2018

Joint Comprehensive Plan



Baldwin County and the City of Milledgeville

2021 Interim Update for Broadband Services

RESOLUTION BY BALDWIN COUNTY

ADOPTING THE JOINT COMPREHENSIVE PLAN INTERIM UPDATE FOR

BALDWIN COUNTY AND THE CITY OF MILLEDGEVILLE

WHEREAS, the 1989 Georgia Planning Act requires that all local governments submit a comprehensive plan; and

WHEREAS, O.C.G.A. 50-8-1 et seq. gives the Department of Community Affairs authority to establish standards and procedures for appropriate and timely comprehensive planning by all local governments in Georgia; and

WHEREAS, the Broadband Services Element of the Joint Comprehensive Plan Update for Baldwin County and the city of Milledgeville was completed by Baldwin County with the assistance of the Middle Georgia Regional Commission; and

WHEREAS, this document was reviewed by the Georgia Department of Community Affairs and was found to be in compliance with the Local Planning Requirements.

THEREFORE, be it resolved that Baldwin County does hereby adopt the Joint Comprehensive Plan Interim Update for Baldwin County and the city of Milledgeville.

Signed and sealed this $\underline{\mathcal{ZU}}$ day of

Henry R. Craig., Chairman Baldwin County Board of Commissioners

SFAL

RESOLUTION R-2107-24

A Resolution of the City of Milledgeville to Amend the Joint Comprehensive Plan by Adopting an Interim Update of a Broadband Service Element

WHEREAS, the 1989 Georgia Planning Act requires that all local governments submit a comprehensive plan to the Georgia Department of Community Affairs; and,

WHEREAS, O.C.G.A. 50-8-1 et seq. gives the Department of Community Affairs authority to establish standards and procedures for appropriate and timely comprehensive planning by all local governments in Georgia; and

WHEREAS, the Broadband Service Element of the Joint Comprehensive Plan Update for Baldwin County and the City of Milledgeville was completed by the City of Milledgeville with the assistance of the Middle Georgia Regional Commission; and

WHEREAS, the Broadband Service Element of the Joint Comprehensive Plan Update for Baldwin County and the City of Milledgeville is hereby attached and by reference duly incorporated and made a part of the resolution; and

WHEREAS, this document was reviewed by the Georgia Department of Community Affairs and was found to be in compliance with the Local Planning Requirements.

NOW THEREFORE BE IT RESOLVED by the Mayor and Aldermen of the City of Milledgeville, meeting in formal session, that the City of Milledgeville does hereby adopt the Joint Comprehensive Plan Update for Baldwin County and the City of Milledgeville.

PASSED AND ADOPTED this 27th day of July, 2021.

Denese R. Shinholster Mayor Pro Tempore

ATTEST:

Bo Danuser, Clerk

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INTRODUCTION

Created in compliance with the 2014 Planning Regulations from the Georgia Department of Community Affairs, an update to the 2012 Joint Comprehensive Plan for Baldwin County and the City of Milledgeville was adopted on February XX 2018. This plan will serve as a guide for both governments over the next 20 years, and will also serve as a useful tool to promote and maintain future growth and to improve the quality of life for all residents of Baldwin County and Milledgeville. Innovative approaches were employed to address issues with economic development, transportation, housing, natural and cultural resources, and community services. The steering committee developed a list of goals, needs, and opportunities for each of these categories. A five-year work program listing specific projects to be undertaken derived from the established needs and opportunities, and a list of accomplishments from the previous plan are included. The plan also details the city and county's the existing and future land use in an effort to guide development throughout the community.

PLANNING PROCESS

To formally kick-off the update process, Middle Georgia Regional Commission (MGRC) staff met with each local government at regularly scheduled meetings of the Board of Commissioners and City Council. The purpose of these meetings was to inform the elected leaders and members of each community of the comprehensive planning requirements, the updated timeline, and to discuss the required and optional planning elements. It also served as an opportunity for members of the public to express any issues that should be focus areas for the updated comprehensive plan.

MGRC staff worked with local officials to develop a list of stakeholders that would guide the process. planning This group included elected officials, city and county staff, members of the business community, and citizens. A list of steering committee members can be found in the table below.



Table 1: Steering Committee

Name	Organization	Title
	Milledgeville Downtown	
John Alton	Development Authority	Board Member
Judi Battle	Baldwin County School District	Human Resources Director
Frank Baugh	City of Milledgeville	City Engineer
Clyde Bryan	Resident	
Maureen Bryan	Resident	
Nancy Chaklos	Resident	
, Stephen Chambers	City of Milledgeville	Council Member
•	Central State Hospital	
Mike Couch	Redevelopment Authority	Executive Director
	Baldwin County Board of	
Henry Craig	Commissioners	Commissioner
Carolyn Dallas	Office of Congressman Jody Hice	Field Representative
	Baldwin County Board of	· · · · · · · · · · · · · · · · · · ·
Emily Davis	Commissioners	Commissioner
	Milledgeville Downtown	
Willie Davis	Development Authority	Board Member
	Georgia College and State	
Steve Dorman	University	President
Anna Dunn	Baldwin County School District	
Cindy Edwards	Baldwin County Family Connection	Chairperson
, Denise Etheridge	The Baldwin Bulletin	Editor
Hudman Evans	Resident	
	Baldwin County Board of	
Tommy French	Commissioners	Commissioner
- ,	Central State Hospital	
Quay Fuller	Redevelopment Authority	Chairperson
Tom Glover	Cogentes	
Hank Griffeth	City of Milledgeville	Planner
	Baldwin County Board of	
Sammy Hall	Commissioners	Chairman
,	Milledgeville Downtown	
Adam Heagy	Development Authority	Board Member
Melba Hilson-Butts	City of Milledgeville	Planner
Stephen Houser	Twin Lakes Library System	Director
	Milledgeville/Balwin County	
Quentin Howell	Development Authority	Board Member
Donna Ivey	Fairway Mortgage	Loan Originator
, Barry Jarrett	City of Milledgeville	City Manager
Steve Johnson	Oconee Regional Medical Center	
James Jones	Resident	
Jessica Jones	John Milledge Academy	Co-Interim Head of the School
Collinda Lee	City of Milledgeville	Council Member
	Georgia College and State	
Jim Lidstone	University	Professor
Natalie Linder	The Union Recorder	Editor

Table 1: Stee	ering Commit	tee (cont.)
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Name	Organization	Title
Angie Martin	Milledgeville-Baldwin County Chamber	President & CEO
Larry Martin	Resident	
Allen Martin	Resident	
Bill Massee	Baldwin County Sheriff's Department	Sheriff
Linda McGee	Resident	
Alan McGee	Resident	
Ralph McMullen	Baldwin County Board of Commissioners	County Manager
Bill McNair	Baldwin County Parks and Recreation	Director
Charles Morgan	Georgia College and State University	Student
Laura Morris	Resident	
Richard Mullins	City of Milledgeville	Council Member
Mac Patel	Hampton Inn	General Manager
Jennifer Pollard	Resident	
	Milledgeville/Balwin County	
Matt Poyner	Development Authority	Executive Director
Noris Price	Baldwin County Board of Education	Superintendent
Clarence Rayford	Second Beulah Church	Pastor
Troy Reynolds	Baldwin County Fire	Fire Chief
Walter Reynolds	City of Milledgeville	Council Member
	Milledgeville Main Street & Downtown	
Carlee Schulte	Development Authority	Executive Director
Denese Shinholster	City of Milledgeville	Mayor Pro-Tem
Will Slaten	Resident	
Ernie Smith	Baldwin County	GIS Director
	Milledgeville Convention and Visitors	
Jane Sowell	Bureau	Executive Director
Wendell Staton	Georgia College and State University	Athletic Director
Nicole Stephens	Blandy Hills Elementary School	Assistant Principal
Andrew Strickland	Milledgeville Planning and Zoning Board	Vice President
		Senior Vice President for College
Mark Strom	Georgia Military College	Relations
Dray Swicord	Milledgeville Police Department	Chief of Police
Gary Thrower	City of Milledgeville	Mayor
Phil Treadway	Triumph Aerostructures	Site President
Greg Tyson	Georgia Power	Area Manager
Katrina Veal	Baldwin County Board of Education	Teacher
Jeanette Walden	City of Milledgeville	Council Member
John Westmoreland	Baldwin County Board of Commissioners	Commissioner
Veronica Womack	Georgia College and State University	Chief Diversity Officer

The process began on April 24, 2017, with the initial public hearing and steering committee meeting. The meeting consisted of a discussion of comprehensive planning, the roles and responsibilities of the steering committee, and the community vision. Steering committee meetings continued once a month until November for a total of eight meetings. Each meeting covered various topics and components of the plan. The dates and discussion topics of each meeting are listed in the table on the following page.

Meeting	Торіс	Meeting Date
1	Overview of Comprehensive Planning and Community Vision	April 24, 2017
2	Community Goals	May 22, 2017
3	Needs and Opportunities	June 19, 2016
4	Establish Action Items	July 24, 2017
5	Outline and Community Work Program	August 28, 2017
6	Land Use Maps and Survey	September 25, 2017
7	Land Use Maps and Survey	October 30, 2017
8	Finalize Outline and Action Items	November 27, 2017

Table 2: Comprehensive Plan Update Schedule

The city and county intend to continue their stakeholder engagement processes into 2018 with the development and distribution of a visual preference survey to supplement the information provided by steering committee members through plan development. This survey will provide additional guidance to elected leaders in continued implementation of the community's future land use plan. Specifically, it will help to inform potential design guidelines and regulations regarding the style of development.

VISION

The steering committee developed the following vision statement to illustrate the values of the city and county.

Baldwin County and the City of Milledgeville...

Known for their friendly atmosphere and plentiful resources, seeks to create a community where people of all ages desire to call home. We are committed to cultivating a citizenry that promotes a diverse and historic culture while empowering one another to contribute to the community and enhance/advance its capacity to prosper.



Goals

- 1. Attract new and retain existing businesses
- 2. Improve available workforce
- 3. Cultivate greater collaboration between development authorities.
- 4. Support the retirement community.
- 5. Maintain and grow downtown.

Needs and Opportunities

Create a vision for economic development agreed upon by each development authority.

Baldwin County and Milledgeville currently have three registered authorities: Development Authority of the City of Milledgeville and Baldwin County, the Housing Authority of Milledgeville, and the Downtown Development Authority of Milledgeville. The work completed by these authorities is vital to the economic growth of the county and city. Though each authority has a separate focus, creating a plan for economic development with each group at the table will allow for resources and knowledge to be shared and will reduce any duplication of services.

Redevelop Central State Hospital.

Opened in 1847, Central State Hospital is an iconic part of Baldwin County and Milledgeville's landscape. Since the mid-twentieth century, the buildings and campus have been in a state of decline. At nearly 1,800 acres, the campus provides a vast amount of property and buildings that are currently underutilized. Redevelopment of Central State Hospital would allow the city and county to not only save a highly important historic resource but open opportunities for new businesses and economic drivers. A variety of options have been explored for this site previously, and the existing presence of water, sewer, and road infrastructure makes the site appealing for future users.



Market Milledgeville's historic architecture to film production companies.

The booming film industry in Georgia provides many communities with the opportunity to take part in a major economic driver. Milledgeville, in particular, has a great variety of historic resources including commercial, residential, and industrial buildings. A small number of locations in the city have been utilized in the past, but no marketing specifically to the film and television industry is occurring. Promoting the city as a destination for film and television could bring in revenue for local businesses, jobs, infrastructure improvements, and film-related tourism.

Capitalize on rail proximity to the mega-industrial park to promote industrial growth.

The Sibley-Smith Industrial Park is currently unoccupied. The park sits along major thoroughfares, such as Highway 441 and the Fall Line Express. Additionally, a Norfolk Southern rail line passes through the site. The rail line is a major asset to the park and helps to draw in prospective tenants. The further marketing and expansion of the rail system would aid in drawing developers to the site. The Norfolk Southern rail line has access to much of the eastern half of the country and provides an opportunity to transport a greater number and size of goods. Finally, the Sibley-Smith property is GRAD certified, which means a variety of topographical, geotechnical, and environmental surveys have already been completed, all utilities are available on site, and ownership has been secured in the hands of a development authority. As Georgia's newest Mega Site of 1,657 acres, this property presents a prime opportunity for future business development.



Cultivate small businesses and new entrepreneurs.

The Development Authority of Baldwin County and Milledgeville provide a variety of opportunities for small businesses to find a home in the community. Moving forward, greater promotion and bolstering of these opportunities will be key to drawing in and supporting the growth of small businesses and entrepreneurs. On one hand, targeted programs to community entrepreneurs can prove an effective supporting mechanism. Infrastructure for entrepreneurs is another alternative. Specifically, the creation of a makerspace and small business incubator would be highly effective.

Further workforce development opportunities within the city and county.

Workforce development is a key component of bolstering the economy of a community. Baldwin County and Milledgeville seek to further their efforts in creating a workforce development program to continue to aid those within the community. Opportunities within the city and county exist, but a focus on programs and promotion within the schools and universities will add to creating a stronger economy and community.

Focus efforts on providing opportunities to young professionals.

One of the largest population groups in the city and county are those ranging in age from 25 to 34. A perception, however, exists that many from this group leave soon after college. Some programs do exist across the state, such as the Young Gamechangers, that bring in individuals from across the state to work on projects oriented to helping and advancing communities. Opportunities such as this benefit the community, and help to retain and grow a population rooted in the city and county.

Invest in collaborative strategies to increase attractiveness to new businesses and industry.

Collaboration between governmental agencies and various development authorities within the city and county is important for the recruitment of new businesses and industries. Collaboration between agencies and authorities may allow for a reduction in duplication of services, as well as the identification of a variety of funding sources and incentives for new businesses.

Foster economic development opportunities to draw in retirees and maintain a vibrant community.

One group in the city and county that is steadily growing is the retiree community. The growth in this population group poses an opportunity for further support and development of Milledgeville and Baldwin County as a retirement destination. Providing opportunities for senior-based activities and leisure will also help to keep longtime residents within the community.

Continue downtown development.

Like many small downtown areas in the state and across the country, economic longevity is of the utmost importance. Downtown Milledgeville provides an opportunity to focus on not only the recruitment and retention of businesses but also the construction of new structures as infill. Removing vacancies and constructing buildings compatible with the historic character of downtown will allow Milledgeville to recognize its past while looking to its future.



Goals

- 1. Encourage walkability and pedestrian safety measures.
- 2. Advance public transportation efforts.
- 3. Invest in existing infrastructure.

Needs and Opportunities

Develop additional in-town bike and pedestrian trails.

Currently, few dedicated bike and pedestrian trails exist in town. Creating trails specifically for bikes and pedestrians could not only provide safe spaces for non-vehicular traffic to move but also create an attraction for the community. Additionally, new walkways and bike trails could connect with other trails allowing for natural resources to connect with the urban core.

Construct and improve existing sidewalks and crosswalks.

As greater importance is placed on the walkability of communities, Baldwin County and Milledgeville recognize the need to construct and improve upon existing sidewalks and crosswalks. The downtown area is a clear example of the need for safe and plentiful sidewalks, but the need for such infrastructure is also growing within the rest of the county and city. Major thoroughfares, such as Highway 441, are becoming increasingly trafficked by pedestrians. This route especially has limited safe sidewalks and crosswalks as is evident by the high number of pedestrians jaywalking across the highway.

Remove truck traffic from the downtown area.

Currently the downtown area serves as a thoroughfare for a number of large trucks. Downtown is a heavily trafficked area with traffic consisting of both vehicular and pedestrian means. The trucks currently driving through the downtown area pose both a safety risk and create noise pollution. With downtown serving as the convergence of multiple state highways the need to create an alternative route around this area of town is highly important.

Advance public transportation efforts.



The need for public transportation is growing in numerous communities across the country and the state of Georgia. The current transit system within the county and city may not be serving the needs of the citizenry. Transit systems provide an alternative means of transportation for those without personal vehicles, allowing them to move more freely and farther within the county. Additionally, public transit can be utilized by hospitals to help with patient transport needs. Lake Sinclair also provides a unique opportunity to utilize public transit for those seeking to cross the lake. A variety of avenues may be utilized by the county and city to assess the needs of public transit.

Review regulations that pertain to ridesharing options.

Baldwin County and Milledgeville currently do not have any ridesharing opportunities. Companies like Uber and Lyft have steadily been operating in more and more cities across the country and could provide transportation alternatives to a variety of residents in the county and city ranging from those who do not have access to a vehicle to downtown to visitors seeking alternative means of travel. No regulations to support ridesharing programs currently exist in either community. With the implementation of regulatory support, Baldwin County and Milledgeville could not only provide a highly successful means of alternative transportation but bring a new business with jobs to the community.

Support and expand highway and road network to promote efficient movement of vehicles.

Maintenance of existing roads and highways is vital to promoting safe and easy travel of vehicles. A strong existing infrastructure will allow for expansion of current highways and roads. Traffic patterns currently have vehicles, such as heavy trucks, moving through highly populated areas such as downtown. Expanding the highways and road system will allow for the diversion of heavy vehicles and traffic leading to easier movement of vehicles throughout the community.

Explore options to mitigate school traffic on the west side of town.

A concentration of educational facilities, including primary, middle, and high schools, as well as, Georgia College and State Universities west campus exist on the west side of town. The grouping of these institutions, though convenient, poses traffic issues for many driving in and through the area. Expansion of adjacent roads may aid in the easing of traffic and make the area safer for students walking to school.

Promote and develop airport as a regional asset.

The Baldwin County airport provides a variety of services predominantly focused on flight training and fueling. The airport, in its current use, is not focused on commercial travel or promoting the acceptance of private jets. Expanding the airport to include these services would bring in a new revenue stream and possibly attract businesses that could benefit from a regional airport. Additionally, expanding and marketing the airport for commercial use would provide those living in the city and county a more easily accessible means of travel to other parts of the country.



Goals

- 1. Increase utilization and support of natural resources.
- 2. Protect and preserve the lakes, rivers and streams, and river walk.
- 3. Highlight the variety of resources found in the city and county.
- 4. Increase utilization and support of historic resources.
- 5. Emphasize the relationship between the county and city resources and tourism.

Needs and Opportunities

Promote prominent resources in the county and city.



The county and city are both home to a variety of important natural and cultural resources. Many of these resources are currently underutilized and could benefit from more extensive marketing. Promotion of these resources would not only benefit those living within the city and county, but will grow the number of visitors from outside coming the county. Often natural and cultural resources serve as destination points that can, in turn, become economic drivers within communities.

Engage citizenry and relevant organizations to help with river and lake clean-up.

Rivers and lakes, such as the Oconee River and Lake Sinclair are vital resources to the communities of Milledgeville and Baldwin County. The maintenance of such features is costly, and resources are limited. An opportunity exists to involve residents and organizations in simple yet effective maintenance of the rivers and lakes in Milledgeville and Baldwin County. By working with the community to clean up the lakes and rivers, county and city resources are utilized on a smaller scale. As these resources are better maintained and community engagement is evident utilization of the lakes and rivers is likely to grow. This need also includes maintaining strong partnerships with other governmental partners like the Environmental Protection Division and Department of Community Affairs, who can assist with environmental planning efforts.

Make information on resources more accessible.

The county and city have a rich history and a variety of historic resources. Many residents and those visiting seek to learn more about the history and built-environment of both communities. Increasing the presence of information pertaining to historic resources will allow for greater ease of access and the ability to promulgate the importance of the resources and histories of both communities.

Create more oversight and opportunities to protect historic resources.

Milledgeville currently has a locally-designated historic district and a Historic Preservation Commission that provides recommendations on exterior alterations to buildings and other resources that contribute to the historic integrity of the district. Other forms of engagement, such as community organizations are not utilized as effectively. Local organizations, such as historic societies or friends' groups provide another level of protection and promotion by engaging the community with resources both within and outside the locally designated district. These organizations can advocate for and support the various cultural and historic resources throughout the city and county.

Capitalize on county's ability to use tourism as a revenue stream.

The economic impact of tourism within communities is immense. Tourism brings business, not only to the attractions, but also to local businesses and lodging establishments. Money spent on hotels or motels provide a source of revenue to further tourism endeavors through sales tax. Currently, no lodging opportunities exist within Baldwin County. Funding derived from the hotel/motel tax is therefore not available to the county. Other types of lodging are available beyond the standard in the form of vacation rentals. As the demand for vacation rentals grows, communities are seeking means to create a sales tax similar to the hotel/motel tax as no standard form currently exists. Creating a revenue stream through a vacation rental tax would allow Baldwin County to funnel more dollars into tourism and help the overall economy.



Goals

- 1. Determine the housing needs of the community.
- 2. Seek opportunities to advance housing opportunities for all citizens.

Needs and Opportunities

Local governments need to better understand the community's housing stock.

A critical first component of any action plan to improve the quality, affordability, or availability of housing in the community is understanding the existing housing stock. Few community members are ever able to grasp a complete picture of housing within the city or county due to the vast area and number of homes present in Baldwin County and Milledgeville. As such, it is possible that community perceptions of housing may not be completely reflective of conditions on the ground. Given this need, Baldwin County and Milledgeville may find benefit in pursuing a comprehensive study of the community's housing conditions through some type of professional assessment. The Middle Georgia Regional Commission has assisted several communities in projects like this, and a number of private consultants also do similar work. This is an investment but should prove worthwhile in increasing knowledge of community housing. In addition, Baldwin County and Milledgeville have the opportunity to work within local stakeholder networks to enhance this understanding. The partnerships formed in Milledgeville through previous participation in the GICH program should be helpful in this regard. Further, a number of local realtors exist who can also provide insight in this regard.

The community needs to obtain additional resources for housing assistance.

Once priorities and more specific needs can be established for housing, Milledgeville and Baldwin County can look to meet their next need, which is for additional resources (particularly financial). Within Middle Georgia, Macon-Bibb County and the City of Warner Robins have invested heavily in neighborhood revitalization, particularly through entitlements of funding received directly from the U.S. Department of Housing and Urban Development (HUD). Because Milledgeville and Baldwin County are not quite populous enough to meet these thresholds, the community will need to explore competitive grant opportunities through the Georgia Department of Community Affairs for housing assistance. The most common programs include the CHIP (Community HOME Investment Program) and CDBG (Community Development Block Grant) opportunities. Unfortunately, Milledgeville is too populous to be eligible for a number of U.S. Department of Agriculture (USDA) programs; however, parts of unincorporated Baldwin County are eligible for USDA housing assistance.

To accompany these investments, Milledgeville and Baldwin County may also find it beneficial to develop targeted redevelopment strategies in certain high-priority areas of the community. On one hand, the creation of clear and well-developed plans can aid local leaders in making decisions that get the greatest returns per dollar invested. It is also possible that targeted planning within these neighborhoods can lead to additional eligibility for financial assistance from the Georgia Department of Community Affairs. The City of Perry is one nearby town that has had recent success in targeted revitalization area strategies.

Milledgeville and Baldwin County need to address the lack of affordable and senior housing.

As part of the stakeholder engagement process, residents of Baldwin County noted several challenges for the city and county related to the availability of housing for both the retired and low-income populations. A substantial amount of new, recent developments in housing have been targeted toward the student population of Georgia College and State University. While this is an important market to serve, there are

concerns that this type of housing has been overbuilt, while the needs of other populations have been neglected. A number of programs already exist at the state and federal level to support investments in housing for the senior population, as well as the low-income population. Tax credit programs are particularly popular in these instances. To the extent that Milledgeville and Baldwin County can recruit developers that specialize in the use of these tax credits, that should be a priority. Further, the city and county may identify needs in zoning or land use regulations that can support these types of growth.



The community needs to alleviate existing and prevent new areas of blight.

Baldwin County is quite similar to many communities across the Middle Georgia region in that blight is a significant area of concern. Large cities and rural towns alike frequently find themselves challenged by rundown homes that are unsafe to inhabit and reduce the value of surrounding properties. As stated earlier, funding is a key need in addressing many of these concerns, and well-planned dollars can be useful for injecting life into redevelopment. With that said, the city and county can also look at a variety of programs and initiatives to assist in blight alleviation. A land bank is one instrument by which communities can purchase and clean up blighted properties to prepare them for eventual reuse. In addition, communities may find a benefit in reviewing various ordinances related to blight control and stepping up enforcement procedures where warranted.

The community has an opportunity to support first-time homebuyers.

While there are few programs available specifically at the local government level, a number of programs exist nationally to support first-time homebuyers. Anything that can be done locally to increase awareness of these programs would provide benefits to the community through increased retention and recruitment of first-time homebuyers. Further, some local businesses and community partners see investments in homeownership as part of their employee recruitment and retention programs. Down payment assistance is a particularly common incentive that some employers may offer. Milledgeville and Baldwin County may be able to support or encourage such programs through organizations like the Chamber of Commerce.

Goals

- 1. Educate citizens on available community services.
- 2. Emphasize coordination to better serve communities.
- 3. Improve overall public recreation.
- 4. Improve safety within the community.
- 5. Engage the public on the availability of educational opportunities.
- 6. Improve utilities availability.

Needs and Opportunities

Local governments have an opportunity to expand partnerships with community organizations.

Milledgeville and Baldwin County are fortunate to have a large number of community partners engaged in the work of service toward others. The Rotary Club, Lions Club, and Chamber of Commerce are just some of these groups that offer chances for greater involvement. Community members who were involved in the comprehensive planning process also held memberships in a number of these civic groups. It was noted that the city and county could focus on strengthening their connections with these groups to help their collective efforts go further. In addition, several community members noted that more information could be made available to the community regarding services that are available to residents, be they are offered directly by the local government, or in partnership with a group, such as the Boys and Girls Club.

Local governments have an opportunity to identify and connect community stakeholders.

Another opportunity noted during the planning process was the availability of dedicated, reliable, and interested community partners. Local leaders have noted that increased citizen engagement with a diverse group of stakeholders in settings, such as forums and town halls could help promote more effective governance from the citizenry. In addition, these forums will present an opportunity for networking and knowledge-sharing among various community service providers.

Milledgeville and Baldwin County need additional resources and equipment for public safety, including the fire department, police department, sheriff's office, and animal control department.

A broad area of concern from citizens and community stakeholders revolved around investment in the safety of the community. City and county leaders have recognized these needs and have already begun their commitment to public safety through investments in the SPLOST. The county's fire department has completed a five-year plan for improvements that is underway as funds become available, and the animal control department is currently working on a new office and animal shelter. However, this remains a need, particularly as one that can be funded through the assistance of federal grant programs. The city and county will continue to pursue these grant opportunities, as available, to meet the needs of first responders and public safety personnel in the community.

Milledgeville and Baldwin County have a need for additional recreation opportunities.



One of the most significant needs that was noted by the steering committee involved the need for more recreational facilities and opportunities throughout the Milledgeville and Baldwin County community. The idea of recreation includes a broad variety of activities to serve a broad spectrum of the population. Specifically, the construction of a community swimming pool and splash pad were noted as key opportunities to expand active recreation. It was also noted that additional passive parks were a need for the community to enhance its greenspace.

The community has the opportunity to promote its educational resources.

Baldwin County and Milledgeville are blessed with a large number of educational institutions, including Georgia College and State University, Central Georgia Technical College, and Georgia Military College. Efforts by the community to market itself as an educational center for the region and state can pay dividends for community economic growth and the retention of talented workers.

Baldwin County and Milledgeville need to seize opportunities for expansion of broadband infrastructure and renewable energy infrastructure.

The county and city are also keenly interested in meeting ongoing needs for infrastructure throughout the community. One of the most significant needs is the expansion of fiber for broadband services throughout the county and especially in more rural parts of the community that lack high-speed service today. In addition, the county supports continued investment in its electrical infrastructure, particularly through the development of projects like solar power installations.

Narrative

Agricultural

Agricultural land use (including forestry) composes the largest area of use within Baldwin County, particularly in the rural areas outside of Milledgeville. Agricultural areas typically have a mixture of low-density housing, forests reserved for timbering, and small farms. Some properties have had conservation easements placed on them; however, these are shorter-term designations that may not remain in conservation throughout the next 20-30 years. The rural landscape of agricultural properties is dotted with a variety of small residential and institutional parcels (most commonly churches) that add a degree of organic variety to the landscape.

Commercial

Baldwin County's main commercial area is clustered on the north side of Milledgeville—near the intersection of Hwy 441 and the 441 Bypass. This area is home to the Milledgeville Mall and a variety of strip commercial developments. By no means is this the only area of commerce, but the city and county desire that it will be the main area of concentrated commercial development with other commerce happening within the context of existing mixed-use neighborhoods and new mixed-use developments. A number of commercial properties exist around the downtown area, and the rural landscape is also dotted with occasional businesses which provide services to those areas.



Industrial

Baldwin County has several industrial park sites within the existing and future land use. This includes the Sibley-Smith Mega Site along the Hwy 441 Bypass and the industrial park west of Milledgeville along State Route 22. The Fall Line Industrial Park that is currently under joint development with Wilkinson County will expect to see some significant industrial development too, but should probably also have some commercial development, given its strategic location along the Fall Line Freeway.



Mixed-Use: Corridor

Milledgeville and Baldwin County want to encourage new mixed-use developments in several areas throughout the community. Milledgeville is one of the oldest cities within Middle Georgia, and is one of only two planned capital cities in the United States. As such, a well-planned downtown with a variety of uses is the center of the community. Given the success of downtown, Milledgeville and Baldwin County would like to imitate this development along major development corridors. This particularly includes the Hwy 441 corridor between Milledgeville and Lake Sinclair. Much of this corridor is currently undeveloped, presenting an opportunity for new growth that creates spaces for living, working, and shopping within a close proximity and in a walkable environment. Further, successful development of a mixed-use district along this corridor will enhance the community's largest gateway.

Mixed-Use: Neighborhood



Mixed-use areas are broken down into the aforementioned "corridor" areas as well as in "neighborhood" areas. The greatest difference between the two is related to the nature of development to be encouraged, particularly given the existing assets within each area. For this reason, the city and county opted to divide the mixed-use category for greater specificity. The downtown area is a traditional mixed-use central business district with an assortment of commercial, residential, and institutional uses clustered together in an organic fashion. This includes a number of buildings with ground-level commercial and loft apartments on the upper floors, but also includes structures that have been converted from one use to another, such as homes converted to offices.

The community hopes to foster this type of organic growth as part of redevelopment in the South Milledgeville neighborhoods, including the former Central State Hospital

Property. The hospital was truly the focal point of the community within Milledgeville, and gave employment opportunities within walking distance from surrounding residences. A well-developed street network already exists within this area, which could be harnessed into a new revitalized community, provided that employment opportunities also returned to the neighborhood.

Park/Recreation/Conservation

Baldwin County has a number of conservation areas designated throughout the community. The most noticeable features from the future land use map are the county's water resources—Lake Sinclair and the Oconee River. Both of these water bodies are designated for conservation, as are their floodplains to encourage environmental protection while steering development away from flood-prone areas. Throughout the county, floodplains are designated for conservation as their highest and best use. Public recreational facilities are also designated in this layer, along with the Bartram Forest Wildlife Management Area. Finally, a large tract north of Milledgeville is designated as conservation to preserve the historic Andalusia Farm estate of Flannery O'Connor.

Public/Institutional

Milledgeville and Baldwin County have a tremendous number of institutional uses due to its location as the former state capital. Georgia College and State University, Georgia Military College, and Central Georgia Technical College will each retain significant portions of land for their respective institutions in the upcoming years. Combined with city- and county-owned properties, a large amount of land surrounding downtown Milledgeville can be considered institutional in nature. Beyond this, a number of other institutional facilities are sprinkled through the community, most notably churches and other places of worship.



Residential

Beyond the downtown core and surrounding layer of commercial and institutional uses, a ring of residential properties encircles downtown Milledgeville. Outside of this core, a number of subdivisions have emerged to house additional residential properties within the city and unincorporated county. Typically, these residential development patterns follow the spokes of major highways out from the city center of Milledgeville. A large residential settlement is also present around the Midway and Hardwick communities, located southwest of Milledgeville. Finally, the shores of Lake Sinclair are blanketed by residential properties, many of which have access to the lake. These lakefront properties are often small (in many cases a second home) and are packed very densely together with lake frontage at a premium.

Transportation/Communications/Utilities

Much of the community infrastructure is present in existing rights-of-way and does not show on a future land use map as a parcel for this reason; however, some substations, towers, and transportation lines do appear on the map in this layer. This is particularly prominent near Lake Sinclair, as Georgia Power owns

a significant amount of land in the area, especially around the dam that was built to create the lake.



Goal

Baldwin County residents, businesses, and community facilities should have access to affordable and reliable internet services at speeds that support multiple high data usage activities like video conferencing, video and audio streaming, and file download and upload.

Needs and Opportunities

Discussions with local elected officials, city and county staff, local business leaders, and residents of Baldwin County indicated that there is a substantial need to improve high-speed internet services throughout the county. Many parts of the county do not have adequate internet service that allows them to use the internet for basic research, much less for high-data activities like video streaming or video calls. The COVID-19 pandemic, which resulted in many people having to work or learn from home, including made this infrastructure gap obvious. The following are the needs and opportunities identified by various stakeholders in the process.

1. Sizable portions of the county, particularly the eastern and northwestern portions of the county, remain underserved by reliable, high-speed internet.

Public hearings and ongoing discussion with local officials and stakeholders indicated that much of the rural parts of the county have sporadic internet service. This is verified by the Georgia Department of Community Affairs' analysis of served and unserved areas. While the majority of the county is served by DSL or satellite connections, the upload and download speeds are not sufficient to support many daily activities, and the speeds do not meet the speed standard to be considered broadband service. This leaves much of the county without reliable internet access. Further, if Windstream, the primary provider of DSL services in the county follows AT&T's path and phases out DSL services altogether, much of the county could be left with no option other than satellite service which is often very slow, sporadic, and expensive. Both the limited options and the type of internet options in the rural parts of the county have left thousands of residents without access to high-speed internet.

2. Poor broadband service causes disruptions in daily life and increases the digital divide.

High-speed internet access is increasingly considered essential for daily life. Increasing numbers of devices and services require decent internet access. Without reliable internet access, residents may not be able to take advantage of services like telemedicine, online learning, video chats, or even in some cases, basic internet research, paying the bills, or applying for unemployment. These issues with not having reliable internet came to the forefront during the COVID-19 pandemic.

The lack of high-speed internet posed significant challenges during the COVID-19 pandemic as students were unable to participate in classes fully and adults who were working from home were unable to as productive as needed because of poor broadband service. At the beginning of the pandemic, Baldwin County School District found that nearly 50 percent of its students did not have reliable internet access. The school district tried to resolve this by dispersing wi-fi buses throughout the county to provide internet capability for children at home. The Baldwin County School District also added antennas outside schools, which allowed parents to have internet access. The Friends of the Mary Vinson Memorial Library provided funding for the Twin Lakes Library System to purchase 10 hots spots that could be checked out to help

expand broadband access in the community. These hot spots were in addition to the 24/7 free WiFi provided around Milledgeville's government buildings and public parks. Baldwin County began installing WiFi hotspots at its fire stations around the county to expand access as well. Yet, these efforts still required people having to park near one of these wi-fi spots to learn and do work, which is not an ideal situation to learn and work.

This need for quality, high-speed internet access remains true even when not in a situation where people are studying and working from home. The digital divide continues to impact educational opportunities for children when they are not able to use the internet for homework help or research, putting them at an educational disadvantage. Further, as an increasing number of services offer online options, such as telemedicine, having consistent access to internet service will be critical to residents having a good quality of life.

3. EMCs, including Tri-County EMC and Washington EMC are adding fiber internet to their services, which could bring high-speed internet to the EMC's service area, which includes much of Baldwin County.

In 2021, Tri-County EMC and Washington EMC announced their plans to form partnerships that would allow the EMCs to begin providing high-speed fiber internet to much of their service area. Tri-County EMC serves Baldwin County west of the Oconee River while Washington EMC provides service east of the Oconee River. Tri-County EMC's service, Tri-Co Go, is expected to bring high-speed broadband internet, at up to one-gigabyte speeds to every home and business in their service area over the next four years. Washington EMC, in partnership with Conexon Connect, will be building a 3,000-mile fiber network, beginning in early 2022, that will provide high-speed access to all Washington EMC members. These initiatives by the EMC, if fully implemented, will provide the majority of Baldwin County residents with access to high-speed internet.

4. Deployment of fiber optic service remains limited and disconnected throughout the City of Milledgeville and Baldwin County.

While fiber internet already exists in some of the more developed parts of Baldwin County, it is still spotty and disconnected. One census block has access to fiber internet, but across the street, connecting to fiber internet is not an option. There have been discussions to improve fiber optic services and connectivity within the City of Milledgeville and surrounding areas. Milledgeville had discussions with an external fiber provider that would provide service to much of the city, the colleges, and the hospital; however, those discussions had slowed due to funding constraints on behalf of the vendor. The Central State Hospital (CSH) Local Redevelopment Authority has also pursued EDA funding to expand fiber services on the CSH campus. This initiative would not only help provide fiber internet to businesses at the CSH campus but would also service Baldwin County residential neighborhoods in the area surrounding the campus. Despite these discussions and grant applications, fiber access remains disconnected in the more developed areas of Baldwin County and Milledgeville.

Geospatial Analysis of Underserved Areas

Access to broadband outside of the most developed areas of Baldwin County is sparse particularly east of the Oconee River and in northwest Baldwin County. Milledgeville and development between Milledgeville and Lake Sinclair along Highway 441 have been identified as served according to the Georgia Broadband Deployment Initiative (GBDI) data. However, outside of those areas, broadband access varies from census

block to census block. Maps of the following pages provide an overview of geographic concentrations of served and unserved areas, particularly with residential, commercial, and industrial development.

Maps on the following pages show the locations of served and unserved census blocks in Baldwin County, using GBDI data. This initiative, using broadband data provided by various internet service providers throughout Georgia, mapped the locations of more than 5 million homes and businesses and overlayed that data with broadband provider service availability. For a census block to qualify as served, broadband service, with a download speed of 25 Mbps and an upload speed of 3 Mbps, had to be available to more than 80 percent of locations in a census block. When more than 20 percent of homes in a census block do not have access to this level of broadband, the census block is identified as unserved. Census blocks identified as neither served nor unserved did not have sufficient locations from which to collect broadband service data.

The map in Figure 1 shows broadband service in the county. Baldwin County has 204 census blocks that are unserved, which cover 144.7 square miles. The county has 776 census blocks that are served which cover 108.2 square miles. The remainder of the county's census blocks do not have enough data to determine the level of service or are in geographical features, like lakes, that would not have service. Figure 2 shows the same data for Milledgeville. Milledgeville has approximately 349 census blocks that are served, which covers 14.5 square miles. The city has approximately 24 unserved census blocks that cover 6.5 square miles.



Figure 1 on the previous page shows broadband access for all of Baldwin County, with the eastern and western portions of the county have the largest underserved area.



Figure 2 shows broadband access in Milledgeville. The majority of Milledgeville is served with some gaps in service as the southern end of the city near the Georgia Department of Corrections facilities. Notably, some of the census blocks where the Milledgeville-Baldwin County Industrial Park is located on the west side of the city are considered underserved.

Available Internet Services in Baldwin County

According to the Federal Communication Commission (FCC), there are various internet service providers available throughout the county that can provide internet service to at least one location in the census block.

Satellite

Currently, the most available internet service available is satellite internet which is available for the entirety of the county. According to the FCC, there are three satellite internet providers: GCI Holdings, ViaSat, and VSAT. Depending on the carrier and the location, the speeds can range from download speeds of 2 Mbps to 35 Mbps and upload speeds are between 1 Mbps and 3 Mbps. Issues with satellite internet, beyond potentially slow speeds, include data limits, high latency¹, geographical limitations (depending on topography, tree cover, etc.), and high jitter². Satellite internet can also be cost-prohibitive depending on data usage and quality.



¹ Latency: The amount of time it takes for data to be transferred between its original source and its destination.

² Jitter: The time delay in sending data packets over a network connection, that can vary when the signal changes.



Digital Subscriber Line (DSL)

Digital subscriber lines use phone wires to transmit internet signals, meaning it is a more readily available internet service. DSL is widely available in Baldwin County with just a few census blocks identified as unserved in the county. While this is an available option because it can use existing phone lines, speeds can vary widely depending on how close a structure is to a DSL main distribution point. In general, DSL is considered an unreliable option for streaming videos or music or other high data usage activities.

Fiber

Fiber optic internet is available in parts of Milledgeville and Baldwin County as shown in Figure 5. Fiber optic internet can have download and upload speeds of up to 1000 Mbps, making it an ideal option for high data usage internet activities. While the connection quality is high, some of the challenges with fiber are the initial installation costs and potential for [physical damage given that fiber is thinner and lighter than metallic wiring, making it more delicate.





Cable Internet

Much of the central part of Baldwin County is served by internet via cable modem, which can provide download speeds of 940 Mbps and upload speeds of 35 Mbps, where available, according to FCC data. This type of internet service can allow for most high-data usage activities including streaming on multiple devices and operating multiple smart home devices simultaneously. There is limited availability of internet access via a cable modem because it requires coaxial wiring laid by a cable company, which may not be available in more rural areas.

Terrestrial Fixed Wireless

Fixed wireless internet transmits an internet signal via radio waves transmitted by a base station. Homes or businesses that opt for fixed wireless will have receivers that will receive a high-speed internet signal from a base station, which will then transmit to the modem in the structure, providing a high-speed internet connection. This option is ideal for rural areas where running cable or phone lines is cost-prohibitive. It also provides internet speeds similar to cable internet. However, a line of sight connection with the base station



with minimal obstruction, like trees or hills is necessary. Structures using this service must also be within a certain distance of the base station.

Geospatial Analysis of Underserved Areas

Within the underserved portion of Baldwin County, there are specific areas worth noting, particularly given the density of residential development. The following is a brief overview of the underserved areas of Baldwin County that may warrant further investment by the county.

Northwestern Baldwin County

In the northwestern corner of Baldwin County, there are a significant number of homes that do not have access to broadband service. While some residential units along Lake Sinclair are served, their neighbors across the lake are in unserved blocks as shown in Figure 8. The lack of service is more prevalent as one goes south away from the lake where there are no served block groups. While

residential density is less in these areas, there are still numerous residential structures in pockets dispersed throughout this area as shown in Figure 9.









Milledgeville – Baldwin County Industrial Park

Much of the Milledgeville-Baldwin County Industrial Park, along GA Hwy 22, is in census blocks that have been identified as unserved as shown in Figure 14. While there are fewer locations in these blocks from which to gather broadband service data, the GBDI analysis found that in the unserved blocks within the industrial parks, more than 50 percent of the locations surveyed were considered unserved. Expanding high-speed broadband will open the park up to more development.

The aforementioned areas are all prime candidates for initial broadband service expansion, given the residential density, lack of service, and opportunity for development. However, broadband service is needed across the county, regardless of density. Expansion of high-speed service as quickly and efficiently as possible is the goal as residents and businesses need to be served as soon as possible. Strategies and action items for broadband deployment are included in the community work programs for reach jurisdiction.

Auction 904: Rural Digital Opportunity Fund (RDOF)

In November 2020, the FCC recently concluded its most recent auction process under the Rural Digital Opportunity Fund (RDOF). This auction provides funds to recipients to offer broadband services in areas where there is not a provider that is offering or committed to offering the minimum service of 25 Mbps downstream speed and 3 Mbps upstream speed. The RDOF auctions off those unserved areas and awards support to recipients who much offer at least one voice and one broadband service which meets certain requirements to all locations in the awarded area in a specific time frame. In the 2020 auction, the areas shown in red in Figure 15 were auctioned to service providers and will potentially have gigabit speeds available. Areas that remain unserved are ideal candidates for grants or local funding support, such as Community Development Block Grant (CDBG) funding or OneGeorgia Authority funding under the Georgia Broadband Deployment Initiative.



*The red areas on the map show the areas that were auctioned off. The Gigabit; Low Latency label represents the service tier that was auctioned. This service tier means that the downstream speed will be greater than one gigabyte per second and the upstream speed will be 500 Mbps with a two-terabyte usage allowance.

COMMUNITY WORK PROGRAMS

Policies

In producing the 2018-2022 work programs, several previous items were too general to be considered concrete work program items, but were better described as policies. Policies encompass ongoing initiatives to meet the community's goals. The list below reflects a handful of priority policies:

- Support affordable housing options for Baldwin County and City of Milledgeville.
- Support rehabilitation of dilapidated and substandard housing.
- Enhance scholarship programs for local students.
- Support of diploma programs at Baldwin County High School.
- Support networking and knowledge exchange between community service providers.
- Support town hall meetings to receive input on how local governments and other service providers can better serve the community.
- Continue active enforcement of the housing, building, development, and land use codes.
- Continue updating Regional Bike and Pedestrian Plan Committee on new development.
- Maintain existing cooperation and coordination with Sinclair Water Authority.
- Continue active intergovernmental coordination and collaboration in service delivery.

Work Programs

The following pages contain the reports of accomplishment and community work programs for each jurisdiction located within Baldwin County that is covered by this comprehensive plan. The order of the following documents is:

Baldwin County

Report of Accomplishments Community Work Program

City of Milledgeville Report of Accomplishments Community Work Program

ΑCTIVITY	STATUS (Completed, Underway, Postponed or Cancelled)	EXPLANATION
Economic Development		
Clear and maintain vacant lots in preparation for prospective industries.	underway / ongoing	clearing and grading will occur as funds are available
Continue to coordinate educational programs with industries.	underway / ongoing	
Construct meeting areas/convention space at Central Georgia Technical College.	complete	
Seek funding for hotel/convention center in the downtown Milledgeville area.	cancelled	Project of City of Milledgeville
Build hotel/convention center in downtown Milledgeville area.	cancelled	Project of City of Milledgeville
Promote the Oconee River Greenway as a tourist destination.	cancelled	Project of City of Milledgeville
Continue recruitment of specialized programs to GMC, GC&SU, and CGTC.	underway / ongoing	
Enhance communication between industry/businesses and educational institutions.	underway / ongoing	this is accomplished through individual meetings between the Development Authority and industry.
Continue to refocus programs at educational institutions to match existing and future industry/ businesses.	underway / ongoing	this is accomplished by the work of the Development Authority communicating the needs of industry with all educational institutions
Reestablish mentorship program between educational institutions and industry/business.	underway / ongoing	Baldwin County School system updates the mentoring needs at each school every year; new mentors are recruited yearly
Designate agency or individual for overseeing and recruitment of businesses in rural Baldwin County.	underway / ongoing	the Development Authority works on behalf of the City and County to recruit businesses
Designate Opportunity Zones through Resolutions.	postponed	
Appoint Urban Redevelopment Authority.	complete	
Seek funding for small business incubators.	underway / ongoing	The Development Authority is working with Digital Bridges, Georgia College and CGTC to bring business incubators online. Funding sources are being considered.
Promote/implement existing programs available to provide downtown merchants with funding for façades and other building improvements.	complete	
Complete Phase II of the Industrial Park.	complete	
Continue work on joint industrial business park development at US 441 and Fall Line Freeway.	complete	

ΑCTIVITY	STATUS (Completed, Underway, Postponed or Cancelled)	EXPLANATION
Explore methods of extending broadband access throughout the community providing high speed, low-cost connections to government departments.	cancelled	Not a priority at this time.
Construct Greenway Park along Oconee River at Hancock Street Bridge.	complete	working on final phase of construction
Housing		
Research affordable housing options for Unincorporated Baldwin County and City of Milledgeville.	ongoing	moved to policy section
Research ways to assist in the rehabilitation of dilapidated and substandard housing in Unincorporated Baldwin County and City of Milledgeville.	ongoing	moved to policy section
Natural and Cultural Resources		
In accordance with the Community Greenspace Program Plan and guidelines, develop a two-mile greenway along the Oconee River from Lake Sinclair to the southern portion of the county in conjunction with the City of Milledgeville.	complete	
Encourage recreational and cultural activities along the Oconee River.	complete	
Encourage protection of historical and cultural resources along the Oconee River as part of the development of the Oconee River Greenway.	ongoing	
Coordinate historic tourism opportunities with downtown merchants and educational institutions.	ongoing	
Increase general awareness of historical resources utilized by GMC and GC&SU.	ongoing	

ΑCTIVITY	STATUS (Completed, Underway, Postponed or Cancelled)	EXPLANATION
Incorporate Oconee River Greenway, Regional Bike & Pedestrian Plan, and Scenic By-way into Educational Programs.	Cancelled	outside scope of county government
Incorporate natural resources into educational programs (e.g. Lake Laurel).	ongoing	
Improve signage and marketing for Bartram Forest.	postponed	County investigating the Forestry's plans for Bartram. Will include in STWP update.
Increase and coordinate the marketing of cultural events.	ongoing	
Continue scrap tire disposal enforcement program.	ongoing	
Enforce the Soil and Sedimentation Control Ordinances for Milledgeville and Baldwin County.	ongoing	will be expanded
Enforce existing regulations related to the protection of farmland/open space, placement of septic tanks, flood-prone areas, plant and animal habitats, and important historic structures.	ongoing	
Seek funding for additional phases of the Oconee River Greenway.	ongoing	
Continue to support the completion of Phase I of the Oconee River Greenway.	complete	
Community Facilities and Services		
Encourage State of Georgia to provide public campgrounds and recreational vehicle areas.	cancelled	outside scope of county government
Enhance scholarship programs for local students.	ongoing	moved to policy section
Continue support of diploma programs at Baldwin County High School.	ongoing	moved to policy section
Become a State-Certified Literate Community.	ongoing	
Increase community awareness and exposure to programs offered at educational institutions.	ongoing	
Develop community arts center.	cancelled	outside scope of county government
Continue Kid's University Program at GC&SU.	cancelled	outside scope of county government
Assist in the implementation of Master Plans for all the educational facilities.	ongoing	
ΑCTIVITY	STATUS (Completed, Underway, Postponed or Cancelled)	EXPLANATION
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Pursue grants for additional personnel and equipment for Baldwin County Sheriff's Department and City of Milledgeville's Police Department.	ongoing	
Continue infrastructure development in rural Baldwin County.	ongoing	
Encourage development of public marina on the eastern side of Lake Sinclair.	ongoing	This is discussed ;however, a location has not been designated
Continue development of DSL, cable, and other such utilities in the eastern portion of rural Baldwin County.	ongoing	there are still some areas in need
Enhance EMS service to eastern Baldwin County.	cancelled	Not a financially feasible priority at this time.
Apply for fire grants for new equipment for both city and county departments.	ongoing	
Pursue additional funding to create more staff positions to ensure adequate enforcement of county codes.	ongoing	
Develop coordination strategy with GC&SU and GMC to become wireless community.	ongoing	
Research landscaping programs/ awards, such as expanding on Make a Difference Day (outside of the DDA Beautification Program) to improve aesthetics.	complete	
Continue paving dirt roads in the unincorporated area of Baldwin County.	ongoing	Approximately 19 miles remain unpaved.
Harrisburg and Midway recreation improvements.	ongoing	
Procure public safety radio equipment: two site/five channel interoperable P25 700 MHz system with applicable accessories.	complete	
Water system improvements: Hwy 212, Hopewell Church Rd., Lake Laurel Road.	ongoing	
Land Use Continue to acquire land at intersection of future Fall Line Freeway and Highway 441.	complete	

ACTIVITY	STATUS (Completed, Underway, Postponed or Cancelled)	EXPLANATION
Establish incentives for developers who undertake projects consistent with the development patterns and protect sensitive natural resources.	ongoing	
Establish a process to coordinate with State agencies and timber companies owning land in Milledgeville and Baldwin County on their development plans.	ongoing	
Monitor growth along the Oconee River Greenway to discourage incompatible land uses.	ongoing	
Add landscaping requirements for commercial development to Baldwin County Land Use Codes.	ongoing	
Continue update and enforcement of the Baldwin County Codes (Housing/ Building/ Development).	ongoing	moved to policy section
Research the improvement of Greenspace Requirements within County Codes for grant competitiveness.	ongoing	
Designate districts for community commercial areas in Land Use Regulations for Unincorporated Baldwin County.	ongoing	
Intergovernmental Coordination		
Continue development of Fall Line Freeway Industrial Park.	ongoing	moved to economic development
Research water and sewer capacity/sewer and road infrastructure for Fall Line Freeway Industrial Park site.	ongoing	moved to economic development
Research transportation projects (highway widening, etc.) that will increase the accessibility and connectivity of the current industrial park and the Fall Line Freeway Industrial Park.	ongoing	moved to economic development
Maintain existing cooperation and coordination with Sinclair Water Authority.	ongoing	moved to policy section
Transportation		
Continue research and development of Regional Airport site in the Fall Line Freeway Industrial Park area.	cancelled	No longer a priority as Baldwin County Airport is already a Regional Airport.
Construct additional bridge across Oconee River.	complete	

ACTIVITY	STATUS (Completed, Underway, Postponed or Cancelled)	EXPLANATION
Improve access to Baldwin County Schools from Blandy Road.	ongoing	This is being proposed as part of T-SPLOST funding
Pursue signage and landscaping for entrances to Baldwin County and the City of Milledgeville along major highways.	ongoing	Keep Milledgeville Baldwin Beautiful continues to search for beautification grant programs.
Pursue Adopt-A-Highway Programs for Litter Control in Baldwin County and the City of Milledgeville.	cancelled	outside scope of county government
Pursue funding for additional traffic lights along Highway 441 in both Baldwin County and the City of Milledgeville.	ongoing	
Work with rail companies to find solutions to traffic congestion at rail crossings.	ongoing	
Continue support of the Rails-to-Trails portion of the Middle GA Regional Bike and Pedestrian Facilities Plan.	ongoing	
Develop coordinated parking strategy for downtown Milledgeville.	ongoing	
Continue updating Regional Bike and Pedestrian Plan Committee on new development.	ongoing	moved to policy section
Identify funding sources for public transportation in Baldwin County and the City of Milledgeville.	ongoing	

ΑCTIVITY	Responsible Party	Estimated Cost	Funding Source(s)	Estimated Completion
Economic Development				
Clear and maintain vacant lots in preparation for prospective industries.	Development Authority for the City of Milledgeville and Baldwin County	Staff Time & Resources	Development Authority	2018-2022
Continue to coordinate educational programs with industries.	Development Authority for the City of Milledgeville and Baldwin County/ Georgia Military College/Georgia College & State University/Central Georgia Technical College/Baldwin County High School/ Baldwin County	Staff Time & Resources	General Fund/State of GA	2018-2022
Continue recruitment of specialized programs to GMC, GC&SU, and CGTC.	CGTC/Development Authority for the City of Milledgeville and Baldwin County/ORMC/City & Co. Industries and Businesses/GMC/ GC&SU	Marketing Costs/Staff Time & Resources	DTAE/USGA	2018-2022
Enhance communication between industry/businesses and educational institutions.	CGTC/Development Authority for the City of Milledgeville and Baldwin County/ORMC/City & Co Industries and Businesses/Baldwin County /GMC/ GC&SU/Baldwin County Schools	Staff Time & Resources	Development Authority for the City of Milledgeville & Baldwin County/GMC/GC&SU/CGTC/ Baldwin County Schools/	2018-2022
Continue to refocus programs at educational institutions to match existing and future industry/ businesses.	CGTC/Development Authority for the City of Milledgeville and Baldwin County/ORMC/City & Co Industries and Businesses/Baldwin County/ /GMC/ GC&SU/Baldwin County Schools	Staff Time & Resources	Development Authority for the City of Milledgeville & Baldwin County/GMC/GC&SU/CGTC/ Baldwin County Schools/Milledgeville- Baldwin County Chamber of	2018-2022
Reestablish mentorship program between educational institutions and industry/business.	Milledgeville-Baldwin County Chamber of Commerce/Baldwin County High School/GMC/GC&SU/ CGTC/Development Authority for the City of Milledgeville and Baldwin County/Baldwin County /Church & Civic Organizations	Staff Time & Resources	Commerce Development Authority for the City of Milledgeville & Baldwin County/GMC/GC&SU/CGTC/ Baldwin County Schools/Milledgeville- Baldwin County Chamber of Commerce	2020

ΑCTIVITY	Responsible Party	Estimated Cost	Funding Source(s)	Estimated Completion
Designate agency or individual for overseeing and recruitment of businesses in rural Baldwin County.	Baldwin County Staff	Staff Time & Resources	General Fund	2018-2020
Designate Opportunity Zones through application.	Middle Georgia Regional Commission Staff/Development Authority for the City of Milledgeville and Baldwin County	Staff Time & Resources	General Fund/Development Authorities	2019
Seek funding for small business incubators.	Development Authority for the City of Milledgeville and Baldwin County, Central State Hospital Redevelopment Authority	\$500,000	SBA	2018-2022
Promote/continue existing programs available to provide downtown merchants with funding for façades and other building improvements.	Development Authority for the City of Milledgeville and Baldwin County	Staff Time & Resources	DDA/State of GA/GDOT	2018-2022
Construct additional parallel rail spurs at mega-industrial park.	Development Authority, Baldwin County	\$2-5 Million	EDA, Development Authority	2018-2022
Identify needs of young professional workforce and establish programs for engagement.	Development Authority, Baldwin County, Milledgeville	Staff Time and Resources	Development Authority, Baldwin County, Milledgeville	2018-2022
Collaborate between government and authorities to determine funding guidelines and applications to attract businesses and industry.	Development Authority, Baldwin County, Milledgeville	Staff Time and Resources	Development Authority, Baldwin County, Milledgeville	2018-2022
Grow business partnerships in support of the retirement community.	Development Authority, Baldwin County, Milledgeville	Staff Time and Resources	Development Authority, Baldwin County, Milledgeville	2018-2022
Continue development of Fall Line Freeway Industrial Park.	Development Authority for the City of Milledgeville and Baldwin County/Fall Line Regional Development Authority/ Georgia GDOT/ Georgia DNR/Other State Agencies	\$1,000,000	GDOT/GADHR/ Fall Line Regional Development Authority	2020
Research water and sewer capacity/sewer and road infrastructure for Fall Line Freeway Industrial Park site.	Fall Line Regional Development Authority	Staff Time & Resources	General Fund	2018-2022
Research transportation projects (highway widening, etc.) that will increase the accessibility and connectivity of the current industrial park and the Fall Line Freeway Industrial Park.	Development Authority for the City of Milledgeville and Baldwin County/GDOT	Staff Time & Resources	Development Authority/GDOT	2018-2022
Housing				
Partner with local realtors and/or Middle Georgia Regional Commission to complete an assessment.	Baldwin County/Milledgeville/ MGRC/ Milledgeville Housing Authority	Staff Time & Resources	General Fund	2020

ΑCTIVITY	Responsible Party	Estimated Cost	Funding Source(s)	Estimated Completion
Create a targeted redevelopment strategy for housing.	Baldwin County/ City of Milledgeville/ MGRC /Milledgeville Housing Authority	Staff Time & Resources	General Fund	2021
Recruit developers specializing in senior and affordable housing.	Baldwin County/ City of Milledgeville/ Milledgeville Housing Authority	Staff Time & Resources	General Fund	2022
Partner with Businesses to provide incentives.	Baldwin County/ City of Milledgeville/ Milledgeville Housing Authority	Staff Time & Resources	General Fund	2022
Submit applications for CHIP Grants.	Baldwin County	Staff Time & Resources	General Fund, CHIP	2018-2022
Research funding sources to assist in the rehabilitation of deteriorating homes of low/moderate- income families.	Baldwin County	Staff Time & Resources	General Fund, CHIP, CDBG	2018-2022
Natural and Cultural Resources				
Maintain protection of historic and cultural resources along the Oconee River as part of the development of the Oconee River Greenway.	Baldwin County Oconee River Greenway Authority	Staff Time & Resources	General Fund/Oconee River Greenway	2018-2022
Increase general awareness of historic resources utilized by GMC and GC&SU.	GMC/GC&SU/Milledgeville-Baldwin County Convention and Visitors Bureau	Marketing Costs/Staff Time & Resources	Milledgeville-Baldwin County Chamber of Commerce/GMC/ GC&SU/CGTC/ Baldwin County Schools	2018-2022
Improve signage and marketing for Bartram Forest.	Milledgeville-Baldwin County Convention and Visitors Bureau/State of GA/GMC/ORGA	\$100,000	State and Federal Grants	2018-2022
Increase and coordinate the marketing of cultural events.	Baldwin County/City of Milledgeville/GC&SU/GMC/Allied Arts/Milledgeville Main Street Downtown Development Authority/Milledgeville-Baldwin County Convention and Visitors Bureau	\$25,000	General Fund/State of GA/Private Funding	2018-2022
Continue scrap tire disposal enforcement program.	Baldwin County, GA.DNR-EPD	Staff Time & Resources	Baldwin County, Ga. DNR- EPD	2018-2022
Enforce the Soil and Sedimentation Control Ordinances for Milledgeville and Baldwin County.	Baldwin County, S&WCC, S&WCD, NRCS, Ga. Forestry Commission, Ga. DNR-EPD	Staff Time & Resources	Baldwin County, City of Milledgeville, S&WCC, S&WCD, NRCS, Ga. Forestry Commission, Ga. DNR-EDP	2018-2022

ΑCTIVITY	Responsible Party	Estimated Cost	Funding Source(s)	Estimated Completion
Enforce existing regulations related to the protection of farmland/open space, placement of septic tanks, flood-prone areas, plant and animal habitats, and important historic structures.	City of Milledgeville, Baldwin County, Baldwin County Health Department, Ga. DNR-EPD, Milledgeville Historic Preservation Commission	Staff Time and Resources	City of Milledgeville, Baldwin County, Baldwin County Health Department, Ga DNR- EPD, Milledgeville Historic Preservation Commission	2018-2022
Seek funding for additional phases of the Oconee River Greenway.	Oconee River Greenway Authority/Baldwin County/City of Milledgeville	\$50,000,000	DNR	2018-2022
Continue to extend Fishing Creek Trail.	Baldwin County/ Milledgeville/ Live Healthy Baldwin/ Milledgeville Bicycle and Pedestrian Committee/Bike Walk Baldwin	\$100,000/mile	Baldwin County/ Milledgeville/ Live Healthy Baldwin	2022
Create educational programs on the importance of river and lake clean-up and utilize slogans or taglines.	Keep Milledgeville-Baldwin Beautiful/ Baldwin County/ Milledgeville/ Oconee River Greenway Authority	\$10,000/ year	Keep Milledgeville-Baldwin Beautiful/ Baldwin County/ Milledgeville/ Oconee River Greenway Authority	2018-2022
Enhance the effectiveness of animal control by posting signage pertaining to emergency numbers and what to do in an emergency.	Keep Milledgeville-Baldwin Beautiful/ Baldwin County/ Milledgeville/ Oconee River Greenway Authority	\$15,000	Grants	2020
Support re-establishment of historic resource advocacy organizations such as "Friends if Baldwin County Cemeteries" and Baldwin County Historic Society.	Friends if Baldwin County Cemeteries/ Baldwin County Historic Society/ Baldwin County	Staff Time and Resources	General Fund	2019-2021
Research enforcement of vacation rental tax.	Baldwin County/ Milledgeville- Baldwin County Convention and Visitors Bureau	Staff Time and Resources	General Fund	2018-2022
Community Facilities and Services				
Become a State-Certified Literate Community.	Baldwin County/City of Milledgeville/ Milledgeville-Baldwin County Chamber of Commerce/ Development Authority for the City of Milledgeville and Baldwin County/ GMC/GC&SU/ Baldwin County Schools/CGTC/All Businesses	\$30,000	Private Donations/Local, State, & Federal Government Grants	2020

ΑCTIVITY	Responsible Party	Estimated Cost	Funding Source(s)	Estimated Completion
Increase community awareness and exposure to programs offered at educational institutions.	Baldwin County Schools/GMC/CGTC/ GC&SU	Marketing Costs/Staff Time & Resources	GMC/GC&SU/CGTC/Baldwin County Schools	2018-2022
Assist in the implementation of Master Plans for all the educational facilities.	GC&SU/GMC/CGTC/ Baldwin County Schools/Baldwin County & City of Milledgeville Staff	Budgeted Amount in Each Master Plan	GC&SU/GMC/CGTC/ Baldwin County Schools/General Fund	Schedule Determined in Each Master Plan
Pursue grants for additional personnel and equipment for Baldwin County Sheriff's Department and City of Milledgeville's Police Department.	Baldwin County Sheriff's Department and the City of Milledgeville's Police Department/Middle Georgia RC Staff	\$35,000	CJCC	2018-2022
Continue infrastructure development in rural Baldwin County.	Baldwin County Water Department	\$50,000	General Fund/State and Federal Grants	2018-2022
Continue development of high speed internet, cable, and other such utilities in the eastern portion of rural Baldwin County.	Baldwin County Staff/ Charter Communications/ Alltel	\$100,000	General Fund/BRIDGE Grant/Utility Companies	2018-2022
Apply for fire grants for new equipment for both city and county departments.	Baldwin County & City of Milledgeville Staff/MGRC Staff	\$175,000	Fire Grants	2018-2022
Create a directory of community services and link to the city/county website.	Baldwin County/Milledgeville/ MGRC	Staff Time & Resources	General Fund	2019
Pursue additional funding to create more staff positions to ensure adequate enforcement of county codes.	Baldwin County Staff/ MGRC Staff	Staff Time & Resources	General Fund/DCA	2018-2022
Develop coordination strategy with GC&SU and GMC to become wireless community.	Baldwin County and City of Milledgeville Staff/GC&SU and GMC Staff	Staff Time & Resources	General Fund/State of GA	2018-2022
Continue paving dirt roads in the unincorporated area of Baldwin County.	Baldwin County	\$3 Million	Baldwin County, GDOT	2018-2022
Harrisburg and Midway recreation improvements.	Baldwin County	\$150,000	Baldwin County	2018-2022
Water System improvements: HWY 212, Hopewell Church Rd, Lake Laurel Rd.	City of Milledgeville, Baldwin County, MGRC	Staff Time and Resources	City of Milledgeville, Baldwin County	2018-2022
Build additional passive parks.	City of Milledgeville, Baldwin County	\$100,000	General Fund/ Grants	2022
Construct a community swimming pool or splash pad.	City of Milledgeville, Baldwin County	\$2,000,000	General Fund/ SPLOST/ Grants	2022
Improve county animal shelter.	Baldwin County/ Baldwin County Animal Control	\$500,000	General Fund/ Grants	2020

ΑCTIVITY	Responsible Party	Estimated Cost	Funding Source(s)	Estimated Completion
Address areas of failing and deteiorated water and sewer infrastructure within county service delivery area.	Baldwin County	\$2,400,000	CDBG/ GEFA/ Water Fund/ SPLOST	2018-2022
Land Use				
Establish incentives for developers who undertake projects consistent with the development patterns and protect sensitive natural resources.	City of Milledgeville, Baldwin County	Staff Time and Resources	City of Milledgeville, Baldwin County	2018-2022
Establish a process to coordinate with State agencies and timber companies owning land in Milledgeville and Baldwin County on their development plans.	City of Milledgeville, Baldwin County, Georgia government agencies, timber companies	Staff Time and Resources	City of Milledgeville, Baldwin County	2018-2022
Monitor growth along the Oconee River Greenway to discourage incompatible land uses.	Baldwin County & City of Milledgeville Staff/ Oconee River Greenway Authority	Staff Time & Resources	General Fund/ Oconee River Greenway	2018-2022
Add landscaping requirements for commercial development to Baldwin County Land Use Codes.	Baldwin County Staff	Staff Time & Resources	General Fund	2018-2022
Designate districts for community commercial areas in Land Use Regulations for Unincorporated Baldwin County.	Baldwin County Staff/ MGRC Staff	\$7,000	General Fund/DCA	2018-2022
Transportation				
Improve access to Baldwin County Schools from Blandy Road.	GDOT/Baldwin County Board of Education	\$1,000,000	GDOT	2018-2022
Pursue signage and landscaping for entrances to Baldwin County and the City of Milledgeville along major highways.	Baldwin County and City of Milledgeville Public Works Departments/GDOT	Staff Time & Resources/ \$10,000	GDOT/General Fund	2018-2022
Pursue funding for additional traffic lights or roundabouts along Highway 441 in both Baldwin County and the City of Milledgeville.	Baldwin County and City of Milledgeville Public Works Departments/Middle Georgia Regional Development Center Staff/GDOT	\$30,000	GDOT	2018-2022
Work with rail companies to find solutions to traffic congestion at rail crossings.	Baldwin County and City of Milledgeville Staff/Norfolk Southern/CSX/GDOT	Staff Time & Resources	General Fund/GDOT	2018-2022
Continue support of the Rails-to-Trails portion of the Middle GA Regional Bike and Pedestrian Facilities Plan.	Baldwin County & City of Milledgeville Staff/ MGRC Staff	Staff Time & Resources	General Fund/DCA/GDOT	2018-2022
Develop coordinated parking strategy for downtown Milledgeville.	GC&SU/GMC/Baldwin County/City of Milledgeville/ Downtown Merchants	Staff Time & Resources	General Fund/State of GA/Private Funding	2018-2022
Identify additional/ alternate mass parking areas for special events.	Baldwin County and City of Milledgeville Staff	Staff Time & Resources	General Fund	2018-2022

ΑCTIVITY	Responsible Party	Estimated Cost	Funding Source(s)	Estimated Completion
Identify funding sources for sidewalk repair beyond streetscape phases (especially for handicap accessibility).	GC&SU/GMC/ Baldwin County/City of Milledgeville	Staff Time & Resources	ADA/AARP	2018-2022
Identify funding sources for rural road and bridge repair.	Baldwin County, GDOT	Staff Time and Resources	Baldwin County	2018-2022
Create additional bike and pedestrian lanes.	Baldwin County/ Milledgeville/ Public Works	\$75,000	Grants/General Fund	2018-2022
Complete a sidewalk needs assessment and develop a maintenance plan.	Baldwin County/ Milledgeville/ Public Works/ MGRC	Staff Time and Resources	General Fund	2020
Complete a pedestrian safety audit.	Baldwin County/ Milledgeville/ Public Works/ MGRC	Staff Time and Resources	General Fund	2020
Assess public transit use, current needs, and future need to determine whether an expansion of services and routes is needed.	Baldwin County/ Milledgeville/ GC&SU	Staff Time and Resources	General Fund	2021
Explore establishment of a water taxi for citizens in the Lake Sinclair area.	Baldwin County	Staff Time and Resources	General Fund	2022
Secure state, federal, and/or regional funding for infrastructure such as patching and resurfacing roads	Baldwin County/ Milledgeville/GDOT	\$750,000	TSPLOST/ Grants/ General Fund/ State and Federal Funds	2018-2022
Attract ride sharing opportunities by reducing regulatory	Baldwin County/ Milledgeville/	Staff Time and	General Fund	2019
barriers. Enhance airport by exploring development of commercial/passenger modes and drone technologies, constructing a conference center and additional airplane hangar, and pursuing opportunities to attract private jets to the airport.	Development Authority Baldwin County/ Baldwin County Airport	Resources Variable by project	Federal funds/ Grants/ General Fund	2018-2022
Broadband Services				
Apply for a Broadband Ready designation	City of Milledgeville, Baldwin County	Staff Time	Budget	2021
Directly apply for grant funding or provide local funding to expand broadband services for areas that private sector partners will not be able to serve.	City of Milledgeville, Baldwin County, CSH Redevelopment Authority	Staff Time	Budget	2021
Maintain internet hotspots and access at city and county public facilities (e.g., library, parks, fire stations)	City of Milledgeville, Baldwin County	Staff Time	Budget	2021-2023
Review local ordinances and processes and amend as needed to eliminate barriers to broadband deployment and encourage greater broadband coverage.	City of Milledgeville, Baldwin County	Staff Time	Budget	2021
Encourage new developments to include infrastructure for high- speed internet access.	City of Milledgeville	Staff Time	Budget	2021

ΑCTIVITY	STATUS (Completed, Underway, Postponed or Cancelled)	EXPLANATION		
Economic Development	Postponed of cancelled)			
1. Central State Hospital Redevelopment	underway / ongoing	urban redevelopment authority created		
2. Clear and maintain vacant lots in preparation for prospective				
industries.	underway / ongoing	clearing and grading will occur as funds are available		
3. Continue to coordinate educational programs with	underway / ongoing			
industries.				
4. Construct meeting areas/convention space at Central	complete			
Georgia Technical College.				
5. Build hotel/convention center in downtown Milledgeville	underway / ongoing			
area.				
6. Promote the Oconee River Greenway as a tourist	underway / ongoing			
destination. 7. Continue recruitment of specialized programs to GMC,				
GC&SU, and CGTC.	underway / ongoing			
8. Enhance communication between industry/businesses		this is accomplished through individual meetings between the Development		
and educational institutions.	underway / ongoing	Authority and Industry		
9. Continue to refocus programs at educational institutions	underway / ongoing	this is accomplished by the work of the Development Authority communicating		
to match existing and future industry/ businesses.		the needs of industry with all educational institutions		
10. Reestablish mentorship program between educational		Baldwin County School system updates the mentoring needs at each school every		
institutions and industry/business.	underway / ongoing	year; new mentors are recruited yearly		
11. Promote/implement existing programs available to provide				
downtown merchants with funding for façades and other	underway / ongoing			
building improvements.				
12. Form committee to improve signage in downtown	underway / ongoing			
Milledgeville.				
13. Explore marketing of vacant buildings in downtown	underway / ongoing			
Milledgeville. 14. Coordinate with Downtown Development Authority to				
expand and improve incentive packages to recruit new, viable		The Development Authority is working with Digital Bridges, Georgia College and		
businesses to downtown Milledgeville.	underway / ongoing	CGTC to bring business incubators online. Funding sources are being considered.		
15. Explore methods of extending broadband access				
throughout the community providing high speed, low-cost	complete			
connections to government departments.	complete			
16. Construct Greenway Park along Oconee River at Hancock				
Street Bridge.	complete			
17. Promote 441 Corridor as an economic highway.	underway / ongoing			

ΑCTIVITY	STATUS (Completed, Underway, Postponed or Cancelled)	EXPLANATION
Housing		
1. Research affordable housing options for Unincorporated Baldwin County and City of Milledgeville	underway / ongoing	
 Research ways to assist in the rehabilitation of dilapidated and substandard housing in Unincorporated Baldwin County and City of Milledgeville. 	underway / ongoing	
3. Submit application for CHIP Grant.	postponed	
4. Research funding sources to assist in the rehabilitation of deteriorating homes of low/moderate- income families.	underway / ongoing	
 Explore funding sources for the rehabilitation of public housing. 	underway / ongoing	
Natural and Cultural Resources		
1. In accordance with the Community Green space Program Plan and guidelines, develop a two-mile greenway along the Oconee River from Lake Sinclair to the southern portion of the county in conjunction with the City of Milledgeville.	postponed	
 Encourage recreational and cultural activities along the Oconee River. 	complete	
 Encourage protection of historical and cultural resources along the Oconee River as part of the development of the Oconee River Greenway 	underway / ongoing	
4. Implement Community Green space Program Plan in the City of Milledgeville.	underway / ongoing	
5. Coordinate historic tourism opportunities with downtown merchants and educational institutions.	underway / ongoing	
 Increase general awareness of historical resources utilized by GMC and GC&SU. 	underway / ongoing	
7. Incorporate Oconee River Greenway, Regional Bike & Pedestrian Plan, and Scenic By-way into Educational Programs.	Cancelled	outside scope of city government board of education project
8. Enhance the preservation of historic single-family housing in the downtown Milledgeville area.	underway / ongoing	
9. Improve signage and marketing for Bartram Forest.	underway / ongoing	
10. Explore funding sources for existing and future green space along Oconee River Greenway.	underway / ongoing	
11. Increase and coordinate the marketing of cultural events.	underway / ongoing	

ΑCTIVITY	STATUS (Completed, Underway,	EXPLANATION
	Postponed or Cancelled)	
12. Establish new local historic district designations as		
requested by the Milledgeville Historic Preservation	underway / ongoing	
Commission.		
13. Seek funding for additional phases of the Oconee River	underway (engeing	
Greenway.	underway / ongoing	
14. Support the completion of Phase II of the Oconee River	underway / ongoing	
Greenway.		
Community Facilities and Services		
1. Encourage State of Georgia to provide public	cancelled	outside scope of city government
campgrounds and recreational vehicle areas.		
2. Seek funding to extend water services across the Oconee	underway / ongoing	
River.		
3. Extend water services across Oconee River.	underway / ongoing	
 Enhance scholarship programs for local students. 	Cancelled	outside scope of city government
 Become a State-Certified Literate Community. Assist in the implementation of Master Plans for all the 	underway / ongoing	
educational facilities.	underway / ongoing	
7. Pursue grants for additional personnel and equipment for		
Baldwin County Sheriff's Department and City of Milledgeville's	underway / ongoing	
Police Department.	underway / ongoing	
8. Apply for fire grants for new equipment for both city and		
county departments.	underway / ongoing	
9. Complete Needs Assessment for Senior services in rural		
Baldwin County.	Cancelled	outside scope of city government county project
10. Develop coordination strategy with GC&SU and GMC to		
become wireless community.	underway / ongoing	
11. Research landscaping programs/ awards, such as expanding		
on Make a Difference Day (outside of the DDA Beautification	underway / ongoing	
Program) to improve aesthetics.		
12. Inventory and analyze the city's storm water system to	underway / ongoing	
identify areas in need of improvement.		
13. Develop and implement streetscape plan.	underway / ongoing	
14. Renovations to Police Department, Fire Department, and	underway / ongoing	
other government facilities.		
15. Road, street and sidewalk improvements throughout the	underway / ongoing	
City of Milledgeville.		
16. Update Service Delivery Strategy.	Cancelled	Legal requirement. City will do; does not need to be in work program.

ΑCTIVITY	STATUS (Completed, Underway, Postponed or Cancelled)	EXPLANATION
17. Install/repair storm water management facilities in low/moderate income areas in the City of Milledgeville	underway / ongoing	
 Create Capital Improvement Program for the City of Milledgeville 	underway / ongoing	
19. Implement Capital Improvement Program	underway / ongoing	
Land Use		
1. Continue to acquire land at intersection of future Fall Line Freeway and Highway 441.	complete	
 Amend City of Milledgeville's Zoning Ordinance to include Green space/Frontage Open space/Signage requirements. Conduct an evaluation or ivilledgeville s existing 	underway / ongoing	
development regulations and propose amendments to the regulations (other than noted above) that will make them consistent with the proposed development patterns in the various character areas and help protect sensitive natural resources.	underway / ongoing	
 Establish incentives for developers who undertake projects consistent with the development patterns and protect sensitive natural resources. 	underway / ongoing	
5. Establish a process to coordinate with State agencies and timber companies owning land in Milledgeville and Baldwin County on their development plans.	underway / ongoing	
 Monitor growth along the Oconee River Greenway to discourage incompatible land uses. 	underway / ongoing	
7. Develop Town Center Overlay District for the Highway 441 Corridor in the City of Milledgeville.	underway / ongoing	
Intergovernmental Coordination		
 Continue development of Fall Line Freeway Industrial Park. 	underway / ongoing	Will be moved to economic development section of next CWP.
 Research water and sewer capacity/sewer and road infrastructure for Fall Line Freeway Industrial Park site. 	underway / ongoing	Will be moved to economic development section of next CWP.
3. Research transportation projects (highway widening, etc.) that will increase the accessibility and connectivity of the current industrial park and the Fall Line Freeway Industrial Park.	underway / ongoing	Will be moved to economic development section of next CWP.

ΑCTIVITY	STATUS (Completed, Underway, Postponed or Cancelled)	EXPLANATION
 Maintain existing cooperation and coordination with Sinclair Water Authority. 	underway / ongoing	Will be moved to policy section in next CWP.
Transportation		
1. Continue research and development of Regional Airport site in the Fall Line Freeway Industrial Park area.	cancelled	No longer a priority as Baldwin County Airport is already a Regional Airport.
2. Construct additional bridge across Oconee River.	complete	
 Pursue signage and landscaping for entrances to Baldwin County and the City of Milledgeville along major highways. 	underway / ongoing	Keep Milledgeville Baldwin Beautiful continues to search for beautification grant programs.
4. Pursue Adopt-A-Highway Programs for Litter Control in Baldwin County and the City of Milledgeville.	Cancelled	Outside scope of city government
 Pursue funding for additional traffic lights along Highway 441 in both Baldwin County and the City of Milledgeville. 	underway / ongoing	
 Research alternate eastern connection between Highways and 441. 	underway / ongoing	
 Work with rail companies to find solutions to traffic congestion at rail crossings. 	underway / ongoing	
 Develop Park & Ride System for Lake Sinclair that coordinates boat trips with public transportation. 	underway / ongoing	
 Continue support of the Rails-to-Trails portion of the Middle GA Regional Bike and Pedestrian Facilities Plan. 	underway / ongoing	
 Develop coordinated parking strategy for downtown Milledgeville. 	underway / ongoing	
 Continue updating Regional Bike and Pedestrian Plan Committee on new development. 	underway / ongoing	Will be moved to policy section in next CWP.
12. Identify remaining streetscape phases.	underway / ongoing	

ΑCTIVITY	Responsible Party	Estimated Cost	Funding Source(s)	Estimated Completion
Economic Development				
1. Central State Hospital Redevelopment	City of Milledgeville, Central State Hospital Redevelopment Authority	TBD	Grants, Private Funds	2018-2022
2. Clear and maintain vacant lots in preparation for prospective industries.	Development Authority for the City of Milledgeville and Baldwin County, City of Milledgeville Public Works	Staff Time & Resources	Development Authority, General Fund	2018-2022
 Continue to coordinate educational programs with industries, particularly through HDCI program. 	Development Authority for the City of Milledgeville and Baldwin County, GMC, GC&SU, CGTC, Baldwin County Schools	Staff Time & Resources	Development Authority, General Fund	2018-2022
 Build hotel/convention center in downtown Milledgeville area. 	City of Milledgeville, Oconee River Greenway Authority	\$5,000,000	Private Funding	2018-2022
5. Promote the Oconee River Greenway as a tourist destination.	City of Milledgeville, Baldwin County, Oconee River Greenway Authority, Milledgeville-Baldwin County Chamber of Commerce	Staff Time & Resources	General Fund	2018-2022
6. Continue recruitment of specialized programs to GMC, GC&SU, and CGTC.	Development Authority for the City of Milledgeville and Baldwin County, Private Businesses, CGTC, GMC, GC&SU	Marketing Costs/Staff Time & Resources	Development Authority, General Fund	2018-2022
7. Enhance communication between industry/businesses and educational institutions.	Development Authority for the City of Milledgeville and Baldwin County, Private Businesses, CGTC, GMC, GC&SU, Baldwin County Schools	Staff Time & Resources	Development Authority, General Fund	2018-2022
8. Continue to refocus programs at educational institutions to match existing and future industry/ businesses.	Development Authority for the City of Milledgeville and Baldwin County, Private Businesses, CGTC, GMC, GC&SU, Baldwin County Schools	Staff Time & Resources	Development Authority, General Fund	2018-2022
 Reestablish mentorship program between educational institutions and industry/business. 	Milledgeville-Baldwin County Chamber of Commerce, Private Businesses, Civic Organizations, Baldwin County Schools	Staff Time & Resources	General Fund	2018-2022
10. Promote/implement existing programs available to provide downtown merchants with funding for façades and other building improvements.	Milledgeville Main Street and Downtown Development Authority	Staff Time & Resources	Main Street/DDA, General Fund	2018-2022

ΑCTIVITY	Responsible Party	Estimated Cost	Funding Source(s)	Estimated Completion
11. Form committee to improve signage in downtown Milledgeville.	Milledgeville Main Street and Downtown Development Authority/ Milledgeville-Baldwin County Convention and Visitors Bureau	Staff Time & Resources	Main Street/DDA, General Fund	2018
12. Explore marketing of vacant buildings in downtown Milledgeville.	Milledgeville Main Street and Downtown Development Authority	Staff Time & Resources	Main Street/DDA, General Fund	2018-2022
13. Coordinate with Downtown Development Authority to expand and improve incentive packages to recruit new, viable businesses to downtown Milledgeville.	City of Milledgeville, Milledgeville Main Street and Downtown Development Authority	Staff Time & Resources	Main Street/DDA, General Fund	2018-2022
14. Promote Highway 441 Corridor as the community's Economic Highway.	City of Milledgeville	Staff Time & Resources	General Fund	2018-2022
15. Continue development of Fall Line Freeway Industrial Park.	Development Authority for the City of Milledgeville and Baldwin County, Fall Line Regional Development Authority	\$1,000,000	Development Authority, Grants	2018-2022
16. Research water and sewer capacity/sewer and road infrastructure for Fall Line Freeway Industrial Park site.	Fall Line Regional Development Authority	Staff Time & Resources	Development Authority	2018-2022
17. Research transportation projects (highway widening, etc.) that will increase the accessibility and connectivity of the current industrial park and the Fall Line Freeway Industrial Park.	Development Authority for the City of Milledgeville and Baldwin County, Fall Line Regional Development Authority, GDOT	Staff Time & Resources	Development Authority, Grants	2018-2022
18. Seek funding for small business incubators.	Development Authority for the City of Milledgeville and Baldwin County, Central State Hospital Redevelopment Authority	\$500,000	Grants, Private Funds	2018-2022
19. Attract film industry to Milledgeville, particularly the Central State Hospital area.	Central State Hospital Redevelopment Authority, Milledgeville-Baldwin County Chamber of Commerce, Development Authority for the City of Milledgeville and Baldwin County	Staff Time & Resources	General Fund	2018-2022
20. Identify needs of young professional workforce and establish programs for engagement.	City of Milledgeville, Baldwin County, Development Authority for the City of Milledgeville and Baldwin County	Staff Time and Resources	Development Authority, General Fund	2018-2022

ΑCTIVITY	Responsible Party	Estimated Cost	Funding Source(s)	Estimated Completion
21. Collaborate between government and authorities to determine funding guidelines and applications to attract businesses and industry.	City of Milledgeville, Baldwin County, Development Authority for the City of Milledgeville and Baldwin County	Staff Time and Resources	Development Authority, General Fund	2018-2022
22. Grow business partnerships in support of the retirement community.	City of Milledgeville, Baldwin County, Milledgeville-Baldwin County Chamber of Commerce,	Staff Time and Resources	Development Authority, General Fund	2018-2022
Housing				
1. Research affordable housing options.	City of Milledgeville, Baldwin County	Staff Time & Resources	General Fund	2018-2022
 Research ways to assist in the rehabilitation of dilapidated and substandard housing. 	City of Milledgeville, Baldwin County	Staff Time & Resources	General Fund	2018-2022
3. Submit applications for CHIP Grants.	City of Milledgeville	Staff Time & Resources	General Fund	2018-2022
 Research funding sources to assist in the rehabilitation of deteriorating homes of low/moderate- income families. 	City of Milledgeville	Staff Time & Resources	General Fund	2018-2022
Explore funding sources for the rehabilitation of public housing.	Milledgeville Housing Authority	Staff Time & Resources	General Fund	2018-2022
6. Partner with local realtors and/or Middle Georgia Regional Commission to complete an assessment.	City of Milledgeville, Baldwin County, Milledgeville Housing Authority, MGRC	Staff Time & Resources	General Fund	2020
7. Create a targeted redevelopment strategy for housing.	City of Milledgeville, Baldwin County, Milledgeville Housing Authority, MGRC	Staff Time & Resources	General Fund	2021
8. Recruit developers specializing in senior and affordable housing.	City of Milledgeville	Staff Time & Resources	General Fund	2022
9. Partner with businesses to provide incentives for first-time homebuyers.	Milledgeville-Baldwin County Chamber of Commerce	Staff Time & Resources	General Fund	2022
Natural and Cultural Resources				
1. In accordance with the Community Green space Program Plan and guidelines, develop a two-mile greenway along the Oconee River from Lake Sinclair to the southern portion of the county in conjunction with the City of Milledgeville.	City of Milledgeville, Baldwin County, Oconee River Greenway Authority, Oconee River Greenway Foundation	\$5,000,000	Oconee River Greenway Foundation, Grants, Private Foundations	2018-2022
 Maintain protection of historical and cultural resources along the Oconee River as part of the development of the Oconee River Greenway 	City of Milledgeville, Baldwin County, Oconee River Greenway Authority	Staff Time & Resources	Oconee River Greenway, General Fund	2018-2022
3. Implement Community Green space Program Plan in the City of Milledgeville.	City of Milledgeville, DNR	\$200,000	DNR	2018-2022

ΑCTIVITY	Responsible Party	Estimated Cost	Funding Source(s)	Estimated Completion
 Coordinate historic tourism opportunities with downtown merchants and educational institutions. 	Milledgeville Main Street and Downtown Development Authority, Milledgeville-Baldwin County Convention and Visitors Bureau, GC&SU, GMC	Staff Time & Resources	General Fund	2018-2022
5. Increase general awareness of historical resources utilized by GMC and GC&SU.	GMC, GC&SU, Milledgeville-Baldwin County Convention and Visitors Bureau	Marketing Costs/Staff Time & Resources	Milledgeville-Baldwin County Convention and Visitors Bureau	2018-2022
6. Enhance the preservation of historic single-family housing in the downtown Milledgeville area.	Milledgeville Historic Preservation Commission	\$6,000 per Property	Grants, Private Funds	2018-2022
7. Improve signage and marketing for Bartram Forest.	Milledgeville-Baldwin County Convention and Visitors Bureau, DNR	Marketing Costs/Staff Time & Resources	Grants, General Fund	2018-2020
8. Explore funding sources for existing and future green space along Oconee River Greenway.	City of Milledgeville	Staff Time & Resources	General Fund	2018-2022
9. Increase and coordinate the marketing of cultural events.	City of Milledgeville, Baldwin County, Milledgeville Main Street Downtown and Development Authority, Milledgeville-Baldwin County Convention and Visitors Bureau, GC&SU, GMC	\$25,000	General Fund, Grants, Private Funds	2018-2022
10. Establish new local historic district designations as requested by the Milledgeville Historic Preservation Commission.	Milledgeville Historic Preservation Commission	Staff Time and Resources	General Fund	2020
11. Seek funding for additional phases of the Oconee River Greenway.	City of Milledgeville, Baldwin County, Oconee River Greenway Authority	\$50,000,000	DNR, Grants, Private Funds	2018-2022
12. Support the completion of Phase II of the Oconee River Greenway.	City of Milledgeville, Baldwin County, Oconee River Greenway Authority	Staff Time & Resources	General Fund	2018-2022
13. Continue expansion of Fishing Creek Trail	City of Milledgeville	TBD	DNR, Grants, Private Funds	2018-2022
14. Implement Central Georgia Rail-Trail initiative from Milledgeville to Macon-Bibb County	City of Milledgeville, Baldwin County, Central Georgia Rail to Trail Association	\$17,500,000	DNR, GDOT, Grants, Private Funds	2020-2022

ΑCTIVITY	Responsible Party	Estimated Cost	Funding Source(s)	Estimated Completion
15. Continue placing historical markers throughout the community.	City of Milledgeville, Milledgeville- Baldwin County Convention and Visitors Bureau	TBD	General Fund, Grants, Private Funds	2018-2022
16. Research options for regulation of vacation rentals by owner to ensure hotel-motel tax collection.	City of Milledgeville	Staff Time & Resources	General Fund	2018-2022
Community Facilities and Services				
1. Seek funding to extend water services across the Oconee River.	Baldwin County/City of Milledgeville/ Middle Georgia Regional Development Center	Staff Time & Resources	General Fund	2018-2022
2. Extend water services across Oconee River.	Baldwin County & City of Milledgeville Public Works	\$10,000	Water Fund, GEFA	2018-2022
3. Become a State-Certified Literate Community.	City of Milledgeville, Baldwin County, Milledgeville-Baldwin County Chamber of Commerce, Development Authority for the City of Milledgeville and Baldwin County, Baldwin County Schools, CGTC	\$30,000	Development Authority, General Fund	2018-2022
4. Assist in the implementation of Master Plans for all the educational facilities.	GC&SU, GMC, CGTC, Baldwin County Schools, Baldwin County & City of Milledgeville	Budgeted Amount in Each Master Plan	General Fund, SPLOST	2018-2022
5. Pursue grants for additional personnel and equipment for City of Milledgeville Police Department.	City of Milledgeville Police Department, MGRC	\$35,000	DOJ, Grants	2018-2022
6. Apply for fire grants for new equipment.	City of Milledgeville, MGRC	\$175,000	FEMA, Grants	2018-2022
Develop coordination strategy with GC&SU and GMC to become wireless community.	City of Milledgeville Staff, Baldwin County, GC&SU, GMC	Staff Time & Resources	General Fund	2018-2022
8. Research landscaping programs/ awards, such as expanding on Make a Difference Day (outside of the DDA Beautification Program) to improve aesthetics.	City of Milledgeville, Baldwin County, City of Milledgeville Garden Club	Staff Time & Resources	General Fund	2018-2022
9. Inventory and analyze the city's storm water system to identify areas in need of improvement.	City of Milledgeville	Staff Time & Resources	General Fund	2018-2022
10. Develop and implement streetscape plan.	City of Milledgeville, GDOT, Milledgeville Main Street and Downtown Development Authority	\$1 Million	Grants, Private Funds	2018-2022
11. Renovations to Police Department, Fire Department, and other government facilities.	City of Milledgeville	\$1.5 Million	SPLOST	2018-2022
12. Road, street and sidewalk improvements throughout the City of Milledgeville.	City of Milledgeville, GDOT	\$2 Million	SPLOST, GDOT	2018-2022

ΑCTIVITY	Responsible Party	Estimated Cost	Funding Source(s)	Estimated Completion
13. Install/repair storm water management facilities in low/moderate income areas in the City of Milledgeville	City of Milledgeville	\$500,000	CDBG, SPLOST	2018-2022
14. Create Capital Improvement Program for the City of Milledgeville	City of Milledgeville	Staff Time & Resources/	General Fund	2018-2019
15. Implement Capital Improvement Program	City of Milledgeville	Staff Time & Resources	General Fund	2019-2022
16. Build additional passive parks.	City of Milledgeville, Baldwin County	\$100,000	General Fund/ Grants	2022
17. Construct a community swimming pool or splash pad.	City of Milledgeville, Baldwin County	\$2,000,000	General Fund/ SPLOST/ Grants	2022
18. Create a directory of community services and link to the city website.	City of Milledgeville	Staff Time & Resources	General Fund	2019
Land Use				
1. Amend City of Milledgeville's Zoning Ordinance to include Green space/Frontage Open space/Signage requirements.	City of Milledgeville, MGRC	Staff Time & Resources	General Fund	2018-2020
2. Conduct an evaluation of Milledgeville's existing development regulations and propose amendments to the regulations (other than noted above) that will make them consistent with the proposed development patterns in the various character areas and help protect sensitive natural resources.	City of Milledgeville	Staff Time and Resources	General Fund	2018-2022
 Establish incentives for developers who undertake projects consistent with the development patterns and protect sensitive natural resources. 	City of Milledgeville, Baldwin County	Staff Time and Resources	General Fund	2018-2022
 Establish a process to coordinate with State agencies and timber companies owning land in Milledgeville and Baldwin County on their development plans. 	City of Milledgeville, Baldwin County, Georgia government agencies, timber companies	Staff Time and Resources	General Fund	2018-2022
5. Monitor growth along the Oconee River Greenway to discourage incompatible land uses.	City of Milledgeville, Baldwin County, Oconee River Greenway Authority	Staff Time & Resources	General Fund	2018-2022
6. Develop Town Center Overlay District for the Highway 441 Corridor in the City of Milledgeville.	City of Milledgeville, MGRC	Staff Time & Resources	General Fund	2018-2022
Transportation				
1. Pursue signage and landscaping for entrances to Baldwin County and the City of Milledgeville along major highways.	City of Milledgeville, Baldwin County, GDOT	\$10,000	General Fund, Grants, Private Funds	2018-2022

ΑCTIVITY	Responsible Party	Estimated Cost	Funding Source(s)	Estimated Completion
 Pursue funding for additional traffic lights or roundabouts along Highway 441 in both Baldwin County and the City of Milledgeville. 	City of Milledgeville, Baldwin County, GDOT	\$30,000	GDOT	2018-2022
3. Research alternate eastern connection between Highways 22 and 441.	City of Milledgeville, Baldwin County, GDOT	\$5,000	General Fund, GDOT	2018-2022
4. Work with rail companies to find solutions to traffic congestion at rail crossings.	City of Milledgeville, Baldwin County, GDOT, Norfolk Southern, CSX	Staff Time & Resources	General Fund	2018-2022
Develop Park & Ride System for Lake Sinclair that coordinates boat trips with public transportation.	City of Milledgeville, Baldwin County, Georgia Power, GDOT	\$20,000	General Fund, GDOT	2018-2022
6. Continue support of the Rails-to-Trails portion of the Middle GA Regional Bike and Pedestrian Facilities Plan.	City of Milledgeville, Baldwin County, MGRC	Staff Time & Resources	General Fund	2018-2022
7. Develop coordinated parking strategy for downtown Milledgeville.	City of Milledgeville, GC&SU, GMC, Milledgeville Main Street and Downtown Development Authority, Downtown Merchants	Staff Time & Resources	General Fund	2018-2022
8. Identify remaining streetscape phases.	City of Milledgeville, Milledgeville Main Street and Downtown Development Authority	Staff Time & Resources	General Fund	2018
9. Seek funding for remaining phases of streetscape.	City of Milledgeville, Milledgeville Main Street and Downtown Development Authority	Staff Time & Resources	General Fund	2018-2022
10. Research new locations for loading and unloading zones and coordinate with downtown businesses.	City of Milledgeville, Milledgeville	Staff Time & Resources	General Fund	2018-2022
11. Identify funding sources for public transportation in Baldwin County and the City of Milledgeville.	City of Milledgeville, Baldwin County	Staff Time & Resources	General Fund	2018-2022
12. Identify additional/ alternate mass parking areas for special events.	City of Milledgeville, Baldwin County	Staff Time & Resources	General Fund	2018-2022
13. Identify funding sources for sidewalk repair beyond streetscape phases (especially for handicap accessibility).	City of Milledgeville, Baldwin County, GDOT	Staff Time & Resources	General Fund	2018-2022
14. Implement recommendations from the Regional Bicycle/Pedestrian Plan related to downtown Milledgeville (Oconee River Greenway, Downtown-West Campus Connector, and Rails-to-Trails facility).	City of Milledgeville, Oconee River Greenway Authority, GC&SU, Main Street Program, CGRTA, Inc.	\$6.8 million	Oconee River Greenway Foundation, DNR, Grants, Private Funds	2018-2022
15. Create additional bike and pedestrian lanes.	City of Milledgeville, Baldwin County, GDOT	\$75,000	Grants, General Fund, SPLOST, GDOT	2018-2022

ΑCTIVITY	Responsible Party	Estimated Cost	Funding Source(s)	Estimated Completion
16. Implement bike-share program downtown.	City of Milledgeville, Milledgeville- Baldwin County Convention and Visitors Bureau	\$50,000	Grants, Private Funds	2018-2020
17. Complete a sidewalk needs assessment and develop a maintenance plan.	City of Milledgeville, Baldwin County, MGRC	Staff Time and Resources	General Fund	2020
18. Complete a pedestrian safety audit.	City of Milledgeville, Baldwin County, MGRC	Staff Time and Resources	General Fund	2020
19. Assess public transit use, current needs, and future need to determine whether an expansion of services and routes is needed.	City of Milledgeville, Baldwin County, GC&SU, MGRC	Staff Time and Resources	General Fund	2021
20. Secure state, federal, and/or regional funding for infrastructure such as patching and resurfacing roads	City of Milledgeville, Baldwin County, GDOT	\$750,000	TSPLOST/ Grants/ General Fund/ State and Federal Funds	2018-2022
21. Attract ride sharing opportunities by reducing regulatory barriers.	Baldwin County/ Milledgeville/ Development Authority	Staff Time and Resources	General Fund	2019
22. Explore alternatives for rerouting truck traffic out of downtown Milledgeville.	City of Milledgeville, GDOT	Staff Time and Resources	General Fund	2018-2022
Broadband Services				
1. Apply for a Broadband Ready designation	City of Milledgeville, Baldwin County	Staff Time	Budget	2021
 Directly apply for grant funding or provide local funding to expand broadband services for areas that private sector partners will not be able to serve. 	City of Milledgeville, Baldwin County, CSH Redevelopment Authority	Staff Time	Budget	2021
 Maintain internet hotspots and access at city and county public facilities (e.g., library, parks, fire stations) 	City of Milledgeville, Baldwin County	Staff Time	Budget	2021-2023
4. Review local ordinances and processes and amend as needed to eliminate barriers to broadband deployment and encourage greater broadband coverage.	City of Milledgeville, Baldwin County	Staff Time	Budget	2021
5. Encourage new developments to include infrastructure for high-speed internet access.	City of Milledgeville	Staff Time	Budget	2021



City of Milledgeville, GA: Future Land Use







Appendix

Public Engagement for Interim Broadband Plan Update

Weekend, January 30, 2021 - February 1, 2021

NOTICE TO DEBTORS AND CREDITORS STATE OF GEORGIA **BALDWIN COUNTY ESTATE NO:** 20-E-123

All creditors of the Estate of James Delmas Warren, deceased, late of to the undersigned according to law. and all persons indebted to said Estate are require to make immediate payments to the undersigned representative of said Estate. This 5th day of January 2021. Donna Marie Warren 237 Forest Valley Drive Gordon, GA 31031 Personal Representative of the Estate of James Delmas Warren, Sr. 1/9, 1/16, 1/23, 1/30

462575 | IN THE JUVENILE COURT OF BALDWIN COUNTY STATE OF GEORGIA

IN THE INTEREST OF:

M.G. CASE NO. 005-20-302 DOB: 01/14/16 SEX: MALE

M.N. CASE NO. 005-20-303 DOB: 11/09/17 SEX: FEMALE

M.N. CASE NO. 005-20-304 DOB: 11/13/18

SEX: MALE Children Under the Age of 18 Years NOTICE OF SUMMONS

TO: BRANDON ANDERSON, and any unknown, unnamed fathers, and any other persons claiming to have a parental interest in the minor children named above born to Courtney Napier, born on the dates listed above, You are hereby notified that a Petition to Terminate Parental Bights was filed in this Court on January 13,

2021 requesting that your parental rights be terminated and that the minor children be permanently placed in the care, custody, and control of the Georgia Department of Human Services, acting through the Baldwin County Department of Family and Children Services, and that by reason of Order dated January 21, 2021, you are hereby commanded and required to file with the Clerk of Said Court, and serve upon Amy. M. Michaud, Special Assistant Attorney General, counsel for the Baldwin County Department of Family and Children Services, whose address is P.O. Box 8494, Atlanta, Georgia, 31106. an answer to said Petition within thirty (30) days following the last publication of this notice. You may obtain a copy of said Petition from the Baldwin County Juvenile Court Clerk.

You are hereby notified that a final hearing, with regard to the abovestyled action, will come before the Court on the 18th day of March, 2021, at 8:30 a.m. in the Juvenile Courtroom

manently lose your rights as a parent. This summons requires you to be present at a formal hearing in the Juvenile Court

Rutherford, Judge of said Juvenile Court This 21st day of January, 2021. If you fail to appear, the court can terminate your parental rights in your /s/ Mitch Longino

(478) 445-4007.

Olerk, Juvenile Court

1/30, 2/6, 2/13, 2/20

STATE OF GEORGIA

COUNTY OF BALDWIN

NOTICE OF SALE UNDER POWER

the Security Deed executed by -

Because of a default under the terms of

Michael A. Janes and Christianne

Janes to Green Tree Financial Servic-

ing Corporation dated July 1, 1999,

and recorded in Deed Book 469, Page

423 Baldwin County Records, said

Security Deed having been last sold, assigned, transferred and conveyed

to U.S. Bank National Association, as

Trustee, for Manufactured Housing

Contract Senior/Subordinate Pass-

Through Certificate Trust 1999-6,

securing a Note in the original princi-

pal amount of \$80,765.13, the holder.

thereof pursuant to said Deed and Note

thereby secured has declared the entire

for cash, the property described in said

All that tract or land situate, lying and

being in Land Lots 235 and 236, Fifth

Land District, 1714 GMD, Baldwin

County, Georgia containing 1.92 acres,

more or less, and being more particu-

larly described as all of Lot Number Six

(6), BLACK CREEK ESTATES SUBDIVI-

GRLS No. 1679; the same dated No-

vember 29, 1994 and recorded in the

the Clerk of superior Court of Baldwin

Said property is conveyed to those

certain restrictive covenants dated De-

cember 8, 1994 and recorded in Deed

Book 365. Pages 202-205 of the Bald-

Also conveyed herewith is a 1998 Palm.

Harbor 28 X 70 manufactured home.

Serial Number PH148979, which is

permanently attached to and made a

2890 Vinson Hwy Southeast,

together with all fixtures and personal

Milledgeville, GA 31061,

win County Deed Records

part of the real property.

Said property is known as.

County, Georgia.

Deed, to-wit-

469444

Baldwin County, Georgia

WITNESS, the Honorable Kelli C.

absence. Gordon, Baldwin County, Georgia, are __ If the court at trial finds the facts set hereby notified to render their demands ... out in the petition to terminate parental. rights are true and that termination of your rights will serve the best interest of your child, then the court can enter a judgment ending your rights to your child

If a judgment terminates your parental rights, you will no longer have rights toyour child. This means that you will not have the right to visit, contact, or have custody of your child or make decisions affecting your child's earning or property.

Even if your rights are terminated: (1) You will still be responsible for providing financial support (child support payments) for your child's care unless and until your child is adopted. (2) Your child can inherit from you unless and until your child is adopted. This is a very serious matter. The child or other parties involved may be represented by a lawyer at all stages

amount of said indebtedness due and of these proceedings. payable and, pursuant to the power of If you want a lawyer, you may choose sale contained in said Deed, will on the and hire your own lawyer. If you want first Tuesday, February 2, 2021, during to hire a lawyer, please contact your the legal hours of sale, before the lawyer immediately. Courthouse door in said County, sell If you want a lawyer, but are not able at public outcry to the highest bidder

to hire a lawyer without undue financial hardship, you may ask for a lawyer to be appointed to represent you. The Court would inquire into your financial circumstances and if the Court finds you to be financially unable to hire a awyer, then a lawyer will be appointed

to represent you. If you want a lawyer appointed to rep. resent you, you must let the Court or SION as shown on that certain plat from the officer of this Court handling this an actual survey by Byron L. Farmer, case know that you want a lawyer im-

mediately, The party notified hereby is entitled to Office of the Clerk of Superior County legal counsel in the proceedings, and of Baldwin County, Georgia in Plat the Court will appoint legal counsel if Book 10, Page 53, which plat is by this any party should be unable; without ireference incorporated herein in aid of undue hardship, to employ counsel. this description. Whether or not you hire an attorney, Said property is part of that same you have the right to attend the Hearing property conveyed unto Douglas L. on your case, to call witnesses on your Chambers, Jr. by Warranty Deed dated behalf, and to question those witnesses January 10, 1995 and recorded in Deed brought against you. Book 367, Page 87-89 in the Office of

You are further notified that a party to this proceeding who is the biological father but not the legal father loses all rights to the child and will not be entitled to object to the termination of his. rights to the child unless, within thirty (30) days of receipt of such notice, you. file a petition to legitimate the child pursuant to Code Section 19-7-22 and file a notice of the filing of the petition to legitimate with the court in which the action under this Code Section is pendina. If you have any questions about this

notice, you may call the telephone number of the clerk's office, which is

property attached to and constituting a **PUBLIC NOTICES** part of said property, if any. AFFECT US ALL Said property will be sold subject to

www.unionrecorder.com

any matters which might be disclosed by an accurate survey and inspection of the property, any assessments, liens, encumbrances, zoning ordinances, restrictions, covenants, and matters of record superior to the Security Deed first set out above.

The proceeds of said sale will be applied to the payment of said indebtedness and all expenses of said sale as provided in said Deed, and the balance. if any, will be distributed as provided hy law

The sale will be conducted subject (1) to confirmation that the sale is not prohibited under the U.S. Bankruptcy Code and (2) to final confirmation and audit of the status of the loan with the secured creditor.

The property is or may be in the possession of Michael A. Janes and The Representative of the Estate of Christianne Janes, successor in interest or tenant(s).

U.S. Bank National Association, as

Trustee, for Manufactured Housing Contract Senior/Subordinate Pass-Through Certificate Trust 1999-6 as Attorney-in-Fact for Michael A, Janes and Christianne Janes File no. 20-077098. SHAPIRO PENDERGAST & HASTY LLP*

Attorneys and Counselors at Law 211. Perimeter Center Parkway, N.E., Suite 300 Atlanta, GA 30346 (770) 220-2535/jw

shapiroandhasty.com PURPOSE.

179, 1/16, 1/23, 1/30 457695 **PUBLIC NOTICES KEEP YOU**

Find it

The Union-Recorder – 5B

in the *THE LAW FIRM IS ACTING AS A DEBT COLLECTOR. ANY INFORMATION **OBTAINED WILL BE USED FOR THAT** FIND LEGALS **IN THE LOOP!**

\$252.00

\$180.00

\$ 0.00

Public Hearing Notice For the City of Milledgeville and Baldwin County Joint Comprehensive Plan Amendment – Addition of Broadband Element

A public hearing will be held Tuesday, February 16, 2021 at 6:00 pm at the Baldwin County Government Building, Suite 220, 1601 North Columbia Street, Milledgeville, GA 31061. The purpose of this hearing is to brief the community on the process to be used to develop amendments to the Joint Comprehensive Plan for Baldwin County and the City of Milledgeville, opportunities for public participation, and to obtain input on the proposed planning process. The amendment of the Joint Comprehensive Plan will include the addition. of a broadband element which will outline planning goals for future broadband deployment in Milledgeville and Baldwin County.

All community members are invited to attend the public hearing. For additional information, please contact Susan Landfried, Senior Government Services Specialist, Middle Georgia Regional Commission, at (478) 751-6160.

Persons with special needs relating to disability access or foreign language should contact Cindy Cunningham, County Clerk at (478) 445-4791 prior to the meeting for necessary accommodations. Persons with hearing disabilities may contact the Georgia Relay Service at (TDD) 1-800-255-0056 or (Voice) 1-800-255-0135

NOTICE OF ELECTION

Georgia Election Code Section 21-2-131(a)(1)(A) requires that the governing authority of any municipality shall fix and publish a qualifying fee for each municipal office to be filled. Georgia Election Code Section 21-2-131(a)(1)(A) further sets forth that such fee shall be three percent (3%) of the total gross salary of the office paid in the preceding calendar year. In accordance, the qualifying fee to be paid by candidates seeking election is as follows:

For the Office of Mayor For the Office of Alderman For the Office of GMC Board of Trustees

Georgia Election Code Section 21-2-132(d)(3), provides that each candidate for municipal office or a designee shall file a notice of candidacy in the office of the municipal election superintendent of such candidate's municipality during the municipality's qualifying period. Georgia Election Code Section 21-2-132(d)(3), further provides that the earliest day for a candidate for municipal office to file a notice of candidacy to have his/her name placed on the municipal general election ballot is Monday, August 16, 2021 at 8:30 a.m. Likewise, the last day for a candidate for municipal office to file a notice of candidacy to have his/her name placed on a municipal general election ballot is Friday, August 20, 2021 at 4:30 p.m.

> Bo Danuser, Clerk City of Milledgeville City Hall 119 East Hancock Street

Millorinovilla Contais 21061

BALDWIN COUNTY AND THE CITY OF MILLEDGEVILLE JOINT COMPREHENSIVE PLAN – BROADBAND UPDATE

PUBLIC HEARING AGENDA

February 16, 2021, 6:00 p.m. | 1601 N Columbia Street, Milledgeville, GA

Welcome

About Comprehensive Planning

About the Broadband Plan Element

Timeline & Public Involvement

Goals of Broadband Element

Questions/Comments

• Susan Landfried | slandfried@mg-rc.org | 478-722-6972

BALDWIN COUNTY 2021 JOINT COMPREHENSIVE PLAN AMENDMENT PUBLIC HEARING - BROADBAND

Public Hearing Sign-In Sheet February 16, 2021, 6:00 p.m.

Phone Email Name ccunningham @ -4791 ounterga.com jadams@baldwikeloun dhudson@baldwincounty ctober@bolkwincountygo.com SimpsonProctor La 445-479 inde v.



GUIDELINES FOR LEGAL ADVERTISING

DUE DAY

Friday

Tuesday

Wednesday

RATES:

\$10 per 100 words per insertion for the first 4 insertions and \$9 per 100 words for subsequent insertions. Corporate Notices - \$40 flat rate for two insertions. 2nd and 3rd DUI's are published in a 2x2 disclay, \$25 flat charge. Our legal run day is Friday. Other legal run days vary with the type of notice to be oublished.

For Public Notice Advertising Call 478-453-1414

ANNOUNCEMENTS

Public Notices

NOTICE

The Planning and Zoning Commission of the City of Milledgeville will hold a public hearing on the 5th day of April, 2021. Said hearing will be held at Council Chambers located at 119 East Hancock Street, Milledgeville, at 5:15 P.M., to hear a request for rezoning of properties located at 801 and 801A W. Charlton St. Property is currently owned by Shirley Stillwell and zoned SFR1. Owner desires a rezone to OI (Office Institutional) -743

Conflict of Interest O.C.G.A. Chapter 36-67A-1-36-67A-9

I understand that if I have made a campaign contribution aggregating \$250,00 or more to a local government official, who will consider the application, it shall be your duty to file a disclosure report within ten days proceedin writing, setting forth the grounds of any such objections, and must be filed with the Court on or before 10:00 A.M. April 5,2021.

All objections to the Petition must be in writing, setting forth the grounds of any such objections. All objections should be sworn to before a notary public or before a Probate Court Clerk, and filing lees must be tendered with your objections, Contact Probate Court personnel for the required amount of filing This 15th day of tees. If any objections are filed, a hearing will be scheduled at a later date. If no objections are filed, the Petition may be granted without a hearing. Hon. Todd A. Blackwell PROBATE JUDGE By: Corchetta R. Bell Clerk of the Probate Court 121 N. Wilkinson Street, Suite 109 Milledgeville, GA 31061 Address 478-445-4807 **Telephone Number** 3/13,3/20,3/27,4/3 481937

NOTICE TO DEBTORS AND

PUBLISH

Tuesday, Wednesday

Thursday, Friday

Saturday

PUBLICATION SCHEDULE:

CREDITORS All creditors of the estate of PAULINE FARR ECHOLS, deceased, late of Milledgeville, Baldwin County, Georgia, are hereby notified to render their demands to the undersigned according to law, and all persons indebted to said estate are required to make immediate payments to the undersigned representative of the estate. February, 2021. /s/ Laura D. Burns Tanner for George Lee Echols, III, Executor Laura D. Burns Tanner, Attorney for Estate Burns & Burns, P.C. 200 North Jefferson St. Milledgeville, GA 31061 Telephone Number: (478) 452-3061 2/20, 2/27, 3/6, 3/13

475813 NOTICE OF SALE UNDER POWER **BALDWIN COUNTY** STATE OF GEORGIA By virtue of Power of Sale contained in

GEORGIA, BALDWIN COUNTY PROBATE COURT TO: ALL KNOWN AND UNKNOWN

NOTICE

TIME

2 PM

2 PM

2 PM

INTERESTED PARTIES: MARTHA HUDSON has petitioned to be appointed ADMINISTRATRIX of the estate of JERRY LEE HUDSON, deceased, of said County. (The petitioner has also applied for waiver of bond, waiver of reports, waiver of statements, and/or grant of certain powers and/or grant of certain powers contained in O.C.G.A. 53-12-261.) All interested persons are hereby notified to show cause why said petition should not be granted. All objections to the petition must be in writing, setting forth, the grounds of any such objections, and must be filed with the court on or before 10:00 A.M. April 5, 2021, All. objections should be sworn to before a notary public or before a Probate Court Clerk, and filing fees must be tendered with your objection. Contact Probate Court personnel for the required amount of filing fees. If any objections are filed a hearing will be scheduled at

For holiday schedules advance one (1) business day. Ads must be hyped & mailed, definered or taxed to The Union-Recorder. Public notice advertisements are not taken over the phone. Legal ads placed by incluiduals and private industries must be paid in advance unless an account has been previously established through our credit department. Government apencies and law firms are ecomoted.

When submitting your request by mail, please send only the information required to be published, with a cover lefter. If publication needs to be completed on or before a spécific date, please state so in a ower letter. We can contact you if we cannot meet your needs.

An allidavit will be provided free of charge as priori of publication upon request.

Public Hearing Notice

For the City of Milledgeville and Baldwin County Joint Comprehensive Plan Amendment – Addition of Broadband Element

A public hearing will be held Tuesday, April 13, 2021 at 5:30 pm at the Milledgeville City Hall, 119 East Hancock Street, Milledgeville, GA 31059. The purpose of this hearing is to brief the community on the process to be used to develop amendments to the Joint Comprehensive Plan for Baldwin County and the City of Milledgeville, concerning the for while prediction and the

Milledgeville, opportunities for public participation, and to obtain input on the proposed planning process. The amendment of the Joint Comprehensive Plan will include the addition of a broadband element which will outline planning

goals for future broadband deployment in Milledgeville and Baldwin County. All community members are invited to attend

For additional information public hearing. For additional information, please contact Susan Landfried, Senior Government Services Specialist, Middle Georgia Regional Commission, at (478) 751-6160. Persons with special needs relating to disability access or foreign language should contact Bo Danuser, City Clerk at (478) 414-4094 prior to the meeting for necessary accom-modations. Persons with hearing disabilities may contact the Georgia Relay Service at (TDD) 1-800-255-0056 or Genroia Relay Service at (TDD) 1-800-255-0056 or

BALDWIN COUNTY AND THE CITY OF MILLEDGEVILLE JOINT COMPREHENSIVE PLAN – BROADBAND UPDATE

PUBLIC HEARING AGENDA

April 13, 2021, 5:30 p.m. | 119 East Hancock Street, Milledgeville, GA

Welcome

About Comprehensive Planning

About the Broadband Plan Element

Timeline & Public Involvement

Goals of Broadband Element

Questions/Comments

• Susan Landfried | slandfried@mg-rc.org | 478-722-6972

CITY OF MILLEDGEVILLE 2021 JOINT COMPREHENSIVE PLAN AMENDMENT PUBLIC HEARING - BROADBAND

Public Hearing Sign-In Sheet April 13, 2021, 5:30 p.m. | Milledgeville City Hall

Name	Phone	Email
Michael Gillet	678-591-3501	michael.gillettegesu.edu
Carlos Tober	4784454791	ctobar@baldwincountyga.com
Bo Danuser	478-414-4094	bdanuser & milledgevillege . us
HANK GREEFERH	478-414-4008	hgrificeth & willedgestle ga. u
Walter Reynolds (via Zoom)		
Dr. Colinda Lee (via Zuom)		
Jeanette Walden (via Zoom)		
Denese Shinholster (via zoom)		
Steve Chambers (vin 200m)		



STATE OF GEORGIA **COUNTY OF BALDWIN** All creditors of the estate of SARAJAYNE GARNER BECK. Estate number 21-E019. deceased, late of Baldwin County, Georgia are hereby notified to render their demands by filing same with the Probate Court of Baldwin County, 121 N. Wilkinson Street Suite 109, Georgia 31061, according to law, and all persons indebted to said Estate are required to make immediate payment to the undersigned. This the 19th day of May, 2021. **Amy Fletcher** 117 Brookwood Avenue Jackson, GA 30233 5/29.6/5.6/12.6/19 505055

NOTICE TO DEBTORS AND CREDITORS

144 Historic Drive Mt. Pleasant, SC 29464 5/15, 5/22, 5/29, 6/5 500140 NOTICE TO DEBTORS AND CREDITORS STATE OF GEORGIA

BALDWIN COUNTY All creditors of the Estate of Stephanie Michelle Horton, deceased, are hereby notified to render in their demands to the undersigned according to law, and all persons indebted to said estate are required to make immediate payment to me.

John Michael Humphrey 130 Cambridge Dr N Millegeville, GA 31061 Administrator of the Estate of Stephanie Michelle Horton 5/15.5/22,5/29.6/5

to the Baldwin County Code of Ordinances to include **Recreational Vehicle (RV) Parks.**

The hearing is to receive public input on the proposed amendments. Proposed amendments are available for review at www.baldwincountyga.com or Baldwin **County Government Building**, 1601 North Columbia Street, Suite 230.

of the "Amended Local Judicial Emergency Order Concerning Resumption of Grand Juries" issued on September 11.2020.

Claud Robertson remained Foreperson and Joannah Cooper Hollis remained Secretary.

We considered a total of twenty seven (27) bills of indictment; of these, we true billed each and every count on twenty six (26) bills of indictment, and no billed one (1) bill of indictment.

NOTICE **GEORGIA, BALDWIN** COUNTY PROBATE COURT TO: ALL KNOWN AND **UNKNOWN INTERESTED** PARTIES

The Petition of Sarah Anne Lavender, for a year's support from the estate of Robert Donald Lavender, Deceased, for Decedent's Surviving Spouse, having been duly filed, all interested persons

KLAUS MANNECK has petitioned to be appointed. **ADMINISTRATOR of the**

INTERESTED PARTIES:

NOTICE

GEORGIA, BALDWIN

COUNTY PROBATE COURT

TO: ALL KNOWN AND UNKNOWN

IN THE SUPERIOR COURT OF BALDWIN COUNTY IN THE MATTER OF CIVIL ACTION NO. SUCV2021050042 JADEN DAVID MOONEYHAM PETTION TO CHANGE NAME

Plan comments may be sent via mail, email, or fax to:

Middle Georgia Regional Commission

175 Emery Highway, Suite C

Macon, GA 31217

Fax: (478) 751-6517

Email: tstickels@mg-rc.org

Persons requesting virtual attendance or with special needs relating to

disability access or foreign language should contact Cindy Cunningham,

County Clerk, at (478) 445-4791 prior to the meeting for necessary

accommodations. Persons with hearing disabilities may contact the Georgia

Relay Service at (TDD) 1-800-255-0056 or (Voice) 1-800-255-0135.

BALDWIN COUNTY AND THE CITY OF MILLEDGEVILLE JOINT COMPREHENSIVE PLAN – BROADBAND UPDATE

PUBLIC HEARING AGENDA

June 15, 2021, 6:00 p.m. | 1601 N Columbia St, Milledgeville, GA

Welcome

Review of Broadband Needs

Review of Priority Areas

Review of Work Program Items

Questions/Comments

• Greg Boike | gboike@mg-rc.org | 478-722-6945

BALDWIN COUNTY 2021 JOINT COMPREHENSIVE PLAN AMENDMENT PUBLIC HEARING - BROADBAND

Public Hearing Sign-In Sheet June 15, 2021, 6:00 p.m.

Name	Phone	Email
CARLOS TOBAR		
CARLOS TOBAR David McRep		
Kendrick Butts		
Sam Hall		
1 Eur		
Emily C. Fai		
PAU Vall		
Dawn Hadon		
Cince annington	\sim	
Sections		