City of Jenkinsburg, Georgia

Comprehensive Plan

Submitted for February 28, 2005 Recertification Date

INTRODUCTION

EXECUTIVE SUMMARY

For 2005 the City of Jenkinsburg, Georgia, and all of Butts County are on the verge of tremendous change. The growth of metropolitan Atlanta and throughout the southeastern United States is poised to forever shift the Jenkinsburg area from one of predominantly rural character to part of a larger and more dynamic suburbia.

To achieve the best for the city's residents, the City government has participated in the local planning process to identify key the issues that lie ahead for the next 20 years and begin an action plan for resolving those issues. This document, the Comprehensive Plan for the City of Jenkinsburg, represents the basic summary of this planning process and provides the residents and leaders alike the opportunity to pursue informed and coordinated decision-making concerning community development within the city.

The Comprehensive Planning process for Jenkinsburg begins with establishing a vision for the city, one that projects a consensus ideal on what the community should look and function like in 20 years time. As discussed within, the City will eventually be a part of metropolitan Atlanta and face demands for larger commercial and residential centers than exists today. Yet amidst the potential for growth there remains the strong desire to preserve the existing sense of small-town charm. This can be managed in such a way that is not only financially and socially efficient for the City but one that builds upon the rural character and values cherished by city residents.

The planning process then brings together the issues of several elements, such as public facilities, economic development and land use, and provides a recommended course of action for achieving that vision. Over the next twenty years the City of Jenkinsburg must address needs for new water supply sources, transportation concerns and the balance between economic growth, affordable housing and sound environmental policy. Done with proper focus and intention, the City government can pursue capital improvements and developmental policies that foster the quality of life for which all Jenkninsburg residents aspire.

This plan must be regularly reviewed and updated, to reflect the newer and different conditions that will come with time. With proper care and guidance, however, the Comprehensive Plan and the planning process will help city residents and leaders understand the challenges and opportunities before them and make the informed decision that allows Jenkinsburg to prosper.



THE LOCAL COMPREHENSIVE PLAN

In 1989, the Georgia General Assembly passed the Georgia Planning Act, which established a coordinated planning program for the State of Georgia. This program provides local governments with opportunities to plan for their future and to improve communication with their neighboring governments. The Planning Act also assigns local governments certain minimum responsibilities to maintain "Qualified Local Government" (QLG) status and, thus, be eligible for a range of state and federal assistance programs.

The cornerstone of the coordinated planning program is the preparation of a long-range comprehensive plan by each local government in the state. This plan is intended to highlight community goals and objectives as well as determine how the government proposes to achieve those goals and objectives. It is intended that the comprehensive plan be used to guide local government decision-making on a daily basis. The Official Code of Georgia (O.C.G.A.) Section 50-8-2(G)(18) defines "Qualified Local Government" as a county or municipality which:

- · Has a comprehensive plan in conformity with the minimum standards and procedures;
- Has established regulations consistent with its comprehensive plan and with the minimum standards and procedures; and
- Has not failed to participate in the Department of Community Affairs' (DCA) mediation
 or other means of resolving conflicts in a manner that, in the judgment of the department,
 reflects a good faith effort to resolve any conflict.

Required Process

DCA establishes the guidelines for local comprehensive planning in Georgia, requiring that communities follow a three-step planning process: 1) Inventory and Assessment, 2) Statement of Needs and Goals, and 3) an Implementation Program. The Inventory and Assessment portion of the process requires the local government to review information from at least six particular elements, producing a profile of existing and projected conditions for the community and indicating which possible scenarios might be preferable to the community. After that is complete, the Statement of Needs and Goals takes the preferred conditions and outlines the actions necessary to achieve those priorities. Where civic actions or improvements are called for to achieve those goals, those actions are then scheduled within the Implementation Strategy to illustrate how and when the improvements will be made.

Planning Schedule/ Public Input

With assistance from the McIntosh Trail Regional Development Center, this update to the City of Jenkninsburg Comprehensive Plan began in late 2004 and continued through February of 2005. Based upon the prescribed three-step planning process, the Plan was developed from a formal inventory and assessment of basic conditions and characteristics of Jenkinsburg and Butts County. Preliminary studies and assessments of data were done in November and December, including preparation of public forums, surveys and other workshops. Additionally City and County staff were asked for their input regarding conditions and issues facing the City of Jenkminsburg.

Comprehensive Plan Public Hearing Schedule

Date	Hearing Type
October 14, 2004	Regular City Council Meeting
November 11, 2004	Called Meeting

December 2, 2004 Called Meeting February 10, 2004 Called Meeting

February 24, 2005 Regular City Council Meeting

After the initial public announcement, three public meetings and workshops were held to solicit input from residents and stakeholders. All meetings were held at the City Hall meeting room in the center of town and provided participants the chance to articulate a vision for the City and identify any issues that should be considered throughout the process. In addition to the workshops and in lieu of the low public turnout, surveys were conducted at several local civic and social centers. The vision was refined over time after reviewing the basic community information and prioritizing the issues and opportunities that should be addressed over the next twenty years. The final public hearing concerned the draft proposals for the future growth strategy and action plan.

COMMUNITY VISION FOR THE CITY OF JENKINSBURG

Visioning for local communities is designed to focus residents and stakeholders on the desired state of the community in the long-term future. Stakeholders and meeting participants are encouraged to consider the feel, function, appearance and characteristics of their community in an idealistic sense. These features translate into objectives for which the community must then strive so as to attain the sense of community desired by the residents and stakeholders. The resulting Vision (Vision Statement) proposed for the City of Jenkinsburg provides a summary of the ideals for which a community strives:

"The City of Jenkninsburg should be a rural community that is safe and attractive for families and business."

The vision was established on several principles, most notably the desire to retain the quality of life associated with a small town. Residents and business owners alike agreed that the City should first and foremost be responsive to the needs of the existing residents, working to provide an ideal, rural place to raise a family. To that end growth options were discouraged except where they provide a clear benefit to the City and where they fit the character and small-town charm preferred by residents. As a result, provisions for expansion of utilities and other public services should be restricted so as to preserve, as best as possible, existing conditions and manage the pace and style of new development surrounding the City.

The Vision for the City of Jenkinsburg is consistent the goals and objectives expressed within the Southern Crescent Regional Plan, particularly the call for support of managed growth and the preservation of local character and resources. Through additional discussion within the City's full Plan are supporting notions that favor improving the education and economic opportunity of the populace and further coordination of resources with Butts County, both initiatives supported by the Regional Plan. For these same objectives the City's Vision can also be considered consistent with the DCA's State Goals and Objectives.

Chapter 2

The Population Element provides an inventory and analysis of demographic data, defining significant trends and attributes to help determine how human services, public facilities, and employment opportunities can adequately support existing and future populations. The information may also assist in establishing desired growth rates, population densities, and development patterns consistent with the goals and policies for the region. The inventory presents various statistics for the region over the past twenty years, and, where applicable, shows projections for the next twenty years. In some categories local performance is also compared with the state and other communities in Georgia.

DEMOGRAPHICS

The foremost task of any government is to promote the welfare of the existing and future populations. This is the basis for all strategies involved in economic development, capital improvement projects, and land use regulation. The hope is that growth can be encouraged and managed, such that the opportunities exist for economic expansion without diluting the quality of services provided.

The first step in achieving this lies in understanding the characteristics of both the present and future populations of the region; their traits, needs, and capabilities. Much of this begins with identifying trends within the population, to help explain current conditions and gain insight into probable future conditions.

Total Population

The total population of a region defines the volume of citizens for which a government is responsible. It explores the total size (volume) of the region as well as the trends that produced that size. Tracking a region's total population will introduce comparisons to others as well as provide a basis for which other calculations and projections will be made.

Population growth can identify numerous trends, ranging from economic expansion and a large volume of in-migration, to highlighting a comparably slow growth in relation to other areas. This information can then be used to address concerns over net migration, death and fertility rates, which in turn express greater issues to be addressed in other elements.

Table 2.1 – Total Populations and Growth Rates

	1980	1990	2000	80-90	90-00	80-00
Jackson	4,034	4,076	3,934	1.0%	- 3.5%	-2.5%
Jenkinsburg	234	222	203	-5.1%	- 8.6%	-13.2%
Flovilla	340	571	652	67.9%	14.2%	91.8%
Butts County	13,665	15,326	19,522	12.2%	27.4%	42.9%
Georgia	5,484,000	6,478,000	8,186,453	18.1%	26.4%	49.3%

Source: US Bureau of the Census

Butts County has recently begun to grow beyond many previous projections. As surrounding counties to the north and east feel some of the suburban sprawl reaching out from metropolitan Atlanta, Butts County sits poised to capture some spillover effects. The result is a near doubling of the county's population since 1970, and the beginning of an eventual shift away from a rural community to one much more urban.

Despite that trend, Jackson and Jenkinsburg have experienced declines in total population. There is a relatively small amount of developable land within the City of Jenkinsburg and there have been very few annexations in the past decade. Combined with the presence of newer, modern housing available within the unincorporated county it is understandable that the county has grown while the city has been largely static.

Table 2.2 - Area Population Distribution

	1980	1985	1990	1995	2000
Butts County Region as share of Ga. population	3.04%	3.06%	3.23%	3.56%	4.01%
Butts County as share of regional population.	8.19%	8.23%	7.33%	6.41%	6.53%
Jenkinsburg as share of Butts County population	1.71%		1.45%		1.04%

Source: US Bureau of the Census; Projections by MTRDC

Butts Co. Region includes Butts, Henry, Lamar, Jasper, Monroe, Newton and Spalding Counties.

Despite Butts County's population gains many surrounding counities have grown at much greater rates. The region is becoming more important to the State yet the county's relative size (population) within the surrounding region is decreasing. This suggests Butts County could remain more susceptible to outside influences in growth and development patterns than in having more control and influence from within.

Similarly, Jenkinsburg has become less of a population center for the County. As larger, neighboring cities Jackson and Locust Grove expand their commercial and residential boundaries the demand for Jenkinsburg to grow has been relatively nonexistent. Nor does the city offer an extent of services and utilities to fuel expansion plans. As a result the City's contentment with existing boundaries and conditions there is little impetus for the population to change overwhelmingly in the future.

Table 2.3 - Population Projections

	2000	2005	2010	2015	2020	2025
Butts County	19,522	24,519	29,170	34,141	38,820	43,688
Jackson	3,934	4,897	6,751	8,185	9,607	11,211
Flovilla	652	698	846	1,099	1,255	1,438
Jenkinsburg - high	203	268	402	697	913	1,156
Jenkinsburg - low	203	268	323	384	491	586

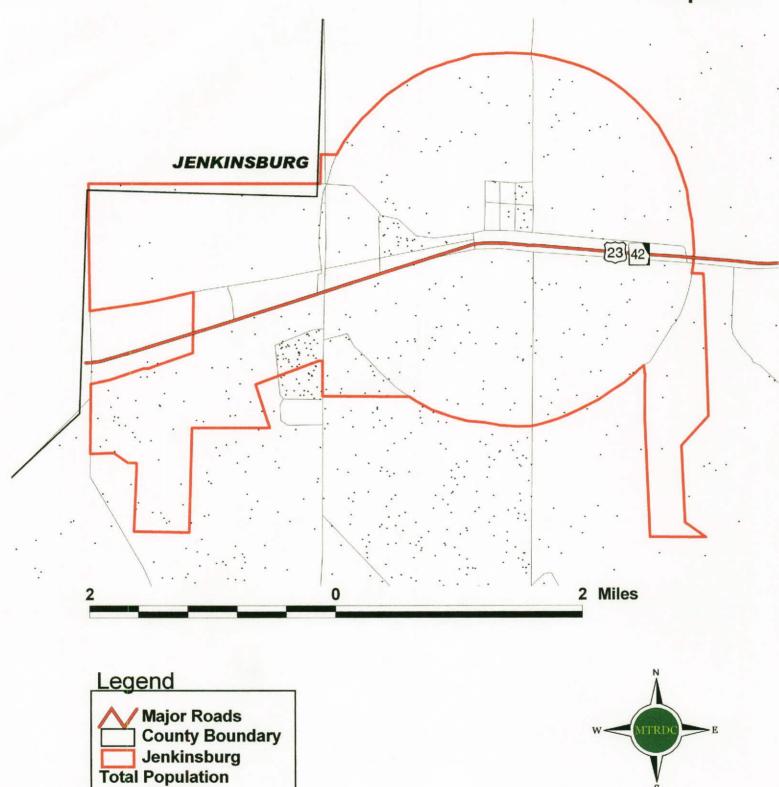
Source: MTRDC, 2005

Based on the most recent Census estimates and current trends in housing permits, original projections for 2025 showed Butts County capable of 50,000 and Jenkinsburg with more than 1,000. However, discussions throughout the planning process have called for a more controlled growth scenario with no planned intentions to expand the city limits. Coupled with limitations in terms of water and sewer capacity and the low growth scenario portrayed above appears more likely. This does assume the City may grow with some annexations of new property and perhaps take on newer development patterns (See Land Use – Chapter 9), but it's assumed the focus of such measures will be to manage, rather than drive, growth in surrounding areas. Jenkinsburg's location adjacent fast-growing Henry County will ensure that it attracts new development, thus the City must learn to adapt the new development to the existing community profile.

Population Distribution

1 Dot = 1

Map 2.1



Households

Households are defined by the Census Bureau as "all the persons who occupy a housing unit," and represent one view of how the region's population is living; as families, in groups, etc.. People living in households of more than one person typically share costs of living, producing a different economic profile than individuals. In addition, the market for housing units is more responsive to household characteristics, making it important to study the size, locations, and numbers of households as well as of the population in general.

Table 2.4 – Butts County Households

	1975	1980	1985	1990	1995	2000	2005	2010	2015	2020	2025
Total	3,709	4,011	4,378	4,713	5,723	6,965	9,252	11,484	14,108	16,519	18,913
Avg. Size	3.28	3.09	2.99	2.88	2.80	2.77	2.65	2.54	2.42	2.35	2.31

Source; Woods & Poole Economics, Inc.

Projections by MTRDC

Table 2.5 – Jackson Households

	1980	1990	2000	
Total #	61	71	76	
Avg. Size	2.72	3.00	2.62	

Source; US Bureau of the Census.

Historically, the average size of the American household has been shrinking since the late 1960's. The social reaction to the "Baby Boom" has been a trend towards marriage and children occurring later on in life. This trend is marked by an increase in the numbers of young, single adults entering the workforce and most commonly living alone or with a single roommate. Families are also having fewer children than previously, reducing the current numbers of families with more than two kids. Plus, there is a notable increase in the population of single elderly, the result of longer lives after widowing, divorce, or other circumstance.

As predominantly rural communities, Jenkinsburg and Butts County have had consistently higher average household sizes than state or national trends. The limited amount of local services or facilities caring for senior citizens prohibits the means for this market to expand too quickly. The rural atmosphere also means a less transient population, one more likely to seek homeownership and family situations as opposed to renting smaller units.

The limited amount of public facilities also plays a strong part in household growth. The City is limited in its ability to add significant volumes of new development because of limitations with the sewer system. This will become the key feature for any discussions concerning desires of the resident population to prohibit suffocating levels of development.

Age Distribution

As defined by Woods & Poole, "the mix of age groups defines the region's character and indicates the types of jobs and services needed." Each age group, from children to retirement age, requires special needs with respect to public services and facilities, making it important for the providing government to identify the prevailing age distribution. Moreover, by defining the

present age make-up of the community a government is also producing a portrait of future age distribution and can more effectively plan for future needs and concerns.

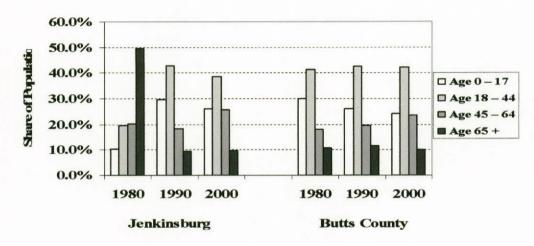
Table 2.6 - Age Distribution: Butts County

	1980	1985	1990	1995	2000	2005	2010	2015	2020	2025
0 to 14	23.4%	21.9%	21.8%	20.8%	20.0%	18.6%	17.9%	18.0%	18.5%	18.7%
15 to 29	38.4%	36.9%	33.2%	29.6%	27.9%	26.9%	26.9%	25.9%	24.4%	23.5%
30 to 44	18.3%	21.6%	24.1%	25.9%	25.7%	24.5%	22.4%	21.7%	21.1%	20.8%
45 to 64	18.0%	18.0%	18.4%	20.3%	23.5%	26.2%	28.0%	28.7%	28.6%	27.3%
65+	10.8%	11.1%	11.5%	11.1%	10.2%	10.5%	11.7%	12.6%	14.0%	15.8%

Source: Woods & Poole Economics, Inc., 1994

Projections made by MTRDC

Figure 2.1 - Age Distribution



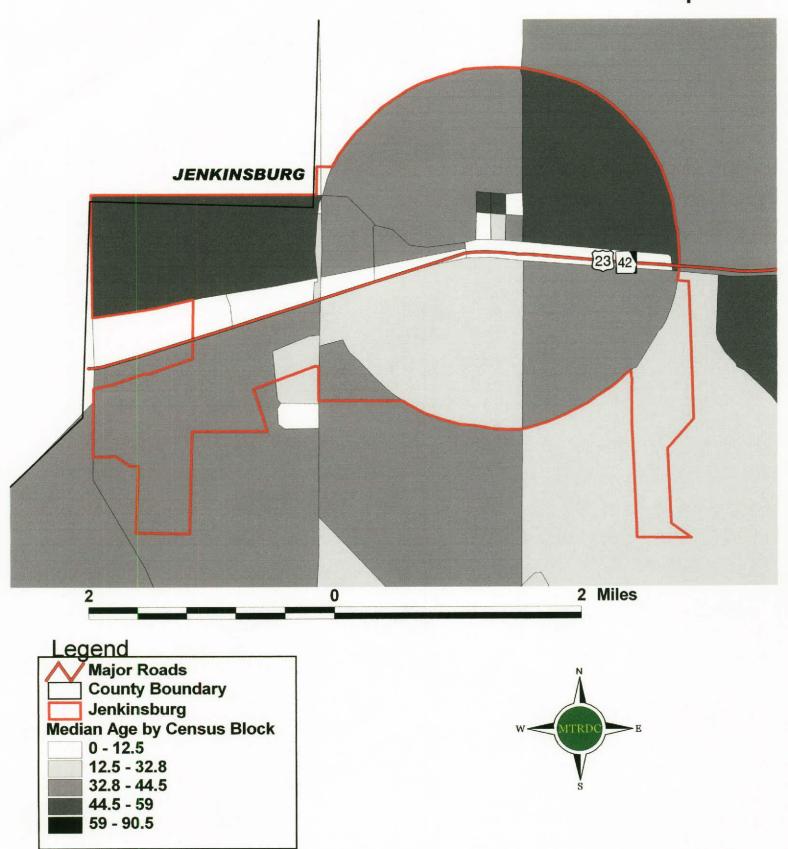
Source: US Bureau of the Census

As the "Baby Boomers" rise in age, they are having fewer children and having them later in life, which accounts for the declining population share of the childhood age group. The actual numbers of children within the region are increasing because of new in-migrating families, as indicated by the overcrowding experienced in some of the region's schools. This change will have significant impacts on such concerns as schools and housing types, as well as long-term impacts on the strength of the region's labor pool.

The changes expected for Butts County over the next 25 years feature a decrease in the shares of the school age population (0<14) and an increase in the share of senior citizens. This will be critical to monitor while the County and the municipalities contend with demands for public services from these age groups. Yet while Jenkinsburg's sensitivity to demographic shifts is much greater given the smaller total populace, the City's limited role in providing these services limits the needs and impacts of these changes. Most telling of the City figures is the steady share of working age adults, suggesting the community is maintaining its family appeal and will not likely change so dramatically as to suggest an immediate need for specialized human services.

Median Age

Map 2.2



Source: State Basemap of Georgia (2000); Georgia DOT (1996-2002); U.S. Census Bureau (2000); MTRDC (1998-2002)

Racial Composition

Table 2.7 - Racial Composition/ Hispanic Origin

	J	enkinsburg		Butts Co.			
	1980	1990	2000	1980	1990	2000	
White	82.2%	87.3%	72.4%	60.5%	64.1%	69.2%	
Black	17.8%	12.2%	21.7%	39.2%	35.5%	28.8%	
Native American/ Aleut	0.0%	0.0%	0.0%	0.2%	0.2%	0.4%	
Asian/ Pacific Islander	0.0%	0.0%	1.0%	0.1%	0.1%	0.3%	
Other	0.0%	0.5%	4.9%	0.1%	0.1%	0.3%	
Hispanic Origin		1.4%		1.4%	0.5%	1.4%	

Source: US Bureau of the Census, 2003

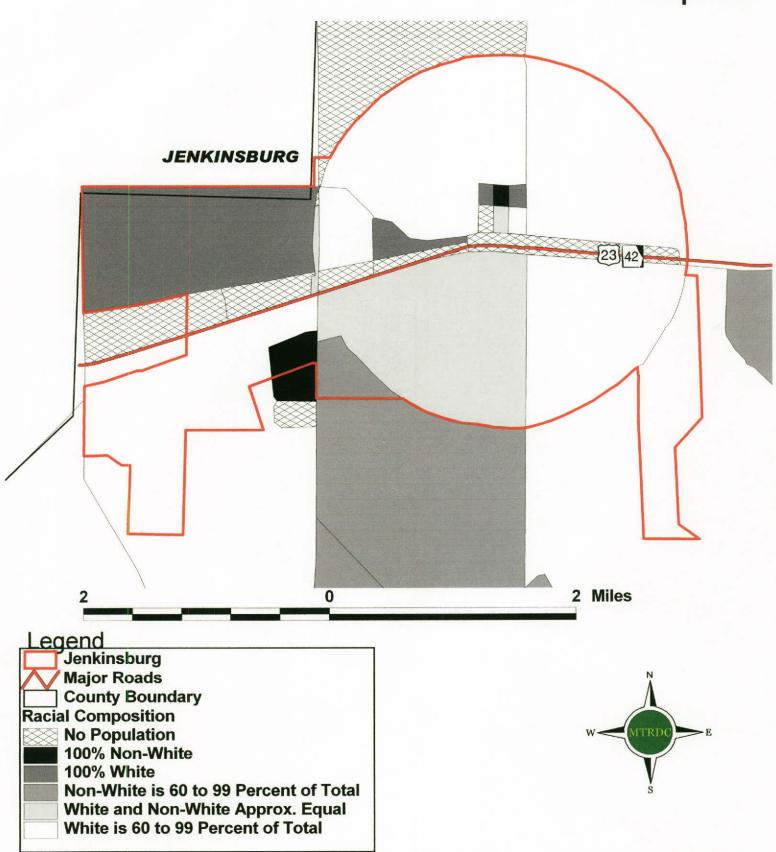
The racial make-up of Jenkinsburg is more homogenized than the state or Butts County average, but typical of smaller rural communities. The city has yet no urban fabric or diverse activity centers traditionally more attractive to migrating ethnic groups and minorities. The ability to deliver some urban amenities in rural settings, however, may lead to increases in diversity over time. Technological improvements such as the World Wide Web and telecommunications can render more communities more attractive for living or work by increasing the resources for easing multi-ethnic relations or retaining distant ties.

Projected trends

Growth in Butts County has brought some demographic change due to the accessibility of the metropolitan markets of Atlanta and Macon. This access allows minorities to retain communication and participation within their ethnic group while also venturing into more homogeneous communities. As Jenkinsburg and Butts County become more intertwined with metro Atlanta, there will be an accompanying diversification of employment and commercial opportunities, as well as more diverse cultural activities that permits an increase in the share of minorities.

Racial Composition

Map 2.3



EDUCATION

A leading component in making a community's population a strong resource for economic and civic prosperity lies in the opportunities for a quality education. The academic levels and performances achieved by local residents are strong measures of quality of life and a community's overall potential. Reviewing this information, then, allows insight into the *type* of population being studied and will help shape and clarify many income, economic and employment issues.

Educational Attainment

A region's educational attainment refers to the final level of education achieved within the adult population (age 25 and up), as identified by categories representing various levels of education. Ideally, communities would prefer a greater percentage of their populations achieving much higher education levels, surpassing high school and possibly graduating college.

Matching a national pattern for the past 20 years, Butts County has displayed a shift towards a population with more and more educational experience. This due to two major forces; 1) The increasing demands of the marketplace requiring more and new skills from its employees, and 2) the slow passing of older generations not subject to such educational demands. Previous generations demanded laborers for limited-skill jobs in times where such gainful employment was valued much more than academic achievement. While Butts County has increased its share of residents with high school degrees and college diplomas, it still lags behind the state and the general Butts County area in educational attainment; at roughly 30%, Butts County had the region's second highest percentage of adults (2000) failing to complete high school. So long as the trends continue to improve, this feature will grow less critical.

Butts County and the City of Jenkinsburg features feature roughly the same shares of residents with collegiate degrees but the county exhibits more residents with less than a 9th grade education. This is likely primarily due to the greater volume of home ownership conditions found within the city, indicative of higher household income levels and more established family households.

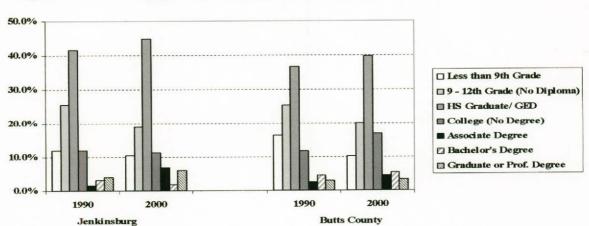


Figure 2.2 - Adult (Age 25+) Educational Attainment

Table 2.8 - Educational Attainment

			Highest E	Highest Education Level Achieved				
	Adults Age 25+	Elem.	High School (<4 yrs.)	High School	College (<4yrs.)	College (4+ yrs.)		
Butts Co.								
1970	5,432	45.90%	25.70%	16.90%	5.90%	5.50%		
1980	7,614	31.50%	24.90%		7.90%	6.40%		
1990	9,748	16.30%	25.30%		14.30%	7.20%		
2000	13,055	10.1%	20.1%		21.3%	8.6%		
Lamar Co.								
1970	5,487	47.70%	24.10%	14.80%	7.60%	5.70%		
1980	7,055	30.40%	23.90%	27.10%	10.50%	8.00%		
1990	8,153	19.30%	22.60%	33.30%	14.70%	10.00%		
2000	10,227	9.3%	19.4%	37.0%	23.0%	11.3%		
Spalding Co.	10,227	7.570	15.470	37.070	25.070	11.57		
1970	21,517	44.00%	24.50%	18.70%	6.80%	6.000/		
1980	27,425	31.20%			VIII.0 (2.0.2.0.0.0.0.0.0.0.0.0.0.0.0.0.0.0.0.0	6.00%		
1990	33,651	17.90%	24.30% 22.10%	25.80% 32.40%	9.60%	9.00%		
2000	37,110	10.9%		34.7%	16.50%	11.10%		
Henry Co.	37,110	10.970	21.4%	34.770	20.6%	12.5%		
1970	20.064	-	- 24 2004	-	-	-		
1980	20,964	21.40%	24.20%	33.10%	11.90%	9.40%		
1990	36,993	8.70%	18.40%	38.10%	24.10%	10.70%		
2000	75,501	4.1%	11.7%	34.3%	30.4%	19.5%		
Newton Co.								
1970		-		-	-			
1980	19,088	30.10%	24.80%	27.50%	9.00%	8.60%		
1990	25,213	16.00%	24.20%	32.70%	17.50%	9.50%		
2000	39,144	7.6%	17.7%	34.7%	25.4%	14.5%		
Jasper Co.								
1970		-	-	_	-			
1980	4,411	30.20%	28.40%	24.30%	8.00%	9.20%		
1990	5,327	14.20%	21.20%	35.90%	17.90%	10.80%		
2000	7,531	9.1%	21.2%	37.2%	21.0%	11.5%		
Monroe Co.								
1970		_	_	_				
1980	8,461	32.80%	21.70%	28.20%	7.80%	9.40%		
1990	10,799	13.40%	20.50%	33.10%	20.10%	12.90%		
2000	14,185	7.9%	14.4%	38.7%	21.9%	17.1%		
Butts Area			2.7,7,2					
1970	*32,436	45.00%	24.60%	17.70%	6.80%	5.90%		
1980	95,018	28.90%	24.40%	28.30%	9.70%	8.80%		
1990	129,884	14.30%	21.60%	34.70%	18.90%	10.50%		
2000	196,753	7.2%	16.2%	35.4%	25.6%	15.6%		
Georgia	, -				22.579	12.070		
1970								
1980	3,085,528	23.7%	19.9%	28.5%	13.3%	14.6%		
1990	4,023,420	12.0%	17.1%	29.6%	22.0%	19.3%		

Source: US Bureau of the Census; Ga. Department of Education

Butts County also exhibits lagging numbers with respect to educational statistics of existing students. Butts County students have consistently had lower graduation tests scores, higher drop out rates, and fewer graduates attending Public Colleges than the state average since 1995. While the Butts County School System has made some progress in these categories and does come close to the State average in many instances, the numbers still support the theory that local students are not taking full advantage of the system and may not have the job skills necessary to compete for higher skilled and/or higher paying jobs. This is one area of concern that the county will have to address in order to improve the local economy and over diversity of local industries.

Table 2.9 - Butts County School Data

Butts County	1995	1996	1997	1998	1999	2000	2001
H.S. Graduation Test Scores (All Components)	76%	69%	59%	57%	63%	64%	52%
H.S. Dropout Rate	11.5%	10.1%	11.9%	1.9%	8.2%	9%	6.3%
Grads Attending Georgia Public Colleges	28.1%	28.1%	29.1%	36.7%	34.7%	NA	NA
Grads Attending Georgia Public Technical Schools	3.0%	6.6%	4.5%	7.5%	8.8%	8.0%	NA
Georgia							
H.S. Graduation Test Scores (All Components)	82%	76%	67%	68%	66%	68%	65%
H.S. Dropout Rate	9.26%	8.60%	7.30%	6.50%	6.50%	6.50%	6.40%
Grads Attending Georgia Public Colleges	35.0%	30.0%	30.2%	38.8%	37.5%	37.3%	36.1%
Grads Attending Georgia Public Technical Schools	5.4%	6.2%	7.1%	6.5%	6.4%	7.4%	8.8%

Source: Ga. Department of Education

INCOME

Measuring income levels provides an indication of the economic health of the population. Just as education levels can offer insight into employment conditions and the quality of the labor pool, per-capita and household income levels measure the financial stability of the population, and how the local economy is responding to the educational climate. Higher income levels suggest a thriving economy, and offer a good indicator as to the success of a community.

In both per-capita and household incomes, Butts County performs lower than state and regional averages. While the county does have a comparably lower cost of living than some neighboring communities, the difference between Butts County's average personal income and the State's has actually grown wider since 1970. (A fact most likely due to the range of higher incomes available outside of Butts County.)

Table 2.10 - Butts County Average Per-Capita Income

	1970	1975	1980	1985	1990	1995
Henry	\$3,114	NA	\$9,157	\$13,816	\$16,300	\$19,146
Spalding	\$3,183	NA	\$7,667	\$10,666	\$13,906	\$17,842
Jasper	\$2,883	NA	\$7,505	\$11,349	\$13,783	\$17,837
Newton	\$3,022	NA	\$7,687	\$11,591	\$14,037	\$17,340
Butts County	\$2,679	NA	\$7,131	\$10,153	\$12,450	\$17,159
Monroe	\$2,904	NA	\$7,422	\$10,517	\$14,174	\$17,130
Lamar	\$2,513	NA	\$7,195	\$10,103	\$12,234	\$16,091
Georgia	\$3,373	NA	\$8,353	\$12,864	\$17,123	\$21,696
vs. Georgia						
Butts Co.	79.4%	NA	85.4%	78.9%	72.7%	79.1%
Butts Area	89.0%	NA	94.4%	89.7%	84.2%	82.9%

Source:

US Bureau of The Census

Table 2.11 - Butts County Average Household Income (in 1987 constant dollars)

	1970	1975	1980	1985	1990	1995	2000
Georgia	\$31,140	\$31,932	\$33,509	\$38,023	\$39,779	\$39,324	\$41,952
Butts County	\$26,455	\$27,684	\$31,659	\$35,510	\$36,356	\$36,595	\$39,050
vs. Georgia	85.0%	86.7%	94.5%	93.4%	91.4%	93.1%	93.1%

Source:

US Bureau of The Census

A comparison of household incomes appears much more favorable for the county when presented in constant dollars (to show relative purchasing power vs. inflation). Table 2.11 shows the growth trend that is bringing the income level more in line with State average. As the Butts County population grows with an in-migration of higher educated people, it is expected that this figure will continue to match or exceed the growth rates for the State.

This can also be said regarding the distribution of households by income in Jenkinsburg. The trends are favorable as more and more households within the City are enjoying higher incomes levels. Nearly one half of the City now enjoys household incomes of greater than \$40,000, which is above the State and National median levels.

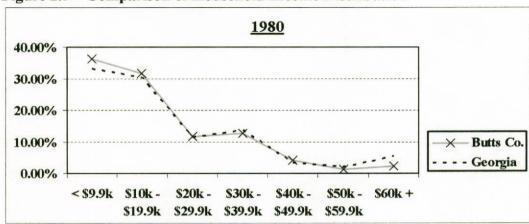
Table 2.14 - Distribution of Households by Income

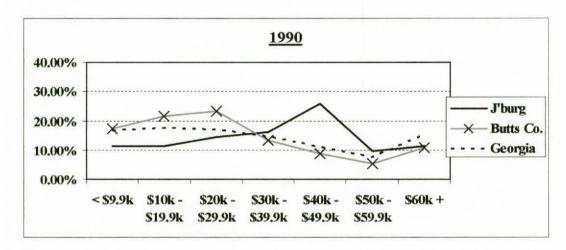
	1990	2000
< \$9,999	11.30%	8.80%
\$10,000 - \$19,999	11.30%	0.00%
\$20,000 - \$29,999	14.50%	19.10%
\$30,000 - \$34,999	6.50%	14.70%
\$35,000 - \$39,999	9.70%	5.90%
\$40,000 - \$49,999	25.80%	23.50%
\$50,000 - \$59,999	9.70%	7.40%
\$60,000 +	11.30%	20.50%

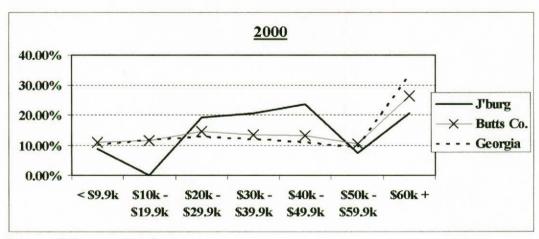
Source:

2000 - US Bureau of the Census

Figure 2.3 - Comparison of Household Income Distribution







Source: US Bureau of the Census

ASSESSMENT

In general the City of Jenkinsburg is undergoing a modest shift in demographics but no significant a change or increase in some of the services provided. The actual numbers of school age children and retirees will increase as the population begins to stabilize and grow once more. The volume of minorities and other cultures will also continue to increase, albeit at a very modest pace. These changes are unlikely to entail a need for additional human services within the city, but may contribute to a greater need across the county as a whole.

The general increase in population levels may also entail new perceptions of Jenkinsburg's character. As discussed in later chapters, there is a strong desire to retain the community's small town character. Significant population growth around the city may bring opportunities for economic and cultural prosperity, but may also undermine the desired character for the City with an increase in chain commercial facilities and greater population densities. The character of new development and decision on new civic improvements brought on by growth must consider their impacts on the City's character.

Economic development analyses inventory a community's functional conditions and achievements to identify the strengths, weaknesses and needs of native businesses. This portrait of a region's economic state is the foundation for assessing the performance of wages and job skills, employment and industry patterns, and the programs and efforts designed to improve local economies.

The Economic Development element of a comprehensive plan attempts to define the assets and liabilities of industrial categories, geographical locations, and employment conditions. The assessment is then used to identify trends, conflicts, inconsistencies and opportunities within the region's overall economic activity. This information will be merged with other Plan elements to outline the economic strategies necessary for achieving community goals.

Note: The following acronyms are used throughout this chapter in reference to standardized industrial sectors:

Agri. Services: Agricultural Services

FIRE: Financial services, Insurance and Real Estate
Govt. – Fed. Civ.: Government – Federal Civilian (non-military)

Govt. - St./ Local: Government - State and Local

TCPU: Transportation, Communications and Public Utilities

ECONOMIC BASE

Economic base analyses are used to identify the local significance of each industrial sector. Studied are the kinds of industry within a community, the total earnings those industries produce, and the wages distributed the resident population. Economic base studies can direct recruitment toward businesses that compliment existing industry or require the skills of residents currently exporting labor to other regions. This information is basic, but vital, for more effective decisions concerning the health of the local economy.

Employment by Economic Sector

The primary measure of an industry's value to a local economy is the number of people it employs. An economy grows stronger as it increases any form of gainful employment in the local population, redistributing wealth and encouraging economic growth.

Table 3.1 - Share of Total Employment

Table 3.1 – S	1980	1985	1990	1995	2000	2005	2010	2015	2020	2025
Butts County										
Govt St./ Local	19.0%	18.7%	21.3%	22.8%	23.5%	23.2%	23.1%	23.3%	22.6%	22.7%
Services	20.9%	22.3%	22.4%	22.7%	22.1%	22.1%	22.7%	23.0%	23.6%	24.1%
Retail	12.3%	16.4%	16.8%	17.8%	18.6%	20.0%	20.5%	21.0%	21.9%	21.9%
Manufacturing	26.4%	20.2%	18.0%	16.0%	15.3%	14.1%	13.4%	13.0%	12.5%	12.1%
TCPU	3.6%	4.2%	4.4%	4.6%	4.7%	4.5%	4.4%	4.4%	4.3%	4.4%
FIRE	5.0%	4.0%	4.3%	4.2%	4.1%	3.9%	3.8%	3.6%	3.6%	3.5%
Construction	3.2%	4.4%	3.6%	3.7%	3.6%	3.6%	3.7%	3.8%	3.8%	3.8%
Farming	5.3%	4.3%	3.7%	3.2%	3.1%	2.8%	2.6%	2.4%	2.2%	2.0%
Wholesale	2.2%	2.9%	2.9%	2.7%	2.6%	2.5%	2.4%	2.3%	2.3%	2.4%
Govt Military	1.3%	1.4%	1.3%	1.2%	1.1%	1.1%	1.0%	1.0%	0.9%	0.9%
Govt Fed. Civ.	0.5%	0.8%	1.1%	0.9%	0.9%	0.9%	0.9%	0.9%	0.9%	0.9%
Agri. Services	0.3%	0.3%	0.2%	0.2%	0.3%	0.3%	0.3%	0.3%	0.3%	0.2%
Mining	0.0%	0.0%	0.0%	0.0%	0.0%	0.9%	1.2%	1.2%	1.1%	1.1%
Total Employment	4,436	4,764	5,180	5,388	5,498	5,836	6,108	6,343	6,690	7,026
Georgia										
Services	18.1%	20.6%	23.3%	24.6%	25.1%	25.5%	25.8%	26.1%	27.0%	28.1%
Retail	14.9%	16.2%	16.5%	16.5%	16.9%	17.3%	17.6%	18.0%	18.4%	18.7%
Manufacturing	19.3%	17.5%	15.4%	14.8%	14.5%	14.2%	13.9%	13.6%	12.5%	11.5%
Govt St./ Local	12.6%	10.9%	11.4%	11.7%	11.3%	11.0%	10.8%	10.5%	10.3%	10.2%
FIRE	7.3%	7.0%	7.4%	7.6%	7.7%	7.7%	7.7%	7.7%	7.8%	7.7%
Wholesale	6.4%	6.6%	6.3%	6.4%	6.4%	6.5%	6.6%	6.7%	6.8%	6.8%
TCPU	5.6%	5.5%	5.8%	6.0%	6.1%	6.3%	6.4%	6.4%	6.5%	6.5%
Construction	5.1%	6.1%	5.6%	5.2%	5.3%	5.3%	5.2%	5.1%	5.1%	5.0%
Govt Fed. Civ.	3.1%	2.9%	2.8%	2.4%	2.2%	2.1%	2.0%	2.0%	1.9%	1.9%
Govt Military	3.3%	3.1%	2.5%	2.1%	1.9%	1.8%	1.7%	1.7%	1.6%	1.5%
Farming	3.5%	2.5%	2.0%	1.7%	1.5%	1.3%	1.2%	1.1%	1.0%	1.0%
Agri. Services	0.6%	0.8%	0.8%	0.8%	0.8%	0.8%	0.8%	0.8%	0.8%	0.8%
Mining	0.3%	0.3%	0.2%	0.2%	0.2%	0.3%	0.3%	0.3%	0.3%	0.3%

Source: Woods & Poole Economics, Inc., 1994 2020, 2025 Projections by MTRDC

Assessment

Butts County's employment has steadily risen for the past two decades, a trend expected to grow stronger over the next 15 years. The eventual spillover from a growing Georgia and metropolitan Atlanta in particular have made the County a more feasible location for large employers and service industries.

Currently most of Butts County's business operations are within or immediately around the City of Jackson due to access to utilities, sewer and the residential centers. Thus as an employment hub Jenkinsburg accounts for a very small portion of Butts County (less than 2%), the majority of whom are within the manufacturing, service and educational sectors. Without sewer, urban residential densities or a true commercial center Jenkinsburg does not have the basis for a dynamic economic engine. Instead the community has developed as a residential enclave with some small businesses that can operate outside of larger, more urban environments.

For Butts County as a whole *State and Local Government* operations have historically been among the largest employers. The services provided by government remain personnel driven, though in the future increasing applications of technology will permit fewer people to perform similar levels of service. As such developments come about and as Butts County grows more urbanized this sector will, as with state trends, represent a smaller and smaller share of the local employment.

The increasing customer base associated with areas shifting from a rural to urban fabric helps these industries grow exponentially. Many products, shops and services will make their debut only as Butts County reaches a critical mass of population to supply the market. This will, however, provide a key change in sales taxes as those markets currently attracting Butts residents to other communities develop local options. This is also the sector most likely to grow within Jenkinsburg unless additional urban services are developed. As the city's residential base continues to grow even in modest amounts, the appeal for additional commercial activity will grow stronger.

The most significant change in the share of Butts County employment will come in the *Manufacturing* sector. A national trend encouraged by technological innovation and globalization, fewer businesses are requiring large volumes of personnel for manufacturing work. Within the Butts County area, the most notable instance of this is the severe drop in local textiles employment; A net loss of 1,700+ jobs since 1995. While newer businesses may counter this trend, most projections suggest at least much slower growth in manufacturing employment as traditional blue-collar jobs are replaced by machinery and the average American worker seeks more diverse and professional experiences.

Employment for *Transportation, Communication and Public Utilities (TCPU)* is projected to grow but remain below state averages. The potential delivery of more urban services associated with metropolitan Atlanta's growth may bring a marked change in this sector.

Identified Needs

No significant needs based solely on this data. However, this information will be referenced in conjunction with other data in determining issues and concerns regarding economic sectors.

Earnings by Economic Sector

A second measure of an industry's value to a local economy is the amount of earnings produced, representing the income distributed among the employees and contributed to social insurance. These are funds brought into the local economy and are indicative of an industry's financial investment in the community. The total earnings of the industry and the community serve as prime indicators of its standard of living.

Table 3.2 – Earnings by Sector (*Total* = dollar values x 1,000)

	1		(10000		· · · · · · · · · · · · · · · · · · ·					
	1980	1985	1990	1995	2000	2005	2010	2015	2020	2025
Butts County										
Govt St./ Local	23.0%	25.2%	29.4%	30.7%	31.1%	31.1%	31.3%	31.2%	31.0%	30.8%
Manufacturing	27.8%	19.0%	20.2%	15.9%	15.8%	15.5%	15.6%	15.7%	15.4%	15.2%
Services	14.7%	15.2%	15.7%	15.8%	15.5%	16.2%	16.0%	15.7%	16.5%	17.3%
Retail	13.1%	16.4%	12.4%	15.1%	15.4%	15.6%	15.9%	16.8%	16.7%	16.6%
TCPU	7.1%	7.1%	6.6%	6.7%	6.7%	6.6%	6.5%	6.3%	6.3%	6.2%
Construction	3.4%	4.7%	3.3%	4.3%	4.2%	4.1%	4.0%	3.9%	3.9%	3.8%
Farming	3.2%	3.2%	3.2%	3.3%	3.2%	3.0%	2.9%	2.7%	2.7%	2.7%
FIRE	3.2%	3.3%	3.2%	3.0%	3.1%	3.0%	3.0%	3.0%	2.9%	2.9%
Wholesale	2.8%	3.5%	3.5%	3.1%	3.0%	2.9%	2.8%	2.7%	2.7%	2.6%
Govt Fed. Civ.	1.2%	1.7%	1.8%	1.6%	1.5%	1.5%	1.5%	1.4%	1.4%	1.4%
Govt Military	0.4%	0.6%	0.5%	0.5%	0.5%	0.4%	0.4%	0.4%	0.4%	0.4%
Agri. Services	0.1%	0.1%	0.1%	0.1%	0.1%	0.1%	0.1%	0.1%	0.1%	0.1%
Mining	0.0%	0.1%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%
Total	\$55,629	\$62,366	\$71,624	\$78,547	\$86,706	\$96,556	\$106,447	\$118,111	\$129,501	\$142,055
Georgia										
Services	16.2%	18.3%	22.8%	24.5%	25.4%	26.2%	27.0%	27.8%	28.8%	30.1%
Manufacturing	23.3%	20.7%	18.0%	17.7%	17.7%	17.6%	17.6%	17.6%	16.3%	15.0%
Govt St./ Local	11.2%	10.3%	11.3%	11.2%	10.7%	10.2%	9.8%	9.5%	9.3%	9.2%
Retail	10.7%	10.9%	9.9%	9.7%	9.7%	9.7%	9.7%	9.6%	9.9%	10.1%
TCPU	9.6%	9.1%	8.9%	9.1%	9.3%	9.5%	9.5%	9.5%	9.7%	9.8%
Wholesale	9.2%	9.5%	9.1%	9.1%	9.2%	9.2%	9.3%	9.3%	9.4%	9.4%
FIRE	5.6%	5.9%	6.4%	6.6%	6.7%	6.8%	6.9%	6.9%	6.9%	6.9%
Construction	5.8%	6.6%	5.7%	5.0%	5.0%	4.8%	4.6%	4.5%	4.4%	4.4%
Govt Fed. Civ.	4.7%	4.2%	3.9%	3.3%	2.9%	2.8%	2.6%	2.5%	2.4%	2.4%
Govt Military	2.7%	2.4%	1.9%	1.7%	1.5%	1.4%	1.3%	1.2%	1.1%	1.1%
Farming	0.1%	1.3%	1.4%	1.3%	1.2%	1.1%	1.0%	1.0%	0.9%	0.9%
Agri. Services	0.4%	0.4%	0.4%	0.4%	0.4%	0.4%	0.4%	0.4%	0.4%	0.4%
Mining	0.5%	0.4%	0.3%	0.3%	0.3%	0.3%	0.3%	0.3%	0.3%	0.3%

Source: Woods & Poole Economics, Inc., 1994 2020, 2025 Projections by MTRDC

Assessment

State and Local Government remains the strongest component in reviewing Butts County's industrial earnings, reflecting the larger employment and professionalism of the sector. While Butts County's overall earnings ratios differ from the state averages, they remain on par with similar, rural communities outside metropolitan cores. The ratios also mimic the patterns established by the employment data shown above. As the population grows and Butts County's interaction with neighboring communities increases, these ratios should mirror state averages and reflect a more diverse economy.

As with employment, the other primary industrial sectors of *Retail, Services*, and *Manufacturing*, represent the greatest share of the County's earnings. Relative prosperity in these sectors is key to Butts County for overall economic health; *Retail* businesses are largely dependent on disposable income, the *Service* industry is more successful under diverse, sustainable conditions, and *Manufacturing* businesses are a gauge of economic stability.

Each of the top five sectors (in earnings) are rooted within the City of Jackson, establishing the county seat as the clear economic hub of Butts County. Jenkinsburg's small number of businesses yield a comparably small amount of the earnings provided within the county, again less than 2% of the total.

Identified Needs

• Possible need to foster employment outside of the Retail sector

Wages by Economic Sector

As the earnings of each economic sector represent the value of the industry to the community's overall productivity, the wages provided by those sectors indicate the standard of living each industry will produce. Industries that can support higher wages yield more disposable income that can be reinvested elsewhere in the local economy. By contrast, industries with lower wages can become liabilities by leaving households dependent on additional sources of income.

Table 3.3 - Average Weekly Wages - Butts County

Table of Triesings West	1990	1991	1992	1993	1994	1995	1996	1997	1998	1999
All Industries	\$308	\$315	\$331	\$336	\$342	\$355	\$385	\$424	\$435	\$449
Transportation, Comm, Util	\$496	\$482	\$495	\$465	\$497	\$512	\$586	\$601	\$645	\$673
Financial, Insurance, Real Estate	\$355	\$364	\$387	\$399	\$426	\$444	\$511	\$585	\$574	\$562
Wholesale	\$347	\$343	\$399	\$462	\$461	\$464	\$533	\$554	\$580	\$555
Manufacturing	\$302	\$313	\$335	\$350	\$363	\$368	\$384	\$420	\$432	\$464
Construction	-	\$323	-	-	\$372	\$359	\$317	\$323	\$377	\$429
Services	\$242	\$240	\$254	\$273	\$279	\$304	\$385	\$443	\$378	\$367
Agri, Forestry, Fishing	-	-	-	_	\$182	\$199		\$259	\$275	\$310
Retail	\$177	\$185	\$215	\$208	\$209	\$223	\$234	\$255	\$263	\$283
Local Gov	_	-	\$349	\$364	\$349	\$394	\$402	-	-	-
State Gov	\$427	-	-	-	-	-	-	-	-	-
Mining	-	-	-	-	-	-	-	-	-	-
Federal Gov	-	-	-	_	-	-	-	-	-	-

Source: Georgia Department of Labor

Table 3.4 - Comparison of Weekly Wages - Butts County vs. Georgia

	-				-	- 0				
Butts County as % of Georgia	1990	1991	1992	1993	1994	1995	1996	1997	1998	1999
All Industries	72.6%	70.9%	70.3%	70.0%	70.1%	69.7%	72.5%	75.4%	72.7%	71.4%
Transportation, Comm, Util	82.3%	75.9%	71.8%	65.6%	69.0%	69.5%	76.2%	74.7%	76.6%	75.2%
Financial, Insurance, Real Estate	65.3%	64.0%	61.7%	61.6%	65.7%	64.1%	69.0%	73.2%	65.8%	62.4%
Wholesale	57.5%	54.3%	59.6%	66.5%	64.8%	63.6%	69.9%	68.5%	66.4%	59.5%
Manufacturing	67.1%	66.2%	66.6%	68.5%	68.4%	66.3%	65.3%	67.7%	65.9%	67.8%
Construction		73.6%	-	-	77.7%	70.7%	59.4%	58.1%	63.9%	68.9%
Services	58.5%	54.7%	54.7%	58.0%	58.7%	60.7%	74.2%	80.4%	65.2%	60.1%
Agri, Forestry, Fishing	-	-	-	-	58.3%	61.8%	-	74.6%	73.7%	79.5%
Retail	75.0%	75.8%	84.3%	80.0%	78.3%	81.1%	81.8%	85.3%	82.7%	84.5%
Local Gov	-		87.0%	88.8%	83.1%	89.5%	87.2%	-	-	-
State Gov	94.7%	-	-	-	-	-	-	-	-	-
Mining	-	-	-	-	-	-	-	-	-	1 - 1
Federal Gov	-	-	_	-	-	-	-	-	-	-

Source: Georgia Department of Labor

Assessment

Over the past ten years, wage rates for Butts County have generally declined in relation to State averages. While much of this can be attributed to technical positions in metropolitan areas, wages for the *Wholesale*, *Services*, and *FIRE* industries have actually decreased in Butts County compared to 1990 figures. This is cause for concern as the trend suggests employment opportunities within the county will fail to keep up with State trends and Butts County will begin to lose its economic viability.

This issue has born initiatives to bring more diversified employers to the area, but specifically ones that offer higher wage rates to employees. For Butts County to sustain any notable growth and reduce tax rates, the County must pursue an increase in average salaries paid to local employees and residents. This will ensure the populace can build more prosperity and that the county can produce more households with the higher incomes that drive more effective property and sales tax policies.

Much can be said for the high cost of living in Atlanta's job market as one factor that skews the ratios for the state. Butts County does enjoy a relatively low cost of living that permits cheaper costs for business operation and ultimately lower wage rates. However, this also suggests that for many industries the wage rate will only mimic state averages as Butts County becomes more urban and accepts the costs affiliated with such growth.

Identified Needs

With the County and other entities, review trends in wage rates on a regular basis;
 assessment of wages vs. cost of living to explain economic health of Butts County.

Sources of Personal Income

While wage rates represent one gauge of a population's wealth, wages constitute only a portion of each household's net income. Additional sources of revenue include earned interest, dividends, proprietor's income and financial assistance. These sources must be evaluated to levy a true measure of local economic health.

Table 3.5 - Personal Income by Type (Thousands of 1987 dollars)

	1980	1985	1990	1995	2000	2005	2010	2015	2020	2025
Butts County										
Total (Actual)	\$94,022	\$112,641	\$129,294	\$142,825	\$163,368	\$186,468	\$213,163	\$244,291	\$279,738	\$320,693
Wage & Salary	46.23%	42.33%	43.47%	42.48%	41.26%	39.76%	38.19%	36.60%	35.23%	33.93%
Transfer Pmt.	26.23%	26.60%	27.44%	29.84%	30.74%	31.80%	32.92%	34.08%	35.15%	36.16%
DIRI	14.60%	18.04%	17.17%	15.17%	16.19%	17.24%	18.27%	19.24%	20.02%	20.74%
Proprietor	9.12%	9.42%	7.58%	8.51%	7.99%	7.57%	7.19%	6.83%	6.52%	6.27%
Other Labor	3.81%	3.62%	4.35%	4.00%	3.83%	3.63%	3.43%	3.24%	3.07%	2.90%
Residence Adj.	48.92%	53.18%	49.26%	43.80%	40.99%	38.37%	36.01%	33.92%	0.00%	0.00%
Georgia										
Total	100.00%	100.00%	100.00%	100.00%	100.00%	100.00%	100.00%	100.00%	100.00%	100.00%
Wage & Salary	62.52%	61.25%	60.18%	58.79%	58.04%	56.96%	55.66%	54.12%	52.73%	51.31%
Transfer Pmt.	13.50%	12.44%	12.57%	14.52%	14.83%	15.32%	15.95%	16.74%	17.50%	18.37%
DIRI	11.88%	14.02%	14.52%	13.38%	14.30%	15.31%	16.42%	17.64%	18.75%	19.77%
Proprietor	6.15%	6.61%	6.69%	6.96%	6.66%	6.43%	6.22%	5.99%	5.74%	5.49%
Other Labor	5.95%	5.68%	6.05%	6.35%	6.18%	5.97%	5.75%	5.51%	5.28%	5.05%
Residence Adj.	0.23%	0.04%	0.13%	1.19%	1.57%	1.78%	1.92%	1.99%	0.00%	0.00%

Source: Woods & Poole Economics, Inc.

DIRI = Dividend, Investment Return, Indirect payments

Assessment

The need to account for various sources of income becomes clearer in reviewing the data for Butts County. Compared to the state, Butts County residents rely much more heavily on transfer payments and financial assistance programs to supplement their income. Conversely, the state averages highlight a growing number of households utilizing investment return and dividends to increase their overall earnings. This trend indicates Butts County residents, as a whole, are not receiving enough funds to 1) be financially self sufficient, and 2) place enough disposable income in interest or money-gaining investments.

Another key indicator from Table 3.5 is the "Residence Adjustment," a figure representing the net flow of income into (if positive) or out of (if negative) the community. For Butts County, the numbers show a significant amount of income is brought into the county from surrounding areas. This means that much of the earnings for Butts County's residents are derived from employment in neighboring counties, suggesting a fashion of economic dependency.

Given the absence of social services within the City and the relative values of home ownership and housing costs Jenkinsburg is unlikely the hometown for many of the households receiving transfer payments. There is no strong presence of impoverished households in one part of the community and most of Jenkinsburg consists of self-sufficient families.

Identified Needs

No critical needs identified in this element

Economic Activities

The following activities are currently being explored by City or County agencies, or present a key issue with respect to employment and economic development within the City of Jenkinsburg:

Major Activities

- Salad Time, a producer of ready-to-eat salads, opened in May of 2001 and is at full employment with some 200 workers.
- A new company using plasma torch technology located in the old Butts County Business
 Park. Employment figures for this effort are not known at this time.
- Property has recently been rezoned for the possibility of a new rock quarry and business park located near Hwy 16 south of Jenkinsburg. This prospect is conditional upon the sufficient volume and quality of material found for the quarry and the development of a by-pass road being constructed around Jackson. The notable aspect of this prospective industry is the likelihood of stable employment opportunities that offer higher wages than the current average.
- Williams Brothers Lumber is developing a truss assembly plant at the former Caterpillar site with hopes of hosting 150 – 200 jobs.
- The Industrial Development Authority has moved to expand the Riverview Industrial Park by 298 acres with plans to accommodate both industrial and commercial activity.
- The County is working with the City of Griffin, Spalding County and other organizations to study the feasibility of relocating the Griffin-Spalding Airport to Butts County adjacent to the State Prison, land for which the IDA is prepared to negotiate the purchase. The proposal is designed to foster increased opportunity for industrial and commercial development along the I-75 corridor and would be considered a significant regional attraction. A preliminary feasibility study authorized by the legislature is due for completion by the end of the year.

Unique Activities

Some tourism proposals for Butts County hope to utilize local historic and scenic resources in as part of a Civil War-themed campaign. A number of routes and trails that pass through Jenkinsburg have been suggested but thus far only one driving trail has been formally promoted.

Assessment

The City of Jenkinsburg is poised to capture much of the residential growth expected to come to Butts County but will only accommodate a select volume of new commercial and light industrial activity. The location between Jackson and metro Atlanta offers the opportunity for capturing a variety of businesses, however the City's desire to focus on rural character and residential development suggests Jenkinsburg will play a secondary role in directing economic development in the area. New business will be welcomed but must fit into the existing community structure and service capacities.

Identified Needs

 Report outlining the clear capacities for public services and proposals for growth management to maximize allocation of utilities and capital improvements.

LABOR FORCE

Information concerning the skills and abilities of the labor force provides a strong indication of the economic potential of a region. Occupational characteristics highlight the strengths and weaknesses of the available labor pool, offering guidance as to the employment needs and limitations.

An analysis of occupational employment, balanced by information concerning work location and commuting patterns, can be used to determine the assets of the existing labor force as well as to highlight which skills should be brought into the area. This type of analysis can then be used in conjunction with the economic base study to direct activities for improving the local economic conditions.

Employment by Occupation

The occupational information reveals the kinds of skills & experience present in the local labor force, and provides an indication of how successfully that force can fill the labor needs of particular industrial sectors. Such information can also help explain commuting patterns, education needs, and possible changes in demands for consumer goods and services.

Table 3.6 - City of Jenkinsburg Employment by Occupation

			Change 1990	- 2000
	1990	2000	#	%
TOTAL All Occupations	102	86	-16	-15.7%
Precision Production, Craft, and Repair	8.8%	8.1%	96	121.5%
Clerical and Administrative Support	4.9%	10.5%	-30	-15.8%
Service Occupations (not Protective & Household)	2.0%			
Executive, Administrative and Managerial (not Farm)	16.7%	11.6%	32	31.7%
Machine Operators, Assemblers & Inspectors	20.6%	17.4%	63	35.2%
Professional and Technical Specialty	1.0%			
Sales	1.0%			
Transportation & Material Moving	12.7%	9.3%	68	41.7%
Farming, Fishing and Forestry	2.0%	0.0%	-28	-100.0%
Technicians & Related Support	14.7%	12.8%	105	71.4%
Private Household Services	7.8%	9.3%	-199	-53.1%
Protective Services	5.9%	9.3%	-25	-18.7%
Handlers, Equipment Cleaners, helpers & Laborers	2.0%			

Source: US Bureau of the Census

Table 3.7 - Comparison of Employment by Occupation, 2000

	Jackson	Flovilla	Jenkin.	Butts Co.	Georgia	US
Precision Production, Craft, and Repair	16.5%	25.00%	12.8%	16.0%	9.0%	8.5%
Clerical and Administrative Support	15.9%	9.00%	17.4%	16.8%	15.1%	15.4%
Service Occupations (not Protective & Household)	15.2%	12.50%	9.3%	12.7%	11.6%	12.0%
Machine Operators, Assemblers & Inspectors	11.5%	16.70%	9.3%	15.0%	10.8%	9.4%
Executive, Administrative and Managerial (not Farm)	11.5%	2.50%	8.1%	8.0%	14.0%	13.5%
Professional and Technical Specialty	10.5%	8.00%	10.5%	9.7%	18.7%	20.2%
Sales	8.7%	10.20%	11.6%	9.3%	11.6%	11.2%
Transportation & Material Moving	7.2%	16.70%	9.3%	11.2%	6.6%	6.1%
Other	3.0%	0.00%	11.6%	1.1%	1.8%	2.9%
Farming, Fishing and Forestry	0.0%	0.00%	0.0%	0.3%	0.6%	0.7%

Source: US Bureau of the Census

Assessment

As with much of the economic base figures, the notable trends revealed from the occupational data for Jenkinsburg and Butts County are the comparisons to state averages. The occupational skills providing the greater numbers for Butts County, Equipment Operation, Production, Craft and Repair, are generally regarded as blue-collar jobs susceptible to lower wages and/or replacement from technological innovations. As a small rural community closely linked to the unincorporated County, the City of Jenkinsburg and the State show higher shares of Executive and Managerial skills, Professional and Technical Specialty positions and similar white-collar occupations. This difference is most critical when it comes to expressing the universality of job skills; Many economic forecasts report the need for future employees to have talents that can adapt to varying environments, as they're likely to experience many new tasks with each of (likely) many different jobs. Typically this is not the case of the skills exemplified in the Equipment Operation category.

Both the County is moving more in line with state averages, however, as the operations of local manufacturing industries continue to evolve. The economic trends established as Butts County grows from a rural to an urban community will serve to make more diverse jobs and skills a feature of the local economy. Assuming Butts County attempts to diversify its economy it will likely have to do so by seeking economic growth in industries *not* tailored to the skills of the existing populace. Much of this has occurred naturally as technology continues to help business development and the average employee of the 21st century will have already been exposed to a greater array of tools and tasks unfamiliar to previous generations. The City of Jenkinsburg will only play a secondary role in guiding this growth, however, as most new business ventures will require more technical infrastructure and human capital to succeed, thus requiring a more urban environment than the City may be able to provide.

Identified Needs

 Need to improve the variation in skill sets available within the county, with particular focus on professional service skills.

Unemployment

Another lead indicator of an economy's strength is the measure of its unemployment levels. Trends in this area reflect the stability and prosperity of local industries, as well as the results of past economic development strategies. Unemployment levels also represent a measure of the poverty level within the area and potential deficiencies in the redistribution of wealth.

Table 3.8 - Unemployment Rates

	Circuipio,	All Cit I	-								
	1991	1992	1993	1994	1995	1996	1997	1998	1999	2000	2003
Spalding	6.1%	7.1%	6.1%	5.1%	4.7%	5.1%	5.1%	4.5%	4.2%	4.9%	6.7%
Lamar	5.5%	7.0%	5.1%	4.3%	4.1%	4.2%	4.5%	4.4%	5.9%	6.4%	6.3%
Newton	5.6%	7.6%	5.9%	4.6%	4.4%	4.4%	4.7%	3.9%	3.4%	3.3%	5.7%
Butts Co.	7.1%	9.7%	6.5%	5.2%	5.8%	5.9%	4.8%	4.8%	4.2%	5.2%	5.5%
Jasper	7.8%	9.0%	7.7%	4.6%	4.7%	6.8%	5.6%	3.9%	3.9%	3.9%	5.5%
Monroe	6.4%	7.5%	6.1%	5.2%	6.7%	6.0%	6.3%	7.0%	5.4%	5.1%	5.4%
Henry	4.6%	5.4%	4.1%	3.7%	3.4%	2.8%	2.6%	2.3%	2.0%	2.1%	4.2%
Georgia	5.0%	7.0%	5.8%	5.2%	4.9%	4.6%	4.5%	4.2%	4.0%	3.7%	4.7%
Nation	6.8%	7.5%	6.9%	6.1%	5.6%	5.4%	4.9%	4.5%	4.2%	4.0%	6.0%

Source: Georgia Department of Labor

Assessment

Over the past ten years, Butts County has regularly been within 1.5% of Georgia's average unemployment rate, a positive achievement given the State's performance. This is expected to even improve as the county begins to capture some of the metro-Atlanta business growth already reaching neighboring counties Henry, Newton and Spalding. More importantly the rate has shown general decline, the most recent increases resulting from drastic closings in the regional textiles and manufacturing sectors.

Identified Needs

No specific needs from this element.

Employment Status

Another feature to be noted in addressing employment conditions is the general employment status with respect to gender and armed forces involvement. For example, higher rates of unemployment for women can often be cross-referenced with household sizes and family-status to establish a high number of stay at home mothers.

Table 3.8 – Labor Force Participation, 2000

	Jackson	Flovilla	Jenkinsburg	Butts	Georgia	US
Total Labor Force	1,629	334	90	8,457	4,129,666	138,820,935
Civilian Labor Force	100.0%	100.0%	97.8%	99.8%	98.4%	99.2%
Civilian Employed	93.6%	93.1%	95.6%	95.9%	93.0%	93.4%
Civilian Unemployed	6.4%	6.9%	2.2%	3.8%	5.4%	5.7%
In Armed Forces	0.0%	0.0%	2.2%	0.2%	1.6%	0.8%
Not in Labor Force	1,407	173	49	6,892	2,121,021	78,347,142

Table 3.8 - Labor Force Participation

	Total		Males		Females	
Butts County	1990	2000	1990	2000	1990	2000
Total Persons	11,827	15,349	6,348	8,270	5,479	7,079
In Labor Force	6,515	8,457	3,598	4,491	2,917	3,966
Civilian Labor Force	6,502	8,439	3,587	4,480	2,915	3,959
Civilian Employed	93.7%	96.1%	94.0%	97.0%	93.3%	95.2%
Civilian Unemployed	6.3%	3.9%	6.0%	3.0%	6.7%	4.8%
In Armed Forces	13	18	11	11	2	7
Not in Labor Force	44.9%	44.9%	43.3%	45.7%	46.8%	44.0%
Georgia	1990	2000	1990	2000	1990	2000
Total Persons	4,939,774	6,250,687	2,357,580	3,668,493	2,582,194	3,218,245
In Labor Force	3,353,372	4,129,666	1,807,053	2,583,347	1,546,319	1,912,651
Civilian Labor Force	3,280,314	4,062,808	1,741,609	2,524,103	1,538,705	1,903,633
Civilian Employed	94.3%	94.5%	94.9%	95.1%	93.6%	93.9%
Civilian Unemployed	5.7%	5.5%	5.1%	4.9%	6.4%	6.1%
In Armed Forces	73,058	66,858	65,444	59,244	7,614	9,018
Not in Labor Force	32.1%	33.9%	23.4%	29.6%	40.1%	40.6%
Nation	1990	2000	1990	2000	1990	2000
Total Persons	191,293,337	217,168,077	91,866,829	117,741,569	99,426,508	112,185,795
In Labor Force	124,882,409	138,820,935	68,417,853	82,356,379	56,464,556	64,547,732
Civilian Labor Force	123,176,636	137,668,798	66,897,041	81,389,203	56,279,595	64,383,493
Civilian Employed	93.7%	94.2%	93.6%	94.5%	93.8%	94.2%
Civilian Unemployed	6.3%	5.8%	6.4%	5.5%	6.2%	5.8%
In Armed Forces	1,705,773	1,152,137	1,520,812	967,176	184,961	164,239
Not in Labor Force	34.7%	36.1%	25.5%	30.1%	43.2%	42.5%

Source: US Bureau of the Census

Labor Pool defined as the population ages 16+, not retired and physically able to work

Assessment

While Georgia and the Nation recorded decreases (8.5% and 32.4%, respectively) in armed forces employment between 1990 and 2000, Butts County did see a slight increase from 13 to 18 people. The absence of large military installations within 25 miles of Jackson suggests, however, that the armed forces will not be a significant employment option for Butts County residents.

The fact that Butts County's labor force increased by nearly 30% over the ten-year period speaks of the in-migration of residents that moved to the county for its affordability while maintaining employment outside of the county. This trend should to continue as Butts County continues to feel the influence of a location between two major metropolitan areas.

The most striking figure of Butts County's statistics when compared with Georgia and the Nation is the significantly higher number of people not in the labor pool. This suggests that Butts County has a high volume of children and senior citizens or people unable to work for some measure of disability or termination. This is particularly key for the male population, generally considered the primary source of employees for a community. Butts County shows roughly 46% of the male population in 2000 was not in the labor pool, compared with roughly 30% for both the State and the Nation. This creates a fear that Butts County will face economic hardships when consistently lower ratios of residents in the labor pool are combined with consistently lower wage rates, ultimately directing smaller amounts of funds, public and private, into the county.

Identified Needs

 Need to maximize existing labor force; Work with IDA and Chamber to learn more of why some residents are not in the labor pool.

Commuting Patterns

One significant struggle with accommodating both residential and industrial needs lies in the effective use of regional infrastructure. The rapid development of modern transportation and infrastructure improvements has lead to drastic changes in the commute to work and the unemployment patterns discussed above. The same modes of transit that may easily bring people and commerce into an area can just as easily take them away. This creates a governmental concern over the commuting patterns and increased interdependence among communities. An imbalance between needs for employment and availability of employees can lead to increases in commuting, leading to a disparity in the provision of governmental services. A community lacking in commercial or industrial employers often becomes the residential "bedroom" community and as such must provide schools, police, and other services on a one sided budget.

Assessment

Butts County is currently regarded as a growing "bedroom community" as over half of the county's employed labor force commutes outside of the county for work. A percentage this high is typically associated with communities struggling to match tax revenues with demands for residents. Historically, Butts County's role as a pastoral, rural setting for the occasional commuter was acceptable. However the volume of residents now commuting outside the county, and likely spending their incomes outside of the County, has increased such that the cost of maintaining the level of services per resident has gone up.

The biggest impacts on Jenkinsburg concern the through traffic of commuters traveling northward from Jackson into metro Atlanta. US 23 is the main corridor within Jenkinsburg, bisecting the city and serving both through and local traffic. As commuting trends grow more severe this corridor will require special attention.

Table 3.9 – Commuting Patterns

	198	80	199	90	200	00
Butts	2,786	55.4%	3,044	50.7%	3,533	44.59%
Henry	507	10.1%	879	14.6%	1,423	17.96%
Fulton	487	9.7%	553	9.2%	728	9.19%
Clayton	131	2.6%	348	5.8%	605	7.64%
Spalding	203	4.0%	256	4.3%	443	5.59%
Dekalb	176	3.5%	246	4.1%	284	3.58%
Newton	71	1.4%	131	2.2%	210	2.65%
Monroe	129	2.6%	89	1.5%		
Jasper		0.0%	74	1.2%		
Rockdale	28	0.6%	64	1.1%	104	1.31%
Other	512	10.2%	322	5.4%	594	7.50%
Total	5,030	100.0%	6,006	100.0%	7,924	
	198	30	199	90	200	00
Butts	2,786	82.1%	3,044	74.2%	3,533	61.74%
Spalding	122	3.6%	393	9.6%	327	5.71%
Henry	58	1.7%	170	4.1%	240	4.19%
Monroe	138	4.1%	159	3.9%	492	8.60%
Lamar		0.0%	131	3.2%	206	3.60%
Jasper		0.0%	75	1.8%	191	3.34%
Clayton	21	0.6%	74	1.8%	109	1.90%
Upson		0.0%	56	1.4%		
					64	1.12%
Other	267	7.9%	323	7.9%	560	9.79%
Total	3,392	100.0%	4,102	100.0%	5,722	

Source: US Bureau of the Census

Identified Needs

• Continue to foster more employment opportunities within the county, and encourage businesses to hire county residents.

ECONOMIC DEVELOPMENT RESOURCES

Many communities employ a number of methods to encourage and strengthen local business and economic conditions. Economic development resources can take the form of development agencies, government programs, or special features within an education system that foster desired business environments. These resources are created/maintained as a means of supporting the local economy, and as such become strong factors in the analysis of regional economic development patterns.

Agencies

Multiple forms of agencies exist to support the economic and physical development of local communities, actively promoting and fostering their business environments. Among those providing assistance in the City of Jenkinsburg;

- Butts County Industrial Development Authority (IDA) Currently features one full-time director with staff assistance from the Community Services Department, the IDA is responsible for coordinating efforts for promoting the County to prospective business and industry. Recent IDA work has contributed to the location of one new industry and ongoing discussions for expansion and improvement of water and sewerage on the county's west side.
- Butts County Chamber of Commerce Often working hand in hand with the IDA, the Chamber specializes in organizing private sector initiatives for supporting local business. This has included special events, advertisements and promotional campaigns, and assistance with new business development. Both the IDA and Chamber assist businesses with finding the resources for job training and placement, capital improvements, and special tax and financing services to create a business climate suited for successful operation.
- McIntosh Trail Regional Development Center The MTRDC has served Butts County since 1967, providing technical support and guidance for member local governments to assist them with transportation & land use concerns, economic and community development. Based in Griffin, in neighboring Spalding County, the MTRDC also helps member governments in grant writing and administration, compliance with State planning requirements and computerized mapping.

Similar assistance can also be accessed from other agencies or State offices based outside of the region. Such agencies provide consulting services, surveys and resource information, or a technical expertise that serves to strengthen business productivity, including:

- · Georgia Department of Industry, Trade, and Tourism
- Georgia Power Company, Oglethorpe Power, and the Municipal Electrical Authorities of Georgia (MEAG)
- Georgia Institute of Technology/ Georgia Tech Research Institute, University of Georgia Business Outreach Services

Programs and Tools

Local governments are involved in several programs designed to assist business initiatives and improve the quality of the local labor force. Jenkinsburg's small town nature limits the amount of resources it can provide for such efforts, short of helping businesses secure financial and programmatic support from the State. However, the City can participate in certain countywide measures such as the Special Local Option Sales Tax (SPLOST) to pay for capital improvements that support economic development.

Education and Training Opportunities

While there are no post-secondary education facilities within Butts County, a number of opportunities exist in neighboring counties as well as further north in metro-Atlanta. Within 30 miles are Clayton College and State University, Griffin Technical College, which hosts a QuickStart program to assist new businesses in training their workforce in specialized skills, and Gordon College, a rapidly growing 2-year facility located in Barnesville. All of these schools have been very active in working with local communities in developing educational opportunities for area residents and in assisting local business development. Aided by the success of the Hope Scholarship Fund, in-state enrollment has greatly increased for Georgia and allowed more residents the chance to afford post-secondary education. The availability and need for Butts County residents and businesses to call upon these facilities will likely increase as the skills demanded by the marketplace continue to evolve.

Griffin Technical College has conducted a needs assessment regarding skills demanded and available within Butts County in anticipation of locating a satellite facility in or near Jackson. Together with the County the College is investigating funding prospects and feasibility scenarios before proceeding with a formal proposal for expansion.

Assessment - Economic Development Resources

Jenkinsburg and Butts County have access to many agencies and programs to assist with economic development, but has expressed a need to improve utilization of these resources and expand the educational opportunities within the area. Specifically mentioned has been the desire to provide a post-secondary training facility within the county. Such a facility could also provide coordinated programs with the local school system to encourage more job skills training and education among Butts County children.

Identified Needs

Maintain communication with economic development partners

ECONOMIC DEVELOPMENT - IDENTIFIED NEEDS & GOALS

Needs:

The following represents a listing of those comprehensive issues identified by the inventory and analysis of economic development issues for the City of Jackson. Additional needs for natural and historic resources may be identified throughout the planning process. However, these issues in particular must be addressed to improve the community's management of such resources and to achieve the goals desired by the community.

- Possible need to foster employment outside of the Retail sector
- Review trends in wage rates on a regular basis;
- Report outlining the clear capacities for public services and proposals for growth management to maximize allocation of utilities and capital improvements.
- Need to improve the variation in skill sets available within the county, with particular focus on professional service skills.
- Need to maximize existing labor force; Work with IDA and Chamber to learn more of why some residents are not in the labor pool.
- Maintain communication with economic development partners

Goal: To achieve a growing and balanced economy, consistent with the prudent management of local resources, that equitably benefits all segments of the population.

Objectives:

<u>The City should participate in the READI certification process</u> The City should support the Development Authority in maintaining the State sponsored READI certification for economic development professionals. This should also include additional measures for training, networking, and promoting the city

The City should maintain a formal Economic Development Plan Beyond the elements included in this Comprehensive Plan, the City of Jenkinsburg should work with Butts County in maintaining a formal plan and policy for the attraction and expansion of business opportunities. This should include a clear and manageable action plan for recruiting new industry as well as improving the skills and conditions for the labor force. This plan should be developed in coordination with regional partners in education, public services and economic development.

<u>Development a post-secondary education network</u> To assist with the development and quality of the local labor pool, the City should work with the School Board, the IDA, Griffin Technical College and other organizations to provide increased access to skills training for city residents. There should also be measures to coordinate training directly with current and projected job skills demanded by area businesses.

This Natural and Historic Resources chapter seeks to define the issues, problems, and opportunities associated with the effective management of a region's native riches. Natural resources are those environmental conditions that share a direct relationship with surrounding communities, such as environmentally sensitive areas, scenic areas, and water sources. Historically significant resources are those places or structures recognized for an architectural or social significance contributing to the definition of a community or culture. Combined, these elements help define a community's character and should be protected from misuse.

Note: The following acronyms are used throughout this chapter in reference to environmental organizations or programs:

TMDL: Total Maximum Daily Load; Refers to both the measure of pollutants allowed within a stream and the program for implementing this system of water quality

monitoring. Noting that a stream or river "has a TMDL" means that a segment of that water body is in violation of contaminant standards and needs remediation.

NPDES: National Pollutant Discharge Elimination System; As authorized by the Clean

Water Act, the NPDES permit program controls water pollution by regulating

point sources that discharge pollutants into waters of the United States.

NATURAL RESOURCES

Areas

A region's natural resources are the native conditions and elements that contribute to the local character and livelihood. As the rivers and lakes supplying public water, mineral deposits that support local industry, or a scenic park serving locals and tourists alike, these resources can, properly managed, greatly serve a community's health, culture, and economy. Because these sites and conditions are highly susceptible to disturbance from human activity, they are regarded environmentally sensitive and need to be preserved for public benefit. The following comprises a list of those conditions considered environmentally sensitive and requiring assessment as part of this plan:

Applicable within Jenkinsburg	Not Applicable within Jenkinsburg
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ippircuste manus commissions		
Potable Water Sources	Flood Plains	Scenic Views and Sites
Wetlands	Groundwater Recharge Areas	Protected Mountains
Water Supply Watersheds	Protected River Corridors	Coastal Resources
Soil Resources	Prime Forest Land	Air Quality (non attainment)
Steep Slopes	Plant and Animal Habitats	Prime Agricultural Land
Parks, Recreation and Conservati	on	

General locations for wetlands and Water Supply Watersheds can be seen on Map 4.1. Soil conditions for Butts County are shown on Maps 4.2 and 4.3, steep slopes on Map 4.4, and parks, recreation and scenic areas on Map 4.5.

Public Water Sources/ Water Supply Watersheds

The City of Jenkinsburg receives finished water from the Butts County Water and Sewer Authority (BCWSA). The primary source for this water is the surface withdrawal from the Ocmulgee River, with one well within the City available for emergencies.

Adjacent to the Lloyd Shoals Dam operated by Georgia Power, the public water supply intake for the *Ocmulgee River* pumps and treats raw water directly from the river. Because the Ocmulgee is the result of multiple smaller rivers (South, Alcovy and Yellow) and streams coming together, the water-supply watershed for this intake is considerably large (>100 sq. miles), stretching as far north as Gwinnet County and encompassing much of metropolitan Atlanta.

Water Quality Reports

The Upper Ocmulgee is one of the more troubled river basins in Georgia, due in part to the volume of activity and use demanded by metropolitan Atlanta. A large degree of contaminant violations have been recorded within the watershed, including a number of stream segments totaling more than 187 linear miles that are listed as Not Supporting their designated uses. Most of these violations occur north of Butts County, within more urbanized or developing areas that lie upstream.

Status of Streams: Ocmulgee River Intake Watershed

Evaluation	Linear Mileage	# of Segments
Supporting	75.2	31
Partially Supporting	299.11	114
Non-supporting	187.6	117
Total	561.91	262

The bulk of the pollution issues for the Upper Ocmulgee fall in the context of fecal coliform, biota and dissolved oxygen; No fewer than 80 TMDLs have been written for stream segments contaminated by at least one of the three. In all, some 400 miles of stream segments have been identified as having some form of fecal contamination, with urban runoff and faulty septic systems suspected among the main causes. Most of these segments should have a TMDL implementation plan within the next three years.

Lake Jackson itself is listed as Partially Supporting with violations listed for "fecal coliform, fish consumption guidance." While there are areas within the 7-mile inner-management zone (IMZ) for the water-supply intake that may contribute to this violation via runoff and septic leaks, it is anticipated that resolving violations upstream would also resolve much of the contamination issue in Lake Jackson itself. Also within the IMZ for this watershed is one stream segment listed as Not Supporting: a 6-mile stretch of Tussahaw Creek in northern Butts County. This segment has been listed for fecal coliform and assigned a needed reduction in the TMDL of fecal coliform of 71%. While the TMDL report did not specify areas of reduction for this specific segment, the non-point source load allocation alone surpassed the total TMDL for the stream segment and accounted for more than 75% of the fecal coliform released into this stream.

Additional stream segments listed as Not Supporting their designated uses included parts of the Big Cotton Creek, Camp Creek and Yellow Rivers. These segments fall outside Butts County but within the 20-mile outer management zone for the intake watershed. Just as the case with Tussahaw Creek, the non-point source load allocation alone surpassed the total TMDL allowed for fecal coliform in these streams, and accounted for far more of the total fecal count than from the point sources.

Water Quality Monitoring Data

Multiple USGS and EPA monitoring sites lie within the watershed, including many within the 20-mile outer management zone of the water-supply watershed. Much of the data associated with these points is either dated or accounted for within the most recent TMDL reports, at times being directly cited as the reason for the streams listing. The Upper Ocmulgee will be monitored again as part of Georgia's Basin Management Program beginning in 2003 and 2004.

No additional monitoring or water quality data was discovered for streams within the 20-mile management zone for the water supply watershed.

NPDES Storm Water Program

Because of the size of the watershed, there are a significant amount of NPDES sites upstream from the intake. In all, there are 16 industrial sites, 31 municipal sites, and 6 private sites permitted within the water-supply water watershed. However, only 1 industrial and 5 municipal sites are within the outer-management zone (20 miles) of the intake.

NPDES Permits within 20 miles of Lake Jackson Intake

Permit #	Facility	Type	Recieving Waters	County
GA0004341	Lloyd Shoals Hydro Ga. Power	I	Ocmulgee River	Butts
GA0049239	Meadow Creek Acq. WPCP	M	Trib. to Kalves Cr.	Henry
GA0049760	Locust Grove - East Pond	M	Wolf Creek	Henry
GA0049816	Locust Grove	M	Wolf Creek	Henry
GA0048445	DOE FFA-FHA	M	Alcovy River	Newton
GA0026239	Conyers - Scott Creek WPCP	M	Scott Creek	Rockdale

Little testing occurs of the raw water within the Ocmulgee River. The BCWSA has the benefit of having other agencies such as USGS perform occasional monitoring, while the authority continues with regular testing at the treatment facility. Some testing has been done within Lake Jackson on a cursory basis, though nothing has been detected beyond confirmation known conditions.

Fecal coliform remains a chief concern for the Ocmulgee watershed, as well as urban runoff and sediment and erosion. Because of the high pace of development in Henry and Newton counties, it is feared that more and new problems may arise while management practices are established to address past pollution issues.

It is anticipated that more TDML implementation plans and watershed studies will be done for waters upstream from Lake Jackson within the next couple of years. The MTRDC will be working with the Atlanta Regional Commission, the North Georgia Metropolitan Water District and others as these plans come into place. Additionally, the MTRDC will begin formulating TMDL plans for more streams within the watershed beginning in 2002-2003.

Assessment

Despite the concerns of several stream segments within the Ocmulgee River water supply watershed the overall water quality is not considered severe or warranting critical remediation. Butts County has adopted the required minimum environmental planning criteria to protect against adverse development for parts of the watersheds within their jurisdiction. Additional measures are being taken to monitor development types and volume within these watersheds to better respond to pollution problems as well as provide education and outreach to the public to prevent contamination. It is hoped that the improved land use mapping and other actions outlined within the TMDL implementation plans will upgrade the stream segments that are listed for water quality violations and serve to prevent against further violations.

In terms of water quantity the City of Jekinsburg may have need for more water within the latter half of the planning period depending on the total growth experienced by Butts County. The 50-year management plan currently being drafted by the BCWSA suggests a need to perhaps even double the existing withdrawal capacity of 5+ MGD offered by the two main surface water resources.

Identified Needs

- Work with the BCWSA to maintain information concerning the health and viability of all public water sources supplying the City of Jenkinsburg water system.
- In agreement with the County and the BCWSA, develop an agreement whereby Jenkinsburg has access to all the water needed to sustain the City for the next 50 years.

Wetlands

Wetlands are defined by the US Environmental Protection Agency and the Army Corps of Engineers as "Those areas that are inundated or saturated by surface or groundwater for a frequency and duration sufficient to support, and that under normal circumstances do support, a prevalence of vegetation typically adopted for life in saturated soils." Wetlands are characterized by permanent or periodic wetness, acidic or hydric soils, and adaptive vegetation, and include coastal and inland marshes; lakes, ponds, and other open water; rivers, streams, and intermittent streams; swamps, bogs, sinkholes; and other areas exhibiting wetland characteristics. Flood protection, erosion control, water quality maintenance, drought management, and valuable fish and wildlife habitat are important wetland benefits. A thorough site evaluation should be conducted prior to any determination of wetlands on a specific property in Butts County.

Small portions of Jenkinsburg contain wetlands, most of which are affiliated with small tributary streams on the city's south side. At present neither of the wetlands is threatened by development.

Assessment

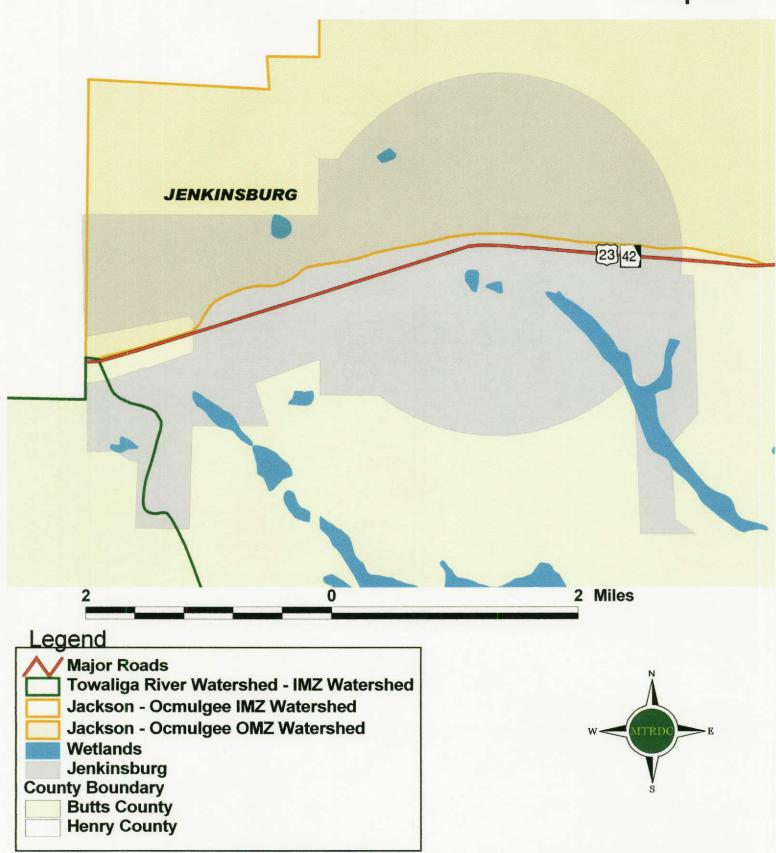
To date there have been no major problems associated with local wetlands, and the City has adopted the required minimum environmental planning criteria to protect against adverse development within and around these resources. Further actions that could be taken in the future include improved assessment of development scale and types near wetlands.

Identified Needs

 With the County, maintain inventory of existing wetlands and of development information in and around those resources, including enhanced land use mapping, depiction of structures and impervious surfaces and more detailed information of potential pollution sources.

Water Resources

Map 4.1



Floodplains

In their natural or relatively undisturbed state, floodplains provide three broad sets of values: (1) water maintenance and groundwater recharge; (2) living resource benefits, including habitat for large and diverse populations of plants and animals; and (3) cultural resource benefits, including archeological, scientific, recreational, and aesthetic sites. In addition, some sites can be highly productive for agriculture, aquaculture, and forestry where these uses are compatible. The Federal Emergency Management Agency (FEMA) has designated specific floodplains, typically known one hundred year floodplain zones, as key hazard areas warranting special restrictions against development. These one hundred-year floodplain zone tends to be located in and near wetland areas.

Assessment

Within the City of Jenkinsburg there are no FEMA recognized 100 year floodplains. However, the City should work with the county to monitor development trends and potential impacts to the streams within the city that might still incur flood hazards.

Identified Needs

No critical needs identified in this element.

Soil Conditions

Butts County, like many areas within this region of the Georgia piedmont, has been a historically agricultural community. Much of this can be attributed to the generally fertile qualities of the local soils and the soft rolling terrain that allows the local ecology to prosper. However Jenkinsburg does not exhibit a great deal of active farming within the City and only marginal potential to retain commercial agriculture within the city limits without expansion.

At present, the Natural Resources Conservation Service is performing an updated, more detailed soil inventory. It is unknown when this information will be made available for City planning purposes. Based upon existing knowledge of general soil associations the bulk of the city can be classified as having soil suitable for farming purposes due to concentrations of the Cecil-Appling and Cecil-Madison-Gwinnett soil associations, which are favorable for growing crops with their high quality of nutrients. Conversely the remaining portions of the city feature the Pacolet-Madison-Gwinnett soil association that is more prohibitive to agricultural activity and certain types of urbanized development. These areas should be protected from intense development where possible given their susceptibility to erosion and contamination from development activity.

Assessment

Jenkinsburg does not have many severe constraints, development or otherwise, based upon the prevailing soil conditions within the city. The continued maintenance and expansion of

the sewerage system will serve to protect the sensitive soils from pollution, and erosion control policies must be enforced. Otherwise, no significant issues were identified concerning soil conditions within the city.

Identified Needs

Acquire the updated soil mapping from the Natural resource and Conservation Service.
 Based upon new information, review and amend development policies as needed.

Plant and Animal Habitat

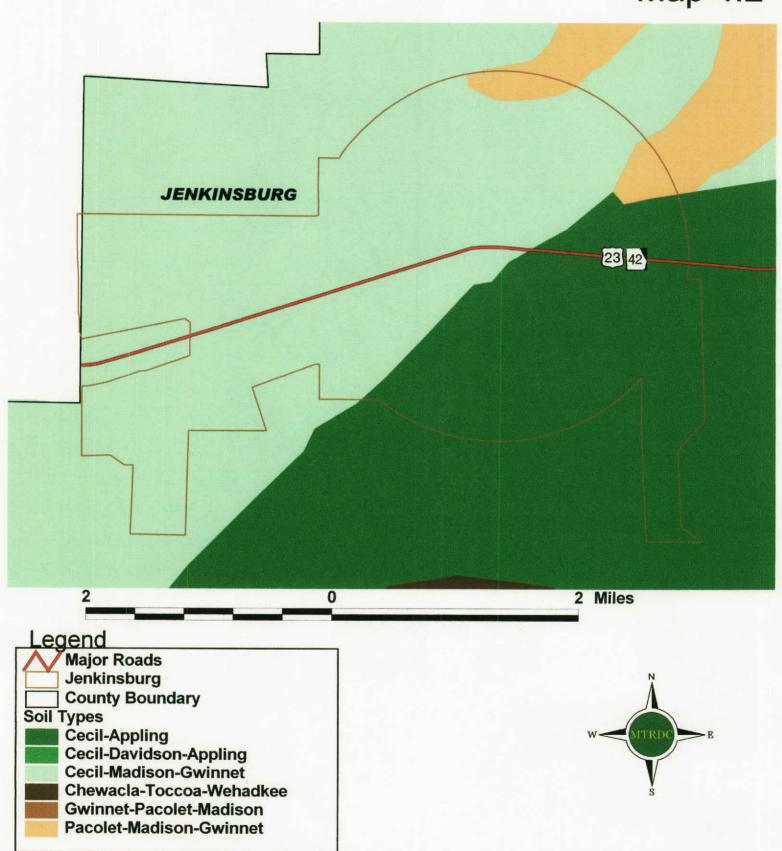
Given the low levels of open space within the city limits, no significant habitats have been identified or preserved in the City of Jenknsburg for the protection of specific plants or animals. The Georgia Department of Natural Resources did not identify any critical sites or stream habitats within the city warranting further protection.

Identified Needs

No needs identified.

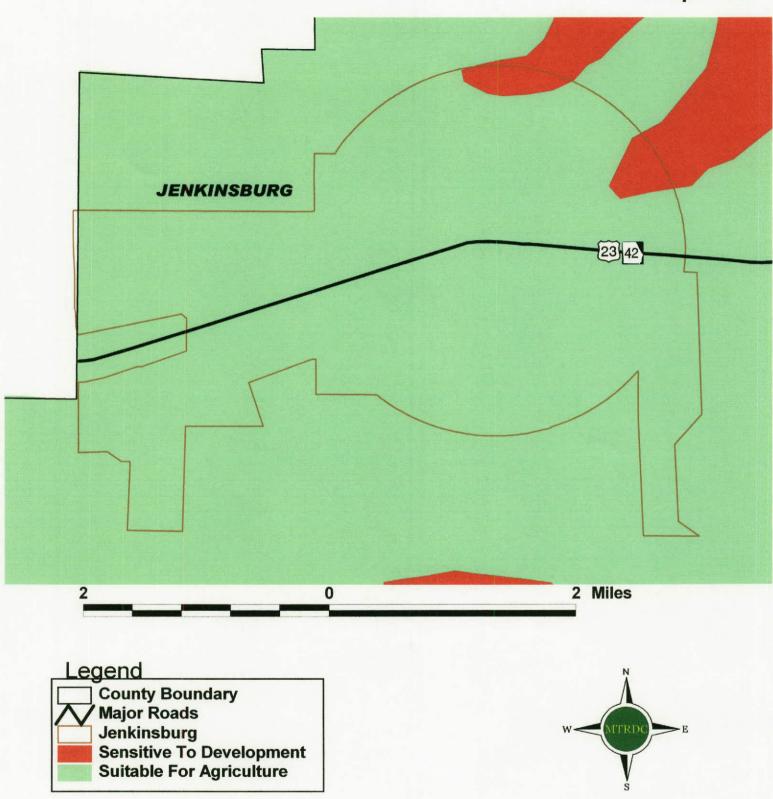
General Soil Associations

Map 4.2



Soil Attributes

Map 4.3



Prime Agricultural and Forest Lands

Prime agricultural and forest lands are considered those areas valued for their use in agricultural or silvicultural production and as such may warrant special management policies. However, as industries neither agriculture nor forestry have significant operations within Jenkinsburg. Several farms remain on lands with prime soil conditions but there has been no call to establish special protective policies for these sites nor are they concentrated within a way to suggest a specialized, functional agricultural corridor.

Assessment

No special or immediate actions have been identified regarding prime agricultural and forest land. Existing operations are encouraged to remain and will benefit from the lack of public utilities attracting more intense land uses. However there is no urgency to take special action to foster or sustain existing agricultural operations.

Identified Needs

No critical needs identified for this element.

Steep Slopes

Steep Slopes include areas other than protected mountains where the slope of the land is severe enough to warrant special management practices. Soil conditions are often shallow and unstable in these areas, resulting in erosion and vegetative loss, reduced water quality and concerns over the safety or efficiency of development. While there are isolated lands with steep slopes with the City of Jenkinsburg there are no significant concentrations of steep slope conditions to suggest special concern or remediation.

Assessment

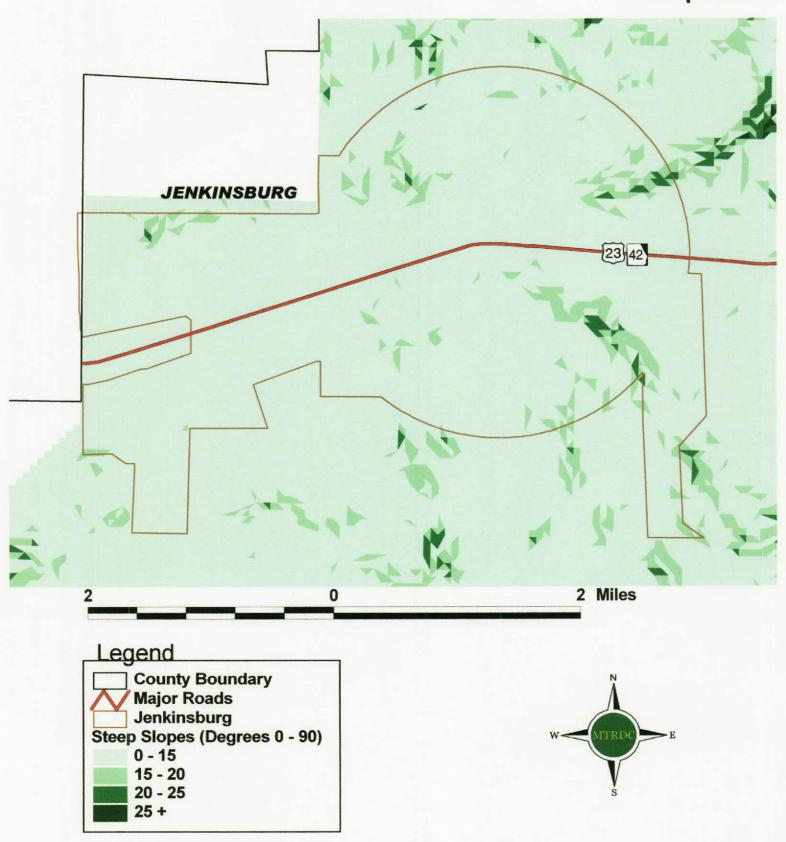
Given the basic concerns over slope conditions in general, the City should work with the County to enforce erosion control practices and monitor stormwater issues for flooding and/or pollution issues that may occur in areas with steep slope conditions.

Identified Needs

No critical needs identified for this element.

Steep Slopes

Map 4.4



Parks, Recreation, Scenic and Conservation Areas

In addition to preserving natural land for environmental necessity, some lands may be protected from development for more aesthetic or cultural reasons. Passive recreation areas, scenic vistas and other lands are often preserved for maintaining a level of balance between urbanized development and open natural landscapes.

Within the City of Jenkinsburg there is one municipal park for passive recreation. The City would like to improve the park with new benches and potentially a pavilion to assist with hosting formal or larger events. There is also support for additional park space and the inclusion of active recreation areas such as ball fields or gymnasiums, but this would be dependent on the growth of the general area and may not entail that such park space be developed within the city limits.

There is growing sentiment in Butts County to preserve natural open space and create additional passive use space as the county grows. This is particularly true with the community's desire to preserve its overall rural nature and small town appearance. Efforts to support this sentiment would have to identify and conserve select areas that evoke the right image, feel and function of rural recreation for Butts County. At present there are no areas formally designated for conservation within Jenkinsburg, but the availability of undisturbed land allows the possibility. Any effort pursued for the preservation of open space will have to be coordinated with the County.

Assessment

As the City and surrounding areas grow formal consideration should be given to improving and possibly adding on to the existing park. Where possible new parks and/or recreation sites should be coordinated in design such that they are easily accessible from surrounding residential areas and show connectivity to other public sites.

Identified Needs

• Plan for improvements to the City Park in the future.

Greenspace

As the previous sections discussed, a selected land area's conditions define not only an area's environmental sensitivity, but also its beneficial contributions to local ecology. As knowledge of best environmental practices grows, the concept of protected natural open space, or greenspace, has become both common and extremely desirable. Establishing select areas as protected greenspace can serve as environmental stewardship, protect scenic beauty, or as a buffer against over-development.

In 2002, steps to upgrade Butts County's parks and recreation facilities led towards the development of a formal Greenspace Plan with an emphasis on passive recreation opportunities. Requests have included calls for horse trails, bike and skating areas. The County views a successful comprehensive greenspace program as one that addresses the need for locally accessible open space, protects water quality and provides for passive recreational uses. Priorities for permanent protection include lands that preserve and enhance water quality including floodplains, buffers adjacent to streams and rivers and wetlands; agricultural land and scenic rural vistas; existing parks and new parks providing passive recreational opportunities; properties adjacent to existing parks, historic sites and public areas for expansion purposes; and providing pathways for recreational usage plus linkages between greenspace and other facilities and activity centers.

Assessment

The only areas within Jenkinsburg that match the needs and goals of he County's greenspace program are local wetlands, which already receive minimal protection from environmental regulations. As such there is little potential or demand for establishing formal greenspace protections beyond the policies currently employed to protect the wetlands. As the City grows in the future additional lands may come under this condition and additional opportunities and concerns may arise.

Identified Needs

 Support the goals of the County Greenspace Program; Address policies and regulations as needed.

HISTORIC AND CULTURAL RESOURCES

Historic resources are typically defined as buildings, objects or sites that are listed, or eligible for listing, in the National Register of Historic Places because of their associations with certain times and people in history. To be eligible for the National Register, a resource must be at least fifty years old, relatively unchanged (unless archaeological), and connected to a significant person, event, or architectural style. However, qualification brings a complete account of a resource's history and significance and establishes eligibility for special tax credits or other programs that preserve and build upon historic resources.

None of the formally recognized historic resources for Butts County are within the City of Jenkinsburg. Several of the older houses are eligible based on age but may not exhibit critical architectural character or notable histories warranting special protection. Nor is the collective impact of any grouping of sites enough to create a district worthy of preservation. Should there be any desire to nominate/designate a site or group of resources for preservation the City could work with the County to employ special regulations and policies, thus allowing the City the means to address the issue in the future.

No other specific historic or cultural resources were identified as part of this planning process. The community and public structures are regarded for utilitarian value only and no effort has been made to change the precident.

Assessment

No specific historic or cultural resources were identified within the city.

Identified Needs

No critical needs identified for this element.

NATURAL AND HISTORIC RESOURCES - IDENTIFIED NEEDS & GOALS

Needs:

The following represents a listing of those comprehensive issues identified by the inventory and analysis of historic and natural resources for the City of Jenkinsburg. Additional needs for natural and historic resources may be identified throughout the planning process. However, these issues in particular must be addressed to improve the community's management of such resources and to achieve the goals desired by the community.

- Work with the BCWSA to maintain information concerning the health and viability of all public water sources supplying the City of Jenkinsburg water system.
- Develop an agreement with the County and the BCWSA whereby Jenkinsburg has access
 to all the water needed to sustain the City for the next 50 years.
- With the County, maintain inventory of existing wetlands and of development information in and around those resources, including enhanced land use mapping, depiction of structures and impervious surfaces and more detailed information of potential pollution sources.
- Update inventory of development information within the floodplains, including enhanced land use mapping, depiction of structures and impervious surfaces and more detailed information of potential pollution sources; Identify all properties not using the public water system.
- Plan for improvements to the City Park in the future.
- Need to review land use policies/ develop programs for that support the goals of the Greenspace Program; Consider City specific priorities.

Goal: To conserve and protect the environmental, natural and historic resources of Jenkinsburg

Objectives:

<u>The City should support the County Greenspace Plan</u> The City should work with the County in coordinating growth strategies and development opportunities that protect environmental resources within the city and assist in the management and preservation of open space.

<u>The City must identify additional water supply sources</u> In conjunction with the BCWSA, the City must identify additional sources for public water supply, make them available to the City system and work to secure the long-term quality of that resource.

<u>The City should develop a Water Resource Conservation Policy and Plan</u> To ensure the supply of safe drinking water and clean, healthy streams and rivers for recreation, the City should work with the County and the BCWSA in developing and maintaining a conservation plan with respect to local water resources. This would identify all monitoring, discharge and withdrawal activities, plus an assessment of long-term issues concerning both water quality and quantity.

Chapter 5 HOUSING

The Housing Element of the comprehensive plan is used to evaluate whether existing and projected development will meet the county's housing needs with respect to supply, affordability, and accessibility. Housing is a critical issue to every community as a primary factor of quality of life. The costs and availability of quality housing is a key gauge in calculating local costs of living and one measure in defining the long-term sustainability of the resident population.

TOTAL UNITS/ TYPE OF STRUCTURE

In reviewing the housing trends across a community, the number of units alone does not provide the most accurate picture. Instead, the number of housing units must also be divided into three categories that further define the type of housing involved. For the purposes of this plan, the assessment of housing units will utilize three primary housing types: Single family, multifamily, and manufactured housing. Because each type of housing provides different options for lifestyle choices and economic conditions for local households, they also require varying sets of needs and demands with respect to land conditions, public services, and facilities. Understanding the different housing types and how they are dispersed throughout a community can assist governments in more effective distribution of public services and facilities.

Single-family units are defined as free-standing houses, or as units that are attached but completely separated by a dividing wall. Associated with the "American Dream," single family housing is often the most desirable by all parties involved; To residents for the ownership rights and symbolism of achievement, to governments for the tax revenue and investment in the community, and to developers for the potential return value.

Multi-family housing consists of structures containing two or more units, including large multi-unit homes, apartment complexes, and condominiums. Compared to single family housing, multi-family units are more cost effective to produce and associated with a more temporary residency, factors which have spurned the growth of this market in a national society achieving new levels of mobility.

Manufactured housing is currently defined by the US Census as all forms of pre-fabricated housing, with a special HUD definition for units produced before June 10, 1976. This category is generally the least expensive means of housing production and ownership, but is also often associated with weaker economic conditions because of how local communities continue to evolve in their approach to taxing such structures, treating modern units the same as their mobile-home predecessors. However, the difference between modern manufactured housing and conventional housing is growing smaller and smaller, with much of the remaining difference being stylistic and less in terms of functionality or impacts on public services. The issue of how manufactured units fits into overall housing plans, particularly in developing communities like Butts County, will remain prevalent until the real and taxable values of manufactured housing can be clearly defined in relation to conventional units.

Table 5.1 - Housing Trends

	Total Units			Share of Total Units			10-year Change	
	1980	1990	2000	1980	1990	2000	80 - 90	90 - 00
Jenkinsburg - Total	71	80	84				12.7%	5.0%
Single Family	63	71	67	88.7%	88.8%	79.8%	12.7%	-5.6%
Multi-Family	5	0	7	7.0%	0.0%	8.3%	-100%	NA
Manf. Housing	3	6	10	4.2%	7.5%	11.9%	100.0%	66.7%
Seasonal/Migratory		3		0.0%	3.8%	0.0%		
Butts Co Total	4,663	5,536	7,380	100 %	100 %	100%	18.7 %	33.3%
Single Family	3,718	4,054	5,417	79.7 %	73.2 %	73.4%	9.0 %	33.6%
Multi-Family	372	484	695	8.0 %	8.7 %	9.4%	30.1 %	43.6%
Manf. Housing	573	998	1,258	12.3 %	18.0 %	17.2%	74.2 %	26.1%
Seasonal/Migratory	311	502	410	6.7 %	9.1 %	5.6%	61.4%	-18.3%
Georgia – Total				100 %	100 %	100.0%	31.1 %	24.4%
Single Family				75.8 %	64.9 %	67.1%	12.3 %	28.6%
Multi-Family				16.6 %	22.7 %	20.8%	78.8 %	13.8%
Manf. Housing				7.6 %	12.4 %	12.2%	114.4 %	21.8%
Seasonal/Migratory				.8 %	1.3 %	1.5%	118.0 %	46.0%

Source: US Bureau of the Census

The rural residential nature of Jenkinsburg is best evidenced by the inventory of local housing conditions. The vast majority of housing units are single family detached units, including those that are of manufactured construction. This is a small community based on single family homes and several small businesses, and in the absence of increased growth pressure immediately around the city there is little to suspect that aspect will change.

Jenkinsburg is along a growth corridor where land is plentiful and relatively affordable, yet the absence of sewer limits the potential for conventional subdivisions and as a result Jenkinsburg remains a small town. The rail road aids this trait as well, serving to keep the community from forming a more united residential district that could evolve into a more small-urban environment. Clearly the city will become a smaller and smaller portion of Butts County's population base, particularly as the same rural conditions can be found throughout unincorporated Butts County.

Projections

Projections for housing are done in conjunction with those for households, using the projected population growth as a guide for calculating the numbers and types of housing units demanded. Local governments can then use these projections to create the conditions needed for successful housing development policies. The projections made for Table 5.2 were based upon recent trends in housing permits and subdivision activity in Butts County, with long-range calculations adjusted from projections made by numerous other sources, including reports from the US Census and the Georgia Department of Natural Resources. These take into account the general consensus of city residents to remain a small community.

Table 5.2 - Jenkinsburg Projections: 2000 - 2025

Year	Persons per HH	Population	Total Housing Units
2000	2.62	203	84
2005	2.62	344	140
2010	2.61	413	169
2015	2.61	501	203
2020	2.60	606	244
2025	2.60	727	291
	Change 2000 - 2025	524	207

Given the nature of projected growth rates and types, the City of Jenkinsburg should experience growth concentrated in the single family and manufactured residential types. The absence of any sewer service or urban conditions is less conducive to multi-family units, which are more likely to locate in Jackson or Locust Grove. The single-family detached category will remain popular but may not necessarily increase its share of the overall housing stock unless more significant expansion of the City boundaries occurs.

Assessment

A small community, Jenkinsburg has grown as needed with little to no concerns over housing supply. Butts County's current housing demands are centered around low-to-moderate priced units to serve the burgeoning suburban market. As a result Jenkinsbrug will capture a large ratio of single-family units compared to state and national averages.

Identified Needs

No critical needs identified with this element.

AGE AND CONDITIONS

The US Census of Housing includes information on units without complete plumbing and water service, allowing governments to target concentrations of such housing for service upgrades or redevelopment. The number of housing units constructed prior to 1939 is one indicator of the overall age and productivity of the local housing market.

Table 5.3 - Housing Conditions

		Fotal Units		Sh	Share of Total			Change	
	1980	1990	2000	1980	1990	2000	80 - 90	90 - 00	
Jenkinsburg									
Pre - 1939		45	31		56%	37%		-31%	
Inc. Plumbing		0	3		0%	4%		NA	
Butts County						-			
Pre - 1939	1,174	698	657	25%	13 %	9%	-40 %	-6%	
Inc. Plumbing	493	213	75	11%	4 %	1%	-57%	-65%	
Henry County									
Pre - 1939	1,764	901	991	14%	4%	2%	-49%	10%	
Inc. Plumbing	631	219	147	5%	1%	0%	-65%	-33%	
Jasper County									
Pre - 1939	869	493	654	28%	14%	14%	-43%	33%	
Inc. Plumbing	363	137	77	12%	4%	2%	-62%	-44%	
Lamar County									
Pre - 1939	1,109	874	676	26%	17%	11%	-21%	-23%	
Inc. Plumbing	328	129	72	8%	3%	1%	-61%	-44%	
Monroe County									
Pre - 1939	1,212	562	619	24%	9%	7%	-54%	10%	
Inc. Plumbing	552	181	155	11%	3%	2%	-67%	-14%	
Newton County									
Pre - 1939	2,421	1,711	1,290	20%	11%	6%	-29%	-25%	
Inc. Plumbing	893	291	182	7%	2%	1%	-67%	-37%	
Spalding County									
Pre - 1939	3,380	1,879	1,890	20%	9%	8%	-44%	1%	
Inc. Plumbing	524	128	238	3%	1%	1%	-76%	86%	
Georgia									
Pre - 1939	296,662	212,938	192,972	14.7 %	8.1 %	5.9%	-28.2 %	-9.4%	
Inc. Plumbing	35,769	28,462	17,117	1.8 %	1.1 %	0.6%	- 20.4 %	-39.9%	

Source: US Bureau of the Census Inc. Plumbing = Incomplete Plumbing

Assessment

The volume of units lacking complete plumbing is considered negligible and should be in decline as most older units have already been upgraded. As new units are added to the city will only raise the overall level of quality of housing and will increase the viability of renovations in other units.

As a city with many rural communities Jenkinsburg has a larger share of units built prior to 1939. Provided the care and maintenance of these structures is acceptable then this is considered an asset to the established community and one of the selling points to attracting new residents. The City should monitor the general state of older housing units to guard against concentrations

of houses falling into disrepair.

Identified Needs

• Develop and maintain a housing inventory that identifies concentrations of sub-par housing units; Develop and action plan for revitalizing those areas.

OCCUPANCY CHARACTERISTICS

Tracking the vacancy rates for a region can help in gauging the strength of the housing market. Lower vacancy rates suggest the market is keeping pace with population growth and demands, while higher rates would indicate a glut of housing development. The threat exists that excessive vacancy rates may lead to the deterioration of certain units or even whole neighborhoods.

Similar to the different economic and social needs defined by the type of housing, data concerning the different types of residency can also indicate specific trends or needs of the region's population. Whether a housing unit is being leased or owned indicates the financial abilities of the household, as well as suggesting the health of the local economy. Typically, a stronger market is defined by a relatively high percentage of homeowners versus renters.

Table 5.4a - Occupancy/ Vacancy Rates

	Ту	pe of Occupar	icy	Vacancy Rates		
	1980	1990	2000	1980	1990	2000
Jenkinsburg – Total		80	84		25.0%	8.3%
Owner Occupied	NA	81%	68%	-	-	-
Renter Occupied	NA	19%	32%	-	-	-
Butts Co. – Total	4,663	5,536	7,380	14.5 %	15.2 %	12.5%
Owner Occupied	70.1%	71.8%	76.6%	-	1.0 %	2.5%
Renter Occupied	29.9%	28.2%	23.4%	-	1.7 %	7.9%
Georgia – Total				7.0%	10.3%	8.4%
Owner Occupied	65.0%	64.9%	67.5%	-	2.5%	1.9%
Renter Occupied	35.0%	35.1%	32.5%		12.2%	8.2%

Source:

US Bureau of the Census

Table 5.4b - Comparison of Occupancy/ Vacancy Rates, 2000

	Butts	Henry	Jasper	Lamar	Monroe	Newton	Spalding
TOTAL Units Built	7,380	43,166	4,806	6,145	8,425	23,033	23,001
Vacant	925	1,793	631	433	706	1,036	1,482
Owner Occupied	4,945	35,272	3,303	4,136	6,129	17,099	13,523
Renter Occupied	1,510	6,101	872	1,576	1,590	4,898	7,996
Owner to Renter Ratio of Vacancy	1.6	1.72	1.16	0.68	0.44	0.87	0.42
Owner Vacancy Rate	3.1	2.12	1.11	1.69	1.19	1.7	2.16
Renter Vacancy Rate	6.15	6.78	3.54	6.19	9.51	6.47	8.18

While Butts County's rural setting contributed to high owner-occupancy rates, the City of Jenkinsburg has a comparably high number of rental units for such a small community. This is especially compelling considering the small volume of multi-family units, meaning that a significant number of the rental units must come from the single-family or manufactured housing stock. This is neither good nor bad for the City at this time, but the City should monitor long term trends regarding ownership to ensure that all housing units are being well maintained and seeing regular upkeep and reinvestment.

Another consideration regarding the overall occupancy and vacancy figures for Jenkinsburg and Butts County is the how well the economy keeps pace with the increased demand for housing. Currently, the county is slowly becoming a bedroom community – one where more and more of the population works and shops outside of the county. This means that fewer taxes (both property and sales) are being raised from local businesses, thus shifting a greater burden of the costs for public services to residential property taxes. Given that residential units traditionally do not pay enough in taxes to support the amount of services they demand unless they are valued at roughly \$45,000 or more per resident, this places both jurisdictions in a precarious position. Continued increase in demand for residential development will only serve to raise the cost for land and the housing units that follow. More units may then approach the point where they're valuable enough to pay for their services, but they may also grow too expensive for local residents. These conditions explain the growing demand for rental housing within the city, and support the notion that future development must be done in a manner that does not require public improvements at undue costs and can further sustain/attract commercial activity to the City.

Assessment

While the overall vacancy rates for Jenkinsburg are satisfactory, the high rate of rental housing within the City indicates a possible overabundance of low-cost housing or a large population requiring special assistance or services. Fiscal prudence suggests the City should pursue the development of more owner-occupied housing and work to produce more self-sufficient households capable of owning rather than renting.

Identified Needs

More detailed housing study to define conditions within the local rental market; Learn why
City has such a high ratio of renters.

HOUSING COSTS

Table 5.5 - Housing Costs

	M	edian Valu	ie	Shar	Share of Ga. Rates			10-year Change	
	1980	1990	2000	1980	1990	2000	80 - 90	90 – 00	
Owner Costs									
Georgia	\$23,100	\$71,300	\$111,200	100 %	100 %	100%	208.7%	56.0%	
Jackson		\$60,600	\$85,000		85%	76%	-	40.1%	
Butts Co.	\$26,500	\$55,500	\$86,700	115%	78%	78%	109%	56%	
Henry	\$43,600	\$81,100	\$120,000	189%	114%	108%	86%	48%	
Jasper	\$29,200	\$51,900	\$82,600	126%	73%	74%	78%	59%	
Lamar	\$25,200	\$46,200	\$80,100	109%	65%	72%	83%	73%	
Monroe	\$28,100	\$61,000	\$87,100	122%	86%	78%	117%	43%	
Newton	\$32,800	\$65,100	\$99,900	142%	91%	90%	98%	53%	
Spalding	\$32,500	\$56,900	\$84,700	141%	80%	76%	75%	49%	
Monthly Rent									
Georgia	\$153	\$344	\$613	100%	100%	100%	125%	78%	
Jackson		\$293	\$ 695		85%	113.4%	-	137.2%	
Butts Co.	\$91	\$242	\$480	59%	70%	78%	166%	98%	
Henry	\$126	\$531	\$636	82%	154%	104%	321%	20%	
Jasper	\$63	\$284	\$302	41%	83%	49%	351%	6%	
Lamar	\$72	\$319	\$321	47%	93%	52%	343%	1%	
Monroe	\$82	\$324	\$341	54%	94%	56%	295%	5%	
Newton '	\$107	\$423	\$455	70%	123%	74%	295%	8%	
Spalding	\$103	\$365	\$399	67%	106%	65%	254%	9%	

Source:

US Bureau of the Census

Ownership costs in Jenkinsburg have progressed tremendously since 1970. The real estate boom of the 1980's showed the greatest increase in property values and housing costs. However, as Butts County remains on the fringes of the metropolitan areas local costs for home ownership remain significantly below the State median. So much so, in fact, that Jenkinsburg and Butts County are becoming a bedroom community of affordable housing for those working elsewhere in the region.

This is especially evident in the rental figures, wherein the average monthly rent for Jenkinsburg is notably higher than many other communities. This is likely due to the volume of single family rental units in Jenkinsburg, compared to the volumes of conventional multi-family units likely found elsewhere. The availability of inexpensive land has increased the viability of this rental market and Jenkinsburg and Butts County are seeing the affects.

With respect to housing values, the strong concentration of units valued between 50k and 150k suggest a very homogenous market within Butts County. The lack of diversity is of most concern given the fact that these households generally do not supply enough in tax revenues to offset the cost of services they receive. It also poses two long term issues in the general absence of higher-valued units for these households to move into should the option arise, plus the costs for these units will eventually increase as the costs for land increase with the growing development pressures.

Table 5.6 - Distribution of Housing Units: 2000

Unit Value	Butts	GA	
< \$50,000	9.7%	9.5%	
\$50,000 - \$99,999	54.3%	34.2%	
\$100,000 - \$149,999	20.9%	25.8%	
\$150,000 - \$199,999	8.8%	13.3%	
\$200,000 - \$299,999	4.3%	10.2%	
\$300,000 - \$499,999	1.6%	5.1%	
\$500,000 - \$999,999	0.3%	1.6%	
\$1,000,000 +	0.0%	0.3%	

Source: US Bureau of the Census

Table 5.7 - Cost as Percent of Income: 2000

	Owner	Occupied	Renter Occupied		
Share of Income	Butts	Georgia	Butts	Georgia	
< 15.0%	36.6%	36.4%	18.3%	18.4%	
15.0% - 19.9%	18.4%	18.4%	12.2%	14.6%	
20.0% - 24.9%	12.3%	14.1%	13.5%	12.8%	
25.0% - 29.9%	11.3%	9.2%	5.4%	10.2%	
30.0% - 34.9%	5.4%	5.8%	9.8%	7.3%	
35.0% +	13.6%	15.2%	25.8%	28.1%	
Not Computed	2.3%	0.9%	15.0%	8.6%	
Total < 30.0%	78.6%	78.1%	49.4%	56.0%	

Source: US Bureau of the Census

The measure of housing costs as a percent of income is the primary gauge used to monitor the efficiency of the housing market. As a factor considered in loan approval and in assessing a community's affordability, the rule of thumb provided for housing costs is that a household should spend no more than 30% of its income on housing. Table 5.6 suggests the affordability of home ownership in Butts County as being slightly better than the State average with an overall share of 78.6 % of households paying 30% or less of their income for housing. If there is a desire to increase the overall tax values of property in Butts County, this must be supported by an increase in local wage rates in order to maintain this level of affordability.

With respect to rental units, however, the story is much different. With a sharp increase in the volume of households paying more than 30% of their incomes towards rental housing, it becomes clear that Butts County is a fairly restricted market, both in terms of the availability of units and in the volume of employment opportunities for these households. There may be a need for more units, but only in conditions that allow/support lower costs.

An additional factor in assessing housing costs and values is the impact of property taxes. Property taxes are one of the primary revenue generators for local governments. Residential property, however, generally does not supply enough taxes to offset the demand for services and utilities, and the difference must be made up from commercial and industrial land uses. Many counties, including Butts, are currently experiencing a shortfall in such higher-end land uses.

Thus the issue of housing affordability compared to local average incomes is that much more sensitive to adjustments to the millage rate. As the county seeks the highest return per housing unit from a growing population through development and tax policies, these measures may also push some housing costs beyond the reach of many residents and fail to increase home ownership.

Assessment

Jenkinsburg is an affordable place to live, even for renters who are often getting the value of a single family home for their expenses. The average costs are rapidly coming in line with State averages, however, as Butts County progresses toward true suburban status. Jenkinsburg is taking on the features of a true bedroom community, which matches the goals of community leaders and officials, but the City must also ensure that a variety of housing costs are being met.

Identified Needs

 Need to review property taxes and zoning codes allow for affordable housing and to attract more high-end housing and ownership opportunities to assist with balance of property tax revenues

SPECIAL NEEDS HOUSING

There is marginal need for specialty housing within Jenkinsburg, given the communities rural status. The distance to health and human services reduces the viability of specialty units for medical of social service care, plus the overall demand for such housing in the County is comparably low. Some needs for senior housing is needed in Butts County in general, but most developers and local officials would prefer to see that housing in Jackson with close proximity to activity centers and health care.

For Census 2000 three (3) units were listed for overcrowding, indicating more than 1 resident per occupiable room. There has been no indication that this situation is an evident wear on the community or that concentrations of such households has become common. It is expected that as more housing reaches the market and housing costs continue to evolve, fewer instances of overcrowding will be recorded.

Assessment

As the county experiences more natural growth, the need to accommodate more residents requiring special needs will also grow. Even if Sylvan Grove does not assume a regional hospital status, there is a strong likelihood that the facility can provide or direct similar levels of residential care within the county. However the City of Jenkinsburg is not in direct need of special housing conditions at this time nor is there an opportunity to address some of the general county needs through City resources.

Identified Needs

No critical needs identified with this element.

HOUSING - IDENTIFIED NEEDS & GOALS

Needs:

The following represents a listing of those comprehensive issues identified by the inventory and analysis of housing issues for the City of Jenkinsburg. Additional needs for natural and historic resources may be identified throughout the planning process. However, these issues in particular must be addressed to improve the community's management of such resources and to achieve the goals desired by the community.

- Develop and maintain a housing inventory that identifies concentrations of sub-par housing units; Develop and action plan for revitalizing those areas.
- More detailed housing study to define conditions within the local rental market; Learn why City has such a high ratio of renters.
- Need to review property taxes and zoning codes to allow for affordable housing and to attract more high-end housing and ownership opportunities to assist with balance of property tax revenues

Goal: To ensure that the residents of Jenkinsburg have access to adequate and affordable housing.

Objectives:

The City should develop a Neighborhood & Community Assessment of housing conditions. As Jenkinsburg continues to attract residential growth, there is a pressing need for monitoring the types of housing that enter the market and ultimately shape the demands for public services. A neighborhood level assessment can provide a profile of those housing types/conditions that prove more financially stable, where the county should direct infill and rehabilitative development and what steps, if any, should be done to alter housing development patterns.

<u>The City should consider a market study for local housing trends in the future.</u> New construction techniques, utility and service demands, and changes in household conditions are reshaping the housing market. The City should review projections for housing demands to ensure that housing quality, quantity and affordability do not stray from intended levels. This study is intended to provide the planning officials with an understanding of future development conditions and how they may introduce new issues and demands on the City of Jenkinsburg.

Transportation concerns the accessibility to sites and land uses. The demands for transportation facilities and services vary by land use, demographics and other factors. The dynamic nature of accessibility and the various factors that combine to determine functional performance in infrastructure suggest transportation for larger communities requires special attention outside of the traditional public facilities and services: The provision of a quality transportation system can be assessed as in part a utility, part facility and part service. Because of these differences and how transportation plays such a large part in shaping the development patterns and options within a community, transportation must often be assessed as its own element.

STREET/ ROAD NETWORK

State roads are classified as interstates, arterials, collectors, or local roads based on average trip lengths, trip destinations, traffic density and speeds. Each classification represents the relative weight, or value, of a roadway, which helps govern the types of service and development conditions permitted. In this modern era characterized by the automobile, a community's accessibility is largely defined by the quality and quantity of its street network, particularly its access to major arterials. As a result, business and land development is often dictated by the conditions of the local roads and related capital improvements.

Performance Analysis

A basic analysis of the level of service (LOS) of local roads in Butts County was done by the MTRDC. This was done using the Multi-modal Transportation Planning Tool; A basic modeling software provided by the Georgia Department of Transportation (GDOT) and Georgia Tech. The source data was also provided by GDOT and included road characteristic files form 2001. This tool was designed to assess the rough performance levels of roads using a variety of factors such as average traffic flows, peak hour traffic conditions and more. It was designed to help local governments, particularly those in rural counties, project where the most pressing needs may occur under various circumstances.

As expected from the size and development history of Jenkinsburg the inventory of roads within the city is considerably small. Only the east/west-running US 23 is classified as an arterial with two intersecting roads serving as collectors to direct traffic north and south. As a result traffic congestion is reduced to key intersections (where Shiloh and England Chapel Roads intersect with US 23) and incidents stopping vehicles along the road. This is particularly true for the one remaining railroad intersection that can remain blocked by trains for upwards of 15 minutes.

Assessment

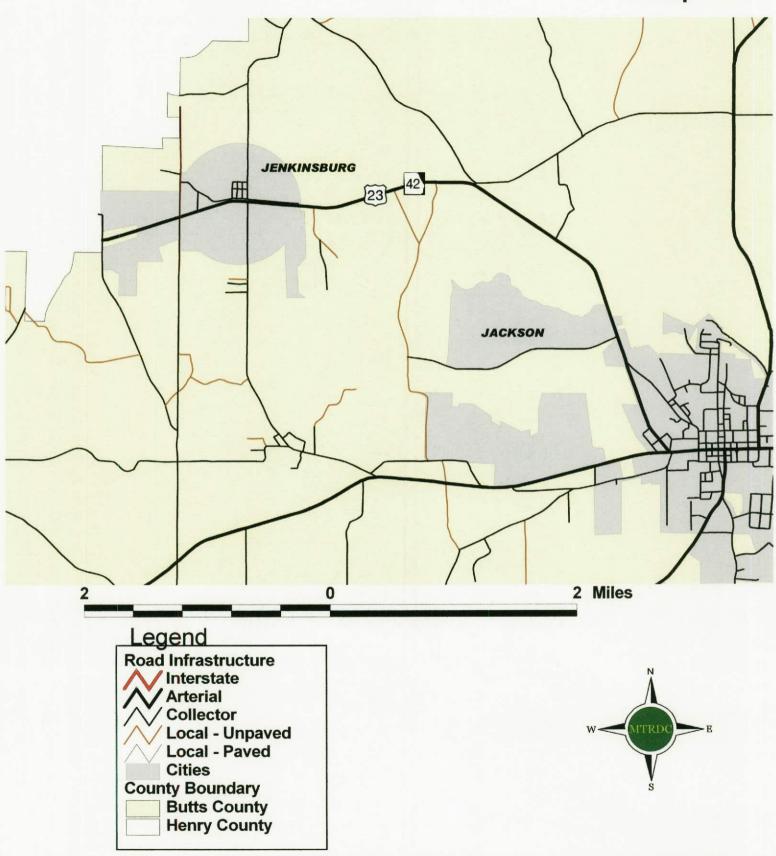
The street/road network for Jenkinsburg is considered adequate for serving current demands with the exceptions of congestion and management at the intersections mentioned. As the population and traffic demands grow, however, US 23 will show excessive wear and become inadequate for efficient service. As both a major through road and the main service road for Jenkinsburg this should be addressed early on; The impact the suspected improvements may have on local properties and businesses will likely be amplified given that corridor's limitations with the railroad running along one side.

Identified Needs

- · Continued monitoring of traffic counts and annual update of level of service analyses
- Improved communication and planning between the City, the County and the Georgia Department of Transportation
- Continue working with DOT to develop improvements for the intersections along US 23

Road Network

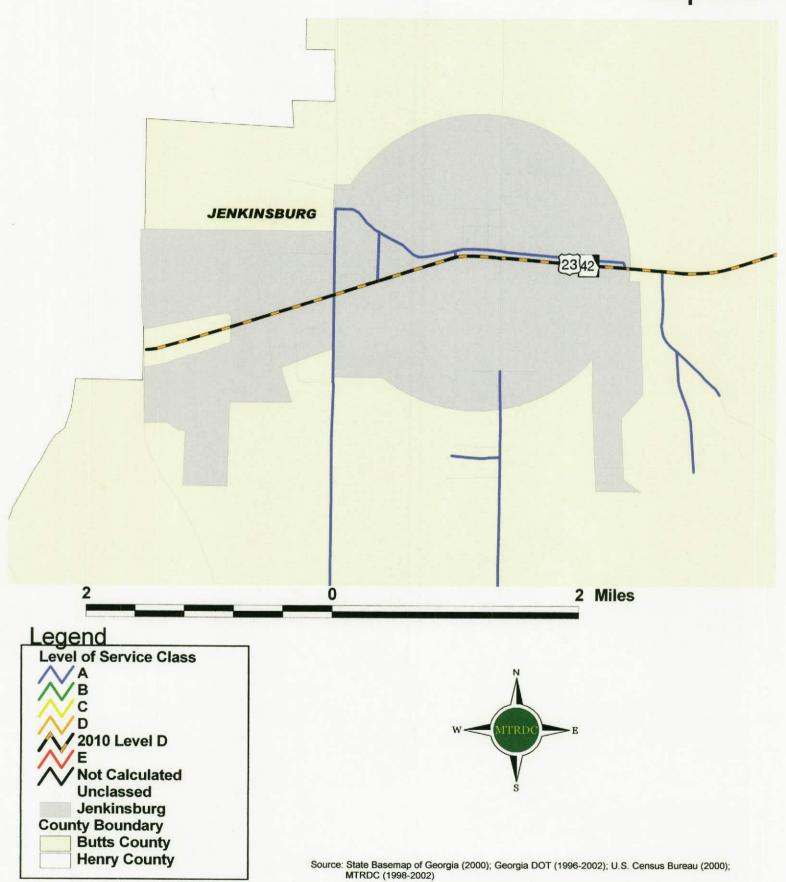
Map 6.1



Source: State Basemap of Georgia (2000); Georgia DOT (1996-2002); U.S. Census Bureau (2000); MTRDC (1998-2002)

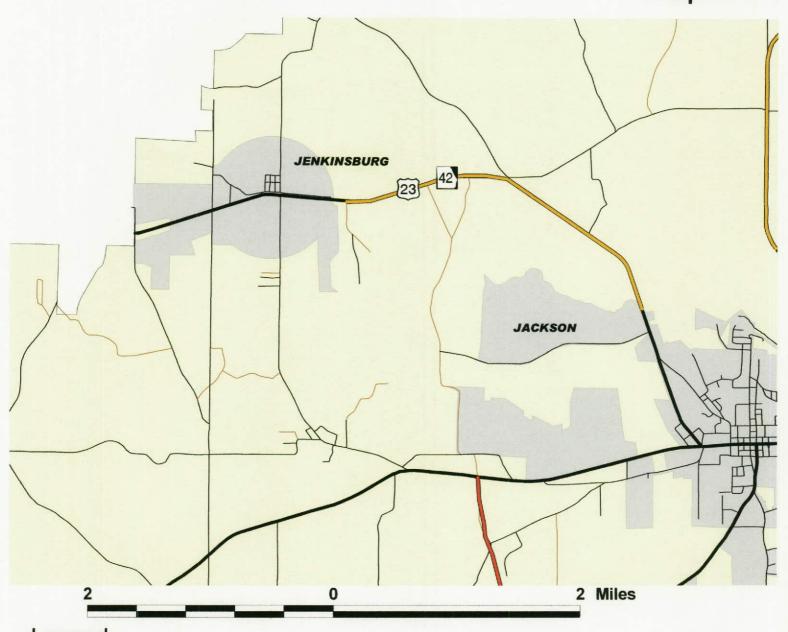
Level Of Service - 2020

Map 6.2



Scheduled Road Improvements

Map 6.3







Source: State Basemap of Georgia (2000); Georgia DOT (1996-2002); U.S. Census Bureau (2000); MTRDC (1998-2002)

BRIDGES

There are no bridges within the City of Jenkinsburg.

SIGNALIZATION AND SIGNAGE

There are currently no traffic signals in Jenkinsburg given the relatively efficient distribution of traffic off the main artery, and no significant issues concerning signage were identified as part of this planning process. However, new signals may be considered as part of the solution to problems with the intersections along US 23. GDOT has been contacted concerning these issues and is monitoring the corridor for needs and potential improvement plans.

Also as discussed earlier the city does have two railroad crossings of differing grades that have contributed to congestion within the city. The owners of the rail lines running through Butts County, Norfolk-Southern, have not indicated a concern for existing levels of traffic along the road/rail intersections, but has suggested that new signals and intersection improvements may be required as both rail and road traffic increases in the future. Any study of this kind will rely on Norfolk-Southern's participation, with intersection improvements being more necessary than signalization or signage.

Assessment

The Georgia Department of Transportation will be reviewing the signalization and signage in certain parts of Jenkinsburg as part of future efforts to upgrade US 23. No formal action for traffic signals or signage will be required before then.

Identified Needs

No needs identified.

PUBLIC TRANSPORTATION

Public transportation allows people otherwise unable to travel greater access to the community, and can support a community's health and vitality by providing a functional alternative to private automobile ownership. Public transportation is also a means of diffusing traffic pressures, alleviating the environmental concerns stemming from roadside development, and for stimulating residential and commercial activity.

While no formal bus system exists or could work within Jenkinsburg or Butts County, a number of public programs have been in operation to assist those unable to travel on their own. Since 1995, the McIntosh Trail RDC has managed a Unified Transportation System funded by the Georgia General Assembly and the State Department of Transportation. In recently implementing this program in Butts County, the RDC facilitated the coordination of multiple agencies and organizations providing various transit services to county residents. While also providing limited open public service, the UTS specifically provides transportation to the elderly, disabled, Medicaid recipients, and job training programs for low-income areas. Now working regionally, this system will serve as the monitor for any future upgrades for traditional public transit services.

Assessment

The transportation service provided in Butts County has proven cost effective in meeting the local demand. However, the system is currently running at or near capacity, and as part of a regional system is susceptible to program-wide issues that may originate outside of Butts County. Continued growth within the low-income population may create a demand for additional transit service and/or more pedestrian access to employment and activity centers. However, there is a strong likelihood Butts County and Jackson will be designated part of urban Atlanta for metropolitan transportation planning purposes within the next twenty years. Once this happens, Jackson will have greater requirements for public transportation but will also have access to greater resources and coordination with other organizations.

Identified Needs

Work with the County to monitor needs of existing public transportation program.

RAILROADS

Jenkinsburg is bisected by an east/west running Norfolk Southern rail line used exclusively for freight traffic. This route serves as many as 50 trains per day and allows piggyback service for additional routes in both Atlanta and Macon. The rail line is accessible for business within the county but currently not within Jenkinsburg.

Georgia has been studying the potential for passenger rail services throughout the state, particularly with commuter service feeding into metro-Atlanta. Most of the studies to-date have outlined how the line through Jackson is too busy already to supply this service and have directed the major north-south route to the less-used rail line 20 miles west in Griffin. Regardless of the eventual passenger rail scenario, plans have been made to provide public transit/ van service to ensure City residents have quality access to the nearest passenger station available.

Assessment

The foremost need for rail service within Jenkinsburg is the maintenance of the existing line for commercial access while also ensuring the line does not adversely impact local traffic and business. The Butts County Industrial Development Authority and other organizations must work with local businesses to ensure their needs for routes and services can be maintained. The potential for passenger service can be reviewed if/when the State Rail Passenger Authority examines a route through Jenkinsburg. Until then the City should work to make sure the local public transportation assists in providing access to passenger rail stations projected for neighboring counties.

Identified Needs

 Work with the County and GDOT in monitoring the rail line for service and impact issues.

AIRPORTS

While a number of private airfields do exist in Butts County, including one immediately adjacent to Jenkinsburg, none of them offer commercial service. Commercial service is available through airports in many neighboring communities (Griffin and Hampton) plus Jenkinsburg lies within 40 miles of Hartsfield/ Jackson International Airport. The nation's largest and second busiest facility, Hartsfield provides all of the major passenger and commercial service required by the City as well as offering a source of regional employment opportunities.

Recent discussions concerning the relocation of the Griffin-Spalding County Airport have prompted the idea of a regional facility. One scenario proposes relocating the airport to Butts County to provide closer access to I-75 and relieve potential land use conflicts surrounding the existing site. The new location might also allow the facility to be larger and accommodate more and bigger aircraft, something the current site is facing difficulty in providing. The Butts County Industrial Development Authority is working with the Griffin-Spalding Airport Authority and other organizations to study the feasibility and potential of such a relocation, with the next status report due at the end of 2004.

Assessment

Currently Butts County does not need a commercial facility of its own, though the access provided by one within the county could allow for stronger economic development. Pending the outcome of the regional airport proposal with Griffin and Spalding County, the City of Jenkinsburg has no critical needs for commercial airports at this time or within the planning period.

Identified Needs

No critical needs identified for this element

ALTERNATE TRANSPORTATION

The City of Jenkinsburg does not presently have any sidewalks given the city's small, rural nature. The potential exists for a small network linking established residential areas with select civic and public sites but the overall density of the city precludes the automatic inclusion of such a network within the city.

Other non-vehicular modes, such as bike and boat travel, are becoming more popular in the county. Requests have been made to the county Parks and Recreation Department to examine the feasibility of more bike paths and horse trails throughout the county, with particular attention to accessibility of the County's Recreation Center in Jackson, Indian Springs State Park and Dausett Trails. As the north and western parts of the county develop in and around Jenkinsburg, such trails may become more effective and in demand, particularly if another key destination such as a park or school is included along the network.

Assessment

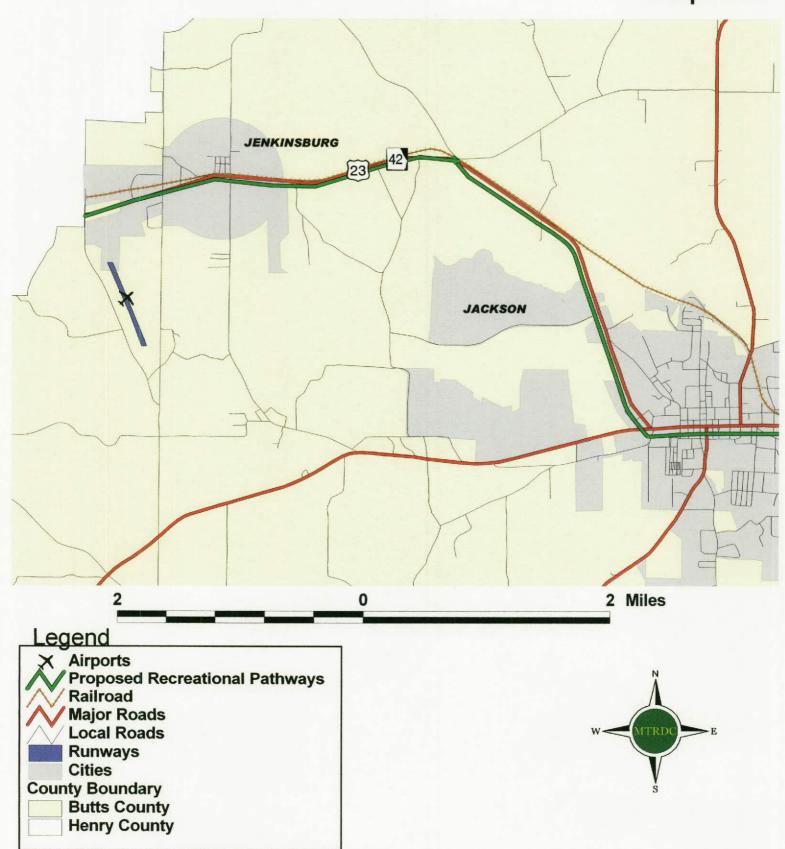
Until there is a greater density of residents and/or activities to raise the demand, the general cost effectiveness of sidewalks is considered low for Jenkinsburg. There may be increased demand should additional commercial activity come into the city and within walking distance of the fringe residential areas. However, this is not a high priority among residents at this time.

Identified Needs

 Monitor the development of the County efforts with trails and pedestrian paths for any opportunity to provide access to/within Jenkinsburg

Alternate Transportation Facilities

Map 6.4



IDENTIFIED NEEDS & GOALS Needs:

The following represents a listing of those comprehensive issues identified by the inventory and analysis of transportation issues for the City of Jenkinsburg. Additional needs may be identified throughout the planning process. However, these issues in particular must be addressed to achieve the transportation goals desired by the community.

- Continued monitoring of traffic counts and annual update of level of service analyses
- Improved communication and planning between the City, the County and the Georgia Department of Transportation
- Continue working with DOT to develop improvements for the intersections along US 23
- Work with the County to monitor needs of existing public transportation program.
- Work with the County and GDOT in monitoring the rail line for service and impact issues.
- Monitor the development of the County efforts with trails and pedestrian paths for any opportunity to provide access to/within Jenkinsburg

Goal: The City of Jenkinsburg should try to provide the transportation infrastructure and facilities needed to maintain and enhance the quality of life of City residents and businesses.

Objectives:

<u>Develop a Transportation Plan with the County</u> In conjunction with Butts County, the City of Jenkinsburg should create a formal transportation plan for guiding improvements, coordinating requests of new development and communication with the Georgia Department of Transportation.

<u>Plan for improvements to US 23</u> The City of Jenkinsburg must begin assessing their needs and concerns for US 23 to ensure that this corridor meets local needs while also serving as a primary state arterial.

Public facilities and services are those elements vital to a population's health, safety, and welfare that are most effectively provided by the public sector, such as sewerage, law enforcement and school services. The Public Facilities and Services element examines the community's ability to adequately serve the present and projected demands for such services, identifying concerns with the spatial distribution and conditions affecting service delivery. These assessments can then assist in projecting future demands and in planning future capital improvement projects.

Water

The City of Jenkinsburg participates with the Butts County Water and Sewer Authority (BCWSA) in providing service within the city. The BCWSA provides finished water to the residents of Jenkinsburg from their Ocmulgee River Water Treatment Plant while the City manages the local distribution system. For reserve purposes, there is one groundwater well located in Jenkinsburg that can provide emergency water for city residents.

Assessment

The BCWSA 50-year Management Plan has outlined the need to expand and upgrade water service in order to meet expected growth throughout the county. According to the draft Plan the county will require an increase in the average daily demand from 1.8 million gallons per day (MGD) to anywhere from 3.2 to 5.3 MGD. This increased demand means the County will need an additional 2 – 5 MGD in withdrawal permits to satisfy projected demands in 2025, which would require the acquisition of new withdrawal permits, the construction of a new reservoir or some other means of acquiring water.

The Jenkinsburg area is expected to see sharp growth within the early part of this planning timeframe as new growth reaches over the Henry County line. As such the draft Plan for the BCWSA suggests the Jenkinsburg area alone could see an increase in demand for water if the realm of 300%. Upon completion of the Plan the BCWSA, the City and the County will pursue the necessary analyses to determine which options for new water would be the most efficient.

Identified Needs

 Work with the BCWSA to identify new water sources for the city and county; Monitor distribution around the city

Sewerage Systems

The City of Jenkinsburg does not provide sewer service, nor is there service in the immediate area from other providers. Service is available within the Cities of Jackson and Locust Grove or at select locations along the interstate within Butts County.

Assessment

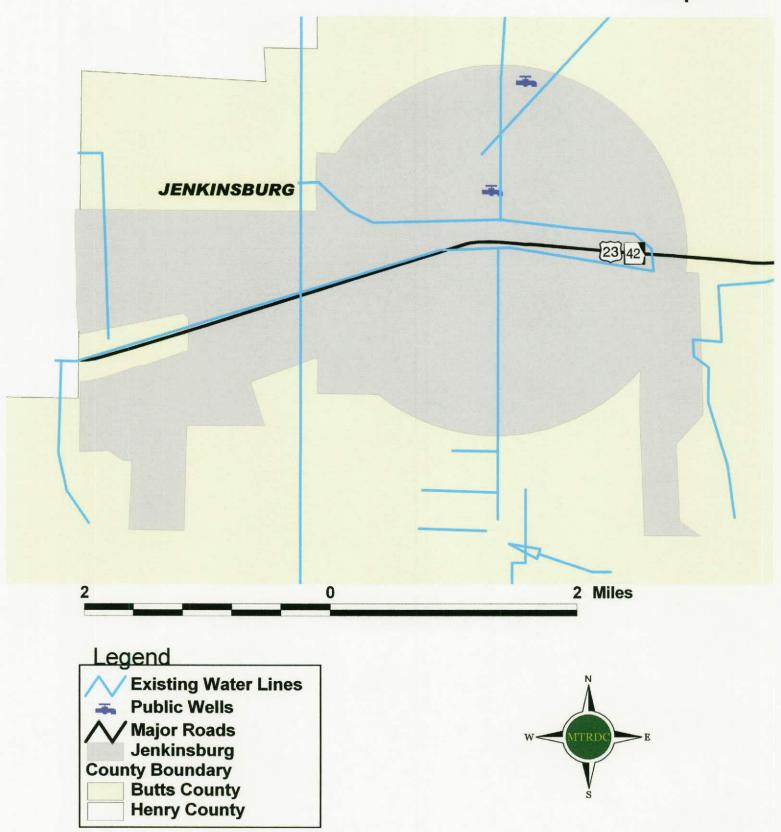
The City has no interest in providing sewer service for reasons of cost and, more importantly, as a means of keeping the community rural and lightly populated. Some monitoring and negotiations may be required in the future depending on the extent of service provided in neighboring parts of the county, but the ability to provide service in this portion of the county is not expected within the next ten years if not longer.

Identified Needs

No critical needs identified for this element.

Water & Wastewater Facilities

Map 7.1



Solid Waste Management

(Note: Butts County is currently updating the joint solid waste management plan, but certain data has not yet been made available for this plan.) Butts County last updated its Solid Waste Management Plan in 1998, in conjunction with the cities of Flovilla, Jackson, and Jenkinsburg. The planning and review processes for this update revealed no major findings or changes to the County's existing level of service. Public comment has been favorable regarding residential and commercial solid waste removal and disposal. No major facility expansions have been found necessary beyond those associated with conventional maintenance, and current projections suggest the County may not have to visit the issue of locating new disposal centers until 2035.

Quantity of Waste

Between 1993 and 1997 Butts County saw a 40% increase in the amount of solid waste generated coinciding with just a 10% increase in population. Some of this can be attributed to construction and demolition debris, particularly as the total volume for the county was not constant during that time frame. Documentation on disposal activities as provided by the Georgia Department of Natural Resources indicates that waste being disposed by Butts County and its municipalities for the years 1993-1998 is as follows:

Table 7.2 – Volume of Solid Waste disposed (in tons)

	FY '93	FY '94	FY '95	FY '96	FY '97
Butts County	15,972.45	21,950.02	6,553.16	16,441.15	25,610.85
City of Jackson	3,128.05	2,888.98	6,013.21	1,374.61	1,067.44
City of Flovilla	*	*	35.37	34.29	.79
City of Jenkinsburg	18.82	17.62	16.06	8.2	*
Total	19,119.32	24,856.62	12,617.80	17,858.25	26,679.08
Change vs. 1993		30%	-34%	-6.6%	39.5%

^{* =} Waste disposal may be included in Butts County figure/

Collection

The City of Jenkinsburg provides curbside collection for city residents once per week.

Waste Reduction

While there is not an active local waste reduction or recycling plan the City does communicate with the County regarding overall recycling efforts and promoting the availability of recycling centers (See Education, below). The Pine ridge Landfill does feature the ability to recycle materials submitted as part of the general waste.

Disposal

As of April 1997, Butts County and its municipalities are being served by the Pine Ridge Regional Landfill located in Butts County, Georgia. The Pine Ridge Regional Landfill (Permit Number 018-008-DMSWL) is located near the Spalding/Butts County Line on a 177 acre tract of land of which 101 acres are permitted for the disposal of waste. The landfill serves a large regional area which includes counties in the Metro-Atlanta area, the local region, and any other agency needing to utilize the facility. The imported waste is not calculated as a part of Butts County's waste stream. The Pine Ridge Regional Landfill is operated in compliance with all applicable DNR and EPD Regulations.

Educational Activities

Educational activities related to waste reduction/recycling programs have been provided by the Solid Waste Management Authority and Partners in Action for a Cleaner Environment (PACE). PACE is a committee made of residents and individuals representing each local government in the Butts County area. Utilizing annual funding from the Solid Waste Management Authority, PACE has been very active in increasing student and adult awareness of various waste reduction/recycling activities. Under Butts County's newly proposed system, the Butts County Clean and Beautiful will be responsible for both the solid waste and recycling programs.

Assessment

Overall, the solid waste management program for Butts County and its municipalities has been relatively efficient. The solid waste handling goals that each local government had set for 2007 are easily attainable and should not hamper the quality of life for local residents.

Identified Needs

Continue monitor and implement the Solid Waste Management Plan

Fire Protection

Fire protection services provide not only the direct benefit of safety against hazards, but the ability to provides such services traditionally ensure a higher quality of life for urbanized communities by permitting greater numbers of residents and activities at lower insurance costs. Half of this is dependent on the distribution of the public water system, the other half is the make up of the personnel, facilities and equipment needed to perform the actual protection services.

Assessment

To help measure the performance or value of fire protection services, a national fire protection rating system has been established by the Insurance Services Organization to evaluate the adequacy of fire protection services in a community. Ranging from 1 to 10, communities with more than adequate personnel and water systems would score very low, while areas with sparse public water and volunteer firemen would score very high. The current fire insurance rating for Butts County is 6, with possible changes in the future depending on the volume of new households and expansion of the public water system and fire plugs.

The City of Jenkinsburg maintains an intergovernmental service agreement with Butts County for the provision of fire protection, as part of which the City houses an employee-staffed fire station with two vehicles. The performance of the County Fire Department overall has been considered satisfactory for existing needs, with the intention to purchase more/newer gear and minor equipment in the coming years.

Identified Needs

· Review the need for updated Fire Department facilities and equipment needs after 2009

Police Services

The County Sheriff's Department is responsible for providing law enforcement to the general citizens of Jenkinsburg. The Department is also responsible for management of the County Jail and assisting the County Court during proceedings.

Assessment

The foremost factor that warrants attention is the number of officers within the Department. Currently, the Department employs 53 people, including 31 deputies, 4 administrative personnel and 18 jailors operating the county detention facility. The Federal Bureau of Investigation suggests a ratio of 3.8 employees per-1000 persons for suburban counties, and in 1991 the southern United States had an average of 2.4 employees per-1000. This ratio suggests the Butts County Sheriff's Department is understaffed by roughly 28 persons, and will have to be monitored as the county does indeed become more suburban. While surveys have described the level of police protection in the county as predominantly good, the staffing concerns with the Sheriff's Department threatens the future ability to respond to service calls; Despite a fairly consistent number of employed officers during the 90's, Butts County experienced about a 300% increase in the percentage of service calls between 1994 and 1998.

Despite suggestions of acceptable levels of law enforcement within Jenkinsburg, there has been discussion of possibly initiating a local police force to increase immediate presence and response from law enforcement officials. No formal study has been done regarding this concept however, and the City will likely maintain contracts for service with the Sheriff's Department throughout the planning timeframe.

Identified Issues

- · Maintain level of law enforcement service within the City
- Pursue study to assess the feasibility of a local police force.

Health Care

Currently Butts County has one local hospital, Sylvan Grove, and a County Health Department. Both facilities are located in Jackson and are considered sufficient to meet the present demand for basic medical care.

Assessment

Sylvan Grove features 25 beds for inpatient care, with a regular demand for about 10 beds. The hospital can handle light emergency cases and outpatient treatment, however, more intensive cases are traditionally taken to Spalding Regional or Henry County Medical unless specialized care requires submission to a major facility in Atlanta. As the county grows, particularly in terms of the elderly population, the demand for more diversified and increased medical services will arise. It is anticipated that the demand for doctors and supporting staff will increase to at least twice the current allotment, and the facilities at Sylvan Grove will need renovations and upgrades.

Identified Needs

- Ability to accommodate more intensive and specialty care
- · Expansion of facilities to accommodate growth

E-911

Butts County has recently developed E-911 service that has improved the response rate and effectiveness of emergency care in the County. The service covers the entire county and all municipalities. Continued upgrades in the information and parcel data are necessary for this program to function more effectively but no additional changes are anticipated at this time.

Identified Needs

Maintain level of E-911 service

General Government

The City of Jenkinsburg maintains a municipal administration building (City Hall) on the north side of the rail line. This facility includes office and general meeting space and also functions as the customer service center regarding City services.

The building itself is in good shape, however meeting space is likely to be insufficient for projected growth. Select public hearings are already exceeding the recommended capacity. Demands for increased office and storage space will be dependent on the real growth rate and at a minimum will have to be reviewed within 10 years to assure the adequacy of the facility.

Identified Needs

Begin study to identify options for facility expansion or construction of a new City Hall.

Recreation Facilities and Programs

Recreational facilities provide communities with a quality that is difficult to measure but considered vital to its social well being. By offering a variety of recreational activities a region can strengthen the residents' quality of life and stimulate facets of the local economy.

Assessment

The City of Jenkinsburg currently owns and maintains a passive recreation park near the city center. This facility is designed for casual use, picnics and minor events, but is considered in need of improvement to accommodate future growth and upgrade the quality of the facility.

Most of the active recreation facilities (ball fields, gymnasiums) are located within Daughtry Park, the main recreational complex located in east Jackson. To date, the centralized location has been adequate for County residents. The Butts County Parks and Recreation Department also works closely with the School Board to ensure shared-use of facilities for County and School system athletic and recreational programs. This is a cost effective measure that also allows the two bodies opportunities for coordinated youth programs while maximizing the taxpayers' investment in such facilities.

During 2001, the Butts County Parks and Recreation Department conducted its own critical needs assessment and produced a clear design on programmatic needs for the next 25 years. The growth experienced in Butts County has spawned increased interest in local recreation amenities, and as such the Department has been able to receive quality public input for accurately addressing the county's recreation demands. In addition to improvements for Daughtry Park the results of the Department's planning process revealed the following needs:

New facility needs -

- Acquisition of two 50-100 acre tracts of land, one each in the north and south ends of the county, for future community parks;
- Multi-purpose athletic fields (soccer/baseball with amenities);
- Community aquatic center,
- Roller blade/skateboard park,
- New senior citizen center; expanded recreational space in existing community center;
- Fitness & gymnastic center;
- Park & building maintenance/storage facility;
- New covered pavilion & additional picnic areas.

Efforts are underway to address both sets of needs, including the creation of committees to assist in developing a greenspace and pathways & trails plan for the county. As the county grows consideration will be given to the potential for new facilities north and west of Jackson, at which point the Department will work directly with the City of Jenkinsburg to review possible coordination of projects and assist with City specific objectives.

Identified Needs

• Improvements to the existing City Park, including benches and possible pavilions.

Education

The Butts County School System currently has five (5) schools and 3 mobile classrooms to accommodate 3,500+ students. The quality of existing classroom facilities is considered adequate for current needs, but population growth will demand expansions and/or new schools. The School System currently sees an increase in enrollment of roughly 120 students per year, a trend expected to continue if not increase over the next ten years. At this rate, it is anticipated that the School System would need to add two more elementary schools, a new middle school and a new high school. Select renovations to existing elementary schools and preliminary studies for a third elementary school are included in the School Systems current 5-year plan.

Assessment

Though the system as a whole will need additional schools to maintain levels of service, no specific issues were identified concerning the need for schools within or closer to Jenkinsburg. The size and quality of the existing school staff are generally considered strengths of the system, though there is concern over the average classroom size (currently around 22 students per teacher). The ideal condition desired by the administration is to afford the facilities and staff to move closer to 18 students per teacher within 10- 15 years.

Identified Needs

No critical needs identified

Libraries

Butts County is served by the regional Flint River Library System and maintains a local branch near downtown Jackson. This facility features meeting spaces, public computer terminals and is considered satisfactory for present demands but may require additional space or services for a population increase of more than twice the present level. Plans for additional facilities or satellite locations have been discussed, with demand for additional library space expected in about 5 more years. As new school construction is explored in the future, the library system will monitor the distribution of new households and student populations to identify service areas that could sustain a new library and learning center. Co-locating with additional public facilities, such as an arts center or auditorium, is considered the most favorable situation for developing a new library.

Identified Needs

Work with the Library system to identify target areas for new facility beyond 2015.

IDENTIFIED NEEDS & GOALS

Needs:

The following represents a listing of those comprehensive issues identified by the inventory and analysis of public facilities and services issues for The City of Jenkinsburg. Additional needs for natural and historic resources may be identified throughout the planning process. However, these issues in particular must be addressed to improve the community's management of such resources and to achieve the goals desired by the community.

- Work with the BCWSA to identify new water sources for the city
- Continue monitor and implement the Solid Waste Management Plan
- Update Fire Department facilities and equipment needs after 2009
- Maintain level of law enforcement service within the City
- Pursue study to assess the feasibility of a local police force.
- · Ability to accommodate more intensive and specialty care at the hospital
- · Expansion of hospital facilities to accommodate growth
- Maintain level of E-911 service
- Begin study to identify options for facility expansion or construction of a new City Hall.
- Work with the Library System to identify target areas for new facility beyond 2015

Goal: To ensure that public facilities in Jenkinsburg have the capacity to support growth and development and maintain and enhance the quality of life of city residents.

Objectives:

The City should develop Long Range Capital Improvements Schedule Upon implementation of the GASBE 34 assets management system, the City should develop a long-range (25-year) capital improvements plan and a study evaluating the cost-effectiveness of various annexation scenarios.

The City and County should develop a plan for community health services To properly gauge the need for improved and or expanded health services, the City and County should work with local health officials and Sylvan Grove to develop a plan for ensuring residents have access to the level of service demanded.

<u>The City should consider the location of new civic facilities</u> With the understanding that much of the county's new growth will occur between Jenkinsburg and Jackson, the City of Jenkinsburg should work with the County, the School Board and the Library in facilitating the location of new civic structures that provide efficient access and compliment local development patterns.

Modern communities are more intertwined than at any time in history, with neighboring jurisdictions sharing environmental features, coordinated transportation systems and other socio-economic ties. In order to provide the efficient and effective delivery of governance, such relationships require coordinated planning between counties, cities and across all public sector organizations.

The Intergovernmental Coordination chapter provides local governments an opportunity to inventory existing intergovernmental coordination mechanisms and processes with other local governments and governmental entities that can have profound impacts on the success of implementing the local government's comprehensive plan. The purpose of this element is to assess the adequacy and suitability of existing coordination mechanisms to serve the current and future needs of the community and articulate goals and formulate a strategy for effective implementation of community policies and objectives that, in many cases, involve multiple governmental entities.

* Note: A number of the topics discussed in this chapter are also discussed in Public Facilities and Services chapter or the Natural and Cultural Resources chapter. For those topics, the focus in this chapter is the effectiveness of coordination between the entities involved and not the overall effectiveness of the provision of services.

COORDINATION WITH OTHER ENTITIES

The intergovernmental coordination element requires an inventory and assessment of the relationships between the local government and the various entities assisting in the provision of public sector services and facilities. This can include other units of local government providing services but not having regulatory authority over the use of land, such as constitutional officers. The inventory of each item must address the nature of the entity's relationship to the local government comprehensive plan, the structure of existing coordination mechanisms or agreements, and the parties responsible for coordination.

Adjacent local governments

Te City of Jenkinsburg is one of three incorporated municipalities within Butts County. Currently, all four governments participate in the Service Delivery Strategy (discussed below) and engage in some fashion of coordinated planning and/or land use management. As part of this agreement, the County provides zoning administration and some basic planning services to the City of Jenkinsburg. Currently there is no regular, coordinated forum involving administrators or planning officials from all communities, however there are special called functions allowing officials from each government to review particular issues.

Assessment

Issues arising from growth and development?

To date there have been no significant land use conflicts revealed along jurisdictional boundaries. The application of the Service Delivery Strategy has worked to ensure a functional relationship between Jenkinsburg and Butts County. As the County and City grow, this relationship will become more important but will also receive some support from improved technology and information, allowing the communities to do more and better analysis in dealing with growth management issues.

Adequacy of existing coordination mechanisms? Needs that would benefit from further coordination?

Any shortcomings in the existing methodology and resources for intergovernmental coordination will be greatly improved with the update of the Comprehensive Plan and the application of several plan objectives to upgrade, share and monitor land use information. This would aid in the Prevention of land use conflicts and the efficient provision of public services. The City and County may consider a regular forum for review and coordination of actions.

Needs/ Closure

Consider development of a regular land use planning forum with Butts County.

School Boards

The Butts County School System is a countywide system governed by an independent Board of Education. Existing coordination efforts consist of communications between administrative offices and minor collaborations regarding the siting of new facilities. The Board also works with other entities regarding efforts to monitor and address needs for special educational programs, workforce training and other social initiatives. The Board of Education has its own required Five-year Strategic Plan, which includes a discussion of equipment, facility and programmatic needs. Elements from that Strategic Plan were reviewed and incorporated into this Comprehensive Plan.

Assessment

Issues arising from growth and development?

Continued growth within Butts County will increase the demand for more school facilities and more dynamic programs. The City should work closely with the Board to ensure that siting of future facilities is done to maximize accessibility and the use of supporting utilities and infrastructure.

Adequacy of existing coordination mechanisms? Needs that would benefit from further coordination?

Future collaboration between the City, the Board and the County Planning and Zoning Department regarding location demands might be better served through a regular, organized forum. Beginning with this planning cycle the School Board will have access to more detailed information in evaluating locations for future school facilities. The Board should also consider assisting the City with assessments of the impacts new development might place on the local school system. Regular communications of these issues will ensure they receive the proper attention from the chief elected officials.

Needs/ Closure

With the County, consider a regular forum for Board of Education members and City
officials to review and assess changes in land use and development.

Independent Special Districts

Neither the City of Jenkinsburg nor Butts County is currently a member or designated a part of any independent special districts. It can be assumed that as Butts County becomes more involved with metropolitan Atlanta, the County and the City of Jenkinsburg will have to participate in special districts for water resource management, stormwater management and/or transportation planning.

Independent Authorities

Butts County has an Industrial Development Authority (IDA) to assist with local economic development. The IDA currently features an independent Board of Directors and one full time staff person housed in the same offices as the County Planning and Zoning Department. The role of the IDA is to assist in the procurement of new businesses for the county and assist in the maintenance and improvement of existing businesses. For this role, the IDA receives funding and administrative support from the County and, as needed, each municipality. The IDA also works to acquire outside assistance, monetary or technical, on behalf of local initiatives. As required, the IDA must work with the City Council when requesting support for measures above and beyond the normal scope of duties already assigned to the IDA.

Assessment

Issues arising from growth and development?

The IDA is poised to be more active as the City and County experience more residential growth and feel economic influences from neighboring communities. The type of growth drawn will be most critical, though, as Butts County needs to secure a more dynamic and advanced array of industries and try to improve local wage rates and education levels. The City may be able to call upon the DDA for additional support now that the recent revitalization scheme has made the downtown more attractive.

Adequacy of existing coordination mechanisms? Needs that would benefit from further coordination?

The existing levels of communication between the IDA and the City are considered adequate for the planning timeframe. As the role of the IDA evolves within a growing County, the City may require more detailed and/or frequent communication in order to coordinate any required actions from other departments.

Needs/ Closure

No critical need identified.

Chambers of Commerce

The other local entity assisting with economic development is the Chamber of Commerce, which also features a governing Board of Directors. The Chamber acts as the liaison of business interests to the City Council, informing the Council of key issues, needs and objectives that support native companies and employees. As with the IDA, the Chamber does not have a regular forum for interaction with the City but instead offers direct communication and assistance as needed.

Assessment

Issues arising from growth and development?

The Chamber of Commerce will continue to add new members as the County grows and draws new businesses. Among the most critical issues facing the Chamber will be managing the interests of a greater variety of business and labor concerns and communicating those interests to the County. To this end the Chamber must work with the City Council and the Tax Assessor to ensure that local leaders are aware of local business needs and advise them on policies or actions that may adversely impact area businesses.

Adequacy of existing coordination mechanisms? Needs that would benefit from further coordination?

Currently the Chamber provides valuable information to the City Council regarding key issues and needs for local businesses. This is not done on a regular basis, however, and does not always include deeper analytical information such as an assessment of trends or comparative analyses. With Butts County evolving into a more modern suburban community and facing increasing demands for commercial and professional services, the City Council must be made aware of the local economic conditions to act wisely on behalf of area business needs.

Needs/ Closure

 The Chamber should produce an annual profile of economic conditions within the county for review with the City Council, including an assessment and recommendations on any action required of the City to support the Chamber and area businesses.

Utilities

Georgia Power provides electrical service to the City of Jenkinsburg and most of Butts County. They are responsible for maintaining their own network but may coordinate shared use of transmission lines with other providers. At least three major transmission lines run through the county that are also for providing service to, or receiving service from, outside the county. Georgia Power also owns and operates the Lloyd Shoals dam off of the Ocmulgee River for regulating the flow to a nearby generator facility. The Central Georgia EMC provides natural gas service to the County and manages the main pipeline that runs through Butts County.

Assessment

Issues arising from growth and development?

Assessments from the providers suggests the City is well equipped to meet the demands throughout the planning period. No significant improvement or expansion projects are called for within this period and the providers will continue to work with the City Council on those regular improvement projects that are scheduled.

Adequacy of existing coordination mechanisms? Needs that would benefit from further coordination?

Existing levels of coordination and monitoring are considered adequate.

Needs/ Closure

No critical needs identified regarding intergovernmental coordination.

Sheriff

The Butts County Sheriff's Department is responsible for the provision of law enforcement services throughout the entire county. The Sheriff's Department is also responsible for the maintenance of the County detention facility, which houses City inmates, and providing deputies for assisting with the local courts. An assessment of the Department's performance and needs can be found in the Public Facilities and Services chapter.

Assessment

Issues arising from growth and development?

The Sheriff's Department will continue to face needs in manpower, facilities and equipment as the County grows larger. However, there are no inter-jurisdictional concerns expected throughout the planning period.

Adequacy of existing coordination mechanisms? Needs that would benefit from further coordination?

Methods for interaction and coordination between the City and the Sheriff's Department are addressed as part of the Service Delivery Agreement (see below), and are considered adequate at this time. However, there has been some discussion of the City of Jenkinsburg eventually having its own police force. No formal request or study has been done but City officials have been approached with the concept of having a local police force in addition to receiving service from the County Sheriff's Department.

Needs/ Closure

 Develop a formal study assessing the potential needs, costs and viability of a City police force.

Tax Assessor

As the office responsible for the maintenance of property records and valuation, the County Tax Assessor should be knowledgeable of local development patterns and issues.

Assessment

Issues arising from growth and development?

One of the most critical functions of the Tax Assessor's Office is the timely and accurate incorporation of information concerning new development. Maps and other details regarding new developments are provided to the Assessor's Office as established by policy and regulation, but the ability to update the official City records remains arduous. The Office currently lacks the most accurate portrayal of parcel boundaries for its geographic information system, limiting the efficiency of productivity and the ability to do quality spatial analyses. As the County and City grow this issue will only become more critical.

Adequacy of existing coordination mechanisms? Needs that would benefit from further coordination?

Coordination between the Assessor's Office and the County Planning and Zoning Office (responsible for City zoning matters) is adequate with the potential for improved efficiency. The MTRDC is currently working with both offices to update parcel and land use information, and to develop a system whereby information from new developments can be more quickly assimilated into the County records for tax assessment and analytical purposes.

Needs/ Closure

 Continue to upgrade the GIS database and work with the County Planning and Zoning Office to review methodology for updating City records.

Regional and State Entities

For regional planning purposes Butts County and the City of Jenkinsburg are members of the McIntosh Trail Regional Development Center. The MTRDC is responsible for implementing a Regional Plan, assisting local governments with community development concerns and with assisting select State and Federal efforts within the region. Combined, the County and the City of Jackson appoint four members to the MTRDC Board of Directors and the administrators for the City of Jenkinsburg are notified of MTRDC activities. Coordination with the MTRDC includes participation in the development of the Southern Crescent Regional Plan, with which this local Plan must show consistency.

Various Departments of State government also have regional district offices assigned to serve Butts County and the City of Jenkinsburg. Premier among these are the **Department of**

Transportation (District 3 office located in Thomaston) and the **Departments of Community Affairs and Industry, Trade and Tourism** (SDR 4, based out of Newnan). Each of these State Departments is assigned to monitor the City for issues and demands related to their fields and then to work with the City in developing resolutions as needed. Such initiatives have included studies for major road improvements and training for economic development officials. To date, communication occurs on a casual, as needed basis but no significant need for change has been identified.

Assessment

Issues arising from growth and development?

The City Council will review local development needs and concerns as part of this planning process and will participate in the development of future Regional Plan updates to ensure consistency of goals and objectives.

Adequacy of existing coordination mechanisms? Needs that would benefit from further coordination?

While the types of services Jenkinsburg may require of these entities might change over time, each of the State Departments and the MTRDC has the capacity to adapt to those changes. Existing models of service to similarly rural communities, as well as the established relationships with the City, suggest that coordination among the entities should remain satisfactory. The possible exception to this could be the call for improved communication with the Department of Transportation (GDOT). Several local leaders and officials from Butts County have expressed concern over the ability to communicate local needs and issues earlier in GDOT's transportation planning processes. As the City and County grow they will not only have more dynamic transportation needs but it will also likely require participation in a metropolitan planning organization. While GDOT will continue to communicate with the City the prospect for more involved discussion with a variety of local officials earlier in the planning process would be more favorable.

Needs/ Closure

No critical needs identified regarding intergovernmental coordination.

COORDINATION WITH OTHER PROGRAMS

In addition to evaluating the coordination with other entities, the local government must also inventory other applicable related state programs and activities that are interrelated with the provisions of the local government's comprehensive plan. The purpose of such an inventory is to identify existing agreements, policies, initiatives, etc. that may/will have an effect on the options a local government may want to exercise as part of its comprehensive plan.

Service Delivery Strategy

The 1997 Georgia General Assembly enacted the Local Government Services Delivery Strategy Act (HB 489). The intent of the Act is to provide a flexible framework for local governments and authorities to agree on a plan for delivering services, to minimize any duplication and competition in providing local services, and to provide a method to resolve disputes among service providers regarding service delivery, funding equity and land use. In summary, in each County the Service Delivery Strategy Act provides local governments and authorities with an opportunity to reach an agreement to deliver services in an effective and cost efficient manner.

Local governments must also maintain and adhere to their service delivery strategy and submit it to DCA for verification in order to remain eligible for state administered financial grants or state permits. No state administered financial assistance or state permits will be issued to any local government or authority that is not included in a DCA-verified service delivery strategy. In addition, no state administered financial assistance or state permits will be issued for any local project which is inconsistent with the agreed upon strategy.

Summary of Butts County Agreement

Butts County and the Cities of Jackson, Flovilla and Jenkinsburg are in the process of updating their Service Delivery Agreement in conjunction with this planning cycle. The Agreement covers 12 separate public services and includes arrangements with all four governments, five organizations, five other counties and the City of Barnesville. A majority of the agreements concern public safety services or countywide facilities or services such as the Library and recreation facilities. Many arrangements revolve around the ability of Butts County to provide services to the Cities of Jenkinsburg and Flovilla and coordinate services with the City of Jackson.

- Code Enforcement: Financed through general funds, this places responsibility on the County Government to process all applications and reviews for zoning amendments, special exceptions and variances as well as other Zoning Department duties. Creates uniformity in building codes, permits, inspections and ordinances.
- Public Safety Communications: Establishes the provision of E911 service to Butts County, Flovilla and Jenkinsburg to the Butts County Communications Department, and outlines the cooperative arrangement between the Communications Department and the City of Jackson Police Department.
- Detention Services: Butts County is to house inmates for all three municipalities, with 30% capacity of the Detention Center guaranteed for City of Jackson inmates. The City jail is to remain usable should the County facility become overcrowded.
- Emergency and Disaster Relief: Establishes co-operative assistance between Newton and Butts Counties as needed during and emergency or disaster situation. This includes training, emergency services and supplies, and collaboration in Georgia Emergency Management Authority initiatives.

- Fire Protection: Fire Protection is provided by Butts County for all of the unincorporated county as well as municipalities. Also establishes mutual aid agreements with all adjacent counties, cities within Butts County, and the Diagnostic & Classification Prison. All funds are from Butts County's General Fund.
- Investigative Services: Denotes that Butts County will have jurisdiction over investigative services provided within Butts County.
- Library: Places sole interest, ownership and managerial rights of the public library to Butts County.
- Recreation: Butts County will provide annual budget and supervision of the maintenance and operation of the Parks and Recreation Department on behalf of the entire county and all municipalities.
- Roads, Streets and Bridge Maintenance: The Butts County Road Department provides
 maintenance to all county roads and bridges in unincorporated Butts County. The Cities
 of Flovilla, Jackson, and Jenkinsburg provide maintenance to all roads, streets, and
 bridges within their corporate limits, to be completed either by the cities or by private
 contractor.
- Animal Control: Outlines the services rendered by the Animal Control Division, jointly placing responsibility for this countywide service on the County Government.
- Water Service: Cooperative agreement between the Cities of Jackson and Jenkinsburg
 and the Water Authority for water treatment and operation of wastewater facilities. Butts
 County, the Cities of Flovilla, Jackson, and Jenkinsburg, and the Butts County et al,
 Water and Sewer Authority have established a committee that directs functions of water
 and sewer services in conjunction with current and future land use plans.

Consistency between Comprehensive Plan and SDA

Conditions outlined within the SDA were considered when evaluating the needs and objectives for each related public service or facility within this Plan. Most facilities and services not offered by Jackson are managed directly by the County and offered to the municipalities.

Summary of dispute resolution land use process

The following describes the process outlined for resolving land use disputes for the Cities of Flovilla, Jackson, Jenkinsburg and Butts County, effective July 1, 1998:

Prior to initiating any formal annexation activities, the municipality involved must notify
the Butts County Board of Commissioners in writing of a proposed annexation and
provide specific information about the proposal as outlined in the agreement. The
County then has a brief review period by which they must respond to the initial notice
indicating no objections or describing "bona fide" objections with supporting documents
and listing any specific conditions that would alleviate those objections.

- If the County has **no** objection to the City's proposed action, or if the County fails to respond to the affected City within the deadline, the city is empowered to proceed with the annexation and the County loses its rights to dispute the action.
- If the County notifies the City with objections the City may respond by either a) agreeing to implement the County's conditions and stipulations, b) agreeing with the County and stopping further action on the annexation, c) disagreeing that the County's objections are "bona fide" and seek a declaratory judgment in court, or d) initiating a mediation process to discuss alternatives and/or possible compromises.
- If the City initiates mediation, the City and the County shall agree on an outside independent mediator, establish a mediation completion schedule, and determine the participants, including affected property owners, for the mediation process. The appropriate City and County agree to share equally all costs associated with the mediation process.
- If no resolution of the County's "bona fide" land use and zoning objection(s) results from the mediation process, the City shall **not** proceed with the proposed annexation.
- If the City and County reach an agreement on conditions permitting the annexation, an
 agreement for execution by the City, the County and specific property owners shall
 prepared within thirty days.

Consistency of the land use plan with water and/or sewer extensions/improvements

The City of Jenkinsburg Comprehensive Plan and the Water and Sewer Authority's 50-Year Management Plan have been developed concurrently and using shared information. Water and Sewer Authority Personnel will have the opportunity to review and comment on the Comprehensive Plan. As a result of this collaboration projected land use patterns and future land use goals were derived in part from information concerning the conditions and locations of water and sewer service throughout the county. To date, the Water and Sewer Authority has not been able to develop more specific improvement plans concerning their options for system expansion alternatives. The completion of this 50-Year Management Plan will require fiscal and logistical planning on the part of all stakeholders in helping the Authority and the City consider what further actions are affordable and most effective.

Compatibility of adjoining land use plans

As the entity responsible for zoning, code enforcement and basic planning assistance, the County Planning and Zoning Department works to maintain zoning standards across jurisdictions and help each City understand conditions in surrounding areas. To date, few conflicts have arisen between Jenkinsburg and Butts County land use patterns due largely to the comparably moderate pace of development and controlled supply of water and sewer. As the availability of utilities changes and the pace of growth increases, however, the potential for more dynamic land use types and related conflicts will increase, meaning an increased need for monitoring the compatibility of land uses within the county.

Assessment

Issues arising from growth and development?

Butts County's growth into a more suburban condition will entail more complex demands for services and coordination of land use with the City of Jenkinsburg. The Service Delivery Agreement must be regularly reviewed against the individual needs and concerns of the local governments to ensure the efficient provision of those services within the county. Thus, the SDA may be considered adequate for current needs and for future needs provided the additional measures for the development and sharing of more detailed information are employed to assist the planning process.

Needs/ Closure

Maintain and regularly review the Service Delivery Agreement.

Governor's Greenspace Program

Preserving lands for greenspace make our communities attractive and livable, improve quality of life and promote economic competitiveness. The Georgia Community Greenspace Program, signed into law in 1992, provides an opportunity for urban and rapidly developing communities to preserve at least 20% of their land and water as permanently protected Greenspace by providing technical and financial assistance. In accordance with the Department of Natural Resources Greenspace rules, local governments participating in the Greenspace Program are required to ensure that their Greenspace Program and comprehensive plan remain consistent.

Summary of Local Greenspace Program

Because of the growth rate experienced in the 1990's Butts County and all three cities became eligible for participation in the Georgia Greenspace Program in 2002. In return for the funding and assistance awarded through participation with this program, the County had to meet certain requirements including the adoption an official Greenspace Plan, attempts to implement the objectives identified within the Plan and ensuring consistency between the Plan and related policies and/or regulations.

The mission of the Butts County Greenspace Program is to maintain a proper balance between people and their environment by conserving the abundant historic and natural resources of the County for future generations and to enhance the quality of life for all residents. Butts County and the three cities view a successful comprehensive greenspace program as one that addresses the need for locally accessible natural landscapes, protects water quality and provides for passive recreational uses.

Locally these efforts are directed by the Butts County Parks and Recreation Department with guidance provided an appointed Greenspace Advisory Committee. Objectives and actions recommended by the Greenspace Advisory Committee are provided to the County Commission

for review and approval as part of the County's official Greenspace Plan. Butts County and the communities of Flovilla and Jackson have agreed to actively sponsor and support the Greenspace Committee's actions.

To date the City of Jenkinsburg has considered participation unnecessary. Not only is the community currently very small and rural, but it is significantly removed from the rest of the more developed areas within the county and currently lacks the funding resources to make notable contributions. In time, as the City and surrounding areas face more development pressures and calls for preserved open space then the City will engage the County about formal participation.

Other Programs

The following programs were recommended for assessment as part of the Minimum Standards and Requirements for Local Comprehensive Planning but are not applicable to the City of Jenkinsburg:

- Coastal Management
- Appalachian Regional Commission
- Water Planning Districts.
- Transportation Requirements for Non-Attainment Areas.

ARTICULATION OF THE COMMUNITY VISION, GOALS AND IMPLEMENTATION MEASURES

The Vision for the City of Jenkinsburg was developed with the concerns of many key stakeholders and local organizations in mind. Existing levels of communication and collaboration are an improvement over previous models and even more cooperation is expected in the future given the increasing interdependency that comes with suburban growth.

Identified Needs:

The following list presents those comprehensive issues identified in the assessment of intergovernmental coordination issues for the City of Jackson. Additional needs may be identified throughout the planning process however these particular issues must be addressed to improve intergovernmental coordination as it impacts community development within the county.

- Consider development of a regular land use planning forum with Butts County.
- With the County, consider a regular forum for Board of Education members and City
 officials to review and assess changes in land use and development.
- The Chamber should produce an annual profile of economic conditions within the city for review with the City Council, including an assessment and recommendations on any action required of the City to support the Chamber and area businesses.
- Develop a formal study assessing the potential needs, costs and viability of a City police force.
- Continue to upgrade the GIS database and work with the County Planning and Zoning Office to review methodology for updating City records.
- Maintain and regularly review the Service Delivery Agreement.

Goal: That the City of Jenkinsburg maintain in good standing relationships with other entities and organizations that contribute to the provision of public services, facilities and overall community development within the city.

Objectives:

<u>Develop a forum for review economic development issues</u> The City should regularly consult with the Chamber of Commerce and Industrial Development Authority regarding trends, concerns and needs of the economy and local businesses.

Develop an annual report assessing impacts of new development on the school system

Together with the County Planning and Zoning Department, the City should receive and review reports identifying the net impacts recent development has had on the demand for various school facilities and programs. The City should then provide to the local Board of Education an updated outline of projected population growth and development trends for the Board to use in planning to meet future demands.

<u>Develop and maintain a parcel-level-accurate GIS database</u> The City should work with the County Planning and Zoning Department and the Tax Assessors Office in developing a methodology for quickly and accurately updating parcel records in the GIS, and consider the needs of other departments in devising a database structure for City land use information.

Chapter 9 LAND USE

Land use regulations represent guidelines for shaping development patterns that provide for efficient growth while also protecting sensitive social and environmental areas. An assessment of land use conditions allows governments to produce the effective land use regulations needed to serve projected development demands generated from other comprehensive plan elements. The Land Use Element presents an inventory of existing land use patterns and trends for the region. Analysis of the prevailing trends is used to identify preferred patterns of growth for the future and to explore the potentials for regional approaches to land use problems and issues.

EXISTING LAND USE

Butts County is a predominantly rural agrarian and bedroom community in the early stages of a suburban transition. Some suburban style strip development is occurring along the I-75 corridor and the major arterial roads leading through the county. Most of this growth is in the form of new subdivisions, but additional commercial centers have developed as well. What exists in the form of urban land uses with modest densities of housing and commercial activity is concentrated in the county seat of Jackson.

Jenkinsburg is a minor commercial and residential center along an arterial connection between Jackson and Locust Grove, with the additional consideration of metropolitan Atlanta beyond Locust Grove. Without providing larger roles in government services such as schools, medical care or judicial operations, Jenkinsburg has not experienced a vast amount of growth over the past decade nor does is exhibit any urbanized areas. There are several commercial, industrial or civic operations along the major roads but otherwise the city is a modest community amidst the rural areas of Butts and Henry Counties.

Table 9.1 - City of Jackson Land Use, 2002

Land Use	Acres	Percent	Acres/Person*	
Residential	205.911	26.0%	1.01	
Agricultural/ Forestry	199.053	25.2%	0.98	
Undeveloped	164.749	20.8%	0.81	
Industrial	77.04	9.7%	0.38	
Transportation/ Communication/ Utilities	72.173	9.1%	0.36	
Commercial	50.116	6.3%	0.25	
Public/ Institutional	16.419	2.1%	0.08	
Park/ Recreation/ Conservation	5.49	0.7%	0.03	
Total	790.951		3.89631	

Source: MTRDC

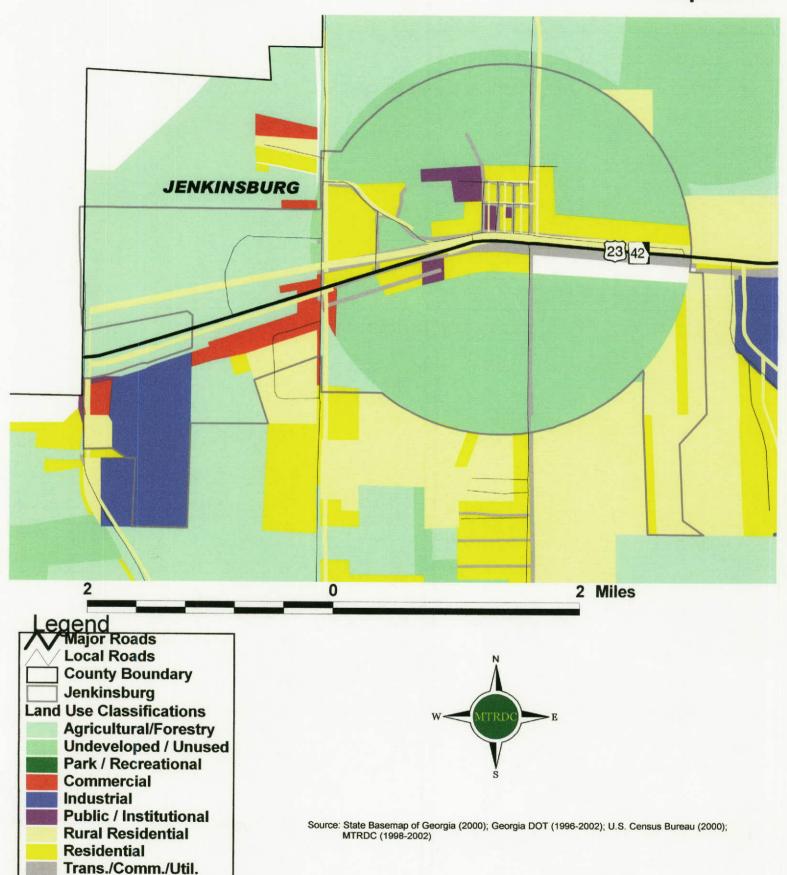
Table 9.1 shows the proportion of land use types within the city, based upon the classifications required by DCA. The following depicts the general conditions for each category as exists within the City of Jenkinsburg:

- Residential: Some smaller residential lots exist within the city but only marginal amounts
 matching the 1-2 acre lot size typically associated with incorporated communities. Several
 larger lot residences permeate the city, including hobby farms and scenic rural homesteads.
- Commercial: Most of the city's activity occurs along US 23/ SR 42. A couple of churches are along local roads or across the railroad tracks.
- Industrial: All of the industrial activity within Jenkinsburg is considered light industrial or warehousing, and all of it is located off of US 23/ SR 42. The location of the railroad alongside this arterial prohibits the development of such uses north of the roadway.

^{* =} Based on 2000 estimate of 203

- Parks/ Recreation/ Conservation: The City maintains a passive recreation park for picnics, walking and small events. There are no formal conservation areas within the City limits.
- Public/ Institutional: In addition to the City Hall, a post office and fire station are maintained within the City.
- Agricultural and Forest: The city's form and character reduce the opportunity for these
 uses within the city. While some farms remain active in Jenkinsburg they are few in
 number and on the periphery of the city limits. Neither of these uses features prominently
 within the land use trends and projections for the city, particularly on a commercial scale.
- Transportation/ Communication/ Utilities: All of the land within Jenkinsburg classified as TCU is existing roadways, railroads and right's of way.

Existing Land Use



- DRAFT - LAND USE

BASE LAND USE ASSESSMENT

Historical Factors

Jenkinsburg is a small town founded along a classic roadway/trade route that has lacked the need or resources to take on a larger, more dynamic role. The historic railroad bisects the city and thus prohibited cohesive development patterns within the city's core. Some clustering of residential developments just north of the railroad lends itself to traditional neighborhood design. The volume of traffic along US 23 has induced conventional highway commercial developments stretching west from the city's center, toward Locust Grove and following the flow of most morning traffic.

Land Use Patterns and Density

Jenkinsburg remains sparsely populated and rural in character, with a low overall density of 3 acres per person. Residential development has not been via large subdivisions but primarily through construction of individual units. The railroad creates an obstacle for unifying the civic and commercial activities on either side, subduing pressures to build off of existing activity centers and instead forcing the city to spread along the length of the corridor.

Blighted and Transition areas

Jenkinsburg's size and pace of development has not left significant areas in blight or in need of drastic attention. Individual properties may exhibit disrepair or simply feature fewer amenities compared to more modern designs and developments. However, there is no concentration of properties in severe blight or suffering undue transition to poorer states that would demand formal action from the City.

Market forces and Development Policies

Jenkinsburg does utilize a Planning Commission and some development regulations with assistance provided by the Butts County Planning Department. The regulations are conventional in nature and are designed to preserve the basic pattern and quality of development. The difference between the City's and County's regulations are minimal and have not created an atmosphere of contention between the jurisdictions, nor is there a market push by developers to annex into the city as a means of achieving notably different standards. As part of an effort to resist such trends and to maintain the existing community character there has been some discussion concerning amendments to the policies to foster larger homes and further steps to prohibit higher densities. The most dynamic change that may result of projected market forces would be the potential for increased commercial activity within the city limits as the surrounding population density experiences natural increases. However, such development will most likely be restricted to the arterial corridor, meaning there is limited space within the city right now and the City Council will have the opportunity to review and approve any expansions before that condition changes.

Conflicting Land Uses

While the pace of growth surrounding the city has increased the types of development activity have not produced any significant conflicts in land uses. The absence of sewer and the ability to better accommodate more intensive uses elsewhere has prohibited the potential for interjurisdictional concerns. There has not been any strong concern over proposed development plans for neighboring governments as the drafts of both the Henry County and Butts County Plans targets the area surrounding the city for modest residential or rural uses.

Environmentally Sensitive Areas

There are wetlands concentrated on the Jenkinsburg's south side while the land north ad east of the railroad is mostly within a water-supply watershed. The City and County do have the minimum Environmental Planning Standards in place to assist with resource protection, and to date there have been no notable concerns for development adversely impacting either environmentally sensitive areas.

Cultural Resources

In the absence of notable structures, sites or civic centers Jenkinsburg residents regard the small town scale and feel as the city's most precious cultural resource. Most development and social changes are considered welcome provided this facet of town character is preserved.

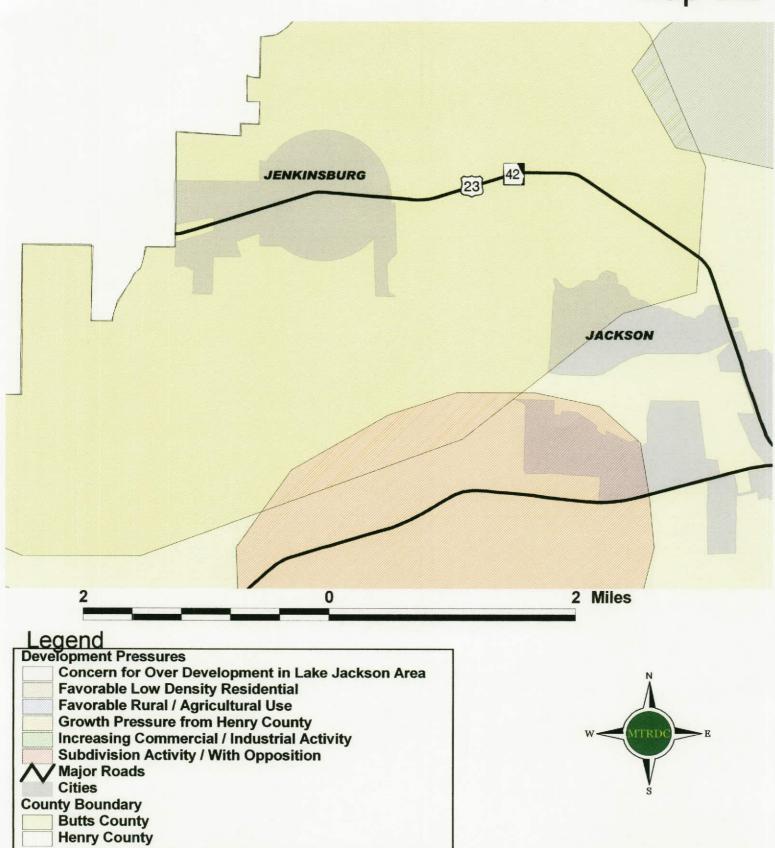
Target Areas for Infill Development

Jenkinsburg is and plans to remain a modest community, with limitations in public services that will naturally manage growth and change. As such there are very few sites that are habitually vacant and in such disrepair that they adversely impact the community or are in need of assistance to facilitate rehabilitation. Further, there is no concentration of structures or properties within the city worth designating a formal target area for infill. Instead, the City should pursue policies that encourage redevelopment over new development where possible.

Other Development Considerations

• The new reservoir for the Henry County Water and Sewer Authority is under development within several miles of Jenkinsburg. While initial plans suggest there will be limited public access to this reservoir the actual overall extent of development allowed on and near the reservoir remains unclear. Given the popularity of waterfront properties and the strong considerations for greenspace and recreation opportunities within the region there will likely be multiple efforts designed to exploit the reservoir for one or more development conditions that could affect Jenkinsburg and surrounding areas. The City must regularly monitor this area for development trends and possible opportunities and/or conflicts.

Development Pressures



- DRAFT - LAND USE

FUTURE LAND USE

The goal of a Future Land Use strategy is to set forth a community's preferences for the general locations of land uses that are consistent with the needs, goals and policies developed in other elements of the plan. Given the size, character and stated goals for the community the land use assessment did involve much variation in general growth strategies. Specifically, the conditions and goals already identified as most critical to Jenkinsburg prescribed a set of controlling factors for guiding the development of the future land use strategy.

Assessment of the key issues, potential costs and benefits of possible scenarios established the following as issues critical to deciding the direction for which Jenkinsburg should strive:

- A strong desire to maintain the small-town character, retain a difference between Jenkinsburg and suburban Henry County;
- The need to maintain access to public water, but primarily for residential use;
- The desire to refrain from establishing/needing public sewer;
- To improve and maintain the viability of local roads, particularly intersections with the railroad.

There was consensus that some growth was to occur within the general area and within Jenkinsburg regardless of any action by the local governments, and that the City should pursue some measures to manage the growth trends so as to preserve local character. This suggested the City seek a slow growth rate and work aggressively with Butts and Henry Counties to ensure immediately surrounding areas are given similar regard, particularly in the vain of restricting the application public utilities.

Beyond this there are minor needs such as improving the park space, including the possibility of expansion or the development of another park, as well as improving the pedestrian access around select residential and public areas. The potential for architectural policies and other regulations would be considered for their ability to help direct development types and scales within the city, with special attention being paid to small scale commercial activities, residential development and the possibility of new civic structures such as schools or libraries. It is quite conceivable that no such facilities would be needed or pressed within Jenkinsburg during the planning timeframe, but as the City monitors surrounding growth and development patterns the establishment of policies and plans for how and where such facilities might be introduced in the future should be considered within the next five years.

Spatial Analysis

Spatial analyses are a series of tasks designed to evaluate land based on the principles of supply and demand. Knowing that each land use requires certain traits for development, local governments can project where each land use is suitable based on those traits. After determining each property's potential for development, the community may then project the land use demands for future populations and locate each use according to where the conditions are most desirable. This process not only provides for an efficient allocation of existing land and resources, but also serves to protect vital environmental resources, preserve the land necessary for future growth, and guide future public works and capital improvement projects.

There are two limitations to projecting land use for cities, however: 1) The uncertainty over annexations and the prospect of changes to the city boundaries, and 2) dealing with an environment that is near fully developed. With respect to Jenkinsburg it is known that the City will consider annexations under the right conditions, especially given the volume of growth projected for the surrounding area. Thus, it is assumed that in addition to development within the city Jenkinsburg will also likely expand its limits at least by some margin by the year 2025.

Given the above conditions, knowing that the city will likely grow during the planning period and considering the changes projected in the Butts County Comprehensive Plan, the City of Jenkinsburg should anticipate the need to accommodate a population of near 600 in the year 2025. Using that figure as an estimate, the total amount of new land needed to accommodate each land use type can be calculated based on a ratio of acres per person. This information then completes the spatial analysis and allows the development of a future land use map. (There has been no change listed for the Agricultural/ Forestry category because it is assumed the city will not annex any properties for that use.)

Table 9.4 – Butts County; Prospective Land Use Changes

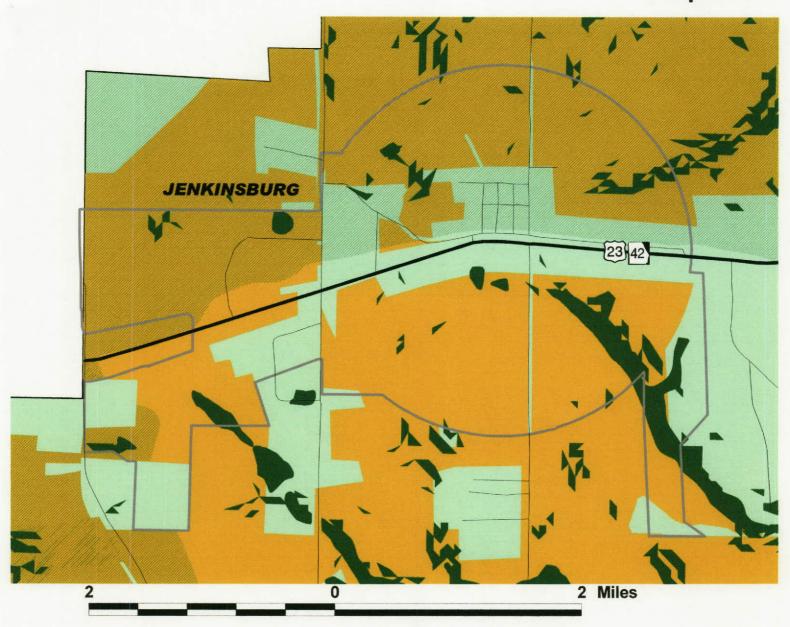
Land Use	2002 Acres/Person	2025	Change in Acres 2025 – 2002	
	Acres/Person	Acres x Pop*		
Residential	1.01	588.83	382.92	
Commercial	0.25	145.75	95.63	
Public/ Institutional	0.08	46.64	30.22	
Park/ Recreation/ Conservation	0.03	17.49	12.00	
Transportation/ Comm./ Utilities	0.36	209.88	137.71	
Industrial	0.38	221.54	144.50	

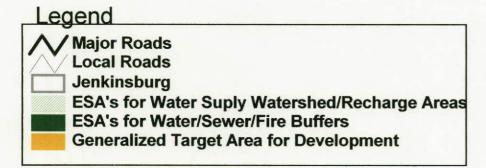
Source: MTRDC

Under this assessment, Jenkinsburg would need an additional 600 acres of new land to be annexed into the city to accommodate the projected population under densities and scales of land use similar to those experienced today, or incorporate higher density activities into the city. This does not mean the City must move in this direction, but indicates the volume of land required to maintain a similar scale of land use and density to that experienced today. Further restrictions in utility upgrades and refusal to annex property would keep the population growth down but would also leave land around Jenkinsburg subject to the land management policies of Butts County.

 ⁼ Based on 2025 estimate of 583, from MTRDC

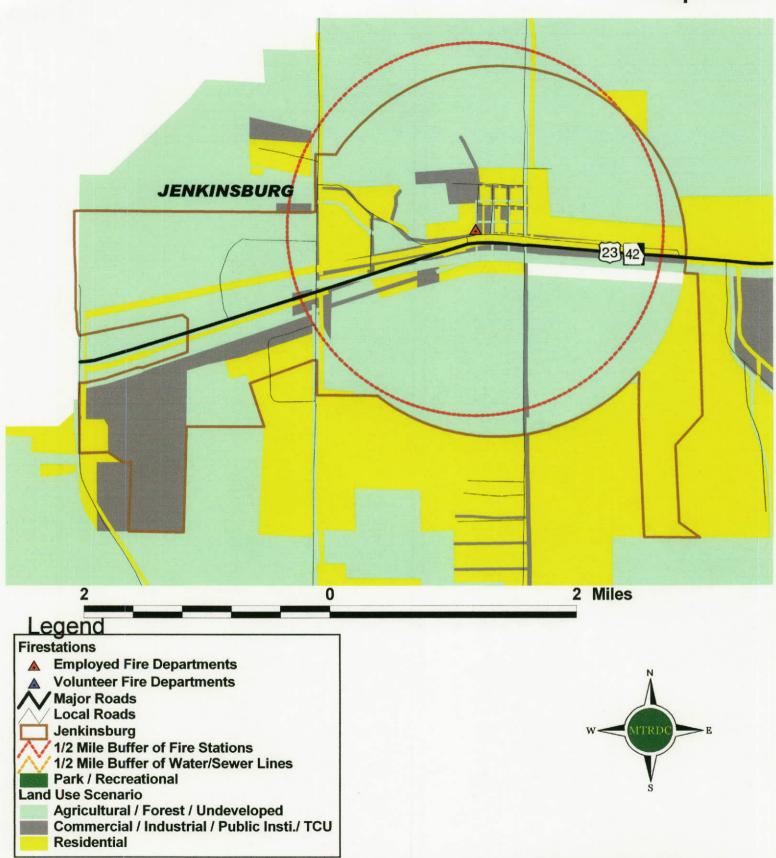
Target Areas For Attracting Growth





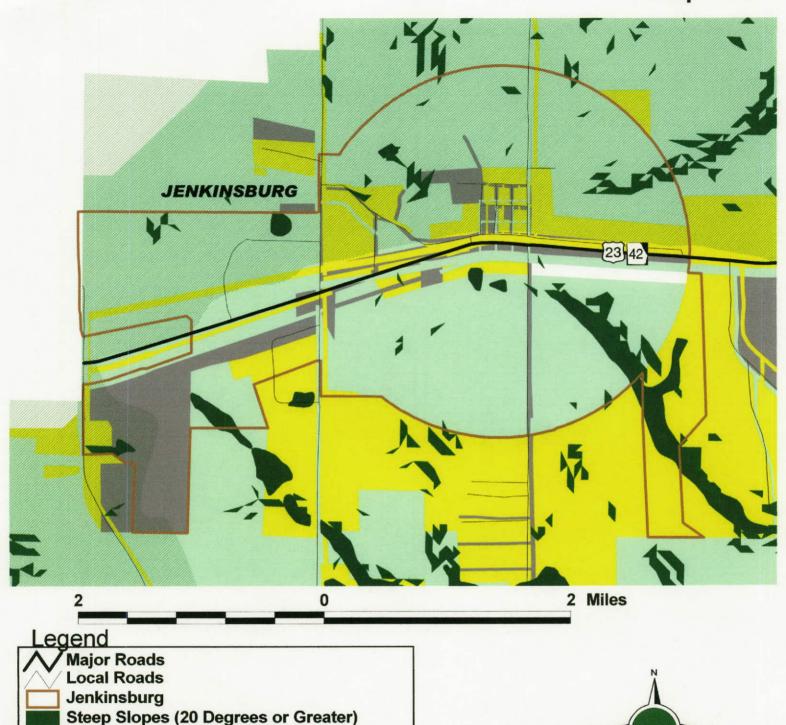


Urban Service Areas



Target Areas For Restricting Growth

Map 9.5



Environmentally Sensitive Areas

Agricultural / Forest / Undeveloped

Commercial / Industrial / Public Insti./ TCU

Park / Recreational

Land Use Scenario

Residential

Developing the Future Land Use Scenario

Once the spatial analysis has identified the amounts and locations of land needed and available for each land use, the new land uses may then be allocated on the Future Land Use Map based upon the development conditions desired for the City of Jenkinsburg.

Land Use Goal: To ensure that land resources are allocated such that they accommodate and enhance Jenkinsburg's economic development, natural and cultural resources, community facilities and housing to protect and improve the quality of life for all city residents.

Objectives:

<u>Development policies and regulations should encourage development patterns that maintain Jenkinsburg's character and economic vitality.</u> The city should review all zoning and development regulations to ensure their ability to foster development that abides by the goals of this plan, including, but not limited to, the following principles:

- Commercial or industrial activity should be directed along the main arterial corridor, however, such development should be compatible with the existing scale and character of Jenkinsburg and not be considered intrusive on residential areas;
- New residential use is encouraged adjacent to existing neighborhoods, with larger developments restricted to paved roads.
- Recreation and conservation land should be pursued through the long-term development
 of more neighborhood park space and, where possible, recreational trails to improve the
 quality of neighborhoods and connectivity throughout the City.
- Established agricultural and forestry uses should be protected from adverse impacts of new development.

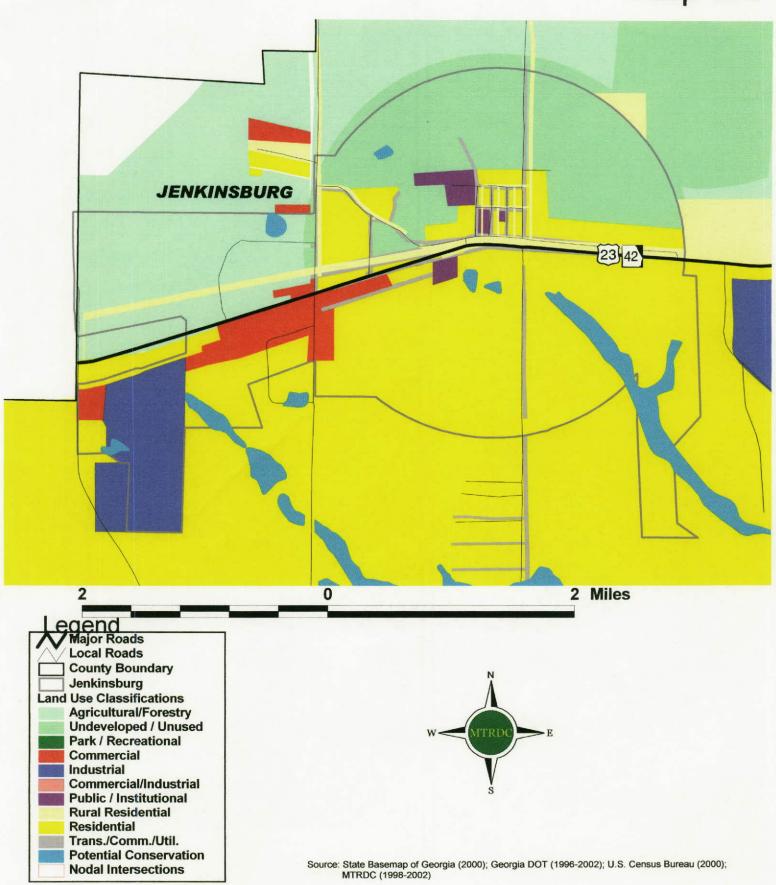
Regular assessment of development trends and the Future Land Use map. In conjunction with the Short-term Work Program update and working with the Butts County Planning Department, the City should review the latest development issues in and around Jenkinsburg and assess the need to amend the Future Land Use map. The review should also analyze the ability of the land use regulations and policies to achieve the goals of the Comprehensive Plan, offering changes where necessary.

Future Land Use Map

While the City of Jenkinsburg has the potential to expand through annexation in any outward direction, properties with road frontage and access to utilities are considered the most attractive and likely for annexation due to the relative ease with which the property can be incorporated into the existing development patterns. Those in high growth areas are also stronger candidates as development pressures pursue more urban themes. This is not to suggest certain lands are targeted for annexation, but to provide a representation of the conditions needed for the City to accommodate future population growth as discussed within the plan.

Map 9.6 presents the Future Land Use Map for the City of Jenkinsburg. This map provides an approximation of land uses for the year 2025, with various new land uses distributed according to the goals and policies described within the body of the Comprehensive Plan. This Future Land Use map does not reflect some annexation as discussed above, but instead focuses on the management of land use within the existing city limits. This map is used to guide development policies and public improvement efforts to help shape land use into the most desirable patterns for the community. The Future Land Use Map does not mean the property must be used for the land use category shown, but merely gives the City planning officials, the public and other agencies a guide for understanding the land uses that the City is expecting and preparing to sustain. In addition to referencing the map, development proposals within the City of Jenkinsburg should be reviewed against all of the goals and policies discussed in this chapter and throughout the entire Comprehensive Plan. This map may be amended based upon evolving conditions and goals for the City. At a minimum, it must be updated every ten years.

Future Land Use



Date	Work Item	Status	
2000-01	Develop Regulations for State Environmental	Complete	
	Planning Criteria		
2000-01	Update Zoning Ordinances	Complete	
2000-01	Develop new zoning map	Complete	
2000-01	Update Code of Ordinances	Complete	
2001	Develop new Future Land Use Map	Complete	
2000-02	Finish Community Park	In progress	
2001-02	Install new water line on England Chapel Road	Complete	
2004	Construct second water tower for the City	Cancelled - No	
		longer necessary	

Year	ID#	Element		Cost	Responsibility	City Dept.
2005	1	ED	Organize Economic Development Plan with Chamber and Development Authorities	NA	City	Adm.
2006	1	CF	Study to identify new water sources	\$50,000	DNR/ GEFA	Adm./ Water
2006	2	CF	Annual review of transportation issues; Submit local demands to DOT for STIP	NA	City, County	Adm.
2006	1	Н	Neighborhood and Housing Assessment	\$5,000	City, RDC	Adm.
2007	1	CF	Annual review of transportation issues; Submit local demands to DOT for STIP	NA	City, County	Adm.
2007	1	LU	Review of options for Development Design guidelines	NA	City/ RDC	Adm.
2007	1	н	Report on housing trends; How to attract more quality housing	\$5,000	City/ RDC/ DCA	Adm.
2007	1	ED	Review of education and economic development issues within the City and County	NA	City/ Co./ School/ IDA/ Chamber	Adm.
2008	1	CF	Annual review of transportation issues; Submit local demands to DOT for STIP	NA	City, County	Adm.
2008	2	CF	Conceptual planning for improvements to US 23	\$25,000	DOT, City, County	Adm.
2008	3	CF	Study for expansion/ relocation options for City Hall	\$10,000	City	Adm.
2009	1	CF	Annual review of transportation issues; Submit local demands to DOT for STIP	NA	City, County	Adm.
2009	2	CF	Community Health Services Plan with County	\$25,000	County, City, DHR	Adm.
2009	1	NHR	Develop a Water Resources Conservation Plan	\$10,000	City, County, BCWSA	Adm.
2009	1	LU	Update Comprehensive Plan	TBD	City	Adm.
2009	1	ED	Review of education and economic development issues within the City and County	NA	City/ Co./ School/ IDA/ Chamber	Adm.