



SERVICE DELIVERY STRATEGY
FORM 1

COUNTY: **PIERCE**

I. GENERAL INSTRUCTIONS:

1. FORM 1 is required for ALL SDS submittals. Only one set of these forms should be submitted per county. The completed forms shall clearly present the collective agreement reached by all cities and counties that were party to the service delivery strategy.
2. List each local government and/or authority that provides services included in the service delivery strategy in Section II below.
3. List all services provided or primarily funded by each general purpose local government and/or authority within the county that are continuing *without change* in Section III, below. (It is acceptable to break a service into separate components if this will facilitate description of the service delivery strategy.)

OPTION A <i>Revising or Adding to the SDS</i>	OPTION B <i>Extending the Existing SDS</i>
<ol style="list-style-type: none"> 4. List all services provided or primarily funded by each general purpose local government and authority within the county which are revised or added to the SDS in Section IV, below. (It is acceptable to break a service into separate components if this will facilitate description of the service delivery strategy.) 5. For each service or service component listed in Section IV, complete a separate, updated <i>Summary of Service Delivery Arrangements</i> form (FORM 2). 6. Complete one copy of the <i>Certifications</i> form (FORM 4) and have it signed by the authorized representatives of participating local governments. [Please note that DCA cannot validate the strategy unless it is signed by the local governments required by law (see Instructions, FORM 4).] 	<ol style="list-style-type: none"> 4. In Section IV type, "NONE." 5. Complete one copy of the <i>Certifications for Extension of Existing SDS</i> form (FORM 5) and have it signed by the authorized representatives of the participating local governments. [Please note that DCA cannot validate the strategy unless it is signed by the local governments required by law (see Instructions, FORM 5).] 6. Proceed to step 7, below. <div style="background-color: #4F81BD; color: white; padding: 5px; margin-top: 10px;"> <p style="text-align: center;"><i>For answers to most frequently asked questions on Georgia's Service Delivery Act, links and helpful publications, visit DCA's website at http://www.dca.ga.gov/development/PlanningQualityGrowth/programs/servicedelivery.asp, or call the Office of Planning and Quality Growth at (404) 679-5279.</i></p> </div>

7. If any of the conditions described in the existing *Summary of Land Use Agreements* form (FORM 3) have changed or if it has been ten (10) or more years since the most recent FORM 3 was filed, update and include FORM 3 with the submittal.
8. Provide the completed forms and any attachments to your regional commission. The regional commission will upload digital copies of the SDS documents to the Department's password-protected web-server.

NOTE: ANY FUTURE CHANGES TO THE SERVICE DELIVERY ARRANGEMENTS DESCRIBED ON THESE FORMS WILL REQUIRE AN UPDATE OF THE SERVICE DELIVERY STRATEGY AND SUBMITTAL OF REVISED FORMS AND ATTACHMENTS TO THE GEORGIA DEPARTMENT OF COMMUNITY AFFAIRS UNDER THE "OPTION A" PROCESS DESCRIBED, ABOVE.

II. LOCAL GOVERNMENTS INCLUDED IN THE SERVICE DELIVERY STRATEGY:

In this section, list all local governments (including cities located partially within the county) and authorities that provide services included in the service delivery strategy.

1. Pierce County
2. City of Blackshear
3. City of Offerman
4. City of Patterson
5. City of Waycross
6. Pierce County Industrial Development & Building Authority
7. Pierce County Hospital Authority
8. Blackshear Housing Authority
9. Pierce County Board of Education

III. SERVICES INCLUDED IN THE EXISTING SERVICE DELIVERY STRATEGY THAT ARE BEING EXTENDED WITHOUT CHANGE:

In this section, list each service or service component already included in the existing SDS which will continue as previously agreed with no need for modification.

1. Fire Protection
2. Emergency Management Service
3. Animal Control
4. Solid Wastes
5. Waste Water
6. Water Supply
7. Roads and Bridges
8. Health and Human Services
9. Elections
10. Courts
11. Housing Authority
12. Property Tax Assessment and Collection

IV. SERVICES THAT ARE BEING REVISED OR ADDED IN THIS SUBMITTAL:

In this section, list each new service or new service component which is being added and each service or service component which is being revised in this submittal. For each item listed here, a separate Summary of Service Delivery Arrangements form (FORM 2) must be completed.

1. Aging Services
2. Land Use
3. Economic Development
4. Law Enforcement
5. Jails
6. Parks and Recreation
7. Libraries
8. Public Transit



SERVICE DELIVERY STRATEGY

FORM 2: Summary of Service Delivery Arrangements

Instructions:

Make copies of this form and complete one for each service listed on FORM 1, Section IV. Use EXACTLY the same service names listed on FORM 1. Answer each question below, attaching additional pages as necessary. If the contact person for this service (listed at the bottom of the page) changes, this should be reported to the Department of Community Affairs.

COUNTY:PIERCE

Service:Aging Services

1. Check one box that best describes the agreed upon delivery arrangement for this service:

- a.) Service will be provided countywide (i.e., including all cities and unincorporated areas) by a single service provider. (If this box is checked, identify the government, authority or organization providing the service.): **Pierce County**
- b.) Service will be provided only in the unincorporated portion of the county by a single service provider. (If this box is checked, identify the government, authority or organization providing the service.):
- c.) One or more cities will provide this service only within their incorporated boundaries, and the service will not be provided in unincorporated areas. (If this box is checked, identify the government(s), authority or organization providing the service):
- d.) One or more cities will provide this service only within their incorporated boundaries, and the county will provide the service in unincorporated areas. (If this box is checked, identify the government(s), authority or organization providing the service.):
- e.) Other (If this box is checked, attach a legible map delineating the service area of each service provider, and identify the government, authority, or other organization that will provide service within each service area.):

2. In developing this strategy, were overlapping service areas, unnecessary competition and/or duplication of this service identified?

- Yes** (if "Yes," you must attach additional documentation as described, below)
- No**

If these conditions will continue under this strategy, attach an explanation for continuing the arrangement (i.e., overlapping but higher levels of service (See O.C.G.A. 36-70-24(1)), overriding benefits of the duplication, or reasons that overlapping service areas or competition cannot be eliminated).

If these conditions will be eliminated under the strategy, attach an implementation schedule listing each step or action that will be taken to eliminate them, the responsible party and the agreed upon deadline for completing it.

SDS FORM 2, continued

3. List each government or authority that will help to pay for this service and indicate how the service will be funded (e.g., enterprise funds, user fees, general funds, special service district revenues, hotel/motel taxes, franchise taxes, impact fees, bonded indebtedness, etc.).

Local Government or Authority	Funding Method
Pierce County	General Fund
SGRC	Congregate Meals Funding
SGRC	Home Delivered Meals Funding

4. How will the strategy change the previous arrangements for providing and/or funding this service within the county?

5. List any formal service delivery agreements or intergovernmental contracts that will be used to implement the strategy for this service:

Agreement Name	Contracting Parties	Effective and Ending Dates
Service Delivery Agreement	Pierce County	07/01/2018--10/31/2027

6. What other mechanisms (if any) will be used to implement the strategy for this service (e.g., ordinances, resolutions, local acts of the General Assembly, rate or fee changes, etc.), and when will they take effect?

7. Person completing form: **Jason Rubenbauer, County Manager**
 Phone number: **(912) 449-2022** Date completed: May 2, 2018

8. Is this the person who should be contacted by state agencies when evaluating whether proposed local government projects are consistent with the service delivery strategy? Yes No

If not, provide designated contact person(s) and phone number(s) below:

SERVICE DELIVERY AGREEMENT

Service: Aging Services

Parties: Pierce County and the cities of Blackshear, Offerman, Patterson, and Waycross

Agreement:

Aging Services are provided to the citizens of Pierce County by Concerted Services, Inc. (CSI). CSI provides these services within a county owned facility in Blackshear. CSI is responsible for providing adequate staffing at the facility to provide a variety of programs for senior residents of Pierce County.

The city of Waycross provides

We the undersigned agree that the foregoing Service Delivery Agreement promotes the most efficient, effective, and responsive manner for the delivery of the services described above and we see no apparent duplication of services nor issues for consolidation, this 4th day of May, 2018.

PIERCE COUNTY

By:

Title: Chairman of the Board
of Commissioners

CITY OF BLACKSHEAR

By:

Title: Mayor

CITY OF OFFERMAN

By:

Title: Mayor

CITY OF PATTERSON

By:

Title: Mayor



SERVICE DELIVERY STRATEGY

FORM 2: Summary of Service Delivery Arrangements

Instructions:

Make copies of this form and complete one for each service listed on FORM 1, Section IV. Use EXACTLY the same service names listed on FORM 1. Answer each question below, attaching additional pages as necessary. If the contact person for this service (listed at the bottom of the page) changes, this should be reported to the Department of Community Affairs.

COUNTY:PIERCE

Service:Land Use

1. Check one box that best describes the agreed upon delivery arrangement for this service:

- a.) Service will be provided countywide (i.e., including all cities and unincorporated areas) by a single service provider. (If this box is checked, identify the government, authority or organization providing the service.):
- b.) Service will be provided only in the unincorporated portion of the county by a single service provider. (If this box is checked, identify the government, authority or organization providing the service.):
- c.) One or more cities will provide this service only within their incorporated boundaries, and the service will not be provided in unincorporated areas. (If this box is checked, identify the government(s), authority or organization providing the service):
- d.) One or more cities will provide this service only within their incorporated boundaries, and the county will provide the service in unincorporated areas. (If this box is checked, identify the government(s), authority or organization providing the service.): **Pierce County, City of Offerman, and City of Waycross**
- e.) Other (If this box is checked, attach a legible map delineating the service area of each service provider, and identify the government, authority, or other organization that will provide service within each service area.):

2. In developing this strategy, were overlapping service areas, unnecessary competition and/or duplication of this service identified?

Yes (if "Yes," you must attach additional documentation as described, below)

No

If these conditions will continue under this strategy, attach an explanation for continuing the arrangement (i.e., overlapping but higher levels of service (See O.C.G.A. 36-70-24(1)), overriding benefits of the duplication, or reasons that overlapping service areas or competition cannot be eliminated).

If these conditions will be eliminated under the strategy, attach an implementation schedule listing each step or action that will be taken to eliminate them, the responsible party and the agreed upon deadline for completing it.

SDS FORM 2, continued

3. List each government or authority that will help to pay for this service and indicate how the service will be funded (e.g., enterprise funds, user fees, general funds, special service district revenues, hotel/motel taxes, franchise taxes, impact fees, bonded indebtedness, etc.).

Local Government or Authority	Funding Method
Pierce County	General Fund, User Permit Fees
City of Offerman	General Fund, User Permit Fees
City of Waycross	General Fund, User Permit Fees

4. How will the strategy change the previous arrangements for providing and/or funding this service within the county?

No Change

5. List any formal service delivery agreements or intergovernmental contracts that will be used to implement the strategy for this service:

Agreement Name	Contracting Parties	Effective and Ending Dates
Service Delivery Agreement	Pierce County/All Cities	07/01/2018--10/31/2027

6. What other mechanisms (if any) will be used to implement the strategy for this service (e.g., ordinances, resolutions, local acts of the General Assembly, rate or fee changes, etc.), and when will they take effect?

See No. 5

7. Person completing form: **Jason Rubenbauer, County Manager**
 Phone number: **(912) 449-2022** Date completed: May 2, 2018

8. Is this the person who should be contacted by state agencies when evaluating whether proposed local government projects are consistent with the service delivery strategy? Yes No

If not, provide designated contact person(s) and phone number(s) below:

SERVICE DELIVERY AGREEMENT

Service: Land Use

Parties: Pierce County and the cities of Blackshear, Offerman, Patterson, and Waycross

Agreement:

Pierce County and the cities of Blackshear and Patterson provide land use planning, administration, and code enforcement through the Pierce County Joint Planning Commission and the Pierce County Development Code. The cities of Offerman and Waycross provide these services for their respective cities.

We the undersigned agree that the foregoing Service Delivery Agreement promotes the most efficient, effective, and responsive manner for the delivery of the services described above and we see no apparent duplication of services nor issues for consolidation, this 4th day of May, 2018.

PIERCE COUNTY

By:



Title: Chairman of the Board
of Commissioners

CITY OF BLACKSHEAR

By:



Title: Mayor

CITY OF OFFERMAN

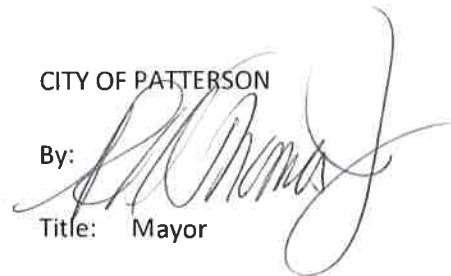
By:



Title: Mayor

CITY OF PATTERSON

By:



Title: Mayor



SERVICE DELIVERY STRATEGY

FORM 2: Summary of Service Delivery Arrangements

Instructions:

Make copies of this form and complete one for each service listed on FORM 1, Section IV. Use EXACTLY the same service names listed on FORM 1. Answer each question below, attaching additional pages as necessary. If the contact person for this service (listed at the bottom of the page) changes, this should be reported to the Department of Community Affairs.

COUNTY:PIERCE

Service: *Economic Development*

1. Check one box that best describes the agreed upon delivery arrangement for this service:

- a.) Service will be provided countywide (i.e., including all cities and unincorporated areas) by a single service provider. (If this box is checked, identify the government, authority or organization providing the service.):

- b.) Service will be provided only in the unincorporated portion of the county by a single service provider. (If this box is checked, identify the government, authority or organization providing the service.):

- c.) One or more cities will provide this service only within their incorporated boundaries, and the service will not be provided in unincorporated areas. (If this box is checked, identify the government(s), authority or organization providing the service):

- d.) One or more cities will provide this service only within their incorporated boundaries, and the county will provide the service in unincorporated areas. (If this box is checked, identify the government(s), authority or organization providing the service.):

- e.) Other (If this box is checked, attach a legible map delineating the service area of each service provider, and identify the government, authority, or other organization that will provide service within each service area.): **Pierce County Industrial Development and Building Authority**

2. In developing this strategy, were overlapping service areas, unnecessary competition and/or duplication of this service identified?

- Yes** (if "Yes," you must attach additional documentation as described, below)

- No**

If these conditions will continue under this strategy, attach an explanation for continuing the arrangement (i.e., overlapping but higher levels of service (See O.C.G.A. 36-70-24(1)), overriding benefits of the duplication, or reasons that overlapping service areas or competition cannot be eliminated).

If these conditions will be eliminated under the strategy, attach an implementation schedule listing each step or action that will be taken to eliminate them, the responsible party and the agreed upon deadline for completing it.

SDS FORM 2, continued

3. List each government or authority that will help to pay for this service and indicate how the service will be funded (e.g., enterprise funds, user fees, general funds, special service district revenues, hotel/motel taxes, franchise taxes, impact fees, bonded indebtedness, etc.).

Local Government or Authority	Funding Method
Pierce County	General Fund, User Fees
City of Blackshear	General Fund
Pierce County Industrial	General Fund, User Fees

4. How will the strategy change the previous arrangements for providing and/or funding this service within the county?

In reference to number 2 above, the territory overlap creates a higher level of service.

5. List any formal service delivery agreements or intergovernmental contracts that will be used to implement the strategy for this service:

Agreement Name	Contracting Parties	Effective and Ending Dates
Service Delivery Agreement	Pierce County/All Cities/ PCIDBA	07/01/2018--10/31/2027

6. What other mechanisms (if any) will be used to implement the strategy for this service (e.g., ordinances, resolutions, local acts of the General Assembly, rate or fee changes, etc.), and when will they take effect?

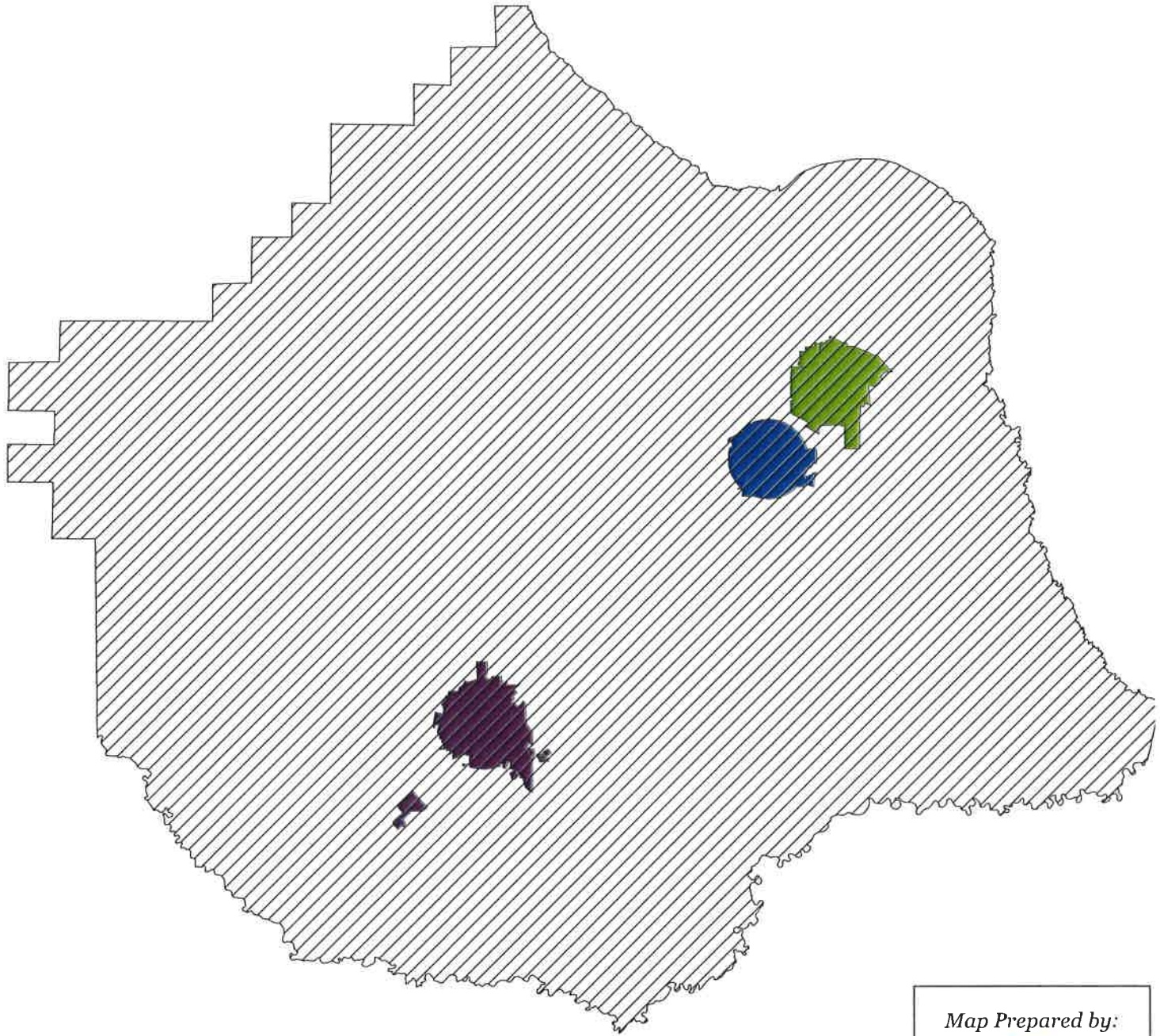
See No. 5

7. Person completing form: **Jason Rubenbauer, County Manager**
 Phone number: **(912) 449-2022** Date completed: May 2, 2018

8. Is this the person who should be contacted by state agencies when evaluating whether proposed local government projects are consistent with the service delivery strategy? Yes No

If not, provide designated contact person(s) and phone number(s) below:

Pierce County Economic Development Zones



Legend

-  Pierce County Industrial Development & Building Authority
-  Blackshear
-  Offerman
-  Patterson

Map Prepared by:



Southern Geographic
Your GIS Department

156 West Clinton Street
P.O. Box 1870
Gray, Georgia 31032
478-986-4003
www.southgeo.com

SERVICE DELIVERY AGREEMENT

Service: Economic Development

Parties: Pierce County and the cities of Blackshear, Offerman, Patterson, and Waycross

Agreement:

The Pierce County Industrial Development and Building Authority currently owns industrial parks in Blackshear. The authority encourages county wide industrial development through existing financial programs.

We the undersigned agree that the foregoing Service Delivery Agreement promotes the most efficient, effective, and responsive manner for the delivery of the services described above and we see no apparent duplication of services nor issues for consolidation, this 4th day of May, 2018.

PIERCE COUNTY

By:



Title: Chairman of the Board
of Commissioners

~~CITY OF BLACKSHEAR~~

By:



Title: Mayor

CITY OF OFFERMAN

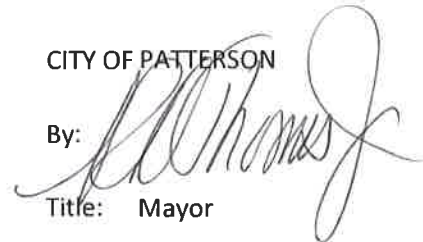
By:



Title: Mayor

CITY OF PATTERSON

By:



Title: Mayor



SERVICE DELIVERY STRATEGY

FORM 2: Summary of Service Delivery Arrangements

Instructions:

Make copies of this form and complete one for each service listed on FORM 1, Section IV. Use EXACTLY the same service names listed on FORM 1. Answer each question below, attaching additional pages as necessary. If the contact person for this service (listed at the bottom of the page) changes, this should be reported to the Department of Community Affairs.

COUNTY:PIERCE

Service:Law Enforcement

1. Check one box that best describes the agreed upon delivery arrangement for this service:

- a.) Service will be provided countywide (i.e., including all cities and unincorporated areas) by a single service provider. (If this box is checked, identify the government, authority or organization providing the service.):

- b.) Service will be provided only in the unincorporated portion of the county by a single service provider. (If this box is checked, identify the government, authority or organization providing the service.):

- c.) One or more cities will provide this service only within their incorporated boundaries, and the service will not be provided in unincorporated areas. (If this box is checked, identify the government(s), authority or organization providing the service):

- d.) One or more cities will provide this service only within their incorporated boundaries, and the county will provide the service in unincorporated areas. (If this box is checked, identify the government(s), authority or organization providing the service.): **Pierce County, City of Blackshear, City of Patterson, City of Waycross**

- e.) Other (If this box is checked, attach a legible map delineating the service area of each service provider, and identify the government, authority, or other organization that will provide service within each service area.):

2. In developing this strategy, were overlapping service areas, unnecessary competition and/or duplication of this service identified?

- Yes** (if "Yes," you must attach additional documentation as described, below)

- No**

If these conditions will continue under this strategy, attach an explanation for continuing the arrangement (i.e., overlapping but higher levels of service (See O.C.G.A. 36-70-24(1)), overriding benefits of the duplication, or reasons that overlapping service areas or competition cannot be eliminated).

If these conditions will be eliminated under the strategy, attach an implementation schedule listing each step or action that will be taken to eliminate them, the responsible party and the agreed upon deadline for completing it.

SDS FORM 2, continued

3. List each government or authority that will help to pay for this service and indicate how the service will be funded (e.g., enterprise funds, user fees, general funds, special service district revenues, hotel/motel taxes, franchise taxes, impact fees, bonded indebtedness, etc.).

Local Government or Authority	Funding Method
Pierce County	General Fund, Fines, Forfeitures, Grants
City of Blackshear	General Fund, Fines, Forfeitures, Grants
City of Patterson	General Fund, Fines, Forfeitures, Grants
City of Waycross	General Fund, Fines, Forfeitures, Grants

4. How will the strategy change the previous arrangements for providing and/or funding this service within the county?

No Change

5. List any formal service delivery agreements or intergovernmental contracts that will be used to implement the strategy for this service:

Agreement Name	Contracting Parties	Effective and Ending Dates
Service Delivery Agreement	Pierce County/All Cities	07/01/2018--10/31/2027

6. What other mechanisms (if any) will be used to implement the strategy for this service (e.g., ordinances, resolutions, local acts of the General Assembly, rate or fee changes, etc.), and when will they take effect?

See No. 5

7. Person completing form: **Jason Rubenbauer, County Manager**
 Phone number: **(912) 449-2022** Date completed: May 2, 2018

8. Is this the person who should be contacted by state agencies when evaluating whether proposed local government projects are consistent with the service delivery strategy? Yes No

If not, provide designated contact person(s) and phone number(s) below:

SERVICE DELIVERY AGREEMENT

Service: Law Enforcement

Parties: Pierce County and the cities of Blackshear, Offerman, Patterson, and Waycross

Agreement:

The Pierce County Office of the Sheriff is available for county wide law enforcement. The Office of the Sheriff is the primary enforcement provided for the City of Offerman.

The cities of Blackshear, Patterson, and Waycross provide their own police departments.

We the undersigned agree that the foregoing Service Delivery Agreement promotes the most efficient, effective, and responsive manner for the delivery of the services described above and we see no apparent duplication of services nor issues for consolidation, this 4th day of May, 2018.

PIERCE COUNTY

By:

Title: Chairman of the Board
of Commissioners

CITY OF BLACKSHEAR

By:

Title: Mayor

CITY OF OFFERMAN

By:

Title: Mayor

CITY OF PATTERSON

By:

Title: Mayor



SERVICE DELIVERY STRATEGY

FORM 2: Summary of Service Delivery Arrangements

Instructions:

Make copies of this form and complete one for each service listed on FORM 1, Section IV. Use EXACTLY the same service names listed on FORM 1. Answer each question below, attaching additional pages as necessary. If the contact person for this service (listed at the bottom of the page) changes, this should be reported to the Department of Community Affairs.

COUNTY:PIERCE

Service:Jails

1. Check one box that best describes the agreed upon delivery arrangement for this service:

- a.) Service will be provided countywide (i.e., including all cities and unincorporated areas) by a single service provider. (If this box is checked, identify the government, authority or organization providing the service.): **Pierce County Office of the Sheriff**
- b.) Service will be provided only in the unincorporated portion of the county by a single service provider. (If this box is checked, identify the government, authority or organization providing the service.):
- c.) One or more cities will provide this service only within their incorporated boundaries, and the service will not be provided in unincorporated areas. (If this box is checked, identify the government(s), authority or organization providing the service):
- d.) One or more cities will provide this service only within their incorporated boundaries, and the county will provide the service in unincorporated areas. (If this box is checked, identify the government(s), authority or organization providing the service.):
- e.) Other (If this box is checked, attach a legible map delineating the service area of each service provider, and identify the government, authority, or other organization that will provide service within each service area.):

2. In developing this strategy, were overlapping service areas, unnecessary competition and/or duplication of this service identified?

- Yes** (if "Yes," you must attach additional documentation as described, below)
- No**

If these conditions will continue under this strategy, attach an explanation for continuing the arrangement (i.e., overlapping but higher levels of service (See O.C.G.A. 36-70-24(1)), overriding benefits of the duplication, or reasons that overlapping service areas or competition cannot be eliminated).

If these conditions will be eliminated under the strategy, attach an implementation schedule listing each step or action that will be taken to eliminate them, the responsible party and the agreed upon deadline for completing it.

SDS FORM 2, continued

3. List each government or authority that will help to pay for this service and indicate how the service will be funded (e.g., enterprise funds, user fees, general funds, special service district revenues, hotel/motel taxes, franchise taxes, impact fees, bonded indebtedness, etc.).

Local Government or Authority	Funding Method
Pierce County	General Fund, Fines, Forfeitures
City of Blackshear	General Fund, Fines, Forfeitures
City of Patterson	General Fund, Fines, Forfeitures

4. How will the strategy change the previous arrangements for providing and/or funding this service within the county?

The City of Blackshear pays Pierce County \$35 per inmate per day to use the Pierce County Jail.

5. List any formal service delivery agreements or intergovernmental contracts that will be used to implement the strategy for this service:

Agreement Name	Contracting Parties	Effective and Ending Dates
Service Delivery Agreement	Pierce County/All Cities	07/01/2018--10/31/2027

6. What other mechanisms (if any) will be used to implement the strategy for this service (e.g., ordinances, resolutions, local acts of the General Assembly, rate or fee changes, etc.), and when will they take effect?

Service Delivery Agreement--Effective April 30, 2018 through October 31, 2022

7. Person completing form: **Jason Rubenbauer, County Manager**
 Phone number: **(912) 449-2022** Date completed: May 18, 2018

8. Is this the person who should be contacted by state agencies when evaluating whether proposed local government projects are consistent with the service delivery strategy? Yes No

If not, provide designated contact person(s) and phone number(s) below:

SERVICE DELIVERY AGREEMENT

Service: Jails

Parties: Pierce County and the cities of Blackshear, Offerman, Patterson, and Waycross

Agreement:

The Pierce County Office of the Sheriff provides jail services for the incorporated and unincorporated areas of Pierce County. The City of Blackshear and the City of Patterson pay Pierce County \$35.00 per day per inmate for use of the jail.

The city of Waycross provides its own jail.

We the undersigned agree that the foregoing Service Delivery Agreement promotes the most efficient, effective, and responsive manner for the delivery of the services described above and we see no apparent duplication of services nor issues for consolidation, this 4th day of May, 2018.

PIERCE COUNTY

By:

Title: Chairman of the Board
of Commissioners

CITY OF BLACKSHEAR

By:

Title: Mayor

CITY OF OFFERMAN

By:

Title: Mayor

CITY OF PATTERSON

By:

Title: Mayor



SERVICE DELIVERY STRATEGY

FORM 2: Summary of Service Delivery Arrangements

Instructions:

Make copies of this form and complete one for each service listed on FORM 1, Section IV. Use EXACTLY the same service names listed on FORM 1. Answer each question below, attaching additional pages as necessary. If the contact person for this service (listed at the bottom of the page) changes, this should be reported to the Department of Community Affairs.

COUNTY:PIERCE

Service:Parks and Recreation

1. Check one box that best describes the agreed upon delivery arrangement for this service:

- a.) Service will be provided countywide (i.e., including all cities and unincorporated areas) by a single service provider. (If this box is checked, identify the government, authority or organization providing the service.):

- b.) Service will be provided only in the unincorporated portion of the county by a single service provider. (If this box is checked, identify the government, authority or organization providing the service.):

- c.) One or more cities will provide this service only within their incorporated boundaries, and the service will not be provided in unincorporated areas. (If this box is checked, identify the government(s), authority or organization providing the service:

- d.) One or more cities will provide this service only within their incorporated boundaries, and the county will provide the service in unincorporated areas. (If this box is checked, identify the government(s), authority or organization providing the service.): **Pierce County, City of Blackshear, City of Offerman, City of Patterson, City of Waycross**

- e.) Other (If this box is checked, attach a legible map delineating the service area of each service provider, and identify the government, authority, or other organization that will provide service within each service area.):

2. In developing this strategy, were overlapping service areas, unnecessary competition and/or duplication of this service identified?

- Yes** (if "Yes," you must attach additional documentation as described, below)

- No**

If these conditions will continue under this strategy, attach an explanation for continuing the arrangement (i.e., overlapping but higher levels of service (See O.C.G.A. 36-70-24(1)), overriding benefits of the duplication, or reasons that overlapping service areas or competition cannot be eliminated).

If these conditions will be eliminated under the strategy, attach an implementation schedule listing each step or action that will be taken to eliminate them, the responsible party and the agreed upon deadline for completing it.

SDS FORM 2, continued

3. List each government or authority that will help to pay for this service and indicate how the service will be funded (e.g., enterprise funds, user fees, general funds, special service district revenues, hotel/motel taxes, franchise taxes, impact fees, bonded indebtedness, etc.).

Local Government or Authority	Funding Method
Pierce County	General Fund, User Fees
City of Blackshear	General Fund, User Fees
City of Patterson	General Fund, User Fees
City of Offerman	General Fund, User Fees

4. How will the strategy change the previous arrangements for providing and/or funding this service within the county?

No Change

5. List any formal service delivery agreements or intergovernmental contracts that will be used to implement the strategy for this service:

Agreement Name	Contracting Parties	Effective and Ending Dates
Service Delivery Agreement	Pierce County/All Cities	07/01/2018--10/31/2027

6. What other mechanisms (if any) will be used to implement the strategy for this service (e.g., ordinances, resolutions, local acts of the General Assembly, rate or fee changes, etc.), and when will they take effect?

See No. 5

7. Person completing form: **Jason Rubenbauer, County Manager**
 Phone number: **(912) 449-2022** Date completed: May 2, 2018

8. Is this the person who should be contacted by state agencies when evaluating whether proposed local government projects are consistent with the service delivery strategy? Yes No

If not, provide designated contact person(s) and phone number(s) below:

SERVICE DELIVERY AGREEMENT

Service: Parks and Recreation

Parties: Pierce County and the cities of Blackshear, Offerman, Patterson, and Waycross

Agreement:

Pierce County offers a wide range of recreational services that are available to all Pierce County residents. This service is offered by the Pierce County Recreation Department and is funded by Pierce County which offers activities in both Blackshear and Patterson.

We the undersigned agree that the foregoing Service Delivery Agreement promotes the most efficient, effective, and responsive manner for the delivery of the services described above and we see no apparent duplication of services nor issues for consolidation, this 4th day of May, 2018.

PIERCE COUNTY

By:



Title: Chairman of the Board
of Commissioners

CITY OF BLACKSHEAR

By:



Title: Mayor

CITY OF OFFERMAN

By:



Title: Mayor

CITY OF PATTERSON

By:



Title: Mayor



SERVICE DELIVERY STRATEGY

FORM 2: Summary of Service Delivery Arrangements

Instructions:

Make copies of this form and complete one for each service listed on FORM 1, Section IV. Use EXACTLY the same service names listed on FORM 1. Answer each question below, attaching additional pages as necessary. If the contact person for this service (listed at the bottom of the page) changes, this should be reported to the Department of Community Affairs.

COUNTY:PIERCE

Service:Libraries

1. Check one box that best describes the agreed upon delivery arrangement for this service:

- a.) Service will be provided countywide (i.e., including all cities and unincorporated areas) by a single service provider. (If this box is checked, identify the government, authority or organization providing the service.):**Okefenokee Regional Library System**
- b.) Service will be provided only in the unincorporated portion of the county by a single service provider. (If this box is checked, identify the government, authority or organization providing the service.):
- c.) One or more cities will provide this service only within their incorporated boundaries, and the service will not be provided in unincorporated areas. (If this box is checked, identify the government(s), authority or organization providing the service:)
- d.) One or more cities will provide this service only within their incorporated boundaries, and the county will provide the service in unincorporated areas. (If this box is checked, identify the government(s), authority or organization providing the service.):
- e.) Other (If this box is checked, attach a legible map delineating the service area of each service provider, and identify the government, authority, or other organization that will provide service within each service area.):

2. In developing this strategy, were overlapping service areas, unnecessary competition and/or duplication of this service identified?

- Yes** (if "Yes," you must attach additional documentation as described, below)
- No**

If these conditions will continue under this strategy, attach an explanation for continuing the arrangement (i.e., overlapping but higher levels of service (See O.C.G.A. 36-70-24(1)), overriding benefits of the duplication, or reasons that overlapping service areas or competition cannot be eliminated).

If these conditions will be eliminated under the strategy, attach an implementation schedule listing each step or action that will be taken to eliminate them, the responsible party and the agreed upon deadline for completing it.

SDS FORM 2, continued

3. List each government or authority that will help to pay for this service and indicate how the service will be funded (e.g., enterprise funds, user fees, general funds, special service district revenues, hotel/motel taxes, franchise taxes, impact fees, bonded indebtedness, etc.).

Local Government or Authority	Funding Method
Pierce County	General Fund
Pierce County Board of Education	General Fund

4. How will the strategy change the previous arrangements for providing and/or funding this service within the county?

No Change

5. List any formal service delivery agreements or intergovernmental contracts that will be used to implement the strategy for this service:

Agreement Name	Contracting Parties	Effective and Ending Dates
Service Delivery Agreement	Pierce County and All Cities	07/01/2018-10/31/2027

6. What other mechanisms (if any) will be used to implement the strategy for this service (e.g., ordinances, resolutions, local acts of the General Assembly, rate or fee changes, etc.), and when will they take effect?

Service Delivery Agreement--Effective April 30, 2018 through October 31, 2022

7. Person completing form: **Jason Rubenbauer, County Manager**
 Phone number: **(912) 449-2022** Date completed: May 2, 2018

8. Is this the person who should be contacted by state agencies when evaluating whether proposed local government projects are consistent with the service delivery strategy? Yes No

If not, provide designated contact person(s) and phone number(s) below:

SERVICE DELIVERY AGREEMENT

Service: Libraries

Parties: Pierce County and the cities of Blackshear, Offerman, Patterson, and Waycross

Agreement:

Library service is provided to Pierce County by the Okefenokee Regional Library System. There is one full time library in Blackshear – The Pierce County Public Library. The library is locally funded by Pierce County and the Pierce County Board of Education.

The city of Waycross houses the headquarters library.

We the undersigned agree that the foregoing Service Delivery Agreement promotes the most efficient, effective, and responsive manner for the delivery of the services described above and we see no apparent duplication of services nor issues for consolidation, this 4th day of May, 2018.

PIERCE COUNTY

By:



Title: Chairman of the Board
of Commissioners

CITY OF BLACKSHEAR

By:



Title: Mayor

CITY OF OFFERMAN

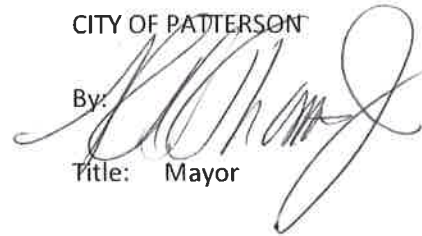
By:



Title: Mayor

CITY OF PATTERSON

By:



Title: Mayor



SERVICE DELIVERY STRATEGY

FORM 2: Summary of Service Delivery Arrangements

Instructions:

Make copies of this form and complete one for each service listed on FORM 1, Section IV. Use EXACTLY the same service names listed on FORM 1. Answer each question below, attaching additional pages as necessary. If the contact person for this service (listed at the bottom of the page) changes, this should be reported to the Department of Community Affairs.

COUNTY:PIERCE

Service:Public Transit

1. Check one box that best describes the agreed upon delivery arrangement for this service:

- a.) Service will be provided countywide (i.e., including all cities and unincorporated areas) by a single service provider. (If this box is checked, identify the government, authority or organization providing the service.): **Pierce County**
- b.) Service will be provided only in the unincorporated portion of the county by a single service provider. (If this box is checked, identify the government, authority or organization providing the service.):
- c.) One or more cities will provide this service only within their incorporated boundaries, and the service will not be provided in unincorporated areas. (If this box is checked, identify the government(s), authority or organization providing the service):
- d.) One or more cities will provide this service only within their incorporated boundaries, and the county will provide the service in unincorporated areas. (If this box is checked, identify the government(s), authority or organization providing the service.):
- e.) Other (If this box is checked, attach a legible map delineating the service area of each service provider, and identify the government, authority, or other organization that will provide service within each service area.):

2. In developing this strategy, were overlapping service areas, unnecessary competition and/or duplication of this service identified?

- Yes** (if "Yes," you must attach additional documentation as described, below)
- No**

If these conditions will continue under this strategy, attach an explanation for continuing the arrangement (i.e., overlapping but higher levels of service (See O.C.G.A. 36-70-24(1)), overriding benefits of the duplication, or reasons that overlapping service areas or competition cannot be eliminated).

If these conditions will be eliminated under the strategy, attach an implementation schedule listing each step or action that will be taken to eliminate them, the responsible party and the agreed upon deadline for completing it.

SDS FORM 2, continued

3. List each government or authority that will help to pay for this service and indicate how the service will be funded (e.g., enterprise funds, user fees, general funds, special service district revenues, hotel/motel taxes, franchise taxes, impact fees, bonded indebtedness, etc.).

Local Government or Authority	Funding Method
Pierce County	General Fund, User Fees

4. How will the strategy change the previous arrangements for providing and/or funding this service within the county?

No Change

5. List any formal service delivery agreements or intergovernmental contracts that will be used to implement the strategy for this service:

Agreement Name	Contracting Parties	Effective and Ending Dates
Service Delivery Agreement	Pierce County	07/01/2018--10/31/2027

6. What other mechanisms (if any) will be used to implement the strategy for this service (e.g., ordinances, resolutions, local acts of the General Assembly, rate or fee changes, etc.), and when will they take effect?

See No. 5

7. Person completing form: **Jason Rubenbauer, County Manager**
 Phone number: **(912) 449-2022** Date completed: May 2, 2018

8. Is this the person who should be contacted by state agencies when evaluating whether proposed local government projects are consistent with the service delivery strategy? Yes No

If not, provide designated contact person(s) and phone number(s) below:

SERVICE DELIVERY AGREEMENT

Service: Public Transit

Parties: Pierce County and the cities of Blackshear, Offerman, Patterson, and Waycross

Agreement:

Pierce County provides public transportation to all residents of the County through an agreement with MIDS, Inc.

We the undersigned agree that the foregoing Service Delivery Agreement promotes the most efficient, effective, and responsive manner for the delivery of the services described above and we see no apparent duplication of services nor issues for consolidation, this 4th day of May, 2018.

PIERCE COUNTY

By:

Title: Chairman of the Board
of Commissioners

CITY OF BLACKSHEAR

By:

Title: Mayor

CITY OF OFFERMAN

By:

Title: Mayor

CITY OF PATTERSON

By:

Title: Mayor

RESOLUTION 2018-09

**A RESOLUTION OF THE BLACKSHEAR CITY COUNCIL OF THE CITY OF BLACKSHEAR, GEORGIA
ADOPTING THE REVISED SERVICE DELIVERY STRATEGY**

WHEREAS, one of the requirements of the Georgia Planning Act of 1989 is that all local governments review and revise, if applicable, sections of their Service Delivery Strategy as part of the mandatory updating of their Comprehensive Plan; and

WHEREAS, the intent of this legislation is to provide a flexible framework within which local governments in each county can develop a service delivery system that is both efficient and responsive to citizens in their county; and

WHEREAS, the City of Blackshear has reviewed, and revised as necessary, each section of the current Service Delivery Strategy and all applicable agreements to ensure the Strategy is currently eliminating inefficiencies from duplication of services and competition between local governments and provides a mechanism to resolve disputes over local government service delivery, funding equity, and land use.

NOW THEREFORE, BE IT RESOLVED BY THE BLACKSHEAR CITY COUNCIL OF THE CITY OF BLACKSHEAR, GEORGIA, that the City of Blackshear of City Council agrees to approve the revisions and continue the unchanged provisions of the Strategy, and authorizes the Mayor of the City of Blackshear to sign the updated "Certifications" page that indicates the agreement of all jurisdictions required to approve the changes of this Strategy.

Adopted this 8th day of May, 2018

BY: 

Dick Larson, Mayor

ATTEST: 

Susan Fowler, City Clerk

RESOLUTION
A RESOLUTION OF THE CITY OF PATTERSON, GEORGIA
ADOPTING THE REVISED SERVICE DELIVERY STRATEGY

WHEREAS, one of the requirements of the Georgia Planning Act of 1989 is that all local governments review and revise, if applicable, sections of their Service Delivery Strategy as part of the mandatory updating of their Comprehensive Plan; and

WHEREAS, the intent of this legislation is to provide a flexible framework within which local governments in each county can develop a service delivery system that is both efficient and responsive to citizens in their county; and

WHEREAS, the City of Patterson has reviewed, and revised as necessary, each section of the current Service Delivery Strategy and all applicable agreements to ensure the Strategy is currently eliminating inefficiencies from duplication of services and competition between local governments and provides a mechanism to resolve disputes over local government service delivery, funding equity, and land use.


NOW THEREFORE, BE IT RESOLVED BY THE PATTERSON CITY COUNCIL OF THE CITY OF PATTERSON, GEORGIA, that the City of Patterson of City Council agrees to approve the revisions and continue the unchanged provisions of the Strategy, and authorizes the Mayor of the City of Patterson to sign the updated "Certifications" page that indicates the agreement of all jurisdictions required to approve the changes of this Strategy.

Adopted this 4th day of June, 2018

BY:


R. D. Thomas, Mayor

ATTEST:


Ray Cunningham, City Clerk

RESOLUTION
A RESOLUTION OF THE CITY OF OFFERMAN, GEORGIA
ADOPTING THE REVISED SERVICE DELIVERY STRATEGY

WHEREAS, one of the requirements of the Georgia Planning Act of 1989 is that all local governments review and revise, if applicable, sections of their Service Delivery Strategy as part of the mandatory updating of their Comprehensive Plan; and

WHEREAS, the intent of this legislation is to provide a flexible framework within which local governments in each county can develop a service delivery system that is both efficient and responsive to citizens in their county; and

WHEREAS, the City of Offerman has reviewed, and revised as necessary, each section of the current Service Delivery Strategy and all applicable agreements to ensure the Strategy is currently eliminating inefficiencies from duplication of services and competition between local governments and provides a mechanism to resolve disputes over local government service delivery, funding equity, and land use.

NOW THEREFORE, BE IT RESOLVED BY THE OFFERMAN CITY COUNCIL OF THE CITY OF OFFERMAN, GEORGIA, that the City of Offerman of City Council agrees to approve the revisions and continue the unchanged provisions of the Strategy, and authorizes the Mayor of the City of Offerman to sign the updated "Certifications" page that indicates the agreement of all jurisdictions required to approve the changes of this Strategy.

Adopted this 22nd day of May, 2018

BY: 
Brenda Denison, Mayor

ATTEST: 
Janet Daniels, City Clerk

RESOLUTION
Pierce County Board of Commissioners
Adopt Revised Service Delivery Strategy

WHEREAS, one of the requirements of the Georgia Planning Act of 1989 is that all local governments review and revise, if applicable, sections of their Service Delivery Strategy as part of the mandatory updating of their Comprehensive Plan; and

WHEREAS, the intent of this legislation is to provide a flexible framework within which local governments in each county can develop a service delivery system that is both efficient and responsive to citizens in their county; and

WHEREAS, Pierce County has reviewed, and revised as necessary, each section of the current Service Delivery Strategy and all applicable agreements to ensure the Strategy is currently eliminating inefficiencies from duplication of services and competition between local governments and provides a mechanism to resolve disputes over local government service delivery, funding equity, and land use.

THEREFORE, BE IT RESOLVED, that the Pierce County Board of Commissioners agrees to approve the revisions and continue the unchanged provisions of the Strategy, and authorizes the Chairman of the Pierce County Board of Commissioners to sign the updated "Certifications" page that indicates the agreement of all jurisdictions required to approve the changes of this Strategy.

Adopted this 5th day of June, 2018

BY: 
Neal Bennett, Chairman

ATTEST: 
Amy Hitt, County Clerk





SERVICE DELIVERY STRATEGY

FORM 3: Summary of Land Use Agreements

Instructions:

Answer each question below, attaching additional pages as necessary. Please note that any changes to the answers provided will require an update of the service delivery strategy. If the contact person for this service (listed at the bottom of this page) changes, this should be reported to the Department of Community Affairs.

COUNTY:PIERCE

1. What incompatibilities or conflicts between the land use plans of local governments were identified in the process of developing the service delivery strategy?

NONE

2. Check the boxes indicating how these incompatibilities or conflicts were addressed:

- Amendments to existing comprehensive plans
- Adoption of a joint comprehensive plan
- Other measures (amend zoning ordinances, add environmental regulations, etc.)

If "other measures" was checked, describe these measures:

NOTE:

If the necessary plan amendments, regulations, ordinances, etc. have not yet been formally adopted, indicate when each of the affected local governments will adopt them.

3. What policies, procedures and/or processes have been established by local governments (and water and sewer authorities) to ensure that new extraterritorial water and sewer service will be consistent with all applicable land use plans and ordinances? Pierce County and the affected municipalities continue to recognize the resolutions enacted July 1, 1998.

4. Person completing form: **Jason Rubenbauer, County Manager**

Phone number: **(912) 449-2022** Date completed: May 2, 2018

5. Is this the person who should be contacted by state agencies when evaluating whether proposed local government projects are consistent with the service delivery strategy? Yes No

If not, provide designated contact person(s) and phone number(s) below:



SERVICE DELIVERY STRATEGY
FORM 4: Certifications

Instructions:

This form must, at a minimum, be signed by an authorized representative of the following governments: 1) the county; 2) the city serving as the county seat; 3) all cities having a 2010 population of over 9,000 residing within the county; and 4) no less than 50% of all other cities with a 2010 population of between 500 and 9,000 residing within the county. Cities with a 2010 population below 500 and local authorities providing services under the strategy are not required to sign this form, but are encouraged to do so.

COUNTY: PIERCE

We, the undersigned authorized representatives of the jurisdictions listed below, certify that:

1. We have executed agreements for implementation of our service delivery strategy and the attached forms provide an accurate depiction of our agreed upon strategy (O.C.G.A 36-70-21);
2. Our service delivery strategy promotes the delivery of local government services in the most efficient, effective, and responsive manner (O.C.G.A. 36-70-24 (1));
3. Our service delivery strategy provides that water or sewer fees charged to customers located outside the geographic boundaries of a service provider are reasonable and are not arbitrarily higher than the fees charged to customers located within the geographic boundaries of the service provider (O.C.G.A. 36-70-24 (20); and
4. Our service delivery strategy ensures that the cost of any services the county government provides (including those jointly funded by the county and one or more municipalities) primarily for the benefit of the unincorporated area of the county are borne by the unincorporated area residents, individuals, and property owners who receive such service (O.C.G.A. 36-70-24 (3)).

JURISDICTION	TITLE	NAME	SIGNATURE	DATE
<u>CITY OF BLACKSHEAR</u>	Mayor	Dick Larson		5/8/15
<u>CITY OF OFFERMAN</u>	Mayor	Brenda Denison		5-22-18
<u>CITY OF PATTERSON</u>	Mayor	R. D. Thomas		6-4-18
<u>PIERCE COUNTY</u>	Chairman	Neal Bennett		6-5-18