



**MIDDLE
GEORGIA
REGIONAL
DEVELOPMENT
CENTER**

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Dennis Holder, Chairman
Ralph Nix, Executive Director

August 21, 2006

Ms. Debbie Miness
Georgia Department of Community Affairs
60 Executive Park South, NE
Atlanta, GA 30303

Dear Ms. Miness:

Please find the enclosed revision to the Wilkinson County Service Delivery Strategy. As you can see, this document is the result of collaboration by Wilkinson County and the communities of Allentown, Gordon, Irwinton, Ivey, McIntyre, and Toombsboro. Upon review, please ensure that it is noted that Wilkinson County and its municipalities have updated the Service Delivery Strategy in advance of their recertification date.

If you have any questions, please feel free to call me at (478) 751-6160 or Wilkinson County Manager Laura Mathis at (478) 946-2236.

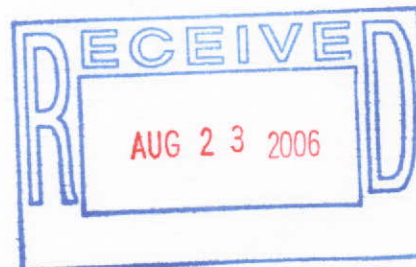
Sincerely,

Rusty Haygood
Director of Public Administration

spg

Enclosure

cc: Laura Mathis, Wilkinson County Manager
Cloyce Pittman, Mayor, Town of Allentown
Kenneth Turner, Mayor, City of Gordon
Edna Brown, Mayor, City of Irwinton
Ann Evans, Mayor, Town of Ivey
Jack Bache, Mayor, City of McIntyre
Roger Smith, Mayor, Town of Toombsboro



Wilkinson County Service Delivery Strategy

AS ADOPTED
August 2006

Prepared by:
Wilkinson County
Cities of Allentown, Danville, Gordon, Irwinton, Ivey, McIntyre and Toombsboro
and
the Middle Georgia Regional Development Center

Introduction

During the 1997 legislative session, the Georgia State Legislature adopted House Bill 489, otherwise known as the Service Delivery Strategy (SDS) Act of 1997 (see Appendix A). The SDS Act requires every county within the State of Georgia to develop and adopt a Service Delivery Strategy that outlines current and future service delivery arrangements for the county. The Act requires that each Strategy contain four components (O.C.G.A. 36-70-24). These components include the identification of current service delivery arrangements (those services being provided at the time that the community began this process), identification of future service delivery arrangements (those services that may be provided after July 1, 1999), the funding sources of both current and future services, and the identification of the legal mechanisms that will be used by each of the jurisdictions to implement the Service Delivery Strategy once it is complete.

Additionally, the Service Delivery Strategy Act requires that each Strategy meet six criteria (O.C.G.A. 36-70-24). These criteria include the following:

- Elimination of Unnecessary Duplication of Services
- Elimination of Arbitrary Water and Sewer Rate Differentials
- Elimination of Double Taxation
- Compatible Land Use Plans
- Water and Sewer Extensions: Consistency with Land Use Plans
- Resolution of Annexation Disputes over Land Use

A discussion of the purpose of each of these criteria is included under the *Criteria* section of this Service Delivery Strategy.

Intent

“A Service Delivery Strategy is intended to be a concise action plan, backed up by the appropriate ordinances and intergovernmental agreements, for providing local government services and resolving land use conflicts within an entire county area. While the law does not dictate specific service delivery and land use planning arrangements within any given county, it does require every Strategy to include four basic components and to meet six criteria.

As indicated in Code Section 36-70-20, the General Assembly intends for local governments to use this planning process to develop service delivery systems which reduce unnecessary duplication,

promote cooperation, eliminate funding inequities and minimize inter-jurisdictional land use disputes.

The intent of the code section is to provide a flexible framework within which local governments in each county can develop a service delivery system that is both efficient and responsive to citizens in their county. The General Assembly recognizes that the unique characteristics of each county throughout the state preclude a mandated legislative outcome for the delivery of services in every county. The process provided by this legislation is intended to minimize inefficiencies resulting from duplication of services and competition between local governments and to provide a mechanism to resolve disputes over local government service delivery, funding equity and land use. The local government service delivery process should result in the minimization of non-compatible municipal and county land use plans and in a simple, concise agreement describing which local governments will provide which service in specified areas within a county and how provision of such services will be funded.

After receiving the necessary level of local approval [...], the Strategy must be submitted to the Department of Community Affairs for review to verify that it includes the required components and addresses the minimum criteria. If a Strategy is not adopted by the county and the required combination of cities, all local governments within the county will be ineligible for state-administered funding, grants, loans and permits.”¹

Since the latter part of 1997, Wilkinson County and officials from the Cities of Allentown, Gordon, Irwinton, Ivey, McIntyre, and Toombsboro have held numerous meetings to discuss the county’s Service Delivery Strategy. As a result of these meetings, each of which was open to the public, this document has been developed.

¹*Charting a Course for Cooperation and Collaboration: An Introduction to the Service Delivery Strategy Act for Local Governments* by the Association of County Commissioners of Georgia, the Georgia Municipal Association, the Georgia Department of Community Affairs, and the Carl Vinson Institute of Government, the University of Georgia, June 1997, pages 2-3.

This 2006 revision is being completed in conjunction with the completion of the joint Comprehensive Plan in accordance with the Georgia Planning Act.

SECTION A

Components (O.C.G.A. 36-70-23)

Current Service Delivery Arrangements

“The Strategy must identify all local government services presently provided or primarily funded by each general purpose local government and each authority within the county and describe the geographic area in which the identified services are provided by each jurisdiction.

This component of the Strategy should identify which local governments and authorities are presently providing which services in which area of the county at the time the process of developing the Strategy is initiated.”²

During the first two quarters of 2006, each of the local jurisdictions providing services in Wilkinson County evaluated the existing “Current Services Survey.” This evaluation was used to revise the list of services currently (i.e. during the development of this Strategy) being provided within the community. As a result of this survey, the following services have been identified as “Current Services” within Wilkinson County:

SERVICE NAME	JURISDICTION
911 Communications	- City of Gordon
Ambulance	- Wilkinson County
Animal Control	- City of Gordon
Cemetery	- Cities of Danville, Gordon, and Toombsboro
Court Services	- Wilkinson County, Cities of Gordon, Irwinton, Ivey, McIntyre, and Toombsboro
Economic Development/Tourism	- Wilkinson County and the City of Gordon (through the Wilkinson County Development Authority, Gordon Development Authority, and Fall-Line Regional Dev. Authority
Emergency Management Services	- Wilkinson County
Fire Protection	- Wilkinson County, Cities of Allentown, Danville, Gordon, Irwinton, McIntyre and Toombsboro
Indigent Defense	- Wilkinson County, Cities of Gordon, Irwinton, Ivey, McIntyre, and Toombsboro
Jail Operations	- City of Gordon
Law Enforcement	- Cities of Gordon, Irwinton, Ivey, McIntyre, and Toombsboro
Library	- Wilkinson County, Cities of Danville, Gordon, Irwinton, Ivey, McIntyre, and

²et. al, pages 4-5.

SERVICE NAME	JURISDICTION
	Toomsboro
Probation Services	- Wilkinson County, Cities of Gordon, Irwinton, Ivey, McIntyre, and Toomsboro
Public Health	- Wilkinson County
Recreation	- Wilkinson County, Cities of Gordon and McIntyre
Road Construction/Maintenance	- Wilkinson County, Cities of Allentown, Danville, Gordon, Irwinton, Ivey, McIntyre, and Toomsboro
Senior Citizen Activities	- Wilkinson County
Sewage/Septic Tanks	- Cities of Danville, Gordon, and Ivey
Solid Waste Collection	- Wilkinson County, Cities of Allentown, Danville, Gordon, Irwinton, Ivey, McIntyre, and Toomsboro
Street Lighting	- Cities of Allentown, Gordon, Irwinton, Ivey, McIntyre, and Toomsboro
Traffic Signs	- Wilkinson County, Cities of Allentown, Danville, Gordon, Irwinton, Ivey, McIntyre, and Toomsboro
Water Services	- Cities of Allentown, Danville, Gordon, Irwinton, Ivey, McIntyre, and Toomsboro

The following descriptions briefly identify the services provided:

911

Communications This activity involves the operation of a 911 emergency dispatch system. The City of Gordon currently provides dispatch services for its police and fire departments.

Ambulance Ambulance service is provided to residents of Wilkinson County through an intergovernmental agreement for this service. All cities and the county receive ambulance services. General fund revenues from Wilkinson County provide for this service.

Animal Control Basic animal control services provided in the City of Gordon. The City's General Fund is the source used to provide for this service.

Cemetery The Cities of Danville, Gordon, and Toomsboro each own and operate small cemeteries. The costs associated with the maintenance and upkeep of these facilities are derived from each city's General Fund revenues.

Court Services

Court services entail all operational functions associated with the operation of municipal and juvenile courts throughout the county. Cities provide municipal court services for violations occurring in the city's geographic boundaries. The county funds juvenile court functions for crimes occurring county-wide.

**Economic
Dev./Tourism**

Economic Development and tourism activities are conducted in Wilkinson County through the Wilkinson County Development Authority, the Gordon Development Authority, and the Fall-Line Regional Development Authority. Activities of the Wilkinson County Development Authority and the Fall-Line Regional Development Authority are provided for and funded through Wilkinson County's General Fund. The City of Gordon's General Fund provides for the Gordon Development Authority. These entities provide services to all residents within Wilkinson County.

**Emergency
Mgmt. Services**

The Wilkinson County Emergency Management Agency is jointly funded by Wilkinson County. EMA is charged with developing mitigation activities that either prevent the occurrence of an emergency or reduce the community's vulnerability in ways that minimize loss associated with disasters.

**Fire Protection
and Prevention**

Fire protection is provided in Wilkinson County and each of the cities (except Ivey) through the jurisdiction's own volunteer fire department. Wilkinson County provides fire protection to persons in unincorporated areas of the county from two fire stations (High Hill & Nickelsville). The county provides fire protection to residents in the unincorporated area through the general fund and SPLOST. Fire protection within the municipalities is funded from City General Funds and a Wilkinson County supplement.

Indigent Legal Defense

Indigent Legal Defense is provided by each of the jurisdictions operating courts. Wilkinson County provides for the funds through General Fund and Judicial Court Fund revenues. Each of the municipalities provide for indigent defense in their courts through General Fund revenues.

Jail Operations

The City of Gordon operates a small jail in cooperation with the Gordon Police Department. This jail is funded through General Fund revenues, Court Fees, and User Fees.

Law Enforcement

Law enforcement activities such as routine patrol, traffic enforcement, enforcement of city/county ordinances and regulations, enforcement of state and federal laws, warrants, and jail operations are provided county-wide. The Cities of Gordon, Irwinton, Ivey, McIntyre, and Toombsboro each operate their own police departments.

Library

Basic library services are provided county-wide for all residents regardless of which jurisdiction they live in. The Cities of Gordon and Ivey, along with Wilkinson County fund the Gordon Library through General Funds. The East Wilkinson Library operates using General Fund revenues from Wilkinson County and the Cities of Danville, Irwinton, McIntyre and Toombsboro.

Probation Services

Wilkinson County and the Cities of Gordon, and Toombsboro each provide probation services through private contracts for persons convicted of crimes and released on probation. These services are provided through user fees derived from charges associated with court convictions.

Public Health

Basic public health services are provided county-wide by Wilkinson County. This service is provided through Wilkinson County General Fund revenues.

Recreation

Recreation activities are provided for all county residents located in municipal and unincorporated areas. Wilkinson County provides this service through General Fund revenues, SPLOST revenues, and user fees. In addition, the City of Gordon and the City of McIntyre provide general fund revenues for various recreation activities within the city limits.

Roads and Bridges

Basic road and bridge maintenance and construction activities are performed by each jurisdiction. Beneficiaries of these activities are municipal and unincorporated area residents. General fund revenues, DOT revenues, and SPLOST funds provide for these services throughout the county. Wilkinson County provides for roads and bridges throughout the unincorporated portions of the county. In the municipalities, each city provides for this service, but is supplemented by Wilkinson County.

**Sewerage
Collection**

Collection of sewerage is a service offered by the Cities of Danville, Gordon, and Ivey. Each city provides this service to its municipal residents through an Enterprise Fund. The City of Gordon extends outside of its city limits for the provision of this service. Danville utilizes a community septic system. Gordon and Ivey utilize a municipal wastewater treatment process.

**Solid Waste
Collection
and Recycling**

Solid waste collection for municipal area residents is provided by the Cities of Gordon, Irwinton, Ivey, McIntyre, and Toombsboro. The cities provide this service through private contracts and provide for door-to-door pickup. Wilkinson County provides solid waste collection sites throughout the county for unincorporated residents (as well as residents of the municipalities). The County utilizes its General Fund for revenues to operate these facilities. The cities of Danville, Gordon, Irwinton, McIntyre, and Toombsboro utilize General Fund revenues and user fees to provide for this service. Ivey utilizes user fees for the provision of solid waste collection.

Street Lighting

Street lighting is provided by each of the municipalities through General Fund revenues.

Traffic Signs

Traffic signs are erected and maintained by each of the governments in Wilkinson County. Traffic signs within municipal areas are maintained by the cities. Those in the unincorporated area are maintained by Wilkinson County. The Georgia Department of Transportation maintains traffic signs on state and federal roads and highways. Traffic sign maintenance is funded through General Fund revenues. This service benefits all residents of Wilkinson County.

Water Services

Water services (including distribution and treatment) are provided by each of the municipalities within the county. Wilkinson County does not provide water services. The Cities of Gordon, Irwinton, McIntyre, and Toombsboro provide the service outside of their corporate boundaries. A geographic service area map for water service provision is attached. Water service funding in the cities comes from enterprise funds, which derive their revenues from user fees associated with the service. Toombsboro supplements the Enterprise Fund with General Fund revenues.

The Strategy must also include the geographic areas of the county in which each of these services is provided. The following table lists the geographic service area for “current” services in Wilkinson County:

Wilkinson County:

SERVICE NAME	GEOGRAPHIC SERVICE AREA
Ambulance	- Countywide
Courts	- Countywide
Economic Development/Tourism	- Countywide
Emergency Management Services	- Countywide
Fire Protection	- Unincorporated Area
Indigent Defense	- Countywide
Library	- Countywide
Probation Services	- Countywide
Public Health	- Countywide
Recreation	- Countywide
Roads Construction/Maintenance	- Countywide
Senior Citizen Activities	- Countywide
Solid Waste Collection	- Countywide
Traffic Signs	- Unincorporated Area

Maps outlining “extraterritorial” service areas are included in Appendix G.

The Strategy must also include the geographic areas of the county in which each of these services is provided. The following table lists the geographic service area for “current” services in the City of Allentown:

City of Allentown:

SERVICE NAME	GEOGRAPHIC SERVICE AREA
Fire Protection	- Municipal Area Only
Road Construction/Maintenance	- Municipal Area Only
Solid Waste Collection	- Municipal Area Only
Street Lighting	- Municipal Area Only
Traffic Signs	- Municipal Area Only
Water Service	- Municipal Area Only

Maps outlining “extraterritorial” service areas are included in Appendix G.

The Strategy must also include the geographic areas of the county in which each of these services is provided. The following table lists the geographic service area for “current” services in the City of Danville:

City of Danville:

SERVICE NAME	GEOGRAPHIC SERVICE AREA
Cemetery	- Municipal Area Only
Fire Protection/Prevention	- Municipal Area Only
Library	- Countywide
Road Construction/Maintenance	- Municipal Area Only
Sewage/Septic Tanks	- Municipal Area Only
Solid Waste Collection	- Municipal Area Only
Street Lighting	- Municipal Area Only
Traffic Signs	- Municipal Area Only
Water Service	- Municipal Area Only

Maps outlining “extraterritorial” service areas are included in Appendix G.

The Strategy must also include the geographic areas of the county in which each of these services is provided. The following table lists the geographic service area for “current” services in the City of Gordon:

City of Gordon:

SERVICE NAME	GEOGRAPHIC SERVICE AREA
911 Communications	- Municipal Area Only
Animal Control	- Municipal Area Only
Cemetery	- Municipal Area Only
Court Services	- Municipal Area Only
Economic Development/Tourism	- Municipal Area Only
Fire Protection/Prevention	- Municipal Area Only
Indigent Defense	- Municipal Area Only
Jail Operations	- Municipal Area Only
Law Enforcement	- Municipal Area Only
Library	- Countywide
Probation Services	- Municipal Area Only
Recreation	- Municipal Area Only
Road Construction/Maintenance	- Municipal Area Only
Sewage/Septic Tanks	- Municipal Area and Outlying Service Area (see map)
Solid Waste Collection	- Municipal Area Only
Street Lighting	- Municipal Area Only
Traffic Signs	- Municipal Area Only
Water Service	- Municipal Area and Outlying Service Area (see map)

Maps outlining “extraterritorial” service areas are included in Appendix G.

The Strategy must also include the geographic areas of the county in which each of these services is provided. The following table lists the geographic service area for “current” services in the City of Irwinton:

City of Irwinton:

SERVICE NAME	GEOGRAPHIC SERVICE AREA
Court Services	- Municipal Area Only
Fire Protection/Prevention	- Municipal Area Only
Indigent Defense	- Municipal Area Only
Law Enforcement	- Municipal Area Only
Library	- Countywide
Probation Services	- Municipal Area Only
Road Construction/Maintenance	- Municipal Area Only
Solid Waste Collection	- Municipal Area Only
Street Lighting	- Municipal Area Only
Traffic Signs	- Municipal Area Only
Water Service	- Municipal Area and Outlying Service Area (see map)

Maps outlining “extraterritorial” service areas are included in Appendix G.

The Strategy must also include the geographic areas of the county in which each of these services is provided. The following table lists the geographic service area for “current” services in the City of Ivey:

City of Ivey:

SERVICE NAME	GEOGRAPHIC SERVICE AREA
Court Services	- Municipal Area Only
Indigent Defense	- Municipal Area Only
Law Enforcement	- Municipal Area Only
Library	- Countywide
Probation Services	- Municipal Area Only
Road Construction/Maintenance	- Municipal Area Only
Sewage/Septic Tanks	- Municipal Area Only
Solid Waste Collection	- Municipal Area Only
Street Lighting	- Municipal Area Only
Traffic Signs	- Municipal Area Only
Water Service	- Municipal Area Only

Maps outlining “extraterritorial” service areas are included in Appendix G.

The Strategy must also include the geographic areas of the county in which each of these services is provided. The following table lists the geographic service area for “current” services in the City of McIntyre:

City of McIntyre:

SERVICE NAME	GEOGRAPHIC SERVICE AREA
Court Services	- Municipal Area Only
Fire Protection/Prevention	- Municipal Area Only
Indigent Defense	- Municipal Area Only
Law Enforcement	- Municipal Area Only
Library	- Countywide
Probation Services	- Municipal Area Only
Recreation	- Municipal Area Only
Road Construction/Maintenance	- Municipal Area Only
Solid Waste Collection	- Municipal Area Only
Street Lighting	- Municipal Area Only
Traffic Signs	- Municipal Area Only
Water Service	- Municipal Area and Outlying Service Area (see map)

Maps outlining “extraterritorial” service areas are included in Appendix G.

The Strategy must also include the geographic areas of the county in which each of these services is provided. The following table lists the geographic service area for “current” services in the City of Toombsboro:

City of Toombsboro:

SERVICE NAME	GEOGRAPHIC SERVICE AREA
Cemetery	- Municipal Area Only
Court Services	- Municipal Area Only
Fire Protection/Prevention	- Municipal Area Only
Indigent Defense	- Municipal Area Only
Law Enforcement	- Municipal Area Only
Library	- Countywide
Probation Services	- Municipal Area Only
Road Construction/Maintenance	- Municipal Area Only
Solid Waste Collection	- Municipal Area Only
Street Lighting	- Municipal Area Only
Traffic Signs	- Municipal Area Only
Water Service	- Municipal Area Only

Maps outlining “extraterritorial” service areas are included in Appendix G.

Future Service Delivery Arrangements

“The Strategy must indicate which local government or authority will provide each service, the geographic areas of the county in which each service will be provided and a description of any services to be provided by any local government to any area outside of its geographical boundaries. If two or more local governments within the same county are assigned responsibility for providing identical services within the same geographic area, the Strategy must include an explanation of this arrangement.

This component of the Strategy should which local governments and authorities will provide which services in which areas of the county after the Strategy is adopted and implemented.”³ The following services may be provided by their respective jurisdictions and/or authorities within the next five years:

SERVICE NAME	JURISDICTION
911 Communications	- City of Gordon
Ambulance Service	- Wilkinson County
Animal Control	- Wilkinson County, Cities of Allentown, Gordon, Irwinton, Ivey, McIntyre, and Toombsboro
Cemetery	- Cities of Danville, Gordon, Ivey, and Toombsboro
Courts	- Wilkinson County, Cities of Allentown, Gordon, Irwinton, Ivey, McIntyre, and Toombsboro
Economic Development/Tourism	- Wilkinson County, City of Gordon
Emergency Management Agency	- Wilkinson County
Fire Protection	- Wilkinson County, Cities of Allentown, Danville, Gordon, Irwinton, Ivey, McIntyre, and Toombsboro
Indigent Defense	- Wilkinson County, Cities of Gordon, Irwinton, Ivey, McIntyre, and Toombsboro
Jail Operations	- City of Gordon
Law Enforcement	- Cities of Gordon, Irwinton, Ivey, McIntyre, and Toombsboro
Library	- Wilkinson County, Cities of Danville, Gordon, Irwinton, Ivey, McIntyre, and Toombsboro
Probation Services	- Wilkinson County, Cities of Gordon, Irwinton, Ivey, McIntyre, and Toombsboro
Public Health	- Wilkinson County
Recreation	- Wilkinson County, Cities of Gordon, McIntyre, and Toombsboro
Road Construction/Maintenance	- Wilkinson County, Cities of Allentown, Danville, Gordon, Irwinton, Ivey, McIntyre, and Toombsboro
Senior Citizen Activities	- Wilkinson County

³et al., page 5.

SERVICE NAME	JURISDICTION
Sewage/Septic Tanks	- Wilkinson County, Cities of Allentown, Danville, Gordon, Irwinton, Ivey, McIntyre, and Toombsboro
Solid Waste Collection	- Wilkinson County, Cities of Allentown, Danville, Gordon, Irwinton, Ivey, McIntyre, and Toombsboro
Street Lighting	- Wilkinson County, Cities of Allentown, Danville, Gordon, Irwinton, Ivey, McIntyre, and Toombsboro
Traffic Signs	- Wilkinson County, Cities of Allentown, Danville, Gordon, Irwinton, Ivey, McIntyre, and Toombsboro
Water Services	- Wilkinson County, Cities of Allentown, Danville, Gordon, Irwinton, Ivey, McIntyre, and Toombsboro

The Strategy must also include the geographic areas of the county in which each of these services is provided. The following table lists the geographic service area for “future” services in Wilkinson County:

Wilkinson County:

SERVICE NAME	GEOGRAPHIC SERVICE AREA
Ambulance Service	- Countywide
Animal Control	- Unincorporated Area
Court Services	- Countywide
Economic Development/Tourism	- Countywide
Emergency Management Agency	- Countywide
Fire Protection/Prevention	- Unincorporated Areas
Indigent Defense	- Countywide
Library	- Countywide
Probation Services	- Countywide
Public Health	- Countywide
Recreation	- Countywide
Road Construction/Maintenance	- Countywide
Senior Citizen Activities	- Countywide
Sewage/Septic Tanks	- Unincorporated Area
Solid Waste Collection	- Countywide
Street Lighting	- Unincorporated Area
Traffic Signs	- Unincorporated Area
Water Service	- Unincorporated Area

Maps outlining “extraterritorial” service areas are included in Appendix G.

The Strategy must also include the geographic areas of the county in which each of these services is provided. The following table lists the geographic service area for “future” services in the City of Allentown:

City of Allentown:

SERVICE NAME	GEOGRAPHIC SERVICE AREA
Animal Control	- Municipal Area Only
Fire Protection/Prevention	- Municipal Area Only
Road Construction/Maintenance	- Municipal Area Only
Sewage/Septic Tanks	- Municipal Area Only
Solid Waste Collection	- Municipal Area Only
Street Lighting	- Municipal Area Only
Traffic Signs	- Municipal Area Only
Water Service	- Municipal Area Only

Maps outlining “extraterritorial” service areas are included in Appendix G.

The Strategy must also include the geographic areas of the county in which each of these services is provided. The following table lists the geographic service area for “future” services in the City of Danville:

City of Danville:

SERVICE NAME	GEOGRAPHIC SERVICE AREA
Cemetery	- Municipal Area Only
Fire Protection/Prevention	- Municipal Area Only
Library	- Countywide
Road Construction/Maintenance	- Municipal Area Only
Sewage/Septic Tanks	- Municipal Area Only
Solid Waste Collection	- Municipal Area Only
Street Lighting	- Municipal Area Only
Traffic Signs	- Municipal Area Only
Water Service	- Municipal Area Only

Maps outlining “extraterritorial” service areas are included in Appendix G.

The Strategy must also include the geographic areas of the county in which each of these services is provided. The following table lists the geographic service area for “future” services in the City of Gordon:

City of Gordon:

SERVICE NAME	GEOGRAPHIC SERVICE AREA
911 Communications	- Municipal Area Only
Animal Control	- Municipal Area Only
Cemetery	- Municipal Area Only
Court Services	- Municipal Area Only
Economic Development/Tourism	- Municipal Area Only
Fire Protection/Prevention	- Municipal Area Only
Indigent Defense	- Municipal Area Only
Jail Operations	- Municipal Area Only
Law Enforcement	- Municipal Area Only
Library	- Countywide
Probation Services	- Municipal Area Only
Recreation	- Countywide
Road Construction/Maintenance	- Municipal Area Only
Sewage/Septic Tanks	- Municipal Area and Outlying Service Area
Solid Waste Collection	- Municipal Area Only
Street Lighting	- Municipal Area Only
Traffic Signs	- Municipal Area Only
Water Service	- Municipal Area and Outlying Service Area
	- (see map)

Maps outlining “extraterritorial” service areas are included in Appendix G.

The Strategy must also include the geographic areas of the county in which each of these services is provided. The following table lists the geographic service area for “future” services in the City of Irwinton:

City of Irwinton:

SERVICE NAME	GEOGRAPHIC SERVICE AREA
Animal Control	- Municipal Area Only
Court Services	- Municipal Area Only
Fire Protection/Prevention	- Municipal Area Only
Indigent Defense	- Municipal Area Only
Law Enforcement	- Municipal Area Only
Library	- Countywide
Probation Services	- Municipal Area Only
Road Construction/Maintenance	- Municipal Area Only
Sewage/Septic Tanks	- Municipal Area Only
Solid Waste Collection	- Municipal Area Only
Street Lighting	- Municipal Area Only
Traffic Signs	- Municipal Area Only
Water Service	- Municipal Area Only

Maps outlining “extraterritorial” service areas are included in Appendix G.

The Strategy must also include the geographic areas of the county in which each of these services is provided. The following table lists the geographic service area for “future” services in the City of Ivey:

City of Ivey:

SERVICE NAME	GEOGRAPHIC SERVICE AREA
Animal Control	- Municipal Area Only
Cemetery	- Municipal Area Only
Court Services	- Municipal Area Only
Fire Protection/Protection	- Municipal Area Only
Indigent Defense	- Municipal Area Only
Law Enforcement	- Municipal Area Only
Library	- Countywide
Probation Services	- Municipal Area Only
Road Construction/Maintenance	- Municipal Area Only
Sewage/Septic Tanks	- Municipal Area Only
Solid Waste Collection	- Municipal Area Only
Street Lighting	- Municipal Area Only
Traffic Signs	- Municipal Area Only
Water Service	- Municipal Area Only

Maps outlining “extraterritorial” service areas are included in Appendix G.

The Strategy must also include the geographic areas of the county in which each of these services is provided. The following table lists the geographic service area for “future” services in the City of McIntyre:

City of McIntyre:	
SERVICE NAME	GEOGRAPHIC SERVICE AREA
Animal Control	- Municipal Area Only
Court Services	- Municipal Area Only
Fire Protection/Prevention	- Municipal Area Only
Indigent Defense	- Municipal Area Only
Law Enforcement	- Municipal Area Only
Library	- Countywide
Probation Services	- Municipal Area Only
Recreation	- Municipal Area Only
Road Construction/Maintenance	- Municipal Area Only
Sewage/Septic Tanks	- Municipal Area Only
Solid Waste Collection	- Municipal Area Only
Street Lighting	- Municipal Area Only
Traffic Signs	- Municipal Area Only
Water Service	- Municipal Area and Outlying Service Area (see map)

Maps outlining “extraterritorial” service areas are included in Appendix G.

The Strategy must also include the geographic areas of the county in which each of these services is provided. The following table lists the geographic service area for “future” services in the City of Toombsboro:

City of Toombsboro:

SERVICE NAME	GEOGRAPHIC SERVICE AREA
Animal Control	- Municipal Area Only
Cemetery	- Municipal Area Only
Court Services	- Municipal Area Only
Fire Protection/Prevention	- Municipal Area Only
Indigent Defense	- Municipal Area Only
Law Enforcement	- Municipal Area Only
Library	- Countywide
Probation Services	- Municipal Area Only
Recreation	- Municipal Area Only
Road Construction/Maintenance	- Municipal Area Only
Sewage/Septic Tanks	- Municipal Area Only
Solid Waste Collection	- Municipal Area Only
Street Lighting	- Municipal Area Only
Traffic Signs	- Municipal Area Only
Water Service	- Municipal Area Only

Maps outlining “extraterritorial” service areas are included in Appendix G.

Funding Sources

“The Strategy must describe the funding source for each service to be provided. This component of the Strategy must indicate the source of revenue each local government will use to fund each service it will provide within the county (e.g., countywide revenues, unincorporated area revenues, municipal revenues, enterprise funds, or some combination).”⁴

In compliance with this section, the local governments in Wilkinson County have outlined the funding sources for all services provided within their jurisdiction. The following table outlines the funding source for each service provided by Wilkinson County:

Wilkinson County:

Service	Funding Source
Ambulance Service	- General Fund
Court Services	- General Fund & User Fees
Economic Development/Tourism	- General Fund
Emergency Management Agency	- General Fund, State Revenues, Federal Revenues
Fire Protection/Prevention	- General Fund
Indigent Defense	- General Fund
Library	- General Fund
Probation Services	- User Fees
Public Health	- General Fund
Recreation	- General Fund, User Fees
Road Construction/Maintenance	- General Fund, SPLOST, DOT Revenues
Senior Citizen Activities	- General Fund
Solid Waste Collection	- General Fund
Traffic Signs	- General Fund

Note: General Fund revenues refer to “countywide” revenues.

⁴et al., page 6.

The following table outlines the funding source for each service provided by the City of Allentown:

City of Allentown:

SERVICE NAME	FUNDING SOURCE
Fire Protection/Prevention	- General Fund
Road Construction/Maintenance	- General Fund, SPLOST, DOT Revenues
Solid Waste Collection	- General Fund, User Fees
Street Lighting	- General Fund
Traffic Signs	- General Fund
Water Service	- Enterprise Fund

The following table outlines the funding source for each service provided by the City of Danville:

City of Danville:

SERVICE NAME	FUNDING SOURCE
Cemetery	- General Fund
Fire Protection/Prevention	- General Fund
Library	- General Fund
Road Construction/Maintenance	- General Fund, SPLOST, DOT Revenues
Sewage/Septic Tanks	- Enterprise Fund
Solid Waste Collection	- General Fund, User Fees
Street Lighting	- General Fund
Traffic Signs	- General Fund
Water Services	- Enterprise Fund

The following table outlines the funding source for each service provided by the City of Gordon:

City of Gordon:

SERVICE NAME	FUNDING SOURCE
911 Communications	- Municipal Area Only
Animal Control	- General Fund
Cemetery	- General Fund
Court Services	- General Fund, User Fees
Economic Development/Tourism	- General Fund
Fire Protection/Prevention	- General Fund, Wilkinson County Supplement
Indigent Defense	- General Fund
Jail Operations	- General Fund, User Fees, Court Fees
Law Enforcement	- General Fund, User Fees, Court Fees
Library	- General Fund
Probation Services	- User Fees
Recreation	- General Fund, User Fees, SPLOST
Road Construction/Maintenance	- General Fund, DOT Revenues, SPLOST
Sewage/Septic Tanks	- Enterprise Fund
Solid Waste Collection	- General Fund, User Fees
Street Lighting	- General Fund
Traffic Signs	- General Fund
Water Services	- Enterprise Fund

The following table outlines the funding source for each service provided by the City of Irwinton:

City of Irwinton:

SERVICE NAME	FUNDING SOURCE
Court Services	- General Fund, User Fees
Fire Protection/Prevention	- General Fund, Wilkinson County Supplement
Indigent Defense	- General Fund
Law Enforcement	- General Fund, User Fees, Court Fees
Library	- General Fund
Probation Services	- User Fees
Road Construction/Maintenance	- General Fund, DOT Revenues, SPLOST
Solid Waste Collection	- General Fund, User Fees
Street Lighting	- General Fund
Traffic Signs	- General Fund
Water Services	- Enterprise Fund

The following table outlines the funding source for each service provided by the City of Ivey:

City of Ivey:

SERVICE NAME	FUNDING SOURCE
Court Services	- General Fund, User Fees
Indigent Defense	- General Fund
Law Enforcement	- General Fund, User Fees, Court Fees
Library	- General Fund
Probation Services	- User Fees
Road Construction/Maintenance	- General Fund, DOT Revenues, SPLOST
Sewage/Septic Tanks	- Enterprise Fund
Solid Waste Collection	- General Fund, User Fees
Street Lighting	- General Fund
Traffic Signs	- General Fund
Water Services	- Enterprise Fund

The following table outlines the funding source for each service provided by the City of McIntyre:

City of McIntyre:

SERVICE NAME	FUNDING SOURCE
Court Services	- General Fund, User Fees
Fire Protection/Prevention	- General Fund, Wilkinson County Supplement
Indigent Defense	- General Fund
Jail Operations	- General Fund, User Fees, Court Fees
Law Enforcement	- General Fund, User Fees, Court Fees
Library	- General Fund
Probation Services	- User Fees
Recreation	- General Fund, User Fees, SPLOST
Road Construction/Maintenance	- General Fund, DOT Revenues, SPLOST
Solid Waste Collection	- General Fund, User Fees
Street Lighting	- General Fund
Traffic Signs	- General Fund
Water Services	- Enterprise Fund

The following table outlines the funding source for each service provided by the City of Toomsboro:

City of Toomsboro:

SERVICE NAME	FUNDING SOURCE
Cemetery	- General Fund
Court Services	- General Fund, User Fees
Fire Protection/Prevention	- General Fund, Wilkinson County Supplement
Indigent Defense	- General Fund
Law Enforcement	- General Fund
Library	- General Fund
Probation Services	- User Fees
Road Construction/Maintenance	- General Fund, DOT Revenues, SPLOST
Solid Waste Collection	- General Fund, User Fees
Street Lighting	- General Fund
Traffic Signs	- General Fund
Water Services	- Enterprise Fund

Legal Mechanisms to Implement Strategy

“The Strategy must identify the mechanisms, if any, to be used to implement the Service Delivery Strategy.

The term mechanisms, as defined in O.C.G.A. 36-70-2, paragraph 5.3, includes but is not limited to, intergovernmental agreements, ordinances, resolutions and local Acts of the General Assembly in effect on July 1, 1997 or executed thereafter.”⁵

In order to implement this Service Delivery Strategy for Wilkinson County, each of the jurisdictions required to adopt the Strategy have elected to utilize resolutions passed by the governing body. These resolutions authorize the Chief Elected Official (i.e. County Commission Chairman or Mayor) to execute the certification forms associated with the adoption and submission of the county’s Service Delivery Strategy. A copy of the resolution passed by each jurisdiction is attached as Appendix F.

⁵et al., page 7.

SECTION B

Criteria (O.C.G.A. 36-70-24)

Elimination of Unnecessary Duplication

“The Strategy must promote the delivery of government services in the most efficient, effective and responsive manner. The Strategy must also identify steps which will be taken to eliminate or avoid overlapping and unnecessary competition and duplication of services and identify the time frame in which such steps will be taken.

When two local governments or authorities provide or offer the same service in overlapping areas, the Service Delivery Strategy must provide for elimination of this duplication of services. Examples of such duplication of service include:

- A city water department and a county water authority both have excess water capacity and have extended water lines to serve the same area of the county immediately adjacent to the city’s jurisdictional boundaries.
- A city contracts for ambulance service with a provider that routinely responds to calls outside the city’s boundaries where the county EMS also provides ambulance service.

When a city provides a service at a higher level than the same service provided throughout the geographic area of the county by the county, the law states that such service shall not be considered a duplication of the county service. Cities by their very nature exist to meet the greater service demands of the residents and businesses within their communities.

In compliance with this requirement, Wilkinson County and the Cities of Allentown, Danville, Gordon, Irwinton, Ivey, McIntyre, and Toombsboro have outlined the geographic service areas associated with the provision of each service under the “Current Services” and “Future Services” sections above (see also Appendix G). As a result of this analysis, the communities agreed that recreation and fire protection services needed to be reviewed in more detail in 1997. Duplication of these services did not and do not exist within the county. However, some concerns related to the most efficient delivery of these services were outlined. In response to these concerns, the Board of Commissioner agreed to establish a Fire and a Recreation Commission to study the most efficient and effective method of providing these services. These Commissions have been set up and have worked to ensure no duplication exists.

The fact that no “duplication of services” currently exists within the county demonstrates that county and municipal officials have been working together to ensure that services are provided to the

citizens of Wilkinson County in the most efficient and effective possible manner. As a result, this requirement of the Service Delivery Strategy Act of 1997 has been met.

Elimination of Arbitrary Water and Sewer Rate Differentials

“The Strategy must ensure that water or sewer fees charged to customers located outside the geographic boundaries of a service provider are not arbitrarily higher than the fees charged to customers inside the boundaries of the service provider.

If a local government believes a rate differential is arbitrary and disputes the reasonableness of such water and sewer rate differentials, the law provides that local government with the following recourse:

- The disputing local government may hold a public hearing for the purpose of reviewing the rate differential.
- If the public hearing does not lead to a resolution of the dispute, a qualified engineer may be hired to prepare a study of the water and sewer rates.
- If the rate study concludes that the rate differential is arbitrary (i.e. not reasonably based on the cost to provide the service), the dispute must be submitted to some form of alternative dispute resolution, such as mediation.
- If alternative dispute resolution is unsuccessful, the disputing local government may challenge the arbitrary rate differentials in a court of competent jurisdiction.

Before initiating a time-consuming and potentially expensive appeals process, the local government representing disgruntled water and sewer customers is encouraged to meet with the jurisdiction providing the service and attempt to resolve their concerns.”⁶

The Cities of Allentown, Danville, Gordon, Irwinton, Ivey, McIntyre, and Toombsboro each provide water and sewer services to residents located inside and outside of the city’s limits. The Cities of Gordon and Ivey currently provide wastewater treatment (sewer) services. However, the City of McIntyre is looking into the provision of sewer services to city residents within the next five year. Furthermore, efforts to determine the feasibility of sewer services to the areas between Irwinton, McIntyre, and Toombsboro are underway at this time. Only the City of Toombsboro charges unincorporated area residents a higher rate than those customers living within the city for water service. Toombsboro cites added costs for providing water and sewer services to unincorporated areas of the county as a reason for the water and sewer rate differential.

⁶et al., pages 8-9.

Elimination of Double Taxation

“The Strategy must ensure that the cost of any service which a county provides primarily for the benefit of the unincorporated area of the county shall be borne by the unincorporated area residents, individuals and property owners who receive the service. In addition, the Strategy must ensure that when the county and one or more cities jointly fund a countywide service, the county share of such funding shall be borne by the unincorporated residents, individuals, and property owners who receive the service.

The intent of this provision is to eliminate double taxation of municipal property owners. When a county provides a service primarily for the benefit of the unincorporated area, the law provides that funding for such service must come from:

- (1) special service districts created by the county in which property taxes, insurance premiums taxes, assessments or user fees are levied or imposed; or
- (2) any other mechanism agreed upon by the affected parties which eliminates double taxation.”⁷

In compliance with this section, the local governments in Wilkinson County have outlined the funding sources for all services provided within their jurisdiction (see above). Based on this analysis, the communities agreed that recreation and fire protection services needed to be reviewed in more detail. In response to these concerns, the Board of Commissioners have agreed to establish a Fire and a Recreation Commission to study the most efficient and effective method of providing these services in the future. The results of the efforts of the Fire and Recreation Commissions include:

1. The Fire Commission (1) reviewed fire protection for Wilkinson County, (2) mapped out defined regions and divided into fire protection districts, and (3) recommended the placement of three Class A engines in each region.
2. The Recreation Commission developed a comprehensive recreation master plan and worked to have each local government adopt that plan. The Recreation Commission was dissolved in April 2002 and the Recreation Board appointed. They are charged with the implementation of the master plan.

⁷et al., page 10.

After reviewing current and future service delivery arrangements and funding sources, it was determined that no “double taxation” exists within the county. Great efforts have been made in the past and continued by current elected officials to ensure that every resident in the community receives the services that he/she pays for. Diligent efforts have been, and will continue to be, made to ensure that the primary beneficiaries of a given service within the community pay for that service. Each jurisdiction is committed to funding all services with funds collected by those who enjoy and/or have access to those services.

Compatible Land Use Plans

“Local governments within the same county must, if necessary, either amend their land use plans so that the plans are compatible and nonconflicting or adopt a single land use plan for the entire county.”⁸

Currently, the land use plans for Wilkinson County and the Cities of Allentown, Danville, Gordon, Irwinton, Ivey, McIntyre and Toombsboro are compatible. A joint comprehensive plan is in the process of being adopted by Wilkinson County and the Cities of Allentown, Gordon, Irwinton, Ivey, McIntyre, and Toombsboro as required under the Georgia Planning Act. The plan contains a single general land use plan for each jurisdiction. The components of this land use plan are utilized by each jurisdiction when implementing their land use regulations. Additionally, the City of Danville’s land use plan does not conflict with the land use plan developed and utilized by Wilkinson County and the Cities of Allentown, Gordon, Irwinton, Ivey McIntyre, and Toombsboro. Since the land use plans are compatible, this requirement has been met without any additional changes and/or revisions needing to be made to each jurisdiction’s land use plan.

⁸ et al., page 12.

Water and Sewer Extension: Consistency with Land Use Plans

“The provision of extraterritorial water and sewer services by any jurisdiction must be consistent with all applicable land use plans and ordinances.”⁹

Effective upon adoption of the resolution by the jurisdictions adopting this Service Delivery Strategy, the following processes for insuring that proposed extraterritorial water and sewer service is compatible with land use plans/ordinances of the new territory to be serviced have been implemented and followed:

1. Prior to initiating the development of water and sewer services in extraterritorial boundaries, the local government proposing the new service will notify the adjacent government in writing, through certified mail, of the proposed new service by providing information on location of property, size of area, and existing/proposed land use associated with the property.
2. Within ten (10) working days following receipt of the above information, the local government receiving the notice of water/sewer line extension will forward to the local government proposing the extension a statement either (a) indicating that the proposal is compatible with that community’s land use plan and all applicable ordinances; or (b) a description of why the proposal is inconsistent with the land use plan or ordinances and supporting documentation. If the community proposing the service extension does not receive a response in writing within ten (10) days, the proposal will be determined to be consistent with the community’s land use plan or land use ordinances.
3. If the community desiring to extend the water and sewer services receives a notification that the proposal is incompatible with the land use plan, the community may respond in writing within ten (10) days of receiving the notification of land use inconsistency by (a) requesting a meeting to discuss a formal change to the land use plan, or (b) agreeing with the content of the notification and stopping action on the proposed service extension.
4. In the event the respective jurisdictions seek mediation, the governments will agree on a mediator, mediation schedule, and determine the persons who will participate in the mediation. Any costs associated with the mediation will be shared equally between the disputing parties.
5. A proposal to extend extraterritorial water and sewer services shall not be implemented until any bona fide land use plan or land use ordinance inconsistencies are resolved pursuant to this agreement.

⁹et al., page 13.

SECTION C

Adoption of the Strategy (O.C.G.A. 36-70-21, 36-70-25)

“Local governments within each county must execute an agreement for the implementation of a Service Delivery Strategy by July 1, 1999. Adoption of the Strategy must be accomplished by adoption of a resolution by:

- the county governing authority;
- the governing authority of each city located within the county which has a population of 9,000 or greater within the county;
- the city which serves as the county seat; and
- no less than half of the remaining cities which have a population of at least 500 persons within the county.”¹⁰

The Wilkinson County Service Delivery Strategy was duly adopted by relevant parties in 1999, with subsequent revisions having been made. This version of the Service Delivery Strategy has been adopted in May 2006 by required jurisdictions.

In Wilkinson County, the following jurisdictions are required to adopt the Wilkinson County Service Delivery Strategy:

Jurisdiction Name

Wilkinson County

City of Irwinton

Cities of Gordon, Ivey, McIntyre, Toombsboro (2 of 4)

Cities of Allentown and Danville (optional)

Completion of this Service Delivery Strategy revision indicates that all jurisdictions required to adopt the Strategy for Wilkinson County, as outlined above, have reviewed and adopted the strategy

¹⁰et al., page 14.

through the legal mechanism identified in Section C. A copy of the executed resolution for each jurisdiction adopting the strategy is attached as Appendix F.

SECTION D

Appendix F

in compliance with the requirements of the relevant laws and regulations of the jurisdiction in which the strategy is adopted. The strategy is adopted by the relevant authority in each jurisdiction.

The strategy is adopted by the relevant authority in each jurisdiction in compliance with the requirements of the relevant laws and regulations of the jurisdiction in which the strategy is adopted. The strategy is adopted by the relevant authority in each jurisdiction in compliance with the requirements of the relevant laws and regulations of the jurisdiction in which the strategy is adopted.

SECTION D

Strategy Updates (O.C.G.A. 36-70-28)

In compliance with O.C.G.A. 36-70-28, Wilkinson County has reviewed and revised this Service Delivery Strategy. The county, and each jurisdiction required, have conducted such revisions under the following condition as outlined by the law:

- In conjunction with updates of the comprehensive plan as required by Article I of this chapter;

This condition warrants a revision to this Service Delivery Strategy. Any jurisdiction that becomes aware of a necessary revision will forward notification to all other jurisdictions within the county. At such time, the chief elected officials of each jurisdiction will take the necessary steps to identify the revisions required, to draft new language for the Service Delivery Strategy, and to adopt such revisions once they have been agreed upon by all jurisdictions required to adopt the Strategy.



GEORGIA DEPARTMENT OF COMMUNITY AFFAIRS

SERVICE DELIVERY STRATEGY

FOR Wilkinson COUNTY

PAGE 1

I. GENERAL INSTRUCTIONS:

1. Only one set of these forms should be submitted per county. The completed forms should clearly present the collective agreement reached by all cities and counties that were party to the service delivery strategy.
2. List each local government and/or authority that provides services included in the service delivery strategy in Section II below.
3. List all services provided or primarily funded by each general purpose local government and authority within the county in Section III below. It is acceptable to break a service into separate components if this will facilitate description of the service delivery strategy.
4. For **each** service or service component listed in Section III, complete a separate *Summary of Service Delivery Arrangements* form (page 2).
5. Complete one copy of the *Summary of Land Use Agreements* form (page 3).
6. Have the *Certifications* form (page 4) signed by the authorized representatives of participating local governments. Please note that DCA cannot validate the strategy unless it is signed by the local governments required by law (see Instructions, page 4).
7. Mail the completed forms along with any attachments to:

Georgia Department of Community Affairs
Office of Coordinated Planning
60 Executive Park South, N.E.
Atlanta, Georgia 30329

For answers to most frequently asked questions on Georgia's Service Delivery Act, links and helpful publications, visit DCA's website at www.dca.servicedelivery.org, or call the Office of Coordinated Planning at (404) 679-3114.

Note: Any future changes to the service delivery arrangements described on these forms will require an official update of the service delivery strategy and submittal of revised forms and attachments to the Georgia Department of Community Affairs.

II. LOCAL GOVERNMENTS INCLUDED IN THE SERVICE DELIVERY STRATEGY:

In this section, list all local governments (including cities located partially within the county) and authorities that provide services included in the service delivery strategy.

Wilkinson County and the municipalities of Allentown, Danville, Gordon, Irwinton, Ivey, McIntyre, and Toombsboro

III. SERVICES INCLUDED IN THE SERVICE DELIVERY STRATEGY:

For each service listed here, a separate *Summary of Service Delivery Arrangements* form (page 2) must be completed.

911 Communications, Ambulance, Animal Control, Cemetery, Court Services, Economic Development/Tourism, Emergency Management Services, Fire Protection, Indigent Defense, Jail Operations, Law Enforcement, Library Services, Probation Services, Public Health, Recreation, Roads Construction/Maintenance, Senior Citizen Activities, Sewage/Septic Tanks, Solid Waste Collection/Recycling, Street Lighting, Traffic Signs, Water Services



SERVICE DELIVERY STRATEGY
SUMMARY OF SERVICE DELIVERY ARRANGEMENTS PAGE 2

Instructions:

Make copies of this form and complete one for each service listed on page 1, Section III. Use exactly the same service names listed on page 1. Answer each question below, attaching additional pages as necessary. If the contact person for this service (listed at the bottom of the page) changes, this should be reported to the Department of Community Affairs.

County: Wilkinson

Service: 911 Communications

1. Check the box that best describes the agreed upon delivery arrangement for this service:

Service will be provided countywide (i.e., including all cities and unincorporated areas) by a single service provider. (If this box is checked, identify the government, authority or organization providing the service.): _____

Service will be provided only in the unincorporated portion of the county by a single service provider. (If this box is checked, identify the government, authority or organization providing the service.): _____

One or more cities will provide this service only within their incorporated boundaries, and the service will not be provided in unincorporated areas. (If this box is checked, identify the government(s), authority or organization providing the service: Gordon)

One or more cities will provide this service only within their incorporated boundaries, and the county will provide the service in unincorporated areas. (If this box is checked, identify the government(s), authority or organization providing the service.): _____

Other (If this box is checked, **attach a legible map delineating the service area of each service provider**, and identify the government, authority, or other organization that will provide service within each service area.): _____

2. In developing the strategy, were overlapping service areas, unnecessary competition and/or duplication of this service identified?

Yes No

If these conditions will continue under the strategy, **attach an explanation for continuing the arrangement** (i.e., overlapping but higher levels of service (See O.C.G.A. 36-70-24(1)), overriding benefits of the duplication, or reasons that overlapping service areas or competition cannot be eliminated).

If these conditions will be eliminated under the strategy, **attach an implementation schedule** listing each step or action that will be taken to eliminate them, the responsible party and the agreed upon deadline for completing it.

3. List each government or authority that will help to pay for this service and indicate how the service will be funded (e.g., enterprise funds, user fees, general funds, special service district revenues, hotel/motel taxes, franchise taxes, impact fees, bonded indebtedness, etc.).

<i>Local Government or Authority:</i>	<i>Funding Method:</i>
City of Gordon	General Fund

4. How will the strategy change the previous arrangements for providing and/or funding this service within the county?

This strategy does not alter the method of service delivery in Wilkinson County. The City of Gordon will continue to dispatch calls for its police and fire departments. The attached Service Delivery Strategy document contains additional information related to the provision of this service.

5. List any formal service delivery agreements or intergovernmental contracts that will be used to implement the strategy for this service:

<i>Agreement Name:</i>	<i>Contracting Parties:</i>	<i>Effective and Ending Dates:</i>

6. What other mechanisms (if any) will be used to implement the strategy for this service (e.g., ordinances, resolutions, local acts of the General Assembly, rate or fee changes, etc.), and when will they take effect?

The County and Cities have elected to use resolutions adopted by each governing body to initiate the Service Delivery Strategy. Provision of this service will be carried out as outlined by the governing bodies upon passage of the adoption resolution. Additionally, any agreements outlined above will govern the delivery of this service.

7. Person completing form: Rusty Haygood, Director of Public Administration, MGRDC
 Phone number: 478-751-6160 Date completed: 11/28/05

8. Is this the person who should be contacted by state agencies when evaluating whether proposed local government projects are consistent with the service delivery strategy? Yes No

If not, provide designated contact person(s) and phone number(s) below:

Laura Mathis, County Manager (478) 946-2236



SERVICE DELIVERY STRATEGY
SUMMARY OF SERVICE DELIVERY ARRANGEMENTS PAGE 2

Instructions:

Make copies of this form and complete one for each service listed on page 1, Section III. Use exactly the same service names listed on page 1. Answer each question below, attaching additional pages as necessary. If the contact person for this service (listed at the bottom of the page) changes, this should be reported to the Department of Community Affairs.

County: Wilkinson

Service: Ambulance

1. Check the box that best describes the agreed upon delivery arrangement for this service:

Service will be provided countywide (i.e., including all cities and unincorporated areas) by a single service provider. (If this box is checked, identify the government, authority or organization providing the service.): Wilkinson County

Service will be provided only in the unincorporated portion of the county by a single service provider. (If this box is checked, identify the government, authority or organization providing the service.): _____

One or more cities will provide this service only within their incorporated boundaries, and the service will not be provided in unincorporated areas. (If this box is checked, identify the government(s), authority or organization providing the service): _____

One or more cities will provide this service only within their incorporated boundaries, and the county will provide the service in unincorporated areas. (If this box is checked, identify the government(s), authority or organization providing the service.): _____

Other (If this box is checked, **attach a legible map delineating the service area of each service provider**, and identify the government, authority, or other organization that will provide service within each service area.): _____

2. In developing the strategy, were overlapping service areas, unnecessary competition and/or duplication of this service identified?

Yes No

If these conditions will continue under the strategy, **attach an explanation for continuing the arrangement** (i.e., overlapping but higher levels of service (See O.C.G.A. 36-70-24(1)), overriding benefits of the duplication, or reasons that overlapping service areas or competition cannot be eliminated).

If these conditions will be eliminated under the strategy, **attach an implementation schedule** listing each step or action that will be taken to eliminate them, the responsible party and the agreed upon deadline for completing it.

3. List each government or authority that will help to pay for this service and indicate how the service will be funded (e.g., enterprise funds, user fees, general funds, special service district revenues, hotel/motel taxes, franchise taxes, impact fees, bonded indebtedness, etc.).

<i>Local Government or Authority:</i>	<i>Funding Method:</i>
Wilkinson County	General Fund (through private contract)

4. How will the strategy change the previous arrangements for providing and/or funding this service within the county?

This strategy does not alter the method of service delivery in Wilkinson County. Wilkinson County will continue to provide the service through general fund revenues through a private contractor. The private contractor will provide Emergency Medical Service only and will not provide medical transport. The attached Service Delivery Strategy document contains additional information related to the provision of this service.

5. List any formal service delivery agreements or intergovernmental contracts that will be used to implement the strategy for this service:

<i>Agreement Name:</i>	<i>Contracting Parties:</i>	<i>Effective and Ending Dates:</i>

6. What other mechanisms (if any) will be used to implement the strategy for this service (e.g., ordinances, resolutions, local acts of the General Assembly, rate or fee changes, etc.), and when will they take effect?

The County and Cities have elected to use resolutions adopted by each governing body to initiate the Service Delivery Strategy. Provision of this service will be carried out as outlined by the governing bodies upon passage of the adoption resolution. Additionally, any agreements outlined above will govern the delivery of this service.

7. Person completing form: Rusty Haygood, Director of Public Administration, MGRDC
 Phone number: 478-751-6160 Date completed: 11/28/05

8. Is this the person who should be contacted by state agencies when evaluating whether proposed local government projects are consistent with the service delivery strategy? Yes No

If not, provide designated contact person(s) and phone number(s) below:
Laura Mathis, County Manager (478) 946-2236



SERVICE DELIVERY STRATEGY
SUMMARY OF SERVICE DELIVERY ARRANGEMENTS PAGE 2

Instructions:

Make copies of this form and complete one for each service listed on page 1, Section III. Use exactly the same service names listed on page 1. Answer each question below, attaching additional pages as necessary. If the contact person for this service (listed at the bottom of the page) changes, this should be reported to the Department of Community Affairs.

County: Wilkinson

Service: Animal Control

1. Check the box that best describes the agreed upon delivery arrangement for this service:

Service will be provided countywide (i.e., including all cities and unincorporated areas) by a single service provider. (If this box is checked, identify the government, authority or organization providing the service.): _____

Service will be provided only in the unincorporated portion of the county by a single service provider. (If this box is checked, identify the government, authority or organization providing the service.): _____

One or more cities will provide this service only within their incorporated boundaries, and the service will not be provided in unincorporated areas. (If this box is checked, identify the government(s), authority or organization providing the service: Gordon _____)

One or more cities will provide this service only within their incorporated boundaries, and the county will provide the service in unincorporated areas. (If this box is checked, identify the government(s), authority or organization providing the service.): _____

Other (If this box is checked, **attach a legible map delineating the service area of each service provider**, and identify the government, authority, or other organization that will provide service within each service area.): _____

2. In developing the strategy, were overlapping service areas, unnecessary competition and/or duplication of this service identified?

Yes No

If these conditions will continue under the strategy, **attach an explanation for continuing the arrangement** (i.e., overlapping but higher levels of service (See O.C.G.A. 36-70-24(1)), overriding benefits of the duplication, or reasons that overlapping service areas or competition cannot be eliminated).

If these conditions will be eliminated under the strategy, **attach an implementation schedule** listing each step or action that will be taken to eliminate them, the responsible party and the agreed upon deadline for completing it.

3. List each government or authority that will help to pay for this service and indicate how the service will be funded (e.g., enterprise funds, user fees, general funds, special service district revenues, hotel/motel taxes, franchise taxes, impact fees, bonded indebtedness, etc.).

<i>Local Government or Authority:</i>	<i>Funding Method:</i>
City of Gordon	General Fund

4. How will the strategy change the previous arrangements for providing and/or funding this service within the county?

This strategy does not alter the method of service delivery in Wilkinson County. The City of Gordon will continue to provide the service within its incorporated areas through general fund revenues. The attached Service Delivery Strategy document contains additional information related to the provision of this service.

5. List any formal service delivery agreements or intergovernmental contracts that will be used to implement the strategy for this service:

<i>Agreement Name:</i>	<i>Contracting Parties:</i>	<i>Effective and Ending Dates:</i>

6. What other mechanisms (if any) will be used to implement the strategy for this service (e.g., ordinances, resolutions, local acts of the General Assembly, rate or fee changes, etc.), and when will they take effect?

The County and Cities have elected to use resolutions adopted by each governing body to initiate the Service Delivery Strategy. Provision of this service will be carried out as outlined by the governing bodies upon passage of the adoption resolution. Additionally, any agreements outlined above will govern the delivery of this service.

7. Person completing form: Rusty Haygood, Director of Public Administration, MGRDC
 Phone number: 478-751-6160 Date completed: 11/28/05

8. Is this the person who should be contacted by state agencies when evaluating whether proposed local government projects are consistent with the service delivery strategy? Yes No

If not, provide designated contact person(s) and phone number(s) below:

Laura Mathis, County Manager (478) 946-2236



**SERVICE DELIVERY STRATEGY
SUMMARY OF SERVICE DELIVERY ARRANGEMENTS PAGE 2**

Instructions:

Make copies of this form and complete one for each service listed on page 1, Section III. Use exactly the same service names listed on page 1. Answer each question below, attaching additional pages as necessary. If the contact person for this service (listed at the bottom of the page) changes, this should be reported to the Department of Community Affairs.

County: Wilkinson

Service: Cemetery

1. Check the box that best describes the agreed upon delivery arrangement for this service:

Service will be provided countywide (i.e., including all cities and unincorporated areas) by a single service provider. (If this box is checked, identify the government, authority or organization providing the service.): _____

Service will be provided only in the unincorporated portion of the county by a single service provider. (If this box is checked, identify the government, authority or organization providing the service.): _____

One or more cities will provide this service only within their incorporated boundaries, and the service will not be provided in unincorporated areas. (If this box is checked, identify the government(s), authority or organization providing the service: Danville, Gordon, Toombsboro)

One or more cities will provide this service only within their incorporated boundaries, and the county will provide the service in unincorporated areas. (If this box is checked, identify the government(s), authority or organization providing the service.): _____

Other (If this box is checked, **attach a legible map delineating the service area of each service provider**, and identify the government, authority, or other organization that will provide service within each service area.): _____

2. In developing the strategy, were overlapping service areas, unnecessary competition and/or duplication of this service identified?

Yes No

If these conditions will continue under the strategy, **attach an explanation for continuing the arrangement** (i.e., overlapping but higher levels of service (See O.C.G.A. 36-70-24(1)), overriding benefits of the duplication, or reasons that overlapping service areas or competition cannot be eliminated).

If these conditions will be eliminated under the strategy, **attach an implementation schedule** listing each step or action that will be taken to eliminate them, the responsible party and the agreed upon deadline for completing it.

3. List each government or authority that will help to pay for this service and indicate how the service will be funded (e.g., enterprise funds, user fees, general funds, special service district revenues, hotel/motel taxes, franchise taxes, impact fees, bonded indebtedness, etc.).

<i>Local Government or Authority:</i>	<i>Funding Method:</i>
Town of Danville	General Fund
City of Gordon	General Fund
Town of Toombsboro	General Fund

4. How will the strategy change the previous arrangements for providing and/or funding this service within the county?

This strategy does not alter the method of service delivery in Wilkinson County. The cities listed above will continue to provide the service within their incorporated areas through general fund revenues. The attached Service Delivery Strategy document contains additional information related to the provision of this service.

5. List any formal service delivery agreements or intergovernmental contracts that will be used to implement the strategy for this service:

<i>Agreement Name:</i>	<i>Contracting Parties:</i>	<i>Effective and Ending Dates:</i>

6. What other mechanisms (if any) will be used to implement the strategy for this service (e.g., ordinances, resolutions, local acts of the General Assembly, rate or fee changes, etc.), and when will they take effect?

The County and Cities have elected to use resolutions adopted by each governing body to initiate the Service Delivery Strategy. Provision of this service will be carried out as outlined by the governing bodies upon passage of the adoption resolution. Additionally, any agreements outlined above will govern the delivery of this service.

7. Person completing form: Rusty Haygood, Director of Public Administration, MGRDC
 Phone number: 478-751-6160 Date completed: 11/28/05

8. Is this the person who should be contacted by state agencies when evaluating whether proposed local government projects are consistent with the service delivery strategy? Yes No

If not, provide designated contact person(s) and phone number(s) below:

Laura Mathis, County Manager (478) 946-2236



**SERVICE DELIVERY STRATEGY
SUMMARY OF SERVICE DELIVERY ARRANGEMENTS PAGE 2**

Instructions:

Make copies of this form and complete one for each service listed on page 1, Section III. Use exactly the same service names listed on page 1. Answer each question below, attaching additional pages as necessary. If the contact person for this service (listed at the bottom of the page) changes, this should be reported to the Department of Community Affairs.

County: Wilkinson

Service: Courts

1. Check the box that best describes the agreed upon delivery arrangement for this service:

Service will be provided countywide (i.e., including all cities and unincorporated areas) by a single service provider. (If this box is checked, identify the government, authority or organization providing the service.): _____

Service will be provided only in the unincorporated portion of the county by a single service provider. (If this box is checked, identify the government, authority or organization providing the service.): _____

One or more cities will provide this service only within their incorporated boundaries, and the service will not be provided in unincorporated areas. (If this box is checked, identify the government(s), authority or organization providing the service): _____

One or more cities will provide this service only within their incorporated boundaries, and the county will provide the service in unincorporated areas. (If this box is checked, identify the government(s), authority or organization providing the service.):

Wilkinson Co., Gordon, Irwinton, Ivey, McIntyre, Toombsboro

Other (If this box is checked, **attach a legible map delineating the service area of each service provider**, and identify the government, authority, or other organization that will provide service within each service area.): _____

2. In developing the strategy, were overlapping service areas, unnecessary competition and/or duplication of this service identified?

Yes No

If these conditions will continue under the strategy, **attach an explanation for continuing the arrangement** (i.e., overlapping but higher levels of service (See O.C.G.A. 36-70-24(1)), overriding benefits of the duplication, or reasons that overlapping service areas or competition cannot be eliminated).

If these conditions will be eliminated under the strategy, **attach an implementation schedule** listing each step or action that will be taken to eliminate them, the responsible party and the agreed upon deadline for completing it.

3. List each government or authority that will help to pay for this service and indicate how the service will be funded (e.g., enterprise funds, user fees, general funds, special service district revenues, hotel/motel taxes, franchise taxes, impact fees, bonded indebtedness, etc.).

<i>Local Government or Authority:</i>	<i>Funding Method:</i>
Wilkinson County	General Fund and User Fees
City of Gordon	General Fund and User Fees
City of Irwinton	General Fund and User Fees
Towns of Ivey and Toombsboro	General Fund and User Fees
City of McIntyre	General Fund and User Fees

4. How will the strategy change the previous arrangements for providing and/or funding this service within the county?

This strategy does not alter the method of service delivery in Wilkinson County. The county will continue to provide the service countywide through general fund revenues and user fees. The cities identified will provide the service only in their incorporated areas using the same funding mechanisms. Allentown and Danville have no municipal courts. The attached Service Delivery Strategy document contains additional information related to the provision of this service.

5. List any formal service delivery agreements or intergovernmental contracts that will be used to implement the strategy for this service:

<i>Agreement Name:</i>	<i>Contracting Parties:</i>	<i>Effective and Ending Dates:</i>

6. What other mechanisms (if any) will be used to implement the strategy for this service (e.g., ordinances, resolutions, local acts of the General Assembly, rate or fee changes, etc.), and when will they take effect?

The County and Cities have elected to use resolutions adopted by each governing body to initiate the Service Delivery Strategy. Provision of this service will be carried out as outlined by the governing bodies upon passage of the adoption resolution. Additionally, any agreements outlined above will govern the delivery of this service.

7. Person completing form: Rusty Haygood, Director of Public Administration, MGRDC
 Phone number: 478-751-6160 Date completed: 11/28/05

8. Is this the person who should be contacted by state agencies when evaluating whether proposed local government projects are consistent with the service delivery strategy? Yes No

If not, provide designated contact person(s) and phone number(s) below:
Laura Mathis, County Manager (478) 946-2236



SERVICE DELIVERY STRATEGY
SUMMARY OF SERVICE DELIVERY ARRANGEMENTS PAGE 2

Instructions:

Make copies of this form and complete one for each service listed on page 1, Section III. Use exactly the same service names listed on page 1. Answer each question below, attaching additional pages as necessary. If the contact person for this service (listed at the bottom of the page) changes, this should be reported to the Department of Community Affairs.

County: Wilkinson

Service: Economic Development/Tourism

1. Check the box that best describes the agreed upon delivery arrangement for this service:

Service will be provided countywide (i.e., including all cities and unincorporated areas) by a single service provider. (If this box is checked, identify the government, authority or organization providing the service.): _____

Service will be provided only in the unincorporated portion of the county by a single service provider. (If this box is checked, identify the government, authority or organization providing the service.): _____

One or more cities will provide this service only within their incorporated boundaries, and the service will not be provided in unincorporated areas. (If this box is checked, identify the government(s), authority or organization providing the service): _____

One or more cities will provide this service only within their incorporated boundaries, and the county will provide the service in unincorporated areas. (If this box is checked, identify the government(s), authority or organization providing the service.):

Wilkinson County, Gordon

Other (If this box is checked, **attach a legible map delineating the service area of each service provider**, and identify the government, authority, or other organization that will provide service within each service area.): _____

2. In developing the strategy, were overlapping service areas, unnecessary competition and/or duplication of this service identified?

Yes No

If these conditions will continue under the strategy, **attach an explanation for continuing the arrangement** (i.e., overlapping but higher levels of service (See O.C.G.A. 36-70-24(1)), overriding benefits of the duplication, or reasons that overlapping service areas or competition cannot be eliminated).

If these conditions will be eliminated under the strategy, **attach an implementation schedule** listing each step or action that will be taken to eliminate them, the responsible party and the agreed upon deadline for completing it.

3. List each government or authority that will help to pay for this service and indicate how the service will be funded (e.g., enterprise funds, user fees, general funds, special service district revenues, hotel/motel taxes, franchise taxes, impact fees, bonded indebtedness, etc.).

<i>Local Government or Authority:</i>	<i>Funding Method:</i>
Wilkinson County	General Fund Revenues from County and Cities
City of Gordon	City General Fund Revenues
Fall Line Regional Development Authority	County General Fund Revenues

4. How will the strategy change the previous arrangements for providing and/or funding this service within the county?

This strategy does not alter the method of service delivery in the county. The County will continue to provide service countywide via the Wilkinson County Development Authority and regionally via the Fall Line Regional Development Authority and the City of Gordon also provides the service through the Gordon Development Authority - each through general fund revenues. The attached document contains additional information related to the provision of this service.

5. List any formal service delivery agreements or intergovernmental contracts that will be used to implement the strategy for this service:

<i>Agreement Name:</i>	<i>Contracting Parties:</i>	<i>Effective and Ending Dates:</i>

6. What other mechanisms (if any) will be used to implement the strategy for this service (e.g., ordinances, resolutions, local acts of the General Assembly, rate or fee changes, etc.), and when will they take effect?

The County and Cities have elected to use resolutions adopted by each governing body to initiate the Service Delivery Strategy. Provision of this service will be carried out as outlined by the governing bodies upon passage of the adoption resolution. Additionally, any agreements outlined above will govern the delivery of this service.

7. Person completing form: Rusty Haygood, Director of Public Administration, MGRDC
 Phone number: 478-751-6160 Date completed: 11/28/05

8. Is this the person who should be contacted by state agencies when evaluating whether proposed local government projects are consistent with the service delivery strategy? Yes No

If not, provide designated contact person(s) and phone number(s) below:
Laura Mathis, County Manager (478) 946-2236



**SERVICE DELIVERY STRATEGY
SUMMARY OF SERVICE DELIVERY ARRANGEMENTS PAGE 2**

Instructions:

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County: Wilkinson

Service: Emergency Management Services

1. Check the box that best describes the agreed upon delivery arrangement for this service:

Service will be provided countywide (i.e., including all cities and unincorporated areas) by a single service provider. (If this box is checked, identify the government, authority or organization providing the service.): Wilkinson County

Service will be provided only in the unincorporated portion of the county by a single service provider. (If this box is checked, identify the government, authority or organization providing the service.): _____

One or more cities will provide this service only within their incorporated boundaries, and the service will not be provided in unincorporated areas. (If this box is checked, identify the government(s), authority or organization providing the service: _____

One or more cities will provide this service only within their incorporated boundaries, and the county will provide the service in unincorporated areas. (If this box is checked, identify the government(s), authority or organization providing the service.):

Other (If this box is checked, **attach a legible map delineating the service area of each service provider**, and identify the government, authority, or other organization that will provide service within each service area.):

2. In developing the strategy, were overlapping service areas, unnecessary competition and/or duplication of this service identified?

Yes No

If these conditions will continue under the strategy, **attach an explanation for continuing the arrangement** (i.e., overlapping but higher levels of service (See O.C.G.A. 36-70-24(1)), overriding benefits of the duplication, or reasons that overlapping service areas or competition cannot be eliminated).

If these conditions will be eliminated under the strategy, **attach an implementation schedule** listing each step or action that will be taken to eliminate them, the responsible party and the agreed upon deadline for completing it.

3. List each government or authority that will help to pay for this service and indicate how the service will be funded (e.g., enterprise funds, user fees, general funds, special service district revenues, hotel/motel taxes, franchise taxes, impact fees, bonded indebtedness, etc.).

<i>Local Government or Authority:</i>	<i>Funding Method:</i>
Wilkinson County	General Fund, State, and Federal Revenues

4. How will the strategy change the previous arrangements for providing and/or funding this service within the county?

This strategy does not alter the method of service delivery in Wilkinson County. The County will continue to provide service countywide through general fund, state, and federal revenues. The attached Service Delivery Strategy document contains additional information related to the provision of this service.

5. List any formal service delivery agreements or intergovernmental contracts that will be used to implement the strategy for this service:

<i>Agreement Name:</i>	<i>Contracting Parties:</i>	<i>Effective and Ending Dates:</i>

6. What other mechanisms (if any) will be used to implement the strategy for this service (e.g., ordinances, resolutions, local acts of the General Assembly, rate or fee changes, etc.), and when will they take effect?

The County and Cities have elected to use resolutions adopted by each governing body to initiate the Service Delivery Strategy. Provision of this service will be carried out as outlined by the governing bodies upon passage of the adoption resolution. Additionally, any agreements outlined above will govern the delivery of this service.

7. Person completing form: Rusty Haygood, Director of Public Administration, MGRDC
 Phone number: 478-751-6160 Date completed: 11/28/05

8. Is this the person who should be contacted by state agencies when evaluating whether proposed local government projects are consistent with the service delivery strategy? Yes No

If not, provide designated contact person(s) and phone number(s) below:

Laura Mathis, County Manager (478) 946-2236



SERVICE DELIVERY STRATEGY SUMMARY OF SERVICE DELIVERY ARRANGEMENTS PAGE 2

Instructions:

Make copies of this form and complete one for each service listed on page 1, Section III. Use exactly the same service names listed on page 1. Answer each question below, attaching additional pages as necessary. If the contact person for this service (listed at the bottom of the page) changes, this should be reported to the Department of Community Affairs.

County: Wilkinson **Service:** Fire Protection/Prevention

1. Check the box that best describes the agreed upon delivery arrangement for this service:

Service will be provided countywide (i.e., including all cities and unincorporated areas) by a single service provider. (If this box is checked, identify the government, authority or organization providing the service.): _____

Service will be provided only in the unincorporated portion of the county by a single service provider. (If this box is checked, identify the government, authority or organization providing the service.): _____

One or more cities will provide this service only within their incorporated boundaries, and the service will not be provided in unincorporated areas. (If this box is checked, identify the government(s), authority or organization providing the service): _____

One or more cities will provide this service only within their incorporated boundaries, and the county will provide the service in unincorporated areas. (If this box is checked, identify the government(s), authority or organization providing the service.): _____

Other (If this box is checked, **attach a legible map delineating the service area of each service provider**, and identify the government, authority, or other organization that will provide service within each service area.): Wilkinson County, Allentown, Danville, Gordon, Irwinton, McIntyre, Toombsboro

2. In developing the strategy, were overlapping service areas, unnecessary competition and/or duplication of this service identified?

Yes No

If these conditions will continue under the strategy, **attach an explanation for continuing the arrangement** (i.e., overlapping but higher levels of service (See O.C.G.A. 36-70-24(1)), overriding benefits of the duplication, or reasons that overlapping service areas or competition cannot be eliminated).

If these conditions will be eliminated under the strategy, **attach an implementation schedule** listing each step or action that will be taken to eliminate them, the responsible party and the agreed upon deadline for completing it.

3. List each government or authority that will help to pay for this service and indicate how the service will be funded (e.g., enterprise funds, user fees, general funds, special service district revenues, hotel/motel taxes, franchise taxes, impact fees, bonded indebtedness, etc.).

<i>Local Government or Authority:</i>	<i>Funding Method:</i>
Wilkinson County	General Fund and SPLOST
Allentown, Danville	General Fund & Wilkinson County Supplement
Gordon, Irwinton	General Fund & Wilkinson County Supplement
McIntyre, Toombsboro	General Fund & Wilkinson County Supplement

4. How will the strategy change the previous arrangements for providing and/or funding this service within the county?

This strategy does not alter the method of service delivery in the county. Wilkinson County provides full-funding for two fire stations within unincorporated Wilkinson County. Each of the municipalities have fire departments which are jointly funded between the municipality and Wilkinson County. The attached document contains additional information related to the provision of this service.

5. List any formal service delivery agreements or intergovernmental contracts that will be used to implement the strategy for this service:

<i>Agreement Name:</i>	<i>Contracting Parties:</i>	<i>Effective and Ending Dates:</i>

6. What other mechanisms (if any) will be used to implement the strategy for this service (e.g., ordinances, resolutions, local acts of the General Assembly, rate or fee changes, etc.), and when will they take effect?

The County and Cities have elected to use resolutions adopted by each governing body to initiate the Service Delivery Strategy. Provision of this service will be carried out as outlined by the governing bodies upon passage of the adoption resolution. Additionally, any agreements outlined above will govern the delivery of this service.

7. Person completing form: Rusty Haygood, Director of Public Administration, MGRDC
 Phone number: 478-751-6160 Date completed: 11/28/05

8. Is this the person who should be contacted by state agencies when evaluating whether proposed local government projects are consistent with the service delivery strategy? Yes No

If not, provide designated contact person(s) and phone number(s) below:
Laura Mathis, County Manager (478) 946-2236



**SERVICE DELIVERY STRATEGY
SUMMARY OF SERVICE DELIVERY ARRANGEMENTS PAGE 2**

Instructions:

Make copies of this form and complete one for each service listed on page 1, Section III. Use exactly the same service names listed on page 1. Answer each question below, attaching additional pages as necessary. If the contact person for this service (listed at the bottom of the page) changes, this should be reported to the Department of Community Affairs.

County: Wilkinson

Service: Indigent Defense

1. Check the box that best describes the agreed upon delivery arrangement for this service:

Service will be provided countywide (i.e., including all cities and unincorporated areas) by a single service provider. (If this box is checked, identify the government, authority or organization providing the service.): _____

Service will be provided only in the unincorporated portion of the county by a single service provider. (If this box is checked, identify the government, authority or organization providing the service.): _____

One or more cities will provide this service only within their incorporated boundaries, and the service will not be provided in unincorporated areas. (If this box is checked, identify the government(s), authority or organization providing the service): _____

One or more cities will provide this service only within their incorporated boundaries, and the county will provide the service in unincorporated areas. (If this box is checked, identify the government(s), authority or organization providing the service.):

Wilkinson County, Gordon, Irwinton, Ivey, McIntyre, Toombsboro

Other (If this box is checked, **attach a legible map delineating the service area of each service provider**, and identify the government, authority, or other organization that will provide service within each service area.): _____

2. In developing the strategy, were overlapping service areas, unnecessary competition and/or duplication of this service identified?

Yes No

If these conditions will continue under the strategy, **attach an explanation for continuing the arrangement** (i.e., overlapping but higher levels of service (See O.C.G.A. 36-70-24(1)), overriding benefits of the duplication, or reasons that overlapping service areas or competition cannot be eliminated).

If these conditions will be eliminated under the strategy, **attach an implementation schedule** listing each step or action that will be taken to eliminate them, the responsible party and the agreed upon deadline for completing it.

3. List each government or authority that will help to pay for this service and indicate how the service will be funded (e.g., enterprise funds, user fees, general funds, special service district revenues, hotel/motel taxes, franchise taxes, impact fees, bonded indebtedness, etc.).

<i>Local Government or Authority:</i>	<i>Funding Method:</i>
Wilkinson County	General Fund & Judicial Council Funds
Irwinton, Ivey	General Fund
Gordon, McIntyre	General Fund
Toombsboro	General Fund

4. How will the strategy change the previous arrangements for providing and/or funding this service within the county?

This strategy does not alter the method of service delivery in the county. Each jurisdiction identified provides a functional court system and will be responsible for funding Indigent Defense. Wilkinson County utilizes general fund and Judicial Council funds to support service countywide. Each municipality with a court system pays for the service through general fund revenues. The attached document contains additional information related to the provision of this service.

5. List any formal service delivery agreements or intergovernmental contracts that will be used to implement the strategy for this service:

<i>Agreement Name:</i>	<i>Contracting Parties:</i>	<i>Effective and Ending Dates:</i>

6. What other mechanisms (if any) will be used to implement the strategy for this service (e.g., ordinances, resolutions, local acts of the General Assembly, rate or fee changes, etc.), and when will they take effect?

The County and Cities have elected to use resolutions adopted by each governing body to initiate the Service Delivery Strategy. Provision of this service will be carried out as outlined by the governing bodies upon passage of the adoption resolution. Additionally, any agreements outlined above will govern the delivery of this service.

7. Person completing form: Rusty Haygood, Director of Public Administration, MGRDC
 Phone number: 478-751-6160 Date completed: 11/28/05

8. Is this the person who should be contacted by state agencies when evaluating whether proposed local government projects are consistent with the service delivery strategy? Yes No

If not, provide designated contact person(s) and phone number(s) below:
Laura Mathis, County Manager (478) 946-2236



**SERVICE DELIVERY STRATEGY
SUMMARY OF SERVICE DELIVERY ARRANGEMENTS PAGE 2**

Instructions:

Make copies of this form and complete one for each service listed on page 1, Section III. Use exactly the same service names listed on page 1. Answer each question below, attaching additional pages as necessary. If the contact person for this service (listed at the bottom of the page) changes, this should be reported to the Department of Community Affairs.

County: Wilkinson

Service: Jail Operations

1. Check the box that best describes the agreed upon delivery arrangement for this service:

Service will be provided countywide (i.e., including all cities and unincorporated areas) by a single service provider. (If this box is checked, identify the government, authority or organization providing the service.): _____

Service will be provided only in the unincorporated portion of the county by a single service provider. (If this box is checked, identify the government, authority or organization providing the service.): _____

One or more cities will provide this service only within their incorporated boundaries, and the service will not be provided in unincorporated areas. (If this box is checked, identify the government(s), authority or organization providing the service: Gordon)

One or more cities will provide this service only within their incorporated boundaries, and the county will provide the service in unincorporated areas. (If this box is checked, identify the government(s), authority or organization providing the service.): _____

Other (If this box is checked, **attach a legible map delineating the service area of each service provider**, and identify the government, authority, or other organization that will provide service within each service area.): _____

2. In developing the strategy, were overlapping service areas, unnecessary competition and/or duplication of this service identified?

Yes No

If these conditions will continue under the strategy, **attach an explanation for continuing the arrangement** (i.e., overlapping but higher levels of service (See O.C.G.A. 36-70-24(1)), overriding benefits of the duplication, or reasons that overlapping service areas or competition cannot be eliminated).

If these conditions will be eliminated under the strategy, **attach an implementation schedule** listing each step or action that will be taken to eliminate them, the responsible party and the agreed upon deadline for completing it.

3. List each government or authority that will help to pay for this service and indicate how the service will be funded (e.g., enterprise funds, user fees, general funds, special service district revenues, hotel/motel taxes, franchise taxes, impact fees, bonded indebtedness, etc.).

<i>Local Government or Authority:</i>	<i>Funding Method:</i>
City of Gordon	General Fund, Court Fees, User Fees

4. How will the strategy change the previous arrangements for providing and/or funding this service within the county?

This strategy does not alter the method of service delivery in the county. The City of Gordon will continue to fund jail operations for the housing of City inmates in the City Jail. The attached document contains additional information related to the provision of this service.

5. List any formal service delivery agreements or intergovernmental contracts that will be used to implement the strategy for this service:

<i>Agreement Name:</i>	<i>Contracting Parties:</i>	<i>Effective and Ending Dates:</i>

6. What other mechanisms (if any) will be used to implement the strategy for this service (e.g., ordinances, resolutions, local acts of the General Assembly, rate or fee changes, etc.), and when will they take effect?

The County and Cities have elected to use resolutions adopted by each governing body to initiate the Service Delivery Strategy. Provision of this service will be carried out as outlined by the governing bodies upon passage of the adoption resolution. Additionally, any agreements outlined above will govern the delivery of this service.

7. Person completing form: Rusty Haygood, Director of Public Administration, MGRDC
 Phone number: 478-751-6160 Date completed: 11/28/05

8. Is this the person who should be contacted by state agencies when evaluating whether proposed local government projects are consistent with the service delivery strategy? Yes No

If not, provide designated contact person(s) and phone number(s) below:

Laura Mathis, County Manager (478) 946-2236



SERVICE DELIVERY STRATEGY

SUMMARY OF SERVICE DELIVERY ARRANGEMENTS PAGE 2

Instructions:

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County: Wilkinson *Service:* Law Enforcement

1. Check the box that best describes the agreed upon delivery arrangement for this service:

Service will be provided countywide (i.e., including all cities and unincorporated areas) by a single service provider. (If this box is checked, identify the government, authority or organization providing the service.): _____

Service will be provided only in the unincorporated portion of the county by a single service provider. (If this box is checked, identify the government, authority or organization providing the service.): _____

One or more cities will provide this service only within their incorporated boundaries, and the service will not be provided in unincorporated areas. (If this box is checked, identify the government(s), authority or organization providing the service): Gordon, Irwinton, Ivey, McIntyre, Toombsboro

One or more cities will provide this service only within their incorporated boundaries, and the county will provide the service in unincorporated areas. (If this box is checked, identify the government(s), authority or organization providing the service.): _____

Other (If this box is checked, **attach a legible map delineating the service area of each service provider**, and identify the government, authority, or other organization that will provide service within each service area.): _____

2. In developing the strategy, were overlapping service areas, unnecessary competition and/or duplication of this service identified?

Yes No

If these conditions will continue under the strategy, **attach an explanation for continuing the arrangement** (i.e., overlapping but higher levels of service (See O.C.G.A. 36-70-24(1)), overriding benefits of the duplication, or reasons that overlapping service areas or competition cannot be eliminated).

If these conditions will be eliminated under the strategy, **attach an implementation schedule** listing each step or action that will be taken to eliminate them, the responsible party and the agreed upon deadline for completing it.

3. List each government or authority that will help to pay for this service and indicate how the service will be funded (e.g., enterprise funds, user fees, general funds, special service district revenues, hotel/motel taxes, franchise taxes, impact fees, bonded indebtedness, etc.).

<i>Local Government or Authority:</i>	<i>Funding Method:</i>
Gordon	General Fund, Court Fees, User Fees
Irwinton	General Fund, Court Fees, User Fees
Ivey	General Fund, Court Fees, User Fees
McIntyre	General Fund, Court Fees, User Fees
Toomsboro	General Fund, Court Fees, User Fees

4. How will the strategy change the previous arrangements for providing and/or funding this service within the county?

This strategy does not alter the method of service delivery in the county. All cities except Allentown and Danville will provide police services within their municipal areas through general funds, court fees, and user fees. The attached document contains additional information related to the provision of this service.

5. List any formal service delivery agreements or intergovernmental contracts that will be used to implement the strategy for this service:

<i>Agreement Name:</i>	<i>Contracting Parties:</i>	<i>Effective and Ending Dates:</i>

6. What other mechanisms (if any) will be used to implement the strategy for this service (e.g., ordinances, resolutions, local acts of the General Assembly, rate or fee changes, etc.), and when will they take effect?

The County and Cities have elected to use resolutions adopted by each governing body to initiate the Service Delivery Strategy. Provision of this service will be carried out as outlined by the governing bodies upon passage of the adoption resolution. Additionally, any agreements outlined above will govern the delivery of this service.

7. Person completing form: Rusty Haygood, Director of Public Administration, MGRDC
 Phone number: 478-751-6160 Date completed: 11/28/05

8. Is this the person who should be contacted by state agencies when evaluating whether proposed local government projects are consistent with the service delivery strategy? Yes No

If not, provide designated contact person(s) and phone number(s) below:
Laura Mathis, County Manager (478) 946-2236



**SERVICE DELIVERY STRATEGY
SUMMARY OF SERVICE DELIVERY ARRANGEMENTS PAGE 2**

Instructions:

Make copies of this form and complete one for each service listed on page 1, Section III. Use exactly the same service names listed on page 1. Answer each question below, attaching additional pages as necessary. If the contact person for this service (listed at the bottom of the page) changes, this should be reported to the Department of Community Affairs.

County: Wilkinson **Service:** Library

1. Check the box that best describes the agreed upon delivery arrangement for this service:

Service will be provided countywide (i.e., including all cities and unincorporated areas) by a single service provider. (If this box is checked, identify the government, authority or organization providing the service.): _____

Service will be provided only in the unincorporated portion of the county by a single service provider. (If this box is checked, identify the government, authority or organization providing the service.): _____

One or more cities will provide this service only within their incorporated boundaries, and the service will not be provided in unincorporated areas. (If this box is checked, identify the government(s), authority or organization providing the service): _____

One or more cities will provide this service only within their incorporated boundaries, and the county will provide the service in unincorporated areas. (If this box is checked, identify the government(s), authority or organization providing the service.): _____

Other (If this box is checked, **attach a legible map delineating the service area of each service provider**, and identify the government, authority, or other organization that will provide service within each service area.): _____

Wilkinson County, Danville, Gordon, Irwinton, Ivey, McIntyre, Toombsboro

2. In developing the strategy, were overlapping service areas, unnecessary competition and/or duplication of this service identified?

Yes No

If these conditions will continue under the strategy, **attach an explanation for continuing the arrangement** (i.e., overlapping but higher levels of service (See O.C.G.A. 36-70-24(1)), overriding benefits of the duplication, or reasons that overlapping service areas or competition cannot be eliminated).

If these conditions will be eliminated under the strategy, **attach an implementation schedule** listing each step or action that will be taken to eliminate them, the responsible party and the agreed upon deadline for completing it.

3. List each government or authority that will help to pay for this service and indicate how the service will be funded (e.g., enterprise funds, user fees, general funds, special service district revenues, hotel/motel taxes, franchise taxes, impact fees, bonded indebtedness, etc.).

<i>Local Government or Authority:</i>	<i>Funding Method:</i>
Wilkinson County	General Fund
Danville, Gordon	General Fund
Irwinton, Ivey	General Fund
McIntyre, Toombsboro	General Fund

4. How will the strategy change the previous arrangements for providing and/or funding this service within the county?

This strategy does not alter the method of service delivery in the county. The Gordon Library is completely funded by Gordon, Ivey, and Wilkinson County. The East Wilkinson Library is funded by Wilkinson County, Danville, Irwinton, McIntyre, and Toombsboro. A service area map is included as the service areas are not clearly defined. The attached document contains additional information related to the provision of this service.

5. List any formal service delivery agreements or intergovernmental contracts that will be used to implement the strategy for this service:

<i>Agreement Name:</i>	<i>Contracting Parties:</i>	<i>Effective and Ending Dates:</i>

6. What other mechanisms (if any) will be used to implement the strategy for this service (e.g., ordinances, resolutions, local acts of the General Assembly, rate or fee changes, etc.), and when will they take effect?

The County and Cities have elected to use resolutions adopted by each governing body to initiate the Service Delivery Strategy. Provision of this service will be carried out as outlined by the governing bodies upon passage of the adoption resolution. Additionally, any agreements outlined above will govern the delivery of this service.

7. Person completing form: Rusty Haygood, Director of Public Administration, MGRDC
 Phone number: 478-751-6160 Date completed: 11/28/05

8. Is this the person who should be contacted by state agencies when evaluating whether proposed local government projects are consistent with the service delivery strategy? Yes No

If not, provide designated contact person(s) and phone number(s) below:
Laura Mathis, County Manager (478) 946-2236



**SERVICE DELIVERY STRATEGY
SUMMARY OF SERVICE DELIVERY ARRANGEMENTS PAGE 2**

Instructions:

Make copies of this form and complete one for each service listed on page 1, Section III. Use exactly the same service names listed on page 1. Answer each question below, attaching additional pages as necessary. If the contact person for this service (listed at the bottom of the page) changes, this should be reported to the Department of Community Affairs.

County: Wilkinson

Service: Probation Services

1. Check the box that best describes the agreed upon delivery arrangement for this service:

Service will be provided countywide (i.e., including all cities and unincorporated areas) by a single service provider. (If this box is checked, identify the government, authority or organization providing the service.): _____

Service will be provided only in the unincorporated portion of the county by a single service provider. (If this box is checked, identify the government, authority or organization providing the service.): _____

One or more cities will provide this service only within their incorporated boundaries, and the service will not be provided in unincorporated areas. (If this box is checked, identify the government(s), authority or organization providing the service: _____

One or more cities will provide this service only within their incorporated boundaries, and the county will provide the service in unincorporated areas. (If this box is checked, identify the government(s), authority or organization providing the service.):

Wilkinson County, Danville, Gordon, Irwinton, Ivey, McIntyre, Toombsboro

Other (If this box is checked, **attach a legible map delineating the service area of each service provider**, and identify the government, authority, or other organization that will provide service within each service area.): _____

2. In developing the strategy, were overlapping service areas, unnecessary competition and/or duplication of this service identified?

Yes No

If these conditions will continue under the strategy, **attach an explanation for continuing the arrangement** (i.e., overlapping but higher levels of service (See O.C.G.A. 36-70-24(1)), overriding benefits of the duplication, or reasons that overlapping service areas or competition cannot be eliminated).

If these conditions will be eliminated under the strategy, **attach an implementation schedule** listing each step or action that will be taken to eliminate them, the responsible party and the agreed upon deadline for completing it.

3. List each government or authority that will help to pay for this service and indicate how the service will be funded (e.g., enterprise funds, user fees, general funds, special service district revenues, hotel/motel taxes, franchise taxes, impact fees, bonded indebtedness, etc.).

<i>Local Government or Authority:</i>	<i>Funding Method:</i>
Wilkinson County	User Fees
Darville, Gordon	User Fees
Irwinton, Ivey	User Fees
McIntyre, Toombsboro	User Fees

4. How will the strategy change the previous arrangements for providing and/or funding this service within the county?

This strategy does not alter the method of service delivery in the county. The county will continue to provide the service countywide through user fees. The cities will continue to provide the service within their municipal boundaries through user fees. Allentown no longer has a municipal court, eliminating the need to provide probation services. The attached document contains additional information related to the provision of this service.

5. List any formal service delivery agreements or intergovernmental contracts that will be used to implement the strategy for this service:

<i>Agreement Name:</i>	<i>Contracting Parties:</i>	<i>Effective and Ending Dates:</i>

6. What other mechanisms (if any) will be used to implement the strategy for this service (e.g., ordinances, resolutions, local acts of the General Assembly, rate or fee changes, etc.), and when will they take effect?

The County and Cities have elected to use resolutions adopted by each governing body to initiate the Service Delivery Strategy. Provision of this service will be carried out as outlined by the governing bodies upon passage of the adoption resolution. Additionally, any agreements outlined above will govern the delivery of this service.

7. Person completing form: Rusty Haygood, Director of Public Administration, MGRDC
 Phone number: 478-751-6160 Date completed: 11/28/05

8. Is this the person who should be contacted by state agencies when evaluating whether proposed local government projects are consistent with the service delivery strategy? Yes No

If not, provide designated contact person(s) and phone number(s) below:

Laura Mathis, County Manager (478) 946-2236

3. List each government or authority that will help to pay for this service and indicate how the service will be funded (e.g., enterprise funds, user fees, general funds, special service district revenues, hotel/motel taxes, franchise taxes, impact fees, bonded indebtedness, etc.).

<i>Local Government or Authority:</i>	<i>Funding Method:</i>
Wilkinson County	General Funds

4. How will the strategy change the previous arrangements for providing and/or funding this service within the county?

This strategy does not alter the method of service delivery in the county. The county will continue to provide funds for the service through general fund revenues as outlined in an existing intergovernmental agreement. The Service Delivery Strategy has been altered as the cities do not contribute to the funding of the Health Department. The attached document contains additional information related to the provision of this service.

5. List any formal service delivery agreements or intergovernmental contracts that will be used to implement the strategy for this service:

<i>Agreement Name:</i>	<i>Contracting Parties:</i>	<i>Effective and Ending Dates:</i>

6. What other mechanisms (if any) will be used to implement the strategy for this service (e.g., ordinances, resolutions, local acts of the General Assembly, rate or fee changes, etc.), and when will they take effect?

The County and Cities have elected to use resolutions adopted by each governing body to initiate the Service Delivery Strategy. Provision of this service will be carried out as outlined by the governing bodies upon passage of the adoption resolution. Additionally, any agreements outlined above will govern the delivery of this service.

7. Person completing form: Rusty Haygood, Director of Public Administration, MGRDC
 Phone number: 478-751-6160 Date completed: 11/28/05

8. Is this the person who should be contacted by state agencies when evaluating whether proposed local government projects are consistent with the service delivery strategy? Yes No

If not, provide designated contact person(s) and phone number(s) below:
Laura Mathis, County Manager (478) 946-2236



**SERVICE DELIVERY STRATEGY
SUMMARY OF SERVICE DELIVERY ARRANGEMENTS PAGE 2**

Instructions:

Make copies of this form and complete one for each service listed on page 1, Section III. Use exactly the same service names listed on page 1. Answer each question below, attaching additional pages as necessary. If the contact person for this service (listed at the bottom of the page) changes, this should be reported to the Department of Community Affairs.

County: Wilkinson

Service: Recreation

1. Check the box that best describes the agreed upon delivery arrangement for this service:

Service will be provided countywide (i.e., including all cities and unincorporated areas) by a single service provider. (If this box is checked, identify the government, authority or organization providing the service.): _____

Service will be provided only in the unincorporated portion of the county by a single service provider. (If this box is checked, identify the government, authority or organization providing the service.): _____

One or more cities will provide this service only within their incorporated boundaries, and the service will not be provided in unincorporated areas. (If this box is checked, identify the government(s), authority or organization providing the service): _____

One or more cities will provide this service only within their incorporated boundaries, and the county will provide the service in unincorporated areas. (If this box is checked, identify the government(s), authority or organization providing the service.): _____

Other (If this box is checked, **attach a legible map delineating the service area of each service provider**, and identify the government, authority, or other organization that will provide service within each service area.):

Wilkinson County, Gordon, McIntyre

2. In developing the strategy, were overlapping service areas, unnecessary competition and/or duplication of this service identified?

Yes No

If these conditions will continue under the strategy, **attach an explanation for continuing the arrangement** (i.e., overlapping but higher levels of service (See O.C.G.A. 36-70-24(1)), overriding benefits of the duplication, or reasons that overlapping service areas or competition cannot be eliminated).

If these conditions will be eliminated under the strategy, **attach an implementation schedule** listing each step or action that will be taken to eliminate them, the responsible party and the agreed upon deadline for completing it.

3. List each government or authority that will help to pay for this service and indicate how the service will be funded (e.g., enterprise funds, user fees, general funds, special service district revenues, hotel/motel taxes, franchise taxes, impact fees, bonded indebtedness, etc.).

<i>Local Government or Authority:</i>	<i>Funding Method:</i>
Wilkinson County	General Funds, User Fees, & SPLOST
Gordon	General Funds, User Fees, & SPLOST
McIntyre	General Funds

4. How will the strategy change the previous arrangements for providing and/or funding this service within the county?

This strategy does not alter the method of service delivery in the county. The county will continue to provide for the service to be provided countywide through general fund, user fees and SPLOST revenues. The Cities of Gordon provide recreational facilities to all residents through general fund, user fees, and SPLOST revenues, while McIntyre provides facilities through general funds. The attached document contains additional information related to the provision of this service.

5. List any formal service delivery agreements or intergovernmental contracts that will be used to implement the strategy for this service:

<i>Agreement Name:</i>	<i>Contracting Parties:</i>	<i>Effective and Ending Dates:</i>
Recreation	County, Some Municipalities	

6. What other mechanisms (if any) will be used to implement the strategy for this service (e.g., ordinances, resolutions, local acts of the General Assembly, rate or fee changes, etc.), and when will they take effect?

The County and Cities have elected to use resolutions adopted by each governing body to initiate the Service Delivery Strategy. Provision of this service will be carried out as outlined by the governing bodies upon passage of the adoption resolution. Additionally, any agreements outlined above will govern the delivery of this service.

7. Person completing form: Rusty Haygood, Director of Public Administration, MGRDC
 Phone number: 478-751-6160 Date completed: 11/28/05

8. Is this the person who should be contacted by state agencies when evaluating whether proposed local government projects are consistent with the service delivery strategy? Yes No

If not, provide designated contact person(s) and phone number(s) below:
Laura Mathis, County Manager (478) 946-2236

3. List each government or authority that will help to pay for this service and indicate how the service will be funded (e.g., enterprise funds, user fees, general funds, special service district revenues, hotel/motel taxes, franchise taxes, impact fees, bonded indebtedness, etc.).

<i>Local Government or Authority:</i>	<i>Funding Method:</i>
Wilkinson County	General Fund, DOT Revenues, & SPLOST
All Cities	General Fund, DOT Revenues, & SPLOST

4. How will the strategy change the previous arrangements for providing and/or funding this service within the county?

This strategy does not alter the method of service delivery in the county. The county will continue to provide funds for the service to be provided countywide through general fund, DOT and SPLOST revenues. The cities will provide limited road construction and maintenance services within their corporate limits. The attached document contains additional information related to the provision of this service.

5. List any formal service delivery agreements or intergovernmental contracts that will be used to implement the strategy for this service:

<i>Agreement Name:</i>	<i>Contracting Parties:</i>	<i>Effective and Ending Dates:</i>

6. What other mechanisms (if any) will be used to implement the strategy for this service (e.g., ordinances, resolutions, local acts of the General Assembly, rate or fee changes, etc.), and when will they take effect?

The County and Cities have elected to use resolutions adopted by each governing body to initiate the Service Delivery Strategy. Provision of this service will be carried out as outlined by the governing bodies upon passage of the adoption resolution. Additionally, any agreements outlined above will govern the delivery of this service.

7. Person completing form: Rusty Haygood, Director of Public Administration, MGRDC
 Phone number: 478-751-6160 Date completed: 11/28/05

8. Is this the person who should be contacted by state agencies when evaluating whether proposed local government projects are consistent with the service delivery strategy? Yes No

If not, provide designated contact person(s) and phone number(s) below:

Laura Mathis, County Manager (478) 946-2236



**SERVICE DELIVERY STRATEGY
SUMMARY OF SERVICE DELIVERY ARRANGEMENTS PAGE 2**

Instructions:

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County: Wilkinson

Service: Senior Citizen Activities

1. Check the box that best describes the agreed upon delivery arrangement for this service:

Service will be provided countywide (i.e., including all cities and unincorporated areas) by a single service provider. (If this box is checked, identify the government, authority or organization providing the service.): Wilkinson County

Service will be provided only in the unincorporated portion of the county by a single service provider. (If this box is checked, identify the government, authority or organization providing the service.): _____

One or more cities will provide this service only within their incorporated boundaries, and the service will not be provided in unincorporated areas. (If this box is checked, identify the government(s), authority or organization providing the service): _____

One or more cities will provide this service only within their incorporated boundaries, and the county will provide the service in unincorporated areas. (If this box is checked, identify the government(s), authority or organization providing the service.): _____

Other (If this box is checked, **attach a legible map delineating the service area of each service provider**, and identify the government, authority, or other organization that will provide service within each service area.): _____

2. In developing the strategy, were overlapping service areas, unnecessary competition and/or duplication of this service identified?

Yes No

If these conditions will continue under the strategy, **attach an explanation for continuing the arrangement** (i.e., overlapping but higher levels of service (See O.C.G.A. 36-70-24(1)), overriding benefits of the duplication, or reasons that overlapping service areas or competition cannot be eliminated).

If these conditions will be eliminated under the strategy, **attach an implementation schedule** listing each step or action that will be taken to eliminate them, the responsible party and the agreed upon deadline for completing it.

3. List each government or authority that will help to pay for this service and indicate how the service will be funded (e.g., enterprise funds, user fees, general funds, special service district revenues, hotel/motel taxes, franchise taxes, impact fees, bonded indebtedness, etc.).

<i>Local Government or Authority:</i>	<i>Funding Method:</i>
Wilkinson County	General Fund, Federal, and State Revenues

4. How will the strategy change the previous arrangements for providing and/or funding this service within the county?

This strategy does not alter the method of service delivery in the county. The county will continue to provide the service countywide through general fund, federal, and state revenues. The attached document contains additional information related to the provision of this service.

5. List any formal service delivery agreements or intergovernmental contracts that will be used to implement the strategy for this service:

<i>Agreement Name:</i>	<i>Contracting Parties:</i>	<i>Effective and Ending Dates:</i>

6. What other mechanisms (if any) will be used to implement the strategy for this service (e.g., ordinances, resolutions, local acts of the General Assembly, rate or fee changes, etc.), and when will they take effect?

The County and Cities have elected to use resolutions adopted by each governing body to initiate the Service Delivery Strategy. Provision of this service will be carried out as outlined by the governing bodies upon passage of the adoption resolution. Additionally, any agreements outlined above will govern the delivery of this service.

7. Person completing form: Rusty Haygood, Director of Public Administration, MGRDC
 Phone number: 478-751-6160 Date completed: 11/28/05

8. Is this the person who should be contacted by state agencies when evaluating whether proposed local government projects are consistent with the service delivery strategy? Yes No

If not, provide designated contact person(s) and phone number(s) below:
Laura Mathis, County Manager (478) 946-2236



**SERVICE DELIVERY STRATEGY
SUMMARY OF SERVICE DELIVERY ARRANGEMENTS PAGE 2**

Instructions:

Make copies of this form and complete one for each service listed on page 1, Section III. Use exactly the same service names listed on page 1. Answer each question below, attaching additional pages as necessary. If the contact person for this service (listed at the bottom of the page) changes, this should be reported to the Department of Community Affairs.

County: Wilkinson

Service: Sewage/Septic Tanks

1. Check the box that best describes the agreed upon delivery arrangement for this service:

Service will be provided countywide (i.e., including all cities and unincorporated areas) by a single service provider. (If this box is checked, identify the government, authority or organization providing the service.): _____

Service will be provided only in the unincorporated portion of the county by a single service provider. (If this box is checked, identify the government, authority or organization providing the service.): _____

One or more cities will provide this service only within their incorporated boundaries, and the service will not be provided in unincorporated areas. (If this box is checked, identify the government(s), authority or organization providing the service: Danville, Gordon, Ivey)

One or more cities will provide this service only within their incorporated boundaries, and the county will provide the service in unincorporated areas. (If this box is checked, identify the government(s), authority or organization providing the service.): _____

Other (If this box is checked, **attach a legible map delineating the service area of each service provider**, and identify the government, authority, or other organization that will provide service within each service area.): _____

2. In developing the strategy, were overlapping service areas, unnecessary competition and/or duplication of this service identified?

Yes No

If these conditions will continue under the strategy, **attach an explanation for continuing the arrangement** (i.e., overlapping but higher levels of service (See O.C.G.A. 36-70-24(1)), overriding benefits of the duplication, or reasons that overlapping service areas or competition cannot be eliminated).

If these conditions will be eliminated under the strategy, **attach an implementation schedule** listing each step or action that will be taken to eliminate them, the responsible party and the agreed upon deadline for completing it.

3. List each government or authority that will help to pay for this service and indicate how the service will be funded (e.g., enterprise funds, user fees, general funds, special service district revenues, hotel/motel taxes, franchise taxes, impact fees, bonded indebtedness, etc.).

<i>Local Government or Authority:</i>	<i>Funding Method:</i>
Danville	Enterprise Fund
Gordon	Enterprise Fund
Ivey	Enterprise Fund

4. How will the strategy change the previous arrangements for providing and/or funding this service within the county?

This strategy does not alter the method of service delivery in the county. The cities of Danville and Gordon will continue to provide wastewater collection systems for their municipal residents. The Town of Ivey now provides sewer collection service to its residents, but the City of Gordon treats the waste. All sewage/septic systems are operated through enterprise funds. The attached document contains additional information related to the provision of this service.

5. List any formal service delivery agreements or intergovernmental contracts that will be used to implement the strategy for this service:

<i>Agreement Name:</i>	<i>Contracting Parties:</i>	<i>Effective and Ending Dates:</i>

6. What other mechanisms (if any) will be used to implement the strategy for this service (e.g., ordinances, resolutions, local acts of the General Assembly, rate or fee changes, etc.), and when will they take effect?

The County and Cities have elected to use resolutions adopted by each governing body to initiate the Service Delivery Strategy. Provision of this service will be carried out as outlined by the governing bodies upon passage of the adoption resolution. Additionally, any agreements outlined above will govern the delivery of this service.

7. Person completing form: Rusty Haygood, Director of Public Administration, MGRDC
 Phone number: 478-751-6160 Date completed: 11/28/05

8. Is this the person who should be contacted by state agencies when evaluating whether proposed local government projects are consistent with the service delivery strategy? Yes No

If not, provide designated contact person(s) and phone number(s) below:
Laura Mathis, County Manager (478) 946-2236




PEOPLES & QUIGLEY, INC.
 CONSULTING ENGINEERS
 6059 BOYLSTON DRIVE
 SANDY SPRINGS, GEORGIA 30328
 TELEPHONE (404) 255-2650

CITY OF CRAWFORD, GEORGIA
SEWERAGE SYSTEM IMPROVEMENTS
SERVICE DELIVERY STRATEGY AGREEMENT
REVISED SEWER SERVICE AREA

DRAWN BY: JDC	SCALE: 1" = 5000'	DATE: JUNE 20, 2007	DWG. NO.: 371-07B1-RG1
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agethorpe count



**SERVICE DELIVERY STRATEGY
SUMMARY OF SERVICE DELIVERY ARRANGEMENTS PAGE 2**

Instructions:

Make copies of this form and complete one for each service listed on page 1, Section III. Use exactly the same service names listed on page 1. Answer each question below, attaching additional pages as necessary. If the contact person for this service (listed at the bottom of the page) changes, this should be reported to the Department of Community Affairs.

County: Wilkinson

Service: Solid Waste Collection

1. Check the box that best describes the agreed upon delivery arrangement for this service:

Service will be provided countywide (i.e., including all cities and unincorporated areas) by a single service provider. (If this box is checked, identify the government, authority or organization providing the service.): _____

Service will be provided only in the unincorporated portion of the county by a single service provider. (If this box is checked, identify the government, authority or organization providing the service.): _____

One or more cities will provide this service only within their incorporated boundaries, and the service will not be provided in unincorporated areas. (If this box is checked, identify the government(s), authority or organization providing the service): _____

One or more cities will provide this service only within their incorporated boundaries, and the county will provide the service in unincorporated areas. (If this box is checked, identify the government(s), authority or organization providing the service.): _____

Other (If this box is checked, **attach a legible map delineating the service area of each service provider**, and identify the government, authority, or other organization that will provide service within each service area.):

Wilkinson County, Danville, Gordon, Irwinton, Ivey, McIntyre, Toombsboro

2. In developing the strategy, were overlapping service areas, unnecessary competition and/or duplication of this service identified?

Yes No

If these conditions will continue under the strategy, **attach an explanation for continuing the arrangement** (i.e., overlapping but higher levels of service (See O.C.G.A. 36-70-24(1)), overriding benefits of the duplication, or reasons that overlapping service areas or competition cannot be eliminated).

If these conditions will be eliminated under the strategy, **attach an implementation schedule** listing each step or action that will be taken to eliminate them, the responsible party and the agreed upon deadline for completing it.

3. List each government or authority that will help to pay for this service and indicate how the service will be funded (e.g., enterprise funds, user fees, general funds, special service district revenues, hotel/motel taxes, franchise taxes, impact fees, bonded indebtedness, etc.).

<i>Local Government or Authority:</i>	<i>Funding Method:</i>
Wilkinson County	General Fund
Danville, Gordon	General Fund & User Fees
Irwinton, Ivey	General Fund & User Fees
McIntyre, Toombsboro	General Fund & User Fees

4. How will the strategy change the previous arrangements for providing and/or funding this service within the county?

This strategy does not alter the method of service delivery in the county. Wilkinson County provides the service within unincorporated portions of the county and Allentown through general fund revenues. All other municipalities identified provide the service within their municipal boundaries via curbside pickup through the funding mechanisms above. The attached document contains additional information related to the provision of this service.

5. List any formal service delivery agreements or intergovernmental contracts that will be used to implement the strategy for this service:

<i>Agreement Name:</i>	<i>Contracting Parties:</i>	<i>Effective and Ending Dates:</i>

6. What other mechanisms (if any) will be used to implement the strategy for this service (e.g., ordinances, resolutions, local acts of the General Assembly, rate or fee changes, etc.), and when will they take effect?

The County and Cities have elected to use resolutions adopted by each governing body to initiate the Service Delivery Strategy. Provision of this service will be carried out as outlined by the governing bodies upon passage of the adoption resolution. Additionally, any agreements outlined above will govern the delivery of this service.

7. Person completing form: Rusty Haygood, Director of Public Administration, MGRDC
 Phone number: 478-751-6160 Date completed: 11/28/05

8. Is this the person who should be contacted by state agencies when evaluating whether proposed local government projects are consistent with the service delivery strategy? Yes No

If not, provide designated contact person(s) and phone number(s) below:

Laura Mathis, County Manager (478) 946-2236



**SERVICE DELIVERY STRATEGY
SUMMARY OF SERVICE DELIVERY ARRANGEMENTS PAGE 2**

Instructions:

Make copies of this form and complete one for each service listed on page 1, Section III. Use exactly the same service names listed on page 1. Answer each question below, attaching additional pages as necessary. If the contact person for this service (listed at the bottom of the page) changes, this should be reported to the Department of Community Affairs.

County: Wilkinson

Service: Street Lighting

1. Check the box that best describes the agreed upon delivery arrangement for this service:

Service will be provided countywide (i.e., including all cities and unincorporated areas) by a single service provider. (If this box is checked, identify the government, authority or organization providing the service.): _____

Service will be provided only in the unincorporated portion of the county by a single service provider. (If this box is checked, identify the government, authority or organization providing the service.): _____

One or more cities will provide this service only within their incorporated boundaries, and the service will not be provided in unincorporated areas. (If this box is checked, identify the government(s), authority or organization providing the service: Allentown, Danville, Gordon, Irwinton, Ivey, McIntyre, Toomsboro)

One or more cities will provide this service only within their incorporated boundaries, and the county will provide the service in unincorporated areas. (If this box is checked, identify the government(s), authority or organization providing the service.): _____

Other (If this box is checked, **attach a legible map delineating the service area of each service provider**, and identify the government, authority, or other organization that will provide service within each service area.): _____

2. In developing the strategy, were overlapping service areas, unnecessary competition and/or duplication of this service identified?

Yes No

If these conditions will continue under the strategy, **attach an explanation for continuing the arrangement** (i.e., overlapping but higher levels of service (See O.C.G.A. 36-70-24(1)), overriding benefits of the duplication, or reasons that overlapping service areas or competition cannot be eliminated).

If these conditions will be eliminated under the strategy, **attach an implementation schedule** listing each step or action that will be taken to eliminate them, the responsible party and the agreed upon deadline for completing it.

3. List each government or authority that will help to pay for this service and indicate how the service will be funded (e.g., enterprise funds, user fees, general funds, special service district revenues, hotel/motel taxes, franchise taxes, impact fees, bonded indebtedness, etc.).

<i>Local Government or Authority:</i>	<i>Funding Method:</i>
All Cities	General Fund

4. How will the strategy change the previous arrangements for providing and/or funding this service within the county?

This strategy does not alter the method of service delivery in the county. All cities within the county provide street lighting within their municipal boundaries through general fund revenues. The attached document contains additional information related to the provision of this service.

5. List any formal service delivery agreements or intergovernmental contracts that will be used to implement the strategy for this service:

<i>Agreement Name:</i>	<i>Contracting Parties:</i>	<i>Effective and Ending Dates:</i>

6. What other mechanisms (if any) will be used to implement the strategy for this service (e.g., ordinances, resolutions, local acts of the General Assembly, rate or fee changes, etc.), and when will they take effect?

The County and Cities have elected to use resolutions adopted by each governing body to initiate the Service Delivery Strategy. Provision of this service will be carried out as outlined by the governing bodies upon passage of the adoption resolution. Additionally, any agreements outlined above will govern the delivery of this service.

7. Person completing form: Rusty Haygood, Director of Public Administration, MGRDC
 Phone number: 478-751-6160 Date completed: 11/28/05

8. Is this the person who should be contacted by state agencies when evaluating whether proposed local government projects are consistent with the service delivery strategy? Yes No

If not, provide designated contact person(s) and phone number(s) below:
Laura Mathis, County Manager (478) 946-2236



**SERVICE DELIVERY STRATEGY
SUMMARY OF SERVICE DELIVERY ARRANGEMENTS PAGE 2**

Instructions:

Make copies of this form and complete one for each service listed on page 1, Section III. Use exactly the same service names listed on page 1. Answer each question below, attaching additional pages as necessary. If the contact person for this service (listed at the bottom of the page) changes, this should be reported to the Department of Community Affairs.

County: Wilkinson

Service: Traffic Signs

1. Check the box that best describes the agreed upon delivery arrangement for this service:

Service will be provided countywide (i.e., including all cities and unincorporated areas) by a single service provider. (If this box is checked, identify the government, authority or organization providing the service.): _____

Service will be provided only in the unincorporated portion of the county by a single service provider. (If this box is checked, identify the government, authority or organization providing the service.): _____

One or more cities will provide this service only within their incorporated boundaries, and the service will not be provided in unincorporated areas. (If this box is checked, identify the government(s), authority or organization providing the service: _____

One or more cities will provide this service only within their incorporated boundaries, and the county will provide the service in unincorporated areas. (If this box is checked, identify the government(s), authority or organization providing the service.):

Wilkinson County, Allentown, Danville, Gordon, Irwinton, Ivey, McIntyre, Toombsboro

Other (If this box is checked, **attach a legible map delineating the service area of each service provider**, and identify the government, authority, or other organization that will provide service within each service area.): _____

2. In developing the strategy, were overlapping service areas, unnecessary competition and/or duplication of this service identified?

Yes No

If these conditions will continue under the strategy, **attach an explanation for continuing the arrangement** (i.e., overlapping but higher levels of service (See O.C.G.A. 36-70-24(1)), overriding benefits of the duplication, or reasons that overlapping service areas or competition cannot be eliminated).

If these conditions will be eliminated under the strategy, **attach an implementation schedule** listing each step or action that will be taken to eliminate them, the responsible party and the agreed upon deadline for completing it.

3. List each government or authority that will help to pay for this service and indicate how the service will be funded (e.g., enterprise funds, user fees, general funds, special service district revenues, hotel/motel taxes, franchise taxes, impact fees, bonded indebtedness, etc.).

<i>Local Government or Authority:</i>	<i>Funding Method:</i>
All Cities	General Fund
Wilkinson County	General Fund

4. How will the strategy change the previous arrangements for providing and/or funding this service within the county?

This strategy does not alter the method of service delivery in the county. All cities within the county provide for traffic signs within their municipal boundaries through general fund revenues. Wilkinson County will continue to provide the service in the unincorporated area through general fund revenues. The attached document contains additional information related to the provision of this service.

5. List any formal service delivery agreements or intergovernmental contracts that will be used to implement the strategy for this service:

<i>Agreement Name:</i>	<i>Contracting Parties:</i>	<i>Effective and Ending Dates:</i>

6. What other mechanisms (if any) will be used to implement the strategy for this service (e.g., ordinances, resolutions, local acts of the General Assembly, rate or fee changes, etc.), and when will they take effect?

The County and Cities have elected to use resolutions adopted by each governing body to initiate the Service Delivery Strategy. Provision of this service will be carried out as outlined by the governing bodies upon passage of the adoption resolution. Additionally, any agreements outlined above will govern the delivery of this service.

7. Person completing form: Rusty Haygood, Director of Public Administration, MGRDC
 Phone number: 478-751-6160 Date completed: 11/28/05

8. Is this the person who should be contacted by state agencies when evaluating whether proposed local government projects are consistent with the service delivery strategy? Yes No

If not, provide designated contact person(s) and phone number(s) below:

Laura Mathis, County Manager (478) 946-2236



SERVICE DELIVERY STRATEGY
SUMMARY OF SERVICE DELIVERY ARRANGEMENTS **PAGE 2**

Instructions:

Make copies of this form and complete one for each service listed on page 1, Section III. Use exactly the same service names listed on page 1. Answer each question below, attaching additional pages as necessary. If the contact person for this service (listed at the bottom of the page) changes, this should be reported to the Department of Community Affairs.

County: Wilkinson *Service:* Water Service

1. Check the box that best describes the agreed upon delivery arrangement for this service:

Service will be provided countywide (i.e., including all cities and unincorporated areas) by a single service provider. (If this box is checked, identify the government, authority or organization providing the service.): _____

Service will be provided only in the unincorporated portion of the county by a single service provider. (If this box is checked, identify the government, authority or organization providing the service.): _____

One or more cities will provide this service only within their incorporated boundaries, and the service will not be provided in unincorporated areas. (If this box is checked, identify the government(s), authority or organization providing the service): _____

One or more cities will provide this service only within their incorporated boundaries, and the county will provide the service in unincorporated areas. (If this box is checked, identify the government(s), authority or organization providing the service.):

Allentown, Danville, Gordon, Irwinton, Ivey, McIntyre, Toombsboro

Other (If this box is checked, **attach a legible map delineating the service area of each service provider**, and identify the government, authority, or other organization that will provide service within each service area.):

2. In developing the strategy, were overlapping service areas, unnecessary competition and/or duplication of this service identified?

Yes No

If these conditions will continue under the strategy, **attach an explanation for continuing the arrangement** (i.e., overlapping but higher levels of service (See O.C.G.A. 36-70-24(1)), overriding benefits of the duplication, or reasons that overlapping service areas or competition cannot be eliminated).

If these conditions will be eliminated under the strategy, **attach an implementation schedule** listing each step or action that will be taken to eliminate them, the responsible party and the agreed upon deadline for completing it.

3. List each government or authority that will help to pay for this service and indicate how the service will be funded (e.g., enterprise funds, user fees, general funds, special service district revenues, hotel/motel taxes, franchise taxes, impact fees, bonded indebtedness, etc.).

<i>Local Government or Authority:</i>	<i>Funding Method:</i>
Allentown, Danville	Enterprise Fund
Gordon, Irwinton	Enterprise Fund
Ivey, McIntyre	Enterprise Fund
Toomsboro	Enterprise Fund

4. How will the strategy change the previous arrangements for providing and/or funding this service within the county?

This strategy does not alter the method of service delivery in the county. All cities within the county provide water within their municipal boundaries through enterprise funds. The Cities of Gordon, Irwinton, McIntyre, and Toomsboro each provide the service outside of their corporate limits. A Water & Sewer Authority is being created to serve areas of the unincorporated county. The water service area is delineated on the attached map.

5. List any formal service delivery agreements or intergovernmental contracts that will be used to implement the strategy for this service:

<i>Agreement Name:</i>	<i>Contracting Parties:</i>	<i>Effective and Ending Dates:</i>

6. What other mechanisms (if any) will be used to implement the strategy for this service (e.g., ordinances, resolutions, local acts of the General Assembly, rate or fee changes, etc.), and when will they take effect?

The County and Cities have elected to use resolutions adopted by each governing body to initiate the Service Delivery Strategy. Provision of this service will be carried out as outlined by the governing bodies upon passage of the adoption resolution. Additionally, any agreements outlined above will govern the delivery of this service.

7. Person completing form: Rusty Haygood, Director of Public Administration, MGRDC
 Phone number: 478-751-6160 Date completed: 11/28/05

8. Is this the person who should be contacted by state agencies when evaluating whether proposed local government projects are consistent with the service delivery strategy? Yes No

If not, provide designated contact person(s) and phone number(s) below:

Laura Mathis, County Manager (478) 946-2236



**SERVICE DELIVERY STRATEGY
SUMMARY OF LAND USE AGREEMENTS**

Instructions:

Answer each question below, attaching additional pages as necessary. Please note that any changes to the answers provided will require updating of the service delivery strategy. If the contact person for this service (listed at the bottom of this page) changes, this should be reported to the Department of Community Affairs.

County: Wilkinson

1. What incompatibilities or conflicts between the land use plans of local governments were identified in the process of developing the service delivery strategy?

There were no conflicts between Wilkinson County and its municipalities.

2. Check the boxes indicating how these incompatibilities or conflicts were addressed:

- amendments to existing comprehensive plans
- adoption of a joint comprehensive plan
- other measures (amend zoning ordinances, add environmental regulations, etc.)

Note: If the necessary plan amendments, regulations, ordinances, etc. have not yet been formally adopted, indicate when each of the affected local governments will adopt them.

If "other measures" was checked, describe these measures:

3. Summarize the process that will be used to resolve disputes when a county disagrees with the proposed land use classification(s) for areas to be annexed into a city. If the conflict resolution process will vary for different cities in the county, summarize each process.

The county and municipalities have adopted a dispute process that requires the city to notify the county prior to annexation of proposed land. The county has a set amount of time to respond on official forms as to its concurrence or objection. Further steps and mediation methods are outlined in the agreement. A copy of the process is attached to the SDS document.

4. What policies, procedures and/or processes have been established by local governments (and water and sewer authorities) to ensure that new extraterritorial water and sewer service will be consistent with all applicable land use plans and ordinances?

The county and municipalities have adopted a similar process for water/sewer line extensions. The jurisdiction proposing to expand its services must notify the other jurisdiction and give it sufficient time to analyze and comment on its potential impact. A copy of this process is also attached in the county's Service Delivery Strategy.

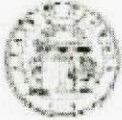
5. Person completing form: Rusty Haygood

Phone number: (478) 751-6160 Date completed: August 22, 2006

6. Is this the person who should be contacted by state agencies when evaluating whether proposed local government projects are consistent with land use plans of applicable jurisdictions? Yes No

If not, provide designated contact person(s) and phone number(s) below:

Laura Mathis, County Manager, Wilkinson County (478) 946-2236



SERVICE DELIVERY STRATEGY UPDATE CERTIFICATIONS

Instructions:

This two page form must, at a minimum, be signed by an authorized representative of the following governments: 1) the county; 2) the city serving as the county seat; 3) all cities having a 2000 population of over 9,000 residing within the county; and 4) no less than 50% of all other cities with a 2000 population of between 500 and 9,000 residing within the county. Cities with a 2000 population below 500 and local authorities providing services under the strategy are not required to sign this form, but are encouraged to do so.

UPDATED SERVICE DELIVERY STRATEGY FOR Wilkinson COUNTY

We, the undersigned authorized representatives of the jurisdictions listed below, certify that:

1. We have reviewed our existing Service Delivery Strategy and have determined that:
(Check only one box for question #1)

- A. Our Strategy continues to accurately reflect our preferred arrangements for providing local services throughout our county and no changes in our Strategy are needed at this time; or
- B. Our Strategy has been revised to reflect our preferred arrangements for providing local services.

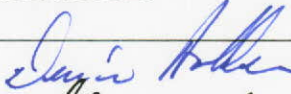



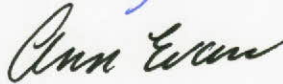
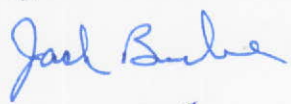
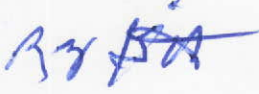
If Option A is selected, only this form, signed by the appropriate local government representatives must be provided to DCA.

If Option B is selected, this form, signed by the appropriate local government representatives, must be submitted to DCA along with:

- an updated "Summary of Service Arrangements" form (page 2) for each local service that has been revised/updated;
 - any supporting local agreements pertaining to each of these services that has been revised/updated; and
 - an updated service area map depicting the agreed upon service area for each provider if there is more than one service provider for each service that has been revised/updated within the county, and if the agreed upon service areas do not coincide with local political boundaries.
2. Each of our governing bodies (County Commission and City Councils) that are a party to this strategy have adopted resolutions agreeing to the Service Delivery arrangements identified in our strategy and have executed agreements for implementation of our service delivery strategy (O.C.G.A. 36-70-21);
3. Our service delivery strategy continues to promote the delivery of local government services in the most efficient, effective, and responsive manner for all residents, individuals and property owners throughout the county (O.C.G.A. 36-70-24(1));
4. Our service delivery strategy continues to provide that water or sewer fees charged to customers located outside the geographic boundaries of a service provider are reasonable and are not arbitrarily higher than the fees charged to customers located within the geographic boundaries of the service provider (O.C.G.A. 36-70-24 (2));
5. Our service delivery strategy continues to ensure that the cost of any services the county government provides (including those jointly funded by the county and one or more municipalities) primarily for the benefit of the unincorporated area of the county are borne by the unincorporated area residents, individuals, and property owners who receive such service (O.C.G.A. 36-70-24 (3));

6. Our Service Delivery Strategy continues to ensure that the officially adopted County and City land use plans of all local governments located in the County are compatible and nonconflicting (O.C.G.A. 36-70-24 (4)(A));
7. Our Service Delivery Strategy continues to ensure that the provision of extraterritorial water and sewer services by any jurisdiction is consistent with all County and City land use plans and ordinances (O.C.G.A. 36-70-24 (4)(B)); and
8. Our Service Delivery Strategy continues to contain an agreed upon process between the county government and each city located in the county to resolve land use classification disputes when the county objects to the proposed land use of an area to be annexed into a city within the county (O.C.G.A. 36-70-24 (4)(C))' and;
9. DCA has been provided a copy of this certification and copies of all forms, maps and supporting agreements needed to accurately depict our agreed upon strategy (O.C.G.A. 36-70-27).

1If the County does not have an Annexation/Land Use dispute resolution process with each of its cities, list the cities where no agreed upon process exists:

SIGNATURE:	NAME: (Please print or type)	TITLE:	JURISDICTION:	DATE:
	Dennis Holder	Chairman	Wilkinson County	8/1/2006
	Cloyce Pittman	Mayor	Allentown	8/10/06
	Kenneth Turner	Mayor	Gordon	8-3-06
	Edna Brown	Mayor	Irwinton	8/3/06
	Ann Evans	Mayor	Ivey	8-1-06
	Jack Bache	Mayor	McIntyre	8-4-06
	Roger Smith	Mayor	Toombsboro	8/3/06

**RESOLUTION OF
THE TOOMSBORO TOWN COUNCIL**

WHEREAS, the Georgia State Legislature adopted during its 1997 Legislative Session the Service Delivery Strategy Act: and

WHEREAS, this act requires each and every county within the State of Georgia to adopt a Service Delivery Strategy which identifies the methods, funding sources, service provider, and geographic service area of each public service activity provided within the county; and

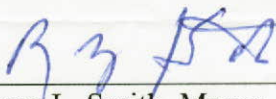
WHEREAS, the Service Delivery Strategy must be officially adopted and verified by the Georgia Department of Community Affairs by the community's recertification date to retain Qualified Local Government (QLG) status; and

WHEREAS, city and county officials have worked diligently to review and revise the county's Service Delivery Strategy and authorizing the Mayor to sign the requisite documents acknowledging approval of the Service Delivery Strategy;

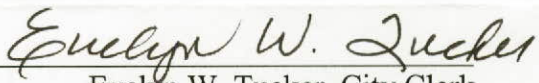
NOW THEREFORE, BE IT RESOLVED by the Toombsboro Town Council that the attached Wilkinson County Service Delivery Strategy is hereby adopted as the official Service Delivery Strategy, to be updated from time-to-time as required in the Title 36 of the Official Code of Georgia Annotated 36-70-1 et al; and

BE IT FURTHER RESOLVED that the Mayor of the Town of Toombsboro is hereby authorized to place the Service Delivery Strategy on the appropriate forms prescribed by the Georgia Department of Community Affairs, to execute those forms in the proper places, and to submit the Service Delivery Strategy to the Department of Community Affairs for verification in compliance with O.C.G.A. 36-70-26.

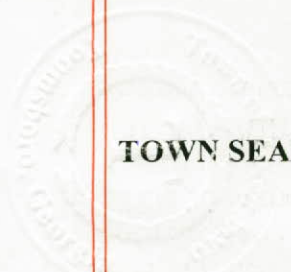
Signed and sealed this 9th day of May, 2006.



Roger L. Smith, Mayor
Town of Toombsboro



Evelyn W. Tucker, City Clerk

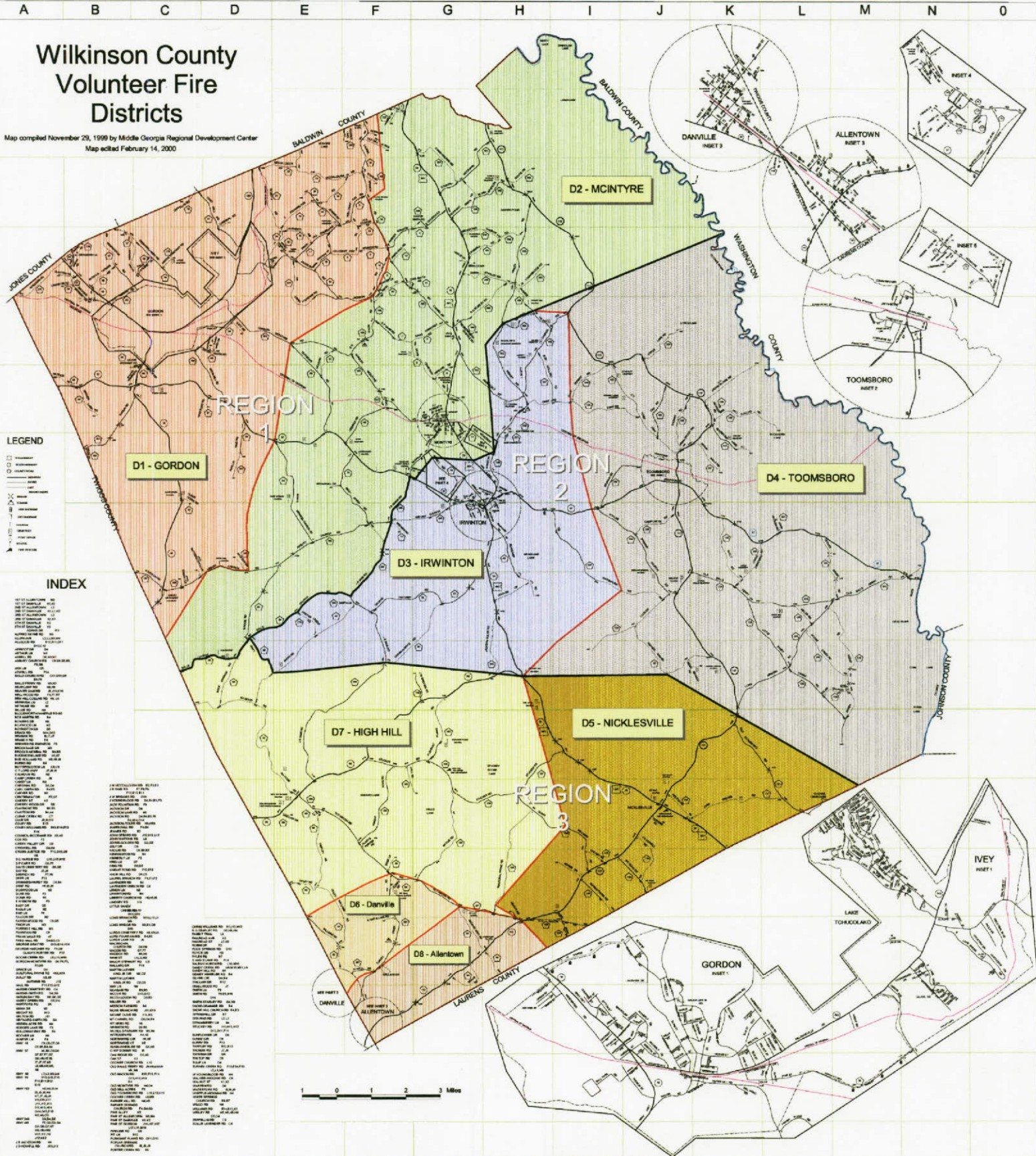


TOWN SEAL

Appendix C
Maps of Service Areas

Wilkinson County Volunteer Fire Districts

Map compiled November 29, 1999 by Middle Georgia Regional Development Center
Map edited February 14, 2000



LEGEND

- 1. Fire District
- 2. Interstate
- 3. State Route
- 4. County Road
- 5. Railroad
- 6. Water
- 7. Unimproved Road
- 8. Boundary

INDEX

- D1 - Gordon
- D2 - McIntyre
- D3 - Irwinton
- D4 - Toombsboro
- D5 - Nicklesville
- D6 - Danville
- D7 - High Hill
- D8 - Allentown
- Region 1
- Region 2
- Region 3

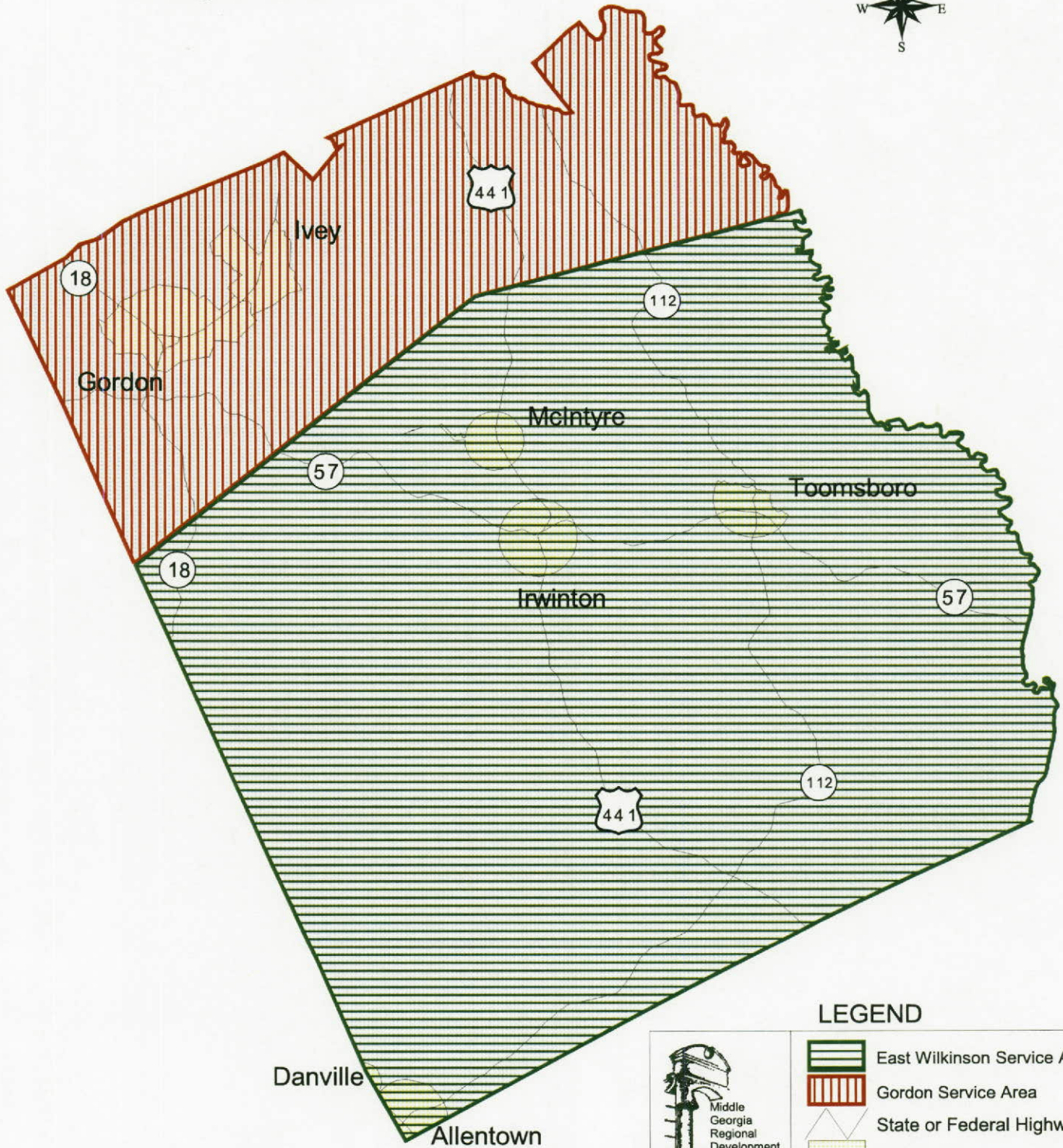


Service Delivery Strategy Map

Current Library Service Area

Wilkinson County and Cities





May 2006



LEGEND



Middle Georgia Regional Development Center

-  East Wilkinson Service Area
-  Gordon Service Area
-  State or Federal Highway
-  City Limits



Map created in May of 2006 by the Middle Georgia Regional Development Center. The service delivery areas delineated on this map were agreed upon by Wilkinson County, the Cities of Gordon, Irwinton, and McIntyre, and the Towns of Allentown, Danville, Ivey, and Toombsboro. This map is intended for general planning and related purposes, as it pertains to the delineation of service provision areas in Wilkinson County in accordance with the principles and guidelines of the Service Delivery Strategy Act.

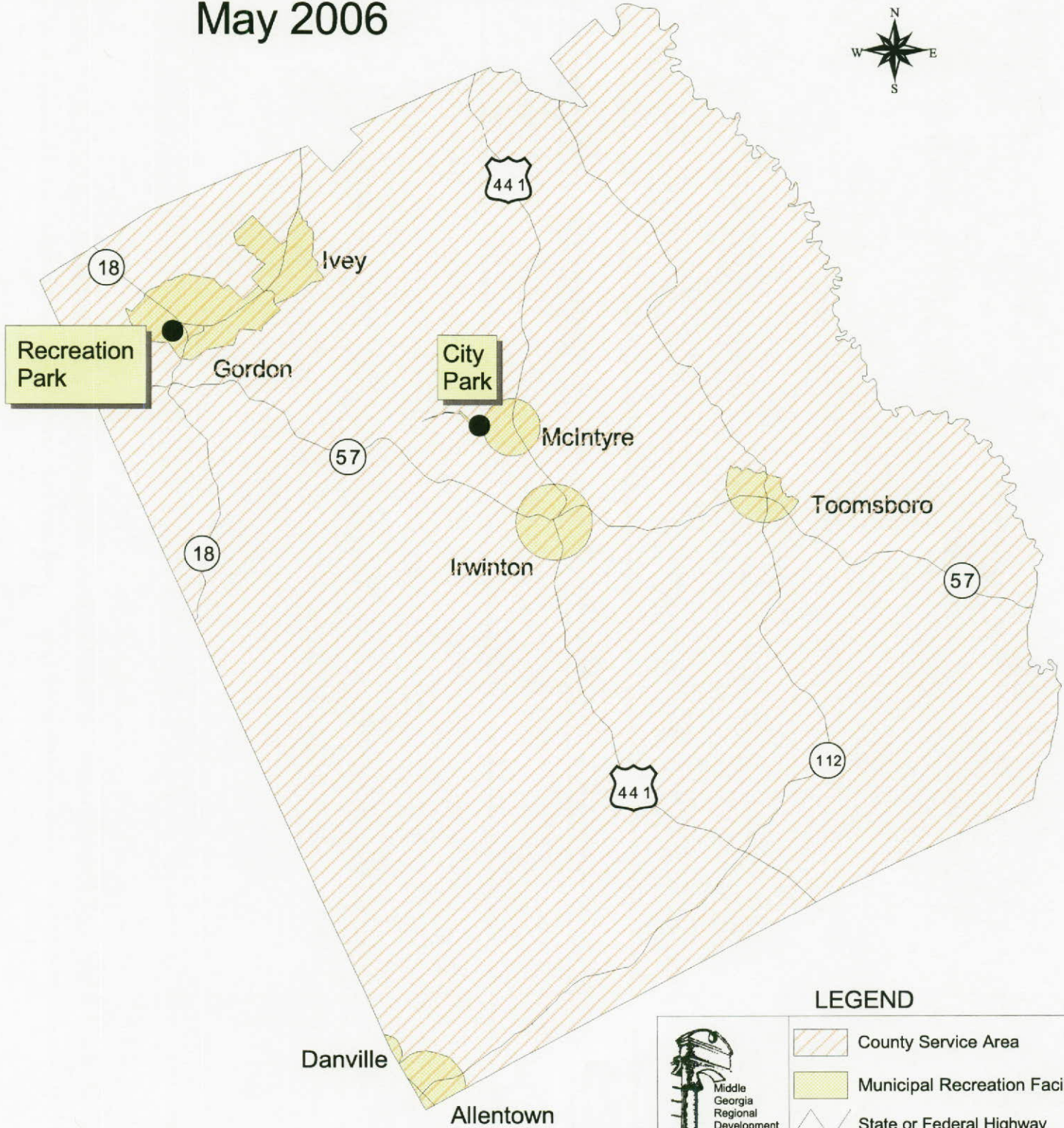
The Middle Georgia Regional Development Center, Wilkinson County, and the seven incorporated jurisdictions within its boundaries assume no responsibility for the legal accuracy of the information represented on this map.

Service Delivery Strategy Map

Current Recreation Service Area

Wilkinson County and Cities

May 2006



LEGEND

		County Service Area
		Municipal Recreation Facility
		State or Federal Highway

Map created in May of 2006 by the Middle Georgia Regional Development Center. The service delivery areas delineated on this map were agreed upon by Wilkinson County, the Cities of Gordon, Irwinton, and McIntyre, and the Towns of Allentown, Danville, Ivey, and Toombsboro. This map is intended for general planning and related purposes, as it pertains to the delineation of service provision areas in Wilkinson County in accordance with the principles and guidelines of the Service Delivery Strategy Act.

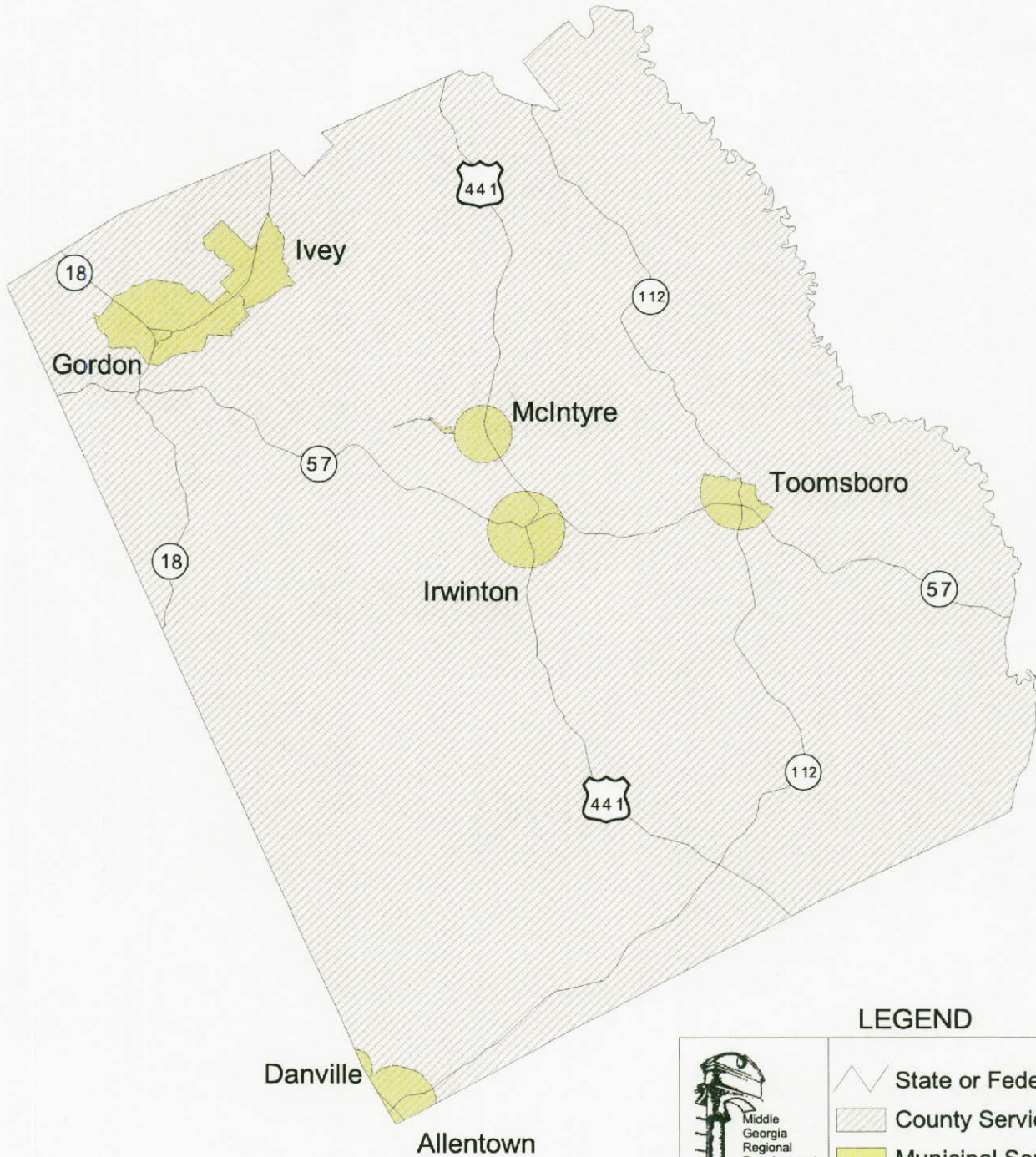
The Middle Georgia Regional Development Center, Wilkinson County, and the seven incorporated jurisdictions within its boundaries assume no responsibility for the legal accuracy of the information represented on this map.

Service Delivery Strategy Map

Current Road Construction & Maintenance Service Area

Wilkinson County and Cities

May 2006



LEGEND



Middle Georgia Regional Development Center

- State or Federal Highway
- County Service Area
- Municipal Service Area

Map created in May of 2006 by the Middle Georgia Regional Development Center. The service delivery areas delineated on this map were agreed upon by Wilkinson County, the Cities of Gordon, Irwinton, and McIntyre, and the Towns of Allentown, Danville, Ivey, and Toombsboro. This map is intended for general planning and related purposes, as it pertains to the delineation of service provision areas in Wilkinson County in accordance with the principles and guidelines of the Service Delivery Strategy Act.

The Middle Georgia Regional Development Center, Wilkinson County, and the seven incorporated jurisdictions within its boundaries assume no responsibility for the legal accuracy of the information represented on this map.

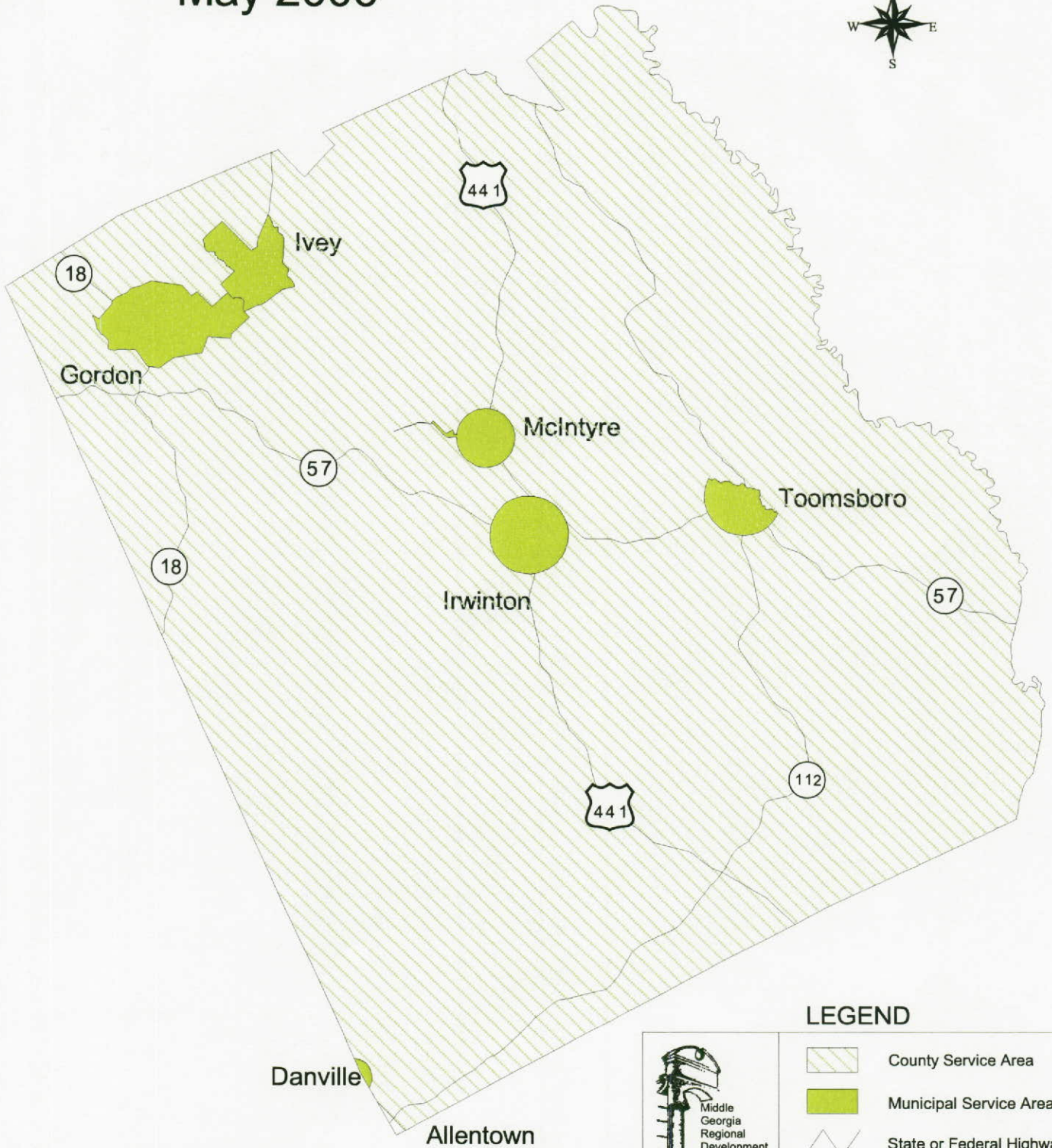


Service Delivery Strategy Map

Current Solid Waste Service Area

Wilkinson County and Cities

May 2006



LEGEND

		County Service Area
		Municipal Service Area
		State or Federal Highway

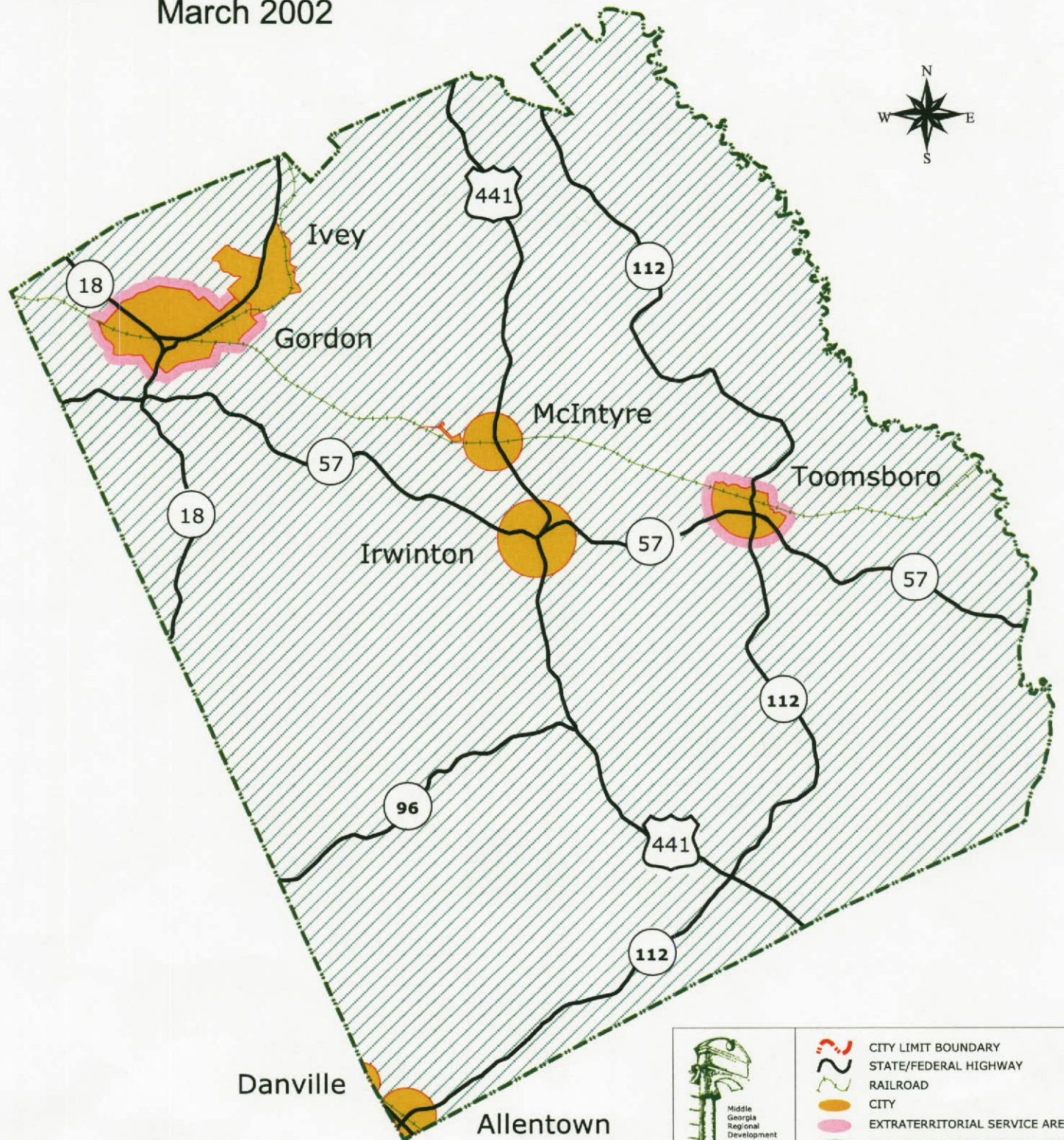
Map created in May of 2006 by the Middle Georgia Regional Development Center. The service delivery areas delineated on this map were agreed upon by Wilkinson County, the Cities of Gordon, Irwinton, and McIntyre, and the Towns of Allentown, Danville, Ivey, and Toombsboro. This map is intended for general planning and related purposes, as it pertains to the delineation of service provision areas in Wilkinson County in accordance with the principles and guidelines of the Service Delivery Strategy Act.

The Middle Georgia Regional Development Center, Wilkinson County, and the seven incorporated jurisdictions within its boundaries assume no responsibility for the legal accuracy of the information represented on this map.



Service Delivery Strategy Map Proposed Water Service Areas Wilkinson County and Cities March 2002

SDS update
8/23/2006



	CITY LIMIT BOUNDARY
	STATE/FEDERAL HIGHWAY
	RAILROAD
	CITY
	EXTRATERRITORIAL SERVICE AREA
	PROPOSED COUNTY SERVICE AREA

Map created in March of 2000 by the Middle Georgia Regional Development Center Geographic Information System (GIS). The service delivery areas delineated on this map were agreed upon by Wilkinson County, the Town of Ivey and the cities of Allentown, Danville, Gordon, Irwinton, McIntyre and Toombsboro. This map is intended for general planning and related purposes, as it pertains to the delineation of service provision areas in Wilkinson County in accordance with the principles and guidelines of the Service Delivery Strategy Act.

The Middle Georgia Regional Development Center, Wilkinson County, and the six incorporated cities within its boundaries assume no responsibility for the legal accuracy of the information represented on this map.

5 0 5 Miles

meek 005

Appendix D
Intergovernmental Agreements

Memorandum of Agreement

This agreement is made and entered into by and between Wilkinson County, Georgia, a political subdivision of the State of Georgia (hereinafter referred to as the County) and the City of McIntyre, a municipal corporation authorized by the laws o the State of Georgia (hereinafter referred to as the City)

WHEREAS: The City of McIntyre owns a property for recreation purposes located at Riley Circle, consisting of 5.02 acres; and

WHEREAS: The parties have agreed to and executed the Service Delivery Strategy dated August 11, 1999 which called for coordinated services and the elimination of service duplication and duplication of taxation; and

WHEREAS: As a result of the Service Delivery Strategy called for the creation of the Recreation Commission, a nine-member body of representatives from each local government unit, to make recommendations to the Board of Commissioners on a coordinated program for recreation in Wilkinson County; and

WHEREAS: A Recreation Master Plan has been prepared and adopted by the Wilkinson County Board of Commissioners;

NOW THEREFORE IT IS HEREBY AGREED:

1. The parties agree to cooperate in the implementation of the Recreation Master Plan.
2. The parties agree that all recreational facilities developed through the Recreation Master Plan will be available to all citizens for enjoyment and use.
3. The City agrees to maintain and operate the property located at Riley Circle
4. The parties agree, subject to the availability of funds, to invest funds in capital improvements to the property as outlined in the Recreation Master Plan. The parties also agree to maintain such capital improvements. There is no requirement, however, that the parties expend equal amounts of funds on the property.
5. The parties agree that prior to commencement of capital improvements to the property by either party notification will be given to the other party. "Notification" shall mean written notification by mail, fax or personal delivery, so that the party receiving notice shall have adequate time to present the proposed capital expenditures to the governing authority of the party receiving notice for review, comment, or clarification, prior to the expenditure being made. The parties further agree that nothing in this agreement shall constitute the ability of one party to prohibit the activities of the other, however such improvements should be consistent with the Recreation Master Plan.

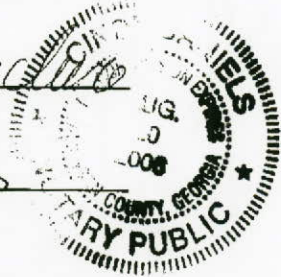
Sworn to and subscribed before me
This 5th day of August, 2003

City of McIntyre
By: [Signature]
Mayor

[Signature]
Witness

(SEAL)

[Signature]
Notary



Sworn to and subscribed before me
This 3 day of September, 2003

Wilkinson County
By: [Signature]
Chairman

[Signature]
Witness

(SEAL)

[Signature]
Notary My Commission Expires September 12, 2006

Copy
Rec Bd
return

Memorandum of Agreement

This agreement is made and entered into by and between Wilkinson County, Georgia, a political subdivision of the State of Georgia (hereinafter referred to as the County) and the City of Gordon, a municipal corporation authorized by the laws of the State of Georgia (hereinafter referred to as the City)

WHEREAS: The parties hereto have joint ownership in a property located at 121 Ball Park Road, consisting of 39.09 acres and presently known as the "Albert Stanley Wilson Little League Complex"; and

WHEREAS: The parties have agreed to and executed the Service Delivery Strategy dated August 11, 1999 which called for coordinated services and the elimination of service duplication and duplication of taxation; and

WHEREAS: As a result of the Service Delivery Strategy called for the creation of the Recreation Commission, a nine-member body of representatives from each local government unit, to make recommendations to the Board of Commissioners on a coordinated program for recreation in Wilkinson County; and

WHEREAS: A Recreation Master Plan has been prepared and adopted by the Wilkinson County Board of Commissioners;

WHEREAS: The Wilkinson County Board of Commissioners appointed members to the Wilkinson County Recreation Board on March 19, 2002;

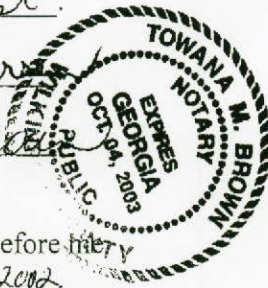
NOW THEREFORE IT IS HEREBY AGREED:

1. The parties agree to cooperate in the implementation of the Recreation Master Plan.
2. The parties agree that all recreational facilities developed through the Recreation Master Plan will be available to all citizens for enjoyment and use.
3. The parties agree to cooperate in the development of the Park Master Plan, a detailed plan to be developed for the jointly held property.
4. The County agrees to maintain the grounds of the jointly held property located at 121 Ball Park Road, consisting of 39.09 acres and presently known as the "Albert Stanley Wilson Little League Complex".
5. The City agrees to provide general liability and property insurance coverage on the jointly held property located at 121 Ball Park Road, consisting of 39.09 acres and presently known as the "Albert Stanley Wilson Little League Complex". The County shall be listed as an insured party.

- 6. The parties agree, subject to the availability of funds, to invest funds in capital improvements to the jointly held property as outlined in the Recreation Master Plan and Park Master Plan and recommended by the Wilkinson County Recreation Board. The parties also agree to maintain such capital improvements. There is no requirement, however, that the parties expend equal amounts of funds on the property.
- 7. The parties agree that prior to commencement of capital improvements to the property by either party notification will be given to the other party. "Notification" shall mean written notification by mail, fax or personal delivery, so that the party receiving notice shall have adequate time to present the proposed capital expenditures to the governing authority of the party receiving notice for review, comment, or clarification, prior to the expenditure being made. The parties further agree that nothing in this agreement shall constitute the ability of one party to prohibit the activities of the other, however such improvements must be included in the Recreation Master Plan and Park Master Plan.
- 8. The Wilkinson County Recreation Board shall have responsibility for the day to day management of the property, including responsibility for scheduling of the fields. This responsibility may be delegated to the Recreation Director. The Gordon City Council shall be able to make recommendations on appointment to the Recreation Board to represent their respective area.
- 9. The term of this agreement shall be five years beginning September 1, 2002 and ending August 31, 2007 and shall be automatically renewed for subsequent five-year periods.

Sworn to and subscribed before me
This 29th day of August.

Martha Warren
Witness
Jawana M. Brown
Notary



City of Gordon
By: Kenneth L. Turner
Mayor

(SEAL)

Sworn to and subscribed before me
This 26 day of August 2002.

Laura M Mathis
Witness
Mary Edwards
Notary

Wilkinson County
By: David W. Holt
Chairman

(SEAL)

Memorandum of Agreement

This agreement is made and entered into by and between Wilkinson County, Georgia, a political subdivision of the State of Georgia (hereinafter referred to as the County) and the City of Toombsboro, a municipal corporation authorized by the laws of the State of Georgia (hereinafter referred to as the City)

WHEREAS: The City of Toombsboro has ownership of a property located at 230 Irwinton Road, consisting of 28 acres; and

WHEREAS: The parties have agreed to and executed the Service Delivery Strategy dated August 11, 1999 which called for coordinated services and the elimination of service duplication and duplication of taxation; and

WHEREAS: As a result of the Service Delivery Strategy called for the creation of the Recreation Commission, a nine-member body of representatives from each local government unit, to make recommendations to the Board of Commissioners on a coordinated program for recreation in Wilkinson County; and

WHEREAS: A Recreation Master Plan has been prepared and adopted by the Wilkinson County Board of Commissioners; and

WHEREAS: The Wilkinson County Board of Commissioners appointed members to the Wilkinson County Recreation Board on March 19, 2002;

NOW THEREFORE IT IS HEREBY AGREED:

1. The parties agree to cooperate in the implementation of the Recreation Master Plan.
2. The parties agree that all recreational facilities developed through the Recreation Master Plan will be available to all citizens for enjoyment and use.
3. The parties agree to cooperate in the development of the Park Master Plan, a detailed plan to be developed for the property.
4. The parties agree to maintain the grounds of the property.
5. The City agrees to provide general liability and property insurance coverage on the property located at 230 Irwinton Road, consisting of 28 acres. The County shall be listed as an insured party.
6. The parties agree, subject to the availability of funds, to invest funds in capital improvements to the jointly held property as outlined in the Recreation Master Plan and Park Master Plan and recommended by the Wilkinson County Recreation Board. The parties also agree to maintain such capital improvements. There is no

requirement, however, that the parties expend equal amounts of funds on the property.

- 7. The parties agree that prior to commencement of capital improvements to the property by either party notification will be given to the other party. "Notification" shall mean written notification by mail, fax or personal delivery, so that the party receiving notice shall have adequate time to present the proposed capital expenditures to the governing authority of the party receiving notice for review, comment, or clarification, prior to the expenditure being made. The parties further agree that nothing in this agreement shall constitute the ability of one party to prohibit the activities of the other, however such improvements must be included in the Recreation Master Plan and Park Master Plan.
- 8. The property shall be subject to the Facility Use Guidelines adopted by the Wilkinson County Recreation Board. The City of Toombsboro shall have responsibility for scheduling of the fields and coordinating events with the Wilkinson County Recreation Board.
- 9. The term of this agreement shall be five years beginning May 1, 2004 and ending April 30, 2009 and shall be automatically renewed for subsequent five-year periods.

Sworn to and subscribed before me

This 10 day of May 2004.

Laura M Mathis

Witness

Mary Edwards

Notary **My Commission Expires September 19, 2006**

City of Toombsboro

By: [Signature]

Mayor

(SEAL)

Sworn to and subscribed before me

This 10 day of May 2004.

Laura M Mathis

Witness

Mary Edwards

Notary **My Commission Expires September 19, 2006**

Wilkinson County

By: [Signature]

Chairman

(SEAL)

Appendix A
Service Delivery Strategy Act of 1997

H. B. No. 489 (AS PASSED HOUSE AND SENATE) By: Representatives Royal of the 164th, Walker of the 141st, Reichert of the 126th and Felton of the 43rd.

A BILL TO BE ENTITLED AN ACT

To amend Title 36 of the Official Code of Georgia Annotated, relating to local government, so as to provide for the adoption of a local government service delivery strategy agreement by municipalities and counties; to change certain definitions; to provide legislative intent; to provide procedures for adopting the strategy; to provide for the elements to be included within the strategy; to provide for criteria to be met by the strategy; to provide for verification by the Department of Community Affairs; to provide for prohibitions related to state administered grants to municipalities and counties; to change a certain cross-reference; to provide for related matters; to provide an effective date; to repeal conflicting laws; and for other purposes.

BE IT ENACTED BY THE GENERAL ASSEMBLY OF GEORGIA:

SECTION 1.

Title 36 of Georgia Annotated, relating to local government, is amended by striking Chapter 70, relating to coordinated and comprehensive planning by counties and municipalities, and inserting in its place a new Chapter 70 to read as follows:

ARTICLE 1

36-70-1.

The local governments of the State of Georgia are of vital importance to the state and its citizens. The state has an essential public interest in promoting, developing, sustaining, and assisting local governments. In addition, the natural resources, environment, and vital areas of the state are of vital importance to the state and its citizens. The state has an essential public interest in protecting and preserving the natural resources, the environment, and the vital areas of the state. The purpose of this article is to provide for local governance to serve these essential public interests of the state by authorizing and promoting the establishment, implementation, and performance of coordinated and comprehensive planning by municipal governments and county governments, and this article shall be construed liberally to achieve that end. This article is enacted pursuant to the authority granted the General Assembly in the Constitution of the State of Georgia, including, but not limited to, the authority provided in Article III, Section VI, Paragraphs I and II(a)(1) and Article IX, Section II, Paragraphs III and IV.

36-70-2.

As used in this chapter, the term:

- (1) 'Comprehensive plan' means any plan by a county or municipality covering such county or municipality proposed or prepared pursuant to the minimum standards and procedures for preparation of comprehensive plans and for implementation of comprehensive plans established by the department.
- (2) 'Coordinated and comprehensive planning' means planning by counties and municipalities undertaken in accordance with the minimum standards and procedures for preparation of plans, for implementation of plans, and for participation in the coordinated and comprehensive planning process, as established by the Department.
- (3) 'County' means any county of this state.

(4) 'Department of Community Affairs' means the Department of Community Affairs of the State of Georgia created pursuant to Article I of Chapter 8 of Title 50.

(5) 'Governing authority' or 'governing body' means the board of commissioners of a county, sole commissioner of a county, council, commissioners, or other governing authority for a county or municipality.

(5.1) 'Inactive municipality' means any municipality which has not for a period of three consecutive calendar years carried out any of the following activities:

(A) The levying or collecting of any taxes or fees;

(B) The provision of any of the following governmental services: water; sewage; garbage collection; police protection; fire protection; or library; or

(C) The holding of a municipal election.

(5.2) 'Local government' means any county as defined in paragraph (3) of this Code section or any municipality as defined in paragraph (7) of this Code section. The term does not include any school district of this state.

(5.3) 'Mechanisms' includes, but is not limited to, intergovernmental agreements, ordinances, resolutions, and local Acts of the General Assembly in effect on July 1, 1997, or executed thereafter.

(6) 'Minimum standards and procedures' means the minimum standards and procedures for preparation of comprehensive plans, for implementation of comprehensive plans, and for participation in the coordinated and comprehensive planning process, as established by the Department, in accordance with Article I of Chapter 8 of Title 50. Minimum standards and procedures shall include any standards and procedures for such purposes prescribed by a regional development center for counties and municipalities within its region and approved in advance by the Department.

(7) 'Municipality' means any municipal corporation of the state and any consolidated city-county government of the state.

(8) 'Region' means the territorial area within the boundaries of operation for any regional development center, as such boundaries shall be established from time to time by the board of the Department.

(9) 'Regional development center' means a regional development center established under Article 2 of Chapter 8 of Title 50.

36-70-3.

The governing bodies of municipalities and counties are authorized:

(1) To develop, or to cause to be developed pursuant to a contract or other arrangement approved by the governing body, a comprehensive plan;

(2) To develop, establish, and implement land use regulations which are consistent with the comprehensive plan of the municipality or county, as the case may be;

(3) To develop, establish, and implement a plan for capital improvements which conforms to minimum standards and procedures and to make any capital improvements plan a part of the comprehensive plan of the municipality or county, as the case may be;

(4) To employ personnel, or to enter into contracts with a regional development center or other public or private entity, to assist the municipality or county in developing, establishing, and implementing its comprehensive plan;

(5) To contract with one or more counties or municipalities, or both, for assistance in developing, establishing, and implementing a comprehensive plan, regardless of whether the contract is to obtain such assistance or to provide such assistance; and

(6) To take all action necessary or desirable to further the policy of the state for coordinated and comprehensive planning, without regard for whether any such action is specifically mentioned in this article or is otherwise specifically granted by law.

36-70-4.

(a) Each municipality and county shall automatically be a member of the regional development center for the region which includes such municipality or county, as the case may be.

(b) Each municipality and county shall pay, when and as they become due, the annual dues required for membership in its regional development center.

(c) Each municipality and county shall participate in compiling a Georgia data base and network, coordinated by the department, to serve as a comprehensive source of information available, in an accessible form, to local governments and state agencies.

36-70-5.

(a) Except as provided in subsection (b) of this Code section, nothing in this article shall limit or compromise the right of the governing body of any county or municipality to exercise the power of zoning.

(b) Any municipality which is as of April 17, 1992, an inactive municipality shall not on or after April 17, 1992, exercise any powers under this article or exercise any zoning powers, until and unless the municipality is restored to active status by the enactment of an appropriate new or amended charter by local Act of the General Assembly. Any municipality which becomes an inactive municipality after April 17, 1992, shall not after becoming inactive exercise powers under this article or exercise any zoning powers, until and unless the municipality is restored to active status by the enactment of an appropriate new or amended charter by local Act of the General Assembly.

(c) Any county which has located within its boundaries all or any part of any inactive municipality shall have full authority to exercise through its governing body all planning and zoning powers within the area of such inactive municipality within the county, in the same manner as if such area were an unincorporated area.

ARTICLE 2

36-70-20.

The intent of this article is to provide a flexible framework within which local governments in each county can develop a service delivery system that is both efficient and responsive to citizens in their county. The General Assembly recognizes that the unique characteristics of each county throughout the state preclude a mandated legislative outcome for the delivery of services in every county. The process provided by this article is intended to minimize inefficiencies resulting from duplication of services and competition between local governments and to provide a mechanism to resolve disputes over local government service delivery, funding equity, and land use. The local government service delivery process should result in the minimization of noncompatible municipal and county land use plans and in a simple, concise agreement describing which local governments will provide which service in specified areas within a county and how provision of such services will be funded.

36-70-21.

Each county and municipality shall execute an agreement for the implementation of a local government service delivery strategy as set forth in this article by July 1, 1999.

36-70-22.

Each county shall initiate the process for developing a local government service delivery strategy after July 1, 1997, but no later than January 1, 1998. Initiation of the strategy shall be accomplished by the provision of a written notice from the county to the governing bodies of all municipalities located wholly or partially within the county or providing services within the county and to other counties providing services within the county.

Such notice shall state the date, time, and place for a joint meeting at which designated representatives of all local governing bodies shall assemble for the purpose of commencing deliberations on the service delivery strategy. The notice shall be sent not more than 45 and not less than 15 days prior to the meeting date. In the event the county governing authority fails to initiate the process by January 1, 1998, any municipality within the county may do so by sending a written notice, containing the required information, to the county and all other municipalities.

36-70-23.

Each local government service delivery strategy shall include the following components:

- (1) An identification of all local government services presently provided or primarily funded by each general purpose local government and each authority within the county, or providing services within the county, and a description of the geographic area in which the identified services are provided by each jurisdiction;
- (2) An assignment of which local government or authority, pursuant to the requirements of this article, will provide each service, the geographic areas of the county in which such services are to be provided, and a description of any services to be provided by any local government to any geographic area outside its geographical boundaries. In the event two or more local governments within the county are assigned responsibility for providing identical services within the same geographic area, the strategy shall include an explanation of such arrangement;
- (3) A description of the source of the funding for each service identified pursuant to paragraph (2) of this Code section; and
- (4) An identification of the mechanisms to be utilized to facilitate the implementation of the services and funding responsibilities identified pursuant to paragraphs (2) and (3) of this Code section.

36-70-24.

In the development of a service delivery strategy, the following criteria shall be met:

- (1) The strategy shall promote the delivery of local government services in the most efficient, effective, and responsive manner. The strategy shall identify steps which will be taken to remediate or avoid overlapping and unnecessary competition and duplication of service delivery and shall identify the time frame in which such steps shall be taken. When a municipality provides a service at a higher level than the base level of service provided throughout the geographic area of the county by the county, such service shall not be considered a duplication of the county service;
- (2)
 - (A) The strategy shall provide that water or sewer fees charged to customers located outside the geographic boundaries of a service provider shall not be arbitrarily higher than the fees charged to customers receiving such service which are located within the geographic boundaries of the service provider.
 - (B) If a governing authority disputes the reasonableness of water and sewer rate differentials imposed within its jurisdiction by another governing authority, that disputing governing authority may hold a public hearing for the purpose of reviewing the rate differential. Following the preparation of a rate study by a qualified engineer, the governing authority may challenge the arbitrary rate differentials on

behalf of its residents in a court of competent jurisdiction. Prior to such challenge, the dispute shall be submitted to some form of alternative dispute resolution;

- (3) (A) The strategy shall ensure that the cost of any service which a county provides primarily for the benefit of the unincorporated area of the county shall be borne by the unincorporated area residents, individuals, and property owners who receive the service. Further, when the county and one or more municipalities jointly fund a county-wide service, the county share of such funding shall be borne by the unincorporated residents, individuals, and property owners that receive the service.

(B) Such funding shall be derived from special service districts created by the county in which property taxes, insurance premium taxes, assessments, or user fees are levied or imposed or through such other mechanism agreed upon by the affected parties which complies with the intent of subparagraph (A) of this paragraph; and
- (4) (A) Local governments within the same county shall, if necessary, amend their land use plans so that such plans are compatible and nonconflicting, or, as an alternative, they shall adopt a single land use plan for the unincorporated and incorporated areas of the county.

(B) The provision of extraterritorial water and sewer services by any jurisdiction shall be consistent with all applicable land use plans and ordinances.

(C) A process shall be established by July 1, 1998, to resolve land use classification disputes when a county objects to the proposed land use of an area to be annexed into a municipality within the county.

36-70-25.

(a) Approval of the local government service delivery strategy shall be accomplished as provided for in this Code section.

(b) The county and each municipality within the county shall participate in the development of the strategy. Approval of the strategy shall be accomplished by adoption of a resolution:

- (1) By the county governing authority;
 - (2) By the governing authority of municipalities located within the county which have a population of 9,000 or greater within the county;
 - (3) By the municipality which serves as the county site if not included in paragraph (2) of this subsection; and
 - (4) By no less than 50 percent of the remaining municipalities within the county which contain at least 500 persons within the county if not included in paragraph (2) or (3) of this subsection.
- (c) For the purpose of determining population, the population in the most recent United States decennial census shall be utilized.
- (d) If a county and the necessary number of cities in the county cannot reach an agreement on the strategy, a means for facilitating an agreement through some form of alternative dispute resolution shall be employed. Where the alternative dispute resolution action is unsuccessful, the neutral party or parties shall prepare a report which shall be provided to each governing authority and made a public record. The cost of alternative dispute resolution authorized by this subsection shall be shared by the parties to the dispute pro rata based on each party's population according to the most recent United States decennial census. The county's share shall be based upon the unincorporated population of the county.
- (e) The adoption of a service delivery strategy specified in Code Section

36-70-21 may be extended to a date certain no later than 120 days following the date otherwise specified in Code Section 36-70-21 upon written agreement of the local governments enumerated in subsection (b) of this Code section. In the event such an agreement is executed, the sanctions specified in Code Section 36-70-27 shall not apply until on and after such extended date.

36-70-26.

Each county shall file the agreement for the implementation of strategy required by Code Section 36-70-21 with the department. The department shall, within 30 days of receipt, verify that the strategy includes the components enumerated in Code Section 36-70-23 and the minimum criteria enumerated in Code Section 36-70-24. The department, however, shall neither approve nor disapprove the specific elements or outcomes of the strategy.

36-70-27.

On and after July 1, 1999, no state administered financial assistance or grant, loan, or permit shall be issued to any local government or authority which is not included in a department verified strategy or for any project which is inconsistent with such strategy.

36-70-28.

Each county and municipality shall review, and revise if necessary, the approved strategy:

- (1) In conjunction with updates of the comprehensive plan as required by Article I of this chapter;
- (2) Whenever necessary to change service delivery or revenue distribution arrangements; or
- (3) In the event of the creation, abolition, or consolidation of local governments.

SECTION 2.

Said title is further amended by striking paragraph (2) of Code Section 36-66-3, relating to definitions regarding zoning procedures, and inserting in its place a new paragraph (2) to read as follows:

"(2) 'Territorial boundaries' means, in the case of counties, the unincorporated areas thereof and any area defined in paragraph (5. 1) of Code Section 3 6-70-2, and, in the case of municipalities, the area lying within the corporate limits thereof except any area defined in paragraph (5.1) of Code Section 36-70-2."

SECTION 3.

This Act shall become effective upon its approval by the Governor or upon its becoming law without such approval.

SECTION 4.

All laws and parts of laws in conflict with this Act are repealed.

Appendix B
Legal Resolution Adopting/Implementing the Strategy

**RESOLUTION OF
THE WILKINSON COUNTY BOARD OF COMMISSIONERS**

WHEREAS, the Georgia State Legislature adopted during its 1997 Legislative Session the Service Delivery Strategy Act: and

WHEREAS, this act requires each and every county within the State of Georgia to adopt a Service Delivery Strategy which identifies the methods, funding sources, service provider, and geographic service area of each public service activity provided within the county; and

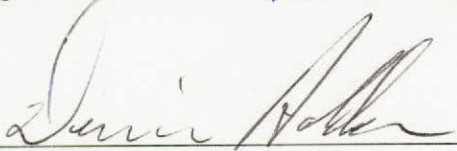
WHEREAS, the Service Delivery Strategy must be officially adopted and verified by the Georgia Department of Community Affairs by the community's recertification date to retain Qualified Local Government (QLG) status; and

WHEREAS, city and county officials have worked diligently to review and revise the county's Service Delivery Strategy and authorizing the County Commission Chairman to sign the requisite documents acknowledging approval of the Service Delivery Strategy;

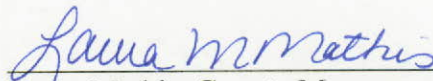
NOW THEREFORE, BE IT RESOLVED by the Wilkinson County Board of Commissioners that the attached Wilkinson County Service Delivery Strategy is hereby adopted as the official Service Delivery Strategy, to be updated from time-to-time as required in the Title 36 of the Official Code of Georgia Annotated 36-70-1 et al; and

BE IT FURTHER RESOLVED that the Chairman of the Wilkinson County Board of Commissioners is hereby authorized to place the Service Delivery Strategy on the appropriate forms prescribed by the Georgia Department of Community Affairs, to execute those forms in the proper places, and to submit the Service Delivery Strategy to the Department of Community Affairs for verification in compliance with O.C.G.A. 36-70-26.

Signed and sealed this 16th day of May 2006.



Dennis Holder, Chairman
Wilkinson County Board of Commissioners



Laura Mathis, County Manager

AFFIX COUNTY
SEAL HERE

**RESOLUTION OF
THE ALLENTOWN TOWN COUNCIL**

WHEREAS, the Georgia State Legislature adopted during its 1997 Legislative Session the Service Delivery Strategy Act: and

WHEREAS, this act requires each and every county within the State of Georgia to adopt a Service Delivery Strategy which identifies the methods, funding sources, service provider, and geographic service area of each public service activity provided within the county; and

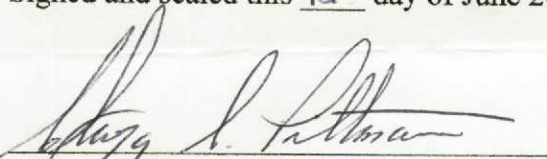
WHEREAS, the Service Delivery Strategy must be officially adopted and verified by the Georgia Department of Community Affairs by the community's recertification date to retain Qualified Local Government (QLG) status; and

WHEREAS, city and county officials have worked diligently to review and revise the county's Service Delivery Strategy and authorizing the Mayor to sign the requisite documents acknowledging approval of the Service Delivery Strategy;


NOW THEREFORE, BE IT RESOLVED by the Allentown Town Council that the attached Wilkinson County Service Delivery Strategy is hereby adopted as the official Service Delivery Strategy, to be updated from time-to-time as required in the Title 36 of the Official Code of Georgia Annotated 36-70-1 et al; and

BE IT FURTHER RESOLVED that the Mayor of the Town of Allentown is hereby authorized to place the Service Delivery Strategy on the appropriate forms prescribed by the Georgia Department of Community Affairs, to execute those forms in the proper places, and to submit the Service Delivery Strategy to the Department of Community Affairs for verification in compliance with O.C.G.A. 36-70-26.

Signed and sealed this 12th day of June 2006.



Cloyce Pittman, Mayor
Allentown Town Council



Brenda Ellington, Town Clerk


AFFIX TOWN
SEAL HERE

RESOLUTION OF THE GORDON CITY COUNCIL

WHEREAS, the Georgia State Legislature adopted during its 1997 Legislative Session the Service Delivery Strategy Act: and

WHEREAS, this act requires each and every county within the State of Georgia to adopt a Service Delivery Strategy which identifies the methods, funding sources, service provider, and geographic service area of each public service activity provided within the county; and


WHEREAS, the Service Delivery Strategy must be officially adopted and verified by the Georgia Department of Community Affairs by the community's recertification date to retain Qualified Local Government (QLG) status; and

WHEREAS, city and county officials have worked diligently to review and revise the county's Service Delivery Strategy and authorizing the Mayor to sign the requisite documents acknowledging approval of the Service Delivery Strategy;

NOW THEREFORE, BE IT RESOLVED by the Gordon City Council that the attached Wilkinson County Service Delivery Strategy is hereby adopted as the official Service Delivery Strategy, to be updated from time-to-time as required in the Title 36 of the Official Code of Georgia Annotated 36-70-1 et al; and

BE IT FURTHER RESOLVED that the Mayor of the City of Gordon is hereby authorized to place the Service Delivery Strategy on the appropriate forms prescribed by the Georgia Department of Community Affairs, to execute those forms in the proper places, and to submit the Service Delivery Strategy to the Department of Community Affairs for verification in compliance with O.C.G.A. 36-70-26.

Signed and sealed this 19th day of ^{June}~~May~~ 2006.


Kenneth Turner, Mayor
City of Gordon


Towana Brown, City Clerk

AFFIX CITY
SEAL HERE

RESOLUTION OF THE IRWINTON CITY COUNCIL

WHEREAS, the Georgia State Legislature adopted during its 1997 Legislative Session the Service Delivery Strategy Act; and

WHEREAS, this act requires each and every county within the State of Georgia to adopt a Service Delivery Strategy which identifies the methods, funding sources, service provider, and geographic service area of each public service activity provided within the county; and


WHEREAS, the Service Delivery Strategy must be officially adopted and verified by the Georgia Department of Community Affairs by the community's recertification date to retain Qualified Local Government (QLG) status; and

WHEREAS, city and county officials have worked diligently to review and revise the county's Service Delivery Strategy and authorizing the Mayor to sign the requisite documents acknowledging approval of the Service Delivery Strategy;

NOW THEREFORE, BE IT RESOLVED by the Irwinton City Council that the attached Wilkinson County Service Delivery Strategy is hereby adopted as the official Service Delivery Strategy, to be updated from time-to-time as required in the Title 36 of the Official Code of Georgia Annotated 36-70-1 et al; and

BE IT FURTHER RESOLVED that the Mayor of the City of Irwinton is hereby authorized to place the Service Delivery Strategy on the appropriate forms prescribed by the Georgia Department of Community Affairs, to execute those forms in the proper places, and to submit the Service Delivery Strategy to the Department of Community Affairs for verification in compliance with O.C.G.A. 36-70-26.

Signed and sealed this 27th day of July 2006.


Edna Brown, Mayor
City of Irwinton


Lisa Brooks, City Clerk



**RESOLUTION OF
THE IVEY TOWN COUNCIL**

WHEREAS, the Georgia State Legislature adopted during its 1997 Legislative Session the Service Delivery Strategy Act; and

WHEREAS, this act requires each and every county within the State of Georgia to adopt a Service Delivery Strategy which identifies the methods, funding sources, service provider, and geographic service area of each public service activity provided within the county; and


WHEREAS, the Service Delivery Strategy must be officially adopted and verified by the Georgia Department of Community Affairs by the community's recertification date to retain Qualified Local Government (QLG) status; and

WHEREAS, city and county officials have worked diligently to review and revise the county's Service Delivery Strategy and authorizing the Mayor to sign the requisite documents acknowledging approval of the Service Delivery Strategy;

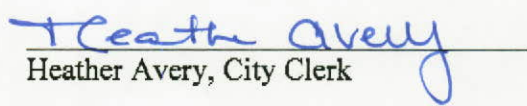
NOW THEREFORE, BE IT RESOLVED by the Ivey Town Council that the attached Wilkinson County Service Delivery Strategy is hereby adopted as the official Service Delivery Strategy, to be updated from time-to-time as required in the Title 36 of the Official Code of Georgia Annotated 36-70-1 et al; and

BE IT FURTHER RESOLVED that the Mayor of the Town of Ivey is hereby authorized to place the Service Delivery Strategy on the appropriate forms prescribed by the Georgia Department of Community Affairs, to execute those forms in the proper places, and to submit the Service Delivery Strategy to the Department of Community Affairs for verification in compliance with O.C.G.A. 36-70-26.

Signed and sealed this 12th day of June 2006.



Ann Evans, Mayor
Town of Ivey



Heather Avery, City Clerk

AFFIX TOWN
SEAL HERE



**RESOLUTION OF
THE McINTYRE CITY COUNCIL**

WHEREAS, the Georgia State Legislature adopted during its 1997 Legislative Session the Service Delivery Strategy Act: and

WHEREAS, this act requires each and every county within the State of Georgia to adopt a Service Delivery Strategy which identifies the methods, funding sources, service provider, and geographic service area of each public service activity provided within the county; and

WHEREAS, the Service Delivery Strategy must be officially adopted and verified by the Georgia Department of Community Affairs by the community's recertification date to retain Qualified Local Government (QLG) status; and

WHEREAS, city and county officials have worked diligently to review and revise the county's Service Delivery Strategy and authorizing the Mayor to sign the requisite documents acknowledging approval of the Service Delivery Strategy;

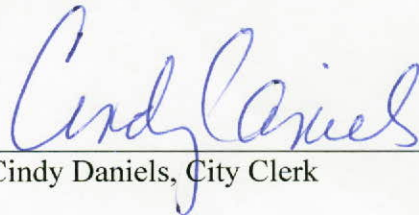
NOW THEREFORE, BE IT RESOLVED by the McIntyre City Council that the attached Wilkinson County Service Delivery Strategy is hereby adopted as the official Service Delivery Strategy, to be updated from time-to-time as required in the Title 36 of the Official Code of Georgia Annotated 36-70-1 et al; and

BE IT FURTHER RESOLVED that the Mayor of the City of McIntyre is hereby authorized to place the Service Delivery Strategy on the appropriate forms prescribed by the Georgia Department of Community Affairs, to execute those forms in the proper places, and to submit the Service Delivery Strategy to the Department of Community Affairs for verification in compliance with O.C.G.A. 36-70-26.

Signed and sealed this 6/12 day of June 2006.



Jack Bache, Mayor
City of McIntyre



Cindy Daniels, City Clerk

