

**RESOLUTION  
CITY OF MADISON, GEORGIA**

**ADOPTING A MINOR PLAN AMENDMENT  
FOR THE CITY OF MADISON, GA  
COMPREHENSIVE PLAN - COMMUNITY WORK PROGRAM**

**WHEREAS**, the 1989 Georgia Planning Act requires that all local governments submit a comprehensive plan, and,

**WHEREAS**, O.C.G.A. 50-8-1 et seq. gives the Department of Community Affairs authority to establish standards and procedures for appropriate and timely comprehensive planning by all local governments in Georgia; and,

**WHEREAS**, the City of Madison Mayor and City Council have identified an additional update required for the Community Work Program, prior to the community's next required five-year plan update; and,

**WHEREAS**, a copy of the Minor Plan Amendment updating the Community Work Program is attached to this resolution; and,

**WHEREAS**, all portions of this Minor Plan Amendment were completed by the City of Madison; and,

**WHEREAS**, the Comprehensive Plan for the City of Madison, Georgia, was reviewed by the Georgia Department of Community Affairs and was found in compliance with the Local Planning Requirements.

**THEREFORE**, be it resolved that the City of Madison does hereby adopt a Minor Plan Amendment for the City of Madison, Georgia, Comprehensive Plan, updating the Community Work Program.

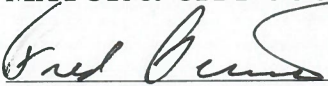
**Signed and sealed this 12<sup>nd</sup> day of April 2021.**

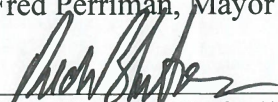
ATTEST:

  
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Ashley Hawk, City Clerk



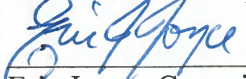
**BY: CITY OF MADISON, GA  
MAYOR & CITY COUNCIL**

  
\_\_\_\_\_  
Fred Perriman, Mayor

  
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Rick Blanton, Council Member

  
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Chris Hodges, Council Member

  
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Carrie Peters-Reid, Council Member

  
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Eric Joyce, Council Member

  
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Ed Latham, Council Member

STWP #	ITEM Short Title   Brief Description	Schedule					Responsible Party	Estimated Cost	\$\$\$ Source	Progress Measures & Comments
		17/18	18/19	19/20	20/21	21/22				
<b>LEADERSHIP &amp; VISION</b>										
<b>Public Administration</b>										
WP.01-17	SDS   Finalize Service Delivery Strategy within the extension period with joint-jurisdictions.	X	X	-	-	-	Manager	N/A	N/A	<b>2018   COMPLETED.</b> Extension received (FY17-18); City-County approved – awaiting signatures (Dec 18).
WP.74-18	Joint Building Office Services   Negotiate supplemental service arrangement for Building Inspection Services for singular Regional Tourism Attraction (GA Safari Park).	-	X	-	-	-	City Manager	Staff Time	N/A	<b>2018   COMPLETED.</b> County agreed to provision of plan review/permits/inspections for single project; adopted mirror zoning district (Dec 18).
WP.75-18	Relationship Building   Implement a regular meeting schedule with local governments (City, County, BOE).	-	-	X	X	X	City Manager	Staff Time; Official Time	N/A	<b>2020   IN PROGRESS.</b> No regular meeting schedule established to date.
<b>Public Records</b>										
WP.76-18	Open Records Efficiency   Determine w/ IT method to enable Clerk to independently access all city emails.	-	X	-	-	-	City Clerk	Consultant	GF	<b>2018   COMPLETED.</b> Clerk can now process all staff email to speed ORAR processing.
WP.77-18	Meeting Facilitation   Acquire agenda management software for scheduling of M&C docket.	-	-	X	-	-	City Clerk	\$2,000	GF	<b>2019   COMPLETED.</b> Purchased and Clerk and Deputy Clerk both trained for utilization of software.
WP.78-18	Record Management   Establish electronic filing system; remodel long-term storage; inventory physical records.	-	-	X	X	X	City Clerk	\$3,000; Intern Time	GF	<b>2018   STARTED EARLY.</b> Conditioned long-term storage to be complete by end of FY18-19. <b>2019  </b> Completed remodel of record storage; inventory underway. <b>2020  </b> Record inventory in progress as schedule permits.
<b>Public Finances</b>										
WP.79-18	OS Management   Migrate from Access OS to an online OS, migrating six current data systems for proficiency.	-	X	X	X	X	Finance Director	\$10,000	GF	<b>2018   STARTED.</b> Two systems to be completed by end of fiscal year (Jun 19). <b>2019  </b> Initial two systems to be completed by end of fiscal year (Jun 20) and four not started. <b>2020   IN PROGRESS.</b> Payroll system still being tested; four data systems not started.
WP.80-18	Online Payments   Expand online payment types to include: permit fees, license rentals, vendors, etc.	-	X	X	X	X	Finance Director	TBD	GF	<b>2018   NOT STARTED.</b> Awaiting website rebranding and re-initialization (Jan 19). <b>2019   NOT STARTED.</b> <b>2020   POSTPONED.</b> Shift to FY 20-21.
WP.81-18	Accounts Payable   Add a full-time position to allow for a dedicated Human Resource Officer & Payroll Clerk.	-	-	-	X	X	Finance Director	\$35,000	GF	<b>2020   NOT STARTED.</b> <b>2021   POSTPONED.</b> Shift to next 5YR work plan.

2021 STWP Report  
12 Apr 21 Amendment & Update

2017-2022 with 2020 Items

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		17/18	18/19	19/20	20/21	21/22				
<b>Community Promotion</b>										
WP.51-17	<b>Heritage Tourism Grants</b>   Determine if Heritage Tourism grants should return to a reward-based program instead of a subsidy.	-	-	X	X	Special Projects	N/A	N/A	<b>2019</b>   NOT STARTED. <b>2019</b>   NOT STARTED. <b>2020</b>   NOT STARTED. <b>2021</b>   POSTPONED. Shifted to next SYR work plan.	
WP.57-17	<b>Marketing Budget</b>   Determine other revenue sources for funding if augmented marketing and/or event activity is desired.	X	X	-	-	Special Projects	\$30,000	H-M GF	<b>2018</b>   STARTED. 2% approved by Council (Jan 18); Local decision not supported by State Representative. 1% approved by Council (Dec 18); Local decision not supported by State Representative. 1% approved by Council (Feb 19); Local decision not supported by State Representative. <b>2019</b>   COMPLETED. Council increased CVB \$20,000 budget from general taxes.	
<b>Community Outreach</b>										
WP.03-17	<b>Volunteer Training</b>   Supplement training opportunities for citizen planning boards.	X	X	X	X	City Planner	\$2,000 per annum	GF	<b>Monica Callahan, Planning &amp; Development Director</b> <b>2018</b>   STARTED. Zoning Worksession; Complete Streets Worksession. <b>2019</b>   Zoning Worksession. <b>2020</b>   Local Zoning Workshop (Mar'20). <b>2019</b>   STARTED. Ainslie contacted for potential high school interns. <b>2020</b>   UGA Summer Internship. <b>2020</b>   Postponed for COVID. <b>2021</b>   POSTPONED. Shifted to next SYR work plan.	
WP.83-18	<b>Public Service Internship</b>   Re-implement the annual co-op civic service internship(s) with BOE.	-	-	X	X	City Planner	\$5,000 (\$2,500@)	GF		
WP.84-18	<b>Civic Awareness</b>   Develop a Civic Academy, improving knowledge of local government and public participation.	-	-	-	X	City Planner	\$1,000	GF		
<b>Human Resources</b>										
WP.02-17	<b>Wellness Committee</b>   Increase focus on mental health issues by the employee Wellness Committee.	-	X	-	-	Human Resources	\$1,000	GF	<b>Vacant, Human Resources Officer</b> <b>2018</b>   COMPLETED. Held successful Mental Health Month event (Mar 18) and planned Wellness Fair (Aug 18), including mental health issues; ongoing.	
WP.85-18	<b>Benefits Package</b>   Establish Flexible (Health) Savings Accounts system to augment benefits program.	-	-	X	-	Human Resources	Staff Time	N/A	<b>2019</b>   NOT STARTED. <b>2020</b>   NOT STARTED.	
WP.86-18	<b>Intra-Net Portal</b>   Establish website portal for human resource and payroll services and train personnel.	-	-	X	X	Information Officer	Staff Time	N/A	<b>2019</b>   STARTED. Human Resources component to be complete by end of FY 19-20; payroll component by end of FY 20-21. <b>2020</b>   IN PROGRESS. Building to allow for more utility; no personnel use yet.	

**2021 STWP Report**  
**12 Apr 21 Amendment & Update**

2017-2022 with 2020 Items

STWP #	ITEM Short Title   Brief Description	Schedule					Responsible Party	Estimated Cost	\$\$\$ Source	Progress Measures & Comments
		17/18	18/19	19/20	20/21	21/22				
<b>Public Information</b>										
<b>WP.35-17</b>	<b>Website Re-Branding</b>   Update website for more public friendly options and new look.	X	-	-	-	Information Officer	Staff Time	N/A	<b>2018   COMPLETED.</b> Design (FY17-18), data transferal (Nov 18); training (Dec 18); live (Jan 18).	
<b>WP.87-18</b>	<b>Live Video Stream</b>   Implement live streaming of Mayor & Council meetings.	-	X	-	-	Information Officer	Staff Time	N/A	<b>2018   COMPLETED.</b> Implemented first live broadcast (Feb 10). <b>2020   COMPLETED.</b> Supplemented with virtual meetings.	
<b>WP.88-18</b>	<b>Welcome Packet</b>   Upgrade to branded digital welcome packet and post online.	-	-	X	X	Information Officer	Staff Time	N/A	<b>2019   NOT STARTED.</b> <b>2020   NOT STARTED.</b>	
<b>WP.130-20</b>	<b>Social Media Policy</b>   Develop city policy and prepare recommendation for gov-compliant archival system.	-	-	-	X	Information Officer	Staff Time	N/A		
<b>WP.131-20</b>	<b>Main Street Subsite</b>   Develop new departmental subsite to allow for more selective branding and marketing.	-	-	-	X	Information Officer & MS Director	Staff Time	N/A	<b>2021   STARTED.</b> Using free site build awarded to CSC; new annual service fee (\$800/year).	
<b>Facilities Management</b>										
<b>WP.52-17</b>	<b>Welcome Center</b>   Allocate restoration funds to rehabilitate Welcome Center (City Hall & Fire Station / CVB Offices).	-	X	X	X	City Manager	\$80,000 \$20,000	GF H-M	<b>2018   NOT STARTED.</b> Budgeted for FY18-19 – but no work started as additional funding not secured. <b>2019   NOT STARTED.</b> <b>2020   STARTED.</b> Project to be completed by end of FY 19-20.	
<b>WP.82-18</b>	<b>Town Park Usage</b>   Review and update special event rental policy for advent of city ownership.	-	-	X	X	Special Projects	N/A	N/A	<b>2019   NOT STARTED.</b> <b>2020   STARTED.</b> Review of materials and policy in progress.	
<b>WP.89-18</b>	<b>Custodial Staff</b>   Add a full-time position for property management services to cover all city facilities.	X	X	-	-	Finance Director	\$35,000	GF	<b>2018   COMPLETED.</b> Hired new position (Oct 18).	
<b>WP.90-18</b>	<b>Meeting Hall Usage</b>   Review and update the facility use policy and forms for the public Meeting Hall.	-	X	-	-	City Clerk	N/A	N/A	<b>2018   COMPLETED.</b> Updated facility use policy at M&C Worksession; Adopted (Dec 18).	
<b>WP.91-18</b>	<b>Town Park</b>   Phased [4YR] repairs/maintenance: PHASE 1 – Fountain & Gazebo; PHASE 2 – Pavilion & Cottage; PHASE 3 – Fence (center and top side); PHASE 4 – Fence (3 sides).	X	X	X	-	Finance Director	\$15,000 per annum	GF	<b>2018   STARTED.</b> Fountain serviced/painted and Gazebo painted (FY17-18). <b>2018   PROGRESS.</b> Pavilion and Cottage painted (FY 18-19). <b>2019  </b> Fence repair and painting completed (FY 19-20). <b>2020   COMPLETED.</b>	
<b>WP.92-18</b>	<b>Smith Cottage</b>   Design and rehabilitate Smith Building to relocate some administration functions (P&D Department).	-	-	X	-	City Manager	\$50,000; \$300,000	GF	<b>2018   STARTED EARLY.</b> Usage program and layout in progress. <b>2019   STARTED.</b> Plan review and permitting completed. <b>2020   COMPLETED.</b> Brought up to commercial code/ADA compliance and placed in service; moved two departments – Jun-Sep 2020.	
<b>WP.93-18</b>	<b>City Hall</b>   Implement Phase II for City Hall for administrative functions (Manager/Clerk/Finance and Utility Offices).	-	-	-	X	City Manager	\$1,000,000	SPLOST GF	<b>2019   STARTED.</b> Plan development in progress. <b>2020  </b> Demolition downstairs completed. <b>2021   Relocated City Hall and utilities to temporary facility.</b>	

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		17/18	18/19	19/20	20/21	21/22				
<b>RECREATION &amp; BEAUTIFICATION</b>										
<b>Greenspace Conservation</b>										
<b>Monica Callahan; David Land</b>										
WP.04-17	Land Acquisition Policy Update   Prioritize acquisition of land or easements for environmentally sensitive land.	X	X	X	X		P&D GCC	\$400,000	SPLOST Grant	2018   <b>STARTED</b> . SPLOST approved \$400,000 and parcels evaluated. 2019   Completed prioritization for acquisition policy (V5:Jan20). 2020   Negotiated conservation easements for nearly 65 acres of congregate, environmentally sensitive land. 2021   Secure easements, finalize CE for city portion, and revise acquisition policy for next 5YR objective.
WP.05-17	Openspace Requirements   Draft openspace requirements where the first allocation is a public or communal ownership of the buffer.	-	X	X	X		P&D GCC	N/A	N/A	2018   <b>NOT STARTED</b> . Que behind Comp Plan adoption (Dec18). 2019   Que behind WP.19-17. 2020   Pending WP.19-17 adoption (Nov20). 2021   <b>STARTED</b> . Identify preferred sites/acre goals for said buffers.
WP.12-17	Model Easement Bundle   Develop a model bundling program for smaller conservation easements.	X	X	X			P&D GCC	\$12,000	GF	2018   <b>STARTED</b> . Identified service provider, Athens Land Trust. 2019   Contracted for service and product draft received. 2020   <b>COMPLETED</b> . Product delivery completed and pending final edits for use.
WP.14-17	SPLOST Leverage Report   Leverage every dollar allocated for acquisition in the new SPLOST (\$1 to \$3).	X	X	X	X		P&D GCC	\$400,000	SPLOST GF Grant	2018   <b>STARTED</b> . SPLOST VI report drafted and brainstorming for new leverage in progress. 2019   SPLOST VI awaits final expenditures for report finalization. 2020   SPLOST VII identified items (Feb20), awaiting approval prior to identifying leverage opportunities. 2021   Update in progress.
WP.15-17	Tot Lot   Complete design, funding, and development of model tot lot (Martin Tot Lot).	X	X	X			P&D GCC	\$45,000	SPLOST GF Donation	2018   <b>STARTED</b> . Completed engineering and neighborhood challenge fundraiser w/matching donor. 2019   Contracted and commenced construction. 2020   Completed construction and furnishing installation. 2021   <b>COMPLETED</b> . Final installation of equipment and dedication (Jun21).
WP.16-17	Neighborhood Park   Complete design, funding, and development of final quadrant neighborhood park (Lambert Park).	-	X	X	X		P&D GCC	\$125,000 \$200,000	SPLOST GF Grant Donation	2019   <b>STARTED</b> . Contracted and commenced construction. 2020   <b>COMPLETED</b> . Completed Phase I construction: picnic areas, furnishings, landscaping, art installations, and temporary parking. 2021   Design complete for Phase I.a (playground) and in progress for Phase 1.b (bark park); advancement based on private funding.

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WP.17-17	Trail  Leverage current land donations to complete acquisition for "model mile" (Horse Branch Trail EAST).	X	X	X	X		P&D GCC	\$100,000 GF Grants In-Kind Donation	2018  <b>STARTED</b> . Discussion initiated with property owners. 2019  Adjusted trail path; presented concept to BOE; secured BOE easement and pending tract conservation easements. 2020  Confirmed in-kind labor, SPLOST funding commitment and prepared grant application for \$2.8M construction. 2021  Grant application not approved; seek new funding source.	
WP.18-17	Beautification Point  Complete design, funding, and development of beautification point (Clark Park).	-	-	X	X		P&D GCC	\$15,000 GF, DDA	2020  <b>NOT STARTED</b> . Contingent on DDA clearance and deed to City. 2021  Clearance pending.	
WP.19-17	Vegetation Ordinance  Update tree canopy regulations.	X	X	X	-		P&D GCC	N/A	2018  <b>STARTED</b> . Final draft completed. 2019  Presentation scheduled to M&C by year end. 2020  Council requested model application scenarios selected. 2021  <b>IN PROGRESS</b> . Presentation of scenarios and adoption (Jun 30).	
WP.94-18	W. Washington Greenway  Design connective greenspace network for the W. Washington Gateway.	-	X	X	X		P&D DDA GCC	\$750 GF	2018  <b>STARTED</b> . Participated in National Conservancy Workshop (Nov 18); concept planning to be edited. 2019  Awaiting DDA easement creation at Silver Lakes Historic Site.	
WP.95-18	Neighborhood Park Protection  Establish conservation easements to provide for the permanent protection of all neighborhood parks.	-	X	X	X		P&D GCC	N/A	2019  <b>NOT STARTED</b> . Wellington Park boundary issue unresolved; also que behind WP.16-17, final configuration and land transfer. 2020  Final consolidation plat and subdivision plat filed for WP.16-17.	
WP.132-20	Neighborhood Park  Redesign and upgrade facilities at oldest neighborhood park (Hill Park).	-	-	X	X		Manager	\$200,000 SPLOST GF	2019  <b>STARTED</b> . Cost engineering in process. 2020  Design build in process. 2021  Refurbishment of tennis courts planned.	
WP.133-20	Tot Lot  Complete design, funding, and development of tot lot (Murray Tot Lot).	-	-	-	X		P&D GCC	\$12,000 SPLOST GF Donation	2020  <b>NOT STARTED</b> . Budgeted for clearing and rough grading for playground and parking area.	
WP.134-20	Neighborhood Park  Redesign and upgrade facilities at second oldest neighborhood park (Wellington Park).	-	-	X	X		P&D GCC	\$250,000 SPLOST Grant	2020  <b>STARTED</b> . Drafted grant application, poorly scoring project. 2021  Redrafting application.	
WP.135-20	Trail  Prioritize volunteer labor to clear and stabilize two primitive trails (Presidents' Trail and Pritchard Loop).	-	-	X	X		P&D GCC volunteers	N/A		
WP.136-20	Trail  Construct the "Model Mile," prioritizing funding for the trunk line to the school system.	-	-	-	X		P&D GCC	\$2.5 M SPLOST Grant In-Kind		

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		17/18	18/19	19/20	20/21	21/22				
<b>RECREATION &amp; BEAUTIFICATION</b>										
<b>Corridor Management</b>										
WP.60-17	<b>Night Sky Pollution</b>   Establish a citywide dark-sky fixture policy.	-	-	X	X	X	P&D CDC	N/A	N/A	Ken Kocher, Design Specialist; Sonny Pennington, CH 2019 NOT STARTED. 2020 NOT STARTED.
WP.61-17	<b>Landscape Plan</b>   Bring code enforcement to bear where businesses are failing to honor approved landscape plans.	-	-	X	X	X	COD CDC	N/A	N/A	2019 NOT STARTED. 2020 NOT STARTED.
WP.137-20	<b>Rules of Procedure</b>   Update ordinance and develop coordinating board operational procedures.	-	-	-	-	X	P&D CDC	N/A	N/A	
WP.138-20	<b>Design Guidelines</b>   Create online visual guidelines for owner guidance.	-	-	-	-	X	P&D CDC	N/A	N/A	
WP.139-20	<b>Ordinance Update</b>   Review and revise ordinance against 25 years of implementation.	-	-	-	-	X	P&D CDC	N/A	N/A	

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		17/18	18/19	19/20	20/21	21/22				
<b>SAFETY &amp; SERVICE</b>										
Public Works										
<b>Erin Tewksbury, Street Superintendent</b>										
WP.21-17	<b>HWY83 Bypass</b>   Seek County support and request DOT outline next steps to accelerate the 83N bypass (2034).	X	X	X	X	City Manager	UNK	UNK		
WP.22-17	<b>Speed Awareness Signs</b>   Install speed awareness signs that would slow traffic at high volume and high incident locations.	-	-	X	X	S&S	\$6,000	GF	<b>2018 STARTED.</b> Four purchased but none installed to date on these state highway routes; permits have not been requested yet. <b>2019 </b> Permits not requested yet; two purchased and erected in alternative locations.	
WP.24-17	<b>Sidewalk Budget</b>   Allot annual budget for sidewalk infill and extension.	X	X	X	X	City Manager S&S	\$50,000 per annum	GF	<b>2018 STARTED.</b> Established a regular line item to be budgeted (FY17-18) and annual site selection. <b>2018 </b> No new installs. <b>2019 </b> No new installs.	
WP.25-17	<b>Historic Bridge</b>   Develop plan to restore and reopen the Norfolk-Southern bridge (bike/ped/passenger vehicle).	-	X	X	-	P&D S&S GCC	UNK	TBD	<b>2018 STARTED.</b> Structural report completed by GCC consultant and given to City Manager (Dec 18). <b>2018 </b> No progress. <b>2019 </b> No progress.	
WP.26-17	<b>HWY441S Sidewalks</b>   Infill western side of Eatonton Road sidewalks.	X	X	-	-	S&S	\$120,000 \$6,500	SPLOST / LDF	<b>2018 COMPLETED.</b> Completed from Commerce Drive to Ingles.	
WP.27-17	<b>Infill Sidewalks</b>   Prioritize infill sidewalk segments, as already identified in the <i>Major Thoroughfare Plan</i> .	X	X	X	X	City Manager S&S	\$50,000	SPLOST /grant	<b>2018 STARTED.</b> Budgeted at \$50,000 per annum; FY17-18 (Exit 114 Area); FY18-19 (Vine St Area). <b>2019 </b> No infill installs matching the plan.	
WP.28-17	<b>Accessibility Upgrades</b>   Improve accessibility of sidewalks (uneven, roots, etc.).	X	X	X	X	S&S	\$5,000 per annum	GF	<b>2018 STARTED.</b> W. Washington St btw/1st & Academy. <b>2019 </b> Walkway at Richter Cottage to be made ADA by June 2020.	
WP.29-17	<b>Downtown Tree Grates</b>   Install tree grates, in lieu of tree curbing, for all brick sidewalks (but not tree islands) in Downtown Madison.	X	X	X	X	S&S	\$10,000 per annum	GF	<b>2018 STARTED.</b> Budgeted at \$10,000 per annum; FY16-17 (4/S. Main); FY17-18 (1/Wash-3/Post Office); FY18-19 (1/Jeff-2W.Wash-4SMain-1Main); FY19-20 (1EJeff-2POrear-1S.Main); FY20-21 (5 on order).	
WP.96-18	<b>Downtown Trash Cans</b>   Phased [5YR] replacement of single can shrouds on Downtown sidewalks.	-	X	X	X	S&S	\$15,000 per annum (6)	GF	<b>2018 STARTED.</b> 12 Downtown Madison (FY18-19); 5 Downtown Madison (FY19-20) [should have ordered 3x amount].	
WP.97-18	<b>Cemetery Hire</b>   Hire full-time position specifically for the cemeteries to provide full City Care.	-	-	X	-	S&S	\$35,000	GF	<b>2019 COMPLETED.</b> Hired Ronnie Macon for full-time service to the cemetery.	
WP.98-18	<b>Street Department Education</b>   Obtain CDL license(s) for two employees.	-	X	-	-	S&S	\$500 per course	GF	<b>2018 COMPLETED.</b> One completed (Dec '18) and one in progress to finish (Jan '19).	
WP.99-18	<b>Downtown Street Lights</b>   Phased [10YR] replacement of Downtown streetlights.	-	-	X	X	S&S	\$25,000 per annum (5)	GF	<b>2020 NOT STARTED.</b>	



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WP.140-20	Cemetery Ravine   Complete improvements in cemetery.	-	-	-	X	-	S&S	\$0/Materials on hand	GF	2020   COMPLETED.
WP.141-20	Landscape Hire   Hire full-time position specifically for the cemeteries to provide full City Care.	-	-	-	X	-	S&S	\$35,000	GF	2020   COMPLETED.
WP.142-20	Cemetery Equipment   Acquire a zero turn mover and trailer.	-	-	-	X	X	S&S	\$12,000	GF	2020   STARTED. Trailer purchased.
WP.143-20	Landscape Equipment   Landscape equipment to outfit a second landscape crew.	-	-	-	X	X	S&S	\$50,000	GF	
WP.144-20	Landscape Equipment   Acquire new scanner	-	-	-	-	X	S&S	\$10,000	GF	
WP.145-20	Landscape Equipment   Acquire new tractor with arm.	-	-	-	-	X	S&S	\$80,000	GF	
WP.146-20	Equipment   Acquire new garbage truck.	-	-	-	-	X	S&S	\$165,000	GF	

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		17/18	18/19	19/20	20/21	21/22				
<b>Public Safety</b>										
<b>Fire</b>										
<b>WP.30-17</b>	<b>Volunteer Pay Scale</b>   Raise pay for volunteer fire force.	X	X	-	-	-	City Manager MFD	\$15 >> \$20 per call	GF	<b>2018   COMPLETED.</b> Implemented pay increase (FY17-18).
<b>WP.100-18</b>	<b>Temporary Station</b>   Build and certify temporary facility for storage of ladder truck.	X	X	-	-	-	MFD	\$300,000	GF	<b>2018   COMPLETED.</b> Issued Certificate of Occupancy (FY17-18).
<b>WP.101-18</b>	<b>Madison South Station</b>   Identify and acquire new site for station, converting temporary station (50'x100') for public works use.	-	X	X	X	-	MFD	\$1.3 M	SPLOST	<b>2018   STARTED.</b> Conceptual architectural plans acquired by Manager; temporary facility construction and placed into service. <b>2020   Land donation (3 acres) pending for new facility.</b>
<b>WP.102-18</b>	<b>Confined Space Rescue Equipment</b>   Acquire equipment and train all firefighters - CSR certification.	-	X	X	-	-	MFD	\$30,000	GF	<b>2018   STARTED EARLY.</b> Half purchased (FY18-19); <b>2019   COMPLETED.</b> Half purchased (FY19-20).
<b>WP.103-18</b>	<b>Engine</b>   Acquire new engine and retain existing as reserve engine.	-	X	X	X	-	MFD	\$400,000	GF	<b>2018   STARTED EARLY.</b> Proposed under SPLOST; not budgeted. <b>2020   Proposed for new budget (FY20-21).</b>
<b>WP.104-18</b>	<b>Tool Conversion</b>   Acquire HURST rescue tools, converting all to battery to require less maintenance.	-	X	X	-	-	MFD	\$25,000	GF	<b>2020   COMPLETED.</b> Conversion complete and hydraulic equipment donated to Morgan County.
<b>WP.105-18</b>	<b>Personnel</b>   Evaluate budget for addition of two part-time positions to cover evening shift.	-	X	X	X	-	City Manager MFD	\$15,000 each	GF	
<b>WP.147-20</b>	<b>Service Truck</b>   Replace Unit 015 with more updated air/light service unit	-	-	-	X	-	City Manager MFD	\$160,000	GF	
<b>WP.148-20</b>	<b>Brush Unit</b>   Convert Unit 015 to a brush type unit.	-	-	-	X	-	City Manager MFD	\$30,000	GF	
<b>WP.149-20</b>	<b>Cancer Reduction Initiative</b>   Add a second set of turn out gear for 15 most active firefighters.	-	-	-	X	-	City Manager MFD	\$38,000	GF	
<b>Police</b>										
<b>WP.31-17</b>	<b>Equipment Study</b>   Complete feasibility study to determine appropriate version and costs relative to equipment/technology to modernize police services.	X	X	-	-	-	MPD	N/A	N/A	<b>2018   COMPLETED.</b> Estimates prepared for addressing future capital investments.
<b>WP.106-18</b>	<b>Certification</b>   Have one additional officer attain in-house Post Instructor Certification (none current/3 preferred).	-	X	X	X	-	MPD	N/A	GF	<b>2018   NOT STARTED.</b> Indefinite delay due to continued manpower issues; still needed and to be pursued as soon as manpower issues resolved.
<b>WP.107-18</b>	<b>Personnel</b>   Hire two additional uniform officers (plus adds \$40,000 @ for car/equipment with each new hire).	-	X	X	-	-	City Manager MPD	\$45,000 @	GF	<b>2019   NOT STARTED.</b> Postponed until officer pay incentives allow for backfill of current vacant positions. <b>2020   IN PROGRESS.</b>

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		17/18	18/19	19/20	20/21	21/22				
WP.108-18	<b>Drone Technology</b>   Add drone technology, equipment and/or services, including night vision software.	-	-	X	-	-	MPD	UNK	Safety Grant	<b>2020   NOT STARTED.</b> Not highest priority at this time.
WP.109-18	<b>Tag Reader Technology</b>   Prepare a cost study and proposal for installing tag reader technology.	-	-	X	X	X	MPD	\$40,000	N/A	<b>2019   NOT STARTED. 2020   IN PROGRESS.</b> Proposing budget for 2 or 4 (@\$20,000).
WP.150-20	<b>Officer Pay Incentives</b>   Increase officer pay to attract more qualified applicants.	-	-	-	X	-	MPD	UNK	GF	<b>2020   COMPLETED.</b> Pay incentives implemented (Dec'20). Hired 2 officer who begin field training (Feb'21).
WP.151-20	<b>Body Camera</b>   Purchase body cameras for each uniform police officer.	-	-	-	X	-	MPD	\$15,000	GF	<b>2020   COMPLETED.</b> Purchased Fall 2020 and placed into service.
WP.152-20	<b>Equipment Upgrades</b>   Add licensing and storage for technology upgrades.	-	-	-	-	X	MPD	\$21,000	GF	<i>ESTIMATE NOTES: cloud backup storage for body/car cameras (\$15,000); annual license fee (\$4,000); annual IT maintenance agreement</i>
<b>Code Enforcement</b>										
		-	-	-	-	-	-	-	-	Sherry MacKean, Animal Control Officer
<b>Animal Control</b>										
		-	-	-	-	-	-	-	-	Philip Malcom, Code Enforcement Officer

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<b>Public Utilities</b>										
WP.08-18	<b>FOG Public Awareness</b>   Implement FOG waste public awareness campaign.	X	X	-	-	-	UT PI	\$500	ENT	<b>2018   NOT STARTED.</b> Commencement coincides with calendar year (Jan '19).
WP.09-17	<b>Water First Designation</b>   Seek WaterFirst designation.	X	X	-	-	-	UT P&D	N/A	N/A	
WP.10-17	<b>Stormwater Feasibility Study</b>   Complete a new feasibility study for a new stormwater utility.	-	-	X	X	-	Consultant UT	\$12,000	GF	
WP.32-17	<b>SCADA Implementation</b>   Implement SCADA system at two (2) water facilities: Madison Water Plant (N. Second St) and Oconee Water Plant (Briar Ln).	X	X	-	-	-	UT	\$160,000	ENT	<b>2018   COMPLETED.</b> Contractor completed setup and quality control test (Sep '18).
WP.33-17	<b>City Full Service Capacity</b>   Complete full build-out as-zoned study to determine service of existing zoned properties.	-	-	X	X	X	P&D UT	N/A	N/A	
WP.34-17	<b>Sewer Ordinance</b>   Draft a Sewer Ordinance to aid water treatment compliance and limit plant upgrade costs.	X	X	-	-	-	City Manager UT	N/A	N/A	<b>2018   STARTED.</b> Model ordinance sent to CM for legal review and consideration (Dec '18).
WP.110-18	<b>Utility Operator Hire</b>   Hire additional Operator.	X	-	-	-	-	City Manager UT	\$30,000 /year	ENT	<b>2018   COMPLETED.</b> Hired position (FY17-18).
WP.111-18	<b>Utility Operator Education</b>   Obtain Class II Operator Status.	-	-	X	X	X	UT	Staff Time; \$250 @	ENT	
WP.112-18	<b>Equipment Purchase</b>   Purchase Vacuum Truck.	-	X	-	-	-	UT	\$75,000	ENT	<b>2018   COMPLETED.</b> Purchased and awaiting delivery (Dec '18).
WP.113-18	<b>SCADA Implementation</b>   Implement SCADA system at two (2) wastewater facilities: Southside (Four Lakes) & Indian Creek (I-20).	-	-	X	-	-	UT	\$75,000	ENT	
WP.114-18	<b>Filter System Installation</b>   Install filter system and adjust supplement system at Madison Water Plant.	-	-	X	-	-	UT	TBD	ENT	
WP.115-18	<b>Well Building Construction</b>   Construct well building at Madison Water Plant.	-	-	X	-	-	UT	TBD	ENT	
WP.116-18	<b>Pump Building Construction</b>   Construct pump building at Oconee Water Plant.	-	X	X	-	-	UT	\$21,000	ENT	<b>2018   STARTED EARLY.</b> Budgeted under current year and to occur prior to end of FY18-19.
WP.117-18	<b>Design Development Report</b>   Complete Design Development Report, including an alternative engineering pilot at Southside Wastewater Plant.	-	X	X	-	-	Consultant UT	\$5,000	GF	<b>2018   STARTED.</b> Initiated design/development for chemical portion; EPD update filed; pilot study will extend beyond the FY18-19.
WP.118-18	<b>Southside Plant Updates</b>   Install headworks, upgrades for ammonia (copper and zinc), and a tertiary intervention for FOG waste at Southside Wastewater Plant.	-	-	X	X	X	UT	TBD	Capital	

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<b>Broadband</b>										
WP.36-17	<b>Telecom Update Study</b>   Prepare a telecom technology refresh study for current systems.	X	X	-	-	-	Consultant City Manager	N/A	GF	<b>2018   COMPLETED.</b> Evaluation report and recommendations received.
WP.37-17	<b>Rural Broadband Study</b>   Initiate feasibility study for rural broadband and attend the International Data Center Series Conference.	-	-	X	X	X	Consultant City Manager	N/A	GF	<b>2018   COMPLETED.</b> Consultant and Manager attended the conference; initial evaluation reports received.
WP.119-18	<b>Free Downtown WIFI</b>   Conduct feasibility study to compile costs and strategy for internet coverage Downtown.	-	-	X	-	-	Consultant City Manager	UNK	TBD	<b>2020   ABANDONED.</b> Provided for Town Park; no demand from downtown merchants.

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		17/18	18/19	19/20	20/21	21/22				
<b>HOME &amp; NEIGHBORHOOD</b>										
WP.39-17	<b>Residential Rental Policy Review</b>   Document single-family rental properties and review policies for short-term rentals and property management.	-	-	X	X	X	P&D P&Z; HOC	N/A	N/A	<b>Jordan Fleming, Planner; Judy Senft, HOC CH</b> <b>2020   NOT STARTED. 2021   STARTED.</b> GICH Team initiated search for state and community policies and resources.
WP.40-17	<b>Housing Rehabilitation II</b>   Pursue housing rehabilitation funds to stabilize housing in Primary Target Area (PHASE II-DURA).	-	-	X	X	X	Consultant P&D; HOC	\$15,000	CHIP CDBG FHB donations	<b>2018   STARTED EARLY.</b> Request for leverage partnership made (Dec 2018). <b>2019</b>   Completed procurement for grant administration. <b>2020</b>   Submitted application (Jan '20); Awarded \$300,000 (8 units) (Apr '20); Completed program paperwork (Jun '20); Received applications. <b>2021</b>   Awaiting state setup for first 5 participants.
WP.41-17	<b>Affordable-Workforce Housing Program</b>   Develop housing program/policy to incentivize affordable housing and workforce housing in areas of similar valuation.	-	-	X	X	X	P&D HOC	N/A	N/A	<b>2018   STARTED EARLY.</b> Reviewed starter ideas with Council at Worksession (Dec'18). <b>2019</b>   Drafted several housing type diversity models for pods and single-site alternatives. <b>2020</b>   Consulted legal for model program for increasing housing diversity, using surplus land and a community benefit return.
WP.42-17	<b>Workforce Housing Complex</b>   Facilitate one (1) mixed-income, family-oriented complex utilizing tax incentive programs (LIHTC/FHB) for DURA. [SYR]	X	X	X	X	X	P&D DDA; HOC	N/A \$450,000	N/A LIHTC HOME	<b>2018   STARTED.</b> DDA executed sales agreement and due diligence; Parallel Housing & WODA-Cooper selected as housing partner w/GICH. <b>2019</b>   Canann Crossing awarded HOME and LIHTC funding (2019 top scoring Rural Project in GA). <b>2020</b>   DDA finalized remediation, clearance, and annexation. <b>2021</b>   Groundbreaking (Feb '21); on schedule to be placed into service Feb '22.
WP.120-18	<b>DELETED</b>	-	-	-	-	-	-	-	-	<b>2019</b>   Duplicate item - WP.128-18.
WP.153-20	<b>Housing Trends Study</b>   Complete comparative study of local housing strata with local economic spectrum, particularly in regard to trends in employment, demographic shift, and ownership/rental statistics.	-	-	-	-	X	P&D HOC	N/A	N/A	

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<b>HERITAGE &amp; TOURISM</b>										
<b>Historic Preservation</b>										
<b>WP.45-17</b>	<b>Mid-Century Resources</b>   Survey and prepared National Register paperwork (HPIFs) regarding mid-century resources (in and out of extant district).	-	X	X	X	P&D HPC Intern	\$18,000	GF donation	<b>2020</b>   <b>STARTED</b> . Applied for grant (not funded); received donation and reframing RFP. <b>2021</b>   <b>RFP distributed</b> .	
<b>WP.46-17</b>	<b>Non-Residential Resources</b>   Develop a program for documenting and promoting the history of non-residential resources.	X	X	-	-	MSS HPC	\$4,000 \$2,000 per annum	GF	<b>2018</b>   <b>STARTED</b> . Research in process for downtown commercial buildings. <b>2019</b>   <b>IN PROGRESS</b> . <b>2020</b>   <b>Design completed and research ongoing</b> . <b>2021</b>   <b>First 5 plaques ordered and sample installed</b> .	
<b>WP.53-17</b>	<b>Depot Preservation</b>   Insure preservation of the Central of GA Depot's interior historic spaces of heightened integrity.	X	X	X	X	P&D HPC DDA; GCC	N/A	N/A	<b>2018</b>   <b>STARTED</b> . Private partner (HMMF) has not initiated internal improvements yet. <b>2019</b>   <b>NOT STARTED</b> . <b>2020</b>   <b>NOT STARTED</b> .	
<b>WP.154-20</b>	<b>Landmark System</b>   Develop policy for landmark status for option of conservation easement protection.	-	-	X	X	P&D HPC	N/A	N/A	<b>2020</b>   <b>STARTED</b> . Initiated specific role assigned to HPC for landmark designation within city TDR ordinance.	
<b>WP.155-20</b>	<b>N. Main Street</b>   Evaluate northern district boundary modification based upon contributing historic resources.	-	-	-	X	P&D HPC	N/A	N/A	<b>2021</b>   <b>STARTED</b> . Developing report for submittal to state for comment.	
<b>Cemetary Stewardship</b>										
<b>WP.48-17</b>	<b>Obituary Project</b>   Initiate a collection of obituaries, website storage/access, and document all known burials.	X	X	X	X	P&D CSC	\$250	GF	<b>2018</b>   <b>STARTED</b> . 1 <sup>st</sup> focus, Madison Memorial; Overall approximately 383 obituaries to date (@4,000 known burials). <b>2020</b>   <b>Progress</b> . 1,556 for all cemeteries posted; 63% of Madison Memorial.	
<b>WP.49-17</b>	<b>Cemetary Expansion Area</b>   Complete engineering for cemetary expansion and Phase I construction documents.	-	X	-	X	P&D CSC	\$15,000	GF	<b>2018</b>   <b>STARTED</b> . Quote secured and work authorized; to be completed within FY18-19. <b>2019</b>   Engineering complete. Phase I Construction documents pending budgeting.	
<b>WP.50-17</b>	<b>Policy Manual Addendum</b>   Draft a policy manual with design guidelines for the cemetary expansion area.	-	-	X	X	P&D CSC	N/A	N/A	<b>2020</b>   <b>STARTED</b> . Committee meeting regularly to finalize draft.	
<b>WP.121-18</b>	<b>Interpretive Exhibit</b>   Prepare a plan and budget for an outdoor interpretive exhibit for New Cemetary.	-	X	X	-	P&D CSC	N/A	N/A	<b>2018</b>   <b>NOT STARTED</b> . Postponed for additional research. <b>2019</b>   <b>STARTED</b> . Research underway. <b>2020</b>   <b>PROGRESS</b> . Design in progress with anticipated completed by year end (Dec 21).	
<b>WP.122-18</b>	<b>Wellhouse Rehabilitation</b>   Prepare a plan and budget for wellhouse rehabilitation for use as an information kiosk, respite, and toolshed.	-	X	X	-	P&D CSC	N/A	N/A	<b>2018</b>   <b>STARTED</b> . Quote procurement in process; seeking in-kind partnerships. <b>2019</b>   Construction finished. <b>2020</b>   Benches and step installed.	

WP.123-18	Central Axis Improvement   Prepare a plan and budget for tree replacement and installation of retaining wall and parking along W. Central Ave. (between Old & MM).	-	-	X	-	P&D CSC	N/A	N/A	2020   <b>POSTPONED</b> . Moved to next 5YR work plan to identify amount and sourcing of funds.
<b>Tourism</b>									
<b>WP.47-17</b>	<b>Interpretive Product Updates</b>   Revise and add interpretive programs (not solely based on residential architecture).	X	X	X	X	MMS HPC	N/A	N/A	<b>Karen Robertson, Special Projects Coordinator</b> <b>2020   STARTED</b> . Use of research for sidewalk sidebars posted on web and expanded; Main Street use in social media and display board under consideration. <b>2018   STARTED</b> . Grant writer retained and in process of completing grant application after delay for extra public hearings for Comprehensive Plan. <b>2019  </b> Grant completed and withdrawn by applicant in lieu of other funding sources.
<b>WP.54-17</b>	<b>GA Safari Park</b>   Support the development of the Safari Park by funding a grant writer to secure funding for utility extension.	-	X	-	-	Consultant	\$20,000	GF One GA	
<b>Public Arts</b>									
<b>WP.55-17</b>	<b>Public Arts Initiative</b>   Establish a Public Arts Commission (PAC) and inventory known public art.	X	-	-	-	P&D PAC	N/A	N/A	<b>Ken Kocher, Information &amp; Design Officer</b> <b>2018   COMPLETED</b> . Established Commission and inventory completed.
<b>WP.56-17</b>	<b>Interim Public Art</b>   Create a temporary installation program for interim use during the development of a Public Arts Master Plan.	-	X	X	X	P&D PAC	\$1,500	GF Grants Donations	<b>2018   STARTED</b> . Research of other programs in progress; first piece installed at Town Park w/assistance of local sponsor. <b>2021   IN PROGRESS</b> .
<b>WP.124-18</b>	<b>Public Arts Master Plan</b>   Develop a 10YR Master Plan with implementation strategy and private participation model for a city public arts initiative.	-	-	X	-	P&D PAC	N/A	N/A	<b>2021   COMPLETED &amp; POSTPONED</b> . Revised to develop operational guidelines; full Master Plan postponed until next FY work program.
<b>WP.156-20</b>	<b>Acquisition</b>   Develop a multi-source funding program for acquisition of art for public spaces.	-	-	-	X	P&D PAC	\$50,000	GF Donations	<b>2020   STARTED</b> . Started a 1% consideration initiative.
<b>Special Events</b>									
<b>WP.58-17</b>	<b>Arts &amp; Entertainment Uses</b>   Determine which businesses lend themselves toward accessory uses not traditionally customary or incidental.	-	X	-	-	MMS P&D PZC	N/A	N/A	<b>Karen Robertson, Special Projects Coordinator</b> <b>2020   STARTED</b> . Evaluation based on downtown inventory update in progress.



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<b>REVITALIZATION &amp; GROWTH</b>										
<b>Economic Development</b>										
WP.59-17	<b>Industrial Style Study</b>   Complete a feasibility study for development of the northern zoned industrial area into an industrial park.	-	X	X	-	P&D COC	\$7,500	Consultant	2020 NOT STARTED.	
<b>Downtown Development</b>										
WP.62-17	<b>Fire Prevention Initiative</b>   Develop a cooperative fire detection program for shared party wall structures in Downtown.	X	X	X	X	MMS P&D MFD, DDA	UNK	Grant	Karen Robertson & Monica Callahan 2020 NOT STARTED.	
WP.63-17	<b>Store Insert Initiative</b>   Work with property owners to implement temporary storefront insert program for Downtown.	-	-	X	-	MMS P&D, DDA	\$3,000	GF	2020 POSTPONED. Rescheduled for next 5YR plan given that two major investors acquired several white elephant properties. 2020 NOT STARTED.	
WP.64-17	<b>Over-Under Study</b>   Complete a retail over-under study to determine the change in Downtown land use.	-	X	X	X	MMS P&D, DDA	N/A	N/A	2020 STARTED. Engineering completed; construction contracted; one of two lots sold; construction to be complete by year end (Dec'21).	
WP.157-20	<b>N. Bull Street Warehouse</b>   Complete a retail over-under study to determine the change in Downtown land use.	-	-	X	X	P&D DDA	\$600,000	Loan	2020 STARTED. Engineering completed; construction to be complete by year end (Dec'21).	
WP.158-20	<b>Off-Street Parking</b>   Construct public parking lot to service 50% of proposed gateway land uses (non-residential).	-	-	X	X	City Manager P&D, DDA	\$200,000	SPLOST TSPLOST	2020 STARTED. Engineering completed in tandem with the N. Bull Street Warehouse; Construction to be complete by year end (Dec'21).	
<b>Urban Renewal</b>										
WP.65-17	<b>W. Washington Gateway Plan</b>   Complete implementation of the W. Washington Gateway Plan (stormwater infrastructure).	X	X	X	-	P&D DDA	\$2.0M	GEFA IGA Supp.	Monica Callahan, Planning & Development Director 2018 STARTED. Finalized land acquisition, clearance, and environmental abatement. Secured financing for stormwater infrastructure. Bid project and started construction. 2019 IN PROGRESS. Completed facility and administration closeout. 2018 STARTED. Entered into IGAs with BOE for Middle School site; data collection in process; site closure anticipated (Dec '19). 2019 IN PROGRESS. Contracted for redevelopment study. Secured GMA anchor tenancy and assumed facility management. 2020 COMPLETED. Study completed and redevelopment underway.	
WP.66-17	<b>Middle School Site Redevelopment Plan</b>   Establish a partnership with the BOE to prepare a redevelopment study for the Middle School site.	-	X	X	-	P&D DDA HOC	\$75,000	BOE DDA	2018 NOT STARTED. Awaiting adoption of Comprehensive Plan (Dec '18). 2019 NOT STARTED. 2020 STARTED. Data collection	
WP.67-17	<b>South Madison URA Plan</b>   Prepare a baseline study and/or Urban Redevelopment Plan, encompassing Area of Disinvestment 3 (i.e., South Madison URA).	-	X	X	X	P&D PZC DDA & HOC	N/A	N/A	2018 NOT STARTED. Awaiting adoption of Comprehensive Plan (Dec '18). 2019 NOT STARTED. 2020 STARTED. Data collection	

Item ID	Description	2017	2018	2019	2020	2021	2022	2023	2024	2025	2026	2027	2028	2029	2030	Notes
WP.68-17	<b>East Madison URA Plan</b>   Prepare a baseline study and/or Urban Redevelopment Plan, encompassing Area of Disinvestment 4,5,6 (i.e., East Madison Area).	-	-	X	X	X										<b>2018</b>   <b>NOT STARTED</b> . Awaiting adoption of Comprehensive Plan (Dec '18). <b>2019</b>   <b>STARTED</b> . HOC completed reconnaissance level survey. <b>2020</b>   <b>STARTED</b> . Data collection initiated.
WP.69-17	<b>Walton Park &amp; Blue Star Memorial</b>   Establish a partnership with the Hospital Authority to secure park land for passive recreation and veterans' memorial.	-	-	X	X											<b>2019</b>   <b>STARTED</b> . Presented opportunity to local garden club; initial interest confirmed. Contacted authority member and attorney regarding land disposition; no action. <b>2020</b>   <b>POSTPONED</b> .
WP.159-20	<b>Downtown URA Plan</b>   Complete 10 YR URA Plan Update.	-	-	-	X											<b>2020</b>   <b>STARTED</b> . Data collection initiated and to be completed by end of year.
WP.160-20	<b>Opportunity Zone</b>   Re-apply for OZ designation status.	-	-	-	X											<b>2020</b>   <b>STARTED</b> . Application process initiated with state agency and to be submitted by end of year.
WP.161-20	<b>Youth Center</b>   Secure funding for renovation/rehabilitation of vacant school building(s) for facility for youth services.	-	-	-	X	X										<b>2020</b>   <b>STARTED</b> . Grant administration and architect retained. Donation commitment of \$100,000. Deadline for submittal (May 21) for fall review of CDBG applications.

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<b>PLANNING &amp; DEVELOPMENT</b>										
Monica Callahan, Planning & Development Director										
WP.06-17	<b>Stormwater Regulations</b>   Draft alternative ordinance compliances measures for stormwater management facilities and/or devices.	-	X	X	X	P&D PZC	N/A	N/A	<b>2020 NOT STARTED.</b>	
WP.07-17	<b>Halo Area Water Impact Study</b>   Evaluate potential impact of county's development suitability map and zoning policy for the halo, upon sensitive hydrological resources.	-	-	X	X	P&D PZC	N/A	N/A	<b>2020 STARTED.</b> Mapping of detailed hydrology features in the halo underway.	
WP.11-17	<b>Lot Coverage Regulations</b>   Draft alternative ordinance compliances measures for lot coverage for land-locked industries.	-	X	X	-	P&D PZC	N/A	N/A	<b>2020 STARTED.</b> Draft in progress; anticipated review and adoption prior to end of FY.	
WP.13-17	<b>Greenprint Plan Update</b>   Incorporate hydrology data collection and update the Madison Greenprint.	-	X	-	-	P&D	N/A	N/A	<b>2018 STARTED.</b> Data collection completed. <b>2019 POSTPONED.</b> Document update delayed until after Halo hydrology and next 5YR program.	
WP.20-17	<b>Environmental Regulations</b>   Draft alternative compliance measures for environmental ordinances for development-impaired properties.	X	X	X	-	P&D GCC	N/A	N/A	<b>2018 NOT STARTED. 2019 NOT STARTED. 2020 STARTED.</b> Draft in progress; anticipated review and adoption prior to end of FY.	
WP.23-17	<b>Thoroughfare Plan (2007)</b>   Update and implement <i>Major Thoroughfare</i> , requesting same of DOT's Plan.	-	-	-	X	Consultant P&D	\$10,000	GF	<b>2020 POSTPONED.</b> Postponed to 5YR work plan.	
WP.38-17	<b>Residential Build-Out Study</b>   Complete full build-out, as-zoned study.	-	-	X	X	P&D P&Z; HOC	N/A	N/A	<b>2020 STARTED.</b> Residential inventory in progress by half-time planner.	
WP.43-17	<b>Rural Residential Zoning District</b>   Create a new rural residential zone, prioritizing low infrastructure requirements in exchange for conservation.	-	X	X	X	P&D PZC	N/A	N/A	<b>2018 NOT STARTED.</b> Awaiting adoption of Comprehensive Plan (Dec '18). <b>2019 NOT STARTED. 2020 STARTED.</b> Draft in progress after discussion of potential county halo area changes.	
WP.44-17	<b>Halo Area Zoning Coordination</b>   Coordinate city and county zoning ordinance updates for property along the city limit border.	-	-	X	X	City Manager P&D PZC	N/A	N/A	<b>2020 STARTED.</b> Initial review of countywide proposals underway.	
WP.70-17	<b>Policy Conflict Resolution</b>   Evaluate and clarify as necessary any conflicts between the Comprehensive Plan (2017), addressing prior plan addendums and other city policy documents.	-	X	X	X	P&D PZC	N/A	N/A	<b>2018 NOT STARTED. 2019 IN PROGRESS.</b> Zoning review underway, proceeding zone per zone. <b>2020 </b> List of zoning edits compiled; work schedule will likely extend over next 5YR work plan.	
WP.71-17	<b>Land Use Table Update</b>   Reconcile use-specific zoning and add definitions to reflect NACIS classifications.	-	X	X	X	P&D PZC	N/A	N/A	<b>2018 NOT STARTED. 2020 STARTED.</b> Zoning sync with NACIS code in progress; C-1 and P-2 prior to end of FY.	
WP.72-17	<b>Community Planning Workshops</b>   Conduct a series of workshops to determine public interest in community planning districts.	-	-	X	-	P&D PZC; HOC	\$500	GF	<b>2020 POSTPONED.</b> Pandemic conditions forestall public gatherings until next 5YR work plan.	
WP.73-17	<b>Plan First Designation</b>   Reapply for PlanFirst Designation.	-	X	-	-	P&D	N/A	N/A	<b>2019 POSTPONED.</b> Postponed to 5YR work plan.	

**2021 STWP Report  
12 Apr 21 Amendment & Update**

2017-2022 with 2020 Items

STWP #	ITEM Short Title   Brief Description	Schedule					Responsible Party	Estimated Cost	\$\$\$ Source	Progress Measures & Comments
		17/18	18/19	19/20	20/21	21/22				
WP.125-18	<b>ADA Plan (2013)</b>   Complete 5YR update to plan, revise, and prioritize realistic implementation schedule.	-	X	X	X	-	P&D	N/A	N/A	<b>2018   STARTED.</b> Interim report underway for completion by year end (Dec '18). <b>2019   NO PROGRESS.</b> <b>2020   STARTED.</b> Expected adoption prior to end of FY.
WP.126-18	<b>Transition Area Study</b>   Complete an intensive land use study of County-classified densification areas for utility service, environmental impact, and viewshed protection.	-	X	X	X	-	P&D PZC Consultant	Staff Time \$15,000	N/A	<b>2018   STARTED.</b> Cursory city examination of immediately abutting narrow land use categories; further study imperative. <b>2020   NOT STARTED.</b>
WP.127-18	<b>Building Code Audit</b>   Review building codes and recommend minimums for quality construction.	-	X	X	X	-	P&D Consultant	Staff Time \$5,000	N/A	<b>2018   NOT STARTED.</b> <b>2019   NOT STARTED.</b> <b>2020   NOT STARTED.</b>
WP.128-18	<b>Subdivision Regulations</b>   Update regulations to insure that traditional subdivisions with more than 25 units must seek review to insure adequacy of connectivity, greenspace, and infrastructure.	-	-	X	X	-	P&D PZC	S&V Time	N/A	<b>2020   STARTED.</b> Draft in progress for adoption prior to year end.
WP.129-18	<b>Parking Requirements</b>   Revise to address land use, minimum mitigation, and alternative compliance options.	-	-	X	X	-	P&D CDC	Staff & Volunteer	N/A	<b>2020   NOT STARTED.</b>

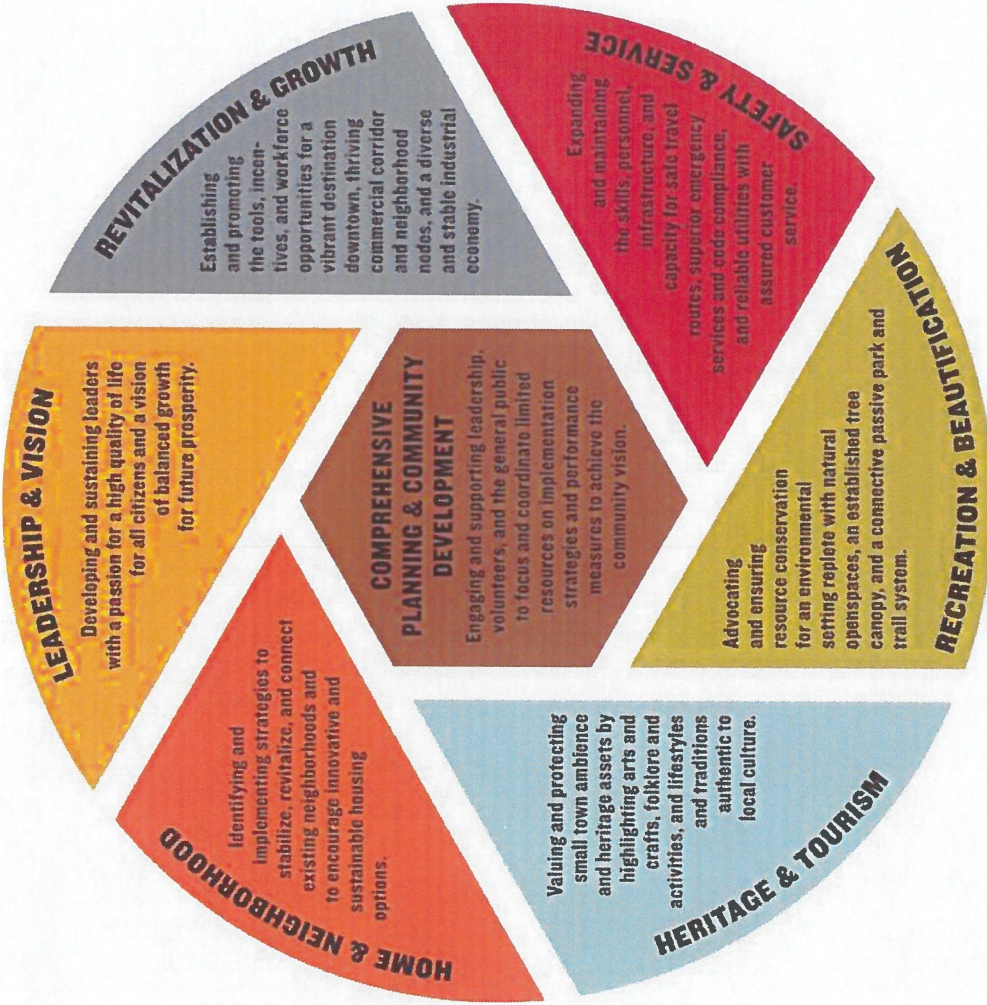
**ACRONYM & ABBREVIATION KEY**

**REFERENCES: Leader • Departments • Boards**

- CM City Manager Office
- CC City Clerk Office
- COC Chamber of Commerce
- COD Code Enforcement Office/Officer
- CSC Cemetary Stewardship Commission
- CVB Convention & Visitors Bureau
- DDA Downtown Development Authority
- FD Finance Director Office
- GCC Greenspace Conservation Commission
- HPC Historic Preservation Commission
- HOC Housing Opportunity Commission
- HR Human Resources Office/Officer
- M&C Mayor & Council
- MFD Madison Fire Department
- MPD Madison Police Department
- MMS Madison Main Street Office/Officer
- P&D Planning & Development Department
- PAC Public Arts Commission
- PI Public Information Office/Officer
- PZC Planning and Zoning Commission
- S&S Street & Sanitation Department
- UT Utility Department – Distribution

**REFERENCES: Estimate • Costs • Grant**

- CDBG Community Development Block Grant
- CHIP Community Home Investment Program
- DDA Downtown Development Authority
- FHB Federal Home Bank
- GEFA Georgia Environmental Finance Authority
- GF General Funds
- H-M Hotel-Motel Pass Through Tax
- In-Kind Donation of Materials and/or Labor
- LIHTC Low Income Housing Tax Credit
- LDF Local Development Funds
- OneGA One Georgia Grant Funds
- SDS Service Delivery Strategy
- SPLOST Special Purpose Local Option Sales Tax
- ENT Enterprise Funds (Sewer, Water, Gas)



**REFERENCES: Places • Districts • Overlays**

- A&E Arts & Entertainment Overlay
- DURA Downtown Urban Redevelopment Area

## 2021 STWP Report 12 Apr 21 Amendment & Update

2017-2022 with 2020 Items

STWP #	# ITEM Short Title   Brief Description	Anticipated Completion					Completed	Started (*ahead of schedule)	Other	Progress Measures & Comments
		17/18	18/19	19/20	20/21	21/22				
<b>COMMUNITY AGENDA ACCOUNTABILITY</b>										
<b>LEADERSHIP &amp; VISION</b>										
<b>27</b>	<b>2017-2022 Plan</b>   #01-03, #35, #51-52, #57 (7 items) <b>2018 Update</b>   #74-93 (20 Items)	0	7	8	5	7	#01, #35, #74, #76, #89, #90 #92*	#02, 03, #57, #78*, #79, #91, #92*	#52, #80, #87	<b>2018   TOTAL (27)</b> . Completed (6); Started (7). Not Started (3) – 2 awaiting website rebranding and 1 on hold for additional funding.
<b>RECREATION &amp; BEAUTIFICATION</b>										
<b>13</b>	<b>2017-2022 Plan</b>   #04-05, #12, #14-19, #60-61 (11 items) <b>2018 Update</b>   #94-95 (2 Items)	0	3	5	0	5	-	#04, #12, #14-17, #19, #94	#5	<b>2018   TOTAL (13)</b> . Completed (0); Started (8). Not Started (1) – 1 awaiting adoption of Comp Plan.
<b>SAFETY &amp; SERVICE</b>										
<b>42</b>	<b>2017-2022 Plan</b>   #08-10, #21-22, #24-34, #36-37 (18 items) <b>2018 Update</b>   #96-119 (24 Items)	1	12	11	5	13	#24, #26, #30-32, #36-37, #98, #100, #110, #112	#22, #25, #27-29, #34, #96, #101-103, #116*, #117	#8, #106	<b>2018   TOTAL (27)</b> . Completed (11); Started (12). Not Started (2).
<b>HOME &amp; NEIGHBORHOOD</b>										
<b>5</b>	<b>2017-2022 Plan</b>   #39-42 (4 items) <b>2018 Update</b>   #120 (1 Items)	0	0	0	1	4	-	#40*, #41*, #42	-	<b>2018   TOTAL (5)</b> . Completed (0); Started (3).
<b>HERITAGE &amp; TOURISM</b>										
<b>15</b>	<b>2017-2022 Plan</b>   #45-5, #53-56, #58 (11 items) <b>2018 Update</b>   #121-124 (4 Items)	1	3	7	2	2	#55	#46, #48, #49, #54, #56, #122	#121	<b>2018   TOTAL (15)</b> . Completed (1); Started (6). Not Started (1) – Additional research needed.
<b>REVITALIZATION &amp; GROWTH</b>										
<b>9</b>	<b>2017-2022 Plan</b>   #59, #62-#69 (9 items)	0	1	6	2	0	-	#65, 66, #69	#66, #67	<b>2018   TOTAL (9)</b> . Completed (0); Started (3); Not Started (5) – 2 awaiting adoption of Comp
<b>PLANNING &amp; DEVELOPMENT</b>										
<b>18</b>	<b>2017-2022 Plan</b>   #06-07, #11, #13, #20, #23, #38, #43-44, #70-73 (13 items) <b>2018 Update</b>   #125-129 (5 Items)	0	3	7	5	3	-	#13, #125, #126	#20, #43, #70, #71, #127	<b>2018   TOTAL (18)</b> . Completed (0); Started (3); Not Started (5) – 2 awaiting adoption of Comp Plan.
<b>SUMMARY</b>										
<b>129</b>	<b>2017-2022 Plan</b>   <b>TOTAL of 73 Items</b> <b>2018 Update</b>   <b>TOTAL of 56 Items</b>	2	29	44	20	34	18 Completed	42 Started	14 Not Started	<b>2018   TOTAL:</b> 14% Complete, 33% In Progress

**CONTENTS:** Departments and boards should incorporate community agenda items into work programs (i.e., **1-3-5 Plan**). However, all items from individual work programs may not necessarily be listed herein (e.g., singular equipment expenditures less than \$2,500 – a new phone; ongoing programs – annual tree planting; filling an existing position – etc.). Any items seeking specifically state/federal public funds should be identified as early as possible for inclusion.

**UPDATES:** Communicate revisions and additions by mid-November so that progress may be included in the end of year Annual Report(s) to the Mayor and Council and the early year draft Budget(s). Use the schedule to ensure pacing of financial and human resources for multiple programs/projects and mark items as: Completed, Started, In Progress, Not Started, Postponed, Abandoned – with a brief note, completion date, final cost, etc.