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Dennis Holder, Chairman Ralph Nix, Executive Director

October 10, 2007

Office of Planning & Quality Growth ATTN: Ms. Renetta Hobson Georgia Department of Community Affairs 60 Executive Park South, NE Atlanta, GA 30329-2231

Dear Ms. Hobson:

On behalf of Pulaski County and the City of Hawkinsville, please find enclosed the recently amended/updated Pulaski County Service Delivery Strategy (SDS). All updates to this document were the result of a collaborative effort between Pulaski County and the City of Hawkinsville.

If you have any questions or require additional information, please contact me at (478) 751-6160.

Sincerely,

Kolut J. Rychel
Robert J. Rychel

Manager of Planning Programs

spg

Enclosures

cc: C. Brooks Bailey, Pulaski County Sole Commissioner Jerry Murkerson, Hawkinsville City Manager

Pulaski County – City of Hawkinsville Service Delivery Strategy

Adopted May 1999

Amended September 2007

Prepared by:
Pulaski County and the City of Hawkinsville
In Cooperation with the Middle Georgia Regional Development Center

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Service Delivery Strategy Pulaski County – City of Hawkinsville

Introduction

During the 1997 legislative session, the Georgia State Legislature adopted House Bill 489, otherwise known as the Service Delivery Strategy (SDS) Act of 1997 (see Appendix A). The SDS Act requires every county within the State of Georgia to develop and adopt a Service Delivery Strategy that outlines current and future service delivery arrangements for the county. The Act requires that each Strategy contain four components (O.C.G.A. 36-70-24). These components include the identification of current service delivery arrangements, identification of future service delivery arrangements, the funding sources of both current and future services, and the identification of the legal mechanisms that will be used by each of the jurisdictions to implement the Service Delivery Strategy once it is complete.

Additionally, the Service Delivery Strategy Act requires that each Strategy meet six criteria (O.C.G.A. 36-70-24). These criteria include the following:

- Elimination of Unnecessary Duplication of Services
- Elimination of Arbitrary Water and Sewer Rate Differentials
- Elimination of Double Taxation
- Compatible Land Use Plans
- Water and Sewer Extensions: Consistency with Land Use Plans
- Resolution of Annexation Disputes over Land Use

A discussion of the purpose of each of these criteria is included under the *Criteria* section of this Service Delivery Strategy.

Intent

"A Service Delivery Strategy is intended to be a concise action plan, backed up by the appropriate ordinances and intergovernmental agreements, for providing local government services and resolving land use conflicts within an entire county area. While the law does not dictate specific service delivery and land use planning arrangements within any given county, it does require every Strategy to include four basic components and to meet six criteria.

As indicated in Code Section 36-70-20, the General Assembly intends for local governments to use this planning process to develop service delivery systems which reduce unnecessary duplication, promote cooperation, eliminate funding inequities and minimize inter-jurisdictional land use disputes.

The intent of the code section is to provide a flexible framework within which local governments in each county can develop a service delivery system that is both efficient and responsive to citizens in their county. The General Assembly recognizes that the unique characteristics of each county throughout the state preclude a mandated legislative outcome for the delivery of services

in every county. The process provided by this legislation is intended to minimize inefficiencies resulting from duplication of services and competition between local governments and to provide a mechanism to resolve disputes over local government service delivery, funding equity and land use. The local government service delivery process should result in the minimization of noncompatible municipal and county land use plans and in a simple, concise agreement describing which local governments will provide which service in specified areas within a county and how provision of such services will be funded.

After receiving the necessary level of local approval [...], the Strategy must be submitted to the Department of Community Affairs for review to verify that it includes the required components and addresses the minimum criteria. If a Strategy is not adopted by the county and the required combination of cities, all local governments within the county will be ineligible for state-administered funding, grants, loans, and permits."

Since the latter part of 1997, Pulaski County and Hawkinsville officials have held several meetings to discuss the county's Service Delivery Strategy. As a result of these meetings, each of which was open to the public, this document has been developed.

This 2007 revision of the Service Delivery Strategy is being initiated in conjunction with the completion of the joint Comprehensive Plan in accordance with the Georgia Planning Act.

Pulaski County - City of Hawkinsville Service Delivery Strategy

¹ Charting a Course for Cooperation and Collaboration: An Introduction to the Service Delivery Strategy Act for Local Governments by the Association County Commissioners of Georgia, the Georgia Municipal Association, the Georgia Department of Community Affairs, and the Carl Vinson Institute of Government, the University of Georgia, June 1997, pages 2-3.

SECTION A

Components (O.C.G.A. 36-70-23)

Current Service Delivery Arrangements

"The Strategy must identify all local government services presently provided or primarily funded by each general purpose local government and each authority within the county and describe the geographic area in which the identified services are provided by each jurisdiction.

This component of the Strategy should identify which local governments and authorities are presently providing which services in which area of the county at the time the process of developing the Strategy is initiated."²

During the first four months of 1998, each of the local jurisdictions providing services in Pulaski County completed a comprehensive "Current Services Survey." This survey was used to develop a list of services currently (i.e. during the development of this Strategy) being provided within the community.

During the third and fourth quarters of 2007, each of the local jurisdictions providing services in Pulaski County evaluated the existing "Current Services." This evaluation was used to revise the list of services currently (i.e. during the development of this Strategy) being provided within the community. As a result of this review, a revised list of "Current Services" is attached as Appendix B.

² Et. al, pages 4-5.

Future Service Delivery Arrangements

"The Strategy must indicate which local government or authority will provide each service, the geographic areas of the county in which each service will be provided and a description of any services to be provided by any local government to any area outside of its geographical boundaries. If two or more local governments within the same county are assigned responsibility for providing identical services within the same geographic area, the Strategy must include an explanation of this arrangement.

This component of the Strategy should identify which local governments and authorities will provide which services in which areas of the county after the Strategy is adopted and implemented." A revised list of "Future Services," anticipated to be provided by their respective jurisdictions and/or authorities is attached as Appendix C.

³ Et al., page 5.

Funding Sources

"The Strategy must describe the funding source for each service to be provided. This component of the Strategy must indicate the source of revenue each local government will use to fund each service it will provide within the county (e.g., countywide revenues, unincorporated area revenues, municipal revenues, enterprise funds, or some combination.)⁴

In compliance with this section, the local governments in Pulaski County have outlined the funding sources for all services provided within their jurisdiction and have identified these funding sources in the "Summary of Service Delivery Arrangements" (Page 2s).

Legal Mechanisms to Implement Strategy

The Strategy must identify the mechanisms, if any, to be used to implement the Service Delivery Strategy.

The term mechanisms, as defined in O.C.G.A. 36-70-2, paragraph 5.3, includes but is not limited to, intergovernmental agreements, ordinances, resolutions and local Acts of the General Assembly in effect on July 1, 1997 or executed thereafter."⁵

In order to implement this amended/revised Service Delivery Strategy for Pulaski County, each of the jurisdictions required to adopt the Strategy have elected to utilize resolutions passed by the governing body. A copy of the resolution passed by each jurisdiction is attached as Appendix D.

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⁴ Et al., page 6.

⁵ Et al., page 7.

SECTION B

Criteria (O.C.G.A. 36-70-24)

Elimination of Unnecessary Duplication

"The Strategy must promote the delivery of government services in the most efficient, effective, and responsive manner. The Strategy must also identify steps which will be taken to eliminate or avoid overlapping and unnecessary competition and duplication of services and identify the time frame in which such steps will be taken.

When two local governments or authorities provide or offer the same service in overlapping areas, the Service Delivery Strategy must provide for elimination of this duplication of services. Examples of such duplication of service include:

- A city water department and a county water authority both have excess water capacity and have extended water lines to serve the same area of the county immediately adjacent to the city's jurisdictional boundaries.
- A city contracts for ambulance service with a provider that routinely responds to calls outside the city's boundaries where the county EMS also provides ambulance service.

When a city provides a service at a higher level than the same service provided throughout the geographic area of the county by the county, the law states that such service shall not be considered duplication of the county service.

Cities by their very nature exist to meet the greater service demands of the residents and businesses within their communities. For example, a sheriff may patrol the entire county while the city maintains its own police department and patrols more frequently within the city. In this instance, such a service would not be viewed as a duplication."

In compliance with this requirement, Pulaski County and the City of Hawkinsville have outlined the geographic service areas associated with the provision of each service under the Current Services" and "Future Services" sections (see Appendix B and C). During the development of this amended Strategy, the city and county reviewed intergovernmental agreements for the provision of Animal Control activities, Building Inspection/Code Enforcement activities, E-911 services, an Exchange for Services Agreement related to Airport, Library and Fire Protection activities, Landfill activities, Recreation services and Jail Operations. These agreements (see Appendix E) help to ensure that the delivery of services in Pulaski County is not duplicated.

After reviewing current and future service delivery arrangements for Pulaski County, it was determined that no "duplication" of services currently exists in the county. The lack of duplication of services within the county demonstrates that county and municipal officials have

Pulaski County - City of Hawkinsville Service Delivery Strategy

⁶ et al., page 7.

been working together to ensure that services are provided to the citizens of Pulaski County in the most efficient and effective possible manner. As a result, this requirement of the Service Delivery Strategy Act of 1997 has been met.

Elimination of Arbitrary Water and Sewer Rate Differentials

"The Strategy must ensure that water or sewer fees charged to customers located outside the geographic boundaries of a service provider are not arbitrarily higher than the fees charged to customers inside the boundaries of the service provider.

If a local government believes a rate differential is arbitrary and disputes the reasonableness of such water and sewer rate differentials, the law provides that local government with the following recourse:

- The disputing local government may hold a public hearing for the purpose of reviewing the rate differential.
- If the public hearing does not lead to a resolution of the dispute, a
 qualified engineer may be hired to prepare a study of the water and sewer
 rates.
- If the rate study concludes that the rate differential is arbitrary (i.e. not reasonably based on the cost to provide the service), the dispute must be submitted to some form of alternate dispute resolution, such as mediation.
- If alternative dispute resolution is unsuccessful, the disputing local government may challenge the arbitrary rate differentials in a court of competent jurisdiction.

Before initiating a time-consuming and potentially expensive appeals process, the local government representing disgruntled water and sewer customers is encouraged to meet with the jurisdiction providing the service and attempt to resolve their concerns."⁷

The City of Hawkinsville does not impose water and sewer rates arbitrarily higher for one jurisdiction than those paid by customers of another jurisdiction (i.e. city customers versus customers in unincorporated areas). As a result, this section has been complied with.

Elimination of Double Taxation

"The Strategy must ensure that the cost of any service which a county provides primarily for the benefit of the unincorporated area of the county shall be borne by the unincorporated area residents, individuals, and property owners who receive the service. In addition, the Strategy must ensure that when the county and one or more cities jointly fund a countywide service, the county share of such funding shall be borne by the unincorporated residents, individuals, and property owners who receive the service.

Pulaski County - City of Hawkinsville Service Delivery Strategy

⁷ Et al. pages 8-9.

The intent of this provision is to eliminate double taxation of municipal property owners. When a county provides a service primarily for the benefit of the unincorporated area, the law provides that funding for such service must come from:

- special service districts created by the county in which property taxes, insurance premiums taxes, assessments or user fees are levied or imposed; or
- (2) any other mechanism agreed upon by the affected parties which eliminates double taxation."8

In compliance with this section, the local governments in Pulaski County have outlined the funding sources for all services provided within their jurisdiction. Based on this analysis, the local governments determined that no double taxation exists in Pulaski County.

After reviewing current and future service delivery arrangements and funding sources, it was determined that no "double taxation" exists within the county. Great efforts have been made in the past and continued by current elected officials to ensure that every resident in the community receives the services that he/she pays for. Diligent efforts have been, and will continue to be, made to ensure that the primary beneficiaries of a given service within the community pay for that service. Each jurisdiction is committed to funding all services with funds collected by those who enjoy and/or have access to those services.

Compatible Land Use Plans

"Local governments within the same county must, if necessary, either amend their land use plans so that the plans are compatible and nonconflicting or adopt a single land use plan for the entire county."

Currently, the land use plans for Pulaski County and the City of Hawkinsville are compatible. The city and county adopted a Joint Comprehensive Plan. This plan contained a single land use element that incorporated each jurisdiction. As a result, land use planning in the city and county has been conducted in a nonconflicting manner. Since the land use plans are compatible, this requirement has been met without any additional changes and/or revisions needing to be made to each jurisdiction's land use plan.

⁸ Et al., page 10.

⁹ Et al., page 12.

Water and Sewer Extension: Consistency with Land Use Plans

"The provision of extraterritorial water and sewer services by any jurisdiction must be consistent with all applicable land use plans and ordinances." ¹⁰

Effective upon adoption of the resolution by the jurisdictions adopting this revised Service Delivery Strategy, the following process for insuring that proposed extraterritorial water and sewer service is compatible with the land use plans/ordinances of the new territory to be serviced will be implemented and followed:

- 1. Prior to initiating the development of water and sewer services, in extraterritorial boundaries, the local government/authority proposing the new service will notify the adjacent government in writing, through certified mail, of the proposed new service by providing information on location of property, size of area, and existing/proposed land use associated with the property.
- 2. Within ten (10) working days following receipt of the above information, the local government receiving the notice of water/sewer line extension will forward to the local government/authority proposing the extension of a statement either (a) indicating that the proposal is compatible with that community's land use plan and all applicable ordinances; or (b) a description of why the proposal is inconsistent with the land use plan or ordinances and supporting documentation. If the community/authority proposing the service extension does not receive a response in writing within ten (10) days, the proposal will be determined to be consistent with the community's land use plan or land use ordinances.
- 3. If the community/authority desiring to extend the water and sewer services receives a notification that the proposal is incompatible with the land use plan, the community/authority may respond in writing within ten (10) days of receiving the notification of land use inconsistency by (a) requesting a meeting to discuss a formal change to the land use plan, or (b) agreeing with the content of the notification and stopping action on the proposed service extension.
- 4. In the event the respective jurisdictions seek mediation, the governments will agree on a mediator, mediation schedule, and determine the persons who will participate in the mediation. Any costs associated with the mediation will be shared equally between the disputing parties.
- 5. A proposal to extend extraterritorial water and sewer services shall not be implemented until any bona fide land use plan or land use ordinance inconsistencies are resolved pursuant to this agreement.

Page 9 of 12

¹⁰ Et al., page 13.

Resolution of Annexation Dispute Over Land Use

"A process must be established by July 1, 1998 to resolve land use classification disputes when a county objects to the proposed land use of an area to be annexed into a municipality within the county."

In 2004 the Georgia General Assembly made substantial changes to the process for resolving land use conflicts between cities and counties. While the previous law required each city and county to have an annexation dispute resolution process as part of its service delivery strategy, the new law deletes this requirement in favor of a statutory provision specifically aimed at resolving legitimate, substantial land use objections.

Pulaski County and the City of Hawkinsville will follow the statutory provisions found in O.C.G.A. 36-36-11 (2004), Land Use Objection & Resolution Procedures in order to resolve land use classification disputes. The previous Dispute Resolution Process is deleted and no longer applicable.

¹¹ Et al., page 13.
Pulaski County – City of Hawkinsville Service Delivery Strategy

SECTION C

Adoption of the Strategy (O.C.G.A. 36-70-21, 36-70-25)

"Local governments within each county must execute an agreement for the implementation of a Service Delivery Strategy by July 1, 1999. Adoption of the Strategy must be accomplished by adoption of a resolution by:

- the county governing authority
- the governing authority of each city located within the county which has a population of 9,000 or greater within the county;
- the city which serves as the county seat; and
- no less than half of the remaining cities which have a population of at least 500 persons within the county."¹²

In Pulaski County, the following jurisdictions are required to adopt the Pulaski County – City of Hawkinsville Service Delivery Strategy: Pulaski County and the City of Hawkinsville.

Completion of this revised Service Delivery Strategy indicates that all jurisdictions required to adopt the Strategy for Pulaski County, as outlined above, have reviewed and adopted the strategy through the legal mechanism identified in Section C. A copy of the executed resolution for each jurisdiction adopting the revised strategy is attached as Appendix D.

¹² Et al., page 14.

SECTION D

Strategy Updates (O.C.G.A. 36-70-28)

In compliance with O.C.G.A. 36-70-28, Pulaski County will review and revise, as necessary, this Service Delivery Strategy. The county, and each jurisdiction required, will conduct such revisions under the following conditions as outlined by the law:

- In conjunction with updates of the comprehensive plan as required by Article I of this chapter;
- Whenever necessary to change service delivery or revenue distribution arrangements; or
- In the event of the creation, abolition, or consolidation of local governments.

In the event that one of these conditions warrants a revision to this Service Delivery Strategy, any jurisdiction that becomes aware of a necessary revision will forward notification to all other jurisdictions within the county. At such time, the chief elected officials of each jurisdiction will take the necessary steps to identify the revisions required, to draft new language for the Service Delivery Strategy, and to adopt such revisions once they have been agreed upon by all jurisdictions required to adopt the Strategy.

Appendix A Service Delivery Act of 1997

Service Delivery Strategy Act of 1997

H. B. No. 489 (AS PASSED HOUSE AND SENATE) By: Representatives Royal of the 164th, Walker of the 141st, Reichert of the 126th and Felton of the 43rd.

A BILL TO BE ENTITLED AN ACT

To amend Title 36 of the Official Code of Georgia Annotated, relating to local government, so as to provide for the adoption of a local government service delivery strategy agreement by municipalities and counties; to change certain definitions; to provide legislative intent; to provide procedures for adopting the strategy; to provide for the elements to be included within the strategy; to provide for criteria to be met by the strategy; to provide for verification by the Department of Community Affairs; to provide for prohibitions related to state administered grants to municipalities and counties; to change a certain cross-reference; to provide for related matters; to provide an effective date; to repeal conflicting laws; and for other purposes.

BE IT ENACTED BY THE GENERAL ASSEMBLY OF GEORGIA:

SECTION 1.

Title 36 of Georgia Annotated, relating to local government, is amended by striking Chapter 70, relating to coordinated and comprehensive planning by counties and municipalities, and inserting in its place a new Chapter 70 to read as follows:

ARTICLE 1

36-70-1.

The local governments of the State of Georgia are of vital importance to the state and its citizens. The state has an essential public interest in promoting, developing, sustaining, and assisting local governments. In addition, the natural resources, environment, and vital areas of the state are of vital importance to the state and its citizens. The state has an essential public interest in protecting and preserving the natural resources, the environment, and the vital areas of the state. The purpose of this article is to provide for local governance to serve these essential public interests of the state by authorizing and promoting the establishment, implementation, and performance of coordinated and comprehensive planning by municipal governments and county governments, and this article shall be construed liberally to achieve that end. This article is enacted pursuant to the authority granted the General Assembly in the Constitution of the State of Georgia, including, but not limited to, the authority provided in Article III, Section VI, Paragraphs I and II(a)(1) and Article IX, Section II, Paragraphs III and IV.

36-70-2.

As used in this chapter, the term:

- (1) 'Comprehensive plan' means any plan by a county or municipality covering such county or municipality proposed or prepared pursuant to the minimum standards and procedures for preparation of comprehensive plans and for implementation of comprehensive plans established by the department.
- (2) 'Coordinated and comprehensive planning' means planning by counties and municipalities undertaken in accordance with the minimum standards and procedures for preparation of plans, for implementation of plans, and for participation in the coordinated and comprehensive planning process, as established by the Department.
- (3) 'County' means any county of this state.
- (4) 'Department of Community Affairs' means the Department of Community Affairs of the State of Georgia created pursuant to Article I of Chapter 8 of Title 50.
- (5) 'Governing authority' or 'governing body' means the board of commissioners of a county, sole commissioner of a county, council, commissioners, or other governing authority for a county or municipality.
 - (5.1) 'Inactive municipality' means any municipality which has not for a period of three consecutive calendar years carried out any of the following activities:

- (A) The levying or collecting of any taxes or fees;
- (B) The provision of any of the following governmental services: water; sewage; garbage collection; police protection; fire protection; or library; or
 - (C) The holding of a municipal election.
- (5.2) 'Local government' means any county as defined in paragraph (3) of this Code section or any municipality as defined in paragraph (7) of this Code section. The term does not include any school district of this state.
- (5.3) 'Mechanisms' includes, but is not limited to, intergovernmental agreements, ordinances, resolutions, and local Acts of the General Assembly in effect on July 1, 1997, or executed thereafter.
- (6) 'Minimum standards and procedures' means the minimum standards and procedures for preparation of comprehensive plans, for implementation of comprehensive plans, and for participation in the coordinated and comprehensive planning process, as established by the Department, in accordance with Article I of Chapter 8 of Title 50. Minimum standards and procedures shall include any standards and procedures for such purposes prescribed by a regional development center for counties and municipalities within its region and approved in advance by the Department.
- (7) 'Municipality' means any municipal corporation of the state and any consolidated city-county government of the state.
- (8) 'Region' means the territorial area within the boundaries of operation for any regional development center, as such boundaries shall be established from time to time by the board of the Department.
- (9) 'Regional development center' means a regional development center established under Article 2 of Chapter 8 of Title 50.

36-70-3.

The governing bodies of municipalities and counties are authorized:

- (1) To develop, or to cause to be developed pursuant to a contract or other arrangement approved by the governing body, a comprehensive plan;
- (2) To develop, establish, and implement land use regulations which are consistent with the comprehensive plan of the municipality or county, as the case may be;
- (3) To develop, establish, and implement a plan for capital improvements which conforms to minimum standards and procedures and to make any capital improvements plan a part of the comprehensive plan of the municipality or county, as the case may be;
- (4) To employ personnel, or to enter into contracts with a regional development center or other public or private entity, to assist the municipality or county in developing, establishing, and implementing its comprehensive plan;
- (5) To contract with one or more counties or municipalities, or both, for assistance in developing, establishing, and implementing a comprehensive plan, regardless of whether the contract is to obtain such assistance or to provide such assistance; and
- (6) To take all action necessary or desirable to further the policy of the state for coordinated and comprehensive planning, without regard for whether any such action is specifically mentioned in this article or is otherwise specifically granted by law.

36-70-4.

- (a) Each municipality and county shall automatically be a member of the regional development center for the region which includes such municipality or county, as the case may be.
- (b) Each municipality and county shall pay, when and as they become due, the annual dues required for membership in its regional development center.

(c) Each municipality and county shall participate in compiling a Georgia data base and network, coordinated by the department, to serve as a comprehensive source of information available, in an accessible form, to local governments and state agencies.

36-70-5.

- (a) Except as provided in subsection (b) of this Code section, nothing in this article shall limit or compromise the right of the governing body of any county or municipality to exercise the power of zoning.
- (b) Any municipality which is as of April 17, 1992, an inactive municipality shall not on or after April 17, 1992, exercise any powers under this article or exercise any zoning powers, until and unless the municipality is restored to active status by the enactment of an appropriate new or amended charter by local Act of the General Assembly. Any municipality which becomes an inactive municipality after April 17, 1992, shall not after becoming inactive exercise powers under this article or exercise any zoning powers, until and unless the municipality is restored to active status by the enactment of an appropriate new or amended charter by local Act of the General Assembly.
- (c) Any county which has located within its boundaries all or any part of any inactive municipality shall have full authority to exercise through its governing body all planning and zoning powers within the area of such inactive municipality within the county, in the same manner as if such area were an unincorporated area.

ARTICLE 2

36-70-20.

The intent of this article is to provide a flexible framework within which local governments in each county can develop a service delivery system that is both efficient and responsive to citizens in their county. The General Assembly recognizes that the unique characteristics of each county throughout the state preclude a mandated legislative outcome for the delivery of services in every county. The process provided by this article is intended to minimize inefficiencies resulting from duplication of services and competition between local governments and to provide a mechanism to resolve disputes over local government service delivery, funding equity, and land use. The local government service delivery process should result in the minimization of noncompatible municipal and county land use plans and in a simple, concise agreement describing which local governments will provide which service in specified areas within a county and how provision of such services will be funded.

36-70-21.

Each county and municipality shall execute an agreement for the implementation of a local government service delivery strategy as set forth in this article by July 1, 1999.

36-70-22.

Each county shall initiate the process for developing a local government service delivery strategy after July 1, 1997, but no later than January 1, 1998. Initiation of the strategy shall be accomplished by the provision of a written notice from the county to the governing bodies of all municipalities located wholly or partially within the county or providing services within the county and to other counties providing services within the county.

Such notice shall state the date, time, and place for a joint meeting at which designated representatives of all local governing bodies shall assemble for the purpose of commencing deliberations on the service delivery strategy. The notice shall be sent not more than 45 and not less than 15 days prior to the meeting date. In the event the county governing authority fails to initiate the process by January 1, 1998, any municipality within the county may do so by sending a written notice, containing the required information, to the county and all other municipalities.

36-70-23.

Each local government service delivery strategy shall include the following components:

(1) An identification of all local government services presently provided or primarily funded by each general purpose local government and each authority within the county, or providing services within the county, and a description of the geographic area in which the identified services are provided by each jurisdiction;

- (2) An assignment of which local government or authority, pursuant to the requirements of this article, will provide each service, the geographic areas of the county in which such services are to be provided, and a description of any services to be provided by any local government to any geographic area outside its geographical boundaries. In the event two or more local governments within the county are assigned responsibility for providing identical services within the same geographic area, the strategy shall include an explanation of such arrangement;
- (3) A description of the source of the funding for each service identified pursuant to paragraph (2) of this Code section; and
- (4) An identification of the mechanisms to be utilized to facilitate the implementation of the services and funding responsibilities identified pursuant to paragraphs (2) and (3) of this Code section.

36-70-24.

In the development of a service delivery strategy, the following criteria shall be met:

- (1) The strategy shall promote the delivery of local government services in the most efficient, effective, and responsive manner. The strategy shall identify steps which will be taken to remediate or avoid overlapping and unnecessary competition and duplication of service delivery and shall identify the time frame in which such steps shall be taken. When a municipality provides a service at a higher level than the base level of service provided throughout the geographic area of the county by the county, such service shall not be considered a duplication of the county service;
- (2) (A) The strategy shall provide that water or sewer fees charged to customers located outside the geographic boundaries of a service provider shall not be arbitrarily higher than the fees charged to customers receiving such service which are located within the geographic boundaries of the service provider.
 - (B) If a governing authority disputes the reasonableness of water and sewer rate differentials imposed within its jurisdiction by another governing authority, that disputing governing authority may hold a public hearing for the purpose of reviewing the rate differential. Following the preparation of a rate study by a qualified engineer, the governing authority may challenge the arbitrary rate differentials on behalf of its residents in a court of competent jurisdiction. Prior to such challenge, the dispute shall be submitted to some form of alternative dispute resolution;
- (3) (A) The strategy shall ensure that the cost of any service which a county provides primarily for the benefit of the unincorporated area of the county shall be borne by the unincorporated area residents, individuals, and property owners who receive the service. Further, when the county and one or more municipalities jointly fund a county-wide service, the county share of such funding shall be borne by the unincorporated residents, individuals, and property owners that receive the service.
 - (B) Such funding shall be derived from special service districts created by the county in which property taxes, insurance premium taxes, assessments, or user fees are levied or imposed or through such other mechanism agreed upon by the affected parties which complies with the intent of subparagraph (A) of this paragraph; and
- (4) (A) Local governments within the same county shall, if necessary, amend their land use plans so that such plans are compatible and nonconflicting, or, as an alternative, they shall adopt a single land use plan for the unincorporated and incorporated areas of the county.
 - (B) The provision of extraterritorial water and sewer services by any jurisdiction shall be consistent with all applicable land use plans and ordinances.
 - (C) A process shall be established by July 1, 1998, to resolve land use classification disputes when a county objects to the proposed land use of an area to be annexed into a municipality within the county.

36-70-25.

- (a) Approval of the local government service delivery strategy shall be accomplished as provided for in this Code section.
- (b) The county and each municipality within the county shall participate in the development of the strategy. Approval of the strategy shall be accomplished by adoption of a resolution:

- (1) By the county governing authority;
- (2) By the governing authority of municipalities located within the county which have a population of 9,000 or greater within the county;
- (3) By the municipality which serves as the county site if not included in paragraph (2) of this subsection; and
- (4) By no less than 50 percent of the remaining municipalities within the county which contain at least 500 persons within the county if not included in paragraph (2) or (3) of this subsection.
- (c) For the purpose of determining population, the population in the most recent United States decennial census shall be utilized.
- (d) If a county and the necessary number of cities in the county cannot reach an agreement on the strategy, a means for facilitating an agreement through some form of alternative dispute resolution shall be employed. Where the alternative dispute resolution action is unsuccessful, the neutral party or parties shall prepare a report which shall be provided to each governing authority and made a public record. The cost of alternative dispute resolution authorized by this subsection shall be shared by the parties to the dispute pro rata based on each party's population according to the most recent United States decennial census. The county's share shall be based upon the unincorporated population of the county.
- (e) The adoption of a service delivery strategy specified in Code Section

36-70-21 may be extended to a date certain no later than 120 days following the date otherwise specified in Code Section 36-70-21 upon written agreement of the local governments enumerated in subsection (b) of this Code section. In the event such an agreement is executed, the sanctions specified in Code Section 36-70-27 shall not apply until on and after such extended date.

36-70-26.

Each county shall file the agreement for the implementation of strategy required by Code Section 36-70-21 with the department. The department shall, within 30 days of receipt, verify that the strategy includes the components enumerated in Code Section 36-70-23 and the minimum criteria enumerated in Code Section 36-70-24. The department, however, shall neither approve nor disapprove the specific elements or outcomes of the strategy.

36-70-27.

On and after July 1, 1999, no state administered financial assistance or grant, loan, or permit shall be issued to any local government or authority which is not included in a department verified strategy or for any project which is inconsistent with such strategy.

36-70-28.

Each county and municipality shall review, and revise if necessary, the approved strategy:

- (1) In conjunction with updates of the comprehensive plan as required by Article I of this chapter;
- (2) Whenever necessary to change service delivery or revenue distribution arrangements; or
- (3) In the event of the creation, abolition, or consolidation of local governments.

SECTION 2.

Said title is further amended by striking paragraph (2) of Code Section 36-66-3, relating to definitions regarding zoning procedures, and inserting in its place a new paragraph (2) to read as follows:

"(2) "Territorial boundaries' means, in the case of counties, the unincorporated areas thereof and any area defined in paragraph (5. 1) of Code Section 3 6-70-2, and, in the case of municipalities, the area lying within the corporate limits thereof except any area defined in paragraph (5.1) of Code Section 36-70-2."

SECTION 3.

This Act shall become effective upon its approval by the Governor or upon its becoming law without such approval.

SECTION 4.

All laws and parts of laws in conflict with this Act are repealed.

Appendix B Current Services

Pulaski County - City of Hawkinsville Service Delivery Strategy Current Services

Name or Type of Service	Pulaski County	City of Hawkinsville
Airport	X	Х
Ambulance	X	
Animal Control	X	X
Building Inspection / Code Enforcement	X	X
Cemetery		X
County Extension Agency	X	^
Courts	X	Х
Cultural Programs		X
E-911	Х	X
Economic Development	X	X
Emergency Management	X	X
Fire Protection	X	X
ndigent Defense	X	X
ail Operations	X	
andfill	X	X
aw Enforcement	X	X
ibrary	X	X
Jatural Gas		X
tublic Transportation	X	
Recreation	X	X
toads and Bridges	X	X
Senior Center	X	
ewerage Collection/Treatment		X
folid Waste Collection/Recycling	X	x
tormwater Management		X
Street Cleaning		X
Street Lighting	X	X
Courism		X
Vater Service		X
Vorkforce Development		X
Zoning	X	X

Appendix C Future Services

Pulaski County - City of Hawkinsville Service Delivery Strategy Future Services

Name or Type of Service	Pulaski County	City of Hawkinsville
Airport	X	X
Ambulance	X	
Animal Control	X	X
Building Inspection / Code Enforcement	X	X
Cemetery		X
County Extension Agency	X	
Courts	X	X
Cultural Programs		X
E-911	X	X
Economic Development	X	X
Emergency Management	X	X
Fire Protection	X	X
Indigent Defense	X	X
Jail Operations	X	
Landfill	X	X
Law Enforcement	X	X
Library	X	X
Natural Gas		X
Public Transportation	X	
Recreation	X	X
Roads and Bridges	X	X
Senior Center	X	
Sewerage Collection/Treatment		X
Solid Waste Collection/Recycling	X	X
Stormwater Management		X
Street Cleaning		X
Street Lighting	X	X
ourism		X
Vater Service		X
Vorkforce Development		X
Coning	X	X

Appendix D Resolutions

RESOLUTION PULASKI COUNTY

WHEREAS, the Georgia State Legislature adopted during its 1997 Legislative Session the Service Delivery Strategy Act; and

WHEREAS, this act requires each and every county within the State of Georgia to adopt a Service Delivery Strategy which identifies the methods, funding sources, service providers, and geographic service area of each public service activity provided within the county and its municipalities; and

WHEREAS, the Service Delivery Strategy must be officially adopted by Pulaski County and the City of Hawkinsville and then verified by the Georgia Department of Community Affairs by February 29, 2008; and

WHEREAS, city and county officials have worked diligently to revise the county's Service Delivery Strategy and authorize the Pulaski County Sole Commissioner to sign the requisite documents acknowledging approval of the Service Delivery Strategy; and

NOW THEREFORE, BE IT RESOLVED by the Pulaski County Sole Commissioner that the attached *Pulaski County - City of Hawkinsville Service Delivery Strategy* is hereby adopted as the official Service Delivery Strategy, to be updated from time-to-time as required in Title 36 of the Official Code of Georgia Annotated 36-70-1 et al; and

BE IT FURTHER RESOLVED that the Pulaski County Sole Commissioner is hereby authorized to place the Service Delivery Strategy on the appropriate forms prescribed by the Georgia Department of Community Affairs, to execute those forms in the proper places, and to submit the Service Delivery Strategy to the Department of Community Affairs for verification in compliance with O.C.G.A. 36-70-26.

Adopted this ______ day of _______, 2007.

C. Brooks Bailey, Sole Commissioner

Marilyn J. Hompson, County Glerk

RESOLUTION CITY OF HAWKINSVILLE

WHEREAS, the Georgia State Legislature adopted during its 1997 Legislative Session the Service Delivery Strategy Act; and

WHEREAS, this act requires each and every county within the State of Georgia to adopt a Service Delivery Strategy which identifies the methods, funding sources, service providers, and geographic service area of each public service activity provided within the county and its municipalities; and

WHEREAS, the Service Delivery Strategy must be officially adopted by Pulaski County and the City of Hawkinsville and then verified by the Georgia Department of Community Affairs by Feb 29, 2008; and

WHEREAS, city and county officials have worked diligently to revise the Service Delivery Strategy and authorize the Chairman of the Hawkinsville City Commission to sign the requisite documents acknowledging approval of the Service Delivery Strategy; and

NOW THEREFORE, BE IT RESOLVED by the Chairman and the Hawkinsville City Commission that the attached *Pulaski County - City of Hawkinsville Service Delivery Strategy* is hereby adopted as the official Service Delivery Strategy, to be updated from time-to-time as required in Title 36 of the Official Code of Georgia Annotated 36-70-1 et al; and

BE IT FURTHER RESOLVED that the Chairman and the Hawkinsville City Commission is hereby authorized to place the Service Delivery Strategy on the appropriate forms prescribed by the Georgia Department of Community Affairs, to execute those forms in the proper places, and to submit the Service Delivery Strategy to the Department of Community Affairs for verification in compliance with O.C.G.A. 36-70-26.

Adopted this 1 day of October, 2007.

Henry E. Cravey, III, Chairman

Evelyn Herrington, City Clerk

Appendix E Intergovernmental Agreements

Note: All existing Intergovernmental Agreements can be viewed/obtained at the respective jurisdiction's City Hall or County Commissioners Office.

Pulaski County - City of Hawkinsville Service Delivery Strategy Existing Intergovernmental Agreements

Community Name: Pulaski County and City of Hawkinsville

Name or Type of Service*	Parties to the Agreement	Date Passed	Expiration Date of Agreement	Primary Provider of the Service	Source(s) for the Service**	(How much does each source provide?)	(mandatory reviews, budget process, etc.)	Service Area
Animal Control	Pulaski County, City of Hawkinsville	Oct-02	None	City / County	General Fund	50%	N/A	Countywide
Building Inspection / Code		M2: 07			General Fund and	55% County		
n 024	Pulaski County, City of				General Fund and	60% County		o odiny midd
Exchange for Services - Airport/Library/Fire	Pulaski County, City of Hawkinsville	Prior to 1995	Prior to 1995 Orally Continued	Joint	General Fund	Outlined in Agreement	N/A	Countywide
Landfill	Pulaski County, City of Hawkinsville	Oct-73	Until Closed	City / County	General Fund	Outlined in Agreement	N/A	Countywide
Recreation	Pulaski County, City of Hawkinsville	Aug-98	None	Joint Department	General Fund and User Fees	Outlined in Agreement	N/A	Countywide
Jail Operations	Pulaski County, City of Hawkinsville	Aug-97	Annually	Pulaski County	General Fund and Fines	City pays a set amount	N/A	Countywide

^{*}Note: Other services might include: cemeteries, electric services, mowing, sewer service, storm-water management, tree trimming, street cleaning, recycling, animal control, E-911 services, EMS, hospitals, indigent legal defense, jail operations, airports, building inspections, business licenses, code enforcement, cultural programs, economic development, library services, parks/recreation, planning/zoning, tourism, public housing, health services, social services.

^{**}Note: Abbreviations are as follows: GF = General Fund, EF = Enterprise Fund, LOST = Local Option Sales Tax, SPLOST = Special Purpose Local Option Sales Tax, STD = Special Tax District, IPT = Insurance Premium Tax, UF = User Fees, SG = State Grant, FG = Federal Grant, FDNG = Foundation Grant.

Summary of Service Delivery Arrangements

SERVICE DELIVERY STRATEGY SUMMARY OF LAND USE AGREEMENTS

PAGE 3

Instructions:

Answer each question below, attaching additional pages as necessary. Please note that any changes to the answers provided will require updating of the service delivery strategy. If the contact person for this service (listed at the bottom of this page) changes, this should be reported to the Department of Community Affairs.

County: Pulaski		
What incompatibilities or conflicts is service delivery strategy?	between the land use plans of local governmen	nts were identified in the process of developing th
There were no conflicts between	n Pulaski County and the City of Hawkins oint Comprehensive Plan that contains a c	sville. Pulaski County and the City of compatible and nonconflicting Land Use
2. Check the boxes indicating how they	se incompatibilities or conflicts were addressed	
indicating new the	the meompationness of conflicts were addressed	d;
☐ amendments to existing comprehe ☐ adoption of a joint comprehensive ☐ other measures (amend zoning ord If "other measures" was checked, descri	plan linances, add environmental regulations, etc.	Note: If the necessary plan amendments, regulations, ordinances, etc. have not yet been formally adopted, indicate when each of the affected local governments will adopt them.
Pulaski County and the City of Ha	e conflict resolution process will vary for diffe wkinsville will follow the statutory provision	es with the proposed land use classification(s) for erent cities in the county, summarize each process
Land Use Objection & Resolution	Procedures in order to resolve land use c	lassification disputes.
4. What policies, procedures and/or prothat new extraterritorial water and sewe	ocesses have been established by local govern r service will be consistent with all applicable	ments (and water and sewer authorities) to ensure land use plans and ordinances?
The County, City of Hawkinsville a line extensions. The jurisdiction/au		pted a process for addressing water/sewer
5. Person completing form: Robert Ry	chel, Manager of Planning Programs, MG	GRDC
Phone number: 478-751-6160	Date completed: 9/3/	
6. Is this the person who should be contactions consistent with land use plans of appl	acted by state agencies when evaluating wheth	
If not, provide designated contact pers	son(s) and phone number(s) below:	



SERVICE DELIVERY STRATEGY UPDATE CERTIFICATIONS

Instructions:

This two page form must, at a minimum, be signed by an authorized representative of the following governments: 1) the county; 2) the city serving as the county seat; 3) all cities having a 2000 population of over 9,000 residing within the county; and 4) no less than 50% of all other cities with a 2000 population of between 500 and 9,000 residing within the county. Cities with a 2000 population below 500 and local authorities providing services under the strategy are not required to sign this form, but are encouraged to do so.

CI DATED SERVICE DELIVERT STI	RATEGY FOR Pulaski	COUNTY
We, the undersigned authorized representative	es of the jurisdictions listed below, ce	rtify that:
We have reviewed our existing Service De (Check only one box for question #1)	Delivery Strategy and have determined	that:
	rately reflect our preferred arrangeme Strategy are needed at this time; or	ents for providing local services throughout our
B. Our Strategy has been revised to	to reflect our preferred arrangements f	or providing local services.
If Option A is selected, only this form, signed	by the appropriate local government r	representatives must be provided to DCA.
any supporting local agreements peran updated service area map depicting	rrangements" form (page 2) for each lartaining to each of these services that ling the agreed upon service area for each revised/updated within the county	ocal service that has been revised/updated;
 Each of our governing bodies (County Coresolutions agreeing to the Service Delivering Implementation of our service delivery street.) 	ery arrangements identified in our stra	
		ment services in the most efficient, effective, ghout the county (O.C.G.A. 36-70-24(1));
Our service delivery strategy continues to geographic boundaries of a service provid located within the geographic boundaries	der are reasonable and are not arbitrar	ily higher than the fees charged to customers
	ne or more municipalities) primarily for	he county government provides (including or the benefit of the unincorporated area of the y owners who receive such service (O.C.G.A.

- 6. Our Service Delivery Strategy continues to ensure that the officially adopted County and City land use plans of all local governments located in the County are compatible and nonconflicting (O.C.G.A. 36-70-24 (4)(A));
- 7. Our Service Delivery Strategy continues to ensure that the provision of extraterritorial water and sewer services by any jurisdiction is consistent with all County and City land use plans and ordinances (O.C.G.A. 36-70-24 (4)(B)); and
- 8. Our Service Delivery Strategy continues to contain an agreed upon process between the county government and each city located in the county to resolve land use classification disputes when the county objects to the proposed land use of an area to be annexed into a city within the county (O.C.G.A. 36-70-24 (4)(C))¹ and;
- 9. DCA has been provided a copy of this certification and copies of all forms, maps and supporting agreements needed to accurately depict our agreed upon strategy (O.C.G.A. 36-70-27).

If the County does not have an Annexation/Land Use dispute resolution process with each of its cities, list the cities where no agreed upon process exists:

agreed upon process ex SIGNATURE:	NAME: (Please print or type)	TITLE:	JURISDICTION:	DATE:
Browler Bar	C. Brooks Bailey	Sole Commissioner	Pulaski County	10/3/07
Henry Crove	Henry E. Cravey, III	Chairman, City Commission	City of Hawkinsville	10/3/07



GEORGIA DEPARTMENT OF COMMUNITY AFFAIRS

SERVICE DELIVERY STRATEGY

FOR Pulaski

COUNTY

PAGE 1

I. GENERAL INSTRUCTIONS:

- Only one set of these forms should be submitted per county. The completed forms should clearly present the collective agreement reached by all cities and counties that were party to the service delivery strategy.
- 2. List each local government and/or authority that provides services included in the service delivery strategy in Section II below.
- List all services provided or primarily funded by each general purpose local government and authority within the county in Section III below. It is acceptable to break a service into separate components if this will facilitate description of the service delivery strategy.
- 4. For **each** service or service component listed in Section III, complete a separate Summary of Service Delivery Arrangements form (page 2).
- 5. Complete one copy of the Summary of Land Use Agreements form (page 3).
- 6. Have the *Certifications* form (page 4) signed by the authorized representatives of participating local governments. Please note that DCA cannot validate the strategy unless it is signed by the local governments required by law (see Instructions, page 4).
- 7. Mail the completed forms along with any attachments to:

Georgia Department of Community Affairs Office of Coordinated Planning 60 Executive Park South, N.E. Atlanta, Georgia 30329

For answers to most frequently asked questions on Georgia's Service Delivery Act, links and helpful publications, visit DCA's website at www.dca.servicedelivery.org, or call the Office of Coordinated Planning at (404) 679-3114.

Note: Any future changes to the service delivery arrangements described on these forms will require an official update of the service delivery strategy and submittal of revised forms and attachments to the Georgia Department of Community Affairs.

II. LOCAL GOVERNMENTS INCLUDED IN THE SERVICE DELIVERY STRATEGY:

In this section, list all local governments (including cities located partially within the county) and authorities that provide services included in the service delivery strategy.

Pulaski County, the City of Hawkinsville, Pulaski-Hawkinsville Development Authority, Hartford Water Authority.

III. SERVICES INCLUDED IN THE SERVICE DELIVERY STRATEGY:

For each service listed here, a separate Summary of Service Delivery Arrangements form (page 2) must be completed.

Airport, Ambulance, Animal Control, Building Inspection/Code Enforcement, Cemetery, County Extension, Courts, E-911, Cultural Programs, E-911, Economic Development, Emergency Management, Fire Protection, Indigent Defense, Jail Operations, Landfill, Law Enforcement, Library, Natural Gas, Public Transportation, Recreation, Roads and Bridges, Senior Center, Sewerage Collection/Treatment, Solid Waste Collection/Recycling, Stormwater Management, Street Cleaning, Street Lighting, Tourism, Water Service, Workforce Development, Zoning.



Instructions:

County: Pulaski	Service: Airport
. Check the box that best describes the ag	reed upon delivery arrangement for this service:
Service will be provided countywide service provider. (If this box is checked, service.): Hawkinsville-Pulaski County Airport	(i.e., including all cities and unincorporated areas) by a single identify the government, authority or organization providing th
Service will be provided only in the u (If this box is checked, identify the gove service.):	nnincorporated portion of the county by a single service provider ernment, authority or organization providing the
One or more cities will provide this s will not be provided in unincorporated a authority or organization providing the s	ervice only within their incorporated boundaries, and the service reas. (If this box is checked, identify the government(s), service:
One or more cities will provide this swill provide the service in unincorporate authority or organization providing the s	ervice only within their incorporated boundaries, and the county ed areas. (If this box is checked, identify the government(s), service.):
	a legible map delineating the service area of each service authority, or other organization that will provide service within
In developing the strategy, were overlap of this service identified? Yes No	ping service areas, unnecessary competition and/or duplication
	strategy, attach an explanation for continuing the
rrangement (i.e., overlapping but higher	levels of service (See O.C.G.A. 36-70-24(1)), overriding overlapping service areas or competition cannot be eliminated).

Local Government or Auth	pority:	ding Method:
City of Hawkinsville	General Fund	ung Meinoa:
Pulaski County	General Fund	
	Soliotary and	
How will the strategy chang the county?	e the previous arrangements for provi	ding and/or funding this service within
The city and county will cont	tinue to provide the service county ry Strategy document contains add	vide this service in Pulaski County. wide through general fund revenues ditional information related to the
5. List any formal service deliv	very agreements or intergovernmental	contracts that will be used to
implement the strategy for the	nis service:	
implement the strategy for the Agreement Name:	Contracting Parties: City of Hawkinsville and Pulaski County	Effective and Ending Dates:
implement the strategy for the Agreement Name:	nis service: Contracting Parties:	Effective and Ending Dates:
implement the strategy for the Agreement Name:	nis service: Contracting Parties:	Effective and Ending Dates:
implement the strategy for the Agreement Name:	nis service: Contracting Parties:	Effective and Ending Dates:
implement the strategy for the Agreement Name:	nis service: Contracting Parties:	Effective and Ending Dates:
implement the strategy for the Agreement Name: Exchange for Services - Airport 6. What other mechanisms (if a	Contracting Parties: City of Hawkinsville and Pulaski County any) will be used to implement the stra	Effective and Ending Dates:
Agreement Name: Exchange for Services - Airport 6. What other mechanisms (if a resolutions, local acts of the	Contracting Parties: City of Hawkinsville and Pulaski County any) will be used to implement the stra General Assembly, rate or fee change	Effective and Ending Dates: Prior to 1995 & orally after ategy for this service (e.g., ordinances, s, etc.), and when will they take effect?
Agreement Name: Exchange for Services - Airport 6. What other mechanisms (if a resolutions, local acts of the The county and city have elected Service Delivery Strategy. P	Contracting Parties: City of Hawkinsville and Pulaski County any) will be used to implement the stra General Assembly, rate or fee change ected to use resolutions adopted by Provision of this service will be carri on passage of the adoption resolutions	Effective and Ending Dates: Prior to 1995 & orally after attegy for this service (e.g., ordinances, s, etc.), and when will they take effect? y each governing body to initiate the field out as outlined and authorized
Agreement Name: Exchange for Services - Airport 6. What other mechanisms (if a resolutions, local acts of the The county and city have elected Service Delivery Strategy. Poy the governing bodies upon outlined above will govern the Theorem of the service Delivery Strategy. Poy the governing bodies upon the service Delivery Strategy. Poy the governing bodies upon the service above will govern the service of t	Contracting Parties: City of Hawkinsville and Pulaski County any) will be used to implement the stra General Assembly, rate or fee change ected to use resolutions adopted be provision of this service will be carri on passage of the adoption resolutione delivery of this service.	Effective and Ending Dates: Prior to 1995 & orally after ategy for this service (e.g., ordinances, s, etc.), and when will they take effect? y each governing body to initiate the dout as outlined and authorized ion. Additionally, any agreements
Agreement Name: Exchange for Services - Airport 6. What other mechanisms (if a resolutions, local acts of the The county and city have elected Service Delivery Strategy. Poy the governing bodies upon the poyen above will govern the service and the service Delivery Strategy.	Contracting Parties: City of Hawkinsville and Pulaski County any) will be used to implement the stra General Assembly, rate or fee change ected to use resolutions adopted be provision of this service will be carri on passage of the adoption resolutione delivery of this service.	Effective and Ending Dates: Prior to 1995 & orally after ategy for this service (e.g., ordinances, s, etc.), and when will they take effect? y each governing body to initiate the led out as outlined and authorized ion. Additionally, any agreements
Agreement Name: Exchange for Services - Airport 6. What other mechanisms (if a resolutions, local acts of the The county and city have elected by the governing bodies upon the polythed above will govern the phone number: 478-751-6160 8. Is this the person who should	Contracting Parties: City of Hawkinsville and Pulaski County any) will be used to implement the stra General Assembly, rate or fee change ected to use resolutions adopted be provision of this service will be carri on passage of the adoption resolutione delivery of this service.	Effective and Ending Dates: Prior to 1995 & orally after ategy for this service (e.g., ordinances, s, etc.), and when will they take effect? y each governing body to initiate the dout as outlined and authorized ion. Additionally, any agreements at Center ad: September 3, 2007 evaluating whether proposed local



Instructions:

County: Pulaski	Service: Ambulance
. Check the box that best describes	s the agreed upon delivery arrangement for this service:
Service will be provided cour service provider. (If this box is conservice.): Pulaski County	ntywide (i.e., including all cities and unincorporated areas) by a single hecked, identify the government, authority or organization providing the
	in the unincorporated portion of the county by a single service provider the government, authority or organization providing the
One or more cities will provide will not be provided in unincorp authority or organization providing	de this service only within their incorporated boundaries, and the service orated areas. (If this box is checked, identify the government(s), ing the service:
One or more cities will provide will provide the service in unincauthority or organization providi	de this service only within their incorporated boundaries, and the county orporated areas. (If this box is checked, identify the government(s), ing the service.):
Other (If this box is checked, provider , and identify the gover each service area.):	attach a legible map delineating the service area of each service rument, authority, or other organization that will provide service within
2. In developing the strategy, were of this service identified? Yes No	overlapping service areas, unnecessary competition and/or duplication
	ader the strategy, attach an explanation for continuing the thigher levels of service (See O.C.G.A. 36-70-24(1)), overriding one that overlapping service areas or competition cannot be eliminated).
f these conditions will be eliminate	ed under the strategy, attach an implementation schedule listing each eliminate them, the responsible party and the agreed upon deadline for

Local Government or Author	prity: Fundin	ng Method:
ulaski County	General Fund	g Memou.
How will the strategy change the county?	the previous arrangements for providir	ng and/or funding this service within
he county will continue to pro ontracting with Taylor Region	e the method used to fund or provid ovide the service countywide throug nal Hospital. The attached Service I n related to the basic services provi	gh general fund revenues by Delivery Strategy document
5. List any formal service delive		
implement the strategy for thi	s service:	
implement the strategy for thi Agreement Name:	s service: Contracting Parties:	Effective and Ending Dates:
implement the strategy for thi	s service:	
implement the strategy for thi	s service:	
implement the strategy for thi	s service:	
implement the strategy for thi	s service:	
Agreement Name: 6. What other mechanisms (if an	s service:	Effective and Ending Dates: egy for this service (e.g., ordinances,
6. What other mechanisms (if ar resolutions, local acts of the County and city have elected belivery Strategy. Pr	Contracting Parties: Contracting Parties: Ty) will be used to implement the strate General Assembly, rate or fee changes, coted to use resolutions adopted by experience of the passage of the adoption resolution.	each governing body to initiate the dout as outlined and authorized
Agreement Name: 6. What other mechanisms (if ar resolutions, local acts of the County and city have electory the governing bodies upor butlined above will govern the	Contracting Parties: Contracting Parties: Ty) will be used to implement the strate General Assembly, rate or fee changes, coted to use resolutions adopted by experience of the passage of the adoption resolution.	egy for this service (e.g., ordinances, etc.), and when will they take effects each governing body to initiate the dout as outlined and authorized in. Additionally, any agreements
Agreement Name: 6. What other mechanisms (if ar resolutions, local acts of the County and city have electervice Delivery Strategy. Proy the governing bodies upor butlined above will govern the	Contracting Parties: Contracting Parties: Ty) will be used to implement the strate General Assembly, rate or fee changes, ceted to use resolutions adopted by envision of this service will be carried a passage of the adoption resolution and delivery of this service.	egy for this service (e.g., ordinances, etc.), and when will they take effects each governing body to initiate the dout as outlined and authorized h. Additionally, any agreements
Agreement Name: 6. What other mechanisms (if ar resolutions, local acts of the Control of the County and city have elected believery Strategy. Proy the governing bodies upor outlined above will govern the Phone number: 478-751-6160 8. Is this the person who should	Contracting Parties: Contracting Parties: Ty) will be used to implement the strate General Assembly, rate or fee changes, acted to use resolutions adopted by evision of this service will be carried a passage of the adoption resolution adelivery of this service.	egy for this service (e.g., ordinances, etc.), and when will they take effects each governing body to initiate the dout as outlined and authorized in Additionally, any agreements



Instructions:

County: Pulaski	Service: Animal Control
. Check the box that best describes the a	agreed upon delivery arrangement for this service:
	de (i.e., including all cities and unincorporated areas) by a single d, identify the government, authority or organization providing th
	unincorporated portion of the county by a single service provider vernment, authority or organization providing the
	service only within their incorporated boundaries, and the service areas. (If this box is checked, identify the government(s), eservice:
	service only within their incorporated boundaries, and the county ted areas. (If this box is checked, identify the government(s), e service.):
	h a legible map delineating the service area of each service a authority, or other organization that will provide service within
In developing the strategy, were overladed of this service identified? Yes No	apping service areas, unnecessary competition and/or duplication
rrangement (i.e., overlapping but higher	the strategy, attach an explanation for continuing the er levels of service (See O.C.G.A. 36-70-24(1)), overriding at overlapping service areas or competition cannot be eliminated).
	der the strategy, attach an implementation schedule listing each late them, the responsible party and the agreed upon deadline for

Local Consumment on Authorit	Funding	g Method:
Local Government or Authorit	General Fund / Fees	; memou.
tity of Hawkinsville	General Fund / Fees	
,		
4. How will the strategy change the the county?	e previous arrangements for providin	g and/or funding this service within
The county will continue to prove he City will provide for service will provide for service with the country of	he method used to fund or provide ide the service in the unincorpora within the city limits. Funding is the rvice Delivery Strategy document ervice.	ted areas of Pulaski County and rough general fund revenues and
implement the strategy for this s		
Agreement Name:	Contracting Parties:	Effective and Ending Dates:
Agreement Name:	Contracting Parties: Pulaski County and City of Hawkinsville	Effective and Ending Dates: October 2002 - None
Agreement Name: Animal Control		
6. What other mechanisms (if any resolutions, local acts of the Ge The county and the city have e the Service Delivery Strategy, authorized by the governing bo		gy for this service (e.g., ordinances, etc.), and when will they take effect? by each governing body to initiat arried out as outlined and in resolution. Additionally, any
6. What other mechanisms (if any resolutions, local acts of the Ge The county and the city have e the Service Delivery Strategy, authorized by the governing bo agreements outlined above will	Pulaski County and City of Hawkinsville) will be used to implement the strate neral Assembly, rate or fee changes, lected to use resolutions adopted Provision of this service will be cadies upon passage of the adoption govern the delivery of this service. Rychel, Middle Georgia Regional Development County of the delivery of the county of the coun	October 2002 - None gy for this service (e.g., ordinances, etc.), and when will they take effect? by each governing body to initiate arried out as outlined and in resolution. Additionally, any e.
6. What other mechanisms (if any resolutions, local acts of the Ge The county and the city have e the Service Delivery Strategy. authorized by the governing bo agreements outlined above will 7. Person completing form: Robert Phone number: 478-751-6160	Pulaski County and City of Hawkinsville) will be used to implement the strate neral Assembly, rate or fee changes, lected to use resolutions adopted Provision of this service will be cadies upon passage of the adoption govern the delivery of this service.	gy for this service (e.g., ordinances, etc.), and when will they take effect? by each governing body to initiate arried out as outlined and n resolution. Additionally, any e. Center September 3, 2007



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Inst	TI	CL	O	ns:

Make copies of this form and complete one for each sellisted on page 1. Answer each question below, attaching a the bottom of the page) changes, this should be reported to	rvice listed on page 1, Section III. Use exactly the same service names dditional pages as necessary. If the contact person for this service (listed at o the Department of Community Affairs.
County: Pulaski	Service: Building Inspection / Code Enforcement
1. Check the box that best describes the agreed	upon delivery arrangement for this service:
Service will be provided countywide (i.e service provider. (If this box is checked, ider service.): Pulaski-Hawkinsville Joint Building Inspection	., including all cities and unincorporated areas) by a single ntify the government, authority or organization providing the Department
Service will be provided only in the uninc (If this box is checked, identify the governm service.):	corporated portion of the county by a single service provider, ent, authority or organization providing the
One or more cities will provide this service will not be provided in unincorporated areas authority or organization providing the service.	ce only within their incorporated boundaries, and the service. (If this box is checked, identify the government(s), ce:
One or more cities will provide this service will provide the service in unincorporated are authority or organization providing the service.	ce only within their incorporated boundaries, and the county eas. (If this box is checked, identify the government(s), ce.):
Other (If this box is checked, attach a leg provider, and identify the government, authoreach service area.):	gible map delineating the service area of each service ority, or other organization that will provide service within
 In developing the strategy, were overlapping of this service identified?	service areas, unnecessary competition and/or duplication
arrangement (i.e., overlapping but higher leve	tegy, attach an explanation for continuing the els of service (See O.C.G.A. 36-70-24(1)), overriding elapping service areas or competition cannot be eliminated).
	e strategy, attach an implementation schedule listing each em, the responsible party and the agreed upon deadline for

Local Government or Auth	nority: Fund	ling Method:
Pulaski County	General Fund and User Fees	
City of Hawkinsville	General Fund and User Fees	
How will the strategy chang the county?	e the previous arrangements for provid	ding and/or funding this service within
method that will be used to p changes in the manner used	ve adopted an intergovernmental a provide this service. The agreemen to provide this service. The attach al information related to the basic se	t does not reflect any significant ed Service Delivery Strategy
 List any formal service deliving implement the strategy for the Agreement Name: 	very agreements or intergovernmental is service: Contracting Parties:	contracts that will be used to Effective and Ending Dates:
implement the strategy for the Agreement Name:	is service:	
implement the strategy for the Agreement Name:	is service: Contracting Parties:	Effective and Ending Dates:
implement the strategy for the Agreement Name:	is service: Contracting Parties:	Effective and Ending Dates:
implement the strategy for the Agreement Name:	is service: Contracting Parties:	Effective and Ending Dates:
Agreement Name: Building Inspection Agreement 6. What other mechanisms (if a resolutions, local acts of the The county and city have elected Service Delivery Strategy. P	Contracting Parties: Pulaski County, City of Hawkinsville any) will be used to implement the stra General Assembly, rate or fee changes ected to use resolutions adopted by rovision of this service will be carried in passage of the adoption resolution	Effective and Ending Dates: March 1997 / None
Agreement Name: Building Inspection Agreement 6. What other mechanisms (if a resolutions, local acts of the The county and city have ele Service Delivery Strategy. P by the governing bodies upo outlined above will govern the T. Person completing form:	Contracting Parties: Pulaski County, City of Hawkinsville any) will be used to implement the stra General Assembly, rate or fee changes ected to use resolutions adopted by rovision of this service will be carrie on passage of the adoption resolution the delivery of this service.	Effective and Ending Dates: March 1997 / None
Agreement Name: Building Inspection Agreement 6. What other mechanisms (if a resolutions, local acts of the The county and city have ele Service Delivery Strategy. P by the governing bodies upo outlined above will govern the	Contracting Parties: Pulaski County, City of Hawkinsville any) will be used to implement the stra General Assembly, rate or fee changes ected to use resolutions adopted by rovision of this service will be carrie on passage of the adoption resolution the delivery of this service.	Effective and Ending Dates: March 1997 / None
Agreement Name: Building Inspection Agreement 6. What other mechanisms (if a resolutions, local acts of the The county and city have ele Service Delivery Strategy. P by the governing bodies up to outlined above will govern the Theorem Completing form: 7. Person completing form: Rephone number: 478-751-6160	Contracting Parties: Pulaski County, City of Hawkinsville any) will be used to implement the stra General Assembly, rate or fee changes ected to use resolutions adopted by rovision of this service will be carrie on passage of the adoption resolution the delivery of this service.	Effective and Ending Dates: March 1997 / None



Instructions:	
listed on page 1. Answ	orm and complete one for each service listed on page 1, Section III. Use exactly the same service names were each question below, attaching additional pages as necessary. If the contact person for this service (listed at) changes, this should be reported to the Department of Community Affairs.
County: Pulaski	Service: Cemetery
1. Check the box t	hat best describes the agreed upon delivery arrangement for this service:
Service will service provider service.):	be provided countywide (i.e., including all cities and unincorporated areas) by a single r. (If this box is checked, identify the government, authority or organization providing the
Service will (If this box is cheservice.):	be provided only in the unincorporated portion of the county by a single service provider. necked, identify the government, authority or organization providing the
will not be prov	cities will provide this service only within their incorporated boundaries, and the service ided in unincorporated areas. (If this box is checked, identify the government(s), anization providing the service:
will provide the	cities will provide this service only within their incorporated boundaries, and the county service in unincorporated areas. (If this box is checked, identify the government(s), anization providing the service.):
Other (If this provider , and is each service are	box is checked, attach a legible map delineating the service area of each service dentify the government, authority, or other organization that will provide service within a.):
2. In developing the of this service in Yes No	ne strategy, were overlapping service areas, unnecessary competition and/or duplication dentified?
arrangement (i.e.	s will continue under the strategy, attach an explanation for continuing the , overlapping but higher levels of service (See O.C.G.A. 36-70-24(1)), overriding olication, or reasons that overlapping service areas or competition cannot be eliminated).
	will be eliminated under the strategy, attach an implementation schedule listing each will be taken to eliminate them, the responsible party and the agreed upon deadline for

Local Government or Authority:	Fundi	ng Method:
City of Hawkinsville	General Fund	3
How will the strategy change the p the county?	revious arrangements for providi	ng and/or funding this service within
This strategy does not change the The city will continue to provide the by the city. The city will fund this so Delivery Strategy document contain under this item.	e service within the municipal a ervice through general fund re	area for two (2) cemeteries owned venues. The attached Service
5. List any formal service delivery ag implement the strategy for this serv	reements or intergovernmental covice:	ontracts that will be used to
Agreement Name:	Contracting Parties:	Effective and Ending Dates:
6. What other mechanisms (if any) we resolutions, local acts of the General		egy for this service (e.g., ordinances, etc.), and when will they take effect?
The county and city have elected t Service Delivery Strategy. Provision	on of this service will be carried sage of the adoption resolution	
		Center
outlined above will govern the deli	nel, Middle Georgia Regional Development	
outlined above will govern the deli	hel, Middle Georgia Regional Development of Date completed:	September 3, 2007
outlined above will govern the deli	Date completed:	valuating whether proposed local



Instructions:

County: Pulaski	Service: County Cooperative Extension Service
. Check the box that best describes th	ne agreed upon delivery arrangement for this service:
Service will be provided county service provider. (If this box is chec service.): UGA Cooperative Extension	wide (i.e., including all cities and unincorporated areas) by a single cked, identify the government, authority or organization providing the
	the unincorporated portion of the county by a single service provide government, authority or organization providing the
	his service only within their incorporated boundaries, and the service ted areas. (If this box is checked, identify the government(s), the service:
	his service only within their incorporated boundaries, and the county orated areas. (If this box is checked, identify the government(s), the service.):
	ach a legible map delineating the service area of each service ent, authority, or other organization that will provide service within
In developing the strategy, were over of this service identified?	erlapping service areas, unnecessary competition and/or duplication
rrangement (i.e., overlapping but his	r the strategy, attach an explanation for continuing the gher levels of service (See O.C.G.A. 36-70-24(1)), overriding that overlapping service areas or competition cannot be eliminated).
	under the strategy, attach an implementation schedule listing each minate them, the responsible party and the agreed upon deadline for

Local Government or Authorit	ty: Fundin	g Method:
Pulaski County	General Fund / Office equipment and	supplies
4. How will the strategy change th the county?	e previous arrangements for providir	ng and/or funding this service within
The county will continue to prov und revenues and through the	he method used to fund or provid ide for cooperative extension ser provision of office equipment and tains additional information relate	vice countywide through general supplies. The attached Service
5. List any formal service delivery implement the strategy for this s	agreements or intergovernmental co	ntracts that will be used to
Agreement Name:	Contracting Parties:	Effective and Ending Dates:
	will be used to implement the strate neral Assembly, rate or fee changes,	gy for this service (e.g., ordinances, etc.), and when will they take effect?
resolutions, local acts of the Ger The county and city have elected service Delivery Strategy. Proving the governing bodies upon p	ed to use resolutions adopted by elision of this service will be carried bassage of the adoption resolution	each governing body to initiate the
resolutions, local acts of the Ger The county and city have elected Service Delivery Strategy. Proving the governing bodies upon poutlined above will govern the county. 7. Person completing form: Robert	ed to use resolutions adopted by ed to use resolutions adopted by edision of this service will be carried assage of the adoption resolution delivery of this service. Rychel, Middle Georgia Regional Development Comment	each governing body to initiate the out as outlined and authorized a Additionally, any agreements
The county and city have elected Service Delivery Strategy. Provide the governing bodies upon poutlined above will govern the countined above will govern the country. 7. Person completing form: Robert Phone number: 478-751-6160	ed to use resolutions adopted by ed to use resolutions adopted by edision of this service will be carried bassage of the adoption resolution delivery of this service.	each governing body to initiate the out as outlined and authorized an Additionally, any agreements September 3, 2007



listed on p	page 1. Answer each question below,	for each service listed on page 1, Section III. Use exactly the same service names attaching additional pages as necessary. If the contact person for this service (listed at reported to the Department of Community Affairs.
County:	Pulaski	Service: Courts
1. Checl	k the box that best describes the	ne agreed upon delivery arrangement for this service:
Service service	e provider. (If this box is chec	wide (i.e., including all cities and unincorporated areas) by a single cked, identify the government, authority or organization providing the
Ser (If this service	s box is checked, identify the	the unincorporated portion of the county by a single service provider government, authority or organization providing the
will n	e or more cities will provide t ot be provided in unincorpora rity or organization providing	his service only within their incorporated boundaries, and the service ted areas. (If this box is checked, identify the government(s), the service:
will p		his service only within their incorporated boundaries, and the county orated areas. (If this box is checked, identify the government(s), the service.):
provi		ach a legible map delineating the service area of each service ent, authority, or other organization that will provide service within
of this	veloping the strategy, were over service identified?	erlapping service areas, unnecessary competition and/or duplication
arrange	ement (i.e., overlapping but hi	r the strategy, attach an explanation for continuing the gher levels of service (See O.C.G.A. 36-70-24(1)), overriding that overlapping service areas or competition cannot be eliminated).
	ction that will be taken to elir	under the strategy, attach an implementation schedule listing each ninate them, the responsible party and the agreed upon deadline for

Local Government or Author	ity:	Funding Method:
City of Hawkinsville	General Fund and Fines	Timing Memou.
Pulaski County	General Fund and Fines	
How will the strategy change the county?	ne previous arrangements for	r providing and/or funding this service withi
This strategy does not change the county will continue to provund revenues. The city will cor	vide the service for offense ntinue to provide this service	or provide this service in Pulaski County es occurring countywide through genera ce for offenses occurring within the city.
The attached Service Delivery pasic services provided under t	Strategy document contair	ns additional information related to the
List any formal service delivery implement the strategy for this	agreements or intergovernm service:	mental contracts that will be used to
	way and and and	
Agreement Name:	Contracting Parti	ties: Effective and Ending Dates.
Agreement Name:	Contracting Parti	ties: Effective and Ending Dates.
Agreement Name:	Contracting Parti	ties: Effective and Ending Dates.
Agreement Name:	Contracting Parti	ties: Effective and Ending Dates.
Agreement Name:	Contracting Parti	ties: Effective and Ending Dates.
6. What other mechanisms (if any) will be used to implement the	the strategy for this service (e.g., ordinances thanges, etc.), and when will they take effect
6. What other mechanisms (if any resolutions, local acts of the Ge The county and city have elected service Delivery Strategy. Prov) will be used to implement the neral Assembly, rate or fee classed to use resolutions adoptision of this service will be passage of the adoption re	the strategy for this service (e.g., ordinances
5. What other mechanisms (if any resolutions, local acts of the Ge The county and city have elected between Delivery Strategy. Proving the governing bodies upon poutlined above will govern the county. Person completing form:) will be used to implement the neral Assembly, rate or fee cled to use resolutions adoptision of this service will be passage of the adoption redelivery of this service.	the strategy for this service (e.g., ordinances changes, etc.), and when will they take effect of the description of the description of the carried out as outlined and authorized escolution. Additionally, any agreements
5. What other mechanisms (if any resolutions, local acts of the Ge The county and city have elected service Delivery Strategy. Proving the governing bodies upon poutlined above will govern the county and control of the county and city have elected.) will be used to implement the neral Assembly, rate or fee cled to use resolutions adoptision of this service will be passage of the adoption redelivery of this service.	the strategy for this service (e.g., ordinances changes, etc.), and when will they take effect of the description of the descri
5. What other mechanisms (if any resolutions, local acts of the Ge The county and city have elected service Delivery Strategy. Provoy the governing bodies upon poutlined above will govern the county. 7. Person completing form: Robert Phone number: 478-751-6160) will be used to implement the neral Assembly, rate or fee cleed to use resolutions adoptision of this service will be passage of the adoption redelivery of this service. Rychel, Middle Georgia Regional Development of the contacted by state agencies	the strategy for this service (e.g., ordinances changes, etc.), and when will they take effect of the description of the carried out as outlined and authorized esolution. Additionally, any agreements relopment Center mpleted: September 3, 2007



Instructions:

County: Pulaski	Service: Cultural Programs
. Check the box that best describes th	e agreed upon delivery arrangement for this service:
Service will be provided county service provider. (If this box is chec service.):City of Hawkinsville	wide (i.e., including all cities and unincorporated areas) by a single ked, identify the government, authority or organization providing the
Service will be provided only in to (If this box is checked, identify the provided):	the unincorporated portion of the county by a single service provider government, authority or organization providing the
One or more cities will provide the will not be provided in unincorporate authority or organization providing	this service only within their incorporated boundaries, and the service ted areas. (If this box is checked, identify the government(s), the service:
One or more cities will provide the will provide the service in unincorporauthority or organization providing	nis service only within their incorporated boundaries, and the county orated areas. (If this box is checked, identify the government(s), the service.):
Other (If this box is checked, atta provider, and identify the government each service area.):	ach a legible map delineating the service area of each service ent, authority, or other organization that will provide service within
In developing the strategy, were ove of this service identified? ☐Yes ✓No	erlapping service areas, unnecessary competition and/or duplication
rrangement (i.e., overlapping but hig	the strategy, attach an explanation for continuing the gher levels of service (See O.C.G.A. 36-70-24(1)), overriding that overlapping service areas or competition cannot be eliminated).
	inder the strategy, attach an implementation schedule listing each

Local Government or Authority:	F #:	na Mathadi
City of Hawkinsville	General Fund / Local Assistance Gra	ng Method:
N, C. Flatfalliotillo	General Fund / Local Assistance Gra	nts
How will the strategy change the the county?	previous arrangements for providi	ng and/or funding this service within
This strategy does not change the The City of Hawkinsville, via the he service countywide through G The attached Service Delivery Stroasic services provided under this	Hawkinsville/Pulaski County Art eneral Fund revenues and the rategy document contains addit	de this service in Pulaski County. s Council, will continue to provide use of Local Assistance Grants. iional information related to the
5. List any formal service delivery a implement the strategy for this ser	greements or intergovernmental covice:	ontracts that will be used to
Agreement Name:	Contracting Parties:	Effective and Ending Dates:
Agreement Name:	Contracting Parties:	Effective and Ending Dates:
Agreement Name:	Contracting Parties:	Effective and Ending Dates:
Agreement Name:	Contracting Parties:	Effective and Ending Dates:
Agreement Name:	Contracting Parties:	Effective and Ending Dates:
6. What other mechanisms (if any) w	vill be used to implement the strate	egy for this service (e.g., ordinances, etc.), and when will they take effect
6. What other mechanisms (if any) we resolutions, local acts of the General	vill be used to implement the strate ral Assembly, rate or fee changes, to use resolutions adopted by ion of this service will be carried ssage of the adoption resolution	egy for this service (e.g., ordinances, etc.), and when will they take effect each governing body to initiate the out as outlined and authorized
6. What other mechanisms (if any) we resolutions, local acts of the General The county and city have elected Service Delivery Strategy. Provising the governing bodies upon past putlined above will govern the delected	vill be used to implement the strate ral Assembly, rate or fee changes, to use resolutions adopted by ion of this service will be carried ssage of the adoption resolution livery of this service.	egy for this service (e.g., ordinances, etc.), and when will they take effect? each governing body to initiate the dout as outlined and authorized in. Additionally, any agreements
6. What other mechanisms (if any) we resolutions, local acts of the General Figure 1. The county and city have elected Service Delivery Strategy. Provising the governing bodies upon past outlined above will govern the delivery and city have elected services.	vill be used to implement the strate ral Assembly, rate or fee changes, to use resolutions adopted by ion of this service will be carried ssage of the adoption resolution livery of this service.	egy for this service (e.g., ordinances, etc.), and when will they take effect? each governing body to initiate the dout as outlined and authorized in. Additionally, any agreements
6. What other mechanisms (if any) we resolutions, local acts of the General The county and city have elected Service Delivery Strategy. Provising the governing bodies upon past putlined above will govern the delected	vill be used to implement the strate ral Assembly, rate or fee changes, to use resolutions adopted by ion of this service will be carried ssage of the adoption resolution livery of this service. Chel, Middle Georgia Regional Development of Date completed:	egy for this service (e.g., ordinances, etc.), and when will they take effect? each governing body to initiate the dout as outlined and authorized in. Additionally, any agreements Center September 3, 2007



Instructions:

Make copi	es of this form and complete one for each service listed on page 1, Section III. Use exactly the same service names
listed on pa	ge 1. Answer each question below, attaching additional pages as necessary. If the contact person for this service (listed a
the bottom	of the page) changes, this should be reported to the Department of Community Affairs

County: Pulaski	Service: E-911
. Check the box that best describes	the agreed upon delivery arrangement for this service:
Service will be provided coun service provider. (If this box is ch service.): Pulaski County	tywide (i.e., including all cities and unincorporated areas) by a single necked, identify the government, authority or organization providing the
Service will be provided only (If this box is checked, identify the service.):	in the unincorporated portion of the county by a single service provides government, authority or organization providing the
	e this service only within their incorporated boundaries, and the service trated areas. (If this box is checked, identify the government(s), and the service:
	e this service only within their incorporated boundaries, and the county imporated areas. (If this box is checked, identify the government(s), and the service.):
	attach a legible map delineating the service area of each service ament, authority, or other organization that will provide service within
2. In developing the strategy, were of this service identified? ☐ Yes ☑ No	overlapping service areas, unnecessary competition and/or duplication
arrangement (i.e., overlapping but	der the strategy, attach an explanation for continuing the higher levels of service (See O.C.G.A. 36-70-24(1)), overriding ns that overlapping service areas or competition cannot be eliminated).
If these conditions will be eliminate step or action that will be taken to e completing it.	ed under the strategy, attach an implementation schedule listing each eliminate them, the responsible party and the agreed upon deadline for

Local Government or Authority:	Fundin	g Method:
Pulaski County	General Fund / User Fees - Phone Su	
City of Hawkinsville	General Fund / User Fees - Phone Su	rcharge
How will the strategy change the p the county?	revious arrangements for providir	g and/or funding this service within
This strategy does not change the The service will be provided county The attached Service Delivery Strates pasic services provided under this	ywide and funded through gene ategy document contains additi	eral fund revenues and user fees
5. List any formal service delivery ag implement the strategy for this serv Agreement Name:	reements or intergovernmental co- ice: Contracting Parties:	ntracts that will be used to Effective and Ending Dates:
	ulaski County and City of Hawkinsville	2005 / None
6. What other mechanisms (if any) we resolutions, local acts of the General The county and city have elected to Service Delivery Strategy. Provisions the governing bodies upon passing the governing the governing the governing bodies upon passing the governing the governing bodies upon passing the governing the governin	ill be used to implement the strate al Assembly, rate or fee changes, on of this service will be carried sage of the adoption resolution	gy for this service (e.g., ordinances, etc.), and when will they take effect? each governing body to initiate the out as outlined and authorized
6. What other mechanisms (if any) we resolutions, local acts of the General The county and city have elected to Service Delivery Strategy. Provision to the governing bodies upon passoutlined above will govern the delivery	ill be used to implement the strate al Assembly, rate or fee changes, on of this service will be carried sage of the adoption resolution very of this service.	gy for this service (e.g., ordinances, etc.), and when will they take effect? each governing body to initiate the out as outlined and authorized and Additionally, any agreements
6. What other mechanisms (if any) we resolutions, local acts of the General The county and city have elected to Service Delivery Strategy. Provision by the governing bodies upon passoutlined above will govern the delimitation. Person completing form: Robert Ryci	ill be used to implement the strate al Assembly, rate or fee changes, on of this service will be carried sage of the adoption resolution very of this service. hel, Middle Georgia Regional Development Contacted by state agencies when expendences when expendences when expendences and contacted by state agencies when expendences and contacted by state agencies when expendences are contacted to the contacted by state agencies when expendences are contacted to the	gy for this service (e.g., ordinances, etc.), and when will they take effect? each governing body to initiate the out as outlined and authorized and Additionally, any agreements Center September 3, 2007



Instructions:

of this service identified?

Yes No

County: Pulaski	Service: Economic Development
1. Check the box that best describes the ag	greed upon delivery arrangement for this service:
Service will be provided countywide service provider. (If this box is checked, service.): Pulaski/Hawkinsville Develop	e (i.e., including all cities and unincorporated areas) by a single , identify the government, authority or organization providing the ment Authority
Service will be provided only in the u (If this box is checked, identify the gove service.):	unincorporated portion of the county by a single service provider ernment, authority or organization providing the
One or more cities will provide this s will not be provided in unincorporated a authority or organization providing the s	ervice only within their incorporated boundaries, and the service areas. (If this box is checked, identify the government(s), service:
One or more cities will provide this s will provide the service in unincorporate authority or organization providing the s	ervice only within their incorporated boundaries, and the county ed areas. (If this box is checked, identify the government(s), service.):
	a legible map delineating the service area of each service authority, or other organization that will provide service within

If these conditions will continue under the strategy, **attach an explanation for continuing the arrangement** (i.e., overlapping but higher levels of service (See O.C.G.A. 36-70-24(1)), overriding benefits of the duplication, or reasons that overlapping service areas or competition cannot be eliminated).

2. In developing the strategy, were overlapping service areas, unnecessary competition and/or duplication

If these conditions will be eliminated under the strategy, **attach an implementation schedule** listing each step or action that will be taken to eliminate them, the responsible party and the agreed upon deadline for completing it.

Local Government or Authority:	Fund	ing Method:
Pulaski County	General Fund	ing memou.
City of Hawkinsville	General Fund	
Pulaski/Hawkinsville Development Authority	Revenues from various sources	
How will the strategy change the p the county?	previous arrangements for providi	ng and/or funding this service within
This strategy does not change the The development authority will conevenues (including those provided strategy document contains addition	tinue to provide the service co	nuntravido through vorious
Agreement Name	Contracting Parties	Effective and Ending Dates
Agreement Name:	Contracting Parties:	Effective and Ending Dates:
6. What other mechanisms (if any) wi	ill be used to implement the strate	egy for this service (e.g., ordinances,
6. What other mechanisms (if any) wi resolutions, local acts of the Genera	ill be used to implement the strate at Assembly, rate or fee changes, to use resolutions adopted by on of this service will be carried sage of the adoption resolution	egy for this service (e.g., ordinances, etc.), and when will they take effect? each governing body to initiate the dout as outlined and authorized
6. What other mechanisms (if any) wi resolutions, local acts of the General The county and city have elected to Service Delivery Strategy. Provision the governing bodies upon pas	ill be used to implement the strate al Assembly, rate or fee changes, to use resolutions adopted by on of this service will be carried sage of the adoption resolution very of this service.	egy for this service (e.g., ordinances, etc.), and when will they take effect? each governing body to initiate the dout as outlined and authorized in. Additionally, any agreements
6. What other mechanisms (if any) wiresolutions, local acts of the General The county and city have elected to Service Delivery Strategy. Provision the governing bodies upon past butlined above will govern the delimination. Person completing form: Robert Ryc	ill be used to implement the strate all Assembly, rate or fee changes, to use resolutions adopted by on of this service will be carried sage of the adoption resolution very of this service. hel, Middle Georgia Regional Development Date completed	egy for this service (e.g., ordinances, etc.), and when will they take effect? each governing body to initiate the dout as outlined and authorized in. Additionally, any agreements Center: September 3, 2007 valuating whether proposed local



Instructions:

Jounty.	Pulaski	Service: Emergency Management
. Check	the box that best describ	pes the agreed upon delivery arrangement for this service:
service	rvice will be provided co e provider. (If this box is e.): Pulaski County	untywide (i.e., including all cities and unincorporated areas) by a single checked, identify the government, authority or organization providing the
Ser (If this	box is checked, identify	y in the unincorporated portion of the county by a single service provider the government, authority or organization providing the
will no	t be provided in unincor	ide this service only within their incorporated boundaries, and the service porated areas. (If this box is checked, identify the government(s), ding the service:
will pr	e or more cities will provovide the service in unin	ide this service only within their incorporated boundaries, and the county corporated areas. (If this box is checked, identify the government(s), ding the service.):
provid	er (If this box is checked ler, and identify the gove ervice area.):	, attach a legible map delineating the service area of each service ernment, authority, or other organization that will provide service within
. In dev of this	service identified?	e overlapping service areas, unnecessary competition and/or duplication
rrange	ment (i.e., overlapping b	under the strategy, attach an explanation for continuing the ut higher levels of service (See O.C.G.A. 36-70-24(1)), overriding sons that overlapping service areas or competition cannot be eliminated).
C .1	onditions will be elimina	ated under the strategy, attach an implementation schedule listing each

Local Government or Authoria	tv: Fundi	ing Method:
Pulaski County	General Fund	ng nacinoui
City of Hawkinsville	General Fund	
How will the strategy change the the county?	e previous arrangements for provid	ing and/or funding this service within
County Emergency Managemer general fund revenues from botl	way this service is being provide nt Agency will continue to provide h the county and the city. The at formation related to the basic se	e the service countywide through tached Service Delivery Strategy
5. List any formal service delivery implement the strategy for this s	agreements or intergovernmental c	ontracts that will be used to
Agreement Name:	Contracting Parties:	Effective and Ending Dates:
6. What other mechanisms (if any)	will be used to implement the strat	egy for this service (e.g., ordinances.
6. What other mechanisms (if any)	will be used to implement the strat	
6. What other mechanisms (if any) resolutions, local acts of the Ger The county and city have electe Service Delivery Strategy. Proving the governing bodies upon p	will be used to implement the strat neral Assembly, rate or fee changes, ed to use resolutions adopted by ision of this service will be carrie	egy for this service (e.g., ordinances.
6. What other mechanisms (if any) resolutions, local acts of the Ger The county and city have electe Service Delivery Strategy. Proving the governing bodies upon poutlined above will govern the defeated.	will be used to implement the strat heral Assembly, rate or fee changes, and to use resolutions adopted by ision of this service will be carrie hassage of the adoption resolution delivery of this service.	egy for this service (e.g., ordinances, etc.), and when will they take effect? each governing body to initiate the dout as outlined and authorized in. Additionally, any agreements
6. What other mechanisms (if any) resolutions, local acts of the Ger The county and city have electe Service Delivery Strategy. Proving the governing bodies upon poutlined above will govern the description.	will be used to implement the strat neral Assembly, rate or fee changes, ed to use resolutions adopted by ision of this service will be carrie assage of the adoption resolutio lelivery of this service.	egy for this service (e.g., ordinances, etc.), and when will they take effect? each governing body to initiate the dout as outlined and authorized in. Additionally, any agreements
6. What other mechanisms (if any) resolutions, local acts of the Ger The county and city have electe Service Delivery Strategy. Proviby the governing bodies upon poutlined above will govern the dot. 7. Person completing form: Robert Phone number: 478-751-6160	will be used to implement the strat heral Assembly, rate or fee changes, and to use resolutions adopted by ision of this service will be carrie hassage of the adoption resolution delivery of this service.	egy for this service (e.g., ordinances, etc.), and when will they take effect? each governing body to initiate the dout as outlined and authorized in. Additionally, any agreements Center September 3, 2007



Instructions:

ounty: Pulaski	Service: Fire Protection
Check the box that best describes	the agreed upon delivery arrangement for this service:
Service will be provided coun service provider. (If this box is ch service.):	tywide (i.e., including all cities and unincorporated areas) by a single tecked, identify the government, authority or organization providing the
Service will be provided only i (If this box is checked, identify th service.):	in the unincorporated portion of the county by a single service provides government, authority or organization providing the
One or more cities will provide will not be provided in unincorpo authority or organization providing	e this service only within their incorporated boundaries, and the service rated areas. (If this box is checked, identify the government(s), ag the service:
One or more cities will provide will provide the service in uninco authority or organization providin City of Hawkinsville, Pulaski County	e this service only within their incorporated boundaries, and the county rporated areas. (If this box is checked, identify the government(s), ag the service.):
Other (If this box is checked, a provider , and identify the govern each service area.):	attach a legible map delineating the service area of each service ament, authority, or other organization that will provide service within
In developing the strategy, were of this service identified? ☐ Yes ✓ No	overlapping service areas, unnecessary competition and/or duplication
rangement (i.e., overlapping but	der the strategy, attach an explanation for continuing the higher levels of service (See O.C.G.A. 36-70-24(1)), overriding as that overlapping service areas or competition cannot be eliminated).
these conditions will be eliminated ep or action that will be taken to elempleting it.	d under the strategy, attach an implementation schedule listing each liminate them, the responsible party and the agreed upon deadline for

Local Government or Au	thority: Fundi	ng Method:
City of Hawkinsville	General Fund	
Pulaski County	General Fund	
How will the strategy char the county?	ge the previous arrangements for providi	ng and/or funding this service within
The county will continue to to provide the service withing aid agreements exist between the countries of the countries to the countries to the countries to the countries to the countries of the countries of the countries to the countries of	nge the method used to fund or provide provide the service in the unincorporanthe city limits, both using general further various jurisdictions. The attached all information related to the basic se	ated area and the city will continue nd revenues. Additionally, mutual d Service Delivery Strategy
implement the strategy for	ivery agreements or intergovernmental cothis service: Contracting Parties:	ontracts that will be used to Effective and Ending Dates:
Agreement Name:		
Exchange for Service - Fire	City of Hawkinsville and Pulaski County	Prior to 1995 - orally after
Exchange for Service - Fire		
Exchange for Service - Fire Mutual Aid Agreement(s) 6. What other mechanisms (if	City of Hawkinsville and Pulaski County	Prior to 1995 - orally after 8/1998 - 8/2008 egy for this service (e.g., ordinances.
Exchange for Service - Fire Mutual Aid Agreement(s) 6. What other mechanisms (if resolutions, local acts of the The county and city have esservice Delivery Strategy.	City of Hawkinsville and Pulaski County Hawkinsville/Pulaski County/City of Perry any) will be used to implement the strate of General Assembly, rate or fee changes, elected to use resolutions adopted by Provision of this service will be carried to passage of the adoption resolution	Prior to 1995 - orally after 8/1998 - 8/2008 egy for this service (e.g., ordinances, etc.), and when will they take effect? each governing body to initiate the dout as outlined and authorized
6. What other mechanisms (if resolutions, local acts of the Service Delivery Strategy. by the governing bodies upoutlined above will govern	City of Hawkinsville and Pulaski County Hawkinsville/Pulaski County/City of Perry any) will be used to implement the strate of General Assembly, rate or fee changes, elected to use resolutions adopted by Provision of this service will be carried to passage of the adoption resolution	Prior to 1995 - orally after 8/1998 - 8/2008 egy for this service (e.g., ordinances, etc.), and when will they take effect? each governing body to initiate the dout as outlined and authorized in. Additionally, any agreements
6. What other mechanisms (if resolutions, local acts of the Service Delivery Strategy. by the governing bodies up outlined above will govern 7. Person completing form: Phone number: 478-751-6160	City of Hawkinsville and Pulaski County Hawkinsville/Pulaski County/City of Perry Fany) will be used to implement the strate of General Assembly, rate or fee changes, elected to use resolutions adopted by Provision of this service will be carried from passage of the adoption resolution the delivery of this service.	Prior to 1995 - orally after 8/1998 - 8/2008 egy for this service (e.g., ordinances, etc.), and when will they take effect? each governing body to initiate the dout as outlined and authorized h. Additionally, any agreements Center September 3, 2007 valuating whether proposed local



Instructions:

County: Pulaski	Service: Indigent Defense
. Check the box that best describes	the agreed upon delivery arrangement for this service:
Service will be provided coun service provider. (If this box is ch service.):	tywide (i.e., including all cities and unincorporated areas) by a single ecked, identify the government, authority or organization providing the
Service will be provided only i (If this box is checked, identify th service.):	n the unincorporated portion of the county by a single service provide e government, authority or organization providing the
One or more cities will provide will not be provided in unincorpo authority or organization providing	e this service only within their incorporated boundaries, and the service rated areas. (If this box is checked, identify the government(s), ag the service:
One or more cities will provide will provide the service in uninco authority or organization providing Pulaski County and the City of Hawkinsville	e this service only within their incorporated boundaries, and the county rporated areas. (If this box is checked, identify the government(s), g the service.):
Other (If this box is checked, a provider , and identify the govern each service area.):	attach a legible map delineating the service area of each service ment, authority, or other organization that will provide service within
. In developing the strategy, were of this service identified? Yes No	overlapping service areas, unnecessary competition and/or duplication
rrangement (i.e., overlapping but	der the strategy, attach an explanation for continuing the higher levels of service (See O.C.G.A. 36-70-24(1)), overriding as that overlapping service areas or competition cannot be eliminated).
f these conditions will be eliminated tep or action that will be taken to el ompleting it.	d under the strategy, attach an implementation schedule listing each liminate them, the responsible party and the agreed upon deadline for

Local Government or Author	ority: Fu	nding Method:
Pulaski County	General Fund / State Reimburser	
City of Hawkinsville	General Fund / State Reimburser	nent
4. How will the strategy change the county?	the previous arrangements for prov	viding and/or funding this service within
Pulaski County will continue to City of Hawkinsville will provide	o provide the service in unincorp te the service within the city limi	ovide this service in Pulaski County. corated areas of the county and the ts. The attached Service Delivery the basic services provided under this
5. List any formal service delive implement the strategy for thi	ery agreements or intergovernmenta s service:	d contracts that will be used to
Agreement Name:	Contracting Parties:	Effective and Ending Dates:
6. What other mechanisms (if ar	ry) will be used to implement the st	Effective and Ending Dates: crategy for this service (e.g., ordinances, tes, etc.), and when will they take effect?
6. What other mechanisms (if ar resolutions, local acts of the County and city have elected by the governing bodies upon	ay) will be used to implement the streneral Assembly, rate or fee change cted to use resolutions adopted by	erategy for this service (e.g., ordinances,
6. What other mechanisms (if ar resolutions, local acts of the County and city have elected between the governing bodies upor butlined above will govern the	et Rychel, Middle Georgia Regional Development	erategy for this service (e.g., ordinances, ges, etc.), and when will they take effect? by each governing body to initiate the cried out as outlined and authorized attion. Additionally, any agreements
6. What other mechanisms (if ar resolutions, local acts of the County and city have elected by the governing bodies upor butlined above will govern the Phone number: 478-751-6160	ext Rychel, Middle Georgia Regional Development Date comple	erategy for this service (e.g., ordinances, ges, etc.), and when will they take effect? by each governing body to initiate the ried out as outlined and authorized attion. Additionally, any agreements ment Center ted: September 3, 2007



Instructions

instructions.	
Make copies of this form and complete one for listed on page 1. Answer each question below, atta the bottom of the page) changes, this should be reposed.	each service listed on page 1, Section III. Use exactly the same service names aching additional pages as necessary. If the contact person for this service (listed at ported to the Department of Community Affairs.
County: Pulaski	Service: Jail Operations
1. Check the box that best describes the	agreed upon delivery arrangement for this service:
Service will be provided countywis service provider. (If this box is checked service.): Pulaski County	de (i.e., including all cities and unincorporated areas) by a single ed, identify the government, authority or organization providing the
Service will be provided only in the (If this box is checked, identify the go service.):	e unincorporated portion of the county by a single service provider. vernment, authority or organization providing the
One or more cities will provide this will not be provided in unincorporated authority or organization providing the	s service only within their incorporated boundaries, and the service d areas. (If this box is checked, identify the government(s), e service:
One or more cities will provide this will provide the service in unincorpora authority or organization providing the	s service only within their incorporated boundaries, and the county ated areas. (If this box is checked, identify the government(s), e service.):
Other (If this box is checked, attack provider, and identify the government each service area.):	h a legible map delineating the service area of each service t, authority, or other organization that will provide service within
2. In developing the strategy, were overland of this service identified? Yes No	apping service areas, unnecessary competition and/or duplication
arrangement (i.e., overlapping but high	ne strategy, attach an explanation for continuing the er levels of service (See O.C.G.A. 36-70-24(1)), overriding at overlapping service areas or competition cannot be eliminated).
If these conditions will be eliminated und step or action that will be taken to elimin completing it.	der the strategy, attach an implementation schedule listing each nate them, the responsible party and the agreed upon deadline for

Local Government or Aut	hority: Fund	ling Method:
Pulaski County	General Fund and Fines	
City of Hawkinsville	Pays a set amount per prisoner per	day / Fines
How will the strategy change the county?	ge the previous arrangements for provid	ling and/or funding this service within
The county will continue to publication of the derived from general fund restrategy document contains item.	ge the method used to fund or provi provide for jail operations. Funding f evenues, fines and fees collected. T s additional information related to the	or the jail will continue to be the attached Service Delivery a basic services provided under this
List any formal service deli implement the strategy for t	very agreements or intergovernmental of his service:	contracts that will be used to
4 N/	C	F.C. 1
Agreement Name:	Contracting Parties:	Effective and Ending Dates:
	Contracting Parties: City of Hawkinsville, Pulaski County	Effective and Ending Dates: July 07 - Annual Review
Agreement Name: Jail Operations		
6. What other mechanisms (if resolutions, local acts of the The county and city have el Service Delivery Strategy. F	any) will be used to implement the strate General Assembly, rate or fee changes ected to use resolutions adopted by Provision of this service will be carried on passage of the adoption resolution	July 07 - Annual Review tegy for this service (e.g., ordinances, e, etc.), and when will they take effect? y each governing body to initiate the ed out as outlined and authorized
6. What other mechanisms (if resolutions, local acts of the The county and city have el Service Delivery Strategy. For the governing bodies upoutlined above will govern to 7. Person completing form:	any) will be used to implement the strate General Assembly, rate or fee changes ected to use resolutions adopted by Provision of this service will be carried on passage of the adoption resolution he delivery of this service.	July 07 - Annual Review tegy for this service (e.g., ordinances, s, etc.), and when will they take effect? y each governing body to initiate the ed out as outlined and authorized on. Additionally, any agreements
6. What other mechanisms (if resolutions, local acts of the The county and city have el Service Delivery Strategy. F by the governing bodies upoutlined above will govern to	any) will be used to implement the strate General Assembly, rate or fee changes ected to use resolutions adopted by Provision of this service will be carried on passage of the adoption resolution he delivery of this service.	July 07 - Annual Review tegy for this service (e.g., ordinances, s, etc.), and when will they take effect? y each governing body to initiate the ed out as outlined and authorized on. Additionally, any agreements
6. What other mechanisms (if resolutions, local acts of the The county and city have el Service Delivery Strategy. F by the governing bodies upoutlined above will govern to 7. Person completing form: Re Phone number: 478-751-6160	any) will be used to implement the strate General Assembly, rate or fee changes ected to use resolutions adopted by Provision of this service will be carried on passage of the adoption resolution he delivery of this service.	July 07 - Annual Review tegy for this service (e.g., ordinances, s, etc.), and when will they take effect? y each governing body to initiate the ed out as outlined and authorized on. Additionally, any agreements t Center d: September 3, 2007



Instructions:

County: Pulaski	Service: Landfill
1. Check the box that best describes the	agreed upon delivery arrangement for this service:
Service will be provided countyw service provider. (If this box is check service.): Pulaski County	ride (i.e., including all cities and unincorporated areas) by a single sed, identify the government, authority or organization providing the
Service will be provided only in th (If this box is checked, identify the go service.):	ne unincorporated portion of the county by a single service provider overnment, authority or organization providing the
One or more cities will provide thi will not be provided in unincorporate authority or organization providing the	is service only within their incorporated boundaries, and the service d areas. (If this box is checked, identify the government(s), ne service:
One or more cities will provide thi will provide the service in unincorpor authority or organization providing the	is service only within their incorporated boundaries, and the county rated areas. (If this box is checked, identify the government(s), ne service.):
Other (If this box is checked, attace provider, and identify the government each service area.):	ch a legible map delineating the service area of each service nt, authority, or other organization that will provide service within
2. In developing the strategy, were over of this service identified? ☐ Yes ✓ No	lapping service areas, unnecessary competition and/or duplication
arrangement (i.e., overlapping but high	the strategy, attach an explanation for continuing the her levels of service (See O.C.G.A. 36-70-24(1)), overriding nat overlapping service areas or competition cannot be eliminated).
f these conditions will be eliminated un step or action that will be taken to elimi completing it.	nder the strategy, attach an implementation schedule listing each mate them, the responsible party and the agreed upon deadline for

Local Government or Aut	hority: Fundi	ing Method:
Pulaski County	General Fund	
City of Hawkinsville	General Fund	
4. How will the strategy chang the county?	ge the previous arrangements for providi	ing and/or funding this service within
The county has closed its la associated with the closing contains additional informat	ge the method used to fund or provious ndfill; however, the county and the basic services provious related to the basic services provious forms.	city continue paying the costs Delivery Strategy document rided under this item.
5. List any formal service deli	very agreements or intergovernmental c	ontracts that will be used to
implement the strategy for t Agreement Name:	Contracting Parties:	Effective and Ending Dates:
implement the strategy for t		Effective and Ending Dates: 10/1973 - Until Closed
Agreement Name: Landfill Agreement 6. What other mechanisms (if	Contracting Parties:	egy for this service (e.g., ordinances,
Agreement Name: Agreement Name: Landfill Agreement 6. What other mechanisms (if resolutions, local acts of the The county and city have el Service Delivery Strategy. Fly the governing bodies upon the strategy of the governing bodies upon the strategy.	Contracting Parties: City of Hawkinsville & Pulaski County any) will be used to implement the strate General Assembly, rate or fee changes, ected to use resolutions adopted by Provision of this service will be carried on passage of the adoption resolution	egy for this service (e.g., ordinances, etc.), and when will they take effect each governing body to initiate the dout as outlined and authorized
Agreement Name: Agreement Name: Andfill Agreement 6. What other mechanisms (if resolutions, local acts of the Service Delivery Strategy. F by the governing bodies upoutlined above will govern to 7. Person completing form: Response to the strategy of the strategy of the governing bodies upoutlined above will govern to the strategy of the strateg	City of Hawkinsville & Pulaski County any) will be used to implement the strate General Assembly, rate or fee changes, ected to use resolutions adopted by Provision of this service will be carried on passage of the adoption resolution he delivery of this service.	egy for this service (e.g., ordinances, etc.), and when will they take effect each governing body to initiate the dout as outlined and authorized n. Additionally, any agreements
Agreement Name: Agreement Name:	City of Hawkinsville & Pulaski County any) will be used to implement the strate General Assembly, rate or fee changes, ected to use resolutions adopted by Provision of this service will be carried on passage of the adoption resolution he delivery of this service.	egy for this service (e.g., ordinances, etc.), and when will they take effect each governing body to initiate the dout as outlined and authorized n. Additionally, any agreements Center September 3, 2007



Instructions:	
Make copies of this form and complete one for each listed on page 1. Answer each question below, attach the bottom of the page) changes, this should be report	ch service listed on page 1, Section III. Use exactly the same service names sing additional pages as necessary. If the contact person for this service (listed at ted to the Department of Community Affairs.
County: Pulaski	Service: Law Enforcement
1. Check the box that best describes the ag	reed upon delivery arrangement for this service:
Service will be provided countywide service provider. (If this box is checked, service.):	(i.e., including all cities and unincorporated areas) by a single identify the government, authority or organization providing the
Service will be provided only in the u (If this box is checked, identify the gove service.):	unincorporated portion of the county by a single service provider ernment, authority or organization providing the
One or more cities will provide this swill not be provided in unincorporated a authority or organization providing the s	ervice only within their incorporated boundaries, and the service reas. (If this box is checked, identify the government(s), service:
One or more cities will provide this swill provide the service in unincorporate authority or organization providing the scity of Hawkinsville, Pulaski County	ervice only within their incorporated boundaries, and the county ed areas. (If this box is checked, identify the government(s), service.):
Other (If this box is checked, attach a provider, and identify the government, a each service area.):	a legible map delineating the service area of each service authority, or other organization that will provide service within
2. In developing the strategy, were overlap of this service identified? Yes No	ping service areas, unnecessary competition and/or duplication
arrangement (i.e., overlapping but higher	strategy, attach an explanation for continuing the levels of service (See O.C.G.A. 36-70-24(1)), overriding overlapping service areas or competition cannot be eliminated).
If these conditions will be eliminated unde step or action that will be taken to eliminat completing it.	r the strategy, attach an implementation schedule listing each te them, the responsible party and the agreed upon deadline for

	y: Fu	nding Method:
Pulaski County	General fund	9
City of Hawkinsville	General Fund	
How will the strategy change the the county?	e previous arrangements for pro-	viding and/or funding this service within
The county will continue to provi o provide the service within the	de the service in the unincorp city limits, both using genera	ovide this service in Pulaski County. porated area and the city will continue I fund revenues. The attached mation related to the basic services
5. List any formal service delivery implement the strategy for this so Agreement Name:	agreements or intergovernments ervice: Contracting Parties:	al contracts that will be used to Effective and Ending Dates:
		trategy for this service (e.g., ordinances, ges, etc.), and when will they take effect?
The county and city have electe Service Delivery Strategy. Provi	d to use resolutions adopted sion of this service will be car assage of the adoption resolu	by each governing body to initiate the rried out as outlined and authorized ution. Additionally, any agreements
7. Person completing form: Robert F Phone number: 478-751-6160		nent Center ted; September 3, 2007
8. Is this the person who should be		en evaluating whether proposed local
government projects are consiste		



Instructions:	
listed on page 1. Answer each question	ete one for each service listed on page 1, Section III. Use exactly the same service names in below, attaching additional pages as necessary. If the contact person for this service (listed at should be reported to the Department of Community Affairs.
County: Pulaski	Service: Library
1. Check the box that best desc	cribes the agreed upon delivery arrangement for this service:
Service will be provided service provider. (If this box service.): Pulaski County-Hawkins	countywide (i.e., including all cities and unincorporated areas) by a single is checked, identify the government, authority or organization providing the sulle Library
Service will be provided (If this box is checked, ident service.):	only in the unincorporated portion of the county by a single service provider ify the government, authority or organization providing the
One or more cities will pr will not be provided in uninc authority or organization pro	covide this service only within their incorporated boundaries, and the service corporated areas. (If this box is checked, identify the government(s), oviding the service:
One or more cities will pr will provide the service in ur authority or organization pro	ovide this service only within their incorporated boundaries, and the county nincorporated areas. (If this box is checked, identify the government(s), oviding the service.):
Other (If this box is check provider, and identify the go each service area.):	red, attach a legible map delineating the service area of each service overnment, authority, or other organization that will provide service within
2. In developing the strategy, v of this service identified? ☐ Yes ✓ No	vere overlapping service areas, unnecessary competition and/or duplication
arrangement (i.e., overlapping	the under the strategy, attach an explanation for continuing the group but higher levels of service (See O.C.G.A. 36-70-24(1)), overriding reasons that overlapping service areas or competition cannot be eliminated).
If these conditions will be elim step or action that will be taker completing it.	inated under the strategy, attach an implementation schedule listing each to eliminate them, the responsible party and the agreed upon deadline for

Local Government or Auth	ority: Fund	ling Method:
Pulaski County	General Fund	
City of Hawkinsville	General Fund	
ulaski-Hawkinsville Library	Revenues from city, county and BC	DE
ulaski Board of Education	General Fund	
tate of Georgia	Local Assistance Grants	
How will the strategy change the county?	e the previous arrangements for provio	ding and/or funding this service within
revenues generated from the Georgia. The attached Service to the basic services provide	ce Delivery Strategy document cord under this item. ery agreements or intergovernmental	Board of Education, and the State of ntains additional information related
Agreement Name:	Contracting Parties:	Effective and Ending Dates:
	Contracting Parties: Hawkinsville and Pulaski County	Effective and Ending Dates: Prior to 1995 - orally after
exchange for Services - Library 6. What other mechanisms (if a	Hawkinsville and Pulaski County any) will be used to implement the stra	Prior to 1995 - orally after ategy for this service (e.g., ordinances,
6. What other mechanisms (if a resolutions, local acts of the The county and city have elected Service Delivery Strategy. Put the governing bodies upo	Hawkinsville and Pulaski County any) will be used to implement the stra General Assembly, rate or fee change ected to use resolutions adopted by rovision of this service will be carri n passage of the adoption resoluti	Prior to 1995 - orally after ategy for this service (e.g., ordinances, s, etc.), and when will they take effect? y each governing body to initiate the ed out as outlined and authorized
6. What other mechanisms (if a resolutions, local acts of the County and city have elected Service Delivery Strategy. Poby the governing bodies upoputlined above will govern the	Hawkinsville and Pulaski County any) will be used to implement the stra General Assembly, rate or fee change ected to use resolutions adopted by rovision of this service will be carri in passage of the adoption resoluti in delivery of this service.	Prior to 1995 - orally after ategy for this service (e.g., ordinances, s, etc.), and when will they take effect? y each governing body to initiate the ed out as outlined and authorized on. Additionally, any agreements
6. What other mechanisms (if a resolutions, local acts of the county and city have elected Service Delivery Strategy. Play the governing bodies upo outlined above will govern the phone number: 478-751-6160	Hawkinsville and Pulaski County any) will be used to implement the stra General Assembly, rate or fee change ected to use resolutions adopted by rovision of this service will be carri in passage of the adoption resoluti in delivery of this service.	Prior to 1995 - orally after ategy for this service (e.g., ordinances, s, etc.), and when will they take effect? y each governing body to initiate the ed out as outlined and authorized on. Additionally, any agreements at Center d: September 3, 2007 evaluating whether proposed local

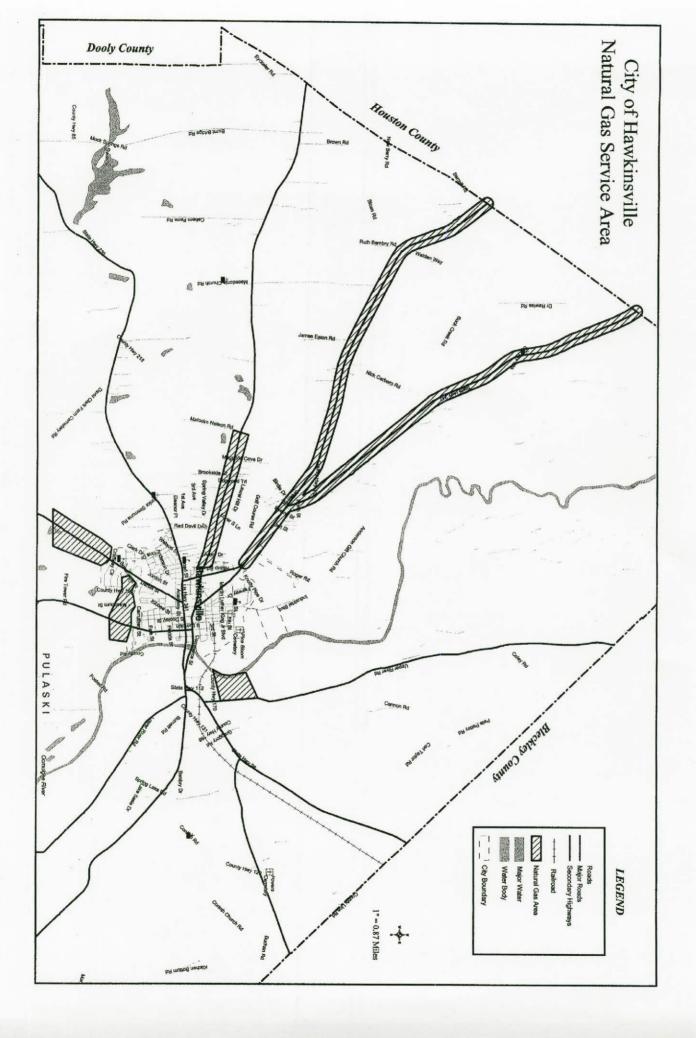


Instructions:

County: Pulaski	Service: Natural Gas
. Check the box that best describes the ag	greed upon delivery arrangement for this service:
Service will be provided countywide service provider. (If this box is checked service.):	e (i.e., including all cities and unincorporated areas) by a single l, identify the government, authority or organization providing the
Service will be provided only in the (If this box is checked, identify the governies.):	unincorporated portion of the county by a single service provider ernment, authority or organization providing the
One or more cities will provide this swill not be provided in unincorporated authority or organization providing the	service only within their incorporated boundaries, and the service areas. (If this box is checked, identify the government(s), service:
One or more cities will provide this s will provide the service in unincorporate authority or organization providing the	service only within their incorporated boundaries, and the county ed areas. (If this box is checked, identify the government(s), service.):
Other (If this box is checked, attach provider, and identify the government, each service area.): City of Hawkinsville	a legible map delineating the service area of each service authority, or other organization that will provide service within
. In developing the strategy, were overlap of this service identified? Yes No	pping service areas, unnecessary competition and/or duplication
rrangement (i.e., overlapping but higher	e strategy, attach an explanation for continuing the r levels of service (See O.C.G.A. 36-70-24(1)), overriding overlapping service areas or competition cannot be eliminated).
f these conditions will be eliminated unde tep or action that will be taken to elimina ompleting it.	er the strategy, attach an implementation schedule listing each te them, the responsible party and the agreed upon deadline for

Local Government or Authori	tv: Fundi	ing Method:
City of Hawkinsville	User Fees	ing Memou.

4. How will the strategy change the county?	ne previous arrangements for provid	ing and/or funding this service within
he City of Hawkinsville will cor ne county (see map) through u	ntinue to provide the service in the ser fees derived from natural gas	de this service in Pulaski County. The municipal area and in areas of s customers. The attached Service ted to the basic services provided
5. List any formal service delivery	agreements or intergovernmental c	contracts that will be used to
implement the strategy for this s		Effective and Ending Dates
Agreement Name:	Contracting Parties:	Effective and Ending Dates:
		Effective and Ending Dates:
		Effective and Ending Dates:
		Effective and Ending Dates:
Agreement Name: 6. What other mechanisms (if any)	Contracting Parties: Will be used to implement the strate Contracting Parties Con	egy for this service (e.g., ordinances, etc.), and when will they take effect?
Agreement Name: 5. What other mechanisms (if any) resolutions, local acts of the Ger The county and city have elected service Delivery Strategy. Prov	Owill be used to implement the strategieral Assembly, rate or fee changes, and to use resolutions adopted by ision of this service will be carried assage of the adoption resolution	egy for this service (e.g., ordinances, etc.), and when will they take effect? each governing body to initiate the dout as outlined and authorized
Agreement Name: 5. What other mechanisms (if any) resolutions, local acts of the Ger The county and city have elected Service Delivery Strategy. Proving the governing bodies upon poutlined above will govern the county. Person completing form: Robert	will be used to implement the stratmeral Assembly, rate or fee changes, and to use resolutions adopted by ision of this service will be carried bassage of the adoption resolution delivery of this service. Rychel, Middle Georgia Regional Development	egy for this service (e.g., ordinances, etc.), and when will they take effect? each governing body to initiate the dout as outlined and authorized on. Additionally, any agreements
Agreement Name: 6. What other mechanisms (if any) resolutions, local acts of the Ger The county and city have elected Service Delivery Strategy. Proving the governing bodies upon poutlined above will govern the county and county and city have elected by the governing bodies upon poutlined above will govern the county and count	will be used to implement the stratmeral Assembly, rate or fee changes, ed to use resolutions adopted by ision of this service will be carried bassage of the adoption resolution delivery of this service.	egy for this service (e.g., ordinances, etc.), and when will they take effect? each governing body to initiate the dout as outlined and authorized on. Additionally, any agreements
Agreement Name: 5. What other mechanisms (if any) resolutions, local acts of the Ger The county and city have elected between the governing bodies upon poutlined above will govern the county and completing form: Robert Phone number: 478-751-6160	will be used to implement the stratmeral Assembly, rate or fee changes, and to use resolutions adopted by ision of this service will be carried bassage of the adoption resolution delivery of this service. Rychel, Middle Georgia Regional Development	egy for this service (e.g., ordinances, etc.), and when will they take effect? each governing body to initiate the dout as outlined and authorized on. Additionally, any agreements Center September 3, 2007





Instructions:	
Make copies of this form and complete one for ea listed on page 1. Answer each question below, attack the bottom of the page) changes, this should be repo	ach service listed on page 1, Section III. Use exactly the same service names hing additional pages as necessary. If the contact person for this service (listed at orted to the Department of Community Affairs.
County: Pulaski	Service: Public Transportation
1. Check the box that best describes the ag	greed upon delivery arrangement for this service:
Service will be provided countywide service provider. (If this box is checked service.): Pulaski County	e (i.e., including all cities and unincorporated areas) by a single l, identify the government, authority or organization providing the
Service will be provided only in the (If this box is checked, identify the governice.):	unincorporated portion of the county by a single service provider ernment, authority or organization providing the
One or more cities will provide this swill not be provided in unincorporated authority or organization providing the	service only within their incorporated boundaries, and the service areas. (If this box is checked, identify the government(s), service:
One or more cities will provide this swill provide the service in unincorporate authority or organization providing the	service only within their incorporated boundaries, and the county ed areas. (If this box is checked, identify the government(s), service.):
Other (If this box is checked, attach provider, and identify the government, each service area.):	a legible map delineating the service area of each service authority, or other organization that will provide service within
2. In developing the strategy, were overlap of this service identified? ☐ Yes ✓ No	pping service areas, unnecessary competition and/or duplication
arrangement (i.e., overlapping but higher	e strategy, attach an explanation for continuing the r levels of service (See O.C.G.A. 36-70-24(1)), overriding coverlapping service areas or competition cannot be eliminated).
	er the strategy, attach an implementation schedule listing each the them, the responsible party and the agreed upon deadline for

Local Government or Authorit		ig Method:
Pulaski County	General Fund / Rider Fees / Section 5	311 Reimbursements
How will the strategy change the the county?	e previous arrangements for providir	ng and/or funding this service within
the county?	*	
The county will continue to provi ees and reimbursements from t	he method used to fund or provid ide the service countywide throug the Section 5311 Program. The a formation related to the basic ser	gh general fund revenues, rider ttached Service Delivery Strategy
5. List any formal service delivery implement the strategy for this s	agreements or intergovernmental co	entracts that will be used to
Agreement Name:	Contracting Parties:	Effective and Ending Dates:
Agreement Name: 6. What other mechanisms (if any)	will be used to implement the strate	gy for this service (e.g., ordinances
Agreement Name: 6. What other mechanisms (if any) resolutions, local acts of the Gen The county and city have electe Service Delivery Strategy. Provi	will be used to implement the strate the strate areal Assembly, rate or fee changes, and to use resolutions adopted by easion of this service will be carried assage of the adoption resolution	gy for this service (e.g., ordinances, etc.), and when will they take effect?
Agreement Name: 6. What other mechanisms (if any) resolutions, local acts of the Gen The county and city have electe Service Delivery Strategy. Provice by the governing bodies upon poutlined above will govern the description of the county of the governing form: 7. Person completing form: Robert F.	will be used to implement the strate the strate areal Assembly, rate or fee changes, and to use resolutions adopted by easion of this service will be carried assage of the adoption resolution	gy for this service (e.g., ordinances, etc.), and when will they take effects each governing body to initiate the out as outlined and authorized and Additionally, any agreements
6. What other mechanisms (if any) resolutions, local acts of the Gen The county and city have electe Service Delivery Strategy. Provi	will be used to implement the strate teral Assembly, rate or fee changes, and to use resolutions adopted by easion of this service will be carried assage of the adoption resolution elivery of this service.	gy for this service (e.g., ordinances, etc.), and when will they take effects each governing body to initiate the out as outlined and authorized an Additionally, any agreements
Agreement Name: 6. What other mechanisms (if any) resolutions, local acts of the Gen The county and city have electe Service Delivery Strategy. Provice by the governing bodies upon poutlined above will govern the description of the county of the governing form: 7. Person completing form: Robert Form Phone number: 478-751-6160	will be used to implement the strate teral Assembly, rate or fee changes, or determined to use resolutions adopted by easion of this service will be carried assage of the adoption resolution elivery of this service.	gy for this service (e.g., ordinances, etc.), and when will they take effect each governing body to initiate the out as outlined and authorized an Additionally, any agreements



instructions:	
Make copies of this form and complete one for each listed on page 1. Answer each question below, attaching the bottom of the page) changes, this should be report	th service listed on page 1, Section III. Use exactly the same service names ing additional pages as necessary. If the contact person for this service (listed at ted to the Department of Community Affairs.
County: Pulaski	Service: Recreation
1. Check the box that best describes the agr	reed upon delivery arrangement for this service:
Service will be provided countywide service provider. (If this box is checked, service.): Hawkinsville-Pulaski Recreation Departn	(i.e., including all cities and unincorporated areas) by a single identify the government, authority or organization providing the nent
Service will be provided only in the un (If this box is checked, identify the government):	nincorporated portion of the county by a single service provider rnment, authority or organization providing the
One or more cities will provide this se will not be provided in unincorporated ar authority or organization providing the so	ervice only within their incorporated boundaries, and the service reas. (If this box is checked, identify the government(s), ervice:
One or more cities will provide this se will provide the service in unincorporate authority or organization providing the se	ervice only within their incorporated boundaries, and the county d areas. (If this box is checked, identify the government(s), ervice.):
Other (If this box is checked, attach a provider, and identify the government, a each service area.):	a legible map delineating the service area of each service authority, or other organization that will provide service within
2. In developing the strategy, were overlapped of this service identified? ☐ Yes ☑ No	ping service areas, unnecessary competition and/or duplication
arrangement (i.e., overlapping but higher	strategy, attach an explanation for continuing the levels of service (See O.C.G.A. 36-70-24(1)), overriding overlapping service areas or competition cannot be eliminated).
	the strategy, attach an implementation schedule listing each the them, the responsible party and the agreed upon deadline for

Local Government or Auth	ority: Fund	ling Method:
Pulaski County	General Fund / User Fees	
City of Hawkinsville	General Fund / User Fees	
How will the strategy chang the county?	e the previous arrangements for provid	ding and/or funding this service within
Service will continue to be pr	rategy document contains addition	I fund revenues and user fees. The
5. List any formal service deliving implement the strategy for the	very agreements or intergovernmental of its service:	contracts that will be used to
Agreement Name:	Contracting Parties:	Effective and Ending Dates:
	Contracting Parties: City of Hawkinsville, Pulaski County	Effective and Ending Dates: August 98 - 2018
6. What other mechanisms (if a resolutions, local acts of the C	City of Hawkinsville, Pulaski County any) will be used to implement the stra General Assembly, rate or fee changes	August 98 - 2018 tegy for this service (e.g., ordinances, s, etc.), and when will they take effect? y each governing body to initiate the
6. What other mechanisms (if a resolutions, local acts of the County and city have electorice Delivery Strategy. P	City of Hawkinsville, Pulaski County any) will be used to implement the stra General Assembly, rate or fee changes ected to use resolutions adopted by rovision of this service will be carri an passage of the adoption resolution	August 98 - 2018 tegy for this service (e.g., ordinances, s, etc.), and when will they take effect? y each governing body to initiate the ed out as outlined and authorized
6. What other mechanisms (if a resolutions, local acts of the county and city have elected between Delivery Strategy. Proy the governing bodies upooutlined above will govern the county and completing form:	City of Hawkinsville, Pulaski County any) will be used to implement the stra General Assembly, rate or fee changes ected to use resolutions adopted by rovision of this service will be carrie on passage of the adoption resolution de delivery of this service.	August 98 - 2018 tegy for this service (e.g., ordinances, s, etc.), and when will they take effect? y each governing body to initiate the ed out as outlined and authorized on. Additionally, any agreements
6. What other mechanisms (if a resolutions, local acts of the county and city have electorice Delivery Strategy. Poy the governing bodies upoputlined above will govern the	City of Hawkinsville, Pulaski County any) will be used to implement the stra General Assembly, rate or fee changes ected to use resolutions adopted by rovision of this service will be carrie on passage of the adoption resolution de delivery of this service.	August 98 - 2018 tegy for this service (e.g., ordinances, s, etc.), and when will they take effect? y each governing body to initiate the ed out as outlined and authorized on. Additionally, any agreements
6. What other mechanisms (if a resolutions, local acts of the county and city have elected between the governing bodies upon butlined above will govern the county and city have elected between the city has a city have elected between the city hav	City of Hawkinsville, Pulaski County any) will be used to implement the stra General Assembly, rate or fee changes ected to use resolutions adopted by rovision of this service will be carrie on passage of the adoption resolution de delivery of this service.	August 98 - 2018 tegy for this service (e.g., ordinances, s, etc.), and when will they take effect? y each governing body to initiate the ed out as outlined and authorized on. Additionally, any agreements at Center d: _September 3, 2007 evaluating whether proposed local



completing it.

the bottom of the page) cha	and complete one for each service listed on page 1, Section III. Use exactly the same service names ch question below, attaching additional pages as necessary. If the contact person for this service (listed at nges, this should be reported to the Department of Community Affairs.
County: Pulaski	Service: Roads and Bridges
1. Check the box that	best describes the agreed upon delivery arrangement for this service:
Service will be p service provider. (It service.):	provided countywide (i.e., including all cities and unincorporated areas) by a single this box is checked, identify the government, authority or organization providing the
Service will be p (If this box is check service.):	rovided only in the unincorporated portion of the county by a single service provider ed, identify the government, authority or organization providing the
will not be provided	es will provide this service only within their incorporated boundaries, and the service in unincorporated areas. (If this box is checked, identify the government(s), ation providing the service:
will provide the ser	es will provide this service only within their incorporated boundaries, and the county vice in unincorporated areas. (If this box is checked, identify the government(s), ation providing the service.):
Other (If this box provider, and ident each service area.):	is checked, attach a legible map delineating the service area of each service ify the government, authority, or other organization that will provide service within
2. In developing the st of this service ident Yes No	rategy, were overlapping service areas, unnecessary competition and/or duplication fied?
arrangement (i.e., ov	I continue under the strategy, attach an explanation for continuing the erlapping but higher levels of service (See O.C.G.A. 36-70-24(1)), overriding tion, or reasons that overlapping service areas or competition cannot be eliminated).
	be eliminated under the strategy, attach an implementation schedule listing each

Local Government or Autho		ig Method:
Pulaski County	General Fund / GDOT Funding Assis	ance
City of Hawkinsville	General Fund / GDOT / SPLOST	
How will the strategy change the county?	the previous arrangements for providing	ng and/or funding this service within
to provide the service within the	e the method used to fund or provide the service in the unincorporate city, both using general fund revisits of Strategy document contains additentials this item.	ited area and the city will continue
 List any formal service delive implement the strategy for this Agreement Name: 	ry agreements or intergovernmental cosservice: Contracting Parties:	ntracts that will be used to Effective and Ending Dates:
6. What other mechanisms (if an	y) will be used to implement the strate	gy for this service (e.g., ordinances,
resolutions, local acts of the G The county and city have elect Service Delivery Strategy. Pro by the governing bodies upon	eneral Assembly, rate or fee changes, a sted to use resolutions adopted by envision of this service will be carried passage of the adoption resolution	etc.), and when will they take effect? each governing body to initiate the out as outlined and authorized
resolutions, local acts of the G The county and city have electory Strategy. Proby the governing bodies upon outlined above will govern the	eneral Assembly, rate or fee changes, a sted to use resolutions adopted by envision of this service will be carried passage of the adoption resolution	etc.), and when will they take effect? each governing body to initiate the out as outlined and authorized . Additionally, any agreements
The county and city have elected Service Delivery Strategy. Proby the governing bodies upon outlined above will govern the Phone number: 478-751-6160 8. Is this the person who should be a county of the Green w	eneral Assembly, rate or fee changes, and ted to use resolutions adopted by exprision of this service will be carried passage of the adoption resolution delivery of this service.	etc.), and when will they take effect? each governing body to initiate the out as outlined and authorized . Additionally, any agreements enter September 3, 2007 aluating whether proposed local



Make copies of	this form and complete one fe	for each service listed on page	e 1, Section III. Use exactly the same service	names
listed on page 1	Answer each question below, a	attaching additional pages as no	necessary. If the contact person for this service	(listed at
the bottom of th	e page) changes, this should be	e reported to the Department of	Community Affairs.	Manager Control

County: Pulaski	Service: Senior Center
1. Check the box that best describe	es the agreed upon delivery arrangement for this service:
Service will be provided courservice provider. (If this box is eservice.): Pulaski County	ntywide (i.e., including all cities and unincorporated areas) by a single checked, identify the government, authority or organization providing the
Service will be provided only (If this box is checked, identify t service.):	in the unincorporated portion of the county by a single service provider. the government, authority or organization providing the
One or more cities will provide will not be provided in unincorpauthority or organization providi	de this service only within their incorporated boundaries, and the service orated areas. (If this box is checked, identify the government(s), ing the service:
One or more cities will provide will provide the service in unincauthority or organization providi	de this service only within their incorporated boundaries, and the county orporated areas. (If this box is checked, identify the government(s), ing the service.):
Other (If this box is checked, provider , and identify the gover each service area.):	attach a legible map delineating the service area of each service roment, authority, or other organization that will provide service within
2. In developing the strategy, were of this service identified? ☐ Yes ☑ No	overlapping service areas, unnecessary competition and/or duplication
arrangement (i.e., overlapping bu	nder the strategy, attach an explanation for continuing the t higher levels of service (See O.C.G.A. 36-70-24(1)), overriding ons that overlapping service areas or competition cannot be eliminated).
If these conditions will be eliminate step or action that will be taken to completing it.	ed under the strategy, attach an implementation schedule listing each eliminate them, the responsible party and the agreed upon deadline for

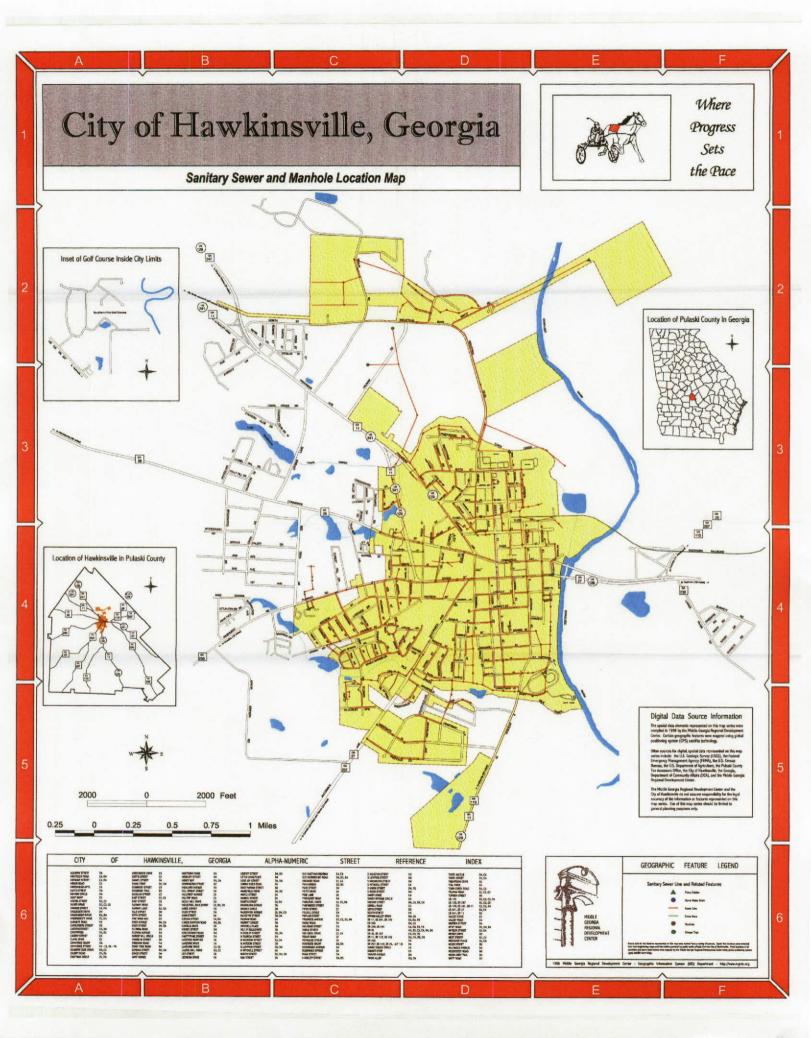
Local Government or Authorit	y: Fundi	ng Method:
Pulaski County	General Fund / State and Federal Re	imbursements
4. How will the strategy change the the county?	e previous arrangements for providi	ng and/or funding this service within
The county will continue to provi state and federal reimbursement	ne method used to fund or provio de the service countywide throu ts. The attached Service Deliver the basic services provided und	v Strategy document contains
implement the strategy for this se	agreements or intergovernmental co ervice:	ontracts that will be used to
Agreement Name:	Contracting Parties:	Effective and Ending Dates:
6. What other mechanisms (if any) resolutions, local acts of the General	will be used to implement the strate eral Assembly, rate or fee changes,	egy for this service (e.g., ordinances, etc.), and when will they take effect?
resolutions, local acts of the General The county and city have elected Service Delivery Strategy. Provisory the governing bodies upon page 1	eral Assembly, rate or fee changes, d to use resolutions adopted by sion of this service will be carried assage of the adoption resolution	etc.), and when will they take effect? each governing body to initiate the d out as outlined and authorized
resolutions, local acts of the General The county and city have elected Service Delivery Strategy. Provisity the governing bodies upon particular above will govern the defeated. 7. Person completing form: Robert R	eral Assembly, rate or fee changes, d to use resolutions adopted by sion of this service will be carried assage of the adoption resolution elivery of this service.	etc.), and when will they take effects each governing body to initiate the dout as outlined and authorized h. Additionally, any agreements
The county and city have electer Service Delivery Strategy. Provisory the governing bodies upon particular above will govern the description of the county of the service Delivery Strategy. Provisory the governing bodies upon particular above will govern the description of the county of the count	eral Assembly, rate or fee changes, d to use resolutions adopted by sion of this service will be carried assage of the adoption resolution elivery of this service.	each governing body to initiate the dout as outlined and authorized n. Additionally, any agreements Center September 3, 2007



Make copies of this form and complete one for each service listed on page 1, Section III. Use exactly the same service names
listed on page 1. Answer each question below, attaching additional pages as necessary. If the contact person for this service (listed at
the bottom of the page) changes, this should be reported to the Department of Community Affairs.

County: Pulaski	Service: Sewage Collection/Treatment
. Check the box that best describes the agree	eed upon delivery arrangement for this service:
Service will be provided countywide (service provider. (If this box is checked, is service.):	i.e., including all cities and unincorporated areas) by a single dentify the government, authority or organization providing the
Service will be provided only in the un (If this box is checked, identify the govern service.):	incorporated portion of the county by a single service provider nment, authority or organization providing the
One or more cities will provide this ser will not be provided in unincorporated are authority or organization providing the ser	evice only within their incorporated boundaries, and the service eas. (If this box is checked, identify the government(s), rvice:
One or more cities will provide this ser will provide the service in unincorporated authority or organization providing the ser	rvice only within their incorporated boundaries, and the county areas. (If this box is checked, identify the government(s), rvice.):
Other (If this box is checked, attach a provider, and identify the government, au each service area.): City of Hawkinsville	legible map delineating the service area of each service athority, or other organization that will provide service within
In developing the strategy, were overlapped of this service identified? ☐Yes ☑No	ing service areas, unnecessary competition and/or duplication
rrangement (i.e., overlapping but higher le	trategy, attach an explanation for continuing the evels of service (See O.C.G.A. 36-70-24(1)), overriding verlapping service areas or competition cannot be eliminated).
	the strategy, attach an implementation schedule listing each them, the responsible party and the agreed upon deadline for

Local Government or Authori	ty: Fundi	ng Method:
City of Hawkinsville	User Fees	000000000000000000000000000000000000000
How will the strategy change the the county?	e previous arrangements for providi	ng and/or funding this service withir
Hawkinsville will continue to pro and for some residents located	way this service is being provide ovide sewerage collection/treatme in the unincorporated area (see ratains additional information relate	ent services for the municipal area
5. List any formal service delivery implement the strategy for this s	agreements or intergovernmental co service:	entracts that will be used to
Agreement Name:	Contracting Parties:	Effective and Ending Dates:
6. What other mechanisms (if any)	will be used to implement the strate	egy for this service (e.g., ordinances,
6. What other mechanisms (if any) resolutions, local acts of the Ger The county and city have elected Service Delivery Strategy. Prov	will be used to implement the strate neral Assembly, rate or fee changes, and to use resolutions adopted by ision of this service will be carried assage of the adoption resolution	egy for this service (e.g., ordinances, etc.), and when will they take effect each governing body to initiate the out as outlined and authorized
6. What other mechanisms (if any) resolutions, local acts of the Ger The county and city have elected Service Delivery Strategy. Proving the governing bodies upon populined above will govern the confirmation. Reserving form:	will be used to implement the strate neral Assembly, rate or fee changes, and to use resolutions adopted by ision of this service will be carried assage of the adoption resolution delivery of this service.	egy for this service (e.g., ordinances, etc.), and when will they take effect each governing body to initiate the out as outlined and authorized h. Additionally, any agreements
6. What other mechanisms (if any) resolutions, local acts of the Ger The county and city have electe Service Delivery Strategy. Provoy the governing bodies upon poutlined above will govern the control of the control	will be used to implement the strate neral Assembly, rate or fee changes, and to use resolutions adopted by ision of this service will be carried assage of the adoption resolution delivery of this service.	egy for this service (e.g., ordinances, etc.), and when will they take effect each governing body to initiate the out as outlined and authorized h. Additionally, any agreements
6. What other mechanisms (if any) resolutions, local acts of the Ger The county and city have elected Service Delivery Strategy. Proving the governing bodies upon poutlined above will govern the county of the completing form: Robert Phone number: 478-751-6160	will be used to implement the strate neral Assembly, rate or fee changes, and to use resolutions adopted by ision of this service will be carried assage of the adoption resolution delivery of this service.	egy for this service (e.g., ordinances, etc.), and when will they take effect each governing body to initiate the dout as outlined and authorized h. Additionally, any agreements Center September 3, 2007





Instructions:

Make copies of this form and complete one for each service listed on page 1, Section III. Use exactly the same service names

Check the box that best describes the agreed upon delivery arrangement for this service: Service will be provided countywide (i.e., including all cities and unincorporated areas) by a single service provider. (If this box is checked, identify the government, authority or organization providing the service.): Service will be provided only in the unincorporated portion of the county by a single service provided (If this box is checked, identify the government, authority or organization providing the service.): One or more cities will provide this service only within their incorporated boundaries, and the service will not be provided in unincorporated areas. (If this box is checked, identify the government(s), authority or organization providing the service: One or more cities will provide this service only within their incorporated boundaries, and the county will provide the service in unincorporated areas. (If this box is checked, identify the government(s), authority or organization providing the service.): City of Hawkinsville, Pulaski County Other (If this box is checked, attach a legible map delineating the service area of each service provider, and identify the government, authority, or other organization that will provide service within each service area.): In developing the strategy, were overlapping service areas, unnecessary competition and/or duplication of this service identified? Yes No f these conditions will continue under the strategy, attach an explanation for continuing the trangement (i.e., overlapping but higher levels of service (See O.C. G.A. 36-70-24(1)), overriding enefits of the duplication, or reasons that overlapping service areas or competition cannot be eliminated). If these conditions will be eliminated under the strategy, attach an implementation schedule listing each tep or action that will be taken to eliminate them, the responsible party and the agreed upon deadline for completing it.	County: Pulaski	Service: Solid Waste Collection/Recycling
service provider. (If this box is checked, identify the government, authority or organization providing the service.): Service will be provided only in the unincorporated portion of the county by a single service provider (If this box is checked, identify the government, authority or organization providing the service.): One or more cities will provide this service only within their incorporated boundaries, and the service will not be provided in unincorporated areas. (If this box is checked, identify the government(s), authority or organization providing the service: One or more cities will provide this service only within their incorporated boundaries, and the county will provide the service in unincorporated areas. (If this box is checked, identify the government(s), authority or organization providing the service.): City of Hawkinsville, Pulaski County Other (If this box is checked, attach a legible map delineating the service area of each service provider, and identify the government, authority, or other organization that will provide service within each service area.): In developing the strategy, were overlapping service areas, unnecessary competition and/or duplication of this service identified? Yes No It these conditions will continue under the strategy, attach an explanation for continuing the rrangement (i.e., overlapping but higher levels of service (See O.C.G.A. 36-70-24(1)), overriding enefits of the duplication, or reasons that overlapping service areas or competition cannot be eliminated). If these conditions will be eliminated under the strategy, attach an implementation schedule listing each lep or action that will be taken to eliminate them, the responsible party and the agreed upon deadline for	. Check the box that best describes the	e agreed upon delivery arrangement for this service:
(If this box is checked, identify the government, authority or organization providing the service.): □One or more cities will provide this service only within their incorporated boundaries, and the service will not be provided in unincorporated areas. (If this box is checked, identify the government(s), authority or organization providing the service: □One or more cities will provide this service only within their incorporated boundaries, and the county will provide the service in unincorporated areas. (If this box is checked, identify the government(s), authority or organization providing the service.): □Other (If this box is checked, attach a legible map delineating the service area of each service provider, and identify the government, authority, or other organization that will provide service within each service area.): □In developing the strategy, were overlapping service areas, unnecessary competition and/or duplication of this service identified? □Yes ▼No If these conditions will continue under the strategy, attach an explanation for continuing the rrangement (i.e., overlapping but higher levels of service (See O.C.G.A. 36-70-24(1)), overriding enefits of the duplication, or reasons that overlapping service areas or competition cannot be eliminated). If these conditions will be eliminated under the strategy, attach an implementation schedule listing each the por action that will be taken to eliminate them, the responsible party and the agreed upon deadline for	service provider. (If this box is check	vide (i.e., including all cities and unincorporated areas) by a single ked, identify the government, authority or organization providing the
will not be provided in unincorporated areas. (If this box is checked, identify the government(s), authority or organization providing the service: One or more cities will provide this service only within their incorporated boundaries, and the county will provide the service in unincorporated areas. (If this box is checked, identify the government(s), authority or organization providing the service.): City of Hawkinsville, Pulaski County Other (If this box is checked, attach a legible map delineating the service area of each service provider, and identify the government, authority, or other organization that will provide service within each service area.): In developing the strategy, were overlapping service areas, unnecessary competition and/or duplication of this service identified? Yes No These conditions will continue under the strategy, attach an explanation for continuing the rrangement (i.e., overlapping but higher levels of service (See O.C.G.A. 36-70-24(1)), overriding enefits of the duplication, or reasons that overlapping service areas or competition cannot be eliminated). If these conditions will be eliminated under the strategy, attach an implementation schedule listing each the por action that will be taken to eliminate them, the responsible party and the agreed upon deadline for	(If this box is checked, identify the g	he unincorporated portion of the county by a single service provider government, authority or organization providing the
will provide the service in unincorporated areas. (If this box is checked, identify the government(s), authority or organization providing the service.): City of Hawkinsville, Pulaski County Other (If this box is checked, attach a legible map delineating the service area of each service provider, and identify the government, authority, or other organization that will provide service within each service area.): In developing the strategy, were overlapping service areas, unnecessary competition and/or duplication of this service identified? Yes No It these conditions will continue under the strategy, attach an explanation for continuing the rrangement (i.e., overlapping but higher levels of service (See O.C.G.A. 36-70-24(1)), overriding enefits of the duplication, or reasons that overlapping service areas or competition cannot be eliminated). It these conditions will be eliminated under the strategy, attach an implementation schedule listing each tep or action that will be taken to eliminate them, the responsible party and the agreed upon deadline for	will not be provided in unincorporate	ed areas. (If this box is checked, identify the government(s),
provider, and identify the government, authority, or other organization that will provide service within each service area.):	will provide the service in unincorporauthority or organization providing t	orated areas. (If this box is checked, identify the government(s),
of this service identified? Yes No These conditions will continue under the strategy, attach an explanation for continuing the rrangement (i.e., overlapping but higher levels of service (See O.C.G.A. 36-70-24(1)), overriding enefits of the duplication, or reasons that overlapping service areas or competition cannot be eliminated). If these conditions will be eliminated under the strategy, attach an implementation schedule listing each tep or action that will be taken to eliminate them, the responsible party and the agreed upon deadline for	provider, and identify the governme	
rrangement (i.e., overlapping but higher levels of service (See O.C.G.A. 36-70-24(1)), overriding enefits of the duplication, or reasons that overlapping service areas or competition cannot be eliminated). If these conditions will be eliminated under the strategy, attach an implementation schedule listing each tep or action that will be taken to eliminate them, the responsible party and the agreed upon deadline for	of this service identified?	erlapping service areas, unnecessary competition and/or duplication
tep or action that will be taken to eliminate them, the responsible party and the agreed upon deadline for	rrangement (i.e., overlapping but hig	ther levels of service (See O.C.G.A. 36-70-24(1)), overriding

Local Government or Authori	ty: Fundi	ng Method:
Pulaski County	General Fund	
City of Hawkinsville	User Fees	
How will the strategy change the the county?	ne previous arrangements for providi	ng and/or funding this service withi
The county will continue to prov continue to assist with recycling solid waste for municipal area n	the method used to fund or provided the service through the use of efforts. The city will continue to esidents. The attached Service Detailed to the basic services provided to the basic services.	of drop-off sites. The county will provide door-to-door pickup of delivery Strategy document
5. List any formal service delivery implement the strategy for this s	agreements or intergovernmental co	ontracts that will be used to
promise strategy for this c		
Agreement Name:	Contracting Parties:	Effective and Ending Dates.
		Effective and Ending Dates:
		Effective and Ending Dates:
		Effective and Ending Dates.
		Effective and Ending Dates:
Agreement Name: 6. What other mechanisms (if any)		egy for this service (e.g., ordinances
6. What other mechanisms (if any) resolutions, local acts of the Ger The county and city have elected Service Delivery Strategy. Prov	will be used to implement the strate neral Assembly, rate or fee changes, ed to use resolutions adopted by ision of this service will be carried assage of the adoption resolution	egy for this service (e.g., ordinances etc.), and when will they take effect each governing body to initiate the out as outlined and authorized
Agreement Name: 6. What other mechanisms (if any) resolutions, local acts of the Ger The county and city have elected Service Delivery Strategy. Proving the governing bodies upon poutlined above will govern the control of the con	will be used to implement the stratemeral Assembly, rate or fee changes, and to use resolutions adopted by ision of this service will be carried assage of the adoption resolution delivery of this service. Rychel, Middle Georgia Regional Development of the service of the service of the service.	egy for this service (e.g., ordinances etc.), and when will they take effect each governing body to initiate the out as outlined and authorized in. Additionally, any agreements
Agreement Name: 6. What other mechanisms (if any) resolutions, local acts of the Ger The county and city have elected Service Delivery Strategy. Proving the governing bodies upon poutlined above will govern the county and city have elected services.	O will be used to implement the stratement Assembly, rate or fee changes, and to use resolutions adopted by ision of this service will be carried assage of the adoption resolution delivery of this service.	egy for this service (e.g., ordinances etc.), and when will they take effect each governing body to initiate the out as outlined and authorized in. Additionally, any agreements
Agreement Name: 6. What other mechanisms (if any) resolutions, local acts of the Ger The county and city have elected Service Delivery Strategy. Proving the governing bodies upon poutlined above will govern the control of the con	will be used to implement the stratemeral Assembly, rate or fee changes, and to use resolutions adopted by ision of this service will be carried assage of the adoption resolution delivery of this service. Rychel, Middle Georgia Regional Development of the service of the service of the service.	egy for this service (e.g., ordinances etc.), and when will they take effect each governing body to initiate the dout as outlined and authorized n. Additionally, any agreements Center September 3, 2007



Instructions:

County: Pulaski	Service: Stormwater Management
1. Check the box that best describes the a	greed upon delivery arrangement for this service:
Service will be provided countywid service provider. (If this box is checked service.):	le (i.e., including all cities and unincorporated areas) by a single d, identify the government, authority or organization providing the
Service will be provided only in the (If this box is checked, identify the gov service.):	unincorporated portion of the county by a single service provider rernment, authority or organization providing the
One or more cities will provide this will not be provided in unincorporated authority or organization providing the	service only within their incorporated boundaries, and the service areas. (If this box is checked, identify the government(s), service: City of Hawkinsville
One or more cities will provide this will provide the service in unincorporal authority or organization providing the	service only within their incorporated boundaries, and the county ted areas. (If this box is checked, identify the government(s), service.):
Other (If this box is checked, attach provider, and identify the government, each service area.):	a legible map delineating the service area of each service, authority, or other organization that will provide service within
2. In developing the strategy, were overla of this service identified?	apping service areas, unnecessary competition and/or duplication
rrangement (i.e., overlapping but highe	e strategy, attach an explanation for continuing the er levels of service (See O.C.G.A. 36-70-24(1)), overriding to overlapping service areas or competition cannot be eliminated).
	er the strategy, attach an implementation schedule listing each ate them, the responsible party and the agreed upon deadline for

Local Government or Authority:		Funding	Method:
ity of Hawkinsville	General Fund		
4. How will the strategy change the p the county?	previous arrangements	for providing	g and/or funding this service within
This strategy does not change the continue to provide the service with Service Delivery Strategy docume provided under this item.	thin the city limits us	ing general	fund revenues. The attached
5. List any formal service delivery ag implement the strategy for this ser-	greements or intergove vice:	ernmental con	ntracts that will be used to
Agreement Name:	Contracting I	Parties:	Effective and Ending Dates:
Agreement Name:	Contracting I	Parties:	Effective and Ending Dates:
Agreement Name:	Contracting I	Parties:	Effective and Ending Dates:
Agreement Name:	Contracting I	Parties:	Effective and Ending Dates:
5. What other mechanisms (if any) w	vill be used to impleme	ent the strateg	
5. What other mechanisms (if any) w resolutions, local acts of the Gener	vill be used to impleme al Assembly, rate or f	ent the strateg	y for this service (e.g., ordinances, tc.), and when will they take effect
5. What other mechanisms (if any) w	vill be used to impleme ral Assembly, rate or for to use resolutions a on of this service will assage of the adoption	ent the strateg ee changes, et dopted by ea Il be carried in resolution.	y for this service (e.g., ordinances, tc.), and when will they take effect ach governing body to initiate thout as outlined and authorized
6. What other mechanisms (if any) we resolutions, local acts of the General The county and city have elected Service Delivery Strategy. Provision the governing bodies upon passoutlined above will govern the delay. Person completing form: Robert Ryc	ral Assembly, rate or for to use resolutions a on of this service will sage of the adoption ivery of this service.	ent the strateg ee changes, et dopted by ea Il be carried in resolution.	y for this service (e.g., ordinances, tc.), and when will they take effect ach governing body to initiate the out as outlined and authorized Additionally, any agreements
6. What other mechanisms (if any) we resolutions, local acts of the General The county and city have elected Service Delivery Strategy. Provising the governing bodies upon passoutlined above will govern the delivery strategy.	ral Assembly, rate or for to use resolutions a on of this service will sage of the adoption ivery of this service.	ent the strateg ee changes, et dopted by ea Il be carried in resolution.	y for this service (e.g., ordinances, tc.), and when will they take effect ach governing body to initiate the out as outlined and authorized Additionally, any agreements
6. What other mechanisms (if any) we resolutions, local acts of the General The county and city have elected Service Delivery Strategy. Provision the governing bodies upon passoutlined above will govern the delay. Person completing form: Robert Ryc	ral Assembly, rate or for the use resolutions a con of this service will sage of the adoption ivery of this service. Chel, Middle Georgia Regional Date contacted by state agence.	ent the stratege ee changes, et dopted by eall be carried in resolution.	y for this service (e.g., ordinances, tc.), and when will they take effect? ach governing body to initiate th out as outlined and authorized Additionally, any agreements enter September 3, 2007



Instructions:

County: Pulaski	Service: Street Cleaning
1. Check the box that best describes the ag	greed upon delivery arrangement for this service:
Service will be provided countywideservice provider. (If this box is checked service.):	e (i.e., including all cities and unincorporated areas) by a single i, identify the government, authority or organization providing the
	unincorporated portion of the county by a single service provider, ernment, authority or organization providing the
One or more cities will provide this will not be provided in unincorporated authority or organization providing the	service only within their incorporated boundaries, and the service areas. (If this box is checked, identify the government(s), service:
	service only within their incorporated boundaries, and the county ted areas. (If this box is checked, identify the government(s), service.):
	a legible map delineating the service area of each service authority, or other organization that will provide service within
2. In developing the strategy, were overlar of this service identified? Yes No	pping service areas, unnecessary competition and/or duplication
arrangement (i.e., overlapping but higher	e strategy, attach an explanation for continuing the r levels of service (See O.C.G.A. 36-70-24(1)), overriding to overlapping service areas or competition cannot be eliminated).
	er the strategy, attach an implementation schedule listing each ate them, the responsible party and the agreed upon deadline for

taxes, franchise taxes, impact			
Local Government or Author	rity: Fundii	ng Method:	
City of Hawkinsville	General Fund	General Fund	
4. How will the strategy change the county?	the previous arrangements for providi	ng and/or funding this service within	
continue to provide the service	the method used for the provision in various areas within the city us stegy document contains additional em.	sing general fund revenues. The	
5. List any formal service deliver	ry agreements or intergovernmental or	entracts that will be used to	
implement the strategy for this	service:	ondacts that will be used to	
implement the strategy for this Agreement Name:	service: Contracting Parties:	Effective and Ending Dates:	
implement the strategy for this	service:		
implement the strategy for this	service:		
implement the strategy for this	service:		
implement the strategy for this	service:		
Agreement Name: 6. What other mechanisms (if any resolutions, local acts of the Ga	y) will be used to implement the strate eneral Assembly, rate or fee changes,	Effective and Ending Dates: egy for this service (e.g., ordinances, etc.), and when will they take effect?	
6. What other mechanisms (if any resolutions, local acts of the Go	y) will be used to implement the strate eneral Assembly, rate or fee changes, ted to use resolutions adopted by vision of this service will be carried passage of the adoption resolution	egy for this service (e.g., ordinances, etc.), and when will they take effect? each governing body to initiate the dout as outlined and authorized	
6. What other mechanisms (if any resolutions, local acts of the Go Service Delivery Strategy. Propy the governing bodies upon butlined above will govern the	y) will be used to implement the strate eneral Assembly, rate or fee changes, ted to use resolutions adopted by evision of this service will be carried passage of the adoption resolution delivery of this service.	egy for this service (e.g., ordinances, etc.), and when will they take effect? each governing body to initiate the dout as outlined and authorized in. Additionally, any agreements	
6. What other mechanisms (if any resolutions, local acts of the Go Service Delivery Strategy. Propy the governing bodies upon outlined above will govern the	y) will be used to implement the strate eneral Assembly, rate or fee changes, ted to use resolutions adopted by evision of this service will be carried passage of the adoption resolution delivery of this service.	egy for this service (e.g., ordinances, etc.), and when will they take effect? each governing body to initiate the dout as outlined and authorized in. Additionally, any agreements	
6. What other mechanisms (if any resolutions, local acts of the Go by the governing bodies upon butlined above will govern the Phone number: 478-751-6160	y) will be used to implement the strate eneral Assembly, rate or fee changes, ted to use resolutions adopted by evision of this service will be carried passage of the adoption resolution delivery of this service.	egy for this service (e.g., ordinances, etc.), and when will they take effect? each governing body to initiate the dout as outlined and authorized in. Additionally, any agreements Center September 3, 2007	



listed on page 1. Answer each question b	e one for each service listed on page 1, Section III. Use exactly the same service names selow, attaching additional pages as necessary. If the contact person for this service (listed and be reported to the Department of Community Affairs.
County: Pulaski	G Street Lighting

County: Pulaski	Service: Street Lighting
1. Check the box that best describes t	the agreed upon delivery arrangement for this service:
Service will be provided county service provider. (If this box is che service.):	ywide (i.e., including all cities and unincorporated areas) by a single ecked, identify the government, authority or organization providing the
Service will be provided only in (If this box is checked, identify the service.):	n the unincorporated portion of the county by a single service provider e government, authority or organization providing the
One or more cities will provide will not be provided in unincorpora authority or organization providing	this service only within their incorporated boundaries, and the service ated areas. (If this box is checked, identify the government(s), g the service:
One or more cities will provide will provide the service in unincorpauthority or organization providing City of Hawkinsville, Pulaski County	this service only within their incorporated boundaries, and the county porated areas. (If this box is checked, identify the government(s), g the service.):
Other (If this box is checked, at provider, and identify the governmeach service area.):	ttach a legible map delineating the service area of each service ment, authority, or other organization that will provide service within
2. In developing the strategy, were over of this service identified? ☐ Yes ✓ No	verlapping service areas, unnecessary competition and/or duplication
rrangement (i.e., overlapping but h	er the strategy, attach an explanation for continuing the higher levels of service (See O.C.G.A. 36-70-24(1)), overriding s that overlapping service areas or competition cannot be eliminated).
f these conditions will be eliminated tep or action that will be taken to eli-	under the strategy, attach an implementation schedule listing each iminate them, the responsible party and the agreed upon deadline for

Local Government or Authoria	ty: Fundi	ng Method:
City of Hawkinsville	General Fund	
Pulaski County	General Fund	
How will the strategy change th the county?	e previous arrangements for providi	ng and/or funding this service within
continue to provide the service is county will continue to provide for	he method used for the provision in various areas within the city us or street lighting for one bridge ovice Delivery Strategy document by ided under this item.	ing general fund revenues. The ver the Ocmulaee River on U.S.
5. List any formal service delivery implement the strategy for this s	agreements or intergovernmental coervice:	ontracts that will be used to
Agreement Name:	Contracting Parties:	Effective and Ending Dates:
6. What other mechanisms (if any) resolutions, local acts of the Ger	will be used to implement the strate peral Assembly, rate or fee changes.	egy for this service (e.g., ordinances, etc.), and when will they take effects
resolutions, local acts of the Ger The county and city have electe Service Delivery Strategy. Provi	eral Assembly, rate or fee changes, ed to use resolutions adopted by a ision of this service will be carried assage of the adoption resolution	etc.), and when will they take effect? each governing body to initiate the
resolutions, local acts of the Ger The county and city have electe Service Delivery Strategy. Provi by the governing bodies upon p butlined above will govern the d	eral Assembly, rate or fee changes, ed to use resolutions adopted by a ision of this service will be carried assage of the adoption resolution	etc.), and when will they take effect? each governing body to initiate the dout as outlined and authorized an Additionally, any agreements
The county and city have electer Service Delivery Strategy. Provide the governing bodies upon poutlined above will govern the description of the completing form: Robert F. Person completing form: Phone number: 478-751-6160 Robert F. All Strategy and the county and the coun	ed to use resolutions adopted by dision of this service will be carried assage of the adoption resolution elivery of this service.	each governing body to initiate the dout as outlined and authorized an Additionally, any agreements September 3, 2007



Instructions:	
Make copies of this form and complete one for each listed on page 1. Answer each question below, attaching the bottom of the page) changes, this should be reported	service listed on page 1, Section III. Use exactly the same service names g additional pages as necessary. If the contact person for this service (listed at it to the Department of Community Affairs.
County: Pulaski	Service: Tourism
1. Check the box that best describes the agree	ed upon delivery arrangement for this service:
Service will be provided countywide (i service provider. (If this box is checked, id service.):	.e., including all cities and unincorporated areas) by a single lentify the government, authority or organization providing the of Commerce
Service will be provided only in the uni (If this box is checked, identify the govern service.):	ncorporated portion of the county by a single service provider, ment, authority or organization providing the
One or more cities will provide this serv will not be provided in unincorporated area authority or organization providing the serv	vice only within their incorporated boundaries, and the service as. (If this box is checked, identify the government(s), vice:
One or more cities will provide this service in unincorporated a authority or organization providing the service.	vice only within their incorporated boundaries, and the county areas. (If this box is checked, identify the government(s), vice.):
Other (If this box is checked, attach a le provider , and identify the government, auteach service area.):	egible map delineating the service area of each service thority, or other organization that will provide service within
 In developing the strategy, were overlapping of this service identified? Yes ✓No 	ng service areas, unnecessary competition and/or duplication
arrangement (i.e., overlapping but higher lev	rategy, attach an explanation for continuing the vels of service (See O.C.G.A. 36-70-24(1)), overriding erlapping service areas or competition cannot be eliminated).
If these conditions will be eliminated under the step or action that will be taken to eliminate to completing it.	he strategy, attach an implementation schedule listing each them, the responsible party and the agreed upon deadline for

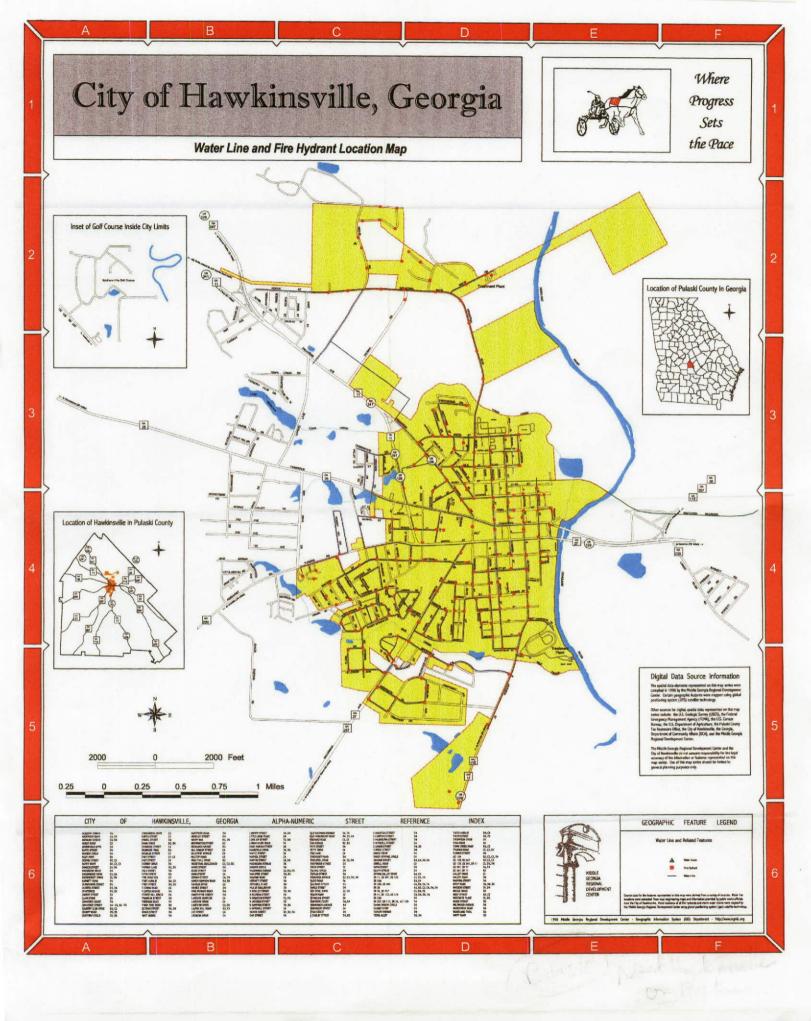
Local Government or Authority:	Funding Method:
City of Hawkinsville	Hotel/Motel Tax
Hawkinsville/Pulaski Chamber of Commerce	Revenues from various sources
How will the strategy change the pre the county?	evious arrangements for providing and/or funding this service within
The Hawkinsville/Pulaski County Ch countywide through various revenue	nethod used to fund or provide this service in Pulaski County. namber of Commerce will continue to provide the service es, including Hotel/Motel tax revenues provided from the city. egy document contains additional information related to the em.
List any formal service delivery agree implement the strategy for this service.	eements or intergovernmental contracts that will be used to ce:
Agreement Name:	Contracting Parties: Effective and Ending Dates:
6. What other mechanisms (if any) will resolutions, local acts of the General	be used to implement the strategy for this service (e.g., ordinances, Assembly, rate or fee changes, etc.), and when will they take effects
resolutions, local acts of the General The county and city have elected to Service Delivery Strategy. Provision	Assembly, rate or fee changes, etc.), and when will they take effects use resolutions adopted by each governing body to initiate the of this service will be carried out as outlined and authorized age of the adoption resolution. Additionally, any agreements
resolutions, local acts of the General The county and city have elected to Service Delivery Strategy. Provision by the governing bodies upon passabutlined above will govern the delivery. 7. Person completing form: Robert Rychel	Assembly, rate or fee changes, etc.), and when will they take effects use resolutions adopted by each governing body to initiate the of this service will be carried out as outlined and authorized age of the adoption resolution. Additionally, any agreements ery of this service. I, Middle Georgia Regional Development Center
resolutions, local acts of the General The county and city have elected to Service Delivery Strategy. Provision by the governing bodies upon passa butlined above will govern the deliver	Assembly, rate or fee changes, etc.), and when will they take effects use resolutions adopted by each governing body to initiate the of this service will be carried out as outlined and authorized age of the adoption resolution. Additionally, any agreements ery of this service.
resolutions, local acts of the General The county and city have elected to Service Delivery Strategy. Provision by the governing bodies upon passabutlined above will govern the delivery. 7. Person completing form: Robert Rychel Phone number: 478-751-6160	Assembly, rate or fee changes, etc.), and when will they take effects use resolutions adopted by each governing body to initiate the of this service will be carried out as outlined and authorized age of the adoption resolution. Additionally, any agreements ery of this service. I, Middle Georgia Regional Development Center



Instructions:

he bottom of the page) changes, this should be reported to the Department of Community Affairs.	
County: Pulaski	Service: Water Services
1. Check the box that best describes	the agreed upon delivery arrangement for this service:
Service will be provided county service provider. (If this box is che service.):	ywide (i.e., including all cities and unincorporated areas) by a single ecked, identify the government, authority or organization providing the
	n the unincorporated portion of the county by a single service provider. e government, authority or organization providing the
One or more cities will provide will not be provided in unincorpor authority or organization providing	this service only within their incorporated boundaries, and the service rated areas. (If this box is checked, identify the government(s), g the service:
One or more cities will provide will provide the service in unincor authority or organization providing	this service only within their incorporated boundaries, and the county porated areas. (If this box is checked, identify the government(s), g the service.):
Other (If this box is checked, at provider, and identify the government each service area.): City of Hawkinsville, Hartford Water Authority	ttach a legible map delineating the service area of each service ment, authority, or other organization that will provide service within
2. In developing the strategy, were of this service identified? ☐ Yes ☑ No	verlapping service areas, unnecessary competition and/or duplication
arrangement (i.e., overlapping but h	er the strategy, attach an explanation for continuing the nigher levels of service (See O.C.G.A. 36-70-24(1)), overriding s that overlapping service areas or competition cannot be eliminated).
	d under the strategy, attach an implementation schedule listing each iminate them, the responsible party and the agreed upon deadline for

Local Government or Author	rity: Fundii	ng Method:
City of Hawkinsville	User Fees	
Hartford Water Authority	User Fees	
How will the strategy change t the county?	he previous arrangements for providi	ng and/or funding this service within
continue to provide water servi hrough user fees. The Hartford area through user fees. The att	e way this service is provided in Puice in the municipal area and in vaid Water Authority will continue to patached Service Delivery Strategy of services provided under this item	rious unincorporated areas provide the service in its service
5. List any formal service deliver implement the strategy for this	y agreements or intergovernmental co service:	ontracts that will be used to
Agreement Name:	Contracting Parties:	Effective and Ending Dates:
6. What other mechanisms (if any	y) will be used to implement the strate	egy for this service (e.g., ordinances
6. What other mechanisms (if any resolutions, local acts of the Ge The county and city have elect Service Delivery Strategy. Propy the governing bodies upon p	will be used to implement the strate eneral Assembly, rate or fee changes, and the ded to use resolutions adopted by evision of this service will be carried passage of the adoption resolution	egy for this service (e.g., ordinances, etc.), and when will they take effect?
6. What other mechanisms (if any resolutions, local acts of the Ge The county and city have elect Service Delivery Strategy. Provoy the governing bodies upon poutlined above will govern the county. Person completing form:	will be used to implement the strate eneral Assembly, rate or fee changes, and the ded to use resolutions adopted by evision of this service will be carried passage of the adoption resolution	egy for this service (e.g., ordinances, etc.), and when will they take effects each governing body to initiate the dout as outlined and authorized n. Additionally, any agreements
6. What other mechanisms (if any resolutions, local acts of the Ge The county and city have elect Service Delivery Strategy. Propy the governing bodies upon poutlined above will govern the o	y) will be used to implement the strate eneral Assembly, rate or fee changes, and to use resolutions adopted by evision of this service will be carried passage of the adoption resolution delivery of this service.	egy for this service (e.g., ordinances, etc.), and when will they take effects each governing body to initiate the dout as outlined and authorized n. Additionally, any agreements
6. What other mechanisms (if any resolutions, local acts of the Ge The county and city have elect Service Delivery Strategy. Provoy the governing bodies upon poutlined above will govern the county of the county o	y) will be used to implement the strate eneral Assembly, rate or fee changes, and the desired to use resolutions adopted by existence of this service will be carried passage of the adoption resolution delivery of this service.	egy for this service (e.g., ordinances, etc.), and when will they take effects each governing body to initiate the dout as outlined and authorized n. Additionally, any agreements





County: Pulaski	Service: Workforce Development
1. Check the box that best describes the ag	reed upon delivery arrangement for this service:
Service will be provided countywide service provider. (If this box is checked, service.): City of Hawkinsville	(i.e., including all cities and unincorporated areas) by a single identify the government, authority or organization providing the
Service will be provided only in the u (If this box is checked, identify the gove service.):	nincorporated portion of the county by a single service provider rnment, authority or organization providing the
One or more cities will provide this so will not be provided in unincorporated a authority or organization providing the s	ervice only within their incorporated boundaries, and the service reas. (If this box is checked, identify the government(s), service:
One or more cities will provide this so will provide the service in unincorporate authority or organization providing the s	ervice only within their incorporated boundaries, and the county and areas. (If this box is checked, identify the government(s), ervice.):
Other (If this box is checked, attach a provider, and identify the government, a each service area.):	a legible map delineating the service area of each service authority, or other organization that will provide service within
2. In developing the strategy, were overlap of this service identified? Yes No	ping service areas, unnecessary competition and/or duplication
arrangement (i.e., overlapping but higher	strategy, attach an explanation for continuing the levels of service (See O.C.G.A. 36-70-24(1)), overriding overlapping service areas or competition cannot be eliminated).
If these conditions will be eliminated under step or action that will be taken to eliminate completing it.	r the strategy, attach an implementation schedule listing each e them, the responsible party and the agreed upon deadline for

	rity: Fun	ding Method:
City of Hawkinsville	General Fund / Facilities	
How will the strategy change t the county?	the previous arrangements for provi	ding and/or funding this service within
Hawkinsville. The city provides of city facilities. Middle Georgia	s this service countywide through a Technical College operates the Strategy document contains ad-	evelopment Center in the City of n general fund revenues and the use Workforce development Center. ditional information related to the
implement the strategy for this		contracts that will be used to
Agreement Name:	Contracting Parties:	Effective and Ending Dates:
6. What other mechanisms (if any resolutions, local acts of the Ge	y) will be used to implement the streeneral Assembly, rate or fee change	ategy for this service (e.g., ordinances, s, etc.), and when will they take effect?
The county and city have elect Service Delivery Strategy. Propy the governing bodies upon	ted to use resolutions adopted by vision of this service will be carripassage of the adoption resolutions.	ategy for this service (e.g., ordinances, s, etc.), and when will they take effect? y each governing body to initiate the ed out as outlined and authorized on. Additionally, any agreements
The county and city have elect Service Delivery Strategy. Propy the governing bodies upon butlined above will govern the	ted to use resolutions adopted by vision of this service will be carripassage of the adoption resolution delivery of this service.	s, etc.), and when will they take effect? y each governing body to initiate the ed out as outlined and authorized on. Additionally, any agreements
The county and city have elect Service Delivery Strategy. Property the governing bodies upon outlined above will govern the Phone number: 478-751-6160	ted to use resolutions adopted by vision of this service will be carripassage of the adoption resolution delivery of this service. t Rychel, Middle Georgia Regional Development	s, etc.), and when will they take effect? y each governing body to initiate the ed out as outlined and authorized on. Additionally, any agreements at Center d: September 3, 2007
The county and city have elect Service Delivery Strategy. Property the governing bodies upon outlined above will govern the Phone number: 478-751-6160 8. Is this the person who should be	ted to use resolutions adopted by vision of this service will be carripassage of the adoption resolution delivery of this service.	y each governing body to initiate the ed out as outlined and authorized on. Additionally, any agreements t Center d: September 3, 2007 evaluating whether proposed local



Instructions:

County: Pulaski	Service: Zoning
. Check the box that best describes t	he agreed upon delivery arrangement for this service:
Service will be provided county service provider. (If this box is che service.):	wwide (i.e., including all cities and unincorporated areas) by a single tecked, identify the government, authority or organization providing the
Service will be provided only in (If this box is checked, identify the service.):	the unincorporated portion of the county by a single service provider government, authority or organization providing the
One or more cities will provide will not be provided in unincorpora authority or organization providing	this service only within their incorporated boundaries, and the service ated areas. (If this box is checked, identify the government(s), the service:
One or more cities will provide will provide the service in unincorp authority or organization providing City of Hawkinsville, Pulaski County	this service only within their incorporated boundaries, and the county porated areas. (If this box is checked, identify the government(s), a the service.):
Other (If this box is checked, at provider, and identify the government each service area.):	tach a legible map delineating the service area of each service nent, authority, or other organization that will provide service within
In developing the strategy, were over of this service identified?	verlapping service areas, unnecessary competition and/or duplication
rrangement (i.e., overlapping but h	er the strategy, attach an explanation for continuing the igher levels of service (See O.C.G.A. 36-70-24(1)), overriding s that overlapping service areas or competition cannot be eliminated).
f these conditions will be eliminated tep or action that will be taken to eli- ompleting it.	under the strategy, attach an implementation schedule listing each minate them, the responsible party and the agreed upon deadline for

Local Government or Author	ority: Fundi	ng Method:
Pulaski County	General Fund / User Fees	
City of Hawkinsville	General Fund / User Fees	
How will the strategy change the county?	the previous arrangements for providi	ng and/or funding this service within
The county will continue to partice within the provide the service within the control of the country within the country within the country within the country within the country will be country within the country will be country within the country will be continued to provide the country will be continued to the country will be conti	e the method used to fund or provious the service in the unincorpor the city, both using general fund reverse Delivery Strategy document contact under this item.	ated area and the city will continue renues and user fees to fund the
implement the strategy for th	ery agreements or intergovernmental cois service:	ontracts that will be used to
Agreement Name:	Contracting Parties:	Effective and Ending Dates:
6. What other mechanisms (if a resolutions, local acts of the (ny) will be used to implement the strate General Assembly, rate or fee changes,	egy for this service (e.g., ordinances, etc.), and when will they take effect?
resolutions, local acts of the C The county and city have ele Service Delivery Strategy. Proy the governing bodies upon	cted to use resolutions adopted by ovision of this service will be carrient passage of the adoption resolution	etc.), and when will they take effect? each governing body to initiate the dout as outlined and authorized
resolutions, local acts of the C The county and city have ele Service Delivery Strategy. Pr by the governing bodies upor outlined above will govern the	General Assembly, rate or fee changes, cted to use resolutions adopted by ovision of this service will be carrien passage of the adoption resolution delivery of this service.	etc.), and when will they take effect? each governing body to initiate the dout as outlined and authorized n. Additionally, any agreements
The county and city have ele Service Delivery Strategy. Pr by the governing bodies upon outlined above will govern the 7. Person completing form: Rob Phone number: 478-751-6160	cted to use resolutions adopted by ovision of this service will be carrien passage of the adoption resolution delivery of this service.	etc.), and when will they take effect? each governing body to initiate the dout as outlined and authorized n. Additionally, any agreements Center September 3, 2007