



GEORGIA DEPARTMENT OF COMMUNITY AFFAIRS

SERVICE DELIVERY STRATEGY

FOR – Hart

COUNTY

PAGE I

1. GENERAL INSTRUCTIONS:

1. Only one set of these forms should be submitted per county. The completed forms should clearly present the collective agreement reached by all cities and counties that were party to the service delivery strategy,
2. List each local government and/or authority that provides services included in the service delivery strategy in Section II below.
3. List all services provided or primarily funded by each general purpose local government and authority within the county in Section III below. It is acceptable to break a service into separate components if this will facilitate description of the service delivery strategy.
4. For **each** service or service component listed in Section III, complete a separate *Summary of Service Delivery Arrangements* form (page 2).
5. Complete one copy of the *Summary of Land Use Agreements* form (page 3).
6. Have the Certifications form (page 4) signed by the authorized representatives of participating local governments. Please note that DCA cannot validate the strategy unless it is signed by the local governments required by law (see Instructions, page 4).
7. Mail the completed forms along with any attachments to:

Georgia Department of Community Affairs
Office of Coordinated Planning
60 Executive Park South, N.E.
Atlanta, Georgia 30329

For answers to most frequently asked questions on Georgia's Service Delivery Act, links and helpful publications, visit DCA's website at www.dca.servicedelivery.org, or call the Office of Coordinated Planning at (404) 679-3114.

Note: Any future changes to the service delivery arrangements described on these forms will require an official update of the service delivery strategy and submittal of revised forms and attachments to the Georgia Department of Community Affairs.

11. LOCAL GOVERNMENTS INCLUDED IN THE SERVICE DELIVERY STRATEGY:

In this section, list all local governments (including cities located partially within the county) and authorities that provide services included in the service delivery strategy.

Hart County, City of Hartwell, City of Royston, City of Lavonia (Franklin County), City of Cannon, City of Bowersville, Hart County Historical Society, Joint Development Authority, Hart County Industrial Building Authority, Downtown Dev. Agency, Hartwell and Royston Housing Authorities, Hart County Water and Sewer Utility Authority, Hart County Library Board.

111. SERVICES INCLUDED IN THE SERVICE DELIVERY STRATEGY:

For each service listed here, a separate *Summary of Service Delivery Arrangements* form (page 2) must be completed.

Animal Shelter, Board of Equalization, Cemetery, Chamber of Commerce, City Court, Clerk of Court, Coroner, DFACs (social services), Downtown Development Authority, E911, Economic Development, Elections, Emergency Management, Emergency Medical Service, Fire Protection, Gas Service, Historic Preservation, Jail, Jury, Law Enforcement, Library, Public & Mental Health, Museum, Planning/zoning, Probate Court, Public Defender, , Public Housing, Public Transit, Public Works, Recreation, Road Maintenance/Construction, Senior Center, Sewer Service, Solid Waste Management, Superior Court, Tax Assessment, Tax collection, Water Service



SERVICE DELIVERY STRATEGY
SUMMARY OF SERVICE DELIVERY ARRANGEMENTS PAGE 2

Instructions:

Make copies of this form and complete one for each service listed on page 1, Section 111. Use exactly the same service names listed on page 1. Answer each question below, attaching additional pages as necessary. If the contact person for this service (listed at the bottom of the page) changes, this should be reported to the Department of Community Affairs.

County: Hart Service: Animal Shelter

1. Check the box that best describes the agreed upon delivery arrangement for this service:

Service will be provided countywide (i.e., including all cities and unincorporated areas) by a single service provider. (If this box is checked, identify the government, authority or organization providing the service.): Northeast Georgia Animal Shelter

Service will be provided only in the unincorporated portion of the county by a single service provider. (If this box is checked, identify the government, authority or organization providing the service.): _____

One or more cities will provide this service only within their incorporated boundaries, and the service will not be provided in unincorporated areas. (If this box is checked, identify the government(s), authority or organization providing the service: _____

One or more cities will provide this service only within their incorporated boundaries, and the county will provide the service in unincorporated areas. (If this box is checked, identify the government(s), authority or organization providing the service.): Hart County, Hartwell, Royston

Other (If this box is checked, **attach a legible map delineating the service area of each service provider**, and identify the government, authority, or other organization that will provide service within each service area.)-

2. In developing the strategy, were overlapping service areas, unnecessary competition and/or duplication of this service identified?

Yes No

If these conditions will continue under the strategy, **attach an explanation for continuing the arrangement** (i.e., overlapping but higher levels of service (See O.C.G.A. 36-70-24(l)), overriding benefits of the duplication, or reasons that overlapping service areas or competition cannot be eliminated).

If these conditions will be eliminated under the strategy, **attach an implementation schedule** listing each step or action that will be taken to eliminate them, the responsible party and the agreed upon deadline for completing it.

3. List each government or authority that will help to pay for this service and indicate how the service will be funded (e.g., enterprise funds, user fees, general funds, special service district revenues, hotel/motel taxes, franchise taxes, impact fees, bonded indebtedness, etc.).

<i>Local Government or Authority:</i>	<i>Funding Method:</i>
Hart County	General Fund
Hartwell	General Fund
Royston	General Fund

4. How will the strategy change the previous arrangements for providing and/or funding this service within the county?

There will not be any change, arrangement is successful.

5. List any formal service delivery agreements or intergovernmental contracts that will be used to implement the strategy for this service:

<i>Agreement Name:</i>	<i>Contracting Parties:</i>	<i>Effective and Ending Dates:</i>
Animal Shelter SDS	Hart Co., Hartwell, Royston	2005-2015

6. What other mechanisms (if any) will be used to implement the strategy for this service (e.g., ordinances, resolutions, local acts of the General Assembly, rate or fee changes, etc.), and when will they take effect?

Local

7. Person completing form: Jon Caime, Hart County Administrator
 Phone number: 706-856-5306 Date completed: 8/26/04

8. Is this the person who should be contacted by state agencies when evaluating whether proposed local government projects are consistent with the service delivery strategy? Yes No

If not, provide designated contact person(s) and phone number(s) below:

**HART COUNTY, HARTWELL, ROYSTON
ANIMAL SHELTER
SERVICE DELIVERY STRATEGY**

Animal shelter services are provided by the Northeast Georgia Animal Shelter located in Franklin County. This shelter is funded by Hart and Franklin Counties as well as municipalities in both counties.


The undersigned agree that the delivery procedure in place does not demonstrate a duplication of service under existing circumstances. It is the interest of the elected officials of the Hart County community to continue the Animal Shelter service delivery until such time as the participants agree upon an enhanced service delivery.



Dan Reyen, Chairman Hart County Board of Commissioners



Matt Beasley, Mayor City of Hartwell



Steve Williams, Mayor City of Royston



**SERVICE DELIVERY STRATEGY
SUMMARY OF SERVICE DELIVERY ARRANGEMENTS PAGE 2**

Instructions:

Make copies of this form and complete one for each service listed on page 1, Section 111. Use exactly the same service names listed on page 1. Answer each question below, attaching additional pages as necessary. If the contact person for this service (listed at the bottom of the page) changes, this should be reported to the Department of Community Affairs.

County: Hart Service: Board of Equalization

1. Check the box that best describes the agreed upon delivery arrangement for this service:

Service will be provided countywide (i.e., including all cities and unincorporated areas) by a single service provider. (If this box is checked, identify the government, authority or organization providing the service.): Hart County

Service will be provided only in the unincorporated portion of the county by a single service provider. (If this box is checked, identify the government, authority or organization providing the service.): _____

One or more cities will provide this service only within their incorporated boundaries, and the service will not be provided in unincorporated areas. (If this box is checked, identify the government(s), authority or organization providing the service): _____

One or more cities will provide this service only within their incorporated boundaries, and the county will provide the service in unincorporated areas. (If this box is checked, identify the government(s), authority or organization providing the service.): _____

Other (If this box is checked, **attach a legible map delineating the service area of each service provider**, and identify the government, authority, or other organization that will provide service within each service area.)- _____

2. In developing the strategy, were overlapping service areas, unnecessary competition and/or duplication of this service identified?

Yes No

If these conditions will continue under the strategy, **attach an explanation for continuing the arrangement** (i.e., overlapping but higher levels of service (See O.C.G.A. 36-70-24(l)), overriding benefits of the duplication, or reasons that overlapping service areas or competition cannot be eliminated).

If these conditions will be eliminated under the strategy, **attach an implementation schedule** listing each step or action that will be taken to eliminate them, the responsible party and the agreed upon deadline for completing it.

3. List each government or authority that will help to pay for this service and indicate how the service will be funded (e.g., enterprise funds, user fees, general funds, special service district revenues, hotel/motel taxes, franchise taxes, impact fees, bonded indebtedness, etc.).

<i>Local Government or Authority:</i>	<i>Funding Method:</i>
Hart County	General Fund

4. How will the strategy change the previous arrangements for providing and/or funding this service within the county?

There will not be any change, arrangement is successful.

5. List any formal service delivery agreements or intergovernmental contracts that will be used to implement the strategy for this service:

<i>Agreement Name:</i>	<i>Contracting Parties:</i>	<i>Effective and Ending Dates:</i>
Board of Equalization SDS	Hart Co., Hartwell, Royston	2005-2015

6. What other mechanisms (if any) will be used to implement the strategy for this service (e.g., ordinances, resolutions, local acts of the General Assembly, rate or fee changes, etc.), and when will they take effect?

County Ordinance, State Legislation

7. Person completing form: Jon Caime, Hart County Administrator
 Phone number: 706-856-5306 Date completed: 8/17/04

8. Is this the person who should be contacted by state agencies when evaluating whether proposed local government projects are consistent with the service delivery strategy? Yes No

If not, provide designated contact person(s) and phone number(s) below:

JAN 24 2005

**HART COUNTY, HARTWELL, ROYSTON
BOARD OF EQUALIZATION
SERVICE DELIVERY STRATEGY**

Board of Equalization services are conducted and funded by Hart County for the entire county including the municipalities.

The undersigned agree that the delivery procedure in place demonstrates no duplication of service under existing circumstances. It is the interest of the elected officials of the Hart County community to continue the Board of Equalization service delivery until such time as the participants agree upon an enhanced service delivery.



Dan Reyen, Chairman Hart County Board of Commissioners



Matt Beasley, Mayor City of Hartwell

x 

Steve Williams, Mayor City of Royston



**SERVICE DELIVERY STRATEGY
SUMMARY OF SERVICE DELIVERY ARRANGEMENTS PAGE 2**

Instructions:

Make copies of this form and complete one for each service listed on page 1, Section 111. Use exactly the same service names listed on page 1. Answer each question below, attaching additional pages as necessary. If the contact person for this service (listed at the bottom of the page) changes, this should be reported to the Department of Community Affairs.

County: Hart Service: Cemetery

1. Check the box that best describes the agreed upon delivery arrangement for this service:

Service will be provided countywide (i.e., including all cities and unincorporated areas) by a single service provider. (If this box is checked, identify the government, authority or organization providing the service.): _____

Service will be provided only in the unincorporated portion of the county by a single service provider. (If this box is checked, identify the government, authority or organization providing the service.): _____

One or more cities will provide this service only within their incorporated boundaries, and the service will not be provided in unincorporated areas. (If this box is checked, identify the government(s), authority or organization providing the service: Hartwell, Royston)

One or more cities will provide this service only within their incorporated boundaries, and the county will provide the service in unincorporated areas. (If this box is checked, identify the government(s), authority or organization providing the service.):

Other (If this box is checked, **attach a legible map delineating the service area of each service provider**, and identify the government, authority, or other organization that will provide service within each service area.)-

2. In developing the strategy, were overlapping service areas, unnecessary competition and/or duplication of this service identified?

Yes No

If these conditions will continue under the strategy, **attach an explanation for continuing the arrangement** (i.e., overlapping but higher levels of service (See O.C.G.A. 36-70-24(l)), overriding benefits of the duplication, or reasons that overlapping service areas or competition cannot be eliminated).

If these conditions will be eliminated under the strategy, **attach an implementation schedule** listing each step or action that will be taken to eliminate them, the responsible party and the agreed upon deadline for completing it.

3. List each government or authority that will help to pay for this service and indicate how the service will be funded (e.g., enterprise funds, user fees, general funds, special service district revenues, hotel/motel taxes, franchise taxes, impact fees, bonded indebtedness, etc.).

<i>Local Government or Authority:</i>	<i>Funding Method:</i>
Hartwell	General Fund
Royston	General Fund

4. How will the strategy change the previous arrangements for providing and/or funding this service within the county?

There will not be any change, arrangement is successful.

5. List any formal service delivery agreements or intergovernmental contracts that will be used to implement the strategy for this service:

<i>Agreement Name:</i>	<i>Contracting Parties:</i>	<i>Effective and Ending Dates:</i>
Cemetery SDS	Hart Co., Hartwell, Royston	2005-2015

6. What other mechanisms (if any) will be used to implement the strategy for this service (e.g., ordinances, resolutions, local acts of the General Assembly, rate or fee changes, etc.), and when will they take effect?

Local Rules

7. Person completing form: Jon Caime, Hart County Administrator
 Phone number: 706-856-5306 Date completed: 8/23/04

8. Is this the person who should be contacted by state agencies when evaluating whether proposed local government projects are consistent with the service delivery strategy? Yes No

If not, provide designated contact person(s) and phone number(s) below:

JAN 24 2005


**HART COUNTY, HARTWELL, ROYSTON
CEMETERY
SERVICE DELIVERY STRATEGY**

The City of Hartwell, and the City of Royston operate, fund and maintain a municipal cemetery.

The undersigned agree that the delivery procedure in place demonstrates no duplication of service under existing circumstances. It is the interest of the elected officials of the Hart County community to continue the Cemetery service delivery until such time as the participants agree upon an enhanced service delivery.



Dan Reyen, Chairman Hart County Board of Commissioners



Matt Beasley, Mayor City of Hartwell



Steve Williams, Mayor City of Royston



SERVICE DELIVERY STRATEGY
SUMMARY OF SERVICE DELIVERY ARRANGEMENTS PAGE 2

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County: Hart Service: Chamber of Commerce

1. Check the box that best describes the agreed upon delivery arrangement for this service:

Service will be provided countywide (i.e., including all cities and unincorporated areas) by a single service provider. (If this box is checked, identify the government, authority or organization providing the service.): Hart County Chamber of Commerce

Service will be provided only in the unincorporated portion of the county by a single service provider. (If this box is checked, identify the government, authority or organization providing the service.): _____

One or more cities will provide this service only within their incorporated boundaries, and the service will not be provided in unincorporated areas. (If this box is checked, identify the government(s), authority or organization providing the service: _____

One or more cities will provide this service only within their incorporated boundaries, and the county will provide the service in unincorporated areas. (If this box is checked, identify the government(s), authority or organization providing the service.): Hart County, Hartwell, Royston

Other (If this box is checked, **attach a legible map delineating the service area of each service provider**, and identify the government, authority, or other organization that will provide service within each service area.)-

2. In developing the strategy, were overlapping service areas, unnecessary competition and/or duplication of this service identified?

Yes No

If these conditions will continue under the strategy, **attach an explanation for continuing the arrangement** (i.e., overlapping but higher levels of service (See O.C.G.A. 36-70-24(l)), overriding benefits of the duplication, or reasons that overlapping service areas or competition cannot be eliminated).

If these conditions will be eliminated under the strategy, **attach an implementation schedule** listing each step or action that will be taken to eliminate them, the responsible party and the agreed upon deadline for completing it.

3. List each government or authority that will help to pay for this service and indicate how the service will be funded (e.g., enterprise funds, user fees, general funds, special service district revenues, hotel/motel taxes, franchise taxes, impact fees, bonded indebtedness, etc.).

<i>Local Government or Authority:</i>	<i>Funding Method:</i>
Hart County	General Fund
Hartwell	General Fund

4. How will the strategy change the previous arrangements for providing and/or funding this service within the county?

There will not be any change, arrangement is successful.

5. List any formal service delivery agreements or intergovernmental contracts that will be used to implement the strategy for this service:

<i>Agreement Name:</i>	<i>Contracting Parties:</i>	<i>Effective and Ending Dates:</i>
Chamber of Commerce SDS	Hart Co., Hartwell, Royston	2005-2015

6. What other mechanisms (if any) will be used to implement the strategy for this service (e.g., ordinances, resolutions, local acts of the General Assembly, rate or fee changes, etc.), and when will they take effect?

Local

7. Person completing form: Jon Caime, Hart County Administrator
 Phone number: 706-856-5306 Date completed: 8/26/04

8. Is this the person who should be contacted by state agencies when evaluating whether proposed local government projects are consistent with the service delivery strategy? Yes No

If not, provide designated contact person(s) and phone number(s) below:


**HART COUNTY, HARTWELL, ROYSTON
CHAMBER OF COMMERCE
SERVICE DELIVERY STRATEGY**

Hart County and the City of Hartwell fund the Hart County Chamber of Commerce.
Royston is a member of another joint chamber of commerce.


The undersigned agree that the delivery procedure in place does not demonstrate a duplication of service under existing circumstances. It is the interest of the elected officials of the Hart County community to continue the Chamber of Commerce service delivery until such time as the participants agree upon an enhanced service delivery.



Dan Reyen, Chairman Hart County Board of Commissioners



Matt Beasley, Mayor City of Hartwell



Steve Williams, Mayor City of Royston



**SERVICE DELIVERY STRATEGY
SUMMARY OF SERVICE DELIVERY ARRANGEMENTS PAGE 2**

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County: Hart Service: City Court/Municipal Court

1. Check the box that best describes the agreed upon delivery arrangement for this service:

Service will be provided countywide (i.e., including all cities and unincorporated areas) by a single service provider. (If this box is checked, identify the government, authority or organization providing the service.): _____

Service will be provided only in the unincorporated portion of the county by a single service provider. (If this box is checked, identify the government, authority or organization providing the service.): _____

One or more cities will provide this service only within their incorporated boundaries, and the service will not be provided in unincorporated areas. (If this box is checked, identify the government(s), authority or organization providing the service): . Hartwell, Royston

One or more cities will provide this service only within their incorporated boundaries, and the county will provide the service in unincorporated areas. (If this box is checked, identify the government(s), authority or organization providing the service.): _____

Other (If this box is checked, **attach a legible map delineating the service area of each service provider**, and identify the government, authority, or other organization that will provide service within each service area.)- _____

2. In developing the strategy, were overlapping service areas, unnecessary competition and/or duplication of this service identified?

Yes No

If these conditions will continue under the strategy, **attach an explanation for continuing the arrangement** (i.e., overlapping but higher levels of service (See O.C.G.A. 36-70-24(l)), overriding benefits of the duplication, or reasons that overlapping service areas or competition cannot be eliminated).

If these conditions will be eliminated under the strategy, **attach an implementation schedule** listing each step or action that will be taken to eliminate them, the responsible party and the agreed upon deadline for completing it.

3. List each government or authority that will help to pay for this service and indicate how the service will be funded (e.g., enterprise funds, user fees, general funds, special service district revenues, hotel/motel taxes, franchise taxes, impact fees, bonded indebtedness, etc.).

<i>Local Government or Authority:</i>	<i>Funding Method:</i>
Hartwell	General Fund
Royston	General Fund

4. How will the strategy change the previous arrangements for providing and/or funding this service within the county?

There will not be any change, arrangement is successful.

5. List any formal service delivery agreements or intergovernmental contracts that will be used to implement the strategy for this service:

<i>Agreement Name:</i>	<i>Contracting Parties:</i>	<i>Effective and Ending Dates:</i>
City/Municipal Court SDS	Hart Co., Hartwell, Royston	2005-2015

6. What other mechanisms (if any) will be used to implement the strategy for this service (e.g., ordinances, resolutions, local acts of the General Assembly, rate or fee changes, etc.), and when will they take effect?

Local

7. Person completing form: Jon Caime, Hart County Administrator
 Phone number: 706-856-5306 Date completed: 8/23/04

8. Is this the person who should be contacted by state agencies when evaluating whether proposed local government projects are consistent with the service delivery strategy? Yes No

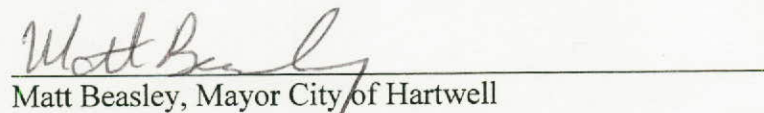
If not, provide designated contact person(s) and phone number(s) below:

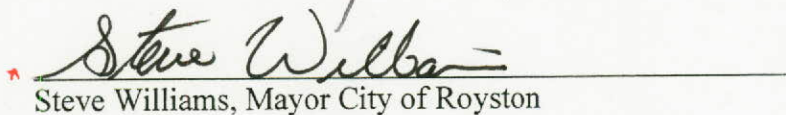
**HART COUNTY, HARTWELL, ROYSTON
CITY COURT/MUNICIPAL COURT
SERVICE DELIVERY STRATEGY**

The City Court services in Hart County are provided within the incorporated jurisdiction of Royston only and funding is provided exclusively by the City of Royston. Municipal Court services are provided within the incorporated area of the City of Hartwell by that government and that operation is funded exclusively by the City of Hartwell. Hart County does not provide these services.

The undersigned agree that the delivery procedure in place does not demonstrate a duplication of service under existing circumstances. It is the interest of the elected officials of the Hart County community to continue the City Court/Municipal Court service delivery until such time as the participants agree upon an enhanced service delivery.


Dan Reyen, Chairman Hart County Board of Commissioners


Matt Beasley, Mayor City of Hartwell


Steve Williams, Mayor City of Royston



SERVICE DELIVERY STRATEGY
SUMMARY OF SERVICE DELIVERY ARRANGEMENTS PAGE 2

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County: Hart Service: Clerk of Court

1. Check the box that best describes the agreed upon delivery arrangement for this service:

Service will be provided countywide (i.e., including all cities and unincorporated areas) by a single service provider. (If this box is checked, identify the government, authority or organization providing the service.): Hart County

Service will be provided only in the unincorporated portion of the county by a single service provider. (If this box is checked, identify the government, authority or organization providing the service.): _____

One or more cities will provide this service only within their incorporated boundaries, and the service will not be provided in unincorporated areas. (If this box is checked, identify the government(s), authority or organization providing the service): _____

One or more cities will provide this service only within their incorporated boundaries, and the county will provide the service in unincorporated areas. (If this box is checked, identify the government(s), authority or organization providing the service.): _____

Other (If this box is checked, **attach a legible map delineating the service area of each service provider**, and identify the government, authority, or other organization that will provide service within each service area.)-

2. In developing the strategy, were overlapping service areas, unnecessary competition and/or duplication of this service identified?
 Yes No

If these conditions will continue under the strategy, **attach an explanation for continuing the arrangement** (i.e., overlapping but higher levels of service (See O.C.G.A. 36-70-24(l)), overriding benefits of the duplication, or reasons that overlapping service areas or competition cannot be eliminated).

If these conditions will be eliminated under the strategy, **attach an implementation schedule** listing each step or action that will be taken to eliminate them, the responsible party and the agreed upon deadline for completing it.

3. List each government or authority that will help to pay for this service and indicate how the service will be funded (e.g., enterprise funds, user fees, general funds, special service district revenues, hotel/motel taxes, franchise taxes, impact fees, bonded indebtedness, etc.).

<i>Local Government or Authority:</i>	<i>Funding Method:</i>
Hart County	General Fund

4. How will the strategy change the previous arrangements for providing and/or funding this service within the county?

There will not be any change, arrangement is successful.

5. List any formal service delivery agreements or intergovernmental contracts that will be used to implement the strategy for this service:

<i>Agreement Name:</i>	<i>Contracting Parties:</i>	<i>Effective and Ending Dates:</i>
Clerk of Court SDS	Hart Co., Hartwell, Royston	2005-2015

6. What other mechanisms (if any) will be used to implement the strategy for this service (e.g., ordinances, resolutions, local acts of the General Assembly, rate or fee changes, etc.), and when will they take effect?

County Ordinance, State Legislation

7. Person completing form: Jon Caime, Hart County Administrator
Phone number: 706-856-5306 Date completed: 8/18/04

8. Is this the person who should be contacted by state agencies when evaluating whether proposed local government projects are consistent with the service delivery strategy? Yes No

If not, provide designated contact person(s) and phone number(s) below:

JAN 24 2005

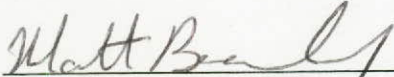
**HART COUNTY, HARTWELL, ROYSTON
CLERK OF COURT
SERVICE DELIVERY STRATEGY**

The Clerk of Court services are provided and funded by Hart County for the entire county including the municipalities.

The undersigned agree that the delivery procedure in place demonstrates no duplication of service under existing circumstances. It is the interest of the elected officials of the Hart County community to continue the Clerk of Court service delivery until such time as the participants agree upon an enhanced service delivery.



Dan Reyen, Chairman Hart County Board of Commissioners



Matt Beasley, Mayor City of Hartwell



Steve Williams, Mayor City of Royston

JAN 24 2005



SERVICE DELIVERY STRATEGY
SUMMARY OF SERVICE DELIVERY ARRANGEMENTS PAGE 2

Instructions:

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County: Hart Service: Coroner

1. Check the box that best describes the agreed upon delivery arrangement for this service:

Service will be provided countywide (i.e., including all cities and unincorporated areas) by a single service provider. (If this box is checked, identify the government, authority or organization providing the service.): Hart County

Service will be provided only in the unincorporated portion of the county by a single service provider. (If this box is checked, identify the government, authority or organization providing the service.): _____

One or more cities will provide this service only within their incorporated boundaries, and the service will not be provided in unincorporated areas. (If this box is checked, identify the government(s), authority or organization providing the service: _____

One or more cities will provide this service only within their incorporated boundaries, and the county will provide the service in unincorporated areas. (If this box is checked, identify the government(s), authority or organization providing the service.): _____

Other (If this box is checked, **attach a legible map delineating the service area of each service provider**, and identify the government, authority, or other organization that will provide service within each service area.)-

2. In developing the strategy, were overlapping service areas, unnecessary competition and/or duplication of this service identified?

Yes No

If these conditions will continue under the strategy, **attach an explanation for continuing the arrangement** (i.e., overlapping but higher levels of service (See O.C.G.A. 36-70-24(l)), overriding benefits of the duplication, or reasons that overlapping service areas or competition cannot be eliminated).

If these conditions will be eliminated under the strategy, **attach an implementation schedule** listing each step or action that will be taken to eliminate them, the responsible party and the agreed upon deadline for completing it.

3. List each government or authority that will help to pay for this service and indicate how the service will be funded (e.g., enterprise funds, user fees, general funds, special service district revenues, hotel/motel taxes, franchise taxes, impact fees, bonded indebtedness, etc.).

<i>Local Government or Authority:</i>	<i>Funding Method:</i>
Hart County	General Fund

4. How will the strategy change the previous arrangements for providing and/or funding this service within the county?

There will not be any change, arrangement is successful.

5. List any formal service delivery agreements or intergovernmental contracts that will be used to implement the strategy for this service:

<i>Agreement Name:</i>	<i>Contracting Parties:</i>	<i>Effective and Ending Dates:</i>
Coroner SDS	Hart Co., Hartwell, Royston	2005-2015

6. What other mechanisms (if any) will be used to implement the strategy for this service (e.g., ordinances, resolutions, local acts of the General Assembly, rate or fee changes, etc.), and when will they take effect?

County Ordinance, State Legislation

7. Person completing form: Jon Caime, Hart County Administrator
 Phone number: 706-856-5306 Date completed: 8/18/04

8. Is this the person who should be contacted by state agencies when evaluating whether proposed local government projects are consistent with the service delivery strategy? Yes No

If not, provide designated contact person(s) and phone number(s) below:

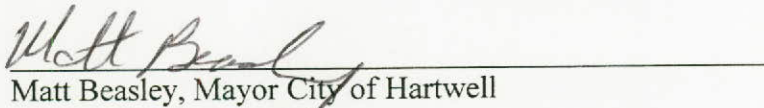
JAN 24 2005

**HART COUNTY, HARTWELL, ROYSTON
CORONER
SERVICE DELIVERY STRATEGY**

Coroner services are provided and funded by Hart County for the entire county including the municipalities.

The undersigned agree that the delivery procedure in place demonstrates no duplication of service under existing circumstances. It is the interest of the elected officials of the Hart County community to continue the Coroner service delivery until such time as the participants agree upon an enhanced service delivery.


Dan Reyen, Chairman Hart County Board of Commissioners


Matt Beasley, Mayor City of Hartwell


Steve Williams, Mayor City of Royston



SERVICE DELIVERY STRATEGY
SUMMARY OF SERVICE DELIVERY ARRANGEMENTS PAGE 2

Instructions:

Make copies of this form and complete one for each service listed on page 1, Section 111. Use exactly the same service names listed on page 1. Answer each question below, attaching additional pages as necessary. If the contact person for this service (listed at the bottom of the page) changes, this should be reported to the Department of Community Affairs.

County: Hart Service: Dept. of Family and Children Services

1. Check the box that best describes the agreed upon delivery arrangement for this service:

Service will be provided countywide (i.e., including all cities and unincorporated areas) by a single service provider. (If this box is checked, identify the government, authority or organization providing the service.): DFACS

Service will be provided only in the unincorporated portion of the county by a single service provider. (If this box is checked, identify the government, authority or organization providing the service.): _____

One or more cities will provide this service only within their incorporated boundaries, and the service will not be provided in unincorporated areas. (If this box is checked, identify the government(s), authority or organization providing the service: _____

One or more cities will provide this service only within their incorporated boundaries, and the county will provide the service in unincorporated areas. (If this box is checked, identify the government(s), authority or organization providing the service.): Hart County, Hartwell, Royston

Other (If this box is checked, **attach a legible map delineating the service area of each service provider**, and identify the government, authority, or other organization that will provide service within each service area.)-

2. In developing the strategy, were overlapping service areas, unnecessary competition and/or duplication of this service identified?

Yes No

If these conditions will continue under the strategy, **attach an explanation for continuing the arrangement** (i.e., overlapping but higher levels of service (See O.C.G.A. 36-70-24(l)), overriding benefits of the duplication, or reasons that overlapping service areas or competition cannot be eliminated).

If these conditions will be eliminated under the strategy, **attach an implementation schedule** listing each step or action that will be taken to eliminate them, the responsible party and the agreed upon deadline for completing it.

3. List each government or authority that will help to pay for this service and indicate how the service will be funded (e.g., enterprise funds, user fees, general funds, special service district revenues, hotel/motel taxes, franchise taxes, impact fees, bonded indebtedness, etc.).

<i>Local Government or Authority:</i>	<i>Funding Method:</i>
Hart County	General Fund

4. How will the strategy change the previous arrangements for providing and/or funding this service within the county?

There will not be any change, arrangement is successful.

5. List any formal service delivery agreements or intergovernmental contracts that will be used to implement the strategy for this service:

<i>Agreement Name:</i>	<i>Contracting Parties:</i>	<i>Effective and Ending Dates:</i>
DFACS SDS	Hart Co., Hartwell, Royston	2005-2015

6. What other mechanisms (if any) will be used to implement the strategy for this service (e.g., ordinances, resolutions, local acts of the General Assembly, rate or fee changes, etc.), and when will they take effect?

Local and State Laws

7. Person completing form: Jon Caime, Hart County Administrator
 Phone number: 706-856-5306 Date completed: 8/26/04

8. Is this the person who should be contacted by state agencies when evaluating whether proposed local government projects are consistent with the service delivery strategy? Yes No

If not, provide designated contact person(s) and phone number(s) below:

JAN 24 2005

**HART COUNTY, HARTWELL, ROYSTON
DEPARTMENT OF FAMILY AND CHILDREN SERVICES
SERVICE DELIVERY STRATEGY**

The Department of Family and Children services are operated, housed and funded under a state program with the support of Hart County.

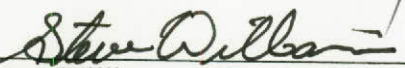
The undersigned agree that the delivery procedure in place does not demonstrate a duplication of service under existing circumstances. It is the interest of the elected officials of the Hart County community to continue the Department of Family and Children Services service delivery until such time as the participants agree upon an enhanced service delivery.



Dan Reyen, Chairman Hart County Board of Commissioners



Matt Beasley, Mayor City of Hartwell



Steve Williams, Mayor City of Royston



SERVICE DELIVERY STRATEGY
SUMMARY OF SERVICE DELIVERY ARRANGEMENTS PAGE 2

Instructions:

Make copies of this form and complete one for each service listed on page 1, Section 111. Use exactly the same service names listed on page 1. Answer each question below, attaching additional pages as necessary. If the contact person for this service (listed at the bottom of the page) changes, this should be reported to the Department of Community Affairs.

County: Hart Service: Downtown Development Authority

1. Check the box that best describes the agreed upon delivery arrangement for this service:

Service will be provided countywide (i.e., including all cities and unincorporated areas) by a single service provider. (If this box is checked, identify the government, authority or organization providing the service.): _____

Service will be provided only in the unincorporated portion of the county by a single service provider. (If this box is checked, identify the government, authority or organization providing the service.): _____

One or more cities will provide this service only within their incorporated boundaries, and the service will not be provided in unincorporated areas. (If this box is checked, identify the government(s), authority or organization providing the service: Hartwell, Royston)

One or more cities will provide this service only within their incorporated boundaries, and the county will provide the service in unincorporated areas. (If this box is checked, identify the government(s), authority or organization providing the service.): Hart County, Hartwell, Royston

Other (If this box is checked, **attach a legible map delineating the service area of each service provider**, and identify the government, authority, or other organization that will provide service within each service area.)-

2. In developing the strategy, were overlapping service areas, unnecessary competition and/or duplication of this service identified?

Yes No

If these conditions will continue under the strategy, **attach an explanation for continuing the arrangement** (i.e., overlapping but higher levels of service (See O.C.G.A. 36-70-24(l)), overriding benefits of the duplication, or reasons that overlapping service areas or competition cannot be eliminated).

If these conditions will be eliminated under the strategy, **attach an implementation schedule** listing each step or action that will be taken to eliminate them, the responsible party and the agreed upon deadline for completing it.

3. List each government or authority that will help to pay for this service and indicate how the service will be funded (e.g., enterprise funds, user fees, general funds, special service district revenues, hotel/motel taxes, franchise taxes, impact fees, bonded indebtedness, etc.).

<i>Local Government or Authority:</i>	<i>Funding Method:</i>
Hartwell	General Fund
Royston	
Hart County	Econ. Dev. Fund

4. How will the strategy change the previous arrangements for providing and/or funding this service within the county?

There will not be any change, arrangement is successful.

5. List any formal service delivery agreements or intergovernmental contracts that will be used to implement the strategy for this service:

<i>Agreement Name:</i>	<i>Contracting Parties:</i>	<i>Effective and Ending Dates:</i>
DDA SDS	Hart Co., Hartwell, Royston	2005-2015

6. What other mechanisms (if any) will be used to implement the strategy for this service (e.g., ordinances, resolutions, local acts of the General Assembly, rate or fee changes, etc.), and when will they take effect?

Local and State Laws

7. Person completing form: Jon Caime, Hart County Administrator
 Phone number: 706-856-5306 Date completed: 1/14/05

8. Is this the person who should be contacted by state agencies when evaluating whether proposed local government projects are consistent with the service delivery strategy? Yes No

If not, provide designated contact person(s) and phone number(s) below:

JAN 24 2005

**HART COUNTY, HARTWELL, ROYSTON
DOWNTOWN DEVELOPMENT AUTHORITY
SERVICE DELIVERY STRATEGY**

The City of Hartwell operates a Downtown Development Authority. The DDA has a full time director who also serves as a Main Street Program Coordinator. The DDA reports to a seven member board.

The City of Royston operates a Downtown Development Authority with a 10 member authority.


The undersigned agree that the delivery procedure in place does not demonstrate a duplication of service under existing circumstances. It is the interest of the elected officials of the Hart County community to continue the Downtown Development Authority service delivery until such time as the participants agree upon an enhanced service delivery.



Dan Reyen, Chairman Hart County Board of Commissioners



Matt Beasley, Mayor City of Hartwell



Steve Williams, Mayor City of Royston



SERVICE DELIVERY STRATEGY
SUMMARY OF SERVICE DELIVERY ARRANGEMENTS PAGE 2

Instructions:

Make copies of this form and complete one for each service listed on page 1, Section 111. Use exactly the same service names listed on page 1. Answer each question below, attaching additional pages as necessary. If the contact person for this service (listed at the bottom of the page) changes, this should be reported to the Department of Community Affairs.

County: Hart

Service: E911

1. Check the box that best describes the agreed upon delivery arrangement for this service:

Service will be provided countywide (i.e., including all cities and unincorporated areas) by a single service provider. (If this box is checked, identify the government, authority or organization providing the service.): _____

Service will be provided only in the unincorporated portion of the county by a single service provider. (If this box is checked, identify the government, authority or organization providing the service.): _____

One or more cities will provide this service only within their incorporated boundaries, and the service will not be provided in unincorporated areas. (If this box is checked, identify the government(s), authority or organization providing the service): _____

One or more cities will provide this service only within their incorporated boundaries, and the county will provide the service in unincorporated areas. (If this box is checked, identify the government(s), authority or organization providing the service.): Hart County, Hartwell, Royston

Other (If this box is checked, **attach a legible map delineating the service area of each service provider**, and identify the government, authority, or other organization that will provide service within each service area.)-

2. In developing the strategy, were overlapping service areas, unnecessary competition and/or duplication of this service identified?

Yes No

If these conditions will continue under the strategy, **attach an explanation for continuing the arrangement** (i.e., overlapping but higher levels of service (See O.C.G.A. 36-70-24(l)), overriding benefits of the duplication, or reasons that overlapping service areas or competition cannot be eliminated).

If these conditions will be eliminated under the strategy, **attach an implementation schedule** listing each step or action that will be taken to eliminate them, the responsible party and the agreed upon deadline for completing it.

3. List each government or authority that will help to pay for this service and indicate how the service will be funded (e.g., enterprise funds, user fees, general funds, special service district revenues, hotel/motel taxes, franchise taxes, impact fees, bonded indebtedness, etc.).

<i>Local Government or Authority:</i>	<i>Funding Method:</i>
Hart County	General Fund, Special Revenue Fund
Hartwell	General Fund
Royston	General Fund

4. How will the strategy change the previous arrangements for providing and/or funding this service within the county?

The City of Hartwell, Hart County and the Hart County Sheriffs office are reviewing the current service delivery strategy to look at a way to consolidate services and be more efficient.

5. List any formal service delivery agreements or intergovernmental contracts that will be used to implement the strategy for this service:

<i>Agreement Name:</i>	<i>Contracting Parties:</i>	<i>Effective and Ending Dates:</i>
Jail SDS	Hart Co., Hartwell, Royston	2005-2010

6. What other mechanisms (if any) will be used to implement the strategy for this service (e.g., ordinances, resolutions, local acts of the General Assembly, rate or fee changes, etc.), and when will they take effect?

Local

7. Person completing form: Jon Caime, Hart County Administrator
 Phone number: 706-856-5306 Date completed: 1/14/05

8. Is this the person who should be contacted by state agencies when evaluating whether proposed local government projects are consistent with the service delivery strategy? Yes No

If not, provide designated contact person(s) and phone number(s) below:

**HART COUNTY, HARTWELL, ROYSTON
E911
SERVICE DELIVERY STRATEGY**

Hart County operates, maintains and funds an E911 operation using special revenue funds. The Hart County Sheriffs office also operates a dispatch center. The City of Hartwell operates and funds a dispatch system for City services. The City of Royston does not operate a dispatch.

The City of Hartwell, the Hart County Sheriffs office and Hart County are exploring the possibilities of consolidating these services in the near future. Consolidation of these services will also require a restructuring of the Jail service delivery strategy. The undersigned agree that the delivery procedure in place demonstrates may be a duplication of service under existing circumstances. It is the interest of the elected officials of the Hart County community to continue the E911 service delivery until such time as the participants agree upon an enhanced service delivery.


Dan Reyen, Chairman Hart County Board of Commissioners


Matt Beasley, Mayor City of Hartwell


Steve Williams, Mayor City of Royston



**SERVICE DELIVERY STRATEGY
SUMMARY OF SERVICE DELIVERY ARRANGEMENTS PAGE 2**

Instructions:

Make copies of this form and complete one for each service listed on page 1, Section 111. Use exactly the same service names listed on page 1. Answer each question below, attaching additional pages as necessary. If the contact person for this service (listed at the bottom of the page) changes, this should be reported to the Department of Community Affairs.

County: Hart Service: Economic Development

1. Check the box that best describes the agreed upon delivery arrangement for this service:

Service will be provided countywide (i.e., including all cities and unincorporated areas) by a single service provider. (If this box is checked, identify the government, authority or organization providing the service.): Hart County

Service will be provided only in the unincorporated portion of the county by a single service provider. (If this box is checked, identify the government, authority or organization providing the service.): _____

One or more cities will provide this service only within their incorporated boundaries, and the service will not be provided in unincorporated areas. (If this box is checked, identify the government(s), authority or organization providing the service: _____

One or more cities will provide this service only within their incorporated boundaries, and the county will provide the service in unincorporated areas. (If this box is checked, identify the government(s), authority or organization providing the service.): _____

Other (If this box is checked, **attach a legible map delineating the service area of each service provider**, and identify the government, authority, or other organization that will provide service within each service area.)- _____

2. In developing the strategy, were overlapping service areas, unnecessary competition and/or duplication of this service identified?

Yes No

If these conditions will continue under the strategy, **attach an explanation for continuing the arrangement** (i.e., overlapping but higher levels of service (See O.C.G.A. 36-70-24(l)), overriding benefits of the duplication, or reasons that overlapping service areas or competition cannot be eliminated).

If these conditions will be eliminated under the strategy, **attach an implementation schedule** listing each step or action that will be taken to eliminate them, the responsible party and the agreed upon deadline for completing it.

3. List each government or authority that will help to pay for this service and indicate how the service will be funded (e.g., enterprise funds, user fees, general funds, special service district revenues, hotel/motel taxes, franchise taxes, impact fees, bonded indebtedness, etc.).

<i>Local Government or Authority:</i>	<i>Funding Method:</i>
Hart County	General Fund, SPLOST

4. How will the strategy change the previous arrangements for providing and/or funding this service within the county?

No change

5. List any formal service delivery agreements or intergovernmental contracts that will be used to implement the strategy for this service:

<i>Agreement Name:</i>	<i>Contracting Parties:</i>	<i>Effective and Ending Dates:</i>
Economic Development SDS	Hart Co., Hartwell, Royston	2005-2015

6. What other mechanisms (if any) will be used to implement the strategy for this service (e.g., ordinances, resolutions, local acts of the General Assembly, rate or fee changes, etc.), and when will they take effect?

Local Rules

7. Person completing form: Jon Caime, Hart County Administrator
 Phone number: 706-856-5306 Date completed: 8/17/04

8. Is this the person who should be contacted by state agencies when evaluating whether proposed local government projects are consistent with the service delivery strategy? Yes No

If not, provide designated contact person(s) and phone number(s) below:

JAN 24 2005

**HART COUNTY, HARTWELL, ROYSTON
ECONOMIC DEVELOPMENT
SERVICE DELIVERY STRATEGY**

Economic development is conducted county-wide by Hart County. These activities are conducted through the Hart County Building Authority, Hart County Industrial Development Authority, the Hart County Chamber of Commerce, and the Joint Development Authority of Hart, Stephens and Franklin Counties.

The undersigned agree that the delivery procedure in place demonstrates no duplication of service under existing circumstances. It is the interest of the elected officials of the Hart County community to continue the existing economic development service delivery until such time as the participants agree upon an enhanced service delivery.


Dan Reyen, Chairman Hart County Board of Commissioners


Matt Beasley, Mayor City of Hartwell

* 
Steve Williams, Mayor City of Royston



**SERVICE DELIVERY STRATEGY
SUMMARY OF SERVICE DELIVERY ARRANGEMENTS PAGE 2**

Instructions:

Make copies of this form and complete one for each service listed on page 1, Section 111. Use exactly the same service names listed on page 1. Answer each question below, attaching additional pages as necessary. If the contact person for this service (listed at the bottom of the page) changes, this should be reported to the Department of Community Affairs.

County: Hart Service: Elections

1. Check the box that best describes the agreed upon delivery arrangement for this service:

Service will be provided countywide (i.e., including all cities and unincorporated areas) by a single service provider. (If this box is checked, identify the government, authority or organization providing the service.): _____

Service will be provided only in the unincorporated portion of the county by a single service provider. (If this box is checked, identify the government, authority or organization providing the service.): _____

One or more cities will provide this service only within their incorporated boundaries, and the service will not be provided in unincorporated areas. (If this box is checked, identify the government(s), authority or organization providing the service: _____

One or more cities will provide this service only within their incorporated boundaries, and the county will provide the service in unincorporated areas. (If this box is checked, identify the government(s), authority or organization providing the service.): Hart County, Hartwell, Royston

Other (If this box is checked, **attach a legible map delineating the service area of each service provider**, and identify the government, authority, or other organization that will provide service within each service area.)-

2. In developing the strategy, were overlapping service areas, unnecessary competition and/or duplication of this service identified?

Yes No

If these conditions will continue under the strategy, **attach an explanation for continuing the arrangement** (i.e., overlapping but higher levels of service (See O.C.G.A. 36-70-24(l)), overriding benefits of the duplication, or reasons that overlapping service areas or competition cannot be eliminated).

If these conditions will be eliminated under the strategy, **attach an implementation schedule** listing each step or action that will be taken to eliminate them, the responsible party and the agreed upon deadline for completing it.

3. List each government or authority that will help to pay for this service and indicate how the service will be funded (e.g., enterprise funds, user fees, general funds, special service district revenues, hotel/motel taxes, franchise taxes, impact fees, bonded indebtedness, etc.).

<i>Local Government or Authority:</i>	<i>Funding Method:</i>
Hart County	General Fund
Hartwell	General Fund
Royston	General Fund

4. How will the strategy change the previous arrangements for providing and/or funding this service within the county?

There will not be any change, arrangement is successful.

5. List any formal service delivery agreements or intergovernmental contracts that will be used to implement the strategy for this service:

<i>Agreement Name:</i>	<i>Contracting Parties:</i>	<i>Effective and Ending Dates:</i>
Elections SDS	Hart Co., Hartwell, Royston	2005-2015

6. What other mechanisms (if any) will be used to implement the strategy for this service (e.g., ordinances, resolutions, local acts of the General Assembly, rate or fee changes, etc.), and when will they take effect?

Local, State and Federal Rules

7. Person completing form: Jon Caime, Hart County Administrator
 Phone number: 706-856-5306 Date completed: 8/23/04

8. Is this the person who should be contacted by state agencies when evaluating whether proposed local government projects are consistent with the service delivery strategy? Yes No

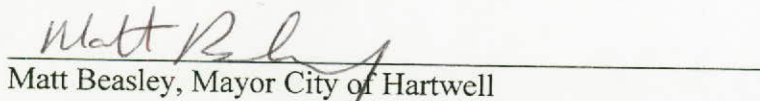
If not, provide designated contact person(s) and phone number(s) below:

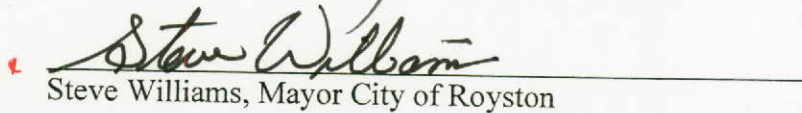
**HART COUNTY, HARTWELL, ROYSTON
ELECTIONS
SERVICE DELIVERY STRATEGY**

Elections are conducted by an at the expense of Hart County for all county-wide, state and federal elections. Elections within the municipalities are conducted and funded by the municipalities.

The undersigned agree that the delivery procedure in place demonstrates no duplication of service under existing circumstances. It is the interest of the elected officials of the Hart County community to continue the Elections service delivery until such time as the participants agree upon an enhanced service delivery.


Dan Reyen, Chairman Hart County Board of Commissioners


Matt Beasley, Mayor City of Hartwell


Steve Williams, Mayor City of Royston



SERVICE DELIVERY STRATEGY
SUMMARY OF SERVICE DELIVERY ARRANGEMENTS PAGE 2

Instructions:

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County: Hart Service: Emergency Management

1. Check the box that best describes the agreed upon delivery arrangement for this service:

Service will be provided countywide (i.e., including all cities and unincorporated areas) by a single service provider. (If this box is checked, identify the government, authority or organization providing the service.): Hart County, Note: Harwell funds SWAT & HAZMAT within City limits

Service will be provided only in the unincorporated portion of the county by a single service provider. (If this box is checked, identify the government, authority or organization providing the service.): _____

One or more cities will provide this service only within their incorporated boundaries, and the service will not be provided in unincorporated areas. (If this box is checked, identify the government(s), authority or organization providing the service: _____

One or more cities will provide this service only within their incorporated boundaries, and the county will provide the service in unincorporated areas. (If this box is checked, identify the government(s), authority or organization providing the service.): _____

Other (If this box is checked, **attach a legible map delineating the service area of each service provider**, and identify the government, authority, or other organization that will provide service within each service area.)-

2. In developing the strategy, were overlapping service areas, unnecessary competition and/or duplication of this service identified?

Yes No

If these conditions will continue under the strategy, **attach an explanation for continuing the arrangement** (i.e., overlapping but higher levels of service (See O.C.G.A. 36-70-24(1)), overriding benefits of the duplication, or reasons that overlapping service areas or competition cannot be eliminated).

If these conditions will be eliminated under the strategy, **attach an implementation schedule** listing each step or action that will be taken to eliminate them, the responsible party and the agreed upon deadline for completing it.

3. List each government or authority that will help to pay for this service and indicate how the service will be funded (e.g., enterprise funds, user fees, general funds, special service district revenues, hotel/motel taxes, franchise taxes, impact fees, bonded indebtedness, etc.).

<i>Local Government or Authority:</i>	<i>Funding Method:</i>
Hart County	General Fund

4. How will the strategy change the previous arrangements for providing and/or funding this service within the county?

There will not be any change, arrangement is successful.

5. List any formal service delivery agreements or intergovernmental contracts that will be used to implement the strategy for this service:

<i>Agreement Name:</i>	<i>Contracting Parties:</i>	<i>Effective and Ending Dates:</i>
Emergency Mgt. SDS	Hart Co., Hartwell, Royston	2005-2015

6. What other mechanisms (if any) will be used to implement the strategy for this service (e.g., ordinances, resolutions, local acts of the General Assembly, rate or fee changes, etc.), and when will they take effect?

Local Agreements, State Authority/legislation

7. Person completing form: Jon Caime, Hart County Administrator
Phone number: 706-856-5306 Date completed: 12/17/04

8. Is this the person who should be contacted by state agencies when evaluating whether proposed local government projects are consistent with the service delivery strategy? Yes No

If not, provide designated contact person(s) and phone number(s) below:

JAN 24 2005


**HART COUNTY, HARTWELL, ROYSTON
EMERGENCY MANAGEMENT
SERVICE DELIVERY STRATEGY**

Emergency management activities are conducted and funded by Hart County for the entire county including the municipalities.

The undersigned agree that the delivery procedure in place demonstrates no duplication of service under existing circumstances. It is the interest of the elected officials of the Hart County community to continue the emergency management service delivery until such time as the participants agree upon an enhanced service delivery.



Dan Reyen, Chairman Hart County Board of Commissioners



Matt Beasley, Mayor City of Hartwell



Steve Williams, Mayor City of Royston



**SERVICE DELIVERY STRATEGY
SUMMARY OF SERVICE DELIVERY ARRANGEMENTS PAGE 2**

Instructions:

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County: Hart Service: Emergency Medical Service

1. Check the box that best describes the agreed upon delivery arrangement for this service:

Service will be provided countywide (i.e., including all cities and unincorporated areas) by a single service provider. (If this box is checked, identify the government, authority or organization providing the service.): Hart County

Service will be provided only in the unincorporated portion of the county by a single service provider. (If this box is checked, identify the government, authority or organization providing the service.): _____

One or more cities will provide this service only within their incorporated boundaries, and the service will not be provided in unincorporated areas. (If this box is checked, identify the government(s), authority or organization providing the service: _____

One or more cities will provide this service only within their incorporated boundaries, and the county will provide the service in unincorporated areas. (If this box is checked, identify the government(s), authority or organization providing the service.): Hart County, Hartwell, Royston

Other (If this box is checked, **attach a legible map delineating the service area of each service provider**, and identify the government, authority, or other organization that will provide service within each service area.)-

2. In developing the strategy, were overlapping service areas, unnecessary competition and/or duplication of this service identified?

Yes No

If these conditions will continue under the strategy, **attach an explanation for continuing the arrangement** (i.e., overlapping but higher levels of service (See O.C.G.A. 36-70-24(1)), overriding benefits of the duplication, or reasons that overlapping service areas or competition cannot be eliminated).

If these conditions will be eliminated under the strategy, **attach an implementation schedule** listing each step or action that will be taken to eliminate them, the responsible party and the agreed upon deadline for completing it.

3. List each government or authority that will help to pay for this service and indicate how the service will be funded (e.g., enterprise funds, user fees, general funds, special service district revenues, hotel/motel taxes, franchise taxes, impact fees, bonded indebtedness, etc.).

<i>Local Government or Authority:</i>	<i>Funding Method:</i>
Hart County	General Fund, user fees

4. How will the strategy change the previous arrangements for providing and/or funding this service within the county?

There will not be any change, arrangement is successful.

5. List any formal service delivery agreements or intergovernmental contracts that will be used to implement the strategy for this service:

<i>Agreement Name:</i>	<i>Contracting Parties:</i>	<i>Effective and Ending Dates:</i>
EMS SDS	Hart Co., Hartwell, Royston	2005-2015

6. What other mechanisms (if any) will be used to implement the strategy for this service (e.g., ordinances, resolutions, local acts of the General Assembly, rate or fee changes, etc.), and when will they take effect?

Local and State Laws

7. Person completing form: Jon Caime, Hart County Administrator
 Phone number: 706-856-5306 Date completed: 8/27/04

8. Is this the person who should be contacted by state agencies when evaluating whether proposed local government projects are consistent with the service delivery strategy? Yes No

If not, provide designated contact person(s) and phone number(s) below:

JAN 24 2005

**HART COUNTY, HARTWELL, ROYSTON
EMERGENCY MEDICAL SERVICE
SERVICE DELIVERY STRATEGY**

Hart County funds and operates an emergency medical service for the community.

The undersigned agree that the delivery procedure in place does not demonstrate a duplication of service under existing circumstances. It is the interest of the elected officials of the Hart County community to continue the Emergency Medical Service service delivery until such time as the participants agree upon an enhanced service delivery.



Dan Reyen, Chairman Hart County Board of Commissioners



Matt Beasley, Mayor City of Hartwell



Steve Williams, Mayor City of Royston



**SERVICE DELIVERY STRATEGY
SUMMARY OF SERVICE DELIVERY ARRANGEMENTS PAGE 2**

Instructions:

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County: Hart Service: Fire Protection

1. Check the box that best describes the agreed upon delivery arrangement for this service:

Service will be provided countywide (i.e., including all cities and unincorporated areas) by a single service provider. (If this box is checked, identify the government, authority or organization providing the service.): _____

Service will be provided only in the unincorporated portion of the county by a single service provider. (If this box is checked, identify the government, authority or organization providing the service.): _____

One or more cities will provide this service only within their incorporated boundaries, and the service will not be provided in unincorporated areas. (If this box is checked, identify the government(s), authority or organization providing the service: _____

One or more cities will provide this service only within their incorporated boundaries, and the county will provide the service in unincorporated areas. (If this box is checked, identify the government(s), authority or organization providing the service.):
Hart County, Hartwell, Royston

Other (If this box is checked, **attach a legible map delineating the service area of each service provider**, and identify the government, authority, or other organization that will provide service within each service area.)- _____

2. In developing the strategy, were overlapping service areas, unnecessary competition and/or duplication of this service identified?

Yes No

If these conditions will continue under the strategy, **attach an explanation for continuing the arrangement** (i.e., overlapping but higher levels of service (See O.C.G.A. 36-70-24(l)), overriding benefits of the duplication, or reasons that overlapping service areas or competition cannot be eliminated).

If these conditions will be eliminated under the strategy, **attach an implementation schedule** listing each step or action that will be taken to eliminate them, the responsible party and the agreed upon deadline for completing it.

3. List each government or authority that will help to pay for this service and indicate how the service will be funded (e.g., enterprise funds, user fees, general funds, special service district revenues, hotel/motel taxes, franchise taxes, impact fees, bonded indebtedness, etc.).

<i>Local Government or Authority:</i>	<i>Funding Method:</i>
Hart County	Insurance Premium Fund/SPLOST
Hartwell	General Fund
Royston	General Fund

4. How will the strategy change the previous arrangements for providing and/or funding this service within the county?

Previous arrangement has been successful and is continuing to be pursued under this strategy.

5. List any formal service delivery agreements or intergovernmental contracts that will be used to implement the strategy for this service:

<i>Agreement Name:</i>	<i>Contracting Parties:</i>	<i>Effective and Ending Dates:</i>
Fire Protection SDS	Hart Co., Hartwell, Royston	2005-2015

6. What other mechanisms (if any) will be used to implement the strategy for this service (e.g., ordinances, resolutions, local acts of the General Assembly, rate or fee changes, etc.), and when will they take effect?

Local Rule

7. Person completing form: Jon Caime, Hart County Administrator
 Phone number: 706-856-5306 Date completed: 1/14/05

8. Is this the person who should be contacted by state agencies when evaluating whether proposed local government projects are consistent with the service delivery strategy? Yes No

If not, provide designated contact person(s) and phone number(s) below:

JAN 24 2005

**HART COUNTY, HARTWELL, ROYSTON
FIRE PROTECTION
SERVICE DELIVERY STRATEGY**

Fire protection is conducted and funded by Hart County in the unincorporated area of the community. Hartwell and Royston both fund and operate a fire protection component. These units typically are confined to the geographic area of their respective communities. Whenever a serious emergency arises regarding a fire or other emergency circumstance, the fire departments will support and cooperate with one another to reduce the danger and bring the critical circumstance to a successful resolution. A county-wide fire protection ISO assessment has been completed and implemented.

The undersigned agree that the delivery of fire protection services within Hart County, as they are currently being implemented, are effective and efficient and do not result in any duplication of services. It is the interest of the elected officials of the Hart County community to continue the existing fire protection service delivery until such time as the participants agree upon an enhanced service delivery.


Dan Reyen, Chairman Hart County Board of Commissioners


Matt Beasley, Mayor City of Hartwell


Steve Williams, Mayor City of Royston



SERVICE DELIVERY STRATEGY
SUMMARY OF SERVICE DELIVERY ARRANGEMENTS PAGE 2

Instructions:

Make copies of this form and complete one for each service listed on page 1, Section 111. Use exactly the same service names listed on page 1. Answer each question below, attaching additional pages as necessary. If the contact person for this service (listed at the bottom of the page) changes, this should be reported to the Department of Community Affairs.

County: Hart Service: Gas Service

1. Check the box that best describes the agreed upon delivery arrangement for this service:

Service will be provided countywide (i.e., including all cities and unincorporated areas) by a single service provider. (If this box is checked, identify the government, authority or organization providing the service.): _____

Service will be provided only in the unincorporated portion of the county by a single service provider. (If this box is checked, identify the government, authority or organization providing the service.): _____

One or more cities will provide this service only within their incorporated boundaries, and the service will not be provided in unincorporated areas. (If this box is checked, identify the government(s), authority or organization providing the service: _____

One or more cities will provide this service only within their incorporated boundaries, and the county will provide the service in unincorporated areas. (If this box is checked, identify the government(s), authority or organization providing the service.): _____

Other (If this box is checked, **attach a legible map delineating the service area of each service provider**, and identify the government, authority, or other organization that will provide service within each service area.)-

Hartwell & Royston provide service within municipality and extend service into county.

2. In developing the strategy, were overlapping service areas, unnecessary competition and/or duplication of this service identified?

Yes No

If these conditions will continue under the strategy, **attach an explanation for continuing the arrangement** (i.e., overlapping but higher levels of service (See O.C.G.A. 36-70-24(l)), overriding benefits of the duplication, or reasons that overlapping service areas or competition cannot be eliminated).

If these conditions will be eliminated under the strategy, **attach an implementation schedule** listing each step or action that will be taken to eliminate them, the responsible party and the agreed upon deadline for completing it.

3. List each government or authority that will help to pay for this service and indicate how the service will be funded (e.g., enterprise funds, user fees, general funds, special service district revenues, hotel/motel taxes, franchise taxes, impact fees, bonded indebtedness, etc.).

<i>Local Government or Authority:</i>	<i>Funding Method:</i>
Hartwell	Enterprise Fund
Royston	Enterprise Fund

4. How will the strategy change the previous arrangements for providing and/or funding this service within the county?

There will not be any change, arrangement is successful.

5. List any formal service delivery agreements or intergovernmental contracts that will be used to implement the strategy for this service:

<i>Agreement Name:</i>	<i>Contracting Parties:</i>	<i>Effective and Ending Dates:</i>
Gas Service SDS	Hart Co., Hartwell, Royston	2005-2015

6. What other mechanisms (if any) will be used to implement the strategy for this service (e.g., ordinances, resolutions, local acts of the General Assembly, rate or fee changes, etc.), and when will they take effect?

Local Agreements

7. Person completing form: Jon Caime, Hart County Administrator
 Phone number: 706-856-5306 Date completed: 8/17/04

8. Is this the person who should be contacted by state agencies when evaluating whether proposed local government projects are consistent with the service delivery strategy? Yes No

If not, provide designated contact person(s) and phone number(s) below:

**HART COUNTY, HARTWELL, ROYSTON
GAS SERVICE
SERVICE DELIVERY STRATEGY**

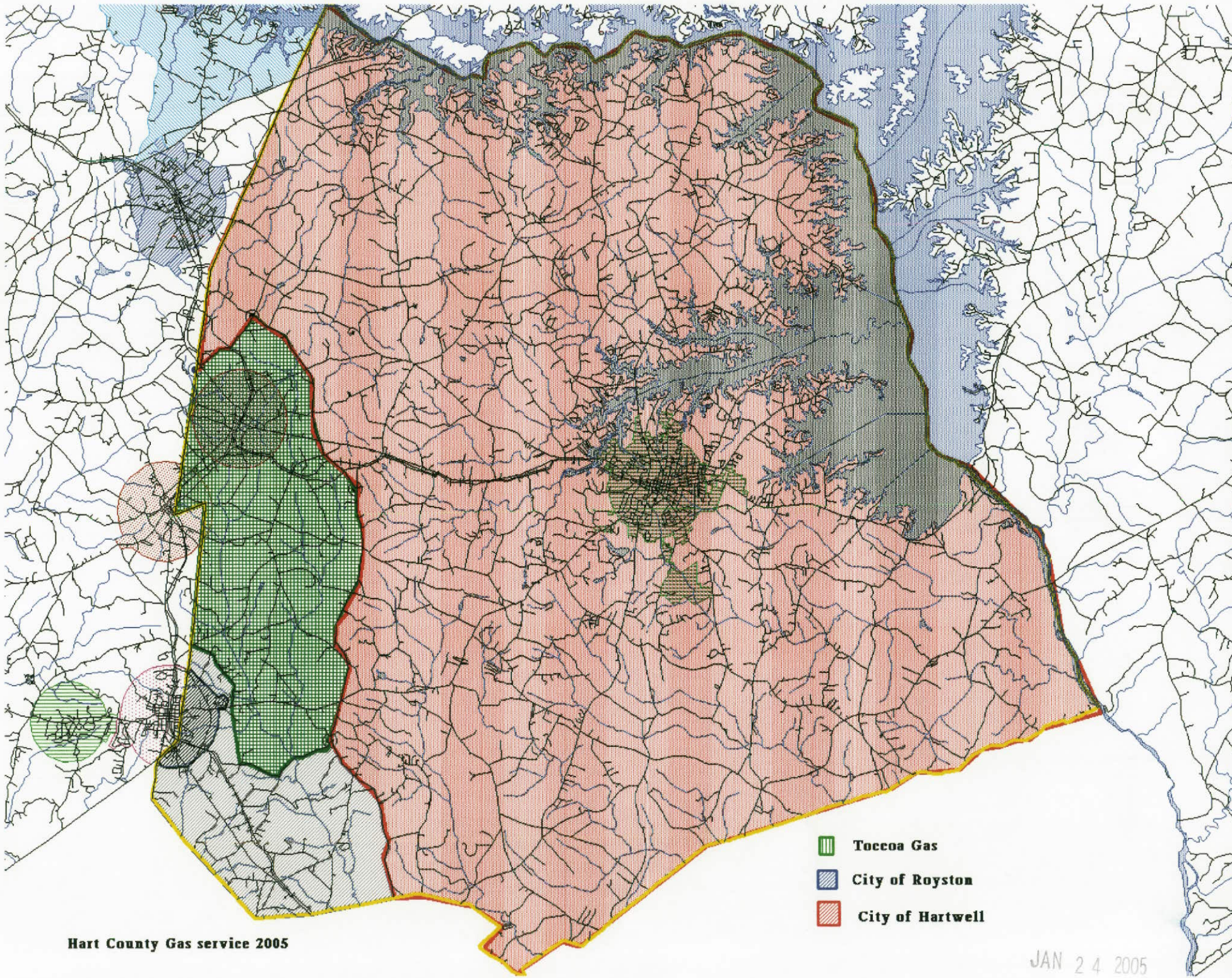
Gas service is provided within Hart County by the City of Hartwell and the City of Royston. Both municipalities have their own natural gas components and their services extend beyond their respective geographic areas and into the unincorporated areas of Hart County.

The undersigned agree that the delivery procedure in place demonstrates no duplication of service under existing circumstances. It is the interest of the elected officials of the Hart County community to continue the gas service delivery until such time as the participants agree upon an enhanced service delivery.





Dan Reyen, Chairman Hart County Board of Commissioners


Matt Beasley, Mayor City of Hartwell


Steve Williams, Mayor City of Royston



Hart County Gas service 2005

-  Toccoa Gas
-  City of Royston
-  City of Hartwell

JAN 24 2005



SERVICE DELIVERY STRATEGY
SUMMARY OF SERVICE DELIVERY ARRANGEMENTS PAGE 2

Instructions:

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County: Hart Service: Historic Preservation

1. Check the box that best describes the agreed upon delivery arrangement for this service:

Service will be provided countywide (i.e., including all cities and unincorporated areas) by a single service provider. (If this box is checked, identify the government, authority or organization providing the service.): _____

Service will be provided only in the unincorporated portion of the county by a single service provider. (If this box is checked, identify the government, authority or organization providing the service.): _____

One or more cities will provide this service only within their incorporated boundaries, and the service will not be provided in unincorporated areas. (If this box is checked, identify the government(s), authority or organization providing the service: Hartwell Historic Preservation Comm., H.C. Hist. Soc.

One or more cities will provide this service only within their incorporated boundaries, and the county will provide the service in unincorporated areas. (If this box is checked, identify the government(s), authority or organization providing the service.): _____

Other (If this box is checked, **attach a legible map delineating the service area of each service provider**, and identify the government, authority, or other organization that will provide service within each service area.)- _____

2. In developing the strategy, were overlapping service areas, unnecessary competition and/or duplication of this service identified?

Yes No

If these conditions will continue under the strategy, **attach an explanation for continuing the arrangement** (i.e., overlapping but higher levels of service (See O.C.G.A. 36-70-24(l)), overriding benefits of the duplication, or reasons that overlapping service areas or competition cannot be eliminated).

If these conditions will be eliminated under the strategy, **attach an implementation schedule** listing each step or action that will be taken to eliminate them, the responsible party and the agreed upon deadline for completing it.

3. List each government or authority that will help to pay for this service and indicate how the service will be funded (e.g., enterprise funds, user fees, general funds, special service district revenues, hotel/motel taxes, franchise taxes, impact fees, bonded indebtedness, etc.).

<i>Local Government or Authority:</i>	<i>Funding Method:</i>
Hart County	General Fund
Hartwell	General Fund
Royston	General Fund

4. How will the strategy change the previous arrangements for providing and/or funding this service within the county?

There will not be any change, arrangement is successful.

5. List any formal service delivery agreements or intergovernmental contracts that will be used to implement the strategy for this service:

<i>Agreement Name:</i>	<i>Contracting Parties:</i>	<i>Effective and Ending Dates:</i>
Historic Preserv. SDS	Hart Co., Hartwell, Royston	2005-2015

6. What other mechanisms (if any) will be used to implement the strategy for this service (e.g., ordinances, resolutions, local acts of the General Assembly, rate or fee changes, etc.), and when will they take effect?

7. Person completing form: Jon Caime, Hart County Administrator
 Phone number: 706-856-5306 Date completed: 8/23/04

8. Is this the person who should be contacted by state agencies when evaluating whether proposed local government projects are consistent with the service delivery strategy? Yes No

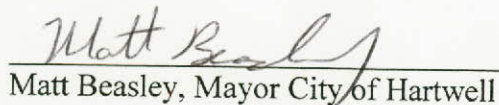
If not, provide designated contact person(s) and phone number(s) below:

**HART COUNTY, HARTWELL, ROYSTON
HISTORIC PRESERVATION
SERVICE DELIVERY STRATEGY**

Historic Preservation services are provided in the unincorporated section of the county by the Hart County Historical Society. The Hartwell Historic Preservation Commission oversees the protection of historic resources within the City of Hartwell. The City of Royston does not have a historic commission but participates with the Franklin County Historical Society.

The undersigned agree that the delivery procedure in place demonstrates no duplication of service under existing circumstances. It is the interest of the elected officials of the Hart County community to continue the Historic Preservation service delivery until such time as the participants agree upon an enhanced service delivery.


Dan Reyen, Chairman Hart County Board of Commissioners


Matt Beasley, Mayor City of Hartwell


Steve Williams, Mayor City of Royston



SERVICE DELIVERY STRATEGY
SUMMARY OF SERVICE DELIVERY ARRANGEMENTS PAGE 2

Instructions:

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County: Hart Service: Jail

1. Check the box that best describes the agreed upon delivery arrangement for this service:

Service will be provided countywide (i.e., including all cities and unincorporated areas) by a single service provider. (If this box is checked, identify the government, authority or organization providing the service.): _____

Service will be provided only in the unincorporated portion of the county by a single service provider. (If this box is checked, identify the government, authority or organization providing the service.): _____

One or more cities will provide this service only within their incorporated boundaries, and the service will not be provided in unincorporated areas. (If this box is checked, identify the government(s), authority or organization providing the service): _____

One or more cities will provide this service only within their incorporated boundaries, and the county will provide the service in unincorporated areas. (If this box is checked, identify the government(s), authority or organization providing the service.): Hart County, Hartwell, Royston

Other (If this box is checked, **attach a legible map delineating the service area of each service provider**, and identify the government, authority, or other organization that will provide service within each service area.)-

2. In developing the strategy, were overlapping service areas, unnecessary competition and/or duplication of this service identified?

Yes No

If these conditions will continue under the strategy, **attach an explanation for continuing the arrangement** (i.e., overlapping but higher levels of service (See O.C.G.A. 36-70-24(l)), overriding benefits of the duplication, or reasons that overlapping service areas or competition cannot be eliminated).

If these conditions will be eliminated under the strategy, **attach an implementation schedule** listing each step or action that will be taken to eliminate them, the responsible party and the agreed upon deadline for completing it.

3. List each government or authority that will help to pay for this service and indicate how the service will be funded (e.g., enterprise funds, user fees, general funds, special service district revenues, hotel/motel taxes, franchise taxes, impact fees, bonded indebtedness, etc.).

<i>Local Government or Authority:</i>	<i>Funding Method:</i>
Hart County	General Fund, Special Revenue Fund
Hartwell	General Fund
Royston	General Fund

4. How will the strategy change the previous arrangements for providing and/or funding this service within the county?

There will not be any change, arrangement is successful.

5. List any formal service delivery agreements or intergovernmental contracts that will be used to implement the strategy for this service:

<i>Agreement Name:</i>	<i>Contracting Parties:</i>	<i>Effective and Ending Dates:</i>
Jail SDS	Hart Co., Hartwell, Royston	2005-2010

6. What other mechanisms (if any) will be used to implement the strategy for this service (e.g., ordinances, resolutions, local acts of the General Assembly, rate or fee changes, etc.), and when will they take effect?

Local

7. Person completing form: Jon Caime, Hart County Administrator
 Phone number: 706-856-5306 Date completed: 1/14/05

8. Is this the person who should be contacted by state agencies when evaluating whether proposed local government projects are consistent with the service delivery strategy? Yes No

If not, provide designated contact person(s) and phone number(s) below:

JAN 24 2005


**HART COUNTY, HARTWELL, ROYSTON
JAIL
SERVICE DELIVERY STRATEGY**

Hart County operates, maintains and funds the Hart County Jail. The City of Hartwell operates and funds a jail. The City of Royston does not operate a jail but has a contractual agreement with Franklin County for jail services.

The County Jail is at many times at full capacity. The City of Hartwell and Hart County recognize that the potential exists for a consolidation of these services however the conditions of the current County Jail may limit the potential for consolidation of these services in the near future. The parties are investigating the possibility of a consolidation of these services and becoming more efficient in delivery of this service. The E911 service delivery strategy is also tied to the Jail service delivery strategy due to the current combined staffing of these two functions at the City and County Jails. The undersigned agree that the delivery procedure in place may demonstrate a duplication of service under existing circumstances however the City of Hartwell and Hart County are exploring the possibilities of consolidating this service. It is the interest of the elected officials of the Hart County community to continue the Jail service delivery until such time as the participants agree upon an enhanced service delivery.


Dan Reyen, Chairman Hart County Board of Commissioners


Matt Beasley, Mayor City of Hartwell


Steve Williams, Mayor City of Royston



**SERVICE DELIVERY STRATEGY
SUMMARY OF SERVICE DELIVERY ARRANGEMENTS PAGE 2**

Instructions:

Make copies of this form and complete one for each service listed on page 1, Section 111. Use exactly the same service names listed on page 1. Answer each question below, attaching additional pages as necessary. If the contact person for this service (listed at the bottom of the page) changes, this should be reported to the Department of Community Affairs.

County: Hart Service: Jury

1. Check the box that best describes the agreed upon delivery arrangement for this service:

Service will be provided countywide (i.e., including all cities and unincorporated areas) by a single service provider. (If this box is checked, identify the government, authority or organization providing the service.): Hart County

Service will be provided only in the unincorporated portion of the county by a single service provider. (If this box is checked, identify the government, authority or organization providing the service.): _____

One or more cities will provide this service only within their incorporated boundaries, and the service will not be provided in unincorporated areas. (If this box is checked, identify the government(s), authority or organization providing the service: _____

One or more cities will provide this service only within their incorporated boundaries, and the county will provide the service in unincorporated areas. (If this box is checked, identify the government(s), authority or organization providing the service.): _____

Other (If this box is checked, **attach a legible map delineating the service area of each service provider**, and identify the government, authority, or other organization that will provide service within each service area.)-

2. In developing the strategy, were overlapping service areas, unnecessary competition and/or duplication of this service identified?

Yes No

If these conditions will continue under the strategy, **attach an explanation for continuing the arrangement** (i.e., overlapping but higher levels of service (See O.C.G.A. 36-70-24(l)), overriding benefits of the duplication, or reasons that overlapping service areas or competition cannot be eliminated).

If these conditions will be eliminated under the strategy, **attach an implementation schedule** listing each step or action that will be taken to eliminate them, the responsible party and the agreed upon deadline for completing it.

3. List each government or authority that will help to pay for this service and indicate how the service will be funded (e.g., enterprise funds, user fees, general funds, special service district revenues, hotel/motel taxes, franchise taxes, impact fees, bonded indebtedness, etc.).

<i>Local Government or Authority:</i>	<i>Funding Method:</i>
Hart County	General Fund

4. How will the strategy change the previous arrangements for providing and/or funding this service within the county?

There will not be any change, arrangement is successful.

5. List any formal service delivery agreements or intergovernmental contracts that will be used to implement the strategy for this service:

<i>Agreement Name:</i>	<i>Contracting Parties:</i>	<i>Effective and Ending Dates:</i>
Jury SDS	Hart Co., Hartwell, Royston	2005-2015

6. What other mechanisms (if any) will be used to implement the strategy for this service (e.g., ordinances, resolutions, local acts of the General Assembly, rate or fee changes, etc.), and when will they take effect?

County Ordinance, State Legislation

7. Person completing form: Jon Caime, Hart County Administrator
 Phone number: 706-856-5306 Date completed: 8/18/04

8. Is this the person who should be contacted by state agencies when evaluating whether proposed local government projects are consistent with the service delivery strategy? Yes No

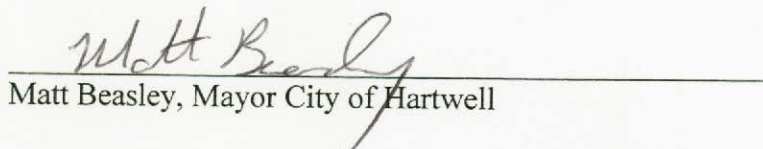
If not, provide designated contact person(s) and phone number(s) below:

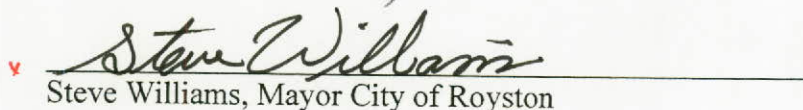
**HART COUNTY, HARTWELL, ROYSTON
JURY
SERVICE DELIVERY STRATEGY**

Jury services are provided and funded by Hart County for the entire county including the municipalities.

The undersigned agree that the delivery procedure in place demonstrates no duplication of service under existing circumstances. It is the interest of the elected officials of the Hart County community to continue the Jury service delivery until such time as the participants agree upon an enhanced service delivery.


Dan Reyen, Chairman Hart County Board of Commissioners


Matt Beasley, Mayor City of Hartwell


Steve Williams, Mayor City of Royston



SERVICE DELIVERY STRATEGY
SUMMARY OF SERVICE DELIVERY ARRANGEMENTS PAGE 2

Instructions:

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County: Hart Service: Law enforcement

1. Check the box that best describes the agreed upon delivery arrangement for this service:

Service will be provided countywide (i.e., including all cities and unincorporated areas) by a single service provider. (If this box is checked, identify the government, authority or organization providing the service.): _____

Service will be provided only in the unincorporated portion of the county by a single service provider. (If this box is checked, identify the government, authority or organization providing the service.): _____

One or more cities will provide this service only within their incorporated boundaries, and the service will not be provided in unincorporated areas. (If this box is checked, identify the government(s), authority or organization providing the service: _____

One or more cities will provide this service only within their incorporated boundaries, and the county will provide the service in unincorporated areas. (If this box is checked, identify the government(s), authority or organization providing the service.):
Hart County, Hartwell, Royston

Other (If this box is checked, **attach a legible map delineating the service area of each service provider**, and identify the government, authority, or other organization that will provide service within each service area.)-

2. In developing the strategy, were overlapping service areas, unnecessary competition and/or duplication of this service identified?

Yes No

If these conditions will continue under the strategy, **attach an explanation for continuing the arrangement** (i.e., overlapping but higher levels of service (See O.C.G.A. 36-70-24(l)), overriding benefits of the duplication, or reasons that overlapping service areas or competition cannot be eliminated).

If these conditions will be eliminated under the strategy, **attach an implementation schedule** listing each step or action that will be taken to eliminate them, the responsible party and the agreed upon deadline for completing it.

3. List each government or authority that will help to pay for this service and indicate how the service will be funded (e.g., enterprise funds, user fees, general funds, special service district revenues, hotel/motel taxes, franchise taxes, impact fees, bonded indebtedness, etc.).

<i>Local Government or Authority:</i>	<i>Funding Method:</i>
Hart County	General Fund
Hartwell	General Fund
Royston	General Fund

4. How will the strategy change the previous arrangements for providing and/or funding this service within the county?

There will not be any change, arrangement is successful. The parties will coordinate regarding transportation of mental patients.

5. List any formal service delivery agreements or intergovernmental contracts that will be used to implement the strategy for this service:

<i>Agreement Name:</i>	<i>Contracting Parties:</i>	<i>Effective and Ending Dates:</i>
Law Enforcement SDS	Hart Co., Hartwell, Royston	2005-2015

6. What other mechanisms (if any) will be used to implement the strategy for this service (e.g., ordinances, resolutions, local acts of the General Assembly, rate or fee changes, etc.), and when will they take effect?

Local Rules

7. Person completing form: Jon Caime, Hart County Administrator
 Phone number: 706-856-5306 Date completed: 8/17/04

8. Is this the person who should be contacted by state agencies when evaluating whether proposed local government projects are consistent with the service delivery strategy? Yes No

If not, provide designated contact person(s) and phone number(s) below:


**HART COUNTY, HARTWELL, ROYSTON
LAW ENFORCEMENT
SERVICE DELIVERY STRATEGY**

Law enforcement is conducted and funded by Hart County in the unincorporated area of the community. The county responds in the municipalities when needed, typically under emergency circumstances and the municipalities likewise reciprocate. Otherwise, the cities totally fund and conduct law enforcement within their respective geographic jurisdictions.

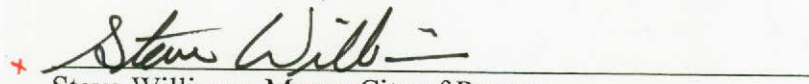
The undersigned agree that the delivery of law enforcement services within Hart County, as they are currently being implemented, are effective and efficient and do not result in any duplication of services. It is the interest of the elected officials of the Hart County community to continue the existing law enforcement service delivery until such time as the participants agree upon an enhanced service delivery.



Dan Reyden, Chairman Hart County Board of Commissioners



Matt Beasley, Mayor City of Hartwell



Steve Williams, Mayor City of Royston



SERVICE DELIVERY STRATEGY
SUMMARY OF SERVICE DELIVERY ARRANGEMENTS PAGE 2

Instructions:

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County: Hart Service: Library

1. Check the box that best describes the agreed upon delivery arrangement for this service:

Service will be provided countywide (i.e., including all cities and unincorporated areas) by a single service provider. (If this box is checked, identify the government, authority or organization providing the service.): Hart County Library Board

Service will be provided only in the unincorporated portion of the county by a single service provider. (If this box is checked, identify the government, authority or organization providing the service.): _____

One or more cities will provide this service only within their incorporated boundaries, and the service will not be provided in unincorporated areas. (If this box is checked, identify the government(s), authority or organization providing the service: _____

One or more cities will provide this service only within their incorporated boundaries, and the county will provide the service in unincorporated areas. (If this box is checked, identify the government(s), authority or organization providing the service.): _____

Other (If this box is checked, **attach a legible map delineating the service area of each service provider**, and identify the government, authority, or other organization that will provide service within each service area.)-

2. In developing the strategy, were overlapping service areas, unnecessary competition and/or duplication of this service identified?

Yes No

If these conditions will continue under the strategy, **attach an explanation for continuing the arrangement** (i.e., overlapping but higher levels of service (See O.C.G.A. 36-70-24(l)), overriding benefits of the duplication, or reasons that overlapping service areas or competition cannot be eliminated).

If these conditions will be eliminated under the strategy, **attach an implementation schedule** listing each step or action that will be taken to eliminate them, the responsible party and the agreed upon deadline for completing it.

3. List each government or authority that will help to pay for this service and indicate how the service will be funded (e.g., enterprise funds, user fees, general funds, special service district revenues, hotel/motel taxes, franchise taxes, impact fees, bonded indebtedness, etc.).

<i>Local Government or Authority:</i>	<i>Funding Method:</i>
State of Georgia	State funding
Hart County BOC & BOE	General Fund
Hartwell	General Fund
Royston	General Fund

4. How will the strategy change the previous arrangements for providing and/or funding this service within the county?

There will not be any change, arrangement is successful.

5. List any formal service delivery agreements or intergovernmental contracts that will be used to implement the strategy for this service:

<i>Agreement Name:</i>	<i>Contracting Parties:</i>	<i>Effective and Ending Dates:</i>
Library SDS	Hart Co., Hartwell, Royston	2005-2015

6. What other mechanisms (if any) will be used to implement the strategy for this service (e.g., ordinances, resolutions, local acts of the General Assembly, rate or fee changes, etc.), and when will they take effect?

Local and State rules

7. Person completing form: Jon Caime, Hart County Administrator
 Phone number: 706-856-5306 Date completed: 8/26/04

8. Is this the person who should be contacted by state agencies when evaluating whether proposed local government projects are consistent with the service delivery strategy? Yes No

If not, provide designated contact person(s) and phone number(s) below:

JAN 24 2005

**HART COUNTY, HARTWELL, ROYSTON
LIBRARY
SERVICE DELIVERY STRATEGY**

There are two libraries the Hart County library in the City of Hartwell and the Royston library. The Hart County library ^{is} ~~are~~ governed by the Hart County Library Board of Trustees who set and carry out all program policies and procedures in accordance with local and state requirements. Funding is provided by the State of Georgia, Hart County, City of Hartwell, and the Hart County Board of Education.

The undersigned agree that the delivery procedure in place does not demonstrate a duplication of service under existing circumstances. It is the interest of the elected officials of the Hart County community to continue the Library service delivery until such time as the participants agree upon an enhanced service delivery.


Dan Reyen, Chairman Hart County Board of Commissioners


Matt Beasley, Mayor City of Hartwell


Steve Williams, Mayor City of Royston



**SERVICE DELIVERY STRATEGY
SUMMARY OF SERVICE DELIVERY ARRANGEMENTS PAGE 2**

Instructions:

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County: Hart Service: Museum

1. Check the box that best describes the agreed upon delivery arrangement for this service:

Service will be provided countywide (i.e., including all cities and unincorporated areas) by a single service provider. (If this box is checked, identify the government, authority or organization providing the service.): _____

Service will be provided only in the unincorporated portion of the county by a single service provider. (If this box is checked, identify the government, authority or organization providing the service.): _____

One or more cities will provide this service only within their incorporated boundaries, and the service will not be provided in unincorporated areas. (If this box is checked, identify the government(s), authority or organization providing the service: Hartwell, Royston)

One or more cities will provide this service only within their incorporated boundaries, and the county will provide the service in unincorporated areas. (If this box is checked, identify the government(s), authority or organization providing the service.): _____

Other (If this box is checked, **attach a legible map delineating the service area of each service provider**, and identify the government, authority, or other organization that will provide service within each service area.)- _____

2. In developing the strategy, were overlapping service areas, unnecessary competition and/or duplication of this service identified?

Yes No

If these conditions will continue under the strategy, **attach an explanation for continuing the arrangement** (i.e., overlapping but higher levels of service (See O.C.G.A. 36-70-24(l)), overriding benefits of the duplication, or reasons that overlapping service areas or competition cannot be eliminated).

If these conditions will be eliminated under the strategy, **attach an implementation schedule** listing each step or action that will be taken to eliminate them, the responsible party and the agreed upon deadline for completing it.

3. List each government or authority that will help to pay for this service and indicate how the service will be funded (e.g., enterprise funds, user fees, general funds, special service district revenues, hotel/motel taxes, franchise taxes, impact fees, bonded indebtedness, etc.).

<i>Local Government or Authority:</i>	<i>Funding Method:</i>
Hartwell	General Fund
Royston	General Fund

4. How will the strategy change the previous arrangements for providing and/or funding this service within the county?

There will not be any change, arrangement is successful.

5. List any formal service delivery agreements or intergovernmental contracts that will be used to implement the strategy for this service:

<i>Agreement Name:</i>	<i>Contracting Parties:</i>	<i>Effective and Ending Dates:</i>
Museum SDS	Hart Co., Hartwell, Royston	2005-2015

6. What other mechanisms (if any) will be used to implement the strategy for this service (e.g., ordinances, resolutions, local acts of the General Assembly, rate or fee changes, etc.), and when will they take effect?

7. Person completing form: Jon Caime, Hart County Administrator
 Phone number: 706-856-5306 Date completed: 1/14/05

8. Is this the person who should be contacted by state agencies when evaluating whether proposed local government projects are consistent with the service delivery strategy? Yes No

If not, provide designated contact person(s) and phone number(s) below:

JAN 24 2005

**HART COUNTY, HARTWELL, ROYSTON
MUSEUM
SERVICE DELIVERY STRATEGY**


The City of Hartwell, the Hart County Chamber of Commerce, and the Hart County Historical Society operate and finance the museum which is located in downtown Hartwell in the same building as the Chamber of Commerce.

The City of Royston is the site of the Ty Cobb Museum which is funded and operated by the Ty Cobb Health Center, Inc. This museum particularly relates to and honors the baseball career of Ty Cobb.

The undersigned agree that the delivery procedure in place demonstrates no duplication of service under existing circumstances. It is the interest of the elected officials of the Hart County community to continue the Museum service delivery until such time as the participants agree upon an enhanced service delivery.



Dan Reyen, Chairman Hart County Board of Commissioners



Matt Beasley, Mayor City of Hartwell



Steve Williams, Mayor City of Royston



**SERVICE DELIVERY STRATEGY
SUMMARY OF SERVICE DELIVERY ARRANGEMENTS PAGE 2**

Instructions:

Make copies of this form and complete one for each service listed on page 1, Section 111. Use exactly the same service names listed on page 1. Answer each question below, attaching additional pages as necessary. If the contact person for this service (listed at the bottom of the page) changes, this should be reported to the Department of Community Affairs.

County: HartService: Planning and Zoning

1. Check the box that best describes the agreed upon delivery arrangement for this service:

Service will be provided countywide (i.e., including all cities and unincorporated areas) by a single service provider. (If this box is checked, identify the government, authority or organization providing the service.): _____

Service will be provided only in the unincorporated portion of the county by a single service provider. (If this box is checked, identify the government, authority or organization providing the service.): _____

One or more cities will provide this service only within their incorporated boundaries, and the service will not be provided in unincorporated areas. (If this box is checked, identify the government(s), authority or organization providing the service): _____

One or more cities will provide this service only within their incorporated boundaries, and the county will provide the service in unincorporated areas. (If this box is checked, identify the government(s), authority or organization providing the service.): Hart County, Hartwell, Royston

Other (If this box is checked, **attach a legible map delineating the service area of each service provider**, and identify the government, authority, or other organization that will provide service within each service area.)-

2. In developing the strategy, were overlapping service areas, unnecessary competition and/or duplication of this service identified?

Yes No

If these conditions will continue under the strategy, **attach an explanation for continuing the arrangement** (i.e., overlapping but higher levels of service (See O.C.G.A. 36-70-24(l)), overriding benefits of the duplication, or reasons that overlapping service areas or competition cannot be eliminated).

If these conditions will be eliminated under the strategy, **attach an implementation schedule** listing each step or action that will be taken to eliminate them, the responsible party and the agreed upon deadline for completing it.

3. List each government or authority that will help to pay for this service and indicate how the service will be funded (e.g., enterprise funds, user fees, general funds, special service district revenues, hotel/motel taxes, franchise taxes, impact fees, bonded indebtedness, etc.).

<i>Local Government or Authority:</i>	<i>Funding Method:</i>
Hart County	General Fund
Hartwell	General Fund
Royston	General Fund

4. How will the strategy change the previous arrangements for providing and/or funding this service within the county?

There will not be any change, arrangement is successful.

5. List any formal service delivery agreements or intergovernmental contracts that will be used to implement the strategy for this service:

<i>Agreement Name:</i>	<i>Contracting Parties:</i>	<i>Effective and Ending Dates:</i>
Planning and Zoning SDS	Hart Co., Hartwell, Royston	2005-2015

6. What other mechanisms (if any) will be used to implement the strategy for this service (e.g., ordinances, resolutions, local acts of the General Assembly, rate or fee changes, etc.), and when will they take effect?

7. Person completing form: Jon Caime, Hart County Administrator
 Phone number: 706-856-5306 Date completed: 8/20/04

8. Is this the person who should be contacted by state agencies when evaluating whether proposed local government projects are consistent with the service delivery strategy? Yes No

If not, provide designated contact person(s) and phone number(s) below:

**HART COUNTY, HARTWELL, ROYSTON
PLANNING AND ZONING
SERVICE DELIVERY STRATEGY**

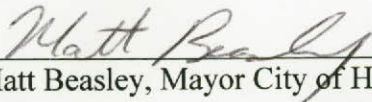
The City of Hartwell, and the City of Royston maintain and fund a planning department which includes a zoning function. Hart County does not have a planning department nor zoning but does perform planning and limited land use functions through the Hart County Board of Commissioners office for the unincorporated sections of the County.

The undersigned agree that the delivery procedure in place demonstrates no duplication of service under existing circumstances. It is the interest of the elected officials of the Hart County community to continue the Planning and Zoning service delivery until such time as the participants agree upon an enhanced service delivery.



Dan Reyen, Chairman Hart County Board of Commissioners

RCO



Matt Beasley, Mayor City of Hartwell



* _____
Steve Williams, Mayor City of Royston



**SERVICE DELIVERY STRATEGY
SUMMARY OF SERVICE DELIVERY ARRANGEMENTS PAGE 2**

Instructions:

Make copies of this form and complete one for each service listed on page 1, Section 111. Use exactly the same service names listed on page 1. Answer each question below, attaching additional pages as necessary. If the contact person for this service (listed at the bottom of the page) changes, this should be reported to the Department of Community Affairs.

County: Hart Service: Probate Court

1. Check the box that best describes the agreed upon delivery arrangement for this service:

Service will be provided countywide (i.e., including all cities and unincorporated areas) by a single service provider. (If this box is checked, identify the government, authority or organization providing the service.): Hart County

Service will be provided only in the unincorporated portion of the county by a single service provider. (If this box is checked, identify the government, authority or organization providing the service.): _____

One or more cities will provide this service only within their incorporated boundaries, and the service will not be provided in unincorporated areas. (If this box is checked, identify the government(s), authority or organization providing the service: _____)

One or more cities will provide this service only within their incorporated boundaries, and the county will provide the service in unincorporated areas. (If this box is checked, identify the government(s), authority or organization providing the service.): _____

Other (If this box is checked, **attach a legible map delineating the service area of each service provider**, and identify the government, authority, or other organization that will provide service within each service area.)-

2. In developing the strategy, were overlapping service areas, unnecessary competition and/or duplication of this service identified?

Yes No

If these conditions will continue under the strategy, **attach an explanation for continuing the arrangement** (i.e., overlapping but higher levels of service (See O.C.G.A. 36-70-24(l)), overriding benefits of the duplication, or reasons that overlapping service areas or competition cannot be eliminated).

If these conditions will be eliminated under the strategy, **attach an implementation schedule** listing each step or action that will be taken to eliminate them, the responsible party and the agreed upon deadline for completing it.

3. List each government or authority that will help to pay for this service and indicate how the service will be funded (e.g., enterprise funds, user fees, general funds, special service district revenues, hotel/motel taxes, franchise taxes, impact fees, bonded indebtedness, etc.).

<i>Local Government or Authority:</i>	<i>Funding Method:</i>
Hart County	General Fund

4. How will the strategy change the previous arrangements for providing and/or funding this service within the county?

There will not be any change, arrangement is successful.

5. List any formal service delivery agreements or intergovernmental contracts that will be used to implement the strategy for this service:

<i>Agreement Name:</i>	<i>Contracting Parties:</i>	<i>Effective and Ending Dates:</i>
Probate Court SDS	Hart Co., Hartwell, Royston	2005-2015

6. What other mechanisms (if any) will be used to implement the strategy for this service (e.g., ordinances, resolutions, local acts of the General Assembly, rate or fee changes, etc.), and when will they take effect?

County Ordinance, State Legislation

7. Person completing form: Jon Caime, Hart County Administrator
 Phone number: 706-856-5306 Date completed: 8/18/04

8. Is this the person who should be contacted by state agencies when evaluating whether proposed local government projects are consistent with the service delivery strategy? Yes No

If not, provide designated contact person(s) and phone number(s) below:

JAN 24 2005

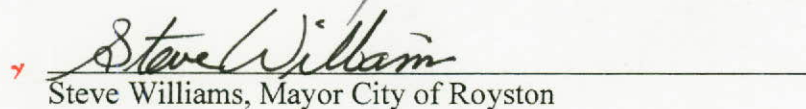
**HART COUNTY, HARTWELL, ROYSTON
PROBATE COURT
SERVICE DELIVERY STRATEGY**

The Probate Court services are provided and funded by Hart County for the entire county including the municipalities.

The undersigned agree that the delivery procedure in place demonstrates no duplication of service under existing circumstances. It is the interest of the elected officials of the Hart County community to continue the Probate Court service delivery until such time as the participants agree upon an enhanced service delivery.


Dan Reyen, Chairman Hart County Board of Commissioners


Matt Beasley, Mayor City of Hartwell


Steve Williams, Mayor City of Royston



**SERVICE DELIVERY STRATEGY
SUMMARY OF SERVICE DELIVERY ARRANGEMENTS PAGE 2**

Instructions:

Make copies of this form and complete one for each service listed on page 1, Section 111. Use exactly the same service names listed on page 1. Answer each question below, attaching additional pages as necessary. If the contact person for this service (listed at the bottom of the page) changes, this should be reported to the Department of Community Affairs.

County: Hart Service: Public Defender

1. Check the box that best describes the agreed upon delivery arrangement for this service:

Service will be provided countywide (i.e., including all cities and unincorporated areas) by a single service provider. (If this box is checked, identify the government, authority or organization providing the service.): _____

Service will be provided only in the unincorporated portion of the county by a single service provider. (If this box is checked, identify the government, authority or organization providing the service.): _____

One or more cities will provide this service only within their incorporated boundaries, and the service will not be provided in unincorporated areas. (If this box is checked, identify the government(s), authority or organization providing the service: _____

One or more cities will provide this service only within their incorporated boundaries, and the county will provide the service in unincorporated areas. (If this box is checked, identify the government(s), authority or organization providing the service.): Hart County, Hartwell, Royston

Other (If this box is checked, **attach a legible map delineating the service area of each service provider**, and identify the government, authority, or other organization that will provide service within each service area.)-

2. In developing the strategy, were overlapping service areas, unnecessary competition and/or duplication of this service identified?

Yes No

If these conditions will continue under the strategy, **attach an explanation for continuing the arrangement** (i.e., overlapping but higher levels of service (See O.C.G.A. 36-70-24(l)), overriding benefits of the duplication, or reasons that overlapping service areas or competition cannot be eliminated).

If these conditions will be eliminated under the strategy, **attach an implementation schedule** listing each step or action that will be taken to eliminate them, the responsible party and the agreed upon deadline for completing it.

3. List each government or authority that will help to pay for this service and indicate how the service will be funded (e.g., enterprise funds, user fees, general funds, special service district revenues, hotel/motel taxes, franchise taxes, impact fees, bonded indebtedness, etc.).

<i>Local Government or Authority:</i>	<i>Funding Method:</i>
Hart County	General Fund
Hartwell	General Fund
Royston	General Fund

4. How will the strategy change the previous arrangements for providing and/or funding this service within the county?

There will not be any change, arrangement is successful.

5. List any formal service delivery agreements or intergovernmental contracts that will be used to implement the strategy for this service:

<i>Agreement Name:</i>	<i>Contracting Parties:</i>	<i>Effective and Ending Dates:</i>
Public Defender SDS	Hart Co., Hartwell, Royston	2005-2015

6. What other mechanisms (if any) will be used to implement the strategy for this service (e.g., ordinances, resolutions, local acts of the General Assembly, rate or fee changes, etc.), and when will they take effect?

Local and State rules

7. Person completing form: Jon Caime, Hart County Administrator
 Phone number: 706-856-5306 Date completed: 8/26/04

8. Is this the person who should be contacted by state agencies when evaluating whether proposed local government projects are consistent with the service delivery strategy? Yes No

If not, provide designated contact person(s) and phone number(s) below:

**HART COUNTY, HARTWELL, ROYSTON
PUBLIC DEFENDER
SERVICE DELIVERY STRATEGY**

Public Defender (indigent defense) services are provided and funded by Hart County in the Superior Court arena. This service is funded in the City Court arena for the cities of Hartwell and Royston.

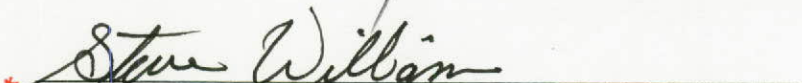
The undersigned agree that the delivery procedure in place does not demonstrate a duplication of service under existing circumstances. It is the interest of the elected officials of the Hart County community to continue the Public Defender service delivery until such time as the participants agree upon an enhanced service delivery.



Dan Reyen, Chairman Hart County Board of Commissioners



Matt Beasley, Mayor City of Hartwell



Steve Williams, Mayor City of Royston



**SERVICE DELIVERY STRATEGY
SUMMARY OF SERVICE DELIVERY ARRANGEMENTS PAGE 2**

Instructions:

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County: Hart Service: Public Health

1. Check the box that best describes the agreed upon delivery arrangement for this service:

Service will be provided countywide (i.e., including all cities and unincorporated areas) by a single service provider. (If this box is checked, identify the government, authority or organization providing the service.): Hart County

Service will be provided only in the unincorporated portion of the county by a single service provider. (If this box is checked, identify the government, authority or organization providing the service.): _____

One or more cities will provide this service only within their incorporated boundaries, and the service will not be provided in unincorporated areas. (If this box is checked, identify the government(s), authority or organization providing the service: _____

One or more cities will provide this service only within their incorporated boundaries, and the county will provide the service in unincorporated areas. (If this box is checked, identify the government(s), authority or organization providing the service.): _____

Other (If this box is checked, **attach a legible map delineating the service area of each service provider**, and identify the government, authority, or other organization that will provide service within each service area.)-

2. In developing the strategy, were overlapping service areas, unnecessary competition and/or duplication of this service identified?

Yes No

If these conditions will continue under the strategy, **attach an explanation for continuing the arrangement** (i.e., overlapping but higher levels of service (See O.C.G.A. 36-70-24(l)), overriding benefits of the duplication, or reasons that overlapping service areas or competition cannot be eliminated).

If these conditions will be eliminated under the strategy, **attach an implementation schedule** listing each step or action that will be taken to eliminate them, the responsible party and the agreed upon deadline for completing it.

3. List each government or authority that will help to pay for this service and indicate how the service will be funded (e.g., enterprise funds, user fees, general funds, special service district revenues, hotel/motel taxes, franchise taxes, impact fees, bonded indebtedness, etc.).

<i>Local Government or Authority:</i>	<i>Funding Method:</i>
Hart County	General Fund

4. How will the strategy change the previous arrangements for providing and/or funding this service within the county?

There will not be any change, arrangement is successful.

5. List any formal service delivery agreements or intergovernmental contracts that will be used to implement the strategy for this service:

<i>Agreement Name:</i>	<i>Contracting Parties:</i>	<i>Effective and Ending Dates:</i>
Public Health & Mental Health SDS	Hart Co., Hartwell, Royston	2005-2015

6. What other mechanisms (if any) will be used to implement the strategy for this service (e.g., ordinances, resolutions, local acts of the General Assembly, rate or fee changes, etc.), and when will they take effect?

County Ordinance, State Legislation

7. Person completing form: Jon Caime, Hart County Administrator
 Phone number: 706-856-5306 Date completed: 8/20/04

8. Is this the person who should be contacted by state agencies when evaluating whether proposed local government projects are consistent with the service delivery strategy? Yes No

If not, provide designated contact person(s) and phone number(s) below:

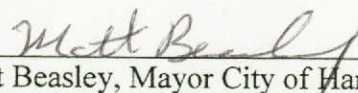
**HART COUNTY, HARTWELL, ROYSTON
PUBLIC HEALTH & MENTAL HEALTH
SERVICE DELIVERY STRATEGY**

Public health and mental health services are provided and funded using funds including local funds by Hart County for the entire county including the municipalities.

The undersigned agree that the delivery procedure in place demonstrates no duplication of service under existing circumstances. It is the interest of the elected officials of the Hart County community to continue the Public Health and Mental Health service delivery until such time as the participants agree upon an enhanced service delivery.



Dan Reyen, Chairman Hart County Board of Commissioners



Matt Beasley, Mayor City of Hartwell



Steve Williams, Mayor City of Royston



**SERVICE DELIVERY STRATEGY
SUMMARY OF SERVICE DELIVERY ARRANGEMENTS PAGE 2**

Instructions:

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County: Hart Service: Public Housing

1. Check the box that best describes the agreed upon delivery arrangement for this service:

Service will be provided countywide (i.e., including all cities and unincorporated areas) by a single service provider. (If this box is checked, identify the government, authority or organization providing the service.): _____

Service will be provided only in the unincorporated portion of the county by a single service provider. (If this box is checked, identify the government, authority or organization providing the service.): _____

One or more cities will provide this service only within their incorporated boundaries, and the service will not be provided in unincorporated areas. (If this box is checked, identify the government(s), authority or organization providing the service: . Hartwell, Royston)

One or more cities will provide this service only within their incorporated boundaries, and the county will provide the service in unincorporated areas. (If this box is checked, identify the government(s), authority or organization providing the service.):

Other (If this box is checked, **attach a legible map delineating the service area of each service provider**, and identify the government, authority, or other organization that will provide service within each service area.)-

2. In developing the strategy, were overlapping service areas, unnecessary competition and/or duplication of this service identified?

Yes No

If these conditions will continue under the strategy, **attach an explanation for continuing the arrangement** (i.e., overlapping but higher levels of service (See O.C.G.A. 36-70-24(l)), overriding benefits of the duplication, or reasons that overlapping service areas or competition cannot be eliminated).

If these conditions will be eliminated under the strategy, **attach an implementation schedule** listing each step or action that will be taken to eliminate them, the responsible party and the agreed upon deadline for completing it.

3. List each government or authority that will help to pay for this service and indicate how the service will be funded (e.g., enterprise funds, user fees, general funds, special service district revenues, hotel/motel taxes, franchise taxes, impact fees, bonded indebtedness, etc.).

<i>Local Government or Authority:</i>	<i>Funding Method:</i>
Hartwell	Federal Funds
Royston	Federal Funds

4. How will the strategy change the previous arrangements for providing and/or funding this service within the county?

There will not be any change, arrangement is successful.

5. List any formal service delivery agreements or intergovernmental contracts that will be used to implement the strategy for this service:

<i>Agreement Name:</i>	<i>Contracting Parties:</i>	<i>Effective and Ending Dates:</i>
Public Housing SDS	Hart Co., Hartwell, Royston	2005-2015

6. What other mechanisms (if any) will be used to implement the strategy for this service (e.g., ordinances, resolutions, local acts of the General Assembly, rate or fee changes, etc.), and when will they take effect?

Local

7. Person completing form: Jon Caime, Hart County Administrator
 Phone number: 706-856-5306 Date completed: 1/14/05

8. Is this the person who should be contacted by state agencies when evaluating whether proposed local government projects are consistent with the service delivery strategy? Yes No

If not, provide designated contact person(s) and phone number(s) below:

JAN 24 2005

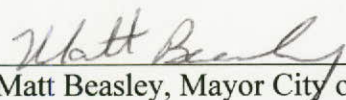
**HART COUNTY, HARTWELL, ROYSTON
PUBLIC HOUSING
SERVICE DELIVERY STRATEGY**

Hartwell Housing Authority provides 168 units at seven sites. Royston Housing Authority provides 185 housing units. The units are funded by HUD via Georgia Residential Financial Authority. Hart County does not operate a public housing authority.

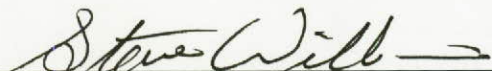
The undersigned agree that the delivery procedure in place does not demonstrate a duplication of service under existing circumstances. It is the interest of the elected officials of the Hart County community to continue the Public Housing service delivery until such time as the participants agree upon an enhanced service delivery.



RC Oglesby, Chairman, Hart County Board of Commissioners



Matt Beasley, Mayor City of Hartwell



Steve Williams, Mayor City of Royston



SERVICE DELIVERY STRATEGY
SUMMARY OF SERVICE DELIVERY ARRANGEMENTS PAGE 2

Instructions:

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County: Hart Service: Public Transit

1. Check the box that best describes the agreed upon delivery arrangement for this service:

Service will be provided countywide (i.e., including all cities and unincorporated areas) by a single service provider. (If this box is checked, identify the government, authority or organization providing the service.): Hart County

Service will be provided only in the unincorporated portion of the county by a single service provider. (If this box is checked, identify the government, authority or organization providing the service.): _____

One or more cities will provide this service only within their incorporated boundaries, and the service will not be provided in unincorporated areas. (If this box is checked, identify the government(s), authority or organization providing the service: _____

One or more cities will provide this service only within their incorporated boundaries, and the county will provide the service in unincorporated areas. (If this box is checked, identify the government(s), authority or organization providing the service.): Hart County, Hartwell, Royston

Other (If this box is checked, **attach a legible map delineating the service area of each service provider**, and identify the government, authority, or other organization that will provide service within each service area.)-

2. In developing the strategy, were overlapping service areas, unnecessary competition and/or duplication of this service identified?

Yes No

If these conditions will continue under the strategy, **attach an explanation for continuing the arrangement** (i.e., overlapping but higher levels of service (See O.C.G.A. 36-70-24(l)), overriding benefits of the duplication, or reasons that overlapping service areas or competition cannot be eliminated).

If these conditions will be eliminated under the strategy, **attach an implementation schedule** listing each step or action that will be taken to eliminate them, the responsible party and the agreed upon deadline for completing it.

3. List each government or authority that will help to pay for this service and indicate how the service will be funded (e.g., enterprise funds, user fees, general funds, special service district revenues, hotel/motel taxes, franchise taxes, impact fees, bonded indebtedness, etc.).

<i>Local Government or Authority:</i>	<i>Funding Method:</i>
Hart County	General Fund, user fees, GADOT

4. How will the strategy change the previous arrangements for providing and/or funding this service within the county?

There will not be any change, arrangement is successful.

5. List any formal service delivery agreements or intergovernmental contracts that will be used to implement the strategy for this service:

<i>Agreement Name:</i>	<i>Contracting Parties:</i>	<i>Effective and Ending Dates:</i>
Public Transit SDS	Hart Co., Hartwell, Royston	2005-2015

6. What other mechanisms (if any) will be used to implement the strategy for this service (e.g., ordinances, resolutions, local acts of the General Assembly, rate or fee changes, etc.), and when will they take effect?

7. Person completing form: Jon Caime, Hart County Administrator
Phone number: 706-856-5306 Date completed: 8/27/04

8. Is this the person who should be contacted by state agencies when evaluating whether proposed local government projects are consistent with the service delivery strategy? Yes No

If not, provide designated contact person(s) and phone number(s) below:

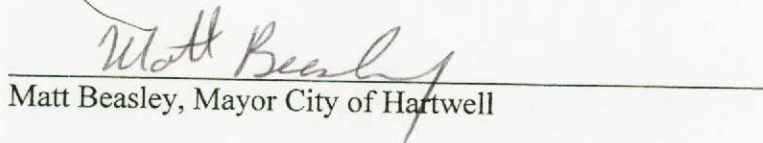
JAN 24 2005

**HART COUNTY, HARTWELL, ROYSTON
PUBLIC TRANSIT
SERVICE DELIVERY STRATEGY**

The rural transportation service is funded and managed by Hart County with support from user fees and the GADOT. The transit system serves the county and all municipalities.

The undersigned agree that the delivery procedure in place does not demonstrate a duplication of service under existing circumstances. It is the interest of the elected officials of the Hart County community to continue the Public Transit service delivery until such time as the participants agree upon an enhanced service delivery.


Dan Reyen, Chairman Hart County Board of Commissioners


Matt Beasley, Mayor City of Hartwell


* Steve Williams, Mayor City of Royston



SERVICE DELIVERY STRATEGY
SUMMARY OF SERVICE DELIVERY ARRANGEMENTS PAGE 2

Instructions:

Make copies of this form and complete one for each service listed on page 1, Section 111. Use exactly the same service names listed on page 1. Answer each question below, attaching additional pages as necessary. If the contact person for this service (listed at the bottom of the page) changes, this should be reported to the Department of Community Affairs.

County: Hart Service: Public Works

1. Check the box that best describes the agreed upon delivery arrangement for this service:

Service will be provided countywide (i.e., including all cities and unincorporated areas) by a single service provider. (If this box is checked, identify the government, authority or organization providing the service.): _____

Service will be provided only in the unincorporated portion of the county by a single service provider. (If this box is checked, identify the government, authority or organization providing the service.): _____

One or more cities will provide this service only within their incorporated boundaries, and the service will not be provided in unincorporated areas. (If this box is checked, identify the government(s), authority or organization providing the service: _____

One or more cities will provide this service only within their incorporated boundaries, and the county will provide the service in unincorporated areas. (If this box is checked, identify the government(s), authority or organization providing the service.): Hart County, Hartwell, Royston

Other (If this box is checked, **attach a legible map delineating the service area of each service provider**, and identify the government, authority, or other organization that will provide service within each service area.)-

2. In developing the strategy, were overlapping service areas, unnecessary competition and/or duplication of this service identified?

Yes No

If these conditions will continue under the strategy, **attach an explanation for continuing the arrangement** (i.e., overlapping but higher levels of service (See O.C.G.A. 36-70-24(l)), overriding benefits of the duplication, or reasons that overlapping service areas or competition cannot be eliminated).

If these conditions will be eliminated under the strategy, **attach an implementation schedule** listing each step or action that will be taken to eliminate them, the responsible party and the agreed upon deadline for completing it.

3. List each government or authority that will help to pay for this service and indicate how the service will be funded (e.g., enterprise funds, user fees, general funds, special service district revenues, hotel/motel taxes, franchise taxes, impact fees, bonded indebtedness, etc.).

<i>Local Government or Authority:</i>	<i>Funding Method:</i>
Hart County	General Fund
Hartwell	General Fund
Royston	General Fund

4. How will the strategy change the previous arrangements for providing and/or funding this service within the county?

There will not be any change, arrangement is successful.

5. List any formal service delivery agreements or intergovernmental contracts that will be used to implement the strategy for this service:

<i>Agreement Name:</i>	<i>Contracting Parties:</i>	<i>Effective and Ending Dates:</i>
Public Works SDS	Hart Co., Hartwell, Royston	2005-2015

6. What other mechanisms (if any) will be used to implement the strategy for this service (e.g., ordinances, resolutions, local acts of the General Assembly, rate or fee changes, etc.), and when will they take effect?

7. Person completing form: Jon Caime, Hart County Administrator
 Phone number: 706-856-5306 Date completed: 8/27/04

8. Is this the person who should be contacted by state agencies when evaluating whether proposed local government projects are consistent with the service delivery strategy? Yes No

If not, provide designated contact person(s) and phone number(s) below:

JAN 24 2005

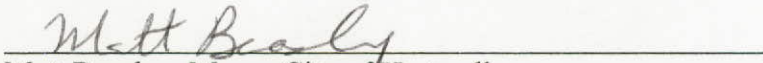
**HART COUNTY, HARTWELL, ROYSTON
PUBLIC WORKS
SERVICE DELIVERY STRATEGY**

Hart County operates a public works department that manages roads, solid waste and vehicle maintenance for the unincorporated section of the County. The City of Hartwell operates a public works department for the City. The two departments periodically work together on various projects when resources are available.


The undersigned agree that the delivery procedure in place does not demonstrate a duplication of service under existing circumstances. It is the interest of the elected officials of the Hart County community to continue the Public Works service delivery until such time as the participants agree upon an enhanced service delivery.



Dan Reyen, Chairman Hart County Board of Commissioners



Matt Beasley, Mayor City of Hartwell

x 

Steve Williams, Mayor City of Royston



SERVICE DELIVERY STRATEGY
SUMMARY OF SERVICE DELIVERY ARRANGEMENTS PAGE 2

Instructions:

Make copies of this form and complete one for each service listed on page 1, Section 111. Use exactly the same service names listed on page 1. Answer each question below, attaching additional pages as necessary. If the contact person for this service (listed at the bottom of the page) changes, this should be reported to the Department of Community Affairs.

County: Hart Service: Recreation

1. Check the box that best describes the agreed upon delivery arrangement for this service:

Service will be provided countywide (i.e., including all cities and unincorporated areas) by a single service provider. (If this box is checked, identify the government, authority or organization providing the service.): _____

Service will be provided only in the unincorporated portion of the county by a single service provider. (If this box is checked, identify the government, authority or organization providing the service.): _____

One or more cities will provide this service only within their incorporated boundaries, and the service will not be provided in unincorporated areas. (If this box is checked, identify the government(s), authority or organization providing the service: _____

One or more cities will provide this service only within their incorporated boundaries, and the county will provide the service in unincorporated areas. (If this box is checked, identify the government(s), authority or organization providing the service.):
Hart County, Hartwell, Royston

Other (If this box is checked, **attach a legible map delineating the service area of each service provider**, and identify the government, authority, or other organization that will provide service within each service area.)-
Hart County provides service county wide, Hartwell & Royston provide service within municipality.

2. In developing the strategy, were overlapping service areas, unnecessary competition and/or duplication of this service identified?

Yes No

If these conditions will continue under the strategy, **attach an explanation for continuing the arrangement** (i.e., overlapping but higher levels of service (See O.C.G.A. 36-70-24(l)), overriding benefits of the duplication, or reasons that overlapping service areas or competition cannot be eliminated).

If these conditions will be eliminated under the strategy, **attach an implementation schedule** listing each step or action that will be taken to eliminate them, the responsible party and the agreed upon deadline for completing it.

3. List each government or authority that will help to pay for this service and indicate how the service will be funded (e.g., enterprise funds, user fees, general funds, special service district revenues, hotel/motel taxes, franchise taxes, impact fees, bonded indebtedness, etc.).

<i>Local Government or Authority:</i>	<i>Funding Method:</i>
Hart County	General Fund, SPLOST
Royston	General Fund

4. How will the strategy change the previous arrangements for providing and/or funding this service within the county?

There will not be any change, arrangement is successful.

5. List any formal service delivery agreements or intergovernmental contracts that will be used to implement the strategy for this service:

<i>Agreement Name:</i>	<i>Contracting Parties:</i>	<i>Effective and Ending Dates:</i>
Recreation SDS	Hart Co., Hartwell, Royston	2005-2015

6. What other mechanisms (if any) will be used to implement the strategy for this service (e.g., ordinances, resolutions, local acts of the General Assembly, rate or fee changes, etc.), and when will they take effect?

Local Agreements

7. Person completing form: Jon Caime, Hart County Administrator
 Phone number: 706-856-5306 Date completed: 12/17/04

8. Is this the person who should be contacted by state agencies when evaluating whether proposed local government projects are consistent with the service delivery strategy? Yes No

If not, provide designated contact person(s) and phone number(s) below:

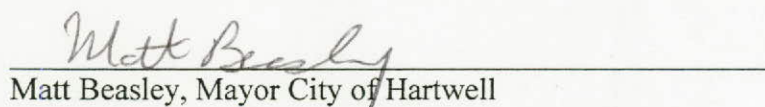
JAN 24 2005

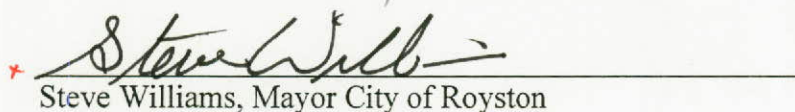
**HART COUNTY, HARTWELL, ROYSTON
RECREATION
SERVICE DELIVERY STRATEGY**

The Hart County government operates a county-wide recreation department that provides programs and facilities to all residents of Hart County. This is funded by County tax funds. This program is coordinated among all municipalities in the county, with each municipality providing certain recreation facilities within their own jurisdiction.

The undersigned agree that the delivery procedure in place demonstrates no duplication of service under existing circumstances. It is the interest of the elected officials of the Hart County community to continue the recreation service delivery until such time as the participants agree upon an enhanced service delivery.


Dan Reyen, Chairman Hart County Board of Commissioners


Matt Beasley, Mayor City of Hartwell


Steve Williams, Mayor City of Royston



**SERVICE DELIVERY STRATEGY
SUMMARY OF SERVICE DELIVERY ARRANGEMENTS PAGE 2**

Instructions:

Make copies of this form and complete one for each service listed on page 1, Section 111. Use exactly the same service names listed on page 1. Answer each question below, attaching additional pages as necessary. If the contact person for this service (listed at the bottom of the page) changes, this should be reported to the Department of Community Affairs.

County: Hart Service: Road Maintenance/ Construction

1. Check the box that best describes the agreed upon delivery arrangement for this service:

Service will be provided countywide (i.e., including all cities and unincorporated areas) by a single service provider. (If this box is checked, identify the government, authority or organization providing the service.): _____

Service will be provided only in the unincorporated portion of the county by a single service provider. (If this box is checked, identify the government, authority or organization providing the service.): _____

One or more cities will provide this service only within their incorporated boundaries, and the service will not be provided in unincorporated areas. (If this box is checked, identify the government(s), authority or organization providing the service: _____

One or more cities will provide this service only within their incorporated boundaries, and the county will provide the service in unincorporated areas. (If this box is checked, identify the government(s), authority or organization providing the service.):
Hart County, Hartwell, Royston

Other (If this box is checked, **attach a legible map delineating the service area of each service provider**, and identify the government, authority, or other organization that will provide service within each service area.)- _____

2. In developing the strategy, were overlapping service areas, unnecessary competition and/or duplication of this service identified?

Yes No

If these conditions will continue under the strategy, **attach an explanation for continuing the arrangement** (i.e., overlapping but higher levels of service (See O.C.G.A. 36-70-24(l)), overriding benefits of the duplication, or reasons that overlapping service areas or competition cannot be eliminated).

If these conditions will be eliminated under the strategy, **attach an implementation schedule** listing each step or action that will be taken to eliminate them, the responsible party and the agreed upon deadline for completing it.

3. List each government or authority that will help to pay for this service and indicate how the service will be funded (e.g., enterprise funds, user fees, general funds, special service district revenues, hotel/motel taxes, franchise taxes, impact fees, bonded indebtedness, etc.).

<i>Local Government or Authority:</i>	<i>Funding Method:</i>
Hart County	General Fund
Hartwell	General Fund
Royston	General Fund

4. How will the strategy change the previous arrangements for providing and/or funding this service within the county?

No change

5. List any formal service delivery agreements or intergovernmental contracts that will be used to implement the strategy for this service:

<i>Agreement Name:</i>	<i>Contracting Parties:</i>	<i>Effective and Ending Dates:</i>
Road Maintenance/Construction		
SDS	Hart Co., Hartwell, Royston	2005-2015

6. What other mechanisms (if any) will be used to implement the strategy for this service (e.g., ordinances, resolutions, local acts of the General Assembly, rate or fee changes, etc.), and when will they take effect?

Local Rules

7. Person completing form: Jon Caime, Hart County Administrator
 Phone number: 706-856-5306 Date completed: 8/17/04

8. Is this the person who should be contacted by state agencies when evaluating whether proposed local government projects are consistent with the service delivery strategy? Yes No

If not, provide designated contact person(s) and phone number(s) below:

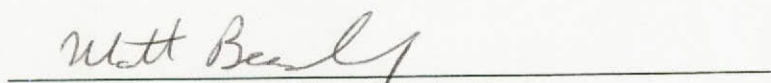
**HART COUNTY, HARTWELL, ROYSTON
ROAD MAINTENANCE/CONSTRUCTION
SERVICE DELIVERY STRATEGY**

The Hart County, Hartwell, Royston road maintenance/construction strategy will be continued as it has in the past. The County will construct and maintain all county roadways in the unincorporated area and, on occasion, when requested and sufficient county funds are available, provide similar activities to the incorporated municipalities within the county. Each municipality will administer and finance its respective road construction and maintenance program.

The undersigned agree that the delivery procedure in place demonstrates no duplication of service under existing circumstances. The activities conducted by the county within the municipalities is insignificant when compared with the overall city maintenance and construction budgets. It is the interest of the elected officials of the Hart County community to continue the existing road maintenance/construction service delivery until such time as the participants agree upon an enhanced service delivery.



Dan Reyen, Chairman Hart County Board of Commissioners



Matt Beasley, Mayor City of Hartwell

* 

Steve Williams, Mayor City of Royston



**SERVICE DELIVERY STRATEGY
SUMMARY OF SERVICE DELIVERY ARRANGEMENTS PAGE 2**

Instructions:

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County: Hart Service: Senior Citizens

1. Check the box that best describes the agreed upon delivery arrangement for this service:

Service will be provided countywide (i.e., including all cities and unincorporated areas) by a single service provider. (If this box is checked, identify the government, authority or organization providing the service.): Hart County

Service will be provided only in the unincorporated portion of the county by a single service provider. (If this box is checked, identify the government, authority or organization providing the service.): _____

One or more cities will provide this service only within their incorporated boundaries, and the service will not be provided in unincorporated areas. (If this box is checked, identify the government(s), authority or organization providing the service: _____

One or more cities will provide this service only within their incorporated boundaries, and the county will provide the service in unincorporated areas. (If this box is checked, identify the government(s), authority or organization providing the service.): _____

Other (If this box is checked, **attach a legible map delineating the service area of each service provider**, and identify the government, authority, or other organization that will provide service within each service area.)-

2. In developing the strategy, were overlapping service areas, unnecessary competition and/or duplication of this service identified?

Yes No

If these conditions will continue under the strategy, **attach an explanation for continuing the arrangement** (i.e., overlapping but higher levels of service (See O.C.G.A. 36-70-24(l)), overriding benefits of the duplication, or reasons that overlapping service areas or competition cannot be eliminated).

If these conditions will be eliminated under the strategy, **attach an implementation schedule** listing each step or action that will be taken to eliminate them, the responsible party and the agreed upon deadline for completing it.

3. List each government or authority that will help to pay for this service and indicate how the service will be funded (e.g., enterprise funds, user fees, general funds, special service district revenues, hotel/motel taxes, franchise taxes, impact fees, bonded indebtedness, etc.).

Local Government or Authority:

Funding Method:

Hart County	General Fund

4. How will the strategy change the previous arrangements for providing and/or funding this service within the county?

There will not be any change, arrangement is successful.

5. List any formal service delivery agreements or intergovernmental contracts that will be used to implement the strategy for this service:

Agreement Name:

Contracting Parties:

Effective and Ending Dates:

Senior Citizens SDS	Hart Co., Hartwell, Royston	2005-2015

6. What other mechanisms (if any) will be used to implement the strategy for this service (e.g., ordinances, resolutions, local acts of the General Assembly, rate or fee changes, etc.), and when will they take effect?

County Ordinance, State Legislation

7. Person completing form: Jon Caime, Hart County Administrator

Phone number: 706-856-5306 Date completed: 8/18/04

8. Is this the person who should be contacted by state agencies when evaluating whether proposed local government projects are consistent with the service delivery strategy? Yes No

If not, provide designated contact person(s) and phone number(s) below:

JAN 24 2005

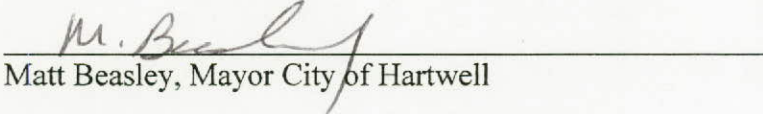
**HART COUNTY, HARTWELL, ROYSTON
SENIOR CITIZENS
SERVICE DELIVERY STRATEGY**

Senior Citizen services are provided and funded by Hart County for the entire county including the municipalities.

The undersigned agree that the delivery procedure in place demonstrates no duplication of service under existing circumstances. It is the interest of the elected officials of the Hart County community to continue the Senior Citizens service delivery until such time as the participants agree upon an enhanced service delivery.



Dan Reyen, Chairman Hart County Board of Commissioners



Matt Beasley, Mayor City of Hartwell



Steve Williams, Mayor City of Royston



**SERVICE DELIVERY STRATEGY
SUMMARY OF SERVICE DELIVERY ARRANGEMENTS PAGE 2**

Instructions:

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County: Hart Service: Sewer

1. Check the box that best describes the agreed upon delivery arrangement for this service:

Service will be provided countywide (i.e., including all cities and unincorporated areas) by a single service provider. (If this box is checked, identify the government, authority or organization providing the service.): _____

Service will be provided only in the unincorporated portion of the county by a single service provider. (If this box is checked, identify the government, authority or organization providing the service.): _____

One or more cities will provide this service only within their incorporated boundaries, and the service will not be provided in unincorporated areas. (If this box is checked, identify the government(s), authority or organization providing the service: _____

One or more cities will provide this service only within their incorporated boundaries, and the county will provide the service in unincorporated areas. (If this box is checked, identify the government(s), authority or organization providing the service.): _____

Other (If this box is checked, **attach a legible map delineating the service area of each service provider**, and identify the government, authority, or other organization that will provide service within each service area.)-

Hart County, Hartwell, Royston

2. In developing the strategy, were overlapping service areas, unnecessary competition and/or duplication of this service identified?

Yes No

If these conditions will continue under the strategy, **attach an explanation for continuing the arrangement** (i.e., overlapping but higher levels of service (See O.C.G.A. 36-70-24(l)), overriding benefits of the duplication, or reasons that overlapping service areas or competition cannot be eliminated).

If these conditions will be eliminated under the strategy, **attach an implementation schedule** listing each step or action that will be taken to eliminate them, the responsible party and the agreed upon deadline for completing it.

3. List each government or authority that will help to pay for this service and indicate how the service will be funded (e.g., enterprise funds, user fees, general funds, special service district revenues, hotel/motel taxes, franchise taxes, impact fees, bonded indebtedness, etc.).

<i>Local Government or Authority:</i>	<i>Funding Method:</i>
Hart County Water and Sewer Auth.	General Fund
Hartwell	General Fund <i>Enterprise</i>
Royston	General Fund

4. How will the strategy change the previous arrangements for providing and/or funding this service within the county?

The City of Hartwell and Hart County may investigate the potential for providing sewer service to the unincorporated areas near the City of Hartwell.

5. List any formal service delivery agreements or intergovernmental contracts that will be used to implement the strategy for this service:

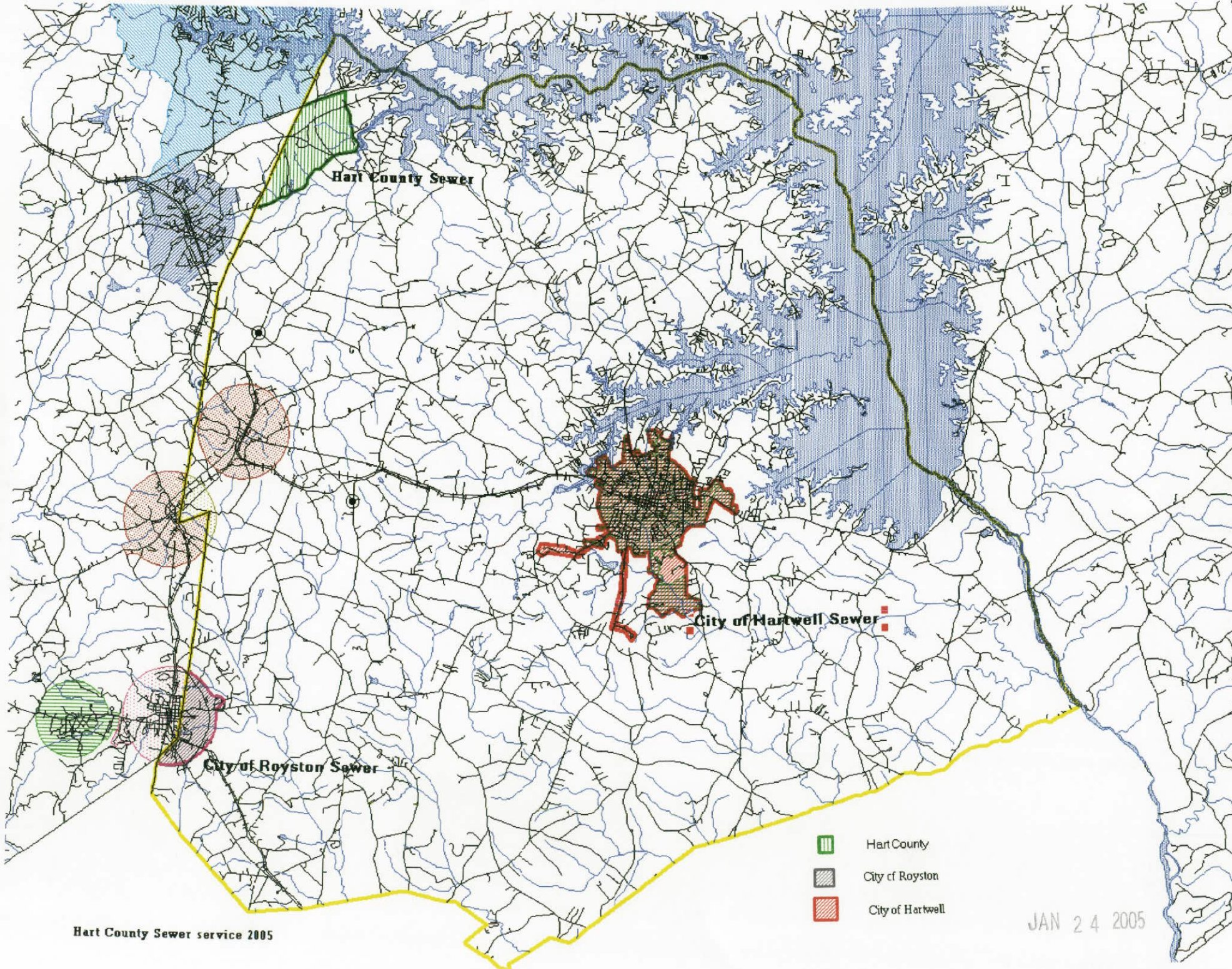
<i>Agreement Name:</i>	<i>Contracting Parties:</i>	<i>Effective and Ending Dates:</i>
Sewer SDS	Hart Co., Hartwell, Royston	2005-8/1/06

6. What other mechanisms (if any) will be used to implement the strategy for this service (e.g., ordinances, resolutions, local acts of the General Assembly, rate or fee changes, etc.), and when will they take effect?

7. Person completing form: Jon Caime, Hart County Administrator
 Phone number: 706-856-5306 Date completed: 9/14/04

8. Is this the person who should be contacted by state agencies when evaluating whether proposed local government projects are consistent with the service delivery strategy? Yes No




If not, provide designated contact person(s) and phone number(s) below:



Hart County Sewer

City of Royston Sewer

City of Hartwell Sewer

-  Hart County
-  City of Royston
-  City of Hartwell

**HART COUNTY, HARTWELL, ROYSTON
SEWER
SERVICE DELIVERY STRATEGY**

Hart County has a State authorized water and sewer authority that has a mission of providing sewer and water service to the unincorporated sections of Hart County. However the development of sewer resources in the County is currently limited. Hart County has sewer service to the Interstate area in the Northern section of the County serving a new industrial park with potential to serve other areas outside this park. Sewer is managed by an intergovernmental agreement with the City of Lavonia in Franklin County.

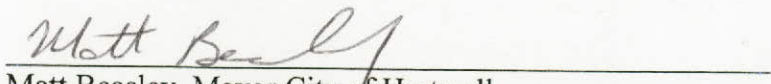
The City of Hartwell operates a sewer treatment plant and provides sewer service to the City of Hartwell, the Whitworth Detention Center and to limited unincorporated areas near the city. The City of Hartwell and Hart County recognize the need to be able to provide more sewer service to areas outside the incorporated areas near the city of Hartwell. The parties will be investigating ways to provide this service to these areas where both parties benefit.

The City of Royston operates sewer service for the City of Royston.

The undersigned agree that the delivery procedure in place does not demonstrate a duplication of service under existing circumstances. It is the interest of the elected officials of the Hart County community to continue the Sewer service delivery until such time as the participants agree upon an enhanced service delivery.



Dan Reyen, Chairman Hart County Board of Commissioners



Matt Beasley, Mayor City of Hartwell



Steve Williams, Mayor City of Royston



SERVICE DELIVERY STRATEGY
SUMMARY OF SERVICE DELIVERY ARRANGEMENTS PAGE 2

Instructions:

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County: Hart Service: Solid Waste Management

1. Check the box that best describes the agreed upon delivery arrangement for this service:

Service will be provided countywide (i.e., including all cities and unincorporated areas) by a single service provider. (If this box is checked, identify the government, authority or organization providing the service.): _____

Service will be provided only in the unincorporated portion of the county by a single service provider. (If this box is checked, identify the government, authority or organization providing the service.): _____

One or more cities will provide this service only within their incorporated boundaries, and the service will not be provided in unincorporated areas. (If this box is checked, identify the government(s), authority or organization providing the service: _____

One or more cities will provide this service only within their incorporated boundaries, and the county will provide the service in unincorporated areas. (If this box is checked, identify the government(s), authority or organization providing the service.):
Hart County, Hartwell, Royston

Other (If this box is checked, **attach a legible map delineating the service area of each service provider**, and identify the government, authority, or other organization that will provide service within each service area.)-

2. In developing the strategy, were overlapping service areas, unnecessary competition and/or duplication of this service identified?

Yes No

If these conditions will continue under the strategy, **attach an explanation for continuing the arrangement** (i.e., overlapping but higher levels of service (See O.C.G.A. 36-70-24(l)), overriding benefits of the duplication, or reasons that overlapping service areas or competition cannot be eliminated).

If these conditions will be eliminated under the strategy, **attach an implementation schedule** listing each step or action that will be taken to eliminate them, the responsible party and the agreed upon deadline for completing it.

3. List each government or authority that will help to pay for this service and indicate how the service will be funded (e.g., enterprise funds, user fees, general funds, special service district revenues, hotel/motel taxes, franchise taxes, impact fees, bonded indebtedness, etc.).

<i>Local Government or Authority:</i>	<i>Funding Method:</i>
Hart County	User Fees, Insurance Premium Fund, SW Revenues
Hartwell	User Fees
Royston	User Fees

4. How will the strategy change the previous arrangements for providing and/or funding this service within the county?

No change

5. List any formal service delivery agreements or intergovernmental contracts that will be used to implement the strategy for this service:

<i>Agreement Name:</i>	<i>Contracting Parties:</i>	<i>Effective and Ending Dates:</i>
Solid Waste Management	Hart Co., Hartwell, Royston	
SDS		2005-2015

6. What other mechanisms (if any) will be used to implement the strategy for this service (e.g., ordinances, resolutions, local acts of the General Assembly, rate or fee changes, etc.), and when will they take effect?

Local Rules

7. Person completing form: Jon Caime, Hart County Administrator

Phone number: 706-856-5306 Date completed: 8/17/04

8. Is this the person who should be contacted by state agencies when evaluating whether proposed local government projects are consistent with the service delivery strategy? Yes No

If not, provide designated contact person(s) and phone number(s) below:

**HART COUNTY, HARTWELL, ROYSTON
SOLID WASTE MANAGEMENT
SERVICE DELIVERY STRATEGY**

The City of Hartwell and the city of Royston provide solid waste pick up for city residents only. Monthly charges for services are billed directly to users to offset costs of collections and disposal. Hart County collects user fees and revenues from solid wastes to help offset costs of solid waste management. Hart County contracts with an out of county landfill for transportation and disposal of land filled wastes that are processed by the county at the counties solid waste transfer station.

Hart County does not provide pickup services but does operate eight convenience centers throughout the county for collection of residential wastes. Recyclables are collected without charge however landfilled wastes are charged by a pay as you throw system using purchased county bags. Wastes delivered to the transfer station are charged a tipping fee based on the tonnage of waste. This system encourages an intensive recycle program by not charging for recyclables.

The undersigned agree that the delivery procedure in place demonstrates no duplication of service under existing circumstances. It is the interest of the elected officials of the Hart County community to continue the existing solid waste management service delivery until such time as the participants agree upon an enhanced service delivery.


Dan Reyen, Chairman Hart County Board of Commissioners


Matt Beasley, Mayor City of Hartwell

* 
Steve Williams, Mayor City of Royston



**SERVICE DELIVERY STRATEGY
SUMMARY OF SERVICE DELIVERY ARRANGEMENTS PAGE 2**

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County: Hart Service: Superior Court

1. Check the box that best describes the agreed upon delivery arrangement for this service:

Service will be provided countywide (i.e., including all cities and unincorporated areas) by a single service provider. (If this box is checked, identify the government, authority or organization providing the service.): Hart County

Service will be provided only in the unincorporated portion of the county by a single service provider. (If this box is checked, identify the government, authority or organization providing the service.): _____

One or more cities will provide this service only within their incorporated boundaries, and the service will not be provided in unincorporated areas. (If this box is checked, identify the government(s), authority or organization providing the service: _____)

One or more cities will provide this service only within their incorporated boundaries, and the county will provide the service in unincorporated areas. (If this box is checked, identify the government(s), authority or organization providing the service.): _____

Other (If this box is checked, **attach a legible map delineating the service area of each service provider**, and identify the government, authority, or other organization that will provide service within each service area.)-

2. In developing the strategy, were overlapping service areas, unnecessary competition and/or duplication of this service identified?

Yes No

If these conditions will continue under the strategy, **attach an explanation for continuing the arrangement** (i.e., overlapping but higher levels of service (See O.C.G.A. 36-70-24(l)), overriding benefits of the duplication, or reasons that overlapping service areas or competition cannot be eliminated).

If these conditions will be eliminated under the strategy, **attach an implementation schedule** listing each step or action that will be taken to eliminate them, the responsible party and the agreed upon deadline for completing it.

3. List each government or authority that will help to pay for this service and indicate how the service will be funded (e.g., enterprise funds, user fees, general funds, special service district revenues, hotel/motel taxes, franchise taxes, impact fees, bonded indebtedness, etc.).

<i>Local Government or Authority:</i>	<i>Funding Method:</i>
Hart County	General Fund

4. How will the strategy change the previous arrangements for providing and/or funding this service within the county?

There will not be any change, arrangement is successful.

5. List any formal service delivery agreements or intergovernmental contracts that will be used to implement the strategy for this service:

<i>Agreement Name:</i>	<i>Contracting Parties:</i>	<i>Effective and Ending Dates:</i>
Superior Court SDS	Hart Co., Hartwell, Royston	2005-2015

6. What other mechanisms (if any) will be used to implement the strategy for this service (e.g., ordinances, resolutions, local acts of the General Assembly, rate or fee changes, etc.), and when will they take effect?

County Ordinance, State Legislation

7. Person completing form: Jon Caime, Hart County Administrator
 Phone number: 706-856-5306 Date completed: 8/18/04

8. Is this the person who should be contacted by state agencies when evaluating whether proposed local government projects are consistent with the service delivery strategy? Yes No

If not, provide designated contact person(s) and phone number(s) below:

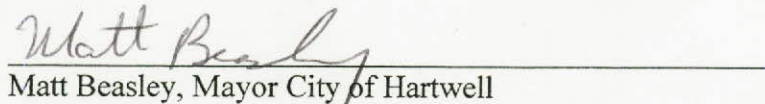
**HART COUNTY, HARTWELL, ROYSTON
SUPERIOR COURT
SERVICE DELIVERY STRATEGY**

Superior Court services are provided and funded by Hart County for the entire county including the municipalities.

The undersigned agree that the delivery procedure in place demonstrates no duplication of service under existing circumstances. It is the interest of the elected officials of the Hart County community to continue the Superior Court service delivery until such time as the participants agree upon an enhanced service delivery.



Dan Reyen, Chairman Hart County Board of Commissioners



Matt Beasley, Mayor City of Hartwell



Steve Williams, Mayor City of Royston



SERVICE DELIVERY STRATEGY
SUMMARY OF SERVICE DELIVERY ARRANGEMENTS PAGE 2

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County: Hart Service: Tax Assessment

1. Check the box that best describes the agreed upon delivery arrangement for this service:

Service will be provided countywide (i.e., including all cities and unincorporated areas) by a single service provider. (If this box is checked, identify the government, authority or organization providing the service.): Hart County

Service will be provided only in the unincorporated portion of the county by a single service provider. (If this box is checked, identify the government, authority or organization providing the service.): _____

One or more cities will provide this service only within their incorporated boundaries, and the service will not be provided in unincorporated areas. (If this box is checked, identify the government(s), authority or organization providing the service): _____

One or more cities will provide this service only within their incorporated boundaries, and the county will provide the service in unincorporated areas. (If this box is checked, identify the government(s), authority or organization providing the service.): _____

Other (If this box is checked, **attach a legible map delineating the service area of each service provider**, and identify the government, authority, or other organization that will provide service within each service area.)- _____

2. In developing the strategy, were overlapping service areas, unnecessary competition and/or duplication of this service identified?

Yes No

If these conditions will continue under the strategy, **attach an explanation for continuing the arrangement** (i.e., overlapping but higher levels of service (See O.C.G.A. 36-70-24(1)), overriding benefits of the duplication, or reasons that overlapping service areas or competition cannot be eliminated).

If these conditions will be eliminated under the strategy, **attach an implementation schedule** listing each step or action that will be taken to eliminate them, the responsible party and the agreed upon deadline for completing it.

3. List each government or authority that will help to pay for this service and indicate how the service will be funded (e.g., enterprise funds, user fees, general funds, special service district revenues, hotel/motel taxes, franchise taxes, impact fees, bonded indebtedness, etc.).

<i>Local Government or Authority:</i>	<i>Funding Method:</i>
Hart County	General Fund

4. How will the strategy change the previous arrangements for providing and/or funding this service within the county?

There will not be any change, arrangement is successful.

5. List any formal service delivery agreements or intergovernmental contracts that will be used to implement the strategy for this service:

<i>Agreement Name:</i>	<i>Contracting Parties:</i>	<i>Effective and Ending Dates:</i>
Tax Assessment SDS	Hart Co., Hartwell, Royston	2005-2015

6. What other mechanisms (if any) will be used to implement the strategy for this service (e.g., ordinances, resolutions, local acts of the General Assembly, rate or fee changes, etc.), and when will they take effect?

Local Rules and State Law

7. Person completing form: Jon Caime, Hart County Administrator
 Phone number: 706-856-5306 Date completed: 1/14/04

8. Is this the person who should be contacted by state agencies when evaluating whether proposed local government projects are consistent with the service delivery strategy? Yes No

If not, provide designated contact person(s) and phone number(s) below:

**HART COUNTY, HARTWELL, ROYSTON
TAX ASSESSMENT
SERVICE DELIVERY STRATEGY**

Tax assessment for all properties throughout the county, including those in municipalities, will be conducted exclusively by the county through the county board of tax assessors office. The county tax office will provide each municipality with a tax digest relating to the respective jurisdiction. These documents will be used to establish the basis for municipal taxes.

The undersigned agree that the delivery procedure in place demonstrates no duplication of service under existing circumstances. It is the interest of the elected officials of the Hart County community to continue the tax assessment service delivery until such time as the participants agree upon an enhanced service delivery.



RC Oglesby, Chairman Hart County Board of Commissioners



Matt Beasley, Mayor City of Hartwell



Steve Williams, Mayor City of Royston



**SERVICE DELIVERY STRATEGY
SUMMARY OF SERVICE DELIVERY ARRANGEMENTS PAGE 2**

Instructions:

Make copies of this form and complete one for each service listed on page 1, Section III. Use exactly the same service names listed on page 1. Answer each question below, attaching additional pages as necessary. If the contact person for this service (listed at the bottom of the page) changes, this should be reported to the Department of Community Affairs.

County: Hart Service: Tax Collection

1. Check the box that best describes the agreed upon delivery arrangement for this service:

Service will be provided countywide (i.e., including all cities and unincorporated areas) by a single service provider. (If this box is checked, identify the government, authority or organization providing the service.): _____

Service will be provided only in the unincorporated portion of the county by a single service provider. (If this box is checked, identify the government, authority or organization providing the service.): _____

One or more cities will provide this service only within their incorporated boundaries, and the service will not be provided in unincorporated areas. (If this box is checked, identify the government(s), authority or organization providing the service): _____

One or more cities will provide this service only within their incorporated boundaries, and the county will provide the service in unincorporated areas. (If this box is checked, identify the government(s), authority or organization providing the service.):
Hartwell, Royston, Hart County

Other (If this box is checked, attach a legible map delineating the service area of each service provider, and identify the government, authority, or other organization that will provide service within each service area.)-

2. In developing the strategy, were overlapping service areas, unnecessary competition and/or duplication of this service identified?

Yes No

If these conditions will continue under the strategy, attach an explanation for continuing the arrangement (i.e., overlapping but higher levels of service (See O.C.G.A. 36-70-24(1)), overriding benefits of the duplication, or reasons that overlapping service areas or competition cannot be eliminated).

If these conditions will be eliminated under the strategy, attach an implementation schedule listing each step or action that will be taken to eliminate them, the responsible party and the agreed upon deadline for completing it.

3. List each government or authority that will help to pay for this service and indicate how the service will be funded (e.g., enterprise funds, user fees, general funds, special service district revenues, hotel/motel taxes, franchise taxes, impact fees, bonded indebtedness, etc.).

<i>Local Government or Authority:</i>	<i>Funding Method:</i>
Hart County	General Fund
Hartwell	General Fund
Royston	General Fund

4. How will the strategy change the previous arrangements for providing and/or funding this service within the county?

There will not be any change, arrangement is successful.

5. List any formal service delivery agreements or intergovernmental contracts that will be used to implement the strategy for this service:

<i>Agreement Name:</i>	<i>Contracting Parties:</i>	<i>Effective and Ending Dates:</i>
Tax Collection SDS	Hart Co., Hartwell, Royston	2005-2015

6. What other mechanisms (if any) will be used to implement the strategy for this service (e.g., ordinances, resolutions, local acts of the General Assembly, rate or fee changes, etc.), and when will they take effect?

Local Rules and State Law

7. Person completing form: Jon Caime, Hart County Administrator
 Phone number: 706-856-5306 Date completed: 1/14/04

8. Is this the person who should be contacted by state agencies when evaluating whether proposed local government projects are consistent with the service delivery strategy? Yes No

If not, provide designated contact person(s) and phone number(s) below:

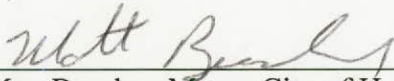
**HART COUNTY, HARTWELL, ROYSTON
TAX COLLECTION
SERVICE DELIVERY STRATEGY**

Tax collection will be conducted by the county through the county tax commissioner's office on all properties located in Hart County, including those within municipalities. The respective municipalities within the county will collect all imposed municipal taxes within this jurisdiction.

The undersigned agree that the delivery procedure in place demonstrates no duplication of service under existing circumstances. It is the interest of the elected officials of the Hart County community to continue the tax assessment/tax collection service delivery until such time as the participants agree upon an enhanced service delivery.



RO Oglesby, Chairman Hart County Board of Commissioners



Matt Beasley, Mayor City of Hartwell

x 

Steve Williams, Mayor City of Royston



SERVICE DELIVERY STRATEGY
SUMMARY OF SERVICE DELIVERY ARRANGEMENTS PAGE 2

Instructions:

Make copies of this form and complete one for each service listed on page 1, Section 111. Use exactly the same service names listed on page 1. Answer each question below, attaching additional pages as necessary. If the contact person for this service (listed at the bottom of the page) changes, this should be reported to the Department of Community Affairs.

County: Hart Service: Water

1. Check the box that best describes the agreed upon delivery arrangement for this service:

Service will be provided countywide (i.e., including all cities and unincorporated areas) by a single service provider. (If this box is checked, identify the government, authority or organization providing the service.): _____

Service will be provided only in the unincorporated portion of the county by a single service provider. (If this box is checked, identify the government, authority or organization providing the service.): _____

One or more cities will provide this service only within their incorporated boundaries, and the service will not be provided in unincorporated areas. (If this box is checked, identify the government(s), authority or organization providing the service): _____

One or more cities will provide this service only within their incorporated boundaries, and the county will provide the service in unincorporated areas. (If this box is checked, identify the government(s), authority or organization providing the service.): Hart County, Hartwell, Royston, Bowersville, Cannon

Other (If this box is checked, **attach a legible map delineating the service area of each service provider**, and identify the government, authority, or other organization that will provide service within each service area.)-

2. In developing the strategy, were overlapping service areas, unnecessary competition and/or duplication of this service identified? **PLEASE SEE NARRATIVE IN SDS AGREEMENT**

Yes No

If these conditions will continue under the strategy, **attach an explanation for continuing the arrangement** (i.e., overlapping but higher levels of service (See O.C.G.A. 36-70-24(1)), overriding benefits of the duplication, or reasons that overlapping service areas or competition cannot be eliminated).

If these conditions will be eliminated under the strategy, **attach an implementation schedule** listing each step or action that will be taken to eliminate them, the responsible party and the agreed upon deadline for completing it.

3. List each government or authority that will help to pay for this service and indicate how the service will be funded (e.g., enterprise funds, user fees, general funds, special service district revenues, hotel/motel taxes, franchise taxes, impact fees, bonded indebtedness, etc.).

<i>Local Government or Authority:</i>	<i>Funding Method:</i>
Bowersville	Water user fees
Hart County Water and Sewer Auth.	General Fund, user fees
Hartwell	General Fund <i>Enterprise</i>
Royston	General Fund
Canon	Water user fees

4. How will the strategy change the previous arrangements for providing and/or funding this service within the county?

The City of Hartwell and Hart County may investigate the potential for providing water service to the unincorporated areas near the City of Hartwell.

5. List any formal service delivery agreements or intergovernmental contracts that will be used to implement the strategy for this service:

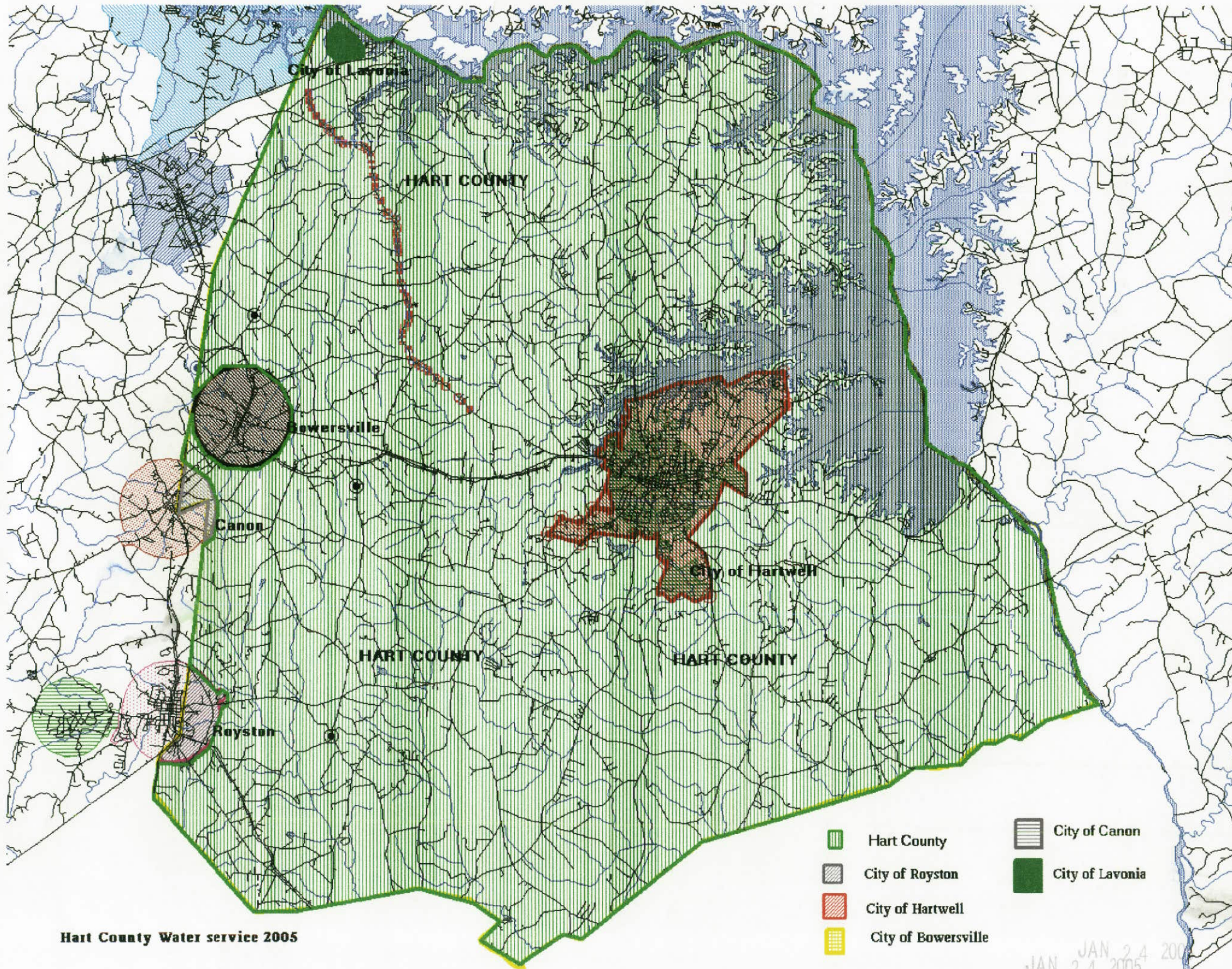
<i>Agreement Name:</i>	<i>Contracting Parties:</i>	<i>Effective and Ending Dates:</i>
Water SDS	Hart Co., Hartwell, Royston	1/1/05-2/1/06

6. What other mechanisms (if any) will be used to implement the strategy for this service (e.g., ordinances, resolutions, local acts of the General Assembly, rate or fee changes, etc.), and when will they take effect?







7. Person completing form: Jon Caime, Hart County Administrator
 Phone number: 706-856-5306 Date completed: 1/14/05

8. Is this the person who should be contacted by state agencies when evaluating whether proposed local government projects are consistent with the service delivery strategy? Yes No

If not, provide designated contact person(s) and phone number(s) below:



Hart County Water service 2005

-  Hart County
-  City of Royston
-  City of Hartwell
-  City of Bowersville
-  City of Canon
-  City of Lavonia

JAN 24 2005
 JAN 24 2005

**HART COUNTY, HARTWELL, ROYSTON
WATER
SERVICE DELIVERY STRATEGY**

Hart County has a State authorized water and sewer authority that has a mission of providing sewer and water service to the unincorporated sections of Hart County. The County Water and Sewer Authority (HCWSA) has begun implementation of a countywide water system. The County does not have a water treatment plant so treated water is purchased from the City of Hartwell and the City of Lavonia.

The City of Lavonia has provided water service to a particular section in the Northern part of Hart County. This service area has been delineated in the water service delivery strategy map.

The City of Hartwell, Hart County and the Hart County Water and Sewer Authority are investigating ways to provide water service to the County, unincorporated areas immediately surrounding the City, as well as other unincorporated areas of the County. The two parties have had intensive negotiations for several months but have not come to an agreement on this water service delivery strategy component.

These negotiations have identified the possibility that the HCWSA and Hartwell City water services may be able to be combined into one entity. In addition, these negotiations have identified the need of the HCWSA to receive a more favorable bulk rate for water as well as the City of Hartwell's need to continue the revenue source that exists from bulk sales to the HCWSA. These parties will continue negotiations for the next 12 months with the intent of resolving these negotiations.

The cities of Royston, Bowersville, and Cannon each operate water systems for their Cities.

It is the interest of the elected officials of the Hart County community to continue the Water service delivery until such time as the participants agree upon an enhanced service delivery.



Dan Reyen, Chairman Hart County Board of Commissioners



Matt Beasley, Mayor City of Hartwell



Steve Williams, Mayor City of Royston



SERVICE DELIVERY STRATEGY
SUMMARY OF LAND USE AGREEMENTS

Instructions:

Answer each question below, attaching additional pages as necessary. Please note that any changes to the answers provided will require updating of the service delivery strategy. If the contact person for this service (listed at the bottom of this page) changes, this should be reported to the Department of Community Affairs.

County: Hart

1. What incompatibilities or conflicts between the land use plans of local governments were identified in the process of developing the service delivery strategy?

The delivery of Water and Sewer is a continued conflict between the City of Hartwell and the provider of water for the unincorporated section of Hart County, (Hart County Water and Sewer Utility Authority. Therefore the County, the HCWSA, and the City of Hartwell have agreed to a one year SDS for water so that discussions on consolidation will continue. Other areas of possible consolidation are the E911 dispatch, Jail and Sewer. Discussion will also continue on these.

2. Check the boxes indicating how these incompatibilities or conflicts were addressed:

- amendments to existing comprehensive plans
- adoption of a joint comprehensive plan
- other measures (amend zoning ordinances, add environmental regulations, etc.

Note: If the necessary plan amendments, regulations, ordinances, etc. have not yet been formally adopted, indicate when each of the affected local governments will adopt them.

If "other measures" was checked, describe these measures:

We are planning to continue discussions on these SDS's especially water to see if consolidation is feasible.

3. Summarize the process that will be used to resolve disputes when a county disagrees with the proposed land use classification(s) for areas to be annexed into a city. If the conflict resolution process will vary for different cities in the county, summarize each process

The State Law will be used. There is no zoning in the unincorporated County so Land Use Classification conflicts will be rare.

4. What policies, procedures and/or processes have been established by local governments (and water and sewer authorities) to ensure that new extraterritorial water and sewer service will be consistent with all applicable land use plans and ordinances?

The County is in the process of updating the Comprehensive Land Use plan to coordinate with the water and sewer services. The HCWSA is appointed by the HCBOC and capital projects are funded by the County SPLOST. Therefore the County will easily be able to ensure compliance.

5. Person completing form: Jon Caime, Hart County Administrator

Phone number: 706-856-5306 Date completed: 1/17/05

6. Is this the person who should be contacted by state agencies when evaluating whether proposed local government projects are consistent with land use plans of applicable jurisdictions? Yes No

If not, provide designated contact person(s) and phone number(s) below:



SERVICE DELIVERY STRATEGY
CERTIFICATIONS

Instructions:

This page must, at a minimum, be signed by an authorized representative of the following governments: 1) the county; 2) the city serving as the county seat; 3) all cities having 1990 populations of over 9,000 residing within the county; and 4) no less than 50% of all other cities with a 1990 population of between 500 and 9,000 residing within the county. Cities with 1990 populations below 500 and authorities providing services under the strategy are not required to sign this form, but are encouraged to do so. Attach additional copies of this page as necessary.

SERVICE DELIVERY STRATEGY FOR Hart COUNTY

We, the undersigned authorized representatives of the jurisdictions listed below, certify that:

1. We have executed agreements for implementation of our service delivery strategy and the attached forms provide an accurate depiction of our agreed upon strategy (O.C.G.A. 36-70-21);
2. Our service delivery strategy promotes the delivery of local government services in the most efficient, effective, and responsive manner (O.C.G.A. 36-70-24 (1));
3. Our service delivery strategy provides that water or sewer fees charged to customers located outside the geographic boundaries of a service provider are reasonable and are not arbitrarily higher than the fees charged to customers located within the geographic boundaries of the service provider (O.C.G.A. 36-70-24 (2)); and
4. Our service delivery strategy ensures that the cost of any services the county government provides (including those jointly funded by the county and one or more municipalities) primarily for the benefit of the unincorporated area of the county are borne by the unincorporated area residents, individuals, and property owners who receive such service (O.C.G.A. 36-70-24 (3)).

SIGNATURE:	NAME: (Please print or type)	TITLE:	JURISDICTION:	DATE:
	Steve Williams	Mayor	Royston	1/18/05
	R C Oglesby	Chairman	Hart County	1/19/05
	Matt Beasley	Mayor	Hartwell	1/21/05

JAN 24 2005

HART COUNTY SERVICE DELIVERY RESOLUTION

WHEREAS, it is the interest of Hart County and its municipalities to comply with the intent and letter of the law of Georgia House Bill 489, and

WHEREAS, it is believed that such implementation will provide the framework for more efficient and effective government and will otherwise set the procedures for resolving disagreements of service delivery so each, as it may arise, might be brought to a quick, equitable, just conclusion, and

WHEREAS, Hart County, the City of Hartwell, and the City of Royston have engaged in and completed a series of meetings to which representatives of all political subdivisions of Hart County were invited, and

WHEREAS, these officials labored to arrive at accurate and fair service delivery strategies and, as a result, 38 services were identified, agreed upon, and documented by these governments, and

WHEREAS, it is the desire of these governments to enter into a service delivery strategy agreement and that this agreement be known and referred to as the Hart County Service Delivery Strategy Agreement, and

WHEREAS, this strategy will become effective February 1, 2005 or upon the date of sign-off approval by the Georgia Department of Community Affairs following February 1, 2005, and will continue in force until otherwise officially amended in compliance with HB 489 guidelines.

NOW, THEREFORE, BE IT RESOLVED that the Hart County Service Delivery Strategy be established and officially accepted and agreed to by the following:




Hart County Clerk

1/17/05
Date Seal



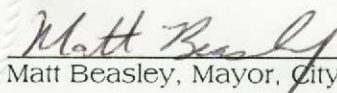
R C Oglesby, Hart County Commissioner

1/17/05
Date



Hartwell City Clerk

Date Seal



Matt Beasley, Mayor, City of Hartwell

1-21-05
Date



Royston City Clerk

1-19-05
Date Seal



Steve Williams, Mayor, City of Royston

1-18-2005
Date