## City of Harlem

# Short-Term Work Program Update 2012-2016

2014 Amendments (page 4, shown in green)
Adopted March 17, 2014

### City of Harlem Updated 5 Year Short-Term Work Program

The updated 5 Year Short-Term Work Program identifies specific implementation actions the City or other responsible parties will undertake in order to achieve the goals and vision set forth in the 2006 City of Harlem Comprehensive Plan.

The following presents the updated 5 Year Short-Term Work Program for the City of Harlem.

|   | ECONOMIC DEVELOPMENT |      |      |      |      |            |              |  |  |  |  |
|---|----------------------|------|------|------|------|------------|--------------|--|--|--|--|
| ELEMENT   | 2012                 | 2013 | 2014 | 2015 | 2016 | Cost       | Source       | Responsibility                           |  |  |  |
| Inventory tracts that are suitable for office development   | х                    | х    | х    |      |      | Staff Time | City         | City of Harlem,<br>Development Authority |  |  |  |
| Pursue new technology infrastructure that would be added to the city including more internet and cable carriers, more competition for phone access (land and cell). | x                    | x    | x    | х    |      | Staff Time | City, County | City of Harlem, County                   |  |  |  |
| Install a Wi-Fi hotspot within the downtown business district   | х                    | х    | х    | х    |      | Staff Time | City, County | City of Harlem, County                   |  |  |  |

| NATURAL & HISTORIC RESOURCES  |      |      |      |                |   |            |                    |                |
|---|------|------|------|----------------|---|------------|--------------------|----------------|
| ELEMENT   | 2012 | 2013 | 2014 | 2014 2015 2010 |   | Cost       | Source             | Responsibility |
| Inventory and assemble land within the city limits that would be appropriate for new pocket parks and small playgrounds | x    | x    | x    | x              | X | Staff Time | City, USDA,<br>DNR | City of Harlem |
| Develop conservation subdivision standards  |      | х    |      |                |   | Staff Time | City               | City of Harlem |
| Require local land clearance permits for new development  |      |      | x    |                |   | Staff Time | City               | City of Harlem |
| Amend land development regulations to increase natural buffers from streams   |      | х    |      |                |   | Staff Time | City               | City of Harlem |

| City of Hariem | Snort-Term v | vork Program | Obdate 2017 | Z-ZOT0 |
|----------------|--------------|--------------|-------------|--------|
|                |              |              |             |        |

| COMMUNITY FACILITIES & SERVICES   |      |      |      |      |      |               |                                       |                |  |  |
|---|------|------|------|------|------|---------------|---------------------------------------|----------------|--|--|
| ELEMENT   | 2012 | 2013 | 2014 | 2015 | 2016 | Cost          | Source                                | Responsibility |  |  |
| Initiate physical expansion of sewer treatment facility to double the capacity of the facility to accommodate expected population growth over the next 20 year period | x    | x    | x    |      |      | \$2.5 Million | City, USDA,<br>EDA, DCA,<br>DNR, GEFA | City of Harlem |  |  |
| Renovate, expand or relocate space for public safety  | x    |      |      |      |      | \$2.5 Million | City                                  | City of Harlem |  |  |
| Address need for more public works space by expanding or moving the current facility  | x    | x    |      |      |      | Staff Time    | City                                  | City of Harlem |  |  |
| Relocate the fire station away from the RR Line   | x    |      |      |      |      | \$500,000     | City                                  | City of Harlem |  |  |
| Acquire new firefighting equipment  | x    | x    | x    | x    | x    | \$60,000      | City                                  | City of Harlem |  |  |
| Purchase new police vehicles and radio equipment  | х    | х    | х    | х    | х    | \$70,000      | City                                  | City of Harlem |  |  |
| Purchase new generator,<br>chipper, and other<br>equipment for Public Works   | х    | х    | х    | х    | х    | \$20,000      | City                                  | City of Harlem |  |  |
| Purchase new recreation equipment for the city.   | х    | х    | х    | х    | х    | Staff Time    | City                                  | City of Harlem |  |  |
| Expand library facilities as needed based on population expansion   |      |      |      | х    | х    | Staff Time    | City                                  | City of Harlem |  |  |

| LAND USE  |      |      |      |      |      |            |        |                |  |
|---|------|------|------|------|------|------------|--------|----------------|--|
| ELEMENT   | 2012 | 2013 | 2014 | 2015 | 2016 | Cost       | Source | Responsibility |  |
| Amend land use regulations so that streets are brought to the property line | х    | х    |      |      |      | Staff Time | City   | City of Harlem |  |
| Develop a Traditional<br>Neighborhood zoning district                       |      | X    | x    |      |      | Staff Time | City   | City of Harlem |  |

| HOUSING   |      |      |      |      |      |            |               |                |  |  |
|---|------|------|------|------|------|------------|---------------|----------------|--|--|
| ELEMENT   | 2012 | 2013 | 2014 | 2015 | 2016 | Cost       | Source        | Responsibility |  |  |
| Assemble dilapidated property using CDBG funds or through tax liens   | х    | х    | х    | х    | х    | Staff Time | City, CDBG    | City of Harlem |  |  |
| Apply for CHIP funding to use for down payment assistance and low interest loans for first time homebuyers  | x    | x    | x    | x    | x    | Staff Time | City, CHIP    | City of Harlem |  |  |
| Partner with a developer to construct for-sale housing on the assembled parcels   | x    | x    | x    | x    | x    | Staff Time | City, Private | City of Harlem |  |  |
| Adopt the Historic District Residential Design Guidelines as part of a local historic zoning district by the Historic Preservation Commission                             | x    |      |      |      |      | Staff Time | City          | City of Harlem |  |  |
| Adopt a nuisance ordinance requiring that annual inspection and licensing of vacant and dangerous buildings be conducted  |      | x    |      |      |      | Staff Time | City          | City of Harlem |  |  |
| Encourage the development of new housing or other appropriate uses consistent with the corresponding character area on sites that have deteriorated manufactured housing. | х    | x    | х    | x    | х    | Staff Time | City          | City of Harlem |  |  |
| Assemble sites within the Downtown Center and Milledgeville Character Areas occupied with manufactured housing and repurpose them with more community focused uses.       |      |      |      | x    | х    | Staff Time | City          | City of Harlem |  |  |
| Initiate annexation of any properties that are receiving city services  | x    | х    |      |      |      | Staff Time | City          | City of Harlem |  |  |

| TRANSPORTATION   |      |      |      |      |      |            |           |                    |  |
|--|------|------|------|------|------|------------|-----------|--------------------|--|
| ELEMENT  | 2012 | 2013 | 2014 | 2015 | 2016 | Cost       | Source    | Responsibility     |  |
| Develop city-wide bike and pedestrian plan to target the location of on-street and offstreet bicycle and pedestrian facilities | х    | x    | x    | х    | x    | Staff Time | City, DOT | City of Harlem, RC |  |

| Amend land development regulations to require walkway access between new developments and adjacent greenway trails, schools, parks and other public facilities | x |   |   |   |   | Staff Time                              | City                            | City of Harlem |
|--|---|---|---|---|---|---|---------------------------------|----------------|
| Amend land development regulations to increase sidewalk width and the distance between sidewalks and the back of street curb                                   |   |   | x |   |   | Staff Time                              | City                            | City of Harlem |
| Amend land development regulations to require new residential and non-residential development to provide sidewalks along the frontage of existing streets.     |   |   |   | x |   | Staff Time                              | City                            | City of Harlem |
| Apply for TE grant funding to improve pedestrian/bicycle access/safety along Gordon Highway  | x |   | x |   |   | Staff Time, 20%<br>Matching Funds       | City                            | City of Harlem |
| Apply for TE Grant funding to improve transportation function and access to all parts of the city.   |   | х |   | x |   | Staff Time, 20%<br>Matching Funds       | City                            | City of Harlem |
| Implement action items from GreenwaysTrailsConnections plan in order to begin to create a greenway network.  |   |   | х | x | х | Staff Time, 20%<br>Matching Funds       | City, grant<br>funds,<br>SPLOST | City of Harlem |
| Apply for Recreational Trails grant/construct Sandy Run Creek Trail and/or other segments.   |   |   | х | х | х | \$180,000<br>(Sandy Run<br>Creek Trail) | City/Rec.<br>Trails Grant       | City of Harlem |

| HISTORIC RESOURCES  |      |      |      |      |      |            |  |  |  |  |
|---|------|------|------|------|------|------------|--|--|--|--|
| ELEMENT   | 2012 | 2013 | 2014 | 2015 | 2016 | Cost       | Source   | Responsibility                                     |  |  |
| Identify list of the 10 most historic sites in Harlem and designate them for preservation |      | x    |      |      |      | Staff Time | City, Georgia<br>Heritage Fund                 | City of Harlem Historic<br>Preservation Commission |  |  |
| Nominate eligible properties<br>to the National Register of<br>Historic Places            | х    | х    | х    | х    | x    | Staff Time | City, Georgia<br>Heritage Fund,<br>Tax Credits | City of Harlem Historic<br>Preservation Commission |  |  |
| Renovate the Columbia<br>Theatre into community space                                     | Х    | Х    | х    |      |      | \$900,000  | City, Georgia<br>Heritage Fund                 | City of Harlem Historic Preservation Commission    |  |  |
| Preserve facades of downtown buildings  | Х    | Х    | х    | х    | х    | Staff Time | City, Georgia<br>Heritage Fund                 | City of Harlem Historic<br>Preservation Commission |  |  |

## **City of Harlem Report of Accomplishments 2006-2011**

The Following Table presents a *Report of Accomplishments* for the City of Harlem's previous *STWP*. Projects contained in the 2008-2011 *STWP* that are currently underway and have been carried-over into the updated 2012-2016 STWP.

| ECONOMIC DEVELOPMENT  |           |           |                       |           |                         |  |  |  |  |
|---|-----------|-----------|-----------------------|-----------|-------------------------|--|--|--|--|
| ELEMENT   | TIMEFRAME | COMPLETED | CURRENTLY<br>UNDERWAY | POSTPONED | NO LONGER<br>CONSIDERED | COMMENTS                                   |  |  |  |
| Inventory tracts that are suitable for office development   | 2009-2011 |           | х                     |           |                         | Working with<br>Development<br>Authority   |  |  |  |
| Pursue new technology infrastructure that would be added to the city including more internet and cable carriers, more competition for phone access (land and cell). | 2008-2011 |           | x                     |           |                         | Columbia<br>County<br>Broadband<br>Project |  |  |  |
| Install a Wi-Fi hotspot within the downtown business district   | 2008-2011 |           | х                     |           |                         | Columbia<br>County<br>Broadband<br>Project |  |  |  |

| NATURAL AND CULTURAL RESOURCES  |           |           |                    |           |                         |          |  |  |  |  |
|---|-----------|-----------|--------------------|-----------|-------------------------|----------|--|--|--|--|
| ELEMENT   | TIMEFRAME | COMPLETED | CURRENTLY UNDERWAY | POSTPONED | NO LONGER<br>CONSIDERED | COMMENTS |  |  |  |  |
| Inventory and assemble land within the city limits that would be appropriate for new pocket parks and small playgrounds | 2007-2011 |           | X                  |           |                         |          |  |  |  |  |
| Develop conservation subdivision standards  | 2008      |           | х                  |           |                         |          |  |  |  |  |
| Require local land clearance permits for new development  | 2008      |           | х                  |           |                         |          |  |  |  |  |
| Amend land development regulations to increase natural buffers from streams   | 2010      |           | х                  |           |                         |          |  |  |  |  |
| Adopt a city-wide tree preservation ordinance   | 2011      |           | x                  |           |                         |          |  |  |  |  |

| City of Harlem Short-Term Work Program Update 2012-2016 |  |  |  |  |  |  |  |
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|   |           | COMMUNITY | FACILITIES         |           |                         | -   |
|---|-----------|-----------|--------------------|-----------|-------------------------|---|
| ELEMENT   | TIMEFRAME | COMPLETED | CURRENTLY UNDERWAY | POSTPONED | NO LONGER<br>CONSIDERED | COMMENTS  |
| Initiate physical expansion of sewer treatment facility to double the capacity of the facility to accommodate expected population growth over the next 20 year period | 2007-2009 |           | х                  |           |                         | Initial drawings complete; undergoing revisions; waiting funding and resolution of Savannah River TMDL study. |
| Explore opportunities with the City of Thomson to establish water supply to the City of Harlem  | 2007-2009 | X         |                    |           |                         | Completed 2011  |
| Use current plan to consolidate city administrative functions into an expanded City Hall  | 2007-2009 | x         |                    |           |                         |   |
| Renovate, expand or relocate space for public safety  | 2010-2011 |           | x                  |           |                         |   |
| Address need for more public works space by expanding or moving the current facility  | 2011      |           | x                  |           |                         |   |
| Relocate the fire station away from the RR Line   | 2011      |           | х                  |           |                         | Expected<br>Completion Q1<br>of 2012  |
| Acquire new firefighting equipment  | 2007-2011 |           | х                  |           |                         | 2011-2016<br>SPLOST   |
| Purchase new police vehicles and radio equipment  | 2007-2011 |           | x                  |           |                         | 2011-2016<br>SPLOST   |
| Purchase new generator,<br>chipper, and other<br>equipment for Public Works   | 2007-2011 |           | х                  |           |                         | 2011-2016<br>SPLOST   |
| Purchase a new trash truck for the city.  | 2007-2011 |           |                    |           |                         |   |
| Purchase new recreation equipment for the city.   | 2007-2011 |           | х                  |           |                         | 2011-2016<br>SPLOST   |
| Expand library facilities as needed based on population expansion   | 2010-2011 |           | х                  |           |                         |   |

| HOUSING   |           |           |                    |           |                         |   |
|---|-----------|-----------|--------------------|-----------|-------------------------|---|
| ELEMENT   | TIMEFRAME | COMPLETED | CURRENTLY UNDERWAY | POSTPONED | NO LONGER<br>CONSIDERED | COMMENTS  |
| Assemble dilapidated property using CDBG funds or through tax liens   | 2007-2011 |           | х                  |           |                         |   |
| Apply for CHIP funding to use for down payment assistance and low interest loans for first time homebuyers  | 2007-2011 | x         |                    |           |                         | Application not funded. City plans to apply again |
| Partner with a developer to construct for-sale housing on the assembled parcels   | 2007-2011 |           | X                  |           |                         |   |
| Adopt the Historic District Residential Design Guidelines as part of a local historic zoning district by the Historic Preservation Commission                             | 2007      |           | x                  |           |                         |   |
| Adopt a nuisance ordinance requiring that annual inspection and licensing of vacant and dangerous buildings be conducted  | 2008      |           | х                  |           |                         |   |
| Encourage the development of new housing or other appropriate uses consistent with the corresponding character area on sites that have deteriorated manufactured housing. | 2007-2011 |           | X                  |           |                         |   |
| Assemble sites within the Downtown Center and Milledgeville Character Areas occupied with manufactured housing and repurpose them with more community focused uses.       | 2010-2011 |           | X                  |           |                         |   |
| Initiate annexation of any properties that are receiving city services  | 2007-2008 |           | х                  |           |                         |   |

|   |           | LAND      | USE                   |           |                         |          |
|---|-----------|-----------|-----------------------|-----------|-------------------------|----------|
| ELEMENT   | TIMEFRAME | COMPLETED | CURRENTLY<br>UNDERWAY | POSTPONED | NO LONGER<br>CONSIDERED | COMMENTS |
| Amend land use regulations so that streets are brought to the property line | 2007      |           | х                     |           |                         |          |
| Develop a Traditional<br>Neighborhood zoning district                       | 2007      |           | x                     |           |                         |          |

| TRANSPORTATION   |                    |           |                    |           |                         |          |
|--|--------------------|-----------|--------------------|-----------|-------------------------|----------|
| ELEMENT  | TIMEFRAME          | COMPLETED | CURRENTLY UNDERWAY | POSTPONED | NO LONGER<br>CONSIDERED | COMMENTS |
| Develop city-wide bike and pedestrian plan to target the location of on-street and offstreet bicycle and pedestrian facilities                                 | 2007-2011          |           | х                  |           |                         |          |
| Amend land development regulations to require walkway access between new developments and adjacent greenway trails, schools, parks and other public facilities | 2007               |           | X                  |           |                         |          |
| Amend land development regulations to increase sidewalk width and the distance between sidewalks and the back of street curb                                   | 2009               |           | x                  |           |                         |          |
| Amend land development regulations to require new residential and non-residential development to provide sidewalks along the frontage of existing streets.     | 2010               |           | x                  |           |                         |          |
| Apply for TE grant funding to improve pedestrian/bicycle access/safety along Gordon Highway  | 2011               |           | x                  |           |                         |          |
| Apply for TE Grant funding to improve transportation function and access to all parts of the city.   | 2007,2009,<br>2011 |           | х                  |           |                         |          |

| Work with GDOT and Columbia                              |           |  |   |                         |   |
|--|-----------|--|---|-------------------------|---|
| County to fund a by-pass around the city by including it | 2007-2011 |  | x | Change in<br>Priorities |   |
| in the STIP  |           |  |   |                         | l |

| HISTORIC RESOURCES  |           |           |                    |           |                         |          |
|---|-----------|-----------|--------------------|-----------|-------------------------|----------|
| ELEMENT   | TIMEFRAME | COMPLETED | CURRENTLY UNDERWAY | POSTPONED | NO LONGER<br>CONSIDERED | COMMENTS |
| Identify list of the 10 most historic sites in Harlem and designate them for preservation | 2008      |           | х                  |           |                         |          |
| Nominate eligible properties<br>to the National Register of<br>Historic Places            | 2007-2011 |           | x                  |           |                         |          |
| Renovate the Columbia Theatre into community space  | 2007-2009 |           | х                  |           |                         |          |
| Preserve facades of downtown buildings  | 2007-2011 |           | х                  |           |                         |          |

#### **CITY OF HARLEM**

#### **RESOLUTION OF ADOPTION**

Adoption of amendments to the Comprehensive Plan Five-Year Short Term Work Program (2012-2016).

WHEREAS, the City of Harlem has completed a Comprehensive Plan Five-Year Short Term Work Program (2012-2016) amendment process; and,

WHEREAS, amendments that address actions outlined in the city's GreenwaysTrailsConnections plan have been made to the Five-Year Short Term Work Program, these amendments consisting of two additions to the transportation section, as seen in the attached Exhibit 1; and,

WHEREAS, the City of Harlem certifies that the minimum public hearing requirements as required by the Georgia Department of Community Affairs Minimum Planning Standards and Procedures for Comprehensive Planning have been met;

THEREFORE, BE IT RESOLVED, that Harlem City Council does hereby adopt the amended City of Harlem Short Term Work Program (2012-2016).

| Palage                         | Bayllost                              |
|--------------------------------|---------------------------------------|
| By: Robert W. Culpepper, Mayor | Attest: Jason M. Rizner, City Manager |
| 3/17/14                        | 3/17/14                               |
| Date                           | Date                                  |