

Verified

**Service Delivery Strategy**

**For**

**Coffee County**

**and the**

**Municipalities of:**

**Ambrose**

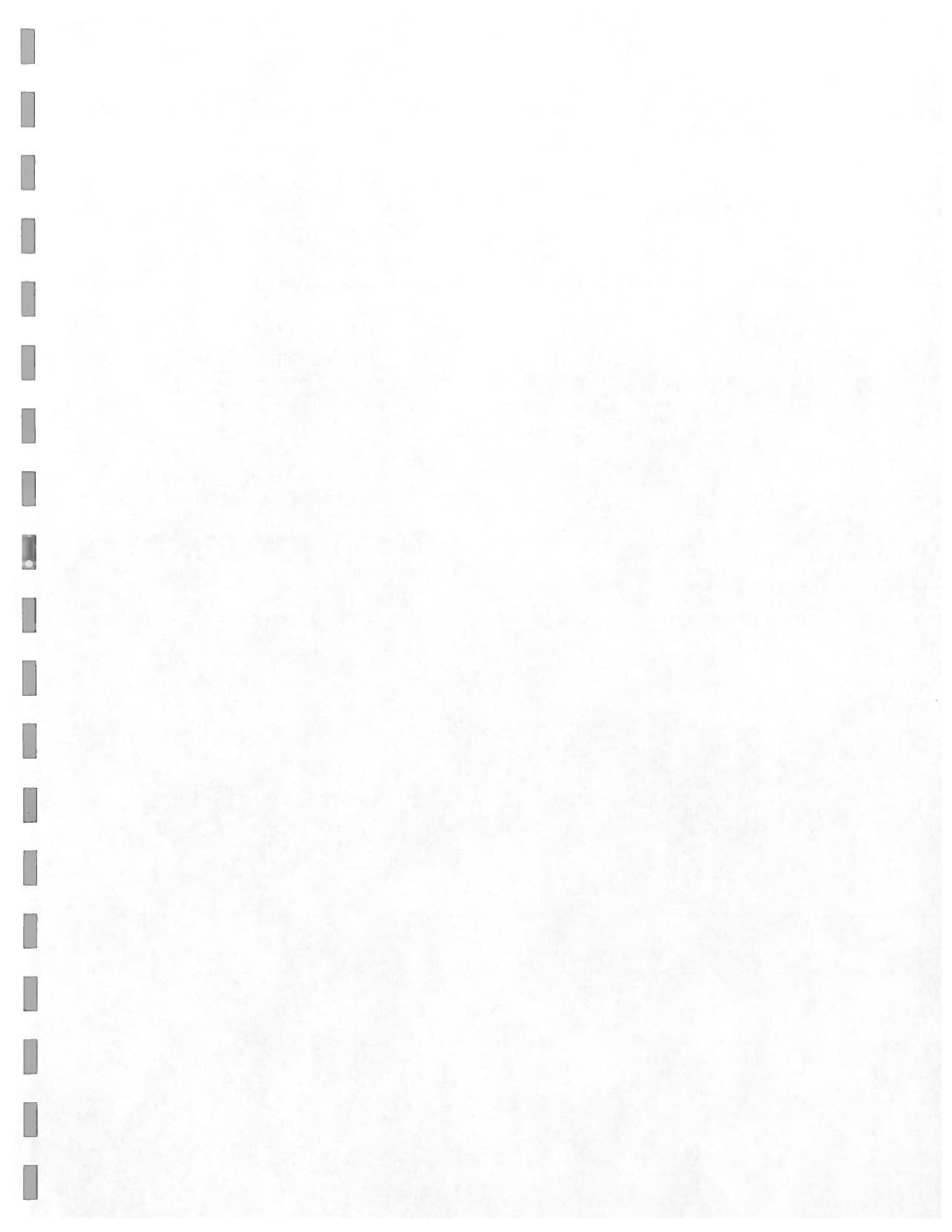
**Broxton**

**Douglas**

**Nicholls**

**MAY 10, 1999**

*(Original Signatures)*





GEORGIA DEPARTMENT OF COMMUNITY AFFAIRS

SERVICE DELIVERY STRATEGY

FOR Coffee

COUNTY

PAGE 1

I. GENERAL INSTRUCTIONS:

- 1. Only one set of these forms should be submitted per county. The completed forms should clearly present the collective agreement reached by all cities and counties that were party to the service delivery strategy.
2. List each local government and/or authority that provides services included in the service delivery strategy in Section II below.
3. List all services provided or primarily funded by each general purpose local government and authority within the county in Section III below. It is acceptable to break a service into separate components if this will facilitate description of the service delivery strategy.
4. For each service or service component listed in Section III, complete a separate Summary of Service Delivery Arrangements form (page 2).
5. Complete one copy of the Summary of Land Use Agreements form (page 3).
6. Have the Certifications form (page 4) signed by the authorized representatives of participating local governments. Please note that DCA cannot validate the strategy unless it is signed by the local governments required by law (see Instructions, page 4).
7. Mail the completed forms along with any attachments to:

Georgia Department of Community Affairs
Office of Coordinated Planning
60 Executive Park South, N.E.
Atlanta, Georgia 30329

For answers to most frequently asked questions on Georgia's Service Delivery Act, links and helpful publications, visit DCA's website at www.dca.servicedelivery.org, or call the Office of Coordinated Planning at (404) 679-3114.

Note: Any future changes to the service delivery arrangements described on these forms will require an official update of the service delivery strategy and submittal of revised forms and attachments to the Georgia Department of Community Affairs.

II. LOCAL GOVERNMENTS INCLUDED IN THE SERVICE DELIVERY STRATEGY:

In this section, list all local governments (including cities located partially within the county) and authorities that provide services included in the service delivery strategy.

- Coffee County Coffee Regional Medical Center Authority
Ambrose, City of Douglas-Coffee Industrial Authority
Broxton, City of Douglas Downtown Development Authority
Douglas, City of Douglas Housing Authority
Nicholls, City of Nicholls Housing Authority

III. SERVICES INCLUDED IN THE SERVICE DELIVERY STRATEGY:

For each service listed here, a separate Summary of Service Delivery Arrangements form (page 2) must be completed.

- 911 Operations Emergency Planning/Zoning Vehicle/Equipment
Airport Management Agency Public Health Maintenance
Animal Control Fire Protection Public Housing Waste Water
Cemetery Gas (Natural) Services Recreation Distribution
Code Enforcement/ Grants Administration Road/Street Waste Water Treatment
Inspection Hospital Maintenance Water Distribution
Courts Services/E.M.S. Solid Waste Yard Refuge
Economic Development Jail Collection/Disposal Collection/Mulching
Election Services Law Enforcement Tax Assessors
Electricity Library Tax Collection



**SERVICE DELIVERY STRATEGY  
SUMMARY OF SERVICE DELIVERY ARRANGEMENTS**

**Instructions:**

Make copies of this form and complete one for each service listed on page 1, Section III. Use exactly the same service names listed on page 1. Answer each question below, attaching additional pages as necessary. If the contact person for this service (listed at the bottom of the page) changes, this should be reported to the Department of Community Affairs.

County: Coffee

Service: 911 Operations

1. Check the box that best describes the agreed upon delivery arrangement for this service:

- Service will be provided countywide (i.e., including all cities and unincorporated areas) by a single service provider. (If this box is checked, identify the government, authority or organization providing the service.)
- Service will be provided only in the unincorporated portion of the county by a single service provider. (If this box is checked, identify the government, authority or organization providing the service.)
- One or more cities will provide this service only within their incorporated boundaries, and the service will not be provided in unincorporated areas. (If this box is checked, identify the government(s), authority or organization providing the service.)
- One or more cities will provide this service only within their incorporated boundaries, and the county will provide the service in unincorporated areas. (If this box is checked, identify the government(s), authority or organization providing the service.)
- Other. (If this box is checked, **attach a legible map delineating the service area of each service provider**, and identify the government, authority, or other organization that will provide service within each service area.)

2. In developing the strategy, were overlapping service areas, unnecessary competition and/or duplication of this service identified?

- Yes  No

If these conditions will continue under the strategy, **attach an explanation for continuing the arrangement** (i.e., overlapping but higher levels of service (See O.C.G.A. 36-70-24(1)), overriding benefits of the duplication, or reasons that overlapping service areas or competition cannot be eliminated).

If these conditions will be eliminated under the strategy, **attach an implementation schedule** listing each step or action that will be taken to eliminate them, the responsible party and the agreed upon deadline for completing it.

3. List each government or authority that will help to pay for this service and indicate how the service will be funded (e.g., enterprise funds, user fees, general funds, special service district revenues, hotel/motel taxes, franchise taxes, impact fees, bonded indebtedness, etc.).

Local Government or Authority:      Funding Method:

Coffee (Provider)	General Funds and Fees (phone customers)
Ambrose, City of	General Funds and Fees (phone customers)
Broxton, City of	General Funds and Fees (phone customers)
Douglas, City of	General Funds and Fees (phone customers)

4. How will the strategy change the previous arrangements for providing and/or funding this service within the county?

Same

5. List any formal service delivery agreements or intergovernmental contracts that will be used to implement the strategy for this service:

Agreement Name:	Contracting Parties:	Effective and Ending Dates:
911 Service Agreement	Coffee & Ambrose, City of	06/06/91 - Perpetual
911 Service Agreement	Coffee & Broxton, City of	05/23/91 - Perpetual
911 Service Agreement	Coffee & Douglas, City of	11/12/90 - Perpetual
<b>911 Service Agreement</b>	<b>Coffee &amp; Nicholls, City of</b>	<b>06/03/91 - Perpetual</b>

6. What other mechanisms (if any) will be used to implement the strategy for this service (e.g., ordinances, resolutions, local acts of the General Assembly, rate or fee changes, etc.), and when will they take effect?

None

7. Person completing form: Lee Kight

Phone number: (912) 384-9224 Date completed: 04-30-99

8. Is this the person who should be contacted by state agencies when evaluating whether proposed local government projects are consistent with the service delivery strategy?  Yes  No

If not, provide designated contact person(s) and phone number(s) below:

Earl Brice, Chairman Coffee County (912) 384-4799



**SERVICE DELIVERY STRATEGY  
SUMMARY OF SERVICE DELIVERY ARRANGEMENTS**

**Instructions:**

Make copies of this form and complete one for each service listed on page 1, Section III. Use exactly the same service names listed on page 1. Answer each question below, attaching additional pages as necessary. If the contact person for this service (listed at the bottom of the page) changes, this should be reported to the Department of Community Affairs.

County: Coffee

Service: Airport

1. Check the box that best describes the agreed upon delivery arrangement for this service:

- Service will be provided countywide (i.e., including all cities and unincorporated areas) by a single service provider. (If this box is checked, identify the government, authority or organization providing the service.)
- Service will be provided only in the unincorporated portion of the county by a single service provider. (If this box is checked, identify the government, authority or organization providing the service.)
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- Other. (If this box is checked, **attach a legible map delineating the service area of each service provider**, and identify the government, authority, or other organization that will provide service within each service area.)

2. In developing the strategy, were overlapping service areas, unnecessary competition and/or duplication of this service identified?

- Yes  No

If these conditions will continue under the strategy, **attach an explanation for continuing the arrangement** (i.e., overlapping but higher levels of service (See O.C.G.A. 36-70-24(1)), overriding benefits of the duplication, or reasons that overlapping service areas or competition cannot be eliminated).

If these conditions will be eliminated under the strategy, **attach an implementation schedule** listing each step or action that will be taken to eliminate them, the responsible party and the agreed upon deadline for completing it.

3. List each government or authority that will help to pay for this service and indicate how the service will be funded (e.g., enterprise funds, user fees, general funds, special service district revenues, hotel/motel taxes, franchise taxes, impact fees, bonded indebtedness, etc.).

Local Government or Authority:      Funding Method:

Douglas, City of (Provider)	General Funds and User Fees
	Airport customers and Fuel Revenue

4. How will the strategy change the previous arrangements for providing and/or funding this service within the county?

Same

5. List any formal service delivery agreements or intergovernmental contracts that will be used to implement the strategy for this service:

Agreement Name:

Contracting Parties:

Effective and Ending Dates:

Resolution \* 03-22-93.2 (attached)

Coffee & Douglas, City of

5/3/93-Perpetual

6. What other mechanisms (if any) will be used to implement the strategy for this service (e.g., ordinances, resolutions, local acts of the General Assembly, rate or fee changes, etc.), and when will they take effect?

None

7. Person completing form: Lee Kight

Phone number: (912) 384-9224

Date completed: 04-30-99

8. Is this the person who should be contacted by state agencies when evaluating whether proposed local government projects are consistent with the service delivery strategy?  Yes  No

If not, provide designated contact person(s) and phone number(s) below:

Earl Brice, Chairman Coffee County (912) 384-4799

PAGE 2 (continued)



R E S O L U T I O N

WHEREAS, the Coffee County Board of Commissioners "County" and the Mayor and Commission of the City of Douglas "City" have discussed the need to reduce duplication of services and to reduce the joint sponsorship of such activities; and

WHEREAS, the two governing authority's have agreed to consider such reduction of duplication of programs as cost saving measures to its citizens; and

WHEREAS, the two governing authorities agree that the Emergency Management Agency should be a county funded function and that the Douglas Municipal Airport should be a municipal function; and

WHEREAS, the "City" agrees to furnish a facility to house the EMA offices and the "County" agrees to assist with operations of the airport such as clearing of debris and road construction.

This agreement does not address major capital expenditures. Should major capital needs arise it is agreed by both bodies to discuss, on a case by case basis.

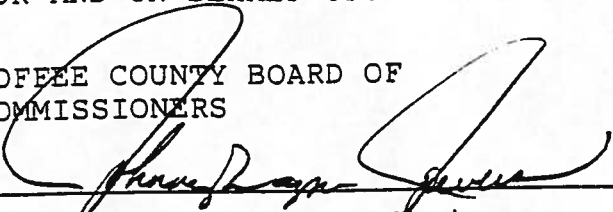
Agreed on the 3rd day of May, 1993.

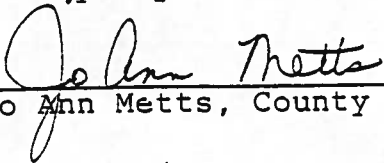
Offered, read and adopted as noted below.

*ADOPTED BY CITY MARCH 22, 1993*

FOR AND ON BEHALF OF:


COFFEE COUNTY BOARD OF COMMISSIONERS

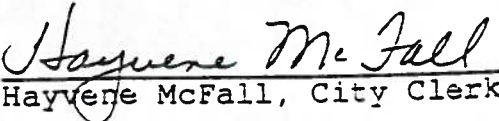
  
\_\_\_\_\_  
Johnny Wayne Jowers, Chairman

  
\_\_\_\_\_  
Jo Ann Metts, County Clerk

5-3-93  
DATE

CITY OF DOUGLAS

  
\_\_\_\_\_  
Derward Buchan, Mayor

  
\_\_\_\_\_  
Hayvene McFall, City Clerk

5-4-93  
DATE







**SERVICE DELIVERY STRATEGY  
SUMMARY OF SERVICE DELIVERY ARRANGEMENTS**

**Instructions:**

Make copies of this form and complete one for each service listed on page 1, Section III. Use exactly the same service names listed on page 1. Answer each question below, attaching additional pages as necessary. If the contact person for this service (listed at the bottom of the page) changes, this should be reported to the Department of Community Affairs.

County: Coffee

Service: Animal Control

1. Check the box that best describes the agreed upon delivery arrangement for this service:

- Service will be provided countywide (i.e., including all cities and unincorporated areas) by a single service provider. (If this box is checked, identify the government, authority or organization providing the service.)
- Service will be provided only in the unincorporated portion of the county by a single service provider. (If this box is checked, identify the government, authority or organization providing the service.)
- One or more cities will provide this service only within their incorporated boundaries, and the service will not be provided in unincorporated areas. (If this box is checked, identify the government(s), authority or organization providing the service.)
- One or more cities will provide this service only within their incorporated boundaries, and the county will provide the service in unincorporated areas. (If this box is checked, identify the government(s), authority or organization providing the service.)
- Other. (If this box is checked, **attach a legible map delineating the service area of each service provider**, and identify the government, authority, or other organization that will provide service within each service area.)

2. In developing the strategy, were overlapping service areas, unnecessary competition and/or duplication of this service identified?

- Yes  No

If these conditions will continue under the strategy, **attach an explanation for continuing the arrangement** (i.e., overlapping but higher levels of service (See O.C.G.A. 36-70-24(1)), overriding benefits of the duplication, or reasons that overlapping service areas or competition cannot be eliminated).

If these conditions will be eliminated under the strategy, **attach an implementation schedule** listing each step or action that will be taken to eliminate them, the responsible party and the agreed upon deadline for completing it.

3. List each government or authority that will help to pay for this service and indicate how the service will be funded (e.g., enterprise funds, user fees, general funds, special service district revenues, hotel/motel taxes, franchise taxes, impact fees, bonded indebtedness, etc.).

Local Government or Authority:      Funding Method:

Coffee County (Provider)	General Funds
Douglas, City of (Provider)	General Funds
Nicholls, City of (Provider)	General Funds

4. How will the strategy change the previous arrangements for providing and/or funding this service within the county?

Currently, three units of government provide animal collection independently of each other. In turn, all contract privately with the Douglas Humane Society for housing. A plan to consolidate collection and housing under the county who in turn would contract with the Humane Society is planned in our strategy to be implemented by 07/01/00.

5. List any formal service delivery agreements or intergovernmental contracts that will be used to implement the strategy for this service:

Agreement Name:

Contracting Parties:

Effective and Ending Dates:

Animal Control Agreement	Coffee, all municipalities & Humane Society	07/01/00-Perpetual

6. What other mechanisms (if any) will be used to implement the strategy for this service (c.g., ordinances, resolutions, local acts of the General Assembly, rate or fee changes, etc.), and when will they take effect?

None

7. Person completing form: Lee Kight

Phone number: (912) 384-9224

Date completed: 04-30-99

8. Is this the person who should be contacted by state agencies when evaluating whether proposed local government projects are consistent with the service delivery strategy?  Yes  No

If not, provide designated contact person(s) and phone number(s) below:

Earl Brice, Chairman Coffee County (912) 384-4799

PAGE 2 (continued)



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County: Coffee

Service: Cemetery

**1. Check the box that best describes the agreed upon delivery arrangement for this service:**

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**2. In developing the strategy, were overlapping service areas, unnecessary competition and/or duplication of this service identified?**

- Yes  No

If these conditions will continue under the strategy, **attach an explanation for continuing the arrangement** (i.e., overlapping but higher levels of service (See O.C.G.A. 36-70-24(1)), overriding benefits of the duplication, or reasons that overlapping service areas or competition cannot be eliminated).

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**3. List each government or authority that will help to pay for this service and indicate how the service will be funded (e.g., enterprise funds, user fees, general funds, special service district revenues, hotel/motel taxes, franchise taxes, impact fees, bonded indebtedness, etc.).**

Local Government or Authority:      Funding Method:

Broxton, City of (Provider)	General Funds and Fees
Douglas, City of (Provider)	General Funds and Fees

**4. How will the strategy change the previous arrangements for providing and/or funding this service within the county?**

Same

5. List any formal service delivery agreements or intergovernmental contracts that will be used to implement the strategy for this service:

Agreement Name:	Contracting Parties:	Effective and Ending Dates:

6. What other mechanisms (if any) will be used to implement the strategy for this service (e.g., ordinances, resolutions, local acts of the General Assembly, rate or fee changes, etc.), and when will they take effect?

None

7. Person completing form: Lee Kight

Phone number: (912) 384-9224 Date completed: 04-30-99

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Earl Brice, Chairman Coffee County (912) 384-4799



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County: Coffee Service: Code Enforcement/Inspection

1. Check the box that best describes the agreed upon delivery arrangement for this service:

- Service will be provided countywide (i.e., including all cities and unincorporated areas) by a single service provider. (If this box is checked, identify the government, authority or organization providing the service.)
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- Yes  No

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3. List each government or authority that will help to pay for this service and indicate how the service will be funded (e.g., enterprise funds, user fees, general funds, special service district revenues, hotel/motel taxes, franchise taxes, impact fees, bonded indebtedness, etc.).

Local Government or Authority:      Funding Method:

Coffee County (Provider)	General Funds and Fees
Douglas, City of (Provider)	General Funds and Fees

4. How will the strategy change the previous arrangements for providing and/or funding this service within the county?

Currently, two units of government provide this service independently of each other. A plan to consolidate both providers into one is planned for implementation on or before 10/01/00.

5. List any formal service delivery agreements or intergovernmental contracts that will be used to implement the strategy for this service:

Agreement Name:	Contracting Parties:	Effective and Ending Dates:
Code Enforcement/Inspection	Coffee & Douglas, City of	10/01/00-Perpetual

6. What other mechanisms (if any) will be used to implement the strategy for this service (e.g., ordinances, resolutions, local acts of the General Assembly, rate or fee changes, etc.), and when will they take effect?

None

7. Person completing form: Lee Kight

Phone number: (912) 384-9224

Date completed: 04-30-99

8. Is this the person who should be contacted by state agencies when evaluating whether proposed local government projects are consistent with the service delivery strategy?  Yes  No

If not, provide designated contact person(s) and phone number(s) below:

Earl Brice, Chairman Coffee County (912) 384-4799

PAGE 2 (continued)





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County: Coffee

Service: Courts

1. Check the box that best describes the agreed upon delivery arrangement for this service:

- Service will be provided countywide (i.e., including all cities and unincorporated areas) by a single service provider. (If this box is checked, identify the government, authority or organization providing the service.)
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2. In developing the strategy, were overlapping service areas, unnecessary competition and/or duplication of this service identified?

- Yes  No

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3. List each government or authority that will help to pay for this service and indicate how the service will be funded (e.g., enterprise funds, user fees, general funds, special service district revenues, hotel/motel taxes, franchise taxes, impact fees, bonded indebtedness, etc.).

Local Government or Authority:      Funding Method:

Coffee County	(Provider) General Funds and Fines
Broxtton, City of	(Provider) General Funds and Fines
Douglas, City of	(Provider) General Funds and Fines
Nicholls, City of	(Provider) General Funds and Fines

4. How will the strategy change the previous arrangements for providing and/or funding this service within the county?

Same

5. List any formal service delivery agreements or intergovernmental contracts that will be used to implement the strategy for this service:

Agreement Name:	Contracting Parties:	Effective and Ending Dates:

6. What other mechanisms (if any) will be used to implement the strategy for this service (e.g., ordinances, resolutions, local acts of the General Assembly, rate or fee changes, etc.), and when will they take effect?

Presently, the above municipalities provide a "municipal court" for all misdemeanor "bench trials" and collection of fines within their respective incorporated boundaries. If it is a felony charge or a "jury trial" that is needed, the case is transferred to state or superior court, which is provided by the county and state.

7. Person completing form: Lee Kight

Phone number: (912) 384-9224 Date completed: 04-30-99

8. Is this the person who should be contacted by state agencies when evaluating whether proposed local government projects are consistent with the service delivery strategy?  Yes  No

If not, provide designated contact person(s) and phone number(s) below:

Earl Brice, Chairman Coffee County (912) 384-4799



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County: Coffee Service: Economic Development

1. Check the box that best describes the agreed upon delivery arrangement for this service:

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- Other. (If this box is checked, attach a legible map delineating the service area of each service provider, and identify the government, authority, or other organization that will provide service within each service area.) **See #6**

2. In developing the strategy, were overlapping service areas, unnecessary competition and/or duplication of this service identified?

- Yes  No

If these conditions will continue under the strategy, attach an explanation for continuing the arrangement (i.e., overlapping but higher levels of service (See O.C.G.A. 36-70-24(1)), overriding benefits of the duplication, or reasons that overlapping service areas or competition cannot be eliminated).

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Local Government or Authority:      Funding Method:

Douglas-Coffee	Bond Financing/Leases/Sales
Industrial Auth (Provider)	of Real Estate
Coffee County	Ad Volorem taxes (1/2 mill)
Douglas, City of	Ad Volorem taxes (1 mill)
Douglas Downtown Dev (Prov)	General Funds

4. How will the strategy change the previous arrangements for providing and/or funding this service within the county?

Same

5. List any formal service delivery agreements or intergovernmental contracts that will be used to implement the strategy for this service:

Agreement Name:	Contracting Parties:	Effective and Ending Dates:

6. What other mechanisms (if any) will be used to implement the strategy for this service (e.g., ordinances, resolutions, local acts of the General Assembly, rate or fee changes, etc.), and when will they take effect?

None  
 Currently, the Douglas-Coffee County Industrial Authority serves the entire county (incorporated and unincorporated). The Downtown Development Authority District serves the small businesses located in a 40 block area of downtown Douglas.

7. Person completing form: Lee Kight

Phone number: (912) 384-9224 Date completed: 04-30-99

8. Is this the person who should be contacted by state agencies when evaluating whether proposed local government projects are consistent with the service delivery strategy?  Yes  No

If not, provide designated contact person(s) and phone number(s) below:

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PAGE 2 (continued)




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County: Coffee Service: Election Services

**1. Check the box that best describes the agreed upon delivery arrangement for this service:**

- Service will be provided countywide (i.e., including all cities and unincorporated areas) by a single service provider. (If this box is checked, identify the government, authority or organization providing the service.)
- Service will be provided only in the unincorporated portion of the county by a single service provider. (If this box is checked, identify the government, authority or organization providing the service.)
- One or more cities will provide this service only within their incorporated boundaries, and the service will not be provided in unincorporated areas. (If this box is checked, identify the government(s), authority or organization providing the service.)
- One or more cities will provide this service only within their incorporated boundaries, and the county will provide the service in unincorporated areas. (If this box is checked, identify the government(s), authority or organization providing the service.)
- Other. (If this box is checked, **attach a legible map delineating the service area of each service provider**, and identify the government, authority, or other organization that will provide service within each service area.)

**2. In developing the strategy, were overlapping service areas, unnecessary competition and/or duplication of this service identified?**

- Yes  No

If these conditions will continue under the strategy, **attach an explanation for continuing the arrangement** (i.e., overlapping but higher levels of service (See O.C.G.A. 36-70-24(1)), overriding benefits of the duplication, or reasons that overlapping service areas or competition cannot be eliminated).

If these conditions will be eliminated under the strategy, **attach an implementation schedule** listing each step or action that will be taken to eliminate them, the responsible party and the agreed upon deadline for completing it.

**3. List each government or authority that will help to pay for this service and indicate how the service will be funded (e.g., enterprise funds, user fees, general funds, special service district revenues, hotel/motel taxes, franchise taxes, impact fees, bonded indebtedness, etc.).**

Local Government or Authority:      Funding Method:

Coffee County (Provider)	General Funds and Qualifying fees
Ambrose, City of (Provider)	General Funds and Qualifying fees
Broxton, City of (Provider)	General Funds and Qualifying fees
Douglas, City of (Provider)	General Funds and Qualifying fees
Nicholls, City of (Provider)	General Funds and Qualifying fees

**4. How will the strategy change the previous arrangements for providing and/or funding this service within the county?**

Same

5. List any formal service delivery agreements or intergovernmental contracts that will be used to implement the strategy for this service:

Agreement Name: Contracting Parties: Effective and Ending Dates:

Agreement Name:	Contracting Parties:	Effective and Ending Dates:

6. What other mechanisms (if any) will be used to implement the strategy for this service (e.g., ordinances, resolutions, local acts of the General Assembly, rate or fee changes, etc.), and when will they take effect?

Currently, each municipality conducts their own municipal elections. For county-wide elections, the municipalities provide a precinct building to the Probate Judge/County.

7. Person completing form: Lee Kight

Phone number: (912) 384-9224 Date completed: 04-30-99

8. Is this the person who should be contacted by state agencies when evaluating whether proposed local government projects are consistent with the service delivery strategy?  Yes  No

If not, provide designated contact person(s) and phone number(s) below:

Earl Brice, Chairman Coffee County (912) 384-4799





**SERVICE DELIVERY STRATEGY  
SUMMARY OF SERVICE DELIVERY ARRANGEMENTS**

**Instructions:**

**Make copies of this form and complete one for each service listed on page 1, Section III.** Use exactly the same service names listed on page 1. Answer each question below, attaching additional pages as necessary. If the contact person for this service (listed at the bottom of the page) changes, this should be reported to the Department of Community Affairs.

County: Coffee Service: Electricity

1. Check the box that best describes the agreed upon delivery arrangement for this service:

- Service will be provided countywide (i.e., including all cities and unincorporated areas) by a single service provider. (If this box is checked, identify the government, authority or organization providing the service.)
- Service will be provided only in the unincorporated portion of the county by a single service provider. (If this box is checked, identify the government, authority or organization providing the service.)
- One or more cities will provide this service only within their incorporated boundaries, and the service will not be provided in unincorporated areas. (If this box is checked, identify the government(s), authority or organization providing the service.)
- One or more cities will provide this service only within their incorporated boundaries, and the county will provide the service in unincorporated areas. (If this box is checked, identify the government(s), authority or organization providing the service.)
- Other. (If this box is checked, **attach a legible map delineating the service area of each service provider**, and identify the government, authority, or other organization that will provide service within each service area.)

2. In developing the strategy, were overlapping service areas, unnecessary competition and/or duplication of this service identified?

- Yes  No

If these conditions will continue under the strategy, **attach an explanation for continuing the arrangement** (i.e., overlapping but higher levels of service (See O.C.G.A. 36-70-24(1)), overriding benefits of the duplication, or reasons that overlapping service areas or competition cannot be eliminated).

If these conditions will be eliminated under the strategy, **attach an implementation schedule** listing each step or action that will be taken to eliminate them, the responsible party and the agreed upon deadline for completing it.

3. List each government or authority that will help to pay for this service and indicate how the service will be funded (e.g., enterprise funds, user fees, general funds, special service district revenues, hotel/motel taxes, franchise taxes, impact fees, bonded indebtedness, etc.).

Local Government or Authority: Funding Method:

Coffee County (Provider)	REA and GA Power
Ambrose, City of (Provider)	REA and GA Power
Broxton, City of (Provider)	REA and GA Power
Douglas, City of (Provider)	MEAG and GA Power and REA
Nicholls, City of (Provider)	REA and GA Power

4. How will the strategy change the previous arrangements for providing and/or funding this service within the county?

Same



5. List any formal service delivery agreements or intergovernmental contracts that will be used to implement the strategy for this service:

Agreement Name:	Contracting Parties:	Effective and Ending Dates:

6. What other mechanisms (if any) will be used to implement the strategy for this service (e.g., ordinances, resolutions, local acts of the General Assembly, rate or fee changes, etc.), and when will they take effect?

None

7. Person completing form: Lee Kight

Phone number: (912) 384-9224 Date completed: 04-30-99

8. Is this the person who should be contacted by state agencies when evaluating whether proposed local government projects are consistent with the service delivery strategy?  Yes  No

If not, provide designated contact person(s) and phone number(s) below:

Earl Brice, Chairman Coffee County (912) 384-4799



**SERVICE DELIVERY STRATEGY  
SUMMARY OF SERVICE DELIVERY ARRANGEMENTS**

**Instructions:**

Make copies of this form and complete one for each service listed on page 1, Section III. Use exactly the same service names listed on page 1. Answer each question below, attaching additional pages as necessary. If the contact person for this service (listed at the bottom of the page) changes, this should be reported to the Department of Community Affairs.

County: Coffee

Service: Emergency Management Agency

1. Check the box that best describes the agreed upon delivery arrangement for this service:

- Service will be provided countywide (i.e., including all cities and unincorporated areas) by a single service provider. (If this box is checked, identify the government, authority or organization providing the service.)
- Service will be provided only in the unincorporated portion of the county by a single service provider. (If this box is checked, identify the government, authority or organization providing the service.)
- One or more cities will provide this service only within their incorporated boundaries, and the service will not be provided in unincorporated areas. (If this box is checked, identify the government(s), authority or organization providing the service.)
- One or more cities will provide this service only within their incorporated boundaries, and the county will provide the service in unincorporated areas. (If this box is checked, identify the government(s), authority or organization providing the service.)
- Other. (If this box is checked, **attach a legible map delineating the service area of each service provider**, and identify the government, authority, or other organization that will provide service within each service area.)

2. In developing the strategy, were overlapping service areas, unnecessary competition and/or duplication of this service identified?

- Yes  No

If these conditions will continue under the strategy, **attach an explanation for continuing the arrangement** (i.e., overlapping but higher levels of service (See O.C.G.A. 36-70-24(1)), overriding benefits of the duplication, or reasons that overlapping service areas or competition cannot be eliminated).

If these conditions will be eliminated under the strategy, **attach an implementation schedule** listing each step or action that will be taken to eliminate them, the responsible party and the agreed upon deadline for completing it.

3. List each government or authority that will help to pay for this service and indicate how the service will be funded (e.g., enterprise funds, user fees, general funds, special service district revenues, hotel/motel taxes, franchise taxes, impact fees, bonded indebtedness, etc.).

Local Government or Authority:      Funding Method:

Coffee County (Provider)	General Funds and GEMA Grant

4. How will the strategy change the previous arrangements for providing and/or funding this service within the county?

Same

5. List any formal service delivery agreements or intergovernmental contracts that will be used to implement the strategy for this service:

Agreement Name:	Contracting Parties:	Effective and Ending Dates:
Resolution # 03-22-93.2 (attached)	Coffee County & Douglas, Ciy of	05/03/93 - Perpetual

6. What other mechanisms (if any) will be used to implement the strategy for this service (e.g., ordinances, resolutions, local acts of the General Assembly, rate or fee changes, etc.), and when will they take effect?

None

7. Person completing form: Lee Kight

Phone number: (912) 384-9224

Date completed: 04-30-99

8. Is this the person who should be contacted by state agencies when evaluating whether proposed local government projects are consistent with the service delivery strategy?  Yes  No

If not, provide designated contact person(s) and phone number(s) below:

Earl Brice, Chairman Coffee County (912) 384-4799

R E S O L U T I O N

WHEREAS, the Coffee County Board of Commissioners "County" and the Mayor and Commission of the City of Douglas "City" have discussed the need to reduce duplication of services and to reduce the joint sponsorship of such activities; and

WHEREAS, the two governing authority's have agreed to consider such reduction of duplication of programs as cost saving measures to its citizens; and

WHEREAS, the two governing authorities agree that the Emergency Management Agency should be a county funded function and that the Douglas Municipal Airport should be a municipal function; and

WHEREAS, the "City" agrees to furnish a facility to house the EMA offices and the "County" agrees to assist with operations of the airport such as clearing of debris and road construction.

This agreement does not address major capital expenditures. Should major capital needs arise it is agreed by both bodies to discuss, on a case by case basis.

Agreed on the 3rd day of May, 1993.

Offered, read and adopted as noted below.

ADOPTED BY CITY MARCH 22, 1993

FOR AND ON BEHALF OF:

COFFEE COUNTY BOARD OF COMMISSIONERS

*Johnny Wayne Jowers*  
\_\_\_\_\_  
Johnny Wayne Jowers, Chairman

*Jo Ann Metts*  
\_\_\_\_\_  
Jo Ann Metts, County Clerk

5-3-93  
DATE

CITY OF DOUGLAS

*Derward Buchan*  
\_\_\_\_\_  
Derward Buchan, Mayor

*Hayvene McFall*  
\_\_\_\_\_  
Hayvene McFall, City Clerk

5-4-93  
DATE

The following information was obtained from the records of the City of New York, Department of Health, Bureau of Sanitation, Division of Health Statistics, regarding the death of [Name], [Address], [City, State, Zip], on [Date].

The cause of death was [Cause of Death], which was attributed to [Underlying Cause]. The death occurred at [Location].

The decedent was [Age] years old, [Sex], [Race], [Marital Status], and [Occupation].

The death certificate was filed on [Date] at [Office].

This information was obtained from the records of the City of New York, Department of Health, Bureau of Sanitation, Division of Health Statistics, and is subject to change without notice.

For further information, please contact the Bureau of Sanitation, Division of Health Statistics, at [Address].

CITY OF NEW YORK  
 DEPARTMENT OF HEALTH  
 BUREAU OF SANITATION  
 DIVISION OF HEALTH STATISTICS

[Signature]  
 [Title]



**SERVICE DELIVERY STRATEGY  
SUMMARY OF SERVICE DELIVERY ARRANGEMENTS**

**Instructions:**

Make copies of this form and complete one for each service listed on page 1, Section III. Use exactly the same service names listed on page 1. Answer each question below, attaching additional pages as necessary. If the contact person for this service (listed at the bottom of the page) changes, this should be reported to the Department of Community Affairs.

County: Coffee Service: Fire Protection

1. Check the box that best describes the agreed upon delivery arrangement for this service:

- Service will be provided countywide (i.e., including all cities and unincorporated areas) by a single service provider. (If this box is checked, identify the government, authority or organization providing the service.)
- Service will be provided only in the unincorporated portion of the county by a single service provider. (If this box is checked, identify the government, authority or organization providing the service.)
- One or more cities will provide this service only within their incorporated boundaries, and the service will not be provided in unincorporated areas. (If this box is checked, identify the government(s), authority or organization providing the service.)
- One or more cities will provide this service only within their incorporated boundaries, and the county will provide the service in unincorporated areas. (If this box is checked, identify the government(s), authority or organization providing the service.)
- Other. (If this box is checked, attach a legible map delineating the service area of each service provider, and identify the government, authority, or other organization that will provide service within each service area.) **\* All provide service county-wide. See "Mutual Aid Agreement" (attached)**

2. In developing the strategy, were overlapping service areas, unnecessary competition and/or duplication of this service identified?

- Yes  No

If these conditions will continue under the strategy, **attach an explanation for continuing the arrangement** (i.e., overlapping but higher levels of service (See O.C.G.A. 36-70-24(1)), overriding benefits of the duplication, or reasons that overlapping service areas or competition cannot be eliminated).

If these conditions will be eliminated under the strategy, **attach an implementation schedule** listing each step or action that will be taken to eliminate them, the responsible party and the agreed upon deadline for completing it.

3. List each government or authority that will help to pay for this service and indicate how the service will be funded (e.g., enterprise funds, user fees, general funds, special service district revenues, hotel/motel taxes, franchise taxes, impact fees, bonded indebtedness, etc.).

Local Government or Authority:      Funding Method:

Coffee County (Provider)	General Funds
Ambrose, City of (Provider)	General Funds
Broxtown, City of (Provider)	General Funds
Douglas, City of (Provider)	General Funds
Nicholls, City of (Provider)	General Funds

4. How will the strategy change the previous arrangements for providing and/or funding this service within the county?

Currently, each governmental unit operates its own fire department independently. An oral agreement for mutual assistance was changed by a signed, written agreement between entities. Within this strategy, a possible consolidation and definite plan for more equitable funding is addressed.



5. List any formal service delivery agreements or intergovernmental contracts that will be used to implement the strategy for this service:

Agreement Name:	Contracting Parties:	Effective and Ending Dates:
Fire Protection Agreement	Coffee County and all municipalities	07/01/00-Perpetual
Mutual Aid Agreement (attached)	Coffee County and all municipalities	03/05/99-Perpetual

6. What other mechanisms (if any) will be used to implement the strategy for this service (e.g., ordinances, resolutions, local acts of the General Assembly, rate or fee changes, etc.), and when will they take effect?

Mutual Aid Agreement in written form were passed and adopted on 03/05/99. 07/01/00 is the date set for a county-wide fire protection agreement.

7. Person completing form: Lee Kight

Phone number: (912) 384-9224 Date completed: 04-30-99

8. Is this the person who should be contacted by state agencies when evaluating whether proposed local government projects are consistent with the service delivery strategy?  Yes  No

If not, provide designated contact person(s) and phone number(s) below:

Earl Brice, Chairman Coffee County (912) 384-4799

PAGE 2 (continued)



MUTUAL AID AGREEMENT BETWEEN SAID COUNTIES

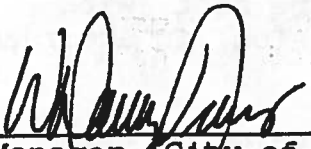
This Mutual Aid Agreement entered into this 3, day of MARCH 1999, provides that DOUGLAS FIRE DEPARTMENT AND AMBROSE FIRE DEPARTMENT will assist each other in times deemed necessary and appropriate, such as EMERGENCY SITUATIONS. Necessary and appropriate times for assistance would be incidents to include, but not limited to:

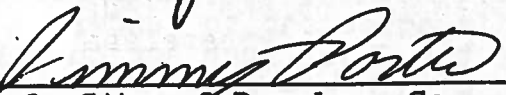
WHEREAS, it is mutually deemed sound, desirable, practical and beneficial for the parties to the agreement to render assistance to each other in accordance with these terms:

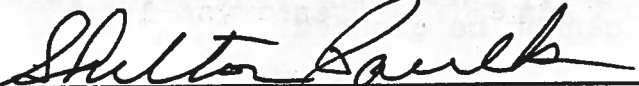
1. Whenever it is deemed advisable by the Chief of a fire department belonging to a party to this agreement or by the Chief of any fire department actually present at any fire, to request fire fighting assistance under the terms of this agreement, he is authorized to do so, and the senior officer on duty at the fire department receiving the request shall contact the Chief before the following action can be taken:
  - a. Immediately determined of apparatus and personnel can be spared in response to the call.
  - b. What apparatus and personnel might most effectively be dispatched.
  - c. The exact mission to be assigned in accordance with the detailed plans and procedure of operation drawn in accordance with this agreement by the technical heads of the fire departments involved.
  - d. Forthwith dispatch such apparatus and personnel as, in the judgement of the Chief, should be sent, with complete instructions as to the mission, in accordance with the terms of this agreement.
2. The rendering of assistance under the terms of this agreement shall not be mandatory. Nothing contained herein shall require the parties to this agreement to render assistance if in the opinion of the Chief such action will endanger the quality of service within his area of responsibility. However, the party receiving the request for assistance shall immediately inform the requesting part if any reason the request cannot be granted.
3. The technical head of the fire department of the requesting service shall assume full charge of the operations, but if he specifically request a senior officer of the fire department, furnishing assistance to assist/assume command, he shall not, be relieved of his responsibility for the operation.

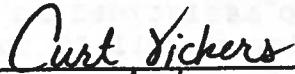
4. The chief's of the fire departments and personnel of the fire departments of both parties to this agreement are invited and encouraged, reciprocal basis, to frequently visit each other's activities for guided familiarization tours consistent with local security requirements, and as feasible, to jointly conduct pre-fire planning inspections and drills.
5. The technical heads of the fire departments of the parties to this agreement are authorized and directed to meet and draft any detailed plans and procedures of operations necessary to effectively implement this agreement. Such plans and procedures of operations shall become effective upon ratification by the signatory parties.
6. This agreement shall become effective upon the date hereto and shall remain in full force and effect until canceled by mutual agreement of the parties hereto or written notice by one party, giving thirty (30) days notice of said cancellation.
7. This AGREEMENT does not make the responding service liable for any charges incurred during the assistance to the requesting service. The REQUESTING SERVICE is liable for all charges incurred.
8. Any MODIFICATIONS to the terms of this agreement will be considered null and void unless an agreement is signed by both parties and affixed to the original agreement as an amendment.

This above mentioned parties hereby accept this MUTUAL AID AGREEMENT as reflected by the below signatures.

  
\_\_\_\_\_  
City Manager, City of Douglas, Ga.

  
\_\_\_\_\_  
Chief, City of Douglas, Ga.  
Fire Department

  
\_\_\_\_\_  
City official, City of Ambrose

  
\_\_\_\_\_  
Chief, City of Ambrose  
Fire Department

## MUTUAL AID AGREEMENT BETWEEN SAID COUNTIES

This Mutual Aid Agreement entered into this 3, day of MARCH 1999, provides that DOUGLAS FIRE DEPARTMENT AND BROXTON FIRE DEPARTMENT will assist each other in times deemed necessary and appropriate, such as EMERGENCY SITUATIONS. Necessary and appropriate times for assistance would be incidents to include, but not limited to:


WHEREAS, it is mutually deemed sound, desirable, practical and beneficial for the parties to the agreement to render assistance to each other in accordance with these terms:

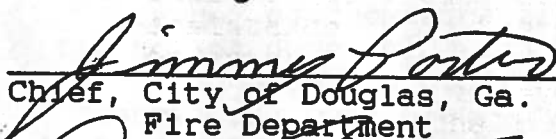
1. Whenever it is deemed advisable by the Chief of a fire department belonging to a party to this agreement or by the Chief of any fire department actually present at any fire, to request fire fighting assistance under the terms of this agreement, he is authorized to do so, and the senior officer on duty at the fire department receiving the request shall contact the Chief before the following action can be taken:
  - a. Immediately determined of apparatus and personnel can be spared in response to the call.
  - b. What apparatus and personnel might most effectively be dispatched.
  - c. The exact mission to be assigned in accordance with the detailed plans and procedure of operation drawn in accordance with this agreement by the technical heads of the fire departments involved.
  - d. Forthwith dispatch such apparatus and personnel as, in the judgement of the Chief, should be sent, with complete instructions as to the mission, in accordance with the terms of this agreement.
2. The rendering of assistance under the terms of this agreement shall not be mandatory. Nothing contained herein shall require the parties to this agreement to render assistance if in the opinion of the Chief such action will endanger the quality of service within his area of responsibility. However, the party receiving the request for assistance shall immediately inform the requesting part if any reason the request cannot be granted.
3. The technical head of the fire department of the requesting service shall assume full charge of the operations, but if he specifically request a senior officer of the fire department, furnishing assistance to assist/assume command, he shall not, be relieved of his responsibility for the operation.




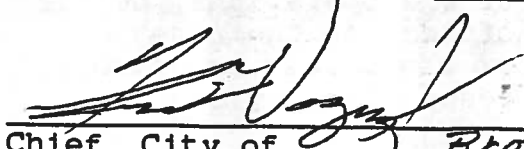
4. The chief's of the fire departments and personnel of the fire departments of both parties to this agreement are invited and encouraged, reciprocal basis, to frequently visit each other's activities for guided familiarization tours consistent with local security requirements, and as feasible, to jointly conduct pre-fire planning inspections and drills.
5. The technical heads of the fire departments of the parties to this agreement are authorized and directed to meet and draft any detailed plans and procedures of operations necessary to effectively implement this agreement. Such plans and procedures of operations shall become effective upon ratification by the signatory parties.
6. This agreement shall become effective upon the date hereto and shall remain in full force and effect until canceled by mutual agreement of the parties hereto or written notice by one party, giving thirty (30) days notice of said cancellation.
7. This AGREEMENT does not make the responding service liable for any charges incurred during the assistance to the requesting service. The REQUESTING SERVICE is liable for all charges incurred.
8. Any MODIFICATIONS to the terms of this agreement will be considered null and void unless an agreement is signed by both parties and affixed to the original agreement as an amendment.

This above mentioned parties hereby accept this MUTUAL AID AGREEMENT as reflected by the below signatures.

  
\_\_\_\_\_  
City Manager, City of Douglas, Ga.

  
\_\_\_\_\_  
Chief, City of Douglas, Ga.  
Fire Department

  
\_\_\_\_\_  
City official, City of BROTON

  
\_\_\_\_\_  
Chief, City of BROTON  
Fire Department

MUTUAL AID AGREEMENT BETWEEN SAID COUNTIES

This Mutual Aid Agreement entered into this 3, day of MARCH 1999, provides that DOUGLAS FIRE DEPARTMENT AND COFFEE COUNTY FIRE DEPARTMENT will assist each other in times deemed necessary and appropriate, such as EMERGENCY SITUATIONS. Necessary and appropriate times for assistance would be incidents to include, but not limited to:

WHEREAS, it is mutually deemed sound, desirable, practical and beneficial for the parties to the agreement to render assistance to each other in accordance with these terms:

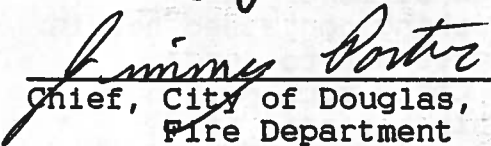
1. Whenever it is deemed advisable by the Chief of a fire department belonging to a party to this agreement or by the Chief of any fire department actually present at any fire, to request fire fighting assistance under the terms of this agreement, he is authorized to do so, and the senior officer on duty at the fire department receiving the request shall contact the Chief before the following action can be taken:
  - a. Immediately determined of apparatus and personnel can be spared in response to the call.
  - b. What apparatus and personnel might most effectively be dispatched.
  - c. The exact mission to be assigned in accordance with the detailed plans and procedure of operation drawn in accordance with this agreement by the technical heads of the fire departments involved.
  - d. Forthwith dispatch such apparatus and personnel as, in the judgement of the Chief, should be sent, with complete instructions as to the mission, in accordance with the terms of this agreement.
2. The rendering of assistance under the terms of this agreement shall not be mandatory. Nothing contained herein shall require the parties to this agreement to render assistance if in the opinion of the Chief such action will endanger the quality of service within his area of responsibility. However, the party receiving the request for assistance shall immediately inform the requesting part if any reason the request cannot be granted.
3. The technical head of the fire department of the requesting service shall assume full charge of the operations, but if he specifically request a senior officer of the fire department, furnishing assistance to assist/assume command, he shall not, be relieved of his responsibility for the operation.

4. The chief's of the fire departments and personnel of the fire departments of both parties to this agreement are invited and encouraged, reciprocal basis, to frequently visit each other's activities for guided familiarization tours consistent with local security requirements, and as feasible, to jointly conduct pre-fire planning inspections and drills.
5. The technical heads of the fire departments of the parties to this agreement are authorized and directed to meet and draft any detailed plans and procedures of operations necessary to effectively implement this agreement. Such plans and procedures of operations shall become effective upon ratification by the signatory parties.
6. This agreement shall become effective upon the date hereto and shall remain in full force and effect until canceled by mutual agreement of the parties hereto or written notice by one party, giving thirty (30) days notice of said cancellation.
7. This AGREEMENT does not make the responding service liable for any charges incurred during the assistance to the requesting service. The REQUESTING SERVICE is liable for all charges incurred.
8. Any MODIFICATIONS to the terms of this agreement will be considered null and void unless an agreement is signed by both parties and affixed to the original agreement as an amendment.

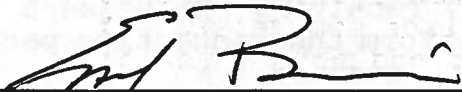
This above mentioned parties hereby accept this MUTUAL AID AGREEMENT as reflected by the below signatures.



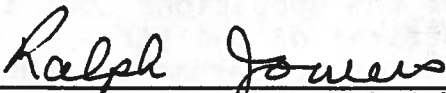
\_\_\_\_\_  
City Manager, City of Douglas, Ga.



\_\_\_\_\_  
Chief, City of Douglas, Ga.  
Fire Department



\_\_\_\_\_  
County official, County of \_\_\_\_\_



\_\_\_\_\_  
Chief, County of Cass  
Fire Department



## MUTUAL AID AGREEMENT BETWEEN SAID COUNTIES

This Mutual Aid Agreement entered into this 3, day of MARCH 1999, provides that DOUGLAS FIRE DEPARTMENT AND NICHOLLS FIRE DEPARTMENT will assist each other in times deemed necessary and appropriate, such as EMERGENCY SITUATIONS. Necessary and appropriate times for assistance would be incidents to include, but not limited to:

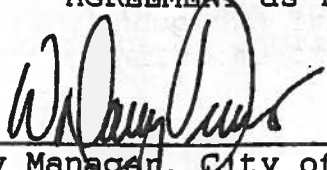
WHEREAS, it is mutually deemed sound, desirable, practical and beneficial for the parties to the agreement to render assistance to each other in accordance with these terms:

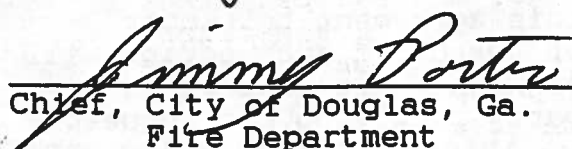
1. Whenever it is deemed advisable by the Chief of a fire department belonging to a party to this agreement or by the Chief of any fire department actually present at any fire, to request fire fighting assistance under the terms of this agreement, he is authorized to do so, and the senior officer on duty at the fire department receiving the request shall contact the Chief before the following action can be taken:
  - a. Immediately determined of apparatus and personnel can be spared in response to the call.
  - b. What apparatus and personnel might most effectively be dispatched.
  - c. The exact mission to be assigned in accordance with the detailed plans and procedure of operation drawn in accordance with this agreement by the technical heads of the fire departments involved.
  - d. Forthwith dispatch such apparatus and personnel as, in the judgement of the Chief, should be sent, with complete instructions as to the mission, in accordance with the terms of this agreement.
2. The rendering of assistance under the terms of this agreement shall not be mandatory. Nothing contained herein shall require the parties to this agreement to render assistance if in the opinion of the Chief such action will endanger the quality of service within his area of responsibility. However, the party receiving the request for assistance shall immediately inform the requesting part if any reason the request cannot be granted.
3. The technical head of the fire department of the requesting service shall assume full charge of the operations, but if he specifically request a senior officer of the fire department, furnishing assistance to assist/assume command, he shall not, be relieved of his responsibility for the operation.

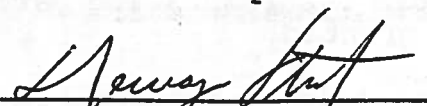


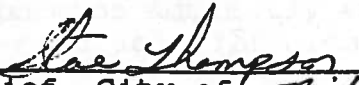
4. The chief's of the fire departments and personnel of the fire departments of both parties to this agreement are invited and encouraged, reciprocal basis, to frequently visit each other's activities for guided familiarization tours consistent with local security requirements, and as feasible, to jointly conduct pre-fire planning inspections and drills.
5. The technical heads of the fire departments of the parties to this agreement are authorized and directed to meet and draft any detailed plans and procedures of operations necessary to effectively implement this agreement. Such plans and procedures of operations shall become effective upon ratification by the signatory parties.
6. This agreement shall become effective upon the date hereto and shall remain in full force and effect until canceled by mutual agreement of the parties hereto or written notice by one party, giving thirty (30) days notice of said cancellation.
7. This AGREEMENT does not make the responding service liable for any charges incurred during the assistance to the requesting service. The REQUESTING SERVICE is liable for all charges incurred.
8. Any MODIFICATIONS to the terms of this agreement will be considered null and void unless an agreement is signed by both parties and affixed to the original agreement as an amendment.

This above mentioned parties hereby accept this MUTUAL AID AGREEMENT as reflected by the below signatures.

  
 \_\_\_\_\_  
 City Manager, City of Douglas, Ga.

  
 \_\_\_\_\_  
 Chief, City of Douglas, Ga.  
 Fire Department

  
 \_\_\_\_\_  
 City official, City of Nicholls

  
 \_\_\_\_\_  
 Chief, City of Nicholls  
 Fire Department



**SERVICE DELIVERY STRATEGY  
SUMMARY OF SERVICE DELIVERY ARRANGEMENTS**

**Instructions:**

**Make copies of this form and complete one for each service listed on page 1, Section III.** Use exactly the same service names listed on page 1. Answer each question below, attaching additional pages as necessary. If the contact person for this service (listed at the bottom of the page) changes, this should be reported to the Department of Community Affairs.

County: Coffee Service: Gas (Natural) Services

1. Check the box that best describes the agreed upon delivery arrangement for this service:

- Service will be provided countywide (i.e., including all cities and unincorporated areas) by a single service provider. (If this box is checked, identify the government, authority or organization providing the service.)
- Service will be provided only in the unincorporated portion of the county by a single service provider. (If this box is checked, identify the government, authority or organization providing the service.)
- One or more cities will provide this service only within their incorporated boundaries, and the service will not be provided in unincorporated areas. (If this box is checked, identify the government(s), authority or organization providing the service.)
- One or more cities will provide this service only within their incorporated boundaries, and the county will provide the service in unincorporated areas. (If this box is checked, identify the government(s), authority or organization providing the service.)
- Other. (If this box is checked, **attach a legible map delineating the service area of each service provider**, and identify the government, authority, or other organization that will provide service within each service area.)

2. In developing the strategy, were overlapping service areas, unnecessary competition and/or duplication of this service identified?

- Yes  No

If these conditions will continue under the strategy, **attach an explanation for continuing the arrangement** (i.e., overlapping but higher levels of service (See O.C.G.A. 36-70-24(1)), overriding benefits of the duplication, or reasons that overlapping service areas or competition cannot be eliminated).

If these conditions will be eliminated under the strategy, **attach an implementation schedule** listing each step or action that will be taken to eliminate them, the responsible party and the agreed upon deadline for completing it.

3. List each government or authority that will help to pay for this service and indicate how the service will be funded (e.g., enterprise funds, user fees, general funds, special service district revenues, hotel/motel taxes, franchise taxes, impact fees, bonded indebtedness, etc.).

Local Government or Authority:      Funding Method:

Douglas, City of (Provider)	Fees

4. How will the strategy change the previous arrangements for providing and/or funding this service within the county?

Same

5. List any formal service delivery agreements or intergovernmental contracts that will be used to implement the strategy for this service:

Agreement Name:

Contracting Parties:

Effective and Ending Dates:

Agreement Name:	Contracting Parties:	Effective and Ending Dates:

6. What other mechanisms (if any) will be used to implement the strategy for this service (e.g., ordinances, resolutions, local acts of the General Assembly, rate or fee changes, etc.), and when will they take effect?

None

7. Person completing form: Lee Kight

Phone number: (912) 384-9224

Date completed: 04-30-99

8. Is this the person who should be contacted by state agencies when evaluating whether proposed local government projects are consistent with the service delivery strategy?  Yes  No

If not, provide designated contact person(s) and phone number(s) below:

Earl Brice, Chairman Coffee County (912) 384-4799

PAGE 2 (continued)



**SERVICE DELIVERY STRATEGY  
SUMMARY OF SERVICE DELIVERY ARRANGEMENTS**

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County: Coffee Service: Grants Administration

1. Check the box that best describes the agreed upon delivery arrangement for this service:

- Service will be provided countywide (i.e., including all cities and unincorporated areas) by a single service provider. (If this box is checked, identify the government, authority or organization providing the service.)
- Service will be provided only in the unincorporated portion of the county by a single service provider. (If this box is checked, identify the government, authority or organization providing the service.)
- One or more cities will provide this service only within their incorporated boundaries, and the service will not be provided in unincorporated areas. (If this box is checked, identify the government(s), authority or organization providing the service.)
- One or more cities will provide this service only within their incorporated boundaries, and the county will provide the service in unincorporated areas. (If this box is checked, identify the government(s), authority or organization providing the service.)
- Other. (If this box is checked, **attach a legible map delineating the service area of each service provider**, and identify the government, authority, or other organization that will provide service within each service area.)

2. In developing the strategy, were overlapping service areas, unnecessary competition and/or duplication of this service identified?

- Yes  No

If these conditions will continue under the strategy, **attach an explanation for continuing the arrangement** (i.e., overlapping but higher levels of service (See O.C.G.A. 36-70-24(1)), overriding benefits of the duplication, or reasons that overlapping service areas or competition cannot be eliminated).

If these conditions will be eliminated under the strategy, **attach an implementation schedule** listing each step or action that will be taken to eliminate them, the responsible party and the agreed upon deadline for completing it.

3. List each government or authority that will help to pay for this service and indicate how the service will be funded (e.g., enterprise funds, user fees, general funds, special service district revenues, hotel/motel taxes, franchise taxes, impact fees, bonded indebtedness, etc.).

Local Government or Authority:	Funding Method:
Coffee County (Provider)	General Funds and Grants
Ambrose, City of (Provider)	General Funds and Grants
Broxton, City of (Provider)	General Funds and Grants
Douglas, City of (Provider)	General Funds and Grants
Nicholls, City of (Provider)	General Funds and Grants

4. How will the strategy change the previous arrangements for providing and/or funding this service within the county?

Same

5. List any formal service delivery agreements or intergovernmental contracts that will be used to implement the strategy for this service:

Agreement Name:	Contracting Parties:	Effective and Ending Dates:

6. What other mechanisms (if any) will be used to implement the strategy for this service (e.g., ordinances, resolutions, local acts of the General Assembly, rate or fee changes, etc.), and when will they take effect?

None

7. Person completing form: Lee Kight  
Phone number: (912) 384-9224 Date completed: 04-30-99

8. Is this the person who should be contacted by state agencies when evaluating whether proposed local government projects are consistent with the service delivery strategy?  Yes  No  
If not, provide designated contact person(s) and phone number(s) below:  
Earl Brice, Chairman Coffee County (912) 384-4799



**SERVICE DELIVERY STRATEGY  
SUMMARY OF SERVICE DELIVERY ARRANGEMENTS**

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County: Coffee Service: Hospital/E.M.S

1. Check the box that best describes the agreed upon delivery arrangement for this service:

- Service will be provided countywide (i.e., including all cities and unincorporated areas) by a single service provider. (If this box is checked, identify the government, authority or organization providing the service.)
- Service will be provided only in the unincorporated portion of the county by a single service provider. (If this box is checked, identify the government, authority or organization providing the service.)
- One or more cities will provide this service only within their incorporated boundaries, and the service will not be provided in unincorporated areas. (If this box is checked, identify the government(s), authority or organization providing the service.)
- One or more cities will provide this service only within their incorporated boundaries, and the county will provide the service in unincorporated areas. (If this box is checked, identify the government(s), authority or organization providing the service.)
- Other. (If this box is checked, **attach a legible map delineating the service area of each service provider**, and identify the government, authority, or other organization that will provide service within each service area.)

2. In developing the strategy, were overlapping service areas, unnecessary competition and/or duplication of this service identified?

- Yes  No

If these conditions will continue under the strategy, **attach an explanation for continuing the arrangement** (i.e., overlapping but higher levels of service (See O.C.G.A. 36-70-24(1)), overriding benefits of the duplication, or reasons that overlapping service areas or competition cannot be eliminated).

If these conditions will be eliminated under the strategy, **attach an implementation schedule** listing each step or action that will be taken to eliminate them, the responsible party and the agreed upon deadline for completing it.

3. List each government or authority that will help to pay for this service and indicate how the service will be funded (e.g., enterprise funds, user fees, general funds, special service district revenues, hotel/motel taxes, franchise taxes, impact fees, bonded indebtedness, etc.).

Local Government or Authority:      Funding Method:

Coffee Regional	User Fees, bonded indebtedness, state
Medical Center	and Federal Grants.
Hospital Auth. (Provider)	

4. How will the strategy change the previous arrangements for providing and/or funding this service within the county?

Same



5. List any formal service delivery agreements or intergovernmental contracts that will be used to implement the strategy for this service:

Agreement Name:

Contracting Parties:

Effective and Ending Dates:

Agreement Name:	Contracting Parties:	Effective and Ending Dates:

6. What other mechanisms (if any) will be used to implement the strategy for this service (e.g., ordinances, resolutions, local acts of the General Assembly, rate or fee changes, etc.), and when will they take effect?

None

7. Person completing form: Lee Kight

Phone number: (912) 384-9224

Date completed: 04-30-99

8. Is this the person who should be contacted by state agencies when evaluating whether proposed local government projects are consistent with the service delivery strategy?  Yes  No

If not, provide designated contact person(s) and phone number(s) below:

Earl Brice, Chairman Coffee County (912) 384-4799

PAGE 2 (continued)



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SUMMARY OF SERVICE DELIVERY ARRANGEMENTS**

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County: Coffee Service: Jail

1. Check the box that best describes the agreed upon delivery arrangement for this service:

- Service will be provided countywide (i.e., including all cities and unincorporated areas) by a single service provider. (If this box is checked, identify the government, authority or organization providing the service.)
- Service will be provided only in the unincorporated portion of the county by a single service provider. (If this box is checked, identify the government, authority or organization providing the service.)
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- Other. (If this box is checked, **attach a legible map delineating the service area of each service provider**, and identify the government, authority, or other organization that will provide service within each service area.)

2. In developing the strategy, were overlapping service areas, unnecessary competition and/or duplication of this service identified?

- Yes  No

If these conditions will continue under the strategy, **attach an explanation for continuing the arrangement** (i.e., overlapping but higher levels of service (See O.C.G.A. 36-70-24(1)), overriding benefits of the duplication, or reasons that overlapping service areas or competition cannot be eliminated).

If these conditions will be eliminated under the strategy, **attach an implementation schedule** listing each step or action that will be taken to eliminate them, the responsible party and the agreed upon deadline for completing it.

3. List each government or authority that will help to pay for this service and indicate how the service will be funded (e.g., enterprise funds, user fees, general funds, special service district revenues, hotel/motel taxes, franchise taxes, impact fees, bonded indebtedness, etc.).

Local Government or Authority:      Funding Method:

Coffee County (Provider)	General Funds and Fines
Broxtton, City of	General Funds and Fines
Douglas, City of	General Funds and Fines
Nicholls, City of	General Funds and Fines

4. How will the strategy change the previous arrangements for providing and/or funding this service within the county?

Same

5. List any formal service delivery agreements or intergovernmental contracts that will be used to implement the strategy for this service:

Agreement Name:	Contracting Parties:	Effective and Ending Dates:
Jail Construction and staffing agreement	Coffee & Broxton, City of	03/06/90-Perpetual
Jail Construction and staffing agreement	Coffee & Douglas, City of	12/15/75-Perpetual

6. What other mechanisms (if any) will be used to implement the strategy for this service (e.g., ordinances, resolutions, local acts of the General Assembly, rate or fee changes, etc.), and when will they take effect?

None

7. Person completing form: Lee Kight

Phone number: (912) 384-9224

Date completed: 04-30-99

8. Is this the person who should be contacted by state agencies when evaluating whether proposed local government projects are consistent with the service delivery strategy?  Yes  No

If not, provide designated contact person(s) and phone number(s) below:

Earl Brice, Chairman Coffee County (912) 384-4799



**SERVICE DELIVERY STRATEGY  
SUMMARY OF SERVICE DELIVERY ARRANGEMENTS**

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County: Coffee

Service: Law Enforcement

1. Check the box that best describes the agreed upon delivery arrangement for this service:

- Service will be provided countywide (i.e., including all cities and unincorporated areas) by a single service provider. (If this box is checked, identify the government, authority or organization providing the service.)
- Service will be provided only in the unincorporated portion of the county by a single service provider. (If this box is checked, identify the government, authority or organization providing the service.)
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- Other. (If this box is checked, attach a legible map delineating the service area of each service provider, and identify the government, authority, or other organization that will provide service within each service area.)

2. In developing the strategy, were overlapping service areas, unnecessary competition and/or duplication of this service identified?

- Yes  No

If these conditions will continue under the strategy, **attach an explanation for continuing the arrangement** (i.e., overlapping but higher levels of service (See O.C.G.A. 36-70-24(1)), overriding benefits of the duplication, or reasons that overlapping service areas or competition cannot be eliminated).

If these conditions will be eliminated under the strategy, **attach an implementation schedule** listing each step or action that will be taken to eliminate them, the responsible party and the agreed upon deadline for completing it.

3. List each government or authority that will help to pay for this service and indicate how the service will be funded (e.g., enterprise funds, user fees, general funds, special service district revenues, hotel/motel taxes, franchise taxes, impact fees, bonded indebtedness, etc.).

Local Government or Authority:      Funding Method:

Coffee County (Provider)	General Funds and Fines
Broxtown, City of (Provider)	General Funds and Fines
Douglas, City of (Provider)	General Funds and Fines
Nicholls, City of (Provider)	General Funds and Fines

4. How will the strategy change the previous arrangements for providing and/or funding this service within the county?

Same

5. List any formal service delivery agreements or intergovernmental contracts that will be used to implement the strategy for this service:

Agreement Name:

Contracting Parties:

Effective and Ending Dates:

Agreement Name:	Contracting Parties:	Effective and Ending Dates:

6. What other mechanisms (if any) will be used to implement the strategy for this service (e.g., ordinances, resolutions, local acts of the General Assembly, rate or fee changes, etc.), and when will they take effect?

None

7. Person completing form: Lee Kight

Phone number: (912) 384-9224

Date completed: 04-30-99

8. Is this the person who should be contacted by state agencies when evaluating whether proposed local government projects are consistent with the service delivery strategy?  Yes  No

If not, provide designated contact person(s) and phone number(s) below:

Earl Brice, Chairman Coffee County (912) 384-4799

PAGE 2 (continued)



**SERVICE DELIVERY STRATEGY  
SUMMARY OF SERVICE DELIVERY ARRANGEMENTS**

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County: Coffee

Service: Library

1. Check the box that best describes the agreed upon delivery arrangement for this service:

- Service will be provided countywide (i.e., including all cities and unincorporated areas) by a single service provider. (If this box is checked, identify the government, authority or organization providing the service.)
- Service will be provided only in the unincorporated portion of the county by a single service provider. (If this box is checked, identify the government, authority or organization providing the service.)
- One or more cities will provide this service only within their incorporated boundaries, and the service will not be provided in unincorporated areas. (If this box is checked, identify the government(s), authority or organization providing the service.)
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- Other. (If this box is checked, **attach a legible map delineating the service area of each service provider**, and identify the government, authority, or other organization that will provide service within each service area.)

2. In developing the strategy, were overlapping service areas, unnecessary competition and/or duplication of this service identified?

- Yes  No

If these conditions will continue under the strategy, **attach an explanation for continuing the arrangement** (i.e., overlapping but higher levels of service (See O.C.G.A. 36-70-24(1)), overriding benefits of the duplication, or reasons that overlapping service areas or competition cannot be eliminated).

If these conditions will be eliminated under the strategy, **attach an implementation schedule** listing each step or action that will be taken to eliminate them, the responsible party and the agreed upon deadline for completing it.

3. List each government or authority that will help to pay for this service and indicate how the service will be funded (e.g., enterprise funds, user fees, general funds, special service district revenues, hotel/motel taxes, franchise taxes, impact fees, bonded indebtedness, etc.).

Local Government or Authority:      Funding Method:

Coffee County (Provider)	General Funds
Ambrose, City of (Provider)	General Funds
Broxton, City of (Provider)	General Funds
Douglas, City of (Provider)	General Funds
Nicholls, City of (Provider)	General Funds

4. How will the strategy change the previous arrangements for providing and/or funding this service within the county?

Same



5. List any formal service delivery agreements or intergovernmental contracts that will be used to implement the strategy for this service:

Agreement Name:

Contracting Parties:

Effective and Ending Dates:

Agreement Name:	Contracting Parties:	Effective and Ending Dates:

6. What other mechanisms (if any) will be used to implement the strategy for this service (e.g., ordinances, resolutions, local acts of the General Assembly, rate or fee changes, etc.), and when will they take effect?

None

Currently, Satilla Regional Library contracts this service individually with each unit of government. In turn, each unit of government appoints members who serve on the Satilla Regional Library Board.

7. Person completing form: Lee Kight

Phone number: (912) 384-9224

Date completed: 04-30-99

8. Is this the person who should be contacted by state agencies when evaluating whether proposed local government projects are consistent with the service delivery strategy?  Yes  No

If not, provide designated contact person(s) and phone number(s) below:

Earl Brice, Chairman Coffee County (912) 384-4799

PAGE 2 (continued)



**SERVICE DELIVERY STRATEGY  
SUMMARY OF SERVICE DELIVERY ARRANGEMENTS**

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County: Coffee

Service: Planning/Zoning

1. Check the box that best describes the agreed upon delivery arrangement for this service:

- Service will be provided countywide (i.e., including all cities and unincorporated areas) by a single service provider. (If this box is checked, identify the government, authority or organization providing the service.)
- Service will be provided only in the unincorporated portion of the county by a single service provider. (If this box is checked, identify the government, authority or organization providing the service.)
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- One or more cities will provide this service only within their incorporated boundaries, and the county will provide the service in unincorporated areas. (If this box is checked, identify the government(s), authority or organization providing the service.)
- Other. (If this box is checked, attach a legible map delineating the service area of each service provider, and identify the government, authority, or other organization that will provide service within each service area.)

2. In developing the strategy, were overlapping service areas, unnecessary competition and/or duplication of this service identified?

- Yes  No

If these conditions will continue under the strategy, **attach an explanation for continuing the arrangement** (i.e., overlapping but higher levels of service (See O.C.G.A. 36-70-24(1)), overriding benefits of the duplication, or reasons that overlapping service areas or competition cannot be eliminated).

If these conditions will be eliminated under the strategy, **attach an implementation schedule** listing each step or action that will be taken to eliminate them, the responsible party and the agreed upon deadline for completing it.

3. List each government or authority that will help to pay for this service and indicate how the service will be funded (e.g., enterprise funds, user fees, general funds, special service district revenues, hotel/motel taxes, franchise taxes, impact fees, bonded indebtedness, etc.).

Local Government or Authority:      Funding Method:

Coffee County (Provider)	General Funds and Fees
Douglas, City of	General Funds and Fees

4. How will the strategy change the previous arrangements for providing and/or funding this service within the county?

Same

5. List any formal service delivery agreements or intergovernmental contracts that will be used to implement the strategy for this service:

Agreement Name:

Contracting Parties:

Effective and Ending Dates:

Agreement Name:	Contracting Parties:	Effective and Ending Dates:

6. What other mechanisms (if any) will be used to implement the strategy for this service (e.g., ordinances, resolutions, local acts of the General Assembly, rate or fee changes, etc.), and when will they take effect?

None

Currently, there is a Douglas/Coffee County Planning Commission which serves the entire county.

7. Person completing form: Lee Kight

Phone number: (912) 384-9224

Date completed: 04-30-99

8. Is this the person who should be contacted by state agencies when evaluating whether proposed local government projects are consistent with the service delivery strategy?  Yes  No

If not, provide designated contact person(s) and phone number(s) below:

Earl Brice, Chairman Coffee County (912) 384-4799



**SERVICE DELIVERY STRATEGY  
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County: Coffee Service: Public Health

1. Check the box that best describes the agreed upon delivery arrangement for this service:

- Service will be provided countywide (i.e., including all cities and unincorporated areas) by a single service provider. (If this box is checked, identify the government, authority or organization providing the service.)
- Service will be provided only in the unincorporated portion of the county by a single service provider. (If this box is checked, identify the government, authority or organization providing the service.)
- One or more cities will provide this service only within their incorporated boundaries, and the service will not be provided in unincorporated areas. (If this box is checked, identify the government(s), authority or organization providing the service.)
- One or more cities will provide this service only within their incorporated boundaries, and the county will provide the service in unincorporated areas. (If this box is checked, identify the government(s), authority or organization providing the service.)
- Other. (If this box is checked, attach a legible map delineating the service area of each service provider, and identify the government, authority, or other organization that will provide service within each service area.)

2. In developing the strategy, were overlapping service areas, unnecessary competition and/or duplication of this service identified?

- Yes  No

If these conditions will continue under the strategy, attach an explanation for continuing the arrangement (i.e., overlapping but higher levels of service (See O.C.G.A. 36-70-24(1)), overriding benefits of the duplication, or reasons that overlapping service areas or competition cannot be eliminated).

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3. List each government or authority that will help to pay for this service and indicate how the service will be funded (e.g., enterprise funds, user fees, general funds, special service district revenues, hotel/motel taxes, franchise taxes, impact fees, bonded indebtedness, etc.).

Local Government or Authority:      Funding Method:

Coffee County (Provider)	Funding Method
	General Funds and User Fees

4. How will the strategy change the previous arrangements for providing and/or funding this service within the county?

Same

5. List any formal service delivery agreements or intergovernmental contracts that will be used to implement the strategy for this service:

Agreement Name: Contracting Parties: Effective and Ending Dates:

Agreement Name:	Contracting Parties:	Effective and Ending Dates:

6. What other mechanisms (if any) will be used to implement the strategy for this service (e.g., ordinances, resolutions, local acts of the General Assembly, rate or fee changes, etc.), and when will they take effect?

None

7. Person completing form: Lee Kight

Phone number: (912) 384-9224 Date completed: 4-30-99

8. Is this the person who should be contacted by state agencies when evaluating whether proposed local government projects are consistent with the service delivery strategy?  Yes  No

If not, provide designated contact person(s) and phone number(s) below:

Earl Brice, Chairman Coffee County (912) 384-4799



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County: Coffee Service: Public Housing

1. Check the box that best describes the agreed upon delivery arrangement for this service:

- Service will be provided countywide (i.e., including all cities and unincorporated areas) by a single service provider. (If this box is checked, identify the government, authority or organization providing the service.)
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- One or more cities will provide this service only within their incorporated boundaries, and the service will not be provided in unincorporated areas. (If this box is checked, identify the government(s), authority or organization providing the service.)
- One or more cities will provide this service only within their incorporated boundaries, and the county will provide the service in unincorporated areas. (If this box is checked, identify the government(s), authority or organization providing the service.)
- Other. (If this box is checked, **attach a legible map delineating the service area of each service provider**, and identify the government, authority, or other organization that will provide service within each service area.)

2. In developing the strategy, were overlapping service areas, unnecessary competition and/or duplication of this service identified?

- Yes  No

If these conditions will continue under the strategy, **attach an explanation for continuing the arrangement** (i.e., overlapping but higher levels of service (See O.C.G.A. 36-70-24(1)), overriding benefits of the duplication, or reasons that overlapping service areas or competition cannot be eliminated).

If these conditions will be eliminated under the strategy, **attach an implementation schedule** listing each step or action that will be taken to eliminate them, the responsible party and the agreed upon deadline for completing it.

3. List each government or authority that will help to pay for this service and indicate how the service will be funded (e.g., enterprise funds, user fees, general funds, special service district revenues, hotel/motel taxes, franchise taxes, impact fees, bonded indebtedness, etc.).

Local Government or Authority:      Funding Method:

Douglas Housing	User Fees, State and Federal Grants
Authority (Provider)	
Nicholls Housing	User Fees, State and Federal Grants
Authority (Provider)	

4. How will the strategy change the previous arrangements for providing and/or funding this service within the county?

Same



5. List any formal service delivery agreements or intergovernmental contracts that will be used to implement the strategy for this service:

Agreement Name:

Contracting Parties:

Effective and Ending Dates:

Agreement Name:	Contracting Parties:	Effective and Ending Dates:

6. What other mechanisms (if any) will be used to implement the strategy for this service (e.g., ordinances, resolutions, local acts of the General Assembly, rate or fee changes, etc.), and when will they take effect?

None

7. Person completing form: Lee Kight

Phone number: (912) 384-9224

Date completed: 04-30-99

8. Is this the person who should be contacted by state agencies when evaluating whether proposed local government projects are consistent with the service delivery strategy?  Yes  No

If not, provide designated contact person(s) and phone number(s) below:

Earl Brice, Chairman Coffee County (912) 384-4799

PAGE 2 (continued)



**SERVICE DELIVERY STRATEGY  
SUMMARY OF SERVICE DELIVERY ARRANGEMENTS**

**Instructions:**

Make copies of this form and complete one for each service listed on page 1, Section III. Use exactly the same service names listed on page 1. Answer each question below, attaching additional pages as necessary. If the contact person for this service (listed at the bottom of the page) changes, this should be reported to the Department of Community Affairs.

County: Coffee

Service: Recreation

1. Check the box that best describes the agreed upon delivery arrangement for this service:

- Service will be provided countywide (i.e., including all cities and unincorporated areas) by a single service provider. (If this box is checked, identify the government, authority or organization providing the service.)
- Service will be provided only in the unincorporated portion of the county by a single service provider. (If this box is checked, identify the government, authority or organization providing the service.)
- One or more cities will provide this service only within their incorporated boundaries, and the service will not be provided in unincorporated areas. (If this box is checked, identify the government(s), authority or organization providing the service.)
- One or more cities will provide this service only within their incorporated boundaries, and the county will provide the service in unincorporated areas. (If this box is checked, identify the government(s), authority or organization providing the service.)
- Other. (If this box is checked, attach a legible map delineating the service area of each service provider, and identify the government, authority, or other organization that will provide service within each service area.)

2. In developing the strategy, were overlapping service areas, unnecessary competition and/or duplication of this service identified?

- Yes  No

If these conditions will continue under the strategy, attach an explanation for continuing the arrangement (i.e., overlapping but higher levels of service (See O.C.G.A. 36-70-24(1)), overriding benefits of the duplication, or reasons that overlapping service areas or competition cannot be eliminated).

If these conditions will be eliminated under the strategy, attach an implementation schedule listing each step or action that will be taken to eliminate them, the responsible party and the agreed upon deadline for completing it.

3. List each government or authority that will help to pay for this service and indicate how the service will be funded (e.g., enterprise funds, user fees, general funds, special service district revenues, hotel/motel taxes, franchise taxes, impact fees, bonded indebtedness, etc.).

Local Government or Authority:      Funding Method:

Coffee County (Provider)	General Funds and Fees
Douglas, City of (Provider)	General Funds and Fees

4. How will the strategy change the previous arrangements for providing and/or funding this service within the county?

On or before 07/01/01 a more equitable funding schedule will be implemented to more fairly fund the Recreation program currently provided by the City of Douglas.

5. List any formal service delivery agreements or intergovernmental contracts that will be used to implement the strategy for this service:

Agreement Name:	Contracting Parties:	Effective and Ending Dates:
Recreation Agreement	Coffee County and all of it's Municipalities	07/01/01 - Perpetual

6. What other mechanisms (if any) will be used to implement the strategy for this service (e.g., ordinances, resolutions, local acts of the General Assembly, rate or fee changes, etc.), and when will they take effect?

None

7. Person completing form: Lee Kight

Phone number: (912) 384-9224

Date completed: 04-30-99

8. Is this the person who should be contacted by state agencies when evaluating whether proposed local government projects are consistent with the service delivery strategy?  Yes  No

If not, provide designated contact person(s) and phone number(s) below:

Earl Brice, Chairman Coffee County (912) 384-4799

PAGE 2 (continued)



**SERVICE DELIVERY STRATEGY  
SUMMARY OF SERVICE DELIVERY ARRANGEMENTS**

**Instructions:**

Make copies of this form and complete one for each service listed on page 1, Section III. Use exactly the same service names listed on page 1. Answer each question below, attaching additional pages as necessary. If the contact person for this service (listed at the bottom of the page) changes, this should be reported to the Department of Community Affairs.

County: Coffee Service: Road/Street Maintenance

1. Check the box that best describes the agreed upon delivery arrangement for this service:

- Service will be provided countywide (i.e., including all cities and unincorporated areas) by a single service provider. (If this box is checked, identify the government, authority or organization providing the service.)
- Service will be provided only in the unincorporated portion of the county by a single service provider. (If this box is checked, identify the government, authority or organization providing the service.)
- One or more cities will provide this service only within their incorporated boundaries, and the service will not be provided in unincorporated areas. (If this box is checked, identify the government(s), authority or organization providing the service.)
- One or more cities will provide this service only within their incorporated boundaries, and the county will provide the service in unincorporated areas. (If this box is checked, identify the government(s), authority or organization providing the service.)
- Other. (If this box is checked, attach a legible map delineating the service area of each service provider, and identify the government, authority, or other organization that will provide service within each service area.)

2. In developing the strategy, were overlapping service areas, unnecessary competition and/or duplication of this service identified?

- Yes  No

If these conditions will continue under the strategy, **attach an explanation for continuing the arrangement** (i.e., overlapping but higher levels of service (See O.C.G.A. 36-70-24(1)), overriding benefits of the duplication, or reasons that overlapping service areas or competition cannot be eliminated).

If these conditions will be eliminated under the strategy, **attach an implementation schedule** listing each step or action that will be taken to eliminate them, the responsible party and the agreed upon deadline for completing it.

3. List each government or authority that will help to pay for this service and indicate how the service will be funded (e.g., enterprise funds, user fees, general funds, special service district revenues, hotel/motel taxes, franchise taxes, impact fees, bonded indebtedness, etc.).

Local Government or Authority:      Funding Method:

Coffee County (Provider)	General Funds and D.O.T
Ambrose, City of (Provider)	General Funds and D.O.T
Broxtton, City of (Provider)	General Funds and D.O.T
Douglas, City of (Provider)	General Funds and D.O.T
Nicholls, City of (Provider)	General Funds and D.O.T

4. How will the strategy change the previous arrangements for providing and/or funding this service within the county?

Same

5. List any formal service delivery agreements or intergovernmental contracts that will be used to implement the strategy for this service:

Agreement Name:

Contracting Parties:

Effective and Ending Dates:

Agreement Name:	Contracting Parties:	Effective and Ending Dates:

6. What other mechanisms (if any) will be used to implement the strategy for this service (e.g., ordinances, resolutions, local acts of the General Assembly, rate or fee changes, etc.), and when will they take effect?

None

7. Person completing form: Lee Kight

Phone number: (912) 384-9224

Date completed: 04-30-99

8. Is this the person who should be contacted by state agencies when evaluating whether proposed local government projects are consistent with the service delivery strategy?  Yes  No

If not, provide designated contact person(s) and phone number(s) below:

Earl Brice, Chairman Coffee County (912) 384-4799

PAGE 2 (continued)



**SERVICE DELIVERY STRATEGY  
SUMMARY OF SERVICE DELIVERY ARRANGEMENTS**

**Instructions:**

**Make copies of this form and complete one for each service listed on page 1, Section III.** Use exactly the same service names listed on page 1. Answer each question below, attaching additional pages as necessary. If the contact person for this service (listed at the bottom of the page) changes, this should be reported to the Department of Community Affairs.

County: Coffee

Service: Solid Waste Collection/Disposal

1. Check the box that best describes the agreed upon delivery arrangement for this service:

- Service will be provided countywide (i.e., including all cities and unincorporated areas) by a single service provider. (If this box is checked, identify the government, authority or organization providing the service.)
- Service will be provided only in the unincorporated portion of the county by a single service provider. (If this box is checked, identify the government, authority or organization providing the service.)
- One or more cities will provide this service only within their incorporated boundaries, and the service will not be provided in unincorporated areas. (If this box is checked, identify the government(s), authority or organization providing the service.)
- One or more cities will provide this service only within their incorporated boundaries, and the county will provide the service in unincorporated areas. (If this box is checked, identify the government(s), authority or organization providing the service.)
- Other. (If this box is checked, **attach a legible map delineating the service area of each service provider**, and identify the government, authority, or other organization that will provide service within each service area.)

2. In developing the strategy, were overlapping service areas, unnecessary competition and/or duplication of this service identified?

- Yes  No

If these conditions will continue under the strategy, **attach an explanation for continuing the arrangement** (i.e., overlapping but higher levels of service (See O.C.G.A. 36-70-24(1)), overriding benefits of the duplication, or reasons that overlapping service areas or competition cannot be eliminated).

If these conditions will be eliminated under the strategy, **attach an implementation schedule** listing each step or action that will be taken to eliminate them, the responsible party and the agreed upon deadline for completing it.

3. List each government or authority that will help to pay for this service and indicate how the service will be funded (e.g., enterprise funds, user fees, general funds, special service district revenues, hotel/motel taxes, franchise taxes, impact fees, bonded indebtedness, etc.).

Local Government or Authority:      Funding Method:

Coffee County (Provider)	User Fees to Private Contractor
Broxtown, City of (Provider)	User Fees to Private Contractor
Douglass, City of (Provider)	User Fees to Private Contractor
Nicholls, City of (Provider)	User Fees to Private Contractor

4. How will the strategy change the previous arrangements for providing and/or funding this service within the county?

Same



5. List any formal service delivery agreements or intergovernmental contracts that will be used to implement the strategy for this service: S.W.M.A.C.C. (Solid Waste Management Authority of Crisp county)

Agreement Name:	Contracting Parties:	Effective and Ending Dates:
Water Service Agreement	Coffee and S.W.M.A.C.C.	11/15/96 - 11/15/21
Water Service Agreement	Douglas and S.W.M.A.C.C.	11/11/96 - 11/11/21
Water Service Agreement	Broxton and S.W.M.A.C.C.	01/16/97 - 01/16/22
Water Service Agreement	Nicholls and S.W.M.A.C.C.	01/16/97 - 01/16/22

6. What other mechanisms (if any) will be used to implement the strategy for this service (e.g., ordinances, resolutions, local acts of the General Assembly, rate or fee changes, etc.), and when will they take effect?

Coffee County and the Cities of Broxton, Douglas, and Nicholls, have all contracted individually with the "Solid Waste Management Authority of Crisp County."

7. Person completing form: Lee Kight

Phone number: (912) 384-9224 Date completed: 04-30-99

8. Is this the person who should be contacted by state agencies when evaluating whether proposed local government projects are consistent with the service delivery strategy?  Yes  No

If not, provide designated contact person(s) and phone number(s) below:

Earl Brice, Chairman Coffee County (912) 384-4799



**SERVICE DELIVERY STRATEGY  
SUMMARY OF SERVICE DELIVERY ARRANGEMENTS**

**Instructions:**

**Make copies of this form and complete one for each service listed on page 1, Section III.** Use exactly the same service names listed on page 1. Answer each question below, attaching additional pages as necessary. If the contact person for this service (listed at the bottom of the page) changes, this should be reported to the Department of Community Affairs.

County: Coffee Service: Tax Assessors

1. Check the box that best describes the agreed upon delivery arrangement for this service:

- Service will be provided countywide (i.e., including all cities and unincorporated areas) by a single service provider. (If this box is checked, identify the government, authority or organization providing the service.)
- Service will be provided only in the unincorporated portion of the county by a single service provider. (If this box is checked, identify the government, authority or organization providing the service.)
- One or more cities will provide this service only within their incorporated boundaries, and the service will not be provided in unincorporated areas. (If this box is checked, identify the government(s), authority or organization providing the service.)
- One or more cities will provide this service only within their incorporated boundaries, and the county will provide the service in unincorporated areas. (If this box is checked, identify the government(s), authority or organization providing the service.)
- Other. (If this box is checked, **attach a legible map delineating the service area of each service provider**, and identify the government, authority, or other organization that will provide service within each service area.)

2. In developing the strategy, were overlapping service areas, unnecessary competition and/or duplication of this service identified?

- Yes  No

If these conditions will continue under the strategy, **attach an explanation for continuing the arrangement** (i.e., overlapping but higher levels of service (See O.C.G.A. 36-70-24(1)), overriding benefits of the duplication, or reasons that overlapping service areas or competition cannot be eliminated).

If these conditions will be eliminated under the strategy, **attach an implementation schedule** listing each step or action that will be taken to eliminate them, the responsible party and the agreed upon deadline for completing it.

3. List each government or authority that will help to pay for this service and indicate how the service will be funded (e.g., enterprise funds, user fees, general funds, special service district revenues, hotel/motel taxes, franchise taxes, impact fees, bonded indebtedness, etc.).

Local Government or Authority:      Funding Method:

Coffee County (Provider)	General Funds & % of Ad Volorem Taxes Collected
Ambrose, City of	% of Ad Volorem Taxes Collected
Broxton, City of	% of Ad Volorem Taxes Collected
Douglas, City of	% of Ad Volorem Taxes Collected
Nicholls, City of	% of Ad Volorem Taxes Collected

4. How will the strategy change the previous arrangements for providing and/or funding this service within the county?

Same

5. List any formal service delivery agreements or intergovernmental contracts that will be used to implement the strategy for this service:

Agreement Name: Contracting Parties: Effective and Ending Dates:

Agreement Name:	Contracting Parties:	Effective and Ending Dates:

6. What other mechanisms (if any) will be used to implement the strategy for this service (e.g., ordinances, resolutions, local acts of the General Assembly, rate or fee changes, etc.), and when will they take effect?

None

7. Person completing form: Lee Kight

Phone number: (912) 384-9224 Date completed: 04-30-99

8. Is this the person who should be contacted by state agencies when evaluating whether proposed local government projects are consistent with the service delivery strategy?  Yes  No

If not, provide designated contact person(s) and phone number(s) below:

Earl Brice, Chairman Coffee County (912) 384-4799

PAGE 2 (continued)



**SERVICE DELIVERY STRATEGY  
SUMMARY OF SERVICE DELIVERY ARRANGEMENTS**

**Instructions:**

Make copies of this form and complete one for each service listed on page 1, Section III. Use exactly the same service names listed on page 1. Answer each question below, attaching additional pages as necessary. If the contact person for this service (listed at the bottom of the page) changes, this should be reported to the Department of Community Affairs.

County: Coffee Service: Tax Collection

1. Check the box that best describes the agreed upon delivery arrangement for this service:

- Service will be provided countywide (i.e., including all cities and unincorporated areas) by a single service provider. (If this box is checked, identify the government, authority or organization providing the service.)
- Service will be provided only in the unincorporated portion of the county by a single service provider. (If this box is checked, identify the government, authority or organization providing the service.)
- One or more cities will provide this service only within their incorporated boundaries, and the service will not be provided in unincorporated areas. (If this box is checked, identify the government(s), authority or organization providing the service.)
- One or more cities will provide this service only within their incorporated boundaries, and the county will provide the service in unincorporated areas. (If this box is checked, identify the government(s), authority or organization providing the service.)
- Other. (If this box is checked, attach a legible map delineating the service area of each service provider, and identify the government, authority, or other organization that will provide service within each service area.)

2. In developing the strategy, were overlapping service areas, unnecessary competition and/or duplication of this service identified?

- Yes  No

If these conditions will continue under the strategy, **attach an explanation for continuing the arrangement** (i.e., overlapping but higher levels of service (See O.C.G.A. 36-70-24(1)), overriding benefits of the duplication, or reasons that overlapping service areas or competition cannot be eliminated).

If these conditions will be eliminated under the strategy, **attach an implementation schedule** listing each step or action that will be taken to eliminate them, the responsible party and the agreed upon deadline for completing it.

3. List each government or authority that will help to pay for this service and indicate how the service will be funded (e.g., enterprise funds, user fees, general funds, special service district revenues, hotel/motel taxes, franchise taxes, impact fees, bonded indebtedness, etc.).

Local Government or Authority:      Funding Method:

Coffee County (Provider)	Funding Method
	General Funds

4. How will the strategy change the previous arrangements for providing and/or funding this service within the county?

Same

5. List any formal service delivery agreements or intergovernmental contracts that will be used to implement the strategy for this service:

Agreement Name:

Contracting Parties:

Effective and Ending Dates:

Agreement Name:	Contracting Parties:	Effective and Ending Dates:

6. What other mechanisms (if any) will be used to implement the strategy for this service (e.g., ordinances, resolutions, local acts of the General Assembly, rate or fee changes, etc.), and when will they take effect?

None

7. Person completing form: Lee Kight

Phone number: (912) 384-9224

Date completed: 04-30-99

8. Is this the person who should be contacted by state agencies when evaluating whether proposed local government projects are consistent with the service delivery strategy?  Yes  No

If not, provide designated contact person(s) and phone number(s) below:

Earl Brice, Chairman Coffee County (912) 384-4799

PAGE 2 (continued)



**SERVICE DELIVERY STRATEGY  
SUMMARY OF SERVICE DELIVERY ARRANGEMENTS**

**Instructions:**

Make copies of this form and complete one for each service listed on page 1, Section III. Use exactly the same service names listed on page 1. Answer each question below, attaching additional pages as necessary. If the contact person for this service (listed at the bottom of the page) changes, this should be reported to the Department of Community Affairs.

County: Coffee

Service: Vehicle/Equipment Maintenance

1. Check the box that best describes the agreed upon delivery arrangement for this service:

- Service will be provided countywide (i.e., including all cities and unincorporated areas) by a single service provider. (If this box is checked, identify the government, authority or organization providing the service.)
- Service will be provided only in the unincorporated portion of the county by a single service provider. (If this box is checked, identify the government, authority or organization providing the service.)
- One or more cities will provide this service only within their incorporated boundaries, and the service will not be provided in unincorporated areas. (If this box is checked, identify the government(s), authority or organization providing the service.)
- One or more cities will provide this service only within their incorporated boundaries, and the county will provide the service in unincorporated areas. (If this box is checked, identify the government(s), authority or organization providing the service.)
- Other. (If this box is checked, attach a legible map delineating the service area of each service provider, and identify the government, authority, or other organization that will provide service within each service area.)

2. In developing the strategy, were overlapping service areas, unnecessary competition and/or duplication of this service identified?

- Yes  No

If these conditions will continue under the strategy, attach an explanation for continuing the arrangement (i.e., overlapping but higher levels of service (See O.C.G.A. 36-70-24(1)), overriding benefits of the duplication, or reasons that overlapping service areas or competition cannot be eliminated).

If these conditions will be eliminated under the strategy, attach an implementation schedule listing each step or action that will be taken to eliminate them, the responsible party and the agreed upon deadline for completing it.

3. List each government or authority that will help to pay for this service and indicate how the service will be funded (e.g., enterprise funds, user fees, general funds, special service district revenues, hotel/motel taxes, franchise taxes, impact fees, bonded indebtedness, etc.).

Local Government or Authority:      Funding Method:

Coffee County (Provider)	General Funds
Ambrose, City of (Provider)	General Funds
Broxtown, City of (Provider)	General Funds
Douglas, City of (Provider)	General Funds
Nicholls, City of (provider)	General Funds

4. How will the strategy change the previous arrangements for providing and/or funding this service within the county?

On or before 01/01/01 an agreement between Coffee County and Douglas, City of will be met. Maintenance on diesel/heavy equipment will be done by Coffee County on all heavy equipment owned by Douglas. Conversely, small engine/vehicle repair will be done by Douglas, City of on Coffee County equipment. An equitable exchange/funding rate will be included in this agreement.







**SERVICE DELIVERY STRATEGY  
SUMMARY OF SERVICE DELIVERY ARRANGEMENTS**

**Instructions:**

Make copies of this form and complete one for each service listed on page 1, Section III. Use exactly the same service names listed on page 1. Answer each question below, attaching additional pages as necessary. If the contact person for this service (listed at the bottom of the page) changes, this should be reported to the Department of Community Affairs.

County: Coffee Service: Waste Water Distribution

1. Check the box that best describes the agreed upon delivery arrangement for this service:

- Service will be provided countywide (i.e., including all cities and unincorporated areas) by a single service provider. (If this box is checked, identify the government, authority or organization providing the service.)
- Service will be provided only in the unincorporated portion of the county by a single service provider. (If this box is checked, identify the government, authority or organization providing the service.)
- One or more cities will provide this service only within their incorporated boundaries, and the service will not be provided in unincorporated areas. (If this box is checked, identify the government(s), authority or organization providing the service.)
- One or more cities will provide this service only within their incorporated boundaries, and the county will provide the service in unincorporated areas. (If this box is checked, identify the government(s), authority or organization providing the service.)
- Other. (If this box is checked, attach a legible map delineating the service area of each service provider, and identify the government, authority, or other organization that will provide service within each service area.)

2. In developing the strategy, were overlapping service areas, unnecessary competition and/or duplication of this service identified?

- Yes  No

If these conditions will continue under the strategy, attach an explanation for continuing the arrangement (i.e., overlapping but higher levels of service (See O.C.G.A. 36-70-24(1)), overriding benefits of the duplication, or reasons that overlapping service areas or competition cannot be eliminated).

If these conditions will be eliminated under the strategy, attach an implementation schedule listing each step or action that will be taken to eliminate them, the responsible party and the agreed upon deadline for completing it.

3. List each government or authority that will help to pay for this service and indicate how the service will be funded (e.g., enterprise funds, user fees, general funds, special service district revenues, hotel/motel taxes, franchise taxes, impact fees, bonded indebtedness, etc.).

Local Government or Authority: Funding Method:

Douglas, City of (Provider)	General Funds and User Fees
Broxton, City of (Provider)	General Funds and User Fees

4. How will the strategy change the previous arrangements for providing and/or funding this service within the county?

On or before 01/01/01 a more equitable funding structure will be implemented which provides for a phased-in adjustment of rates for customers between the local governments of Coffee County and Douglas, City of.

5. List any formal service delivery agreements or intergovernmental contracts that will be used to implement the strategy for this service:

Agreement Name:

Contracting Parties:

Effective and Ending Dates:

Waste Water Distribution Agreement

Coffee County and Douglas, City of

01/01/01 - Perpetual

6. What other mechanisms (if any) will be used to implement the strategy for this service (e.g., ordinances, resolutions, local acts of the General Assembly, rate or fee changes, etc.), and when will they take effect?

None

7. Person completing form: Lee Kight

Phone number: (912) 384-9224

Date completed: 4-30-99

8. Is this the person who should be contacted by state agencies when evaluating whether proposed local government projects are consistent with the service delivery strategy?  Yes  No

If not, provide designated contact person(s) and phone number(s) below:

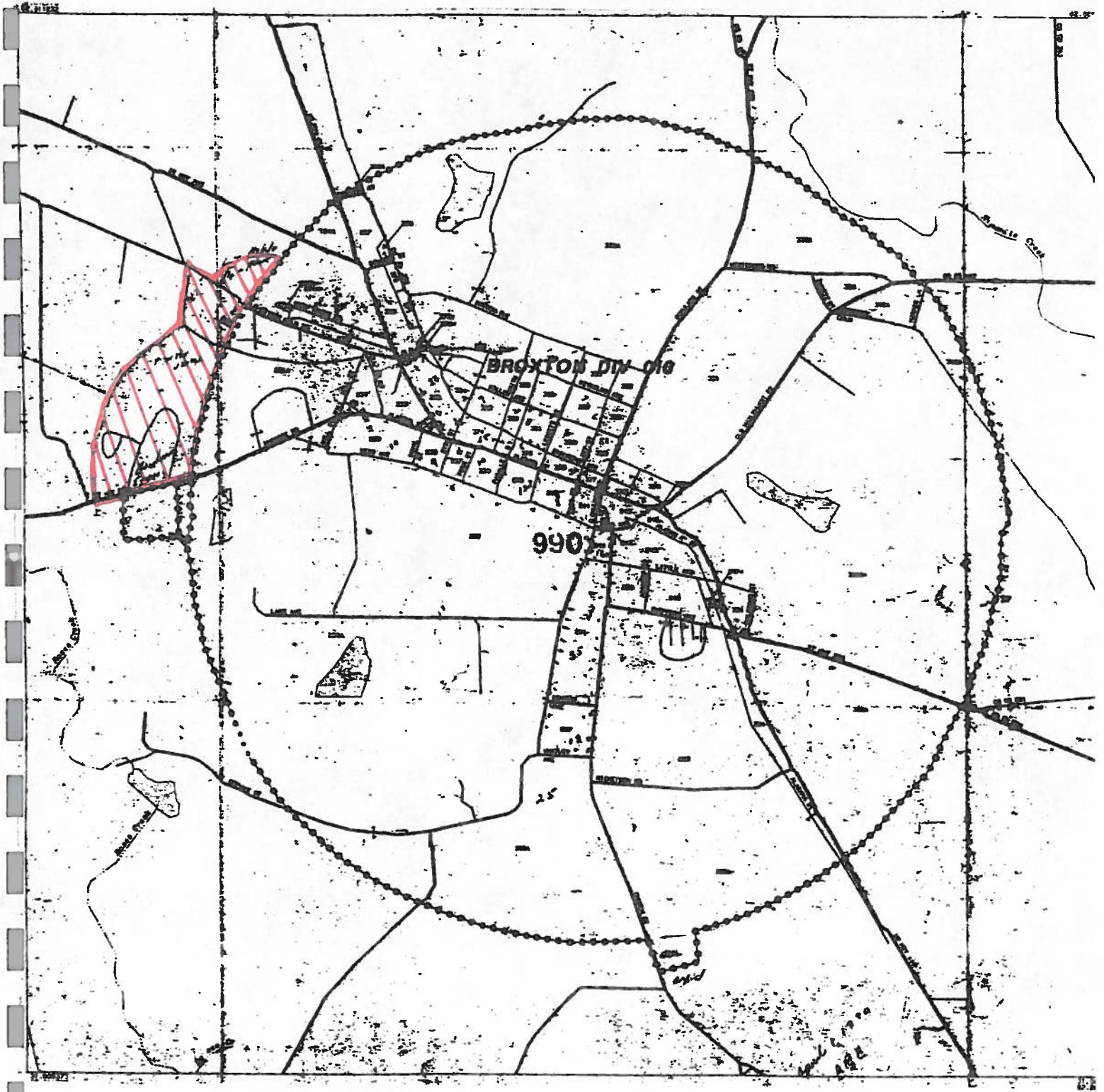
Earl Brice, Chairman Coffee County (912) 384-4799

PAGE 2 (continued)

COFFEE COUNTY  
City of Broxton



- Service outside  
incorporated  
boundary  
(waste water distribution)









**SERVICE DELIVERY STRATEGY  
SUMMARY OF SERVICE DELIVERY ARRANGEMENTS**

**Instructions:**

**Make copies of this form and complete one for each service listed on page 1, Section III. Use exactly the same service names listed on page 1. Answer each question below, attaching additional pages as necessary. If the contact person for this service (listed at the bottom of the page) changes, this should be reported to the Department of Community Affairs.**

County: Coffee Service: Waste Water Treatment

1. Check the box that best describes the agreed upon delivery arrangement for this service:

- Service will be provided countywide (i.e., including all cities and unincorporated areas) by a single service provider. (If this box is checked, identify the government, authority or organization providing the service.)
- Service will be provided only in the unincorporated portion of the county by a single service provider. (If this box is checked, identify the government, authority or organization providing the service.)
- One or more cities will provide this service only within their incorporated boundaries, and the service will not be provided in unincorporated areas. (If this box is checked, identify the government(s), authority or organization providing the service.)
- One or more cities will provide this service only within their incorporated boundaries, and the county will provide the service in unincorporated areas. (If this box is checked, identify the government(s), authority or organization providing the service.)
- Other. (If this box is checked, **attach a legible map delineating the service area of each service provider, and identify the government, authority, or other organization that will provide service within each service area.**)

2. In developing the strategy, were overlapping service areas, unnecessary competition and/or duplication of this service identified?

- Yes  No

If these conditions will continue under the strategy, **attach an explanation for continuing the arrangement** (i.e., overlapping but higher levels of service (See O.C.G.A. 36-70-24(1)), overriding benefits of the duplication, or reasons that overlapping service areas or competition cannot be eliminated).

If these conditions will be eliminated under the strategy, **attach an implementation schedule** listing each step or action that will be taken to eliminate them, the responsible party and the agreed upon deadline for completing it.

3. List each government or authority that will help to pay for this service and indicate how the service will be funded (e.g., enterprise funds, user fees, general funds, special service district revenues, hotel/motel taxes, franchise taxes, impact fees, bonded indebtedness, etc.).

Local Government or Authority:	Funding Method:
Broxton, City of (Provider)	General Funds and User Fees
Douglas, City of (Provider)	General Funds and User Fees

4. How will the strategy change the previous arrangements for providing and/or funding this service within the county?

Same



5. List any formal service delivery agreements or intergovernmental contracts that will be used to implement the strategy for this service:

Agreement Name:

Contracting Parties:

Effective and Ending Dates:

Agreement Name:	Contracting Parties:	Effective and Ending Dates:

6. What other mechanisms (if any) will be used to implement the strategy for this service (e.g., ordinances, resolutions, local acts of the General Assembly, rate or fee changes, etc.), and when will they take effect?

None

7. Person completing form: Lee Kight

Phone number: (912) 384-9224

Date completed: 04-30-99

8. Is this the person who should be contacted by state agencies when evaluating whether proposed local government projects are consistent with the service delivery strategy?  Yes  No

If not, provide designated contact person(s) and phone number(s) below:

Earl Brice, Chairman Coffee County (912) 384-4799

PAGE 2 (continued)

COFFEE COUNTY  
City of Broxton



- Service outside  
incorporated  
boundary  
(waste water treatment)

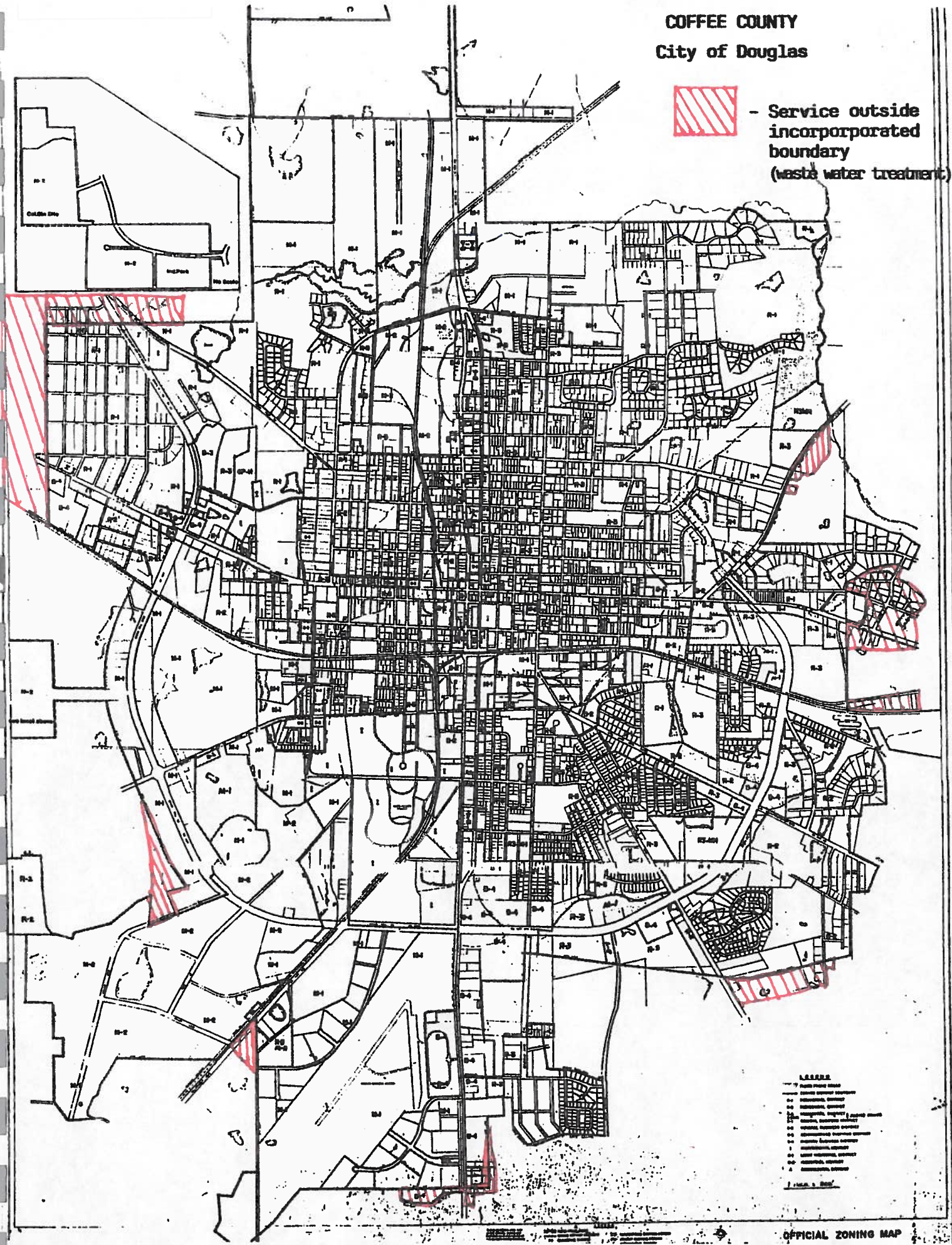




**COFFEE COUNTY**  
**City of Douglas**



- Service outside  
 incorporated  
 boundary  
 (waste water treatment)



- LEGEND**
- Public street
  - Private street
  - Alley
  - Right-of-way
  - Railroad
  - Canal
  - Waterway
  - Lake
  - Pond
  - Swamp
  - Forest
  - Pasture
  - Field
  - Orchard
  - Vineyard
  - Groves
  - Pasture
  - Field
  - Orchard
  - Vineyard
  - Groves
  - Pasture
  - Field
  - Orchard
  - Vineyard
  - Groves



**SERVICE DELIVERY STRATEGY  
SUMMARY OF SERVICE DELIVERY ARRANGEMENTS**

**Instructions:**

Make copies of this form and complete one for each service listed on page 1, Section III. Use exactly the same service names listed on page 1. Answer each question below, attaching additional pages as necessary. If the contact person for this service (listed at the bottom of the page) changes, this should be reported to the Department of Community Affairs.

County: Coffee Service: Water Distribution

**1. Check the box that best describes the agreed upon delivery arrangement for this service:**

- Service will be provided countywide (i.e., including all cities and unincorporated areas) by a single service provider. (If this box is checked, identify the government, authority or organization providing the service.)
- Service will be provided only in the unincorporated portion of the county by a single service provider. (If this box is checked, identify the government, authority or organization providing the service.)
- One or more cities will provide this service only within their incorporated boundaries, and the service will not be provided in unincorporated areas. (If this box is checked, identify the government(s), authority or organization providing the service.)
- One or more cities will provide this service only within their incorporated boundaries, and the county will provide the service in unincorporated areas. (If this box is checked, identify the government(s), authority or organization providing the service.)
- Other. (If this box is checked, attach a legible map delineating the service area of each service provider, and identify the government, authority, or other organization that will provide service within each service area.)

**2. In developing the strategy, were overlapping service areas, unnecessary competition and/or duplication of this service identified?**

- Yes  No

If these conditions will continue under the strategy, attach an explanation for continuing the arrangement (i.e., overlapping but higher levels of service (See O.C.G.A. 36-70-24(1)), overriding benefits of the duplication, or reasons that overlapping service areas or competition cannot be eliminated).

If these conditions will be eliminated under the strategy, attach an implementation schedule listing each step or action that will be taken to eliminate them, the responsible party and the agreed upon deadline for completing it.

**3. List each government or authority that will help to pay for this service and indicate how the service will be funded (e.g., enterprise funds, user fees, general funds, special service district revenues, hotel/motel taxes, franchise taxes, impact fees, bonded indebtedness, etc.).**

Local Government or Authority: Funding Method:

Ambrose, City of	(Provider)	General Funds and User Fees
Broxtton, City of	(Provider)	General Funds and User Fees
Douglas, City of	(Provider)	General Funds and User Fees
Nicholls, City of	(Provider)	General Funds and User Fees

**4. How will the strategy change the previous arrangements for providing and/or funding this service within the county?**

On or before 01/01/01 a more equitable funding structure will be implemented which provides for a phased-in adjustment of rates for customers between the local governments of Coffee County and Douglas, City of.

5. List any formal service delivery agreements or intergovernmental contracts that will be used to implement the strategy for this service:

Agreement Name:

Contracting Parties:

Effective and Ending Dates:

Water Distribution Agreement

Coffee County and Douglas, City of

01/01/01 - Perpetual

6. What other mechanisms (if any) will be used to implement the strategy for this service (e.g., ordinances, resolutions, local acts of the General Assembly, rate or fee changes, etc.), and when will they take effect?

None

7. Person completing form: Lee Kight

Phone number: (912) 384-9224

Date completed: 4-30-99

8. Is this the person who should be contacted by state agencies when evaluating whether proposed local government projects are consistent with the service delivery strategy?  Yes  No

If not, provide designated contact person(s) and phone number(s) below:

Earl Brice, Chairman Coffee County (912) 384-4799

PAGE 2 (continued)



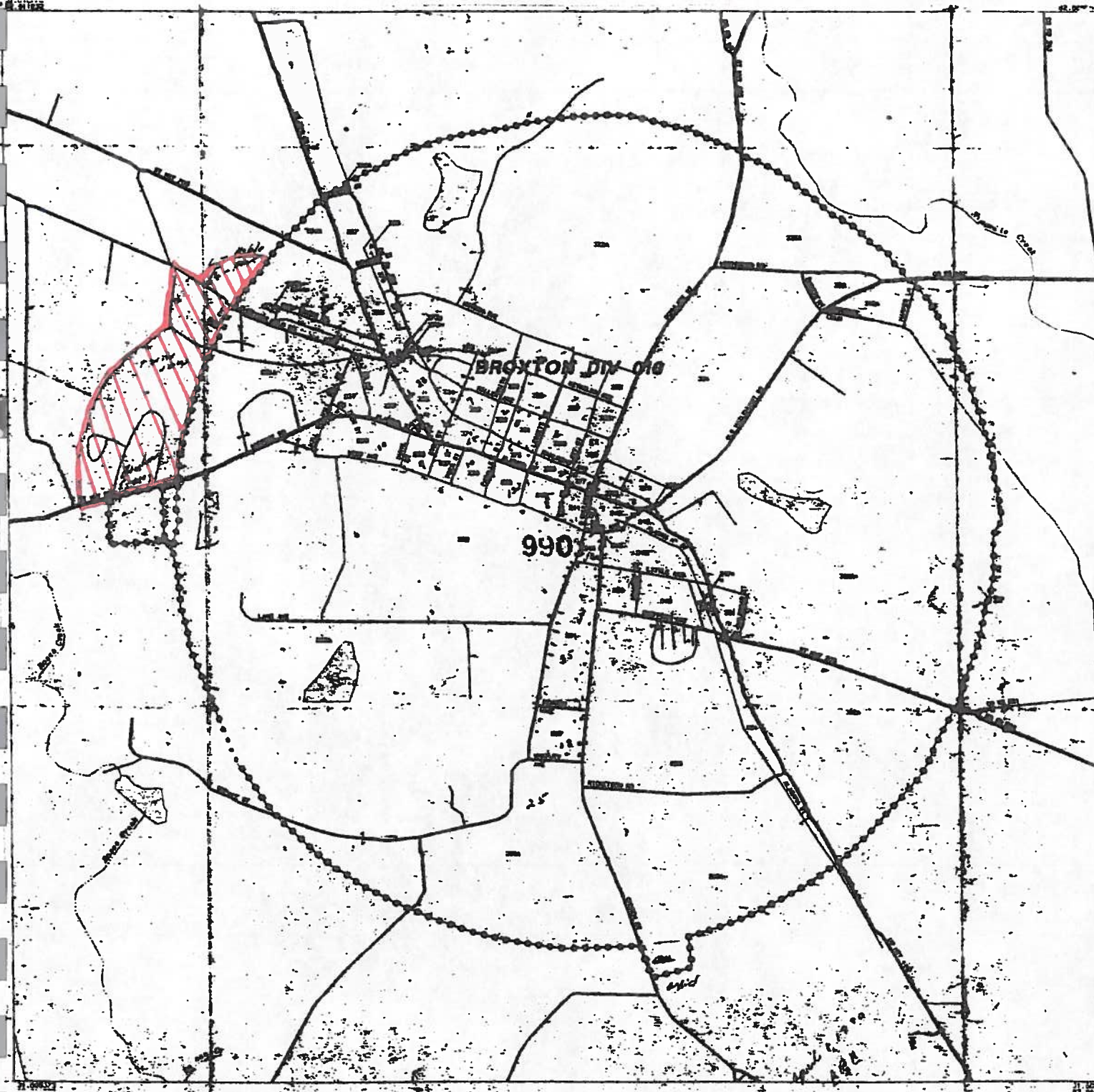




COFFEE COUNTY  
City of Broxton



- Service outside  
incorporated  
boundary  
(water distribution)

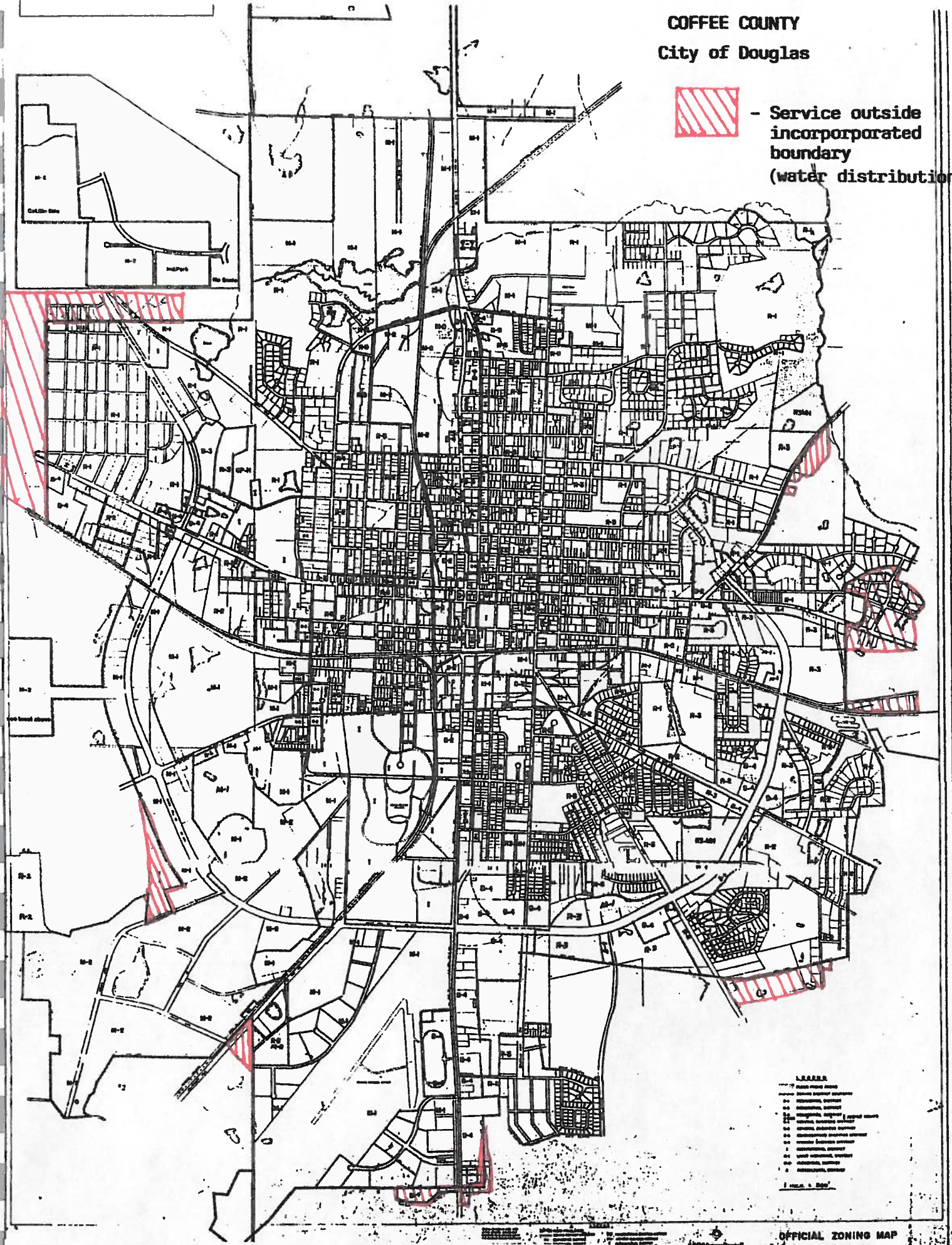




**COFFEE COUNTY**  
**City of Douglas**



- Service outside  
 incorporated  
 boundary  
 (water distribution)



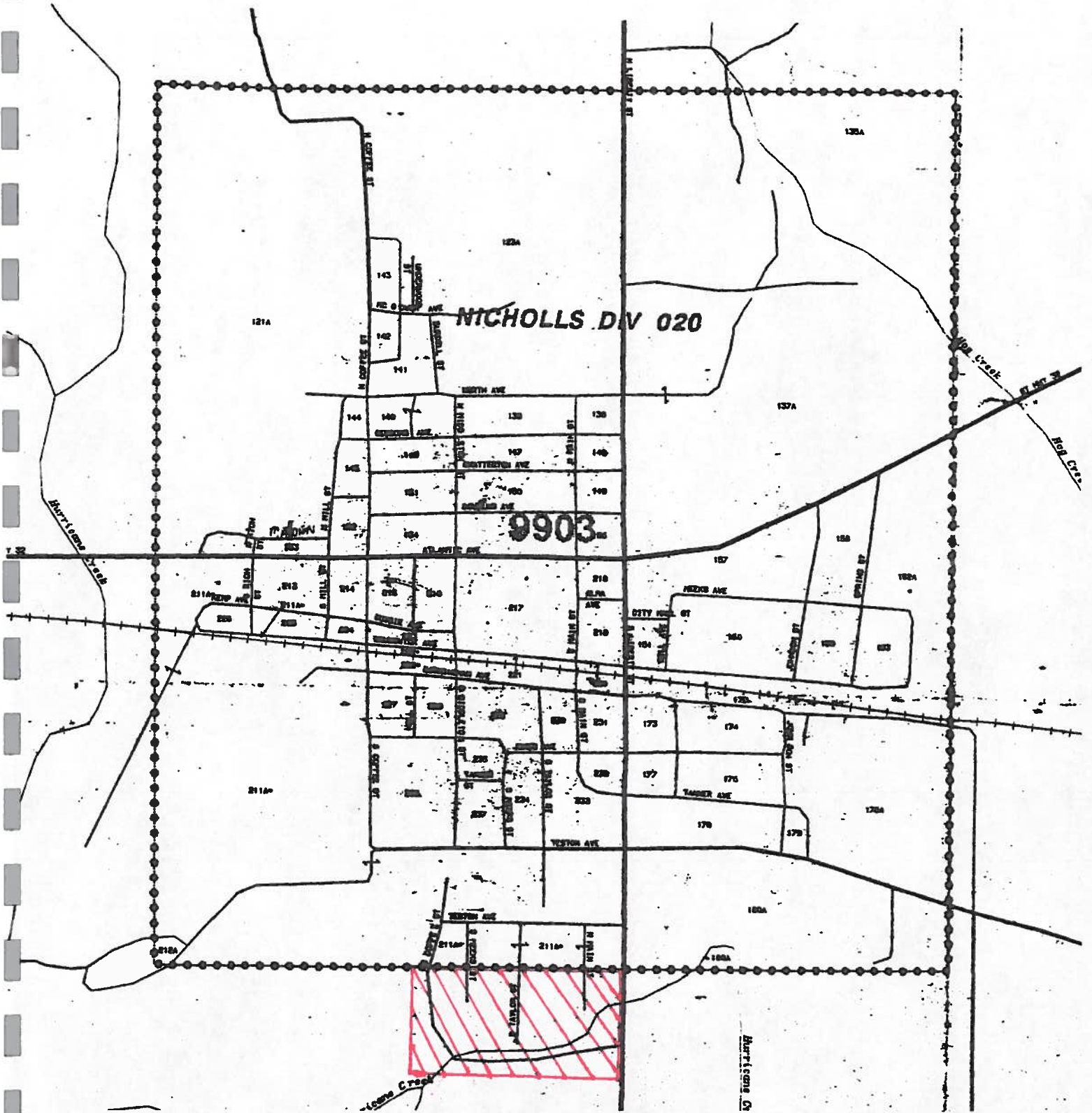
- LEGEND**
- Public Utility Lines
  - Electric Power Lines
  - Gas Lines
  - Sewer Lines
  - Telephone Lines
  - Cable TV Lines
  - Water Distribution Lines
  - Storm Sewer Lines
  - Railroad Lines
  - Interstate Highways
  - State Highways
  - County Highways
  - Local Roads
  - Airports
  - Parks
  - Cemeteries
  - Schools
  - Churches
  - Hospitals
  - Government Buildings
  - Commercial Buildings
  - Residential Buildings
  - Industrial Buildings
  - Storage Yards
  - Open Space
  - Wetlands
  - Flood Hazard Areas
  - Easements
  - Encroachments
  - Survey Lines
  - Property Lines
  - Zoning Districts



COFFEE COUNTY  
City of Nicholls



- Service outside  
incorporated  
boundary  
(water distribution)





**SERVICE DELIVERY STRATEGY  
SUMMARY OF SERVICE DELIVERY ARRANGEMENTS**

**Instructions:**

Make copies of this form and complete one for each service listed on page 1, Section III. Use exactly the same service names listed on page 1. Answer each question below, attaching additional pages as necessary. If the contact person for this service (listed at the bottom of the page) changes, this should be reported to the Department of Community Affairs.

County: Coffee

Service: Yard Refuge Collection/Mulching

1. Check the box that best describes the agreed upon delivery arrangement for this service:

- Service will be provided countywide (i.e., including all cities and unincorporated areas) by a single service provider. (If this box is checked, identify the government, authority or organization providing the service.)
- Service will be provided only in the unincorporated portion of the county by a single service provider. (If this box is checked, identify the government, authority or organization providing the service.)
- One or more cities will provide this service only within their incorporated boundaries, and the service will not be provided in unincorporated areas. (If this box is checked, identify the government(s), authority or organization providing the service.)
- One or more cities will provide this service only within their incorporated boundaries, and the county will provide the service in unincorporated areas. (If this box is checked, identify the government(s), authority or organization providing the service.)
- Other. (If this box is checked, attach a legible map delineating the service area of each service provider, and identify the government, authority, or other organization that will provide service within each service area.)

2. In developing the strategy, were overlapping service areas, unnecessary competition and/or duplication of this service identified?

- Yes  No

If these conditions will continue under the strategy, attach an explanation for continuing the arrangement (i.e., overlapping but higher levels of service (See O.C.G.A. 36-70-24(1)), overriding benefits of the duplication, or reasons that overlapping service areas or competition cannot be eliminated).

If these conditions will be eliminated under the strategy, attach an implementation schedule listing each step or action that will be taken to eliminate them, the responsible party and the agreed upon deadline for completing it.

3. List each government or authority that will help to pay for this service and indicate how the service will be funded (e.g., enterprise funds, user fees, general funds, special service district revenues, hotel/motel taxes, franchise taxes, impact fees, bonded indebtedness, etc.).

Local Government or Authority:      Funding Method:

Douglas, City of	General Funds and Fees
(Provider)	

4. How will the strategy change the previous arrangements for providing and/or funding this service within the county?

On or before 01/01/00 and agreement between Douglas, City of and other interested municipalities for collection of yard refuge will be made. Currently, the City of Douglas contracts with a private company for mulching.

5. List any formal service delivery agreements or intergovernmental contracts that will be used to implement the strategy for this service:

Agreement Name: Contracting Parties: Effective and Ending Dates:

Yard Refuge Collection/Mulching	Douglas, City of and Other Municipalities	01/01/00 - Perpetual

6. What other mechanisms (if any) will be used to implement the strategy for this service (e.g., ordinances, resolutions, local acts of the General Assembly, rate or fee changes, etc.), and when will they take effect?

None

7. Person completing form: Lee Kight

Phone number: (912) 384-9224

Date completed: 04-30-99

8. Is this the person who should be contacted by state agencies when evaluating whether proposed local government projects are consistent with the service delivery strategy?  Yes  No

If not, provide designated contact person(s) and phone number(s) below:

Earl Brice, Chairman Coffee County (912) 384-4799

PAGE 2 (continued)



SERVICE DELIVERY STRATEGY  
SUMMARY OF LAND USE AGREEMENTS

Instructions:

Answer each question below, attaching additional pages as necessary. Please note that any changes to the answers provided will require updating of the service delivery strategy. If the contact person for this service (listed at the bottom of this page) changes, this should be reported to the Department of Community Affairs.

County: Coffee

1. What incompatibilities or conflicts between the land use plans of local governments were identified in the process of developing the service delivery strategy?

No conflicts or incompatibilities were identified. However, a written agreement was passed by all local governmental units that provides a process for municipalities to annex land or extend water/sewer services into unincorporated areas of the county so as not to conflict with current land use plans in the future. A written dispute resolution process was also agreed upon by all those concerned.

2. Check the boxes indicating how these incompatibilities or conflicts were addressed:

- amendments to existing comprehensive plans
- adoption of a joint comprehensive plan
- other measures (amend zoning ordinances, add environmental regulations, etc.)

*Note: If the necessary plan amendments, regulations, ordinances, etc. have not yet been formally adopted, indicate when each of the affected local governments will adopt them.*

If "other measures" was checked, describe these measures:

3. Summarize the process that will be used to resolve disputes when a county disagrees with the proposed land use classification(s) for areas to be annexed into a city. If the conflict resolution process will vary for different cities in the county, summarize each process.

The process is the same for all: 1) If the County has an objection - County will notify the City; 2) in turn, the City agrees to implement changes the county stipulates or initiates a mediation process or notifies the county to seek a declaratory judgement in court. (See Attachment A - Service Delivery Strategy Dispute Resolution Process)

4. What policies, procedures and/or processes have been established by local governments (and water and sewer authorities) to ensure that new extraterritorial water and sewer service will be consistent with all applicable land use plans and ordinances?

An "Intergovernmental Agreement Process for Provision of Extraterritorial Water and Sewer Services" resolution (see Attachment B) was passed by all governmental units in Coffee County.

5. Person completing form: Lee Kight

Phone number: (912) 384-9224 Date completed: 04/30/99

6. Is this the person who should be contacted by state agencies when evaluating whether proposed local government projects are consistent with land use plans of applicable jurisdictions?  Yes  No

If not, provide designated contact person(s) and phone number(s) below:  
Chairman Earl Brice - Coffee County Commissioners - (912) 384-4799



## SERVICE DELIVERY STRATEGY DISPUTE RESOLUTION PROCESS

The City of Ambrose and Coffee County hereby agree to implement the following process for resolving land use disputes over annexation, effective July 1, 1998.

1. Prior to initiating any formal annexation activities, the City of Ambrose will notify the Coffee County Board of Commissioners of a proposed annexation and provide information on location of property, size of area, and proposed land use or zoning classification(s) (if applicable) of the property upon annexation.

Within thirty working days following receipt of the above information, the Chairman of the Coffee County Board of Commissioners will forward to the City of Ambrose a statement either: (a) indicating that the Coffee County Board of Commissioners have no objection to the proposed land use for the property; or (b) describing its *bona fide* objection(s) to the City of Ambrose's proposed land use classification, providing supporting information, and listing any possible stipulations or conditions that would alleviate the Coffee County Board of Commissioners' objection(s);

2. If the Coffee County Board of Commissioners have no objection to the City of Ambrose's proposed land use or zoning classification, the City of Ambrose is free to proceed with the annexation. If the Coffee County Board of Commissioners fail to respond to the City of Ambrose's notice in writing within the deadline, the City of Ambrose is free to proceed with the annexation and the Coffee County Board of Commissioners waives its right to invoke the dispute resolution process, stop the annexation or object to land use changes after the annexation.
3. If the Coffee County Board of Commissioners notifies the City of Ambrose that it has a *bona fide* land use classification objection(s), the City of Ambrose will respond to the Coffee County Board of Commissioners within fifteen (15) working days of receiving the Coffee County Board of Commissioners' objections(s) by either: (a) agreeing to implement the Coffee County Board of Commissioners' stipulations and conditions and thereby resolving the Coffee County Board of Commissioners' objection(s); (b) agreeing with the Coffee County Board of Commissioners and stopping action on the proposed annexation; (c) disagreeing that the Coffee County Board of Commissioners' objection(s) are *bona fide* and notifying the Coffee County Board of Commissioners that the City of Ambrose will seek a declaratory judgment in court; or (d) initiating a thirty-day (maximum) mediation process to discuss possible compromises.
4. If the City of Ambrose initiates mediation, the City of Ambrose and the Coffee County Board of Commissioners will agree on a mediator, mediation schedule and determine participants in the mediation. The City of Ambrose and the Coffee


County Board of Commissioners agree to share equally any costs associated with the mediation.

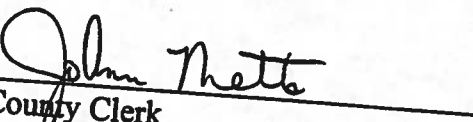
5. If no resolution of the Coffee County Board of Commissioners' *bona fide* land use classification objection(s) results from the mediation, the City of Ambrose will not proceed with the proposed annexation.
6. If the City of Ambrose and Coffee County Board of Commissioners reach agreement as described in step 3 (a) or as a result of the mediation, they will draft an annexation agreement for execution by the City of Ambrose and the Coffee County Board of Commissioners and property owner(s).

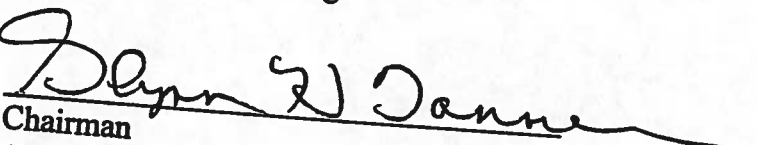
Regardless of future changes in land use or zoning classification, any site specific mitigation or enhancement measures or site-design stipulations included in the agreement will be binding on all parties for the duration of the annexation agreement. The agreement shall become final when signed by the City of Ambrose, the Coffee County Board of Commissioners and the property owner(s).

This annexation dispute resolution agreement shall remain in force and effect until amended by agreement of each party or unless otherwise terminated by operation of law.

  
City Clerk

  
Mayor  
City of Ambrose, Georgia

  
County Clerk

  
Chairman  
Coffee County Board of Commissioners

# SERVICE DELIVERY STRATEGY DISPUTE RESOLUTION PROCESS

The City of Broxton and Coffee County hereby agree to implement the following process for resolving land use disputes over annexation, effective July 1, 1998.

1. Prior to initiating any formal annexation activities, the City of Broxton will notify the Coffee County Board of Commissioners of a proposed annexation and provide information on location of property, size of area, and proposed land use or zoning classification(s) (if applicable) of the property upon annexation.

Within thirty working days following receipt of the above information, the Chairman of the Coffee County Board of Commissioners will forward to the City of Broxton a statement either: (a) indicating that the Coffee County Board of Commissioners have no objection to the proposed land use for the property; or (b) describing its *bona fide* objection(s) to the City of Broxton's proposed land use classification, providing supporting information, and listing any possible stipulations or conditions that would alleviate the Coffee County Board of Commissioners' objection(s);

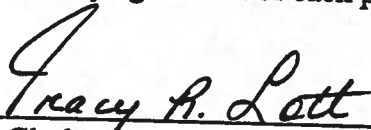
2. If the Coffee County Board of Commissioners have no objection to the City of Broxton's proposed land use or zoning classification, the City of Broxton is free to proceed with the annexation. If the Coffee County Board of Commissioners fail to respond to the City of Broxton's notice in writing within the deadline, the City of Broxton is free to proceed with the annexation and the Coffee County Board of Commissioners waives its right to invoke the dispute resolution process, stop the annexation or object to land use changes after the annexation.
3. If the Coffee County Board of Commissioners notifies the City of Broxton that it has a *bona fide* land use classification objection(s), the City of Broxton will respond to the Coffee County Board of Commissioners within fifteen (15) working days of receiving the Coffee County Board of Commissioners' objections(s) by either: (a) agreeing to implement the Coffee County Board of Commissioners' stipulations and conditions and thereby resolving the Coffee County Board of Commissioners' objection(s); (b) agreeing with the Coffee County Board of Commissioners and stopping action on the proposed annexation; (c) disagreeing that the Coffee County Board of Commissioners' objection(s) are *bona fide* and notifying the Coffee County Board of Commissioners that the City of Broxton will seek a declaratory judgment in court; or (d) initiating a thirty-day (maximum) mediation process to discuss possible compromises.
4. If the City of Broxton initiates mediation, the City of Broxton and the Coffee County Board of Commissioners will agree on a mediator, mediation schedule and determine participants in the mediation. The City of Broxton and the Coffee


County Board of Commissioners agree to share equally any costs associated with the mediation.

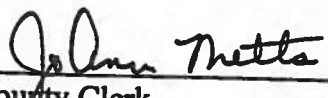
5. If no resolution of the Coffee County Board of Commissioners' *bona fide* land use classification objection(s) results from the mediation, the City of Broxton will not proceed with the proposed annexation.
6. If the City of Broxton and Coffee County Board of Commissioners reach agreement as described in step 3 (a) or as a result of the mediation, they will draft an annexation agreement for execution by the City of Broxton and the Coffee County Board of Commissioners and property owner(s).

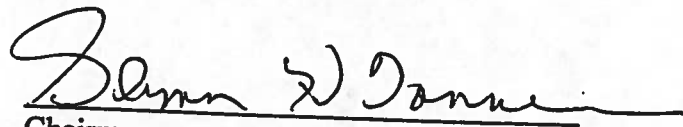
Regardless of future changes in land use or zoning classification, any site specific mitigation or enhancement measures or site-design stipulations included in the agreement will be binding on all parties for the duration of the annexation agreement. The agreement shall become final when signed by the City of Broxton, the Coffee County Board of Commissioners and the property owner(s).

This annexation dispute resolution agreement shall remain in force and effect until amended by agreement of each party or unless otherwise terminated by operation of law.

  
\_\_\_\_\_  
City Clerk

  
\_\_\_\_\_  
Mayor  
City of Broxton, Georgia

  
\_\_\_\_\_  
County Clerk

  
\_\_\_\_\_  
Chairman  
Coffee County Board of Commissioners



## SERVICE DELIVERY STRATEGY DISPUTE RESOLUTION PROCESS

The City of Douglas and Coffee County hereby agree to implement the following process for resolving land use disputes over annexation, effective July 1, 1998:

All applications for annexation into the Corporate Limits of the City of Douglas shall be filed initially with the Douglas-Coffee County Planning Commission and processed as follows:

1. Upon receipt and review of an application for annexation, the Douglas-Coffee County Planning Commission shall notify the Board of Commissioners of Coffee County of the proposed annexation and include in that notification, the location of the property, a legal plat, an explanation of the proposed land use and zoning classification and their recommendations.
2. The Board of Commissioners of Coffee County shall, within thirty (30) days following receipt of the required information, forward to the City of Douglas a statement either:
  - (a) indicating that the Board of Commissioners have no objection(s) to the proposed land use of the property; or
  - (b) describing the bona fide objection(s) to the proposed land use classification, providing supporting information, and including any possible stipulations or conditions that would alleviate the objection(s).
  - (c) For the purpose of this agreement, a bona fide objection is defined as a proposed land use that is incompatible with the existing land use and would create an adverse effect on the continued use and development of the area.
3. If the Board of Commissioners of Coffee County has no objections to the proposed land use and/or fails to respond to the notification in writing within the time allowed, The City of Douglas is free to proceed with the proposed annexation and Coffee County loses its right to invoke dispute resolution process, stop the annexation or object to land use changes after annexation.
4. In the event the Board of Commissioners of Coffee County notifies the City of Douglas that it has a bona fide land use classification objection, the City of Douglas will respond to those objections in writing within fifteen (15) days following receipt of said objections by either:
  - (a) agreeing to implement the county's stipulations and conditions thereby resolving the county's objection(s);

(c) initiating a 30-day (maximum) mediation process to discuss possible compromises or

(d) disagreeing that the county's objections(s) are bona fide and notifying the county that the City will seek a declaratory judgment in court.

5. If the City initiates mediation, the City and county will agree on a mediator, mediation schedule and determine participants in the mediation. The City and county agree to share equally any costs associated with mediation.

6. If no resolution of the county's bona fide land use classification objection(s) results from the mediation, the city may choose not to proceed with the proposed annexation or exercise the option described in 4(d).

7. If the city and county reach agreement as described in step 4(a) or as a result of the mediation, they will draft an annexation agreement for execution by the city, county and the property owner(s).

Regardless of future changes in land use or zoning classification, any site-specific mitigation or enhancement measures or site-design stipulations included in the agreement will be binding on all parties for the duration of the annexation agreement. The agreement shall become final when signed by the parties concerned.

This annexation dispute resolution agreement shall remain in force and effect until amended by agreement of each party or unless otherwise terminated by operation of law.

Hayden McFall  
Attest

John Netts  
Attest

Mal Peckham  
Mayor, City of Douglas

Dwain H. Tanner  
Chairman, Board of Commissioners  
of Coffee County



## SERVICE DELIVERY STRATEGY DISPUTE RESOLUTION PROCESS

The City of Nicholls and Coffee County hereby agree to implement the following process for resolving land use disputes over annexation, effective July 1, 1998.


1. Prior to initiating any formal annexation activities, the City of Nicholls will notify the Coffee County Board of Commissioners of a proposed annexation and provide information on location of property, size of area, and proposed land use or zoning classification(s) (if applicable) of the property upon annexation.  
  
Within thirty working days following receipt of the above information, the Chairman of the Coffee County Board of Commissioners will forward to the City of Nicholls a statement either: (a) indicating that the Coffee County Board of Commissioners have no objection to the proposed land use for the property; or (b) describing its *bona fide* objection(s) to the City of Nicholls' proposed land use classification, providing supporting information, and listing any possible stipulations or conditions that would alleviate the Coffee County Board of Commissioners' objection(s);
2. If the Coffee County Board of Commissioners have no objection to the City of Nicholls' proposed land use or zoning classification, the City of Nicholls is free to proceed with the annexation. If the Coffee County Board of Commissioners fail to respond to the City of Nicholls' notice in writing within the deadline, the City of Nicholls is free to proceed with the annexation and the Coffee County Board of Commissioners waives its right to invoke the dispute resolution process, stop the annexation or object to land use changes after the annexation.
3. If the Coffee County Board of Commissioners notifies the City of Nicholls that it has a *bona fide* land use classification objection(s), the City of Nicholls will respond to the Coffee County Board of Commissioners within fifteen (15) working days of receiving the Coffee County Board of Commissioners' objections(s) by either: (a) agreeing to implement the Coffee County Board of Commissioners' stipulations and conditions and thereby resolving the Coffee County Board of Commissioners' objection(s); (b) agreeing with the Coffee County Board of Commissioners and stopping action on the proposed annexation; (c) disagreeing that the Coffee County Board of Commissioners' objection(s) are *bona fide* and notifying the Coffee County Board of Commissioners that the City of Nicholls will seek a declaratory judgment in court; or (d) initiating a thirty-day (maximum) mediation process to discuss possible compromises.
4. If the City of Nicholls initiates mediation, the City of Nicholls and the Coffee County Board of Commissioners will agree on a mediator, mediation schedule and determine participants in the mediation. The City of Nicholls and the Coffee


County Board of Commissioners agree to share equally any costs associated with the mediation.

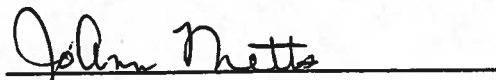
5. If no resolution of the Coffee County Board of Commissioners' *bona fide* land use classification objection(s) results from the mediation, the City of Nicholls will not proceed with the proposed annexation.
6. If the City of Nicholls and Coffee County Board of Commissioners reach agreement as described in step 3 (a) or as a result of the mediation, they will draft an annexation agreement for execution by the City of Nicholls and the Coffee County Board of Commissioners and property owner(s).

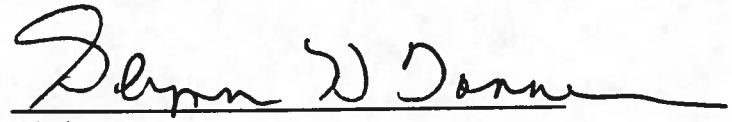
Regardless of future changes in land use or zoning classification, any site specific mitigation or enhancement measures or site-design stipulations included in the agreement will be binding on all parties for the duration of the annexation agreement. The agreement shall become final when signed by the City of Nicholls, the Coffee County Board of Commissioners and the property owner(s).

This annexation dispute resolution agreement shall remain in force and effect until amended by agreement of each party or unless otherwise terminated by operation of law.

  
\_\_\_\_\_  
City Clerk

  
\_\_\_\_\_  
Mayor  
City of Nicholls, Georgia

  
\_\_\_\_\_  
County Clerk

  
\_\_\_\_\_  
Chairman  
Coffee County Board of Commissioners

**COFFEE COUNTY**  
Intergovernmental Agreement  
Process For Provision of Extraterritorial  
Water and Sewer Services

WHEREAS, the respective member governments of Coffee County, which include the Coffee County Board of Commissioners, and the Mayor/Councils of the cities of Ambrose, Broxton, Douglas, and Nicholls have pursuant to Georgia Laws and Acts, prepared and adopted a joint countywide comprehensive plan and service delivery strategy; and

WHEREAS, these governments have previously formed a joint countywide Planning Commission to assist the respective member governments in their local planning, plan implementation, and land use regulatory programs; and

WHEREAS, it is the intent of the respective governments party to this agreement to establish a process whereby the provision of extraterritorial water and sewer services by any jurisdiction shall be consistent with all applicable land use plans and ordinances so as to meet both the requirements of law and spirit of cooperation and coordination outlined in the Georgia Service Delivery Act.

NOW THEREFORE BE IT RESOLVED THAT: Coffee County and the cities of Ambrose, Broxton, Douglas, and Nicholls, hereby agree to implement the following process for the provision or extraterritorial water and sewer services, effective July 1, 1999.

1. Prior to initiating the provision of water or sewer services outside the boundaries of the respective local government the City will notify the county government of the services to be provided, the proposed services area and the anticipated impact on the future land use classification. The notification will include, at a minimum information on location of property, size of proposed service area, proposed purpose of the extension (i.e. proposed change in land use) and the current and future land use classification. For the purposes of official notification of the county as required by the agreement, notification of the county shall be achieved by delivery of the required information to the chairman of the Coffee County Commissioners.

Concurrent with the notification to the county, the city will forward the proposed extraterritorial extension data required above to the countywide planning commission for its review and recommendation. Coffee County and its cities recognize that role of the "plan caretakers" rests with their planning commission, and agree that the planning commission's

recommendation will be given full and complete consideration in the extraterritorial water and sewer services process.

2. Within thirty (30) working days following receipt of the above information, the county will forward the city a statement:
  - (a) indicating that the county has no objection to the proposed extraterritorial water or sewer service and its consistency with land use; or
  - (b) describing its objection to the proposed water or sewer service or land use consistency, and providing supporting information including a listing of any possible stipulations or conditions that would alleviate the county's objections;
3. If the county has no objection, or fails to respond within the aforementioned timeframe, to the city's proposed extraterritorial water or sewer service or land use consistency, the city is free to proceed with the provision of the service.
4. If the county notifies the city that it had an objection, the city will respond to the county in writing within thirty (30) working days by either:
  - (a) agreeing with the county and stopping action on the proposed extraterritorial water or sewer service;
  - (b) agreeing to implement the county's stipulation and conditions and thereby resolving the county's objection;
  - (c) initiating a 30-day (maximum) Mediation process to discuss possible compromises; or
  - (d) disagreeing that the county's objection is bona fide and notifying the county that the city will seek a declaratory judgment.

If the city initiates 4(c) Mediation the city and county will agree on a mediator, a mediation schedule and participants in the mediation. The city and county shall agree to share equally any cost associated with mediation.

5. If no resolution of the county's objection results from the mediation, the city:
  - (a) will abandon and not proceed with the proposed service; or
  - (b) will notify the county that the city will seek a declaratory judgement in court.
6. If the city and county reach agreement as described in step 4(b) or 4(c), the City is free to proceed with the extraterritorial water or sewer services.

(Continued)



This extraterritorial process for water and sewer services shall remain in force and effect until amended by agreement of each party or unless otherwise terminated by operation of law.

IN WITNESS WHEREOF the undersigned parties have hereunto affixed its names and seals on this 10<sup>th</sup> day of May, 1999

[Signature]  
Attest

[Signature]  
Chairman Earl Brice  
Coffee County Commissioners

May 3, 1999  
Date

[Signature]  
Attest

[Signature]  
Mayor Shelton Paulk  
City of Ambrose

May 4, 1999  
Date

[Signature]  
Attest

[Signature]  
Mayor Bobby Reynolds  
City of Broxton

May 2, 1999  
Date

[Signature]  
Attest

[Signature]  
Mayor Max Lockwood  
City of Douglas

May 10, 1999  
Date

[Signature]  
Attest

[Signature]  
Mayor Dewayne Street  
City of Nicholls

5/3/99  
Date





**SERVICE DELIVERY STRATEGY  
CERTIFICATIONS**

**Instructions:**

This page must, at a minimum, be signed by an authorized representative of the following governments: 1) the county; 2) the city serving as the county seat; 3) all cities having 1990 populations of over 9,000 residing within the county; and 4) no less than 50% of all other cities with a 1990 population of between 500 and 9,000 residing within the county. Cities with 1990 populations below 500 and authorities providing services under the strategy are not required to sign this form, but are encouraged to do so. Attach additional copies of this page as necessary.

**SERVICE DELIVERY STRATEGY FOR Coffee COUNTY**

We, the undersigned authorized representatives of the jurisdictions listed below, certify that:

1. We have executed agreements for implementation of our service delivery strategy and the attached forms provide an accurate depiction of our agreed upon strategy (O.C.G.A. 36-70-21);
2. Our service delivery strategy promotes the delivery of local government services in the most efficient, effective, and responsive manner (O.C.G.A. 36-70-24 (1));
3. Our service delivery strategy provides that water or sewer fees charged to customers located outside the geographic boundaries of a service provider are reasonable and are not arbitrarily higher than the fees charged to customers located within the geographic boundaries of the service provider (O.C.G.A. 36-70-24 (2)); and
4. Our service delivery strategy ensures that the cost of any services the county government provides (including those jointly funded by the county and one or more municipalities) primarily for the benefit of the unincorporated area of the county are borne by the unincorporated area residents, individuals, and property owners who receive such service (O.C.G.A. 36-70-24 (3)).

SIGNATURE:	NAME: (Please print or type)	TITLE:	JURISDICTION:	DATE:
	Mr. Earl Brice	Chairman, Coffee County Commission	Coffee County	5/3/99
	Mr. Shelton Paulk	Mayor	City of Ambrose	5-4-99
	Mr. Bobby Reynolds	Mayor	City of Broxton	5/4/99
	Mr. Max Lockwood	Mayor	City of Douglas	5/10/99
	Mr. Dewayne Streat	Mayor	City of Nicholls	5/3/99