





COUNTY: PIERCE

I. GENERAL INSTRUCTIONS:

OPTION A

- 1. <u>FORM 1 is required for ALL SDS submittals</u>. Only one set of these forms should be submitted per county. The completed forms shall clearly present the collective agreement reached by all cities and counties that were party to the service delivery strategy.
- 2. List each local government and/or authority that provides services included in the service delivery strategy in Section II below.
- 3. List all services provided or primarily funded by each general purpose local government and/or authority within the county that are continuing without change in Section III, below. (It is acceptable to break a service into separate components if this will facilitate description of the service delivery strategy.)

OPTION B

Revising or Adding to the SDS Extending the Existing SDS 4. List all services provided or primarily funded by each 4. In Section IV type, "NONE." general purpose local government and authority within 5. Complete one copy of the Certifications for Extension of the county which are revised or added to the SDS in Existing SDS form (FORM 5) and have it signed by the Section IV, below. (It is acceptable to break a service into separate authorized representatives of the participating local components if this will facilitate description of the service delivery governments. [Please note that DCA cannot validate the strategy strategy.) unless it is signed by the local governments required by law (see 5. For **each** service or service component listed in Section Instructions, FORM 5).] IV, complete a separate, updated Summary of Service Proceed to step 7, below. Delivery Arrangements form (FORM 2). For answers to most frequently asked questions on 6. Complete one copy of the *Certifications* form (FORM 4) Georgia's Service Delivery Act, links and helpful and have it signed by the authorized representatives of publications, visit DCA's website at participating local governments. [Please note that DCA cannot validate the strategy unless it is signed by the local governments http://www.dca.ga.gov/development/PlanningQ required by law (see Instructions, FORM 4).] ualityGrowth/programs/servicedelivery.asp, or call the Office of Planning and Quality Growth at (404) 679-5279.

- 7. If any of the conditions described in the existing *Summary of Land Use Agreements* form (FORM 3) have changed or if it has been ten (10) or more years since the most recent FORM 3 was filed, update and include FORM 3 with the submittal.
- 8. Provide the completed forms and any attachments to your regional commission. The regional commission will upload digital copies of the SDS documents to the Department's password-protected web-server.

NOTE: ANY FUTURE CHANGES TO THE SERVICE DELIVERY ARRANGEMENTS DESCRIBED ON THESE FORMS WILL REQUIRE AN UPDATE OF THE SERVICE DELIVERY STRATEGY AND SUBMITTAL OF REVISED FORMS AND ATTACHMENTS TO THE GEORGIA DEPARTMENT OF COMMUNITY AFFAIRS UNDER THE "OPTION A"

PROCESS DESCRIBED, ABOVE.

II. LOCAL GOVERNMENTS INCLUDED IN THE SERVICE DELIVERY STRATEGY:

In this section, list all local governments (including cities located partially within the county) and authorities that provide services included in the service delivery strategy.

- 1. Pierce County
- 2. City of Blackshear
- 3. City of Offerman
- 4. City of Patterson
- 5. City of Waycross
- 6. Pierce County Industrial Development & Building Authority
- 7. Pierce County Hospital Authority
- 8. Blackshear Housing Authority
- 9. Pierce County Board of Education

III. SERVICES INCLUDED IN THE EXISTING SERVICE DELIVERY STRATEGY THAT ARE BEING EXTENDED WITHOUT CHANGE:

In this section, list each service or service component already included in the existing SDS which will continue as previously agreed with no need for modification.

- Fire Protection
- 2. Emergency Management Service
- 3. Animal Control
- 4. Solid Wastes
- 5. Waste Water
- 6. Water Supply
- 7. Roads and Bridges
- 8. Health and Human Services
- 9. Elections
- 10. Courts
- 11. Housing Authority
- 12. Property Tax Assessment and Collection

IV. SERVICES THAT ARE BEING REVISED OR ADDED IN THIS SUBMITTAL:

In this section, list each new service or new service component which is being added and each service or service component which is being revised in this submittal. For each item listed here, a separate Summary of Service Delivery Arrangements form (FORM 2) must be completed.

- 1. Aging Services
- 2. Land Use
- 3. Economic Development
- 4. Law Enforcement
- 5. Jails
- 6. Parks and Recreation
- 7. Libraries
- 8. Public Transit







FORM 2: Summary of Service Delivery Arrangements

Instructions:

Make copies of this form and complete one for each service listed on FORM 1, Section IV. Use <u>EXACTLY</u> the same service names listed on FORM 1. Answer each question below, attaching additional pages as necessary, if the contact person for this service (listed at the bottom of the page) changes, this should be reported to the Department of Community Affairs

should be reported to the Department of Community Arians.	
COUNTY:PIERCE	Service: Aging Services
1. Check <u>one</u> box that best describes the agreed upo	n delivery arrangement for this service:
a.) Service will be provided countywide (i.e., inc (If this box is checked, identify the government, aut	cluding all cities and unincorporated areas) by a single service provider. hority or organization providing the service.): Pierce County
b.) Service will be provided only in the unincorp checked, identify the government, authority or organ	orated portion of the county by a single service provider. (If this box is nization providing the service.):
c.) One or more cities will provide this service o provided in unincorporated areas. (If this box is che service:	only within their incorporated boundaries, and the service will not be ecked, identify the government(s), authority or organization providing the
d.) One or more cities will provide this service o service in unincorporated areas. (If this box is check service.):	only within their incorporated boundaries, and the county will provide the ked, identify the government(s), authority or organization providing the
e.) Other (If this box is checked, attach a legible identify the government, authority, or other organization)	le map delineating the service area of each service provider, and ation that will provide service within each service area.):
2. In developing this strategy, were overlapping service identified?	ce areas, unnecessary competition and/or duplication of this service
☐ Yes (if "Yes," you must attach additional docume	entation as described, below)
⊠No	
	ttach an explanation for continuing the arrangement (i.e., a. 36-70-24(1)), overriding benefits of the duplication, or reasons that liminated).
f these conditions will be eliminated under the strategorill be taken to eliminate them, the responsible party a	gy, attach an implementation schedule listing each step or action that and the agreed upon deadline for completing it.

Page 1 of 2

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Local Government or Auth	ority	Funding	Method
Pierce County		General Fund	
SGRC		Congregate Meals Funding	
SGRC		Home Delivered Meals Funding	
		3	
How will the strategy change t	the previ	ous arrangements for providing and/or fund	ing this service within the county?
List any formal service delivery his service:	y agreen	nents or intergovernmental contracts that w	ill be used to implement the strategy
Agreement Name		Contracting Parties	Effective and Ending Date
Agreement Name ervice Delivery Agreement	Pierce	Contracting Parties County	Effective and Ending Date 07/01/201810/31/2027
	Pierce	Contracting Parties County	Effective and Ending Date 07/01/201810/31/2027
	Pierce		
ervice Delivery Agreement What other mechanisms (if any	y) will be		07/01/201810/31/2027
ervice Delivery Agreement What other mechanisms (if any	y) will be	used to implement the strategy for this sen	07/01/201810/31/2027
ervice Delivery Agreement Vhat other mechanisms (if any	y) will be rate or fe	used to implement the strategy for this serve changes, etc.), and when will they take e	07/01/201810/31/2027
What other mechanisms (if anyots of the General Assembly, increase of the	y) will be rate or fe	used to implement the strategy for this serve changes, etc.), and when will they take e	vice (e.g., ordinances, resolutions, lo

Service: Aging Services	
Parties: Pierce County and the cities of Blackshear, Of	ferman, Patterson, and Waycross
Agreement:	
Aging Services are provided to the citizens of provides these services within a county owned facility adequate staffing at the facility to provide a variety of	•
The city of Waycross provides	
We the undersigned agree that the foregoing Service Delive responsive manner for the delivery of the services describe issues for consolidation, this 4 th day of May, 2018.	ery Agreement promotes the most efficient, effective, and d above and we see no apparent duplication of services nor
PIERCE COUNTY By:	CITY OF BLACKSHEAR By:
Title: Chairman of the Board of Commissioners	Title: Mayor
CITY OF OFFERMAN By: Part On Part Offer American Company (1987)	CITY OF PATTERSON
Title: Mayor	Title: Mayor







FORM 2: Summary of Service Delivery Arrangements

Instructions:

Make copies of this form and complete one for each service listed on FORM 1, Section IV. Use <u>EXACTLY the same service names listed on FORM 1</u>. Answer each question below, attaching additional pages as necessary. If the contact person for this service (listed at the bottom of the page) changes, this should be reported to the Department of Community Affairs.

should be reported to the Department of Community Affairs.	sary. If the contact person for this service (listed at the bottom of the page) changes, this
COUNTY:PIERCE	Service:Land Use
 Check one box that best describes the agreed upo a.) ☐ Service will be provided countywide (i.e., inc 	cluding all cities and unincorporated areas) by a single service provider.
(If this box is checked, identify the government, aut b.) Service will be provided only in the unincorp checked, identify the government, authority or orga	porated portion of the county by a single service provider. (If this box is
c.) One or more cities will provide this service o provided in unincorporated areas. (If this box is che service:	only within their incorporated boundaries, and the service will not be ecked, identify the government(s), authority or organization providing the
d.) One or more cities will provide this service of service in unincorporated areas. (If this box is check service.): Pierce County, City of Offerman, and County.	only within their incorporated boundaries, and the county will provide the ked, identify the government(s), authority or organization providing the city of Waycross
e.) Other (If this box is checked, <u>attach a legib</u> identify the government, authority, or other organiza	le map delineating the service area of each service provider, and ation that will provide service within each service area.):
2. In developing this strategy, were overlapping service identified?	ce areas, unnecessary competition and/or duplication of this service
☐ Yes (if "Yes," you must attach additional docume	entation as described, below)
⊠No	
f these conditions will continue under this strategy, <u>at</u> overlapping but higher levels of service (See O.C.G.A overlapping service areas or competition cannot be el	ttach an explanation for continuing the arrangement (i.e., a. 36-70-24(1)), overriding benefits of the duplication, or reasons that liminated).
f these conditions will be eliminated under the strategorial be taken to eliminate them, the responsible party	gy, <u>attach an implementation schedule</u> listing each step or action that and the agreed upon deadline for completing it.

Page 1 of 2

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List each government or author enterprise funds, user fees, ger fees, bonded indebtedness, etc.	neral funds, sp	lp to pay for this service and indic ecial service district revenues, ho	cate how the service will be funded (e.g., tel/motel taxes, franchise taxes, impact	
Local Government or Author	ority	Fundi	ng Method	
Pierce County	Gene	ral Fund, User Permit Fees		
City of Offerman		ral Fund, User Permit Fees		
City of Waycross	Gene	ral Fund, User Permit Fees		
4. How will the strategy change th	ne previous arr	rangements for providing and/or f	unding this service within the county?	
No Change 5. List any formal service delivery this service:	agreements o	or intergovernmental contracts tha	nt will be used to implement the strategy for	
Agreement Name		Contracting Parties	Effective and Ending Dates	
Agreement Hume				
Service Delivery Agreement	Pierce Count		07/01/201810/31/2027	
	Pierce Count			
Service Delivery Agreement 6. What other mechanisms (if any) will be used t	ty/All Cities	07/01/201810/31/2027 service (e.g., ordinances, resolutions, local	
Service Delivery Agreement 6. What other mechanisms (if any) will be used t	ty/All Cities to implement the strategy for this	07/01/201810/31/2027 service (e.g., ordinances, resolutions, local	
6. What other mechanisms (if any acts of the General Assembly, research of the General Assembly of the General Assembl) will be used to ate or fee charen bate cole contacted by	to implement the strategy for this nges, etc.), and when will they tal	07/01/201810/31/2027 service (e.g., ordinances, resolutions, local	

Service: Land Use	
Parties: Pierce County and the cities of Blackshear	, Offerman, Patterson, and Waycross
Agreement:	
_	and Patterson provide land use planning, e Pierce County Joint Planning Commission and the ferman and Waycross provide these services for their
	elivery Agreement promotes the most efficient, effective, and ribed above and we see no apparent duplication of services nor
PIERCE COUNTY By: Title: Chairman of the Board of Commissioners	CITY OF BLACKSHEAR By: Title: Mayor
CITY OF OFFERMAN By: A A A A A A A A A A A A A A A A A A A	CITY OF PATTERSON By:
Title: Mayor	Title: Mayor / /







FORM 2: Summary of Service Delivery Arrangements

Instructions

Make copies of this form and complete one for each service listed on FORM 1, Section IV. Use <u>EXACTLY the same service names listed on FORM 1</u>. Answer each question below, attaching additional pages as necessary. If the contact person for this service (listed at the bottom of the page) changes, this should be reported to the Department of Community Affairs.

COUNTY:PIERCE	Service: Economic Development
1. Check <u>one</u> box that best describes the agreed upo	on delivery arrangement for this service:
The entropy of the control of the agreed app	th delivery directly of the convice.
a.) Service will be provided countywide (i.e., inc (If this box is checked, identify the government, aut	cluding all cities and unincorporated areas) by a single service provider, hority or organization providing the service.):
b.) Service will be provided only in the unincorp checked, identify the government, authority or organized or services.	orated portion of the county by a single service provider. (If this box is nization providing the service.):
	only within their incorporated boundaries, and the service will not be ecked, identify the government(s), authority or organization providing the
	only within their incorporated boundaries, and the county will provide the ked, identify the government(s), authority or organization providing the
	le map delineating the service area of each service provider, and ation that will provide service within each service area.): Pierce County
2. In developing this strategy, were overlapping service identified?	ce areas, unnecessary competition and/or duplication of this service
☑ Yes (if "Yes," you must attach additional document or an experience of the content of t	entation as described, below)
□No	
f these conditions will continue under this strategy, <u>ar</u> overlapping but higher levels of service (See O.C.G.A overlapping service areas or competition cannot be el	ttach an explanation for continuing the arrangement (i.e., a. 36-70-24(1)), overriding benefits of the duplication, or reasons that liminated).

If these conditions will be eliminated under the strategy, attach an implementation schedule listing each step or action that

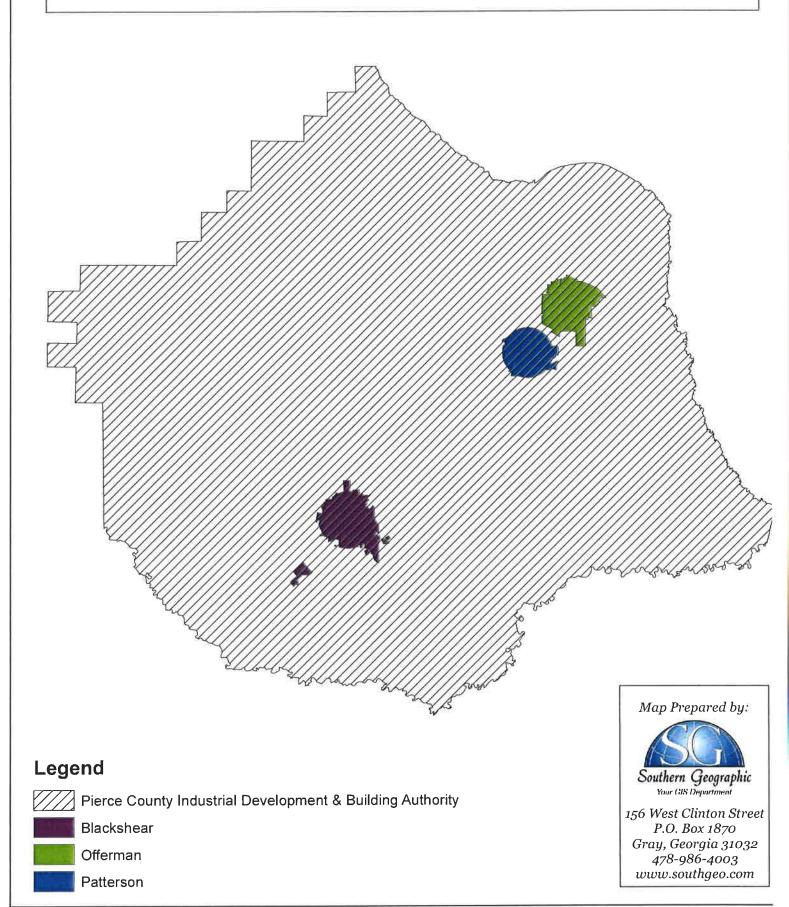
will be taken to eliminate them, the responsible party and the agreed upon deadline for completing it.

SDS	- 01-			
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Local Covernment of Author	ride . Franchisco .	Mathad
Local Government or Author Pierce County	General Fund, User Fees	wetnoa
City of Blackshear	General Fund	
Pierce County Industrial	General Fund, User Fees	
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. How will the strategy change th	e previous arrangements for providing and/or fund	ing this service within the county?
n reference to number 2 above,	the territory overlap creates a higher level of servi	ce.
. List any formal service delivery this service:	agreements or intergovernmental contracts that w	ill be used to implement the strategy for
this service: Agreement Name	Contracting Parties	Effective and Ending Date
this service: Agreement Name	•	
this service: Agreement Name	Contracting Parties	Effective and Ending Date
this service: Agreement Name	Contracting Parties	Effective and Ending Date
this service: Agreement Name	Contracting Parties	Effective and Ending Date
this service: Agreement Name	Contracting Parties	Effective and Ending Date
this service:	Contracting Parties	Effective and Ending Date
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this service: Agreement Name Service Delivery Agreement What other mechanisms (if any	Contracting Parties Pierce County/All Cities/ PCIDBA) will be used to implement the strategy for this ser	Effective and Ending Date 07/01/201810/31/2027 vice (e.g., ordinances, resolutions, loc
Agreement Name Service Delivery Agreement . What other mechanisms (if any acts of the General Assembly, r	Contracting Parties Pierce County/All Cities/ PCIDBA) will be used to implement the strategy for this ser	Effective and Ending Date 07/01/201810/31/2027 vice (e.g., ordinances, resolutions, loc
this service: Agreement Name Service Delivery Agreement What other mechanisms (if any	Contracting Parties Pierce County/All Cities/ PCIDBA) will be used to implement the strategy for this ser	Effective and Ending Date 07/01/201810/31/2027 vice (e.g., ordinances, resolutions, loc
this service: Agreement Name Service Delivery Agreement What other mechanisms (if any acts of the General Assembly, r	Contracting Parties Pierce County/All Cities/ PCIDBA) will be used to implement the strategy for this ser	Effective and Ending Date 07/01/201810/31/2027 vice (e.g., ordinances, resolutions, loc
Agreement Name Service Delivery Agreement What other mechanisms (if any acts of the General Assembly, r	Contracting Parties Pierce County/All Cities/ PCIDBA) will be used to implement the strategy for this ser	Effective and Ending Date 07/01/201810/31/2027 vice (e.g., ordinances, resolutions, loc

If not, provide designated contact person(s) and phone number(s) below:

Pierce County Economic Development Zones



Service: Economic Development	
Parties: Pierce County and the cities of Blackshear, Offerman, Pi	atterson, and Waycross
Agreement:	
The Pierce County Industrial Development and Building parks in Blackshear. The authority encourages county wide indufinancial programs.	
We the undersigned agree that the foregoing Service Delivery Agreemer responsive manner for the delivery of the services described above and issues for consolidation, this 4 th day of May, 2018.	•
PIERCE COUNTY By: Title: Chairman of the Board of Commissioners	By: Title: Mayor
CITY OF OFFERMAN By: Title: Mayor	CITY OF PATTERSON By: Title: Mayor







FORM 2: Summary of Service Delivery Arrangements

Instructions:

Make copies of this form and complete one for each service listed on FORM 1, Section IV. Use <u>EXACTLY the same service names listed on FORM 1</u>. Answer each question below, attaching additional pages as necessary. If the contact person for this service (listed at the bottom of the page) changes, this should be reported to the Department of Community Affairs.

should be reported to the Department of Community Affairs.	sally. If the contact person for the contact at the person of the person of the				
COUNTY:PIERCE	Service:Law Enforcement				
Check one box that best describes the agreed upo a) \(\sum \) Service will be provided countywide (i.e., inc.).	on delivery arrangement for this service:				
(If this box is checked, identify the government, aut	thority or organization providing the service.):				
 b.) Service will be provided only in the unincorp checked, identify the government, authority or orga 	porated portion of the county by a single service provider. (If this box is inization providing the service.):				
	only within their incorporated boundaries, and the service will not be ecked, identify the government(s), authority or organization providing the				
d.) One or more cities will provide this service only within their incorporated boundaries, and the county will provide a service in unincorporated areas. (If this box is checked, identify the government(s), authority or organization providing the service.): Pierce County, City of Blackshear, City of Patterson, City of Waycross					
	tle map delineating the service area of each service provider, and ation that will provide service within each service area.):				
2. In developing this strategy, were overlapping serving identified?	ce areas, unnecessary competition and/or duplication of this service				
	entation as described, below)				
If these conditions will continue under this strategy, <u>a</u> overlapping but higher levels of service (See O.C.G.A overlapping service areas or competition cannot be e	Attach an explanation for continuing the arrangement (i.e., A. 36-70-24(1)), overriding benefits of the duplication, or reasons that eliminated).				
If these conditions will be eliminated under the strate, will be taken to eliminate them, the responsible party	gy, <u>attach an implementation schedule</u> listing each step or action that and the agreed upon deadline for completing it.				

Page 1 of 2

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3. List each government or authority that will help to pay for this service and indicate how the service will be funded (e.g., enterprise funds, user fees, general funds, special service district revenues, hotel/motel taxes, franchise taxes, impact fees, bonded indebtedness, etc.).

Funding Method
General Fund, Fines, Forfeitures, Grants

City of Blackshear	General Fund, Fines, Forfeitures, Grants				
City of Patterson	General Fund, Fines, Forfeitures, Grants				
City of Waycross	General Fund, Fines, Forfeitures, Grants				
How will the strategy change the strategy	he previous arrangements for providing and/or fund	ing this service within the county?			
No Change					
List any formal service delivery this service:	agreements or intergovernmental contracts that wi	Il be used to implement the strategy for			
Agreement Name	Contracting Parties	Effective and Ending Dates			
Service Delivery Agreement	Pierce County/All Cities	07/01/201810/31/2027			
	y) will be used to implement the strategy for this ser rate or fee changes, etc.), and when will they take e				
See No. 5					
7. Person completing form: Jaso Phone number: (912) 449-202 2	n Rubenbauer, County Manager Date completed: May 2, 2018				
	pe contacted by state agencies when evaluating whe service delivery strategy? ⊠Yes ⊡No	ether proposed local government			
If not, provide designated conta	act person(s) and phone number(s) below:				

Service: Law Enforcement	
Parties: Pierce County and the cities of Blackshear, Offerman,	Patterson, and Waycross
Agreement:	
The Pierce County Office of the Sheriff is available for of the Sheriff is the primary enforcement provided for the City	•
The cities of Blackshear, Patterson, and Waycross prov	vide their own police departments.
We the undersigned agree that the foregoing Service Delivery Agreem responsive manner for the delivery of the services described above an issues for consolidation, this 4th day of May, 2018.	
PIERCE COUNTY By:	By: A Pryse
Title: Chairman of the Board of Commissioners	Title: Mayor
CITY OF OFFERMAN By:	CITY OF PATFERSON By:
Title: Mayor	Title: Mayor







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should be reported to the Department of Community Affairs.					
COUNTY:PIERCE	Service: Jails				
Check <u>one</u> box that best describes the agreed upo	n delivery arrangement for this service:				
 a.) Service will be provided countywide (i.e., inc (If this box is checked, identify the government, aut the Sheriff 	cluding all cities and unincorporated areas) by a single service provider, hority or organization providing the service.): Pierce County Office of				
b.) Service will be provided only in the unincorp checked, identify the government, authority or orga	porated portion of the county by a single service provider. (If this box is nization providing the service.):				
c.) One or more cities will provide this service of provided in unincorporated areas. (If this box is che service:	only within their incorporated boundaries, and the service will not be ecked, identify the government(s), authority or organization providing the				
	only within their incorporated boundaries, and the county will provide the ked, identify the government(s), authority or organization providing the				
	le map delineating the service area of each service provider, and ation that will provide service within each service area.):				
In developing this strategy, were overlapping servious identified?	ce areas, unnecessary competition and/or duplication of this service				
☐ Yes (if "Yes," you must attach additional docum	entation as described, below)				
⊠No					
If these conditions will continue under this strategy, <u>a</u> overlapping but higher levels of service (See O.C.G. <i>F.</i> overlapping service areas or competition cannot be e	ttach an explanation for continuing the arrangement (i.e., A. 36-70-24(1)), overriding benefits of the duplication, or reasons that diminated).				
If these conditions will be eliminated under the strate, will be taken to eliminate them, the responsible party	gy, attach an implementation schedule listing each step or action that and the agreed upon deadline for completing it.				

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Local Government or Auth	ority Funding	Method				
Pierce County	General Fund, Fines, Forfeitures	General Fund, Fines, Forfeitures				
City of Blackshear	General Fund, Fines, Forfeitures	General Fund, Fines, Forfeitures				
City of Patterson	General Fund, Fines, Forfeitures	General Fund, Fines, Forfeitures				
now will the strategy change	the previous arrangements for providing and/or fun	and this service within the county:				
	erce County \$35 per inmate per day to use the Pie					
	ry agreements or intergovernmental contracts that					
List any formal service deliver this service:	y agreements or intergovernmental contracts that v					
List any formal service deliver this service: Agreement Name		will be used to implement the strategy				
List any formal service deliver this service: Agreement Name	ry agreements or intergovernmental contracts that v	will be used to implement the strategy Effective and Ending Date				
List any formal service deliver this service: Agreement Name	ry agreements or intergovernmental contracts that v	will be used to implement the strategy Effective and Ending Date				
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List any formal service deliver this service: Agreement Name	ry agreements or intergovernmental contracts that v	will be used to implement the strategy Effective and Ending Date				
List any formal service deliver this service: Agreement Name Service Delivery Agreement	Contracting Parties Pierce County/All Cities	will be used to implement the strategy Effective and Ending Date 07/01/201810/31/2027				
List any formal service deliver this service: Agreement Name Service Delivery Agreement What other mechanisms (if ar	Contracting Parties Pierce County/All Cities Place County/All Cities Place County/All Cities	will be used to implement the strategy Effective and Ending Date 07/01/201810/31/2027				
List any formal service deliver this service: Agreement Name Service Delivery Agreement What other mechanisms (if ar	Contracting Parties Pierce County/All Cities	will be used to implement the strategy Effective and Ending Date 07/01/201810/31/2027				
List any formal service deliver this service: Agreement Name Service Delivery Agreement What other mechanisms (if ar	Contracting Parties Pierce County/All Cities Place County/All Cities Place County/All Cities	will be used to implement the strategy Effective and Ending Date 07/01/201810/31/2027				
List any formal service deliver this service: **Agreement Name** Service Delivery Agreement What other mechanisms (if ar acts of the General Assembly,	Contracting Parties Pierce County/All Cities Pley will be used to implement the strategy for this serate or fee changes, etc.), and when will they take	will be used to implement the strategy Effective and Ending Date 07/01/201810/31/2027				
List any formal service deliver this service: Agreement Name Service Delivery Agreement What other mechanisms (if ar acts of the General Assembly,	Contracting Parties Pierce County/All Cities Place County/All Cities Place County/All Cities	will be used to implement the strategy Effective and Ending Date 07/01/201810/31/2027				

8. Is this the person who should be contacted by state agencies when evaluating whether proposed local government projects are consistent with the service delivery strategy? ⊠Yes □No

If not, provide designated contact person(s) and phone number(s) below:

<u> </u>	
Service: Jails	-
Parties: Pierce County and the cities of Blackshear, Offerman,	Patterson, and Waycross
Agreement:	
The Pierce County Office of the Sheriff provides jail se unincorporated areas of Pierce County. The City of Blackshear County \$35.00 per day per inmate for use of the jail.	
The city of Waycross provides its own jail.	
We the undersigned agree that the foregoing Service Delivery Agreen responsive manner for the delivery of the services described above at issues for consolidation, this 4 th day of May, 2018.	
PIERCE COUNTY By: Title: Chairman of the Board	By: Blackshear Title: Mayor
of Commissioners	
CITY OF OFFERMAN By:	CITY OF PATTERSON BY:
Title: Mayor	Title: Mayor







FORM 2: Summary of Service Delivery Arrangements

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Make copies of this form and complete one for each service listed on FORM 1, Section IV. Use <u>EXACTLY</u> the same service names listed on FORM 1. Answer each question below, attaching additional pages as necessary. If the contact person for this service (listed at the bottom of the page) changes, this should be reported to the Department of Community Affairs.

Answer each question below, attaching additional pages as neces should be reported to the Department of Community Affairs.	ssary. If the contact person for this service (listed at the bottom of the page) changes, this
COUNTY:PIERCE	Service:Parks and Recreation
Check <u>one</u> box that best describes the agreed upon a.) Service will be provided countywide (i.e., incompared to the countywide).	cluding all cities and unincorporated areas) by a single service provider.
(If this box is checked, identify the government, aut b.) Service will be provided only in the unincorp checked, identify the government, authority or organized to the control of the	porated portion of the county by a single service provider. (If this box is
c.) One or more cities will provide this service of provided in unincorporated areas. (If this box is che service:	only within their incorporated boundaries, and the service will not be ecked, identify the government(s), authority or organization providing the
service in unincorporated areas. (If this box is chec	only within their incorporated boundaries, and the county will provide the cked, identify the government(s), authority or organization providing the cky of Offerman, City of Patterson, City of Waycross
e.) Other (If this box is checked, attach a legit identify the government, authority, or other organization)	ble map delineating the service area of each service provider, and ration that will provide service within each service area.):
2. In developing this strategy, were overlapping serving identified?	ice areas, unnecessary competition and/or duplication of this service
☐ Yes (if "Yes," you must attach additional docum	nentation as described, below)
⊠No	
If these conditions will continue under this strategy, a coverlapping but higher levels of service (See O.C.G., overlapping service areas or competition cannot be expected.)	attach an explanation for continuing the arrangement (i.e., A. 36-70-24(1)), overriding benefits of the duplication, or reasons that eliminated).
If these conditions will be eliminated under the strate will be taken to eliminate them, the responsible party	egy, attach an implementation schedule listing each step or action that and the agreed upon deadline for completing it.

Page 1 of 2

SDS FORM 2, continued

3.	List each government or aut	hority that will	help to pay	for this sei	vice and in	idicate how th	ne service	will be funde	d (e.g.,
	enterprise funds, user fees, g	general funds,	special serv	ice district	revenues,	hotel/motel to	axes, frar	nchise taxes, i	mpact
	fees, bonded indebtedness,	etc.).							

Local Government or Authority	Funding Method
Pierce County	General Fund, User Fees
City of Blackshear	General Fund, User Fees
City of Patterson	General Fund, User Fees
City of Offerman	General Fund, User Fees

City of Blackshear	General Fund, User Fees	
City of Patterson	General Fund, User Fees	
City of Offerman	General Fund, User Fees	
4. How will the strategy change t	he previous arrangements for providing and/or fu	nding this service within the county?
No Change		
5. List any formal service delivery this service:	y agreements or intergovernmental contracts that	will be used to implement the strategy for
Agreement Name	Contracting Parties	Effective and Ending Dates
Service Delivery Agreement	Pierce County/All Cities	07/01/201810/31/2027
	y) will be used to implement the strategy for this s rate or fee changes, etc.), and when will they take	
o N 5		
See No. 5		
7. Person completing form: Jaso Phone number: (912) 449-2022	n Rubenbauer, County Manager Date completed: May 2, 2018	
	be contacted by state agencies when evaluating versions service delivery strategy? ⊠Yes □No	whether proposed local government
If not, provide designated conta	act person(s) and phone number(s) below:	

Service: Parks and Recreation	
Parties: Pierce County and the cities of Blackshear, Offerman, Pa	atterson, and Waycross
Agreement:	
Pierce County offers a wide range of recreational service residents. This service is offered by the Pierce County Recreation County which offers activities in both Blackshear and Patterson.	n Department and is funded by Pierce
We the undersigned agree that the foregoing Service Delivery Agreement responsive manner for the delivery of the services described above and issues for consolidation, this 4th day of May, 2018.	
By: Title: Chairman of the Board	CITY OF BLACKSHEAR By: Title: Mayor
of Commissioners	
CITY OF OFFERMAN By: Title: Mayor	CITY OF PATTERSON By: Title: Mayor







FORM 2: Summary of Service Delivery Arrangements

Instructions:

Make copies of this form and complete one for each service listed on FORM 1, Section IV. Use <u>EXACTLY</u> the same service names listed on FORM 1. Answer each question below, attaching additional pages as necessary. If the contact person for this service (listed at the bottom of the page) changes, this should be reported to the Department of Community Affairs.

COUNTY:PIERCE	Service: Libraries
Check one box that best describes the agreed upon	n delivery arrangement for this service:
	cluding all cities and unincorporated areas) by a single service provider. hority or organization providing the service.): Okefenokee Regional
b.) Service will be provided only in the unincorp checked, identify the government, authority or organ	orated portion of the county by a single service provider. (If this box is nization providing the service.):
	only within their incorporated boundaries, and the service will not be ecked, identify the government(s), authority or organization providing the
	only within their incorporated boundaries, and the county will provide the ked, identify the government(s), authority or organization providing the
	le map delineating the service area of each service provider, and ation that will provide service within each service area.):
2. In developing this strategy, were overlapping service identified?	ce areas, unnecessary competition and/or duplication of this service
☐ Yes (if "Yes," you must attach additional docume	entation as described, below)
⊠No	
If these conditions will continue under this strategy, at overlapping but higher levels of service (See O.C.G.A overlapping service areas or competition cannot be elements.)	ttach an explanation for continuing the arrangement (i.e., A. 36-70-24(1)), overriding benefits of the duplication, or reasons that liminated).
If these conditions will be eliminated under the strateg will be taken to eliminate them, the responsible party	gy, attach an implementation schedule listing each step or action that and the agreed upon deadline for completing it.

C	DE	FO	ЮM	9	CO	mtin	ued
•							

Local Government or Author	rity Funding Me	ethod
Pierce County	General Fund	
Pierce County Board of Education	on General Fund	
No Change		
	agreements or intergovernmental contracts that will	
i. List any formal service delivery	Contracting Parties	Effective and Ending Dates
i. List any formal service delivery this service:		
. List any formal service delivery this service: Agreement Name	Contracting Parties	Effective and Ending Dates
i. List any formal service delivery this service: Agreement Name	Contracting Parties	Effective and Ending Dates
i. List any formal service delivery this service: Agreement Name	Contracting Parties	Effective and Ending Dates
i. List any formal service delivery this service: Agreement Name	Contracting Parties	Effective and Ending Dates

Page 2 of 2

8. Is this the person who should be contacted by state agencies when evaluating whether proposed local government

7. Person completing form: **Jason Rubenbauer, County Manager**Phone number: **(912) 449-2022** Date completed: May 2, 2018

projects are consistent with the service delivery strategy? ⊠Yes □No

If not, provide designated contact person(s) and phone number(s) below:

Service: <u>Libraries</u>	
Parties: Pierce County and the cities of Blackshear, (Offerman, Patterson, and Waycross
Agreement:	
Library service is provided to Pierce County one full time library in Blackshear – The Pierce Cour Pierce County and the Pierce County Board of Educa	
The city of Waycross houses the headquarte	ers library.
	very Agreement promotes the most efficient, effective, and bed above and we see no apparent duplication of services nor
PIERCE COUNTY By: Title: Chairman of the Board of Commissioners	By: Title: Mayor
CITY OF OFFERMAN By Title: Mayor	By: Title: Mayor







FORM 2: Summary of Service Delivery Arrangements

Instructions:

Make copies of this form and complete one for each service listed on FORM 1, Section IV. Use <u>EXACTLY</u> the same service names listed on FORM 1. Answer each question below, attaching additional pages as necessary. If the contact person for this service (listed at the bottom of the page) changes, this should be reported to the Department of Community Affairs

should be reported to the Department of Community Affairs,	
COUNTY:PIERCE	Service: Public Transit
Check <u>one</u> box that best describes the agreed upo	on delivery arrangement for this service:
a.) Service will be provided countywide (i.e., inc (If this box is checked, identify the government, aut	cluding all cities and unincorporated areas) by a single service provider, thority or organization providing the service.): Pierce County
b.) Service will be provided only in the unincorp checked, identify the government, authority or orga	porated portion of the county by a single service provider. (If this box is inization providing the service.):
	only within their incorporated boundaries, and the service will not be ecked, identify the government(s), authority or organization providing the
d.) One or more cities will provide this service of service in unincorporated areas. (If this box is check service.):	only within their incorporated boundaries, and the county will provide the eked, identify the government(s), authority or organization providing the
	le map delineating the service area of each service provider, and ation that will provide service within each service area.):
2. In developing this strategy, were overlapping service identified?	ce areas, unnecessary competition and/or duplication of this service
☐ Yes (if "Yes," you must attach additional docume	entation as described, below)
⊠No	
If these conditions will continue under this strategy, <u>a</u> overlapping but higher levels of service (See O.C.G.F. overlapping service areas or competition cannot be e	A. 36-70-24(1)), overriding benefits of the duplication, or reasons that eliminated).
If these conditions will be eliminated under the strateg will be taken to eliminate them, the responsible party	gy, attach an implementation schedule listing each step or action that and the agreed upon deadline for completing it.

Page 1 of 2

		SDS FORM 2, continued	
List each government or autho enterprise funds, user fees, ger fees, bonded indebtedness, etc.	neral funds,	help to pay for this service and indicate special service district revenues, hotel	e how the service will be funded (e.g., /motel taxes, franchise taxes, impact
Local Government or Author	ority	Funding	Method
Pierce County		eneral Fund, User Fees	
4. How will the strategy change the	ne previous	arrangements for providing and/or fund	ding this service within the county?
No Change 5. List any formal service delivery this service:	agreement	ts or intergovernmental contracts that w	vill be used to implement the strategy for
Agreement Name		Contracting Parties	Effective and Ending Dates
Service Delivery Agreement	Pierce Co		07/01/201810/31/2027
		ed to implement the strategy for this se changes, etc.), and when will they take	ervice (e.g., ordinances, resolutions, local effect?
See No. 5			
7. Person completing form: Jaso Phone number: (912) 449-2022 8. Is this the person who should a projects are consistent with the	2 Date be contacted	uer, County Manager e completed: May 2, 2018 d by state agencies when evaluating wl livery strategy? ⊠Yes ⊡No	hether proposed local government

If not, provide designated contact person(s) and phone number(s) below:

Service: Public Transit	
Parties: Pierce County and the cities of Blackshear, Offerman, Patter	rson, and Waycross
Agreement:	
Pierce County provides public transportation to all residents agreement with MIDS, Inc.	s of the County through an
We the undersigned agree that the foregoing Service Delivery Agreement processor of the services described above and we see issues for consolidation, this 4th day of May, 2018.	
PIERCE COUNTY By: Title: Chairman of the Board of Commissioners	CITY OF BLACKSHEAR By: White Properties of the Control of the Con
CITY OF OFFERMAN By: Title: Mayor	CITY OF PATTERSON By Title: Mayor

RESOLUTION 2018-09

A RESOLUTION OF THE BLACKSHEAR CITY COUNCIL OF THE CITY OF BLACKSHEAR, GEORGIA ADOPTING THE REVISED SERVICE DELIVERY STRATEGY

WHEREAS, one of the requirements of the Georgia Planning Act of 1989 is that all local governments review and revise, if applicable, sections of their Service Delivery Strategy as part of the mandatory updating of their Comprehensive Plan; and

WHEREAS, the intent of this legislation is to provide a flexible framework within which local governments in each county can develop a service delivery system that is both efficient and responsive to citizens in their county; and

WHEREAS, the City of Blackshear has reviewed, and revised as necessary, each section of the current Service Delivery Strategy and all applicable agreements to ensure the Strategy is currently eliminating inefficiencies from duplication of services and competition between local governments and provides a mechanism to resolve disputes over local government service delivery, funding equity, and land use.

NOW THEREFORE, BE IT RESOLVED BY THE BLACKSHEAR CITY COUNCIL OF THE CITY OF BLACKSHEAR, GEORGIA, that the City of Blackshear of City Council agrees to approve the revisions and continue the unchanged provisions of the Strategy, and authorizes the Mayor of the City of Blackshear to sign the updated "Certifications" page that indicates the agreement of all jurisdictions required to approve the changes of this Strategy.

Adopted this day of May, 2018

Dick Larson, Mayor

Susan Fowler, City Clerk

RESOLUTION A RESOLUTION OF THE CITY OF PATTERSON, GEORGIA ADOPTING THE REVISED SERVICE DELIVERY STRATEGY

WHEREAS, one of the requirements of the Georgia Planning Act of 1989 is that all local governments review and revise, if applicable, sections of their Service Delivery Strategy as part of the mandatory updating of their Comprehensive Plan; and

WHEREAS, the intent of this legislation is to provide a flexible framework within which local governments in each county can develop a service delivery system that is both efficient and responsive to citizens in their county; and

WHEREAS, the City of Patterson has reviewed, and revised as necessary, each section of the current Service Delivery Strategy and all applicable agreements to ensure the Strategy is currently eliminating inefficiencies from duplication of services and competition between local governments and provides a mechanism to resolve disputes over local government service delivery, funding equity, and land use.

NOW THEREFORE, BE IT RESOLVED BY THE PATTERSON CITY COUNCIL OF THE CITY OF PATTERSON, GEORGIA, that the City of Patterson of City Council agrees to approve the revisions and continue the unchanged provisions of the Strategy, and authorizes the Mayor of the City of Patterson to sign the updated "Certifications" page that indicates the agreement of all jurisdictions required to approve the changes of this Strategy.

Adopted this 4th day of June, 2018

R. D. Thomas, Mayor

Ray Cunningham, City Clerk

RESOLUTION A RESOLUTION OF THE CITY OF OFFERMAN, GEORGIA ADOPTING THE REVISED SERVICE DELIVERY STRATEGY

WHEREAS, one of the requirements of the Georgia Planning Act of 1989 is that all local governments review and revise, if applicable, sections of their Service Delivery Strategy as part of the mandatory updating of their Comprehensive Plan; and

WHEREAS, the intent of this legislation is to provide a flexible framework within which local governments in each county can develop a service delivery system that is both efficient and responsive to citizens in their county; and

WHEREAS, the City of Offerman has reviewed, and revised as necessary, each section of the current Service Delivery Strategy and all applicable agreements to ensure the Strategy is currently eliminating inefficiencies from duplication of services and competition between local governments and provides a mechanism to resolve disputes over local government service delivery, funding equity, and land use.

NOW THEREFORE, BE IT RESOLVED BY THE OFFERMAN CITY COUNCIL OF THE CITY OF OFFERMAN, GEORGIA, that the City of Offerman of City Council agrees to approve the revisions and continue the unchanged provisions of the Strategy, and authorizes the Mayor of the City of Offerman to sign the updated "Certifications" page that indicates the agreement of all jurisdictions required to approve the changes of this Strategy.

Adopted this 22 day of May, 2018

Brenda Denison, Mayor

Janet Daniels, City Clerk

RESOLUTION

Pierce County Board of Commissioners Adopt Revised Service Delivery Strategy

WHEREAS, one of the requirements of the Georgia Planning Act of 1989 is that all local governments review and revise, if applicable, sections of their Service Delivery Strategy as part of the mandatory updating of their Comprehensive Plan; and

WHEREAS, the intent of this legislation is to provide a flexible framework within which local governments in each county can develop a service delivery system that is both efficient and responsive to citizens in their county; and

WHEREAS, Pierce County has reviewed, and revised as necessary, each section of the current Service Delivery Strategy and all applicable agreements to ensure the Strategy is currently eliminating inefficiencies from duplication of services and competition between local governments and provides a mechanism to resolve disputes over local government service delivery, funding equity, and land use.

THEREFORE, BE IT RESOLVED, that the Pierce County Board of Commissioners agrees to approve the revisions and continue the unchanged provisions of the Strategy, and authorizes the Chairman of the Pierce County Board of Commissioners to sign the updated "Certifications" page that indicates the agreement of all jurisdictions required to approve the changes of this Strategy.

Adopted this 5 day of My

. 2018

BY:

Neal Bennett, Chairman

Amy Hitt, County Cl







FORM 3: Summary of Land Use Agreements

Instructions:

Answer each question below, attaching additional pages as necessary. Please note that any changes to the answers provided will require an update of the service delivery strategy. If the contact person for this service (listed at the bottom of this page) changes, this should be reported to the Department of Community Affairs.

Community Affairs.	should be reported to the Department of
COUNTY:PIERCE	
What incompatibilities or conflicts between the land use plans of local governments w developing the service delivery strategy? NONE	ere identified in the process of
2. Check the boxes indicating how these incompatibilities or conflicts were addressed:	NOTE:
☐ Amendments to existing comprehensive plans	If the necessary plan amendments,
Adoption of a joint comprehensive plan	regulations, ordinances, etc. have not yet been formally adopted, indicate when
Other measures (amend zoning ordinances, add environmental regulations, etc.)	each of the affected local governments will adopt them.
If "other measures" was checked, describe these measures:	will adopt them.
3. What policies, procedures and/or processes have been established by local government authorities) to ensure that new extraterritorial water and sewer service will be consistent and ordinances? Pierce County and the affected municipalities continue to recognize the service of the continuation of the co	with all applicable land use plans
4. Person completing form: Jason Rubenbauer, County Manager	
Phone number: (912) 449-2022 Date completed: May 2, 2018	
5. Is this the person who should be contacted by state agencies when evaluating whether projects are consistent with the service delivery strategy? ⊠Yes □No	er proposed local government
If not, provide designated contact person(s) and phone number(s) below:	







SERVICE DELIVERY STRATEGY FORM 4: Certifications

Instructions:

This form must, at a minimum, be signed by an authorized representative of the following governments: 1) the county; 2) the city serving as the county seat; 3) all cities having a 2010 population of over 9,000 residing within the county; and 4) no less than 50% of all other cities with a 2010 population of between 500 and 9,000 residing within the county. Cities with a 2010 population below 500 and local authorities providing services under the strategy are not required to sign this form, but are encouraged to do so.

COUNTY: PIERCE

We, the undersigned authorized representatives of the jurisdictions listed below, certify that:

- 1. We have executed agreements for implementation of our service delivery strategy and the attached forms provide an accurate depiction of our agreed upon strategy (O.C.G.A 36-70-21);
- 2. Our service delivery strategy promotes the delivery of local government services in the most efficient, effective, and responsive manner (O.C.G.A. 36-70-24 (1));
- Our service delivery strategy provides that water or sewer fees charged to customers located outside the geographic boundaries of a service provider are reasonable and are not arbitrarily higher than the fees charged to customers located within the geographic boundaries of the service provider (O.C.G.A. 36-70-24 (20); and
- 4. Our service delivery strategy ensures that the cost of any services the county government provides (including those jointly funded by the county and one or more municipalities) primarily for the benefit of the unincorporated area of the county are borne by the unincorporated area residents, individuals, and property owners who receive such service (O.C.G.A. 36-70-24 (3)).

JURISDICTION	TITLE	NAME	SIGNATURE	DATE
CITY OF BLACKSHEAR	Mayor	Dick Larson	KORDY	5/8/15
CITY OF OFFERMAN	Mayor	Brenda Denison	Bon Ala	5-22-18
CITY OF PATTERSON	Mayor	R. D. Thomas	fall house	4-18
PIERCE COUNTY	Chairman	Neal Bennett	5 les Bont	6-5-18
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		e		