

EMANUEL COUNTY
Comprehensive Plan Short Term Work Program
Report of Accomplishments

Element	Initiation Year	Description	Accomplished		Underway		Postponed		Dropped	Status/Comments	
			Y/N	Year	Y/N	Est. Comp. Date	Y/N	Est. Int. Date	Y/N		
ED, CFS, LU, IC	2007	Pursue the development of the Emanuel/I-16 Industrial Park, including the extension of infrastructure, construction of a spec building(s), etc. as appropriate	N		N			Y	2013		Postponed until 2013 pending the resolution of related wetlands mitigation and other environmental issues before the extension of infrastructure and construction of an entrance road can be done.
ED, IC	2008	Develop a community collaborative among the school system, East Georgia College, Swainsboro Technical College, the Chamber of Commerce, the Joint Development Authorities, existing businesses/ industries, and other agencies as appropriate to establish programs and policies to help local graduates find viable employment locally	Y	2008							Accomplished in 2008. The various government, education, and private sector agencies meet as needed to discuss issues/devise solutions.
ED, IC	2008	Develop a community collaborative among the school system, Swainsboro Technical College, East Georgia College, Family Connections, the Chamber of Commerce, and other agencies as appropriate to establish programs and policies to retain youth in school and reduce drop-outs	Y	2008							Accomplished in 2008. The various government, education, and private sector agencies meet as needed to discuss issues/devise solutions.
ED, CFS, LU, IC	2007	Seek funding to continue to upgrade Swainsboro's airport, including constructing additional hangars, a new terminal building with conference rooms, and other improvements as appropriate	N		Y	2017					All proposed improvements have been completed, with the exception of a new terminal building. The City is currently seeking funding for the construction of a new terminal building, as well as a new community hangar. This will be addressed in the New STWP.
ED, CFS, LU, IC	2007	Pursue the reopening of rail access between Swainsboro and Vidalia to assist with the development of the Rayonier Wood and Huber Engineered Wood facilities and other future developments	N		N			Y	2014		Postponed until 2014 pending the development of the Huber Engineered Wood facility, which is currently on hold due to the present downturn in the housing market and overall economy.

EMANUEL COUNTY
Comprehensive Plan Short Term Work Program
Report of Accomplishments

Element	Initiation Year	Description	Accomplished		Underway		Postponed		Dropped	Status/Comments	
			Y/N	Year	Y/N	Est. Comp. Date	Y/N	Est. Int. Date	Y/N		
ED, CFS, LU, IC	2007	Pursue the completion of the four-laning of U.S. 1 from Swainsboro to I-16	Y	2010						The four-laning of U.S. 1 from Swainsboro to I-16 was completed in 2010.	
ED, CFS, LU, IC	2007	Seek increased community signage along the U.S. 1 Swainsboro Bypass to improve traffic flow and enhance community marketing efforts	N		N			Y	2013		Postponed until 2013 due to a previous lack of funding. The County has now been slated to receive federal TE funding for the development of signage along the Bypass, and DOT is also assisting with other safety and signage improvements and the installation of a traffic signal.
ED, NCR, HO, LU, IC	2007	Pursue the development of zoning and other supportive countywide land use regulations	N		N			Y	2017		Postponed until 2017 due to a lack of public and political support and other priorities at the present time.
NCR	2008	Adopt and enforce a model ordinance based on the Georgia DNR's Part V Environmental Planning Criteria for wetlands, groundwater recharge areas, and river corridors	N		N			Y	2013		Postponed until 2013 due to other priorities at the present time.
HO, IC	2007	Pursue the adoption of Georgia's Uniform Construction Codes countywide, including the development of a coordinated and unified housing/codes enforcement program	Y	2009							Accomplished in 2009.

EMANUEL COUNTY
Comprehensive Plan Short Term Work Program
Report of Accomplishments

Element	Initiation Year	Description	Accomplished		Underway		Postponed		Dropped	Status/Comments	
			Y/N	Year	Y/N	Est. Comp. Date	Y/N	Est. Int. Date	Y/N		
LU, IC	2007	Establish a countywide planning committee or formal planning commission to assist in growth management education, guidance and evaluation of regulation options	N		N			Y	2016		Postponed until 2016 pending the decision to pursue a countywide land use/zoning ordinance, which lacks sufficient public and political support at the present time. The County does have an informal oversight committee for plat reviews, consisting of the County Administrator, Tax Assessor, and the Code Enforcement Officer.
LU, IC	2007	Conduct a public education and information gathering campaign to discuss the need and benefits of land use regulation	N		N			Y	2016		Postponed until 2016 pending the decision to pursue a countywide land use/zoning ordinance, which lacks sufficient public and political support at the present time. The County does have an informal oversight committee for plat reviews, consisting of the County Administrator, Tax Assessor, and the Code Enforcement Officer.
LU, IC	2009	Develop specific new ordinances identified by the Planning Committee or otherwise as needed to protect existing resources and development, to prevent nuisances and uses disruptive to the community's plans and vision, and to encourage quality growth	N		N			Y	2017		Postponed until 2017 pending the decision to pursue a countywide land use/zoning ordinance, which lacks sufficient public and political support at the present time. The County does have an informal oversight committee for plat reviews, consisting of the County Administrator, Tax Assessor, and the Code Enforcement Officer.

EMANUEL COUNTY
Comprehensive Plan Short Term Work Program
Report of Accomplishments

Element	Initiation Year	Description	Accomplished		Underway		Postponed		Dropped	Status/Comments	
			Y/N	Year	Y/N	Est. Comp. Date	Y/N	Est. Int. Date	Y/N		
LU, IC	2009	Seek to consolidate the various county land use regulations and separate ordinances into a more comprehensive and unified land development ordinance	N		N			Y	2017		Postponed until 2017 pending the decision to pursue a countywide land use/zoning ordinance, which lacks sufficient public and political support at the present time.
LU, IC	2007	Develop comprehensive land use management or zoning ordinances in the smaller municipalities compatible with zoning and other land use regulations developed countywide and in the cities of Swainsboro and Twin City	N		N			Y	2017		Postponed until 2017 in the unincorporated area pending the decision to pursue a countywide land use/zoning ordinance, which lacks sufficient public and political support at the present time. The City of Stillmore now has a zoning ordinance in effect, and the City of Adrian is pursuing one.

CITY OF ADRIAN
Comprehensive Plan Short Term Work Program
Report of Accomplishments

Element	Initiation Year	Description	Accomplished		Underway		Postponed		Dropped	Status/Comments	
			Y/N	Year	Y/N	Est. Comp. Date	Y/N	Est. Int. Date	Y/N		
ED, CFS	2007	Explore the feasibility of establishing a sewer system and pursue funding as appropriate	N		N			Y	2017		Postponed until 2017 due to a lack of adequate funding and feasibility at the present time.
ED, NCR, HO, LU, IC	2007	Pursue the development of zoning and other supportive countywide land use regulations	N		N			Y	2013		Postponed in the City until 2013 pending the receipt of applied for CDBG funding for housing rehabilitation/upgrades. Part of the grant funding requirements will require the City to adopt and enforce a city zoning ordinance.
NCR	2008	Adopt and enforce a model ordinance based on the Georgia DNR's Part V Environmental Planning Criteria for wetlands and river corridors	N		N			Y	2014		Postponed until 2014 due to other priorities at the present time.
NCR	2007	Continue to pursue façade and other improvements to downtown historic structures	N		Y	Ongoing					The City has SPLOST funding dedicated for improvements to the City Hall and the community center. This item will be continued on an as needed basis and will be addressed in the New LTWP.
CFS	2007	Seek funding to pave remaining unpaved streets	N		N			Y	2013		Postponed until 2013 pending the voter approval of the proposed regional TSPLOST referendum. There has previously been a lack of adequate funding.
CFS	2007	Complete the installation of fire hydrants in areas of need	N		N			N		Y	Dropped due to the determination that no new hydrants are needed at this time. The City is currently pursuing the refurbishing of existing hydrants, and this will be addressed in the New STWP.
CFS	2007	Pursue funding as needed to complete the interior of the new fire house	N		N			Y	2013		Postponed until 2013 pending voter renewal of the existing countywide SPLOST.

CITY OF ADRIAN
Comprehensive Plan Short Term Work Program
Report of Accomplishments

Element	Initiation Year	Description	Accomplished		Underway		Postponed		Dropped	Status/Comments
			Y/N	Year	Y/N	Est. Comp. Date	Y/N	Est. Int. Date	Y/N	
CFS	2007	Complete the updating of the City's Code of Ordinances to achieve state compliance	N		Y	2014				The City is currently working on efforts to update the Code of Ordinances to bring it into compliance with state requirements, and it is anticipated that work will be completed by 2014.
CFS	2008	Seek funding as needed to complete the construction of a multi-purpose facility that will house a community center, city hall, and provide medical office space for out-of-town physicians when seeing patients in the city	N		N			N	Y	Dropped due to the City's decision to instead seek renovations to the existing City Hall, Community Center, and medical office building. Renovations will be addressed in the New STWP.
HO, IC	2007	Pursue the adoption of Georgia's Uniform Construction Codes countywide, including the development of a coordinated and unified housing/codes enforcement program	Y	2012						Adopted by the City in 2012.
LU, IC	2007	Establish a countywide planning committee or formal planning commission to assist in growth management education, guidance and evaluation of regulation options	N		N			Y	2013 (city) 2017 (countywide)	Postponed in the City until 2013 pending the receipt of applied for CDBG funding for housing rehabilitation/upgrades. Part of the grant funding requirements will require the City to adopt and enforce a city zoning ordinance. Postponed until 2017 countywide pending the decision to pursue a countywide land use/zoning ordinance, which lacks sufficient public and political support at the present time. The County does have an informal oversight committee for plat reviews, consisting of the County Administrator, Tax Assessor, and the Code Enforcement Officer.

CITY OF ADRIAN
Comprehensive Plan Short Term Work Program
Report of Accomplishments

Element	Initiation Year	Description	Accomplished		Underway		Postponed		Dropped	Status/Comments	
			Y/N	Year	Y/N	Est. Comp. Date	Y/N	Est. Int. Date	Y/N		
LU, IC	2007	Conduct a public education and information gathering campaign to discuss the need and benefits of land use regulation	N		N			Y	2013		Postponed in the City until 2013 pending the receipt of applied for CDBG funding for housing rehabilitation/upgrades. Part of the grant funding requirements will require the City to adopt and enforce a city zoning ordinance.
LU, IC	2009	Develop specific new ordinances identified by the Planning Committee or otherwise as needed to protect existing resources and development, to prevent nuisances and uses disruptive to the community's plans and vision, and to encourage quality growth	N		N			Y	2013		Postponed in the City until 2013 pending the receipt of applied for CDBG funding for housing rehabilitation/upgrades. Part of the grant funding requirements will require the City to adopt and enforce a city zoning ordinance. The City currently does have a nuisance ordinance in effect.
LU, IC	2009	Seek to consolidate the various county land use regulations and separate ordinances into a more comprehensive and unified land development ordinance	N		N			Y	2017		Postponed until 2017 pending the decision to pursue a countywide land use/zoning ordinance, which lacks sufficient public and political support at the present time.
LU, IC	2007	Develop comprehensive land use management or zoning ordinances in the smaller municipalities compatible with zoning and other land use regulations developed countywide and in the cities of Swainsboro and Twin City	N		N			Y	2013		Postponed in the City until 2013 pending the receipt of applied for CDBG funding for housing rehabilitation/upgrades. Part of the grant funding requirements will require the City to adopt and enforce a city zoning ordinance. The City currently does have a nuisance ordinance in effect.

CITY OF GARFIELD
Comprehensive Plan Short Term Work Program
Report of Accomplishments

Element	Initiation Year	Description	Accomplished		Underway		Postponed		Dropped	Status/Comments	
			Y/N	Year	Y/N	Est. Comp. Date	Y/N	Est. Int. Date	Y/N		
ED, NCR, HO, LU, IC	2007	Pursue the development of zoning and other supportive countywide land use regulations	N		N			Y	2017		Postponed in the City until 2017 pending the decision to pursue a countywide land use/zoning ordinance, which lacks sufficient public and political support at the present time.
NCR	2008	Adopt and enforce a model ordinance based on the Georgia DNR's Part V Environmental Planning Criteria for wetlands	N		N			Y	2013		Postponed until 2013 due to other priorities at the present time.
CFS	2011	Seek funding to acquire new pumps for the City's wells	Y	2008							The City utilized SPLOST funding to acquire a new pump in 2008. One additional pump needs to be acquired, and this will be addressed in the New STWP.
CFS	2007	Pursue funding as appropriate to hire an additional police officer	N		Y	Ongoing					The City will continue to pursue funding to hire part-time police officers on an as needed basis. This item will be addressed in the New LTWP.
CFS	2007	Seek funding as needed to upgrade police equipment, including an in-car camera and radar for the new patrol car	Y	2011							Purchased in 2011.
CFS	2011	Pursue funding as needed to construct a new fire station	N		N			Y	2017		Postponed until 2017 due to a lack of adequate funding at the present time.
CFS	2009	Seek funding as appropriate to acquire additional land for the City's recreation area	Y	2009							3.5 acres were acquired in 2009. The development of the property will be addressed in the New STWP.
CFS	2008	Pursue funding to construct a tennis court	N		N			Y	2015		Postponed until 2015 due to a lack of sufficient funding at the present time.
CFS	2010	Seek funding to construct a walking track	N		N			Y	2015		Postponed until 2015 due to a lack of sufficient funding at the present time.

CITY OF GARFIELD
Comprehensive Plan Short Term Work Program
Report of Accomplishments

Element	Initiation Year	Description	Accomplished		Underway		Postponed		Dropped	Status/Comments
			Y/N	Year	Y/N	Est. Comp. Date	Y/N	Est. Int. Date	Y/N	
CFS	2008	Pursue funding to construct a new maintenance/storage facility	Y	2007						A new maintenance/storage facility was constructed in 2007.
CFS	2007	Seek funding as needed to complete the renovation of City Hall to include space for a community center	N		Y	2012				Phase I of renovations has been completed, and the second phase is anticipated to be completed in 2012. This will include the installation of a new roof and siding.
HO, IC	2007	Pursue the adoption of Georgia's Uniform Construction Codes countywide, including the development of a coordinated and unified housing/codes enforcement program	N		N			Y	2017	Postponed until 2017 due to a lack of adequate public and political support and other priorities at the present time.
LU, IC	2007	Establish a countywide planning committee or formal planning commission to assist in growth management education, guidance and evaluation of regulation options	N		N			Y	2016	Postponed until 2016 pending the decision to pursue a countywide land use/zoning ordinance, which lacks sufficient public and political support at the present time. The County does have an informal oversight committee for plat reviews, consisting of the County Administrator, Tax Assessor, and the Code Enforcement Officer.

CITY OF GARFIELD
Comprehensive Plan Short Term Work Program
Report of Accomplishments

Element	Initiation Year	Description	Accomplished		Underway		Postponed		Dropped	Status/Comments	
			Y/N	Year	Y/N	Est. Comp. Date	Y/N	Est. Int. Date	Y/N		
LU, IC	2007	Conduct a public education and information gathering campaign to discuss the need and benefits of land use regulation	N		N			Y	2016		Postponed until 2016 pending the decision to pursue a countywide land use/zoning ordinance, which lacks sufficient public and political support at the present time.
LU, IC	2009	Develop specific new ordinances identified by the Planning Committee or otherwise as needed to protect existing resources and development, to prevent nuisances and uses disruptive to the community's plans and vision, and to encourage quality growth	N		N			Y	2017		Postponed until 2017 pending the decision to pursue a countywide land use/zoning ordinance, which lacks sufficient public and political support at the present time.
LU, IC	2009	Seek to consolidate the various county land use regulations and separate ordinances into a more comprehensive and unified land development ordinance	N		N			Y	2017		Postponed until 2017 pending the decision to pursue a countywide land use/zoning ordinance, which lacks sufficient public and political support at the present time.
LU, IC	2009	Develop comprehensive land use management or zoning ordinances in the smaller municipalities compatible with zoning and other land use regulations developed countywide and in the cities of Swainsboro and Twin City	N		N			Y	2017		Postponed in the City until 2017 pending the decision to pursue a countywide land use/zoning ordinance, which lacks sufficient public and political support at the present time.

CITY OF NUNEZ
Comprehensive Plan Short Term Work Program
Report of Accomplishments

Element	Initiation Year	Description	Accomplished		Underway		Postponed		Dropped	Status/Comments	
			Y/N	Year	Y/N	Est. Comp. Date	Y/N	Est. Int. Date	Y/N		
ED, NCR, HO, LU, IC	2007	Pursue the development of zoning and other supportive countywide land use regulations	N		N			Y	2017		Postponed in the City until 2017 pending the decision to pursue a countywide land use/zoning ordinance, which lacks sufficient public and political support at the present time.
NCR	2008	Adopt and enforce a model ordinance based on the Georgia DNR's Part V Environmental Planning Criteria for groundwater recharge areas and wetlands	N		N			Y	2013		Postponed until 2013 due to other priorities at the present time.
CFS	2007	Seek funding to complete the renovation of the former fire station into a community center	Y	2011							Renovations were completed in 2011.
CFS	2007	Seek funding to purchase Christmas decorations	N		N			Y	2014		Postponed until 2014 so that the City may be able to locate used decorations from another municipality to purchase.
HO, IC	2007	Pursue the adoption of Georgia's Uniform Construction Codes countywide, including the development of a coordinated and unified housing/codes enforcement program	N		N			Y	2017		Postponed until 2017 due to a lack of adequate public and political support and other priorities at the present time.
LU, IC	2007	Establish a countywide planning committee or formal planning commission to assist in growth management education, guidance and evaluation of regulation options	N		N			Y	2016		Postponed until 2016 pending the decision to pursue a countywide land use/zoning ordinance, which lacks sufficient public and political support at the present time. The County does have an informal oversight committee for plat reviews, consisting of the County Administrator, Tax Assessor, and the Code Enforcement Officer.

CITY OF NUNEZ
Comprehensive Plan Short Term Work Program
Report of Accomplishments

Element	Initiation Year	Description	Accomplished		Underway		Postponed		Dropped	Status/Comments	
			Y/N	Year	Y/N	Est. Comp. Date	Y/N	Est. Int. Date	Y/N		
LU, IC	2007	Conduct a public education and information gathering campaign to discuss the need and benefits of land use regulation	N		N			Y	2016		Postponed until 2016 pending the decision to pursue a countywide land use/zoning ordinance, which lacks sufficient public and political support at the present time.
LU, IC	2009	Develop specific new ordinances identified by the Planning Committee or otherwise as needed to protect existing resources and development, to prevent nuisances and uses disruptive to the community's plans and vision, and to encourage quality growth	N		N			Y	2017		Postponed until 2017 pending the decision to pursue a countywide land use/zoning ordinance, which lacks sufficient public and political support at the present time.
LU, IC	2009	Seek to consolidate the various county land use regulations and separate ordinances into a more comprehensive and unified land development ordinance	N		N			Y	2017		Postponed until 2017 pending the decision to pursue a countywide land use/zoning ordinance, which lacks sufficient public and political support at the present time.
LU, IC	2009	Develop comprehensive land use management or zoning ordinances in the smaller municipalities compatible with zoning and other land use regulations developed countywide and in the cities of Swainsboro and Twin City	N		N			Y	2017		Postponed in the City until 2017 pending the decision to pursue a countywide land use/zoning ordinance, which lacks sufficient public and political support at the present time.
LU	2011	Seek the annexation of the City's ball park and surrounding land into the City	Y	2011							Accomplished in 2011.

CITY OF OAK PARK
Comprehensive Plan Short Term Work Program
Report of Accomplishments

Element	Initiation Year	Description	Accomplished		Underway		Postponed		Dropped	Status/Comments	
			Y/N	Year	Y/N	Est. Comp. Date	Y/N	Est. Int. Date	Y/N		
ED, CFS, LU, IC	2007	Coordinate as needed with Emanuel County and the Joint Development Authorities with the development of the Emanuel/I-16 Industrial Park	N		N			Y	2012		Postponed until 2012 pending the resolution of related wetlands mitigation and other environmental issues before the extension of infrastructure and other upgrades can be done.
ED, NCR, HO, LU, IC	2007	Pursue the development of zoning and other supportive countywide land use regulations	N		N			Y	2017		Postponed in the City until 2017 pending the decision to pursue a countywide land use/zoning ordinance, which lacks sufficient public and political support at the present time.
NCR	2008	Adopt and enforce a model ordinance based on the Georgia DNR's Part V Environmental Planning Criteria for groundwater recharge areas, protected river corridors, and wetlands	N		N			Y	2014		Postponed until 2014 due to other priorities at the present time.
CFS	2007	Pursue funding as needed to replace existing deteriorated water lines with new water lines	N		Y	Ongoing					The pursuit of funding to replace water lines will continue on an as needed basis. This item will be addressed in the New LTWP.
CFS	2007	Complete the construction of a picnic shelter at Oak Park City Park	Y	2009							A picnic shelter was added to the City's park in 2009.
CFS	2007	Seek funding to acquire new turnout gear and a new fire truck	N		N			Y	2014		Postponed until 2014 due to a lack of adequate funding at the present time.
CFS	2008	Seek funding to acquire lighting for the walking track	N		N			Y	2014		Postponed until 2014 due to a lack of adequate funding and other priorities at the present time.
CFS	2009	Pursue funding to construct a picnic area and restrooms	Y	2009							A picnic area, complete with shelter and restroom facilities, was constructed in 2009.
CFS	2007	Seek funding for water system improvements, including a new backup pump, generator, well, etc.	N		Y	Ongoing					Water system improvements will continue on an as needed basis. A new water tower is needed for the northern side of the city and the industrial park area. This will be addressed in the New STWP.

CITY OF OAK PARK
Comprehensive Plan Short Term Work Program
Report of Accomplishments

			Accomplished		Underway		Postponed		Dropped	
Element	Initiation Year	Description	Y/N	Year	Y/N	Est. Comp. Date	Y/N	Est. Int. Date	Y/N	Status/Comments
HO, IC	2007	Pursue the adoption of Georgia's Uniform Construction Codes countywide, including the development of a coordinated and unified housing/codes enforcement program	N		N		Y	2017		Postponed until 2017 due to a lack of adequate public and political support and other priorities at the present time.
LU, IC	2007	Establish a countywide planning committee or formal planning commission to assist in growth management education, guidance and evaluation of regulation options	N		N		Y	2016		Postponed until 2016 pending the decision to pursue a countywide land use/zoning ordinance, which lacks sufficient public and political support at the present time. The County does have an informal oversight committee for plat reviews, consisting of the County Administrator, Tax Assessor, and the Code Enforcement Officer.
LU, IC	2007	Conduct a public education and information gathering campaign to discuss the need and benefits of land use regulation	N		N		Y	2016		Postponed until 2016 pending the decision to pursue a countywide land use/zoning ordinance, which lacks sufficient public and political support at the present time.
LU, IC	2009	Develop specific new ordinances identified by the Planning Committee or otherwise as needed to protect existing resources and development, to prevent nuisances and uses disruptive to the community's plans and vision, and to encourage quality growth	N		N		Y	2017		Postponed until 2017 pending the decision to pursue a countywide land use/zoning ordinance, which lacks sufficient public and political support at the present time.
LU, IC	2009	Seek to consolidate the various county land use regulations and separate ordinances into a more comprehensive and unified land development ordinance	N		N		Y	2017		Postponed until 2017 pending the decision to pursue a countywide land use/zoning ordinance, which lacks sufficient public and political support at the present time.

CITY OF OAK PARK
Comprehensive Plan Short Term Work Program
Report of Accomplishments

			Accomplished		Underway		Postponed		Dropped	
Element	Initiation Year	Description	Y/N	Year	Y/N	Est. Comp. Date	Y/N	Est. Int. Date	Y/N	Status/Comments
LU, IC	2009	Develop comprehensive land use management or zoning ordinances in the smaller municipalities compatible with zoning and other land use regulations developed countywide and in the cities of Swainsboro and Twin City	N		N		Y	2017		Postponed in the City until 2017 pending the decision to pursue a countywide land use/zoning ordinance, which lacks sufficient public and political support at the present time.

CITY OF STILLMORE
Comprehensive Plan Short Term Work Program
Report of Accomplishments

Element	Initiation Year	Description	Accomplished		Underway		Postponed		Dropped	Status/Comments	
			Y/N	Year	Y/N	Est. Comp. Date	Y/N	Est. Int. Date	Y/N		
ED, NCR, HO, LU, IC	2007	Pursue the development of zoning and other supportive countywide land use regulations	N		N			Y	2017		Postponed countywide until 2017 pending the decision to pursue a countywide land use/zoning ordinance, which lacks sufficient public and political support at the present time. However, the City does have its own separate zoning ordinance in effect within the municipal limits.
NCR	2008	Adopt and enforce a model ordinance based on the Georgia DNR's Part V Environmental Planning Criteria for groundwater recharge areas and wetlands	N		N			Y	2013		Postponed until 2013 due to other priorities at the present time.
CFS	2007	Complete current sidewalk and drainage improvements in the area near City Hall	Y	2009							Accomplished in 2009.
CFS	2008	Pursue funding to acquire new street signage	N		N			Y	2015		Postponed until 2015 due to a lack of funding and other priorities at the present time.
CFS	2007	Seek funding as appropriate to upgrade the wastewater treatment system in order to expand the City's wastewater treatment capacity	Y	2010							The City acquired CDBG funding to redo lift stations.
HO, IC	2007	Pursue the adoption of Georgia's Uniform Construction Codes countywide, including the development of a coordinated and unified housing/codes enforcement program	N		N			Y	2017		Postponed until 2017 due to a lack of adequate public and political support and other priorities at the present time.

CITY OF STILLMORE
Comprehensive Plan Short Term Work Program
Report of Accomplishments

Element	Initiation Year	Description	Accomplished		Underway		Postponed		Dropped	Status/Comments	
			Y/N	Year	Y/N	Est. Comp. Date	Y/N	Est. Int. Date	Y/N		
LU, IC	2007	Establish a countywide planning committee or formal planning commission to assist in growth management education, guidance and evaluation of regulation options	N		N			Y	2016		Postponed countywide until 2016 pending the decision to pursue a countywide land use/zoning ordinance, which lacks sufficient public and political support at the present time. The County does have an informal oversight committee for plat reviews, consisting of the County Administrator, Tax Assessor, and the Code Enforcement Officer. The City does have its own planning committee, however, in conjunction with the City's zoning ordinance.
LU, IC	2007	Conduct a public education and information gathering campaign to discuss the need and benefits of land use regulation	N		N			Y	2016		Postponed until 2016 pending the decision to pursue a countywide land use/zoning ordinance, which lacks sufficient public and political support at the present time.
LU, IC	2009	Develop specific new ordinances identified by the Planning Committee or otherwise as needed to protect existing resources and development, to prevent nuisances and uses disruptive to the community's plans and vision, and to encourage quality growth	N		N			Y	2017		Postponed countywide until 2017 pending the decision to pursue a countywide land use/zoning ordinance, which lacks sufficient public and political support at the present time. The City does have its own separate zoning ordinance and planning committee.
LU, IC	2009	Seek to consolidate the various county land use regulations and separate ordinances into a more comprehensive and unified land development ordinance	N		N			Y	2017		Postponed until 2017 pending the decision to pursue a countywide land use/zoning ordinance, which lacks sufficient public and political support at the present time.
LU, IC	2007	Develop comprehensive land use management or zoning ordinances in the smaller municipalities compatible with zoning and other land use regulations developed countywide and in the cities of Swainsboro and Twin City	Y	2008							The City adopted a zoning ordinance for its municipal limits in 2008.

CITY OF SUMMERTOWN
Comprehensive Plan Short Term Work Program
Report of Accomplishments

Element	Initiation Year	Description	Accomplished		Underway		Postponed		Dropped	Status/Comments	
			Y/N	Year	Y/N	Est. Comp. Date	Y/N	Est. Int. Date	Y/N		
ED, NCR, HO, LU, IC	2007	Pursue the development of zoning and other supportive countywide land use regulations	N		N			Y	2017		Postponed in the City until 2017 pending the decision to pursue a countywide land use/zoning ordinance, which lacks sufficient public and political support at the present time.
NCR	2008	Adopt and enforce a model ordinance based on the Georgia DNR's Part V Environmental Planning Criteria for wetlands	N		N			Y	2013		Postponed until 2013 due to other priorities at the present time.
NCR	2010	Appoint a committee to research historic structures and funding sources	N		N			N		Y	Dropped due to a lack of adequate interest and other priorities at the present time.
CFS	2007	Pursue funding as appropriate to upgrade the community center	N		Y	2013					Among the upgrades to the community center are a remodeled kitchen, new carpet, tables, and chairs. A retaining wall to assist with drainage is still needed, and it is anticipated that this will be in place by 2013.
CFS	2011	Seek funding to upgrade software for the City's computer system	N		N			Y	2016		Postponed until 2016 due to other priorities at the present time.
HO, IC	2007	Pursue the adoption of Georgia's Uniform Construction Codes countywide, including the development of a coordinated and unified housing/codes enforcement program	N		N			Y	2017		Postponed until 2017 due to a lack of adequate public and political support and other priorities at the present time.

CITY OF SUMMERTOWN
Comprehensive Plan Short Term Work Program
Report of Accomplishments

Element	Initiation Year	Description	Accomplished		Underway		Postponed		Dropped	Status/Comments	
			Y/N	Year	Y/N	Est. Comp. Date	Y/N	Est. Int. Date	Y/N		
LU, IC	2007	Establish a countywide planning committee or formal planning commission to assist in growth management education, guidance and evaluation of regulation options	N		N			Y	2016		Postponed until 2016 pending the decision to pursue a countywide land use/zoning ordinance, which lacks sufficient public and political support at the present time. The County does have an informal oversight committee for plat reviews, consisting of the County Administrator, Tax Assessor, and the Code Enforcement Officer.
LU, IC	2007	Conduct a public education and information gathering campaign to discuss the need and benefits of land use regulation	N		N			Y	2016		Postponed until 2016 pending the decision to pursue a countywide land use/zoning ordinance, which lacks sufficient public and political support at the present time.
LU, IC	2009	Develop specific new ordinances identified by the Planning Committee or otherwise as needed to protect existing resources and development, to prevent nuisances and uses disruptive to the community's plans and vision, and to encourage quality growth	N		N			Y	2017		Postponed until 2017 pending the decision to pursue a countywide land use/zoning ordinance, which lacks sufficient public and political support at the present time.
LU, IC	2009	Seek to consolidate the various county land use regulations and separate ordinances into a more comprehensive and unified land development ordinance	N		N			Y	2017		Postponed until 2017 pending the decision to pursue a countywide land use/zoning ordinance, which lacks sufficient public and political support at the present time.
LU, IC	2009	Develop comprehensive land use management or zoning ordinances in the smaller municipalities compatible with zoning and other land use regulations developed countywide and in the cities of Swainsboro and Twin City	N		N			Y	2017		Postponed in the City until 2017 pending the decision to pursue a countywide land use/zoning ordinance, which lacks sufficient public and political support at the present time.

CITY OF SWAINSBORO
Comprehensive Plan Short Term Work Program
Report of Accomplishments

Element	Initiation Year	Description	Accomplished		Underway		Postponed		Dropped	Status/Comments
			Y/N	Year	Y/N	Est. Comp. Date	Y/N	Est. Int. Date	Y/N	
ED, CFS, LU, IC	2007	Seek funding to continue to upgrade Swainsboro's airport, including constructing additional hangars, a new terminal building with conference rooms, the installation of fencing and a new ILS system, and other improvements as appropriate	N		Y	2017				All proposed improvements have been completed, with the exception of a new terminal building. The City is currently seeking funding for the construction of a new terminal building, as well as a new community hangar. This will be addressed in the New STWP.
ED, CFS, LU, IC	2007	Pursue the reopening of rail access between Swainsboro and Vidalia to assist with the development of the Rayonier Wood and Huber Engineered Wood facilities and other future developments	N		N			Y	2014	Postponed until 2014 due to Huber's decision to delay construction of their proposed facility until such time as the housing market and overall economy recover to a profitable level.
ED, CFS, LU, IC	2007	Seek increased community signage along the U.S. 1 Swainsboro Bypass to improve traffic flow and enhance community marketing efforts	N		N			Y	2012	Postponed until 2012 due to proposed DOT funding not being released to the City. The City has now acquired that funding is in the process of seeking development of signage.
ED, CFS, LU	2007	Pursue the reactivation of the Swainsboro Downtown Development Authority	Y	2009						The City reactivated its DDA in 2009.
ED, NCR, HO, LU, IC	2007	Seek to update zoning and other land use regulations as appropriate to maintain compatibility with those developed countywide	N		Y	Ongoing				The City continuously keeps its zoning ordinance and other land use regulations up-to-date on an as needed basis. This will be addressed in the New LTWP.
NCR	2008	Adopt and enforce a model ordinance based on the Georgia DNR's Part V Environmental Planning Criteria for groundwater recharge areas and wetlands	N		N			Y	2017	Postponed until 2017 due to other priorities at the present time.

CITY OF SWAINSBORO
Comprehensive Plan Short Term Work Program
Report of Accomplishments

Element	Initiation Year	Description	Accomplished		Underway		Postponed		Dropped	Status/Comments
			Y/N	Year	Y/N	Est. Comp. Date	Y/N	Est. Int. Date	Y/N	
NCR	2007	Complete efforts to establish a Historic District and begin pursuing National Register nominations for historic structures	N		Y	2017				The City is currently working on the creation of a historic district within the downtown area, which is an implementation item resulting from a DCA Quality Growth Resource Team visit in 2009. The City is also currently pursuing efforts to have the former Water and Power Museum placed on the National Register. It is anticipated that a historic district will be in place by 2017.
NCR, CFS	2007	Pursue TE and other funding as appropriate for downtown streetscape and parking improvements upon establishment of the Historic District	N		Y	2013				The first phase of improvements to the downtown square was completed in 2011. The City has received funding for Phase II, and it is anticipated that the second phase will be completed by 2013.
CFS	2008	Complete the painting of all water towers	Y	2011						The completion of painting all water towers in the city was achieved in 2011.
CFS	2007	Pursue funding to construct a new water storage tank and well	Y	2011						A new water storage tank and well were constructed in 2011.
CFS	2008	Seek funding to replace those water lines having asbestos and become galvanized	N		Y	2017				The City is in the process of replacing galvanized lines throughout the City as funds are available. It is anticipated that all galvanized lines will be replaced by 2017.
CFS	2007	Seek funding to replace can stations with Flight submersibles as appropriate	Y	2011						Accomplished in 2011.
CFS	2010	Seek funding to replace Pump Station 18 with triplex submersibles	Y	2011						Accomplished in 2011.

CITY OF SWAINSBORO
Comprehensive Plan Short Term Work Program
Report of Accomplishments

Element	Initiation Year	Description	Accomplished		Underway		Postponed		Dropped	Status/Comments
			Y/N	Year	Y/N	Est. Comp. Date	Y/N	Est. Int. Date	Y/N	
CFS	2008	Seek funding to replace Suction Lift Station 17 with Flight submersibles	Y	2010						Accomplished in 2010.
CFS	2007	Purchase an electric generator for the Wastewater Treatment Plant	Y	2011						An electric generator was purchased in 2011.
CFS	2007	Purchase portable generators for various pump stations	Y	2011						Portable generators were purchased in 2011.
CFS	2008	Pursue funding for needed bypasses for pump stations	Y	2011						Portable pumps were acquired for Pump Stations 17, 18, and 45.
CFS	2007	Seek funding to replace all clay sewer pipes over four inches	N		Y	2014				CDBG funding was acquired in 2008 and 2010 to replace clay sewer pipes in different areas. The City has also acquired additional CDBG funding in 2012 for the Lake Luck area.
CFS	2007	Complete the construction of the new police station	Y	2009						A new police station was constructed in 2009.
CFS	2007	Seek funding to construct a facility for long-term evidence storage for the police department	N		N			Y	2015	Postponed until 2015 due to a lack of sufficient funding at the present time.
CFS	2007	Seek to acquire an impound yard for the police department	N		N			Y	2015	Postponed until 2015 due to a lack of sufficient funding at the present time.
CFS	2007	Pursue funding to purchase a generator for the police department	Y	2009						A new generator was purchased in conjunction with the construction and opening of the new police station.
CFS	2008	Seek funding to increase police department personnel, including new patrol positions and one new detective position	Y	2010						The City obtained COPS funding in 2010 to hire several additional officers.

CITY OF SWAINSBORO
Comprehensive Plan Short Term Work Program
Report of Accomplishments

Element	Initiation Year	Description	Accomplished		Underway		Postponed		Dropped	Status/Comments
			Y/N	Year	Y/N	Est. Comp. Date	Y/N	Est. Int. Date	Y/N	
CFS	2007	Pursue funding to purchase two new fire trucks	Y	2011						Two new fire trucks were acquired in 2011.
CFS	2007	Seek funding to purchase laptop computers for all emergency vehicles	Y	2012						All emergency vehicles are now equipped with laptop computers, as of 2012.
CFS	2007	Seek funding to increase the number of fire hydrants in the city	N		Y	Ongoing				The City has added 10-12 new hydrants in recent years. The City will continue to add new hydrants in areas of need as the need arises. This will be addressed in the New LTWP.
CFS	2007	Seek funding to purchase an early alert system for the city	Y	2009						An early alert system was purchased and put in place in 2009.
CFS	2009	Pursue funding to purchase 800 MGH communications for the fire department	Y	2010						Accomplished in 2010.
CFS	2009	Construct a bicycle trail at the Recreation Complex	Y	2007						A bicycle trail was constructed in 2007.
CFS	2008	Construct outdoor volleyball courts	Y	2008						Constructed at the Recreation Complex in 2008.
CFS	2007	Pursue funding as needed to develop passive recreation areas, including a nature trail	Y	2009						A new passive park and nature trail were constructed in 2009 at the intersection of U.S. 80 and GA 57.
CFS	2007	Pursue funding to expand the City of Swainsboro's Recycling Center	Y	2007						An additional building was constructed in 2007.
HO, IC	2007	Pursue the adoption of Georgia's Uniform Construction Codes countywide, including the development of a coordinated and unified housing/codes enforcement program	Y	2008, 2010						The City adopted updates to the state codes in both 2008 and 2010, and continue to do so as needed.

CITY OF SWAINSBORO
Comprehensive Plan Short Term Work Program
Report of Accomplishments

Element	Initiation Year	Description	Accomplished		Underway		Postponed		Dropped	Status/Comments	
			Y/N	Year	Y/N	Est. Comp. Date	Y/N	Est. Int. Date	Y/N		
LU, IC	2007	Establish a countywide planning committee or formal planning commission to assist in growth management education, guidance and evaluation of regulation options	N		N			Y	2016		Postponed until 2016 pending the decision to pursue a countywide land use/zoning ordinance, which lacks sufficient public and political support at the present time. The County does have an informal oversight committee for plat reviews, consisting of the County Administrator, Tax Assessor, and the Code Enforcement Officer. The City has its own separate zoning ordinance and planning commission.
LU, IC	2007	Conduct a public education and information gathering campaign to discuss the need and benefits of land use regulation	N		N			Y	2016		Postponed countywide until 2016 pending the decision to pursue a countywide land use/zoning ordinance, which lacks sufficient public and political support at the present time.
LU, IC	2009	Develop specific new ordinances identified by the Planning Committee or otherwise as needed to protect existing resources and development, to prevent nuisances and uses disruptive to the community's plans and vision, and to encourage quality growth	N		N			Y	2017		Postponed until 2017 pending the decision to pursue a countywide land use/zoning ordinance, which lacks sufficient public and political support at the present time.
LU, IC	2009	Seek to consolidate the various county land use regulations and separate ordinances into a more comprehensive and unified land development ordinance	N		N			Y	2017		Postponed until 2017 pending the decision to pursue a countywide land use/zoning ordinance, which lacks sufficient public and political support at the present time.
LU, IC	2007	Develop comprehensive land use management or zoning ordinances in the smaller municipalities compatible with zoning and other land use regulations developed countywide and in the cities of Swainsboro and Twin City	N		N			N		Y	Dropped due to the City having its own zoning ordinance in place. This item does not apply to the City. If/when countywide land use regulations are adopted, the City will amend their regulations as necessary to ensure consistency.

**CITY OF TWIN CITY
Comprehensive Plan Short Term Work Program
Report of Accomplishments**

Element	Initiation Year	Description	Accomplished		Underway		Postponed		Dropped	Status/Comments	
			Y/N	Year	Y/N	Est. Comp. Date	Y/N	Est. Int. Date	Y/N		
ED, NCR, HO, LU, IC	2007	Seek to update zoning and other land use regulations as appropriate to maintain compatibility with those developed countywide	N		Y	Ongoing				The City will continue to update its zoning and other land use regulations on an as needed basis. This will be addressed in the New LTWP.	
NCR	2008	Adopt and enforce a model ordinance based on the Georgia DNR's Part V Environmental Planning Criteria for wetlands	N		N			Y	2013	Postponed until 2013 due to other priorities at the present time.	
CFS	2009	Pursue funding to construct a new well and water storage tank	N		N			N		Y	Dropped due to the determination that a new well and a new tank are not needed at this time. The City has deepened one well and replaced the interior casing.
CFS	2009	Pursue funding to replace water lines in needed areas on the City's north side	N		Y	Ongoing					The City will continue to pursue funding to replace water lines in areas of need on an as needed basis. This item will be addressed in the New LTWP.
CFS	2007	Seek to upgrade the City's wastewater treatment system to a Land Application Spray system	Y	2009							Accomplished in 2009.
CFS	2008	Pursue funding to upgrade pump stations	Y	2011							Pump stations were upgraded in 2011 and will continue to be upgraded on an as needed basis.
CFS	2007	Complete the ISO survey	Y	2009							The City upgraded its ISO rating from Class 7 to a Class 6 in 2009.
CFS	2007	Complete the construction of a picnic shelter at the Veteran's Park	N		N			N		Y	Dropped due to the City's decision to utilize the area for the construction of a new police station. A picnic shelter may still be constructed at a different location at a later date.

**CITY OF TWIN CITY
Comprehensive Plan Short Term Work Program
Report of Accomplishments**

Element	Initiation Year	Description	Accomplished		Underway		Postponed		Dropped	Status/Comments	
			Y/N	Year	Y/N	Est. Comp. Date	Y/N	Est. Int. Date	Y/N		
HO, IC	2007	Pursue the adoption of Georgia's Uniform Construction Codes countywide, including the development of a coordinated and unified housing/codes enforcement program	N		N			Y	2013		Postponed until 2013 due to a lack of adequate public and political support and other priorities at the present time.
LU, IC	2007	Establish a countywide planning committee or formal planning commission to assist in growth management education, guidance and evaluation of regulation options	N		N			Y	2016		Postponed until 2016 pending the decision to pursue a countywide land use/zoning ordinance, which lacks sufficient public and political support at the present time. The County does have an informal oversight committee for plat reviews, consisting of the County Administrator, Tax Assessor, and the Code Enforcement Officer. Twin City has its own zoning ordinance and planning committee.
LU, IC	2007	Conduct a public education and information gathering campaign to discuss the need and benefits of land use regulation	N		N			Y	2016		Postponed until 2016 pending the decision to pursue a countywide land use/zoning ordinance, which lacks sufficient public and political support at the present time. The City has its own separate zoning and land use ordinances.
LU, IC	2009	Develop specific new ordinances identified by the Planning Committee or otherwise as needed to protect existing resources and development, to prevent nuisances and uses disruptive to the community's plans and vision, and to encourage quality growth	N		N			Y	2017		Postponed countywide until 2017 pending the decision to pursue a countywide land use/zoning ordinance, which lacks sufficient public and political support at the present time. The City does have its own separate zoning ordinance and planning committee.

**CITY OF TWIN CITY
Comprehensive Plan Short Term Work Program
Report of Accomplishments**

Element	Initiation Year	Description	Accomplished		Underway		Postponed		Dropped	Status/Comments	
			Y/N	Year	Y/N	Est. Comp. Date	Y/N	Est. Int. Date	Y/N		
LU, IC	2009	Seek to consolidate the various county land use regulations and separate ordinances into a more comprehensive and unified land development ordinance	N		N			Y	2017		Postponed until 2017 pending the decision to pursue a countywide land use/zoning ordinance, which lacks sufficient public and political support at the present time. The City has its own separate zoning and land use ordinances.
LU, IC	2009	Develop comprehensive land use management or zoning ordinances in the smaller municipalities compatible with zoning and other land use regulations developed countywide and in the cities of Swainsboro and Twin City	N		N			N		Y	Dropped from the City's STWP since the City already has its own separate zoning ordinance and land use regulations. If countywide land use regulations are adopted in the future, the City will amend their regulations as appropriate to ensure consistency.
LU	2008	Explore annexation of outlying residential communities	N		N			N		Y	Dropped due to a lack of feasibility and interest at the present time.

**EMANUEL COUNTY COMPREHENSIVE PLAN
SHORT TERM WORK PROGRAM
2012-2017**

Element	Activity	Years						Responsibility			Estimated Cost	Funding Source			
		2012	2013	2014	2015	2016	2017	County	City	Other		Local	State	Federal	Private
ED, CFS, LU, IC	Continue to pursue the development of the Emanuel/I-16 Industrial Park, including constructing an asphalt entry road to the first cleared lot		X					X		Dev. Auth., SPLOST	\$350,000	X			
ED, CFS, LU, IC	Seek the installation of a 500,000 gallon water tower to serve the I-16 Industrial Park and the north side of the City of Oak Park			X				X	Oak Park	Dev. Auth., GEFA, USDA Rural Dev't	\$750,000	X	X	X	
ED, CFS, LU, IC	Pursue the extension of water infrastructure and wellhead equipment to Lot #1 in the I-16 Industrial Park				X	X		X	Oak Park	Dev. Auth., DCA (OneGeorgia), GEFA, USDA Rural Dev't, SPLOST	\$500,000 (total)	X	X	X	
ED, CFS, LU, IC	Seek to design and construct permanent wastewater infrastructure for the I-16 Industrial Park					X	X	X		Dev. Auth., DCA (OneGeorgia), GEFA, USDA Rural Dev't, SPLOST	\$2.5 million (total)	X	X	X	
ED, CFS, LU, IC	Pursue the installation of a natural gas line in the I-16 Industrial Park						X	X		Dev. Auth., DCA (OneGeorgia), GEFA, USDA Rural Dev't, SPLOST	\$1.4 million (total)	X	X	X	X

**EMANUEL COUNTY COMPREHENSIVE PLAN
SHORT TERM WORK PROGRAM
2012-2017**

Element	Activity	Years						Responsibility			Estimated Cost	Funding Source			
		2012	2013	2014	2015	2016	2017	County	City	Other		Local	State	Federal	Private
ED, CFS, LU, IC	Continue to seek funding to further upgrade Swainsboro's airport, including constructing a new terminal building, a new community hangar, and other improvements as appropriate		X	X	X	X	X	X	Swainsboro	FAA, DOT, SPLOST	\$2,750,000 (total)	X	X	X	
ED, CFS, LU, IC	Continue to pursue the reopening of rail access between Swainsboro and Vidalia to assist with the development of the Rayonier Wood and Huber Engineered Wood facilities and other future developments			X	X			X	Swainsboro	Chamber, Dev. Auth., GDOT	NA (no DOT estimate available)	X	X		
ED, CFS, LU, IC	Seek to install a traffic signal and increased community signage along the U.S. 1 Swainsboro Bypass to improve traffic flow and enhance community marketing efforts		X	X	X			X	Swainsboro	Chamber, GDOT	\$25,000/yr.	X	X	X	
ED, NCR, HO, LU, IC	Pursue the development of zoning and other supportive countywide land use regulations						X	X	All	Planning Committee	\$1,000 (enforcement)	X			
NCR	Adopt and enforce a model ordinance based on the Georgia DNR's Part V Environmental Planning Criteria for wetlands, groundwater recharge areas, and river corridors		X					X	All	HOGARC	NA				
CFS	Resurface Lambs Bridge Road		X	X	X			X		GDOT	\$6,429,877 (total, TSPLOST)	X			
CFS	Construct Fairground Road Extension		X	X	X			X		GDOT	\$507,823 (total, TSPLOST)	X			

**EMANUEL COUNTY COMPREHENSIVE PLAN
SHORT TERM WORK PROGRAM
2012-2017**

Element	Activity	Years						Responsibility			Estimated Cost	Funding Source			
		2012	2013	2014	2015	2016	2017	County	City	Other		Local	State	Federal	Private
CFS	Resurface Canoochee Road		X	X	X			X		GDOT	\$840,000 (total, TSPLOST)	X			
CFS	Resurface Odomville Church Road					X	X	X		GDOT	\$210,000 (total, TSPLOST)	X			
CFS	Resurface Meeks Road					X	X	X		GDOT	\$490,000 (total, TSPLOST)	X			
CFS	Resurface Quick Road					X	X	X		GDOT	\$350,000 (total, TSPLOST)	X			
CFS	Resurface Old Kenfield Road					X	X	X		GDOT	\$840,000 (total, TSPLOST)	X			
LU	Establish a countywide planning committee or formal planning commission to assist in growth management education, guidance and evaluation of regulation options					X		X	All	Planning Committee	\$1,000 (enforcement)	X			
LU	Conduct a public education and information gathering campaign to discuss the need and benefits of land use regulation					X	X	X	All	Planning Committee	\$1,000 (total)	X			

**EMANUEL COUNTY COMPREHENSIVE PLAN
SHORT TERM WORK PROGRAM
2012-2017**

Element	Activity	Years						Responsibility			Estimated Cost	Funding Source			
		2012	2013	2014	2015	2016	2017	County	City	Other		Local	State	Federal	Private
LU	Develop specific new ordinances identified by the Planning Committee or otherwise as needed to protect existing resources and development, to prevent nuisances and uses disruptive to the community's plans and vision, and to encourage quality growth						X	X	All	Planning Committee	\$1,000 (enforcement)	X			
LU	Seek to consolidate the various county land use regulations and separate ordinances into a more comprehensive and unified land development ordinance						X	X	All	Planning Committee	NA				
LU	Develop comprehensive land use management or zoning ordinances in the smaller municipalities compatible with zoning and other land use regulations developed countywide and in the cities of Swainsboro, Stillmore, and Twin City						X	X	Adrian, Garfield, Nunez, Oak Park, Summertown	Planning Committee	\$1,000 (enforcement)	X			

**CITY OF ADRIAN COMPREHENSIVE PLAN
SHORT TERM WORK PROGRAM
2012-2017**

Element	Activity	Years						Responsibility			Estimated Cost	Funding Source			
		2012	2013	2014	2015	2016	2017	County	City	Other		Local	State	Federal	Private
ED, CFS	Explore the feasibility of establishing a sewer system and pursue funding as appropriate						X		X	DCA (CDBG), GEFA, USDA Rural Dev't	\$15 million (total)	X	X	X	
ED, NCR, HO, LU, IC	Pursue the development of zoning and other supportive countywide land use regulations						X	X	All	Planning Committee	\$1,000 (enforcement)	X			
NCR	Adopt and enforce a model ordinance based on the Georgia DNR's Part V Environmental Planning Criteria for wetlands, groundwater recharge areas, and river corridors			X					X	HOGARC	NA				
CFS	Seek funding to pave three remaining unpaved streets		X	X	X				X	DCA (CDBG)	\$500,000 (total)	X	X	X	
CFS	Seek to refurbish existing fire hydrants		X	X	X	X	X		X		\$40,000 (total)	X			
CFS	Seek to complete the interior of the new fire house		X	X	X				X		\$80,000 (total)	X			
CFS	Complete the updating of the City's Code of Ordinances to achieve state compliance		X	X					X		\$1,000 (total)	X			
CFS	Pursue renovations to City Hall, the Community Center, and medical office building		X	X	X	X			X	SPLOST	\$180,000 (total)	X			
CFS	Pursue improvements to the City's ballfield		X						X		\$2,000	X			
LU	Establish a countywide planning committee or formal planning commission to assist in growth management education, guidance and evaluation of regulation options		X (city)			X (county wide)		X	All	Planning Committee	\$1,000 (enforcement)	X			

**CITY OF ADRIAN COMPREHENSIVE PLAN
SHORT TERM WORK PROGRAM
2012-2017**

Element	Activity	Years						Responsibility			Estimated Cost	Funding Source			
		2012	2013	2014	2015	2016	2017	County	City	Other		Local	State	Federal	Private
LU	Conduct a public education and information gathering campaign to discuss the need and benefits of land use regulation		X (city)	X (city)		X (county wide)	X (county wide)	X	All	Planning Committee	\$1,000 (total)	X			
LU	Develop specific new ordinances identified by the Planning Committee or otherwise as needed to protect existing resources and development, to prevent nuisances and uses disruptive to the community's plans and vision, and to encourage quality growth		X (city)	X (city)			X (county wide)	X	All	Planning Committee	\$1,000 (total, enforcement)	X			
LU	Seek to consolidate the various county land use regulations and separate ordinances into a more comprehensive and unified land development ordinance						X	X	All	Planning Committee	NA				
LU	Develop comprehensive land use management or zoning ordinances in the smaller municipalities compatible with zoning and other land use regulations developed countywide and in the cities of Swainsboro and Twin City		X (city)	X (city)			X (county wide)	X	All	Planning Committee	\$1,000 (total, enforcement)	X			

**CITY OF GARFIELD COMPREHENSIVE PLAN
SHORT TERM WORK PROGRAM
2012-2017**

Element	Activity	Years						Responsibility			Estimated Cost	Funding Source			
		2012	2013	2014	2015	2016	2017	County	City	Other		Local	State	Federal	Private
ED, NCR, HO, LU, IC	Pursue the development of zoning and other supportive countywide land use regulations						X	X	All	Planning Committee	\$1,000 (enforcement)	X			
NCR	Adopt and enforce a model ordinance based on the Georgia DNR's Part V Environmental Planning Criteria for wetlands		X					X	All	HOGARC	NA				
CFS	Acquire one new pump for the City's wells					X	X		X		\$4,000 (total)	X			
CFS	Pursue funding to construct a new fire station						X		X		\$150,000	X			
CFS	Seek funding to develop additional property acquired for the City's recreation area				X	X	X		X		\$60,000 (total)	X			
CFS	Pursue funding to construct a tennis court				X	X	X		X		\$60,000 (total, part of recreation area above)	X			
CFS	Seek funding to construct a walking track				X	X	X		X		\$60,000 (total, part of recreation area above)	X			
CFS	Seek funding to complete Phase II of renovations to City Hall, including installing a new roof and siding	X							X		\$10,000	X			
CFS	Pursue funding for drainage improvements along Green and Hall streets	X	X	X	X	X			X	DCA (CDBG)	\$10,000 (total)	X	X	X	
CFS	Seek to acquire and clean up abandoned properties	X	X	X	X	X			X		\$20,000 (total)	X			
CFS	Resurface Old Augusta Road		X	X	X				X	GDOT	\$42,000 (total, TXPLOST)	X			
CFS	Resurface Sybil Street					X	X		X	GDOT	\$27,128 (total, TSPLOST)	X			

**CITY OF GARFIELD COMPREHENSIVE PLAN
SHORT TERM WORK PROGRAM
2012-2017**

Element	Activity	Years						Responsibility			Estimated Cost	Funding Source			
		2012	2013	2014	2015	2016	2017	County	City	Other		Local	State	Federal	Private
HO, IC	Pursue the adoption of Georgia's Uniform Construction Codes countywide, including the development of a coordinated and unified housing/codes enforcement program						X		X		NA				
LU	Establish a countywide planning committee or formal planning commission to assist in growth management education, guidance and evaluation of regulation options					X		X	All	Planning Committee	\$1,000 (enforcement)	X			
LU	Conduct a public education and information gathering campaign to discuss the need and benefits of land use regulation					X	X	X	All	Planning Committee	\$1,000 (total)	X			
LU	Develop specific new ordinances identified by the Planning Committee or otherwise as needed to protect existing resources and development, to prevent nuisances and uses disruptive to the community's plans and vision, and to encourage quality growth						X	X	All	Planning Committee	\$1,000 (enforcement)	X			
LU	Seek to consolidate the various county land use regulations and separate ordinances into a more comprehensive and unified land development ordinance						X	X	All	Planning Committee	NA				
LU	Develop comprehensive land use management or zoning ordinances in the smaller municipalities compatible with zoning and other land use regulations developed countywide and in the cities of Swainsboro and Twin City						X	X	Adrian, Garfield, Nunez, Oak Park, Summertown	Planning Committee	\$1,000 (enforcement)	X			

**CITY OF NUNEZ COMPREHENSIVE PLAN
SHORT TERM WORK PROGRAM
2012-2017**

Element	Activity	Years						Responsibility			Estimated Cost	Funding Source			
		2012	2013	2014	2015	2016	2017	County	City	Other		Local	State	Federal	Private
ED, NCR, HO, LU, IC	Pursue the development of zoning and other supportive countywide land use regulations						X	X	All	Planning Committee	\$1,000 (enforcement)	X			
NCR	Adopt and enforce a model ordinance based on the Georgia DNR's Part V Environmental Planning Criteria for groundwater recharge areas and wetlands		X					X	All	HOGARC	NA				
CFS	Seek funding to purchase Christmas decorations			X					X		\$1,000	X			
CFS	Seek to replace the flooring at City Hall				X				X		\$2,500	X			
CFS	Repair fencing around City Hall				X				X		\$1,000	X			
CFS	Pursue the construction of a new entrance and parking improvements to the Ball Recreation Park		X	X					X		\$10,000 (total)	X			
CFS	Explore the feasibility of constructing a Farmer's Market or other venue in which to hold events at the Ball Recreation Park			X					X		\$1,000	X			
CFS	Seek funding to acquire playground equipment	X	X						X		\$30,000 (total)	X			
CFS	Pursue funding for fire equipment upgrades, including a brush truck, communications system, and turnout gear	X	X	X	X	X	X		X	FEMA, GEMA	\$125,000 (total)	X	X	X	
HO, IC	Pursue the adoption of Georgia's Uniform Construction Codes countywide, including the development of a coordinated and unified housing/codes enforcement program						X		X		NA				

**CITY OF NUNEZ COMPREHENSIVE PLAN
SHORT TERM WORK PROGRAM
2013-2017**

Element	Activity	Years						Responsibility			Estimated Cost	Funding Source			
		2012	2013	2014	2015	2016	2017	County	City	Other		Local	State	Federal	Private
LU	Establish a countywide planning committee or formal planning commission to assist in growth management education, guidance and evaluation of regulation options					X		X	All	Planning Committee	\$1,000 (enforcement)	X			
LU	Conduct a public education and information gathering campaign to discuss the need and benefits of land use regulation					X	X	X	All	Planning Committee	\$1,000 (total)	X			
LU	Develop specific new ordinances identified by the Planning Committee or otherwise as needed to protect existing resources and development, to prevent nuisances and uses disruptive to the community's plans and vision, and to encourage quality growth						X	X	All	Planning Committee	\$1,000 (enforcement)	X			
LU	Seek to consolidate the various county land use regulations and separate ordinances into a more comprehensive and unified land development ordinance						X	X	All	Planning Committee	NA				
LU	Develop comprehensive land use management or zoning ordinances in the smaller municipalities compatible with zoning and other land use regulations developed countywide and in the cities of Swainsboro and Twin City						X	X	Adrian, Garfield, Nunez, Oak Park, Summertown	Planning Committee	\$1,000 (enforcement)	X			

**CITY OF OAK PARK COMPREHENSIVE PLAN
SHORT TERM WORK PROGRAM
2012-2017**

Element	Activity	Years						Responsibility			Estimated Cost	Funding Source			
		2012	2013	2014	2015	2016	2017	County	City	Other		Local	State	Federal	Private
ED, CFS, LU, IC	Coordinate as needed with Emanuel County and the Joint Development Authorities with the development of the Emanuel/I-16 Industrial Park	X	X	X	X	X	X	X	X	Dev. Auth., DCA (OneGeorgia), USDA Rural Dev't, SPLOST	\$10 million (total)	X	X	X	
ED, NCR, HO, LU, IC	Pursue the development of zoning and other supportive countywide land use regulations						X	X	All	Planning Committee	\$1,000 (enforcement)	X			
NCR	Adopt and enforce a model ordinance based on the Georgia DNR's Part V Environmental Planning Criteria for groundwater recharge areas, protected river corridors, and wetlands			X					X	HOGARC	NA				
CFS	Seek funding to acquire new turnout gear and a new fire truck			X	X	X	X		X	FEMA, GEMA	\$200,000 (total)	X	X	X	
CFS	Seek funding to acquire lighting for the walking track			X	X				X		\$15,000 (total)	X			
CFS	Pursue the construction of a new water tower for the City's north side and the new Industrial Park area as feasible			X					X	Dev. Auth., DCA (OneGeorgia), GEFA, USDA Rural Dev't	\$750,000 (total)	X	X	X	
CFS	Seek to acquire land as feasible to construct a new ballfield		X	X	X	X	X		X		\$100,000 (total)	X			
CFS	Pursue the establishment of a Moonshine Festival to promote the history of the area as well as to attract visitors	X	X						X	Civic Orgs., Local Volunteers	\$5,000 (total)	X			X
CFS	Seek funding to acquire playground equipment				X	X			X		\$30,000 (total)	X			

**CITY OF OAK PARK COMPREHENSIVE PLAN
SHORT TERM WORK PROGRAM
2012-2017**

Element	Activity	Years						Responsibility			Estimated Cost	Funding Source			
		2012	2013	2014	2015	2016	2017	County	City	Other		Local	State	Federal	Private
CFS	Seek to utilize the former grammar school building for use as a community center as appropriate		X	X	X	X	X		X	DNR (HPD)	\$100,000 (total)	X	X		
CFS	Pursue the utilization of the former high school as a facility for elderly residents as appropriate		X	X	X	X	X		X	DNR (HPD)	\$100,000 (total)	X	X		
CFS	Update city drainage system including ditches, culverts, etc.		X	X	X	X	X		X	DCA (CDBG)	\$300,000 (total)	X	X	X	
CFS	Establish parking lanes and along Harrington St and at city hall to be used for parking at city events.		X						X		\$2,000	X			
CFS	Acquire signage for parking lanes, gateways, parks, etc.		X						X		\$2,000	X			
CFS	Seek funding for street improvements, including resurfacing of 2.1 miles of city streets, speed bumps in sensitive areas, etc.		X	X	X				X	GDOT (LMIG)	\$352,000 (total)	X	X		
HO, IC	Pursue the adoption of Georgia's Uniform Construction Codes countywide, including the development of a coordinated and unified housing/ codes enforcement program						X	X	All	Planning Committee	\$1,000 (enforcement)	X			
LU	Establish a countywide planning committee or formal planning commission to assist in growth management education, guidance and evaluation of regulation options					X		X	All	Planning Committee	\$1,000 (enforcement)	X			
LU	Conduct a public education and information gathering campaign to discuss the need and benefits of land use regulation					X	X	X	All	Planning Committee	\$1,000 (total)	X			

**CITY OF OAK PARK COMPREHENSIVE PLAN
SHORT TERM WORK PROGRAM
2012-2017**

Element	Activity	Years						Responsibility			Estimated Cost	Funding Source			
		2012	2013	2014	2015	2016	2017	County	City	Other		Local	State	Federal	Private
LU	Develop specific new ordinances identified by the Planning Committee or otherwise as needed to protect existing resources and development, to prevent nuisances and uses disruptive to the community's plans and vision, and to encourage quality growth						X	X	All	Planning Committee	\$1,000 (enforcement)	X			
LU	Seek to consolidate the various county land use regulations and separate ordinances into a more comprehensive and unified land development ordinance						X	X	All	Planning Committee	NA				
LU	Develop comprehensive land use management or zoning ordinances in the smaller municipalities compatible with zoning and other land use regulations developed countywide and in the cities of Swainsboro and Twin City						X	X	Adrian, Garfield, Nunez, Oak Park, Summertown	Planning Committee	\$1,000 (enforcement)	X			
LU	Establish a Beautification Committee to assist in promotion and maintenance of landscaping and aesthetics within the City and along gateways		X						X	Beautification Committee	\$1,000 (total)	X			

**CITY OF STILLMORE COMPREHENSIVE PLAN
SHORT TERM WORK PROGRAM
2012-2017**

Element	Activity	Years						Responsibility			Estimated Cost	Funding Source			
		2012	2013	2014	2015	2016	2017	County	City	Other		Local	State	Federal	Private
ED, NCR, HO, LU, IC	Pursue the development of zoning and other supportive countywide land use regulations						X	X	All	Planning Committee	\$1,000 (enforcement)	X			
NCR	Adopt and enforce a model ordinance based on the Georgia DNR's Part V Environmental Planning Criteria for groundwater recharge areas and wetlands		X					X	All	HOGARC	NA				
CFS	Pursue funding to acquire new street signage				X	X			X		\$10,000 (total)	X			
CFS	Seek to pave the following streets: Fourth Avenue, Atlanta Avenue, Edenfield Road, Airline Railroad Street, 1 st Street, and 2 nd Avenue		X	X	X	X	X		X	GDOT	\$300,000/mile	X	X		
CFS	Seek to acquire generators for critical facilities (city hall, firehouse, city well, WWTP) and a portable generator for the lift station		X	X					X	FEMA, GEMA	\$50,000 (total)	X	X	X	
CFS	Construct a new building for the fire department				X				X		\$75,000	X			
CFS	Pursue funding to acquire a 3,000 gallon tanker truck for the fire department			X	X				X	FEMA, GEMA	\$210,000 (total)	X	X	X	
CFS	Seek to construct a 100,000 gallon water tank				X	X			X	DCA (CDBG), GEFA, USDA Rural Dev't	\$150,000 (total)	X	X	X	
CFS	Pursue renovations to the community house, including interior renovations and improved handicapped accessibility		X	X					X		\$30,000 (total)	X			
CFS	Explore the feasibility of potential annexation of outlying areas as appropriate	X	X	X	X	X	X		X		NA (part of normal city activities)				

**CITY OF STILLMORE COMPREHENSIVE PLAN
SHORT TERM WORK PROGRAM
2012-2017**

Element	Activity	Years						Responsibility			Estimated Cost	Funding Source			
		2012	2013	2014	2015	2016	2017	County	City	Other		Local	State	Federal	Private
CFS	Investigate the feasibility of establishing a Chicken Festival to honor local history and heritage		X	X					X	Garden Club, Private Businesses	\$1,000 (total)	X			X
CFS	Pursue funding as needed to acquire a new tractor, auger, and backhoe	X	X	X	X	X	X		X		\$90,000 (total)	X			
CFS	Seek the removal of dilapidated housing as appropriate	X	X	X	X	X	X		X		\$1,000 (total, enforcement)	X			
CFS	Pursue the acquisition of new playground equipment as appropriate	X	X	X	X	X	X		X		\$30,000 (total)	X			
CFS	Explore the feasibility of acquiring land for a new ballfield as appropriate	X	X	X	X	X	X		X		NA (part of normal city activities)				
CFS	Pursue the purchase of two commercial lawn mowers for city upkeep		X	X					X		\$15,000 (total)	X			
CFS	Pursue funding as needed to upgrade/expand/promote the Christmas Parade	X	X	X	X	X	X		X		\$5,000 (total)	X			X
CFS	Seek to repair/replace pumps at all lift stations as appropriate		X	X	X	X	X		X		\$50,000 (total)	X			
HO, IC	Pursue the adoption of Georgia's Uniform Construction Codes countywide, including the development of a coordinated and unified housing/codes enforcement program						X		X		NA				
LU	Establish a countywide planning committee or formal planning commission to assist in growth management education, guidance and evaluation of regulation options					X		X	All	Planning Committee	\$1,000 (enforcement)	X			
LU	Conduct a public education and information gathering campaign to discuss the need and benefits of land use regulation					X	X	X	All	Planning Committee	\$1,000 (total)	X			

**CITY OF STILLMORE COMPREHENSIVE PLAN
SHORT TERM WORK PROGRAM
2012-2017**

Element	Activity	Years						Responsibility			Estimated Cost	Funding Source			
		2012	2013	2014	2015	2016	2017	County	City	Other		Local	State	Federal	Private
LU	Develop specific new ordinances identified by the Planning Committee or otherwise as needed to protect existing resources and development, to prevent nuisances and uses disruptive to the community's plans and vision, and to encourage quality growth						X	X	All	Planning Committee	\$1,000 (enforcement)	X			
LU	Seek to consolidate the various county land use regulations and separate ordinances into a more comprehensive and unified land development ordinance						X	X	All	Planning Committee	NA				

**CITY OF SUMMERTOWN COMPREHENSIVE PLAN
SHORT TERM WORK PROGRAM
2012-2017**

Element	Activity	Years						Responsibility			Estimated Cost	Funding Source			
		2012	2013	2014	2015	2016	2017	County	City	Other		Local	State	Federal	Private
ED, NCR, HO, LU, IC	Pursue the development of zoning and other supportive countywide land use regulations						X	X	All	Planning Committee	\$1,000 (enforcement)	X			
NCR	Adopt and enforce a model ordinance based on the Georgia DNR's Part V Environmental Planning Criteria for wetlands		X					X	All	HOGARC	NA				
CFS	Construct a retaining wall at the Community Center to help improve drainage		X						X		\$1,000	X			
CFS	Seek funding to upgrade software for the City's computer system					X			X		\$500	X			
HO, IC	Pursue the adoption of Georgia's Uniform Construction Codes countywide, including the development of a coordinated and unified housing/ codes enforcement program						X		X		NA				
LU	Establish a countywide planning committee or formal planning commission to assist in growth management education, guidance and evaluation of regulation options					X		X	All	Planning Committee	\$1,000 (enforcement)	X			
LU	Conduct a public education and information gathering campaign to discuss the need and benefits of land use regulation					X	X	X	All	Planning Committee	\$1,000 (total)	X			

**CITY OF SUMMERTOWN COMPREHENSIVE PLAN
SHORT TERM WORK PROGRAM
2012-2017**

Element	Activity	Years						Responsibility			Estimated Cost	Funding Source			
		2012	2013	2014	2015	2016	2017	County	City	Other		Local	State	Federal	Private
LU	Develop specific new ordinances identified by the Planning Committee or otherwise as needed to protect existing resources and development, to prevent nuisances and uses disruptive to the community's plans and vision, and to encourage quality growth						X	X	All	Planning Committee	\$1,000 (enforcement)	X			
LU	Seek to consolidate the various county land use regulations and separate ordinances into a more comprehensive and unified land development ordinance						X	X	All	Planning Committee	NA				
LU	Develop comprehensive land use management or zoning ordinances in the smaller municipalities compatible with zoning and other land use regulations developed countywide and in the cities of Swainsboro, Stillmore, and Twin City						X	X	Adrian, Garfield, Nunez, Oak Park, Summertown	Planning Committee	\$1,000 (enforcement)	X			

**CITY OF SWAINSBORO COMPREHENSIVE PLAN
SHORT TERM WORK PROGRAM
2012-2017**

Element	Activity	Years						Responsibility			Estimated Cost	Funding Source			
		2012	2013	2014	2015	2016	2017	County	City	Other		Local	State	Federal	Private
ED, CFS, LU, IC	Construct a new terminal building at the airport		X	X	X	X	X	X	X	FAA, DOT	\$2 million (total)	X	X	X	
ED, CFS, LU, IC	Construct a new community hangar at the airport	X	X					X	X	FAA	\$750,000 (total)	X	X	X	
ED, CFS, LU, IC	Construct additional T-Hangars at the airport			X		X		X	X	FAA	\$300,000 (total)	X	X	X	
ED, CFS, LU, IC	Seek funding to provide crack and seal to the runway at the airport	X	X					X	X	FAA	\$255,000 (total)	X	X	X	
ED, CFS, LU, IC	Pursue the reopening of rail access between Swainsboro and Vidalia to assist with the development of the Rayonier Wood and Huber Engineered Wood facilities and other future developments			X	X			X	X	Chamber, Dev. Auth., GDOT	NA (no DOT estimate available)	X	X		
ED, CFS, LU, IC	Seek to install a traffic signal and increased community signage along the U.S. 1 Swainsboro Bypass to improve traffic flow and enhance community marketing efforts	X	X	X	X			X	X	Chamber, GDOT	\$25,000/yr.	X	X	X	
NCR	Adopt and enforce a model ordinance based on the Georgia DNR's Part V Environmental Planning Criteria for groundwater recharge areas and wetlands						X		X	HOGARC	NA				

**CITY OF SWAINSBORO COMPREHENSIVE PLAN
SHORT TERM WORK PROGRAM
2012-2017**

Element	Activity	Years						Responsibility			Estimated Cost	Funding Source			
		2012	2013	2014	2015	2016	2017	County	City	Other		Local	State	Federal	Private
NCR	Complete the establishment of a Historic District for the downtown area	X	X	X	X	X	X		X	Chamber, DDA, Hist. Soc., HPD, RC	\$5,000 (total)	X			
NCR, CFS	Complete Phase II of downtown streetscape/lighting/parking improvements	X	X						X	DOT (TE)	\$500,000 (total)	X	X	X	
CFS	Seek funding to replace those water lines having asbestos and become galvanized	X	X	X	X	X	X		X	DCA (CDBG)	\$500,000 (total)	X	X	X	
CFS	Replace all clay sewer pipes over four inches in the Lake Luck area and seek funding for other areas of need	X	X	X					X	DCA (CDBG)	\$500,000 (total)	X	X	X	
CFS	Seek to construct a SPLASH Pad at the Recreation Complex		X						X	SPLOST	\$400,000	X			
CFS	Construct a skate park at the Recreation Complex						X		X		\$100,000	X			
CFS	Pursue the construction of a dog park				X				X		\$25,000	X			
CFS	Construct a new city/county fire station		X					X	X	SPLOST	\$600,000	X			
CFS	Acquire a new fire pumper						X		X		\$400,000	X			
CFS	Seek to hire additional full-time firefighters as appropriate	X	X	X	X	X	X		X		\$160,000 (total)	X			
CFS	Seek to obtain an ISO Class 3 rating	X	X						X		\$10,000 (total)	X			
CFS	Purchase laptop computers for all firefighting vehicles as appropriate	X	X	X	X	X	X		X	FEMA, GEMA, Homeland Security	\$12,000 (total)	X	X	X	
CFS	Acquire upgraded computer software for City Hall			X					X	SPLOST	\$200,000	X			
CFS	Pursue the installation of new energy efficient windows at City Hall	X	X						X	SPLOST	\$80,000 (total)	X			
CFS	Pursue second floor renovations to City Hall and install a new elevator as appropriate	X	X	X	X	X	X		X		\$600,000 (total)	X			

**CITY OF SWAINSBORO COMPREHENSIVE PLAN
SHORT TERM WORK PROGRAM
2012-2017**

Element	Activity	Years						Responsibility			Estimated Cost	Funding Source			
		2012	2013	2014	2015	2016	2017	County	City	Other		Local	State	Federal	Private
CFS	Acquire a new vacuum sewage truck	X	X						X	USDA Rural Dev't	\$240,000 (total)	X	X	X	
CFS	Seek to rehabilitate Lift Station #10						X		X	DCA (CDBG), GEFA, USDA Rural Dev't	\$150,000	X	X	X	
CFS	Pursue the rehabilitation of Lift Station #3						X		X	DCA (CDBG), GEFA, USDA Rural Dev't	\$150,000	X	X	X	
CFS	Seek to rehabilitate Lift Station #15						X		X	DCA (CDBG), GEFA, USDA Rural Dev't	\$150,000	X	X	X	
CFS	Replace Well Tank #3						X		X	DCA (CDBG), GEFA, USDA Rural Dev't	\$1 million	X	X	X	
CFS	Purchase a new air compressor and hammer						X		X		\$50,000	X			
CFS	Acquire a new trash pump	X	X						X	USDA Rural Dev't	\$3,000 (total)	X	X	X	
CFS	Seek to purchase a new meter truck					X			X		\$23,000	X			
CFS	Acquire a new backhoe as appropriate	X	X	X	X	X	X		X		\$75,000 (total)	X			
CFS	Seek to acquire a new mulching machine			X					X		\$75,000	X			
CFS	Purchase a new dump truck					X			X		\$50,000	X			
CFS	Seek to acquire a new tractor and bush hog as appropriate	X	X	X	X	X	X		X		\$55,000 (total)	X			
CFS	Purchase a new boom truck as funds are available	X	X	X	X	X	X		X		\$125,000 (total)	X			
CFS	Obtain state certification for the Police Department		X						X		\$3,000	X			
CFS	Pursue Calea (national) certification for the Police Department			X					X		\$5,000	X			
CFS	Acquire a new computer system for the Police Department as funds are available	X	X	X	X	X	X		X		\$75,000 (total)	X			
CFS	Purchase one new police vehicle per officer as appropriate	X	X	X	X	X	X		X		\$150,000 (total)	X			

**CITY OF SWAINSBORO COMPREHENSIVE PLAN
SHORT TERM WORK PROGRAM
2012-2017**

Element	Activity	Years						Responsibility			Estimated Cost	Funding Source			
		2012	2013	2014	2015	2016	2017	County	City	Other		Local	State	Federal	Private
CFS	Seek to add one new police officer per shift			X	X				X	DOJ, Homeland Security	\$200,000 (total)	X	X	X	
CFS	Install mobile data terminals for the Police Department	X	X						X	Homeland Security	\$200,000 (total)	X	X	X	
CFS	Revise the Police Department's Standard Operating Procedures manual		X						X		\$1,000	X			
CFS	Seek to obtain Main Street designation	X	X						X	DDA	\$10,000 (total)	X			
CFS	Pursue the revitalization of the former Dixie Theater		X	X	X	X	X		X	DDA, DNR (HPD)	\$1 million (total)	X	X		
CFS	Establish a downtown historic tour		X						X	Chamber, DDA	\$5,000	X			
CFS	Seek to establish a Downtown Façade Incentive grant program as funds are available		X	X	X	X	X		X	DDA	\$20,000 (total)	X			
CFS	Seek funding to construct a facility for long-term evidence storage for the police department				X				X		\$100,000	X			
CFS	Seek to acquire an impound yard for the police department				X				X		\$100,000 (part of storage facility project above)	X			
CFS	Resurface North Green Street		X	X	X				X	GDOT	\$86,800 (total, TSPLOST)	X			
CFS	Resurface Lambs Bridge Road within the city limits		X	X	X				X	GDOT	\$168,000 (total, TSPLOST)	X			
CFS	Resurface North Coleman Street		X	X	X				X	GDOT	\$122,080 (total, TSPLOST)	X			
CFS	Resurface East Meadowlake Parkway		X	X	X				X	GDOT	\$224,000 (total, TSPLOST)	X			

**CITY OF SWAINSBORO COMPREHENSIVE PLAN
SHORT TERM WORK PROGRAM
2012-2017**

Element	Activity	Years						Responsibility			Estimated Cost	Funding Source			
		2012	2013	2014	2015	2016	2017	County	City	Other		Local	State	Federal	Private
CFS	Resurface King Circle Drive		X	X	X				X	GDOT	\$184,800 (total, TSPLOST)	X			
CFS	Resurface Braswell Boulevard		X	X	X				X	GDOT	\$42,000 (total, TSPLOST)	X			
CFS	Resurface Short Street		X	X	X				X	GDOT	\$28,000 (total, TSPLOST)	X			
CFS	Resurface Industrial Way					X	X		X	GDOT	\$154,000 (total, TSPLOST)	X			
CFS	Resurface Fortune Loop					X	X		X	GDOT	\$56,000 (total, TSPLOST)	X			
CFS	Resurface Hill Street					X	X		X	GDOT	\$56,000 (total, TSPLOST)	X			
CFS	Resurface Thigpen Drive					X	X		X	GDOT	\$156,800 (total, TSPLOST)	X			
CFS	Resurface Oaklawn Drive					X	X		X	GDOT	\$112,000 (total, TSPLOST)	X			
CFS	Resurface William Rountree Street					X	X		X	GDOT	\$56,000 (total, TSPLOST)	X			
CFS	Resurface Howard Street					X	X		X	GDOT	\$70,000 (total, TSPLOST)	X			
CFS	Resurface Prosperity Drive					X	X		X	GDOT	\$84,000 (total, TSPLOST)	X			
CFS	Resurface West Meadowlake Parkway					X	X		X	GDOT	\$224,000 (total, TSPLOST)	X			

**CITY OF SWAINSBORO COMPREHENSIVE PLAN
SHORT TERM WORK PROGRAM
2012-2017**

Element	Activity	Years						Responsibility			Estimated Cost	Funding Source			
		2012	2013	2014	2015	2016	2017	County	City	Other		Local	State	Federal	Private
LU	Establish a countywide planning committee or formal planning commission to assist in growth management education, guidance and evaluation of regulation options					X		X	All	Planning Committee	\$1,000 (enforcement)	X			
LU	Conduct a public education and information gathering campaign to discuss the need and benefits of land use regulation					X	X	X	All	Planning Committee	\$1,000 (total)	X			
LU	Develop specific new ordinances identified by the Planning Committee or otherwise as needed to protect existing resources and development, to prevent nuisances and uses disruptive to the community's plans and vision, and to encourage quality growth						X	X	All	Planning Committee	\$1,000 (enforcement)	X			
LU	Seek to consolidate the various county land use regulations and separate ordinances into a more comprehensive and unified land development ordinance						X	X	All	Planning Committee	NA				

**CITY OF TWIN CITY COMPREHENSIVE PLAN
SHORT TERM WORK PROGRAM
2012-2017**

Element	Activity	Years						Responsibility			Estimated Cost	Funding Source			
		2012	2013	2014	2015	2016	2017	County	City	Other		Local	State	Federal	Private
NCR	Adopt and enforce a model ordinance based on the Georgia DNR's Part V Environmental Planning Criteria for wetlands		X					X	All	HOGARC	NA				
NCR	Complete the establishment of a Historic District	X	X						X	DNR (HPD)	NA				
NCR	Pursue the designation of National Register listing of homes within the Historic District	X	X						X	DNR (HPD)	NA				
CFS	Construct a new police station	X	X						X		\$250,000 (total)	X			
CFS	Pursue renovations to City Hall upon completion of the new police department facility			X					X		\$2,500	X			
CFS	Seek funding to upgrade playgrounds and playground equipment			X					X		\$30,000	X			
CFS	Pursue funding to acquire additional road/street equipment			X					X		\$25,000	X			
CFS	Pursue funding for sidewalk improvements			X	X				X	DOT (TE)	\$500,000 (total)	X	X	X	
CFS	Seek funding for curb/gutter improvements in the commercial districts		X	X					X	DOT (TE)	\$500,000 (total)	X	X	X	
CFS	Pursue resurfacing of streets		X	X					X	GDOT (LMIG)	\$100,000 (total)	X	X		
HO, IC	Pursue the adoption of Georgia's Uniform Construction Codes countywide, including the development of a coordinated and unified housing/codes enforcement program		X						X		NA				

**CITY OF TWIN CITY COMPREHENSIVE PLAN
SHORT TERM WORK PROGRAM
2012-2017**

Element	Activity	Years						Responsibility			Estimated Cost	Funding Source			
		2012	2013	2014	2015	2016	2017	County	City	Other		Local	State	Federal	Private
LU	Establish a countywide planning committee or formal planning commission to assist in growth management education, guidance and evaluation of regulation options					X		X	All	Planning Committee	\$1,000 (enforcement)	X			
LU	Conduct a public education and information gathering campaign to discuss the need and benefits of land use regulation					X	X	X	All	Planning Committee	\$1,000 (total)	X			
LU	Develop specific new ordinances identified by the Planning Committee or otherwise as needed to protect existing resources and development, to prevent nuisances and uses disruptive to the community's plans and vision, and to encourage quality growth						X	X	All	Planning Committee	\$1,000 (enforcement)	X			
LU	Seek to consolidate the various county land use regulations and separate ordinances into a more comprehensive and unified land development ordinance						X	X	All	Planning Committee	NA				

**EMANUEL COUNTY COMPREHENSIVE PLAN
LONG TERM WORK PROGRAM**

Element	Activity	Years								Responsibility			Estimated Cost	Funding Source			
		2012	2013	2014	2015	2016	2017	Each Year	Beyond 2017	County	City	Other		Local	State	Federal	Private
ED, CFS, LU, IC	Continue to pursue the development of the Emanuel/I-16 Industrial Park, including the extension of infrastructure, construction of a spec building(s), etc. as appropriate							X	X	X		Dev. Auth., DCA (OneGeorgia), USDA Rural Dev't, SPLOST	\$10 million (total)	X	X	X	
ED	Continue to participate in the Emanuel/Johnson Joint Development Authority and other multi-county organizations as appropriate							X	X	X		Dev. Auth., Johnson Co., Johnson Co. Dev. Auth.	NA				
ED, CFS	Provide assistance to Southeastern Technical College as needed with the expansion of facilities and services							X	X	X	Swainsboro	Dev. Auth., STC, DTAE	\$100,000 (total)	X	X		
ED, CFS	Provide assistance to East Georgia State College as needed with the expansion of facilities and services							X	X	X	Swainsboro	Dev. Auth., EGSC, Univ. System	\$100,000 (total)	X	X		X
ED	Continue to utilize existing Development Authority programs and seek to develop new programs as appropriate							X	X	X	All	Dev. Auth.	NA				
ED	Develop incentives for business and industry retention and implement as appropriate							X	X	X	All	Chamber, Dev. Auth.	NA				

**EMANUEL COUNTY COMPREHENSIVE PLAN
LONG TERM WORK PROGRAM**

Element	Activity	Years								Responsibility			Estimated Cost	Funding Source			
		2012	2013	2014	2015	2016	2017	Each Year	Beyond 2017	County	City	Other		Local	State	Federal	Private
ED	Develop incentives for new business and industry attraction and implement as appropriate							X	X	X	All	Chamber, Dev. Auth.	NA				
ED	Develop incentives for business and industry retention in the smaller municipalities and implement as appropriate							X	X		Adrian, Garfield, Nunez, Oak Park, Stillmore, Summertown	Chamber, Dev. Auth.	NA				
ED, LU	Pursue funding as needed to further develop the county's industrial parks, including expansion and additional infrastructure, as appropriate							X	X	X	Swainsboro	Dev. Auth., DCA (OneGeorgia), USDA Rural Dev't	\$500,000 (total)	X	X	X	
ED, CFS, LU, IC	Pursue funding as needed to continue the development of the Pathway Technology Park, including expansion and additional infrastructure, as appropriate							X	X	X	Swainsboro	Dev. Auth., DCA (OneGeorgia), AT&T	\$500,000 (total)	X	X	X	X
ED, CFS, LU, IC	Seek to attract technology-related businesses and industries to the Technology Park and elsewhere							X	X	X	Swainsboro	Chamber, Dev. Auth.	\$5,000 (total)	X			X
ED, NCR	Seek to expand the promotion of existing events and develop new events/activities as appropriate to attract visitors							X	X	X	All	Chamber	\$5,000 (total)	X			X

**EMANUEL COUNTY COMPREHENSIVE PLAN
LONG TERM WORK PROGRAM**

Element	Activity	Years								Responsibility			Estimated Cost	Funding Source			
		2012	2013	2014	2015	2016	2017	Each Year	Beyond 2017	County	City	Other		Local	State	Federal	Private
ED, NCR, LU	Utilize the Chamber and the Development Authority to promote the development of hospitality businesses within Swainsboro/ Emanuel County							X	X			Chamber, Dev. Auth.	\$5,000 (total)	X			X
ED, NCR, LU	Seek to expand the Pine Tree Festival's facilities and events as appropriate							X	X	X	Swainsboro	Chamber, Festival Committee	\$5,000 (total)	X			X
ED, NCR, LU	Seek to expand the Arts Emanuel's facilities and events as appropriate							X	X	X	Swainsboro	Chamber, Arts Council	\$5,000 (total)	X			X
ED, CFS, IC	Pursue funding as needed to expand broadband and other technology access within the community							X	X	X	All	Dev. Auth., DCA (OneGeorgia), AT&T, Pineland Telephone Co.	\$500,000 (total)	X	X	X	X
NCR, LU	Seek funding as needed to continue to develop the Historical Society Museum as a museum/tourist venue							X	X	X		Hist. Soc.	\$5,000/yr.	X			
CFS	Coordinate with the City of Swainsboro as needed to extend water/sewer service along Georgia Highway 297 to Rayonier and the proposed Huber site as appropriate							X	X	X	Swainsboro	Dev. Auth., SPLOST, DCA (OneGeorgia), GEFA, USDA Rural Dev't	\$5 million (total)	X	X	X	

**EMANUEL COUNTY COMPREHENSIVE PLAN
LONG TERM WORK PROGRAM**

Element	Activity	Years								Responsibility			Estimated Cost	Funding Source			
		2012	2013	2014	2015	2016	2017	Each Year	Beyond 2017	County	City	Other		Local	State	Federal	Private
CFS	Coordinate with the cities of Oak Park and Swainsboro as needed to extend water/sewer service along the U.S. 1 corridor from Swainsboro to I-16							X	X	X	Oak Park, Swainsboro	Dev. Auth., SPLOST, DCA (OneGeorgia), GEFA, USDA Rural Dev't	\$10 million (total)	X	X	X	
CFS	Pursue funding as needed to pave new roads							X	X	X		GDOT	\$300,000/mile	X	X		
CFS	Seek funding as needed to resurface existing roads and improve drainage							X	X	X		GDOT (LMIG), SPLOST	\$100,000 (total)	X	X		
CFS	Pursue funding as needed to pave/ upgrade dirt roads							X	X	X		DCA (CDBG)	\$500,000 (total)	X	X	X	
CFS	Seek funding for state construction of regional bicycle facilities within the county, such as paved shoulders and other improvements, and local connector facilities, as appropriate							X	X	X	All	GDOT	\$2 million (total)	X	X	X	
CFS	Coordinate with the Hospital Authority as appropriate and pursue funding as needed to upgrade and improve Emanuel Medical Center							X	X	X	Swainsboro	Hosp. Auth.	\$100,000 (total)	X			
CFS	Seek funding as needed to upgrade the Health Department's facilities and services							X	X	X		DHS	\$100,000 (total)	X	X		

**EMANUEL COUNTY COMPREHENSIVE PLAN
LONG TERM WORK PROGRAM**

Element	Activity	Years								Responsibility			Estimated Cost	Funding Source			
		2012	2013	2014	2015	2016	2017	Each Year	Beyond 2017	County	City	Other		Local	State	Federal	Private
CFS	Pursue funding to expand library facilities and services as needed							X	X	X	Swainsboro	Ogeechee Reg. Lib. Bd., DTAE	\$50,000 (total)	X	X		
CFS	Seek funding to upgrade firefighting equipment as needed							X	X	X		FEMA, GEMA, SPLOST	\$100,000 (total)	X	X	X	
CFS	Seek funding for the expansion of recycling activities as needed							X	X	X	All	GEFA	\$50,000 (total)	X	X		
CFS	Continue to pursue funding as appropriate to develop new recreation facilities/activities countywide							X	X	X	Swainsboro	DCA, DNR (LWCF)	\$50,000 (total)	X	X		
CFS	Continue to participate in Keep Emanuel Beautiful activities as appropriate							X	X	X	All		NA				
CFS	Seek funding as needed to upgrade EMA equipment							X	X	X		GEMA	\$25,000 (total)	X	X		
CFS	Continue to coordinate with the local school system as needed for new construction of new facilities as appropriate							X	X	X	Adrian, Swainsboro, Twin City	BOE	\$100,000 (total)	X	X		
CFS	Resurface Odomville Church Road					X	X		X	X		GDOT	\$210,000 (total, TSPLOST)	X			
CFS	Resurface Meeks Road					X	X		X	X		GDOT	\$490,000 (total, TSPLOST)	X			
CFS	Resurface Quick Road					X	X		X	X		GDOT	\$350,000 (total, TSPLOST)	X			

**EMANUEL COUNTY COMPREHENSIVE PLAN
LONG TERM WORK PROGRAM**

Element	Activity	Years								Responsibility			Estimated Cost	Funding Source			
		2012	2013	2014	2015	2016	2017	Each Year	Beyond 2017	County	City	Other		Local	State	Federal	Private
CFS	Resurface Old Kenfield Road					X	X		X	X		GDOT	\$840,000 (total, TSPLOST)	X			
CFS	Resurface Old Savannah Road								X	X		GDOT	\$924,000 (total, TSPLOST)	X			
CFS	Resurface Pendleton Springs Road								X	X		GDOT	\$490,000 (total, TSPLOST)	X			
CFS	Resurface Parrish Pond Road								X	X		GDOT	\$378,000 (total, TSPLOST)	X			
HO	Seek CDBG, CHIP, and other funding as appropriate for the rehabilitation and/or clearance of substandard housing							X	X	X		DCA (CDBG, CHIP)	\$500,000 (total)	X	X		
HO	Pursue the assistance of the Georgia Department of Community Affairs, USDA Rural Development, and other programs to assist in the development of additional affordable housing							X	X	X		DCA, USDA Rural Dev't, Private Developers	\$5,000 (local facilitation, no estimate available on private construction)	X	X	X	X
HO	Seek to enforce manufactured home regulations and amend/strengthen as appropriate							X	X	X		Planning Committee	\$1,000 (total, enforcement)	X			
HO	Seek to update subdivision regulations and strengthen as appropriate							X	X	X		Planning Committee	\$1,000 (total, enforcement)	X			

**CITY OF ADRIAN COMPREHENSIVE PLAN
LONG TERM WORK PROGRAM**

Element	Activity	Years								Responsibility			Estimated Cost	Funding Source			
		2012	2013	2014	2015	2016	2017	Each Year	Beyond 2017	County	City	Other		Local	State	Federal	Private
ED	Continue to utilize existing Development Authority programs and seek to develop new programs as appropriate							X	X	X	All	Dev. Auth.	NA				
ED	Develop incentives for business and industry retention and implement as appropriate							X	X	X	All	Chamber, Dev. Auth.	NA				
ED	Develop incentives for new business and industry attraction and implement as appropriate							X	X	X	All	Chamber, Dev. Auth.	NA				
ED	Develop incentives for business and industry retention in the smaller municipalities and implement as appropriate							X	X		Adrian, Garfield, Nunez, Oak Park, Stillmore, Summertown	Chamber, Dev. Auth.	NA				
ED, NCR, LU	Utilize the Chamber and the Development Authority to promote the development of hospitality businesses within Swainsboro/ Emanuel County							X	X			Chamber, Dev. Auth.	\$5,000 (total)	X			X
ED, NCR, CFS, LU	Seek TE and other funding as appropriate for sidewalk and other public streetscape improvements							X	X		X	DOT (TE)	\$500,000 (total)	X	X	X	
ED, NCR	Seek to expand the promotion of existing events and develop new events/activities as appropriate to attract visitors							X	X	X	All	Chamber	\$5,000 (total)	X			X

**CITY OF ADRIAN COMPREHENSIVE PLAN
LONG TERM WORK PROGRAM**

Element	Activity	Years								Responsibility			Estimated Cost	Funding Source			
		2012	2013	2014	2015	2016	2017	Each Year	Beyond 2017	County	City	Other		Local	State	Federal	Private
ED, CFS, IC	Pursue funding as needed to expand broadband and other technology access within the community							X	X	X	All	Dev. Auth., DCA (OneGeorgia), AT&T, Pineland Telephone Co.	\$500,000 (total)	X	X	X	X
ED, CFS	Explore the feasibility of establishing a sewer system and pursue funding as appropriate						X		X		X	DCA (CDBG), GEFA, USDA Rural Dev't	\$15 million (total)	X	X	X	
NCR	Continue to pursue façade and other improvements to downtown historic structures as appropriate							X	X		X	DNR (HPD)	\$20,000 (total)	X	X		
CFS	Pursue funding as needed to pave new roads							X	X	X	X	GDOT	\$300,000/mile	X	X		
CFS	Seek funding as needed to resurface existing roads and improve drainage							X	X		X	GDOT (LMIG)	\$100,000 (total)	X	X		
CFS	Seek funding for state construction of regional bicycle facilities within the county, such as paved shoulders and other improvements, and local connector facilities, as appropriate							X	X	X	All	GDOT	\$2 million (total)	X	X	X	
CFS	Seek funding as appropriate to expand the Arts and Crafts Festival							X	X		X		\$5,000 (total)	X			
CFS	Seek funding to upgrade firefighting equipment as needed							X	X	X	X	FEMA, GEMA	\$100,000 (total)	X	X	X	

**CITY OF ADRIAN COMPREHENSIVE PLAN
LONG TERM WORK PROGRAM**

Element	Activity	Years								Responsibility			Estimated Cost	Funding Source			
		2012	2013	2014	2015	2016	2017	Each Year	Beyond 2017	County	City	Other		Local	State	Federal	Private
CFS	Seek funding for the expansion of recycling activities as needed							X	X	X	All	GEFA	\$50,000 (total)	X	X		
CFS	Continue to pursue funding as appropriate to develop new recreation facilities/activities countywide							X	X	X	All	DCA, DNR (LWCF)	\$50,000 (total)	X	X		
CFS	Pursue funding for upgrades to the Police Department as appropriate							X	X		X		\$20,000 (total)	X			
CFS	Seek funding for water system upgrades/improvements as appropriate							X	X		X	DCA (CDBG), GEFA, USDA Rural Dev't	\$500,000 (total)	X	X	X	
CFS	Continue to participate in Keep Emanuel Beautiful activities as appropriate							X	X	X	All		NA				
CFS	Continue to coordinate with the local school system as needed for new construction of new facilities as appropriate							X	X	X	Adrian, Swainsboro, Twin City	BOE	\$100,000 (total)	X	X		
HO	Seek CDBG, CHIP, and other funding as appropriate for the rehabilitation and/or clearance of substandard housing							X	X		X	DCA (CDBG, CHIP)	\$500,000 (total)	X	X	X	
HO	Pursue the assistance of the Georgia Department of Community Affairs, USDA Rural Development, and other programs to assist in the development of additional affordable housing							X	X		X	DCA, USDA Rural Dev't, Private Developers	\$5,000 (local facilitation, no estimate available on private construction)	X	X	X	X

**CITY OF ADRIAN COMPREHENSIVE PLAN
LONG TERM WORK PROGRAM**

Element	Activity	Years								Responsibility			Estimated Cost	Funding Source			
		2012	2013	2014	2015	2016	2017	Each Year	Beyond 2017	County	City	Other		Local	State	Federal	Private
HO	Pursue development of additional rental properties as appropriate							X	X		X	DCA, Private Developers	\$5,000 (local facilitation, no estimate available on private construction)	X	X	X	X
LU	Seek funding as needed to upgrade and improve landscaping/appearance of all entranceways							X	X		X	DOT (TE)	\$500,000 (total)	X	X	X	

**CITY OF GARFIELD COMPREHENSIVE PLAN
LONG TERM WORK PROGRAM**

Element	Activity	Years								Responsibility			Estimated Cost	Funding Source			
		2012	2013	2014	2015	2016	2017	Each Year	Beyond 2017	County	City	Other		Local	State	Federal	Private
ED	Continue to utilize existing Development Authority programs and seek to develop new programs as appropriate							X	X	X	All	Dev. Auth.	NA				
ED	Develop incentives for business and industry retention and implement as appropriate							X	X	X	All	Chamber, Dev. Auth.	NA				
ED	Develop incentives for new business and industry attraction and implement as appropriate							X	X	X	All	Chamber, Dev. Auth.	NA				
ED	Develop incentives for business and industry retention in the smaller municipalities and implement as appropriate							X	X		Adrian, Garfield, Nunez, Oak Park, Stillmore, Summertown	Chamber, Dev. Auth.	NA				
ED, NCR, LU	Utilize the Chamber and the Development Authority to promote the development of hospitality businesses within Swainsboro/Emanuel County							X	X			Chamber, Dev. Auth.	\$5,000 (total)	X			X
ED, NCR, CFS, LU	Seek TE and other funding as appropriate for sidewalk and other streetscape improvements							X	X		X	DOT (TE)	\$500,000 (total)	X	X	X	

**CITY OF GARFIELD COMPREHENSIVE PLAN
LONG TERM WORK PROGRAM**

Element	Activity	Years								Responsibility			Estimated Cost	Funding Source			
		2012	2013	2014	2015	2016	2017	Each Year	Beyond 2017	County	City	Other		Local	State	Federal	Private
ED, NCR	Seek to expand the promotion of existing events and develop new events/activities as appropriate to attract visitors							X	X	X	All	Chamber	\$5,000 (total)	X			X
ED	Seek funding for expansion/improvements to the Washpot Festival as appropriate							X	X		X		\$5,000 (total)	X			X
ED, CFS, IC	Pursue funding as needed to expand broadband and other technology access within the community							X	X	X	All	Dev. Auth., DCA (OneGeorgia), AT&T, Pineland Telephone Co.	\$500,000 (total)	X	X	X	X
CFS	Pursue funding as needed to pave new roads							X	X	X	X	GDOT	\$300,000/mile	X	X		
CFS	Seek funding as needed to resurface existing roads and improve drainage							X	X		X	GDOT (LMIG)	\$100,000 (total)	X	X		
CFS	Pursue funding as needed to pave/upgrade dirt roads							X	X		X	DCA (CDBG)	\$500,000 (total)	X	X	X	
CFS	Seek funding for state construction of regional bicycle facilities within the county, such as paved shoulders and other improvements, and local connector facilities, as appropriate							X	X	X	All	GDOT	\$2 million (total)	X	X	X	
CFS	Seek funding to upgrade firefighting equipment as needed							X	X		X	FEMA, GEMA	\$100,000 (total)	X	X	X	
CFS	Pursue funding to construct a new fire station						X		X		X		\$150,000 (total)	X			

**CITY OF GARFIELD COMPREHENSIVE PLAN
LONG TERM WORK PROGRAM**

Element	Activity	Years								Responsibility			Estimated Cost	Funding Source			
		2012	2013	2014	2015	2016	2017	Each Year	Beyond 2017	County	City	Other		Local	State	Federal	Private
CFS	Seek funding for the expansion of recycling activities as needed							X	X	X	All	GEFA	\$50,000 (total)	X	X		
CFS	Continue to pursue funding as appropriate to develop new recreation facilities/activities countywide							X	X	X	X	DCA, DNR (LWCF)	\$50,000 (total)	X	X		
CFS	Pursue funding for upgrades to the Police Department and to hire an additional part-time officer as appropriate							X	X		X		\$12,000/yr.	X			
CFS	Seek funding for water system upgrades/improvements as appropriate							X	X		X	DCA (CDBG), GEFA, USDA Rural Dev't	\$500,000 (total)	X	X	X	
CFS	Resurface Sybil Street					X	X		X		X	GDOT	\$27,128 (total, TSPLOST)	X			
CFS	Continue to participate in Keep Emanuel Beautiful activities as appropriate							X	X	X	All		NA				
HO	Seek CDBG, CHIP, and other funding as appropriate for the rehabilitation and/or clearance of substandard housing							X	X		X	DCA (CDBG, CHIP)	\$500,000 (total)	X	X	X	
HO	Pursue the assistance of the Georgia Department of Community Affairs, USDA Rural Development, and other programs to assist in the development of additional affordable housing							X	X		X	DCA, USDA Rural Dev't, Private Developers	\$5,000 (local facilitation, no estimate available on private construction)	X	X	X	X

**CITY OF GARFIELD COMPREHENSIVE PLAN
LONG TERM WORK PROGRAM**

Element	Activity	Years								Responsibility			Estimated Cost	Funding Source			
		2012	2013	2014	2015	2016	2017	Each Year	Beyond 2017	County	City	Other		Local	State	Federal	Private
HO	Pursue development of additional rental properties as appropriate							X	X		X	DCA, Private Developers	\$5,000 (local facilitation, no estimate available on private construction)	X	X		X
LU	Seek funding as needed to upgrade and improve landscaping/appearance of all entranceways							X	X		X	DOT (TE)	\$500,000 (TE)	X	X	X	

**CITY OF NUNEZ COMPREHENSIVE PLAN
LONG TERM WORK PROGRAM**

Element	Activity	Years								Responsibility			Estimated Cost	Funding Source			
		2012	2013	2014	2015	2016	2017	Each Year	Beyond 2017	County	City	Other		Local	State	Federal	Private
ED	Continue to utilize existing Development Authority programs and seek to develop new programs as appropriate							X	X	X	All	Dev. Auth.	NA				
ED	Develop incentives for business and industry retention and implement as appropriate							X	X	X	All	Chamber, Dev. Auth.	NA				
ED	Develop incentives for new business and industry attraction and implement as appropriate							X	X	X	All	Chamber, Dev. Auth.	NA				
ED	Develop incentives for business and industry retention in the smaller municipalities and implement as appropriate							X	X		Adrian, Garfield, Nunez, Oak Park, Stillmore, Summertown	Chamber, Dev. Auth.	NA				
ED, NCR, LU	Utilize the Chamber and the Development Authority to promote the development of hospitality businesses within Swainsboro/Emanuel County							X	X			Chamber, Dev. Auth.	\$5,000 (total)	X			X
ED, NCR, CFS, LU	Seek TE and other funding as appropriate for sidewalk and other streetscape improvements							X	X		X	DOT (TE)	\$500,000 (total)	X	X	X	

**CITY OF NUNEZ COMPREHENSIVE PLAN
LONG TERM WORK PROGRAM**

Element	Activity	Years								Responsibility			Estimated Cost	Funding Source			
		2012	2013	2014	2015	2016	2017	Each Year	Beyond 2017	County	City	Other		Local	State	Federal	Private
ED, NCR	Seek to expand the promotion of existing events and develop new events/activities as appropriate to attract visitors							X	X	X	All	Chamber	\$5,000 (total)	X			X
ED, CFS, IC	Pursue funding as needed to expand broadband and other technology access within the community							X	X	X	All	Dev. Auth., DCA (OneGeorgia), AT&T, Pineland Telephone Co.	\$500,000 (total)	X	X	X	X
CFS	Pursue funding as needed to pave new roads							X	X	X	X	GDOT	\$300,000/mile	X	X		
CFS	Seek funding as needed to resurface existing roads and improve drainage							X	X		X	GDOT (LMIG)	\$100,000 (total)	X	X		
CFS	Pursue funding as needed to pave/ upgrade dirt roads							X	X		X	DCA (CDBG)	\$500,000 (total)	X	X	X	
CFS	Seek funding for state construction of regional bicycle facilities within the county, such as paved shoulders and other improvements, and local connector facilities, as appropriate							X	X	X	All	GDOT	\$2 million (total)	X	X	X	
CFS	Seek funding to upgrade firefighting equipment as needed							X	X		X	FEMA, GEMA	\$100,000 (total)	X	X	X	

**CITY OF NUNEZ COMPREHENSIVE PLAN
LONG TERM WORK PROGRAM**

Element	Activity	Years								Responsibility			Estimated Cost	Funding Source			
		2012	2013	2014	2015	2016	2017	Each Year	Beyond 2017	County	City	Other		Local	State	Federal	Private
CFS	Seek funding for the expansion of recycling activities as needed							X	X	X	All	GEFA	\$50,000 (total)	X	X		
CFS	Continue to pursue funding as appropriate to develop new recreation facilities/activities countywide							X	X	X	X	DCA, DNR (LWCF)	\$50,000 (total)	X	X		
CFS	Seek funding for water system upgrades/improvements as appropriate							X	X		X	DCA (CDBG), GEFA, USDA Rural Dev't	\$500,000 (total)	X	X	X	
CFS	Continue to participate in Keep Emanuel Beautiful activities as appropriate							X	X	X	All		NA				
HO	Seek CDBG, CHIP, and other funding as appropriate for the rehabilitation and/or clearance of substandard housing							X	X		X	DCA (CDBG, CHIP)	\$500,000 (total)	X	X	X	
HO	Pursue the assistance of the Georgia Department of Community Affairs, USDA Rural Development, and other programs to assist in the development of additional affordable housing							X	X		X	DCA, USDA Rural Dev't, Private Developers	\$5,000 (local facilitation, no estimate available on private construction)	X	X	X	X
HO	Pursue development of additional rental properties as appropriate							X	X		X	DCA, Private Developers	\$5,000 (local facilitation, no estimate available on private construction)	X	X		X

**CITY OF NUNEZ COMPREHENSIVE PLAN
LONG TERM WORK PROGRAM**

		Years								Responsibility			Estimated Cost	Funding Source			
Element	Activity	2012	2013	2014	2015	2016	2017	Each Year	Beyond 2017	County	City	Other		Local	State	Federal	Private
LU	Seek funding as needed to upgrade and improve landscaping/ appearance of all entranceways							X	X		X	DOT (TE)	\$500,000 (TE)	X	X	X	

**CITY OF OAK PARK COMPREHENSIVE PLAN
LONG TERM WORK PROGRAM**

Element	Activity	Years								Responsibility			Estimated Cost	Funding Source			
		2012	2013	2014	2015	2016	2017	Each Year	Beyond 2017	County	City	Other		Local	State	Federal	Private
ED, CFS, LU, IC	Coordinate as needed with Emanuel County and the Joint Development Authorities with the development of the Emanuel/I-16 Industrial Park							X	X	X	X	Dev. Auth., DCA (OneGeorgia), USDA Rural Dev't, SPLOST	\$10 million (total)	X	X	X	X
ED	Continue to utilize existing Development Authority programs and seek to develop new programs as appropriate							X	X	X	All	Dev. Auth.	NA				
ED	Develop incentives for business and industry retention and implement as appropriate							X	X	X	All	Chamber, Dev. Auth.	NA				
ED	Develop incentives for new business and industry attraction and implement as appropriate							X	X	X	All	Chamber, Dev. Auth.	NA				
ED	Develop incentives for business and industry retention in the smaller municipalities and implement as appropriate							X	X		Adrian, Garfield, Nunez, Oak Park, Stillmore, Summertown	Chamber, Dev. Auth.	NA				
ED, NCR, LU	Utilize the Chamber and the Development Authority to promote the development of hospitality businesses within Swainsboro/ Emanuel County							X	X			Chamber, Dev. Auth.	\$5,000 (total)	X			X

**CITY OF OAK PARK COMPREHENSIVE PLAN
LONG TERM WORK PROGRAM**

Element	Activity	Years								Responsibility			Estimated Cost	Funding Source			
		2012	2013	2014	2015	2016	2017	Each Year	Beyond 2017	County	City	Other		Local	State	Federal	Private
ED, NCR, CFS, LU	Seek TE and other funding as appropriate for sidewalk and other public streetscape improvements							X	X		X	DOT (TE)	\$500,000 (total)	X	X	X	
ED, NCR	Seek to expand the promotion of existing events and develop new events/activities as appropriate to attract visitors							X	X	All	Chamber	\$5,000 (total)	X			X	All
ED, CFS, IC	Pursue funding as needed to expand broadband and other technology access within the community							X	X	X	All	Dev. Auth., DCA (OneGeorgia), AT&T, Pineland Telephone Co.	\$500,000 (total)	X	X	X	X
CFS	Pursue funding as needed to pave new roads							X	X	X	X	GDOT	\$300,000/mile	X	X		
CFS	Seek funding as needed to resurface existing roads and improve drainage							X	X		X	GDOT (LMIG)	\$100,000 (total)	X	X		
CFS	Seek funding for state construction of regional bicycle facilities within the county, such as paved shoulders and other improvements, and local connector facilities, as appropriate							X	X	X	All	GDOT	\$2 million (total)	X	X	X	

**CITY OF OAK PARK COMPREHENSIVE PLAN
LONG TERM WORK PROGRAM**

Element	Activity	Years								Responsibility			Estimated Cost	Funding Source			
		2012	2013	2014	2015	2016	2017	Each Year	Beyond 2017	County	City	Other		Local	State	Federal	Private
CFS	Seek funding to upgrade firefighting equipment as needed							X	X	X	X	FEMA, GEMA	\$100,000 (total)	X	X	X	
CFS	Seek funding for the expansion of recycling activities as needed							X	X	X	All	GEFA	\$50,000 (total)	X	X		
CFS	Continue to pursue funding as appropriate to develop new recreation facilities/activities countywide							X	X	X	All	DCA, DNR (LWCF)	\$50,000 (total)	X	X	X	
CFS	Seek funding for water system upgrades/improvements, including replacing existing deteriorated water lines, as appropriate							X	X		X	DCA (CDBG), GEFA, USDA Rural Dev't	\$500,000 (total)	X	X	X	
CFS	Maintain and improve the City Cemetery as appropriate							X	X		X		\$1,000 (total)	X			
CFS	Pursue funding as appropriate for Police Department upgrades/ improvements							X	X		X		\$20,000 (total)	X			
HO	Seek CDBG, CHIP, and other funding as appropriate for the rehabilitation and/or clearance of substandard housing							X	X		X	DCA (CDBG, CHIP)	\$500,000 (total)	X	X	X	
HO	Pursue the assistance of the Georgia Department of Community Affairs, USDA Rural Development, and other programs to assist in the development of additional affordable housing							X	X		X	DCA, USDA Rural Dev't, Private Developers	\$5,000 (local facilitation, no estimate available on private construction)	X	X	X	X

**CITY OF OAK PARK COMPREHENSIVE PLAN
LONG TERM WORK PROGRAM**

Element	Activity	Years								Responsibility			Estimated Cost	Funding Source			
		2012	2013	2014	2015	2016	2017	Each Year	Beyond 2017	County	City	Other		Local	State	Federal	Private
HO	Pursue development of additional rental properties as appropriate								X	X		X	DCA, Private Developers	\$5,000 (local facilitation, no estimate available on private construction)	X	X	X
LU	Seek funding as needed to upgrade and improve landscaping/ appearance of all entranceways								X	X		X	DOT (TE)	\$500,000 (total)	X	X	X

**CITY OF STILLMORE COMPREHENSIVE PLAN
LONG TERM WORK PROGRAM**

Element	Activity	Years								Responsibility			Estimated Cost	Funding Source			
		2012	2013	2014	2015	2016	2017	Each Year	Beyond 2017	County	City	Other		Local	State	Federal	Private
ED	Continue to utilize existing Development Authority programs and seek to develop new programs as appropriate							X	X	X	All	Dev. Auth.	NA				
ED	Develop incentives for business and industry retention and implement as appropriate							X	X	X	All	Chamber, Dev. Auth.	NA				
ED	Develop incentives for new business and industry attraction and implement as appropriate							X	X	X	All	Chamber, Dev. Auth.	NA				
ED	Develop incentives for business and industry retention in the smaller municipalities and implement as appropriate							X	X		Adrian, Garfield, Nunez, Oak Park, Stillmore, Summertown	Chamber, Dev. Auth.	NA				
ED, NCR, LU	Utilize the Chamber and the Development Authority to promote the development of hospitality businesses within Swainsboro/Emanuel County							X	X			Chamber, Dev. Auth.	\$5,000 (total)	X			X
ED, NCR, CFS, LU	Seek TE and other funding as appropriate for sidewalk and other streetscape improvements							X	X		X	DOT (TE)	\$500,000 (total)	X	X	X	
ED, NCR	Seek to expand the promotion of existing events and develop new events/activities as appropriate to attract visitors							X	X	X	All	Chamber	\$5,000 (total)	X			X

**CITY OF STILLMORE COMPREHENSIVE PLAN
LONG TERM WORK PROGRAM**

Element	Activity	Years								Responsibility			Estimated Cost	Funding Source			
		2012	2013	2014	2015	2016	2017	Each Year	Beyond 2017	County	City	Other		Local	State	Federal	Private
ED, CFS, IC	Pursue funding as needed to expand broadband and other technology access within the community							X	X	X	All	Dev. Auth., DCA (OneGeorgia), AT&T, Pineland Telephone Co.	\$500,000 (total)	X	X	X	X
CFS	Pursue funding as needed to pave new roads							X	X	X	X	GDOT	\$300,000/mile	X	X		
CFS	Seek funding as needed to resurface existing roads and improve drainage							X	X		X	GDOT (LMIG)	\$100,000 (total)	X	X		
CFS	Pursue funding as needed to pave/upgrade dirt roads							X	X		X	DCA (CDBG)	\$500,000 (total)	X	X	X	
CFS	Seek funding for state construction of regional bicycle facilities within the county, such as paved shoulders and other improvements, and local connector facilities, as appropriate							X	X	X	All	GDOT	\$2 million (total)	X	X	X	
CFS	Seek funding to upgrade firefighting equipment as needed							X	X		X	FEMA, GEMA	\$100,000 (total)	X	X	X	
CFS	Seek funding for the expansion of recycling activities as needed							X	X	X	All	GEFA	\$50,000 (total)	X	X		
CFS	Continue to pursue funding as appropriate to develop new recreation facilities/activities countywide							X	X	X	X	DCA, DNR (LWCF)	\$50,000 (total)	X	X		

**CITY OF STILLMORE COMPREHENSIVE PLAN
LONG TERM WORK PROGRAM**

Element	Activity	Years								Responsibility			Estimated Cost	Funding Source			
		2012	2013	2014	2015	2016	2017	Each Year	Beyond 2017	County	City	Other		Local	State	Federal	Private
CFS	Seek funding for water system upgrades/improvements as appropriate							X	X		X	DCA (CDBG), GEFA, USDA Rural Dev't	\$500,000 (total)	X	X	X	
CFS	Seek funding as needed to expand sewer service to areas of need							X	X		X	DCA (CDBG), GEFA, USDA Rural Dev't	\$500,000 (total)	X	X	X	
CFS	Pursue funding as appropriate for Police Department upgrades/improvements							X	X		X	DOJ, Homeland Security	\$50,000 (total)	X	X	X	
CFS	Continue to participate in Keep Emanuel Beautiful activities as appropriate							X	X	X	All		NA				
HO	Seek CDBG, CHIP, and other funding as appropriate for the rehabilitation and/or clearance of substandard housing							X	X		X	DCA (CDBG, CHIP)	\$500,000 (total)	X	X	X	
HO	Pursue the assistance of the Georgia Department of Community Affairs, USDA Rural Development, and other programs to assist in the development of additional affordable housing							X	X		X	DCA, USDA Rural Dev't, Private Developers	\$5,000 (local facilitation, no estimate available on private construction)	X	X	X	X

**CITY OF STILLMORE COMPREHENSIVE PLAN
LONG TERM WORK PROGRAM**

Element	Activity	Years								Responsibility			Estimated Cost	Funding Source			
		2012	2013	2014	2015	2016	2017	Each Year	Beyond 2017	County	City	Other		Local	State	Federal	Private
HO	Pursue development of additional rental properties as appropriate							X	X		X	DCA, Private Developers	\$5,000 (local facilitation, no estimate available on private construction)	X	X		X
LU	Seek funding as needed to upgrade and improve landscaping/appearance of all entranceways							X	X		X	DOT (TE)	\$500,000 (TE)	X	X	X	

**CITY OF SUMMERTOWN COMPREHENSIVE PLAN
LONG TERM WORK PROGRAM**

Element	Activity	Years								Responsibility			Estimated Cost	Funding Source			
		2012	2013	2014	2015	2016	2017	Each Year	Beyond 2017	County	City	Other		Local	State	Federal	Private
ED	Continue to utilize existing Development Authority programs and seek to develop new programs as appropriate							X	X	X	All	Dev. Auth.	NA				
ED	Develop incentives for business and industry retention and implement as appropriate							X	X	X	All	Chamber, Dev. Auth.	NA				
ED	Develop incentives for new business and industry attraction and implement as appropriate							X	X	X	All	Chamber, Dev. Auth.	NA				
ED	Develop incentives for business and industry retention in the smaller municipalities and implement as appropriate							X	X		Adrian, Garfield, Nunez, Oak Park, Stillmore, Summertown	Chamber, Dev. Auth.	NA				
ED, NCR, LU	Utilize the Chamber and the Development Authority to promote the development of hospitality businesses within Swainsboro/Emanuel County							X	X			Chamber, Dev. Auth.	\$5,000 (total)	X			X
ED, NCR, CFS, LU	Seek TE and other funding as appropriate for sidewalk and other streetscape improvements							X	X		X	DOT (TE)	\$500,000 (total)	X	X	X	
ED, NCR	Seek to expand the promotion of existing events and develop new events/activities as appropriate to attract visitors							X	X	X	All	Chamber	\$5,000 (total)	X			X

**CITY OF SUMMERTOWN COMPREHENSIVE PLAN
LONG TERM WORK PROGRAM**

Element	Activity	Years								Responsibility			Estimated Cost	Funding Source			
		2012	2013	2014	2015	2016	2017	Each Year	Beyond 2017	County	City	Other		Local	State	Federal	Private
ED, CFS, IC	Pursue funding as needed to expand broadband and other technology access within the community							X	X	X	All	Dev. Auth., DCA (OneGeorgia), AT&T, Pineland Telephone Co.	\$500,000 (total)	X	X	X	X
CFS	Pursue funding as needed to pave new roads							X	X	X	X	GDOT	\$300,000/mile	X	X		
CFS	Seek funding as needed to resurface existing roads and improve drainage							X	X		X	GDOT (LMIG)	\$100,000 (total)	X	X		
CFS	Pursue funding as needed to pave/upgrade dirt roads							X	X		X	DCA (CDBG)	\$500,000 (total)	X	X	X	
CFS	Seek funding for state construction of regional bicycle facilities within the county, such as paved shoulders and other improvements, and local connector facilities, as appropriate							X	X	X	All	GDOT	\$2 million (total)	X	X	X	
CFS	Pursue funding as needed to upgrade playground equipment at the City's recreation area							X	X		X	DCA	\$15,000 (total)	X	X		
CFS	Seek funding to upgrade firefighting equipment as needed							X	X		X	FEMA, GEMA	\$100,000 (total)	X	X	X	
CFS	Seek funding for the expansion of recycling activities as needed							X	X	X	All	GEFA	\$50,000 (total)	X	X		
CFS	Continue to pursue funding as appropriate to develop new recreation facilities/activities countywide							X	X	X	X	DCA, DNR (LWCF)	\$50,000 (total)	X	X		

**CITY OF SUMMERTOWN COMPREHENSIVE PLAN
LONG TERM WORK PROGRAM**

Element	Activity	Years								Responsibility			Estimated Cost	Funding Source			
		2012	2013	2014	2015	2016	2017	Each Year	Beyond 2017	County	City	Other		Local	State	Federal	Private
CFS	Seek funding for water system upgrades/improvements as appropriate							X	X		X	DCA (CDBG), GEFA, USDA Rural Dev't	\$500,000 (total)	X	X	X	
CFS	Continue to participate in Keep Emanuel Beautiful activities as appropriate							X	X	X	All		NA				
HO	Seek CDBG, CHIP, and other funding as appropriate for the rehabilitation and/or clearance of substandard housing							X	X		X	DCA (CDBG, CHIP)	\$500,000 (total)	X	X	X	
HO	Pursue the assistance of the Georgia Department of Community Affairs, USDA Rural Development, and other programs to assist in the development of additional affordable housing							X	X		X	DCA, USDA Rural Dev't, Private Developers	\$5,000 (local facilitation, no estimate available on private construction)	X	X	X	X
HO	Pursue development of additional rental properties as appropriate							X	X		X	DCA, Private Developers	\$5,000 (local facilitation, no estimate available on private construction)	X	X		X
LU	Seek funding as needed to upgrade and improve landscaping/appearance of all entranceways							X	X		X	DOT (TE)	\$500,000 (TE)	X	X	X	

**CITY OF SWAINSBORO COMPREHENSIVE PLAN
LONG TERM WORK PROGRAM**

Element	Activity	Years								Responsibility			Estimated Cost	Funding Source			
		2012	2013	2014	2015	2016	2017	Each Year	Beyond 2017	County	City	Other		Local	State	Federal	Private
ED, NCR, HO, LU, IC	Seek to update zoning and other land use regulations as appropriate to maintain compatibility with those developed countywide							X	X		X		\$1,000 (total, enforcement)	X			
ED, CFS, LU, IC	Pursue funding as appropriate to further improve/upgrade the airport's facilities/services							X	X	X	X	FAA, DOT	\$500,000 (total)	X	X	X	
ED	Continue to utilize existing Development Authority programs and seek to develop new programs as appropriate							X	X	X	All	Dev. Auth.	NA				
ED	Develop incentives for business and industry retention and implement as appropriate							X	X	X	All	Chamber, Dev. Auth.	NA				
ED	Develop incentives for new business and industry attraction and implement as appropriate							X	X	X	All	Chamber, Dev. Auth.	NA				
ED, CFS	Provide assistance to Southeastern Technical College as needed with the expansion of facilities and services							X	X	X	X	Dev. Auth., STC, DTAE	\$100,000 (total)	X	X		
ED, CFS	Provide assistance to East Georgia State College as needed with the expansion of facilities and services							X	X	X	X	Dev. Auth., EGSC, Univ. System	\$100,000 (total)	X	X		X

**CITY OF SWAINSBORO COMPREHENSIVE PLAN
LONG TERM WORK PROGRAM**

Element	Activity	Years								Responsibility			Estimated Cost	Funding Source			
		2012	2013	2014	2015	2016	2017	Each Year	Beyond 2017	County	City	Other		Local	State	Federal	Private
ED, CFS, LU, IC	Pursue funding as needed to continue the development of the Pathway Technology Park, including expansion and additional infrastructure, as appropriate							X	X	X	X	Dev. Auth., DCA (OneGeorgia), AT&T	\$500,000 (total)	X	X	X	X
ED, LU	Pursue funding as needed to further develop the county's industrial parks, including expansion and additional infrastructure, as appropriate							X	X	X	X	Dev. Auth., DCA (OneGeorgia), USDA Rural Dev't	\$500,000 (total)	X	X	X	
ED, CFS, LU, IC	Seek to attract technology-related businesses and industries to the Technology Park and elsewhere							X	X	X	X	Chamber, Dev. Auth.	\$5,000 (total)	X			X
ED, NCR	Seek to expand the promotion of existing events and develop new events/activities as appropriate to attract visitors							X	X	X	All	Chamber	\$5,000 (total)	X			X
ED	Seek to expand/improve the Pine Street Festival's events/programs as appropriate							X	X	X	X	Chamber, Festival Committee	\$5,000 (total)	X			X
ED, NCR, LU	Utilize the Chamber and the Development Authority to promote the development of hospitality businesses within Swainsboro/ Emanuel County							X	X			Chamber, Dev. Auth.	\$5,000 (total)	X			X
ED, NCR, LU	Seek to expand the Arts Emanuel's facilities and events as appropriate							X	X	X	Swainsboro	Chamber, Arts Council	\$5,000 (total)	X			X

**CITY OF SWAINSBORO COMPREHENSIVE PLAN
LONG TERM WORK PROGRAM**

Element	Activity	Years								Responsibility			Estimated Cost	Funding Source			
		2012	2013	2014	2015	2016	2017	Each Year	Beyond 2017	County	City	Other		Local	State	Federal	Private
ED, CFS, IC	Pursue funding as needed to expand broadband and other technology access within the community							X	X	X	All	Dev. Auth., DCA (OneGeorgia), AT&T, Pineland Telephone Co.	\$500,000 (total)	X	X	X	X
CFS	Coordinate with the County as needed to extend water/sewer service along Georgia Highway 297 to Rayonier and the proposed Huber site as appropriate							X	X	X	X	Dev. Auth., SPLOST, DCA (OneGeorgia), GEFA, USDA Rural Dev't	\$5 million (total)	X	X	X	
CFS	Coordinate with the County and the City of Oak Park as needed to extend water/sewer service along the U.S. 1 corridor from Swainsboro to I-16							X	X	X	Oak Park, Swainsboro	Dev. Auth., SPLOST, DCA (OneGeorgia), GEFA, USDA Rural Dev't	\$10 million (total)	X	X	X	X
CFS	Continue to add new fire hydrants in the city as needed							X	X		X		\$3,000/hydrant	X			
CFS	Pursue funding as needed to pave new roads							X	X		X	GDOT	\$300,000/mile	X	X		
CFS	Seek funding as needed to resurface existing roads and improve drainage							X	X		X	GDOT (LMIG)	\$100,000 (total)	X	X		

**CITY OF SWAINSBORO COMPREHENSIVE PLAN
LONG TERM WORK PROGRAM**

Element	Activity	Years								Responsibility			Estimated Cost	Funding Source			
		2012	2013	2014	2015	2016	2017	Each Year	Beyond 2017	County	City	Other		Local	State	Federal	Private
CFS	Seek funding for state construction of regional bicycle facilities within the county, such as paved shoulders and other improvements, and local connector facilities, as appropriate							X	X	X	All	GDOT	\$2 million (total)	X	X	X	
CFS	Coordinate with the Hospital Authority as appropriate and pursue funding as needed to upgrade and improve Emanuel Medical Center							X	X	X	X	Hosp. Auth.	\$100,000 (total)	X			
CFS	Seek funding to upgrade firefighting equipment as needed							X	X	X		FEMA, GEMA, SPLOST	\$100,000 (total)	X	X	X	
CFS	Seek funding for the expansion of recycling activities as needed							X	X	X	All	GEFA	\$50,000 (total)	X	X		
CFS	Continue to pursue funding as appropriate to develop new recreation facilities/activities countywide							X	X	X	X	DCA, DNR (LWCF)	\$50,000 (total)	X	X		
CFS	Seek funding for water system upgrades/improvements as appropriate							X	X		X	DCA (CDBG), GEFA, USDA Rural Dev't	\$500,000 (total)	X	X	X	
CFS	Pursue funding for sewer/wastewater treatment system upgrades as needed							X	X		X	DCA (CDBG), GEFA, USDA Rural Dev't	\$500,000 (total)	X	X	X	

**CITY OF SWAINSBORO COMPREHENSIVE PLAN
LONG TERM WORK PROGRAM**

Element	Activity	Years								Responsibility			Estimated Cost	Funding Source			
		2012	2013	2014	2015	2016	2017	Each Year	Beyond 2017	County	City	Other		Local	State	Federal	Private
CFS	Pursue funding for upgrades to the library as appropriate							X	X	X	X	Ogeechee Reg. Lib. Bd., DTAE	\$50,000 (total)	X	X		
CFS	Continue to participate in Keep Emanuel Beautiful activities as appropriate							X	X	X	All		NA				
CFS	Continue to coordinate with the local school system as needed for new construction of new facilities as appropriate							X	X	X	Adrian, Swainsboro, Twin City	BOE	\$100,000 (total)	X	X		
CFS	Resurface Industrial Way					X	X		X		X	GDOT	\$154,000 (total, TSPLOST)	X			
CFS	Resurface Fortune Loop					X	X		X		X	GDOT	\$56,000 (total, TSPLOST)	X			
CFS	Resurface Hill Street					X	X		X		X	GDOT	\$56,000 (total, TSPLOST)	X			
CFS	Resurface Thigpen Drive					X	X		X		X	GDOT	\$156,800 (total, TSPLOST)	X			
CFS	Resurface Oaklawn Drive					X	X		X		X	GDOT	\$112,000 (total, TSPLOST)	X			
CFS	Resurface William Rountree Street					X	X		X		X	GDOT	\$56,000 (total, TSPLOST)	X			
CFS	Resurface Howard Street					X	X		X		X	GDOT	\$70,000 (total, TSPLOST)	X			
CFS	Resurface Prosperity Drive					X	X		X		X	GDOT	\$84,000 (total, TSPLOST)	X			

**CITY OF SWAINSBORO COMPREHENSIVE PLAN
LONG TERM WORK PROGRAM**

Element	Activity	Years								Responsibility			Estimated Cost	Funding Source			
		2012	2013	2014	2015	2016	2017	Each Year	Beyond 2017	County	City	Other		Local	State	Federal	Private
CFS	Resurface West Meadowlake Parkway					X	X		X		X	GDOT	\$224,000 (total, TSPLOST)	X			
CFS	Resurface Arden Drive								X		X	GDOT	\$112,000 (total, TSPLOST)	X			
CFS	Resurface Race Track Street								X		X	GDOT	\$196,000 (total, TSPLOST)	X			
CFS	Resurface Martin Luther King, Jr. Blvd.								X		X	GDOT	\$147,000 (total, TSPLOST)	X			
CFS	Resurface McLeod Bridge Road								X		X	GDOT	\$126,000 (total, TSPLOST)	X			
CFS	Resurface Old Nunez Road								X		X	GDOT	\$210,000 (total, TSPLOST)	X			
CFS	Resurface East Moring Street								X		X	GDOT	\$14,000 (total, TSPLOST)	X			
CFS	Resurface Lake Luck Drive								X		X	GDOT	\$63,000 (total, TSPLOST)	X			
CFS	Resurface Kite Road								X		X	GDOT	\$289,800 (total, TSPLOST)	X			
CFS	Resurface Moreland Avenue								X		X	GDOT	\$56,000 (total, TSPLOST)	X			
CFS	Seek funding as appropriate for police department upgrades/improvements							X	X		X	DOJ, Homeland Security	\$50,000 (total)	X	X	X	
HO	Seek CDBG, CHIP, and other funding as appropriate for the rehabilitation and/or clearance of substandard housing							X	X		X	DCA (CDBG, CHIP)	\$500,000 (total)	X	X		DCA (CDBG, CHIP)

**CITY OF SWAINSBORO COMPREHENSIVE PLAN
LONG TERM WORK PROGRAM**

Element	Activity	Years								Responsibility			Estimated Cost	Funding Source			
		2012	2013	2014	2015	2016	2017	Each Year	Beyond 2017	County	City	Other		Local	State	Federal	Private
HO	Pursue the assistance of the Georgia Department of Community Affairs, USDA Rural Development, and other programs to assist in the development of additional affordable housing							X	X		X	DCA, USDA Rural Dev't, Private Developers	\$5,000 (local facilitation, no estimate available on private construction)	X	X	X	X
LU	Seek funding as needed to upgrade and improve landscaping/appearance of all entranceways							X	X		X	DOT (TE)	\$500,000 (TE)	X	X	X	

**CITY OF TWIN CITY COMPREHENSIVE PLAN
LONG TERM WORK PROGRAM**

Element	Activity	Years								Responsibility			Estimated Cost	Funding Source			
		2012	2013	2014	2015	2016	2017	Each Year	Beyond 2017	County	City	Other		Local	State	Federal	Private
ED, NCR, HO, LU, IC	Seek to update zoning and other land use regulations as appropriate to maintain compatibility with those developed countywide							X	X		X		NA				
ED	Continue to utilize existing Development Authority programs and seek to develop new programs as appropriate							X	X	X	All	Dev. Auth.	NA				
ED	Develop incentives for business and industry retention and implement as appropriate							X	X	X	All	Chamber, Dev. Auth.	NA				
ED	Develop incentives for new business and industry attraction and implement as appropriate							X	X	X	All	Chamber, Dev. Auth.	NA				
ED, NCR, LU	Utilize the Chamber and the Development Authority to promote the development of hospitality businesses within Swainsboro/Emanuel County							X	X			Chamber, Dev. Auth.	\$5,000 (total)	X			X
ED, NCR, CFS, LU	Seek TE and other funding as appropriate for sidewalk and other streetscape improvements							X	X		X	DOT (TE)	\$500,000 (total)	X	X	X	
ED, NCR	Seek to expand the promotion of existing events and develop new events/activities as appropriate to attract visitors							X	X	X	All	Chamber	\$5,000 (total)	X			X

**CITY OF TWIN CITY COMPREHENSIVE PLAN
LONG TERM WORK PROGRAM**

Element	Activity	Years								Responsibility			Estimated Cost	Funding Source			
		2012	2013	2014	2015	2016	2017	Each Year	Beyond 2017	County	City	Other		Local	State	Federal	Private
ED, CFS, IC	Pursue funding as needed to expand broadband and other technology access within the community							X	X	X	All	Dev. Auth., DCA (OneGeorgia), AT&T, Pineland Telephone Co.	\$500,000 (total)	X	X	X	X
CFS	Pursue funding as needed to pave new roads							X	X	X	X	GDOT	\$300,000/mile	X	X		
CFS	Seek funding as needed to resurface existing roads and improve drainage							X	X		X	GDOT (LMIG)	\$100,000 (total)	X	X		
CFS	Seek funding for state construction of regional bicycle facilities within the county, such as paved shoulders and other improvements, and local connector facilities, as appropriate							X	X	X	All	GDOT	\$2 million (total)	X	X	X	
CFS	Seek funding to upgrade firefighting equipment as needed							X	X		X	FEMA, GEMA	\$100,000 (total)	X	X	X	
CFS	Seek funding for the expansion of recycling activities as needed							X	X	X	All	GEFA	\$50,000 (total)	X	X		
CFS	Continue to pursue funding as appropriate to develop new recreation facilities/activities countywide							X	X	X	X	DCA, DNR (LWCF)	\$50,000 (total)	X	X		

**CITY OF TWIN CITY COMPREHENSIVE PLAN
LONG TERM WORK PROGRAM**

Element	Activity	Years								Responsibility			Estimated Cost	Funding Source			
		2012	2013	2014	2015	2016	2017	Each Year	Beyond 2017	County	City	Other		Local	State	Federal	Private
CFS	Seek funding for water system upgrades/improvements/replace water lines as appropriate							X	X		X	DCA (CDBG), GEFA, USDA Rural Dev't	\$500,000 (total)	X	X	X	
CFS	Pursue funding for sewer/wastewater treatment system upgrades as needed							X	X		X	DCA (CDBG), GEFA, USDA Rural Dev't	\$500,000 (total)	X	X	X	
CFS	Continue to participate in Keep Emanuel Beautiful activities as appropriate							X	X	X	All		NA				
CFS	Pursue funding as appropriate for Police Department upgrades/improvements							X	X		X	DOJ, Homeland Security	\$50,000 (total)	X	X	X	
CFS	Continue to coordinate with the local school system as needed for any construction of new facilities as appropriate							X	X	X	X	BOE	\$100,000 (total)	X	X		
HO	Seek CDBG, CHIP, and other funding as appropriate for the rehabilitation and/or clearance of substandard housing							X	X		X	DCA (CDBG, CHIP)	\$500,000 (total)	X	X	X	
HO	Pursue the assistance of the Georgia Department of Community Affairs, USDA Rural Development, and other programs to assist in the development of additional affordable housing							X	X		X	DCA, USDA Rural Dev't, Private Developers	\$5,000 (local facilitation, no estimate available on private construction)	X	X	X	X

**CITY OF TWIN CITY COMPREHENSIVE PLAN
LONG TERM WORK PROGRAM**

Element	Activity	Years								Responsibility			Estimated Cost	Funding Source			
		2012	2013	2014	2015	2016	2017	Each Year	Beyond 2017	County	City	Other		Local	State	Federal	Private
HO	Pursue development of additional rental properties as appropriate							X	X		X	DCA, Private Developers	\$5,000 (local facilitation, no estimate available on private construction)	X	X		X
LU	Seek funding as needed to upgrade and improve landscaping/appearance of all entranceways							X	X		X	DOT (TE)	\$500,000 (TE)	X	X	X	

RESOLUTION

WHEREAS, the Georgia Planning Act of 1989, Georgia Laws 1989, pp. 1317-1391, as amended, requires all local governments in Georgia to prepare and adopt a comprehensive plan and requires an update of the government's Short Term Work Program at least every five years; and

WHEREAS, Emanuel County adopted **The Emanuel County Joint Comprehensive Plan: Emanuel County, Adrian, Garfield, Nunez, Oak Park, Stillmore, Summertown, Swainsboro, and Twin City, 2007**, including its separate Five-Year Short-Term Work Program, as its official comprehensive plan and general policy guide to its future growth and development in July, 2007; and

WHEREAS, Emanuel County prepared an updated Short Term Work Program, with the assistance of the Heart of Georgia Altamaha Regional Development Center, in accordance with the Minimum Planning Standards and Procedures and adopted the updated Short Term Work Program in July, 2007; and

WHEREAS, five years have elapsed since the last update of Emanuel County's comprehensive plan and Short Term Work Program; and

WHEREAS, Emanuel County has now prepared a Short Term Work Program Update, including a Report of Accomplishments and a new Five-Year Short-Term Work Program, to its adopted comprehensive plan in accordance with the Minimum Planning Standards and Procedures; and

WHEREAS, this Short Term Work Program Update to **The Emanuel County Joint Comprehensive Plan: Emanuel County, Adrian, Garfield, Nunez, Oak Park, Stillmore, Summertown, Swainsboro, and Twin City, 2007**, has been submitted for formal review, comment and recommendation to the Heart of Georgia Altamaha Regional Commission and the Georgia Department of Community Affairs as mandated by the Minimum Planning Standards and Procedures of the Georgia Planning Act of 1989; and

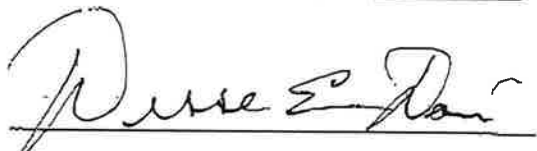
WHEREAS, Emanuel County's Short Term Work Program Update to **The Emanuel County Joint Comprehensive Plan: Emanuel County, Adrian, Garfield, Nunez, Oak Park, Stillmore, Summertown, Swainsboro, and Twin City, 2007**, has now been certified by these review agencies as meeting all requirements of the Georgia Planning Act for Emanuel County; and

WHEREAS, Emanuel County is now desirous of adopting its new Short Term Work Program as a formal amendment to its adopted comprehensive plan, **The Emanuel County Joint Comprehensive Plan: Emanuel County, Adrian, Garfield, Nunez, Oak Park, Stillmore, Summertown, Swainsboro, and Twin City, 2007**, and continuing with the process of implementing the plan and its new Short Term Work Program,

NOW, THEREFORE BE IT RESOLVED that the Emanuel County Board of Commissioners hereby approves and adopts its new Short Term Work Program, as approved, as a formal plan amendment and part of its official comprehensive plan, **The Emanuel County Joint Comprehensive Plan: Emanuel County, Adrian, Garfield, Nunez, Oak Park, Stillmore, Summertown, Swainsboro, and Twin City, 2007**; and

BE IT FURTHER RESOLVED that the Emanuel County Board of Commissioners instructs that formal notification of said adoption be forwarded to the Heart of Georgia Altamaha Regional Commission as required by the Minimum Planning Standards and Procedures of the Georgia Planning Act of 1989, and to other agencies, as appropriate.

SO RESOLVED, this 17th day of December, 2012.



Desse Davis/Chairman

Attest: 

RESOLUTION

WHEREAS, the Georgia Planning Act of 1989, Georgia Laws 1989, pp. 1317-1391, as amended, requires all local governments in Georgia to prepare and adopt a comprehensive plan and requires an update of the government's Short Term Work Program at least every five years; and

WHEREAS, the City of Adrian, Georgia adopted **The Emanuel County Joint Comprehensive Plan: Emanuel County, Adrian, Garfield, Nunez, Oak Park, Stillmore, Summertown, Swainsboro, and Twin City, 2007**, including its separate Five-Year Short-Term Work Program, as its official comprehensive plan and general policy guide to its future growth and development in July, 2007; and

WHEREAS, the City of Adrian prepared an updated Short Term Work Program, with the assistance of the Heart of Georgia Altamaha Regional Development Center, in accordance with the Minimum Planning Standards and Procedures and adopted the updated Short Term Work Program in July, 2007; and

WHEREAS, five years have elapsed since the last update of the City of Adrian's comprehensive plan and Short Term Work Program; and

WHEREAS, the City of Adrian has now prepared a Short Term Work Program Update, including a Report of Accomplishments and a new Five-Year Short-Term Work Program, to its adopted comprehensive plan in accordance with the Minimum Planning Standards and Procedures; and

WHEREAS, this Short Term Work Program Update to **The Emanuel County Joint Comprehensive Plan: Emanuel County, Adrian, Garfield, Nunez, Oak Park, Stillmore, Summertown, Swainsboro, and Twin City, 2007**, has been submitted for formal review, comment and recommendation to the Heart of Georgia Altamaha Regional Commission and the Georgia Department of Community Affairs as mandated by the Minimum Planning Standards and Procedures of the Georgia Planning Act of 1989; and

WHEREAS, the City of Adrian's Short Term Work Program Update to **The Emanuel County Joint Comprehensive Plan: Emanuel County, Adrian, Garfield, Nunez, Oak Park, Stillmore, Summertown, Swainsboro, and Twin City, 2007**, has now been certified by these review agencies as meeting all requirements of the Georgia Planning Act for the City of Adrian; and

WHEREAS, the City of Adrian is now desirous of adopting its new Short Term Work Program as a formal amendment to its adopted comprehensive plan, **The Emanuel County Joint Comprehensive Plan: Emanuel County, Adrian, Garfield, Nunez, Oak Park, Stillmore, Summertown, Swainsboro, and Twin City, 2007**, and continuing with the process of implementing the plan and its new Short Term Work Program,

NOW, THEREFORE BE IT RESOLVED that the Mayor and City Council of the City of Adrian hereby approve and adopt its new Short Term Work Program, as approved, as a formal plan amendment and part of its official comprehensive plan, **The Emanuel County Joint Comprehensive Plan: Emanuel County, Adrian, Garfield, Nunez, Oak Park, Stillmore, Summertown, Swainsboro, and Twin City, 2007**; and

BE IT FURTHER RESOLVED that the Mayor and City Council of the City of Adrian instruct that formal notification of said adoption be forwarded to the Heart of Georgia Altamaha Regional Commission as required by the Minimum Planning Standards and Procedures of the Georgia Planning Act of 1989, and to other agencies, as appropriate.

SO RESOLVED, this 21 day of December, 2012.

Carla Jo Smith
Asst City Clerk

Attest: Steve Lamb
Mayor

RESOLUTION

WHEREAS, the Georgia Planning Act of 1989, Georgia Laws 1989, pp. 1317-1391, as amended, requires all local governments in Georgia to prepare and adopt a comprehensive plan and requires an update of the government's Short Term Work Program at least every five years; and

WHEREAS, the City of Garfield, Georgia adopted **The Emanuel County Joint Comprehensive Plan: Emanuel County, Adrian, Garfield, Nunez, Oak Park, Stillmore, Summertown, Swainsboro, and Twin City, 2007**, including its separate Five-Year Short-Term Work Program, as its official comprehensive plan and general policy guide to its future growth and development in July, 2007; and

WHEREAS, the City of Garfield prepared an updated Short Term Work Program, with the assistance of the Heart of Georgia Altamaha Regional Development Center, in accordance with the Minimum Planning Standards and Procedures and adopted the updated Short Term Work Program in July, 2007; and

WHEREAS, five years have elapsed since the last update of the City of Garfield's comprehensive plan and Short Term Work Program; and

WHEREAS, the City of Garfield has now prepared a Short Term Work Program Update, including a Report of Accomplishments and a new Five-Year Short-Term Work Program, to its adopted comprehensive plan in accordance with the Minimum Planning Standards and Procedures; and

WHEREAS, this Short Term Work Program Update to **The Emanuel County Joint Comprehensive Plan: Emanuel County, Adrian, Garfield, Nunez, Oak Park, Stillmore, Summertown, Swainsboro, and Twin City, 2007**, has been submitted for formal review, comment and recommendation to the Heart of Georgia Altamaha Regional Commission and the Georgia Department of Community Affairs as mandated by the Minimum Planning Standards and Procedures of the Georgia Planning Act of 1989; and

WHEREAS, the City of Garfield's Short Term Work Program Update to **The Emanuel County Joint Comprehensive Plan: Emanuel County, Adrian, Garfield, Nunez, Oak Park, Stillmore, Summertown, Swainsboro, and Twin City, 2007**, has now been certified by these review agencies as meeting all requirements of the Georgia Planning Act for the City of Garfield; and

WHEREAS, the City of Garfield is now desirous of adopting its new Short Term Work Program as a formal amendment to its adopted comprehensive plan, **The Emanuel County Joint Comprehensive Plan: Emanuel County, Adrian, Garfield, Nunez, Oak Park, Stillmore, Summertown, Swainsboro, and Twin City, 2007**, and continuing with the process of implementing the plan and its new Short Term Work Program,

NOW, THEREFORE BE IT RESOLVED that the Mayor and City Council of the City of Garfield hereby approve and adopt its new Short Term Work Program, as approved, as a formal plan amendment and part of its official comprehensive plan, **The Emanuel County Joint Comprehensive Plan: Emanuel County, Adrian, Garfield, Nunez, Oak Park, Stillmore, Summertown, Swainsboro, and Twin City, 2007**; and

BE IT FURTHER RESOLVED that the Mayor and City Council of the City of Garfield instruct that formal notification of said adoption be forwarded to the Heart of Georgia Altamaha Regional Commission as required by the Minimum Planning Standards and Procedures of the Georgia Planning Act of 1989, and to other agencies, as appropriate.

SO RESOLVED, this 10th day of December, 2012.

Virgil Rainey

Attest:

Lyra Rainey

RESOLUTION

WHEREAS, the Georgia Planning Act of 1989, Georgia Laws 1989, pp. 1317-1391, as amended, requires all local governments in Georgia to prepare and adopt a comprehensive plan and requires an update of the government's Short Term Work Program at least every five years; and

WHEREAS, the City of Nunez, Georgia adopted **The Emanuel County Joint Comprehensive Plan: Emanuel County, Adrian, Garfield, Nunez, Oak Park, Stillmore, Summertown, Swainsboro, and Twin City, 2007**, including its separate Five-Year Short-Term Work Program, as its official comprehensive plan and general policy guide to its future growth and development in July, 2007; and

WHEREAS, the City of Nunez prepared an updated Short Term Work Program, with the assistance of the Heart of Georgia Altamaha Regional Development Center, in accordance with the Minimum Planning Standards and Procedures and adopted the updated Short Term Work Program in July, 2007; and

WHEREAS, five years have elapsed since the last update of the City of Nunez's comprehensive plan and Short Term Work Program; and

WHEREAS, the City of Nunez has now prepared a Short Term Work Program Update, including a Report of Accomplishments and a new Five-Year Short-Term Work Program, to its adopted comprehensive plan in accordance with the Minimum Planning Standards and Procedures; and

WHEREAS, this Short Term Work Program Update to **The Emanuel County Joint Comprehensive Plan: Emanuel County, Adrian, Garfield, Nunez, Oak Park, Stillmore, Summertown, Swainsboro, and Twin City, 2007**, has been submitted for formal review, comment and recommendation to the Heart of Georgia Altamaha Regional Commission and the Georgia Department of Community Affairs as mandated by the Minimum Planning Standards and Procedures of the Georgia Planning Act of 1989; and

WHEREAS, the City of Nunez's Short Term Work Program Update to **The Emanuel County Joint Comprehensive Plan: Emanuel County, Adrian, Garfield, Nunez, Oak Park, Stillmore, Summertown, Swainsboro, and Twin City, 2007**, has now been certified by these review agencies as meeting all requirements of the Georgia Planning Act for the City of Nunez; and

WHEREAS, the City of Nunez is now desirous of adopting its new Short Term Work Program as a formal amendment to its adopted comprehensive plan, **The Emanuel County Joint Comprehensive Plan: Emanuel County, Adrian, Garfield, Nunez, Oak Park, Stillmore, Summertown, Swainsboro, and Twin City, 2007**, and continuing with the process of implementing the plan and its new Short Term Work Program,

NOW, THEREFORE BE IT RESOLVED that the Mayor and City Council of the City of Nunez hereby approve and adopt its new Short Term Work Program, as approved, as a formal plan amendment and part of its official comprehensive plan, **The Emanuel County Joint Comprehensive Plan: Emanuel County, Adrian, Garfield, Nunez, Oak Park, Stillmore, Summertown, Swainsboro, and Twin City, 2007**; and

BE IT FURTHER RESOLVED that the Mayor and City Council of the City of Nunez instruct that formal notification of said adoption be forwarded to the Heart of Georgia Altamaha Regional Commission as required by the Minimum Planning Standards and Procedures of the Georgia Planning Act of 1989, and to other agencies, as appropriate.

SO RESOLVED, this 10 day of December, 2012.

Vicki Hooks, Mayor
City of Nunez

Attest:

Christy M. Womack
City Clerk

RESOLUTION

WHEREAS, the Georgia Planning Act of 1989, Georgia Laws 1989, pp. 1317-1391, as amended, requires all local governments in Georgia to prepare and adopt a comprehensive plan and requires an update of the government's Short Term Work Program at least every five years; and

WHEREAS, the City of Oak Park, Georgia adopted **The Emanuel County Joint Comprehensive Plan: Emanuel County, Adrian, Garfield, Nunez, Oak Park, Stillmore, Summertown, Swainsboro, and Twin City, 2007**, including its separate Five-Year Short-Term Work Program, as its official comprehensive plan and general policy guide to its future growth and development in July, 2007; and

WHEREAS, the City of Oak Park prepared an updated Short Term Work Program, with the assistance of the Heart of Georgia Altamaha Regional Development Center, in accordance with the Minimum Planning Standards and Procedures and adopted the updated Short Term Work Program in July, 2007; and

WHEREAS, five years have elapsed since the last update of the City of Oak Park's comprehensive plan and Short Term Work Program; and

WHEREAS, the City of Oak Park has now prepared a Short Term Work Program Update, including a Report of Accomplishments and a new Five-Year Short-Term Work Program, to its adopted comprehensive plan in accordance with the Minimum Planning Standards and Procedures; and

WHEREAS, this Short Term Work Program Update to **The Emanuel County Joint Comprehensive Plan: Emanuel County, Adrian, Garfield, Nunez, Oak Park, Stillmore, Summertown, Swainsboro, and Twin City, 2007**, has been submitted for formal review, comment and recommendation to the Heart of Georgia Altamaha Regional Commission and the Georgia Department of Community Affairs as mandated by the Minimum Planning Standards and Procedures of the Georgia Planning Act of 1989; and

WHEREAS, the City of Oak Park's Short Term Work Program Update to **The Emanuel County Joint Comprehensive Plan: Emanuel County, Adrian, Garfield, Nunez, Oak Park, Stillmore, Summertown, Swainsboro, and Twin City, 2007**, has now been certified by these review agencies as meeting all requirements of the Georgia Planning Act for the City of Oak Park; and

WHEREAS, the City of Oak Park is now desirous of adopting its new Short Term Work Program as a formal amendment to its adopted comprehensive plan, **The Emanuel County Joint Comprehensive Plan: Emanuel County, Adrian, Garfield, Nunez, Oak Park, Stillmore, Summertown, Swainsboro, and Twin City, 2007**, and continuing with the process of implementing the plan and its new Short Term Work Program,

NOW, THEREFORE BE IT RESOLVED that the Mayor and City Council of the City of Oak Park hereby approve and adopt its new Short Term Work Program, as approved, as a formal plan amendment and part of its official comprehensive plan, **The Emanuel County Joint Comprehensive Plan: Emanuel County, Adrian, Garfield, Nunez, Oak Park, Stillmore, Summertown, Swainsboro, and Twin City, 2007**; and

BE IT FURTHER RESOLVED that the Mayor and City Council of the City of Oak Park instruct that formal notification of said adoption be forwarded to the Heart of Georgia Altamaha Regional Commission as required by the Minimum Planning Standards and Procedures of the Georgia Planning Act of 1989, and to other agencies, as appropriate.

SO RESOLVED, this 3 day of December, 2012.

Harry E. Wilson

Attest:

Carlyon Carroll

RESOLUTION

WHEREAS, the Georgia Planning Act of 1989, Georgia Laws 1989, pp. 1317-1391, as amended, requires all local governments in Georgia to prepare and adopt a comprehensive plan and requires an update of the government's Short Term Work Program at least every five years; and

WHEREAS, the City of Stillmore, Georgia adopted **The Emanuel County Joint Comprehensive Plan: Emanuel County, Adrian, Garfield, Nunez, Oak Park, Stillmore, Summertown, Swainsboro, and Twin City, 2007**, including its separate Five-Year Short-Term Work Program, as its official comprehensive plan and general policy guide to its future growth and development in July, 2007; and

WHEREAS, the City of Stillmore prepared an updated Short Term Work Program, with the assistance of the Heart of Georgia Altamaha Regional Development Center, in accordance with the Minimum Planning Standards and Procedures and adopted the updated Short Term Work Program in July, 2007; and

WHEREAS, five years have elapsed since the last update of the City of Stillmore's comprehensive plan and Short Term Work Program; and

WHEREAS, the City of Stillmore has now prepared a Short Term Work Program Update, including a Report of Accomplishments and a new Five-Year Short-Term Work Program, to its adopted comprehensive plan in accordance with the Minimum Planning Standards and Procedures; and

WHEREAS, this Short Term Work Program Update to **The Emanuel County Joint Comprehensive Plan: Emanuel County, Adrian, Garfield, Nunez, Oak Park, Stillmore, Summertown, Swainsboro, and Twin City, 2007**, has been submitted for formal review, comment and recommendation to the Heart of Georgia Altamaha Regional Commission and the Georgia Department of Community Affairs as mandated by the Minimum Planning Standards and Procedures of the Georgia Planning Act of 1989; and

WHEREAS, the City of Stillmore's Short Term Work Program Update to **The Emanuel County Joint Comprehensive Plan: Emanuel County, Adrian, Garfield, Nunez, Oak Park, Stillmore, Summertown, Swainsboro, and Twin City, 2007**, has now been certified by these review agencies as meeting all requirements of the Georgia Planning Act for the City of Stillmore; and

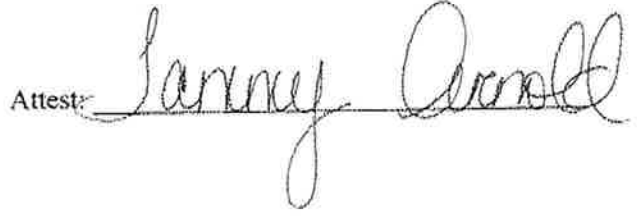
WHEREAS, the City of Stillmore is now desirous of adopting its new Short Term Work Program as a formal amendment to its adopted comprehensive plan, **The Emanuel County Joint Comprehensive Plan: Emanuel County, Adrian, Garfield, Nunez, Oak Park, Stillmore, Summertown, Swainsboro, and Twin City, 2007**, and continuing with the process of implementing the plan and its new Short Term Work Program,

NOW, THEREFORE BE IT RESOLVED that the Mayor and City Council of the City of Stillmore hereby approve and adopt its new Short Term Work Program, as approved, as a formal plan amendment and part of its official comprehensive plan, **The Emanuel County Joint Comprehensive Plan: Emanuel County, Adrian, Garfield, Nunez, Oak Park, Stillmore, Summertown, Swainsboro, and Twin City, 2007**; and

BE IT FURTHER RESOLVED that the Mayor and City Council of the City of Stillmore instruct that formal notification of said adoption be forwarded to the Heart of Georgia Altamaha Regional Commission as required by the Minimum Planning Standards and Procedures of the Georgia Planning Act of 1989, and to other agencies, as appropriate.

SO RESOLVED, this 11th day of December, 2012.



Attest: 

RESOLUTION

WHEREAS, the Georgia Planning Act of 1989, Georgia Laws 1989, pp. 1317-1391, as amended, requires all local governments in Georgia to prepare and adopt a comprehensive plan and requires an update of the government's Short Term Work Program at least every five years; and

WHEREAS, the City of Summertown, Georgia adopted **The Emanuel County Joint Comprehensive Plan: Emanuel County, Adrian, Garfield, Nunez, Oak Park, Stillmore, Summertown, Swainsboro, and Twin City, 2007**, including its separate Five-Year Short-Term Work Program, as its official comprehensive plan and general policy guide to its future growth and development in July, 2007; and

WHEREAS, the City of Summertown prepared an updated Short Term Work Program, with the assistance of the Heart of Georgia Altamaha Regional Development Center, in accordance with the Minimum Planning Standards and Procedures and adopted the updated Short Term Work Program in July, 2007; and

WHEREAS, five years have elapsed since the last update of the City of Summertown's comprehensive plan and Short Term Work Program; and

WHEREAS, the City of Summertown has now prepared a Short Term Work Program Update, including a Report of Accomplishments and a new Five-Year Short-Term Work Program, to its adopted comprehensive plan in accordance with the Minimum Planning Standards and Procedures; and

WHEREAS, this Short Term Work Program Update to **The Emanuel County Joint Comprehensive Plan: Emanuel County, Adrian, Garfield, Nunez, Oak Park, Stillmore, Summertown, Swainsboro, and Twin City, 2007**, has been submitted for formal review, comment and recommendation to the Heart of Georgia Altamaha Regional Commission and the Georgia Department of Community Affairs as mandated by the Minimum Planning Standards and Procedures of the Georgia Planning Act of 1989; and

WHEREAS, the City of Summertown's Short Term Work Program Update to **The Emanuel County Joint Comprehensive Plan: Emanuel County, Adrian, Garfield, Nunez, Oak Park, Stillmore, Summertown, Swainsboro, and Twin City, 2007**, has now been certified by these review agencies as meeting all requirements of the Georgia Planning Act for the City of Summertown; and

WHEREAS, the City of Summertown is now desirous of adopting its new Short Term Work Program as a formal amendment to its adopted comprehensive plan, **The Emanuel County Joint Comprehensive Plan: Emanuel County, Adrian, Garfield, Nunez, Oak Park, Stillmore, Summertown, Swainsboro, and Twin City, 2007**, and continuing with the process of implementing the plan and its new Short Term Work Program,

NOW, THEREFORE BE IT RESOLVED that the Mayor and City Council of the City of Summertown hereby approve and adopt its new Short Term Work Program, as approved, as a formal plan amendment and part of its official comprehensive plan, **The Emanuel County Joint Comprehensive Plan: Emanuel County, Adrian, Garfield, Nunez, Oak Park, Stillmore, Summertown, Swainsboro, and Twin City, 2007**; and

BE IT FURTHER RESOLVED that the Mayor and City Council of the City of Summertown instruct that formal notification of said adoption be forwarded to the Heart of Georgia Altamaha Regional Commission as required by the Minimum Planning Standards and Procedures of the Georgia Planning Act of 1989, and to other agencies, as appropriate.

SO RESOLVED, this 30 day of July, 2013.

Don V. Burkoff

Attest: Konda C. Kufano

RESOLUTION

WHEREAS, the Georgia Planning Act of 1989, Georgia Laws 1989, pp. 1317-1391, as amended, requires all local governments in Georgia to prepare and adopt a comprehensive plan and requires an update of the government's Short Term Work Program at least every five years; and

WHEREAS, the City of Swainsboro, Georgia adopted **The Emanuel County Joint Comprehensive Plan: Emanuel County, Adrian, Garfield, Nunez, Oak Park, Stillmore, Summertown, Swainsboro, and Twin City, 2007**, including its separate Five-Year Short-Term Work Program, as its official comprehensive plan and general policy guide to its future growth and development in July, 2007; and

WHEREAS, the City of Swainsboro prepared an updated Short Term Work Program, with the assistance of the Heart of Georgia Altamaha Regional Development Center, in accordance with the Minimum Planning Standards and Procedures and adopted the updated Short Term Work Program in July, 2007; and

WHEREAS, five years have elapsed since the last update of the City of Swainsboro's comprehensive plan and Short Term Work Program; and

WHEREAS, the City of Swainsboro has now prepared a Short Term Work Program Update, including a Report of Accomplishments and a new Five-Year Short-Term Work Program, to its adopted comprehensive plan in accordance with the Minimum Planning Standards and Procedures; and

WHEREAS, this Short Term Work Program Update to **The Emanuel County Joint Comprehensive Plan: Emanuel County, Adrian, Garfield, Nunez, Oak Park, Stillmore, Summertown, Swainsboro, and Twin City, 2007**, has been submitted for formal review, comment and recommendation to the Heart of Georgia Altamaha Regional Commission and the Georgia Department of Community Affairs as mandated by the Minimum Planning Standards and Procedures of the Georgia Planning Act of 1989; and

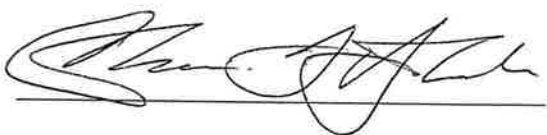
WHEREAS, the City of Swainsboro's Short Term Work Program Update to **The Emanuel County Joint Comprehensive Plan: Emanuel County, Adrian, Garfield, Nunez, Oak Park, Stillmore, Summertown, Swainsboro, and Twin City, 2007**, has now been certified by these review agencies as meeting all requirements of the Georgia Planning Act for the City of Swainsboro; and

WHEREAS, the City of Swainsboro is now desirous of adopting its new Short Term Work Program as a formal amendment to its adopted comprehensive plan, **The Emanuel County Joint Comprehensive Plan: Emanuel County, Adrian, Garfield, Nunez, Oak Park, Stillmore, Summertown, Swainsboro, and Twin City, 2007**, and continuing with the process of implementing the plan and its new Short Term Work Program,

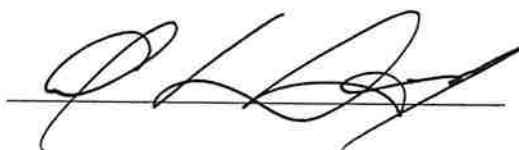
NOW, THEREFORE BE IT RESOLVED that the Mayor and City Council of the City of Swainsboro hereby approve and adopt its new Short Term Work Program, as approved, as a formal plan amendment and part of its official comprehensive plan, **The Emanuel County Joint Comprehensive Plan: Emanuel County, Adrian, Garfield, Nunez, Oak Park, Stillmore, Summertown, Swainsboro, and Twin City, 2007**; and

BE IT FURTHER RESOLVED that the Mayor and City Council of the City of Swainsboro instruct that formal notification of said adoption be forwarded to the Heart of Georgia Altamaha Regional Commission as required by the Minimum Planning Standards and Procedures of the Georgia Planning Act of 1989, and to other agencies, as appropriate.

SO RESOLVED, this 3rd day of December, 2012.



Attest:



RESOLUTION

WHEREAS, the Georgia Planning Act of 1989, Georgia Laws 1989, pp. 1317-1391, as amended, requires all local governments in Georgia to prepare and adopt a comprehensive plan and requires an update of the government's Short Term Work Program at least every five years; and

WHEREAS, the City of Twin City, Georgia adopted **The Emanuel County Joint Comprehensive Plan: Emanuel County, Adrian, Garfield, Nunez, Oak Park, Stillmore, Summertown, Swainsboro, and Twin City, 2007**, including its separate Five-Year Short-Term Work Program, as its official comprehensive plan and general policy guide to its future growth and development in July, 2007; and

WHEREAS, the City of Twin City prepared an updated Short Term Work Program, with the assistance of the Heart of Georgia Altamaha Regional Development Center, in accordance with the Minimum Planning Standards and Procedures and adopted the updated Short Term Work Program in July, 2007; and

WHEREAS, five years have elapsed since the last update of the City of Twin City's comprehensive plan and Short Term Work Program; and

WHEREAS, the City of Twin City has now prepared a Short Term Work Program Update, including a Report of Accomplishments and a new Five-Year Short-Term Work Program, to its adopted comprehensive plan in accordance with the Minimum Planning Standards and Procedures; and

WHEREAS, this Short Term Work Program Update to **The Emanuel County Joint Comprehensive Plan: Emanuel County, Adrian, Garfield, Nunez, Oak Park, Stillmore, Summertown, Swainsboro, and Twin City, 2007**, has been submitted for formal review, comment and recommendation to the Heart of Georgia Altamaha Regional Commission and the Georgia Department of Community Affairs as mandated by the Minimum Planning Standards and Procedures of the Georgia Planning Act of 1989; and

WHEREAS, the City of Twin City's Short Term Work Program Update to **The Emanuel County Joint Comprehensive Plan: Emanuel County, Adrian, Garfield, Nunez, Oak Park, Stillmore, Summertown, Swainsboro, and Twin City, 2007**, has now been certified by these review agencies as meeting all requirements of the Georgia Planning Act for the City of Twin City; and

WHEREAS, the City of Twin City is now desirous of adopting its new Short Term Work Program as a formal amendment to its adopted comprehensive plan, **The Emanuel County Joint Comprehensive Plan: Emanuel County, Adrian, Garfield, Nunez, Oak Park, Stillmore, Summertown, Swainsboro, and Twin City, 2007**, and continuing with the process of implementing the plan and its new Short Term Work Program,

NOW, THEREFORE BE IT RESOLVED that the Mayor and City Council of the City of Twin City hereby approve and adopt its new Short Term Work Program, as approved, as a formal plan amendment and part of its official comprehensive plan, **The Emanuel County Joint Comprehensive Plan: Emanuel County, Adrian, Garfield, Nunez, Oak Park, Stillmore, Summertown, Swainsboro, and Twin City, 2007**; and

BE IT FURTHER RESOLVED that the Mayor and City Council of the City of Twin City instruct that formal notification of said adoption be forwarded to the Heart of Georgia Altamaha Regional Commission as required by the Minimum Planning Standards and Procedures of the Georgia Planning Act of 1989, and to other agencies, as appropriate.

SO RESOLVED, this 22nd day of July, 2013.



Attest: 