons age 18 or older who gained or increased total income from Start to Annual Assessment/Exit]	54%	10	54% or > = 10 49-53% = 8 40-48% = 6 35-39% = 3 Below 35% = 0	APR [Q19a3]	
12b. ALL Programs: Participants with Non-Cash Mainstream Benefit Sources RRH Projects – % leavers with '1+ source of non-cash benefits' at exit/total leaving adults] PSH Projects – % of stayers <u>and</u> leavers with '1+ source of non-cash benefits' at latest assessment	80% or >	10	80% or > = 10 65-79% = 7.5 50-64% = 4 49% or below = 0	APR [RRH - Q20b & PSH - Q20b]	
13. Renewal Programs: Leavers who exit housing or program to shelter, streets, or unknown [leavers exiting to 'emergency shelter', 'place not meant for human habitation', or 'don't know/refused'/all leavers]	10% or less	11	10% or < = 11 11-20% = 5 Over 20% = 0	APR [Q23a & Q23b]	

14. Coordinated Entry Participation: Projects in non-Implementation Sites: HMIS shows participants are being assessed using the VI-SPDAT for prioritization Projects in Implementation Sites: HMIS shows Projects are participating and accepting referrals from the Lead Agency	Non-Implementation Sites: VI-SPDAT for 100% Enrollments	10	Yes for 100% = 10	DCA HMIS Data	
	Implementation Sites: 100% Participation AND 95% Referral Acceptance Rate	OR 10	100% of project enrollments referred from CES = 5 points AND 95% or more CES referral acceptance rate = 5 points		
15. Acceptance of Participants Without Income % of adults 18 or older entering project without earned income, SSI, or SSDI	70% or less have income at entry	5	70% or < = 5 Over 70% = 0	DCA HMIS Data [APR Q18]	
16. Variance in Length of Stay Variance in length of stay for Leavers to reflect Written Standards requirement that project responsive to client needs and not a predetermined length of stay for all participants	Variance in Length of time for Leaver HHS	5	Yes = 5 None or Minimal = 0	Length of Stay, Avg & Median Length of Stay / APR / Policies	
Subtotal Performance		61			
17. Non-Shelter Plus Care Project Applicants - Monitoring – HUD Findings or	No Unresolved Findings or Concerns	4	See table below	HUD Monitoring Report and Responses	
17a. Shelter Plus Care Project Applicants - Monitoring – DCA Findings	No Unresolved Findings or Concerns	4	See table below	/DCA Monitoring Report and responses	
Subtotal Compliance		4			
18. CoC Participation: Attended BoS CoC Statewide or Regional Meetings (September 2018 or December 2018), attended DCA’s 2019 Housing Symposium in February, Participates in BoS CoC Governance (Board or Committee Participation), or as a Point in Time Coordinator.	Yes or No	10	Yes = 10	DCA list	
19. HMIS Data Quality: [Q2 – Q7 less than 5% per question] (Applicants that are not a current CoC grantee & not currently using HMIS may submit data from a comparable HMIS system.)	<5%	10	5% or less = 2 > 5% = 0 each question	HMIS HUD Data Quality Report or APR [Q06a-06f]	

19a. Timeliness of Data Entry & Annual Assessments: [Q6 & Q4 less than 5% per question] Timely data entry for participant starts, exits, & annual assessments	100%	10	80% or more 3 days or less Start and Exit = 3 points each 50% or more 4-10 days Start and Exit = 1 point each 5% or less Annual Assessment errors = 3 points Additional point (1) if 3 days or less Start and Exit AND 5% or less annual assess errors	HMIS HUD Data Quality Report [Q6 & Q4] or APR [Q06e & Q06c]	
Subtotal: CoC Participation & HMIS Data Quality		30			
20. Match (Cash or In-Kind Resources) With the exception of leasing, all agencies must demonstrate match resources equal to at least 25% of the total requested HUD funding.		5	Well defined = 5 Acceptable = 3 Unacceptable = 0	Applica.	
21. Leveraging (Cash or In-Kind Resources) - The CoC goal for all leveraged resources (including match) is 150% of the grant amount. For this section, agencies should have reported leveraged resources outside of the match resources listed above to insure no duplication		5	125% or more = 5 100-124% = 3 90-99% = 1 Less than 90% = 0	Applica.	
Subtotal: Match and Leveraging		10			
Total Points Available for Performance Criteria (listed on this form)		216			
Total Points Available for Outcome Criteria (Addendum criteria scoresheet)		50			
Total Possible Points**		266			
22. Bonus Points: Continuum of Care Permanent Supportive Housing Priority. Bonus points available for permanent supportive housing programs that provide housing to people who are homeless with a disability.	100%	30	Current PSH program = 30	Application Project Type	

<p>23. Bonus Points: Housing First: Bonus points available for permanent housing projects (PSH or RRH) that are currently using, the Housing First model.</p>	100%	10	<p>Yes (with supporting docs) = 10</p> <p>No = 0</p> <p>Project previously committed to 100% where applicant indicates it will not continue as Housing First will not receive these points and may be placed at the bottom of Tier 2.</p>	<p>App, Certification, & Supporting Documents</p> <p>Addendum</p>	
<p>24. Bonus Points: Low Barrier Projects: Bonus points available to project applications that are low barrier projects, meaning project allows entry to program participants that includes: low or no income, current or past substance use, criminal records—with the exceptions of restrictions imposed by federal, state or local law or ordinance, and history of domestic violence.</p>	100%	10	<p>Yes (with supporting docs) = 10</p> <p>No = 0</p> <p>Project previously committed to 100% where applicant indicates it will not continue as Housing First will not receive these points and may be placed at the bottom of Tier 2.</p>	<p>App, Certification, & Supporting Documents</p> <p>Addendum</p>	
<p>25. Policies and Procedures: Rapid Placement in Housing without preconditions. – Policies have been updated to support placement into permanent housing without preconditions for income, work effort, sobriety, or any other factor (other than state/federal-mandated exceptions),</p>	Yes or No	10	<p>Yes = 10</p> <p>No = 10</p>	Policies & Procedures	
<p>25. Bonus Points: Point in Time Count Coordinator – Bonus points available to project applications submitted by an agency that served as a coordinator for the Homeless Point in Time Count in January 2019.</p>	100%	10	<p>Yes = 10</p> <p>No = 0</p>	DCA	
<p>26. Bonus Points: Coordinated Entry Implementation – Project is critical and currently managing the assessment, prioritization, and referral process for a Coordinated Entry implementation.</p>	Yes or No	20	<p>Yes = 20</p> <p>No = 0</p>	DCA	

26. Bonus Points: Increased Number of Beds Designated for Chronically Homeless – Bonus points available to projects where recipient or subrecipient increased the number of beds designated for chronically homeless. This was dependent on project serving a high number of people who were chronically homeless during the 2019 PIT/HIC in January.	100%	10	Yes = 10 No = 0	DCA	
** Timeliness of Application Submission – Late submission of the review application, second submission package, or supporting documents will lose points. The rate will be <5% of the total SCORED points available in the competition for each working day that the application is late.	<5% of total points each working day the application is late	Depends on Submission Date	1 Day Late = <5% total points available 2 Days Late = <10% total points available 3 Days Late = <15% <u>and</u> application may not be sent to review team for ranking (required for funding)	Based on date received at DCA.	
Total Points Received					

HUD/DCA Monitoring of CoC Program (point scale)	
Score	Findings
4	No Unresolved Monitoring Findings
2	Unresolved Monitoring Findings, but there is a clear and feasible corrective plan
0	Unresolved Findings with no plan or unclear plan

Notes:

1. Applicants must provide sufficient information to compete with other applicants under criteria, regardless of whether or not this information is required for the final application being submitted electronically to HUD.
2. In the event of a tie, decisions to be based upon funds requested/number served at capacity/serving a CoC priority population (chronic, Veterans, youth).
3. Review Team reserves discretion to award points between high and low ranges on Capacity, Outcome, Match, and Leveraging criteria.
4. Note that this criteria reflects CoC priorities as well as HUD priorities outlined in the FY 2019 NOFA. As a matter of information to applicants, the Balance of State CoC will be judged competitively on CoC Coordination and Engagement (56points), Project Ranking, Review and Capacity (29 points), Homeless Management Information System (9 points), Point-In-Time Count (6 points), System Performance (60 points), and Performance and Strategic Planning (40 points) – 200 total points possible.
5. The Balance of State CoC project renewal applications for HMIS, and Coordinated Assessment have no impact upon the HUD score for the CoC application. Because of their importance to the CoC effort

across the State, they will not be scored by the review panel and will be placed on the priority ranking within Tier 1. The CoC Planning grant is not part of the Tier ranking and does not impact the funding available.

6. Project Applicants that believe they were not allowed to participate in a fair and open process and were rejected by the CoC have the right to appeal the rejection directly to HUD as outlined in the NOFA.
7. More information on Housing First can be found on the United States Interagency Council on Homelessness web site at: http://usich.gov/resources/uploads/asset_library/Housing_First_Checklist_FINAL.pdf. It was also sent out by HUD through the SNAPS Weekly Focus series that was released on August 21, 2013 (<https://www.hudexchange.info/news/snaps-weekly-focus-adopting-a-housing-first-approach/>). The entire series can be found at: <https://www.hudexchange.info/homelessness-assistance/snaps-weekly-focus/>. Competition Focus Messages for the 2017 competition can be found at: <https://www.hudexchange.info/programs/e-snaps/fy-2018-coc-program-nofa-coc-program-competition/#nofa-and-notices>. Competition information for the 2019 competition can be found in the HUD NOFA and at: <https://www.hudexchange.info/programs/e-snaps/>.
8. The Final Rule on Defining “Chronic Homeless” published in December 2015, can be found at: <https://www.hudexchange.info/homelessness-assistance/resources-for-chronic-homelessness/>.

2019 Georgia Balance of State Continuum of Care Review Team Scoring
Renewal Projects ONLY

Reviewer Name: _____ Date: _____

Project Name: _____ HUD Project Type: PSH or RRH

General Information

General Information	Possible Points	Score
Balance of State CoC Priority: Serving people with the highest needs and longest histories of homelessness for existing new and renewal PSH is a priority for funding.	Permanent Supportive Housing = 10 Rapid Re-Housing = 5	
TOTAL (10 points maximum)		

Project Overview and Priority Alignment

As specified in the Governance Charter, the BoS CoC has aligned itself with the HUD Strategic Plan, as well as with the USICH Plan. While much of the scored information will be taken from agency and project HMIS APR data, agencies were asked to respond to questions, addressing the various objectives of the CoC.

Project Overview and Priority Alignment	Possible Points	Score
Project Summary (3 possible total points)	Response is clear and concise and gives a complete picture of the project = 3 Response gives an adequate description of project, but leaves a few unanswered questions = 1 Response unclear and leaves unanswered questions about purpose of project = 0	
Objective 1-A: Increase Progress towards Ending Chronic Homelessness Assessment, Prioritization, & Acceptance into project of people with highest needs.	Agencies were required to answer “Yes” or “No” to each response and to provide an explanation to support EACH answer. Points are not automatic; if explanation is not provided and/or does not back up answer award zero points. Checklist- A-C: Yes (and response fully addresses and clearly demonstrates requirement is being met) = 3 points No (or response does not fully address or does not demonstrate requirement is being met) = 0 points Agencies were required to explain and discuss: a) process of assessing clients using the appropriate VI-SPDAT, or participation in a local Coordinated Entry implementation (as it relates to assessment), b) how the project prioritizes clients as outlined in the CoC Written Standards and Coordinated Entry Written Standards Policies and Procedures, or participation in a local Coordinated Entry implementation (as it relates to prioritization of clients and project acceptance of clients through the referral process) for this program, and c) program entry requirements and restrictions for homeless	

	<p>persons to access and be accepted into this program. Agencies <i>not</i> providing a complete response may not receive full points (A-C). (9 possible total points)</p>	
<p>Objective 1-B: Serving People with the Highest Barriers to Housing (&/or Special Needs)</p> <p>HUD is looking for projects that serve those people with most need and who would be most resistant to service. Projects are expected to reduce and remove barriers to accessing services, program acceptance and entry and continued program participation, in an effort to serve that population.</p>	<p>Applicants were asked to identify a) which of the listed criteria has a bearing on whether a client was or was not accepted into their project and b) which of the listed criteria has a bearing on whether a client was or was not terminated from their project:</p> <p>a. Which criteria has a bearing on whether a client is accepted into project?</p> <ul style="list-style-type: none"> • Having too little income = Yes (barrier) or No • Active or history of substance abuse = Yes (barrier) or No • Having a criminal record (with exception of state/federal mandated restrictions) = Yes (barrier) or No • History of victimization (domestic violence, sexual assault, childhood abuse) = Yes (not allowed = barrier) or No • None of the above = No barriers <p>No barriers = 5 points 1 or 2 barriers = 2 points 3 or more barriers = 0 points (5 possible total points for A)</p> <p>b. Which criteria has a bearing on whether a client is terminated from project?</p> <ul style="list-style-type: none"> • Failure to participate in supportive services = Not a barrier once a person is stably housed. Unless explanation demonstrates project will not work with a client to avoid termination. • Failure to make progress on a service plan = Yes (barrier) or No • Loss of income or failure to improve income = Yes (barrier) or No • Domestic violence = Yes (not allowed = barrier) or No • Any other activity not covered in a typical lease agreement _____ = Yes (may be possible barrier) or No • None of the above = No barriers <p>No barriers (outside of state/federal mandated restriction) = 5 points 1 or 2 barriers = 2 points 3 or more barriers = 0 points (5 possible total points for B)</p> <p>Explanation- Agencies were required to explain responses for both “a” and “b” as to the criteria that will prohibit clients from being accepted into, or terminated from, this project. Agencies <i>not</i> providing a complete response may not receive full points (A or B).</p>	<p>Part 1 score (A)</p> <p>Part 2 score (B)</p>

<p>Objective 2: Increase Housing Stability</p> <p>Standard Baseline: 85%</p> <p>PSH Application answer for E [(c+d)/a x 100 = %]</p> <p>RRH Application answer for D (c/b x 100 = %)</p>	<p>Performance 85% or above meets the standard 84% or below does not meet the standard</p> <p>Explanation (6 possible points)</p> <p>Project is meeting or exceeding the standard and response on how they will continue to maintain or exceed is clear and concise = 6</p> <p>Project performance is 79%-84%, and response on how they will work to meet it is clear and concise = 4</p> <p>Project performance is 78% or lower, and response on how they will work to meet it is clear and concise = 2</p> <p>Project is not meeting the standard, and response doesn't address how they will work to improve performance = 0</p>	
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<p>Objective 3: Increase Project Participant Income</p> <p>Standard Baselines: Total Earned Income is 20% and Total Increased Income is 54%</p> <p>Earned Income (ALL) <i>Application answer for E</i></p> <p>Increased Income (ALL) <i>Application answer for H</i></p>	<p>Applicants were asked to report on Performance for a) Earned Income and b) Increased Income</p> <p>a. Total Earned Income is at 20% or above meets the standard Total Earned Income is less than 20% does not meet the standard</p> <p>20% or higher = 2 points 15%-19% = 1 point 14% or less = 0 points</p> <p>(2 possible total points for A [Earned Income])</p> <p>b. Total Increased Income is at 54% or above meets the standard Total Increased Income is less than 54% does not meet the standard</p> <p>54% or higher = 4 points 49%-53% = 3 points 35%-48% = 2 points 34% or less = 0 points</p> <p>(4 possible total points for B [Increased Income])</p> <p>Explanation- Agencies were required to explain responses for both "a" and "b" as to the steps that agency has in place to assist participants in increasing income. Projects with zero client turnover during the reporting period should describe client progress in meeting the objective to maintain or improve income for participants. Agencies <i>not</i> providing a complete response may not receive full points (A or B).</p>	<p>Part 1 score (A)</p> <p>Part 2 score (B)</p>
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<p>Objective 4: Increase the Number of Participants Obtaining Mainstream Benefits</p> <p>RRH and PSH Standard Baseline: 80%</p> <p><i>Application answer for C (A/B X 100 = %)</i></p>	<p>Performance</p> <p>80% or above meets the standard</p> <p>Below 80% does not meet the standard</p>	
	<p>Explanation (6 possible points)</p> <p>Project is meeting the standard and response on how they will continue to maintain or exceed is clear and concise = 6</p> <p>Project performance is 50-79% and response on how they will work to meet it is clear and concise = 4</p> <p>Project performance is 49% and lower and response on how they will work to meet it is clear and concise = 2</p> <p>Project is not meeting the standard, and response does not address how they will work to improve performance = 0</p>	
<p>TOTAL</p> <p>(40 points maximum)</p>		

General Information Point Total (10 possible points):

+

Project Overview and Priority Alignment (40 possible points):

=

TOTAL POINTS (50 maximum points):

2019 Georgia Balance of State Continuum of Care Review Team Scoring
NEW Projects (PSH, RRH, Joint TH-RRH, Expansion, or Other)

Reviewer Name: _____ Date: _____

Project Name: _____

HUD Project Type: PSH; RRH; Joint TH-RRH (is this for an Expansion or DV Bonus?)

Requested Amount (General Information Question 6): _____

Proposed Number of Individuals and/or Families to Serve
 (Total number of households, Question 5b, second chart): _____

Please read each application fully first before scoring. Each scoring section has the question from the application that applies specifically to that scoring criteria. As the individual point amounts may vary just slightly, please read each scoring criteria fully prior to assigning a score.

There is a “Comments/Scoring Rationale” box following the scoring chart in each section. It is important that reviewers are able to provide rationalization for each project scoring, therefore, please provide comments on scoring rationale.

Threshold Information

Threshold Statements	Yes/No	Score
1. PSH & RRH Agencies submitting new projects had 8 requirements to meet in order to be considered for this funding (Joint TH-RRH must also meet HUD minimum standards**).	All the requirements checked and/or addressed = Yes One or more of the requirements not checked or addressed = No	

Project Threshold Criteria	Scoring	Reviewer Score
Agency meets HUD’s eligibility and threshold criteria.	Pass/Fail	
Agency demonstrates adequate capacity to carry out grant (attachments required).*	Pass/Fail	
Project meets eligible costs or activities requirements.	Pass/Fail	
Project sufficiently demonstrates eligible populations will be served.	Pass/Fail	
Project shows required match & sufficient commitments for leveraging to implement project.	Pass/Fail	
Agency does not have serious compliance or performance issues on current projects.	Pass/Fail	
Project demonstrates adequate impact or cost effectiveness.	Pass/Fail	
Project meets HUD Joint TH & PH-RRH Component Minimum Standards**	Pass/Fail	
Other, as identified by reviewers.	Pass/Fail	

Threshold Statements Comments

Agency Capacity*	Possible Points	Score
<p>Agency demonstrates they have the capacity to carry out and implement the project proposed.</p> <p><u>(20 possible points)</u></p> <p>New project applicants must sufficiently describe experience administering federally funded grants, and submit the most recent financial audit, IRS Form 990, and list of current board members. New projects should also adequately describe how project will reach full operational capacity. New project applications that do not demonstrate capacity to carry out project may be rejected by the review team.</p>	<p>Response is clear and concise; financial statements/IRS Form 990 are current (without concerns); board consists of volunteer/ diverse members; applicant has experience administering federal funds; and there are no match/ leveraging concerns for reaching capacity = 20 Excellent*</p> <p>Response is adequate; financial statements/IRS Form 990 are current (any concerns addressed); board consists of volunteer/ diverse members; applicant has experience administering government funds; and there are no match/leveraging concerns for reaching capacity = 15 Good</p> <p>Response unclear and leaves unanswered questions; financial statements and/or IRS Form 990 are not current (with concerns); board consists of local volunteer/diverse members; applicant has experience administering grant funds; and/or there are match/leveraging concerns for reaching capacity = 5 Adequate</p> <p>Response and required documentation does not demonstrate experience or capacity to carry out project = 0 (May be rejected by the review team)</p> <p>*Local government applicants (county or municipality) should receive full points for this criteria provided that match has been adequately demonstrated.</p> <p>Applicants with open (unresolved) monitoring findings or concerns from HUD, DCA, or any other governmental or foundation funder, that doesn't demonstrate a satisfactory corrective plan of action may lose additional points or be determined not to meet threshold.</p>	
TOTAL (20 points maximum)		
Agency Capacity Comments		

Proposed Project Information

Agency Experience	Possible Points	Score
<p>2.</p> <p>PSH: Homeless and Permanent Supportive Housing Experience</p> <p>RRH: Homeless and Rapid Re-housing Experience</p> <p>Joint TH-RRH: Unsheltered and Youth Homeless, Transitional Housing, and Rapid Re-housing Experience</p> <p>(Question 1a & 1b)</p> <p>(20 possible points)</p> <p>*Weighed heavily due to the importance of the experience*</p>	<p>Response is clear and concise and gives a complete picture of the relevant experience of the applicant = 20</p> <p>Response gives an adequate description of related experience, but the experience is limited = 15</p> <p>Response gives an adequate description of experience, but leaves a few unanswered questions = 10</p> <p>Response unclear and leaves unanswered questions about the experience = 0</p> <p>Response does not describe experience working with people who are homeless and/or managing a similar program type (PSH, RRH, or TH-RRH) = 0</p>	
<p>3. Leasing, Rental, Support Services, and HMIS Experience</p> <p>(Question 1c)</p> <p>(5 possible points)</p>	<p>Response is clear and concise and gives a complete picture of the relevant experience of the applicant and potential subrecipients (if any), for all four aspects = 5</p> <p>Response gives an adequate description of related experience, but the experience is limited for one or two aspects = 3</p> <p>Response gives an adequate description of experience, but the experience is limited for three or four aspects = 2</p> <p>Response unclear and leaves unanswered questions about the experience = 0</p> <p>Response does not describe experience related to leasing, rental assistance, support services and/or HMIS = 0</p>	
<p>TOTAL (25 points maximum)</p>		
<p>Agency Experience Comments</p>		
Empty space for comments		

<p>4. Monitoring Findings or Concerns (Questions 1d & 1e) (4 possible points)</p>	<p>Agency has no open (unresolved) monitoring findings or concerns = 4 Agency is currently working to address monitoring findings or concerns, but a response letter has not been received by applicant = 2 Agency has open findings or concerns that aren't being addressed, or findings or concerns were of a serious financial or programmatic nature that causes capacity concerns = 0</p>	
<p>TOTAL (4 points maximum)</p>		
<p>Program Monitoring</p>		

General Description	Possible Points	Score
<p>5. Program Description (Question 2a and 3a) (8 possible points) (Each checked applicable box = 1 point) Proposed Project Expansions will need to fully demonstrate need (Question 3)</p>	Response has a clear description of how the project meets the community need for housing (or expansion if applicable) = 1	
	Response has a clear description of the target population that will be served = 1	
	Response has a clear description of a plan to address the housing and support service needs of the participants = 1	
	Response has clear proposed outcomes <u>and</u> the proposed outcomes seem reasonable = 1	
	Response includes a description of planned and established partnerships = 1	
	Response is clear in describing why CoC support is necessary for the project = 1	
	Response clearly describes the plan to reach full project capacity in a timely manner = 1	
	Response clearly describes how project will target and prioritize people with higher needs and who are most vulnerable = 1	
<p>6. Estimated Schedule (Question 2b) (6 possible points)</p>	<p>Response is clear and concise and gives a complete picture of the proposed activities, management plan, method for assuring an effective and timely completion of work <u>and</u> includes a plan to reach full capacity = 6 Response gives an adequate description of proposed schedule, but does not address all points above = 4 Response gives an adequate description of experience, but leaves unanswered questions= 2 Response unclear or incomplete = 0</p>	
<p>7. Harm Reduction and Housing First/Low Barrier (Question 2c) (3 possible points)</p>	<p>Description of how the project will incorporate a Harm Reduction and Housing First model is thorough and leaves no unanswered questions = 3 points Description is adequate but leaves some unanswered questions = 1 point Explanation is unclear or does not align with a Housing First design = 0 points</p>	

<p>8. Housing First (Question 2d) (7 possible points)</p>	<p>Agencies were required to check each criteria for that there will be a policy or practice that would prevent project entry (other than state/federal-mandated exceptions) <u>and</u> to provide an explanation to support other requirements based on housing readiness. Points are not automatic; if explanation or other narratives do not back up answer award zero points for related criteria.</p> <p>Award one point for each criteria that has <u>not</u> been selected.</p> <ul style="list-style-type: none"> • Alcohol Testing/Sobriety Requirements: no check = 1 • Drug Testing/Active Substance Abuse: no check = 1 • Employment Requirements: no check = 1 • Minimum Income Requirements: no check = 1 • Minor Criminal History (other than state/federal-mandated exceptions): no check = 1 • Refusal to Participate in Services: no check = 1 • Other requirements based on “housing readiness”: no check or satisfactory explanation = 1 <p>Applicants that selected any of the above policies/practices for not accepting a client into the project should describe the rules that would prevent entry into a project.</p>	
<p>9. Housing First (Question 2e) (6 possible points)</p>	<p>Agencies were required to indicate which, if any, factors that there is a policy or practice that would cause a client to be terminated from the project. Explanation to support other requirements based on housing readiness. Points are not automatic; if explanation or other narratives do not back up answer award zero points for related criteria.</p> <p>Award one point for each factor that is <u>not</u> selected.</p> <ul style="list-style-type: none"> • Failure to participate in supportive services: award 1 point without penalty for participation requirement once a person has been stably housed, unless explanation demonstrates project will not work with a client to avoid termination = 1 • Failure to follow the individual service plan: no check = 1 • Failure to make progress on a service plan: no check = 1 • Loss of income or failure to improve income: no check = 1 • Failed drug and/or alcohol test: no check = 1 • Other violations of project rules (see below): no check or satisfactory explanation = 1 <p>Applicants that selected any of the above policies/practices for termination should describe rule violations that would cause a client to be terminated from the project and any corrective measures taken prior to termination.</p>	
<p>10. Determinations by Project Type PSH: Prioritization of Chronically Homeless</p>	<p>PSH projects: Response clearly describes a plan for identifying and prioritizing the people with the most severe needs, <u>and</u> clearly explains the outreach process that will be used to engage people living on the streets and in shelter = 6</p> <p>Response describes a plan for identifying and prioritizing the people with the most severe needs, and explains the outreach process that will be used to engage people living on the streets and in shelter, but leaves some unanswered questions = 4</p>	

<p>RRH and Joint TH-RRH: Leasing and Rental Assistance Procedure</p> <p>(Question 2f)</p> <p>(6 possible points)</p>	<p>Response describes a minimal plan for identifying and prioritizing the people with the most severe needs, and may or may not include an outreach process, and leaves unanswered questions = 1</p> <p>Response unclear, incomplete, or severity of needs not considered = 0</p> <p>RRH and Joint TH-RRH projects: Response is clear and describes a consistent plan regarding assistance = 6</p> <p>Response gives an adequate description of the assistance plan, but leaves unanswered questions= 3</p> <p>Response unclear or incomplete = 0</p>	
<p>11. Coordinated Entry Participation</p> <p>(Question 2g)</p> <p>Assessment, Prioritization, & Eligibility Requirements</p> <p>(9 possible points)</p>	<p>Agencies were required to explain and discuss:</p> <p>a) plans to assess clients using the appropriate VI-SPDAT, or participate in a local Coordinated Entry implementation (as it relates to assessment) = 3 points if fully addressed and demonstrates requirement will be met</p> <p>b) how the project will work to ensure they are prioritizing people with the highest needs or participate in a local Coordinated Entry implementation (as it relates to prioritization of clients and project acceptance of clients through the referral process) = 3 points if fully addressed and demonstrates requirement will be met</p> <p>c) participant eligibility requirements around homelessness and disability (as applicable for PSH) for homeless persons to access and be accepted into this program = 3 points if fully met and demonstrates requirement will be met</p> <p>Agencies <i>not</i> providing a complete response may not receive full points (A-C). Projects determined <i>not</i> willing to participate in the CoC’s Coordinated Entry System or <i>not</i> targeted for eligible populations may not meet threshold.</p> <p>Award three points for each criteria that fully addresses and clearly demonstrates each requirement will be met. (9 possible total points)</p>	
<p>TOTAL (45 points maximum)</p>		
<p>General Description Comments</p>		

Supportive Services	Possible Points	Score
<p>12. Educational Liaison</p> <p>(job title, responsibilities, and services)</p> <p>(Question 4a)</p> <p>(5 possible points)</p>	<p>Response identifies a job position that serves as the educational liaison, describes the roles of the position, and has a plan to ensure that children are enrolled in school, McKinney-Vento services, and other related programs = 5</p> <p>Response answers some of the above, but leaves unanswered questions = 3</p> <p>Response is unclear or incomplete = 0</p>	
<p>13. Permanent Housing Stability</p> <p>(Question 4b)</p> <p>(5 possible points)</p>	<p>Response is clear and concise, gives a complete picture of the plan to assist participants in remaining housed, and includes addressing the needs of the target population, through both case management and accessing outside services. If the units are not owned by the applicant, response also includes a clear method for identifying appropriate units, and a plan for coordination between landlords and service providers. = 5</p> <p>Response is clear and concise, gives an adequate picture of the plan to assist participants in remaining housed, and includes addressing the needs of the target population, through both case management and accessing outside services. If the units are not owned by the applicant, response also includes a clear method for identifying appropriate units, and a plan for coordination between landlords and service providers. = 4</p> <p>Response gives an adequate description of proposed plan, but does not address all points above = 3</p> <p>Response gives an adequate description, but leaves unanswered questions = 2</p> <p>Response unclear or incomplete = 0</p>	
<p>14. Increase in Income</p> <p>(Question 4c)</p> <p>(10 possible points)</p>	<p>Response is clear and concise, gives a complete picture of the specific plan to assist participants in increasing their employment and/or income, and includes addressing the needs of the target population, through both case management and coordination with mainstream service programs to ensure participants are assisted in accessing mainstream services. Response also addresses how the service delivery will result in increased employment and/or mainstream benefits, leading participants towards increased financial independence. = 5</p> <p>Response is clear and concise, gives an adequate picture of the specific plan to assist participants in increasing their employment and/or income, and includes addressing the needs of the target population, through both case management and coordination with mainstream service programs to ensure participants are assisted in accessing mainstream services. Response also addresses how the service delivery will result in increased employment and/or mainstream benefits, leading participants towards increased financial independence. = 4</p> <p>Response unclear or incomplete = 0</p> <p>Responses that do not include a specific plan to coordinate and integrate with other mainstream health, social services, and employment programs and ensure participants are assisted to obtain benefits from mainstream programs for which they may be eligible will not meet HUD threshold requirements.</p>	

<p>15. Supportive Services</p> <p>(Question 4d and 4e)</p> <p>(5 possible points)</p>	<p>Response indicates that at least 11 of 16 services will be offered/provided for the participants in order to implement a comprehensive program, and description of services is clear, frequency is often, and leaves no unanswered questions = 5</p> <p>Response indicates that at least 11 of 16 services will be offered/provided for the participants, but description of services is not clear, frequency is acceptable, or leaves some unanswered questions = 4</p> <p>Response indicates that 7-10 services will be offered/provided for the participants, and description of services is clear, frequency is acceptable, and leaves no unanswered questions = 3</p> <p>Response indicates that 7-10 services will be offered/provided for the participants, but description of services is not clear, frequency is questionable, or leaves some unanswered questions = 1</p> <p>Response indicates that less than 7 services will be offered/provided to the participants = 0</p>	
<p>TOTAL</p> <p>(25 points maximum)</p>		
<p>Supportive Services Comments</p>		

<p>Housing Type and Location and Project Participants</p>	<p>Possible Points</p>	<p>Score</p>
<p>16. Prioritization</p> <p>(Question 5b-5c)</p> <p>(10 points possible)</p> <p>New projects should sufficiently demonstrate need, targeting, and related partnerships (in the size and scope proposed).</p>	<p>Response fully demonstrates need and will dedicate units/beds for serving people who are veterans or unaccompanied youth at 100% = 10</p> <p>Response fully demonstrates need and will dedicate units/beds for serving people who are veterans, or unaccompanied youth at 70-99% = 7</p> <p>Response adequately demonstrates need and will dedicate units/beds for serving people who are veterans, or unaccompanied youth at 50-69% = 5</p> <p>Response adequately demonstrates need and will dedicate units/beds for serving people who are veterans, or unaccompanied youth at 30-49% = 1</p> <p>Response indicates no dedicated units/beds for prioritization and a low or no percentage of subpopulations, or response is unclear or incomplete = 0</p>	
<p>TOTAL</p> <p>(10 points maximum)</p>		
<p>Housing Type and Location and Project Participants Comments</p>		

Proposed Performance Measures	Possible Points	Score
17. Housing Stability (Question 6a) (3 possible points) Standard Baseline = 85% (Target #) ÷ (Universe #) X 100 = %	Response indicates that the project will anticipate at least an 85% housing stability rate <u>and</u> the plan to reach that rate is thorough and realistic = 3 Response indicates that the project will anticipate between 79-84% housing stability rate <u>but</u> the plan is realistic = 2 Response indicates that the project will anticipate a housing stability rate at or below 78% = 0	
18. Income (3 possible points) Increase in Total Income (Question 6bi) Standard Baseline = 54% (Target #) ÷ (Universe #) X 100 = %	Response indicates that the project will anticipate at least an 54% increase in all income rate <u>and</u> the plan to reach that rate is thorough and realistic = 3 Response indicates that the project will anticipate between 45-53% increase in all income rate <u>and</u> the plan to reach that rate is thorough and realistic = 2 Response indicates that the project will anticipate between 35-44% increase in all income rate <u>and</u> the plan to reach that rate is thorough and realistic = 1 Response indicates that the project will anticipate an increase in all income rate at below 35% = 0	
19. Project Evaluation (Question 9b) (2 possible points)	Description of project and agency evaluation is thorough, realistic, and leaves no unanswered questions = 2 Description of project and agency evaluation is thorough, realistic, but leaves some unanswered questions = 1 Agency shows no project and agency evaluation, or description is incomplete - 0	
TOTAL (8 points maximum)		
Proposed Performance Measures Comments		

Budget	Possible Points	Score
20. Budget (Question 8) (10 possible points)	The budgets and rationale for the requested amounts are complete, accurate, and realistic, and leave no questions = 10 The budgets and rationale for the requested amounts complete, accurate, and realistic, but leave unanswered questions = 7 The budgets and rationale for the requested amounts are acceptable, but leave unanswered questions = 5 The budgets and rationale for the requested amounts are not clear, complete, accurate, or realistic, and/or leave too many unanswered questions = 0	
TOTAL (10 points maximum)		

Budget Comments		
Project Match and Leveraging	Possible Points	Score
<p>21. Match (Cash or In-Kind Resources)* New projects must demonstrate required match resources equal to at least 25% of the total requested HUD funding, including project and administrative costs. *New project applicants must attach agency commitments for match (specifically dedicated to this project).</p>	<p>Match: Well defined = 5 Acceptable = 3 Unacceptable = 0 (commitments required)</p>	
<p>22. Leveraging (Cash or In-Kind Resources)* The CoC goal for all leveraged resources 125% of the grant amount (above and beyond the match amount). For this section, agencies should have reported leveraged resources outside of the match resources listed above to insure no duplication. *New project applicants must attach agency commitments for leverage (specifically dedicated to this project).</p>	<p>Leveraging (outside of match): 125% or more = 9 100-124% = 6 90-99% = 3 Less than 90% = 0 (commitments required)</p>	
<p>TOTAL (14 points maximum)</p>		
Match and Leveraging Comments		

TOTAL APPLICATION POINTS (161 maximum points): _____

Bonus Points	Possible Points	Score
<p>Veteran Prioritization - Bonus points available to project applications that exclusively dedicate beds for Veterans. (5 possible points)</p>	<p>Yes = 5 No = 0 ** Application **</p>	
<p>Youth Prioritization - Bonus points available to project applications that exclusively dedicate beds for youth-headed households (aged 18-24 yrs. old). (5 possible points)</p>	<p>Yes = 5 No = 0 ** Application **</p>	

<p>Project will be committed to using a Housing First Model: Project will use a Housing First Model that follows a low barrier approach in that it will allow entry to participants that includes: low or no income, current or past substance abuse, criminal records (with the exception as noted in NOFA), and history of domestic violence. In addition, project will not terminate participants for failure to participate in supportive services without making good faith attempt to work with participant before termination, make progress on service plan, loss of income/failure to improve income, failed drug/alcohol tests, or other.</p> <p>(10 possible bonus points)</p>	<p>Yes = 10</p> <p>No = 0</p> <p>**Application & Certification**</p>	
<p>Point in Time Coordinator – Bonus points available to project applications submitted by an agency that served as a coordinator for the Annual Point in Time Count in January 2019.</p>	<p>Yes = 10</p> <p>No = 0</p>	
<p>Coordinated Entry Implementation – Project proposed is critical and proposed by applicant currently managing the assessment, prioritization, and referral process for a Coordinated Entry implementation.</p>	<p>Yes = 20</p> <p>No = 0</p>	

TOTAL POSSIBLE BONUS POINTS (50 maximum points): _____

TOTAL APPLICATION POINTS (161 maximum) _____

+

TOTAL BONUS POINTS (50 maximum) _____

=

TOTAL POINTS (211) maximum) _____

Overall Comments, Concerns or Recommendations

1E-4: Consolidated Application

Evidence – Final Score Forms

Final Completed Score Forms - Sample Renewal PH-PSH/RRH Projects

	GHFA Gateway BHS S+CR		GHFA Georgia Mountain Women's Center S+CR		Citizens Against Domestic Violence RRH DV-CoC		
	Total Points Possible	Value	Score	Value	Score	Value	Score
Agency demonstrates they have the capacity to carry out and implement the project proposed.	0	Yes	N/A	Yes	N/A	Yes	N/A
1. Spending all grant funds awarded for last grant award period	5	100%	5	100%	5	75%	0
1a. All Projects quarterly draw from LOCCS	5	Yes	5	Yes	5	Yes	5
2. Project Utilization Units/Clients [Review App or APR (Q10 averaged)]	5	97%	5	95%	5	100%	5
3. Cost Effectiveness (Annual # HH/Annual Grant Amount)	0	\$7,011		\$4,809		\$16,012	
Subtotal Grant/Utilization	15		15		15		10
4. PH Programs: Housing Stability [PSH % PH persons who remained in program as of end of year OR exited to permanent destination during year] - APR Q05 & Q23a & Q23b / Q05 exits Positive Exits & Stayers OR RRH Q23a & Q23b/Q05 exits Positive Exits	20	97%	20	95%	20	70%	0
5. Length of Time btwn Start Date & Move-in Date: Avg days spent from project entry to residential move-in 5/1/18-4/30/19 (information only)	n/a	0 or no data		0 or no data		22	
6. Return to Homelessness: Percentage of participants who exited to perm. destination 5/1/2017-4/30/2018 that returned to homelessness	15	10% of 20	15	DV Hold Harmless	15	DV Hold Harmless	15
Subtotal Housing Stability	35		35		35		15
7. Program has dedicated beds/units for serving chronically homeless. Current Projects will be scored on dedicated chronic and DedicatedPLUS beds compared with clients being served by the project. Must meet HUD's definition of chronically homeless.	10	17%	0	0%	0	no	0
7a. Program serves persons who are chronically homeless. Current Projects will be scored on number served by the project. Must meet HUD's definition of chronically homeless.	10	33%	4.5	4%	0	0%	0
8. Program targets/serves Veterans- Current Projects: will be scored on clients being served by the project. Applica. & verified w/APR (Q05a Veterans)	10	1%	0	0%	0	2%	0
9. Program targets/serves Youth-headed HHs- Current Projects: will be scored on clients served by the project. Applica. & verified w/APR (Q05a Parenting Youth or Q11)	10	3%	0	11%	0	0%	0
10. Program serves people who have special needs or high barriers to housing - Applica. verified w/APR (Disability=Q13; DV=Q14a & Q14b; Youth= Q05a & Q27b)	10	100%	10	100%	10	100%	10
11. ALL Programs: At least one Adult per household w/previous residence indicating literal homelessness (project eligibility). Q15: Living Situation. (Enrollments Jan 1, 2016 & later) - Data includes adults entering from Literal/PSH/Institution.	10	99%	0	100%	10	100%	10
Subtotal Chronic Homelessness/Veterans/Special Needs	60		14.5		20		20
12. Renewal Programs: Increase in Earned Income for Adults [adults who gained or increased 'earned income' from start to annual assess/exit] - APR - Q19a3	10	24%	10	25%	10	67%	10
12a. Renewal Programs: Increased Income from All sources [% of persons age 18 or older who gained or increased total income from Start to Annual Assessment/Exit] APR - Q19a3	10	42%	6	40%	6	67%	10
12b. Renewal Programs: Participants w/Non Cash Mainstream Benefit Sources [RRH adult leavers with '1+ sources of noncash benefits/total adult leavers] - [Q20b] / [PSH review leavers and stayers same] - Q20b]	10	23.00%	0	46.00%	0	100%	10
13. Renewal Programs: Leavers who exit housing or program to shelter, streets, unknown [leavers exited to 'emergency shelter', 'place not meant for human habitation', or 'Don't know/refused'] - [APR - Q23a & Q23b]	11	4%	11	0%	11	0%	11
14. Coordinated Entry Participation: Non-Implementation Sites - HMIS shows participants being assessed using VI-SPDAT / Implementation Sites - HMIS shows projects participating & accepting referrals from Lead Agency	10	Yes	10	HH	10	HH	10
15. Acceptance of Participants Without Income (% adults 18 or older entering without earned income. SSI, or SSDI) [% with this income at entry where 70% or less = 5 points]-Q18	5	19%	5	43%	5	47%	5
16. Variance in Length of Stay (Leaver HHs) to reflect Written Standards requirement of no pre-determined length of stay	5	yes	5	yes	5	yes	5
Subtotal Performance	61		47		47		61
17. Non-S+C Current Applicants: Monitoring-HUD Findings	4	N/A	0	N/A	0		4
17a. S+C Current Applicants: Monitoring-DCA Findings	4		4		4	N/A	0
Subtotal Compliance	4		4		4		4
18. CoC Participation: Attended BoS CoC Statewide (September 2018) or Regional Meetings (December 2018), Hsng Symposium Feb2019, CoC Governance, or 2019 PIT Coordinator	10	Yes	10	Yes	10	Yes	10
19. HMIS Data Quality: <5% DKR/Missing (DCA/HMIS Data Quality Report for Q2-Q7)	(# of 5, 2pt each) 10	5 of 5	10	5 of 5	10	2 of 5	4
19a. Timeliness Data Entry & Annual Assessments: Q6: 5% or less Starts; Q6 5% or less for Exits (each); AND Q4 5% or less for Annual Assessment errors (DCA/HMIS Data Quality Report for Q6 & Q4) = Extra point if 3 days or less start AND 5% or less annual errors	each plus possible xtra pt)10	1+1+3	5	1+1+3	5	0+0+0	0
Subtotal CoC Participation & HMIS Data Quality	30		25		25		14
20. Match (With the exception of leasing, all agencies must demonstrate match resource equal to at least 25% of the total requested HUD funding (No match required for leasing.)	5	25%	5	25%	5	25%	5
21. Leveraging (Cash or In-Kind Resources) The CoC goal for all leveraged resources (outside of match) is 125% of the grant amount.	5	105%	3	81%	0	186%	5
Subtotal Match & Leveraging	10		8		5		10
Total Points (above criteria)	215		148.5		151		134
Total Points Available for Renewal Project Review Team Scoring	50		41.67		44		36
SUBTOTAL - Total SCORED Points	265		190.17		195		170
22. Bonus Points: Continuum of Care PSH Priority (current PSH program)	30 = PSH	PSH	30	PSH	30	No	0
23. Bonus Points: Housing First - currently operating following/commitment to HF model (App, Addendum, supp docs, etc)	10	Yes	10	Yes	10	Yes	10
24. Bonus points: Low Barrier Projects (App, Addendum, supp docs, etc)	10	Yes	10	Yes	10	Yes	10
25. Policies & Procedures: Rapid Placement in Housing without preconditions	10	Yes	10	Yes	10	Yes	10
2nd #25. Bonus Points: Point in time Coordinator – Bonus points available to project applications submitted by an agency that served as a coordinator for the Point in Time Count in January 2019.	10	Yes	10	No	0	No	0
26. Coordinated Entry Implementation - Project critical & currently managing the Assessment, prioritization & referral process for CES Implementation	20	No	0	No	0	No	0
2nd #26. Bonus Points: Increased Number of Beds Designated for Chronically Homeless – Bonus points available to projects where recipient/subrecipient increased number dedicated beds. Dependant on serving a high number of people who are chronically homeless.	10	No	0	No	0	No	0
**Timeliness of Application Submission - Late submissions of the review application for renewal projects will lose 5% points avail each wrking day late.	late -5%	on time		on time		on time	
TOTAL POINTS RECEIVED			250.17		255		200

1E-4: Consolidated Application

Evidence – Ranking Process

2019 Project Scoring and Ranking

<u>Priority</u>	<u>Group</u>	<u>Applicant Name</u>	<u>Project Sponsor/Program Name</u>	<u>Project Type</u>	<u>Score</u>	<u>Funds Requested (ARD)</u>	<u>Funds Requested (Adjusted)</u>	<u>Notes</u>
1	1st Group	Georgia Housing and Finance Authority	Unison BHS S+CR	PH	274.00	\$389,177	\$389,177	
2	1st Group	Georgia Housing and Finance Authority	South GA CSB S+CR2	PH	271.50	\$157,702	\$157,702	
3	1st Group	Georgia Housing and Finance Authority	Action Ministries S+CR2	PH	268.50	\$167,460	\$167,460	
4	1st Group	Georgia Housing and Finance Authority	Viewpoint Health S+CR2	PH	263.00	\$508,626	\$508,626	
5	1st Group	Georgia Housing and Finance Authority	MUST Ministries BOS S+CR	PH	262.00	\$243,808	\$243,808	
6	1st Group	Georgia Housing and Finance Authority	AVITA Community Partners S+CR	PH	261.70	\$142,775	\$142,775	
7	1st Group	Dalton-Whitfield Community Development Corporation	PH SPC Case Manager	PH	260.50	\$31,679	\$31,679	
8	1st Group	MUST Ministries, Inc.	Cherokee County PSH-PH Case Management	PH	260.50	\$71,904	\$71,904	
9	1st Group	Georgia Housing and Finance Authority	Dalton Whitfield CDC S+CR	PH	259.00	\$96,831	\$96,831	
10	1st Group	Georgia Housing and Finance Authority	Dalton Whitfield CDC S+CR2	PH	257.50	\$94,319	\$94,319	
11	1st Group	Georgia Housing and Finance Authority	McIntosh Trail CSB S+CR3	PH	255.50	\$183,436	\$183,436	
12	1st Group	Georgia Housing and Finance Authority	Georgia Mountain Women's Center S+CR	PH	255.00	\$134,662	\$134,662	
13	1st Group	Georgia Housing and Finance Authority	Viewpoint S+CR_C	PH	254.83	\$528,280	\$528,280	
14	1st Group	Georgia Housing and Finance Authority	Travelers Aid of Metropolitan Atlanta S+CR2	PH	251.50	\$196,668	\$196,668	
15	1st Group	Georgia Housing and Finance Authority	New Horizons CSB BoS S+CR	PH	250.50	\$75,004	\$75,004	
16	1st Group	Georgia Housing and Finance Authority	Gateway BHS S+CR	PH	250.20	\$616,941	\$616,941	
17	1st Group	Georgia Housing and Finance Authority	South GA CSB S+CR	PH	250.00	\$382,151	\$382,151	
18	1st Group	Georgia Housing and Finance Authority	Pineland CSB S+CR	PH	249.50	\$172,049	\$172,049	
19	1st Group	Georgia Housing and Finance Authority	New Horizons CSB BoS S+CR2	PH	248.83	\$229,345	\$229,345	
20	1st Group	Gateway Behavioral Health Services	Brunswick Homeless Non-Custodial Disabled Men's Project	PH	248.00	\$386,985	\$386,985	
21	1st Group	Georgia Housing and Finance Authority	Albany Area CSB S+CR	PH	247.50	\$148,880	\$148,880	
22	1st Group	Georgia Housing and Finance Authority	AVITA S+CR_C	PH	247.50	\$258,334	\$258,334	
23	1st Group	Georgia Housing and Finance Authority	Highland Rivers CSB S+CR	PH	246.00	\$123,803	\$123,803	
24	1st Group	Georgia Housing and Finance Authority	Lookout Mountain CSB S+CR	PH	246.00	\$248,740	\$248,740	
25	1st Group	Another Chance of Atlanta, Inc.	ACA PSH for Gwinnett County	PH	245.00	\$178,771	\$178,771	
26	1st Group	New Horizons Community Service Board	Red Hill Adaptive Group Residence FY18	PH	245.00	\$54,223	\$54,223	
27	1st Group	Georgia Housing and Finance Authority	Advantage BHS S+CR4 - BoS	PH	244.50	\$151,128	\$151,128	
28	1st Group	Georgia Housing and Finance Authority	Highland Rivers S+CR3	PH	244.00	\$252,143	\$252,143	
29	1st Group	Georgia Housing and Finance Authority	Douglas CSB S+CR4	PH	243.00	\$308,746	\$308,746	
30	1st Group	Georgia Housing and Finance Authority	River Edge CSB S+CR_C2	PH	243.00	\$781,247	\$781,247	
31	1st Group	Georgia Housing and Finance Authority	Advantage BHS BOS S+CR_C	PH	242.50	\$315,874	\$315,874	
32	1st Group	Georgia Housing & Finance Authority	GHFA Statewide HMIS Renewal FY2019	HMIS	middle	\$663,400	\$663,400	
33	1st Group	Georgia Housing & Finance Authority	BoS CoC Coordinated Assessment FY 2019	SSO	middle	\$189,176	\$189,176	
34	1st Group	Georgia Housing & Finance Authority	Balance of State HMIS Grant FY2019	HMIS	middle	\$100,003	\$100,003	
35	1st Group	Georgia Housing & Finance Authority	Caring Works BOS S+CR	PH	middle	\$630,109	\$630,109	Transferred from URDC
36	1st Group	Georgia Housing & Finance Authority	Comprehensive AIDS Resource Encounter S+CR	PH	middle	\$77,741	\$77,741	Transferred to Union Mission
37	1st Group	Georgia Housing & Finance Authority	BoS CoC Coordinated Assessment Expansion FY2019	SSO	middle	\$200,000	\$200,000	
38	1st Group	Georgia Housing and Finance Authority	McIntosh Trail CSB S+CR1	PH	241.17	\$358,980	\$358,980	
39	1st Group	Georgia Housing and Finance Authority	CSB of Middle Georgia S+CR	PH	240.80	\$38,251	\$38,251	
40	1st Group	Georgia Housing and Finance Authority	Dalton Whitfield CDC S+CR3	PH	239.83	\$107,979	\$107,979	
41	1st Group	Another Chance of Atlanta, Inc.	ACA PSH for Clayton County	PH	238.50	\$131,132	\$131,132	
42	1st Group	Georgia Housing and Finance Authority	Carrlton Housing Authority S+CR	PH	238.50	\$392,323	\$392,323	
43	1st Group	AIDS Athens	AIDS Athens PSHP	PH	238.00	\$69,888	\$69,888	
44	1st Group	Georgia Housing and Finance Authority	Douglas CSB S+CR2	PH	236.50	\$665,956	\$665,956	
45	1st Group	Georgia Housing and Finance Authority	River Edge CSB S+CR_C	PH	236.00	\$984,515	\$984,515	
46	1st Group	Georgia Housing and Finance Authority	McIntosh Trail CSB S+CR2	PH	235.50	\$279,753	\$279,753	
47	1st Group	Georgia Housing and Finance Authority	Highland Rivers CSB S+CR2	PH	234.83	\$116,046	\$116,046	
48	1st Group	City of Hinesville	Homeless Prevention Program RRH	PH	228.50	\$110,528	\$110,528	
49	1st Group	Georgia Housing and Finance Authority	Oconee CSB S+CR2	PH	226.50	\$192,354	\$192,354	
50	1st Group	Georgia Housing and Finance Authority	Albany CSB S+CR2	PH	224.50	\$203,281	\$203,281	
51	1st Group	Georgia Housing and Finance Authority	Travelers Aid of Metropolitan Atlanta S+CR1	PH	224.50	\$202,272	\$202,272	

2019 Project Scoring and Ranking

Tier 1 Amount	\$17,589,863	
Tier 2 Amount	\$1,059,851	
Group 1 - Renewal PSH, RRH, HMIS, Coord Assess.	\$17,202,424	w/Adjustments
Group 2 - New 2018 (<1 yr operational)	\$885,512	
Group 3 - New project with reallocated fund:	\$561,778	
Group 4 - Poor Performance Group	\$0	
Group 5 - New PH (Bonus funds)	\$366,792	(max allowed \$997,708)
Group 6 - New DV Bonus (Bonus funds)	\$349,723	(max allowed \$1,995,416)
	\$19,366,229	

Planning (3%)
\$598,625

PH Bonus (6%)
\$997,708

DV Bonus (10%)
\$1,995,416

*There are zero projects in Groups 4 and 7.

1E-4: Consolidated Application

Evidence – Public Posting of final version of the completed CoC Consolidated Application, Attachments, CoC Priority Listing, and listing of all projects accepted and ranked or rejected



Helping to build strong, vibrant communities.

Select Language ▼

2019 Competition

Basic Info

September 27, 2019 - The application process for the 2019 Georgia Balance of State CoC is now closed. Key documents are linked below. All prospective 2020 applicants, new and renewal, may review full details of the 2019 application requirements below in preparation for next year.

The Georgia Department of Community Affairs, as Collaborative Applicant for the Balance of State CoC, is committed to providing all persons with equal access to its services, programs, activities, education and employment regardless of race, color, national origin, religion, sex, familial status, disability or age. Additional information can be found on DCA's Fair Housing Statement page at [https://dca.ga.gov/fairhousing \(/fairhousing\)](https://dca.ga.gov/fairhousing (/fairhousing)). For a reasonable accommodation or if you need an alternative format or language, please contact Tina Moore at: 404-327-6870 or email fairhousing@dca.ga.gov (<mailto:fairhousing@dca.ga.gov>).

2019 Balance of State Continuum of Care Application Documents

- [2019 Balance of State Continuum of Care Application \(/sites/default/files/2019_balance_of_state_continuum_of_care_application.pdf\)](/sites/default/files/2019_balance_of_state_continuum_of_care_application.pdf)
- [2019 Balance of State Continuum of Care Project Priority Listing \(/node/5986\)](/node/5986)
- [2019 Balance of State Continuum of Care Project Ranking Chart \(/sites/default/files/2019_coc_project_application_priority_ranking_summary_v2_-_tier_1_and_tier_2_0.pdf\)](/sites/default/files/2019_coc_project_application_priority_ranking_summary_v2_-_tier_1_and_tier_2_0.pdf)

BoS CoC Policy

- [2019 Georgia BoS CoC NOFA Competition Policy - Includes DEADLINES \(/node/5918\)](/node/5918)
- [Outline of Overarching Policy Priorities Highlighted in 2019 NOFA \(/node/5919\)](/node/5919)
- [2019 BoS Project Commitment to Housing First - Low Barrier \(/node/5920\)](/node/5920)

BoS CoC Webinars

- [2019 GA BoS CoC Renewal Applicant Webinar - July 26 and 30 \(/node/5935\)](/node/5935)
- [2019 GA BoS CoC NEW Applicant Webinar - July 29 and August 1 \(/node/5936\)](/node/5936)

Proposal Outline, Application Documents, and Supplements

- [2019 Balance of State CoC Proposal Outline \(/node/5921\)](/node/5921)
- [2019 BoS CoC NEW Project Review Application \(/node/5922\)](/node/5922)
- [2019 Balance of State CoC Competition Certification-Policy Addendum \(/node/5923\)](/node/5923)
- [2019 Balance of State CoC Coordinated Entry Policy Addendum \(/node/5927\)](/node/5927)

- [2019 BoS CoC Notice of Intent 2019 PSH Change to DedicatedPLUS \(Renewals ONLY\) \(/node/5924\)](#)
- [2019 BoS CoC Notice of Intent 2019 Grant Consolidation \(Renewals ONLY\) \(/node/5925\)](#)
- [2019 BoS CoC Notice of Intent 2019 Non-Renewal of Project \(/node/5926\)](#)
- [2019 BoS CoC Renewal Project Review Application \(/node/5928\)](#)

Project Scoring Criteria and Forms

- [2019 Georgia BoS CoC Renewal Performance - CoC Priority Scoring Criteria \(/node/5929\)](#)
- [2019 BoS CoC Renewal Review Team Scoring Form \(/node/5930\)](#)
- [2019 Georgia BoS CoC New Project Scoring Form \(/node/5931\)](#)

Related Links:

[HUD FY 2019 Continuum of Care Program Competition](#)

Documents



Forms

[\(/node/2174/documents/10\)](#)



Publications

[\(/node/2174/documents/11\)](#)



Presentations

[\(/node/2174/documents/2083\)](#)



Awards

[\(/node/2174/documents/2084\)](#)



[Applications \(/node/2174/documents/2091\)](#)

LOCAL GOVERNMENT ASSISTANCE

Research & surveys, planning, maps, volunteerism, building codes

COMMUNITY & ECONOMIC DEVELOPMENT

Financial assistance opportunities for communities

SAFE & AFFORDABLE HOUSING

Helping communities meet housing needs and connecting people with housing assistance

Safe & Affordable Housing > Homeless and Special Needs Housing > Georgia Balance of State Continuum of Care > 2019 Competition

2019 Competition

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2019 Balance of State Continuum of Care Application Documents

- [2019 Balance of State Continuum of Care Application](#)
- [2019 Balance of State Continuum of Care Project Priority Listing](#)
- [2019 Balance of State Continuum of Care Project Ranking Chart](#)

BoS CoC Policy

- [2019 Georgia BoS CoC NOFA Competition Policy - Includes DEADLINES](#)
- [Outline of Overarching Policy Priorities Highlighted in 2019 NOFA](#)
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- [2019 BoS CoC Notice of Intent 2019 Non-Renewal of Project](#)
- [2019 BoS CoC Renewal Project Review Application](#)

Tina Moore

From: Tina Moore
Sent: Friday, September 27, 2019 8:16 PM
To: HAD Office of Homeless & Special Needs
Subject: Georgia BoS 2019 Continuum of Care Application - Public Posting

Good evening Georgia Balance of State Continuum of Care Board Members, Applicants, Stakeholders and Interested Parties,

The Georgia Balance of State Continuum of Care would like to announce the public posting of the final draft *2019 Balance of State Continuum of Care Application* and *2019 Balance of State Continuum of Care Project Priority Listing*. The Georgia Balance of State CoC will be submitting the application and related documents to HUD tomorrow.

Both of these documents have been posted on DCA's web page at: <https://www.dca.ga.gov/safe-affordable-housing/homeless-special-needs-housing/georgia-balance-state-continuum-care/2019>.

Should you have questions, please contact me (tina.moore@dca.ga.gov), Dave Whisnant (David.Whisnant@dca.ga.gov), or April Woods (April.Woods@dca.ga.gov).

Thank you,
Tina Moore



Learn more about our commitment to [fair housing](#).



Tina Moore

Continuum of Care Program Coordinator
Georgia Department of Community Affairs
60 Executive Park South, NE
Atlanta, Georgia 30329

Direct 404-327-6870
Fax 404-679-0669
tina.moore@dca.ga.gov

3B. Racial Disparity Assessment Attachment

CoC Racial Disparity Assessment

With the guidance of the HUD CoC Racial Analysis Tool, the CoC has completed the preliminary assessment of racial disparity within the CoC counties. As a result of the preliminary analysis completed the CoC has recognized the overestimation of certain racial populations currently experiencing homelessness; thus, the CoC has commenced the development of a detailed framework to analyze and act upon racial disparities in the current homeless system. This plan will continue to be implemented over the next year and will be a continued topic of interest as it is essential to understand efforts to end homelessness must address the range of issues that have resulted from racial inequity; thus, an effective plan is necessary to resolve the disproportionate share of the homeless population.

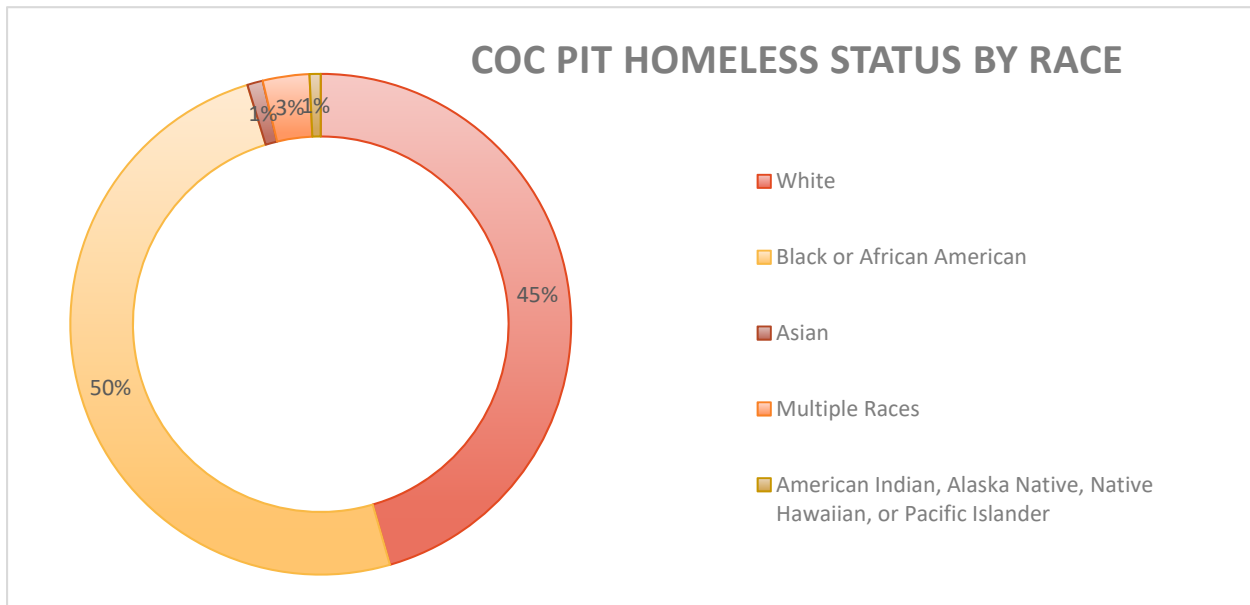
The CoC racial disparity assessment consists of: first utilizing the HUD CoC analysis tool to understand racial disparity within the CoC, analyzing disparities within the provision or outcome of the homeless assistance by using 2017-2018 Stella data, and analyzing racial and ethnicity data from the 2019 point-in-time.

CoC Analysis Tool. According to the 2017 Annual Homeless Assessment Report to Congress, most minority groups make up a larger share of the homeless population than they do of the general population; thus, displaying a disproportionate share of the homeless population. African Americans represent 31 percent of the State of Georgia's population; however, account for 68 percent of people experiencing homelessness and more than 75 percent of homeless families with children (AHAR, 2018). Correspondingly the CoC demonstrates a similar national and state trend in which African Americans represent 26 percent of the CoC population yet account for 53 percent of people experiencing homelessness and 65 percent of homeless families with children, according to the American Community Survey, 2017. Thus, indicating data demonstrates different races and ethnicities are more likely to receive homeless assistance. The CoC understands the likely cause is related to homelessness and poverty being driven by a convoluted array of inequities within systems and social dynamics such as biases and prejudices, overt discrimination, systemic and institutional racism, and many other related and intersectional forces that impact responses to homelessness. Appendix A. CoC Analysis Tool presents the visualization tools of the CoC demographic population groups.

Stella. The CoC then analyzed the latest official Longitudinal System Analysis (LSA) submission dataset and the paralleled Stella Performance Module to investigate racial disparity in the provision and outcome of homeless assistance within the CoC. Based on the days homeless, exits, and returns analyzed by racial and ethnic population groups, the CoC did not find disparities among population groups within homeless assistance. Data demonstrated corresponding results to the CoC Analysis Tool in which African Americans represents the largest population group served (5,078 households, 68 percent). However, the CoC noticed Adult Only (AO) Households (HH)

represent the majority homelessness population (70 percent) and when reviewing the composition of AO HH, the households consist of: majority male (3,075 HH, 57 percent), majority adults age 25 + and more specifically adults between the age of 25 and 54 (3,374 HH, 63 percent), African American (3,432 HH, 64 percent), non-veterans (4,304 HH, 80 percent), non-DV survivors (4,256 HH, 79 percent), and homeless greater than 270 days with a disabling condition (3,018 HH, 56 percent). Additionally, AO HH represent 59 percent first time homeless (3,044 HH). Although there doesn't appear to be to be significant differences of provision and outcomes within the homeless assistance among population groups, AO HH represent the longest average days homeless (84 days), the least exits from the homeless system to permanent destinations (54 percent) and represent the greatest number of returns within 24 months (179 HH). Appendix B. Stella Performance Module presents visualizations of Stella AO HH data.

2019 Point In Time. Additionally, the chart below, illustrates the proportion of race within the CoC homeless population from the 2019 Point In Time. Black or African American individuals make up the greatest percentage of the racial distribution within the CoC homeless population (N=2,080, 50 percent). Six percent (N=257) identify as Hispanic or Latino. Currently, the CoC likely demonstrates the same overrepresentation trend in which 50 percent of those experiencing homelessness during the single point in time are Black or African American and 56 percent of homeless families with children.



CoC Racial Analysis Framework

Phase 1

Complete quantitative assessment by analyzing CoC Racial Analysis Tool, Stella data, and 2019 point in time data.

Phase 2

Capacity Building

- a. Provide training opportunities related to Mental Health First Aid, Cultural Awareness, and Systemic Racism: Who: Agency staff members, Agency Executive Directors, State governing board members and accompanying leadership; Where: annual symposium
- b. Establish professional development opportunities to identify and invest in emerging leaders of color in the homelessness sector
- c. Training organizations that are explicitly focused on and charged with creating equity-based response to homelessness
- d. Annually review racial and ethnic diversity on boards and committees representing state

Data Collection

- a. Distribute and collect demographic surveys for agency staff. (quantitative data)
- b. Demographics/ socioeconomics per cluster from 2015-2019 PIT data per cluster (quantitative data)
- c. Conduct expanded qualitative data collection to better understand the complicated dynamics that drive inflow and outflow for people of color in the homeless services (Review system performance)
- d. Collect agency policies and procedures (Review written barriers into system and implications for people of color) * Structural Discrimination
- e. Conduct interviews of people in homelessness systems (Review pathways into systems, review barriers to exit homelessness)
- f. Conduct focus groups each cluster representing CoC (Conduct a gap analysis within group)

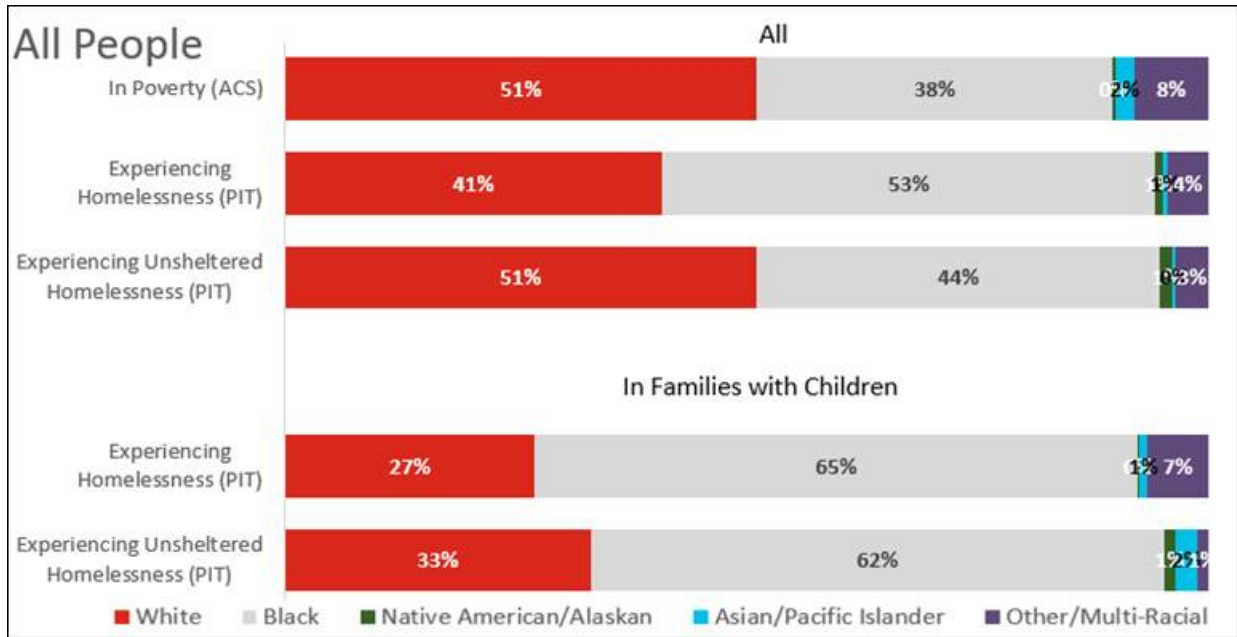
Analysis

By reviewing the diversity ratio of the agency staff members compared to the homeless community, the CoC will recognize potential bias, potential institutional racism and systematic opportunities for disparities in the provision or outcome of homeless assistance. The CoC will be able to analyze and develop strategic changes established by the governing board.

Phase 3

Implement programmatic changes and develop policy changes based on quantitative and qualitative data analysis.

Appendix A. CoC Analysis Tool



Race and Ethnicity	All (ACS) ¹		In Poverty (ACS) ¹				Experiencing Homelessness (PIT) ²				Experiencing Sheltered Homelessness (PIT) ²				Experiencing Unsheltered Homelessness (PIT) ²					
	All		In Families with Children		All		In Families with Children		All		In Families with Children		All		In Families with Children					
	#	%	#	%	#	%	#	%	#	%	#	%	#	%	#	%				
All People	6,785,555		5,794,704		1,219,249		978,250		3,716		1,497		1,843		1,328		1,873		169	
Race																				
White	4,483,736	66%	3,907,601	67%	623,865	51%	498,030	51%	1,520	41%	406	27%	563	31%	350	26%	957	51%	56	33%
Black	1,745,428	26%	1,445,840	25%	468,707	38%	374,841	38%	1,983	53%	976	65%	1,164	63%	871	66%	819	44%	105	62%
Native American/Alaskan	16,404	0%	14,166	0%	3,771	0%	466	0%	29	1%	3	0%	4	0%	1	0%	25	1%	2	1%
Asian/Pacific Islander	203,640	3%	185,265	3%	25,476	2%	18,740	2%	20	1%	14	1%	13	1%	10	1%	7	0%	4	2%
Other/Multi-Racial	336,347	5%	241,832	4%	97,430	8%	86,172	9%	164	4%	98	7%	99	5%	96	7%	65	3%	2	1%
Ethnicity																				
Hispanic	631,530	9%	533,979	9%	190,593	16%	150,992	15%	236	6%	164	11%	169	9%	156	12%	67	4%	8	5%
Non-Hispanic	6,154,025	91%	5,260,725	91%	1,028,656	84%	827,258	85%	3,480	94%	1,333	89%	1,674	91%	1,172	88%	1,806	96%	161	95%

Appendix B. Stella Performance Module

CoC Code: GA-501 Name: 2018 Updated: Upload 06.24.2019 Report Period: 10/01/2017 - 09/30/2018 Submission Type: official

Glossary **Stella Performance Module** Insights 3 Action Plan

Dashboard Days Homeless Exits Returns **Demographics**

Overview Comparison

Demographics Overview: Sheltered Homelessness

Demographic characteristics of households and people served in the homeless system including those only served in PSH during the report period.

Adult Only (AO) Served in any project type

5,154 Households (HH)

5,385 Heads of Household (HoH) and Adults

5,385 People

Gender of HoH and Adults: 5,385 People



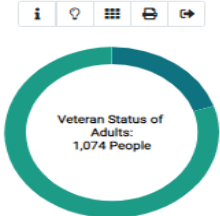
Age of All Persons in Household: 5,385 People



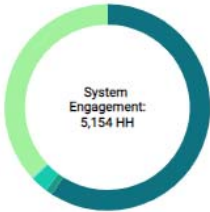
Race and Ethnicity of HoH and Adults: 5,385 People



Household Composition: 5,154 HH



Chronic Homelessness and Disabling Condition of HoH and Adults: 5,385 People



- 59% First time homeless in the system
- 1% Returning from a permanent destination
- 3% Re-engaging from a temporary destination
- <1% Re-engaging from an unknown destination
- 37% Continuously homeless