



SERVICE DELIVERY STRATEGY

FORM 1

COUNTY: **PIERCE**

I. GENERAL INSTRUCTIONS:

1. **FORM 1 is required for ALL SDS submittals.** Only one set of these forms should be submitted per county. The completed forms shall clearly present the collective agreement reached by all cities and counties that were party to the service delivery strategy.
2. List each local government and/or authority that provides services included in the service delivery strategy in Section II below.
3. List all services provided or primarily funded by each general purpose local government and/or authority within the county that are continuing *without change* in Section III, below. (It is acceptable to break a service into separate components if this will facilitate description of the service delivery strategy.)

<p>OPTION A <i>Revising or Adding to the SDS</i></p>	<p>OPTION B <i>Extending the Existing SDS</i></p>
<ol style="list-style-type: none"> 4. List all services provided or primarily funded by each general purpose local government and authority within the county which are revised or added to the SDS in Section IV, below. (It is acceptable to break a service into separate components if this will facilitate description of the service delivery strategy.) 5. For each service or service component listed in Section IV, complete a separate, updated <i>Summary of Service Delivery Arrangements</i> form (FORM 2). 6. Complete one copy of the <i>Certifications</i> form (FORM 4) and have it signed by the authorized representatives of participating local governments. [Please note that DCA cannot validate the strategy unless it is signed by the local governments required by law (see Instructions, FORM 4).] 	<ol style="list-style-type: none"> 4. In Section IV type, "NONE." 5. Complete one copy of the <i>Certifications for Extension of Existing SDS</i> form (FORM 5) and have it signed by the authorized representatives of the participating local governments. [Please note that DCA cannot validate the strategy unless it is signed by the local governments required by law (see Instructions, FORM 5).] 6. Proceed to step 7, below. <div data-bbox="841 1180 1539 1415" style="background-color: #003366; color: white; padding: 10px; text-align: center;"> <p>For answers to most frequently asked questions on Georgia's Service Delivery Act, links and helpful publications, visit DCA's website at http://www.dca.ga.gov/development/PlanningQualityGrowth/programs/servicedelivery.asp, or call the Office of Planning and Quality Growth at (404) 679-5279.</p> </div>

7. If any of the conditions described in the existing *Summary of Land Use Agreements* form (FORM 3) have changed or if it has been ten (10) or more years since the most recent FORM 3 was filed, update and include FORM 3 with the submittal.
8. Provide the completed forms and any attachments to your regional commission. The regional commission will upload digital copies of the SDS documents to the Department's password-protected web-server.

NOTE: ANY FUTURE CHANGES TO THE SERVICE DELIVERY ARRANGEMENTS DESCRIBED ON THESE FORMS WILL REQUIRE AN UPDATE OF THE SERVICE DELIVERY STRATEGY AND SUBMITTAL OF REVISED FORMS AND ATTACHMENTS TO THE GEORGIA DEPARTMENT OF COMMUNITY AFFAIRS UNDER THE "OPTION A" PROCESS DESCRIBED, ABOVE.

II. LOCAL GOVERNMENTS INCLUDED IN THE SERVICE DELIVERY STRATEGY:

In this section, list all local governments (including cities located partially within the county) and authorities that provide services included in the service delivery strategy.

Pierce County
City of Blackshear
City of Offerman
City of Patterson
City of Waycross
Pierce County Industrial Development & Building Authority
Blackshear Housing Authority
Pierce County Board of Education
Action Pact, Inc.
Pierce County Office of the Sheriff

III. SERVICES INCLUDED IN THE EXISTING SERVICE DELIVERY STRATEGY THAT ARE BEING EXTENDED WITHOUT CHANGE:

In this section, list each service or service component already included in the existing SDS which will continue as previously agreed with no need for modification.

Animal Control
Courts
Elections
Emergency Management Service
Fire Protection
Health and Human Services
Housing Authority
Land Use
Law Enforcement
Libraries
Property Tax Assessment and Collection
Public Transit
Solid Wastes
Waste Water

IV. SERVICES THAT ARE BEING REVISED OR ADDED IN THIS SUBMITTAL:

In this section, list each new service or new service component which is being added and each service or service component which is being revised in this submittal. For each item listed here, a separate Summary of Service Delivery Arrangements form (FORM 2) must be completed.

Aging Services
Economic Development
Housing Revitalization (New Service)
Jails
Parks and Recreation
Roads and Bridges
Water Supply



SERVICE DELIVERY STRATEGY

FORM 2: Summary of Service Delivery Arrangements

Instructions:

Make copies of this form and complete one for each service listed on FORM 1, Section IV. Use EXACTLY the same service names listed on FORM 1. Answer each question below, attaching additional pages as necessary. If the contact person for this service (listed at the bottom of the page) changes, this should be reported to the Department of Community Affairs.

COUNTY:PIERCE

Service: *Aging Services*

1. Check one box that best describes the agreed upon delivery arrangement for this service:

- a.) Service will be provided countywide (i.e., including all cities and unincorporated areas) by a single service provider. (If this box is checked, identify the government, authority or organization providing the service.): **Action Pact, Inc.**
- b.) Service will be provided only in the unincorporated portion of the county by a single service provider. (If this box is checked, identify the government, authority or organization providing the service.):
- c.) One or more cities will provide this service only within their incorporated boundaries, and the service will not be provided in unincorporated areas. (If this box is checked, identify the government(s), authority or organization providing the service):
- d.) One or more cities will provide this service only within their incorporated boundaries, and the county will provide the service in unincorporated areas. (If this box is checked, identify the government(s), authority or organization providing the service.):
- e.) Other (If this box is checked, attach a legible map delineating the service area of each service provider, and identify the government, authority, or other organization that will provide service within each service area.):

2. In developing this strategy, were overlapping service areas, unnecessary competition and/or duplication of this service identified?

- Yes** (if "Yes," you must attach additional documentation as described, below)
- No**

If these conditions will continue under this strategy, attach an explanation for continuing the arrangement (i.e., overlapping but higher levels of service (See O.C.G.A. 36-70-24(1)), overriding benefits of the duplication, or reasons that overlapping service areas or competition cannot be eliminated).

If these conditions will be eliminated under the strategy, attach an implementation schedule listing each step or action that will be taken to eliminate them, the responsible party and the agreed upon deadline for completing it.

SDS FORM 2, continued

3. List each government or authority that will help to pay for this service and indicate how the service will be funded (e.g., enterprise funds, user fees, general funds, special service district revenues, hotel/motel taxes, franchise taxes, impact fees, bonded indebtedness, etc.).

<i>Local Government or Authority</i>	<i>Funding Method</i>
Pierce County	General Fund, Grant Funding

4. How will the strategy change the previous arrangements for providing and/or funding this service within the county?

Concerted Services, Inc. has changed their name to Action Pact, Inc.

5. List any formal service delivery agreements or intergovernmental contracts that will be used to implement the strategy for this service:

<i>Agreement Name</i>	<i>Contracting Parties</i>	<i>Effective and Ending Dates</i>
Service Delivery Agreement	Pierce County & Action Pact, Inc.	7/1/20 - 6/30/21

6. What other mechanisms (if any) will be used to implement the strategy for this service (e.g., ordinances, resolutions, local acts of the General Assembly, rate or fee changes, etc.), and when will they take effect?

Annual Memorandum of Understanding as referenced in section (5) above.

7. Person completing form: **Jason Rubenbauer**
 Phone number: **(912)449-2022** Date completed: 4/16/20

8. Is this the person who should be contacted by state agencies when evaluating whether proposed local government projects are consistent with the service delivery strategy? Yes No

If not, provide designated contact person(s) and phone number(s) below:

MEMORANDUM OF UNDERSTANDING BETWEEN

Pierce County Board of Commissioners
PO Box 679
Blackshear, GA 31516

And

Action Pact, Inc.
PO Box 1965
Waycross, GA 31502

Action pact and the Pierce County Board of Commissioners are entering into a Memorandum of Understanding regarding the Pierce County Senior Center with the following provisions:

1. The administrative and operational management of the Pierce County Senior Citizens Center will be the responsibility of Action Pact on the effective date of this MOU. The duties and responsibilities for the management of the center will be assigned to the Pierce County Coordinator. The Pierce County Senior Center will be open Monday through Friday, 8:00 am – 5:00 pm.
2. Action Pact shall be responsible for the following:
 - a. Wages and benefits for staff
 - b. General facility and equipment maintenance
 - c. Insurance covering facility contents, workers compensation and general liability covering Action Pact staff and clients
 - d. Telephone and internet service
 - e. Training for staff
 - f. Fuel and regular maintenance for delivery vehicle
 - g. Travel reimbursement for staff
 - h. Computer equipment
 - i. Office supplies
 - j. Indirect expense for administrative support and oversight
 - k. Vehicle for meal delivery and insurance for vehicle
3. Pierce County Board of Commissioners shall be responsible for the following:
 - a. Facility and all major repairs and maintenance
 - b. Utilities (excluding phone and internet)
 - c. Insurance covering facility (except contents)
4. Pierce County Board of Commissioners shall remit to Action Pact the amount of \$ 4013.64 each month for the operation and management of the Senior Center. This amount equals the prorated portion of the annual cost of \$ 48,163.68.

5. The effective dates for the MOU are July 1, 2020 through June 30, 2021.

6. Either party may terminate this agreement in whole or in part, when it is in the best interest of the requesting party, by providing a minimum of 30 days written notice. Pierce County will be liable only for payment in accordance with the payment provisions of this agreement for services rendered before the effective date of termination.



Bryan Singleton, Executive Director
Action Pact, Inc.

3/17/2020

Date



Neal Bennett, Chairman
Pierce County Board of Commissioners

4-14-2020

Date



SERVICE DELIVERY STRATEGY

FORM 2: Summary of Service Delivery Arrangements

Instructions:

Make copies of this form and complete one for each service listed on FORM 1, Section IV. Use EXACTLY the same service names listed on FORM 1. Answer each question below, attaching additional pages as necessary. If the contact person for this service (listed at the bottom of the page) changes, this should be reported to the Department of Community Affairs.

COUNTY:PIERCE

Service: *Economic Development*

1. Check one box that best describes the agreed upon delivery arrangement for this service:

- a.) Service will be provided countywide (i.e., including all cities and unincorporated areas) by a single service provider. (If this box is checked, identify the government, authority or organization providing the service.):

- b.) Service will be provided only in the unincorporated portion of the county by a single service provider. (If this box is checked, identify the government, authority or organization providing the service.):

- c.) One or more cities will provide this service only within their incorporated boundaries, and the service will not be provided in unincorporated areas. (If this box is checked, identify the government(s), authority or organization providing the service):

- d.) One or more cities will provide this service only within their incorporated boundaries, and the county will provide the service in unincorporated areas. (If this box is checked, identify the government(s), authority or organization providing the service.): **Pierce County, City of Blackshear, City of Offerman, City of Patterson, City of Waycross, Pierce County Industrial Development and Building Authority**

- e.) Other (If this box is checked, attach a legible map delineating the service area of each service provider, and identify the government, authority, or other organization that will provide service within each service area.):

2. In developing this strategy, were overlapping service areas, unnecessary competition and/or duplication of this service identified?

- Yes** (if "Yes," you must attach additional documentation as described, below)

- No**

If these conditions will continue under this strategy, attach an explanation for continuing the arrangement (i.e., overlapping but higher levels of service (See O.C.G.A. 36-70-24(1)), overriding benefits of the duplication, or reasons that overlapping service areas or competition cannot be eliminated).

If these conditions will be eliminated under the strategy, attach an implementation schedule listing each step or action that will be taken to eliminate them, the responsible party and the agreed upon deadline for completing it.

SDS FORM 2, continued

3. List each government or authority that will help to pay for this service and indicate how the service will be funded (e.g., enterprise funds, user fees, general funds, special service district revenues, hotel/motel taxes, franchise taxes, impact fees, bonded indebtedness, etc.).

Local Government or Authority	Funding Method
Pierce County	General Fund, Grant Funding, User Fees
City of Blackshear	General Fund, Grant Funding
Pierce County Industrial	General Fund, Grant Funding, User Fees

4. How will the strategy change the previous arrangements for providing and/or funding this service within the county?

This strategy adds the possibility for grant funding to help pay for this service.

5. List any formal service delivery agreements or intergovernmental contracts that will be used to implement the strategy for this service:

Agreement Name	Contracting Parties	Effective and Ending Dates
Service Delivery Agreement	Pierce County/All Cities/PCIDBA	07/01/2018--10/31/2022

6. What other mechanisms (if any) will be used to implement the strategy for this service (e.g., ordinances, resolutions, local acts of the General Assembly, rate or fee changes, etc.), and when will they take effect?

See No. 5

7. Person completing form: **Jason Rubenbauer**
 Phone number: **(912)449-2022** Date completed: 4/16/20

8. Is this the person who should be contacted by state agencies when evaluating whether proposed local government projects are consistent with the service delivery strategy? Yes No

If not, provide designated contact person(s) and phone number(s) below:

SERVICE DELIVERY AGREEMENT

Service: Economic Development

Parties: Pierce County and the cities of Blackshear, Offerman, Patterson, and Waycross

Agreement:

The Pierce County Industrial Development and Building Authority currently owns industrial parks in Blackshear. The authority encourages county wide industrial development through existing financial programs.

We the undersigned agree that the foregoing Service Delivery Agreement promotes the most efficient, effective, and responsive manner for the delivery of the services described above and we see no apparent duplication of services nor issues for consolidation, this 4th day of May, 2018.

PIERCE COUNTY

By:



Title: Chairman of the Board
of Commissioners

CITY OF BLACKSHEAR

By:



Title: Mayor

CITY OF OFFERMAN

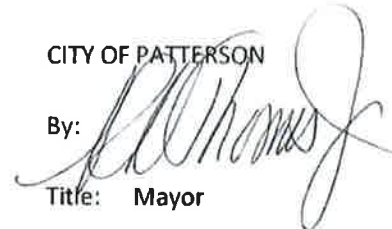
By:



Title: Mayor

CITY OF PATTERSON

By:



Title: Mayor



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COUNTY:PIERCE

Service:Housing Revitalization

1. Check one box that best describes the agreed upon delivery arrangement for this service:

- a.) Service will be provided countywide (i.e., including all cities and unincorporated areas) by a single service provider. (If this box is checked, identify the government, authority or organization providing the service.):
- b.) Service will be provided only in the unincorporated portion of the county by a single service provider. (If this box is checked, identify the government, authority or organization providing the service.):
- c.) One or more cities will provide this service only within their incorporated boundaries, and the service will not be provided in unincorporated areas. (If this box is checked, identify the government(s), authority or organization providing the service):
- d.) One or more cities will provide this service only within their incorporated boundaries, and the county will provide the service in unincorporated areas. (If this box is checked, identify the government(s), authority or organization providing the service.): **Pierce County and Blackshear Housing Authority**
- e.) Other (If this box is checked, attach a legible map delineating the service area of each service provider, and identify the government, authority, or other organization that will provide service within each service area.):

2. In developing this strategy, were overlapping service areas, unnecessary competition and/or duplication of this service identified?

Yes (if "Yes," you must attach additional documentation as described, below)

No

If these conditions will continue under this strategy, attach an explanation for continuing the arrangement (i.e., overlapping but higher levels of service (See O.C.G.A. 36-70-24(1)), overriding benefits of the duplication, or reasons that overlapping service areas or competition cannot be eliminated).

If these conditions will be eliminated under the strategy, attach an implementation schedule listing each step or action that will be taken to eliminate them, the responsible party and the agreed upon deadline for completing it.

SDS FORM 2, continued

3. List each government or authority that will help to pay for this service and indicate how the service will be funded (e.g., enterprise funds, user fees, general funds, special service district revenues, hotel/motel taxes, franchise taxes, impact fees, bonded indebtedness, etc.).

Local Government or Authority	Funding Method
Pierce County	Grant Funds
City of Blackshear	Grant Funds
City of Offerman	Grant Funds
City of Patterson	Grant Funds
Blackshear Housing Authority	Operational Funding, Grant Funds

4. How will the strategy change the previous arrangements for providing and/or funding this service within the county?

This is a new service; the inclusion of the Housing Revitalization service will enable the application for a Community Development Block Grant (CDBG).

5. List any formal service delivery agreements or intergovernmental contracts that will be used to implement the strategy for this service:

Agreement Name	Contracting Parties	Effective and Ending Dates
N/A		

6. What other mechanisms (if any) will be used to implement the strategy for this service (e.g., ordinances, resolutions, local acts of the General Assembly, rate or fee changes, etc.), and when will they take effect?

N/A

7. Person completing form: **Jason Rubenbauer**
 Phone number: **(912)449-2022** Date completed: 4/16/20

8. Is this the person who should be contacted by state agencies when evaluating whether proposed local government projects are consistent with the service delivery strategy? Yes No

If not, provide designated contact person(s) and phone number(s) below:



SERVICE DELIVERY STRATEGY

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COUNTY:PIERCE

Service:Jails

1. Check one box that best describes the agreed upon delivery arrangement for this service:

- a.) Service will be provided countywide (i.e., including all cities and unincorporated areas) by a single service provider. (If this box is checked, identify the government, authority or organization providing the service.): **Pierce County Office of the Sheriff**
- b.) Service will be provided only in the unincorporated portion of the county by a single service provider. (If this box is checked, identify the government, authority or organization providing the service.):
- c.) One or more cities will provide this service only within their incorporated boundaries, and the service will not be provided in unincorporated areas. (If this box is checked, identify the government(s), authority or organization providing the service):
- d.) One or more cities will provide this service only within their incorporated boundaries, and the county will provide the service in unincorporated areas. (If this box is checked, identify the government(s), authority or organization providing the service.):
- e.) Other (If this box is checked, attach a legible map delineating the service area of each service provider, and identify the government, authority, or other organization that will provide service within each service area.):

2. In developing this strategy, were overlapping service areas, unnecessary competition and/or duplication of this service identified?

- Yes** (if "Yes," you must attach additional documentation as described, below)
- No**

If these conditions will continue under this strategy, attach an explanation for continuing the arrangement (i.e., overlapping but higher levels of service (See O.C.G.A. 36-70-24(1)), overriding benefits of the duplication, or reasons that overlapping service areas or competition cannot be eliminated).

If these conditions will be eliminated under the strategy, attach an implementation schedule listing each step or action that will be taken to eliminate them, the responsible party and the agreed upon deadline for completing it.

SDS FORM 2, continued

3. List each government or authority that will help to pay for this service and indicate how the service will be funded (e.g., enterprise funds, user fees, general funds, special service district revenues, hotel/motel taxes, franchise taxes, impact fees, bonded indebtedness, etc.).

<i>Local Government or Authority</i>	<i>Funding Method</i>
Pierce County	General Fund, Grant Funding, Fines, Forfeitures, SPLOST
City of Blackshear	General Fund, Grant Funding, Fines, Forfeitures, SPLOST
City of Patterson	General Fund, Grant Funding, Fines, Forfeitures, SPLOST

4. How will the strategy change the previous arrangements for providing and/or funding this service within the county?

This strategy includes grant funding and SPLOST as potential funding mechanisms to pay for this service.

5. List any formal service delivery agreements or intergovernmental contracts that will be used to implement the strategy for this service:

<i>Agreement Name</i>	<i>Contracting Parties</i>	<i>Effective and Ending Dates</i>
Service Delivery Agreement	Pierce County/All Cities	07/01/2018--10/31/2022

6. What other mechanisms (if any) will be used to implement the strategy for this service (e.g., ordinances, resolutions, local acts of the General Assembly, rate or fee changes, etc.), and when will they take effect?

Service Delivery Agreement - -Effective April 30, 2018 through October 31, 2022.

7. Person completing form: **Jason Rubenbauer**
 Phone number: **(912)449-2022** Date completed: 4/16/20

8. Is this the person who should be contacted by state agencies when evaluating whether proposed local government projects are consistent with the service delivery strategy? Yes No

If not, provide designated contact person(s) and phone number(s) below:

SERVICE DELIVERY AGREEMENT

Service: Jails

Parties: Pierce County and the cities of Blackshear, Offerman, Patterson, and Waycross

Agreement:

The Pierce County Office of the Sheriff provides jail services for the incorporated and unincorporated areas of Pierce County. The City of Blackshear and the City of Patterson pay Pierce County \$35.00 per day per inmate for use of the jail.

The city of Waycross provides its own jail.

We the undersigned agree that the foregoing Service Delivery Agreement promotes the most efficient, effective, and responsive manner for the delivery of the services described above and we see no apparent duplication of services nor issues for consolidation, this 4th day of May, 2018.

PIERCE COUNTY

By:


Title: Chairman of the Board
of Commissioners

CITY OF BLACKSHEAR

By:


Title: Mayor

CITY OF OFFERMAN

By:


Title: Mayor

CITY OF PATTERSON

By:


Title: Mayor



SERVICE DELIVERY STRATEGY

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Make copies of this form and complete one for each service listed on FORM 1, Section IV. Use EXACTLY the same service names listed on FORM 1. Answer each question below, attaching additional pages as necessary. If the contact person for this service (listed at the bottom of the page) changes, this should be reported to the Department of Community Affairs.

COUNTY:PIERCE

Service:Parks and Recreation

1. Check one box that best describes the agreed upon delivery arrangement for this service:

- a.) Service will be provided countywide (i.e., including all cities and unincorporated areas) by a single service provider. (If this box is checked, identify the government, authority or organization providing the service.):

- b.) Service will be provided only in the unincorporated portion of the county by a single service provider. (If this box is checked, identify the government, authority or organization providing the service.):

- c.) One or more cities will provide this service only within their incorporated boundaries, and the service will not be provided in unincorporated areas. (If this box is checked, identify the government(s), authority or organization providing the service):

- d.) One or more cities will provide this service only within their incorporated boundaries, and the county will provide the service in unincorporated areas. (If this box is checked, identify the government(s), authority or organization providing the service.): **Pierce County, City of Blackshear, City of Offerman, City of Patterson**

- e.) Other (If this box is checked, attach a legible map delineating the service area of each service provider, and identify the government, authority, or other organization that will provide service within each service area.):

2. In developing this strategy, were overlapping service areas, unnecessary competition and/or duplication of this service identified?

Yes (if "Yes," you must attach additional documentation as described, below)

No

If these conditions will continue under this strategy, attach an explanation for continuing the arrangement (i.e., overlapping but higher levels of service (See O.C.G.A. 36-70-24(1)), overriding benefits of the duplication, or reasons that overlapping service areas or competition cannot be eliminated).

If these conditions will be eliminated under the strategy, attach an implementation schedule listing each step or action that will be taken to eliminate them, the responsible party and the agreed upon deadline for completing it.

SDS FORM 2, continued

3. List each government or authority that will help to pay for this service and indicate how the service will be funded (e.g., enterprise funds, user fees, general funds, special service district revenues, hotel/motel taxes, franchise taxes, impact fees, bonded indebtedness, etc.).

Local Government or Authority	Funding Method
Pierce County	General Fund, Grant Funding, User Fees
City of Blackshear	General Fund, Grant Funding, User Fees
City of Patterson	General Fund, Grant Funding, User Fees
City of Offerman	General Fund, Grant Funding, User Fees

4. How will the strategy change the previous arrangements for providing and/or funding this service within the county?

This strategy includes grant funding as a potential funding mechanism to pay for this service.

5. List any formal service delivery agreements or intergovernmental contracts that will be used to implement the strategy for this service:

Agreement Name	Contracting Parties	Effective and Ending Dates
Service Delivery Agreement	Pierce County/All Cities	07/01/2018--10/31/2022

6. What other mechanisms (if any) will be used to implement the strategy for this service (e.g., ordinances, resolutions, local acts of the General Assembly, rate or fee changes, etc.), and when will they take effect?

See No. 5

7. Person completing form: **Jason Rubenbauer**
 Phone number: **(912)449-2022** Date completed: 4/16/20

8. Is this the person who should be contacted by state agencies when evaluating whether proposed local government projects are consistent with the service delivery strategy? Yes No

If not, provide designated contact person(s) and phone number(s) below:

SERVICE DELIVERY AGREEMENT

Service: Parks and Recreation

Parties: Pierce County and the cities of Blackshear, Offerman, Patterson, and Waycross

Agreement:

Pierce County offers a wide range of recreational services that are available to all Pierce County residents. This service is offered by the Pierce County Recreation Department and is funded by Pierce County which offers activities in both Blackshear and Patterson.

We the undersigned agree that the foregoing Service Delivery Agreement promotes the most efficient, effective, and responsive manner for the delivery of the services described above and we see no apparent duplication of services nor issues for consolidation, this 4th day of May, 2018.

PIERCE COUNTY

By:



Title: Chairman of the Board
of Commissioners

CITY OF BLACKSHEAR

By:



Title: Mayor

CITY OF OFFERMAN

By:



Title: Mayor

CITY OF PATTERSON

By:



Title: Mayor



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Instructions:

Make copies of this form and complete one for each service listed on FORM 1, Section IV. Use EXACTLY the same service names listed on FORM 1. Answer each question below, attaching additional pages as necessary. If the contact person for this service (listed at the bottom of the page) changes, this should be reported to the Department of Community Affairs.

COUNTY:PIERCE

Service:Roads and Bridges

1. Check one box that best describes the agreed upon delivery arrangement for this service:

- a.) Service will be provided countywide (i.e., including all cities and unincorporated areas) by a single service provider. (If this box is checked, identify the government, authority or organization providing the service.):

- b.) Service will be provided only in the unincorporated portion of the county by a single service provider. (If this box is checked, identify the government, authority or organization providing the service.):

- c.) One or more cities will provide this service only within their incorporated boundaries, and the service will not be provided in unincorporated areas. (If this box is checked, identify the government(s), authority or organization providing the service:

- d.) One or more cities will provide this service only within their incorporated boundaries, and the county will provide the service in unincorporated areas. (If this box is checked, identify the government(s), authority or organization providing the service.): **Pierce County, City of Blackshear, City of Offerman, City of Patterson, City of Waycross**

- e.) Other (If this box is checked, attach a legible map delineating the service area of each service provider, and identify the government, authority, or other organization that will provide service within each service area.):

2. In developing this strategy, were overlapping service areas, unnecessary competition and/or duplication of this service identified?

Yes (if "Yes," you must attach additional documentation as described, below)

No

If these conditions will continue under this strategy, attach an explanation for continuing the arrangement (i.e., overlapping but higher levels of service (See O.C.G.A. 36-70-24(1)), overriding benefits of the duplication, or reasons that overlapping service areas or competition cannot be eliminated).

If these conditions will be eliminated under the strategy, attach an implementation schedule listing each step or action that will be taken to eliminate them, the responsible party and the agreed upon deadline for completing it.

SDS FORM 2, continued

3. List each government or authority that will help to pay for this service and indicate how the service will be funded (e.g., enterprise funds, user fees, general funds, special service district revenues, hotel/motel taxes, franchise taxes, impact fees, bonded indebtedness, etc.).

<i>Local Government or Authority</i>	<i>Funding Method</i>
Pierce County	DOT, General Funds, SPLOST
City of Blackshear	DOT, General Funds, SPLOST
City of Patterson	DOT, General Funds, SPLOST
City of Offerman	DOT, General Funds, SPLOST
City of Waycross	DOT, General Funds, SPLOST

4. How will the strategy change the previous arrangements for providing and/or funding this service within the county?

This strategy includes grant funding as a potential funding mechanism to pay for this service.

5. List any formal service delivery agreements or intergovernmental contracts that will be used to implement the strategy for this service:

<i>Agreement Name</i>	<i>Contracting Parties</i>	<i>Effective and Ending Dates</i>
Service Delivery Agreement	Pierce County/All Cities	

6. What other mechanisms (if any) will be used to implement the strategy for this service (e.g., ordinances, resolutions, local acts of the General Assembly, rate or fee changes, etc.), and when will they take effect?

7. Person completing form: **Jason Rubenbauer**
 Phone number: **(912)449-2022** Date completed: 4/16/20

8. Is this the person who should be contacted by state agencies when evaluating whether proposed local government projects are consistent with the service delivery strategy? Yes No

If not, provide designated contact person(s) and phone number(s) below:

SERVICE DELIVERY AGREEMENT

Service: Roads and Bridges

Parties: Pierce County and the cities of Blackshear, Offerman, Patterson and Waycross

Agreement:

The county and all cities rely upon support from the State Department of Transportation to build and maintain roads and bridges. The Pierce County Road Department provides maintenance to all county roads and bridges in the unincorporated county, Offerman and Waycross. Blackshear and Patterson provide maintenance for roads and bridges with their respective city limits. Pierce County has provided and will provide funds to build roads and bridges in all of the county.

We the undersigned agree that the foregoing Service Delivery Agreement promotes the most efficient, effective and responsive manner for the delivery of the services described above and we see no apparent duplication of services nor issues for consolidation, this 27 day of September, 1999.


PIERCE COUNTY

By: 
Title: Chairman of Board
of Commissioners

CITY OF BLACKSHEAR

By: 
Title: Mayor

CITY OF OFFERMAN

By: 
Title: Mayor

CITY OF PATTERSON

By: 
Title: Mayor

CITY OF WAYCROSS

By: 
Title: Mayor



SERVICE DELIVERY STRATEGY

FORM 2: Summary of Service Delivery Arrangements

Instructions:

Make copies of this form and complete one for each service listed on FORM 1, Section IV. Use EXACTLY the same service names listed on FORM 1. Answer each question below, attaching additional pages as necessary. If the contact person for this service (listed at the bottom of the page) changes, this should be reported to the Department of Community Affairs.

COUNTY:PIERCE

Service:Water Supply

1. Check one box that best describes the agreed upon delivery arrangement for this service:

- a.) Service will be provided countywide (i.e., including all cities and unincorporated areas) by a single service provider. (If this box is checked, identify the government, authority or organization providing the service.):

- b.) Service will be provided only in the unincorporated portion of the county by a single service provider. (If this box is checked, identify the government, authority or organization providing the service.):

- c.) One or more cities will provide this service only within their incorporated boundaries, and the service will not be provided in unincorporated areas. (If this box is checked, identify the government(s), authority or organization providing the service):

- d.) One or more cities will provide this service only within their incorporated boundaries, and the county will provide the service in unincorporated areas. (If this box is checked, identify the government(s), authority or organization providing the service.):

- e.) Other (If this box is checked, **attach a legible map delineating the service area of each service provider**, and identify the government, authority, or other organization that will provide service within each service area.): **City of Blackshear, City of Patterson, City of Waycross, Pierce County**

2. In developing this strategy, were overlapping service areas, unnecessary competition and/or duplication of this service identified?

Yes (if "Yes," you must attach additional documentation as described, below)

No

If these conditions will continue under this strategy, **attach an explanation for continuing the arrangement** (i.e., overlapping but higher levels of service (See O.C.G.A. 36-70-24(1)), overriding benefits of the duplication, or reasons that overlapping service areas or competition cannot be eliminated).

If these conditions will be eliminated under the strategy, **attach an implementation schedule** listing each step or action that will be taken to eliminate them, the responsible party and the agreed upon deadline for completing it.

SDS FORM 2, continued

3. List each government or authority that will help to pay for this service and indicate how the service will be funded (e.g., enterprise funds, user fees, general funds, special service district revenues, hotel/motel taxes, franchise taxes, impact fees, bonded indebtedness, etc.).

Local Government or Authority	Funding Method
City of Blackshear	General Funds, User Fees, Grants
City of Patterson	General Funds, User Fees, Grants
City of Waycross	General Funds, User Fees, Grants
Pierce County	General Funds, User Fees, Grants

4. How will the strategy change the previous arrangements for providing and/or funding this service within the county?

This strategy includes the provision of this service by the City of Waycross to the unincorporated area of Pierce County.

5. List any formal service delivery agreements or intergovernmental contracts that will be used to implement the strategy for this service:

Agreement Name	Contracting Parties	Effective and Ending Dates

6. What other mechanisms (if any) will be used to implement the strategy for this service (e.g., ordinances, resolutions, local acts of the General Assembly, rate or fee changes, etc.), and when will they take effect?

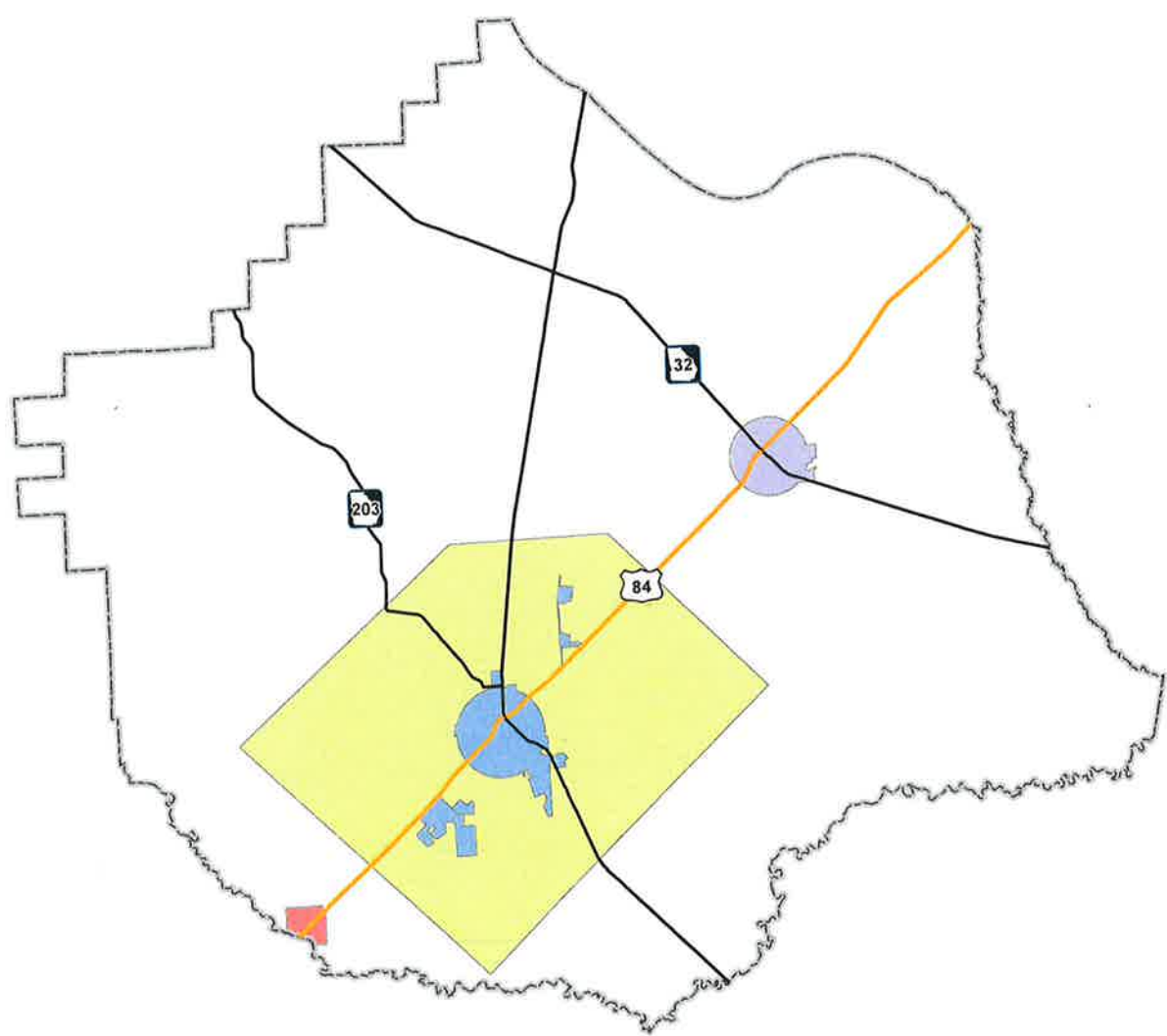
7. Person completing form: **Jason Rubenbauer**

Phone number: **(912)449-2022** Date completed: 4/16/20

8. Is this the person who should be contacted by state agencies when evaluating whether proposed local government projects are consistent with the service delivery strategy? Yes No

If not, provide designated contact person(s) and phone number(s) below:

Pierce County Water Service Delivery Strategy Area



Legend

 County Border

Service Area

-  City of Blackshear
-  City of Patterson
-  City of Waycross
-  Pierce County





SERVICE DELIVERY STRATEGY
FORM 4: Certifications

Instructions:

This form must, at a minimum, be signed by an authorized representative of the following governments: 1) the county; 2) the city serving as the county seat; 3) all cities having a 2010 population of over 9,000 residing within the county; and 4) no less than 50% of all other cities with a 2010 population of between 500 and 9,000 residing within the county. Cities with a 2010 population below 500 and local authorities providing services under the strategy are not required to sign this form, but are encouraged to do so.

COUNTY: PIERCE

We, the undersigned authorized representatives of the jurisdictions listed below, certify that:

1. We have executed agreements for implementation of our service delivery strategy and the attached forms provide an accurate depiction of our agreed upon strategy (O.C.G.A 36-70-21);
2. Our service delivery strategy promotes the delivery of local government services in the most efficient, effective, and responsive manner (O.C.G.A. 36-70-24 (1));
3. Our service delivery strategy provides that water or sewer fees charged to customers located outside the geographic boundaries of a service provider are reasonable and are not arbitrarily higher than the fees charged to customers located within the geographic boundaries of the service provider (O.C.G.A. 36-70-24 (2)); and
4. Our service delivery strategy ensures that the cost of any services the county government provides (including those jointly funded by the county and one or more municipalities) primarily for the benefit of the unincorporated area of the county are borne by the unincorporated area residents, individuals, and property owners who receive such service (O.C.G.A. 36-70-24 (3)).

JURISDICTION	TITLE	NAME	SIGNATURE	DATE
<u>PIERCE COUNTY</u>	Chairman	K. Neal Bennett		6-9-2020
<u>CITY OF BLACKSHEAR</u>	Mayor	Kevin Grissom		6-11-20
<u>CITY OF OFFERMAN</u>	Mayor	Brenda Denison		6-11-2020
<u>CITY OF PATERSON</u>	Mayor	R.D. Thomas, Jr.		6/16/20

RESOLUTION

Pierce County Board of Commissioners Adopt Revised Service Delivery Strategy

WHEREAS, one of the requirements of the Georgia Planning Act of 1989 is that all local governments review and revise, if applicable, sections of their Service Delivery Strategy as part of the mandatory updating of their Comprehensive Plan; and

WHEREAS, the intent of this legislation is to provide a flexible framework within which local governments in each county can develop a service delivery system that is both efficient and responsive to citizens in their county; and

WHEREAS, Pierce County has reviewed, and revised as necessary, each section of the current Service Delivery Strategy and all applicable agreements to ensure the Strategy is currently eliminating inefficiencies from duplication of services and competition between local governments and provides a mechanism to resolve disputes over local government service delivery, funding equity, and land use.

THEREFORE, BE IT RESOLVED, that the Pierce County Board of Commissioners agrees to approve the revisions and continue the unchanged provisions of the Strategy, and authorizes the Chairman of the Pierce County Board of Commissioners to sign the updated "Certifications" page that indicates the agreement of all jurisdictions required to approve the changes of this Strategy.

Adopted this 7th day of July, 2020

BY: _____

Neal Bennett, Chairman

ATTEST _____

Amy Hitt, County Clerk



RESOLUTION 2020-16

A RESOLUTION OF THE BLACKSHEAR CITY COUNCIL OF THE CITY OF BLACKSHEAR, GEORGIA ADOPTING THE REVISED SERVICE DELIVERY STRATEGY; TO PROVIDE FOR AN EFFECTIVE DATE; AND FOR OTHER PURPOSES.

WHEREAS, one of the requirements of the Georgia Planning Act of 1989 is that all local governments review and revise, if applicable, sections of their Service Delivery Strategy as part of the mandatory updating of their Comprehensive Plan; and

WHEREAS, the intent of this legislation is to provide a flexible framework within which local governments in each county can develop a service delivery system that is both efficient and responsive to citizens in their county; and

WHEREAS, the City of Blackshear has reviewed, and revised as necessary, each section of the current Service Delivery Strategy and all applicable agreements to ensure the Strategy is currently eliminating inefficiencies from duplication of services and competition between local governments and provides a mechanism to resolve disputes over local government service delivery, funding equity, and land use.;

NOW THEREFORE, BE IT RESOLVED BY THE BLACKSHEAR CITY COUNCIL OF THE CITY OF BLACKSHEAR, GEORGIA, that the City of Blackshear of City Council agrees to approve the revisions and continue the unchanged provisions of the Strategy, and authorizes the Mayor of the City of Blackshear to sign the updated "Certifications" page that indicates the agreement of all jurisdictions required to approve the changes of this Strategy.

NOW, THEREFORE, BE IT RESOLVED BY THE BLACKSHEAR CITY COUNCIL OF THE CITY OF BLACKSHEAR, GEORGIA, THAT:

SECTION ONE. The Blackshear City Council hereby the revisions and continues the unchanged provisions of the Strategy.

SECTION TWO. The Blackshear City Council authorizes the Mayor of the City of Blackshear to sign the updated "Certifications" page that indicates the agreement of all jurisdictions required to approve the changes of this strategy.

SECTION THREE. This resolution shall become effective upon passage.

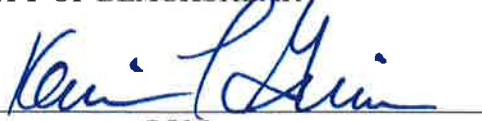
ADOPTED this 9th day of JUNE, 2020.

ATTEST:



JENNY GRANT
City Clerk

CITY OF BLACKSHEAR



KEVIN GRISSOM
Mayor

RESOLUTION
A RESOLUTION OF THE CITY OF OFFERMAN, GEORGIA
ADOPTING THE REVISED SERVICE DELIVERY STRATEGY

WHEREAS, one of the requirements of the Georgia Planning Act of 1989 is that all local governments review and revise, if applicable, sections of their Service Delivery Strategy as part of the mandatory updating of their Comprehensive Plan; and

WHEREAS, the intent of this legislation is to provide a flexible framework within which local governments in each county can develop a service delivery system that is both efficient and responsive to citizens in their county; and

WHEREAS, the City of Offerman has reviewed, and revised as necessary, each section of the current Service Delivery Strategy and all applicable agreements to ensure the Strategy is currently eliminating inefficiencies from duplication of services and competition between local governments and provides a mechanism to resolve disputes over local government service delivery, funding equity, and land use.

NOW THEREFORE, BE IT RESOLVED BY THE OFFERMAN CITY COUNCIL OF THE CITY OF OFFERMAN, GEORGIA, that the City of Offerman of City Council agrees to approve the revisions and continue the unchanged provisions of the Strategy, and authorizes the Mayor of the City of Offerman to sign the updated "Certifications" page that indicates the agreement of all jurisdictions required to approve the changes of this Strategy.

Adopted this 26 day of May, 2020

BY: 
Brenda Denison, Mayor

ATTEST: 
Janet Daniels, City Clerk

RESOLUTION
A RESOLUTION OF THE CITY OF PATTERSON, GEORGIA
ADOPTING THE REVISED SERVICE DELIVERY STRATEGY

WHEREAS, one of the requirements of the Georgia Planning Act of 1989 is that all local governments review and revise, if applicable, sections of their Service Delivery Strategy as part of the mandatory updating of their Comprehensive Plan; and

WHEREAS, the intent of this legislation is to provide a flexible framework within which local governments in each county can develop a service delivery system that is both efficient and responsive to citizens in their county; and

WHEREAS, the City of Patterson has reviewed, and revised as necessary, each section of the current Service Delivery Strategy and all applicable agreements to ensure the Strategy is currently eliminating inefficiencies from duplication of services and competition between local governments and provides a mechanism to resolve disputes over local government service delivery, funding equity, and land use.

NOW THEREFORE, BE IT RESOLVED BY THE PATTERSON CITY COUNCIL OF THE CITY OF PATTERSON, GEORGIA, that the City of Patterson of City Council agrees to approve the revisions and continue the unchanged provisions of the Strategy, and authorizes the Mayor of the City of Patterson to sign the updated "Certifications" page that indicates the agreement of all jurisdictions required to approve the changes of this Strategy.

Adopted this 11 day of June, 2020

BY: _____

R. D. Thomas, Mayor

ATTEST: _____

Ray Cunningham, City Clerk



W D L...

Peresa Leggett

[Signature]

[Signature]