

Service Delivery Strategies

Jackson County, Georgia

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SERVICE DELIVERY STRATEGY

FORM 1

COUNTY: **JACKSON COUNTY**

I. GENERAL INSTRUCTIONS:

1. FORM 1 is required for **ALL** SDS submittals. Only one set of these forms should be submitted per county. The completed forms shall clearly present the collective agreement reached by all cities and counties that were party to the service delivery strategy.
2. List each local government and/or authority that provides services included in the service delivery strategy in Section II below.
3. List all services provided or primarily funded by each general purpose local government and/or authority within the county that are continuing *without change* in Section III, below. (It is acceptable to break a service into separate components if this will facilitate description of the service delivery strategy.)

<p>OPTION A <i>Revising or Adding to the SDS</i></p>	<p>OPTION B <i>Extending the Existing SDS</i></p>
<ol style="list-style-type: none"> 4. List all services provided or primarily funded by each general purpose local government and authority within the county which are revised or added to the SDS in Section IV, below. (It is acceptable to break a service into separate components if this will facilitate description of the service delivery strategy.) 5. For each service or service component listed in Section IV, complete a separate, updated <i>Summary of Service Delivery Arrangements</i> form (FORM 2). 6. Complete one copy of the <i>Certifications</i> form (FORM 4) and have it signed by the authorized representatives of participating local governments. [Please note that DCA cannot validate the strategy unless it is signed by the local governments required by law (see Instructions, FORM 4).] 	<ol style="list-style-type: none"> 4. In Section IV type, "NONE." 5. Complete one copy of the <i>Certifications for Extension of Existing SDS</i> form (FORM 5) and have it signed by the authorized representatives of the participating local governments. [Please note that DCA cannot validate the strategy unless it is signed by the local governments required by law (see Instructions, FORM 5).] 6. Proceed to step 7, below. <div data-bbox="841 1180 1539 1411" style="background-color: #000080; color: white; padding: 10px; text-align: center;"> <p>For answers to most frequently asked questions on Georgia's Service Delivery Act, links and helpful publications, visit DCA's website at http://www.dca.ga.gov/development/PlanningQualityGrowth/programs/servicedelivery.asp, or call the Office of Planning and Quality Growth at (404) 679-5279.</p> </div>

7. If any of the conditions described in the existing *Summary of Land Use Agreements* form (FORM 3) have changed or if it has been ten (10) or more years since the most recent FORM 3 was filed, update and include FORM 3 with the submittal.
8. Provide the completed forms and any attachments to your regional commission. The regional commission will upload digital copies of the SDS documents to the Department's password-protected web-server.

NOTE: ANY FUTURE CHANGES TO THE SERVICE DELIVERY ARRANGEMENTS DESCRIBED ON THESE FORMS WILL REQUIRE AN UPDATE OF THE SERVICE DELIVERY STRATEGY AND SUBMITTAL OF REVISED FORMS AND ATTACHMENTS TO THE GEORGIA DEPARTMENT OF COMMUNITY AFFAIRS UNDER THE "OPTION A" PROCESS DESCRIBED, ABOVE.

II. LOCAL GOVERNMENTS INCLUDED IN THE SERVICE DELIVERY STRATEGY:

In this section, list all local governments (including cities located partially within the county) and authorities that provide services included in the service delivery strategy.

City of Arcade
Town of Braselton
Braselton Downtown Development Authority
Braselton Public Facilities Authority
Braselton URA
Braselton Visitors Bureau Authority
City of Commerce
City of Hoschton
City of Jefferson
City of Maysville
City of Nicholson
City of Pendergrass
City of Talmo
Jackson County
Jackson County Airport Authority
Jackson County Fire Districts
Jackson County Industrial Development Authority
Jackson County School District
Jackson County Water & Sewerage Authority
Keep Jackson County Beautiful, Inc.
Commerce City School District
Commerce Civic Center & Tourism Authority
Commerce Housing Authority
Commerce Downtown Development Authority
Commerce Public Facilities Authority
Hoschton Downtown Development Authority
Jefferson Building Authority
Jefferson Downtown Development Authority
Jefferson Housing Authority
Jefferson Industrial Development Authority
Jefferson School District
Maysville Downtown Development Authority
Nicholson Water Authority
UGA (4-H and County Extension Service)
Commerce IDA (Economic Development)
West Jackson Fire District (Fire Protection Services)
North Jackson Fire District (Fire Protection Services)
Jackson Trail Fire District (Fire Protection Services)
Plainview Fire District (Fire Protection Services)
Arcade Fire District (Fire Protection Services)
Maysville Fire District (Fire Protection Services)
Harrisburg Fire District (Fire Protection Services)
South Jackson Fire District (Fire Protection Services)
East Jackson Fire District (Fire Protection Services)
Nicholson Fire District (Fire Protection Services)
Jefferson Fire District (Fire Protection Services)
Jackson County Correctional Institute Fire Brigade (Fire Protection Services)

III. SERVICES INCLUDED IN THE EXISTING SERVICE DELIVERY STRATEGY THAT ARE BEING EXTENDED WITHOUT CHANGE:

In this section, list each service or service component already included in the existing SDS which will continue as previously agreed with no need for modification.

None

IV. SERVICES THAT ARE BEING REVISED OR ADDED IN THIS SUBMITTAL:

In this section, list each new service or new service component which is being added and each service or service component which is being revised in this submittal. For each item listed here, a separate Summary of Service Delivery Arrangements form (FORM 2) must be completed.

4-H and County Extension Service (New Service)
Multi-Purpose Agricultural Facility (New Service)
Airport (Updated form, no change in services)
Animal Control Compliance/Shelter (New title, added services)
Building Code Administration/Enforcement (Updated services)
Code Enforcement and Zoning Administration (Updated services)
Court Services (Updated services)
E-911 Addressing Services (Changed services)
E-911 Dispatch Services (Changed services)
Economic Development (Added Services)
Elections & Voter Registration (Changed services)
Emergency Management/Homeland Security (New title, combined services)
Emergency Medical Services (Updated services)
Fire Protection Services (Updated form, no change in services)
General Administration (New services, combined past services)
Geographic Information System (GIS) (Added services)
Health and Human Services (New title)
Housing Authority (Updated services)
Inmate Labor Contract (Updated services)
Jail Services (Inmate Housing) (Updated services)
Land Use Planning (Updated services)
Law Enforcement (Mutual Aid) (Updated services)
Libraries (Changed services)
Occupational Tax (Updated form, no change in services)
Parks and Recreation (Updated services)
Property Tax Assessment and Tax Collection (New title, updated services)
Public Safety Radio Communication (New title, added services)
Recycling (Updated form, no change in services)
Road and Bridge Construction (Updated services)
Road and Bridge Maintenance (Updated services)
Senior Center (Funding change)
Site Development Review/Inspections (Updated services)
Solid Waste Collection (Updated services)
Solid Waste Disposal (Updated services)
Storm Water Master Planning/Policies (Updated services)
Storm Water System Maintenance (Updated services)
Transportation Master Planning (Updated services)
Wastewater Collection and Treatment (Updated services)
Water Supply Treatment and Transmission (Added past services)
Welcome Center (Added services)



SERVICE DELIVERY STRATEGY

FORM 2: Summary of Service Delivery Arrangements

Instructions:

Make copies of this form and complete one for each service listed on FORM 1, Section IV. Use EXACTLY the same service names listed on FORM 1. Answer each question below, attaching additional pages as necessary. If the contact person for this service (listed at the bottom of the page) changes, this should be reported to the Department of Community Affairs.

COUNTY: JACKSON COUNTY

Service: 4-H and County Extension Service

1. Check one box that best describes the agreed upon delivery arrangement for this service:

- a.) Service will be provided countywide (i.e., including all cities and unincorporated areas) by a single service provider. (If this box is checked, identify the government, authority or organization providing the service.): **Jackson County**
- b.) Service will be provided only in the unincorporated portion of the county by a single service provider. (If this box is checked, identify the government, authority or organization providing the service.):
- c.) One or more cities will provide this service only within their incorporated boundaries, and the service will not be provided in unincorporated areas. (If this box is checked, identify the government(s), authority or organization providing the service):
- d.) One or more cities will provide this service only within their incorporated boundaries, and the county will provide the service in unincorporated areas. (If this box is checked, identify the government(s), authority or organization providing the service.):
- e.) Other (If this box is checked, **attach a legible map delineating the service area of each service provider**, and identify the government, authority, or other organization that will provide service within each service area.):

2. In developing this strategy, were overlapping service areas, unnecessary competition and/or duplication of this service identified?

- Yes** (if "Yes," you must attach additional documentation as described, below)
- No**

If these conditions will continue under this strategy, **attach an explanation for continuing the arrangement** (i.e., overlapping but higher levels of service (See O.C.G.A. 36-70-24(1)), overriding benefits of the duplication, or reasons that overlapping service areas or competition cannot be eliminated).

If these conditions will be eliminated under the strategy, **attach an implementation schedule** listing each step or action that will be taken to eliminate them, the responsible party and the agreed upon deadline for completing it.

SDS FORM 2, continued

3. List each government or authority that will help to pay for this service and indicate how the service will be funded (e.g., enterprise funds, user fees, general funds, special service district revenues, hotel/motel taxes, franchise taxes, impact fees, bonded indebtedness, etc.).

Local Government or Authority	Funding Method
Jackson County	General Fund, State/Fed. Aid, Grants, User Fees

4. How will the strategy change the previous arrangements for providing and/or funding this service within the county?

The service title changed from previous SDS.

5. List any formal service delivery agreements or intergovernmental contracts that will be used to implement the strategy for this service:

Agreement Name	Contracting Parties	Effective and Ending Dates

6. What other mechanisms (if any) will be used to implement the strategy for this service (e.g., ordinances, resolutions, local acts of the General Assembly, rate or fee changes, etc.), and when will they take effect?

Jackson County works with the University of Georgia to provide this service.

7. Person completing form: **Gina Roy, Assistant County Manager**
Phone number: **706-367-5908** Date completed: 07/15/2022

8. Is this the person who should be contacted by state agencies when evaluating whether proposed local government projects are consistent with the service delivery strategy? Yes No

If not, provide designated contact person(s) and phone number(s) below:

Kevin Poe, County Manager, 706-367-6314



SERVICE DELIVERY STRATEGY

FORM 2: Summary of Service Delivery Arrangements

Instructions:

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COUNTY: JACKSON COUNTY

Service: *Multi-Purpose Agricultural Facility*

1. Check one box that best describes the agreed upon delivery arrangement for this service:

- a.) Service will be provided countywide (i.e., including all cities and unincorporated areas) by a single service provider. (If this box is checked, identify the government, authority or organization providing the service.): **Jackson County**
- b.) Service will be provided only in the unincorporated portion of the county by a single service provider. (If this box is checked, identify the government, authority or organization providing the service.):
- c.) One or more cities will provide this service only within their incorporated boundaries, and the service will not be provided in unincorporated areas. (If this box is checked, identify the government(s), authority or organization providing the service):
- d.) One or more cities will provide this service only within their incorporated boundaries, and the county will provide the service in unincorporated areas. (If this box is checked, identify the government(s), authority or organization providing the service.):
- e.) Other (If this box is checked, attach a legible map delineating the service area of each service provider, and identify the government, authority, or other organization that will provide service within each service area.):

2. In developing this strategy, were overlapping service areas, unnecessary competition and/or duplication of this service identified?

- Yes** (if "Yes," you must attach additional documentation as described, below)
- No**

If these conditions will continue under this strategy, attach an explanation for continuing the arrangement (i.e., overlapping but higher levels of service (See O.C.G.A. 36-70-24(1)), overriding benefits of the duplication, or reasons that overlapping service areas or competition cannot be eliminated).

If these conditions will be eliminated under the strategy, attach an implementation schedule listing each step or action that will be taken to eliminate them, the responsible party and the agreed upon deadline for completing it.

SDS FORM 2, continued

3. List each government or authority that will help to pay for this service and indicate how the service will be funded (e.g., enterprise funds, user fees, general funds, special service district revenues, hotel/motel taxes, franchise taxes, impact fees, bonded indebtedness, etc.).

Local Government or Authority	Funding Method
Jackson County	General Fund, User Fees, Donations, Grants, SPLOST

4. How will the strategy change the previous arrangements for providing and/or funding this service within the county?

This facility's primary purpose is to host livestock/agricultural shows and provide a training facility for 4-H students, FFA clubs and other agricultural related organizations. The facility can also host a multitude of other type events due to the size and the amenities provided.

5. List any formal service delivery agreements or intergovernmental contracts that will be used to implement the strategy for this service:

Agreement Name	Contracting Parties	Effective and Ending Dates

6. What other mechanisms (if any) will be used to implement the strategy for this service (e.g., ordinances, resolutions, local acts of the General Assembly, rate or fee changes, etc.), and when will they take effect?

7. Person completing form: **Kevin Poe**

Phone number: **706-367-6312** Date completed: 07/15/2022

8. Is this the person who should be contacted by state agencies when evaluating whether proposed local government projects are consistent with the service delivery strategy? Yes No

If not, provide designated contact person(s) and phone number(s) below:



SERVICE DELIVERY STRATEGY

FORM 2: Summary of Service Delivery Arrangements

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COUNTY: JACKSON COUNTY

Service: Airport

1. Check one box that best describes the agreed upon delivery arrangement for this service:

- a.) Service will be provided countywide (i.e., including all cities and unincorporated areas) by a single service provider. (If this box is checked, identify the government, authority or organization providing the service.): **Jackson County**
- b.) Service will be provided only in the unincorporated portion of the county by a single service provider. (If this box is checked, identify the government, authority or organization providing the service.):
- c.) One or more cities will provide this service only within their incorporated boundaries, and the service will not be provided in unincorporated areas. (If this box is checked, identify the government(s), authority or organization providing the service):
- d.) One or more cities will provide this service only within their incorporated boundaries, and the county will provide the service in unincorporated areas. (If this box is checked, identify the government(s), authority or organization providing the service.):
- e.) Other (If this box is checked, attach a legible map delineating the service area of each service provider, and identify the government, authority, or other organization that will provide service within each service area.):

2. In developing this strategy, were overlapping service areas, unnecessary competition and/or duplication of this service identified?

- Yes** (if "Yes," you must attach additional documentation as described, below)
- No**

If these conditions will continue under this strategy, attach an explanation for continuing the arrangement (i.e., overlapping but higher levels of service (See O.C.G.A. 36-70-24(1)), overriding benefits of the duplication, or reasons that overlapping service areas or competition cannot be eliminated).

If these conditions will be eliminated under the strategy, attach an implementation schedule listing each step or action that will be taken to eliminate them, the responsible party and the agreed upon deadline for completing it.

SDS FORM 2, continued

3. List each government or authority that will help to pay for this service and indicate how the service will be funded (e.g., enterprise funds, user fees, general funds, special service district revenues, hotel/motel taxes, franchise taxes, impact fees, bonded indebtedness, etc.).

<i>Local Government or Authority</i>	<i>Funding Method</i>
Jackson County	General Fund, User Fees, Fuel Sales, SPLOST, TSPLOST, FAA, GaDOT
Airport Authority	Issuance of debt (Bonds)

4. How will the strategy change the previous arrangements for providing and/or funding this service within the county?

Pursuant to HB974, the Jackson County Board of Commissioners will provides for the operations and management of the airport on a day to day basis. This Georgia State Level II airport is for the economic and recreational support of Jackson County both incorporated and unincorporated areas.

The Airport Authority is an advisory board to the Jackson County Board of Commissioners and the County Management providing long term funding mechanisms for capital projects and assisting in Airport development.

5. List any formal service delivery agreements or intergovernmental contracts that will be used to implement the strategy for this service:

<i>Agreement Name</i>	<i>Contracting Parties</i>	<i>Effective and Ending Dates</i>

6. What other mechanisms (if any) will be used to implement the strategy for this service (e.g., ordinances, resolutions, local acts of the General Assembly, rate or fee changes, etc.), and when will they take effect?

7. Person completing form: **Kevin Poe**

Phone number: **706-367-6312** Date completed: 07/15/2022

8. Is this the person who should be contacted by state agencies when evaluating whether proposed local government projects are consistent with the service delivery strategy? Yes No

If not, provide designated contact person(s) and phone number(s) below:



SERVICE DELIVERY STRATEGY

FORM 2: Summary of Service Delivery Arrangements

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Make copies of this form and complete one for each service listed on FORM 1, Section IV. Use EXACTLY the same service names listed on FORM 1. Answer each question below, attaching additional pages as necessary. If the contact person for this service (listed at the bottom of the page) changes, this should be reported to the Department of Community Affairs.

COUNTY: JACKSON COUNTY

Service: *Animal Control Compliance/Shelter*

1. Check one box that best describes the agreed upon delivery arrangement for this service:

- a.) Service will be provided countywide (i.e., including all cities and unincorporated areas) by a single service provider. (If this box is checked, identify the government, authority or organization providing the service.): **Jackson County**
- b.) Service will be provided only in the unincorporated portion of the county by a single service provider. (If this box is checked, identify the government, authority or organization providing the service.):
- c.) One or more cities will provide this service only within their incorporated boundaries, and the service will not be provided in unincorporated areas. (If this box is checked, identify the government(s), authority or organization providing the service):
- d.) One or more cities will provide this service only within their incorporated boundaries, and the county will provide the service in unincorporated areas. (If this box is checked, identify the government(s), authority or organization providing the service.):
- e.) Other (If this box is checked, attach a legible map delineating the service area of each service provider, and identify the government, authority, or other organization that will provide service within each service area.):

2. In developing this strategy, were overlapping service areas, unnecessary competition and/or duplication of this service identified?

- Yes** (if "Yes," you must attach additional documentation as described, below)
- No**

If these conditions will continue under this strategy, attach an explanation for continuing the arrangement (i.e., overlapping but higher levels of service (See O.C.G.A. 36-70-24(1)), overriding benefits of the duplication, or reasons that overlapping service areas or competition cannot be eliminated).

If these conditions will be eliminated under the strategy, attach an implementation schedule listing each step or action that will be taken to eliminate them, the responsible party and the agreed upon deadline for completing it.

SDS FORM 2, continued

3. List each government or authority that will help to pay for this service and indicate how the service will be funded (e.g., enterprise funds, user fees, general funds, special service district revenues, hotel/motel taxes, franchise taxes, impact fees, bonded indebtedness, etc.).

<i>Local Government or Authority</i>	<i>Funding Method</i>
Jackson County	User Fees, General Fund Subsidy

4. How will the strategy change the previous arrangements for providing and/or funding this service within the county?

Jackson County will provide full service compliance, pickup, transport, shelter, vet services and adoptions through its facility and staff for domestic animals. This service will be provided during regular shelter hours of operation and emergency calls only through the 911 center.

City of Commerce will implement agreements & ordinances and expects to be completed by October 31, 2022.

5. List any formal service delivery agreements or intergovernmental contracts that will be used to implement the strategy for this service:

<i>Agreement Name</i>	<i>Contracting Parties</i>	<i>Effective and Ending Dates</i>
Arcade IGA	Jackson County and City of Arcade	2004-2024
Braselton IGA	Jackson County and Town of Braselton	2003-2023
Commerce IGA	Jackson County and City of Commerce	2022-2042
Hoschton IGA	Jackson County and City of Hoschton	2006-2026
Jefferson IGA	Jackson County and City of Jefferson	2022-2042
Maysville IGA	Jackson County and City of Maysville	2022-2042
Nicholson IGA	Jackson County and City of Nicholson	2022-2042
Pendergrass IGA	Jackson County and City of Pendergrass	2022-2042
Talmo IGA	Jackson County and City of Talmo	2006-2026

6. What other mechanisms (if any) will be used to implement the strategy for this service (e.g., ordinances, resolutions, local acts of the General Assembly, rate or fee changes, etc.), and when will they take effect?

Animal Control Ordinance, Jackson County Board of Health Rabies Regulations

7. Person completing form: **Gina Roy, Public Development Director**
 Phone number: **706-367-5908** Date completed: 07/15/2022

8. Is this the person who should be contacted by state agencies when evaluating whether proposed local government projects are consistent with the service delivery strategy? Yes No

If not, provide designated contact person(s) and phone number(s) below:
Kevin Poe, County Manager 706-367-6314



SERVICE DELIVERY STRATEGY

FORM 2: Summary of Service Delivery Arrangements

Instructions:

Make copies of this form and complete one for each service listed on FORM 1, Section IV. Use EXACTLY the same service names listed on FORM 1. Answer each question below, attaching additional pages as necessary. If the contact person for this service (listed at the bottom of the page) changes, this should be reported to the Department of Community Affairs.

COUNTY: JACKSON COUNTY

Service: *Building Code Administration/Enforcement*

1. Check one box that best describes the agreed upon delivery arrangement for this service:

- a.) Service will be provided countywide (i.e., including all cities and unincorporated areas) by a single service provider. (If this box is checked, identify the government, authority or organization providing the service.)

- b.) Service will be provided only in the unincorporated portion of the county by a single service provider. (If this box is checked, identify the government, authority or organization providing the service.):

- c.) One or more cities will provide this service only within their incorporated boundaries, and the service will not be provided in unincorporated areas. (If this box is checked, identify the government(s), authority or organization providing the service:

- d.) One or more cities will provide this service only within their incorporated boundaries, and the county will provide the service in unincorporated areas. (If this box is checked, identify the government(s), authority or organization providing the service.): **Jackson County, Arcade, Braselton, Commerce, Hoschton, Jefferson, Maysville, Nicholson, Pendergrass, and Talmo**

- e.) Other (If this box is checked, attach a legible map delineating the service area of each service provider, and identify the government, authority, or other organization that will provide service within each service area.):

2. In developing this strategy, were overlapping service areas, unnecessary competition and/or duplication of this service identified?

Yes (if "Yes," you must attach additional documentation as described, below)

No

If these conditions will continue under this strategy, attach an explanation for continuing the arrangement (i.e., overlapping but higher levels of service (See O.C.G.A. 36-70-24(1)), overriding benefits of the duplication, or reasons that overlapping service areas or competition cannot be eliminated).

If these conditions will be eliminated under the strategy, attach an implementation schedule listing each step or action that will be taken to eliminate them, the responsible party and the agreed upon deadline for completing it.

SDS FORM 2, continued

3. List each government or authority that will help to pay for this service and indicate how the service will be funded (e.g., enterprise funds, user fees, general funds, special service district revenues, hotel/motel taxes, franchise taxes, impact fees, bonded indebtedness, etc.).

<i>Local Government or Authority</i>	<i>Funding Method</i>
Jackson County	General Fund, User Fees
City of Arcade	General Fund, User Fees
Town of Braselton	General Fund, User Fees
City of Commerce	General Fund, User Fees
City of Hoschton	General Fund, User Fees
City of Jefferson	General Fund, User Fees
City of Maysville	General Fund, User Fees
City of Nicholson	General Fund, User Fees
City of Pendergrass	General Fund, User Fees
City of Talmo	General Fund, User Fees

4. How will the strategy change the previous arrangements for providing and/or funding this service within the county?

All jurisdictions handle building code/enforcement within their jurisdictional boundaries.

5. List any formal service delivery agreements or intergovernmental contracts that will be used to implement the strategy for this service:

<i>Agreement Name</i>	<i>Contracting Parties</i>	<i>Effective and Ending Dates</i>
Jefferson and Talmo Planning Commission Ordinance	City of Jefferson-City of Talmo	08/26/2002-08/27/2052

6. What other mechanisms (if any) will be used to implement the strategy for this service (e.g., ordinances, resolutions, local acts of the General Assembly, rate or fee changes, etc.), and when will they take effect?

All other municipalities will continue with their service and service agreements.

7. Person completing form: **Gina Roy, Assistant County Manager**
 Phone number: **706-367-5908** Date completed: 07/15/2022

8. Is this the person who should be contacted by state agencies when evaluating whether proposed local government projects are consistent with the service delivery strategy? Yes No

If not, provide designated contact person(s) and phone number(s) below:
Kevin Poe, County Manager, 706-367-6314



SERVICE DELIVERY STRATEGY

FORM 2: Summary of Service Delivery Arrangements

Instructions:

Make copies of this form and complete one for each service listed on FORM 1, Section IV. Use EXACTLY the same service names listed on FORM 1. Answer each question below, attaching additional pages as necessary. If the contact person for this service (listed at the bottom of the page) changes, this should be reported to the Department of Community Affairs.

COUNTY: JACKSON COUNTY

Service: Code Enforcement and Zoning Administration

1. Check one box that best describes the agreed upon delivery arrangement for this service:

- a.) Service will be provided countywide (i.e., including all cities and unincorporated areas) by a single service provider. (If this box is checked, identify the government, authority or organization providing the service.)

- b.) Service will be provided only in the unincorporated portion of the county by a single service provider. (If this box is checked, identify the government, authority or organization providing the service.):

- c.) One or more cities will provide this service only within their incorporated boundaries, and the service will not be provided in unincorporated areas. (If this box is checked, identify the government(s), authority or organization providing the service:

- d.) One or more cities will provide this service only within their incorporated boundaries, and the county will provide the service in unincorporated areas. (If this box is checked, identify the government(s), authority or organization providing the service.): **Arcade, Braselton, Commerce, Hoschton, Jackson County, Jefferson, Maysville, Nicholson, Pendergrass, and Talmo**

- e.) Other (If this box is checked, attach a legible map delineating the service area of each service provider, and identify the government, authority, or other organization that will provide service within each service area.):

2. In developing this strategy, were overlapping service areas, unnecessary competition and/or duplication of this service identified?

Yes (if "Yes," you must attach additional documentation as described, below)

No

If these conditions will continue under this strategy, attach an explanation for continuing the arrangement (i.e., overlapping but higher levels of service (See O.C.G.A. 36-70-24(1)), overriding benefits of the duplication, or reasons that overlapping service areas or competition cannot be eliminated).

If these conditions will be eliminated under the strategy, attach an implementation schedule listing each step or action that will be taken to eliminate them, the responsible party and the agreed upon deadline for completing it.

SDS FORM 2, continued

3. List each government or authority that will help to pay for this service and indicate how the service will be funded (e.g., enterprise funds, user fees, general funds, special service district revenues, hotel/motel taxes, franchise taxes, impact fees, bonded indebtedness, etc.).

Local Government or Authority	Funding Method
Jackson County	General Fund, User Fees
City of Arcade	General Fund, User Fees
Town of Braselton	General Fund, User Fees
City of Commerce	General Fund, User Fees
City of Hoschton	General Fund, User Fees
City of Jefferson	General Fund, User Fees
City of Maysville	General Fund, User Fees
City of Nicholson	General Fund, User Fees
City of Pendergrass	General Fund, User Fees
City of Talmo	General Fund, User Fees

4. How will the strategy change the previous arrangements for providing and/or funding this service within the county?

Each governing jurisdiction that provides land use regulations and/or ordinances has the authority to decide cases involving rezoning, map amendment, special use and variance requests at advertised public hearings, as well as enforcing codes within their municipalities.

5. List any formal service delivery agreements or intergovernmental contracts that will be used to implement the strategy for this service:

Agreement Name	Contracting Parties	Effective and Ending Dates
Jefferson and Talmo Planning Commission Ordinance	City of Jefferson-City of Talmo (Zoning Only)	08/26/2002-08/27/2052

6. What other mechanisms (if any) will be used to implement the strategy for this service (e.g., ordinances, resolutions, local acts of the General Assembly, rate or fee changes, etc.), and when will they take effect?

7. Person completing form: **Gina Roy, Assistant County Manager**
 Phone number: **706-367-5908** Date completed: 07/15/2022

8. Is this the person who should be contacted by state agencies when evaluating whether proposed local government projects are consistent with the service delivery strategy? Yes No

If not, provide designated contact person(s) and phone number(s) below:
Kevin Poe, County Manager, 706-367-6314



SERVICE DELIVERY STRATEGY

FORM 2: Summary of Service Delivery Arrangements

Instructions:

Make copies of this form and complete one for each service listed on FORM 1, Section IV. Use EXACTLY the same service names listed on FORM 1. Answer each question below, attaching additional pages as necessary. If the contact person for this service (listed at the bottom of the page) changes, this should be reported to the Department of Community Affairs.

COUNTY: JACKSON COUNTY

Service: Court Services

1. Check one box that best describes the agreed upon delivery arrangement for this service:

- a.) Service will be provided countywide (i.e., including all cities and unincorporated areas) by a single service provider. (If this box is checked, identify the government, authority or organization providing the service.)

- b.) Service will be provided only in the unincorporated portion of the county by a single service provider. (If this box is checked, identify the government, authority or organization providing the service.):

- c.) One or more cities will provide this service only within their incorporated boundaries, and the service will not be provided in unincorporated areas. (If this box is checked, identify the government(s), authority or organization providing the service:

- d.) One or more cities will provide this service only within their incorporated boundaries, and the county will provide the service in unincorporated areas. (If this box is checked, identify the government(s), authority or organization providing the service.): **Jackson County, Arcade, Braselton, Commerce, Hoschton, Jefferson, Maysville, Nicholson, Pendergrass, and Talmo**

- e.) Other (If this box is checked, **attach a legible map delineating the service area of each service provider**, and identify the government, authority, or other organization that will provide service within each service area.):

2. In developing this strategy, were overlapping service areas, unnecessary competition and/or duplication of this service identified?

Yes (if "Yes," you must attach additional documentation as described, below)

No

If these conditions will continue under this strategy, **attach an explanation for continuing the arrangement** (i.e., overlapping but higher levels of service (See O.C.G.A. 36-70-24(1)), overriding benefits of the duplication, or reasons that overlapping service areas or competition cannot be eliminated).

If these conditions will be eliminated under the strategy, **attach an implementation schedule** listing each step or action that will be taken to eliminate them, the responsible party and the agreed upon deadline for completing it.

SDS FORM 2, continued

3. List each government or authority that will help to pay for this service and indicate how the service will be funded (e.g., enterprise funds, user fees, general funds, special service district revenues, hotel/motel taxes, franchise taxes, impact fees, bonded indebtedness, etc.).

<i>Local Government or Authority</i>	<i>Funding Method</i>
Jackson County	General Funds, Fines, Forfeitures, Grants
City of Arcade	General Funds, Fines, Forfeitures
Town of Braselton	General Funds, Fines, Forfeitures
City of Commerce	General Funds, Fines, Forfeitures, Grants
City of Hoschton	General Funds, Fines, Forfeitures
City of Jefferson	General Funds, Fines, Forfeitures, Grants
City of Maysville	General Funds, Fines, Forfeitures
City of Nicholson	General Funds, Fines, Forfeitures
City of Pendergrass	General Funds, Fines, Forfeitures
City of Talmo	General Funds, Fines, Forfeitures

4. How will the strategy change the previous arrangements for providing and/or funding this service within the county?

Jackson County provides Superior Court, State Court, Magistrate Court, Probate Court, Juvenile Court and Accountability Courts for the unincorporated and incorporated areas of Jackson County, or in certain situations may have contracts with a municipality for court services. All cities may provide court services for cases in which the municipal court has jurisdiction under state law and city charter.

5. List any formal service delivery agreements or intergovernmental contracts that will be used to implement the strategy for this service:

<i>Agreement Name</i>	<i>Contracting Parties</i>	<i>Effective and Ending Dates</i>

6. What other mechanisms (if any) will be used to implement the strategy for this service (e.g., ordinances, resolutions, local acts of the General Assembly, rate or fee changes, etc.), and when will they take effect?

7. Person completing form: **Gina Roy, Assistant County Manager**
 Phone number: **706-367-5908** Date completed: 07/15/2022

8. Is this the person who should be contacted by state agencies when evaluating whether proposed local government projects are consistent with the service delivery strategy? Yes No

If not, provide designated contact person(s) and phone number(s) below:
Kevin Poe, County Manager, 706-367-6314



SERVICE DELIVERY STRATEGY

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COUNTY: JACKSON COUNTY

Service: E-911 Addressing Services

1. Check one box that best describes the agreed upon delivery arrangement for this service:

- a.) Service will be provided countywide (i.e., including all cities and unincorporated areas) by a single service provider. (If this box is checked, identify the government, authority or organization providing the service.): **Jackson County**
- b.) Service will be provided only in the unincorporated portion of the county by a single service provider. (If this box is checked, identify the government, authority or organization providing the service.):
- c.) One or more cities will provide this service only within their incorporated boundaries, and the service will not be provided in unincorporated areas. (If this box is checked, identify the government(s), authority or organization providing the service):
- d.) One or more cities will provide this service only within their incorporated boundaries, and the county will provide the service in unincorporated areas. (If this box is checked, identify the government(s), authority or organization providing the service.):
- e.) Other (If this box is checked, attach a legible map delineating the service area of each service provider, and identify the government, authority, or other organization that will provide service within each service area.):

2. In developing this strategy, were overlapping service areas, unnecessary competition and/or duplication of this service identified?

- Yes** (if "Yes," you must attach additional documentation as described, below)
- No**

If these conditions will continue under this strategy, attach an explanation for continuing the arrangement (i.e., overlapping but higher levels of service (See O.C.G.A. 36-70-24(1)), overriding benefits of the duplication, or reasons that overlapping service areas or competition cannot be eliminated).

If these conditions will be eliminated under the strategy, attach an implementation schedule listing each step or action that will be taken to eliminate them, the responsible party and the agreed upon deadline for completing it.

SDS FORM 2, continued

3. List each government or authority that will help to pay for this service and indicate how the service will be funded (e.g., enterprise funds, user fees, general funds, special service district revenues, hotel/motel taxes, franchise taxes, impact fees, bonded indebtedness, etc.).

<i>Local Government or Authority</i>	<i>Funding Method</i>
Jackson County	General Fund, User Fees

4. How will the strategy change the previous arrangements for providing and/or funding this service within the county?

Jackson County Government is the sole provider of E-911 Addressing in Jackson County. To ensure compliance with Next Generation 911 Standards this service is provided solely by the Jackson County GIS Department.

5. List any formal service delivery agreements or intergovernmental contracts that will be used to implement the strategy for this service:

<i>Agreement Name</i>	<i>Contracting Parties</i>	<i>Effective and Ending Dates</i>
Addressing & Road Ordinance	Jackson County & Arcade	2020 -> no end
Addressing & Road Ordinance	Jackson County & Commerce	2020 -> no end
Addressing & Road Ordinance	Jackson County & Hoschton	2018 -> no end
Addressing & Road Ordinance	Jackson County & Jefferson	2018 -> no end
Addressing & Road Ordinance	Jackson County & Nicholson	2018 -> no end
Addressing & Road Ordinance	Jackson County & Pendergrass	2020 -> no end

6. What other mechanisms (if any) will be used to implement the strategy for this service (e.g., ordinances, resolutions, local acts of the General Assembly, rate or fee changes, etc.), and when will they take effect?

Under the authority of 46-5-122, this service is implemented through Ordinance-17-006 Addressing and Roads Ordinance, and a local operating procedures guide. Addressing officials will ensure that street/road names, subdivision names, and addressing numbers are not duplicated and are assigned in a timely manner for all of Jackson County. Braselton and Maysville will further review street names to ensure there is no duplication in the portions of the respective municipality outside of Jackson County. Staff will ensure all new roads and addresses are entered into the 911 system in a timely manner.

7. Person completing form: **Joel Logan**
 Phone number: **706-367-1877** Date completed: 07/15/2022

8. Is this the person who should be contacted by state agencies when evaluating whether proposed local government projects are consistent with the service delivery strategy? Yes No

If not, provide designated contact person(s) and phone number(s) below:
Kevin Poe, County Manager, 706-367-6314



SERVICE DELIVERY STRATEGY

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COUNTY: JACKSON COUNTY

Service: E-911 Dispatch Services

1. Check one box that best describes the agreed upon delivery arrangement for this service:

- a.) Service will be provided countywide (i.e., including all cities and unincorporated areas) by a single service provider. (If this box is checked, identify the government, authority or organization providing the service.): **Jackson County**
- b.) Service will be provided only in the unincorporated portion of the county by a single service provider. (If this box is checked, identify the government, authority or organization providing the service.):
- c.) One or more cities will provide this service only within their incorporated boundaries, and the service will not be provided in unincorporated areas. (If this box is checked, identify the government(s), authority or organization providing the service):
- d.) One or more cities will provide this service only within their incorporated boundaries, and the county will provide the service in unincorporated areas. (If this box is checked, identify the government(s), authority or organization providing the service.):
- e.) Other (If this box is checked, attach a legible map delineating the service area of each service provider, and identify the government, authority, or other organization that will provide service within each service area.):

2. In developing this strategy, were overlapping service areas, unnecessary competition and/or duplication of this service identified?

- Yes** (if "Yes," you must attach additional documentation as described, below)
- No**

If these conditions will continue under this strategy, attach an explanation for continuing the arrangement (i.e., overlapping but higher levels of service (See O.C.G.A. 36-70-24(1)), overriding benefits of the duplication, or reasons that overlapping service areas or competition cannot be eliminated).

If these conditions will be eliminated under the strategy, attach an implementation schedule listing each step or action that will be taken to eliminate them, the responsible party and the agreed upon deadline for completing it.

SDS FORM 2, continued

3. List each government or authority that will help to pay for this service and indicate how the service will be funded (e.g., enterprise funds, user fees, general funds, special service district revenues, hotel/motel taxes, franchise taxes, impact fees, bonded indebtedness, etc.).

<i>Local Government or Authority</i>	<i>Funding Method</i>
Jackson County	General Fund, Telephone Surcharge (Land and Wireless) – O.C.G.A. 46-5-134, Federal Funding, SPLOST

4. How will the strategy change the previous arrangements for providing and/or funding this service within the county?

Jackson County Government is the primary public safety point (PSAP) for all of Jackson County. All of Jackson County is served 24 hours a day regardless of jurisdiction. The 911 Dispatch Center is central dispatch for the Sheriff, all fire departments, rescue units, EMS, Municipal Police Agencies, Animal Control, and Code Compliance. During times of emergency 911 Dispatch also dispatches for public works and municipal utility departments. Any municipality that creates a public safety operation during this agreement will be serviced by Jackson County Government.

5. List any formal service delivery agreements or intergovernmental contracts that will be used to implement the strategy for this service:

<i>Agreement Name</i>	<i>Contracting Parties</i>	<i>Effective and Ending Dates</i>
Information Exchange/GCIC	Arcade, Braselton, Commerce, Maysville, Pendergrass, Jefferson Police Departments	Utility Agency Head Changes

6. What other mechanisms (if any) will be used to implement the strategy for this service (e.g., ordinances, resolutions, local acts of the General Assembly, rate or fee changes, etc.), and when will they take effect?

E-911 Resolution dated December 20, 1990; Wireless 911 Resolution dated August 11, 1998; Wireless E-911 Resolution dated June 5, 2006; HB751 Georgia Emergency Communications Authority Act July 1st, 2018

Jackson County 911 also dispatches for Braselton Police into Barrow, Hall, and Gwinnett County as well as Banks County for the Maysville Police Department.

7. Person completing form: **Joel Logan**

Phone number: **706-367-1877** Date completed: 07/15/2022

8. Is this the person who should be contacted by state agencies when evaluating whether proposed local government projects are consistent with the service delivery strategy? Yes No

If not, provide designated contact person(s) and phone number(s) below:

Kevin Poe, County Manager, 706-367-6314



SERVICE DELIVERY STRATEGY

FORM 2: Summary of Service Delivery Arrangements

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Make copies of this form and complete one for each service listed on FORM 1, Section IV. Use EXACTLY the same service names listed on FORM 1. Answer each question below, attaching additional pages as necessary. If the contact person for this service (listed at the bottom of the page) changes, this should be reported to the Department of Community Affairs.

COUNTY: JACKSON COUNTY

Service: *Economic Development*

1. Check one box that best describes the agreed upon delivery arrangement for this service:

- a.) Service will be provided countywide (i.e., including all cities and unincorporated areas) by a single service provider. (If this box is checked, identify the government, authority or organization providing the service.):

- b.) Service will be provided only in the unincorporated portion of the county by a single service provider. (If this box is checked, identify the government, authority or organization providing the service.):

- c.) One or more cities will provide this service only within their incorporated boundaries, and the service will not be provided in unincorporated areas. (If this box is checked, identify the government(s), authority or organization providing the service):

- d.) One or more cities will provide this service only within their incorporated boundaries, and the county will provide the service in unincorporated areas. (If this box is checked, identify the government(s), authority or organization providing the service.): **Jackson County IDA, Braselton DDA, Braselton URA, Braselton Visitors Bureau Authority, Braselton Public Facilities Authority, Commerce, Commerce Civic Center & Tourism Authority, Commerce DDA, Commerce IDA Commerce Public Facilities Authority, Hoschton DDA, Jefferson Building Authority, Jefferson IDA, Jefferson DDA, Maysville DDA, and Pendergrass**

- e.) Other (If this box is checked, attach a legible map delineating the service area of each service provider, and identify the government, authority, or other organization that will provide service within each service area.):

2. In developing this strategy, were overlapping service areas, unnecessary competition and/or duplication of this service identified?

- Yes** (if "Yes," you must attach additional documentation as described, below)

- No**

If these conditions will continue under this strategy, attach an explanation for continuing the arrangement (i.e., overlapping but higher levels of service (See O.C.G.A. 36-70-24(1)), overriding benefits of the duplication, or reasons that overlapping service areas or competition cannot be eliminated).

If these conditions will be eliminated under the strategy, attach an implementation schedule listing each step or action that will be taken to eliminate them, the responsible party and the agreed upon deadline for completing it.

SDS FORM 2, continued

3. List each government or authority that will help to pay for this service and indicate how the service will be funded (e.g., enterprise funds, user fees, general funds, special service district revenues, hotel/motel taxes, franchise taxes, impact fees, bonded indebtedness, etc.).

Local Government or Authority	Funding Method
Jackson County	General Fund, User Fees, Bonds, Grants
Jackson County IDA	Bonds, User Fees
Braselton DDA	General Fund, User Fees, Bonds, Grants, Tax Districts, CDBG
Braselton URA	General Fund, Bonds, Grants, Tax Districts, CDBG
Braselton Visitors Bureau Authority	General Fund, User Fees, Bonds, Grants, Tax Districts, Hotel/Motel Taxes, CDBG
Braselton Public Facilities Authority	General Fund, User Fees, Bonds, Grants, Tax Districts, Hotel/Motel Taxes, CDBG
Commerce	General Fund, User Fees, Bonds, Grants, SPLOST Tax Districts, Hotel & Motel Tax, Other Financing
Commerce Civic Center & Tourism Authority	General Fund, User Fees, Bonds, Grants, SPLOST Tax Districts, Hotel & Motel Tax, Other Financing
Commerce IDA	General Fund, User Fees, Bonds, Grants, SPLOST Tax Districts, Hotel & Motel Tax, Other Financing
Commerce DDA	General Fund, User Fees, Bonds, Grants, SPLOST Tax Districts, Hotel & Motel Tax, Other Financing
Commerce Public Facilities Authority	General Fund, User Fees, Bonds, Grants, SPLOST Tax Districts, Hotel & Motel Tax, Other Financing
Jefferson Building Authority	General Fund, User Fees, Bonds, Grants
Jefferson IDA	General Fund, User Fees, Bonds
Jefferson DDA	General Fund, User Fees, Bonds, Other Financing, Tax Districts, Grants
Hoschton DDA	General Fund, DDRLF, RLF, Grants
Maysville DDA	General Fund, User Fees, Bonds
Pendergrass	General Fund, User Fees

4. How will the strategy change the previous arrangements for providing and/or funding this service within the county?

All municipalities provide an economic service process. Jackson County Industrial Development Authority (IDA) owns industrial parks in the incorporated areas of the City of Commerce (East Jackson Industrial Park) and City of Jefferson (Central Jackson Industrial Park). The IDA encourages county-wide industrial development through its existing financial programs.

The Jackson County Area Chamber of Commerce coordinates and promotes economic development throughout the County. The Chamber of Commerce serves existing business and promotes new business.

The City of Jefferson provides additional economic development services within their incorporated boundary. Jefferson's Industrial Development Authority serves to finance special economic development projects within the city.

The Cities of Braselton, Commerce, Hoschton, Jefferson, and Maysville provide additional economic development services within their incorporated boundary through their Downtown Development Authority. The Town of Braselton provides additional economic development services through their Downtown Development Authority, Urban Redevelopment Agency, and Visitors Bureau Authority.

5. List any formal service delivery agreements or intergovernmental contracts that will be used to implement the strategy for this service:

Agreement Name	Contracting Parties	Effective and Ending Dates
Tax Allocation Resolution	Jackson County – Braselton	6/2/2009 – current

6. What other mechanisms (if any) will be used to implement the strategy for this service (e.g., ordinances, resolutions, local acts of the General Assembly, rate or fee changes, etc.), and when will they take effect?

The Cities of Braselton, Commerce, Jefferson, Hoschton, and Maysville have Downtown Development Authorities which may be used as a mechanism to finance Economic Development in each respective city.

In addition, Braselton has an Urban Redevelopment Agency.

7. Person completing form: **Kevin Poe, County Manager**
 Phone number: **706-367-6314** Date completed: 07/15/2022

8. Is this the person who should be contacted by state agencies when evaluating whether proposed local government projects are consistent with the service delivery strategy? Yes No

If not, provide designated contact person(s) and phone number(s) below:



SERVICE DELIVERY STRATEGY

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COUNTY: JACKSON COUNTY

Service: *Elections & Voter Registration*

1. Check one box that best describes the agreed upon delivery arrangement for this service:

- a.) Service will be provided countywide (i.e., including all cities and unincorporated areas) by a single service provider. (If this box is checked, identify the government, authority or organization providing the service.): **Jackson County**
- b.) Service will be provided only in the unincorporated portion of the county by a single service provider. (If this box is checked, identify the government, authority or organization providing the service.):
- c.) One or more cities will provide this service only within their incorporated boundaries, and the service will not be provided in unincorporated areas. (If this box is checked, identify the government(s), authority or organization providing the service):
- d.) One or more cities will provide this service only within their incorporated boundaries, and the county will provide the service in unincorporated areas. (If this box is checked, identify the government(s), authority or organization providing the service.):
- e.) Other (If this box is checked, attach a legible map delineating the service area of each service provider, and identify the government, authority, or other organization that will provide service within each service area.):

2. In developing this strategy, were overlapping service areas, unnecessary competition and/or duplication of this service identified?

- Yes** (if "Yes," you must attach additional documentation as described, below)
- No**

If these conditions will continue under this strategy, attach an explanation for continuing the arrangement (i.e., overlapping but higher levels of service (See O.C.G.A. 36-70-24(1)), overriding benefits of the duplication, or reasons that overlapping service areas or competition cannot be eliminated).

If these conditions will be eliminated under the strategy, attach an implementation schedule listing each step or action that will be taken to eliminate them, the responsible party and the agreed upon deadline for completing it.

SDS FORM 2, continued

3. List each government or authority that will help to pay for this service and indicate how the service will be funded (e.g., enterprise funds, user fees, general funds, special service district revenues, hotel/motel taxes, franchise taxes, impact fees, bonded indebtedness, etc.).

Local Government or Authority	Funding Method
Jackson County	General Fund
Municipalities	General Fund

4. How will the strategy change the previous arrangements for providing and/or funding this service within the county?

The Board of Elections & Registration handles countywide Voter Registration information in accordance with the Georgia SOS. The department handles all County, State, Federal, and municipal elections for general, primary, run off, and special elections. Per the current IGA with all of the municipalities, the municipalities must still handle their own qualifying, calls, and notices. The county programs voting equipment, trains and provides poll workers, and handles all reporting and certification of elections.

5. List any formal service delivery agreements or intergovernmental contracts that will be used to implement the strategy for this service:

Agreement Name	Contracting Parties	Effective and Ending Dates
Elections IGA	Jackson County, Arcade, Braselton, Commerce, Hoschton, Maysville, Nicholson, Jefferson, Pendergrass, Talmo	1/1/2022 – 12/31/2030

6. What other mechanisms (if any) will be used to implement the strategy for this service (e.g., ordinances, resolutions, local acts of the General Assembly, rate or fee changes, etc.), and when will they take effect?

The Jackson County Elections and Registration Staff ensures that they are in compliance with the election & registration laws laid out by the constitution, state election board rules, Title 21 Georgia Elections Code, State Election Board Rules, House Bill 316 new election laws/equipment & procedures and all City Charters and local board legislation.

7. Person completing form: **Kevin Poe, County Manager**
 Phone number: **706-367-6314** Date completed: 07/15/2022

8. Is this the person who should be contacted by state agencies when evaluating whether proposed local government projects are consistent with the service delivery strategy? Yes No

If not, provide designated contact person(s) and phone number(s) below:



SERVICE DELIVERY STRATEGY

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COUNTY: JACKSON COUNTY

Service: *Emergency Management / Homeland Security*

1. Check one box that best describes the agreed upon delivery arrangement for this service:

- a.) Service will be provided countywide (i.e., including all cities and unincorporated areas) by a single service provider. (If this box is checked, identify the government, authority or organization providing the service.): **Jackson County Government**
- b.) Service will be provided only in the unincorporated portion of the county by a single service provider. (If this box is checked, identify the government, authority or organization providing the service.):
- c.) One or more cities will provide this service only within their incorporated boundaries, and the service will not be provided in unincorporated areas. (If this box is checked, identify the government(s), authority or organization providing the service):
- d.) One or more cities will provide this service only within their incorporated boundaries, and the county will provide the service in unincorporated areas. (If this box is checked, identify the government(s), authority or organization providing the service.):
- e.) Other (If this box is checked, **attach a legible map delineating the service area of each service provider**, and identify the government, authority, or other organization that will provide service within each service area.):

2. In developing this strategy, were overlapping service areas, unnecessary competition and/or duplication of this service identified?

Yes (if "Yes," you must attach additional documentation as described, below)

No

If these conditions will continue under this strategy, **attach an explanation for continuing the arrangement** (i.e., overlapping but higher levels of service (See O.C.G.A. 36-70-24(1)), overriding benefits of the duplication, or reasons that overlapping service areas or competition cannot be eliminated).

If these conditions will be eliminated under the strategy, **attach an implementation schedule** listing each step or action that will be taken to eliminate them, the responsible party and the agreed upon deadline for completing it.

SDS FORM 2, continued

3. List each government or authority that will help to pay for this service and indicate how the service will be funded (e.g., enterprise funds, user fees, general funds, special service district revenues, hotel/motel taxes, franchise taxes, impact fees, bonded indebtedness, etc.).

<i>Local Government or Authority</i>	<i>Funding Method</i>
Jackson County	General Fund/State and Federal Funding; Grants; Impact Fees

4. How will the strategy change the previous arrangements for providing and/or funding this service within the county?

Jackson County Government is responsible for mitigation, preparedness, response and recovery of all man-made and natural disasters. This includes school safety planning, earthen dam safety, critical facilities safety planning, hazard mitigation and local emergency operation planning. In the event of a disaster all public safety, public utilities, public works, general government and volunteer resources are coordinated through the county Emergency Management Office. Procurement of outside resources and funding for disaster assistance during an event must flow through this division to include those in the incorporated areas of Jackson County. The 2 volunteer rescue units, dive team, and other specialized response units are under the direction of this division.

5. List any formal service delivery agreements or intergovernmental contracts that will be used to implement the strategy for this service:

<i>Agreement Name</i>	<i>Contracting Parties</i>	<i>Effective and Ending Dates</i>
Local Emergency Operations Plan	Jackson County, All Municipalities, Schools & JCWSA	2020 to 2025
Hazard Mitigation Plan	Jackson County, All Municipalities	2019 to 2024
Statewide Mutual Aid Agreement	Jackson County, All Municipalities	2020 to 2024

6. What other mechanisms (if any) will be used to implement the strategy for this service (e.g., ordinances, resolutions, local acts of the General Assembly, rate or fee changes, etc.), and when will they take effect?

Jackson County EMA operates through the Local Emergency Operations Plan (LEOP), Hazard Mitigation Plan, and Statewide Mutual Aid Agreements to ensure that Jackson County and its municipalities are eligible for federal and state funding in the event of a disaster AND for preparing for them.

7. Person completing form: **Joel Logan**

Phone number: **706-367-1877** Date completed: 07/15/2022

8. Is this the person who should be contacted by state agencies when evaluating whether proposed local government projects are consistent with the service delivery strategy? Yes No

If not, provide designated contact person(s) and phone number(s) below:

Kevin Poe, County Manager, 706-367-6314



SERVICE DELIVERY STRATEGY

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COUNTY: JACKSON COUNTY

Service: *Emergency Medical Services*

1. Check one box that best describes the agreed upon delivery arrangement for this service:

- a.) Service will be provided countywide (i.e., including all cities and unincorporated areas) by a single service provider. (If this box is checked, identify the government, authority or organization providing the service.): **Jackson County**
- b.) Service will be provided only in the unincorporated portion of the county by a single service provider. (If this box is checked, identify the government, authority or organization providing the service.):
- c.) One or more cities will provide this service only within their incorporated boundaries, and the service will not be provided in unincorporated areas. (If this box is checked, identify the government(s), authority or organization providing the service):
- d.) One or more cities will provide this service only within their incorporated boundaries, and the county will provide the service in unincorporated areas. (If this box is checked, identify the government(s), authority or organization providing the service.):
- e.) Other (If this box is checked, **attach a legible map delineating the service area of each service provider**, and identify the government, authority, or other organization that will provide service within each service area.):

2. In developing this strategy, were overlapping service areas, unnecessary competition and/or duplication of this service identified?

- Yes** (if "Yes," you must attach additional documentation as described, below)
- No**

If these conditions will continue under this strategy, **attach an explanation for continuing the arrangement** (i.e., overlapping but higher levels of service (See O.C.G.A. 36-70-24(1)), overriding benefits of the duplication, or reasons that overlapping service areas or competition cannot be eliminated).

If these conditions will be eliminated under the strategy, **attach an implementation schedule** listing each step or action that will be taken to eliminate them, the responsible party and the agreed upon deadline for completing it.

SDS FORM 2, continued

3. List each government or authority that will help to pay for this service and indicate how the service will be funded (e.g., enterprise funds, user fees, general funds, special service district revenues, hotel/motel taxes, franchise taxes, impact fees, bonded indebtedness, etc.).

Local Government or Authority	Funding Method
Jackson County	Local, State, and Federal Funds, User Fees, Grants, Impact Fees

4. How will the strategy change the previous arrangements for providing and/or funding this service within the county?

Jackson County Government is responsible for providing emergency medical care to the citizens of Jackson County. Six stations are currently operating 24 hours a day in Commerce, Jefferson, Nicholson, Braselton, South Jackson, and Plainview. The division provides advance life support and critical care. EMS is provided for all unincorporated and incorporated areas of the county. Changes in the future may exist to add additional stations and units as demands increase.

5. List any formal service delivery agreements or intergovernmental contracts that will be used to implement the strategy for this service:

Agreement Name	Contracting Parties	Effective and Ending Dates

6. What other mechanisms (if any) will be used to implement the strategy for this service (e.g., ordinances, resolutions, local acts of the General Assembly, rate or fee changes, etc.), and when will they take effect?

7. Person completing form: **Kevin Poe, County Manager**
 Phone number: **706-367-6314** Date completed: 07/15/2022

8. Is this the person who should be contacted by state agencies when evaluating whether proposed local government projects are consistent with the service delivery strategy? Yes No

If not, provide designated contact person(s) and phone number(s) below:



SERVICE DELIVERY STRATEGY

FORM 2: Summary of Service Delivery Arrangements

Instructions:

Make copies of this form and complete one for each service listed on FORM 1, Section IV. Use EXACTLY the same service names listed on FORM 1. Answer each question below, attaching additional pages as necessary. If the contact person for this service (listed at the bottom of the page) changes, this should be reported to the Department of Community Affairs.

COUNTY: JACKSON COUNTY

Service: *Fire Protection Services*

1. Check one box that best describes the agreed upon delivery arrangement for this service:

- a.) Service will be provided countywide (i.e., including all cities and unincorporated areas) by a single service provider. (If this box is checked, identify the government, authority or organization providing the service.):

- b.) Service will be provided only in the unincorporated portion of the county by a single service provider. (If this box is checked, identify the government, authority or organization providing the service.):

- c.) One or more cities will provide this service only within their incorporated boundaries, and the service will not be provided in unincorporated areas. (If this box is checked, identify the government(s), authority or organization providing the service):

- d.) One or more cities will provide this service only within their incorporated boundaries, and the county will provide the service in unincorporated areas. (If this box is checked, identify the government(s), authority or organization providing the service.):

- e.) Other (If this box is checked, **attach a legible map delineating the service area of each service provider**, and identify the government, authority, or other organization that will provide service within each service area.): City of Commerce, City of Jefferson, West Jackson Fire District, North Jackson Fire District, Jackson Trail Fire District, Plainview Fire District, Arcade Fire District, Maysville Fire District, Harrisburg Fire District, South Jackson Fire District, East Jackson Fire District, Nicholson Fire District, Jackson County Correctional Institute Fire Brigade

2. In developing this strategy, were overlapping service areas, unnecessary competition and/or duplication of this service identified?

- Yes** (if "Yes," you must attach additional documentation as described, below)
- No**

If these conditions will continue under this strategy, **attach an explanation for continuing the arrangement** (i.e., overlapping but higher levels of service (See O.C.G.A. 36-70-24(1)), overriding benefits of the duplication, or reasons that overlapping service areas or competition cannot be eliminated).

If these conditions will be eliminated under the strategy, **attach an implementation schedule** listing each step or action that will be taken to eliminate them, the responsible party and the agreed upon deadline for completing it.

SDS FORM 2, continued

3. List each government or authority that will help to pay for this service and indicate how the service will be funded (e.g., enterprise funds, user fees, general funds, special service district revenues, hotel/motel taxes, franchise taxes, impact fees, bonded indebtedness, etc.).

Local Government or Authority	Funding Method
Arcade Fire District	Mileage Rates, Grants
City of Commerce	Mileage Rates, Grants, Contract Fees, User Fees, Impact Fees, General Fund
City of Jefferson	Mileage Rates, Grants, SPLOST, Contract Fees, User Fees, Impact Fees, General Fund
East Jackson Fire District	Mileage Rates, Grants
Harrisburg Fire District	Mileage Rates, Grants
Jackson County C.I. Fire Brigade	Mileage Rates, Grants
Jackson Trail Fire District	Mileage Rates, Grants
Maysville Fire District	Mileage Rates, Grants
Nicholson Fire District	Mileage Rates, Grants
North Jackson Fire District	Mileage Rates, Grants
Plainview Fire District	Mileage Rates, Grants
West Jackson Fire District	Mileage Rates, Grants
South Jackson Fire District	Mileage Rates, Grants

4. How will the strategy change the previous arrangements for providing and/or funding this service within the county?

There are eleven (11) fire districts in the county and two (2) municipalities (Commerce and Jefferson) that provide fire service for their jurisdiction.
 The City of Commerce contracts with the East Jackson Fire District for fire services.
 The West Jackson Fire District is the only district created through state legislation. They directly levy their own fire tax. The Jackson County Tax Commissioner is responsible for billing, collection and remittance to the West Jackson Fire District. The other ten (10) fire districts were created by resolution of the Jackson County Board of Commissioners. Upon recommendations from each fire district's board of directors, the Jackson County Board of Commissioners will levy a special fire tax for each district as part of the process for levying taxes for the year. The Jackson County Tax Commissioner bills, collects and remits the taxes for each fire district.
 Jackson County Government operates a Fire Brigade through the Correctional Institute (CI) which provides support to all fire departments in Jackson County.

5. List any formal service delivery agreements or intergovernmental contracts that will be used to implement the strategy for this service:

Agreement Name	Contracting Parties	Effective and Ending Dates
Intergovernmental Agreement	City of Commerce and East Jackson Fire District	July 2014 – July 2024

6. What other mechanisms (if any) will be used to implement the strategy for this service (e.g., ordinances, resolutions, local acts of the General Assembly, rate or fee changes, etc.), and when will they take effect?

Georgia General Assembly Creating West Jackson Fire Districted dated April 5, 1972.
Resolutions by the Jackson County Board of Commissioners creating the Arcade, East Jackson, Harrisburg, Jackson Trail, Maysville, Nicholson, North Jackson, Plainview, and South Jackson.

Annexations in Commerce and Jefferson impact boundaries of fire districts. When an annexation occurs, the fire district boundaries are modified to reflect the annexation and revenue reallocation.

7. Person completing form: **Kevin Poe, County Manager**
Phone number: **706-367-6314** Date completed: 07/15/2022

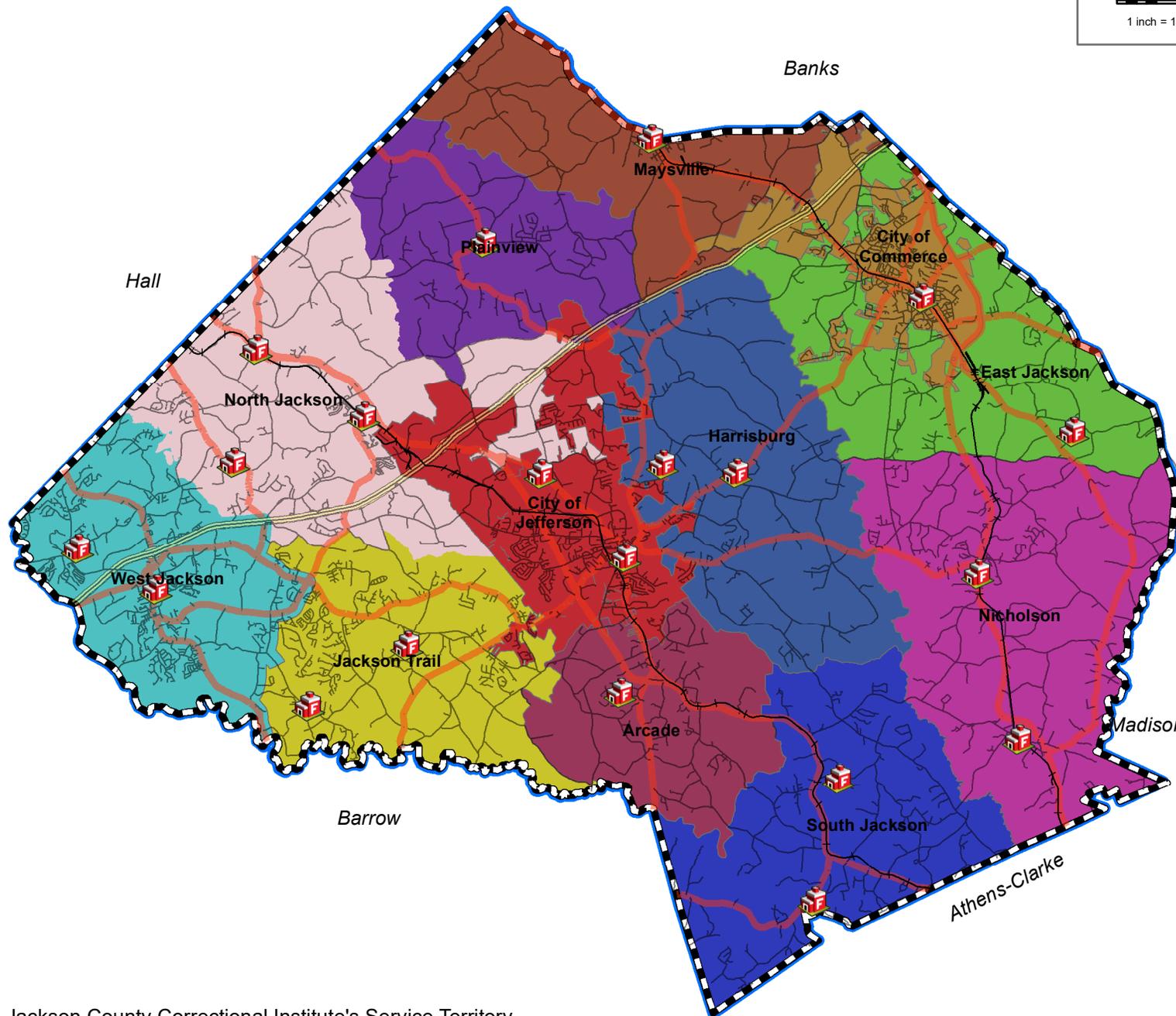
8. Is this the person who should be contacted by state agencies when evaluating whether proposed local government projects are consistent with the service delivery strategy? Yes No

If not, provide designated contact person(s) and phone number(s) below:



0 0.45 0.9 1.8 2.7 3.6 Miles

1 inch = 17,831 feet



Legend



Fire Stations

Fire District Lines

- | NAME | Color |
|---|-----------------------------|
| Jackson County Correctional Institute * | Black and white dashed line |
| Arcade | Dark purple |
| City of Commerce | Brown |
| East Jackson | Green |
| Harrisburg | Blue |
| Jackson Trail | Yellow-green |
| City of Jefferson | Red |
| Maysville | Brown |
| Nicholson | Purple |
| North Jackson | Light pink |
| Plainview | Purple |
| South Jackson | Dark blue |

* Jackson County Correctional Institute's Service Territory is COUNTY wide.



SERVICE DELIVERY STRATEGY

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COUNTY: JACKSON COUNTY

Service: *General Administration*

1. Check one box that best describes the agreed upon delivery arrangement for this service:

- a.) Service will be provided countywide (i.e., including all cities and unincorporated areas) by a single service provider. (If this box is checked, identify the government, authority or organization providing the service.): **Jackson County**

- b.) Service will be provided only in the unincorporated portion of the county by a single service provider. (If this box is checked, identify the government, authority or organization providing the service.):

- c.) One or more cities will provide this service only within their incorporated boundaries, and the service will not be provided in unincorporated areas. (If this box is checked, identify the government(s), authority or organization providing the service):

- d.) One or more cities will provide this service only within their incorporated boundaries, and the county will provide the service in unincorporated areas. (If this box is checked, identify the government(s), authority or organization providing the service.):

- e.) Other (If this box is checked, attach a legible map delineating the service area of each service provider, and identify the government, authority, or other organization that will provide service within each service area.):

2. In developing this strategy, were overlapping service areas, unnecessary competition and/or duplication of this service identified?

- Yes** (if "Yes," you must attach additional documentation as described, below)

- No**

If these conditions will continue under this strategy, attach an explanation for continuing the arrangement (i.e., overlapping but higher levels of service (See O.C.G.A. 36-70-24(1)), overriding benefits of the duplication, or reasons that overlapping service areas or competition cannot be eliminated).

If these conditions will be eliminated under the strategy, attach an implementation schedule listing each step or action that will be taken to eliminate them, the responsible party and the agreed upon deadline for completing it.

SDS FORM 2, continued

3. List each government or authority that will help to pay for this service and indicate how the service will be funded (e.g., enterprise funds, user fees, general funds, special service district revenues, hotel/motel taxes, franchise taxes, impact fees, bonded indebtedness, etc.).

Local Government or Authority	Funding Method
Jackson County	General Fund

4. How will the strategy change the previous arrangements for providing and/or funding this service within the county?

Currently, Jackson County collects and distributes payment to those cities that participate in payment in lieu of Tax (PILOT) agreements. Jackson County also distributes property tax collected for the East Jackson Fire District to the City of Commerce.

5. List any formal service delivery agreements or intergovernmental contracts that will be used to implement the strategy for this service:

Agreement Name	Contracting Parties	Effective and Ending Dates

6. What other mechanisms (if any) will be used to implement the strategy for this service (e.g., ordinances, resolutions, local acts of the General Assembly, rate or fee changes, etc.), and when will they take effect?

7. Person completing form: **Kevin Poe, County Manager**
 Phone number: **706-367-6313** Date completed: 07/15/2022

8. Is this the person who should be contacted by state agencies when evaluating whether proposed local government projects are consistent with the service delivery strategy? Yes No

If not, provide designated contact person(s) and phone number(s) below:



SERVICE DELIVERY STRATEGY

FORM 2: Summary of Service Delivery Arrangements

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COUNTY: JACKSON COUNTY

Service: *Geographic Information Systems (GIS)*

1. Check one box that best describes the agreed upon delivery arrangement for this service:

- a.) Service will be provided countywide (i.e., including all cities and unincorporated areas) by a single service provider. (If this box is checked, identify the government, authority or organization providing the service.): **Jackson County**
- b.) Service will be provided only in the unincorporated portion of the county by a single service provider. (If this box is checked, identify the government, authority or organization providing the service.):
- c.) One or more cities will provide this service only within their incorporated boundaries, and the service will not be provided in unincorporated areas. (If this box is checked, identify the government(s), authority or organization providing the service):
- d.) One or more cities will provide this service only within their incorporated boundaries, and the county will provide the service in unincorporated areas. (If this box is checked, identify the government(s), authority or organization providing the service.):
- e.) Other (If this box is checked, attach a legible map delineating the service area of each service provider, and identify the government, authority, or other organization that will provide service within each service area.):

2. In developing this strategy, were overlapping service areas, unnecessary competition and/or duplication of this service identified?

- Yes** (if "Yes," you must attach additional documentation as described, below)
- No**

If these conditions will continue under this strategy, attach an explanation for continuing the arrangement (i.e., overlapping but higher levels of service (See O.C.G.A. 36-70-24(1)), overriding benefits of the duplication, or reasons that overlapping service areas or competition cannot be eliminated).

If these conditions will be eliminated under the strategy, attach an implementation schedule listing each step or action that will be taken to eliminate them, the responsible party and the agreed upon deadline for completing it.

SDS FORM 2, continued

3. List each government or authority that will help to pay for this service and indicate how the service will be funded (e.g., enterprise funds, user fees, general funds, special service district revenues, hotel/motel taxes, franchise taxes, impact fees, bonded indebtedness, etc.).

<i>Local Government or Authority</i>	<i>Funding Method</i>
Jackson County	General Fund, State and Federal Grants and other Grants, User Fees

4. How will the strategy change the previous arrangements for providing and/or funding this service within the county?

The Jackson County GIS department regularly updates the property tax mapping and other essential layers of Jackson County as a whole and provides a countywide repository of cadastral and vector-based data that covers all of Jackson County. This GIS Data is published at regular intervals through apps and services such as Qpublic and ArcGIS Online. At the request of each Municipality the department also provides data and GIS analysis services to the municipalities and contractors working for them. Zoning and Land Use mapping is also provided to each municipality at their request. All Census programs are handled for the entirety of the county by department. For requests above and beyond the scope above the cities may contract for additional services.

5. List any formal service delivery agreements or intergovernmental contracts that will be used to implement the strategy for this service:

<i>Agreement Name</i>	<i>Contracting Parties</i>	<i>Effective and Ending Dates</i>
Pictometry Agreement	Jackson County, Braselton, Jefferson, Commerce, IDA	2017 – 2023
GIS Intern IGA	Commerce, Jefferson, and Braselton	No current effective dates

6. What other mechanisms (if any) will be used to implement the strategy for this service (e.g., ordinances, resolutions, local acts of the General Assembly, rate or fee changes, etc.), and when will they take effect?

The Jackson County GIS Department operates under the authority of 46-5-122 for addressing and under the guidance of the County Manager for all other services provided to the unincorporated areas of the county and municipalities. The GIS department strives to follow mapping and datum standards as set forth by the state GIO, state legislature, and professional organizations such as URISA. The department ensures that municipal boundaries within Jackson County are correct with DCA and the United States Census Bureau per state law.

7. Person completing form: **Joel Logan**

Phone number: **706-367-1877** Date completed: 07/15/2022

8. Is this the person who should be contacted by state agencies when evaluating whether proposed local government projects are consistent with the service delivery strategy? Yes No

If not, provide designated contact person(s) and phone number(s) below:

Kevin Poe, County Manager, 706-367-6314



SERVICE DELIVERY STRATEGY

FORM 2: Summary of Service Delivery Arrangements

Instructions:

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COUNTY: JACKSON COUNTY

Service: *Health and Human Services*

1. Check one box that best describes the agreed upon delivery arrangement for this service:

- a.) Service will be provided countywide (i.e., including all cities and unincorporated areas) by a single service provider. (If this box is checked, identify the government, authority or organization providing the service.): **Jackson County**
- b.) Service will be provided only in the unincorporated portion of the county by a single service provider. (If this box is checked, identify the government, authority or organization providing the service.):
- c.) One or more cities will provide this service only within their incorporated boundaries, and the service will not be provided in unincorporated areas. (If this box is checked, identify the government(s), authority or organization providing the service):
- d.) One or more cities will provide this service only within their incorporated boundaries, and the county will provide the service in unincorporated areas. (If this box is checked, identify the government(s), authority or organization providing the service.):
- e.) Other (If this box is checked, attach a legible map delineating the service area of each service provider, and identify the government, authority, or other organization that will provide service within each service area.):

2. In developing this strategy, were overlapping service areas, unnecessary competition and/or duplication of this service identified?

- Yes** (if "Yes," you must attach additional documentation as described, below)
- No**

If these conditions will continue under this strategy, attach an explanation for continuing the arrangement (i.e., overlapping but higher levels of service (See O.C.G.A. 36-70-24(1)), overriding benefits of the duplication, or reasons that overlapping service areas or competition cannot be eliminated).

If these conditions will be eliminated under the strategy, attach an implementation schedule listing each step or action that will be taken to eliminate them, the responsible party and the agreed upon deadline for completing it.

SDS FORM 2, continued

3. List each government or authority that will help to pay for this service and indicate how the service will be funded (e.g., enterprise funds, user fees, general funds, special service district revenues, hotel/motel taxes, franchise taxes, impact fees, bonded indebtedness, etc.).

Local Government or Authority	Funding Method
Jackson County	General Fund, State, Federal, User Fees, Permit Fees, Application Fees, CDBG, Grants

4. How will the strategy change the previous arrangements for providing and/or funding this service within the county?

Jackson County Health Department provides its unincorporated and incorporated residents with basic preventative care, immunizations, inspections, and program administration. Currently there are two (2) health clinics existing in Jackson County, one (1) in the City of Commerce and one (1) in the unincorporated part of the county. As needs increase these services may be expanded.

A part of the Health Department is a division called Environmental Health. This function is operated out of a County owned building in Jefferson. The function provides rabies regulations, septic tank permitting/inspections, food service permitting/inspections, community pool permitting/inspection, and record keeping for these sites.

5. List any formal service delivery agreements or intergovernmental contracts that will be used to implement the strategy for this service:

Agreement Name	Contracting Parties	Effective and Ending Dates

6. What other mechanisms (if any) will be used to implement the strategy for this service (e.g., ordinances, resolutions, local acts of the General Assembly, rate or fee changes, etc.), and when will they take effect?

7. Person completing form: **Gina Roy, Assistant County Manager**
 Phone number: **706-367-5908** Date completed: 07/15/2022

8. Is this the person who should be contacted by state agencies when evaluating whether proposed local government projects are consistent with the service delivery strategy? Yes No

If not, provide designated contact person(s) and phone number(s) below:
Kevin Poe, County Manager, 706-367-6314



SERVICE DELIVERY STRATEGY

FORM 2: Summary of Service Delivery Arrangements

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COUNTY: JACKSON COUNTY

Service: *Housing Authority*

1. Check one box that best describes the agreed upon delivery arrangement for this service:

- a.) Service will be provided countywide (i.e., including all cities and unincorporated areas) by a single service provider. (If this box is checked, identify the government, authority or organization providing the service.):

- b.) Service will be provided only in the unincorporated portion of the county by a single service provider. (If this box is checked, identify the government, authority or organization providing the service.):

- c.) One or more cities will provide this service only within their incorporated boundaries, and the service will not be provided in unincorporated areas. (If this box is checked, identify the government(s), authority or organization providing the service: **Commerce Housing Authority & Jefferson Housing Authority**)

- d.) One or more cities will provide this service only within their incorporated boundaries, and the county will provide the service in unincorporated areas. (If this box is checked, identify the government(s), authority or organization providing the service.):

- e.) Other (If this box is checked, attach a legible map delineating the service area of each service provider, and identify the government, authority, or other organization that will provide service within each service area.):

2. In developing this strategy, were overlapping service areas, unnecessary competition and/or duplication of this service identified?

- Yes** (if "Yes," you must attach additional documentation as described, below)

- No**

If these conditions will continue under this strategy, attach an explanation for continuing the arrangement (i.e., overlapping but higher levels of service (See O.C.G.A. 36-70-24(1)), overriding benefits of the duplication, or reasons that overlapping service areas or competition cannot be eliminated).

If these conditions will be eliminated under the strategy, attach an implementation schedule listing each step or action that will be taken to eliminate them, the responsible party and the agreed upon deadline for completing it.

SDS FORM 2, continued

3. List each government or authority that will help to pay for this service and indicate how the service will be funded (e.g., enterprise funds, user fees, general funds, special service district revenues, hotel/motel taxes, franchise taxes, impact fees, bonded indebtedness, etc.).

Local Government or Authority	Funding Method
Commerce Housing Authority	User Fees, HUD, Grants, State and Federal Grants
Jefferson Housing Authority	User Fees, HUD, Grants

4. How will the strategy change the previous arrangements for providing and/or funding this service within the county?

The Commerce and Jefferson Housing authorities each provide low-income public housing to residents who qualify for government-subsidized housing. The Commerce Housing Authority has two housing complexes: Willoughby Homes and Bellview with a total of 50 units. The Jefferson Housing Authority has three housing projects: Jefferson Terrance, Bishop Fountain and Pine Street with a total of 90 units. Construction, maintenance and operation of these two housing authorities and their housing projects are partially funded by rental income and by a subsidy from the U.S. Department of Housing and Urban Development (HUD) to pay for the remainder of the operation expenses.

5. List any formal service delivery agreements or intergovernmental contracts that will be used to implement the strategy for this service:

Agreement Name	Contracting Parties	Effective and Ending Dates

6. What other mechanisms (if any) will be used to implement the strategy for this service (e.g., ordinances, resolutions, local acts of the General Assembly, rate or fee changes, etc.), and when will they take effect?

7. Person completing form: **Gina Roy, Assistant County Manager**
 Phone number: **706-367-5908** Date completed: 07/15/2022

8. Is this the person who should be contacted by state agencies when evaluating whether proposed local government projects are consistent with the service delivery strategy? Yes No

If not, provide designated contact person(s) and phone number(s) below:
Kevin Poe, County Manager, 706-367-6314



SERVICE DELIVERY STRATEGY

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COUNTY: JACKSON COUNTY

Service: *Inmate Labor Services*

1. Check one box that best describes the agreed upon delivery arrangement for this service:

- a.) Service will be provided countywide (i.e., including all cities and unincorporated areas) by a single service provider. (If this box is checked, identify the government, authority or organization providing the service.): **Jackson County**
- b.) Service will be provided only in the unincorporated portion of the county by a single service provider. (If this box is checked, identify the government, authority or organization providing the service.):
- c.) One or more cities will provide this service only within their incorporated boundaries, and the service will not be provided in unincorporated areas. (If this box is checked, identify the government(s), authority or organization providing the service):
- d.) One or more cities will provide this service only within their incorporated boundaries, and the county will provide the service in unincorporated areas. (If this box is checked, identify the government(s), authority or organization providing the service.):
- e.) Other (If this box is checked, attach a legible map delineating the service area of each service provider, and identify the government, authority, or other organization that will provide service within each service area.):

2. In developing this strategy, were overlapping service areas, unnecessary competition and/or duplication of this service identified?

- Yes** (if "Yes," you must attach additional documentation as described, below)
- No**

If these conditions will continue under this strategy, attach an explanation for continuing the arrangement (i.e., overlapping but higher levels of service (See O.C.G.A. 36-70-24(1)), overriding benefits of the duplication, or reasons that overlapping service areas or competition cannot be eliminated).

If these conditions will be eliminated under the strategy, attach an implementation schedule listing each step or action that will be taken to eliminate them, the responsible party and the agreed upon deadline for completing it.

SDS FORM 2, continued

3. List each government or authority that will help to pay for this service and indicate how the service will be funded (e.g., enterprise funds, user fees, general funds, special service district revenues, hotel/motel taxes, franchise taxes, impact fees, bonded indebtedness, etc.).

<i>Local Government or Authority</i>	<i>Funding Method</i>
Jackson County	General Fund, User Fees, State Funds
Municipalities	General Fund

4. How will the strategy change the previous arrangements for providing and/or funding this service within the county?

Jackson County provides an incarceration facility for the State of Georgia. Under the agreement with the State, Jackson County may use inmates for labor details under direct correctional supervision on County and other governmental projects. These work details are from time to time used inside city limits by request of the municipal governments.

Inmate contracts will fall under two categories: (1) long term agreements and (2) on an as needed basis. All contracts will conform with the Georgia Department of Corrections rules of policies and procedures.

5. List any formal service delivery agreements or intergovernmental contracts that will be used to implement the strategy for this service:

<i>Agreement Name</i>	<i>Contracting Parties</i>	<i>Effective and Ending Dates</i>

6. What other mechanisms (if any) will be used to implement the strategy for this service (e.g., ordinances, resolutions, local acts of the General Assembly, rate or fee changes, etc.), and when will they take effect?

7. Person completing form: **Kevin Poe, County Manager**

Phone number: **706-367-6314** Date completed: 07/15/2022

8. Is this the person who should be contacted by state agencies when evaluating whether proposed local government projects are consistent with the service delivery strategy? Yes No

If not, provide designated contact person(s) and phone number(s) below:



SERVICE DELIVERY STRATEGY

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COUNTY: JACKSON COUNTY

Service: Jail Services (*Inmate Housing*)

1. Check one box that best describes the agreed upon delivery arrangement for this service:

- a.) Service will be provided countywide (i.e., including all cities and unincorporated areas) by a single service provider. (If this box is checked, identify the government, authority or organization providing the service.): **Jackson County**
- b.) Service will be provided only in the unincorporated portion of the county by a single service provider. (If this box is checked, identify the government, authority or organization providing the service.):
- c.) One or more cities will provide this service only within their incorporated boundaries, and the service will not be provided in unincorporated areas. (If this box is checked, identify the government(s), authority or organization providing the service):
- d.) One or more cities will provide this service only within their incorporated boundaries, and the county will provide the service in unincorporated areas. (If this box is checked, identify the government(s), authority or organization providing the service.):
- e.) Other (If this box is checked, attach a legible map delineating the service area of each service provider, and identify the government, authority, or other organization that will provide service within each service area.):

2. In developing this strategy, were overlapping service areas, unnecessary competition and/or duplication of this service identified?

- Yes** (if "Yes," you must attach additional documentation as described, below)
- No**

If these conditions will continue under this strategy, attach an explanation for continuing the arrangement (i.e., overlapping but higher levels of service (See O.C.G.A. 36-70-24(1)), overriding benefits of the duplication, or reasons that overlapping service areas or competition cannot be eliminated).

If these conditions will be eliminated under the strategy, attach an implementation schedule listing each step or action that will be taken to eliminate them, the responsible party and the agreed upon deadline for completing it.

SDS FORM 2, continued

3. List each government or authority that will help to pay for this service and indicate how the service will be funded (e.g., enterprise funds, user fees, general funds, special service district revenues, hotel/motel taxes, franchise taxes, impact fees, bonded indebtedness, etc.).

Local Government or Authority	Funding Method
Jackson County	Inmate Lodging Fees, Jackson County Special Revenue Jail Fund, General Fund
Arcade	Fines, Forfeitures, and General Fund
Braselton	Fines, Forfeitures, and General Fund
Commerce	Fines, Forfeitures, and General Fund
Hoschton	Fines, Forfeitures, and General Fund
Jefferson	Fines, Forfeitures, and General Fund
Maysville	Fines, Forfeitures, and General Fund
Pendergrass	Fines, Forfeitures, and General Fund

4. How will the strategy change the previous arrangements for providing and/or funding this service within the county?

Jackson County, through the Sheriff's Office, provides Jail Services for the unincorporated and incorporated areas of Jackson County. On occasion Jackson County's Jail will house prisoners from surrounding counties when those county's jails need special accommodations for female prisoners or temporary relief from overcrowding of prisoners. Operation, maintenance and personnel expenditures for the Jackson County Jail are funded by the following: municipal lodging fees, other county's lodging fees, state inmate lodging fees, and Jackson County Special Revenue Jail fund which includes fines accessed by the State, Superior and Juvenile Court systems and Jackson County's General Fund.

5. List any formal service delivery agreements or intergovernmental contracts that will be used to implement the strategy for this service:

Agreement Name	Contracting Parties	Effective and Ending Dates
Housing and Booking Contract	Jackson County Sheriff's Office and Arcade	Effective until Agency Head Changes
Housing and Booking Contract	Jackson County Sheriff's Office and Braselton	Effective until Agency Head Changes
Housing and Booking Contract	Jackson County Sheriff's Office and Commerce	Effective until Agency Head Changes
Housing and Booking Contract	Jackson County Sheriff's Office and Hoschton	Effective until Agency Head Changes
Housing and Booking Contract	Jackson County Sheriff's Office and Jefferson	Effective until Agency Head Changes
Housing and Booking Contract	Jackson County Sheriff's Office and Maysville	Effective until Agency Head Changes
Housing and Booking Contract	Jackson County Sheriff's Office and Pendergrass	Effective until Agency Head Changes

6. What other mechanisms (if any) will be used to implement the strategy for this service (e.g., ordinances, resolutions, local acts of the General Assembly, rate or fee changes, etc.), and when will they take effect?

7. Person completing form: **Kevin Poe, County Manager**
 Phone number: **706-367-6313** Date completed: 07/15/2022

8. Is this the person who should be contacted by state agencies when evaluating whether proposed local government projects are consistent with the service delivery strategy? Yes No

If not, provide designated contact person(s) and phone number(s) below:



SERVICE DELIVERY STRATEGY

FORM 2: Summary of Service Delivery Arrangements

Instructions:

Make copies of this form and complete one for each service listed on FORM 1, Section IV. Use EXACTLY the same service names listed on FORM 1. Answer each question below, attaching additional pages as necessary. If the contact person for this service (listed at the bottom of the page) changes, this should be reported to the Department of Community Affairs.

COUNTY: JACKSON COUNTY

Service: *Land Use Planning*

1. Check one box that best describes the agreed upon delivery arrangement for this service:

- a.) Service will be provided countywide (i.e., including all cities and unincorporated areas) by a single service provider. (If this box is checked, identify the government, authority or organization providing the service.):

- b.) Service will be provided only in the unincorporated portion of the county by a single service provider. (If this box is checked, identify the government, authority or organization providing the service.):

- c.) One or more cities will provide this service only within their incorporated boundaries, and the service will not be provided in unincorporated areas. (If this box is checked, identify the government(s), authority or organization providing the service):

- d.) One or more cities will provide this service only within their incorporated boundaries, and the county will provide the service in unincorporated areas. (If this box is checked, identify the government(s), authority or organization providing the service.): **Jackson County, Arcade, Braselton, Commerce, Hoschton, Jefferson, Maysville, Nicholson, Pendergrass, and Talmo**

- e.) Other (If this box is checked, attach a legible map delineating the service area of each service provider, and identify the government, authority, or other organization that will provide service within each service area.):

2. In developing this strategy, were overlapping service areas, unnecessary competition and/or duplication of this service identified?

Yes (if "Yes," you must attach additional documentation as described, below)

No

If these conditions will continue under this strategy, attach an explanation for continuing the arrangement (i.e., overlapping but higher levels of service (See O.C.G.A. 36-70-24(1)), overriding benefits of the duplication, or reasons that overlapping service areas or competition cannot be eliminated).

If these conditions will be eliminated under the strategy, attach an implementation schedule listing each step or action that will be taken to eliminate them, the responsible party and the agreed upon deadline for completing it.

SDS FORM 2, continued

3. List each government or authority that will help to pay for this service and indicate how the service will be funded (e.g., enterprise funds, user fees, general funds, special service district revenues, hotel/motel taxes, franchise taxes, impact fees, bonded indebtedness, etc.).

Local Government or Authority	Funding Method
Jackson County	General Fund, User Fees, Grants
Arcade	General Fund, User Fees, Grants
Braselton	General Fund, User Fees, Grants
Commerce	General Fund, User Fees, Grants
Hoschton	General Fund, User Fees, Grants
Jefferson	General Fund, User Fees, Grants
Maysville	General Fund, User Fees, Grants
Nicholson	General Fund, User Fees, Grants
Pendergrass	General Fund, User Fees, Grants
Talmo	General Fund, User Fees, Grants

4. How will the strategy change the previous arrangements for providing and/or funding this service within the county?

Each governing jurisdiction that provides land use regulations and/or ordinances has the authority to decide cases involving rezoning, map amendment, special use, and variance requests at advertised public hearings.

5. List any formal service delivery agreements or intergovernmental contracts that will be used to implement the strategy for this service:

Agreement Name	Contracting Parties	Effective and Ending Dates
Intergovernmental Agreement	City of Jefferson and City of Talmo	08/28/2002 – 08/27/2052

6. What other mechanisms (if any) will be used to implement the strategy for this service (e.g., ordinances, resolutions, local acts of the General Assembly, rate or fee changes, etc.), and when will they take effect?

7. Person completing form: **Gina Roy, Assistant County Manager**
 Phone number: **706-367-5908** Date completed: 07/15/2022

8. Is this the person who should be contacted by state agencies when evaluating whether proposed local government projects are consistent with the service delivery strategy? Yes No

If not, provide designated contact person(s) and phone number(s) below:
Kevin Poe, County Manager, 706-367-6314



SERVICE DELIVERY STRATEGY

FORM 2: Summary of Service Delivery Arrangements

Instructions:

Make copies of this form and complete one for each service listed on FORM 1, Section IV. Use EXACTLY the same service names listed on FORM 1. Answer each question below, attaching additional pages as necessary. If the contact person for this service (listed at the bottom of the page) changes, this should be reported to the Department of Community Affairs.

COUNTY: JACKSON COUNTY

Service: Law Enforcement (Mutual Aid)

1. Check one box that best describes the agreed upon delivery arrangement for this service:

- a.) Service will be provided countywide (i.e., including all cities and unincorporated areas) by a single service provider. (If this box is checked, identify the government, authority or organization providing the service.):

- b.) Service will be provided only in the unincorporated portion of the county by a single service provider. (If this box is checked, identify the government, authority or organization providing the service.):

- c.) One or more cities will provide this service only within their incorporated boundaries, and the service will not be provided in unincorporated areas. (If this box is checked, identify the government(s), authority or organization providing the service):

- d.) One or more cities will provide this service only within their incorporated boundaries, and the county will provide the service in unincorporated areas. (If this box is checked, identify the government(s), authority or organization providing the service.): **Jackson County, Arcade, Braselton, Commerce, Hoschton, Jefferson, Maysville, and Pendergrass**

- e.) Other (If this box is checked, attach a legible map delineating the service area of each service provider, and identify the government, authority, or other organization that will provide service within each service area.):

2. In developing this strategy, were overlapping service areas, unnecessary competition and/or duplication of this service identified?

- Yes** (if "Yes," you must attach additional documentation as described, below)

- No**

If these conditions will continue under this strategy, attach an explanation for continuing the arrangement (i.e., overlapping but higher levels of service (See O.C.G.A. 36-70-24(1)), overriding benefits of the duplication, or reasons that overlapping service areas or competition cannot be eliminated).

If these conditions will be eliminated under the strategy, attach an implementation schedule listing each step or action that will be taken to eliminate them, the responsible party and the agreed upon deadline for completing it.

SDS FORM 2, continued

3. List each government or authority that will help to pay for this service and indicate how the service will be funded (e.g., enterprise funds, user fees, general funds, special service district revenues, hotel/motel taxes, franchise taxes, impact fees, bonded indebtedness, etc.).

Local Government or Authority	Funding Method
Jackson County	General Fund, Fines, Forfeitures, Grants, User Fees
Arcade	General Fund, Fines, Forfeitures, Grants, User Fees
Braselton	General Fund, Fines, Forfeitures, Grants, User Fees, Bonds, Impact Fees
Commerce	General Fund, Fines, Forfeitures, Grants, User Fees
Hoschton	General Fund, Fines, Forfeitures, Grants, User Fees
Jefferson	General Fund, Fines, Forfeitures, Grants, User Fees, Bonds
Maysville	General Fund, Fines, Forfeitures, Grants, User Fees
Pendergrass	General Fund, Fines, Forfeitures, Grants, User Fees

4. How will the strategy change the previous arrangements for providing and/or funding this service within the county?

The cities of Arcade, Braselton, Commerce, Hoschton, Jefferson, Maysville, and Pendergrass provide Law Enforcement services within their respective municipal boundaries. If at such a time another municipality decides to start a Law Enforcement Department, it is the understanding that SDS will not be renegotiated.

5. List any formal service delivery agreements or intergovernmental contracts that will be used to implement the strategy for this service:

Agreement Name	Contracting Parties	Effective and Ending Dates
Mutual Aid Agreement	Jackson County/Municipalities	Effective until Agency Head Changes

6. What other mechanisms (if any) will be used to implement the strategy for this service (e.g., ordinances, resolutions, local acts of the General Assembly, rate or fee changes, etc.), and when will they take effect?

7. Person completing form: **Kevin Poe, County Manager**
 Phone number: **706-367-6314** Date completed: 07/15/2022

8. Is this the person who should be contacted by state agencies when evaluating whether proposed local government projects are consistent with the service delivery strategy? Yes No

If not, provide designated contact person(s) and phone number(s) below:



SERVICE DELIVERY STRATEGY

FORM 2: Summary of Service Delivery Arrangements

Instructions:

Make copies of this form and complete one for each service listed on FORM 1, Section IV. Use EXACTLY the same service names listed on FORM 1. Answer each question below, attaching additional pages as necessary. If the contact person for this service (listed at the bottom of the page) changes, this should be reported to the Department of Community Affairs.

COUNTY: JACKSON COUNTY

Service: Libraries

1. Check one box that best describes the agreed upon delivery arrangement for this service:

- a.) Service will be provided countywide (i.e., including all cities and unincorporated areas) by a single service provider. (If this box is checked, identify the government, authority or organization providing the service.)
- b.) Service will be provided only in the unincorporated portion of the county by a single service provider. (If this box is checked, identify the government, authority or organization providing the service.):
- c.) One or more cities will provide this service only within their incorporated boundaries, and the service will not be provided in unincorporated areas. (If this box is checked, identify the government(s), authority or organization providing the service:
- d.) One or more cities will provide this service only within their incorporated boundaries, and the county will provide the service in unincorporated areas. (If this box is checked, identify the government(s), authority or organization providing the service.): **Jackson County, Arcade, Commerce, Braselton, Jefferson, Maysville, Nicholson, Pendergrass, Talmo**
- e.) Other (If this box is checked, attach a legible map delineating the service area of each service provider, and identify the government, authority, or other organization that will provide service within each service area.):

2. In developing this strategy, were overlapping service areas, unnecessary competition and/or duplication of this service identified?

- Yes** (if "Yes," you must attach additional documentation as described, below)
- No**

If these conditions will continue under this strategy, attach an explanation for continuing the arrangement (i.e., overlapping but higher levels of service (See O.C.G.A. 36-70-24(1)), overriding benefits of the duplication, or reasons that overlapping service areas or competition cannot be eliminated).

If these conditions will be eliminated under the strategy, attach an implementation schedule listing each step or action that will be taken to eliminate them, the responsible party and the agreed upon deadline for completing it.

SDS FORM 2, continued

3. List each government or authority that will help to pay for this service and indicate how the service will be funded (e.g., enterprise funds, user fees, general funds, special service district revenues, hotel/motel taxes, franchise taxes, impact fees, bonded indebtedness, etc.).

<i>Local Government or Authority</i>	<i>Funding Method</i>
Jackson County	General Fund
Arcade	General Fund
Commerce	General Fund, Grants, Fines, SPLOST, User Fees, Impact Fees, Donations
Braselton	General Fund, Grants, Fines, SPLOST, User Fees, Impact Fees, Donations
Jefferson	General Fund, Grants, Fines, SPLOST, User Fees, Donations
Maysville	General Fund, Grants, Fines, SPLOST
Nicholson	General Fund, Grants, Fines, SPLOST
Pendergrass	General Fund, SPLOST
Talmo	General Fund, Grants, Fines, SPLOST

4. How will the strategy change the previous arrangements for providing and/or funding this service within the county?

The Piedmont Regional Library System Serves Banks, Barrow, and Jackson Counties. Braselton, Commerce, Jefferson, Maysville, Nicholson, and Talmo have full-service Libraries. The Pendergrass library is not in the Piedmont Regional Library System. Braselton, Commerce, Jefferson, Maysville, Nicholson, Pendergrass and Talmo each own their library facilities and provide paid and volunteer staff for their respective libraries. Arcade and Hoschton contribute money to the Piedmont Regional System. Additionally, the Arcade library has a book depository. Each library provides service to all county residents.

The Piedmont Regional Library System provides support services (i.e. acquisition, distribution, cataloging, and processing of books) to each of the libraries located in Jackson County, except Pendergrass. The Piedmont Regional Library System receives funding from the State of Georgia, each of the participating cities, and county government. The Jackson County Library Board formulates the funding levels for distribution to each library within the county.

5. List any formal service delivery agreements or intergovernmental contracts that will be used to implement the strategy for this service:

<i>Agreement Name</i>	<i>Contracting Parties</i>	<i>Effective and Ending Dates</i>

6. What other mechanisms (if any) will be used to implement the strategy for this service (e.g., ordinances, resolutions, local acts of the General Assembly, rate or fee changes, etc.), and when will they take effect?

7. Person completing form: **Kevin Poe, County Manager**
 Phone number: **706-367-6314** Date completed: 07/15/2022

8. Is this the person who should be contacted by state agencies when evaluating whether proposed local government projects are consistent with the service delivery strategy? Yes No

If not, provide designated contact person(s) and phone number(s) below:
Kevin Poe, County Manager, 706-367-6314



SERVICE DELIVERY STRATEGY

FORM 2: Summary of Service Delivery Arrangements

Instructions:

Make copies of this form and complete one for each service listed on FORM 1, Section IV. Use EXACTLY the same service names listed on FORM 1. Answer each question below, attaching additional pages as necessary. If the contact person for this service (listed at the bottom of the page) changes, this should be reported to the Department of Community Affairs.

COUNTY: JACKSON COUNTY

Service: *Occupational Tax*

1. Check one box that best describes the agreed upon delivery arrangement for this service:

- a.) Service will be provided countywide (i.e., including all cities and unincorporated areas) by a single service provider. (If this box is checked, identify the government, authority or organization providing the service.):

- b.) Service will be provided only in the unincorporated portion of the county by a single service provider. (If this box is checked, identify the government, authority or organization providing the service.):

- c.) One or more cities will provide this service only within their incorporated boundaries, and the service will not be provided in unincorporated areas. (If this box is checked, identify the government(s), authority or organization providing the service):

- d.) One or more cities will provide this service only within their incorporated boundaries, and the county will provide the service in unincorporated areas. (If this box is checked, identify the government(s), authority or organization providing the service.): **Jackson County, Arcade, Braselton, Commerce, Hoschton, Jefferson, Maysville, Nicholson, Pendergrass, and Talmo**

- e.) Other (If this box is checked, **attach a legible map delineating the service area of each service provider**, and identify the government, authority, or other organization that will provide service within each service area.):

2. In developing this strategy, were overlapping service areas, unnecessary competition and/or duplication of this service identified?

Yes (if "Yes," you must attach additional documentation as described, below)

No

If these conditions will continue under this strategy, **attach an explanation for continuing the arrangement** (i.e., overlapping but higher levels of service (See O.C.G.A. 36-70-24(1)), overriding benefits of the duplication, or reasons that overlapping service areas or competition cannot be eliminated).

If these conditions will be eliminated under the strategy, **attach an implementation schedule** listing each step or action that will be taken to eliminate them, the responsible party and the agreed upon deadline for completing it.

SDS FORM 2, continued

3. List each government or authority that will help to pay for this service and indicate how the service will be funded (e.g., enterprise funds, user fees, general funds, special service district revenues, hotel/motel taxes, franchise taxes, impact fees, bonded indebtedness, etc.).

<i>Local Government or Authority</i>	<i>Funding Method</i>
Jackson County	General Fund
City of Arcade	General Fund
Town of Braselton	General Fund
City of Commerce	General Fund
City of Hoschton	General Fund
City of Jefferson	General Fund
City of Maysville	General Fund
City of Nicholson	General Fund
City of Pendergrass	General Fund
City of Talmo	General Fund

4. How will the strategy change the previous arrangements for providing and/or funding this service within the county?

Each person engaged in any business, trade profession, or occupation in the incorporated and unincorporated portions of Jackson County, whether with a location in Jackson County, or in the case of an out-of-state business with no location in Georgia, exerting substantial efforts within the state as set out in O.C.G.A. § 48-13-7, shall pay an occupation tax for said business, trade, profession, or occupation; which tax and any applicable registration shall be displayed in a conspicuous place in the place of business, if the taxpayer has a permanent business location in Jackson County, Georgia. If the taxpayer has no permanent business location in Jackson such business tax registration shall be shown to any authorized law enforcement officer upon request or person authorized by the court.

5. List any formal service delivery agreements or intergovernmental contracts that will be used to implement the strategy for this service:

<i>Agreement Name</i>	<i>Contracting Parties</i>	<i>Effective and Ending Dates</i>

6. What other mechanisms (if any) will be used to implement the strategy for this service (e.g., ordinances, resolutions, local acts of the General Assembly, rate or fee changes, etc.), and when will they take effect?

7. Person completing form: **Gina Roy, Assistant County Manager**
 Phone number: **706-367-5908** Date completed: 07/15/2022

8. Is this the person who should be contacted by state agencies when evaluating whether proposed local government projects are consistent with the service delivery strategy? Yes No

If not, provide designated contact person(s) and phone number(s) below:
Kevin Poe, County Manager, 706-367-6314



SERVICE DELIVERY STRATEGY

FORM 2: Summary of Service Delivery Arrangements

Instructions:

Make copies of this form and complete one for each service listed on FORM 1, Section IV. Use EXACTLY the same service names listed on FORM 1. Answer each question below, attaching additional pages as necessary. If the contact person for this service (listed at the bottom of the page) changes, this should be reported to the Department of Community Affairs.

COUNTY: JACKSON COUNTY

Service: *Parks and Recreation*

1. Check one box that best describes the agreed upon delivery arrangement for this service:

- a.) Service will be provided countywide (i.e., including all cities and unincorporated areas) by a single service provider. (If this box is checked, identify the government, authority or organization providing the service.):

- b.) Service will be provided only in the unincorporated portion of the county by a single service provider. (If this box is checked, identify the government, authority or organization providing the service.):

- c.) One or more cities will provide this service only within their incorporated boundaries, and the service will not be provided in unincorporated areas. (If this box is checked, identify the government(s), authority or organization providing the service):

- d.) One or more cities will provide this service only within their incorporated boundaries, and the county will provide the service in unincorporated areas. (If this box is checked, identify the government(s), authority or organization providing the service.): **Jackson County, Arcade, Braselton, Commerce, Hoschton, Jefferson, Maysville, Nicholson, Pendergrass, and Talmo**

- e.) Other (If this box is checked, attach a legible map delineating the service area of each service provider, and identify the government, authority, or other organization that will provide service within each service area.):

2. In developing this strategy, were overlapping service areas, unnecessary competition and/or duplication of this service identified?

Yes (if "Yes," you must attach additional documentation as described, below)

No

If these conditions will continue under this strategy, attach an explanation for continuing the arrangement (i.e., overlapping but higher levels of service (See O.C.G.A. 36-70-24(1)), overriding benefits of the duplication, or reasons that overlapping service areas or competition cannot be eliminated).

If these conditions will be eliminated under the strategy, attach an implementation schedule listing each step or action that will be taken to eliminate them, the responsible party and the agreed upon deadline for completing it.

SDS FORM 2, continued

3. List each government or authority that will help to pay for this service and indicate how the service will be funded (e.g., enterprise funds, user fees, general funds, special service district revenues, hotel/motel taxes, franchise taxes, impact fees, bonded indebtedness, etc.).

Local Government or Authority	Funding Method
Jackson County	General Fund, User Fees, Rental Fees, Grants, SPLOST, Impact Fees
Arcade	General Fund, Rental Fees, Grants, SPLOST
Braselton	General Fund, Rental Fees, Grants, SPLOST, Impact Fees, Bonds, Hotel/Motel Tax
Commerce	General Fund, User Fees, Rental Fees, Grants, SPLOST, Impact Fees, Donations
Hoschton	General Fund, Rental Fees, Grants, SPLOST, Impact Fees
Jefferson	General Fund, User Fees, Rental Fees, Grants, SPLOST, Bonds, Impact Fees, Donations
Maysville	General Fund, Rental Fees, Grants, SPLOST
Nicholson	General Fund, Rental Fees, Grants, SPLOST
Pendergrass	General Fund, Rental Fees, Grants, SPLOST
Talmo	General Fund, Rental Fees, Grants, SPLOST

4. How will the strategy change the previous arrangements for providing and/or funding this service within the county?

Jackson County offers a full range of recreational services that is available to all county residents. The County's full time parks and recreation department currently maintains ten(10) parks and facilities and has a formal agreement with the Jackson County School District for the use of numerous school facilities for recreation purposes. The cities of Commerce and Jefferson both have certified parks and recreation departments that operate several park and recreational facilities within their city limits and provide recreational programs for its residents. They also cooperate with the Commerce and Jefferson School Districts for joint use of many recreational facilities. Arcade, Braselton, Hoschton, Maysville, Nicholson, Pendergrass and Talmo all provide parks and recreation facilities for their residents but do not operate any organized recreational programs. These services may change with the anticipated future growth.

5. List any formal service delivery agreements or intergovernmental contracts that will be used to implement the strategy for this service:

Agreement Name	Contracting Parties	Effective and Ending Dates

6. What other mechanisms (if any) will be used to implement the strategy for this service (e.g., ordinances, resolutions, local acts of the General Assembly, rate or fee changes, etc.), and when will they take effect?

7. Person completing form: **Kevin Poe, County Manager**
 Phone number: **706-367-6312** Date completed: 07/15/2022

8. Is this the person who should be contacted by state agencies when evaluating whether proposed local government projects are consistent with the service delivery strategy? Yes No



SERVICE DELIVERY STRATEGY

FORM 2: Summary of Service Delivery Arrangements

Instructions:

Make copies of this form and complete one for each service listed on FORM 1, Section IV. Use EXACTLY the same service names listed on FORM 1. Answer each question below, attaching additional pages as necessary. If the contact person for this service (listed at the bottom of the page) changes, this should be reported to the Department of Community Affairs.

COUNTY: JACKSON COUNTY

Service: *Property Tax Assessment and Collection*

1. Check one box that best describes the agreed upon delivery arrangement for this service:

- a.) Service will be provided countywide (i.e., including all cities and unincorporated areas) by a single service provider. (If this box is checked, identify the government, authority or organization providing the service.): **Jackson County**
- b.) Service will be provided only in the unincorporated portion of the county by a single service provider. (If this box is checked, identify the government, authority or organization providing the service.):
- c.) One or more cities will provide this service only within their incorporated boundaries, and the service will not be provided in unincorporated areas. (If this box is checked, identify the government(s), authority or organization providing the service):
- d.) One or more cities will provide this service only within their incorporated boundaries, and the county will provide the service in unincorporated areas. (If this box is checked, identify the government(s), authority or organization providing the service.):
- e.) Other (If this box is checked, attach a legible map delineating the service area of each service provider, and identify the government, authority, or other organization that will provide service within each service area.):

2. In developing this strategy, were overlapping service areas, unnecessary competition and/or duplication of this service identified?

- Yes** (if "Yes," you must attach additional documentation as described, below)
- No**

If these conditions will continue under this strategy, attach an explanation for continuing the arrangement (i.e., overlapping but higher levels of service (See O.C.G.A. 36-70-24(1)), overriding benefits of the duplication, or reasons that overlapping service areas or competition cannot be eliminated).

If these conditions will be eliminated under the strategy, attach an implementation schedule listing each step or action that will be taken to eliminate them, the responsible party and the agreed upon deadline for completing it.

SDS FORM 2, continued

3. List each government or authority that will help to pay for this service and indicate how the service will be funded (e.g., enterprise funds, user fees, general funds, special service district revenues, hotel/motel taxes, franchise taxes, impact fees, bonded indebtedness, etc.).

Local Government or Authority	Funding Method
Jackson County	General Fund, Commissions paid by other cities, Fire Districts and School Districts
City of Commerce	Commission paid to Jackson Co. based on % of taxes collected
City of Hoschton	Commission paid to Jackson Co. based on % of taxes collected
City of Jefferson	Commission paid to Jackson Co. based on % of taxes collected
City of Maysville	Commission paid to Jackson Co. based on % of taxes collected
City of Pendergrass	Commission paid to Jackson Co. based on % of taxes collected
Fire Districts	Commission paid to Jackson Co. based on % of taxes collected
Commerce School District	Commission paid to Jackson Co. based on % of taxes collected
Jefferson School District	Commission paid to Jackson Co. based on % of taxes collected
Jackson County School District	Commission paid to Jackson Co. based on % of taxes collected
Town of Braselton	Commission paid to Jackson Co. based on % of taxes collected

4. How will the strategy change the previous arrangements for providing and/or funding this service within the county?

Jackson County provides tax assessment and tax collection services to unincorporated and incorporated property owners. If mileage rates are set in cities that currently don't have tax collection, Jackson County would handle this service through an IGA.

5. List any formal service delivery agreements or intergovernmental contracts that will be used to implement the strategy for this service:

Agreement Name	Contracting Parties	Effective and Ending Dates
Intergovernmental Agreement	Jackson Co., City of Commerce & Jackson Co. Tax	June 2017; renewed annually
Intergovernmental Agreement	Jackson Co., City of Hoschton & Jackson Co. Tax	June 2022; renewed annually
Intergovernmental Agreement	Jackson Co., City of Jefferson & Jackson Co. Tax	June 2017; renewed annually
Intergovernmental Agreement	Jackson Co., City of Pendergrass & Jackson Co. Tax	June 2017; renewed annually
Intergovernmental Agreement	Jackson Co., City of Maysville & Jackson Co. Tax	June 2017; renewed annually

6. What other mechanisms (if any) will be used to implement the strategy for this service (e.g., ordinances, resolutions, local acts of the General Assembly, rate or fee changes, etc.), and when will they take effect?

7. Person completing form: **Kevin Poe, County Manager**
 Phone number: **706-367-6314** Date completed: 07/15/2022

8. Is this the person who should be contacted by state agencies when evaluating whether proposed local government projects are consistent with the service delivery strategy? Yes No

If not, provide designated contact person(s) and phone number(s) below:



SERVICE DELIVERY STRATEGY

FORM 2: Summary of Service Delivery Arrangements

Instructions:

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COUNTY: JACKSON COUNTY

Service: *Public Safety Radio Communication*

1. Check one box that best describes the agreed upon delivery arrangement for this service:

- a.) Service will be provided countywide (i.e., including all cities and unincorporated areas) by a single service provider. (If this box is checked, identify the government, authority or organization providing the service.): **Jackson County**
- b.) Service will be provided only in the unincorporated portion of the county by a single service provider. (If this box is checked, identify the government, authority or organization providing the service.):
- c.) One or more cities will provide this service only within their incorporated boundaries, and the service will not be provided in unincorporated areas. (If this box is checked, identify the government(s), authority or organization providing the service):
- d.) One or more cities will provide this service only within their incorporated boundaries, and the county will provide the service in unincorporated areas. (If this box is checked, identify the government(s), authority or organization providing the service.):
- e.) Other (If this box is checked, **attach a legible map delineating the service area of each service provider**, and identify the government, authority, or other organization that will provide service within each service area.):

2. In developing this strategy, were overlapping service areas, unnecessary competition and/or duplication of this service identified?

- Yes** (if "Yes," you must attach additional documentation as described, below)
- No**

If these conditions will continue under this strategy, **attach an explanation for continuing the arrangement** (i.e., overlapping but higher levels of service (See O.C.G.A. 36-70-24(1)), overriding benefits of the duplication, or reasons that overlapping service areas or competition cannot be eliminated).

If these conditions will be eliminated under the strategy, **attach an implementation schedule** listing each step or action that will be taken to eliminate them, the responsible party and the agreed upon deadline for completing it.

SDS FORM 2, continued

3. List each government or authority that will help to pay for this service and indicate how the service will be funded (e.g., enterprise funds, user fees, general funds, special service district revenues, hotel/motel taxes, franchise taxes, impact fees, bonded indebtedness, etc.).

Local Government or Authority	Funding Method
Jackson County	General Fund, SPLOST
City of Arcade	General Fund, SPLOST
Town of Braselton	General Fund, SPLOST, Forfeitures, Fines
City of Commerce	General Fund, SPLOST, Forfeitures, Fines, Grants, Donations
City of Hoschton	General Fund, SPLOST
City of Jefferson	General Fund, SPLOST, Forfeitures, Grants, Donations
City of Maysville	General Fund, SPLOST
City of Nicholson	General Fund, SPLOST
City of Pendergrass	General Fund, SPLOST
City of Talmo	General Fund, SPLOST
Central Jackson Fire District	General Fund
Arcade Fire District	General Fund
Commerce Fire District	General Fund
East Jackson Fire District	General Fund
Harrisburg Fire District	General Fund
Jackson Trail Fire District	General Fund
Jefferson Fire District	General Fund
Maysville Fire District	General Fund
Nicholson Fire District	General Fund
North Jackson Fire District	General Fund
Plainview Fire District	General Fund
South Jackson Fire District	General Fund
West Jackson Fire District	General Fund
Commerce City School System	General Fund
Jackson County School System	General Fund
Jefferson City School System	General Fund

4. How will the strategy change the previous arrangements for providing and/or funding this service within the county?

Jackson County Government provides a radio system for all public safety and school related uses. Under the current system, an informal agreement requires all users to provide funding for their own radios and their share of the annual maintenance cost based on the number of radios they have as a percentage of the total radios connected to the system. Jackson County is currently moving forward with replacing the current radio system with a P25 Public Safety Compliant System. Responsibility of purchasing radios and paying a pro rata share of the maintenance cost will remain the same, with the following exception: the County will contribute 50% of the cost for each existing city police department to initially purchase new radios in conjunction with the implementation of the County's new P-25 Public Safety Grade County-wide Communications System. The number of radios to be purchased will be based on the number of radios included in the County's contract with Motorola and verified as essential by the County Manager.

5. List any formal service delivery agreements or intergovernmental contracts that will be used to implement the strategy for this service:

Agreement Name	Contracting Parties	Effective and Ending Dates

6. What other mechanisms (if any) will be used to implement the strategy for this service (e.g., ordinances, resolutions, local acts of the General Assembly, rate or fee changes, etc.), and when will they take effect?

A Memorandum of Understanding will be utilized by all parties.

7. Person completing form: **Kevin Poe, County Manager**
Phone number: **706-367-6314** Date completed: 07/15/2022

8. Is this the person who should be contacted by state agencies when evaluating whether proposed local government projects are consistent with the service delivery strategy? Yes No

If not, provide designated contact person(s) and phone number(s) below:



SERVICE DELIVERY STRATEGY

FORM 2: Summary of Service Delivery Arrangements

Instructions:

Make copies of this form and complete one for each service listed on FORM 1, Section IV. Use EXACTLY the same service names listed on FORM 1. Answer each question below, attaching additional pages as necessary. If the contact person for this service (listed at the bottom of the page) changes, this should be reported to the Department of Community Affairs.

COUNTY: JACKSON COUNTY

Service: *Recycling*

1. Check one box that best describes the agreed upon delivery arrangement for this service:

- a.) Service will be provided countywide (i.e., including all cities and unincorporated areas) by a single service provider. (If this box is checked, identify the government, authority or organization providing the service.): **Jackson County**
- b.) Service will be provided only in the unincorporated portion of the county by a single service provider. (If this box is checked, identify the government, authority or organization providing the service.):
- c.) One or more cities will provide this service only within their incorporated boundaries, and the service will not be provided in unincorporated areas. (If this box is checked, identify the government(s), authority or organization providing the service):
- d.) One or more cities will provide this service only within their incorporated boundaries, and the county will provide the service in unincorporated areas. (If this box is checked, identify the government(s), authority or organization providing the service.):
- e.) Other (If this box is checked, **attach a legible map delineating the service area of each service provider**, and identify the government, authority, or other organization that will provide service within each service area.):

2. In developing this strategy, were overlapping service areas, unnecessary competition and/or duplication of this service identified?

- Yes** (if "Yes," you must attach additional documentation as described, below)
- No**

If these conditions will continue under this strategy, **attach an explanation for continuing the arrangement** (i.e., overlapping but higher levels of service (See O.C.G.A. 36-70-24(1)), overriding benefits of the duplication, or reasons that overlapping service areas or competition cannot be eliminated).

If these conditions will be eliminated under the strategy, **attach an implementation schedule** listing each step or action that will be taken to eliminate them, the responsible party and the agreed upon deadline for completing it.

SDS FORM 2, continued

3. List each government or authority that will help to pay for this service and indicate how the service will be funded (e.g., enterprise funds, user fees, general funds, special service district revenues, hotel/motel taxes, franchise taxes, impact fees, bonded indebtedness, etc.).

<i>Local Government or Authority</i>	<i>Funding Method</i>
Jackson County	General Fund
Keep Jackson County Beautiful, Inc.	Donations

4. How will the strategy change the previous arrangements for providing and/or funding this service within the county?

Jackson County provides a clean community program through Keep Jackson County Beautiful as an umbrella program involving the municipalities, schools, civic organizations, nonprofit groups, and neighborhood associations to help with marketing and communications. The community program focuses on countywide cooperation to bring beautification programs such as Adopt-A-Road, Bring One for the Chipper, and water pollution, litter education, and bi-annual recycling events to Jackson County. The program also focuses on waste reduction by implementing recycling programs, such as cardboard.

5. List any formal service delivery agreements or intergovernmental contracts that will be used to implement the strategy for this service:

<i>Agreement Name</i>	<i>Contracting Parties</i>	<i>Effective and Ending Dates</i>

6. What other mechanisms (if any) will be used to implement the strategy for this service (e.g., ordinances, resolutions, local acts of the General Assembly, rate or fee changes, etc.), and when will they take effect?

7. Person completing form: **Gina Roy, Assistant County Manager**
 Phone number: **706-367-5908** Date completed: 07/15/2022

8. Is this the person who should be contacted by state agencies when evaluating whether proposed local government projects are consistent with the service delivery strategy? Yes No

If not, provide designated contact person(s) and phone number(s) below:
Kevin Poe, County Manager, 706-367-6312



SERVICE DELIVERY STRATEGY

FORM 2: Summary of Service Delivery Arrangements

Instructions:

Make copies of this form and complete one for each service listed on FORM 1, Section IV. Use EXACTLY the same service names listed on FORM 1. Answer each question below, attaching additional pages as necessary. If the contact person for this service (listed at the bottom of the page) changes, this should be reported to the Department of Community Affairs.

COUNTY: JACKSON COUNTY

Service: Road and Bridge Construction

1. Check one box that best describes the agreed upon delivery arrangement for this service:

- a.) Service will be provided countywide (i.e., including all cities and unincorporated areas) by a single service provider. (If this box is checked, identify the government, authority or organization providing the service.):

- b.) Service will be provided only in the unincorporated portion of the county by a single service provider. (If this box is checked, identify the government, authority or organization providing the service.):

- c.) One or more cities will provide this service only within their incorporated boundaries, and the service will not be provided in unincorporated areas. (If this box is checked, identify the government(s), authority or organization providing the service):

- d.) One or more cities will provide this service only within their incorporated boundaries, and the county will provide the service in unincorporated areas. (If this box is checked, identify the government(s), authority or organization providing the service.): **Jackson County, Arcade, Commerce, Braselton, Hoschton, Jefferson, Maysville, Nicholson, Pendergrass, Talmo**

- e.) Other (If this box is checked, **attach a legible map delineating the service area of each service provider**, and identify the government, authority, or other organization that will provide service within each service area.):

2. In developing this strategy, were overlapping service areas, unnecessary competition and/or duplication of this service identified?

Yes (if "Yes," you must attach additional documentation as described, below)

No

If these conditions will continue under this strategy, **attach an explanation for continuing the arrangement** (i.e., overlapping but higher levels of service (See O.C.G.A. 36-70-24(1)), overriding benefits of the duplication, or reasons that overlapping service areas or competition cannot be eliminated).

If these conditions will be eliminated under the strategy, **attach an implementation schedule** listing each step or action that will be taken to eliminate them, the responsible party and the agreed upon deadline for completing it.

SDS FORM 2, continued

3. List each government or authority that will help to pay for this service and indicate how the service will be funded (e.g., enterprise funds, user fees, general funds, special service district revenues, hotel/motel taxes, franchise taxes, impact fees, bonded indebtedness, etc.).

<i>Local Government or Authority</i>	<i>Funding Method</i>
Jackson County	General Fund, GaDOT State/Federal Aid, SPLOST, Private Sector, Bonds, TSPLOST, Impact Fees
Arcade	General Fund, GaDOT State/Federal Aid, SPLOST, Private Sector, Bonds, TSPLOST
Commerce	General Fund, GaDOT State/Federal Aid, SPLOST, Private Sector, Bonds, TSPLOST, Impact Fees
Braselton	General Fund, GaDOT State/Federal Aid, SPLOST, Private Sector, Bonds, TSPLOST
Hoschton	General Fund, GaDOT State/Federal Aid, SPLOST, Private Sector, Bonds, TSPLOST
Jefferson	General Fund, GaDOT State/Federal Aid, SPLOST, Private Sector, Bonds, TSPLOST, Impact Fees
Maysville	General Fund, GaDOT State/Federal Aid, SPLOST, Private Sector, Bonds, TSPLOST
Nicholson	General Fund, GaDOT State/Federal Aid, SPLOST, Private Sector, Bonds, TSPLOST
Pendergrass	General Fund, GaDOT State/Federal Aid, SPLOST, Private Sector, Bonds, TSPLOST
Talmo	General Fund, GaDOT State/Federal Aid, SPLOST, Private Sector, Bonds, TSPLOST

4. How will the strategy change the previous arrangements for providing and/or funding this service within the county?

This service includes, but is not limited to, new road construction, existing road widening/improvement, base and paving gravel roads, bridge rehab/replacement, traffic signal installations, intersection improvements, transportation enhancements.

Jackson County provides this service (using a combination of in-house, consultant, and contractor resources) for all county maintained roads and bridges. The Cities provide this service (using a combination of in-house, consultant, and contractor resources) for all city streets within their respective jurisdiction. Roles and responsibilities for economic development related projects are determined on a case-by-case basis.

In addition to the above described services, development related new road and bridge construction, as a general rule, is performed and funded by the private developer. Upon final acceptance, the development related public improvements are eligible for road and bridge maintenance as defined in the road and bridge maintenance service delivery agreement.

5. List any formal service delivery agreements or intergovernmental contracts that will be used to implement the strategy for this service:

<i>Agreement Name</i>	<i>Contracting Parties</i>	<i>Effective and Ending Dates</i>

6. What other mechanisms (if any) will be used to implement the strategy for this service (e.g., ordinances, resolutions, local acts of the General Assembly, rate or fee changes, etc.), and when will they take effect?

7. Person completing form: **Kevin Poe, County Manager**

Phone number: **706-367-6312** Date completed: 07/15/2022

8. Is this the person who should be contacted by state agencies when evaluating whether proposed local government projects are consistent with the service delivery strategy? Yes No



SERVICE DELIVERY STRATEGY

FORM 2: Summary of Service Delivery Arrangements

Instructions:

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COUNTY: JACKSON COUNTY

Service: Road and Bridge Maintenance

1. Check one box that best describes the agreed upon delivery arrangement for this service:

- a.) Service will be provided countywide (i.e., including all cities and unincorporated areas) by a single service provider. (If this box is checked, identify the government, authority or organization providing the service.):

- b.) Service will be provided only in the unincorporated portion of the county by a single service provider. (If this box is checked, identify the government, authority or organization providing the service.):

- c.) One or more cities will provide this service only within their incorporated boundaries, and the service will not be provided in unincorporated areas. (If this box is checked, identify the government(s), authority or organization providing the service):

- d.) One or more cities will provide this service only within their incorporated boundaries, and the county will provide the service in unincorporated areas. (If this box is checked, identify the government(s), authority or organization providing the service.): **Jackson County, Arcade, Commerce, Braselton, Hoschton, Jefferson, Maysville, Nicholson, Pendergrass, Talmo**

- e.) Other (If this box is checked, **attach a legible map delineating the service area of each service provider**, and identify the government, authority, or other organization that will provide service within each service area.):

2. In developing this strategy, were overlapping service areas, unnecessary competition and/or duplication of this service identified?

Yes (if "Yes," you must attach additional documentation as described, below)

No

If these conditions will continue under this strategy, **attach an explanation for continuing the arrangement** (i.e., overlapping but higher levels of service (See O.C.G.A. 36-70-24(1)), overriding benefits of the duplication, or reasons that overlapping service areas or competition cannot be eliminated).

If these conditions will be eliminated under the strategy, **attach an implementation schedule** listing each step or action that will be taken to eliminate them, the responsible party and the agreed upon deadline for completing it.

SDS FORM 2, continued

3. List each government or authority that will help to pay for this service and indicate how the service will be funded (e.g., enterprise funds, user fees, general funds, special service district revenues, hotel/motel taxes, franchise taxes, impact fees, bonded indebtedness, etc.).

Local Government or Authority	Funding Method
Jackson County	General Fund, GaDOT State/Federal Aid, SPLOST, T SPLOST
Arcade	General Fund, GaDOT State/Federal Aid, SPLOST, T SPLOST
Commerce	General Fund, GaDOT State/Federal Aid, SPLOST, T SPLOST, Impact Fees, Bonds
Braselton	General Fund, GaDOT State/Federal Aid, SPLOST, T SPLOST, Bonds
Hoschton	General Fund, GaDOT State/Federal Aid, SPLOST, T SPLOST
Jefferson	General Fund, GaDOT State/Federal Aid, SPLOST, T SPLOST, Bonds, Impact Fees
Maysville	General Fund, GaDOT State/Federal Aid, SPLOST, T SPLOST
Nicholson	General Fund, GaDOT State/Federal Aid, SPLOST, T SPLOST
Pendergrass	General Fund, GaDOT State/Federal Aid, SPLOST, T SPLOST
Talmo	General Fund, GaDOT State/Federal Aid, SPLOST, T SPLOST

4. How will the strategy change the previous arrangements for providing and/or funding this service within the county?

Each local government is responsible for maintaining the roads and bridges within their jurisdiction. These include those roads that were previously in the unincorporated area but are now considered city roads due to state annexation laws or are considered a city street for purposes of being included in the GDOT LMIG centerline mileage; however, the County will maintain the following roads as they currently exist. This does not include any possible future extension of these roads:

- Braselton Parkway
- Steve Reynolds Industrial Parkway
- Steven B. Tanger Boulevard
- Concord Road
- John B. Brooks Road
- Valentine Industrial Parkway

Additionally, each of these roads will be repaved within the ten-year period covering the new SDS agreement. See attached maps delineating the road segments above. Before any land disturbance activity takes place along these roads, the County must review and approve any proposed new access onto these roads.

5. List any formal service delivery agreements or intergovernmental contracts that will be used to implement the strategy for this service:

Agreement Name	Contracting Parties	Effective and Ending Dates

6. What other mechanisms (if any) will be used to implement the strategy for this service (e.g., ordinances, resolutions, local acts of the General Assembly, rate or fee changes, etc.), and when will they take effect?

7. Person completing form: **Kevin Poe, County Manager**
 Phone number: **706-367-6314** Date completed: 07/15/2022

8. Is this the person who should be contacted by state agencies when evaluating whether proposed local government projects are consistent with the service delivery strategy? Yes No

If not, provide designated contact person(s) and phone number(s) below:



Jackson County, GA
2022 SDS County
Maintained Roads &
Bridges Exhibit

map created 7/15/2022 by jcgis/jhl

Braselton Pkwy
 7341.11 Linear Feet

Legend

 County Maintained

2022 City Limits

NAME

 Braselton

Jackson County
 12/21/22





Jackson County, GA
 2022 SDS County
 Maintained Roads &
 Bridges Exhibit

map created 7/15/2022 by jcgis/jhl

Concord Rd
 6859.96 Linear Feet

Legend

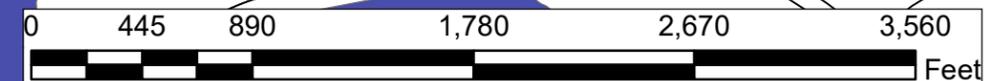
 County Maintained

2022 City Limits

NAME

 Jefferson

 Pendergrass





Jackson County,
GA 2022 SDS
County Maintained
Roads & Bridges
Exhibit

map created 7/15/2022 by jcgis/jhl

John B Brooks Rd
4991.04 Linear Feet

Legend

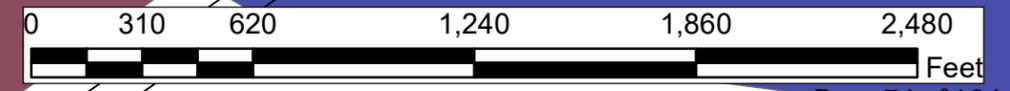
 County Maintained

2022 City Limits

NAME

 Jefferson

 Pendergrass





Jackson County, GA
 2022 SDS County
 Maintained Roads &
 Bridges Exhibit

map created 7/15/2022 by jcgis/jhl

Steven Tanger Blvd
 4970.63 Linear Feet

Legend

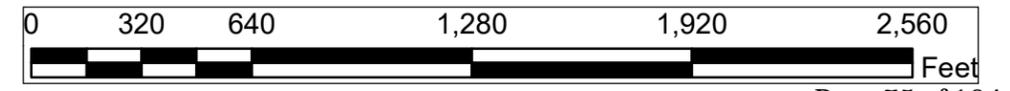
 County Maintained

2022 City Limits

NAME

 Commerce

Jackson County
 12/21/22





Jackson County, GA
 2022 SDS County
 Maintained Roads &
 Bridges Exhibit

map created 7/15/2022 by jcgis/jhl

Steve Reynolds Ind. Pkwy
 14,897.31 Linear Feet

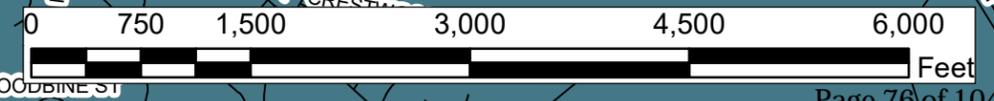
Legend

 County Maintained

2022 City Limits

NAME

 Commerce





Jackson County, GA
2022 SDS County
Maintained Roads &
Bridges Exhibit

map created 7/15/2022 by jcgis/jhl

Valentine Industrial Pkwy
9713.83 Linear Feet

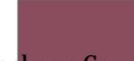
Legend

 County Maintained

2022 City Limits

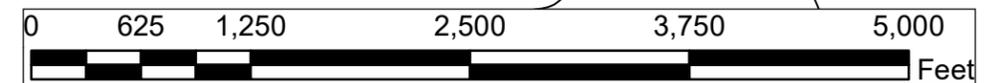
NAME

 Jefferson

 Pendergrass

Jackson County
12/21/22

WAYNEP





SERVICE DELIVERY STRATEGY

FORM 2: Summary of Service Delivery Arrangements

Instructions:

Make copies of this form and complete one for each service listed on FORM 1, Section IV. Use EXACTLY the same service names listed on FORM 1. Answer each question below, attaching additional pages as necessary. If the contact person for this service (listed at the bottom of the page) changes, this should be reported to the Department of Community Affairs.

COUNTY: JACKSON COUNTY

Service: Senior Center

1. Check one box that best describes the agreed upon delivery arrangement for this service:

- a.) Service will be provided countywide (i.e., including all cities and unincorporated areas) by a single service provider. (If this box is checked, identify the government, authority or organization providing the service.): **Jackson County**
- b.) Service will be provided only in the unincorporated portion of the county by a single service provider. (If this box is checked, identify the government, authority or organization providing the service.):
- c.) One or more cities will provide this service only within their incorporated boundaries, and the service will not be provided in unincorporated areas. (If this box is checked, identify the government(s), authority or organization providing the service):
- d.) One or more cities will provide this service only within their incorporated boundaries, and the county will provide the service in unincorporated areas. (If this box is checked, identify the government(s), authority or organization providing the service.):
- e.) Other (If this box is checked, attach a legible map delineating the service area of each service provider, and identify the government, authority, or other organization that will provide service within each service area.):

2. In developing this strategy, were overlapping service areas, unnecessary competition and/or duplication of this service identified?

- Yes** (if "Yes," you must attach additional documentation as described, below)
- No**

If these conditions will continue under this strategy, attach an explanation for continuing the arrangement (i.e., overlapping but higher levels of service (See O.C.G.A. 36-70-24(1)), overriding benefits of the duplication, or reasons that overlapping service areas or competition cannot be eliminated).

If these conditions will be eliminated under the strategy, attach an implementation schedule listing each step or action that will be taken to eliminate them, the responsible party and the agreed upon deadline for completing it.

SDS FORM 2, continued

3. List each government or authority that will help to pay for this service and indicate how the service will be funded (e.g., enterprise funds, user fees, general funds, special service district revenues, hotel/motel taxes, franchise taxes, impact fees, bonded indebtedness, etc.).

<i>Local Government or Authority</i>	<i>Funding Method</i>
Jackson County	General Fund, CDBG, Grants
City of Commerce	General Fund
City of Jefferson	General Fund
City of Nicholson	General Fund
State Funds	Grants
Federal Funds	Grants

4. How will the strategy change the previous arrangements for providing and/or funding this service within the county?

The Jackson County Senior Center provides its unincorporated and incorporated residents with an array of services geared to assist senior citizens within the County as a whole. This service is funded by Jackson County, City of Commerce, City of Jefferson, City of Nicholson Georgia, and Federal Funds. The cities' funds are collected annually and kept in a Transportation fund which is used for the purchasing and maintenance of the Senior Center vans. Services provided by the Senior Center include: outreach, friendly visiting, telephone reassurance, leisure time recreation, assisted transportation to and from the center and other wellness appointments and stops as necessary, congregate meals, home delivered meals, information assistance, and CCsP Medicaid Home Delivered Meals.

5. List any formal service delivery agreements or intergovernmental contracts that will be used to implement the strategy for this service:

<i>Agreement Name</i>	<i>Contracting Parties</i>	<i>Effective and Ending Dates</i>
Intergovernmental Agreement	Jackson County and City of Commerce	Effective 2015 – renews yearly

6. What other mechanisms (if any) will be used to implement the strategy for this service (e.g., ordinances, resolutions, local acts of the General Assembly, rate or fee changes, etc.), and when will they take effect?

7. Person completing form: **Gina Roy, Assistant County Manager**

Phone number: **706-367-5908** Date completed: 07/15/2022

8. Is this the person who should be contacted by state agencies when evaluating whether proposed local government projects are consistent with the service delivery strategy? Yes No

If not, provide designated contact person(s) and phone number(s) below:

Kevin Poe, County Manager 706-367-6314



SERVICE DELIVERY STRATEGY

FORM 2: Summary of Service Delivery Arrangements

Instructions:

Make copies of this form and complete one for each service listed on FORM 1, Section IV. Use EXACTLY the same service names listed on FORM 1. Answer each question below, attaching additional pages as necessary. If the contact person for this service (listed at the bottom of the page) changes, this should be reported to the Department of Community Affairs.

COUNTY: JACKSON COUNTY

Service: *Site Development Review/Inspections*

1. Check one box that best describes the agreed upon delivery arrangement for this service:

- a.) Service will be provided countywide (i.e., including all cities and unincorporated areas) by a single service provider. (If this box is checked, identify the government, authority or organization providing the service.):

- b.) Service will be provided only in the unincorporated portion of the county by a single service provider. (If this box is checked, identify the government, authority or organization providing the service.):

- c.) One or more cities will provide this service only within their incorporated boundaries, and the service will not be provided in unincorporated areas. (If this box is checked, identify the government(s), authority or organization providing the service.):

- d.) One or more cities will provide this service only within their incorporated boundaries, and the county will provide the service in unincorporated areas. (If this box is checked, identify the government(s), authority or organization providing the service.): **Jackson County, Arcade, Braselton, Commerce, Hoschton, Jefferson, Maysville, Nicholson, Pendergrass, and Talmo**

- e.) Other (If this box is checked, **attach a legible map delineating the service area of each service provider**, and identify the government, authority, or other organization that will provide service within each service area.):

2. In developing this strategy, were overlapping service areas, unnecessary competition and/or duplication of this service identified?

Yes (if "Yes," you must attach additional documentation as described, below)

No

If these conditions will continue under this strategy, **attach an explanation for continuing the arrangement** (i.e., overlapping but higher levels of service (See O.C.G.A. 36-70-24(1)), overriding benefits of the duplication, or reasons that overlapping service areas or competition cannot be eliminated).

If these conditions will be eliminated under the strategy, **attach an implementation schedule** listing each step or action that will be taken to eliminate them, the responsible party and the agreed upon deadline for completing it.

SDS FORM 2, continued

3. List each government or authority that will help to pay for this service and indicate how the service will be funded (e.g., enterprise funds, user fees, general funds, special service district revenues, hotel/motel taxes, franchise taxes, impact fees, bonded indebtedness, etc.).

Local Government or Authority	Funding Method
Jackson County	General Fund, User Fees
City of Arcade	General Fund, User Fees
Town of Braselton	General Fund, User Fees
City of Commerce	General Fund, User Fees
City of Hoschton	General Fund, User Fees
City of Jefferson	General Fund, User Fees
City of Maysville	General Fund, User Fees
City of Nicholson	General Fund, User Fees
City of Pendergrass	General Fund, User Fees
City of Talmo	General Fund, User Fees

4. How will the strategy change the previous arrangements for providing and/or funding this service within the county?

All jurisdictions within Jackson County are their own Licensed Issuing Authority as set forth by EPD. These local jurisdictions will be responsible for the plan review, permitting, inspection, and enforcement for this service.

5. List any formal service delivery agreements or intergovernmental contracts that will be used to implement the strategy for this service:

Agreement Name	Contracting Parties	Effective and Ending Dates

6. What other mechanisms (if any) will be used to implement the strategy for this service (e.g., ordinances, resolutions, local acts of the General Assembly, rate or fee changes, etc.), and when will they take effect?

Jackson County has an Intergovernmental Agreement with the Georgia Soil Water Conservation Commission to provide a staff person within the offices of the Public Development Department. This staff person prioritization is solely to put Jackson County plan review for site developments first. The Cities of Commerce and Jefferson are reviewing an Intergovernmental Agreement with Jackson County to allow Jackson County to continue paying for this reviewer but to allow these two jurisdictions to have the local staff person review their plans as well.

7. Person completing form: **Gina Roy, Assistant County Manager**
 Phone number: **706-367-5908** Date completed: 07/15/2022

8. Is this the person who should be contacted by state agencies when evaluating whether proposed local government projects are consistent with the service delivery strategy? Yes No

If not, provide designated contact person(s) and phone number(s) below:
Kevin Poe, County Manager, 706-367-6314



SERVICE DELIVERY STRATEGY

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COUNTY: JACKSON COUNTY

Service: *Solid Waste Collection*

1. Check one box that best describes the agreed upon delivery arrangement for this service:

- a.) Service will be provided countywide (i.e., including all cities and unincorporated areas) by a single service provider. (If this box is checked, identify the government, authority or organization providing the service.)

- b.) Service will be provided only in the unincorporated portion of the county by a single service provider. (If this box is checked, identify the government, authority or organization providing the service.):

- c.) One or more cities will provide this service only within their incorporated boundaries, and the service will not be provided in unincorporated areas. (If this box is checked, identify the government(s), authority or organization providing the service: **Arcade, Commerce, Hoschton, Jefferson, Maysville, Nicholson, Pendergrass, and Talmo**)

- d.) One or more cities will provide this service only within their incorporated boundaries, and the county will provide the service in unincorporated areas. (If this box is checked, identify the government(s), authority or organization providing the service.):

- e.) Other (If this box is checked, attach a legible map delineating the service area of each service provider, and identify the government, authority, or other organization that will provide service within each service area.):

2. In developing this strategy, were overlapping service areas, unnecessary competition and/or duplication of this service identified?

- Yes** (if "Yes," you must attach additional documentation as described, below)

- No**

If these conditions will continue under this strategy, attach an explanation for continuing the arrangement (i.e., overlapping but higher levels of service (See O.C.G.A. 36-70-24(1)), overriding benefits of the duplication, or reasons that overlapping service areas or competition cannot be eliminated).

If these conditions will be eliminated under the strategy, attach an implementation schedule listing each step or action that will be taken to eliminate them, the responsible party and the agreed upon deadline for completing it.

SDS FORM 2, continued

3. List each government or authority that will help to pay for this service and indicate how the service will be funded (e.g., enterprise funds, user fees, general funds, special service district revenues, hotel/motel taxes, franchise taxes, impact fees, bonded indebtedness, etc.).

Local Government or Authority	Funding Method
City of Arcade	Franchise-Residential & Small Commercial
City of Commerce	General Fund, User Fees, Franchise Fees
City of Hoschton	General Fund, User Fees, Franchise Fees
City of Jefferson	General Fund, User Fees, Franchise Fees
City of Maysville	General Fund, User Fees
City of Nicholson	General Fund, User Fees, Franchise Fees
City of Pendergrass	Franchise-Residential and Commercial
City of Talmo	General Fund, User Fees

4. How will the strategy change the previous arrangements for providing and/or funding this service within the county?

The jurisdictions listed above maintain this service in their respected municipality.

5. List any formal service delivery agreements or intergovernmental contracts that will be used to implement the strategy for this service:

Agreement Name	Contracting Parties	Effective and Ending Dates

6. What other mechanisms (if any) will be used to implement the strategy for this service (e.g., ordinances, resolutions, local acts of the General Assembly, rate or fee changes, etc.), and when will they take effect?

7. Person completing form: **Gina Roy, Assistant County Manager**

Phone number: **706-367-5908** Date completed: 07/15/2022

8. Is this the person who should be contacted by state agencies when evaluating whether proposed local government projects are consistent with the service delivery strategy? Yes No

If not, provide designated contact person(s) and phone number(s) below:

Kevin Poe, County Manager, 706-367-6314



SERVICE DELIVERY STRATEGY

FORM 2: Summary of Service Delivery Arrangements

Instructions:

Make copies of this form and complete one for each service listed on FORM 1, Section IV. Use EXACTLY the same service names listed on FORM 1. Answer each question below, attaching additional pages as necessary. If the contact person for this service (listed at the bottom of the page) changes, this should be reported to the Department of Community Affairs.

COUNTY: JACKSON COUNTY

Service: *Solid Waste Disposal*

1. Check one box that best describes the agreed upon delivery arrangement for this service:

- a.) Service will be provided countywide (i.e., including all cities and unincorporated areas) by a single service provider. (If this box is checked, identify the government, authority or organization providing the service.)

- b.) Service will be provided only in the unincorporated portion of the county by a single service provider. (If this box is checked, identify the government, authority or organization providing the service.):

- c.) One or more cities will provide this service only within their incorporated boundaries, and the service will not be provided in unincorporated areas. (If this box is checked, identify the government(s), authority or organization providing the service:

- d.) One or more cities will provide this service only within their incorporated boundaries, and the county will provide the service in unincorporated areas. (If this box is checked, identify the government(s), authority or organization providing the service.): **Jackson County, Arcade, Commerce, Hoschton, Jefferson, Nicholson, Pendergrass, and Talmo**

- e.) Other (If this box is checked, attach a legible map delineating the service area of each service provider, and identify the government, authority, or other organization that will provide service within each service area.):

2. In developing this strategy, were overlapping service areas, unnecessary competition and/or duplication of this service identified?

- Yes** (if "Yes," you must attach additional documentation as described, below)

- No**

If these conditions will continue under this strategy, attach an explanation for continuing the arrangement (i.e., overlapping but higher levels of service (See O.C.G.A. 36-70-24(1)), overriding benefits of the duplication, or reasons that overlapping service areas or competition cannot be eliminated).

If these conditions will be eliminated under the strategy, attach an implementation schedule listing each step or action that will be taken to eliminate them, the responsible party and the agreed upon deadline for completing it.

SDS FORM 2, continued

3. List each government or authority that will help to pay for this service and indicate how the service will be funded (e.g., enterprise funds, user fees, general funds, special service district revenues, hotel/motel taxes, franchise taxes, impact fees, bonded indebtedness, etc.).

<i>Local Government or Authority</i>	<i>Funding Method</i>
Jackson County	Enterprise (user fees), General Fund Subsidy
City of Arcade	General Fund, User Fees, Franchise Fees
Town of Braselton	General Fund, User Fees, Franchise Fees
City of Commerce	General Fund, User Fees, Franchise Fees
City of Hoschton	General Fund, User Fees, Franchise Fees
City of Jefferson	General Fund, User Fees, Franchise Fees
City of Nicholson	General Fund, User Fees, Franchise Fees
City of Pendergrass	Enterprise (User Fees)
City of Talmo	General Fund, User Fees, Franchise Fees

4. How will the strategy change the previous arrangements for providing and/or funding this service within the county?

All jurisdictions listed above maintain this service in their respected jurisdiction.

5. List any formal service delivery agreements or intergovernmental contracts that will be used to implement the strategy for this service:

<i>Agreement Name</i>	<i>Contracting Parties</i>	<i>Effective and Ending Dates</i>

6. What other mechanisms (if any) will be used to implement the strategy for this service (e.g., ordinances, resolutions, local acts of the General Assembly, rate or fee changes, etc.), and when will they take effect?

7. Person completing form: **Gina Roy, Assistant County Manager**
 Phone number: **706-367-5908** Date completed: 07/15/2022

8. Is this the person who should be contacted by state agencies when evaluating whether proposed local government projects are consistent with the service delivery strategy? Yes No

If not, provide designated contact person(s) and phone number(s) below:
Kevin Poe, County Manager, 706-367-6314



SERVICE DELIVERY STRATEGY

FORM 2: Summary of Service Delivery Arrangements

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COUNTY: JACKSON COUNTY

Service: Stormwater Master Planning/Policies

1. Check one box that best describes the agreed upon delivery arrangement for this service:

- a.) Service will be provided countywide (i.e., including all cities and unincorporated areas) by a single service provider. (If this box is checked, identify the government, authority or organization providing the service.)

- b.) Service will be provided only in the unincorporated portion of the county by a single service provider. (If this box is checked, identify the government, authority or organization providing the service.):

- c.) One or more cities will provide this service only within their incorporated boundaries, and the service will not be provided in unincorporated areas. (If this box is checked, identify the government(s), authority or organization providing the service:

- d.) One or more cities will provide this service only within their incorporated boundaries, and the county will provide the service in unincorporated areas. (If this box is checked, identify the government(s), authority or organization providing the service.): **Jackson County, Arcade, Braselton, Commerce, Hoschton, Jefferson, Maysville, Nicholson, Pendergrass, and Talmo**

- e.) Other (If this box is checked, **attach a legible map delineating the service area of each service provider**, and identify the government, authority, or other organization that will provide service within each service area.):

2. In developing this strategy, were overlapping service areas, unnecessary competition and/or duplication of this service identified?

Yes (if "Yes," you must attach additional documentation as described, below)

No

If these conditions will continue under this strategy, **attach an explanation for continuing the arrangement** (i.e., overlapping but higher levels of service (See O.C.G.A. 36-70-24(1)), overriding benefits of the duplication, or reasons that overlapping service areas or competition cannot be eliminated).

If these conditions will be eliminated under the strategy, **attach an implementation schedule** listing each step or action that will be taken to eliminate them, the responsible party and the agreed upon deadline for completing it.

SDS FORM 2, continued

3. List each government or authority that will help to pay for this service and indicate how the service will be funded (e.g., enterprise funds, user fees, general funds, special service district revenues, hotel/motel taxes, franchise taxes, impact fees, bonded indebtedness, etc.).

Local Government or Authority	Funding Method
Jackson County	General Fund, State/Fed. Aid, SPLOST, Grants, User Fees, TSPLOST, Impact Fees, Other
City of Arcade	General Fund, State/Federal Aid, SPLOST, Grants
Town of Braselton	General Fund, State/Fed Aid, SPLOST, Grants, Impact Fees, User Fees, Enterprise Fund, Other
City of Commerce	General Fund, Grants, SPLOST, TSPLOST, User Fees, Impact Fees, Stormwater Fees, Other
City of Hoschton	General Fund, Grants, SPLOST, TSPLOST, User Fees, Impact Fees, Stormwater Fees, Other
City of Jefferson	General Fund, State/Fed Grants, User Fees, Stormwater Fees, Enterprise Fund, Impact Fees, Other
City of Maysville	General Fund, State/Fed Grants, User Fees, Stormwater Fees
City of Nicholson	General Fund, State/Fed Grants, User Fees, Stormwater Fees
City of Pendergrass	General Fund, State/Fed Aid, User Fees
City of Talmo	General Fund, State/Fed Grants, User Fees, Stormwater Fees

4. How will the strategy change the previous arrangements for providing and/or funding this service within the county?

All jurisdictions handle stormwater master planning/policies within their jurisdictional boundaries.

5. List any formal service delivery agreements or intergovernmental contracts that will be used to implement the strategy for this service:

Agreement Name	Contracting Parties	Effective and Ending Dates

6. What other mechanisms (if any) will be used to implement the strategy for this service (e.g., ordinances, resolutions, local acts of the General Assembly, rate or fee changes, etc.), and when will they take effect?

Jackson County provides this service for all county-maintained rights-of-way and easements owned by the County. The Cities provide this service for all city rights-of-way and easements within their respective jurisdiction.

7. Person completing form: **Gina Roy, Assistant County Manager**
 Phone number: **706-367-5908** Date completed: 07/15/2022

8. Is this the person who should be contacted by state agencies when evaluating whether proposed local government projects are consistent with the service delivery strategy? Yes No

If not, provide designated contact person(s) and phone number(s) below:
Kevin Poe, County Manager, 706-367-6314



SERVICE DELIVERY STRATEGY

FORM 2: Summary of Service Delivery Arrangements

Instructions:

Make copies of this form and complete one for each service listed on FORM 1, Section IV. Use EXACTLY the same service names listed on FORM 1. Answer each question below, attaching additional pages as necessary. If the contact person for this service (listed at the bottom of the page) changes, this should be reported to the Department of Community Affairs.

COUNTY: JACKSON COUNTY

Service: Stormwater System Maintenance

1. Check one box that best describes the agreed upon delivery arrangement for this service:

- a.) Service will be provided countywide (i.e., including all cities and unincorporated areas) by a single service provider. (If this box is checked, identify the government, authority or organization providing the service.)

- b.) Service will be provided only in the unincorporated portion of the county by a single service provider. (If this box is checked, identify the government, authority or organization providing the service.):

- c.) One or more cities will provide this service only within their incorporated boundaries, and the service will not be provided in unincorporated areas. (If this box is checked, identify the government(s), authority or organization providing the service:

- d.) One or more cities will provide this service only within their incorporated boundaries, and the county will provide the service in unincorporated areas. (If this box is checked, identify the government(s), authority or organization providing the service.): **Jackson County, Arcade, Braselton, Commerce, Hoschton, Jefferson, Maysville, Nicholson, Pendergrass, and Talmo**

- e.) Other (If this box is checked, attach a legible map delineating the service area of each service provider, and identify the government, authority, or other organization that will provide service within each service area.):

2. In developing this strategy, were overlapping service areas, unnecessary competition and/or duplication of this service identified?

Yes (if "Yes," you must attach additional documentation as described, below)

No

If these conditions will continue under this strategy, attach an explanation for continuing the arrangement (i.e., overlapping but higher levels of service (See O.C.G.A. 36-70-24(1)), overriding benefits of the duplication, or reasons that overlapping service areas or competition cannot be eliminated).

If these conditions will be eliminated under the strategy, attach an implementation schedule listing each step or action that will be taken to eliminate them, the responsible party and the agreed upon deadline for completing it.

SDS FORM 2, continued

3. List each government or authority that will help to pay for this service and indicate how the service will be funded (e.g., enterprise funds, user fees, general funds, special service district revenues, hotel/motel taxes, franchise taxes, impact fees, bonded indebtedness, etc.).

Local Government or Authority	Funding Method
Jackson County	General Fund, State/Fed. Aid, SPLOST, Grants, User Fees, TSPLOST, Impact Fees, Other
City of Arcade	General Fund, State/Federal Aid, SPLOST, Grants
Town of Braselton	State/Federal Aid, SPLOST, Grants, User Fees, Enterprise Fund
City of Commerce	General Fund, Grants, SPLOST, TSPLOST, User Fees, Impact Fees, Stormwater Fees, Other
City of Hoschton	General Fund, Grants, SPLOST, TSPLOST, User Fees, Impact Fees, Stormwater Fees, Other
City of Jefferson	General Fund, Grants, SPLOST, TSPLOST, User Fees, Impact Fees, Stormwater Fees, Other
City of Maysville	General Fund, State/Federal Aid, SPLOST, Grants
City of Nicholson	State/Federal Aid, SPLOST, Grants, User Fees, Enterprise Fund
City of Pendergrass	General Fund, State/Fed Aid, SPLOST, Grants, User Fees
City of Talmo	General Fund, State/Federal Aid, SPLOST, Grants

4. How will the strategy change the previous arrangements for providing and/or funding this service within the county?

All jurisdictions handle storm water maintenance within their jurisdictional boundaries.

5. List any formal service delivery agreements or intergovernmental contracts that will be used to implement the strategy for this service:

Agreement Name	Contracting Parties	Effective and Ending Dates

6. What other mechanisms (if any) will be used to implement the strategy for this service (e.g., ordinances, resolutions, local acts of the General Assembly, rate or fee changes, etc.), and when will they take effect?

Jackson County provides this service for all county maintained rights-of-way and easements owned by the County. The Cities provide this service for all city rights-of-way and easements within their respective jurisdiction.

7. Person completing form: **Gina Roy, Assistant County Manager**
 Phone number: **706-367-5908** Date completed: 07/15/2022

8. Is this the person who should be contacted by state agencies when evaluating whether proposed local government projects are consistent with the service delivery strategy? Yes No

If not, provide designated contact person(s) and phone number(s) below:
Kevin Poe, County Manager, 706-367-6314



SERVICE DELIVERY STRATEGY

FORM 2: Summary of Service Delivery Arrangements

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COUNTY: JACKSON COUNTY

Service: *Transportation Master Planning*

1. Check one box that best describes the agreed upon delivery arrangement for this service:

- a.) Service will be provided countywide (i.e., including all cities and unincorporated areas) by a single service provider. (If this box is checked, identify the government, authority or organization providing the service.)

- b.) Service will be provided only in the unincorporated portion of the county by a single service provider. (If this box is checked, identify the government, authority or organization providing the service.):

- c.) One or more cities will provide this service only within their incorporated boundaries, and the service will not be provided in unincorporated areas. (If this box is checked, identify the government(s), authority or organization providing the service:

- d.) One or more cities will provide this service only within their incorporated boundaries, and the county will provide the service in unincorporated areas. (If this box is checked, identify the government(s), authority or organization providing the service.): **Jackson County, Arcade, Braselton, Commerce, Hoschton, Jefferson, Maysville, Nicholson, Pendergrass, and Talmo**

- e.) Other (If this box is checked, attach a legible map delineating the service area of each service provider, and identify the government, authority, or other organization that will provide service within each service area.):

2. In developing this strategy, were overlapping service areas, unnecessary competition and/or duplication of this service identified?

Yes (if "Yes," you must attach additional documentation as described, below)

No

If these conditions will continue under this strategy, attach an explanation for continuing the arrangement (i.e., overlapping but higher levels of service (See O.C.G.A. 36-70-24(1)), overriding benefits of the duplication, or reasons that overlapping service areas or competition cannot be eliminated).

If these conditions will be eliminated under the strategy, attach an implementation schedule listing each step or action that will be taken to eliminate them, the responsible party and the agreed upon deadline for completing it.

SDS FORM 2, continued

3. List each government or authority that will help to pay for this service and indicate how the service will be funded (e.g., enterprise funds, user fees, general funds, special service district revenues, hotel/motel taxes, franchise taxes, impact fees, bonded indebtedness, etc.).

Local Government or Authority	Funding Method
Jackson County	General Fund, State/Fed. Aid, SPLOST, TSPLOST, Grants, Bonds, Other
City of Arcade	General Fund, State/Fed. Aid, SPLOST, TSPLOST, Grants
Town of Braselton	General Fund, GADOT State/Fed Aid, SPLOST, TSPLOST, H/M Tax, Grants, Bonds, Other
City of Commerce	General Fund, State/Fed Aid, GADOT, Grants, SPLOST, TSPLOST, Impact Fees, Bonds, Other
City of Hoschton	General Fund, State/Fed. Aid, SPLOST, TSPLOST, Grants, Impact Fees
City of Jefferson	General Fund, GADOT, State/Fed Aid, Grants, SPOST, TSPLOST, Impact Fees, Bonds, Other
City of Maysville	General Fund, State/Fed. Aid, SPLOST, TSPLOST, Grants
City of Nicholson	General Fund, State/Fed. Aid, SPLOST, TSPLOST, Grants
City of Pendergrass	General Fund, GADOT State/Fed Aid, Grants
City of Talmo	General Fund, State/Fed. Aid, SPLOST, TSPLOST, Grants

4. How will the strategy change the previous arrangements for providing and/or funding this service within the county?

All jurisdictions handle transportation master planning within their jurisdictional boundaries.

5. List any formal service delivery agreements or intergovernmental contracts that will be used to implement the strategy for this service:

Agreement Name	Contracting Parties	Effective and Ending Dates

6. What other mechanisms (if any) will be used to implement the strategy for this service (e.g., ordinances, resolutions, local acts of the General Assembly, rate or fee changes, etc.), and when will they take effect?

Jackson County provides this service for all county-maintained rights-of-way and easements owned by the County. The Cities provide this service for all city rights-of-way and easements within their respective jurisdiction.

7. Person completing form: **Gina Roy, Assistant County Manager**
 Phone number: **706-367-5908** Date completed: 07/15/2022

8. Is this the person who should be contacted by state agencies when evaluating whether proposed local government projects are consistent with the service delivery strategy? Yes No

If not, provide designated contact person(s) and phone number(s) below:
Kevin Poe, County Manager, 706-367-6314



SERVICE DELIVERY STRATEGY

FORM 2: Summary of Service Delivery Arrangements

Instructions:

Make copies of this form and complete one for each service listed on FORM 1, Section IV. Use EXACTLY the same service names listed on FORM 1. Answer each question below, attaching additional pages as necessary. If the contact person for this service (listed at the bottom of the page) changes, this should be reported to the Department of Community Affairs.

COUNTY: JACKSON COUNTY

Service: *Wastewater Collection and Treatment*

1. Check one box that best describes the agreed upon delivery arrangement for this service:

- a.) Service will be provided countywide (i.e., including all cities and unincorporated areas) by a single service provider. (If this box is checked, identify the government, authority or organization providing the service.):

- b.) Service will be provided only in the unincorporated portion of the county by a single service provider. (If this box is checked, identify the government, authority or organization providing the service.):

- c.) One or more cities will provide this service only within their incorporated boundaries, and the service will not be provided in unincorporated areas. (If this box is checked, identify the government(s), authority or organization providing the service):

- d.) One or more cities will provide this service only within their incorporated boundaries, and the county will provide the service in unincorporated areas. (If this box is checked, identify the government(s), authority or organization providing the service.): **Jackson County thru JCWSA, Arcade, Braselton, Commerce, Hoschton, Jefferson, Maysville, Nicholson thru Nicholson Water Authority**

- e.) Other (If this box is checked, **attach a legible map delineating the service area of each service provider**, and identify the government, authority, or other organization that will provide service within each service area.):

2. In developing this strategy, were overlapping service areas, unnecessary competition and/or duplication of this service identified?

Yes (if "Yes," you must attach additional documentation as described, below)

No

If these conditions will continue under this strategy, **attach an explanation for continuing the arrangement** (i.e., overlapping but higher levels of service (See O.C.G.A. 36-70-24(1)), overriding benefits of the duplication, or reasons that overlapping service areas or competition cannot be eliminated).

If these conditions will be eliminated under the strategy, **attach an implementation schedule** listing each step or action that will be taken to eliminate them, the responsible party and the agreed upon deadline for completing it.

SDS FORM 2, continued

3. List each government or authority that will help to pay for this service and indicate how the service will be funded (e.g., enterprise funds, user fees, general funds, special service district revenues, hotel/motel taxes, franchise taxes, impact fees, bonded indebtedness, etc.).

Local Government or Authority	Funding Method
Jackson County thru JCWSA	Enterprise (user fees) funds, Grants, Bonds, GEFA, CDBG, USDA, ARC, SPLOST
	Connection/Meter Fees, Private Developer, Impact Fees (potential source), EDA
City of Arcade	Enterprise (user fees) funds, Grants, Bonds, GEFA, CDBG, USDA, ARC, SPLOST
	Connection/Meter Fees, Private Developer, Impact Fees (potential source), EDA
Town of Braselton	Enterprise (user fees) funds, Grants, Bonds, GEFA, CDBG, USDA, ARC, SPLOST
	Connection/Meter Fees, Private Developer, Impact Fees (potential source), EDA
City of Commerce	Enterprise (user fees) funds, Grants, Bonds, GEFA, CDBG, USDA, ARC, SPLOST
	Connection/Meter Fees, Private Developer, Impact Fees (potential source), EDA
City of Hoschton	Enterprise (user fees) funds, Grants, Bonds, GEFA, CDBG, USDA, ARC, SPLOST
	Connection/Meter Fees, Private Developer, Impact Fees (potential source), EDA
City of Jefferson	Enterprise (user fees) funds, Grants, Bonds, GEFA, CDBG, USDA, ARC, SPLOST
	Connection/Meter Fees, Private Developer, Impact Fees (potential source), EDA
City of Maysville	Enterprise (user fees) funds, Grants, Bonds, GEFA, CDBG, USDA, ARC, SPLOST
	Connection/Meter Fees, Private Developer, Impact Fees (potential source), EDA
City of Nicholson thru Nicholson Water Authority	Enterprise (user fees) funds, Grants, Bonds, GEFA, CDBG, USDA, ARC, SPLOST
	Connection/Meter Fees, Private Developer, Impact Fees (potential source), EDA

4. How will the strategy change the previous arrangements for providing and/or funding this service within the county?

Wastewater collection will be subject to the Jackson County Water and Sewer Service Area Map and all intergovernmental agreements.

Jackson County government thru Jackson County Water and Sewerage Authority is in the process of increasing its wastewater permit to 1.25 million gallons/day and is also developing master plans for wastewater collection service within the unincorporated areas of the County. Currently these areas rely on septic systems.

Commerce and Maysville provide treatment and collection to areas in Banks County.

Braselton also provides treatment and collection to areas in Barrow, Gwinnett, and Hall Counties.

Arcade currently has a wastewater permit.

5. List any formal service delivery agreements or intergovernmental contracts that will be used to implement the strategy for this service:

Agreement Name	Contracting Parties	Effective and Ending Dates
Wastewater Purchase Agreement	JCWSA-Jefferson	02/2016 – 02/2021

6. What other mechanisms (if any) will be used to implement the strategy for this service (e.g., ordinances, resolutions, local acts of the General Assembly, rate or fee changes, etc.), and when will they take effect?

Allow service area map updates from time to time to accommodate two party service area exchanges and clarifications. All changes will be submitted to the County Clerk's office for record retention. Also develop a county wide sewer master plan.

7. Person completing form: **Gina Roy, Assistant County Manager**

Phone number: **706-367-5908** Date completed: 07/15/2022

8. Is this the person who should be contacted by state agencies when evaluating whether proposed local government projects are consistent with the service delivery strategy? Yes No

If not, provide designated contact person(s) and phone number(s) below:

Kevin Poe, County Manager, 706-367-6314



SERVICE DELIVERY STRATEGY

FORM 2: Summary of Service Delivery Arrangements

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COUNTY: JACKSON COUNTY

Service: *Water Supply, Treatment, and Transmission*

1. Check one box that best describes the agreed upon delivery arrangement for this service:

- a.) Service will be provided countywide (i.e., including all cities and unincorporated areas) by a single service provider. (If this box is checked, identify the government, authority or organization providing the service.):

- b.) Service will be provided only in the unincorporated portion of the county by a single service provider. (If this box is checked, identify the government, authority or organization providing the service.):

- c.) One or more cities will provide this service only within their incorporated boundaries, and the service will not be provided in unincorporated areas. (If this box is checked, identify the government(s), authority or organization providing the service):

- d.) One or more cities will provide this service only within their incorporated boundaries, and the county will provide the service in unincorporated areas. (If this box is checked, identify the government(s), authority or organization providing the service.): **Jackson County thru JCWSA, Arcade, Braselton, Commerce, Hoschton, Jefferson, Maysville, Nicholson thru Nicholson Water Authority**

- e.) Other (If this box is checked, attach a legible map delineating the service area of each service provider, and identify the government, authority, or other organization that will provide service within each service area.):

2. In developing this strategy, were overlapping service areas, unnecessary competition and/or duplication of this service identified?

Yes (if "Yes," you must attach additional documentation as described, below)

No

If these conditions will continue under this strategy, attach an explanation for continuing the arrangement (i.e., overlapping but higher levels of service (See O.C.G.A. 36-70-24(1)), overriding benefits of the duplication, or reasons that overlapping service areas or competition cannot be eliminated).

If these conditions will be eliminated under the strategy, attach an implementation schedule listing each step or action that will be taken to eliminate them, the responsible party and the agreed upon deadline for completing it.

SDS FORM 2, continued

3. List each government or authority that will help to pay for this service and indicate how the service will be funded (e.g., enterprise funds, user fees, general funds, special service district revenues, hotel/motel taxes, franchise taxes, impact fees, bonded indebtedness, etc.).

Local Government or Authority	Funding Method
Jackson County thru JCWSA	Enterprise (user fees) funds, Grants, Bonds, GEFA, CDBG, USDA, ARC, SPLOST
	Connection/Meter Fees, Private Developer, Impact Fees (potential source), EDA
City of Arcade	Enterprise (user fees) funds, Grants, Bonds, GEFA, CDBG, USDA, ARC, SPLOST
	Connection/Meter Fees, Private Developer, Impact Fees (potential source), EDA
Town of Braselton	Enterprise (user fees) funds, Grants, Bonds, GEFA, CDBG, USDA, ARC, SPLOST
	Connection/Meter Fees, Private Developer, Impact Fees (potential source), EDA
City of Commerce	Enterprise (user fees) funds, Grants, Bonds, GEFA, CDBG, USDA, ARC, SPLOST
	Connection/Meter Fees, Private Developer, Impact Fees (potential source), EDA
City of Hoschton	Enterprise (user fees) funds, Grants, Bonds, GEFA, CDBG, USDA, ARC, SPLOST
	Connection/Meter Fees, Private Developer, Impact Fees (potential source), EDA
City of Jefferson	Enterprise (user fees) funds, Grants, Bonds, GEFA, CDBG, USDA, ARC, SPLOST
	Connection/Meter Fees, Private Developer, Impact Fees (potential source), EDA
City of Maysville	Enterprise (user fees) funds, Grants, Bonds, GEFA, CDBG, USDA, ARC, SPLOST
	Connection/Meter Fees, Private Developer, Impact Fees (potential source), EDA
City of Nicholson thru Nicholson Water Authority	Enterprise (user fees) funds, Grants, Bonds, GEFA, CDBG, USDA, ARC, SPLOST
	Connection/Meter Fees, Private Developer, Impact Fees (potential source), EDA

4. How will the strategy change the previous arrangements for providing and/or funding this service within the county?

Water Supply, Treatment, and Transmission will be subject to the Jackson County Water Service Area Map and all current intergovernmental water purchase agreements.
 Jackson County Government through the Jackson County Water and Sewerage Authority purchases treated water from the Upper Oconee Water Basin Authority and other sources and transmits water to the majority of unincorporated Jackson County, Arcade, Talmo, and Pendergrass and to various municipalities in accordance with separate water purchase agreements.
 Commerce and Jefferson provide water supply (surface water reservoirs), treatment and distribution service for their respective service areas. Nicholson thru the Nicholson Water Authority, Braselton, Hoschton, and Maysville provide water supply (groundwater), treatment and transmission service for their respective service areas. The municipalities and the Jackson County Water-Sewerage Authority supplement their supply as needed through intergovernmental water purchase agreements.

5. List any formal service delivery agreements or intergovernmental contracts that will be used to implement the strategy for this service:

Agreement Name	Contracting Parties	Effective and Ending Dates
Service Delivery Agreement	Jackson County Municipalities	05/01/2006 – Current
Water Purchases Agreement	JCG-JCWSA-Commerce	10/12/2006 – 12/31/2016
Water Purchases Agreement	JCG-JCWSA-Hoschton	01/01/2001 – 06/30/2020
Water Purchases Agreement	JCG-JCWSA-Jefferson	03/2007 – Open Ended
Water Purchases Agreement	JCG-JCWSA-Braselton	05/12/2003 – 05/12/2013
Parks Creek Reservoir	JCWSA-Jefferson	02/28/2000 – 02/28/2050
Water Purchases Agreement	JCG-JCWSA-Nicholson Water Authority	05/2019 – 05/2022

6. What other mechanisms (if any) will be used to implement the strategy for this service (e.g., ordinances, resolutions, local acts of the General Assembly, rate or fee changes, etc.), and when will they take effect?

Allow service area map updates from time to time to accommodate two party service area exchanges and clarifications. All changes will be submitted to the County Clerk's office for record retention.

7. Person completing form: **Gina Roy, Assistant County Manager**

Phone number: **706-367-5908** Date completed: 07/15/2022

8. Is this the person who should be contacted by state agencies when evaluating whether proposed local government projects are consistent with the service delivery strategy? Yes No

If not, provide designated contact person(s) and phone number(s) below:

Kevin Poe, County Manager, 706-367-6314

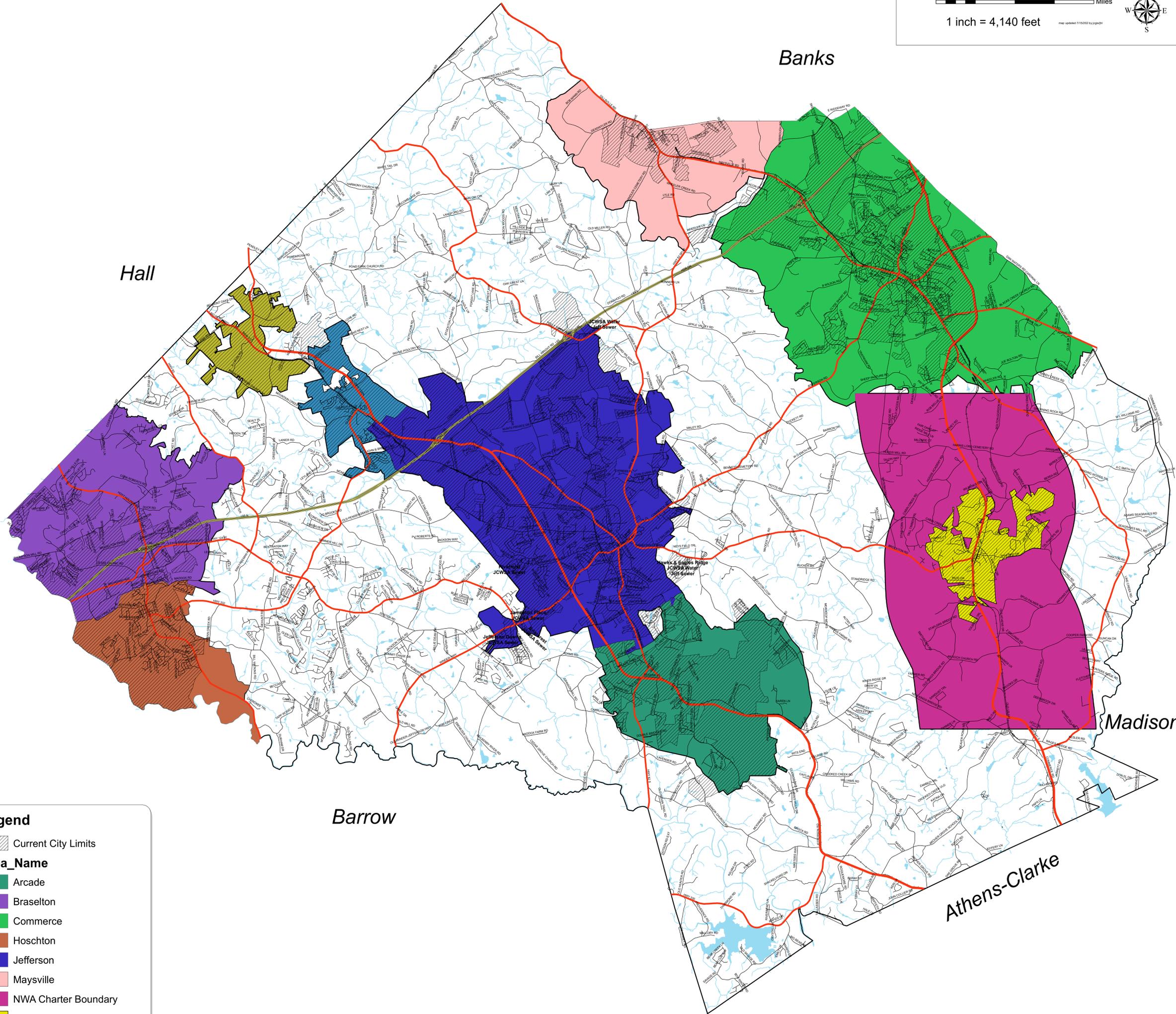


Jackson County, GA
2022 Water & Sewer
Service Delivery Area Map
July 15th, 2022

0 0.45 0.9 1.8 2.7 3.6 Miles

1 inch = 4,140 feet

map updated 7/15/2022 by jg/pjg



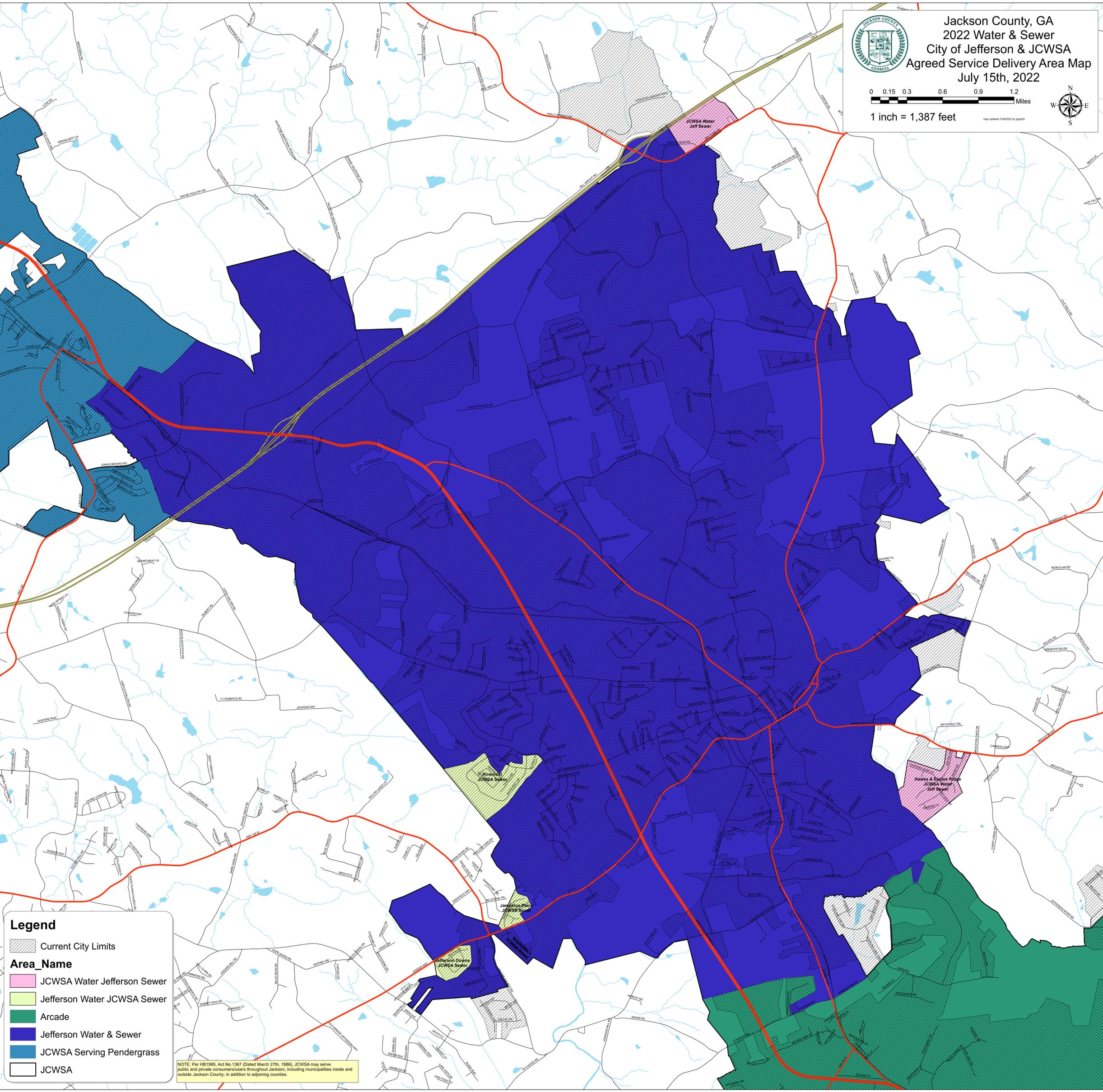
Legend

- Current City Limits
- Area_Name**
- Arcade
- Braselton
- Commerce
- Hoschton
- Jefferson
- Maysville
- NWA Charter Boundary
- NWA Serving Nicholson
- JCWSA Serving Pendergrass
- JCWSA Serving Talmo
- JCWSA

NOTE: Per HB1995, Act No. 1367 (Dated March 27th, 1996), JCWSA may serve public and private consumers/users throughout Jackson, including municipalities inside and outside Jackson County; in addition to adjoining counties.



Jackson County, GA
 2022 Water & Sewer
 City of Jefferson & JCWSA
 Agreed Service Delivery Area Map
 July 15th, 2022



- Legend**
- Current City Limits
 - Area_Name**
 - JCWSA Water Jefferson Sewer
 - Jefferson Water JCWSA Sewer
 - Arcade
 - Jefferson Water & Sewer
 - JCWSA Serving Pendergrass
 - JCWSA

NOTE: Per HB1995, Act No 1367 (Dated March 27th, 1996), JCWSA may serve public and private consumers/users throughout Jackson, including municipalities inside and outside Jackson County, in addition to adjoining counties.



SERVICE DELIVERY STRATEGY

FORM 2: Summary of Service Delivery Arrangements

Instructions:

Make copies of this form and complete one for each service listed on FORM 1, Section IV. Use EXACTLY the same service names listed on FORM 1. Answer each question below, attaching additional pages as necessary. If the contact person for this service (listed at the bottom of the page) changes, this should be reported to the Department of Community Affairs.

COUNTY: JACKSON COUNTY

Service: *Welcome Center*

1. Check one box that best describes the agreed upon delivery arrangement for this service:

- a.) Service will be provided countywide (i.e., including all cities and unincorporated areas) by a single service provider. (If this box is checked, identify the government, authority or organization providing the service.): **Jackson County**
- b.) Service will be provided only in the unincorporated portion of the county by a single service provider. (If this box is checked, identify the government, authority or organization providing the service.):
- c.) One or more cities will provide this service only within their incorporated boundaries, and the service will not be provided in unincorporated areas. (If this box is checked, identify the government(s), authority or organization providing the service):
- d.) One or more cities will provide this service only within their incorporated boundaries, and the county will provide the service in unincorporated areas. (If this box is checked, identify the government(s), authority or organization providing the service.):
- e.) Other (If this box is checked, attach a legible map delineating the service area of each service provider, and identify the government, authority, or other organization that will provide service within each service area.):

2. In developing this strategy, were overlapping service areas, unnecessary competition and/or duplication of this service identified?

- Yes** (if "Yes," you must attach additional documentation as described, below)
- No**

If these conditions will continue under this strategy, attach an explanation for continuing the arrangement (i.e., overlapping but higher levels of service (See O.C.G.A. 36-70-24(1)), overriding benefits of the duplication, or reasons that overlapping service areas or competition cannot be eliminated).

If these conditions will be eliminated under the strategy, attach an implementation schedule listing each step or action that will be taken to eliminate them, the responsible party and the agreed upon deadline for completing it.

SDS FORM 2, continued

3. List each government or authority that will help to pay for this service and indicate how the service will be funded (e.g., enterprise funds, user fees, general funds, special service district revenues, hotel/motel taxes, franchise taxes, impact fees, bonded indebtedness, etc.).

<i>Local Government or Authority</i>	<i>Funding Method</i>
Jackson County	General Fund, State/Federal Grants, Fundraisers, Events
Braselton	General Fund, Grants, Donations, Hotel/Motel Taxes, Fees

4. How will the strategy change the previous arrangements for providing and/or funding this service within the county?

The Jackson County Welcome Center is complete and used for the welcome of citizens and tourists alike. There are events that are held at this renovated facility. The Georgia Department of Transportation grant funding allows this to be an official Welcome Center of Jackson County.

Additionally, Braselton operates a Welcome Center.

5. List any formal service delivery agreements or intergovernmental contracts that will be used to implement the strategy for this service:

<i>Agreement Name</i>	<i>Contracting Parties</i>	<i>Effective and Ending Dates</i>

6. What other mechanisms (if any) will be used to implement the strategy for this service (e.g., ordinances, resolutions, local acts of the General Assembly, rate or fee changes, etc.), and when will they take effect?

7. Person completing form: **Gina Roy, Assistant County Manager**

Phone number: **706-367-5908** Date completed: 07/15/2022

8. Is this the person who should be contacted by state agencies when evaluating whether proposed local government projects are consistent with the service delivery strategy? Yes No

If not, provide designated contact person(s) and phone number(s) below:

Kevin Poe, County Manager 706-367-6314



SERVICE DELIVERY STRATEGY

FORM 3: Summary of Land Use Agreements

Instructions:

Answer each question below, attaching additional pages as necessary. Please note that any changes to the answers provided will require an update of the service delivery strategy. If the contact person for this service (listed at the bottom of this page) changes, this should be reported to the Department of Community Affairs.

COUNTY: JACKSON COUNTY

1. What incompatibilities or conflicts between the land use plans of local governments were identified in the process of developing the service delivery strategy?
None identified.

2. Check the boxes indicating how these incompatibilities or conflicts were addressed:

- Amendments to existing comprehensive plans
- Adoption of a joint comprehensive plan
- Other measures (amend zoning ordinances, add environmental regulations, etc.)

If "other measures" was checked, describe these measures:
N/A

NOTE:

If the necessary plan amendments, regulations, ordinances, etc. have not yet been formally adopted, indicate when each of the affected local governments will adopt them.

3. What policies, procedures and/or processes have been established by local governments (and water and sewer authorities) to ensure that new extraterritorial water and sewer service will be consistent with all applicable land use plans and ordinances? The Jackson County Water & Sewerage authority has been involved in the creation of the 2050 Jackson County Comprehensive Plan. The municipalities have involved the different service providers during their Comprehensive Land Use process also.

4. Person completing form: **Gina Roy, Assisant County Manager**

Phone number: **706.367-6314** Date completed: 07/15/2022

5. Is this the person who should be contacted by state agencies when evaluating whether proposed local government projects are consistent with the service delivery strategy? Yes No

If not, provide designated contact person(s) and phone number(s) below:

KEVIN POE, COUNTY MANAGER 706.367.6314



SERVICE DELIVERY STRATEGY
FORM 4: Certifications

Instructions:

This form must, at a minimum, be signed by an authorized representative of the following governments: 1) the county; 2) the city serving as the county seat; 3) all cities having a 2010 population of over 9,000 residing within the county; and 4) no less than 50% of all other cities with a 2010 population of between 500 and 9,000 residing within the county. Cities with a 2010 population below 500 and local authorities providing services under the strategy are not required to sign this form, but are encouraged to do so.

COUNTY: JACKSON COUNTY

We, the undersigned authorized representatives of the jurisdictions listed below, certify that:

1. We have executed agreements for implementation of our service delivery strategy and the attached forms provide an accurate depiction of our agreed upon strategy (O.C.G.A 36-70-21);
2. Our service delivery strategy promotes the delivery of local government services in the most efficient, effective, and responsive manner (O.C.G.A. 36-70-24 (1));
3. Our service delivery strategy provides that water or sewer fees charged to customers located outside the geographic boundaries of a service provider are reasonable and are not arbitrarily higher than the fees charged to customers located within the geographic boundaries of the service provider (O.C.G.A. 36-70-24 (20); and
4. Our service delivery strategy ensures that the cost of any services the county government provides (including those jointly funded by the county and one or more municipalities) primarily for the benefit of the unincorporated area of the county are borne by the unincorporated area residents, individuals, and property owners who receive such service (O.C.G.A. 36-70-24 (3)).

JURISDICTION	TITLE	NAME	SIGNATURE	DATE
<u>CITY OF ARCADE</u>	MAYOR	DOUG HAYNIE		9/12/22
<u>TOWN OF BRASELTON</u>	MAYOR	KURT WARD		9/12/22
<u>CITY OF COMMERCE</u>	MAYOR	CLARK HILL		9/12/22
<u>CITY OF HOSCHTON</u>	MAYOR	LAUREN O'LEARY		9/15/22

<u>JACKSON COUNTY</u>	CHAIRMAN	TOM CROW	<i>Tom Crow</i>	<i>9/15/22</i>
<u>CITY OF JEFFERSON</u>	MAYOR	JON HOWELL	<i>Jon Howell</i>	<i>9/12/22</i>
<u>CITY OF NICHOLSON</u>	MAYOR	JAN WEBSTER	<i>J.B. Webster</i>	<i>9/10/22</i>
<u>CITY OF MAYSVILLE</u>	MAYOR	RICHARD PRESLEY	<i>Richard Presley</i>	<i>9-13-22</i>
<u>CITY OF PENDERGRASS</u>	MAYOR	MONK TOLBERT	<i>Monk Tolbert</i>	<i>9-13-22</i>
<u>CITY OF TALMO</u>	MAYOR	JILL MCEVER ELLIOTT	<i>Jill McEver Elliott</i>	<i>9/15/22</i>