



SERVICE DELIVERY STRATEGY

FOR PIERCE COUNTY

I. GENERAL INSTRUCTIONS

- 1. Only one set of these forms should be submitted per county. The completed forms should clearly present the collective agreement reached by all cities and counties that were party to the service delivery strategy.
2. List each local government and/or authority that provides services included in the service delivery strategy in Section II below.
3. List all services provided or primarily funded by each general purpose local government and authority within the county in Section III below. It is acceptable to break a service into separate components if this will facilitate description of the service delivery strategy.
4. For each service or service component listed in Section III, complete a separate Summary of Service Delivery Arrangements form (page 2).
5. Complete one copy of the Summary of Land Use Agreements form (page 3).
6. Have the Certifications form (page 4) signed by the authorized representatives of participating local governments. Please note that DCA cannot validate the strategy unless it is signed by the local governments required by law (see Instructions, page 4).
7. Mail the completed forms along with any attachments to:

Georgia Department of Community Affairs
Office of Coordinated Planning
60 Executive Park South, N.E.
Atlanta, Georgia 30329

For answers to most frequently asked questions on Georgia's Service Delivery Act, links and helpful publications, visit DCA's website at www.dca.servicedelivery.org, or call the Office of Coordinated Planning at (404) 679-3114.

Verified

The service delivery arrangements described on these forms will require an official update of the submittal of revised forms and attachments to the Georgia Department of Community Affairs.

II. LOCAL GOVERNMENTS INCLUDED IN THE SERVICE DELIVERY STRATEGY:

In this section, list all local governments (including cities located partially within the county) and authorities that provide services included in the service delivery strategy.

- 1. PIERCE COUNTY
2. CITY OF BLACKSHEAR
3. CITY OF OFFERMAN
4. CITY OF PATTERSON
5. CITY OF WAYCROSS
6. PIERCE COUNTY INDUSTRIAL/ DEVELOPMENT AND BUILDING AUTHORITY
7. PIERCE COUNTY HOSPITAL AUTHORITY
8. OKEFENOKEE AREA DEVELOPMENT AUTHORITY
9. BLACKSHEAR HOUSING AUTHORITY
10. BLACKSHEAR DOWNTOWN DEVELOPMENT AUTHORITY
11. PIERCE COUNTY BOARD OF EDUCATION

III. SERVICES INCLUDED IN THE SERVICE DELIVERY STRATEGY:

For each service listed here, a separate Summary of Service Delivery Arrangements form (page 2) must be completed.

- 1. LAND USE
2. ECONOMIC DEVELOPMENT
3. LAW ENFORCEMENT
4. JAILS
5. FIRE PROTECTION
6. EMERGENCY MANAGEMENT SERVICE
7. ANIMAL CONTROL
8. SOLID WASTES
9. WASTE WATER
10. WATER SUPPLY
11. ROADS AND BRIDGES
12. HEALTH AND HUMAN SERVICES
13. PARKS AND RECREATION
14. LIBRARIES
15. ELECTIONS
16. COURTS
17. HOUSING AUTHORITY
18. TRANSIT (Public)
19. PROPERTY TAX ASSESSMENT AND COLLECTION



**SERVICE DELIVERY STRATEGY**  
**SUMMARY OF SERVICE DELIVERY ARRANGEMENTS**

**Instructions:**

Make copies of this form and complete one for each service listed on page 1, Section III. Use exactly the same service names listed on page 1. Answer each question below, attaching additional pages as necessary. If the contact person for this service (listed at the bottom of the page) changes, this should be reported to the Department of Community Affairs.

County: PIERCE Service: LAND USE

**1. Check the box that best describes the agreed upon delivery arrangement for this service:**

- Service will be provided countywide (i.e., including all cities and unincorporated areas) by a single service provider. (If this box is checked, identify the government, authority or organization providing the service.)
- Service will be provided only in the unincorporated portion of the county by a single service provider. (If this box is checked, identify the government, authority or organization providing the service.)
- One or more cities will provide this service only within their incorporated boundaries, and the service will not be provided in unincorporated areas. (If this box is checked, identify the government(s), authority or organization providing the service.)
- One or more cities will provide this service only within their incorporated boundaries, and the county will provide the service in unincorporated areas. (If this box is checked, identify the government(s), authority or organization providing the service.)  
 (PIERCE COUNTY AND ALL CITIES)
- Other. (If this box is checked, attach a legible map delineating the service area of each service provider, and identify the government, authority, or other organization that will provide service within each service area.)

**2. In developing the strategy, were overlapping service areas, unnecessary competition and/or duplication of this service identified?**  
 yes  no

If these conditions will continue under the strategy, attach an explanation for continuing the arrangement (i.e., overlapping but higher levels of service (See O.C.G.A. 36-70-24(1)), overriding benefits of the duplication, or reasons that overlapping service areas or competition cannot be eliminated).

If these conditions will be eliminated under the strategy, attach an implementation schedule listing each step or action that will be taken to eliminate them, the responsible party and the agreed upon deadline for completing it.

**3. List each government or authority that will help to pay for this service and indicate how the service will be funded (e.g., enterprise funds, user fees, general funds, special service district revenues, hotel/motel taxes, franchise taxes, impact fees, bonded indebtedness, etc.)**

Local Government or Authority: Funding Method:

PIERCE COUNTY	GENERAL FUND, USER PERMIT FEES
CITY OF BLACKSHEAR	GENERAL FUND, USER PERMIT FEES
CITY OF OFFERMAN	GENERAL FUND, USER PERMIT FEES
CITY OF PATTERSON	GENERAL FUND, USER PERMIT FEES
CITY OF WAYCROSS	GENERAL FUND, USER PERMIT FEES

**4. How will the strategy change the previous arrangements for providing and/or funding this service within the county?**

NO CHARGE

**5. List any formal service delivery agreements or intergovernmental contracts that will be used to implement the strategy for this service:**

Agreement Name:	Contracting Parties:	Effective and Ending Dates:
SERVICE DELIVERY AGREEMENT	PIERCE COUNTY / ALL CITIES	1999-CURRENT

**6. What other mechanisms (if any) will be used to implement the strategy for this service (e.g., ordinances, resolutions, local acts of the General Assembly, rate or fee changes, etc.), and when will they take effect?**

SEE NO. 5

7. Person completing form: FRANKLIN D. ROZIER, JR.  
 Phone number: (912) 449-4493 Date completed: SEPTEMBER 9, 1999

**8. Is this the person who should be contacted by state agencies when evaluating whether proposed local government projects are consistent with the service delivery strategy?**  yes  no

If not, provide designated contact person(s) and phone number(s) below: G. TROY MATTOX, CHAIRMAN  
BOARD OF COMMISSIONERS  
(912) 449-2022

SERVICE DELIVERY AGREEMENT

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Service: Economic Development

Parties: Pierce County and the cities of Blackshear, Offerman, Patterson and Waycross

Agreement:

The Pierce Industrial Development and Building currently owns industrial parks in Blackshear. The authorities encourage county wide industrial development through existing financial programs. Pierce County has entered into a regional agreement with Ware County to further the scope of economic development in Pierce County. This is with the Okefenokee Area Development Authority.

The City of Blackshear has a Downtown Development authority to focus on development of its downtown area.

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We the undersigned agree that the foregoing Service Delivery Agreement promotes the most efficient, effective and responsive manner for the delivery of the services described above and we see no apparent duplication of services nor issues for consolidation, this 27 day of September, 1999.

PIERCE COUNTY

By:

Title: Chairman of Board  
of Commissioners

CITY OF BLACKSHEAR

By:

Title: Mayor

CITY OF OFFERMAN

By:

Title: Mayor

CITY OF PATTERSON

By:

Title: Mayor

CITY OF WAYCROSS

By:

Title: Mayor



# SERVICE DELIVERY STRATEGY

## SUMMARY OF SERVICE DELIVERY ARRANGEMENTS

**Instructions:**

Make copies of this form and complete one for each service listed on page 1, Section III. Use exactly the same service names listed on page 1. Answer each question below, attaching additional pages as necessary. If the contact person for this service (listed at the bottom of the page) changes, this should be reported to the Department of Community Affairs.

County: PIERCE COUNTY Service: ECONOMIC DEVELOPMENT

1. Check the box that best describes the agreed upon delivery arrangement for this service:

- Service will be provided countywide (i.e., including all cities and unincorporated areas) by a single service provider. (If this box is checked, identify the government, authority or organization providing the service.)
- Service will be provided only in the unincorporated portion of the county by a single service provider. (If this box is checked, identify the government, authority or organization providing the service.)
- One or more cities will provide this service only within their incorporated boundaries, and the service will not be provided in unincorporated areas. (If this box is checked, identify the government(s), authority or organization providing the service.)
- One or more cities will provide this service only within their incorporated boundaries, and the county will provide the service in unincorporated areas. (If this box is checked, identify the government(s), authority or organization providing the service.)  
(PIERCE COUNTY AND ALL CITIES)
- Other. (If this box is checked, attach a legible map delineating the service area of each service provider, and identify the government, authority, or other organization that will provide service within each service area.)

2. In developing the strategy, were overlapping service areas, unnecessary competition and/or duplication of this service identified?  
 yes  no

If these conditions will continue under the strategy, attach an explanation for continuing the arrangement (i.e., overlapping but higher levels of service (See O.C.G.A. 36-70-24(1)), overriding benefits of the duplication, or reasons that overlapping service areas or competition cannot be eliminated).

If these conditions will be eliminated under the strategy, attach an implementation schedule listing each step or action that will be taken to eliminate them, the responsible party and the agreed upon deadline for completing it.

3. List each government or authority that will help to pay for this service and indicate how the service will be funded (e.g., enterprise funds, user fees, general funds, special service district revenues, hotel/motel taxes, franchise taxes, impact fees, bonded indebtedness, etc.)

Local Government or Authority:	Funding Method:
PIERCE COUNTY	GENERAL FUND, USER FEES
PIERCE CO. 1D+BA	GENERAL FUND, USER FEES
BLACKSHEAR	DDA, GENERAL FUNDS
OKEFENOKEE A/DA	GENERAL FUND, USER FEES

4. How will the strategy change the previous arrangements for providing and/or funding this service within the county?  
 NO CHARGE

5. List any formal service delivery agreements or intergovernmental contracts that will be used to implement the strategy for this service:

Agreement Name:	Contracting Parties:	Effective and Ending Dates:
SERVICE DELIVERY AGREEMENT	PIERCE COUNTY - ALL CITIES	1999-CURRENT

6. What other mechanisms (if any) will be used to implement the strategy for this service (e.g., ordinances, resolutions, local acts of the General Assembly, rate or fee changes, etc.), and when will they take effect?

SAME AS NO. 5

7. Person completing form: FRANKLIN D. ROZIER, JR.

Phone number: (912) 449-4493 Date completed: SEPTEMBER 9, 1999

8. Is this the person who should be contacted by state agencies when evaluating whether proposed local government projects are consistent with the service delivery strategy?  yes  no

If not, provide designated contact person(s) and phone number(s) below: G. TROY MATTOX, CHAIRMAN  
BOARD OF COMMISSIONERS  
(912) 449-2022

SERVICE DELIVERY AGREEMENT

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Service: Land Use

Parties: Pierce County and the cities of Blackshear, Offerman, Patterson and Waycross

Agreement:

Pierce County, Blackshear and Patterson provides land use planning, administration and code enforcement through The Pierce County Planning Commission and The Pierce County Development Code. The Cities of Waycross and Offerman provide these services for their respective cities.

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We the undersigned agree that the foregoing Service Delivery Agreement promotes the most efficient, effective and responsive manner for the delivery of the services described above and we see no apparent duplication of services nor issues for consolidation, this 27 day of September, 1999.

PIERCE COUNTY

By:

Title: Chairman of Board  
of Commissioners

CITY OF BLACKSHEAR

By:

Title: Mayor

CITY OF OFFERMAN

By:

Title: Mayor

CITY OF PATTERSON

By:

Title: Mayor

CITY OF WAYCROSS

By:

Title: Mayor



**SERVICE DELIVERY STRATEGY  
SUMMARY OF SERVICE DELIVERY ARRANGEMENTS**

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County: PIERCE COUNTY Service: LAW ENFORCEMENT

1. Check the box that best describes the agreed upon delivery arrangement for this service:

- Service will be provided countywide (i.e., including all cities and unincorporated areas) by a single service provider. (If this box is checked, identify the government, authority or organization providing the service.)
- Service will be provided only in the unincorporated portion of the county by a single service provider. (If this box is checked, identify the government, authority or organization providing the service.)
- One or more cities will provide this service only within their incorporated boundaries, and the service will not be provided in unincorporated areas. (If this box is checked, identify the government(s), authority or organization providing the service.)
- One or more cities will provide this service only within their incorporated boundaries, and the county will provide the service in unincorporated areas. (If this box is checked, identify the government(s), authority or organization providing the service.)  
(PIERCE COUNTY AND ALL CITIES)
- Other. (If this box is checked, attach a legible map delineating the service area of each service provider, and identify the government, authority, or other organization that will provide service within each service area.)

2. In developing the strategy, were overlapping service areas, unnecessary competition and/or duplication of this service identified?  
 yes  no

If these conditions will continue under the strategy, attach an explanation for continuing the arrangement (i.e., overlapping but higher levels of service (See O.C.G.A. 36-70-24(1)), overriding benefits of the duplication, or reasons that overlapping service areas or competition cannot be eliminated).

If these conditions will be eliminated under the strategy, attach an implementation schedule listing each step or action that will be taken to eliminate them, the responsible party and the agreed upon deadline for completing it.

3. List each government or authority that will help to pay for this service and indicate how the service will be funded (e.g., enterprise funds, user fees, general funds, special service district revenues, hotel/motel taxes, franchise taxes, impact fees, bonded indebtedness, etc.)

Local Government or Authority: Funding Method:

PIERCE COUNTY	GENERAL FUND, FINES, FORFEITURES, GRANTS
BLACKSHEAR	GENERAL FUND, FINES, FORFEITURES, GRANTS
PATTERSON	GENERAL FUND, FINES, FORFEITURES, GRANTS
WAYCROSS	GENERAL FUND, FINES, FORFEITURES, GRANTS

4. How will the strategy change the previous arrangements for providing and/or funding this service within the county?

NO CHARGE

5. List any formal service delivery agreements or intergovernmental contracts that will be used to implement the strategy for this service:

Agreement Name:	Contracting Parties:	Effective and Ending Dates:
SERVICE DELIVERY AGREEMENT	PIERCE COUNTY / ALL CITIES	1999-CURRENT

6. What other mechanisms (if any) will be used to implement the strategy for this service (e.g., ordinances, resolutions, local acts of the General Assembly, rate or fee changes, etc.), and when will they take effect?

SAME AS NO. 5.

7. Person completing form: FRANKLIN D. ROZIER, JR.  
Phone number: (912) 449-4493 Date completed: SEPTEMBER 9, 1999

8. Is this the person who should be contacted by state agencies when evaluating whether proposed local government projects are consistent with the service delivery strategy?  yes  no

If not, provide designated contact person(s) and phone number(s) below:  
G. TROY MATTOX, CHAIRMAN  
BOARD OF COMMISSIONERS  
(912) 449-2022

SERVICE DELIVERY AGREEMENT

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Service: Law Enforcement

Parties: Pierce County and the cities of Blackshear, Offerman, Patterson and Waycross

Agreement:

The Pierce County Sheriff's Department is available for county wide enforcement. The Sheriff's Department is the primary enforcement provided for the City of Offerman.

The cities of Blackshear, Patterson and Waycross provide their own police departments.

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We the undersigned agree that the foregoing Service Delivery Agreement promotes the most efficient, effective and responsive manner for the delivery of the services described above and we see no apparent duplication of services nor issues for consolidation, this 27 day of September, 1999.

PIERCE COUNTY

By: 

Title: Chairman of Board  
of Commissioners

CITY OF BLACKSHEAR

By: 

Title: Mayor

CITY OF OFFERMAN

By: 

Title: Mayor

CITY OF PATTERSON

By: 

Title: Mayor

CITY OF WAYCROSS

By: 

Title: Mayor



**SERVICE DELIVERY STRATEGY  
SUMMARY OF SERVICE DELIVERY ARRANGEMENTS**

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County: PIERCE COUNTY Service: JAILS

**1. Check the box that best describes the agreed upon delivery arrangement for this service:**

- Service will be provided countywide (i.e., including all cities and unincorporated areas) by a single service provider. (If this box is checked, identify the government, authority or organization providing the service.)  
(PIERCE COUNTY)
- Service will be provided only in the unincorporated portion of the county by a single service provider. (If this box is checked, identify the government, authority or organization providing the service.)
- One or more cities will provide this service only within their incorporated boundaries, and the service will not be provided in unincorporated areas. (If this box is checked, identify the government(s), authority or organization providing the service.)
- One or more cities will provide this service only within their incorporated boundaries, and the county will provide the service in unincorporated areas. (If this box is checked, identify the government(s), authority or organization providing the service.)
- Other. (If this box is checked, attach a legible map delineating the service area of each service provider, and identify the government, authority, or other organization that will provide service within each service area.)

**2. In developing the strategy, were overlapping service areas, unnecessary competition and/or duplication of this service identified?**  
 yes  no

If these conditions will continue under the strategy, attach an explanation for continuing the arrangement (i.e., overlapping but higher levels of service (See O.C.G.A. 36-70-24(1)), overriding benefits of the duplication, or reasons that overlapping service areas or competition cannot be eliminated).

If these conditions will be eliminated under the strategy, attach an implementation schedule listing each step or action that will be taken to eliminate them, the responsible party and the agreed upon deadline for completing it.

**3. List each government or authority that will help to pay for this service and indicate how the service will be funded (e.g., enterprise funds, user fees, general funds, special service district revenues, hotel/motel taxes, franchise taxes, impact fees, bonded indebtedness, etc.)**

Local Government or Authority:	Funding Method:
PIERCE COUNTY	GENERAL FUND, FINES, FORFEITURE
BLACKSHEAR	GENERAL FUND, FINES, FORFEITURE

**4. How will the strategy change the previous arrangements for providing and/or funding this service within the county?**  
NO CHARGE

**5. List any formal service delivery agreements or intergovernmental contracts that will be used to implement the strategy for this service:**

Agreement Name:	Contracting Parties:	Effective and Ending Dates:
SERVICE DELIVERY AGREEMENT	PIERCE COUNTY / ALL CITIES	1999-CURRENT

**6. What other mechanisms (if any) will be used to implement the strategy for this service (e.g., ordinances, resolutions, local acts of the General Assembly, rate or fee changes, etc.), and when will they take effect?**

SAME AS NO. 5.

7. Person completing form: FRANKLIN D. ROZIER, JR.  
Phone number: (912)449-4493 Date completed: SEPTEMBER 9, 1999

**8. Is this the person who should be contacted by state agencies when evaluating whether proposed local government projects are consistent with the service delivery strategy?**  yes  no

If not, provide designated contact person(s) and phone number(s) below: G. TROY MATTOX, CHAIRMAN  
BOARD OF COMMISSIONERS  
(912)449-2022



SERVICE DELIVERY AGREEMENT

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Service: Jails

Parties: Pierce County and the cities of Blackshear, Offerman, Patterson and Waycross

Agreement:

Pierce County provides jail services for the incorporated and unincorporated areas of Pierce County. Blackshear pays Pierce County one third of the expense of personnel in the jail and \$6.45 per day per inmate to use the jail. Patterson pays \$35.00 per day per inmate to use the jail.

Waycross provides its own jail.

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We the undersigned agree that the foregoing Service Delivery Agreement promotes the most efficient, effective and responsive manner for the delivery of the services described above and we see no apparent duplication of services nor issues for consolidation, this 27 day of September, 1999.

PIERCE COUNTY

By: 

Title: Chairman of Board  
of Commissioners

CITY OF BLACKSHEAR

By: 

Title: Mayor

CITY OF OFFERMAN

By: 

Title: Mayor

CITY OF PATTERSON

By: 

Title: Mayor

CITY OF WAYCROSS

By: 

Title: Mayor



**SERVICE DELIVERY STRATEGY  
SUMMARY OF SERVICE DELIVERY ARRANGEMENTS**

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County: PIERCE COUNTY Service: FIRE PROTECTION

1. Check the box that best describes the agreed upon delivery arrangement for this service:

- Service will be provided countywide (i.e., including all cities and unincorporated areas) by a single service provider. (If this box is checked, identify the government, authority or organization providing the service.)
- Service will be provided only in the unincorporated portion of the county by a single service provider. (If this box is checked, identify the government, authority or organization providing the service.)
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- One or more cities will provide this service only within their incorporated boundaries, and the county will provide the service in unincorporated areas. (If this box is checked, identify the government(s), authority or organization providing the service.)  
( ALL GOVERNMENTS )
- Other. (If this box is checked, attach a legible map delineating the service area of each service provider, and identify the government, authority, or other organization that will provide service within each service area.)

2. In developing the strategy, were overlapping service areas, unnecessary competition and/or duplication of this service identified?

- yes  no

If these conditions will continue under the strategy, attach an explanation for continuing the arrangement (i.e., overlapping but higher levels of service (See O.C.G.A. 36-70-24(1)), overriding benefits of the duplication, or reasons that overlapping service areas or competition cannot be eliminated).

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3. List each government or authority that will help to pay for this service and indicate how the service will be funded (e.g., enterprise funds, user fees, general funds, special service district revenues, hotel/motel taxes, franchise taxes, impact fees, bonded indebtedness, etc.)

Local Government or Authority: Funding Method:

PIERCE COUNTY	GENERAL FUNDS, GRANTS
BLACKSHEAR	GENERAL FUNDS, GRANTS
OFFERMAN	GENERAL FUNDS, GRANTS
PATTERSON	GENERAL FUNDS, GRANTS
WAYCROSS	GENERAL FUNDS, GRANTS

4. How will the strategy change the previous arrangements for providing and/or funding this service within the county?

NO CHARGE

5. List any formal service delivery agreements or intergovernmental contracts that will be used to implement the strategy for this service:

Agreement Name:	Contracting Parties:	Effective and Ending Dates:
SERVICE DELIVERAY AGREEMENT	PIERCE COUNTY - ALL CITIES	1999-CURRENT

6. What other mechanisms (if any) will be used to implement the strategy for this service (e.g., ordinances, resolutions, local acts of the General Assembly, rate or fee changes, etc.), and when will they take effect?

SAME AS NO. 5

7. Person completing form: FRANKLIN D. ROZIER, JR.

Phone number: (912) 449-4493 Date completed: SEPTEMBER 9, 1999

8. Is this the person who should be contacted by state agencies when evaluating whether proposed local government projects are consistent with the service delivery strategy?  yes  no

If not, provide designated contact person(s) and phone number(s) below: G. TROY MATTOX, CHAIRMAN  
BOARD OF COMMISSIONERS  
(912) 449-2022

SERVICE DELIVERY AGREEMENT

---

Service: Fire Protection

Parties: Pierce County and the cities of Blackshear, Offerman, Patterson and Waycross

Agreement:

Pierce County provides fire protection in the unincorporated areas of the county by volunteer firefighters.

Blackshear has a fire department that consists of professional and volunteer firefighters. Offerman and Patterson have volunteer firefighters. Waycross provides a professional fire department.

---

We the undersigned agree that the foregoing Service Delivery Agreement promotes the most efficient, effective and responsive manner for the delivery of the services described above and we see no apparent duplication of services nor issues for consolidation, this 27 day of September, 1999.

PIERCE COUNTY

By:

Title: Chairman of Board  
of Commissioners

CITY OF BLACKSHEAR

By:

Title: Mayor

CITY OF OFFERMAN

By:

Title: Mayor

CITY OF PATTERSON

By:

Title: Mayor

CITY OF WAYCROSS

By:

Title: Mayor



# SERVICE DELIVERY STRATEGY

## SUMMARY OF SERVICE DELIVERY ARRANGEMENTS

**Instructions:**

Make copies of this form and complete one for each service listed on page 1, Section III. Use exactly the same service names listed on page 1. Answer each question below, attaching additional pages as necessary. If the contact person for this service (listed at the bottom of the page) changes, this should be reported to the Department of Community Affairs.

County: PIERCE COUNTY Service: FIRE PROTECTION

1. Check the box that best describes the agreed upon delivery arrangement for this service:

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- One or more cities will provide this service only within their incorporated boundaries, and the county will provide the service in unincorporated areas. (If this box is checked, identify the government(s), authority or organization providing the service.)  
(ALL GOVERNMENTS)
- Other. (If this box is checked, attach a legible map delineating the service area of each service provider, and identify the government, authority, or other organization that will provide service within each service area.)

2. In developing the strategy, were overlapping service areas, unnecessary competition and/or duplication of this service identified?  
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Local Government or Authority:	Funding Method:
PIERCE COUNTY	GENERAL FUNDS, GRANTS
BLACKSHEAR	GENERAL FUNDS, GRANTS
OFFERMAN	GENERAL FUNDS, GRANTS
PATTERSON	GENERAL FUNDS, GRANTS
WAYCROSS	GENERAL FUNDS, GRANTS

4. How will the strategy change the previous arrangements for providing and/or funding this service within the county?

NO CHARGE

5. List any formal service delivery agreements or intergovernmental contracts that will be used to implement the strategy for this service:

Agreement Name:	Contracting Parties:	Effective and Ending Dates:
SERVICE DELIVERAY AGREEMENT	PIERCE COUNTY - ALL CITIES	1999-CURRENT

6. What other mechanisms (if any) will be used to implement the strategy for this service (e.g., ordinances, resolutions, local acts of the General Assembly, rate or fee changes, etc.), and when will they take effect?

SAME AS NO. 5

*Revised*

7. Person completing form: FRANKLIN D. ROZIER, JR.

Phone number: (912) 449-4493 Date completed: SEPTEMBER 9, 1999

8. Is this the person who should be contacted by state agencies when evaluating whether proposed local government projects are consistent with the service delivery strategy?  yes  no

If not, provide designated contact person(s) and phone number(s) below: G. TROY MATTOX, CHAIRMAN  
BOARD OF COMMISSIONERS  
(912) 449-2022



**SERVICE DELIVERY STRATEGY  
SUMMARY OF SERVICE DELIVERY ARRANGEMENTS**

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Make copies of this form and complete one for each service listed on page 1, Section III. Use exactly the same service names listed on page 1. Answer each question below, attaching additional pages as necessary. If the contact person for this service (listed at the bottom of the page) changes, this should be reported to the Department of Community Affairs.

County: PIERCE COUNTY Service: EMERGENCY MANAGEMENT SERVICE

1. Check the box that best describes the agreed upon delivery arrangement for this service:

- Service will be provided countywide (i.e., including all cities and unincorporated areas) by a single service provider. (If this box is checked, identify the government, authority or organization providing the service.) PIERCE COUNTY
- Service will be provided only in the unincorporated portion of the county by a single service provider. (If this box is checked, identify the government, authority or organization providing the service.)
- One or more cities will provide this service only within their incorporated boundaries, and the service will not be provided in unincorporated areas. (If this box is checked, identify the government(s), authority or organization providing the service.)
- One or more cities will provide this service only within their incorporated boundaries, and the county will provide the service in unincorporated areas. (If this box is checked, identify the government(s), authority or organization providing the service.)
- Other. (If this box is checked, attach a legible map delineating the service area of each service provider, and identify the government, authority, or other organization that will provide service within each service area.)

2. In developing the strategy, were overlapping service areas, unnecessary competition and/or duplication of this service identified?  
 yes  no

If these conditions will continue under the strategy, attach an explanation for continuing the arrangement (i.e., overlapping but higher levels of service (See O.C.G.A. 36-70-24(1)), overriding benefits of the duplication, or reasons that overlapping service areas or competition cannot be eliminated).

If these conditions will be eliminated under the strategy, attach an implementation schedule listing each step or action that will be taken to eliminate them, the responsible party and the agreed upon deadline for completing it.

3. List each government or authority that will help to pay for this service and indicate how the service will be funded (e.g., enterprise funds, user fees, general funds, special service district revenues, hotel/motel taxes, franchise taxes, impact fees, bonded indebtedness, etc.)

Local Government or Authority: Funding Method:

PIERCE COUNTY	GENERAL FUNDS, USER FEES

4. How will the strategy change the previous arrangements for providing and/or funding this service within the county?

NO CHARGE

5. List any formal service delivery agreements or intergovernmental contracts that will be used to implement the strategy for this service:

Agreement Name:	Contracting Parties:	Effective and Ending Dates:
SERVICE DELIVERY AGREEMENT	PIERCE COUNTY-ALL CITIES	1999-CURRENT

6. What other mechanisms (if any) will be used to implement the strategy for this service (e.g., ordinances, resolutions, local acts of the General Assembly, rate or fee changes, etc.), and when will they take effect?

SAME AS NO. 5

7. Person completing form: FRANKLIN D. ROZIER, JR.

Phone number: (912) 449-4493 Date completed: SEPTEMBER 9, 1999

8. Is this the person who should be contacted by state agencies when evaluating whether proposed local government projects are consistent with the service delivery strategy?  yes  no

If not, provide designated contact person(s) and phone number(s) below: G. TROY MATTOX, CHAIRMAN  
BOARD OF COMMISSIONERS  
(912) 449-2022

SERVICE DELIVERY AGREEMENT

---

Service: Emergency Management Services

Parties: Pierce County and the cities of Blackshear, Offerman,  
Patterson and Waycross

Agreement:

Pierce County provides Emergency Management Services (EMS) and communications (E-911) for fire, police and rescue units to Pierce County's incorporated and unincorporated residents.

---

We the undersigned agree that the foregoing Service Delivery Agreement promotes the most efficient, effective and responsive manner for the delivery of the services described above and we see no apparent duplication of services nor issues for consolidation, this 27 day of September, 1999.

PIERCE COUNTY

By:

Title: Chairman of Board  
of Commissioners

CITY OF BLACKSHEAR

By:

Title: Mayor

CITY OF OFFERMAN

By:

Title: Mayor

CITY OF PATTERSON

By:

Title: Mayor

CITY OF WAYCROSS

By:

Title: Mayor



SERVICE DELIVERY STRATEGY
SUMMARY OF SERVICE DELIVERY ARRANGEMENTS

Instructions:

Make copies of this form and complete one for each service listed on page 1, Section III. Use exactly the same service names listed on page 1. Answer each question below, attaching additional pages as necessary. If the contact person for this service (listed at the bottom of the page) changes, this should be reported to the Department of Community Affairs.

County: PIERCE COUNTY Service: ANIMAL CONTROL

1. Check the box that best describes the agreed upon delivery arrangement for this service:

- Service will be provided countywide...
Service will be provided only in the unincorporated portion...
One or more cities will provide this service only within their incorporated boundaries...
One or more cities will provide this service only within their incorporated boundaries, and the county will provide the service in unincorporated areas. (Checked)
Other. (If this box is checked, attach a legible map delineating the service area of each service provider...)

2. In developing the strategy, were overlapping service areas, unnecessary competition and/or duplication of this service identified?

yes no

If these conditions will continue under the strategy, attach an explanation for continuing the arrangement (i.e., overlapping but higher levels of service...)

If these conditions will be eliminated under the strategy, attach an implementation schedule listing each step or action that will be taken to eliminate them, the responsible party and the agreed upon deadline for completing it.

3. List each government or authority that will help to pay for this service and indicate how the service will be funded (e.g., enterprise funds, user fees, general funds, special service district revenues, hotel/motel taxes, franchise taxes, impact fees, bonded indebtedness, etc.)

Local Government or Authority: Funding Method:

Table with 2 columns: Local Government or Authority, Funding Method. Rows include PIERCE COUNTY GENERAL FUNDS and BLACKSHEAR GENERAL FUNDS.

4. How will the strategy change the previous arrangements for providing and/or funding this service within the county?

NO CHARGE

5. List any formal service delivery agreements or intergovernmental contracts that will be used to implement the strategy for this service:

Table with 3 columns: Agreement Name, Contracting Parties, Effective and Ending Dates. Row: SERVICE DELIVERY AGREEMENT, PIERCE COUNTY - ALL CITIES, 1999-CURRENT.

6. What other mechanisms (if any) will be used to implement the strategy for this service (e.g., ordinances, resolutions, local acts of the General Assembly, rate or fee changes, etc.), and when will they take effect?

DANGEROUS DOG ORDINANCE / RESOLUTION

7. Person completing form: FRANKLIN D. ROZIER, JR.

Phone number: (912) 449-4493 Date completed: SEPTEMBER 9, 1999

8. Is this the person who should be contacted by state agencies when evaluating whether proposed local government projects are consistent with the service delivery strategy? yes no

If not, provide designated contact person(s) and phone number(s) below: G. TROY MATTOX, CHAIRMAN BOARD OF COMMISSIONERS (912) 449-2022

SERVICE DELIVERY AGREEMENT

---

Service: Animal Control

Parties: Pierce County and the cities of Blackshear, Offerman,  
Patterson and Waycross

Agreement:

The Pierce County Board of Commissioners adopted a Dangerous Dog Resolution, dated November 13, 1989 which authorizes county employees to apprehend dangerous dogs/animals in the unincorporated county.

Blackshear provides animal control within the city limits. Blackshear contracts on case by case basis with Pierce County for Animal Control.

---

We the undersigned agree that the foregoing Service Delivery Agreement promotes the most efficient, effective and responsive manner for the delivery of the services described above and we see no apparent duplication of services nor issues for consolidation, this 27 day of September, 1999.

PIERCE COUNTY

By:

Title: Chairman of Board  
of Commissioners

CITY OF BLACKSHEAR

By:

Title: Mayor

CITY OF OFFERMAN

By:

Title: Mayor

CITY OF PATTERSON

By:

Title: Mayor

CITY OF WAYCROSS

By:

Title: Mayor





# SERVICE DELIVERY STRATEGY

## SUMMARY OF SERVICE DELIVERY ARRANGEMENTS

**Instructions:**

Make copies of this form and complete one for each service listed on page 1, Section III. Use exactly the same service names listed on page 1. Answer each question below, attaching additional pages as necessary. If the contact person for this service (listed at the bottom of the page) changes, this should be reported to the Department of Community Affairs.

County: PIERCE COUNTY Service: ANIMAL CONTROL

**1. Check the box that best describes the agreed upon delivery arrangement for this service:**

- Service will be provided countywide (i.e., including all cities and unincorporated areas) by a single service provider. (If this box is checked, identify the government, authority or organization providing the service.)
- Service will be provided only in the unincorporated portion of the county by a single service provider. (If this box is checked, identify the government, authority or organization providing the service.)
- One or more cities will provide this service only within their incorporated boundaries, and the service will not be provided in unincorporated areas. (If this box is checked, identify the government(s), authority or organization providing the service.)
- One or more cities will provide this service only within their incorporated boundaries, and the county will provide the service in unincorporated areas. (If this box is checked, identify the government(s), authority or organization providing the service.)  
(BLACKSHEAR AND PIERCE COUNTY)
- Other. (If this box is checked, attach a legible map delineating the service area of each service provider, and identify the government, authority, or other organization that will provide service within each service area.)

**2. In developing the strategy, were overlapping service areas, unnecessary competition and/or duplication of this service identified?**  
 yes  no

If these conditions will continue under the strategy, attach an explanation for continuing the arrangement (i.e., overlapping but higher levels of service (See O.C.G.A. 36-70-24(1)), overriding benefits of the duplication, or reasons that overlapping service areas or competition cannot be eliminated).

If these conditions will be eliminated under the strategy, attach an implementation schedule listing each step or action that will be taken to eliminate them, the responsible party and the agreed upon deadline for completing it.

**3. List each government or authority that will help to pay for this service and indicate how the service will be funded (e.g., enterprise funds, user fees, general funds, special service district revenues, hotel/motel taxes, franchise taxes, impact fees, bonded indebtedness, etc.)**

Local Government or Authority:	Funding Method:
PIERCE COUNTY	GENERAL FUNDS
BLACKSHEAR	GENERAL FUNDS

**4. How will the strategy change the previous arrangements for providing and/or funding this service within the county?**

NO CHARGE

**5. List any formal service delivery agreements or intergovernmental contracts that will be used to implement the strategy for this service:**

Agreement Name:	Contracting Parties:	Effective and Ending Dates:
SERVICE DELIVERY AGREEMENT	PIERCE COUNTY - ALL CITIES	1999-CURRENT

**6. What other mechanisms (if any) will be used to implement the strategy for this service (e.g., ordinances, resolutions, local acts of the General Assembly, rate or fee changes, etc.), and when will they take effect?**

DANGEROUS DOG ORDINANCE / RESOLUTION

*Revised*

**7. Person completing form:** FRANKLIN D. ROZIER, JR.

Phone number: (912) 449-4493 Date completed: SEPTEMBER 9, 1999

**8. Is this the person who should be contacted by state agencies when evaluating whether proposed local government projects are consistent with the service delivery strategy?**  yes  no

If not, provide designated contact person(s) and phone number(s) below: G. TROY MATTOX, CHAIRMAN  
BOARD OF COMMISSIONERS  
(912) 449-2022



# SERVICE DELIVERY STRATEGY SUMMARY OF SERVICE DELIVERY ARRANGEMENTS

**Instructions:**

Make copies of this form and complete one for each service listed on page 1, Section III. Use exactly the same service names listed on page 1. Answer each question below, attaching additional pages as necessary. If the contact person for this service (listed at the bottom of the page) changes, this should be reported to the Department of Community Affairs.

County: PIERCE COUNTY Service: SOLID WASTE

1. Check the box that best describes the agreed upon delivery arrangement for this service:

- Service will be provided countywide (i.e., including all cities and unincorporated areas) by a single service provider. (If this box is checked, identify the government, authority or organization providing the service.)
- Service will be provided only in the unincorporated portion of the county by a single service provider. (If this box is checked, identify the government, authority or organization providing the service.)
- One or more cities will provide this service only within their incorporated boundaries, and the service will not be provided in unincorporated areas. (If this box is checked, identify the government(s), authority or organization providing the service.)
- One or more cities will provide this service only within their incorporated boundaries, and the county will provide the service in unincorporated areas. (If this box is checked, identify the government(s), authority or organization providing the service.)  
PIERCE COUNTY AND ALL CITIES
- Other. (If this box is checked, attach a legible map delineating the service area of each service provider, and identify the government, authority, or other organization that will provide service within each service area.)

2. In developing the strategy, were overlapping service areas, unnecessary competition and/or duplication of this service identified?  
 yes  no

If these conditions will continue under the strategy, attach an explanation for continuing the arrangement (i.e., overlapping but higher levels of service (See O.C.G.A. 36-70-24(1)), overriding benefits of the duplication, or reasons that overlapping service areas or competition cannot be eliminated).

If these conditions will be eliminated under the strategy, attach an implementation schedule listing each step or action that will be taken to eliminate them, the responsible party and the agreed upon deadline for completing it.

3. List each government or authority that will help to pay for this service and indicate how the service will be funded (e.g., enterprise funds, user fees, general funds, special service district revenues, hotel/motel taxes, franchise taxes, impact fees, bonded indebtedness, etc.)

Local Government or Authority:	Funding Method:
PIERCE COUNTY	GENERAL FUNDS, USER FEES
BLACKSHEAR	GENERAL FUNDS, USER FEES
OFFERMAN	USER FEES
PATTERSON	GENERAL FUNDS, USER FEES
WAYCROSS	GENERAL FUNDS, USER FEES

4. How will the strategy change the previous arrangements for providing and/or funding this service within the county?

NO CHARGE

5. List any formal service delivery agreements or intergovernmental contracts that will be used to implement the strategy for this service:

Agreement Name:	Contracting Parties:	Effective and Ending Dates:
SERVICE DELIVERY AGREEMENT	PIERCE COUNTY AND ALL CITIES	1999-CURRENT

6. What other mechanisms (if any) will be used to implement the strategy for this service (e.g., ordinances, resolutions, local acts of the General Assembly, rate or fee changes, etc.), and when will they take effect?

SAME AS NO. 5

7. Person completing form: FRANKLIN D. ROZIER, JR.  
Phone number: (912) 449-4493 Date completed: SEPTEMBER 9, 1999

8. Is this the person who should be contacted by state agencies when evaluating whether proposed local government projects are consistent with the service delivery strategy?  yes  no

If not, provide designated contact person(s) and phone number(s) below: G. TROY MATTOS, CHAIRMAN  
BOARD OF COMMISSIONERS  
(912) 449-2022

SERVICE DELIVERY AGREEMENT

---

Service: Solid Waste

Parties: Pierce County and the cities of Blackshear, Offerman, Patterson and Waycross

Agreement:

Pierce County and Offerman residents contract with private solid waste haulers to collect the residential solid waste and are billed by the companies. The cities of Blackshear, Patterson and Waycross provide solid waste collections for their residents within their respective city limits.

---

We the undersigned agree that the foregoing Service Delivery Agreement promotes the most efficient, effective and responsive manner for the delivery of the services described above and we see no apparent duplication of services nor issues for consolidation, this 27 day of September, 1999.

PIERCE COUNTY

By: 

Title: Chairman of Board  
of Commissioners

CITY OF BLACKSHEAR

By: 

Title: Mayor

CITY OF OFFERMAN

By: 

Title: Mayor

CITY OF PATTERSON

By: 

Title: Mayor

CITY OF WAYCROSS

By: 

Title: Mayor



# SERVICE DELIVERY STRATEGY

## SUMMARY OF SERVICE DELIVERY ARRANGEMENTS

**Instructions:**

Make copies of this form and complete one for each service listed on page 1, Section III. Use exactly the same service names listed on page 1. Answer each question below, attaching additional pages as necessary. If the contact person for this service (listed at the bottom of the page) changes, this should be reported to the Department of Community Affairs.

County: PIERCE COUNTY Service: WASTE WATER

1. Check the box that best describes the agreed upon delivery arrangement for this service:

- Service will be provided countywide (i.e., including all cities and unincorporated areas) by a single service provider. (If this box is checked, identify the government, authority or organization providing the service.)
- Service will be provided only in the unincorporated portion of the county by a single service provider. (If this box is checked, identify the government, authority or organization providing the service.)
- One or more cities will provide this service only within their incorporated boundaries, and the service will not be provided in unincorporated areas. (If this box is checked, identify the government(s), authority or organization providing the service.) (BLACKSHEAR, PATTERSON AND WAYCROSS)
- One or more cities will provide this service only within their incorporated boundaries, and the county will provide the service in unincorporated areas. (If this box is checked, identify the government(s), authority or organization providing the service.)
- Other. (If this box is checked, attach a legible map delineating the service area of each service provider, and identify the government, authority, or other organization that will provide service within each service area.)

2. In developing the strategy, were overlapping service areas, unnecessary competition and/or duplication of this service identified?  
 yes  no

If these conditions will continue under the strategy, attach an explanation for continuing the arrangement (i.e., overlapping but higher levels of service (See O.C.G.A. 36-70-24(1)), overriding benefits of the duplication, or reasons that overlapping service areas or competition cannot be eliminated).

If these conditions will be eliminated under the strategy, attach an implementation schedule listing each step or action that will be taken to eliminate them, the responsible party and the agreed upon deadline for completing it.

3. List each government or authority that will help to pay for this service and indicate how the service will be funded (e.g., enterprise funds, user fees, general funds, special service district revenues, hotel/motel taxes, franchise taxes, impact fees, bonded indebtedness, etc.)

Local Government or Authority: Funding Method:

BLACKSHEAR	GENERAL FUNDS, USER FEES, GRANTS
PATTERSON	GENERAL FUNDS, USER FEES, GRANTS
WAYCROSS	GENERAL FUNDS, USER FEES, GRANTS

4. How will the strategy change the previous arrangements for providing and/or funding this service within the county?

NO CHARGE

5. List any formal service delivery agreements or intergovernmental contracts that will be used to implement the strategy for this service:

Agreement Name:	Contracting Parties:	Effective and Ending Dates:
SERVICE DELIVERY AGREEMENT	PIERCE COUNTY AND ALL CITIES	

6. What other mechanisms (if any) will be used to implement the strategy for this service (e.g., ordinances, resolutions, local acts of the General Assembly, rate or fee changes, etc.), and when will they take effect?

SAME AS NO. 5

7. Person completing form: FRANKLIN D. ROZIER, JR.

Phone number: (912) 449-4493 Date completed: SEPTEMBER 9, 1999

8. Is this the person who should be contacted by state agencies when evaluating whether proposed local government projects are consistent with the service delivery strategy?  yes  no

If not, provide designated contact person(s) and phone number(s) below: G. TROY MATTOX, CHAIRMAN  
BOARD OF COMMISSIONERS  
(912) 449-2022

SERVICE DELIVERY AGREEMENT

---

Service: Waste Water

Parties: Pierce County and the cities of Blackshear, Offerman, Patterson and Waycross

Agreement:

Blackshear, Patterson and Waycross provide waste water treatment and disposal within their respective city limits.

Blackshear supplies some waste water service in the unincorporated county.

---

We the undersigned agree that the foregoing Service Delivery Agreement promotes the most efficient, effective and responsive manner for the delivery of the services described above and we see no apparent duplication of services nor issues for consolidation, this 27 day of September, 1999.

PIERCE COUNTY

By: 

Title: Chairman of Board  
of Commissioners

CITY OF BLACKSHEAR

By: 

Title: Mayor

CITY OF OFFERMAN

By: 

Title: Mayor

CITY OF PATTERSON

By: 

Title: Mayor

CITY OF WAYCROSS

By: 

Title: Mayor



**SERVICE DELIVERY STRATEGY  
SUMMARY OF SERVICE DELIVERY ARRANGEMENTS**

**Instructions:**

Make copies of this form and complete one for each service listed on page 1, Section III. Use exactly the same service names listed on page 1. Answer each question below, attaching additional pages as necessary. If the contact person for this service (listed at the bottom of the page) changes, this should be reported to the Department of Community Affairs.

County: PIERCE COUNTY Service: WATER SUPPLY

1. Check the box that best describes the agreed upon delivery arrangement for this service:

- Service will be provided countywide (i.e., including all cities and unincorporated areas) by a single service provider. (If this box is checked, identify the government, authority or organization providing the service.)
- Service will be provided only in the unincorporated portion of the county by a single service provider. (If this box is checked, identify the government, authority or organization providing the service.)
- One or more cities will provide this service only within their incorporated boundaries, and the service will not be provided in unincorporated areas. (If this box is checked, identify the government(s), authority or organization providing the service.)  
BLACKSHEAR, PATTERSON AND WAYCROSS
- One or more cities will provide this service only within their incorporated boundaries, and the county will provide the service in unincorporated areas. (If this box is checked, identify the government(s), authority or organization providing the service.)
- Other. (If this box is checked, attach a legible map delineating the service area of each service provider, and identify the government, authority, or other organization that will provide service within each service area.)

2. In developing the strategy, were overlapping service areas, unnecessary competition and/or duplication of this service identified?  
 yes  no

If these conditions will continue under the strategy, attach an explanation for continuing the arrangement (i.e., overlapping but higher levels of service (See O.C.G.A. 36-70-24(1)), overriding benefits of the duplication, or reasons that overlapping service areas or competition cannot be eliminated).

If these conditions will be eliminated under the strategy, attach an implementation schedule listing each step or action that will be taken to eliminate them, the responsible party and the agreed upon deadline for completing it.

3. List each government or authority that will help to pay for this service and indicate how the service will be funded (e.g., enterprise funds, user fees, general funds, special service district revenues, hotel/motel taxes, franchise taxes, impact fees, bonded indebtedness, etc.)

Local Government or Authority:	Funding Method:
BLACKSHEAR	GENERAL FUNDS, USER FEES, GRANTS
PATTERSON	GENERAL FUNDS, USER FEES, GRANTS
WAYCROSS	GENERAL FUNDS, USER FEES, GRANTS

4. How will the strategy change the previous arrangements for providing and/or funding this service within the county?

NO CHANGE

5. List any formal service delivery agreements or intergovernmental contracts that will be used to implement the strategy for this service:

Agreement Name:	Contracting Parties:	Effective and Ending Dates:
SERVICE DELIVERY AGREEMENT	PIERCE COUNTY AND ALL CITIES	1999-CURRENT

6. What other mechanisms (if any) will be used to implement the strategy for this service (e.g., ordinances, resolutions, local acts of the General Assembly, rate or fee changes, etc.), and when will they take effect?

SAME AS NO. 5

7. Person completing form: FRANKLIN D. ROZIER, JR.  
Phone number: (912) 449-4493 Date completed: SEPTEMBER 9, 1999

8. Is this the person who should be contacted by state agencies when evaluating whether proposed local government projects are consistent with the service delivery strategy?  yes  no

If not, provide designated contact person(s) and phone number(s) below: G. TROY MATTOX, CHAIRMAN  
BOARD OF COMMISSIONERS  
(912) 449-2022

SERVICE DELIVERY AGREEMENT

---

Service: Water Supply

---

Parties: Pierce County and the cities of Blackshear, Offerman, Patterson and Waycross

---

Agreement:

Blackshear, Patterson and Waycross provide water supply, treatment and distribution within their respective city limits.

Blackshear supplies some water service to the unincorporated county.

---

We the undersigned agree that the foregoing Service Delivery Agreement promotes the most efficient, effective and responsive manner for the delivery of the services described above and we see no apparent duplication of services nor issues for consolidation, this 27 day of September, 1999.

---

PIERCE COUNTY

By:

Title: Chairman of Board  
of Commissioners

CITY OF BLACKSHEAR

By:

Title: Mayor

CITY OF OFFERMAN

By:

Title: Mayor

CITY OF PATTERSON

By:

Title: Mayor

CITY OF WAYCROSS

By:

Title: Mayor







**SERVICE DELIVERY STRATEGY  
SUMMARY OF SERVICE DELIVERY ARRANGEMENTS**

**Instructions:**

Make copies of this form and complete one for each service listed on page 1, Section III. Use exactly the same service names listed on page 1. Answer each question below, attaching additional pages as necessary. If the contact person for this service (listed at the bottom of the page) changes, this should be reported to the Department of Community Affairs.

County: PIERCE COUNTY Service: ROADS AND BRIDGES

1. Check the box that best describes the agreed upon delivery arrangement for this service:

- Service will be provided countywide (i.e., including all cities and unincorporated areas) by a single service provider. (If this box is checked, identify the government, authority or organization providing the service.)
- Service will be provided only in the unincorporated portion of the county by a single service provider. (If this box is checked, identify the government, authority or organization providing the service.)
- One or more cities will provide this service only within their incorporated boundaries, and the service will not be provided in unincorporated areas. (If this box is checked, identify the government(s), authority or organization providing the service.)
- One or more cities will provide this service only within their incorporated boundaries, and the county will provide the service in unincorporated areas. (If this box is checked, identify the government(s), authority or organization providing the service.)  
PIERCE COUNTY AND ALL CITIES
- Other. (If this box is checked, attach a legible map delineating the service area of each service provider, and identify the government, authority, or other organization that will provide service within each service area.)

2. In developing the strategy, were overlapping service areas, unnecessary competition and/or duplication of this service identified?  
 yes  no

If these conditions will continue under the strategy, attach an explanation for continuing the arrangement (i.e., overlapping but higher levels of service (See O.C.G.A. 36-70-24(1)), overriding benefits of the duplication, or reasons that overlapping service areas or competition cannot be eliminated).

If these conditions will be eliminated under the strategy, attach an implementation schedule listing each step or action that will be taken to eliminate them, the responsible party and the agreed upon deadline for completing it.

3. List each government or authority that will help to pay for this service and indicate how the service will be funded (e.g., enterprise funds, user fees, general funds, special service district revenues, hotel/motel taxes, franchise taxes, impact fees, bonded indebtedness, etc.)

Local Government or Authority: Funding Method:

PIERCE COUNTY	DOT, GENERAL FUNDS, SPLOST
BLACKSHEAR	DOT, GENERAL FUNDS, SPLOST
OFFERMAN	DOT, GENERAL FUNDS, SPLOST
PATTERSON	DOT, GENERAL FUNDS, SPLOST
WAYCROSS	DOT, GENERAL FUNDS, SPLOST

4. How will the strategy change the previous arrangements for providing and/or funding this service within the county?  
NO CHARGE

5. List any formal service delivery agreements or intergovernmental contracts that will be used to implement the strategy for this service:

Agreement Name:	Contracting Parties:	Effective and Ending Dates:
SERVICE DELIVERY AGREEMENT	PIERCE COUNTY AND ALL CITIES	1999-CURRENT

6. What other mechanisms (if any) will be used to implement the strategy for this service (e.g., ordinances, resolutions, local acts of the General Assembly, rate or fee changes, etc.), and when will they take effect?

SAME AS NO. 5

7. Person completing form: FRANKLIN D. ROZIER, JR.  
Phone number: (912) 449-4493 Date completed: SEPTEMBER 9, 1999

8. Is this the person who should be contacted by state agencies when evaluating whether proposed local government projects are consistent with the service delivery strategy?  yes  no

If not, provide designated contact person(s) and phone number(s) below: G. TROY MATTOX, CHAIRMAN  
BOARD OF COMMISSIONERS  
(912) 449-2022

SERVICE DELIVERY AGREEMENT

Service: Roads and Bridges

Parties: Pierce County and the cities of Blackshear, Offerman, Patterson and Waycross

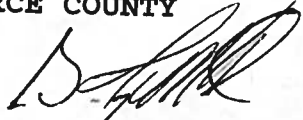
Agreement:

The county and all cities rely upon support from the State Department of Transportation to build and maintain roads and bridges. The Pierce County Road Department provides maintenance to all county roads and bridges in the unincorporated county, Offerman and Waycross. Blackshear and Patterson provide maintenance for roads and bridges with their respective city limits. Pierce County has provided and will provide funds to build roads and bridges in all of the county.

We the undersigned agree that the foregoing Service Delivery Agreement promotes the most efficient, effective and responsive manner for the delivery of the services described above and we see no apparent duplication of services nor issues for consolidation, this 27 day of September, 1999.

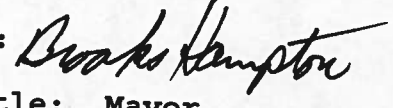
PIERCE COUNTY

By:

  
Title: Chairman of Board  
of Commissioners

CITY OF BLACKSHEAR

By:

  
Title: Mayor


CITY OF OFFERMAN

By:

  
Title: Mayor

CITY OF PATTERSON

By:

  
Title: Mayor

CITY OF WAYCROSS

By:

  
Title: Mayor



**SERVICE DELIVERY STRATEGY  
SUMMARY OF SERVICE DELIVERY ARRANGEMENTS**

**Instructions:**

Make copies of this form and complete one for each service listed on page 1, Section III. Use exactly the same service names listed on page 1. Answer each question below, attaching additional pages as necessary. If the contact person for this service (listed at the bottom of the page) changes, this should be reported to the Department of Community Affairs.

County: PIERCE COUNTY Service: HEALTH AND HUMAN SERVICES

1. Check the box that best describes the agreed upon delivery arrangement for this service:

- Service will be provided countywide (i.e., including all cities and unincorporated areas) by a single service provider. (If this box is checked, identify the government, authority or organization providing the service.)
- Service will be provided only in the unincorporated portion of the county by a single service provider. (If this box is checked, identify the government, authority or organization providing the service.)
- One or more cities will provide this service only within their incorporated boundaries, and the service will not be provided in unincorporated areas. (If this box is checked, identify the government(s), authority or organization providing the service.)
- One or more cities will provide this service only within their incorporated boundaries, and the county will provide the service in unincorporated areas. (If this box is checked, identify the government(s), authority or organization providing the service.)
- Other. (If this box is checked, attach a legible map delineating the service area of each service provider, and identify the government, authority, or other organization that will provide service within each service area.)

2. In developing the strategy, were overlapping service areas, unnecessary competition and/or duplication of this service identified?  
 yes  no

If these conditions will continue under the strategy, attach an explanation for continuing the arrangement (i.e., overlapping but higher levels of service (See O.C.G.A. 36-70-24(1)), overriding benefits of the duplication, or reasons that overlapping service areas or competition cannot be eliminated).

If these conditions will be eliminated under the strategy, attach an implementation schedule listing each step or action that will be taken to eliminate them, the responsible party and the agreed upon deadline for completing it.

3. List each government or authority that will help to pay for this service and indicate how the service will be funded (e.g., enterprise funds, user fees, general funds, special service district revenues, hotel/motel taxes, franchise taxes, impact fees, bonded indebtedness, etc.)

Local Government or Authority: Funding Method:

PIERCE COUNTY	GENERAL FUNDS, STATE, FEDERAL, USER FEES

4. How will the strategy change the previous arrangements for providing and/or funding this service within the county?

NO CHARGE

5. List any formal service delivery agreements or intergovernmental contracts that will be used to implement the strategy for this service:

Agreement Name:	Contracting Parties:	Effective and Ending Dates:
SERVICE DELIVERY AGREEMENT	PIERCE COUNTY AND ALL CITIES	1999-CURRENT

6. What other mechanisms (if any) will be used to implement the strategy for this service (e.g., ordinances, resolutions, local acts of the General Assembly, rate or fee changes, etc.), and when will they take effect?

SAME AS NO. 5

7. Person completing form: FRANKLIN D. ROZIER, JR.

Phone number: (912) 449-4493 Date completed: SEPTEMBER 9, 1999

8. Is this the person who should be contacted by state agencies when evaluating whether proposed local government projects are consistent with the service delivery strategy?  yes  no

If not, provide designated contact person(s) and phone number(s) below: G. TROY MATTOX, CHAIRMAN  
BOARD OF COMMISSIONERS  
(912) 449-2022

SERVICE DELIVERY AGREEMENT

---

Service: Health and Human Services

Parties: Pierce County and the cities of Blackshear, Offerman, Patterson and Waycross

Agreement:

The Pierce County Health Department provides all county residents basic preventive care, immunizations, inspections and program administrations. The clinic is located in Blackshear. The County is in the process of building a new facility for the Health Department in Blackshear.

The Pierce County Senior Center provides eligible residents with senior services and programs.

The Pierce County Hospital Authority provides nursing home service for those in need of that service.

---

We the undersigned agree that the foregoing Service Delivery Agreement promotes the most efficient, effective and responsive manner for the delivery of the services described above and we see no apparent duplication of services nor issues for consolidation, this 27 day of September, 1999.

PIERCE COUNTY

By:

Title: Chairman of Board  
of Commissioners

CITY OF BLACKSHEAR

By:

Title: Mayor

CITY OF OFFERMAN

By:

Title: Mayor

CITY OF PATTERSON

By:

Title: Mayor

CITY OF WAYCROSS

By:

Title: Mayor



# SERVICE DELIVERY STRATEGY

## SUMMARY OF SERVICE DELIVERY ARRANGEMENTS

**Instructions:**

Make copies of this form and complete one for each service listed on page 1, Section III. Use exactly the same service names listed on page 1. Answer each question below, attaching additional pages as necessary. If the contact person for this service (listed at the bottom of the page) changes, this should be reported to the Department of Community Affairs.

County: PIERCE COUNTY Service: PARKS AND RECREATION

1. Check the box that best describes the agreed upon delivery arrangement for this service:

- Service will be provided countywide (i.e., including all cities and unincorporated areas) by a single service provider. (If this box is checked, identify the government, authority or organization providing the service.)
- Service will be provided only in the unincorporated portion of the county by a single service provider. (If this box is checked, identify the government, authority or organization providing the service.)
- One or more cities will provide this service only within their incorporated boundaries, and the service will not be provided in unincorporated areas. (If this box is checked, identify the government(s), authority or organization providing the service.)
- One or more cities will provide this service only within their incorporated boundaries, and the county will provide the service in unincorporated areas. (If this box is checked, identify the government(s), authority or organization providing the service.)  
(PIERCE COUNTY AND ALL CITIES)
- Other. (If this box is checked, attach a legible map delineating the service area of each service provider, and identify the government, authority, or other organization that will provide service within each service area.)

2. In developing the strategy, were overlapping service areas, unnecessary competition and/or duplication of this service identified?  
 yes  no

If these conditions will continue under the strategy, attach an explanation for continuing the arrangement (i.e., overlapping but higher levels of service (See O.C.G.A. 36-70-24(1)), overriding benefits of the duplication, or reasons that overlapping service areas or competition cannot be eliminated).

If these conditions will be eliminated under the strategy, attach an implementation schedule listing each step or action that will be taken to eliminate them, the responsible party and the agreed upon deadline for completing it.

3. List each government or authority that will help to pay for this service and indicate how the service will be funded (e.g., enterprise funds, user fees, general funds, special service district revenues, hotel/motel taxes, franchise taxes, impact fees, bonded indebtedness, etc.)

Local Government or Authority:	Funding Method:
PIERCE COUNTY	GENERAL FUNDS, USER FEES
BLACKSHEAR	GENERAL FUNDS, USER FEES
PATTERSON	GENERAL FUNDS, USER FEES
OFFERMAN	GENERAL FUNDS, USER FEES

4. How will the strategy change the previous arrangements for providing and/or funding this service within the county?

5. List any formal service delivery agreements or intergovernmental contracts that will be used to implement the strategy for this service:

Agreement Name:	Contracting Parties:	Effective and Ending Dates:
SERVICE DELIVERY AGREEMENT	PIERCE COUNTY AND ALL CITIES	1999-CURRENT

6. What other mechanisms (if any) will be used to implement the strategy for this service (e.g., ordinances, resolutions, local acts of the General Assembly, rate or fee changes, etc.), and when will they take effect?

SAME AS NO. 5

7. Person completing form: FRANKLIN D. ROZIER, JR.  
 Phone number: (912) 449-4493 Date completed: SEPTEMBER 9, 1999

8. Is this the person who should be contacted by state agencies when evaluating whether proposed local government projects are consistent with the service delivery strategy?  yes  no

If not, provide designated contact person(s) and phone number(s) below: G. TROY MATTOX, CHAIRMAN  
BOARD OF COMMISSIONERS  
(912) 449-2022

SERVICE DELIVERY AGREEMENT

---

Service: Parks and Recreation

Parties: Pierce County and the cities of Blackshear, Offerman, Patterson and Waycross

Agreement:

Pierce County has a range of recreational services that are available to all county residents. The service is offered through the Blackshear - Pierce County Recreation and Park Commission. This commission is funded by The City of Blackshear and Pierce County.

The cities of Patterson and Offerman offer recreation separately to their citizens.

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We the undersigned agree that the foregoing Service Delivery Agreement promotes the most efficient, effective and responsive manner for the delivery of the services described above and we see no apparent duplication of services nor issues for consolidation, this 27 day of September, 1999.

PIERCE COUNTY

By:

Title: Chairman of Board  
of Commissioners

CITY OF BLACKSHEAR

By:

Title: Mayor

CITY OF OFFERMAN

By:

Title: Mayor

CITY OF PATTERSON

By:

Title: Mayor

CITY OF WAYCROSS

By:

Title: Mayor

**SERVICE DELIVERY STRATEGY**  
**SUMMARY OF SERVICE DELIVERY ARRANGEMENTS**



**Instructions:**

Make copies of this form and complete one for each service listed on page 1, Section III. Use exactly the same service names listed on page 1. Answer each question below, attaching additional pages as necessary. If the contact person for this service (listed at the bottom of the page) changes, this should be reported to the Department of Community Affairs.

County: PIERCE COUNTY Service: LIBRARIES

1. Check the box that best describes the agreed upon delivery arrangement for this service:

- Service will be provided countywide (i.e., including all cities and unincorporated areas) by a single service provider. (If this box is checked, identify the government, authority or organization providing the service.)
- Service will be provided only in the unincorporated portion of the county by a single service provider. (If this box is checked, identify the government, authority or organization providing the service.)
- One or more cities will provide this service only within their incorporated boundaries, and the service will not be provided in unincorporated areas. (If this box is checked, identify the government(s), authority or organization providing the service.)
- One or more cities will provide this service only within their incorporated boundaries, and the county will provide the service in unincorporated areas. (If this box is checked, identify the government(s), authority or organization providing the service.)  
 (PIERCE COUNTY, BLACKSHEAR AND PIERCE COUNTY BOARD OF EDUCATION)
- Other. (If this box is checked, attach a legible map delineating the service area of each service provider, and identify the government, authority, or other organization that will provide service within each service area.)

2. In developing the strategy, were overlapping service areas, unnecessary competition and/or duplication of this service identified?  
 yes  no

If these conditions will continue under the strategy, attach an explanation for continuing the arrangement (i.e., overlapping but higher levels of service (See O.C.G.A. 36-70-24(1)), overriding benefits of the duplication, or reasons that overlapping service areas or competition cannot be eliminated).

If these conditions will be eliminated under the strategy, attach an implementation schedule listing each step or action that will be taken to eliminate them, the responsible party and the agreed upon deadline for completing it.

3. List each government or authority that will help to pay for this service and indicate how the service will be funded (e.g., enterprise funds, user fees, general funds, special service district revenues, hotel/motel taxes, franchise taxes, impact fees, bonded indebtedness, etc.)

Local Government or Authority: Funding Method:

PIERCE COUNTY	GENERAL FUNDS
BLACKSHEAR	GENERAL FUNDS
PIERCE CO. SCHOOL	BD. GENERAL FUNDS

4. How will the strategy change the previous arrangements for providing and/or funding this service within the county?

NO CHARGE

5. List any formal service delivery agreements or intergovernmental contracts that will be used to implement the strategy for this service:

Agreement Name:	Contracting Parties:	Effective and Ending Dates:
SERVICE DELIVERY AGREEMENT	PIERCE COUNTY AND ALL CITIES	1999-CURRENT

6. What other mechanisms (if any) will be used to implement the strategy for this service (e.g., ordinances, resolutions, local acts of the General Assembly, rate or fee changes, etc.), and when will they take effect?

SAME AS NO. 5

7. Person completing form: FRANKLIN D. ROZIER, JR.  
 Phone number: (912) 449-4493 Date completed: SEPTEMBER 9 1999

8. Is this the person who should be contacted by state agencies when evaluating whether proposed local government projects are consistent with the service delivery strategy?  yes  no

If not, provide designated contact person(s) and phone number(s) below:  
G. TROY MATTOX, CHAIRMAN  
BOARD OF COMMISSIONERS  
(912) 449-2022

SERVICE DELIVERY AGREEMENT

---

Service: Libraries

Parties: Pierce County and the cities of Blackshear, Offerman,  
Patterson and Waycross

Agreement:

Library service is provided to Pierce County by the Pierce County Library Board. This Board is funded by Pierce County, Blackshear, Pierce County School Board, The State of Georgia and in user fees. The Board is a member of the Okefenokee Regional Library. There is one full time library in Blackshear - The Blackshear Memorial Library. There is also a part-time library in Blackshear - Marian Anderson Library.

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We the undersigned agree that the foregoing Service Delivery Agreement promotes the most efficient, effective and responsive manner for the delivery of the services described above and we see no apparent duplication of services nor issues for consolidation, this 27 day of September, 1999.

PIERCE COUNTY

By:

Title: Chairman of Board  
of Commissioners

CITY OF BLACKSHEAR

By:

Title: Mayor

CITY OF OFFERMAN

By:

Title: Mayor

CITY OF PATTERSON

By:

Title: Mayor

CITY OF WAYCROSS

By:

Title: Mayor





**SERVICE DELIVERY STRATEGY**  
**SUMMARY OF SERVICE DELIVERY ARRANGEMENTS**

**Instructions:**

Make copies of this form and complete one for each service listed on page 1, Section III. Use exactly the same service names listed on page 1. Answer each question below, attaching additional pages as necessary. If the contact person for this service (listed at the bottom of the page) changes, this should be reported to the Department of Community Affairs.

County: PIERCE COUNTY Service: ELECTIONS

1. Check the box that best describes the agreed upon delivery arrangement for this service:

- Service will be provided countywide (i.e., including all cities and unincorporated areas) by a single service provider. (If this box is checked, identify the government, authority or organization providing the service.)
- Service will be provided only in the unincorporated portion of the county by a single service provider. (If this box is checked, identify the government, authority or organization providing the service.)
- One or more cities will provide this service only within their incorporated boundaries, and the service will not be provided in unincorporated areas. (If this box is checked, identify the government(s), authority or organization providing the service.)
- One or more cities will provide this service only within their incorporated boundaries, and the county will provide the service in unincorporated areas. (If this box is checked, identify the government(s), authority or organization providing the service.)  
 (PIERCE COUNTY AND ALL CITIES)
- Other. (If this box is checked, attach a legible map delineating the service area of each service provider, and identify the government, authority, or other organization that will provide service within each service area.)

2. In developing the strategy, were overlapping service areas, unnecessary competition and/or duplication of this service identified?  
 yes  no

If these conditions will continue under the strategy, attach an explanation for continuing the arrangement (i.e., overlapping but higher levels of service (See O.C.G.A. 36-70-24(1)), overriding benefits of the duplication, or reasons that overlapping service areas or competition cannot be eliminated).

If these conditions will be eliminated under the strategy, attach an implementation schedule listing each step or action that will be taken to eliminate them, the responsible party and the agreed upon deadline for completing it.

3. List each government or authority that will help to pay for this service and indicate how the service will be funded (e.g., enterprise funds, user fees, general funds, special service district revenues, hotel/motel taxes, franchise taxes, impact fees, bonded indebtedness, etc.)

Local Government or Authority: Funding Method:

PIERCE COUNTY	GENERAL FUNDS
BLACKSHEAR	GENERAL FUNDS
OFFERMAN	GENERAL FUNDS
PATTERSON	GENERAL FUNDS
WAYCROSS	GENERAL FUNDS

4. How will the strategy change the previous arrangements for providing and/or funding this service within the county?

NO CHARGE

5. List any formal service delivery agreements or intergovernmental contracts that will be used to implement the strategy for this service:

Agreement Name:	Contracting Parties:	Effective and Ending Dates:
SERVICE DELIVERY AGREEMENT	PIERCE COUNTY AND ALL CITIES	1999-CURRENT

6. What other mechanisms (if any) will be used to implement the strategy for this service (e.g., ordinances, resolutions, local acts of the General Assembly, rate or fee changes, etc.), and when will they take effect?

NONE

7. Person completing form: FRANKLIN D. ROZIER, JR.

Phone number: (912) 449-4493 Date completed: SEPTEMBER 9, 1999

8. Is this the person who should be contacted by state agencies when evaluating whether proposed local government projects are consistent with the service delivery strategy?  yes  no

If not, provide designated contact person(s) and phone number(s) below: G. TROY MATTOX, CHAIRMAN  
BOARD OF COMMISSIONERS  
(912) 449-2022

SERVICE DELIVERY AGREEMENT

---

Service: Elections

Parties: Pierce County and the cities of Blackshear, Offerman, Patterson and Waycross

Agreement:

Pierce County provides voter registration countywide.

Pierce County holds County, State and Federal elections.

The cities each hold their respective municipal elections.

---


We the undersigned agree that the foregoing Service Delivery Agreement promotes the most efficient, effective and responsive manner for the delivery of the services described above and we see no apparent duplication of services nor issues for consolidation, this 27 day of September, 1999.

PIERCE COUNTY

By: 

Title: Chairman of Board  
of Commissioners

CITY OF BLACKSHEAR

By: 

Title: Mayor

CITY OF OFFERMAN

By: 

Title: Mayor

CITY OF PATTERSON

By: 

Title: Mayor

CITY OF WAYCROSS

By: 

Title: Mayor



# SERVICE DELIVERY STRATEGY

## SUMMARY OF SERVICE DELIVERY ARRANGEMENTS

**Instructions:**

Make copies of this form and complete one for each service listed on page 1, Section III. Use exactly the same service names listed on page 1. Answer each question below, attaching additional pages as necessary. If the contact person for this service (listed at the bottom of the page) changes, this should be reported to the Department of Community Affairs.

County: PIERCE COUNTY Service: ELECTIONS

**1. Check the box that best describes the agreed upon delivery arrangement for this service:**

- Service will be provided countywide (i.e., including all cities and unincorporated areas) by a single service provider. (If this box is checked, identify the government, authority or organization providing the service.)
- Service will be provided only in the unincorporated portion of the county by a single service provider. (If this box is checked, identify the government, authority or organization providing the service.)
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- One or more cities will provide this service only within their incorporated boundaries, and the county will provide the service in unincorporated areas. (If this box is checked, identify the government(s), authority or organization providing the service.)  
(PIERCE COUNTY AND ALL CITIES)
- Other. (If this box is checked, attach a legible map delineating the service area of each service provider, and identify the government, authority, or other organization that will provide service within each service area.)

**2. In developing the strategy, were overlapping service areas, unnecessary competition and/or duplication of this service identified?**  
 yes  no

If these conditions will continue under the strategy, attach an explanation for continuing the arrangement (i.e., overlapping but higher levels of service (See O.C.G.A. 36-70-24(1)), overriding benefits of the duplication, or reasons that overlapping service areas or competition cannot be eliminated).

If these conditions will be eliminated under the strategy, attach an implementation schedule listing each step or action that will be taken to eliminate them, the responsible party and the agreed upon deadline for completing it.

**3. List each government or authority that will help to pay for this service and indicate how the service will be funded (e.g., enterprise funds, user fees, general funds, special service district revenues, hotel/motel taxes, franchise taxes, impact fees, bonded indebtedness, etc.)**

Local Government or Authority:	Funding Method:
PIERCE COUNTY	GENERAL FUNDS
BLACKSHEAR	GENERAL FUNDS
OFFERMAN	GENERAL FUNDS
PATTERSON	GENERAL FUNDS
WAYCROSS	GENERAL FUNDS

**4. How will the strategy change the previous arrangements for providing and/or funding this service within the county?**

NO CHARGE

**5. List any formal service delivery agreements or intergovernmental contracts that will be used to implement the strategy for this service:**

Agreement Name:	Contracting Parties:	Effective and Ending Dates:
SERVICE DELIVERY AGREEMENT	PIERCE COUNTY AND ALL CITIES	1999-CURRENT

**6. What other mechanisms (if any) will be used to implement the strategy for this service (e.g., ordinances, resolutions, local acts of the General Assembly, rate or fee changes, etc.), and when will they take effect?**

NONE

*Revised*

**7. Person completing form:** FRANKLIN D. ROZIER, JR.

Phone number: (912) 449-4493 Date completed: SEPTEMBER 9, 1999

**8. Is this the person who should be contacted by state agencies when evaluating whether proposed local government projects are consistent with the service delivery strategy?**  yes  no

If not, provide designated contact person(s) and phone number(s) below: G. TROY MATTOX, CHAIRMAN  
BOARD OF COMMISSIONERS  
(912) 449-2022



**SERVICE DELIVERY STRATEGY  
SUMMARY OF SERVICE DELIVERY ARRANGEMENTS**

**Instructions:**

Make copies of this form and complete one for each service listed on page 1, Section III. Use exactly the same service names listed on page 1. Answer each question below, attaching additional pages as necessary. If the contact person for this service (listed at the bottom of the page) changes, this should be reported to the Department of Community Affairs.

County: PIERCE COUNTY Service: COURTS

1. Check the box that best describes the agreed upon delivery arrangement for this service:

- Service will be provided countywide (i.e., including all cities and unincorporated areas) by a single service provider. (If this box is checked, identify the government, authority or organization providing the service.)
- Service will be provided only in the unincorporated portion of the county by a single service provider. (If this box is checked, identify the government, authority or organization providing the service.)
- One or more cities will provide this service only within their incorporated boundaries, and the service will not be provided in unincorporated areas. (If this box is checked, identify the government(s), authority or organization providing the service.)
- One or more cities will provide this service only within their incorporated boundaries, and the county will provide the service in unincorporated areas. (If this box is checked, identify the government(s), authority or organization providing the service.)  
(PIERCE COUNTY AND ALL CITIES)
- Other. (If this box is checked, attach a legible map delineating the service area of each service provider, and identify the government, authority, or other organization that will provide service within each service area.)

2. In developing the strategy, were overlapping service areas, unnecessary competition and/or duplication of this service identified?  
 yes  no

If these conditions will continue under the strategy, attach an explanation for continuing the arrangement (i.e., overlapping but higher levels of service (See O.C.G.A. 36-70-24(1)), overriding benefits of the duplication, or reasons that overlapping service areas or competition cannot be eliminated).

If these conditions will be eliminated under the strategy, attach an implementation schedule listing each step or action that will be taken to eliminate them, the responsible party and the agreed upon deadline for completing it.

3. List each government or authority that will help to pay for this service and indicate how the service will be funded (e.g., enterprise funds, user fees, general funds, special service district revenues, hotel/motel taxes, franchise taxes, impact fees, bonded indebtedness, etc.)

Local Government or Authority:	Funding Method:
PIERCE COUNTY	GENERAL FUNDS, FINES, FORFEITURES
BLACKSHEAR	GENERAL FUNDS, FINES, FORFEITURES
PATTERSON	GENERAL FUNDS, FINES, FORFEITURES
WAYCROSS	GENERAL FUNDS, FINES, FORFEITURES

4. How will the strategy change the previous arrangements for providing and/or funding this service within the county?

NO CHARGE

5. List any formal service delivery agreements or intergovernmental contracts that will be used to implement the strategy for this service:

Agreement Name:	Contracting Parties:	Effective and Ending Dates:
SERVICE DELIVERY AGREEMENT	PIERCE COUNTY AND ALL CITIES	1999-CURRENT

6. What other mechanisms (if any) will be used to implement the strategy for this service (e.g., ordinances, resolutions, local acts of the General Assembly, rate or fee changes, etc.), and when will they take effect?

SAME AS NO. 5

7. Person completing form: FRANKLIN D. ROZIER, JR.

Phone number: (912) 449-4493 Date completed: SEPTEMBER 9, 1999

8. Is this the person who should be contacted by state agencies when evaluating whether proposed local government projects are consistent with the service delivery strategy?  yes  no

If not, provide designated contact person(s) and phone number(s) below:  
G. TROY MATTOX, CHAIRMAN  
BOARD OF COMMISSIONERS  
(912) 449-2022

SERVICE DELIVERY AGREEMENT

---

Service: Courts

Parties: Pierce County and the cities of Blackshear, Offerman, Patterson and Waycross

Agreement:

Pierce County provides State Court, Superior Court, Magistrate Court, Probate Court and Juvenile Court Services for the unincorporated areas and incorporated areas of the county. The cities of Blackshear, Patterson, and Waycross provide court services for cases in which the municipal court has jurisdiction under state law and city charter. Pierce County provides court services for Offerman.

---

We the undersigned agree that the foregoing Service Delivery Agreement promotes the most efficient, effective and responsive manner for the delivery of the services described above and we see no apparent duplication of services nor issues for consolidation, this 27 day of September, 1999.

PIERCE COUNTY

By:

Title: Chairman of Board  
of Commissioners

CITY OF BLACKSHEAR

By:

Title: Mayor

CITY OF OFFERMAN

By:

Title: Mayor

CITY OF PATTERSON

By:

Title: Mayor

CITY OF WAYCROSS

By:

Title: Mayor



**SERVICE DELIVERY STRATEGY  
SUMMARY OF SERVICE DELIVERY ARRANGEMENTS**

**Instructions:**

Make copies of this form and complete one for each service listed on page 1, Section III. Use exactly the same service names listed on page 1. Answer each question below, attaching additional pages as necessary. If the contact person for this service (listed at the bottom of the page) changes, this should be reported to the Department of Community Affairs.

County: PIERCE COUNTY Service: HOUSING AUTHORITY

1. Check the box that best describes the agreed upon delivery arrangement for this service:

- Service will be provided countywide (i.e., including all cities and unincorporated areas) by a single service provider. (If this box is checked, identify the government, authority or organization providing the service.)
- Service will be provided only in the unincorporated portion of the county by a single service provider. (If this box is checked, identify the government, authority or organization providing the service.)
- One or more cities will provide this service only within their incorporated boundaries, and the service will not be provided in unincorporated areas. (If this box is checked, identify the government(s), authority or organization providing the service.)  
BLACKSHEAR
- One or more cities will provide this service only within their incorporated boundaries, and the county will provide the service in unincorporated areas. (If this box is checked, identify the government(s), authority or organization providing the service.)
- Other. (If this box is checked, attach a legible map delineating the service area of each service provider, and identify the government, authority, or other organization that will provide service within each service area.)

2. In developing the strategy, were overlapping service areas, unnecessary competition and/or duplication of this service identified?

- yes  no

If these conditions will continue under the strategy, attach an explanation for continuing the arrangement (i.e., overlapping but higher levels of service (See O.C.G.A. 36-70-24(1)), overriding benefits of the duplication, or reasons that overlapping service areas or competition cannot be eliminated).

If these conditions will be eliminated under the strategy, attach an implementation schedule listing each step or action that will be taken to eliminate them, the responsible party and the agreed upon deadline for completing it.

3. List each government or authority that will help to pay for this service and indicate how the service will be funded (e.g., enterprise funds, user fees, general funds, special service district revenues, hotel/motel taxes, franchise taxes, impact fees, bonded indebtedness, etc.)

Local Government or Authority: Funding Method:

BLACKSHEAR	USER FEES, HUD, GENERAL FUNDS

4. How will the strategy change the previous arrangements for providing and/or funding this service within the county?

NO CHARGE

5. List any formal service delivery agreements or intergovernmental contracts that will be used to implement the strategy for this service:

Agreement Name:	Contracting Parties:	Effective and Ending Dates:
SERVICE DELIVERY AGREEMENT	PIERCE COUNTY AND ALL CITIES	1999-CURRENT

6. What other mechanisms (if any) will be used to implement the strategy for this service (e.g., ordinances, resolutions, local acts of the General Assembly, rate or fee changes, etc.), and when will they take effect?

SAME AS NO. 5

7. Person completing form: FRANKLIN D. ROZIER, JR.

Phone number: (912-449-4493) Date completed: SEPTEMBER 9, 1999

8. Is this the person who should be contacted by state agencies when evaluating whether proposed local government projects are consistent with the service delivery strategy?  yes  no

If not, provide designated contact person(s) and phone number(s) below: G. TROY MATTOX, CHAIRMAN  
BOARD OF COMMISSIONERS  
(912) 449-2022

SERVICE DELIVERY AGREEMENT

Service: Housing Authority

Parties: Pierce County and the cities of Blackshear, Offerman, Patterson and Waycross

Agreement:

Blackshear provides a public housing through its Housing Authority. Blackshear has contracted with Waycross for assistance in providing this service.

We the undersigned agree that the foregoing Service Delivery Agreement promotes the most efficient, effective and responsive manner for the delivery of the services described above and we see no apparent duplication of services nor issues for consolidation, this 27 day of September, 1999.

PIERCE COUNTY

By:

Title: Chairman of Board  
of Commissioners

CITY OF BLACKSHEAR

By:

Title: Mayor

CITY OF OFFERMAN

By:

Title: Mayor

CITY OF PATTERSON

By:

Title: Mayor

CITY OF WAYCROSS

By:

Title: Mayor



**SERVICE DELIVERY STRATEGY  
SUMMARY OF SERVICE DELIVERY ARRANGEMENTS**

**Instructions:**

Make copies of this form and complete one for each service listed on page 1, Section III. Use exactly the same service names listed on page 1. Answer each question below, attaching additional pages as necessary. If the contact person for this service (listed at the bottom of the page) changes, this should be reported to the Department of Community Affairs.

County: PIERCE COUNTY Service: PUBLIC TRANSIT

1. Check the box that best describes the agreed upon delivery arrangement for this service:

- Service will be provided countywide (i.e., including all cities and unincorporated areas) by a single service provider. (If this box is checked, identify the government, authority or organization providing the service.) PIERCE COUNTY
- Service will be provided only in the unincorporated portion of the county by a single service provider. (If this box is checked, identify the government, authority or organization providing the service.)
- One or more cities will provide this service only within their incorporated boundaries, and the service will not be provided in unincorporated areas. (If this box is checked, identify the government(s), authority or organization providing the service.)
- One or more cities will provide this service only within their incorporated boundaries, and the county will provide the service in unincorporated areas. (If this box is checked, identify the government(s), authority or organization providing the service.)
- Other. (If this box is checked, attach a legible map delineating the service area of each service provider, and identify the government, authority, or other organization that will provide service within each service area.)

2. In developing the strategy, were overlapping service areas, unnecessary competition and/or duplication of this service identified?  
 yes  no

If these conditions will continue under the strategy, attach an explanation for continuing the arrangement (i.e., overlapping but higher levels of service (See O.C.G.A. 36-70-24(1)), overriding benefits of the duplication, or reasons that overlapping service areas or competition cannot be eliminated).

If these conditions will be eliminated under the strategy, attach an implementation schedule listing each step or action that will be taken to eliminate them, the responsible party and the agreed upon deadline for completing it.

3. List each government or authority that will help to pay for this service and indicate how the service will be funded (e.g., enterprise funds, user fees, general funds, special service district revenues, hotel/motel taxes, franchise taxes, impact fees, bonded indebtedness, etc.)

Local Government or Authority: Funding Method:

PIERCE COUNTY	GENERAL FUNDS, USER FEES, FEDERAL AND STATE GRANTS

4. How will the strategy change the previous arrangements for providing and/or funding this service within the county?

NO CHARGE

5. List any formal service delivery agreements or intergovernmental contracts that will be used to implement the strategy for this service:

Agreement Name:	Contracting Parties:	Effective and Ending Dates:
SERVICE DELIVERY AGREEMENT	PIERCE COUNTY AND ALL CITIES	1999-CURRENT

6. What other mechanisms (if any) will be used to implement the strategy for this service (e.g., ordinances, resolutions, local acts of the General Assembly, rate or fee changes, etc.), and when will they take effect?

SAME AS NO. 5

7. Person completing form: FRANKLIN D. ROZIER, JR.  
 Phone number: (912)449-4493 Date completed: SEPTEMBER 9, 1999

8. Is this the person who should be contacted by state agencies when evaluating whether proposed local government projects are consistent with the service delivery strategy?  yes  no

If not, provide designated contact person(s) and phone number(s) below: G. TROY MATTOX, CHAIRMAN  
BOARD OF COMMISSIONERS  
(912)449-2022



SERVICE DELIVERY AGREEMENT

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Service: Public Transit

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Parties: Pierce County and the cities of Blackshear, Offerman, Patterson and Waycross

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Agreement:

Pierce County provides public transportation to all residents of the County.

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We the undersigned agree that the foregoing Service Delivery Agreement promotes the most efficient, effective and responsive manner for the delivery of the services described above and we see no apparent duplication of services nor issues for consolidation, this 27 day of September, 1999.

---

PIERCE COUNTY

By:

Title: Chairman of Board  
of Commissioners

CITY OF BLACKSHEAR

By:

Title: Mayor

CITY OF OFFERMAN

By:

Title: Mayor

CITY OF PATTERSON

By:

Title: Mayor

CITY OF WAYCROSS

By:

Title: Mayor



**SERVICE DELIVERY STRATEGY**  
**SUMMARY OF SERVICE DELIVERY ARRANGEMENTS**

**Instructions:**

Make copies of this form and complete one for each service listed on page 1, Section III. Use exactly the same service names listed on page 1. Answer each question below, attaching additional pages as necessary. If the contact person for this service (listed at the bottom of the page) changes, this should be reported to the Department of Community Affairs.

County: PIERCE COUNTY Service: PROPERTY TAX ASSESSMENT & COLLECTIONS

1. Check the box that best describes the agreed upon delivery arrangement for this service:

- Service will be provided countywide (i.e., including all cities and unincorporated areas) by a single service provider. (If this box is checked, identify the government, authority or organization providing the service.)
- Service will be provided only in the unincorporated portion of the county by a single service provider. (If this box is checked, identify the government, authority or organization providing the service.)
- One or more cities will provide this service only within their incorporated boundaries, and the service will not be provided in unincorporated areas. (If this box is checked, identify the government(s), authority or organization providing the service.)
- One or more cities will provide this service only within their incorporated boundaries, and the county will provide the service in unincorporated areas. (If this box is checked, identify the government(s), authority or organization providing the service.)  
 (PIERCE COUNTY AND ALL CITIES)
- Other. (If this box is checked, attach a legible map delineating the service area of each service provider, and identify the government, authority, or other organization that will provide service within each service area.)

2. In developing the strategy, were overlapping service areas, unnecessary competition and/or duplication of this service identified?  
 yes  no

If these conditions will continue under the strategy, attach an explanation for continuing the arrangement (i.e., overlapping but higher levels of service (See O.C.G.A. 36-70-24(1)), overriding benefits of the duplication, or reasons that overlapping service areas or competition cannot be eliminated).

If these conditions will be eliminated under the strategy, attach an implementation schedule listing each step or action that will be taken to eliminate them, the responsible party and the agreed upon deadline for completing it.

3. List each government or authority that will help to pay for this service and indicate how the service will be funded (e.g., enterprise funds, user fees, general funds, special service district revenues, hotel/motel taxes, franchise taxes, impact fees, bonded indebtedness, etc.)

Local Government or Authority: Funding Method:

PIERCE COUNTY	GENERAL FUNDS
BLACKSHEAR	GENERAL FUNDS
PATTERSON	GENERAL FUNDS
WAYCROSS	GENERAL FUNDS

4. How will the strategy change the previous arrangements for providing and/or funding this service within the county?  
 NO CHARGE

5. List any formal service delivery agreements or intergovernmental contracts that will be used to implement the strategy for this service:

Agreement Name:	Contracting Parties:	Effective and Ending Dates:
SERVICE DELIVERY AGREEMENT	PIERCE COUNTY AND ALL CITIES	1999-CURRENT

6. What other mechanisms (if any) will be used to implement the strategy for this service (e.g., ordinances, resolutions, local acts of the General Assembly, rate or fee changes, etc.), and when will they take effect?

SAME AS NO. 5

7. Person completing form: FRANKLIN D. ROZIER, JR.  
 Phone number: (912) 449-4493 Date completed: SEPTEMBER 9, 1999

8. Is this the person who should be contacted by state agencies when evaluating whether proposed local government projects are consistent with the service delivery strategy?  yes  no

If not, provide designated contact person(s) and phone number(s) below: G. TROY MATTOX, CHAIRMAN  
BOARD OF COMMISSIONERS  
(912) 449-2022

SERVICE DELIVERY AGREEMENT

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Service: Pierce Tax Assessment and Collection

Parties: Pierce County and the cities of Blackshear, Offerman, Patterson and Waycross

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Agreement:

Pierce County provides assessment service for unincorporated and incorporated areas.

Pierce County, Blackshear, Patterson and Waycross collects tax for their own jurisdiction. Offerman does not collect property taxes.

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We the undersigned agree that the foregoing Service Delivery Agreement promotes the most efficient, effective and responsive manner for the delivery of the services described above and we see no apparent duplication of services nor issues for consolidation, this 27 day of September, 1999.

PIERCE COUNTY

By:

Title: Chairman of Board  
of Commissioners

CITY OF BLACKSHEAR

By:

Title: Mayor

CITY OF OFFERMAN

By:

Title: Mayor

CITY OF PATTERSON

By:

Title: Mayor

CITY OF WAYCROSS

By:

Title: Mayor



**SERVICE DELIVERY STRATEGY  
SUMMARY OF SERVICE DELIVERY ARRANGEMENTS**

**Instructions:**

Make copies of this form and complete one for each service listed on page 1, Section III. Use exactly the same service names listed on page 1. Answer each question below, attaching additional pages as necessary. If the contact person for this service (listed at the bottom of the page) changes, this should be reported to the Department of Community Affairs.

County: PIERCE COUNTY Service: PROPERTY TAX ASSESSMENT & COLLECTIONS

1. Check the box that best describes the agreed upon delivery arrangement for this service:

- Service will be provided countywide (i.e., including all cities and unincorporated areas) by a single service provider. (If this box is checked, identify the government, authority or organization providing the service.)
- Service will be provided only in the unincorporated portion of the county by a single service provider. (If this box is checked, identify the government, authority or organization providing the service.)
- One or more cities will provide this service only within their incorporated boundaries, and the service will not be provided in unincorporated areas. (If this box is checked, identify the government(s), authority or organization providing the service.)
- One or more cities will provide this service only within their incorporated boundaries, and the county will provide the service in unincorporated areas. (If this box is checked, identify the government(s), authority or organization providing the service.)  
(PIERCE COUNTY AND ALL CITIES)
- Other. (If this box is checked, attach a legible map delineating the service area of each service provider, and identify the government, authority, or other organization that will provide service within each service area.)

2. In developing the strategy, were overlapping service areas, unnecessary competition and/or duplication of this service identified?  
 yes  no

If these conditions will continue under the strategy, attach an explanation for continuing the arrangement (i.e., overlapping but higher levels of service (See O.C.G.A. 36-70-24(1)), overriding benefits of the duplication, or reasons that overlapping service areas or competition cannot be eliminated).

If these conditions will be eliminated under the strategy, attach an implementation schedule listing each step or action that will be taken to eliminate them, the responsible party and the agreed upon deadline for completing it.

3. List each government or authority that will help to pay for this service and indicate how the service will be funded (e.g., enterprise funds, user fees, general funds, special service district revenues, hotel/motel taxes, franchise taxes, impact fees, bonded indebtedness, etc.)

Local Government or Authority:	Funding Method:
PIERCE COUNTY	GENERAL FUNDS
BLACKSHEAR	GENERAL FUNDS
PATTERSON	GENERAL FUNDS
WAYCROSS	GENERAL FUNDS

4. How will the strategy change the previous arrangements for providing and/or funding this service within the county?  
NO CHARGE

5. List any formal service delivery agreements or intergovernmental contracts that will be used to implement the strategy for this service:

Agreement Name:	Contracting Parties:	Effective and Ending Dates:
SERVICE DELIVERY AGREEMENT	PIERCE COUNTY AND ALL CITIES	1999-CURRENT

6. What other mechanisms (if any) will be used to implement the strategy for this service (e.g., ordinances, resolutions, local acts of the General Assembly, rate or fee changes, etc.), and when will they take effect?

SAME AS NO. 5

*Revised*

7. Person completing form: FRANKLIN D. ROZIER, JR.  
Phone number: (912) 449-4493 Date completed: SEPTEMBER 9, 1999

8. Is this the person who should be contacted by state agencies when evaluating whether proposed local government projects are consistent with the service delivery strategy?  yes  no

If not, provide designated contact person(s) and phone number(s) below: G. TROY MATTOX, CHAIRMAN  
BOARD OF COMMISSIONERS  
(912) 449-2022



SERVICE DELIVERY STRATEGY  
SUMMARY OF LAND USE AGREEMENTS

Instructions:

Answer each question below, attaching additional pages as necessary. Please note that any changes to the answers provided will require updating of the service delivery strategy. If the contact person for this service (listed at the bottom of this page) changes, this should be reported to the Department of Community Affairs.

County: PIERCE COUNTY

1. What incompatibilities or conflicts between the land use plans of local governments were identified in the process of developing the service delivery strategy? NONE.

PIERCE COUNTY, BLACKSHEAR AND PATTERSON HAVE JOINED IN THE ADOPTION OF THE PIERCE COUNTY DEVELOPMENT CODE. WAYCROSS AND OFFERMAN HAVE NOT ADOPTED THE PIERCE COUNTY DEVELOPMENT CODE. HOWEVER, UNDER HB489 THERE IS NO REQUIREMENT FOR PIERCE COUNTY TO HAVE OFFERMAN AND WAYCROSS TO PARTICIPATE IN THIS JOINT LAND USE PLAN.

2. Check the boxes indicating how these incompatibilities or conflicts were addressed: N/A

- amendments to existing comprehensive plans
- adoption of a joint comprehensive plan
- other measures (amend zoning ordinances, add environmental regulations, etc.)

*Note: If the necessary plan amendments, regulations, ordinances, etc. have not yet been formally adopted, indicate when each of the affected local governments will adopt them.*

If "other measures" was checked, describe these measures:

3. Summarize the process that will be used to resolve disputes when a county disagrees with the proposed land use classification(s) for areas to be annexed into a city. If the conflict resolution process will vary for different cities in the county, summarize each process.

PIERCE COUNTY HAS ENTERED INTO DISPUTE RESOLUTIONS WITH BLACKSHEAR, PATTERSON AND OFFERMAN. COPIES OF THESE AGREEMENTS ARE ATTACHED HERETO. PIERCE COUNTY AND WAYCROSS HAVE ~~NOT~~ ENTERED INTO ANY AGREEMENT ~~TO DATE~~ WHICH IS ATTACHED. FUR

4. What policies, procedures and/or processes have been established by local governments (and water and sewer authorities) to ensure that new extraterritorial water and sewer service will be consistent with all applicable land use plans and ordinances?

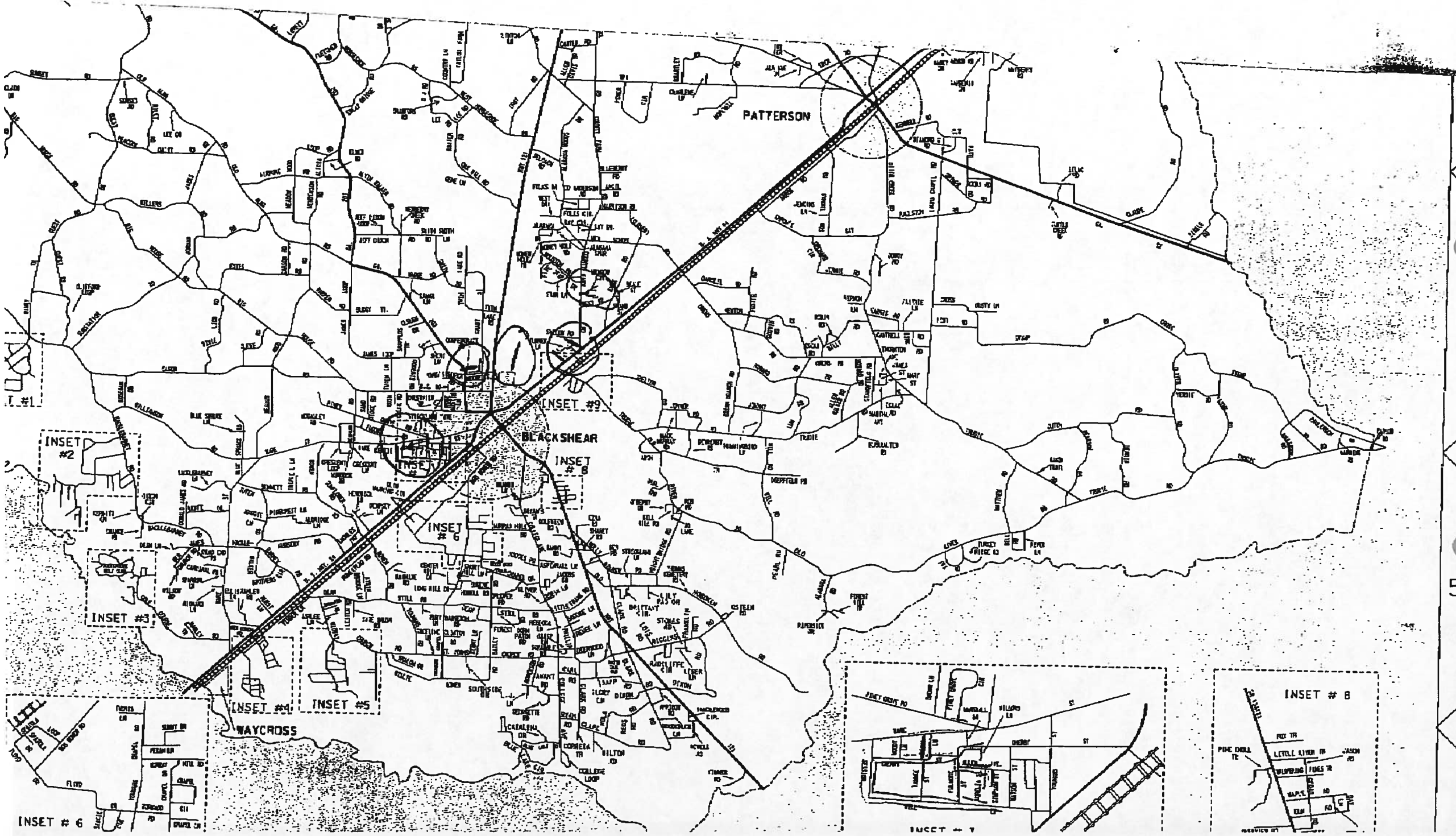
NONE. HOWEVER, EACH GOVERNMENT AGREES NOT TO ENTER THESE SERVICES INTO THE JURISDICTION OF THE OTHER WITHOUT APPROVAL OF THE OTHER PARTY.

5. Person completing form: FRANKLIN D. ROZIER, JR.

Phone number: (912) 449-4493 Date completed: SEPTEMBER 9, 1999

6. Is this the person who should be contacted by state agencies when evaluating whether proposed local government projects are consistent with land use plans of applicable jurisdictions?  yes  no

If not, provide designated contact person(s) and phone number(s) below: G. TROY MATTOX, CHARIMAN  
BOARD OF COMMISSIONERS  
(912) 449-2022



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SERVICE DELIVERY STRATEGY  
SUMMARY OF LAND USE AGREEMENTS

Instructions:

Answer each question below, attaching additional pages as necessary. Please note that any changes to the answers provided will require updating of the service delivery strategy. If the contact person for this service (listed at the bottom of this page) changes, this should be reported to the Department of Community Affairs.

County: PIERCE COUNTY

1. What incompatibilities or conflicts between the land use plans of local governments were identified in the process of developing the service delivery strategy? NONE.

PIERCE COUNTY, BLACKSHEAR AND PATTERSON HAVE JOINED IN THE ADOPTION OF THE PIERCE COUNTY DEVELOPMENT CODE. WAYCROSS AND OFFERMAN HAVE NOT ADOPTED THE PIERCE COUNTY DEVELOPMENT CODE. HOWEVER, UNDER HB489 THERE IS NO REQUIREMENT FOR PIERCE COUNTY TO HAVE OFFERMAN AND WAYCROSS TO PARTICIPATE IN THIS JOINT LAND USE PLAN.

2. Check the boxes indicating how these incompatibilities or conflicts were addressed: N/A

- amendments to existing comprehensive plans
- adoption of a joint comprehensive plan
- other measures (amend zoning ordinances, add environmental regulations, etc.)

*Note: If the necessary plan amendments, regulations, ordinances, etc. have not yet been formally adopted, indicate when each of the affected local governments will adopt them.*

If "other measures" was checked, describe these measures:

3. Summarize the process that will be used to resolve disputes when a county disagrees with the proposed land use classification(s) for areas to be annexed into a city. If the conflict resolution process will vary for different cities in the county, summarize each process.

PIERCE COUNTY HAS ENTERED INTO DISPUTE RESOLUTIONS WITH BLACKSHEAR, PATTERSON AND OFFERMAN. COPIES OF THESE AGREEMENTS ARE ATTACHED HERETO. PIERCE COUNTY AND WAYCROSS HAVE NOT ENTERED INTO ANY AGREEMENT TO DATE.

4. What policies, procedures and/or processes have been established by local governments (and water and sewer authorities) to ensure that new extraterritorial water and sewer service will be consistent with all applicable land use plans and ordinances?

NONE. HOWEVER, EACH GOVERNMENT AGREES NOT TO ENTER THESE SERVICES INTO THE JURISDICTION OF THE OTHER WITHOUT APPROVAL OF THE OTHER PARTY.

*Revised*

5. Person completing form: FRANKLIN D. ROZIER, JR.

Phone number: (912) 449-4493

Date completed: SEPTEMBER 9, 1999

6. Is this the person who should be contacted by state agencies when evaluating whether proposed local government projects are consistent with land use plans of applicable jurisdictions?  yes  no

If not, provide designated contact person(s) and phone number(s) below: G. TROY MATTOX, CHARIMAN  
BOARD OF COMMISSIONERS  
(912) 449-2022

**SERVICE DELIVERY STRATEGY  
RESOLUTION  
(See O.C.G.A. 36-70-24 (4)(c))**

The City of **Blackshear** and **Pierce County** hereby agree to implement the following process for resolving land use disputes over annexation effective July 1, 1998.

1. Prior to initiating any formal annexation activities<sup>1</sup>, the City will notify the County government of a proposed annexation and provide information on location of property, size of area, and proposed land use or zoning classification(s) (if applicable) of the property upon annexation.

Within 15 working days<sup>2</sup> following receipt of the above information, the County will forward the City a statement either: (a) indicating that the County has no objection to the proposed land use for the property; or (b) describing its *bona fide* objection(s) to the City's proposed land use classification, providing supporting information, and listing any possible stipulations or conditions that would alleviate the County's objection(s).

2. If the County has no objection to the City's proposed land use or zoning classification, the City is free to proceed with the annexation.<sup>3</sup> If the County fails to respond to the City's notice in writing within the deadline, the City is free to proceed with the annexation and the County loses its right to invoke the dispute resolution process, stop the annexation or object to land use changes after the annexation.
3. If the County notifies the City that it has a *bona fide* land use classification objection(s)<sup>4</sup>, the City will respond to the County in writing within 15 working days of receiving the County's objection(s) by either: (a) agreeing to implement the County's stipulations and thereby resolving the County's objection(s); (b) agreeing with the County and stopping action on the proposed annexation; (c) disagreeing that the County's objection(s) is *bona fide* and notifying the County that the City will seek a declaratory judgment in court; or (d) initiating a 30-day (maximum) mediation process to discuss possible compromises.<sup>5</sup>

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<sup>1</sup>Cities should not validate a petition for annexation or adopt a resolution of intent to annex prior to completion of this annexation dispute resolution process.

<sup>2</sup>Time periods established throughout this agreement should be determined locally.

<sup>3</sup>Although not required by law, the city and county may wish to consider a provision that the city will not entertain a proposed land use or zoning change on the property for a specified number of months from the day the annexation becomes effective.

<sup>4</sup>As defined in O.C.G.A. 36-36-11(b)

<sup>5</sup>At this point, it is important to notify the property owner(s) of the status of his annexation request.



4. If a *bona fide* dispute exists, the County and/or City will forward the details of the dispute to the Joint Planning Commission for review and recommendation. Such recommendation will then be forwarded to the appropriate political jurisdictions (elected bodies) for consideration by the appropriate political jurisdictions. If this recommendation(s) is accepted by both parties, then they can execute the agreement. If recommendation(s) from the Joint Planning Commission are deemed unacceptable by either party, then mediation can be initiated.
5. If the City initiates mediation, the City and County will agree on a mediator, mediation schedule and determine participants in the mediation.<sup>6</sup> The City and County agree to share equally any cost associated with the mediation.<sup>7</sup>
6. If no resolution of the County's *bona fide* land use classification objection(s) results from the mediation, the City will not proceed with the proposed annexation.
7. If the City and County reach agreement as described in step 3(a) or as a result of the mediation, they will draft an annexation agreement for execution by the City and County governments and the property owner(s)<sup>8</sup>

Regardless of future changes in land use or zoning classification, any site-specific mitigation or enhancement measures of site-design stipulations included in the agreement will be binding on all parties for the duration of the annexation agreement. The agreement shall become final when signed by the City, the County and the property owners.

This annexation dispute resolution agreement shall remain in force and effect until amended by agreement of either party or unless otherwise terminated by operation of law.

Attest: *Bryna Bolder*  
City Clerk

*Brooks Hampton*  
Mayor

Attest: *Nicole J. Carter*  
County Clerk

*[Signature]*  
Chairman of Board

<sup>6</sup>It is up to the city and county to decide whether, or to what extent, to include the property owner(s) in this mediation.

<sup>7</sup>This is the only method of apportioning costs. Mediation costs may be split using any method agreed upon by all parties.

<sup>8</sup>Time periods established throughout this agreement should be determined locally

**SERVICE DELIVERY STRATEGY  
RESOLUTION  
(See O.C.G.A. 36-70-24 (4)(c))**

The City of **Offerman** and **Pierce County** hereby agree to implement the following process for resolving land use disputes over annexation effective July 1, 1998.

1. Prior to initiating any formal annexation activities<sup>1</sup>, the City will notify the County government of a proposed annexation and provide information on location of property, size of area, and proposed land use or zoning classification(s) (if applicable) of the property upon annexation.

Within 15 working days<sup>2</sup> following receipt of the above information, the County will forward the City a statement either: (a) indicating that the County has no objection to the proposed land use for the property; or (b) describing its *bona fide* objection(s) to the City's proposed land use classification, providing supporting information, and listing any possible stipulations or conditions that would alleviate the County's objection(s).

2. If the County has no objection to the City's proposed land use or zoning classification, the City is free to proceed with the annexation.<sup>3</sup> If the County fails to respond to the City's notice in writing within the deadline, the City is free to proceed with the annexation and the County loses its right to invoke the dispute resolution process, stop the annexation or object to land use changes after the annexation.
3. If the County notifies the City that it has a *bona fide* land use classification objection(s)<sup>4</sup>, the City will respond to the County in writing within 15 working days of receiving the County's objection(s) by either: (a) agreeing to implement the County's stipulations and thereby resolving the County's objection(s); (b) agreeing with the County and stopping action on the proposed annexation; (c) disagreeing that the County's objection(s) is *bona fide* and notifying the County that the City will seek a declaratory judgment in court; or (d) initiating a 30-day (maximum) mediation process to discuss possible compromises.<sup>5</sup>

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<sup>1</sup>Cities should not validate a petition for annexation or adopt a resolution of intent to annex prior to completion of this annexation dispute resolution process.

<sup>2</sup>Time periods established throughout this agreement should be determined locally.

<sup>3</sup>Although not required by law, the city and county may wish to consider a provision that the city will not entertain a proposed land use or zoning change on the property for a specified number of months from the day the annexation becomes effective.

<sup>4</sup>As defined in O.C.G.A. 36-36-11(b)

<sup>5</sup>At this point, it is important to notify the property owner(s) of the status of his annexation request.



**SERVICE DELIVERY STRATEGY  
RESOLUTION  
(See O.C.G.A. 36-70-24 (4)(c))**

The City of **Patterson** and **Pierce County** hereby agree to implement the following process for resolving land use disputes over annexation effective July 1, 1998.

1. Prior to initiating any formal annexation activities<sup>1</sup>, the City will notify the County government of a proposed annexation and provide information on location of property, size of area, and proposed land use or zoning classification(s) (if applicable) of the property upon annexation.

Within 15 working days<sup>2</sup> following receipt of the above information, the County will forward the City a statement either: (a) indicating that the County has no objection to the proposed land use for the property; or (b) describing its *bona fide* objection(s) to the City's proposed land use classification, providing supporting information, and listing any possible stipulations or conditions that would alleviate the County's objection(s).

2. If the County has no objection to the City's proposed land use or zoning classification, the City is free to proceed with the annexation.<sup>3</sup> If the County fails to respond to the City's notice in writing within the deadline, the City is free to proceed with the annexation and the County loses its right to invoke the dispute resolution process, stop the annexation or object to land use changes after the annexation.
3. If the County notifies the City that it has a *bona fide* land use classification objection(s)<sup>4</sup>, the City will respond to the County in writing within 15 working days of receiving the County's objection(s) by either: (a) agreeing to implement the County's stipulations and thereby resolving the County's objection(s); (b) agreeing with the County and stopping action on the proposed annexation; (c) disagreeing that the County's objection(s) is *bona fide* and notifying the County that the City will seek a declaratory judgment in court; or (d) initiating a 30-day (maximum) mediation process to discuss possible compromises.<sup>5</sup>

---

<sup>1</sup>Cities should not validate a petition for annexation or adopt a resolution of intent to annex prior to completion of this annexation dispute resolution process.

<sup>2</sup>Time periods established throughout this agreement should be determined locally.

<sup>3</sup>Although not required by law, the city and county may wish to consider a provision that the city will not entertain a proposed land use or zoning change on the property for a specified number of months from the day the annexation becomes effective.

<sup>4</sup>As defined in O.C.G.A. 36-36-11(b)

<sup>5</sup>At this point, it is important to notify the property owner(s) of the status of his annexation request.

4. If a *bona fide* dispute exists, the County and/or City will forward the details of the dispute to the Joint Planning Commission for review and recommendation. Such recommendation will then be forwarded to the appropriate political jurisdictions (elected bodies) for consideration by the appropriate political jurisdictions. If this recommendation(s) is accepted by both parties, then they can execute the agreement. If recommendation(s) from the Joint Planning Commission are deemed unacceptable by either party, then mediation can be initiated.
5. If the City initiates mediation, the City and County will agree on a mediator, mediation schedule and determine participants in the mediation.<sup>6</sup> The City and County agree to share equally any cost associated with the mediation.<sup>7</sup>
6. If no resolution of the County's *bona fide* land use classification objection(s) results from the mediation, the City will not proceed with the proposed annexation.
7. If the City and County reach agreement as described in step 3(a) or as a result of the mediation, they will draft an annexation agreement for execution by the City and County governments and the property owner(s)<sup>8</sup>

Regardless of future changes in land use or zoning classification, any site-specific mitigation or enhancement measures of site-design stipulations included in the agreement will be binding on all parties for the duration of the annexation agreement. The agreement shall become final when signed by the City, the County and the property owners.

This annexation dispute resolution agreement shall remain in force and effect until amended by agreement of either party or unless otherwise terminated by operation of law.

Attest:	<u>Phyllis West</u> City Clerk	<u>Judy Wooten</u> Mayor
Attest:	<u>Nancy J. Carter</u> County Clerk	<u>[Signature]</u> Chairman of Board

<sup>6</sup>It is up to the city and county to decide whether, or to what extent, to include the property owner(s) in this mediation.

<sup>7</sup>This is the only method of apportioning costs. Mediation costs may be split using any method agreed upon by all parties.

<sup>8</sup>Time periods established throughout this agreement should be determined locally

**SERVICE DELIVERY STRATEGY  
RESOLUTION  
(See O.C.G.A. 36-70-24 (4)(c))**

The City of Waycross and Pierce County hereby agree to implement the following process for resolving land use disputes over annexation effective July 1, 1998.

1. Prior to initiating any formal annexation activities, the City will notify the County government of a proposed annexation and provide information on location of property, size of area, and proposed land use or zoning classification(s) (if applicable) of the property upon annexation.

Within 15 working days following receipt of the above information, the County will forward the City a statement either: (a) indicating that the County has no objection to the proposed land use for the property; or (b) describing its *bona fide* objection(s) to the City's proposed land use classification, providing supporting information, and listing any possible stipulations or conditions that would alleviate the County's objection(s).

2. If the County has no objection to the City's proposed land use or zoning classification, the City is free to proceed with the annexation. If the County fails to respond to the City's notice in writing within the deadline, the City is free to proceed with the annexation and the County loses its right to invoke the dispute resolution process, stop the annexation or object to land use changes after the annexation.
3. If the County notifies the City that it has a *bona fide* land use classification objection(s), the City will respond to the County in writing within 15 working days of receiving the County's objection(s) by either: (a) agreeing to implement the County's stipulations and thereby resolving the County's objection(s); (b) agreeing with the County and stopping action on the proposed annexation; (c) disagreeing that the County's objection(s) is *bona fide* and notifying the County that the City will seek a declaratory judgment in court; or (d) initiating a 30-day (maximum) mediation process to discuss possible compromises.
4. If a *bona fide* dispute exists, the County and/or City will forward the details of the dispute to the Joint Planning Commission for review and recommendation. Such recommendation will then be forwarded to the appropriate political jurisdictions (elected bodies) for consideration by the appropriate political jurisdictions. If this recommendation(s) is accepted by both parties, then they can execute the agreement. If recommendation(s) from the Joint Planning Commission are deemed unacceptable by either party, then mediation can be initiated.
5. If the City initiates mediation, the City and County will agree on a mediator, mediation schedule and determine participants in the mediation. The City and County agree to share equally any cost associated with the mediation.

- 6. If no resolution of the County's *bona fide* land use classification objection(s) results from the mediation, the City will not proceed with the proposed annexation.
- 7. If the City and County reach agreement as described in step 3(a) or as a result of the mediation, they will draft an annexation agreement for execution by the City and County governments and the property owner(s)

Regardless of future changes in land use or zoning classification, any site-specific mitigation or enhancement measures of site-design stipulations included in the agreement will be binding on all parties for the duration of the annexation agreement. The agreement shall become final when signed by the City, the County and the property owners.

This annexation dispute resolution agreement shall remain in force and effect until amended by agreement of either party or unless otherwise terminated by operation of law.

Attest: Christiana Henson  
City Clerk

[Signature]  
Mayor

Attest: Nick C. Wood  
County Clerk

[Signature]  
Chairman of Board



# SERVICE DELIVERY STRATEGY CERTIFICATIONS

**Instructions:**

This page must, at a minimum, be signed by an authorized representative of the following governments: 1) the county; 2) the city serving as the county seat; 3) all cities having 1990 populations of over 9,000 residing within the county; and 4) no less than 50% of all other cities with a 1990 population of between 500 and 9,000 residing within the county. Cities with 1990 populations below 500 and authorities providing services under the strategy are not required to sign this form, but are encouraged to do so. Attach additional copies of this page as necessary.

## SERVICE DELIVERY STRATEGY FOR PIERCE COUNTY

We, the undersigned authorized representatives of the jurisdictions listed below, certify that:

1. We have executed agreements for implementation of our service delivery strategy and the attached forms provide an accurate depiction of our agreed upon strategy (O.C.G.A. 36-70-21);
2. Our service delivery strategy promotes the delivery of local government services in the most efficient, effective, and responsive manner (O.C.G.A. 36-70-24 (1));
3. Our service delivery strategy provides that water or sewer fees charged to customers located outside the geographic boundaries of a service provider are reasonable and are not arbitrarily higher than the fees charged to customers located within the geographic boundaries of the service provider (O.C.G.A. 36-70-24 (2)); and
4. Our service delivery strategy ensures that the cost of any services the county government provides (including those jointly funded by the county and one or more municipalities) primarily for the benefit of the unincorporated area of the county are borne by the unincorporated area residents, individuals, and property owners who receive such service (O.C.G.A. 36-70-24 (3)).

SIGNATURE:	NAME: (Please print or type)	TITLE:	JURISDICTION:	DATE:
	G. TROY MATTOX	CHAIRMAN, BOARD OF COMMISSIONERS	PIERCE CO.	9/27/99
	BROOKS HAMPTON	MAYOR	CITY OF BLACKSHEAR	9/27/99
	BRENDA DENNISON	MAYOR	CITY OF OFFERMAN	9/27/99
	JOHNNY WOOTEN	MAYOR	CITY OF PATTERSON	9/27/99
	ROBERT ODUM	MAYOR	CITY OF WAYCROSS	9/27/99