Twiggs County – City of Jeffersonville, City of Danville,

(and Twiggs County portion of the City of Allentown)
Service Delivery Strategy

Adopted February 2000

Amended March 2008

Prepared by:
Twiggs County and the Cities of Jeffersonville, Danville and Allentown
In Cooperation with
the Middle Georgia Regional Development Center

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Service Delivery Strategy Twiggs County – Cities of Jeffersonville and Danville (and Twiggs County portion of the City of Allentown)

Introduction

During the 1997 legislative session, the Georgia State Legislature adopted House Bill 489, otherwise known as the Service Delivery Strategy (SDS) Act of 1997 (see Appendix A). The SDS Act requires every county within the State of Georgia to develop and adopt a Service Delivery Strategy that outlines current and future service delivery arrangements for the county. The Act requires that each Strategy contain four components (O.C.G.A. 36-70-24). These components include the identification of current service delivery arrangements, identification of future service delivery arrangements, the funding sources of both current and future services, and the identification of the legal mechanisms that will be used by each of the jurisdictions to implement the Service Delivery Strategy once it is complete.

Additionally, the Service Delivery Strategy Act requires that each Strategy meet six criteria (O.C.G.A. 36-70-24). These criteria include the following:

- Elimination of Unnecessary Duplication of Services
- Elimination of Arbitrary Water and Sewer Rate Differentials
- Elimination of Double Taxation
- Compatible Land Use Plans
- Water and Sewer Extensions: Consistency with Land Use Plans
- Resolution of Annexation Disputes over Land Use

A discussion of the purpose of each of these criteria is included under the *Criteria* section of this Service Delivery Strategy.

Intent

"A Service Delivery Strategy is intended to be a concise action plan, backed up by the appropriate ordinances and intergovernmental agreements, for providing local government services and resolving land use conflicts within an entire county area. While the law does not dictate specific service delivery and land use planning arrangements within any given county, it does require every Strategy to include four basic components and to meet six criteria.

As indicated in Code Section 36-70-20, the General Assembly intends for local governments to use this planning process to develop service delivery systems which reduce unnecessary duplication, promote cooperation, eliminate funding inequities and minimize inter-jurisdictional land use disputes.

The intent of the code section is to provide a flexible framework within which local governments in each county can develop a service delivery system that is both efficient and responsive to citizens in their county. The General Assembly recognizes that the unique characteristics of each county throughout the state preclude a mandated legislative outcome for the delivery of services Twiggs County – Service Delivery Strategy

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in every county. The process provided by this legislation is intended to minimize inefficiencies resulting from duplication of services and competition between local governments and to provide a mechanism to resolve disputes over local government service delivery, funding equity and land use. The local government service delivery process should result in the minimization of noncompatible municipal and county land use plans and in a simple, concise agreement describing which local governments will provide which service in specified areas within a county and how provision of such services will be funded.

After receiving the necessary level of local approval [...], the Strategy must be submitted to the Department of Community Affairs for review to verify that it includes the required components and addresses the minimum criteria. If a Strategy is not adopted by the county and the required combination of cities, all local governments within the county will be ineligible for state-administered funding, grants, loans, and permits."

This 2007 revision of the Service Delivery Strategy is being initiated in conjunction with the completion of the joint Comprehensive Plan in accordance with the Georgia Planning Act.

¹ Charting a Course for Cooperation and Collaboration: An Introduction to the Service Delivery Strategy Act for Local Governments by the Association County Commissioners of Georgia, the Georgia Municipal Association, the Georgia Department of Community Affairs, and the Carl Vinson Institute of Government, the University of Georgia, June 1997, pages 2-3.

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SECTION A

Components (O.C.G.A. 36-70-23)

Current Service Delivery Arrangements

"The Strategy must identify all local government services presently provided or primarily funded by each general purpose local government and each authority within the county and describe the geographic area in which the identified services are provided by each jurisdiction.

This component of the Strategy should identify which local governments and authorities are presently providing which services in which area of the county at the time the process of developing the Strategy is initiated."²

During the first four months of 1998, each of the local jurisdictions providing services in Twiggs County completed a comprehensive "Current Services Survey." This survey was used to develop a list of services currently (i.e. during the development of this Strategy) being provided within the community.

During the fourth quarter of 2007, each of the local jurisdictions providing services in Twiggs County evaluated the existing "Current Services." This evaluation was used to revise the list of services currently (i.e. during the development of this Strategy) being provided within the community. As a result of this review, a revised list of "Current Services" is attached as Appendix B.

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² Et. al, pages 4-5.

Future Service Delivery Arrangements

"The Strategy must indicate which local government or authority will provide each service, the geographic areas of the county in which each service will be provided and a description of any services to be provided by any local government to any area outside of its geographical boundaries. If two or more local governments within the same county are assigned responsibility for providing identical services within the same geographic area, the Strategy must include an explanation of this arrangement.

This component of the Strategy should identify which local governments and authorities will provide which services in which areas of the county after the Strategy is adopted and implemented." A revised list of "Future Services," anticipated to be provided by their respective jurisdictions and/or authorities is attached as Appendix C.

³ Et al., page 5.

Funding Sources

"The Strategy must describe the funding source for each service to be provided. This component of the Strategy must indicate the source of revenue each local government will use to fund each service it will provide within the county (e.g., countywide revenues, unincorporated area revenues, municipal revenues, enterprise funds, or some combination.)⁴

In compliance with this section, the local governments in Twiggs County have outlined the funding sources for all services provided within their jurisdiction and have identified these funding sources in the "Summary of Service Delivery Arrangements" (Page 2s).

Legal Mechanisms to Implement Strategy

The Strategy must identify the mechanisms, if any, to be used to implement the Service Delivery Strategy.

The term mechanisms, as defined in O.C.G.A. 36-70-2, paragraph 5.3, includes but is not limited to, intergovernmental agreements, ordinances, resolutions and local Acts of the General Assembly in effect on July 1, 1997 or executed thereafter."⁵

In order to implement this amended/revised Service Delivery Strategy for Twiggs County, each of the jurisdictions required to adopt the Strategy have elected to utilize resolutions passed by the governing body. A copy of the resolution passed by each jurisdiction is attached as Appendix D.

⁵ Et al., page 7.

⁴ Et al., page 6.

SECTION B

Criteria (O.C.G.A. 36-70-24)

Elimination of Unnecessary Duplication

"The Strategy must promote the delivery of government services in the most efficient, effective, and responsive manner. The Strategy must also identify steps which will be taken to eliminate or avoid overlapping and unnecessary competition and duplication of services and identify the time frame in which such steps will be taken.

When two local governments or authorities provide or offer the same service in overlapping areas, the Service Delivery Strategy must provide for elimination of this duplication of services. Examples of such duplication of service include:

- A city water department and a county water authority both have excess water capacity and have extended water lines to serve the same area of the county immediately adjacent to the city's jurisdictional boundaries.
- A city contracts for ambulance service with a provider that routinely responds to calls outside the city's boundaries where the county EMS also provides ambulance service.

When a city provides a service at a higher level than the same service provided throughout the geographic area of the county by the county, the law states that such service shall not be considered duplication of the county service.

Cities by their very nature exist to meet the greater service demands of the residents and businesses within their communities. For example, a sheriff may patrol the entire county while the city maintains its own police department and patrols more frequently within the city. In this instance, such a service would not be viewed as a duplication."

In compliance with this requirement, Twiggs County and the Cities of Jeffersonville and Danville (and the Twiggs County portion of the City of Allentown) have outlined the geographic service areas associated with the provision of each service under the Current Services" and "Future Services" sections (see Appendix B and C). During the development of this amended Strategy, the cities and county reviewed intergovernmental agreements as they pertain to the delivery of services. These agreements (see Appendix E) help to ensure that the delivery of services in Twiggs County is not duplicated.

After reviewing current and future service delivery arrangements for Twiggs County, it was determined that no "duplication" of services currently exists in the county. The lack of duplication of services within the county demonstrates that county and municipal officials have been working together to ensure that services are provided to the citizens of Twiggs County in

Twiggs County - Service Delivery Strategy

⁶ et al., page 7.

the most efficient and effective manner possible. As a result, this requirement of the Service Delivery Strategy Act of 1997 has been met.

Elimination of Arbitrary Water and Sewer Rate Differentials

"The Strategy must ensure that water or sewer fees charged to customers located outside the geographic boundaries of a service provider are not arbitrarily higher than the fees charged to customers inside the boundaries of the service provider.

If a local government believes a rate differential is arbitrary and disputes the reasonableness of such water and sewer rate differentials, the law provides that local government with the following recourse:

- The disputing local government may hold a public hearing for the purpose of reviewing the rate differential.
- If the public hearing does not lead to a resolution of the dispute, a
 qualified engineer may be hired to prepare a study of the water and sewer
 rates.
- If the rate study concludes that the rate differential is arbitrary (i.e. not reasonably based on the cost to provide the service), the dispute must be submitted to some form of alternate dispute resolution, such as mediation.
- If alternative dispute resolution is unsuccessful, the disputing local government may challenge the arbitrary rate differentials in a court of competent jurisdiction.

Before initiating a time-consuming and potentially expensive appeals process, the local government representing disgruntled water and sewer customers is encouraged to meet with the jurisdiction providing the service and attempt to resolve their concerns."⁷

Twiggs County and the Cities of Jeffersonville, Danville and Allentown do not impose water and sewer rates arbitrarily higher for one jurisdiction than those paid by customers of another jurisdiction (i.e. city customers versus customers in unincorporated areas). As a result, this section has been complied with.

Elimination of Double Taxation

"The Strategy must ensure that the cost of any service which a county provides primarily for the benefit of the unincorporated area of the county shall be borne by the unincorporated area residents, individuals, and property owners who receive the service. In addition, the Strategy must ensure that when the county and one or more cities jointly fund a countywide service, the county share of such funding shall be borne by the unincorporated residents, individuals, and property owners who receive the service.

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⁷ Et al. pages 8-9.

The intent of this provision is to eliminate double taxation of municipal property owners. When a county provides a service primarily for the benefit of the unincorporated area, the law provides that funding for such service must come from:

- special service districts created by the county in which property taxes, insurance premiums taxes, assessments or user fees are levied or imposed; or
- (2) any other mechanism agreed upon by the affected parties which eliminates double taxation."8

In compliance with this section, the local governments in Twiggs County have outlined the funding sources for all services provided within their jurisdiction. Based on this analysis, the local governments determined that no double taxation exists in Twiggs County.

After reviewing current and future service delivery arrangements and funding sources, it was determined that no "double taxation" exists within the county. Great efforts have been made in the past and continued by current elected officials to ensure that every resident in the community receives the services that he/she pays for. Diligent efforts have been, and will continue to be, made to ensure that the primary beneficiaries of a given service within the community pay for that service. Each jurisdiction is committed to funding all services with funds collected by those who enjoy and/or have access to those services.

Compatible Land Use Plans

"Local governments within the same county must, if necessary, either amend their land use plans so that the plans are compatible and nonconflicting or adopt a single land use plan for the entire county."

Currently, the land use plans for Twiggs County and the Cities of Jeffersonville, Danville and the Twiggs County portion of the City of Allentown are compatible. The cities and county adopted a Joint Comprehensive Plan. This plan contained a single land use element that incorporated each jurisdiction. As a result, land use planning in the cities and county has been conducted in a nonconflicting manner. Since the land use plans are compatible, this requirement has been met without any additional changes and/or revisions needing to be made to each jurisdiction's land use plan.

⁸ Et al., page 10.

⁹ Et al., page 12.

Water and Sewer Extension: Consistency with Land Use Plans

"The provision of extraterritorial water and sewer services by any jurisdiction must be consistent with all applicable land use plans and ordinances." ¹⁰

Effective upon adoption of the resolution by the jurisdictions adopting this revised Service Delivery Strategy, the following process for insuring that proposed extraterritorial water and sewer service is compatible with the land use plans/ordinances of the new territory to be serviced will be implemented and followed:

- 1. Prior to initiating the development of water and sewer services, in extraterritorial boundaries, the local government/authority proposing the new service will notify the adjacent government in writing, through certified mail, of the proposed new service by providing information on location of property, size of area, and existing/proposed land use associated with the property.
- 2. Within ten (10) working days following receipt of the above information, the local government receiving the notice of water/sewer line extension will forward to the local government/authority proposing the extension of a statement either (a) indicating that the proposal is compatible with that community's land use plan and all applicable ordinances; or (b) a description of why the proposal is inconsistent with the land use plan or ordinances and supporting documentation. If the community/authority proposing the service extension does not receive a response in writing within ten (10) days, the proposal will be determined to be consistent with the community's land use plan or land use ordinances.
- 3. If the community/authority desiring to extend the water and sewer services receives a notification that the proposal is incompatible with the land use plan, the community/authority may respond in writing within ten (10) days of receiving the notification of land use inconsistency by (a) requesting a meeting to discuss a formal change to the land use plan, or (b) agreeing with the content of the notification and stopping action on the proposed service extension.
- 4. In the event the respective jurisdictions seek mediation, the governments will agree on a mediator, mediation schedule, and determine the persons who will participate in the mediation. Any costs associated with the mediation will be shared equally between the disputing parties.
- A proposal to extend extraterritorial water and sewer services shall not be implemented until any bona fide land use plan or land use ordinance inconsistencies are resolved pursuant to this agreement.

Et al., page 13.
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Resolution of Annexation Dispute Over Land Use

"A process must be established by July 1, 1998 to resolve land use classification disputes when a county objects to the proposed land use of an area to be annexed into a municipality within the county."

In 2004 the Georgia General Assembly made substantial changes to the process for resolving land use conflicts between cities and counties. While the previous law required each city and county to have an annexation dispute resolution process as part of its service delivery strategy, the new law deletes this requirement in favor of a statutory provision specifically aimed at resolving legitimate, substantial land use objections.

Twiggs County and the Cities of Jeffersonville, Danville and Allentown will follow the statutory provisions found in O.C.G.A. 36-36-11 (2004), Land Use Objection & Resolution Procedures in order to resolve land use classification disputes. The previous Dispute Resolution Process is deleted and no longer applicable.

¹¹ Et al., page 13.
Twiggs County – Service Delivery Strategy

SECTION C

Adoption of the Strategy (O.C.G.A. 36-70-21, 36-70-25)

"Local governments within each county must execute an agreement for the implementation of a Service Delivery Strategy by July 1, 1999. Adoption of the Strategy must be accomplished by adoption of a resolution by:

- the county governing authority
- the governing authority of each city located within the county which has a population of 9,000 or greater within the county;
- the city which serves as the county seat; and
- no less than half of the remaining cities which have a population of at least 500 persons within the county."¹²

In Twiggs County, the following jurisdictions are required to adopt the Twiggs County Service Delivery Strategy: Twiggs County and the City of Jeffersonville.

Completion of this revised Service Delivery Strategy indicates that all jurisdictions required to adopt the Strategy for Twiggs County, as outlined above, have reviewed and adopted the strategy through the legal mechanism identified in Section C. A copy of the executed resolution for each jurisdiction adopting the revised strategy is attached as Appendix D.

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¹² Et al., page 14.

SECTION D

Strategy Updates (O.C.G.A. 36-70-28)

In compliance with O.C.G.A. 36-70-28, Twiggs County will review and revise, as necessary, this Service Delivery Strategy. The county, and each jurisdiction required, will conduct such revisions under the following conditions as outlined by the law:

- In conjunction with updates of the comprehensive plan as required by Article I of this chapter;
- Whenever necessary to change service delivery or revenue distribution arrangements; or
- In the event of the creation, abolition, or consolidation of local governments.

In the event that one of these conditions warrants a revision to this Service Delivery Strategy, any jurisdiction that becomes aware of a necessary revision will forward notification to all other jurisdictions within the county. At such time, the chief elected officials of each jurisdiction will take the necessary steps to identify the revisions required, to draft new language for the Service Delivery Strategy, and to adopt such revisions once they have been agreed upon by all jurisdictions required to adopt the Strategy.

Summary of Service Delivery Arrangements



GEORGIA DEPARTMENT OF COMMUNITY AFFAIRS

SERVICE DELIVERY STRATEGY

FOR Twiggs COUNTY

PAGE 1

I. GENERAL INSTRUCTIONS:

- 1. Only one set of these forms should be submitted per county. The completed forms should clearly present the collective agreement reached by all cities and counties that were party to the service delivery strategy.
- 2. List each local government and/or authority that provides services included in the service delivery strategy in Section II below.
- List all services provided or primarily funded by each general purpose local government and authority within the county in Section III below. It is acceptable to break a service into separate components if this will facilitate description of the service delivery strategy.
- 4. For **each** service or service component listed in Section III, complete a separate Summary of Service Delivery Arrangements form (page 2).
- 5. Complete one copy of the Summary of Land Use Agreements form (page 3).
- 6. Have the *Certifications* form (page 4) signed by the authorized representatives of participating local governments. Please note that DCA cannot validate the strategy unless it is signed by the local governments required by law (see Instructions, page 4).
- 7. Mail the completed forms along with any attachments to:

Georgia Department of Community Affairs Office of Coordinated Planning 60 Executive Park South, N.E. Atlanta, Georgia 30329 For answers to most frequently asked questions on Georgia's Service Delivery Act, links and helpful publications, visit DCA's website at www.dca.servicedelivery.org, or call the Office of Coordinated Planning at (404) 679-3114.

Note: Any future changes to the service delivery arrangements described on these forms will require an official update of the service delivery strategy and submittal of revised forms and attachments to the Georgia Department of Community Affairs.

II. LOCAL GOVERNMENTS INCLUDED IN THE SERVICE DELIVERY STRATEGY:

In this section, list all local governments (including cities located partially within the county) and authorities that provide services included in the service delivery strategy.

Twiggs County, the City of Jeffersonville, City of Danville, City of Allentown.

III. SERVICES INCLUDED IN THE SERVICE DELIVERY STRATEGY:

For each service listed here, a separate Summary of Service Delivery Arrangements form (page 2) must be completed.

Animal Control, Business Licenses, Cemetery, Courts, E-911, Emergency Management, Fire Protection, Landfill, Law Enforcement, Library, Natural Gas, Recreation, Roads and Bridges, Sewerage Collection, Sewerage Treatment, Solid Waste Collection/Recycling, Street Lighting, Water Service.

Tax Revenue ferrord

GEORGIA DEPARTMENT OF COMMUNITY AFFAIRS

SERVICE DELIVERY STRATEGY

FOR Twiggs

COUNTY

PAGE 1

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PAGE 2

Instructions: Make copies of this form and complete one for each service listed on page 1, Section III. Use exactly the same service names listed on page 1. Answer each question below, attaching additional pages as necessary. If the contact person for this service (listed at the bottom of the page) changes, this should be reported to the Department of Community Affairs.	
County: Twiggs	Service: Animal Control
1. Check the box that best describes t	the agreed upon delivery arrangement for this service:
	ywide (i.e., including all cities and unincorporated areas) by a single ecked, identify the government, authority or organization providing the
Service will be provided only in (If this box is checked, identify the service.):	n the unincorporated portion of the county by a single service provider. e government, authority or organization providing the
	this service only within their incorporated boundaries, and the service ated areas. (If this box is checked, identify the government(s), g the service: City of Allentown
	this service only within their incorporated boundaries, and the county porated areas. (If this box is checked, identify the government(s), g the service.):
	ttach a legible map delineating the service area of each service ment, authority, or other organization that will provide service within
2. In developing the strategy, were of this service identified? ☐ Yes ☑ No	verlapping service areas, unnecessary competition and/or duplication
arrangement (i.e., overlapping but h	ler the strategy, attach an explanation for continuing the higher levels of service (See O.C.G.A. 36-70-24(1)), overriding as that overlapping service areas or competition cannot be eliminated).

If these conditions will be eliminated under the strategy, **attach an implementation schedule** listing each step or action that will be taken to eliminate them, the responsible party and the agreed upon deadline for

completing it.

Local Government or Authorit		g Method:
City of Allentown	General Fund	
4. How will the strategy change the the county?	e previous arrangements for providir	ng and/or funding this service within
Allentown will continue to provid he general fund of the City of A	he method used to fund or provid le the service within its municipal llentown. The attached Service D related to the provision of this ser	boundaries. Funding is through elivery Strategy document
5. List any formal service delivery implement the strategy for this s	agreements or intergovernmental co	ontracts that will be used to
implement the strategy for this s	ervice:	
Agreement Name:	Contracting Parties:	Effective and Ending Dates:
6. What other mechanisms (if any) resolutions, local acts of the Ger	will be used to implement the strate neral Assembly, rate or fee changes,	egy for this service (e.g., ordinances, etc.), and when will they take effect y each governing body to initiate
6. What other mechanisms (if any) resolutions, local acts of the Ger The county and cities have electhe Service Delivery Strategy. I authorized by the governing boo	O will be used to implement the strate neral Assembly, rate or fee changes,	egy for this service (e.g., ordinances, etc.), and when will they take effect y each governing body to initiate arried out as outlined and on resolution. Additionally, any
Agreement Name: 6. What other mechanisms (if any) resolutions, local acts of the Ger The county and cities have electhe Service Delivery Strategy. It authorized by the governing both agreements outlined above will 7. Person completing form: Robert 1	will be used to implement the strate neral Assembly, rate or fee changes, eted to use resolutions adopted be provision of this service will be cadies upon passage of the adoptic govern the delivery of this service.	egy for this service (e.g., ordinances, etc.), and when will they take effect y each governing body to initiate arried out as outlined and on resolution. Additionally, any e.
Agreement Name: 6. What other mechanisms (if any) resolutions, local acts of the Ger The county and cities have electhe Service Delivery Strategy. I authorized by the governing bot agreements outlined above will	will be used to implement the strate neral Assembly, rate or fee changes, eted to use resolutions adopted be provision of this service will be cadies upon passage of the adoptic govern the delivery of this service.	egy for this service (e.g., ordinances, etc.), and when will they take effect y each governing body to initiate arried out as outlined and on resolution. Additionally, any e.
Agreement Name: 6. What other mechanisms (if any) resolutions, local acts of the Ger. The county and cities have electhe Service Delivery Strategy. It authorized by the governing both agreements outlined above will. 7. Person completing form: Robert Phone number: 478-751-6160.	will be used to implement the strate neral Assembly, rate or fee changes, eted to use resolutions adopted be provision of this service will be cadies upon passage of the adoptic govern the delivery of this service.	egy for this service (e.g., ordinances, etc.), and when will they take effect y each governing body to initiate arried out as outlined and on resolution. Additionally, any e. Center November 15, 2007 valuating whether proposed local



Instructions

completing it.

County:	TwiggsSa	rvice: Business Licenses
1. Check	the box that best describes the agreed upon del	very arrangement for this service:
Service Service	provider. (If this box is checked, identify the g	g all cities and unincorporated areas) by a single overnment, authority or organization providing the
Serv (If this service.	box is checked, identify the government, author	portion of the county by a single service provider rity or organization providing the
will not	or more cities will provide this service only w t be provided in unincorporated areas. (If this b ty or organization providing the service:	thin their incorporated boundaries, and the service ox is checked, identify the government(s),
will pro authori	or more cities will provide this service only wovide the service in unincorporated areas. (If the ty or organization providing the service.): ### If the control of the co	thin their incorporated boundaries, and the county is box is checked, identify the government(s),
provid	er (If this box is checked, attach a legible map er, and identify the government, authority, or or ervice area.):	delineating the service area of each service ther organization that will provide service within
	service identified?	reas, unnecessary competition and/or duplication
arrangen	onditions will continue under the strategy, atta ment (i.e., overlapping but higher levels of server of the duplication, or reasons that overlapping s	

If these conditions will be eliminated under the strategy, **attach an implementation schedule** listing each step or action that will be taken to eliminate them, the responsible party and the agreed upon deadline for

Local Government or Author	rity: Fundi	ng Method:
Twiggs County	User Fees	
City of Jeffersonville	User Fees	
City of Danville	User Fees	
4. How will the strategy charged	ika mani kanana kan	1/ 6 1: 1:
the county?	the previous arrangements for providi	ng and/or funding this service within
The county will continue to pro the Cities of Jeffersonville and	the method used to fund or proviously the service in the unincorpor Danville will provide for service we collected. The attached Service Detected to the provision of this service.	ated areas of Twiggs County and
implement the strategy for this		
Agreement Name:	Contracting Parties:	Effective and Ending Dates:
	y) will be used to implement the strat eneral Assembly, rate or fee changes,	egy for this service (e.g., ordinances, etc.), and when will they take effect?
resolutions, local acts of the Go The county and cities have elethe Service Delivery Strategy. authorized by the governing be		etc.), and when will they take effect? y each governing body to initiate arried out as outlined and on resolution. Additionally, any
The county and cities have elethe Service Delivery Strategy. authorized by the governing bragreements outlined above wi	eneral Assembly, rate or fee changes, ected to use resolutions adopted be Provision of this service will be codies upon passage of the adoptional govern the delivery of this service to Rychel, Middle Georgia Regional Development	y each governing body to initiate arried out as outlined and on resolution. Additionally, any se.
The county and cities have elethe Service Delivery Strategy. authorized by the governing be agreements outlined above wi 7. Person completing form: Rober Phone number: 478-751-6160 8. Is this the person who should be	eneral Assembly, rate or fee changes, ected to use resolutions adopted be Provision of this service will be codies upon passage of the adoptional govern the delivery of this service to Rychel, Middle Georgia Regional Development	y each governing body to initiate arried out as outlined and on resolution. Additionally, any se. Center November 15, 2007 valuating whether proposed local



Instructions:

County: Twiggs	Service: Cemetery
1. Check the box that best describes	s the agreed upon delivery arrangement for this service:
Service will be provided coun service provider. (If this box is che service.):	ntywide (i.e., including all cities and unincorporated areas) by a single necked, identify the government, authority or organization providing th
Service will be provided only in (If this box is checked, identify the service.):	in the unincorporated portion of the county by a single service provide ne government, authority or organization providing the
One or more cities will provide will not be provided in unincorpo authority or organization providir	e this service only within their incorporated boundaries, and the service orated areas. (If this box is checked, identify the government(s), ng the service: City of Danville
	e this service only within their incorporated boundaries, and the county or porated areas. (If this box is checked, identify the government(s), and the service.):
	attach a legible map delineating the service area of each service ment, authority, or other organization that will provide service within
2. In developing the strategy, were of this service identified? Yes No	overlapping service areas, unnecessary competition and/or duplication
arrangement (i.e., overlapping but	der the strategy, attach an explanation for continuing the higher levels of service (See O.C.G.A. 36-70-24(1)), overriding ns that overlapping service areas or competition cannot be eliminated).
If these conditions will be eliminate step or action that will be taken to e completing it.	ed under the strategy, attach an implementation schedule listing each eliminate them, the responsible party and the agreed upon deadline for

Local Government or Author	•	ng Method:
city of Danville	General Fund and Private Reven	ues
How will the strategy change the county?	the previous arrangements for providing	ng and/or funding this service within
will continue to provide the ser mechanisms outlined above. T	the method used to fund or provide vice within its municipal boundarie The attached Service Delivery Strates c services provided under this item	s through the funding tegy document contains additional
5. List any formal service deliver implement the strategy for this	ry agreements or intergovernmental co	ontracts that will be used to
		Effective and Ending Dates:
Agreement Name:	Contracting Parties:	Effective and Ending Dates:
		Effective and Ending Dates:
		Effective and Ending Dates:
		Effective and Ending Dates:
6. What other mechanisms (if an resolutions, local acts of the G	y) will be used to implement the strate eneral Assembly, rate or fee changes, ected to use resolutions adopted b. Provision of this service will be ca	egy for this service (e.g., ordinances, etc.), and when will they take effect? y each governing body to initiate arried out as outlined and
6. What other mechanisms (if an resolutions, local acts of the G The county and cities have elethe Service Delivery Strategy, authorized by the governing b	y) will be used to implement the strate eneral Assembly, rate or fee changes, ected to use resolutions adopted b	egy for this service (e.g., ordinances, etc.), and when will they take effect? y each governing body to initiate irried out as outlined and on resolution. Additionally, any
6. What other mechanisms (if an resolutions, local acts of the Garden Service Delivery Strategy authorized by the governing bagreements outlined above w	y) will be used to implement the strate eneral Assembly, rate or fee changes, ected to use resolutions adopted be. Provision of this service will be calcides upon passage of the adoptic fill govern the delivery of this service entry, Middle Georgia Regional Development	egy for this service (e.g., ordinances, etc.), and when will they take effect? y each governing body to initiate arried out as outlined and on resolution. Additionally, any ee.
6. What other mechanisms (if an resolutions, local acts of the Games of the Games of the Service Delivery Strategy authorized by the governing bagreements outlined above w	y) will be used to implement the strate eneral Assembly, rate or fee changes, ected to use resolutions adopted be. Provision of this service will be calcides upon passage of the adoptic fill govern the delivery of this service entry, Middle Georgia Regional Development	egy for this service (e.g., ordinances, etc.), and when will they take effect? y each governing body to initiate arried out as outlined and on resolution. Additionally, any ee.
6. What other mechanisms (if an resolutions, local acts of the Games of the Service Delivery Strategy authorized by the governing bagreements outlined above was not completing form: Robe Phone number: 478-751-6160	y) will be used to implement the strate eneral Assembly, rate or fee changes, ected to use resolutions adopted be. Provision of this service will be calcides upon passage of the adoptic fill govern the delivery of this service entry, Middle Georgia Regional Development	egy for this service (e.g., ordinances, etc.), and when will they take effect? y each governing body to initiate arried out as outlined and on resolution. Additionally, any etc. Center November 15, 2007 valuating whether proposed local



Instructions:

County: Twiggs	Service: Courts
1. Check the box that best describes the a	greed upon delivery arrangement for this service:
	le (i.e., including all cities and unincorporated areas) by a single d, identify the government, authority or organization providing the
	unincorporated portion of the county by a single service provide vernment, authority or organization providing the
	service only within their incorporated boundaries, and the service areas. (If this box is checked, identify the government(s), service:
	service only within their incorporated boundaries, and the county ted areas. (If this box is checked, identify the government(s), service.):
	a legible map delineating the service area of each service, authority, or other organization that will provide service within
2. In developing the strategy, were overla of this service identified? ☐ Yes ✓ No	apping service areas, unnecessary competition and/or duplication
arrangement (i.e., overlapping but higher	the strategy, attach an explanation for continuing the er levels of service (See O.C.G.A. 36-70-24(1)), overriding at overlapping service areas or competition cannot be eliminated)
If these conditions will be eliminated und	der the strategy, attach an implementation schedule listing each late them, the responsible party and the agreed upon deadline for

Local Government or Author	ority: Fundi	ng Method:
City of Jeffersonville	General Fund	
city of Danville	General Fund	
wiggs County	General Fund	
4. How will the strategy change	the previous arrangements for provide	ing and/or funding this service within
The county will continue to purification in the county will continue to purification.	e the method used to fund or provi- rovide the service for offenses occu- es. The cities will continue to provice ive city limits. The attached Service	urring in the unincorporated county le this service for offenses
contains additional information	on related to the basic services provery agreements or intergovernmental c	vided under this item.
implement the strategy for th	is service:	
Agreement Name:	Contracting Parties:	Effective and Ending Dates:
6. What other mechanisms (if a resolutions, local acts of the	any) will be used to implement the strategeral Assembly, rate or fee changes	tegy for this service (e.g., ordinances, , etc.), and when will they take effect
	elected to use resolutions adopted l	by each governing body to initiate
the Service Delivery Strategrauthorized by the governing	y. Provision of this service will be c bodies upon passage of the adopti will govern the delivery of this servi	on resolution. Additionally, any
the Service Delivery Strateg authorized by the governing agreements outlined above	bodies upon passage of the adopti will govern the delivery of this servi bert Rychel, Middle Georgia Regional Developmen	on resolution. Additionally, any ce.
the Service Delivery Strategrauthorized by the governing agreements outlined above of the service of the servic	bodies upon passage of the adopti will govern the delivery of this servi bert Rychel, Middle Georgia Regional Developmen	t Center d: November 15, 2007 evaluating whether proposed local



Instructions:

Service will be provided countywide (i.e., including all cities and unincorporated areas) by a single service provider. (If this box is checked, identify the government, authority or organization providing service.):	County: Twiggs	Service: E-911
service provider. (If this box is checked, identify the government, authority or organization providing service.): Twiggs County Service will be provided only in the unincorporated portion of the county by a single service provided in this box is checked, identify the government, authority or organization providing the service.): One or more cities will provide this service only within their incorporated boundaries, and the service will not be provided in unincorporated areas. (If this box is checked, identify the government(s), authority or organization providing the service: One or more cities will provide this service only within their incorporated boundaries, and the county will provide the service in unincorporated areas. (If this box is checked, identify the government(s), authority or organization providing the service.): Other (If this box is checked, attach a legible map delineating the service area of each service provider, and identify the government, authority, or other organization that will provide service with each service area.): In developing the strategy, were overlapping service areas, unnecessary competition and/or duplication of this service identified? Yes No If these conditions will continue under the strategy, attach an explanation for continuing the arrangement (i.e., overlapping but higher levels of service (See O.C.G.A. 36-70-24(1)), overriding benefits of the duplication, or reasons that overlapping service areas or competition cannot be eliminated for the conditions will be eliminated under the strategy, attach an implementation schedule listing each step or action that will be taken to eliminate them, the responsible party and the agreed upon deadline for the service or action that will be taken to eliminate them, the responsible party and the agreed upon deadline for the service.	. Check the box that best	describes the agreed upon delivery arrangement for this service:
(If this box is checked, identify the government, authority or organization providing the service.): □One or more cities will provide this service only within their incorporated boundaries, and the service in unincorporated areas. (If this box is checked, identify the government(s), authority or organization providing the service: □One or more cities will provide this service only within their incorporated boundaries, and the count will provide the service in unincorporated areas. (If this box is checked, identify the government(s), authority or organization providing the service.): □Other (If this box is checked, attach a legible map delineating the service area of each service provider, and identify the government, authority, or other organization that will provide service with each service area.): □In developing the strategy, were overlapping service areas, unnecessary competition and/or duplication of this service identified? □Yes ☑No If these conditions will continue under the strategy, attach an explanation for continuing the arrangement (i.e., overlapping but higher levels of service (See O.C.G.A. 36-70-24(1)), overriding benefits of the duplication, or reasons that overlapping service areas or competition cannot be eliminated these conditions will be eliminated under the strategy, attach an implementation schedule listing each step or action that will be taken to eliminate them, the responsible party and the agreed upon deadline for the service of the duplication of the duplication of the duplication that will be taken to eliminate them, the responsible party and the agreed upon deadline for the service of the duplication of the duplication of the duplication that will be taken to eliminate them, the responsible party and the agreed upon deadline for the service of the duplication of the duplica	service provider. (If this	
will not be provided in unincorporated areas. (If this box is checked, identify the government(s), authority or organization providing the service:	(If this box is checked, i	
will provide the service in unincorporated areas. (If this box is checked, identify the government(s), authority or organization providing the service.): Other (If this box is checked, attach a legible map delineating the service area of each service provider, and identify the government, authority, or other organization that will provide service with each service area.): In developing the strategy, were overlapping service areas, unnecessary competition and/or duplication of this service identified? Yes No f these conditions will continue under the strategy, attach an explanation for continuing the pranagement (i.e., overlapping but higher levels of service (See O.C.G.A. 36-70-24(1)), overriding the prefits of the duplication, or reasons that overlapping service areas or competition cannot be eliminated these conditions will be eliminated under the strategy, attach an implementation schedule listing each tep or action that will be taken to eliminate them, the responsible party and the agreed upon deadline for	will not be provided in u	inincorporated areas. (If this box is checked, identify the government(s),
provider, and identify the government, authority, or other organization that will provide service with each service area.): In developing the strategy, were overlapping service areas, unnecessary competition and/or duplication of this service identified? Yes No In these conditions will continue under the strategy, attach an explanation for continuing the irrangement (i.e., overlapping but higher levels of service (See O.C.G.A. 36-70-24(1)), overriding benefits of the duplication, or reasons that overlapping service areas or competition cannot be eliminate of these conditions will be eliminated under the strategy, attach an implementation schedule listing eattep or action that will be taken to eliminate them, the responsible party and the agreed upon deadline for	will provide the service	in unincorporated areas. (If this box is checked, identify the government(s),
of this service identified? Yes No f these conditions will continue under the strategy, attach an explanation for continuing the arrangement (i.e., overlapping but higher levels of service (See O.C.G.A. 36-70-24(1)), overriding benefits of the duplication, or reasons that overlapping service areas or competition cannot be eliminate of these conditions will be eliminated under the strategy, attach an implementation schedule listing eattep or action that will be taken to eliminate them, the responsible party and the agreed upon deadline for	provider, and identify t	
perrangement (i.e., overlapping but higher levels of service (See O.C.G.A. 36-70-24(1)), overriding benefits of the duplication, or reasons that overlapping service areas or competition cannot be eliminate of these conditions will be eliminated under the strategy, attach an implementation schedule listing easter or action that will be taken to eliminate them, the responsible party and the agreed upon deadline for	of this service identified	
tep or action that will be taken to eliminate them, the responsible party and the agreed upon deadline for	rrangement (i.e., overla	oping but higher levels of service (See O.C.G.A. 36-70-24(1)), overriding
	tep or action that will be	

Local Government or Authority	y: Fundir	ng Method:
Twiggs County	Surcharge Fees	
City of Jeffersonville	Surcharge Fees	
City of Danville	Surcharge Fees	
4. How will the strategy change the the county?	e previous arrangements for providi	ng and/or funding this service within
The service will be provided cou	ntywide and funded through sure	le this service in Twiggs County. charge fees. The attached Service ed to the basic services provided
5. List any formal service delivery implement the strategy for this so	agreements or intergovernmental co	ontracts that will be used to
Agreement Name:	Contracting Parties:	Effective and Ending Dates:
Agreement Name: 6. What other mechanisms (if any)	Contracting Parties: will be used to implement the strate	egy for this service (e.g., ordinances,
6. What other mechanisms (if any) resolutions, local acts of the Gen The county and cities have electhe Service Delivery Strategy. Pauthorized by the governing boo	will be used to implement the strate eral Assembly, rate or fee changes,	egy for this service (e.g., ordinances, etc.), and when will they take effect yeach governing body to initiate rried out as outlined and on resolution. Additionally, any
6. What other mechanisms (if any) resolutions, local acts of the Gen The county and cities have electhe Service Delivery Strategy. Pauthorized by the governing bod agreements outlined above will	will be used to implement the strate areal Assembly, rate or fee changes, ted to use resolutions adopted by trovision of this service will be callies upon passage of the adopting govern the delivery of this service.	egy for this service (e.g., ordinances, etc.), and when will they take effect y each governing body to initiate rried out as outlined and on resolution. Additionally, any ee.



Instructions:

he bottom of the page) changes, this should be reported to the Department of Community Affairs.	
County: Twiggs	Service: Emergency Management
1. Check the box that best des	scribes the agreed upon delivery arrangement for this service:
	d countywide (i.e., including all cities and unincorporated areas) by a single ax is checked, identify the government, authority or organization providing the
	I only in the unincorporated portion of the county by a single service provider ntify the government, authority or organization providing the
	provide this service only within their incorporated boundaries, and the service incorporated areas. (If this box is checked, identify the government(s), roviding the service:
	provide this service only within their incorporated boundaries, and the county unincorporated areas. (If this box is checked, identify the government(s), roviding the service.):
	cked, attach a legible map delineating the service area of each service government, authority, or other organization that will provide service within
2. In developing the strategy, of this service identified? Yes No	were overlapping service areas, unnecessary competition and/or duplication
arrangement (i.e., overlappi	nue under the strategy, attach an explanation for continuing the ing but higher levels of service (See O.C.G.A. 36-70-24(1)), overriding r reasons that overlapping service areas or competition cannot be eliminated).
	minated under the strategy, attach an implementation schedule listing each ten to eliminate them, the responsible party and the agreed upon deadline for

Local Government or Author	itu	Funding Mathod:
Twiggs County	General Fund	Funding Method:
i wiggs County	General Fund	
How will the strategy change the county?	he previous arrangements for p	providing and/or funding this service within
County Emergency Manageme	ent Agency will continue to p tached Service Delivery Stra	rovided in the county. The Twiggs provide the service countywide through stegy document contains additional is item.
5. List any formal service deliver implement the strategy for this		ental contracts that will be used to
Agreement Name:	Contracting Partie	The second secon
	Twiggs County	s: Effective and Ending Dates: Perpetual
	Twiggs County City of Jeffersonville	The second secon
	Twiggs County	The second secon
Agreement Name: Emergency Management Services	Twiggs County City of Jeffersonville	The second secon
6. What other mechanisms (if any resolutions, local acts of the Get The county and cities have elethe Service Delivery Strategy, authorized by the governing both	Twiggs County City of Jeffersonville City of Danville V) will be used to implement the eneral Assembly, rate or fee characted to use resolutions adopted to the service will be provision of this service will be upon passage of the a	e strategy for this service (e.g., ordinances, anges, etc.), and when will they take effect oted by each governing body to initiate be carried out as outlined and adoption resolution. Additionally, any
6. What other mechanisms (if any resolutions, local acts of the Ge The county and cities have ele the Service Delivery Strategy.	Twiggs County City of Jeffersonville City of Danville V) will be used to implement the eneral Assembly, rate or fee characted to use resolutions adopted and the energy of this service will be provision of this service will be provision of the all govern the delivery of this set the energy of the all govern the delivery of the all govern the delivery of the set the energy of the service will be provided by the energy of the all govern the delivery of the set the energy of t	Perpetual e strategy for this service (e.g., ordinances, anges, etc.), and when will they take effect oted by each governing body to initiate be carried out as outlined and idoption resolution. Additionally, any service.
6. What other mechanisms (if any resolutions, local acts of the Gethe Service Delivery Strategy, authorized by the governing be agreements outlined above will 7. Person completing form: Rober Phone number: 478-751-6160	Twiggs County City of Jeffersonville City of Danville On Will be used to implement the eneral Assembly, rate or fee characted to use resolutions adopted by the provision of this service will be provision of this service will be provision of the all govern the delivery of this service will be the provision of the delivery of the all govern the delivery of this service will be contacted by state agencies were contacted agencies agencies were contacted by state agencies were contacted agencies agencie	Perpetual e strategy for this service (e.g., ordinances, anges, etc.), and when will they take effect oted by each governing body to initiate be carried out as outlined and adoption resolution. Additionally, any service. opment Center pleted: November 15, 2007



Instructions

County: Twiggs	Service: Fire Protection
. Check the box that best describes th	ne agreed upon delivery arrangement for this service:
	wide (i.e., including all cities and unincorporated areas) by a single cked, identify the government, authority or organization providing the
	the unincorporated portion of the county by a single service provider government, authority or organization providing the
	his service only within their incorporated boundaries, and the service ted areas. (If this box is checked, identify the government(s), the service:
	each a legible map delineating the service area of each service tent, authority, or other organization that will provide service within
In developing the strategy, were ov of this service identified? Yes No	erlapping service areas, unnecessary competition and/or duplication
rrangement (i.e., overlapping but hi	r the strategy, attach an explanation for continuing the igher levels of service (See O.C.G.A. 36-70-24(1)), overriding that overlapping service areas or competition cannot be eliminated).
	under the strategy, attach an implementation schedule listing each minate them, the responsible party and the agreed upon deadline for

Local Government or Author	ority: Fun	ding Method:
Twiggs County	General Fund	
City of Jeffersonville	General Fund	
City of Danville	General Fund	
How will the strategy change the county?	the previous arrangements for prov	iding and/or funding this service within
continue to provide the service he service within their respect Service Delivery Strategy doctorovided under this item. 5. List any formal service delivers	te in the unincorporated area and ctive city limits. Funding is through cument contains additional information agreements or intergovernmenta	nation related to the basic services
implement the strategy for thi Agreement Name:	s service: Contracting Parties:	Effective and Ending Dates:
		rategy for this service (e.g., ordinances, es, etc.), and when will they take effect
The county and cities have ethe Service Delivery Strategy authorized by the governing	General Assembly, rate or fee chang lected to use resolutions adopted r. Provision of this service will be	d by each governing body to initiate carried out as outlined and otion resolution. Additionally, any
resolutions, local acts of the County and cities have ethe Service Delivery Strategy authorized by the governing agreements outlined above vo. 7. Person completing form:	General Assembly, rate or fee chang lected to use resolutions adopted Provision of this service will be bodies upon passage of the adoptill govern the delivery of this service Rychel, Middle Georgia Regional Developm	d by each governing body to initiate carried out as outlined and otion resolution. Additionally, any vice.
The county and cities have e the Service Delivery Strategy authorized by the governing agreements outlined above v 7. Person completing form: Rob Phone number: 478-751-6160	General Assembly, rate or fee chang lected to use resolutions adopted Provision of this service will be bodies upon passage of the adoptil govern the delivery of this service that the delivery of this service that the delivery of this service Rychel, Middle Georgia Regional Developm Date complete	es, etc.), and when will they take effected by each governing body to initiate carried out as outlined and otion resolution. Additionally, any vice. ent Center ted: November 15, 2007 n evaluating whether proposed local



Instructions:

County: Twiggs	Service: Landfill
. Check the box that best describe	es the agreed upon delivery arrangement for this service:
	ntywide (i.e., including all cities and unincorporated areas) by a single thecked, identify the government, authority or organization providing the
	in the unincorporated portion of the county by a single service provider the government, authority or organization providing the
One or more cities will provid will not be provided in unincorp authority or organization provid	de this service only within their incorporated boundaries, and the service orated areas. (If this box is checked, identify the government(s), ing the service:
	de this service only within their incorporated boundaries, and the county orporated areas. (If this box is checked, identify the government(s), ing the service.):
	attach a legible map delineating the service area of each service rument, authority, or other organization that will provide service within
2. In developing the strategy, were of this service identified? Yes No	overlapping service areas, unnecessary competition and/or duplication
arrangement (i.e., overlapping bu	nder the strategy, attach an explanation for continuing the at higher levels of service (See O.C.G.A. 36-70-24(1)), overriding ons that overlapping service areas or competition cannot be eliminated).
	ted under the strategy, attach an implementation schedule listing each eliminate them, the responsible party and the agreed upon deadline for

	Fund	ing Method:
Wiggs County	General Fund	
4. How will the strategy change the pthe county?	previous arrangements for provid	ing and/or funding this service within
This strategy does not change the continue to provide the service condelivery Strategy document containder this item.	untywide through general fund	de this service. The county will d revenues. The attached Service ted to the basic services provided
5. List any formal service delivery ag implement the strategy for this serv	greements or intergovernmental c	ontracts that will be used to
Agreement Name:	Contracting Parties:	Effective and Ending Dates:
	rill be used to implement the strat	egy for this service (e.g., ordinances, etc.), and when will they take effect?
6. What other mechanisms (if any) we resolutions, local acts of the General	ar rissembly, rate of fee changes,	
resolutions, local acts of the General The county and cities have elected he Service Delivery Strategy. Produthorized by the governing bodie	d to use resolutions adopted by the cases upon passage of the adoptions.	on resolution. Additionally, any
resolutions, local acts of the General Free County and cities have elected the Service Delivery Strategy. Produthorized by the governing bodie agreements outlined above will go	d to use resolutions adopted by the cases upon passage of the adoption of the delivery of this service. The delivery of this service the delivery of the deli	arried out as outlined and on resolution. Additionally, any ce.
resolutions, local acts of the General The county and cities have elected he Service Delivery Strategy. Produthorized by the governing bodie agreements outlined above will go 7. Person completing form: Robert Ryc	d to use resolutions adopted by the vision of this service will be case upon passage of the adoption overn the delivery of this service that the delivery of the delivery of this service will be cased as the delivery of the adoption of the delivery of the adoption of the delivery of this service that the delivery of t	Center : November 15, 2007



Instructions:

the bottom of the page) changes, this should	be reported to the Department of Community Affairs.
County: Twiggs	Service: Law Enforcement
1. Check the box that best describes	s the agreed upon delivery arrangement for this service:
	ntywide (i.e., including all cities and unincorporated areas) by a single hecked, identify the government, authority or organization providing the
	in the unincorporated portion of the county by a single service provider the government, authority or organization providing the
	the this service only within their incorporated boundaries, and the service orated areas. (If this box is checked, identify the government(s), and the service:
	attach a legible map delineating the service area of each service nment, authority, or other organization that will provide service within
2. In developing the strategy, were of this service identified? Yes No	overlapping service areas, unnecessary competition and/or duplication
arrangement (i.e., overlapping but	nder the strategy, attach an explanation for continuing the thigher levels of service (See O.C.G.A. 36-70-24(1)), overriding ons that overlapping service areas or competition cannot be eliminated).
If these conditions will be eliminate step or action that will be taken to ecompleting it.	ed under the strategy, attach an implementation schedule listing each eliminate them, the responsible party and the agreed upon deadline for

Local Government or Author	ority: Fundin	ng Method:
Twiggs County	General Fund	
City of Jeffersonville	General Fund	
City of Danville	General Fund	
How will the strategy change the county?	the previous arrangements for providing	ng and/or funding this service withi
continue to provide the service the service within their respectattached Service Delivery Streervices provided under this in	e the method used to fund or provide in the unincorporated area and the cive city limits. Funding mechanism ategy document contains additional tem.	e cities will continue to provide is general fund revenues. The information related to the basic
implement the strategy for thi		
Agreement Name:	Contracting Parties:	Effective and Ending Dates
6. What other mechanisms (if a resolutions, local acts of the C The county and cities have e the Service Delivery Strategy authorized by the governing	Contracting Parties: my) will be used to implement the strate General Assembly, rate or fee changes, lected to use resolutions adopted by Provision of this service will be can bodies upon passage of the adoptic will govern the delivery of this service.	egy for this service (e.g., ordinances etc.), and when will they take effect yeach governing body to initiate rried out as outlined and on resolution. Additionally, any
6. What other mechanisms (if an resolutions, local acts of the County and cities have e the Service Delivery Strategy authorized by the governing agreements outlined above v	ny) will be used to implement the strate General Assembly, rate or fee changes, lected to use resolutions adopted by Provision of this service will be cabodies upon passage of the adoptic will govern the delivery of this service ert Rychel, Middle Georgia Regional Development of	egy for this service (e.g., ordinances etc.), and when will they take effect yeach governing body to initiate rried out as outlined and on resolution. Additionally, any e.
6. What other mechanisms (if ar resolutions, local acts of the Control and cities have ethe Service Delivery Strategy authorized by the governing agreements outlined above votations. Person completing form: Rob Phone number: 478-751-6160	ny) will be used to implement the strate General Assembly, rate or fee changes, lected to use resolutions adopted by Provision of this service will be cabodies upon passage of the adoptic will govern the delivery of this service ert Rychel, Middle Georgia Regional Development of	egy for this service (e.g., ordinances etc.), and when will they take effect yeach governing body to initiate rried out as outlined and on resolution. Additionally, any e. Center November 15, 2007



Instructions:	
Make copies of this form and complete one for each service listed on page 1, Section III. Use exactly the same service names listed on page 1. Answer each question below, attaching additional pages as necessary. If the contact person for this service (listed at the bottom of the page) changes, this should be reported to the Department of Community Affairs.	
County: Twiggs	Service: Library
1. Check the box that best describes the agreed	upon delivery arrangement for this service:
Service will be provided countywide (i.e., service provider. (If this box is checked, ident service.):	including all cities and unincorporated areas) by a single tify the government, authority or organization providing the
Service will be provided only in the uninco (If this box is checked, identify the governme service.):	orporated portion of the county by a single service provider. ent, authority or organization providing the
One or more cities will provide this service will not be provided in unincorporated areas. authority or organization providing the service	e only within their incorporated boundaries, and the service (If this box is checked, identify the government(s), ee:
	e only within their incorporated boundaries, and the county as. (If this box is checked, identify the government(s), e.):
	ible map delineating the service area of each service ority, or other organization that will provide service within
2. In developing the strategy, were overlapping of this service identified? ☐ Yes ✓ No	service areas, unnecessary competition and/or duplication
	egy, attach an explanation for continuing the ls of service (See O.C.G.A. 36-70-24(1)), overriding lapping service areas or competition cannot be eliminated).
	strategy, attach an implementation schedule listing each m, the responsible party and the agreed upon deadline for

Local Government or Author	ity: Fundir	ig Method:
Twiggs County	General Fund	
City of Jeffersonville	General Fund	
City of Danville	General Fund	
How will the strategy change the county?	ne previous arrangements for providing	ng and/or funding this service within
continue to provide the service the service within their respecti attached Service Delivery Strat services provided under this ite 5. List any formal service deliver	y agreements or intergovernmental co	e cities will continue to provide is general fund revenues. The information related to the basic
implement the strategy for this Agreement Name:	Service: Contracting Parties:	Effective and Ending Dates:
	y) will be used to implement the strate	
The county and cities have ele the Service Delivery Strategy. authorized by the governing bo	will be used to implement the strate eneral Assembly, rate or fee changes, octed to use resolutions adopted be provision of this service will be caudies upon passage of the adoptical govern the delivery of this service.	etc.), and when will they take effect y each governing body to initiate rried out as outlined and on resolution. Additionally, any
The county and cities have elethe Service Delivery Strategy. authorized by the governing be agreements outlined above will	cted to use resolutions adopted be provision of this service will be caudies upon passage of the adoptical govern the delivery of this service to the Rychel, Middle Georgia Regional Development	etc.), and when will they take effect y each governing body to initiate rried out as outlined and on resolution. Additionally, any e.
The county and cities have elethe Service Delivery Strategy. authorized by the governing be agreements outlined above will 7. Person completing form: Rober Phone number: 478-751-6160 8. Is this the person who should be	cted to use resolutions adopted be provision of this service will be caudies upon passage of the adoptical govern the delivery of this service to the Rychel, Middle Georgia Regional Development	y each governing body to initiate ried out as outlined and on resolution. Additionally, any e. Center November 15, 2007 valuating whether proposed local



Instructions:

Make copies o	his form and complete one for each service listed on page 1, Section III. Use exactly the same service nam	nes
listed on page 1	Answer each question below, attaching additional pages as necessary. If the contact person for this service (lis	sted at
the bottom of the	page) changes, this should be reported to the Department of Community Affairs	

County: Twiggs	Service: Natural Gas
. Check the box that best describes	s the agreed upon delivery arrangement for this service:
Service will be provided coun service provider. (If this box is chervice.):	ntywide (i.e., including all cities and unincorporated areas) by a single necked, identify the government, authority or organization providing the
	in the unincorporated portion of the county by a single service provide ne government, authority or organization providing the
	e this service only within their incorporated boundaries, and the service orated areas. (If this box is checked, identify the government(s), and the service:
	e this service only within their incorporated boundaries, and the county or protected areas. (If this box is checked, identify the government(s), and the service.):
	attach a legible map delineating the service area of each service nment, authority, or other organization that will provide service within
In developing the strategy, were of this service identified? Yes No	overlapping service areas, unnecessary competition and/or duplication
rrangement (i.e., overlapping but	der the strategy, attach an explanation for continuing the higher levels of service (See O.C.G.A. 36-70-24(1)), overriding ns that overlapping service areas or competition cannot be eliminated).
	ed under the strategy, attach an implementation schedule listing each eliminate them, the responsible party and the agreed upon deadline for

Local Government or Authority:	Fundin	g Method:
wiggs County	User Fees	
How will the strategy change the p the county?	revious arrangements for providir	ng and/or funding this service within
The county will provide this service document contains additional infor		
 List any formal service delivery ag implement the strategy for this serv 		entracts that will be used to
	C	Effective and Ending Dates
Agreement Name:	Contracting Parties:	Effective and Ending Dates:
Agreement Name:	Contracting Parties:	Effective and Ending Dates.
Agreement Name:	Contracting Parties:	Effective and Ending Dates.
Agreement Name:	Contracting Parties:	Effective and Ending Dates.
6. What other mechanisms (if any) w	ill be used to implement the strate al Assembly, rate or fee changes, d to use resolutions adopted bovision of this service will be cases upon passage of the adoptic	egy for this service (e.g., ordinances, etc.), and when will they take effect y each governing body to initiate rried out as outlined and on resolution. Additionally, any
6. What other mechanisms (if any) w resolutions, local acts of the Gener. The county and cities have electe the Service Delivery Strategy. Pro authorized by the governing bodie agreements outlined above will go	ill be used to implement the strate al Assembly, rate or fee changes, d to use resolutions adopted be prision of this service will be case upon passage of the adoptic overn the delivery of this service.	egy for this service (e.g., ordinances, etc.), and when will they take effect y each governing body to initiate rried out as outlined and on resolution. Additionally, any e.
6. What other mechanisms (if any) w resolutions, local acts of the Generative County and cities have elected the Service Delivery Strategy. Propauthorized by the governing bodies	ill be used to implement the strate al Assembly, rate or fee changes, d to use resolutions adopted be prision of this service will be case upon passage of the adoptic overn the delivery of this service the delivery of this service.	egy for this service (e.g., ordinances, etc.), and when will they take effect y each governing body to initiate rried out as outlined and on resolution. Additionally, any e.
6. What other mechanisms (if any) w resolutions, local acts of the Gener. The county and cities have electe the Service Delivery Strategy. Proauthorized by the governing bodie agreements outlined above will go.	ill be used to implement the strate al Assembly, rate or fee changes, d to use resolutions adopted be prision of this service will be cases upon passage of the adoption of the delivery of this service the delivery of the service that Middle Georgia Regional Development of the completed contacted by state agencies when e	regy for this service (e.g., ordinances, etc.), and when will they take effect by each governing body to initiate rried out as outlined and on resolution. Additionally, any e. Center November 15, 2007



Instructions:

Make copies of this form and complete of	ne for each service listed on page 1, Section III. Use exactly the same service names
	ow, attaching additional pages as necessary. If the contact person for this service (listed at d be reported to the Department of Community Affairs.
C Twiggs	G . Pecreation

County: Twiggs	Service: Recreation
1. Check the box that best describes the a	agreed upon delivery arrangement for this service:
	de (i.e., including all cities and unincorporated areas) by a single d, identify the government, authority or organization providing the
	e unincorporated portion of the county by a single service provider. vernment, authority or organization providing the
One or more cities will provide this will not be provided in unincorporated authority or organization providing the	service only within their incorporated boundaries, and the service areas. (If this box is checked, identify the government(s), eservice:
	s service only within their incorporated boundaries, and the county ated areas. (If this box is checked, identify the government(s), e service.):
	h a legible map delineating the service area of each service t, authority, or other organization that will provide service within
2. In developing the strategy, were overlander of this service identified? ☐ Yes ☑ No	apping service areas, unnecessary competition and/or duplication
arrangement (i.e., overlapping but high	the strategy, attach an explanation for continuing the strategy, attach an explanation for continuing the strategy of service (See O.C.G.A. 36-70-24(1)), overriding at overlapping service areas or competition cannot be eliminated).
If these conditions will be eliminated une step or action that will be taken to elimin completing it.	der the strategy, attach an implementation schedule listing each nate them, the responsible party and the agreed upon deadline for

Local Government or Auth	ority:	funding Method:
wiggs County	General Fund	
City of Jeffersonville	General Fund	
4. How will the strategy chang the county?	e the previous arrangements for pr	roviding and/or funding this service within
nechanism for this service is	ge the method used to fund or p s outlined above. The attached on related to the basic services	provide this service. The funding Service Delivery Strategy document provided under this item.
List any formal service deliv implement the strategy for the	ery agreements or intergovernmer is service:	ntal contracts that will be used to
Agreement Name:	Contracting Parties	: Effective and Ending Dates:
6. What other mechanisms (if a	any) will be used to implement the	e strategy for this service (e.g., ordinances, anges, etc.), and when will they take effect
6. What other mechanisms (if a resolutions, local acts of the The county and cities have the Service Delivery Strateg authorized by the governing	any) will be used to implement the General Assembly, rate or fee cha	e strategy for this service (e.g., ordinances, inges, etc.), and when will they take effect ted by each governing body to initiate be carried out as outlined and doption resolution. Additionally, any
6. What other mechanisms (if a resolutions, local acts of the The county and cities have at the Service Delivery Strateg authorized by the governing agreements outlined above 7. Person completing form: Re	any) will be used to implement the General Assembly, rate or fee character to use resolutions adopy. Provision of this service will bodies upon passage of the act will govern the delivery of this subert Rychel, Middle Georgia Regional Development.	e strategy for this service (e.g., ordinances, inges, etc.), and when will they take effect ited by each governing body to initiate be carried out as outlined and doption resolution. Additionally, any service.
6. What other mechanisms (if a resolutions, local acts of the The county and cities have of the Service Delivery Strateg authorized by the governing agreements outlined above 7. Person completing form: Royal Phone number: 478-751-6160	eny) will be used to implement the General Assembly, rate or fee characteristics and plected to use resolutions adopy. Provision of this service will bodies upon passage of the act will govern the delivery of this subert Rychel, Middle Georgia Regional Development	e strategy for this service (e.g., ordinances, nges, etc.), and when will they take effect ted by each governing body to initiate be carried out as outlined and doption resolution. Additionally, any service.
6. What other mechanisms (if a resolutions, local acts of the The county and cities have the Service Delivery Strateg authorized by the governing agreements outlined above 7. Person completing form: Royal Phone number: 478-751-6160	eny) will be used to implement the General Assembly, rate or fee characteristics and plected to use resolutions adopy. Provision of this service will bodies upon passage of the act will govern the delivery of this subert Rychel, Middle Georgia Regional Development	e strategy for this service (e.g., ordinances, inges, etc.), and when will they take effect ited by each governing body to initiate be carried out as outlined and doption resolution. Additionally, any service. Sepment Center oleted: November 15, 2007



Instructions:		
Make copies of this form and complete one for each service listed on page 1, Section III. Use exactly the same service names listed on page 1. Answer each question below, attaching additional pages as necessary. If the contact person for this service (listed the bottom of the page) changes, this should be reported to the Department of Community Affairs.		
County: Twiggs	Service: Roads and Bridges	
1. Check the box that best describ	es the agreed upon delivery arrangement for this service:	
Service will be provided conservice provider. (If this box is service.):	untywide (i.e., including all cities and unincorporated areas) by a single checked, identify the government, authority or organization providing the	
	y in the unincorporated portion of the county by a single service provider. the government, authority or organization providing the	
will not be provided in unincorp	ide this service only within their incorporated boundaries, and the service porated areas. (If this box is checked, identify the government(s), ding the service:	
Other (If this box is checked provider , and identify the gove each service area.):	, attach a legible map delineating the service area of each service ernment, authority, or other organization that will provide service within	
2. In developing the strategy, wer of this service identified? Yes No	e overlapping service areas, unnecessary competition and/or duplication	
arrangement (i.e. overlanning h	under the strategy, attach an explanation for continuing the at higher levels of service (See O.C.G.A. 36-70-24(1)), overriding sons that overlapping service areas or competition cannot be eliminated).	
If these conditions will be eliminated or action that will be taken to completing it.	ated under the strategy, attach an implementation schedule listing each peliminate them, the responsible party and the agreed upon deadline for	

Local Government or Auth	ority:	Funding	g Method:
Twiggs County	General Fund		
City of Jeffersonville	General Fund		
City of Danville	General Fund		
How will the strategy chang the county?	e the previous arrangemen	ats for providin	g and/or funding this service withi
This strategy does not chang mechanism for this service is contains additional information	outlined above. The at	tached Service	ce Delivery Strategy document
5. List any formal service deliving implement the strategy for the		vernmental cor	ntracts that will be used to
Agreement Name:	Contracting	g Parties:	Effective and Ending Dates
Agreement Name:	Contracting	g Parties:	Effective and Ending Dates
6. What other mechanisms (if a	my) will be used to imple	ment the strates	gy for this service (e.g., ordinancesetc.), and when will they take effect
6. What other mechanisms (if a resolutions, local acts of the The county and cities have the Service Delivery Strateg	General Assembly, rate of elected to use resolution y. Provision of this servibodies upon passage of	ment the strates r fee changes, e ns adopted by ice will be car of the adoption	gy for this service (e.g., ordinancesetc.), and when will they take effect each governing body to initiate ried out as outlined and n resolution. Additionally, any
6. What other mechanisms (if a resolutions, local acts of the The county and cities have a the Service Delivery Strateg authorized by the governing agreements outlined above 7. Person completing form: Recommendation of the service Delivery Strateg authorized by the governing agreements outlined above	elected to use resolution y. Provision of this serve bodies upon passage of will govern the delivery	ment the strates r fee changes, e ns adopted by ice will be car of the adoption of this service	gy for this service (e.g., ordinance: etc.), and when will they take effect each governing body to initiate ried out as outlined and in resolution. Additionally, any eccenter
6. What other mechanisms (if a resolutions, local acts of the The county and cities have a the Service Delivery Strateg authorized by the governing agreements outlined above	elected to use resolution y. Provision of this serve bodies upon passage of will govern the delivery	ment the strates r fee changes, e ns adopted by ice will be car of the adoption of this service	gy for this service (e.g., ordinance etc.), and when will they take effect each governing body to initiate ried out as outlined and n resolution. Additionally, any e.
6. What other mechanisms (if a resolutions, local acts of the The county and cities have a the Service Delivery Strateg authorized by the governing agreements outlined above 7. Person completing form: Ro Phone number: 478-751-6160	any) will be used to implet General Assembly, rate of elected to use resolution y. Provision of this serv bodies upon passage of will govern the delivery bert Rychel, Middle Georgia Regio	ment the strates of the adoption of this service onal Development Cate completed:	gy for this service (e.g., ordinance: etc.), and when will they take effect to each governing body to initiate ried out as outlined and in resolution. Additionally, any etc. Senter November 15, 2007



Instructions:		
Make copies of this form and complete one for each service listed on page 1, Section III. Use exactly the same service names listed on page 1. Answer each question below, attaching additional pages as necessary. If the contact person for this service (listed the bottom of the page) changes, this should be reported to the Department of Community Affairs.		
County: Twiggs	Service: Sewage Collection	
1. Check the box that best describes the a	greed upon delivery arrangement for this service:	
	le (i.e., including all cities and unincorporated areas) by a single d, identify the government, authority or organization providing the	
	unincorporated portion of the county by a single service provider. vernment, authority or organization providing the	
	service only within their incorporated boundaries, and the service areas. (If this box is checked, identify the government(s), service:	
	service only within their incorporated boundaries, and the county ted areas. (If this box is checked, identify the government(s), service.):	
✓ Other (If this box is checked, attack provider, and identify the government each service area.): Twiggs County, City of Jeffersonville, City of Danv	n a legible map delineating the service area of each service, authority, or other organization that will provide service within	
2. In developing the strategy, were overladed of this service identified? ☐ Yes ✓ No	apping service areas, unnecessary competition and/or duplication	
arrangement (i.e., overlapping but higher	the strategy, attach an explanation for continuing the er levels of service (See O.C.G.A. 36-70-24(1)), overriding at overlapping service areas or competition cannot be eliminated).	
If these conditions will be eliminated und step or action that will be taken to elimin completing it.	der the strategy, attach an implementation schedule listing each late them, the responsible party and the agreed upon deadline for	

Local Government or Authori		g Method:
wiggs County	Enterprise Fund	
City of Jeffersonville	Enterprise Fund	
city of Danville	Enterprise Fund	
4. How will the strategy change the county?	ne previous arrangements for providing	ng and/or funding this service within
service is outlined above. The a	way this service is being provided attached Service Delivery Strategy services provided under this item	document contains additional
5. List any formal service delivery implement the strategy for this Agreement Name:	y agreements or intergovernmental coservice: Contracting Parties:	ontracts that will be used to Effective and Ending Dates:
Agreement Name.	Contracting Turies.	Effective and Ending Dutes.
The county and cities have ele the Service Delivery Strategy. authorized by the governing bo	or) will be used to implement the strate eneral Assembly, rate or fee changes, coted to use resolutions adopted be provision of this service will be caused upon passage of the adoption I govern the delivery of this service.	y each governing body to initiate rried out as outlined and on resolution. Additionally, any
resolutions, local acts of the Ge The county and cities have ele the Service Delivery Strategy, authorized by the governing bo agreements outlined above wil 7. Person completing form: Robert	cted to use resolutions adopted b Provision of this service will be ca odies upon passage of the adoption I govern the delivery of this service	y each governing body to initiate rried out as outlined and on resolution. Additionally, any e.
The county and cities have elethe Service Delivery Strategy. authorized by the governing be agreements outlined above will 7. Person completing form: Robert Phone number: 478-751-6160 8. Is this the person who should be	cted to use resolutions adopted b Provision of this service will be ca odies upon passage of the adoption I govern the delivery of this service	y each governing body to initiate rried out as outlined and on resolution. Additionally, any e. Center November 15, 2007 valuating whether proposed local



Instructions: Make copies of this form and complete one for each service listed on page 1, Section III. Use exactly the same service names listed on page 1. Answer each question below, attaching additional pages as necessary. If the contact person for this service (listed the bottom of the page) changes, this should be reported to the Department of Community Affairs.		
County: Twiggs	Service: Sewage Treatment	
	agreed upon delivery arrangement for this service:	
	de (i.e., including all cities and unincorporated areas) by a single d, identify the government, authority or organization providing the	
	unincorporated portion of the county by a single service provider, vernment, authority or organization providing the	
One or more cities will provide this will not be provided in unincorporated authority or organization providing the	service only within their incorporated boundaries, and the service areas. (If this box is checked, identify the government(s), e service:	
One or more cities will provide this will provide the service in unincorpora authority or organization providing the	service only within their incorporated boundaries, and the county ated areas. (If this box is checked, identify the government(s), e service.):	
✓ Other (If this box is checked, attack provider, and identify the government each service area.): Twiggs County, City of Jeffersonville, City of Danw	h a legible map delineating the service area of each service t, authority, or other organization that will provide service within	
2. In developing the strategy, were overladed of this service identified? ☐ Yes ☑ No	apping service areas, unnecessary competition and/or duplication	
arrangement (i.e., overlapping but high	ne strategy, attach an explanation for continuing the er levels of service (See O.C.G.A. 36-70-24(1)), overriding at overlapping service areas or competition cannot be eliminated).	
If these conditions will be eliminated une step or action that will be taken to elimin	der the strategy, attach an implementation schedule listing each nate them, the responsible party and the agreed upon deadline for	

Local Government or Auth	nority: Fundin	g Method:
wiggs County	Enterprise Fund	
City of Jeffersonville	Enterprise Fund	
City of Danville	Enterprise Fund	
4. How will the strategy chang the county?	ge the previous arrangements for providir	ng and/or funding this service within
This strategy does not alter service is outlined above. The	the way this service is being provided ne attached Service Delivery Strategy sic services provided under this item	document contains additional
5. List any formal service deli implement the strategy for the Agreement Name:	very agreements or intergovernmental cohis service: Contracting Parties:	ntracts that will be used to Effective and Ending Dates:
6. What other mechanisms (if	any) will be used to implement the strate	gy for this service (e.g., ordinances,
resolutions, local acts of the The county and cities have the Service Delivery Strates authorized by the governing	any) will be used to implement the strate General Assembly, rate or fee changes, elected to use resolutions adopted by. Provision of this service will be can bodies upon passage of the adoption will govern the delivery of this service.	etc.), and when will they take effect? y each governing body to initiate rried out as outlined and resolution. Additionally, any
resolutions, local acts of the The county and cities have the Service Delivery Strate authorized by the governing agreements outlined above	elected to use resolutions adopted by Provision of this service will be can be	etc.), and when will they take effect? y each governing body to initiate rried out as outlined and resolution. Additionally, any e.
The county and cities have the Service Delivery Strategauthorized by the governing agreements outlined above 7. Person completing form: R Phone number: 478-751-6160 8. Is this the person who shou government projects are con	elected to use resolutions adopted by Provision of this service will be can be	y each governing body to initiate rried out as outlined and resolution. Additionally, any e. Center November 15, 2007 valuating whether proposed local ? Yes No



Instructions:

Make copies of this form and complete one for each service listed on page 1, Section III. Use exactly the same service names	
listed on page 1. Answer each question below, attaching additional pages as necessary. If the contact person for this service (listed	at
the bottom of the page) changes, this should be reported to the Department of Community Affairs.	

County: Twiggs	Service: Solid Waste Collection/Recycling
1. Check the box that best describes t	he agreed upon delivery arrangement for this service:
	wide (i.e., including all cities and unincorporated areas) by a single cked, identify the government, authority or organization providing the
	the unincorporated portion of the county by a single service provider government, authority or organization providing the
	this service only within their incorporated boundaries, and the service ated areas. (If this box is checked, identify the government(s), the service:
Other (If this box is checked, at provider, and identify the government each service area.):	tach a legible map delineating the service area of each service ment, authority, or other organization that will provide service within
2. In developing the strategy, were over of this service identified? ☐ Yes ☑ No	verlapping service areas, unnecessary competition and/or duplication
arrangement (i.e. overlanning hut h	er the strategy, attach an explanation for continuing the higher levels of service (See O.C.G.A. 36-70-24(1)), overriding s that overlapping service areas or competition cannot be eliminated).
If these conditions will be eliminated step or action that will be taken to el completing it.	d under the strategy, attach an implementation schedule listing each iminate them, the responsible party and the agreed upon deadline for

Local Government or Auth		ng Method:		
wiggs County	General Fund and User Fees	General Fund and User Fees User Fees		
City of Jeffersonville City of Danville		User Fees User Fees		
only of Dariville	Oser Fees			
4 How will the strategy chang	e the previous arrangements for providing	ng and/or funding this service within		
the county?	the previous arrangements for provide	is and or running this per rice within		
The county will continue to pothe Cities of Jeffersonville and Funding is through user fees additional information related	ge the method used to fund or provide rovide the service in the unincorporal d Danville will provide for service will collected. The attached Service Del to the provision of this service. The agreements or intergovernmental contents of the province of t	ated areas of Twiggs County and thin their respective city limits. livery Strategy document contains		
implement the strategy for the	is service:	Effective and Ending Dates:		
Agreement Name:	Contracting Parties:	2,jjeure uni 2.iiii.g 2 iiiii		
6. What other mechanisms (if a	any) will be used to implement the strate	egy for this service (e.g., ordinances,		
6. What other mechanisms (if a resolutions, local acts of the The county and cities have at the Service Delivery Strateg authorized by the governing		egy for this service (e.g., ordinances, etc.), and when will they take effect? y each governing body to initiate arried out as outlined and on resolution. Additionally, any		
6. What other mechanisms (if a resolutions, local acts of the The county and cities have at the Service Delivery Strateg authorized by the governing agreements outlined above 7. Person completing form:	any) will be used to implement the strate General Assembly, rate or fee changes, elected to use resolutions adopted b y. Provision of this service will be ca bodies upon passage of the adoption will govern the delivery of this service bert Rychel, Middle Georgia Regional Development	egy for this service (e.g., ordinances, etc.), and when will they take effect? y each governing body to initiate arried out as outlined and on resolution. Additionally, any ee.		
6. What other mechanisms (if a resolutions, local acts of the The county and cities have a the Service Delivery Strateg authorized by the governing agreements outlined above	any) will be used to implement the strate General Assembly, rate or fee changes, elected to use resolutions adopted b y. Provision of this service will be ca bodies upon passage of the adoption will govern the delivery of this service bert Rychel, Middle Georgia Regional Development	egy for this service (e.g., ordinances, etc.), and when will they take effect? y each governing body to initiate arried out as outlined and on resolution. Additionally, any ee.		
6. What other mechanisms (if a resolutions, local acts of the The county and cities have a the Service Delivery Strateg authorized by the governing agreements outlined above 7. Person completing form: Ro Phone number: 478-751-6160	any) will be used to implement the strate General Assembly, rate or fee changes, elected to use resolutions adopted b y. Provision of this service will be ca bodies upon passage of the adoption will govern the delivery of this service bert Rychel, Middle Georgia Regional Development	egy for this service (e.g., ordinances, etc.), and when will they take effect? y each governing body to initiate arried out as outlined and on resolution. Additionally, any ee. Center November 15, 2007 valuating whether proposed local		



Instructions:			
Make copies of this form and complete one for each service listed on page 1, Section III. Use exactly the same service names listed on page 1. Answer each question below, attaching additional pages as necessary. If the contact person for this service (listed at the bottom of the page) changes, this should be reported to the Department of Community Affairs.			
County: Twiggs	Service: Street Lighting		
1. Check the box that best describes t	the agreed upon delivery arrangement for this service:		
	ywide (i.e., including all cities and unincorporated areas) by a single coked, identify the government, authority or organization providing the		
	the unincorporated portion of the county by a single service provider. government, authority or organization providing the		
will not be provided in unincorpora	this service only within their incorporated boundaries, and the service ated areas. (If this box is checked, identify the government(s), g the service: Cities of Jeffersonville and Danville		
One or more cities will provide will provide the service in unincor authority or organization providing	this service only within their incorporated boundaries, and the county porated areas. (If this box is checked, identify the government(s), g the service.):		
Other (If this box is checked, at provider, and identify the government service area.):	ttach a legible map delineating the service area of each service ment, authority, or other organization that will provide service within		
2. In developing the strategy, were or of this service identified? Yes No	verlapping service areas, unnecessary competition and/or duplication		
arrangement (i.e., overlapping but h	her the strategy, attach an explanation for continuing the higher levels of service (See O.C.G.A. 36-70-24(1)), overriding as that overlapping service areas or competition cannot be eliminated).		
If these conditions will be eliminated step or action that will be taken to el completing it.	d under the strategy, attach an implementation schedule listing each iminate them, the responsible party and the agreed upon deadline for		

Local Government or Author	rity:	Funding Method:
City of Jeffersonville	General Fund	
City of Danville	General Fund	The state of the s
4. How will the strategy change the county?	the previous arrangements for	providing and/or funding this service with
continue to provide the service	e within their respective mur ce Delivery Strategy docume	rovision of this service. The cities will nicipal boundaries using general fund nent contains additional information
		nental contracts that will be used to
implement the strategy for this	s service:	
Agreement Name:	s service: Contracting Partic	
Agreement Name: 6. What other mechanisms (if an	Contracting Partic	
6. What other mechanisms (if an resolutions, local acts of the G	y) will be used to implement the eneral Assembly, rate or fee cheected to use resolutions add. Provision of this service will bodies upon passage of the services.	the strategy for this service (e.g., ordinance changes, etc.), and when will they take effective by each governing body to initial will be carried out as outlined and adoption resolution. Additionally, any
6. What other mechanisms (if an resolutions, local acts of the Games of the Games of the Service Delivery Strategy authorized by the governing be agreements outlined above w	y) will be used to implement the eneral Assembly, rate or fee chected to use resolutions add. Provision of this service will dodies upon passage of the aill govern the delivery of this ent Rychel, Middle Georgia Regional Deve	the strategy for this service (e.g., ordinance changes, etc.), and when will they take effective doy each governing body to initiate the carried out as outlined and adoption resolution. Additionally, any is service.
6. What other mechanisms (if an resolutions, local acts of the Games of the Games of the Service Delivery Strategy authorized by the governing by agreements outlined above were serviced by the governing by agreements outlined above were serviced by the governing by agreements outlined above were serviced by the governing by agreements outlined above were serviced by the governing by agreements outlined above were serviced by the governing by the governing by agreements outlined above were serviced by the governing by the govern	y) will be used to implement the eneral Assembly, rate or fee chected to use resolutions add. Provision of this service will dodies upon passage of the aill govern the delivery of this ent Rychel, Middle Georgia Regional Deve	the strategy for this service (e.g., ordinance changes, etc.), and when will they take effective doy each governing body to initiate the carried out as outlined and adoption resolution. Additionally, any is service.
6. What other mechanisms (if an resolutions, local acts of the Games of the Service Delivery Strategy authorized by the governing bagreements outlined above was not completing form: 7. Person completing form: Robe Phone number: 478-751-6160	y) will be used to implement the eneral Assembly, rate or fee chected to use resolutions add. Provision of this service will be odies upon passage of the aill govern the delivery of this ent Rychel, Middle Georgia Regional Deventage of the contract of th	the strategy for this service (e.g., ordinance changes, etc.), and when will they take effective and because of the strategy for this service (e.g., ordinance changes, etc.), and when will they take effect opted by each governing body to initial will be carried out as outlined and adoption resolution. Additionally, any is service. Velopment Center



Instructions:

Make copies of this form and complete one for each service listed on page 1, Section III. Use exactly the same service names listed on page 1. Answer each question below, attaching additional pages as necessary. If the contact person for this service (listed at the bottom of the page) changes, this should be reported to the Department of Community Affairs.

ne bottom of the page) changes, this should be reported to the Department of Community Affairs.			
County: Twiggs	Service: Water Services		
I. Check the box that best describes	the agreed upon delivery arrangement for this service:		
	tywide (i.e., including all cities and unincorporated areas) by a single ecked, identify the government, authority or organization providing the		
	n the unincorporated portion of the county by a single service provider e government, authority or organization providing the		
	e this service only within their incorporated boundaries, and the service rated areas. (If this box is checked, identify the government(s), ag the service:		
	e this service only within their incorporated boundaries, and the county rporated areas. (If this box is checked, identify the government(s), ag the service.):		
Other (If this box is checked, a provider, and identify the govern each service area.): Twiggs County, City of Jeffersonville, City of	attach a legible map delineating the service area of each service ament, authority, or other organization that will provide service within		
2. In developing the strategy, were of this service identified? ☐ Yes ✓ No	overlapping service areas, unnecessary competition and/or duplication		
arrangement (i.e., overlapping but	der the strategy, attach an explanation for continuing the higher levels of service (See O.C.G.A. 36-70-24(1)), overriding ns that overlapping service areas or competition cannot be eliminated).		
If these conditions will be eliminate step or action that will be taken to e completing it.	ed under the strategy, attach an implementation schedule listing each eliminate them, the responsible party and the agreed upon deadline for		

Local Government or Authorit	y: Funding Method:	
Twiggs County	Enterprise Fund and User Fees	
City of Jeffersonville	Enterprise Fund and User Fees	
City of Danville	Enterprise Fund and User Fees	
How will the strategy change th the county?	e previous arrangements for providing and/or funding this service v	vithin
service is outlined above. The a	way this service is being provided. The funding mechanism for tached Service Delivery Strategy document contains additions services provided under this item.	
5. List any formal service delivery implement the strategy for this safety. Agreement Name:	agreements or intergovernmental contracts that will be used to ervice: Contracting Parties: Effective and Ending D	ates:
	will be used to implement the strategy for this service (e.g., ordinateral Assembly, rate or fee changes, etc.), and when will they take	
resolutions, local acts of the Ger The county and cities have electhe Service Delivery Strategy. Fauthorized by the governing bo		effect?
The county and cities have electhe Service Delivery Strategy. Fauthorized by the governing bo agreements outlined above will 7. Person completing form: Robert	ted to use resolutions adopted by each governing body to increase of this service will be carried out as outlined and dies upon passage of the adoption resolution. Additionally, a	effect?
The county and cities have electhe Service Delivery Strategy. Fauthorized by the governing bo agreements outlined above will 7. Person completing form: Robert Phone number: 478-751-6160 8. Is this the person who should be	teral Assembly, rate or fee changes, etc.), and when will they take of the terms of	tiate

SERVICE DELIVERY STRATEGY SUMMARY OF LAND USE AGREEMENTS

PAGE 3

Instructions:

Answer each question below, attaching additional pages as necessary. Please note that any changes to the answers provided will require updating of the service delivery strategy. If the contact person for this service (listed at the bottom of this page) changes, this should be reported to the Department of Community Affairs.

County: _	Twiggs			
	compatibilities or conflicts between the delivery strategy?	land use plans of local government	nents were identified in the	he process of developing the
Coun	were no conflicts between Twiggs (ty and the Cities of Jeffersonville, Da ins a compatible and nonconflicting l	anville and Allentown have a		
2. Check t	he boxes indicating how these incompat	ibilities or conflicts were addre	ssed:	
∡ adop	dments to existing comprehensive plans tion of a joint comprehensive plan measures (amend zoning ordinances, ac		formally adopted, inc	y plan amendments, ces, etc. have not yet been dicate when each of the nments will adopt them.
If "other r	neasures" was checked, describe these n	neasures:		
areas to	rize the process that will be used to reso be annexed into a city. If the conflict r County and the Cities of Jeffersonvi 6-36-11 (2004), Land Use Objection s.	esolution process will vary for alle, Danville and Allentown w	different cities in the cou vill follow the statutory	nty, summarize each process. provisions found in O.C.
The Co	policies, procedures and/or processes have extraterritorial water and sewer service we unty and Cities have established a p ng to expand services must notify ar ble land use plans and ordinances.	will be consistent with all applic process for addressing water,	able land use plans and o sewer line extensions.	ordinances? . The jurisdiction/authority
	completing form: Robert Rychel, Man	nager of Planning Programs	MGRDC	
	number: 478-751-6160	Date completed:	11/15/2007	
				overnment projects are
consist	the person who should be contacted by sent with land use plans of applicable jur	isdictions? Yes No	viiemer proposed local go	Sverimient projects are
	provide designated contact person(s) and			



SERVICE DELIVERY STRATEGY UPDATE CERTIFICATIONS

Instructions:

This two page form must, at a minimum, be signed by an authorized representative of the following governments: 1) the county; 2) the city serving as the county seat; 3) all cities having a 2000 population of over 9,000 residing within the county; and 4) no less than 50% of all other cities with a 2000 population of between 500 and 9,000 residing within the county. Cities with a 2000 population below 500 and local authorities providing services under the strategy are not required to sign this form, but are encouraged to do so.

	UPDATED SERVICE DELIVERY STRATEGY FOR _	Twiggs	COUNTY
We,	the undersigned authorized representatives of the jurisdict	ions listed below	y, certify that:
1.	We have reviewed our existing Service Delivery Strategy a (Check only one box for question #1)	and have determine	ned that:
	A. Our Strategy continues to accurately reflect our county and no changes in our Strategy are neede		
	☑ B. Our Strategy has been revised to reflect our prefe	erred arrangeme	nts for providing local services.
IfO	ption A is selected, only this form, signed by the appropriat	te local governm	ent representatives must be provided to DCA.
If O with	ption B is selected, this form, signed by the appropriate loc	al government r	epresentatives, must be submitted to DCA along
wiu	 an updated "Summary of Service Arrangements" for any supporting local agreements pertaining to each o an updated service area map depicting the agreed upprovider for each service that has been revised/updat coincide with local political boundaries. 	of these services on service area f	that has been revised/updated; and or each provider if there is more than one service
2.	Each of our governing bodies (County Commission and C resolutions agreeing to the Service Delivery arrangements implementation of our service delivery strategy (O.C.G.A.	identified in our	at are a party to this strategy have adopted strategy and have executed agreements for
3.	Our service delivery strategy continues to promote the deli and responsive manner for all residents, individuals and pr	ivery of local go roperty owners t	vernment services in the most efficient, effective, hroughout the county (O.C.G.A. 36-70-24(1));
4.	Our service delivery strategy continues to provide that wa geographic boundaries of a service provider are reasonable located within the geographic boundaries of the service pr	e and are not arb	itrarily higher than the fees charged to customers
5.	Our service delivery strategy continues to ensure that the of those jointly funded by the county and one or more munic county are borne by the unincorporated area residents, ind 36-70-24 (3));	cipalities) primar	ily for the benefit of the unincorporated area of the
1			

- 6. Our Service Delivery Strategy continues to ensure that the officially adopted County and City land use plans of all local governments located in the County are compatible and nonconflicting (O.C.G.A. 36-70-24 (4)(A));
- 7. Our Service Delivery Strategy continues to ensure that the provision of extraterritorial water and sewer services by any jurisdiction is consistent with all County and City land use plans and ordinances (O.C.G.A. 36-70-24 (4)(B)); and
- 8. Our Service Delivery Strategy continues to contain an agreed upon process between the county government and each city located in the county to resolve land use classification disputes when the county objects to the proposed land use of an area to be annexed into a city within the county (O.C.G.A. 36-70-24 (4)(C))¹ and;
- 9. DCA has been provided a copy of this certification and copies of all forms, maps and supporting agreements needed to accurately depict our agreed upon strategy (O.C.G.A. 36-70-27).

If the County does not have an Annexation/Land Use dispute resolution process with each of its cities, list the cities where no agreed upon process exists:

SIGNATURE:	NAME: (Please print or type)	TITLE:	JURISDICTION:	DATE:
Ray & Bonne	Ray Bennett	Chairman	Twiggs County BOC	4/7/08
Sont	Sonja Mallory	Mayor	City of Jeffersonville	4/7/08
Dan Mike	David Rickerson	Mayor	City of Danville	4/7/08

Appendix A Service Delivery Act of 1997

Service Delivery Strategy Act of 1997

H. B. No. 489 (AS PASSED HOUSE AND SENATE) By: Representatives Royal of the 164th, Walker of the 141st, Reichert of the 126th and Felton of the 43rd.

A BILL TO BE ENTITLED AN ACT

To amend Title 36 of the Official Code of Georgia Annotated, relating to local government, so as to provide for the adoption of a local government service delivery strategy agreement by municipalities and counties; to change certain definitions; to provide legislative intent; to provide procedures for adopting the strategy; to provide for the elements to be included within the strategy; to provide for criteria to be met by the strategy; to provide for verification by the Department of Community Affairs; to provide for prohibitions related to state administered grants to municipalities and counties; to change a certain cross-reference; to provide for related matters; to provide an effective date; to repeal conflicting laws; and for other purposes.

BE IT ENACTED BY THE GENERAL ASSEMBLY OF GEORGIA:

SECTION 1.

Title 36 of Georgia Annotated, relating to local government, is amended by striking Chapter 70, relating to coordinated and comprehensive planning by counties and municipalities, and inserting in its place a new Chapter 70 to read as follows:

ARTICLE 1

36-70-1.

The local governments of the State of Georgia are of vital importance to the state and its citizens. The state has an essential public interest in promoting, developing, sustaining, and assisting local governments. In addition, the natural resources, environment, and vital areas of the state are of vital importance to the state and its citizens. The state has an essential public interest in protecting and preserving the natural resources, the environment, and the vital areas of the state. The purpose of this article is to provide for local governance to serve these essential public interests of the state by authorizing and promoting the establishment, implementation, and performance of coordinated and comprehensive planning by municipal governments and county governments, and this article shall be construed liberally to achieve that end. This article is enacted pursuant to the authority granted the General Assembly in the Constitution of the State of Georgia, including, but not limited to, the authority provided in Article Ill, Section VI, Paragraphs I and II(a)(1) and Article IX, Section II, Paragraphs III and IV.

36-70-2.

As used in this chapter, the term:

- (1) 'Comprehensive plan' means any plan by a county or municipality covering such county or municipality proposed or prepared pursuant to the minimum standards and procedures for preparation of comprehensive plans and for implementation of comprehensive plans established by the department.
- (2) 'Coordinated and comprehensive planning' means planning by counties and municipalities undertaken in accordance with the minimum standards and procedures for preparation of plans, for implementation of plans, and for participation in the coordinated and comprehensive planning process, as established by the Department.
- (3) 'County' means any county of this state.
- (4) 'Department of Community Affairs' means the Department of Community Affairs of the State of Georgia created pursuant to Article I of Chapter 8 of Title 50.
- (5) 'Governing authority' or 'governing body' means the board of commissioners of a county, sole commissioner of a county, council, commissioners, or other governing authority for a county or municipality.
 - (5.1) 'Inactive municipality' means any municipality which has not for a period of three consecutive calendar years carried out any of the following activities:

- (A) The levying or collecting of any taxes or fees;
- (B) The provision of any of the following governmental services: water; sewage; garbage collection; police protection; fire protection; or library; or
 - (C) The holding of a municipal election.
- (5.2) 'Local government' means any county as defined in paragraph (3) of this Code section or any municipality as defined in paragraph (7) of this Code section. The term does not include any school district of this state.
- (5.3) 'Mechanisms' includes, but is not limited to, intergovernmental agreements, ordinances, resolutions, and local Acts of the General Assembly in effect on July 1, 1997, or executed thereafter.
- (6) 'Minimum standards and procedures' means the minimum standards and procedures for preparation of comprehensive plans, for implementation of comprehensive plans, and for participation in the coordinated and comprehensive planning process, as established by the Department, in accordance with Article I of Chapter 8 of Title 50. Minimum standards and procedures shall include any standards and procedures for such purposes prescribed by a regional development center for counties and municipalities within its region and approved in advance by the Department.
- (7) 'Municipality' means any municipal corporation of the state and any consolidated city-county government of the state.
- (8) 'Region' means the territorial area within the boundaries of operation for any regional development center, as such boundaries shall be established from time to time by the board of the Department.
- (9) 'Regional development center' means a regional development center established under Article 2 of Chapter 8 of Title 50.

36-70-3.

The governing bodies of municipalities and counties are authorized:

- (1) To develop, or to cause to be developed pursuant to a contract or other arrangement approved by the governing body, a comprehensive plan;
- (2) To develop, establish, and implement land use regulations which are consistent with the comprehensive plan of the municipality or county, as the case may be;
- (3) To develop, establish, and implement a plan for capital improvements which conforms to minimum standards and procedures and to make any capital improvements plan a part of the comprehensive plan of the municipality or county, as the case may be;
- (4) To employ personnel, or to enter into contracts with a regional development center or other public or private entity, to assist the municipality or county in developing, establishing, and implementing its comprehensive plan;
- (5) To contract with one or more counties or municipalities, or both, for assistance in developing, establishing, and implementing a comprehensive plan, regardless of whether the contract is to obtain such assistance or to provide such assistance; and
- (6) To take all action necessary or desirable to further the policy of the state for coordinated and comprehensive planning, without regard for whether any such action is specifically mentioned in this article or is otherwise specifically granted by law.

36-70-4.

- (a) Each municipality and county shall automatically be a member of the regional development center for the region which includes such municipality or county, as the case may be.
- (b) Each municipality and county shall pay, when and as they become due, the annual dues required for membership in its regional development center.

(c) Each municipality and county shall participate in compiling a Georgia data base and network, coordinated by the department, to serve as a comprehensive source of information available, in an accessible form, to local governments and state agencies.

36-70-5.

- (a) Except as provided in subsection (b) of this Code section, nothing in this article shall limit or compromise the right of the governing body of any county or municipality to exercise the power of zoning.
- (b) Any municipality which is as of April 17, 1992, an inactive municipality shall not on or after April 17, 1992, exercise any powers under this article or exercise any zoning powers, until and unless the municipality is restored to active status by the enactment of an appropriate new or amended charter by local Act of the General Assembly. Any municipality which becomes an inactive municipality after April 17, 1992, shall not after becoming inactive exercise powers under this article or exercise any zoning powers, until and unless the municipality is restored to active status by the enactment of an appropriate new or amended charter by local Act of the General Assembly.
- (c) Any county which has located within its boundaries all or any part of any inactive municipality shall have full authority to exercise through its governing body all planning and zoning powers within the area of such inactive municipality within the county, in the same manner as if such area were an unincorporated area.

ARTICLE 2

36-70-20.

The intent of this article is to provide a flexible framework within which local governments in each county can develop a service delivery system that is both efficient and responsive to citizens in their county. The General Assembly recognizes that the unique characteristics of each county throughout the state preclude a mandated legislative outcome for the delivery of services in every county. The process provided by this article is intended to minimize inefficiencies resulting from duplication of services and competition between local governments and to provide a mechanism to resolve disputes over local government service delivery, funding equity, and land use. The local government service delivery process should result in the minimization of noncompatible municipal and county land use plans and in a simple, concise agreement describing which local governments will provide which service in specified areas within a county and how provision of such services will be funded.

36-70-21.

Each county and municipality shall execute an agreement for the implementation of a local government service delivery strategy as set forth in this article by July 1, 1999.

36-70-22.

Each county shall initiate the process for developing a local government service delivery strategy after July 1, 1997, but no later than January 1, 1998. Initiation of the strategy shall be accomplished by the provision of a written notice from the county to the governing bodies of all municipalities located wholly or partially within the county or providing services within the county and to other counties providing services within the county.

Such notice shall state the date, time, and place for a joint meeting at which designated representatives of all local governing bodies shall assemble for the purpose of commencing deliberations on the service delivery strategy. The notice shall be sent not more than 45 and not less than 15 days prior to the meeting date. In the event the county governing authority fails to initiate the process by January 1, 1998, any municipality within the county may do so by sending a written notice, containing the required information, to the county and all other municipalities.

36-70-23.

Each local government service delivery strategy shall include the following components:

(1) An identification of all local government services presently provided or primarily funded by each general purpose local government and each authority within the county, or providing services within the county, and a description of the geographic area in which the identified services are provided by each jurisdiction;

- (2) An assignment of which local government or authority, pursuant to the requirements of this article, will provide each service, the geographic areas of the county in which such services are to be provided, and a description of any services to be provided by any local government to any geographic area outside its geographical boundaries. In the event two or more local governments within the county are assigned responsibility for providing identical services within the same geographic area, the strategy shall include an explanation of such arrangement;
- (3) A description of the source of the funding for each service identified pursuant to paragraph (2) of this Code section; and
- (4) An identification of the mechanisms to be utilized to facilitate the implementation of the services and funding responsibilities identified pursuant to paragraphs (2) and (3) of this Code section.

36-70-24.

In the development of a service delivery strategy, the following criteria shall be met:

- (1) The strategy shall promote the delivery of local government services in the most efficient, effective, and responsive manner. The strategy shall identify steps which will be taken to remediate or avoid overlapping and unnecessary competition and duplication of service delivery and shall identify the time frame in which such steps shall be taken. When a municipality provides a service at a higher level than the base level of service provided throughout the geographic area of the county by the county, such service shall not be considered a duplication of the county service;
- (2) (A) The strategy shall provide that water or sewer fees charged to customers located outside the geographic boundaries of a service provider shall not be arbitrarily higher than the fees charged to customers receiving such service which are located within the geographic boundaries of the service provider.
 - (B) If a governing authority disputes the reasonableness of water and sewer rate differentials imposed within its jurisdiction by another governing authority, that disputing governing authority may hold a public hearing for the purpose of reviewing the rate differential. Following the preparation of a rate study by a qualified engineer, the governing authority may challenge the arbitrary rate differentials on behalf of its residents in a court of competent jurisdiction. Prior to such challenge, the dispute shall be submitted to some form of alternative dispute resolution;
- (3) (A) The strategy shall ensure that the cost of any service which a county provides primarily for the benefit of the unincorporated area of the county shall be borne by the unincorporated area residents, individuals, and property owners who receive the service. Further, when the county and one or more municipalities jointly fund a county-wide service, the county share of such funding shall be borne by the unincorporated residents, individuals, and property owners that receive the service.
 - (B) Such funding shall be derived from special service districts created by the county in which property taxes, insurance premium taxes, assessments, or user fees are levied or imposed or through such other mechanism agreed upon by the affected parties which complies with the intent of subparagraph (A) of this paragraph; and
- (4) (A) Local governments within the same county shall, if necessary, amend their land use plans so that such plans are compatible and nonconflicting, or, as an alternative, they shall adopt a single land use plan for the unincorporated and incorporated areas of the county.
 - (B) The provision of extraterritorial water and sewer services by any jurisdiction shall be consistent with all applicable land use plans and ordinances.
 - (C) A process shall be established by July 1, 1998, to resolve land use classification disputes when a county objects to the proposed land use of an area to be annexed into a municipality within the county.

36-70-25.

- (a) Approval of the local government service delivery strategy shall be accomplished as provided for in this Code section.
- (b) The county and each municipality within the county shall participate in the development of the strategy. Approval of the strategy shall be accomplished by adoption of a resolution:

- (1) By the county governing authority;
- (2) By the governing authority of municipalities located within the county which have a population of 9,000 or greater within the county;
- (3) By the municipality which serves as the county site if not included in paragraph (2) of this subsection; and
- (4) By no less than 50 percent of the remaining municipalities within the county which contain at least 500 persons within the county if not included in paragraph (2) or (3) of this subsection.
- (c) For the purpose of determining population, the population in the most recent United States decennial census shall be utilized.
- (d) If a county and the necessary number of cities in the county cannot reach an agreement on the strategy, a means for facilitating an agreement through some form of alternative dispute resolution shall be employed. Where the alternative dispute resolution action is unsuccessful, the neutral party or parties shall prepare a report which shall be provided to each governing authority and made a public record. The cost of alternative dispute resolution authorized by this subsection shall be shared by the parties to the dispute pro rata based on each party's population according to the most recent United States decennial census. The county's share shall be based upon the unincorporated population of the county.
- (e) The adoption of a service delivery strategy specified in Code Section

36-70-21 may be extended to a date certain no later than 120 days following the date otherwise specified in Code Section 36-70-21 upon written agreement of the local governments enumerated in subsection (b) of this Code section. In the event such an agreement is executed, the sanctions specified in Code Section 36-70-27 shall not apply until on and after such extended date.

36-70-26.

Each county shall file the agreement for the implementation of strategy required by Code Section 36-70-21 with the department. The department shall, within 30 days of receipt, verify that the strategy includes the components enumerated in Code Section 36-70-23 and the minimum criteria enumerated in Code Section 36-70-24. The department, however, shall neither approve nor disapprove the specific elements or outcomes of the strategy.

36-70-27.

On and after July 1, 1999, no state administered financial assistance or grant, loan, or permit shall be issued to any local government or authority which is not included in a department verified strategy or for any project which is inconsistent with such strategy.

36-70-28.

Each county and municipality shall review, and revise if necessary, the approved strategy:

- (1) In conjunction with updates of the comprehensive plan as required by Article I of this chapter;
- (2) Whenever necessary to change service delivery or revenue distribution arrangements; or
- (3) In the event of the creation, abolition, or consolidation of local governments.

SECTION 2.

Said title is further amended by striking paragraph (2) of Code Section 36-66-3, relating to definitions regarding zoning procedures, and inserting in its place a new paragraph (2) to read as follows:

"(2) "Territorial boundaries' means, in the case of counties, the unincorporated areas thereof and any area defined in paragraph (5. 1) of Code Section 3 6-70-2, and, in the case of municipalities, the area lying within the corporate limits thereof except any area defined in paragraph (5.1) of Code Section 36-70-2."

SECTION 3.

This Act shall become effective upon its approval by the Governor or upon its becoming law without such approval.

SECTION 4.

All laws and parts of laws in conflict with this Act are repealed.

Twiggs County Service Delivery Strategy

Existing Services

Name or Type of Service	Twiggs County	Allentown (Twiggs County Portion)	Danville	Jeffersonville
Animal Control		X		
Business Licenses	X	X	X	X
Cemetery			X	
Courts	X	X	X	X
E-911	X			
Emergency Management	X			
Fire Protection	X	X	X	X
Landfill	X			
Law Enforcement	X	X	X	X
Library	X	X	X	X
Recreation	X			X
Natural Gas	X			
Roads and Bridges	X	X	X	X
Sewerage Collection	X	X	X	X
Sewerage Treatment	X	X	X	X
Solid Waste Collection / Recycling	X	X	X	X
Street Lighting		X	X	X
Water Service	X	X	X	X

Appendix C Future Services

Twiggs County Service Delivery Strategy

Future Services

Name or Type of Service	Twiggs County	Allentown (Twiggs County Portion)	Danville	Jeffersonville
Animal Control		X		
Business Licenses	X	X	X	X
Cemetery			X	
Courts	X	X	X	X
E-911	X			
Emergency Management	X			
Fire Protection	X	X	X	X
Landfill	X			
Law Enforcement	X	X	X	X
Library	X	X	X	X
Recreation	X			X
Natural Gas	X			
Roads and Bridges	X	X	X	X
Sewerage Collection	X	X	X	X
Sewerage Treatment	X	X	X	X
Solid Waste Collection / Recycling	X	X	X	X
Street Lighting		X	X	X
Water Service	X	X	X	x

Appendix D Resolutions

RESOLUTION TWIGGS COUNTY

WHEREAS, the Georgia State Legislature adopted during its 1997 Legislative Session the Service Delivery Strategy Act; and

WHEREAS, this act requires each and every county within the State of Georgia to adopt a Service Delivery Strategy which identifies the methods, funding sources, service providers, and geographic service area of each public service activity provided within the county and its municipalities; and

WHEREAS, the Service Delivery Strategy must be officially adopted by Twiggs County and the Cities of Jeffersonville, and Danville and then verified by the Georgia Department of Community Affairs by June 30, 2008; and

WHEREAS, city and county officials have worked diligently to revise the county's Service Delivery Strategy and authorize the Chairman of the Twiggs County Board of Commissioners to sign the requisite documents acknowledging approval of the Service Delivery Strategy; and

NOW THEREFORE, BE IT RESOLVED by the Twiggs County Board of Commissioners that the attached *Twiggs County - City of Jeffersonville, City of Danville Service Delivery Strategy* is hereby adopted as the official Service Delivery Strategy, to be updated from time-to-time as required in Title 36 of the Official Code of Georgia Annotated 36-70-1 et al; and

BE IT FURTHER RESOLVED that the Chairman of the Twiggs County Board of Commissioners is hereby authorized to place the Service Delivery Strategy on the appropriate forms prescribed by the Georgia Department of Community Affairs, to execute those forms in the proper places, and to submit the Service Delivery Strategy to the Department of Community Affairs for verification in compliance with O.C.G.A. 36-70-26.

Adopted this 5th day of February, 2008.

Pay f. Bernet

Ray Bennett, Chairman

Glenn Barton, County Administrator/Clerk

RESOLUTION CITY OF DANVILLE

WHEREAS, the Georgia State Legislature adopted during its 1997 Legislative Session the Service Delivery Strategy Act; and

WHEREAS, this act requires each and every county within the State of Georgia to adopt a Service Delivery Strategy which identifies the methods, funding sources, service providers, and geographic service area of each public service activity provided within the county and its municipalities; and

WHEREAS, the Service Delivery Strategy must be officially adopted by Twiggs County and the Cities of Jeffersonville and Danville and then verified by the Georgia Department of Community Affairs by June 30, 2008; and

WHEREAS, city and county officials have worked diligently to revise the Service Delivery Strategy and authorize the Mayor of Danville to sign the requisite documents acknowledging approval of the Service Delivery Strategy; and

NOW THEREFORE, BE IT RESOLVED by the Mayor and the Danville City Council that the attached *Twiggs County - City of Jeffersonville, City of Danville Service Delivery Strategy* is hereby adopted as the official Service Delivery Strategy, to be updated from time-to-time as required in Title 36 of the Official Code of Georgia Annotated 36-70-1 et al; and

BE IT FURTHER RESOLVED that the Mayor and the Danville City Council is hereby authorized to place the Service Delivery Strategy on the appropriate forms prescribed by the Georgia Department of Community Affairs, to execute those forms in the proper places, and to submit the Service Delivery Strategy to the Department of Community Affairs for verification in compliance with O.C.G.A. 36-70-26.

Adopted this ______ day of _______, 2008.

David Rickerson, Mayor

Beulah Smith, City Clerk

RESOLUTION CITY OF JEFFERSONVILLE

WHEREAS, the Georgia State Legislature adopted during its 1997 Legislative Session the Service Delivery Strategy Act; and

WHEREAS, this act requires each and every county within the State of Georgia to adopt a Service Delivery Strategy which identifies the methods, funding sources, service providers, and geographic service area of each public service activity provided within the county and its municipalities; and

WHEREAS, the Service Delivery Strategy must be officially adopted by Twiggs County and the Cities of Jeffersonville and Danville and then verified by the Georgia Department of Community Affairs by June 30, 2008; and

WHEREAS, city and county officials have worked diligently to revise the Service Delivery Strategy and authorize the Mayor of Jeffersonville to sign the requisite documents acknowledging approval of the Service Delivery Strategy; and

NOW THEREFORE, BE IT RESOLVED by the Mayor and the Jeffersonville City Council that the attached *Twiggs County - City of Jeffersonville, City of Danville Service Delivery Strategy* is hereby adopted as the official Service Delivery Strategy, to be updated from time-to-time as required in Title 36 of the Official Code of Georgia Annotated 36-70-1 et al; and

BE IT FURTHER RESOLVED that the Mayor and the Jeffersonville City Council is hereby authorized to place the Service Delivery Strategy on the appropriate forms prescribed by the Georgia Department of Community Affairs, to execute those forms in the proper places, and to submit the Service Delivery Strategy to the Department of Community Affairs for verification in compliance with O.C.G.A. 36-70-26.

ruopieu illis	_day or _ restact	, 2008.
Λ		
Sonja Mallory, Mayor	Mulowy	× × × ×

Adopted this to day of MARCH 2000

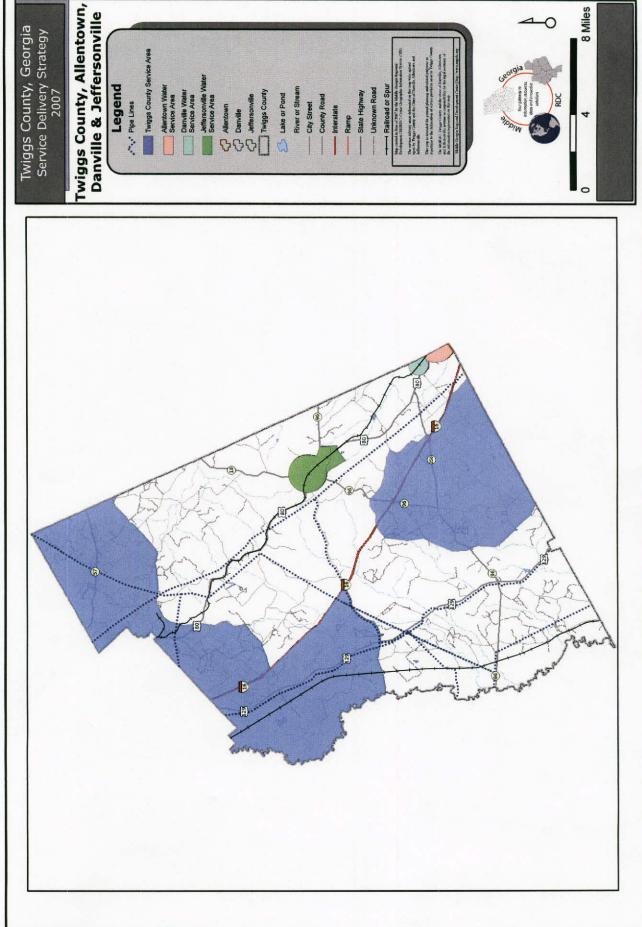
James Shelton, City Clerk

Post-it® Fax Note 7671	Date 3-1 (- 98 pages)
TO Robert Ryellel	From Janel
Co./Dept.	Co.
Phone #	Phone #
Fax # 751 6517	Fax #

Appendix E Intergovernmental Agreements

Note: All existing Intergovernmental Agreements can be viewed/obtained at the respective jurisdiction's City Hall or County Commissioners Office.

Appendix F Maps



med SpS

