



2012 STWP Update
Short Term Work Program, 2012-2017
Comprehensive Plan (2004, Amended)



Prepared by City of Madison
Planning & Development

Presented March 12, 2012

Purpose and Scope:

In accordance with the 1989 Georgia Planning Act (GPA), the ***Joint Comprehensive Plan for Morgan County, Georgia, and City of Bostwick, Town of Buckhead, City of Madison, and City of Rutledge (2004)*** was adopted by all jurisdictions (Madison, October 11, 2004). The plan included the ***Short Term Work Program, 2004-2009***. Full comprehensive plan updates are required by the state every ten years.

To meet the 5-year update requirement, Madison adopted its ***Short Term Work Program, 2009-2013***. Because of alterations to the Standards and Procedures for Local Comprehensive Planning by the Department of Community Affairs, Madison and Morgan County also prepared a ***Partial Update to the Comprehensive Plan (2009)*** (Madison, April 27, 2009) to bring the original comprehensive plan into compliance with new planning standards.

To enable the City to evaluate progress and effectively budget, the short term work program in its entirety is also updated and reviewed each year concurrent with the annual update, required yearly reporting for the Comprehensive Plan, Capital Improvements Element in accordance with the Development Impact Fee Act (DIFA). Prior to the adoption of the next fiscal year budget, the jurisdiction adopts the ***Annual Update*** (Madison, June 29, 2011).

Herein, the updated short term work program is updated for:

- 1) inclusion in the 2012 Annual Update;
- 2) to satisfy state planning requirements since the five-year ***Short Term Work Program, 2009-2013***, was only considered effective for three years when adopted as part of the Partial Update. Accordingly, the ***Short Term Work Program 2009-2013*** is hereby replaced and retitled as the ***Short Term Work Program, 2012-2017***. Consequently, these documents are very similar.

A public hearing was held on March 12, 2012, to brief community leaders and citizens on the updated short term work program, and the City of Madison resolved to forward the updated document to the NEGA RDC. The City of Madison Mayor and City Council intend to adopt the ***Short Term Work Program, 2012-2017*** by resolution no later than June 2011, after it has been found to be in compliance with the planning requirements by the Department of Community Affairs.

Implementation Program

The ***Short Term Work Program, 2012-2017*** identifies specific implementation actions the City intends to take during the 2012-2017 time frame of the planning period. This includes any ordinances, administrative systems, community improvements or investments, financing arrangements, or other programs or initiatives to be put into place to implement the plan. Each project includes an initiation year and projected completion year, a responsible party, and a cost estimate. Also, potential funding sources are identified for each project number.

The ***Short Term Work Program, 2009-2013*** with an update on the current status of each project is presented in Appendix I. All items on the current program were updated; long-term and ongoing commitments were finally removed from the itemized task list since such items can never be marked as a completed task; and all pending tasks still intended to be accomplished were incorporated in the new program of work.

Please note that the ***Short Term Work Program, 2004-2009*** created by the community and adopted by the City of Madison was extraordinarily ambitious, and many items were eventually moved to the ***Short Term Work Program, 2009-2013***. Given the economic climate, austerity budget, constraints on labor, and loss of revenue sources, the development of the ***Short Term Work Program, 2012-2017*** was used as an opportunity to align and prioritize the community's expressed desires in accordance with actual budget and staff resources within the given time frame.

Implementation Plan – 2012-2017 Short Term Work Program (STWP)

Project Number	Description	Year Initiated	Projected Year of Completion	Cost Estimate	Responsible Party	Possible Funding Sources	Notes
							Notes Provided By, Area of Comp Planning
							Bob Hughes, Economic Development
Economic Development 1	Initiate S.W.O.T. Analysis of Madison and Morgan County as it relates to industrial recruitment and tourism development.	2012	2012	\$1,000	Economic Development / CVB	Economic Development Budget	
Economic Development 2	Research the potential for City/ County re-designation of I1, I2, and/or C5 properties as it relates to industrial recruitment incentives and taxation.	2012	2012	\$0	Economic Development	Economic Development Budget	
Economic Development 3	Examine the potential for public-private partnership, utility relocation, and other site-related activities for a speculative building on the county property for industrial purposes.	2012	2012	\$2,000	Economic Development	Economic Development Budget	
Economic Development 4	Update Lockwood Green /CH2Mhill community assessment for economic development.	2012	2012	\$10,000-\$15,000	Economic Development	Economic Development Budget	
Economic Development 5	Assess the potential to develop a viable rail site for Madison and Morgan County industrial development.	2013	2014	\$5,000	Economic Development	Economic Development Budget	
							Ellen Ianelli, Convention & Visitors Bureau
Economic Development 6	Develop more extensive technology platform to further extend reach and impact to potential visitors through new mediums.	2012	2013	\$5,000	CVB	Chamber Budget / CVB Budget	
Economic Development 7	Explore hosting a Marketing Seminar such as Maximum Contact for the inclusion of Chamber Community Members to assist us in maximizing our marketing efforts.	2012	2013	\$5,000	CVB / Chamber	Chamber Budget	
Economic Development 8	Research the feasibility of a Mobile Walking Tour which would incorporate a system where visitors would be able to call a number at each stop along the historic district and listen to a voice recording of each stop along the way.	2012	2015	\$5,000 per annum	CVB	CVB Budget	
Economic Development 9	Research the feasibility of marketing tourism products - such as brochures, guides and other such products - in the Welcome Center.	2012	2013	\$0	CVB	CVB Budget	

2012 STWP Update to Comprehensive Plan
City of Madison, Georgia

							Ann Huff, Special Projects & Main Street
Economic Development 10	Develop and install new community entrance and directional signage.	2012	2015	\$9,000	Special Projects & Planning	General Funds, Hotel/Motel Tax	CARRIED OVER. From 2009-2012 STWP.
Economic Development 11	Promote city's natural resources (e.g. historic gardens, trails, scented garden, sustainable garden containers) as a tourism product.	2012	2013	\$4,000	Special Projects & CVB	Hotel/Motel Tax	CARRIED OVER. From 2009-2012 STWP.
Economic Development 12	Bring periodic specialized training opportunities to the Downtown business community.	2012	2013	\$2,000 per annum	MainStreet & Chamber	General Funds / Registration Fees	CARRIED OVER. From 2009-2012 STWP.
Economic Development 13	Explore designation of Downtown as an Antiques, Cultural Arts, and Entertainment District.	2013	2013	\$2,500	MainStreet	General Funds	CARRIED OVER. From 2009-2012 STWP.
Economic Development 14	Acquire the Madison Town Park Event Facility from the DDA.	2013	2017	\$1,000,000	MainStreet & City	SPLOST	
Economic Development 15	Develop special event programming for Downtown's outdoor event facility – Town Park.	2012	2012	\$5,000 for starter event	MainStreet	General Funds / Sponsorships	CARRIED OVER. From 2009-2012 STWP.
Economic Development 16	Initiate new niche marketing efforts for Downtown - special event rentals and co-operative effort as Madison as a wedding destination.	2011	2015	\$3,000	MainStreet	General Funds	CARRIED OVER. From 2009-2012 STWP.
Economic Development 17	Explore public-private partnership for shopping/tourism shuttle for Downtown.	2012	2012	\$2,000	MainStreet	Partnerships / General Funds	
							Monica Callahan, Downtown Development & Urban Redevelopment
Economic Development 18	Develop parking strategy, including short-, mid-, and long-term planning options for DDA.	2013	2013	\$0	Planning & Main Street	N/A	CARRIED OVER. From 2009-2012 STWP.
Economic Development 19	Facilitate funding and support the Façade Grant Program - matching façade improvement funds to downtown businesses in the DDA.	2012	2017	\$10,000 per annum	DDA & Non-Profit Partner	Special Tax District, Matched Funds	CARRIED OVER. From 2009-2012 STWP.
Economic Development 20	Work with Main Street to fulfill their request to fund, purchase, and install bike racks and pet amenities throughout the DDA.	2012	2013	\$6,000	DDA & MSAB	Special Tax District, Grants	CARRIED OVER. From 2009-2012 STWP.
Economic Development 21	Request and repurpose surplus properties – W. Washington, N. Second Street, and College Street – within the DDA and DURA.	2012	2012	\$0	DDA	N/A	CARRIED OVER. From 2009-2012 STWP.
Economic Development 22	Explore partnerships and initiate renewal programs in the DURA to develop a Revitalization Area Strategy in order to obtain preferred grant status.	2012	2012	\$0	DDA	N/A	

2012 STWP Update to Comprehensive Plan
City of Madison, Georgia

Economic Development 23	Outline and formalize the accelerated zoning process for redevelopment within the DURA.	2012	2012	\$0	Planning Department	N/A	
Economic Development 24	Amend the URP to include Overall Plan & Build Out Maps for all remaining areas of the DURA, completing design charettes or workshops as necessary for neighborhood commercial areas.	2012	2013	\$2,500	Planning Department & DDA	General Funds	CARRIED OVER. From 2009-2012 STWP.
Economic Development 25	Seek intergovernmental agreement, partnerships, and grants to implement prioritized revitalization projects within the DURA.	2012	2017	\$50,000 per annum	DDA	General Funds, Grants, Public-Private Partnerships	
Economic Development 26	Identify opportunities to utilize the slum and blight tool of DCA – the Redevelopment Fund – and to use the grant/loan option to garner a local revolving fund for local businesses.	2012	2017	\$0	DDA	N/A	

							Notes Provided By, Area of Comp Planning
							Monica Callahan, Greenspace Conservation
Natural & Cultural Resources 1	Acquire and protect large areas of undeveloped land to protect environmentally sensitive resources - riparian areas, tree canopy, wildlife habitat, and significant greenspace and open space.	2012	2017	\$200,000	Planning Department & GSC	SPLOST, leverage w/ Grant, Donation, Easements	CARRIED OVER. From 2009-2012 STWP.
Natural & Cultural Resources 2	Revise existing regulations to prevent clear-cutting prior to development and require the retention of certain types and /or quantities of trees and specify appropriate canopy levels of either existing or planned trees at the completion of the project.	2013	2013	\$0	Planning Department & GSC	N/A	CARRIED OVER. From 2009-2012 STWP.
Natural & Cultural Resources 3	Adopt a passive park plan for Madison, to insure all residential areas enjoy an established minimum level of service and to provide connectivity of such.	2012	2013	\$8,000	Planning Department, Consultants, GSC	General Funds	CARRIED OVER. From 2009-2012 STWP.
Natural & Cultural Resources 4	Identify and acquire a 5-acre neighborhood park in one of the two underserved areas - District 1 & 4.	2012	2015	\$195,500	Planning Department & GSC	SPLOST, General Funds, Donations	CARRIED OVER. From 2009-2012 STWP.
Natural & Cultural Resources 5	Plan and budget for improvements to existing property - Washington Park.	2012	2013	\$278,000	Planning Department & GSC	General Funds, Grants	CARRIED OVER. From 2009-2012 STWP.
Natural & Cultural Resources 6	Acquire and develop the first tot lot, a small parcel playground for younger children.	2012	2013	\$133,801	Planning Department & GSC	General Funds, Donations, Grants	CARRIED OVER. From 2009-2012 STWP.
Natural & Cultural Resources 7	Acquire land and develop one component of the trail system, identified to promote community health through passive recreation.	2015	2015	\$66,679	Planning Department & GSC	SPLOST, General Funds, Grants	CARRIED OVER. From 2009-2012 STWP.
							Monica Callahan, Corridor Management
Natural & Cultural Resources 8	Implement new designs for gateways.	2012	2012	\$55,000	Planning Department, Consultants & CDC	General Funds, \$50,000 Grant	CARRIED OVER. From 2009-2012 STWP.
Natural & Cultural Resources 9	Update regulations to continue to address sign clutter and protect scenic viewsheds and community character.	2013	2013	\$2,000	Planning Department & CDC	General Funds	CARRIED OVER. From 2009-2012 STWP.

2012 STWP Update to Comprehensive Plan
City of Madison, Georgia

							Monica Callahan, Historic Preservation
Natural & Cultural Resources 10	Identify and gain designation for significant historic properties or areas in Madison that are outside of the current historic district boundaries.	2009	2010 2013	\$6,000	Planning Department, Consultants, GSC, Madison HPC	General Funds, Grants if Available	CARRIED OVER. From 2009-2012 STWP.
Natural & Cultural Resources 11	Identify and access significance of mid-century modern resources – downtown, district, beyond.	2011	2013	\$0	Planning Department & HPC	General Funds, Grants	CARRIED OVER. From 2009-2012 STWP.
Natural & Cultural Resources 12	Partner with cultural and historic entities, school system, Main Street, etc. to initiate public awareness campaign and local heritage education.	2011	2013	\$2,000	Planning Department & HPC	General Funds	CARRIED OVER. From 2009-2012 STWP.
							Monica Callahan, Cemetery Stewardship
Natural & Cultural Resources 13	Analyze and implement alternative vegetative buffer around the perimeter of the cemeteries.	2011	2013	\$5,000	Planning Department & CSC	General Funds	CARRIED OVER. From 2009-2012 STWP.
Natural & Cultural Resources 14	Identify and plan as necessary future expansion areas for cemetery with the Administrator.	2011	2013	\$0	Planning Department & CSC	Donations	CARRIED OVER. From 2009-2012 STWP.

							Note Provider, Area of Comp Planning
							Ronnie Stovall, Utility Services
Community Facilities 1	Extend/improve water service in County and municipalities to ensure adequate fire flows to meet fire-fighting needs.	2012	2017	Unknown	Utility Department	Utility Funds	CARRIED OVER. From 2009-2012 STWP.
Community Facilities 2	Convert Northside wastewater treatment facility to a pump station.	2014	2017	unknown	Utility Department	Utility Funds	
Community Facilities 3	Complete feasibility examination to extend gas service in surrounding vicinity in a similar manner to current southeastern extensions.	2012	2017	\$0	Utility Department	N/A	
Community Facilities 4	Upgrade the low pressure distribution system within the city from 40 psi to 50 psi to better provide existing and future customers.	2012	2017	\$30,000	Utility Department	Utility Funds	
Community Facilities 5	Phase in radio read technology for water and gas meters.	2012	2017	\$50,000 - \$100,000 per annum	Utility Department	Utility Funds	
							Ricky Watkins, Street & Sanitation Services
Community Facilities 6	Explore disposal options for municipal solid waste other than landfills.	2012	2017	N/A	Street Department	Grants and Sanitation Funds	CARRIED OVER. From 2009-2012 STWP.
Community Facilities 7	Install 2-3 additional neighborhood traffic calming devices on streets with 35 mph or lower.	2012	2017	\$2,000 per project	Street Department	SPLOST, General Funds	
Community Facilities 8	Install 2-3 speed comparison signs on arterial roads running through residential and high-pedestrian areas where the speed limit is 35 mph or lower.	2012	2017	\$5,000 per project	Street Department	General Funds	
Community Facilities 9	Install infill sidewalks and address accessibility in a comprehensive and continuous fashion with a 5yr plan for sidewalk compliance with ADA.	2012	2017	\$10,000 per annum	Street Department	SPLOST	CARRIED OVER. From 2009-2012 STWP.
Community Facilities 10	Determine feasibility of restoration/reconstruction of only city bridge crossing the railroad tracks.	2013	2013	\$5,000	Street Department	General Funds, Grants	
							Travis Stapp, Public Safety - Police
Community Facilities 11	Complete Phase II of the Public Safety Building (Wellington Building) for new facilities for the Police Department and Municipal Court Office.	2012	2012	\$175,000	Police Department	SPLOST	CARRIED OVER. From 2009-2012 STWP.
Community Facilities 12	Add defibrillators to all police cars in Madison.	2012	2013	Unit Cost	Police Department	General Funds	CARRIED OVER. From 2009-2012 STWP.
Community Facilities 13	Introduce taser technology as a non-lethal option for law enforcement.	2012	2013	\$1,000 a unit	Police Department	General Funds	CARRIED OVER. From 2009-2012 STWP.

2012 STWP Update to Comprehensive Plan
City of Madison, Georgia

Community Facilities 14	Complete Phase III of the Public Safety Building (Wellington Building) for final facilities for Police and Fire departments.	2013	2014	\$175,000	Police & Fire Department	General Funds	
							Gene Porter, Public Safety - Fire
Community Facilities 15	Make the part-time paid firefighter position into a full-time position, becoming the Training Officer and Assistant Inspector.	2013	2014	\$20,000 per annum	Fire Department	General Funds	CARRIED OVER. From 2009-2012 STWP.
Community Facilities 16	Acquire needed equipment to staff a Rapid Entry Team (RIT) at all structure fires to improve the safety of firefighters.	2012	2014	\$12,000 per annum	Fire Department	General Funds	CARRIED OVER. From 2009-2012 STWP.
Community Facilities 17	Explore potential and options for possible reduction of the ISO rating by one category.	2012	2013	\$0	Fire Department	N/A	
							Cindy Wiemann, Public Safety – Animal Control
Community Facilities 17	Offer additional public awareness programs (i.e. dog bite prevention class for school system).	2012	2014	Unknown	Animal Control Department	General Funds	CARRIED OVER. From 2009-2012 STWP.
Community Facilities 18	Seek matching grant support to address the feral cat population.	2012	2013	\$6,000	Animal Control Department	General Funds	
							Mellie Ann Thomas, Public Records & Human Resources
Community Facilities 19	Digitize all archival records of the Clerk's Office.	2012	2017	Unknown	Clerk's Office	General Funds, or Grants if Available	CARRIED OVER. From 2009-2012 STWP.

							Note Provider, Area of Comp Planning
							Monica Callahan, Community Development
Housing 1	Strengthen ordinance and regulations to insure that planned unit developments with housing are allowed alternative mixtures and/or density of land use <u>only</u> in conjunction with protection of significant natural or cultural resources and efficiency of energy, land, and services.	2012	2012	N/A	Planning Department	General Funds	CARRIED OVER. From 2009-2012 STWP.
Housing 2	Research and develop program for the construction and/or renovation of identified low- and moderate-income housing options, focusing on Areas of Disinvestment.	2013	2014	\$25,000	Planning Department	General Funds, CBDG Funds / Private Funds	CARRIED OVER. From 2009-2012 STWP.
Housing 3	Amend ordinance and regulations to insure that traditional subdivisions with more than 25 units must seek review to insure adequacy of connectivity, greenspace, and infrastructure.	2014	2017	N/A	Planning Department	General Funds CBDG Funds / Private Funds	CARRIED OVER. From 2009-2012 STWP.
							Monica Callahan, Planning & Zoning
Land Use 1	In conjunction with the County, develop existing regulations and ordinances to establish an area adjacent to Madison's limits with shared zoning, design, and service agreements for mutual benefit.	2014	2017	N/A	City, County, & Planning Department	N/A	CARRIED OVER. From 2009-2012 STWP.
Land Use 2	In conjunction with the County, review and where appropriate strengthen codes and ordinances related to construction and design (design guidelines) in order to preserve the high quality and integrity of the built environment.	2014	2017	\$2,000	Planning Department & Development, Consultants	General Funds & Grants if available	CARRIED OVER. From 2009-2012 STWP.
Land Use 3	Revise ordinances to require buffering or transitional spaces between adjacent higher and lower intensity land uses.	2013	2014	\$0	Planning Department	N/A	CARRIED OVER. From 2009-2012 STWP.
Land Use 4	Improve negative stormwater conditions in at least one low-moderate income neighborhood.	2012	2013	\$300,000	Planning Department	CBDG Grant, General Funds	
Land Use 5	Review and amend as necessary ordinances to prevent the filling, obstruction or destruction of natural drainage areas.	2014	2015	\$0	Planning Department	N/A	CARRIED OVER. From 2009-2012 STWP.
Land Use 6	Revise regulations and ordinances to require that all new developments manage storm water runoff so that they hold the first inch of rainfall on site, runoff at build-out is not greater than that prior to development, and contaminants are not introduced into water bodies.	2014	2015	\$0	Planning Department	N/A	CARRIED OVER. From 2009-2012 STWP.
Land Use 7	Revise regulations and ordinances to establish parking design standards and appropriate limits on the number of spaces.	2013	2013	\$0	Planning Department	N/A	CARRIED OVER. From 2009-2012 STWP.

2012 STWP Update to Comprehensive Plan
City of Madison, Georgia

Land Use 8	Implement the <i>Major Thoroughfare Plan (2007)</i> with consideration given to the <i>East Georgia Multi-County Transportation Plan (2007)</i> to address transportation and traffic-calming issues in a comprehensive and community-oriented manner.	2013	2017	\$0	Planning Department	N/A	CARRIED OVER. From 2009-2012 STWP.
Land Use 9	Revise regulations and ordinances to incentivize and require as necessary those aspects of transportation planning necessary to promulgate a distributed road network (grid system) as identified in the thoroughfare plan.	2013	2013	\$0	Planning Department	N/A	CARRIED OVER. From 2009-2012 STWP.
Land Use 10	Revise regulations and ordinances to limit the number of access points and curb cuts on major thoroughfares arterials, and major collector roads by requiring new developments provide for shared driveways, larger frontages, frontage roads and other appropriate means in order to maintain efficient traffic flow on the roadways.	2013	2013	\$0	Planning Department	N/A	CARRIED OVER. From 2009-2012 STWP.
Land Use 11	Implement the <i>Green Print (2003)</i> and the <i>Green Print Addendum (2008)</i> plan as guide for a comprehensive environmental protection program, in amendments to the Land Use Plan and as a factor in analyzing environmental impacts.	2013	2017	\$0	Planning Department	N/A	CARRIED OVER. From 2009-2012 STWP.
Land Use 12	Revise environmental ordinances to provide additional protection for wetlands (zero wetlands loss), riparian, and groundwater recharge areas.	2014	2014	\$0	Planning Department	N/A	CARRIED OVER. From 2009-2012 STWP.
Land Use 13	Develop implementation plan for the use of innovative land conservation tools and funding sources for greenspace protection.	2014	2014	\$0	Planning Department	N/A	CARRIED OVER. From 2009-2012 STWP.
Land Use 14	Establish a permanent city program for the perpetual management and protection of land set aside for conservation.	2014	2014	\$0	Planning Department	N/A	CARRIED OVER. From 2009-2012 STWP.
Land Use 15	Initiate a lot build out analysis to determine the number of existing buildable sites for residential and non-residential development in Madison.	2015	2015	\$0	Planning Department	N/A	CARRIED OVER. From 2009-2012 STWP.

Please Note:

1) The Impact Fee Ordinance was repealed in March of 2012 and therefore is no longer a future revenue source. Projects are listed herein are only for the purpose of the *2012 Capital Improvements Element, Annual Report*, due each year after fee collection.

2) Projects within the Capital Improvements Element were identified merely maintain the current level of service enjoyed by the community. Therefore, those projects have now been listed within the appropriate comprehensive planning element and are now attributed to general fund expenditures or funded by other sources. The exception is CIE Item #2, which has been abandoned as a community project.

	CIE Items below are also found categorically above.						David Nunn, Capital Improvements
Capital Improvement Element 1 (see N&C 6)	Acquire and develop the first tot lot, a small parcel playground for younger children.	2012	2013	\$133,801	Planning Department & GSC	General Funds, Donations, Grants	Impact Fees collected to date to be applied to this project.
Capital Improvement Element 2	Make improvements to the US 278, SR 24 SPUR & US 441 intersection.	2017	2017	\$2,548,692	Planning & Transportation Consultants	100% Impact Fees	ABANDONED. Impact Fees collected to date to be refunded.
Capital Improvement Element 2 (see N&C 7)	Acquire land and develop one component of the trail system, identified to promote community health through passive recreation.	2015	2015	\$66,679	Planning Department & GSC	SPLOST, General Funds, Grants	Project to be funded out of other sources.

Appendix 1: Implementation Plan – 2009-2013 Short Term Work Program (STWP)

Project Number	Description	Year Initiated	Projected Year of Completion	Cost Estimate	Responsible Party	Possible Funding Sources	Notes
							Note Provider, Area of Comp Planning
							David Nunn, Administration
Economic Development 1	Research and pursue ways the County and cities can equitably and efficiently share tax revenues.	2009	2011	\$8,000	City and County, Consultant	General Funds	ABANDONED. This is a goal not a task and as such lacks actionable parameters.
							Bob Hughes, Economic Development
Economic Development 3	Define the employment requirements and shortfalls within Madison.	2009	2009	\$2,000	Chamber / Economic Development, City	General Funds, Public/Private Partnerships	ABANDONED.
Economic Development 4	Develop a customized business recruitment and evaluation plan for Madison's Areas for Significant Infill Development, particularly the 83 Industrial Corridor.	2010	2010	\$3,000	Chamber / Econ.Dev., City	General Funds, Public/Private Partnerships	ABANDONED. Active listings of industrial buildings and sites are maintained on the SelectGeorgia website. ED works closely with industrial developers and county officials to promote those private and public properties as appropriate.
Economic Development 5	Develop a customized business recruitment strategy for the Madison's Areas for Significant Infill Development, particularly the creation of a Life Sciences Park.	2010	2010	\$3,000	Chamber / Econ.Dev., City	General Funds, Public/Private Partnerships	ABANDONED. There are ongoing discussions with Life Sciences projects to locate development here. Due to the cost and ownership issues, plans to develop a Life Sciences Park have been put on hold.
Economic Development 6	Continue joint efforts to locate a facility appropriate for workforce development.	2009	2011	-	Chamber / Econ.Dev., County, City	General Funds, Grants if Available	ABANDONED. County developed space within its facility to address this need.
							Ellen Ianelli, Tourism
Economic Development 2	Implement new "Chamber Ambassadors" program to improve membership and volunteer service.	2009	2009	\$0	Chamber	N/A	REMOVED. This ongoing program has been removed from the itemized task list.
Economic Development 7	Participate in emerging regional marketing opportunities and promote Madison and Morgan County as a destination.	2009	2013	\$2,500 per annum	Chamber / Convention & Visitors Bureau (CVB)	Chamber / CVB Budget	REMOVED. This ongoing program has been removed from the itemized task list.

							Ann Huff, Special Projects/Main Street
Economic Development 8	Develop and install new community entrance and directional signage.	2009 2012	2011 2013	\$9,000	Chamber / CVB, Madison MainStreet & Planning	General Funds, Hotel/Motel Tax	IN PROGRESS. DOT signage has inventoried. Graphic designer to develop coordinated community sign package to implemented to refresh full community sign package.
Economic Development 9	Bring periodic specialized training opportunities to the Downtown business community.	2009 2012	2013	\$2,000 per annum	Madison MainStreet & Chamber	General Funds / Registration Fees	IN PROGRESS. For 2012, Main Street will offer 1) leadership and cooperation training for volunteers, elected and chamber officials and 2) hospitality training for retail, lodging, attractions, and welcome center officials.
Economic Development 10	Develop and coordinate special event tourism.	2009	2010	\$27,000 (+\$68,000 markers)	Madison MainStreet, Madison Bicentennial Committee, various local organizations	General Funds / Preserve America Grant	COMPLETED. Bicentennial markers and collateral literature have been finalized. Promotion and marketing to be highlighted in May – Preservation Month.
Economic Development 11	Designate and promote Downtown as an Antiques, Cultural Arts, and Entertainment District.	2010 2013	2009 2013	\$2,500	Madison MainStreet, CVB	General Funds	NOT STARTED.
Economic Development 12	Promote Madison's natural resources (e.g. historic gardens, trails, scented garden, sustainable garden containers) as a tourism product.	2010 2012	2013	\$4,000	Madison MainStreet & CVB	Hotel/Motel Tax	NOT STARTED.
Economic Development 13	Develop special event programming for effective use of Downtown's new outdoor event facility – Town Park.	2010 2012	2013 2012	\$24,000 per annum \$5,000	Madison MainStreet, Downtown Development Authority (DDA) of Madison	General Funds / Sponsorships	IN PROGRESS. For 2012, Main Street will partner will the private sector to create a new Blues Festival.
Economic Development 20	Initiate new niche marketing efforts for downtown - special event rentals and co-operative effort as Madison as a wedding destination.	2011	2013	\$3,000	Madison MainStreet	DDA Budget for Town Park General Funds	IN PROGRESS. Main Street has begun ad placement and joined new wedding marketing alliance.
Economic Development 21	Create new web friendly and trendy mini-highlights videos for downtown and community image building.	2011	2013	\$10,000	Madison MainStreet	Partnerships / General Funds	COMPLETED. Main Street has built its subsite, signature events have unique pages, subscription and notification in progress for Downtown Live and Downtown Promotions.

2012 STWP Update to Comprehensive Plan
City of Madison, Georgia

							Monica Callahan, Downtown Development & Urban Redevelopment
Economic Development 14	Plan and implement final two phases of downtown residential infill project.	2009	2009 2011	\$10,000 \$2,000	Planning & Development, DDA of Madison	General Funds	COMPLETED. Pending city declaration of surplus property on N. Second Street.
Economic Development 15	Develop downtown parking strategy, including short-, mid-, and long-term planning options.	2010 2013	2011 2013	\$0	Planning & Development, DDA of Madison	N/A	IN PROGRESS. Land acquisition complete for long-term planning option; plan to be developed.
Economic Development 16	Develop plan for future downtown infill project.	2011	2013	\$2,000 \$500	Planning & Development, DDA of Madison	General Funds	COMPLETED. Pending city declaration of surplus property on W. Washington Street.
Economic Development 16a	Plan and implement future downtown revitalization projects within Areas of Disinvestment.	2011	2013 2012	\$5,000	Planning & DDA	General Funds, Grants, Public-Private Partnerships	COMPLETED. Conceptual planning for next year is complete with 5 project priorities (2 within DDA; 3 within DURA).
Economic Development 17	Obtain Urban Renewal Authority status.	2009	2009 2011	\$2,000 \$0	Planning & Development	General Funds	COMPLETED. URA Plan presentation and URA establishment Spring 2011.
Economic Development 18	Develop and implement revitalization plans for neighborhood commercial centers.	2010	2013 2012	\$18,000 \$6,000	Planning & DDA	General Funds	IN PROGRESS: Two of three complete. Will initiate work on N. Main St. area in 2012.
Economic Development 19	Evaluate Downtown revitalization and preservation program operated by DDA and local non-profit – granting façade grants to downtown businesses.	2009	2013	\$12,000 per annum \$4,000 per annum	Planning & Development, DDA of Madison	Downtown Special Tax District	COMPLETED. Budget for funding was cut by 2/3 and less grants available for local businesses in 2011. Pending request for restored funding in 2012.
Economic Development 22	Complete design charette for neighborhoods in proximity to Areas of Disinvestment.	2011	2011	\$3,000	Planning & DDA	General Funds	NOT STARTED. Two town halls were held; charette to follow.
Economic Development 23	Work with Main Street to fulfill their request to fund, purchase, and install bike racks and pet amenities throughout the downtown.	2011 2012	2013	\$8,000	Planning & DDA	Downtown Special Tax District	IN PROGRESS. Price quotes for local vendor to supply bike racks in progress.

							Note Provider, Area of Comp Planning
							Monica Callahan, Greenspace Conservation
Natural & Cultural Resources 1	Acquire and protect large areas of undeveloped land that include environmentally sensitive resources riparian areas, tree canopy, wildlife habitat, and significant greenspace and open space.	2009 2012	2013	Unknown \$200,000	Planning & GSC	SPLOST leveraged by Donations & Grants	IN PROGRESS. GSC has studied and drafted a prioritization list for use of greenspace acquisition funds to be presented late Spring 2012.
Natural & Cultural Resources 2	Develop links between environmentally sensitive resources and connect to a county-wide greenway to provide habitats for native flora and fauna.	2009 2013	2013	Unknown	Planning & GSC	General Funds, Grants	POSTPONED. This item is beyond the planning horizon for the STWP 2012-2017 and will be reevaluated for inclusion in STWP 2018-2022 at that time.
Natural & Cultural Resources 3	Adopt a passive park plan for Madison, insuring that all residential areas enjoy an established minimum level of service and to design connectivity between.	2009 2010	2010 2013	\$8,000	Planning & Development, Consultants, GSC	General Funds	IN PROGRESS. GSC has begun evaluation of properties in underserved areas, properties that are potential donations, and properties that have multiple values in terms of greenspace conservation.
Natural & Cultural Resources 4	Plan and budget for improvements to Washington Park.	2009 2012	2011 2013	\$200,000 \$278,000	Planning & GSC	70% Impact Fees , General Funds, Grants	ON HOLD. Grant application to leverage those collected funds underway.
Natural & Cultural Resources 5	Identify and acquire 5-acre neighborhood parks within underserved areas – District 1 & District 4.	2009 2012	2009 2013	Unknown \$391,000	Planning & GSC	100% Impact Fees , General Funds, Grants	ON HOLD. Site eligibility and evaluation on hold.
Natural & Cultural Resources 6 (see CIE 3)	Develop one component of the trail system, identified to promote good health through passive recreation.	2011 2015	2011 2015	\$4,000 \$66,679	Planning & GSC	80% Impact Fees , General Funds, Grants	IN PROGRESS. Trail opportunities identified as well as a leverage grant possibility.
Natural & Cultural Resources 7	Develop programs and regulations to control exotic, nuisance, or invasive species of wildlife and plants.	2009 2013	2010 2013	\$2,500	Planning & Animal Control	General Funds, State Funds, Grants	POSTPONED. This item is beyond the planning horizon for the STWP 2012-2017 and will be reevaluated for inclusion in STWP 2018-2022 at that time.
Natural & Cultural Resources 16	Develop educational collateral materials regarding Madison's greenspace assets and opportunities.	2010 2013	2012 2013	\$10,000	Planning & GSC	General Funds, Grants	POSTPONED. This item is beyond the planning horizon for the STWP 2012-2017 and will be reevaluated for inclusion in STWP 2018-2022 at that time.
Natural & Cultural Resources 17 (see CIE 1)	Identify and acquire 5 tot lots - small parcels for playgrounds developed for younger children.	2009 2012	2013	\$133,801	Planning & GSC	Impact Fees , General Funds, Grants	ON HOLD. Model plan developed and prioritized due to possible public-private partnership; \$10,000 in donated funds held.

2012 STWP Update to Comprehensive Plan
City of Madison, Georgia

							Monica Callahan, Corridor Management
Natural & Cultural Resources 8	Evaluate existing corridor and gateways for ordinance and guideline revisions.	2009 2013	2010 2013	\$2,000	Planning & CDC	General Funds	POSTPONED. This item is beyond the planning horizon for the STWP 2012-2017 and will be reevaluated for inclusion in STWP 2018-2022 at that time.
Natural & Cultural Resources 9	Develop and implement new designs for gateways.	2010	2013	Unknown \$65,000	Planning, Consultants & CDC	General Funds, Grants	IN PROGRESS. \$50,000 GATEway Grant received and plan review under way.
Natural & Cultural Resources 10	Update regulations to continue to address sign clutter and protect scenic viewsheds and community character.	2009 2013	2009 2013	\$2,000	Planning & CDC	General Funds	NOT STARTED.
Natural & Cultural Resources 11	Develop regulations to address outdoor light pollution for all areas.	2010 2013	2010 2013	\$2,000	Planning & CDC	General Funds, Grants if Available	POSTPONED. This item is beyond the planning horizon for the STWP 2012-2017 and will be reevaluated for inclusion in STWP 2018-2022 at that time.
							Monica Callahan, Historic Preservation
Natural & Cultural Resources 12	Identify and gain designation for significant historic properties or areas in Madison that are outside of the current historic district boundaries.	2009	2010 2013	\$6,000	Planning & Development, Consultants, GSC, Madison HPC	General Funds, Grants if Available	IN PROGRESS. Several areas and sites were identified in the <i>Historic Resource Survey (2008)</i> and the <i>Green Print Addendum (2008)</i> .
Natural & Cultural Resources 13	Identify community landmarks and/or sites with associated acreage, gardens, or agrarian landscapes for additional documentation and preservation measures.	2009	2011	\$4,000	Planning & Development, Consultants, Madison HPC	General Funds, Grants if Available	COMPLETED. Several areas and sites were identified in the <i>Historic Resource Survey (2008)</i> and the <i>Green Print Addendum (2008)</i> .
Natural & Cultural Resources 14	Quantify the importance of historic preservation and heritage tourism to the County and its municipalities.	2009 2010	2013	\$5,000	Planning & Development, CVB, Consultants, Historic Preservation Commission (HPC)	General Funds, Grants if Available	POSTPONED. This item is beyond the planning horizon for the STWP 2012-2017 and will be reevaluated for inclusion in STWP 2018-2022 at that time.
Natural & Cultural Resources 15	Evaluate whether the Heritage Grant Program can be revised to provide incentives for local historic attractions to work cooperatively.	2009	2013	\$24,000 per annum	Planning & Development, Consultants, Madison HPC	Hotel / Motel Tax	POSTPONED. This item is beyond the planning horizon for the STWP 2012-2017 and will be reevaluated for inclusion in STWP 2018-2022 at that time.
Natural & Cultural Resources 18	Identify and assess significance of mid-century modern resources – downtown, district, beyond.	2011	2013	\$0	Planning & HPC	General Funds, Grants	IN PROGRESS. Initial evaluation with historic district complete; 2012 to focus on beyond historic district opportunities.
Natural & Cultural Resources 19	Partner with cultural and historic entities, school system, Main Street, etc. to initiate public awareness campaign and local heritage education.	2011	2013	\$2,000	Planning & HPC	General Funds	IN PROGRESS. Working with Morgan County Landmarks Heritage Education program.

2012 STWP Update to Comprehensive Plan
City of Madison, Georgia

							Monica Callahan, Cemetery Stewardship
Natural & Cultural Resources 20	Analyze and implement alternative vegetative buffer around the perimeter of the cemeteries.	2011	2013	\$5,000	Planning &CSC	General Funds	IN PROGRESS. Design of vegetation complete. Fencing desired for security reasons – funding currently being explored.
Natural & Cultural Resources 21	Identify and plan as necessary future expansion areas for cemetery with the Administrator.	2011	2013	\$0	Planning &CSC	Donations	IN PROGRESS. Site evaluations are underway.

2012 STWP Update to Comprehensive Plan
City of Madison, Georgia

							Note Provider, Area of Comp Planning
							Ronnie Stovall, Utility Service & Improvement
Community Facilities 1	Extend/improve water service in County and municipalities to ensure adequate fire flows to meet fire-fighting needs.	2009 2010	2013	Unknown	City, County, Water Department Utility Department	SPLOST	ONGOING. Modification at Rutledge meter will improve area of concern on Atlanta Highway.
Community Facilities 2	Review service delivery boundaries for water and wastewater service established under HB 489.	2011 2012	2013	N/A	City, County, Water & Wastewater Departments Utility Department	N/A	POSTPONED. This item is beyond the planning horizon for the STWP 2012-2017 and will be reevaluated for inclusion in STWP 2018-2022 at that time.
Community Facilities 3	Explore feasibility of expanding gas system to the southeastern part of the County to serve residential and agricultural users.	2011	2013	N/A	Gas Department Utility Department	N/A	ONGOING. Added 4 ½ mile of gas distribution to system to date.
							Ricky Watkins, Street & Sanitation Services
Community Facilities 4	Explore disposal options for municipal solid waste other than landfills.	2009 2010	2013	Unknown	City, County, Sanitation Department, NEGA-RDC Street Department	Grants and Sanitation Funds	ONGOING. Feasibility of evaluations.
Community Facilities 5	Promote recycling and waste reduction.	2009	2013	Unknown	Sanitation Department Street Department	General Funds	COMPLETED.
Community Facilities 6	Install infill sidewalks and address accessibility in a comprehensive and continuous fashion.	2011	2013	Unknown \$300,000	Street Department	SPLOST	ONGOING.
Community Facilities 7	Install additional neighborhood traffic calming devices.	2011 2012	2013	Unknown	Street Department	General Funds	ONGOING. Requests are reevaluated and devices installed as budget permits.
Community Facilities 27 (see CIE 2)	Make improvements to the US 278, SR 24 SPUR & US 441 intersection.	2011 2013	2013	\$2,548,692	Planning & Development, Consultants, Madison CDC	100% Impact Fee	ABANDONED.
							Travis Stapp, Public Safety - Police
Community Facilities 8	Add defibrillators to all police cars in Madison.	2009 2012	2013	Unit Cost	Police Department	General Funds	IN PROGRESS. Applying for grant funds.
Community Facilities 9	Complete Phase II of the Public Safety Building (Wellington Building) for new facilities for the Police Department.	2009 2012	2010 2012	Unknown \$175,000	Police Department	General Funds SPLOST	IN PROGRESS.

2012 STWP Update to Comprehensive Plan
City of Madison, Georgia

Community Facilities 10	Hire another Detective for the Police Department.	2009	2010	\$50,000 per annum	Police Department	General Funds	COMPLETED. Detective Wesley Thompson filled the position in 12/09.
Community Facilities 11	Have all supervisors attain 3 rd Level Certification.	2009 2010	2013	N/A	Police Department	General Funds	POSTPONED. This item is beyond the planning horizon for the STWP 2012-2017 and will be reevaluated for inclusion in STWP 2018-2022 at that time.
Community Facilities 12	Introduce taser technology as a non-lethal option for law enforcement.	2009 2012	2011 2013	\$1,000 a unit	Police Department	General Funds	IN PROGRESS. Will be purchased in next budget cycle.
Community Facilities 13	Explore adoption of tuition reimbursement program / tuition grant program for use in attracting workers for the County and municipalities, especially the public safety departments.	2010 2012	2011 2013	Unknown	Cities, County, Police & Fire Department	General Funds	POSTPONED. This item is beyond the planning horizon for the STWP 2012-2017 and will be reevaluated for inclusion in STWP 2018-2022 at that time.
Community Facilities 14	Establish a combined training program for all City and municipal law enforcement and emergency response agencies.	2009 2012	2010 2013	\$15,000	Cities, County, Police & Fire Department	General Funds	POSTPONED. This item is beyond the planning horizon for the STWP 2012-2017 and will be reevaluated for inclusion in STWP 2018-2022 at that time.
Gene Porter, Public Safety - Fire							
Community Facilities 15	Complete feasibility study for a second Madison fire station in the southern part of the City.	2009	2010	\$4,000	Fire Department, Consultant	General Funds	COMPLETED.
Community Facilities 16	Investigate the possibility of establishing a separate full time Fire Marshal position.	2009 2012	2010 2013	\$24,000	Fire Department	General Funds	POSTPONED. This item is beyond the planning horizon for the STWP 2012-2017 and will be reevaluated for inclusion in STWP 2018-2022 at that time.
Community Facilities 17	Explore adoption of reimbursement program to enable volunteers to take extended length classes, especially the public safety departments.	2009 2012	2010 2013	\$3,000	Fire Department	General Funds	POSTPONED. This item is beyond the planning horizon for the STWP 2012-2017 and will be reevaluated for inclusion in STWP 2018-2022 at that time.
Community Facilities 18	Make the part-time paid firefighter position into a full-time position, becoming the Training Officer and Assistant Inspector.	2009 2012	2010 2013	\$20,000 per annum	Fire Department	General Funds	NOT STARTED.
Community Facilities 19	Explore cooperative effort with County to acquire, store, and staff an aerial device.	2009 2012	2011 2013	\$600,000	Fire Department	General Funds	COMPLETED.
Community Facilities 28 +	Acquire needed equipment to staff a Rapid Entry Team (RIT) at all structure fires to improve the safety of firefighters.	2011 2012	2012 2013	\$12,000 per annum	Fire Department	General Funds	IN PROGRESS.
Cindy Wiemann, Public Safety – Animal Control							
Community Facilities 20	Complete a disaster preparedness and evacuation plan for Madison's animal population.	2009	2010	Unknown	Animal Control Department	General Funds	COMPLETED. Approved by the State.

2012 STWP Update to Comprehensive Plan
City of Madison, Georgia

Community Facilities 21	Offer additional public awareness programs (i.e. dog bite prevention class for school system).	2009 2012	2010 2013	Unknown	Animal Control Department	General Funds	NOT STARTED.
							Mellie Ann Thomas, Public Relations, Access & Human Resources
Community Facilities 23	Increase online services offered to the community via the website.	2009 2011	2013 2011	\$5,000 \$8,000	Public Access	General Funds	COMPLETED. New website launched August 2011, currently receiving 1000-1500 hits a week.
Community Facilities 24	Continue to utilize monthly newsletter and utility inserts to communicate and educate the public.	2009 2010	2013	\$5,000 \$8,500	Public Access	General Funds	COMPLETED. Both City and MainStreet newsletters re-launched in Spring 2010 and have been distributed monthly via the utility billing.
Community Facilities 25	Digitize all archival records of the Clerk's Office.	2009 2012	2013	Unknown	Public Access	General Funds, or Grants if Available	NOT STARTED.
Community Facilities 26	Refine installation of employee time clock system for all employees.	2009	2013	Unknown	Human Resources	General Funds	COMPLETED. As of 1/31/09, system operating well and at 95% completion.

							Note Provider, Area of Comp Planning
							Monica Callahan, Community Development
Housing 1	Formalize the organizational structure and purpose of Madison AHOC and encourage the ongoing development of high quality housing for households of all income brackets and ages, and those with special needs.	2009 2012	2009 2012	\$1,500	Planning & Development, Madison Affordable Home Ownership Commission (AHOC)	General Funds	POSTPONED. This item is beyond the planning horizon for the STWP 2012-2017 and will be reevaluated for inclusion in STWP 2018-2022 at that time.
Housing 2	Amend ordinances and regulations to provide incentives for an affordable housing component in all new developments – traditional single-family subdivisions, multi-family developments, and planned unit developments.	2010 2012	2012	N/A	Planning & Development, Madison AHOC	General Funds & Grants if Available	POSTPONED. This item is beyond the planning horizon for the STWP 2012-2017 and will be reevaluated for inclusion in STWP 2018-2022 at that time.
Housing 3	Amend ordinances and regulations to insure that multi-family development develops in pattern, manner, and pace that reflects the community's sense of place and regional identity, respects the scale of traditional neighborhoods and established pace of development, and locates in areas of adequate infrastructure and transportation alternatives.	2009 2010	2009 2011	N/A \$0	Planning & Development	General Funds	COMPLETED. Multi-family rewrite adopted January 2011, includes limitations on scale, density, and types - as well as disperses density throughout the community and locates density near adequate infrastructure and services.
Housing 4	Strengthen ordinance and regulations to insure that planned unit developments with housing options are allowed alternative mixtures and/or density of land use <u>only</u> in conjunction with preservation of significant natural or cultural resources and efficiency of energy, land, and services.	2009 2010	2009 2011	N/A	Planning & Development	General Funds	IN PROGRESS. Standards for TND removed and PRD drafted for amendment in Spring 2012.
Housing 5	Amend ordinance and regulations to insure that traditional subdivisions with more than 25 units must seek review to insure adequacy of connectivity, greenspace, and infrastructure.	2010 2011	2012	N/A	Planning & Development	General Funds CBDG Funds / Private Funds	NOT STARTED.
Housing 6	Research and develop plan/program for the construction and/or renovation of identified low- and moderate-income housing options, focusing on Areas of Disinvestment.	2010	2011	\$25,000	Planning & Development, Madison AHOC	General Funds, CBDG Funds / Private Funds	IN PROGRESS. DDA has made presentation and hopes to develop a partnership with Habitat, if that goes well the City could explore Areas of Disinvestment outside of the DURA.

							Monica Callahan, Planning & Zoning
Land Use 1	In conjunction with the County and other municipalities, develop existing regulations and ordinances to establish an area adjacent to Madison's limits with shared zoning, design, and service agreements for mutual benefits.	2009 2010	2013	N/A	City, County, Planning & Development, County Planning & Development	N/A	NO PROGRESS. Discussion of Halo Area has not been revisited to date.
Land Use 2	Develop appropriate ordinances requiring aggregation of individual contiguous parcels developed by the same developer so that new development is not able to bypass land use and zoning regulations by separating out smaller parcels exempt from specific regulations.	2009 2010	2013	\$2,000	Planning & Development, Consultants	General Funds & Grants if available	POSTPONED. This item is beyond the planning horizon for the STWP 2012-2017 and will be reevaluated for inclusion in STWP 2018-2022 at that time.
Land Use 3	Revise as necessary ordinances restricting development and/or requiring the submission of resource protection/management plans before the undertaking of development activities that will significantly disturb areas designated as environmentally sensitive areas.	2009 2011	2010 2012	\$2,000	Planning & Development, Consultants	General Funds & Grants if available	COMPLETED.
Land Use 4	Review and amend as necessary ordinances to prevent the filling, obstruction or destruction of natural drainage areas.	2009 2011	2010 2012	\$2,000	Planning & Development, Consultants	General Funds & Grants if available	NOT STARTED.
Land Use 5	In conjunction with the County and other municipalities, review and where appropriate strengthen codes and ordinances related to construction and design (design guidelines) in order to preserve the high quality and integrity of the built environment.	2009 2010	2010	\$2,000	Planning & Development, Consultants	General Funds & Grants if available	NO PROGRESS. Discussion of Halo Area has not been revisited to date.
Land Use 6	Revise regulations and ordinances to require new development to either be located where required infrastructure is in place or bear the costs of providing and any additional infrastructure needed to service the development.	2010	2012	\$10,000	Planning & Development, Consultants	General Funds & Grants if available	ABANDONED. City of Madison always requires that the developer of new units to bear the cost of infrastructure extensions.
Land Use 7	Revise ordinances to require buffering or transitional spaces between adjacent higher and lower intensity land uses.	2009 2011	2012	\$2,000	Planning & Development, Consultants	General Funds & Grants if available	NOT STARTED.
Land Use 8	Revise regulations to mitigate the effects of empty "big box" commercial buildings.	2011	2013	\$10,000	Planning & Development, Consultants	General Funds & Grants if available	POSTPONED. This item is beyond the planning horizon for the STWP 2012-2017 and will be reevaluated for inclusion in STWP 2018-2022 at that time.
Land Use 9	Revise regulations and ordinances to establish parking design standards and appropriate limits on the number of spaces.	2011	2013	\$2,000	Planning & Development, Consultants	General Funds & Grants if available	NOT STARTED.

2012 STWP Update to Comprehensive Plan
City of Madison, Georgia

Land Use 10	Implement the <i>Major Thoroughfare Plan (2007)</i> with consideration given to the <i>East Georgia Multi-County Transportation Plan (2007)</i> to address transportation and traffic issues in a comprehensive and community-oriented manner.	2009 2011	2010 2013	\$2,000	Planning & Development, Consultants	General Funds & Grants if available	NOT STARTED.
Land Use 11	Revise regulations and ordinances to require when appropriate that all new developments tie into existing adjacent public roadways and be designated to provide access points to all planned public roadways.	2009 2010	2010 2011	\$2,000	Planning & Development, Consultants	General Funds & Grants if available	POSTPONED. This item is beyond the planning horizon for the STWP 2012-2017 and will be reevaluated for inclusion in STWP 2018-2022 at that time.
Land Use 12	Revise regulations and ordinances to allow for reduced street widths and right-of-ways for streets in new developments when the streets are designed with a distributed network (grid system).	2009 2010	2010 2011	\$2,000	Planning & Development, Consultants	General Funds & Grants if available	NOT STARTED.
Land Use 13	Revise regulations and ordinances to limit the number of access points and curb cuts on major thoroughfares arterials, and major collector roads by requiring new developments provide for shared driveways, larger frontages, frontage roads and other appropriate means in order to maintain efficient traffic flow on the roadways.	2009 2010	2010 2011	\$2,000	Planning & Development, Consultants	General Funds & Grants if available	NOT STARTED.
Land Use 14	Revise regulations and ordinances to establish appropriate setback requirements for new development along roadways that have a high potential of being widened in the future.	2009 2010	2010	\$2,000	Planning & Development, Consultants	General Funds & Grants if available	POSTPONED. This item is beyond the planning horizon for the STWP 2012-2017 and will be reevaluated for inclusion in STWP 2018-2022 at that time.
Land Use 15	Revise regulations and ordinances to allow or require as appropriate new developments be developed with distributed road networks (grid patterned).	2009 2010	2010	\$2,000	Planning & Development, Consultants	General Funds & Grants if Available	POSTPONED. This item is beyond the planning horizon for the STWP 2012-2017 and will be reevaluated for inclusion in STWP 2018-2022 at that time.
Land Use 16	Implement the <i>Green Print (2003)</i> and the <i>Green Print Addendum (2008)</i> plan as guide for a comprehensive environmental protection program, in the development of and changes to the Land Use Plan and as a factor in analyzing environmental impacts.	2009 2010	2010	N/A	City, Planning & Development, Morgan County Planning Commission (MCPC)	General Funds & Grants if Available	NOT STARTED.
Land Use 17	Work with Georgia Environmental Protection Division to develop "safe yield" data for all hydrologic conditions in the City and to limit withdrawals to established levels.	2011	2013	N/A	Planning & Development, Consultants, EPD Assistance	General Funds & Grants if Available	POSTPONED. This item is beyond the planning horizon for the STWP 2012-2017 and will be reevaluated for inclusion in STWP 2018-2022 at that time.
Land Use 18	Revise regulations and ordinances to require that all new developments be engineered so that they hold the first inch of rainfall on site and that storm water runoff at build-out is not greater than that experienced prior to development.	2011	2013	\$2,000	Planning & Development, Consultants	General Funds & Grants if available	NOT STARTED.

2012 STWP Update to Comprehensive Plan
City of Madison, Georgia

Land Use 19	Revise regulations and ordinances to require that all new developments manage storm water runoff so that contaminants are not introduced into water bodies.	2011	2013	\$2,000	Planning & Development, Consultants	General Funds & Grants if available	POSTPONED. This item is beyond the planning horizon for the STWP 2012-2017 and will be reevaluated for inclusion in STWP 2018-2022 at that time.
Land Use 20	Revise environmental ordinances as necessary to provide additional protection for wetlands (zero wetlands loss), riparian, and groundwater recharge areas.	2009 2011	2010 2013	\$2,500	Planning & Development, Consultants	General Funds	NOT STARTED.
Land Use 21	Work towards the goal of permanently protecting more than 20% of the Madison's land area in large areas including natural areas, agrarian landscapes, greenspace/open spaces, and/or parks.	2009 2011	2010 2013	\$2,500	Planning & Development, Consultants, Madison GSC	General Funds, SPLOST, & Grants if available	POSTPONED. This item is beyond the planning horizon for the STWP 2012-2017 and will be reevaluated for inclusion in STWP 2018-2022 at that time.
Land Use 22	Revise existing regulations and ordinances to require that all new developments contribute to the permanent protection of greenspace and conservation of open space in an appropriate manner, such as on-site provision, purchase of development rights, and/or payments to a greenspace fund.	2009 2011	2010 2013	\$1,000	Planning & Development, Consultants, Madison GSC	General Funds & Grants if available	POSTPONED. This item is beyond the planning horizon for the STWP 2012-2017 and will be reevaluated for inclusion in STWP 2018-2022 at that time.
Land Use 23	Develop or revise existing regulations and ordinances to establish minimum percentages of greenspace for higher density growth as areas to be set aside for permanently protected green or open space and available to the public (not necessarily publicly owned).	2009 2010	2010	\$1,000	Planning & Development, Consultants, Madison GSC	General Funds & Grants if available	COMPLETED. Multi-family rewrite adopted January 2011 includes minimum greenspace provision and equalized the amount of land required per dwelling unit – regardless of housing type.
Land Use 24	Work together with the County and other municipalities to establish a permanent program for the perpetual management and protection of land set aside for conservation.	2009 2010	2010	N/A	Planning & Development, Consultants, Madison GSC	N/A	POSTPONED. This item is beyond the planning horizon for the STWP 2012-2017 and will be reevaluated for inclusion in STWP 2018-2022 at that time.
Land Use 25	Develop implementation plan for the use of innovative land conservation tools and funding sources for greenspace protection.	2009 2010	2010	\$5,000	Planning & Development, Consultants, Madison GSC	General Funds	IN PROGRESS. The <i>Green Print Addendum: Madison Green Print & Concept Map (2008)</i> is to be followed by policy development and implementation plan. Misplaced should be with Natural & Cultural Resources.
Land Use 26	Establish a permanent city program for the perpetual management and protection of land set aside for conservation.	2009 2010	2010	N/A	Planning & Development, Consultants, Madison GSC	N/A	IN PROGRESS. Land banks and easements being researched and evaluated. Misplaced should be with Natural & Cultural Resources.
Land Use 27	Together with the County and other municipalities work with the local legislative delegation to improve State legislation allowing the use of transfer of development rights in Morgan County.	2009 2010	2013	\$5,000	Planning & Development, Consultants, Madison GSC	General Funds	POSTPONED. This item is beyond the planning horizon for the STWP 2012-2017 and will be reevaluated for inclusion in STWP 2018-2022 at that time.

2012 STWP Update to Comprehensive Plan
City of Madison, Georgia

Land Use 28	Formally designate important gateways and scenic roads in the city as identified on the Green Print Plan.	2010	2011	N/A	Planning & Development, Consultants, Madison CDC	N/A	POSTPONED. This item is beyond the planning horizon for the STWP 2012-2017 and will be reevaluated for inclusion in STWP 2018-2022 at that time.
Land Use 29	Develop or revise existing regulations and ordinances to protect view sheds along important corridors and gateways to the city as identified in the Green Print Plan.	2010	2011	\$2,000	Planning & Development, Consultants, Madison CDC	N/A	POSTPONED. This item is beyond the planning horizon for the STWP 2012-2017 and will be reevaluated for inclusion in STWP 2018-2022 at that time.
Land Use 30	Develop incentives to encourage those who wish to permanently protect view sheds along scenic roads.	2010	2011	N/A	Planning & Development, Consultants, Madison CDC	N/A	POSTPONED. This item is beyond the planning horizon for the STWP 2012-2017 and will be reevaluated for inclusion in STWP 2018-2022 at that time.
Land Use 31	Explore the adoption of appropriate setbacks and vegetative buffers for timber harvesting and other land intensive agricultural practices.	2010	2011	N/A	Planning & Development, Consultants, Madison CDC	N/A	POSTPONED. This item is beyond the planning horizon for the STWP 2012-2017 and will be reevaluated for inclusion in STWP 2018-2022 at that time.
Land Use 32	Work to establish links between the important greenspaces in Madison and with the County.	2010	2011 2012	\$2,000	Planning & Development, Consultants, Madison GSC	Planning & Development, Consultants, Madison GSC	POSTPONED. This item is beyond the planning horizon for the STWP 2012-2017 and will be reevaluated for inclusion in STWP 2018-2022 at that time.
Land Use 33	Revise existing regulations and ordinances to prevent clear-cutting prior to development and require the retention of certain types and /or quantities of trees and specify appropriate canopy levels of either existing or planned trees at the completion of the project.	2010	2011	\$2,000 \$0	Planning & Development, Consultants, Madison GSC	Planning & Development, Consultants, Madison GSC	POSTPONED. This item is beyond the planning horizon for the STWP 2012-2017 and will be reevaluated for inclusion in STWP 2018-2022 at that time.
Land Use 34	Revise existing regulations and ordinances to ensure that whenever reasonable possible developments link their conservation lands to those protected green or open spaces adjacent to the development.	2010	2011	\$2,000	Planning & Development, Consultants, Madison GSC	General Funds & Grants if available	POSTPONED. This item is beyond the planning horizon for the STWP 2012-2017 and will be reevaluated for inclusion in STWP 2018-2022 at that time.
Land Use 35	Evaluate environmental, design, and development ordinances to remove conflicts, make user-friendly revisions, consolidate where possible, and insure implementation of greenspace objectives.	2010	2011	\$2,500	Planning & Development, Consultants, Madison GSC	General Funds	POSTPONED. This item is beyond the planning horizon for the STWP 2012-2017 and will be reevaluated for inclusion in STWP 2018-2022 at that time.
Land Use 36	Initiate a lot build out analysis to determine the number of existing buildable sites for residential and non-residential development in Madison.	2010	2011	\$5,000	Planning & Development, Consultants	General Funds	NOT STARTED.
Land Use 37	Examine the feasibility of developing a city program to hold conservation easements on private property in Madison.	2009 2010	2009 2011	\$10,000	County Planning Staff/ Elected Officials/ County Attorney/ Consultants	General Funds/ Grants if Available	POSTPONED. This item is beyond the planning horizon for the STWP 2012-2017 and will be reevaluated for inclusion in STWP 2018-2022 at that time.

CIE Items below are also found categorically above.							David Nunn, Capital Improvements
Capital Improvement Element 1 (see N&C 17)	Identify and acquire 5 tot lots - small parcels for playgrounds developed for younger children.	2009 2012	2013	\$133,801	Planning & GSC	Impact Fees, Donations, Grants	ON HOLD. Model plan developed and prioritized due to possible public-private partnership; \$10,000 in donated funds held.
Capital Improvement Element 2 (see CF 27)	Make improvements to the US 278, SR 24 SPUR & US 441 intersection.	2011 2013	2013	\$2,548,692	Planning & Transportation Consultants	100% Impact Fees	ABANDONED.
Capital Improvement Element 3 (see N&C 6)	Develop one component of the trail system, identified to promote good health through passive recreation.	2011 2015	2011 2015	\$4,000 \$66,679	Planning & GSC	80% Impact Fees, Donated Labor, Grants	IN PROGRESS. Trail opportunities identified as well as a grant possibility.

RESOLUTION TO ADOPT
Short Term Work Program Update
to the Comprehensive Plan

Whereas, the 1989 Georgia General Assembly enacted House Bill 215, the Georgia Planning Act, requiring all local governments to prepare a comprehensive plan in accordance with the Minimum Planning Standards and Procedures promulgated by the Georgia Department of Community Affairs; and

Whereas, the City of Madison adopted a Short Term Work Program (STWP) as part of the City of Madison, Georgia's, *Comprehensive Plan*, and prepared an updated Short Term Work Program 2012-2017 in accordance with the Minimum Planning Standards and Procedures; and

Now, therefore be it resolved by the Mayor and City Council of Madison, Georgia, that the STWP 2012-2017 as updated by the City of Madison, Georgia and as approved by the Georgia Department of Community Affairs is hereby adopted, and furthermore, that the Northeast Georgia Regional Commission shall be notified of said adoption within seven (7) days of the adoption of this resolution.

Adopted this 11th day of June, 2012.

CITY OF MADISON MAYOR AND CITY COUNCIL

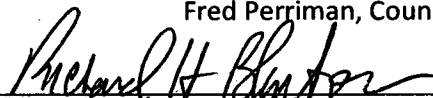
By:



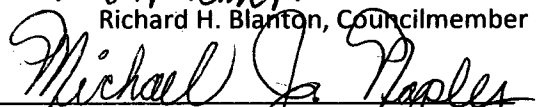
Bruce E. Gilbert, Mayor



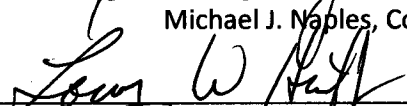
Fred Perriman, Councilmember



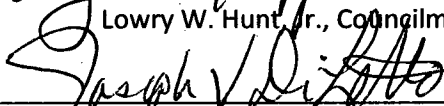
Richard H. Blanton, Councilmember



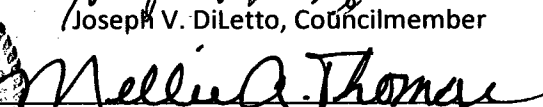
Michael J. Naples, Councilmember



Lowry W. Hunt, Jr., Councilmember



Joseph V. DiLetto, Councilmember



Mellie A. Thomas, City Clerk

