

**City of Gray**  
**Short-Term Work Program**

<b>Economic Development Short-Term Work Program 2012-2016</b>					
	<b>Action Item</b>	<b>Estimated Completion Time</b>	<b>Responsible Party</b>	<b>Estimated Cost</b>	<b>Funding Source(s)</b>
<b>1</b>	Support an active Chamber of Commerce and Development Authority and various other community organizations, such as Jones County PLAN that participate in the economic, leadership, and strategic planning process of Jones County and the City of Gray.	2012-2016	Jones County, City of Gray, Chamber, Development Authority of Jones County, Jones County PLAN	Staff Time in Budget	Jones County, City of Gray
<b>2</b>	Explore eco- and heritage tourism opportunities that would promote the historic, scenic, and natural resources in Jones County and the City of Gray.	2012-2016	Jones County, City of Gray, Development Authority of Jones County, Chamber of Commerce	\$2,000/yr.	Jones County, City of Gray, USDA, DCA, DNR, GEFA, GOED
<b>3</b>	Continue existing leadership development program to recruit and train future leaders.	2012-2016	Chamber of Commerce	\$3,500/yr.	Private Sources
<b>4</b>	Establish financing mechanisms, such as special tax districts and revolving loan funds to help new industries and small business ventures with start-up capital or to act as an incentive for businesses to invest in the community.	2012-2016	Jones County, City of Gray, Development Authority of Jones County, Chamber of Commerce, DCA, GA Small Business Lender, Central Georgia Joint Development Authority	\$500,000	Jones County, City of Gray, Development Authority of Jones County, DCA, DCMG, CGDA, Private Sources

5	Continue existing small business entrepreneurship program.	2012-2016	Development Authority of Jones County, Chamber of Commerce, GDEcD	\$6,000/yr.	Development Authority of Jones County, GDEcD, Private Sources
6	Continue existing business expansion and retention program using recognition programs, on-going surveys, and improving competitiveness as its hallmark for success.	2012-2016	Development Authority of Jones County, Chamber of Commerce, Ga. Tech, GDEcD, DCA	\$6,000/yr.	Development Authority of Jones County, Ga. Tech, GDEcD, DCA, Private Sources
7	Maintain full-time director of the Chamber of Commerce and Development Authority.	2012-2016	Development Authority of Jones County, Chamber of Commerce	\$60,000/yr.	Development Authority of Jones County, Private Sources
8	Maintain membership in Central Georgia Joint Development Authority and partnerships with Georgia Power, Tri-County EMC, and other regional and state economic development support organizations and institutions.	2012-2016	Jones County, City of Gray, Development Authority of Jones County, Chamber of Commerce, CGJDA, Ga. Power, Tri-County EMC, Other Regional/State Org.	Staff Time in Budget	Jones County, City of Gray, Development Authority of Jones County, Private Sources
9	Establish shop at home program to capture sales tax dollars that are going to the larger surrounding markets.	2012-2016	Jones County, City of Gray, Chamber of Commerce, Local Merchants	\$5,000/yr.	Private Sources

10	Continue the existing Gray Station Better Hometown Program within the City of Gray that would be used as a springboard to develop an attractive, mixed-use pedestrian/bicycle-friendly place within the downtown area where people choose to gather for shopping, dining, socializing, and entertainment.	2012-2016	Gray Station BHT, City of Gray, Jones County, Development Authority of Jones County, Chamber of Commerce, DCA, University of Georgia, Private Sources	\$100,000	Gray Station BHT, City of Gray, Jones County, Development Authority of Jones County, DCA, University of Georgia, Private Sources
11	Offer specific training and education programs targeted to the special needs population to make them marketable for new jobs that are created.	2012-2016	Jones County, City of Gray, BOE, CGTC, GDOL, Chamber	\$5,000/yr.	Jones County, City of Gray, BOE, CGTC, GDOL, Private Sources
12	Continue existing database of City of Gray businesses with contact and other information.	2012-2016	Chamber of Commerce	Staff Time in Budget	Private Sources

**Housing Development Short-Term Work Program  
2012-2016**

	<b>Action Item</b>	<b>Estimated Completion Time</b>	<b>Responsible Party</b>	<b>Estimated Cost</b>	<b>Funding Source(s)</b>
<b>1</b>	Adopt and enforce Minimum Housing Codes	2012-2016	City of Gray	\$5,000/yr.	City of Gray
<b>2</b>	Continue existing efforts to stimulate the market for new first-time homebuyers, greater housing diversity, increase supply of low and moderate- income housing, and encourage innovative residential development design.	2012-2016	Jones County, DCA, Habitat for Humanity, Jones County PLAN, Development Authority, Private Interests	Staff Time in Budget	Jones County, City of Gray, DCA, Private Sources
<b>3</b>	Enforce current land development regulations that encourage residential developers to: 1) Incorporate innovative lot and street design to protect critical natural resources, encourage energy conservation, and reduce development costs; 2) Create open space within neighborhoods and buffers between different uses; and 3) Minimize the destruction of trees during construction and encourage tree planting on developed lots.	2012-2016	City of Gray	Staff Time in Budget	City of Gray, Urban Forest Grant
<b>4</b>	Continually identify eligible historic residential properties that are endangered of being lost.	2012-2016	Gray Historic Preservation Commission	\$1,000	City of Gray

**Natural and Cultural Resources Short-Term Work Program  
2012-2016**

	<b>Action Item</b>	<b>Estimated Completion Time</b>	<b>Responsible Party</b>	<b>Estimated Cost</b>	<b>Funding Source(s)</b>
<b>1</b>	Enforce the existing Part V Environmental Criteria ordinances (wetlands, groundwater recharge areas, water supply watersheds and river corridor), which include coordination with local, state, and federal agencies.	2012-2016	City of Gray, Jones County Health Department, U.S Army Corps of Engineers	Staff Time in Budget	City of Gray
<b>2</b>	Amend existing city zoning ordinance to establish an overlay zone for the scenic byway corridor that addresses signage, design, and other land use issues, including the protection of the farmland viewsheds.	2012-2013	Scenic Byway Corporation, City of Gray	Staff Time in Budget	Scenic Byway Corporation, City of Gray
<b>3</b>	Implement a consistent signage and landscaping program at the community entrances along the scenic byway corridor.	2012-2016	Scenic Byway Corporation, Keep Jones County Clean and Beautiful, GDOT, Jones County, City of Gray, Volunteers	\$2,500/yr.	Scenic Byway Corporation, Jones County, City of Gray, GDOT, Private Sources
<b>4</b>	Construct new bike paths and walkways in the scenic byway corridor to promote bicycle and pedestrian usage.	2014	Scenic Byway Corporation, Jones County, City of Gray, GDOT, RC	\$150,000	Scenic Byway Corporation, Jones County, City of Gray, State/Federal Grants

<b>5</b>	Make improvements to downtown Gray for use as a byway trailhead, including designing and maintaining streetscape and facades.	2012-2016	Gray Station Better Hometown Program, Scenic Byway Corporation, Jones County, City of Gray, DCA, University of Georgia	\$60,000	Gray Station BHT, Jones County, City of Gray, State/Federal Grants
<b>6</b>	Hold workshops and other public forums for builders and land developers on innovative techniques to protect sensitive natural resources, such as, cluster residential developments, conservation subdivisions, and greenspace corridors.	2013-2014	City of Gray, RC	\$5,000	City of Gray
<b>7</b>	Apply for DCA's Water First Program.	2014	Jones County, City of Gray, DCA	Staff Time in Budget	Jones County, City of Gray
<b>8</b>	Enforce the City of Gray's policy to provide sound enforcement of erosion and sedimentation laws where development may cause adverse effects to wetlands, floodplains and streams.	2012-2016	City of Gray	Staff Time in Budget	City of Gray
<b>9</b>	Promote the value of natural resources through a public awareness program, eco-tours, chamber of commerce promotions and the county's website.	2012-2016	Jones County, City of Gray, Chamber of Commerce	\$10,000	Jones County, City of Gray, Private Sources
<b>10</b>	Update 1988 Historic Resources Survey within the City of Gray and identify eligible sites and districts for placement on the National Register for Historic Places.	2014	City of Gray HP Commission, RC	\$1,000	City of Gray, GA DNR-EPD

<b>11</b>	Establish locally designated Historic Districts in City of Gray as recommended by the Gray Historic Preservation Committee	2012-2016	City of Gray HP Commission, City of Gray, RC	\$2,000	City of Gray
<b>12</b>	Implement the City of Gray's public education and awareness program to promote the value of historic preservation for residents in the City of Gray	2012-2016	City of Gray HP Commission, City of Gray, RC	\$2,000	City of Gray
<b>13</b>	Promote the value of historic preservation through public education programs, chamber of commerce promotions, heritage tours, and county website.	2012-2016	Jones County, City of Gray, Chamber of Commerce, Jones County Historic Preservation Comm., Gray Historic Preservation Comm., Old Clinton Historical Society, History and Heritage, Inc.	\$10,000	Jones County, City of Gray, Private Sources
<b>14</b>	Increase public awareness of the National Register of Historic Places Program, Centennial Farm Program, and the Georgia African-American Historic Preservation Network and other related preservation programs.	2012-2016	Jones County, City of Gray, Jones County Historic Preservation Comm., Gray Historic Preservation Comm., Old Clinton Historical Society, History and Heritage, Inc., Ga. DNR-HPD, RC	\$1,000/yr.	Jones County, City of Gray Private Sources
<b>15</b>	Provide guide for historic sites throughout Jones County and the City of Gray.	2012-2016	Jones County, City of Gray, Jones County Historic Preservation Comm., Gray Historic Preservation Comm. Old Clinton Historical Society, History and Heritage, Inc.	\$5,000	Jones County, City of Gray, DCA, DNR-HPD
<b>16</b>	Property acquisition and rehabilitation of Gray Station Depot.	2012-2016	City of Gray HP Commission, City of Gray, RC, Gray Station Better Hometown Program, Norfolk Southern, GDOT	Cost estimates in progress	City of Gray, State and Federal Grants, DCA, GDOT, DNR-HPD, Private Sources, Norfolk Southern

**Community Facilities and Services Short-Term Work Program  
2012-2016**

	<b>Action Item</b>	<b>Estimated Completion Time</b>	<b>Responsible Party</b>	<b>Estimated Cost</b>	<b>Funding Source(s)</b>
<b>1</b>	Implement Jones County/City of Gray water system enhancement project.	2012-2016	Jones County, City of Gray, Development Authority of Jones County, Chamber of Commerce, Macon Water Authority	\$500,000	SPLOST
<b>2</b>	Expand City of Gray's wastewater treatment capacity.	2012-2016	City of Gray	\$12,000,000	City of Gray, USDA, DCA, GEFA
<b>3</b>	Establish and implement plan to improve sewerage system inflow problems in the City of Gray's sewerage collection system.	2012-2016	City of Gray	\$500,000	City of Gray
<b>4</b>	Establish and implement a plan to improve stormwater drainage in downtown Gray	2012-2016	City of Gray, Gray Station BHT	\$250,000	City of Gray



<b>5</b>	Establish long-term water and sewerage infrastructure plan in coordination with the land use, economic development and fire prevention plans for Jones County and City of Gray.	2012-2013	Jones County, City of Gray, Development Authority of Jones County, Macon Water Authority, RC	\$100,000	Jones County, City of Gray, Development Authority of Jones County, State/Federal Grants
<b>6</b>	Prepare a plan that identifies future active and passive recreation areas that is the best “fit” for the area in which it is to be located.	2012	Jones County, City of Gray	\$50,000	DNR, DCA, Jones County, City of Gray
<b>7</b>	Establish and implement an academy to promote music and the performing arts for the youth of Gray and Jones County.	2012-2016	Private Citizens, Jones County, City of Gray	\$75,000	Private Sources
<b>8</b>	Construct a cultural arts center designed initially to provide music and performing arts enrichment for the youth in Gray and Jones County with later expansion for all ages.	2012	Jones County, City of Gray, Private Citizens	\$350,000	State, Local, and Private Sources
<b>9</b>	Partner with Jones County Community Partnership (formerly Family Connection), Adult Literacy Program, CGTC to decrease adult illiteracy and increase percentage of graduates.	2012-2016	Jones County, City of Gray, JCCP, Adult Literacy Program, CGTC	\$15,000	Jones County, City of Gray, CGTC, Private Sources
<b>10</b>	Continue to work towards local goal of reducing solid waste by recycling, education, and availability.	2012-2016	Jones County, City of Gray	\$1,000	Jones County, City of Gray
<b>11</b>	Develop and implement a joint City-County Impact Fee System (includes Capital Improvements Element) to help finance system-wide community facility projects	2012-2016	Jones County, Development Authority of Jones County, Chamber of Commerce, City of Gray, Ross + Associates	\$80,000	City of Gray, Jones County

**Intergovernmental Coordination Short-Term Work Program  
2012-2016**

	<b>Action Item</b>	<b>Estimated Completion Time</b>	<b>Responsible Party</b>	<b>Estimated Cost</b>	<b>Funding Source(s)</b>
<b>1</b>	Establish and implement a mechanism for the City of Gray to work with other governments to provide or share appropriate services.	2012-2016	City of Gray, Neighboring Local Governments	Staff Time in Budget	City of Gray
<b>2</b>	Establish and implement a mechanism for City of Gray to coordinate with the Jones County Board of Education on growth preparedness issues.	2012-2016	City of Gray, Jones County Board of Education	Staff Time in Budget	City of Gray, BOE

**Transportation System Short-Term Work Program  
2012-2016**

	<b>Action Item</b>	<b>Estimated Completion Time</b>	<b>Responsible Party</b>	<b>Estimated Cost</b>	<b>Funding Source(s)</b>
<b>1</b>	Establish attractive entranceways to the City of Gray that are outside the scenic byway corridor.	2013-2016	Keep Jones County Clean and Beautiful, GDOT, City of Gray Jones County, Volunteers	\$5,000	City of Gray, Jones County, GDOT, Private Sources
<b>2</b>	Study the feasibility of park and ride lots and other commuter strategy choices.	2015-2016	GDOT, Jones County, City of Gray, Middle Georgia Clean Air Coalition	\$15,000	GDOT, Clean Air Coalition
<b>3</b>	Plan and establish inter-connecting bike trails and sidewalks that include Clinton, Highway 18 Connector, new high school, and recreation park on Highway 18.	2012-2016	Jones County, City of Gray	\$150,000	Jones County, City of Gray, GDOT
<b>4</b>	Plan and establish new sidewalks in the City of Gray.	2012-2016	Jones County, City of Gray	\$450,000	Jones County, City of Gray, GDOT, CDBG
<b>5</b>	Coordinate with GDOT and Jones County Commission on the maintenance of the roads and rights-of-way along the scenic byway corridor, and reducing the impact of any future road improvement on the scenic quality of the byway.	2012-2016	Scenic Byway Corporation, GDOT, Jones County	Staff Time in Budget	Scenic Byway Corporation
<b>6</b>	Coordinate and cooperate with Norfolk Southern Railroad in the areas of vegetation control and appearance of railroad properties along the scenic byway.	2012-2016	Scenic Byway Corporation, Norfolk Southern Railway	Staff Time in Budget	Scenic Byway Corporation, Norfolk Southern Railway

**Land Use and Character Areas Short-Term Work Program  
2012-2016**

	<b>Action Item</b>	<b>Estimated Completion Time</b>	<b>Responsible Party</b>	<b>Estimated Cost</b>	<b>Funding Source(s)</b>
<b>1</b>	Encourage development only where infrastructure can support it, through the development of an infrastructure expansion plan that is consistent with the gradual expansion of the urban development boundary recommended in the Future Development Map.	2012-2016	Jones County, City of Gray	Staff Time in Budget	Jones County, City of Gray
<b>2</b>	Work with County to provide zoning and land use planning.	2012-2016	City of Gray, Jones County	Staff Time in Budget	City of Gray, Jones County
<b>3</b>	Determine sites with existing structures for commercial and/or industrial development, which are or could be served by public services.	2012-2016	Chamber, Development Authority of Jones County	Staff Time in Budget	City of Gray, Jones County, Private Sources
<b>4</b>	Prepare design plan for Highway 18 Connector portion of Gray Highway Corridor Character Area and amend existing development ordinance to establish overlay district for this corridor that incorporates the recommendations from this plan.	2015	City of Gray, Private Stakeholders, UGA, DCA, RC	\$15,000	City of Gray, State and Federal Sources

<b>5</b>	Enforce land development regulations that will encourage: 1) Traditional neighborhood design; and 2) Residential infill development.	2012-2016	City of Gray, Jones County	Staff Time in Budget	City of Gray, Jones County
<b>6</b>	Continued enforcement of existing land development regulations to maintain development patterns in the Suburban Neighborhood Build-out Character Area.	2012-2016	City of Gray, Jones County	Staff Time in Budget	City of Gray, Jones County
<b>7</b>	Create incentives for developers to think “green” in their design of residential neighborhoods in the various character areas.	2012-2016	Jones County	Staff Time in Budget	Jones County
<b>8</b>	Sponsor annual clean-up events along the scenic byway.	2012-2016	Scenic Byway Corporation, Keep Jones County Clean and Beautiful, Piedmont NWR, Community Organizations and Volunteers	\$2,000/yr.	Scenic Byway Corporation, Keep Jones County Clean and Beautiful, Piedmont NWR, Private Sources
<b>9</b>	Establish and implement program to rehabilitate deteriorated housing in the Traditional Neighborhood Declining Character Area through grants and other financial assistance.	2012-2016	City of Gray, DCA, RC, Private Landowners	\$200,000	State, Federal and Private Sources

10	Enforce land development regulations to eliminate incompatible uses in the neighborhoods within the Traditional Neighborhood Declining Character Area, to properly buffer and screen the borders of these neighborhoods and to reduce and eliminate vehicles parked in the front yards.	2012-2016	City of Gray, Keep Jones County Clean and Beautiful Commission, Volunteer and Civic Organizations	Staff Time in Budget	City of Gray, Jones County
11	Establish new greenspaces and playgrounds in the Traditional Neighborhood Declining Character Area.	2014-2016	City of Gray, Keep Jones County Clean and Beautiful Commission, Volunteer and Civic Organizations	\$15,000	City of Gray, Private Sources, Volunteer Time
12	Conduct regular neighborhood clean-up campaigns in the Traditional Neighborhood Declining Character Area to eliminate litter and vegetative growth in vacant lots.	2013-2016	City of Gray, Keep Jones County Clean and Beautiful Commission, Volunteer and Civic Organizations	\$1,000/year	City of Gray, Private Sources, Volunteer Time
13	Conduct a study in the neighborhoods within the Traditional Neighborhood Declining Character Area to determine the streets where retrofitting is possible for pedestrian and bicycle accessibility.	2014	City of Gray, Volunteer and Civic Organizations, RC	\$2,500	City of Gray, Private Sources, Volunteer Time

<b>14</b>	Begin retrofitting process in the Traditional Neighborhood Declining Character Area in the high priority areas identified in the above study.	2016	City of Gray	\$50,000	City of Gray, State, Federal and Private Sources
<b>15</b>	Plan and implement special events and publications to highlight the byway to the target markets, including the promotion of Native American, railroad and Civil War history and the recreational qualities along the byway, in coordination with events held at the Piedmont National Wildlife Refuge, Jarrell Plantation, Old Clinton, and the Ocmulgee River.	2013-2016	Scenic Byway Corporation, Chamber, Ga. DecD, U.S Fish & Wildlife Service (PNWR), Jarrell Plantation, Old Clinton Historic Society, Norfolk Southern RR, Georgia Civil War Commission, Volunteers	\$5,000/yr.	Scenic Byway Corporation, Chamber, Ga. DecD, PNWR, DNR (Jarrell Plantation), Old Clinton Historic Society, Norfolk Southern RR, Georgia Civil War Commission, Private Sources
<b>16</b>	Establish and implement a marketing consortium with other scenic byway organizations in the area.	2013-2016	Scenic Byway Corporation, Chamber, Other Byway Organizations	\$3,000/yr.	Scenic Byway Corporation, Chamber, Other Byway Organizations
<b>17</b>	Participate in the Annual Boundary and Annexation Survey to reconcile difference in boundary map.	2012-2016	City of Gray, DCA	\$5,000	City of Gray
<b>18</b>	Construct the various trails described in the Defining Narrative section.	2015-2016	Old Clinton Historic Society	\$125,000	State, Federal, and Private Sources

## Report of Accomplishments- City of Gray

#	ACTIVITY	STATUS	EXPLANATION
<b>ECONOMIC DEVELOPMENT</b>			
1	Support an active Chamber of Commerce and Development Authority and various other community organizations, such as Jones County PLAN that participate in the economic, leadership, and strategic planning process of Jones County and the City of Gray.	<b>Underway</b>	Ongoing effort.
2	Explore eco- and heritage tourism opportunities that would promote the historic, scenic, and natural resources in Jones County and the City of Gray.	<b>Underway</b>	Ongoing effort.
3	Continue existing leadership development program to recruit and train future leaders.	<b>Underway</b>	Ongoing effort. A Leadership Jones program has been implemented.
4	Establish financing mechanisms, such as special tax districts and revolving loan funds to help new industries and small business ventures with start-up capital or to act as an incentive for businesses to invest in the community, including the downtown area.	<b>Underway</b>	Ongoing effort. Opportunity Zones have been established within the City of Gray.
5	Acquire, develop and market a publicly-owned industrial park and equip it with the necessary infrastructure.	<b>Completed</b>	Jones County established an industrial park.
6	Continue existing small business entrepreneurship program.	<b>Underway</b>	Ongoing effort.
7	Continue existing business expansion and retention program using recognition programs, on-going surveys, and improving competitiveness as its hallmark for success.	<b>Underway</b>	Ongoing effort.
8	Maintain full-time director of the Chamber of Commerce and Development Authority.	<b>Underway</b>	Ongoing effort.



## Report of Accomplishments- City of Gray

<b>9</b>	Maintain membership in Central Georgia Joint Development Authority and partnerships with Georgia Power, Tri-County EMC, and other regional and state economic development support organizations and institutions.	<b>Underway</b>	Ongoing effort.
<b>10</b>	Establish shop at home program to capture sales tax dollars that are going to the larger surrounding markets.	<b>Underway</b>	Ongoing effort.
<b>11</b>	Conduct a target industry study to determine the appropriate industries that should locate in Gray-Jones County.	<b>Underway</b>	Ongoing effort.
<b>12</b>	Continue the existing Gray Station Better Hometown Program within the City of Gray that would be used as a springboard to develop an attractive, mixed-use pedestrian/bicycle-friendly place within the downtown area where people choose to gather for shopping, dining, socializing, and entertainment.	<b>Underway</b>	Ongoing effort.
<b>13</b>	Continue existing database of Jones County businesses with contact and other information.	<b>Underway</b>	Ongoing effort.
<b>14</b>	Offer specific training and education programs targeted to the special needs population to make them marketable for new jobs that are created.	<b>Underway</b>	Ongoing effort. City of Gray is a Work Ready Community.
<b>15</b>	Continue existing "How's Your Community Doing" Campaign that establishes benchmarks of success for the local economic development program.	<b>Cancelled</b>	Initiative of former Chamber Director. No longer a priority for current Chamber leadership.
<b>16</b>	Implement the Presidents Club from the existing civic clubs to share activities and to enhance the overall civic environment in the City and County.	<b>Cancelled</b>	Initiative of former Chamber Director. No longer a priority for current Chamber leadership.

## Report of Accomplishments- City of Gray

<b>HOUSING</b>		
<b>1</b>	Adopt and enforce Minimum Housing Codes.	<b>Underway</b> Ongoing effort. Minimum Housing Codes have been adopted. Will continue to be enforced.
<b>2</b>	Continue existing efforts to stimulate the market for new first-time homebuyers, greater housing diversity, increase supply of low and moderate- income housing, and encourage innovative residential development design.	<b>Underway</b> Ongoing effort.
<b>3</b>	Adopt changes in current land development regulations, that encourage residential developers to: 1) Incorporate innovative lot and street design to protect critical natural resources, encourage energy conservation, and reduce development costs; 2) Create open space within neighborhoods and buffers between different uses; and 3) Minimize the destruction of trees during construction and encourage tree planting on developed lots.	<b>Completed</b> New land development regulations have been adopted. City will continue to enforce regulations.
<b>4</b>	Identify eligible historic residential property that is endangered of being lost.	<b>Completed</b> Completed by Historical Society.
<b>NATURAL RESOURCES</b>		
<b>1</b>	Enforce the existing Part V Environmental Criteria ordinances (wetlands and groundwater recharge areas), which include coordination with local, state, and federal agencies.	<b>Underway</b> Ongoing effort.
<b>2</b>	Establish Scenic Byway non-profit corporation and 501(c) 3 designation.	<b>Completed</b>
<b>3</b>	Amend existing city zoning ordinance to establish an overlay zone for the scenic byway corridor that addresses signage, design, and other land use issues.	<b>Underway</b> Estimated in STWP to be completed during 2013-2014.
<b>4</b>	Establish a consistent signage and landscaping program at the community entrances along the scenic byway corridor.	<b>Completed</b> City will continue to utilize the consistent signage and landscaping along entrances.

## Report of Accomplishments- City of Gray

5	Construct new bike paths and walkways in the scenic byway corridor to promote bicycle and pedestrian usage.	<b>Underway</b>	Estimated in STWP to be completed during 2014.
6	Make improvements to downtown Gray for use as a scenic byway trailhead.	<b>Completed</b>	
7	Hold workshops and other public forums for builders and land developers on innovative techniques to protect sensitive natural resources, such as, cluster residential developments, conservation subdivisions, and greenspace corridors.	<b>Underway</b>	Estimated in STWP to be completed during 2013-2014.
8	Apply for DCA's Water First Program.	<b>Underway</b>	Estimated in STWP to be completed during 2014.
9	Make it a policy of the City of Gray to provide sound enforcement of erosion and sedimentation laws where development may cause adverse effects to wetlands, floodplains and streams.	<b>Completed</b>	Will continue to enforce.
10	Promote the value of natural resources through a public awareness program, eco-tours, chamber of commerce promotions and local websites.	<b>Underway</b>	Ongoing effort.
11	Update 1988 Historic Resources Survey within the City of Gray and identify eligible sites and districts for placement on the National Register for Historic Places.	<b>Underway</b>	Estimated in STWP to be completed during 2014.
12	Establish locally designated Historic Districts in the City of Gray as recommended by the Gray Historic Preservation Commission.	<b>Underway</b>	Ongoing effort.
13	Establish a public education and awareness program to promote the value of historic preservation for residents in the City of Gray.	<b>Completed</b>	

## Report of Accomplishments- City of Gray

<b>14</b>	Increase public awareness of the National Register of Historic Places Program, Centennial Farm Program, and the Georgia African-American Historic Preservation Network and other related preservation programs.	<b>Underway</b>	Ongoing effort.
<b>15</b>	Develop guide for historic sites throughout Jones County and the City of Gray.	<b>Underway</b>	Ongoing effort.
<b>16</b>	Promote the value of historic preservation through public education programs, chamber of commerce promotions, heritage tours, and local websites.	<b>Underway</b>	Ongoing effort.
<b>COMMUNITY FACILITIES and SERVICES</b>			
<b>1</b>	Implement Jones County/City of Gray water system enhancement project.	<b>Underway</b>	Ongoing effort.
<b>2</b>	Expand City of Gray's wastewater treatment capacity.	<b>Underway</b>	Ongoing effort.
<b>3</b>	Establish and implement plan to improve sewerage system inflow problems in the City of Gray's sewerage collection system.	<b>Underway</b>	Ongoing effort.
<b>4</b>	Establish long-term water and sewerage infrastructure plan in coordination with the land use and economic development plans for Jones County and City of Gray.	<b>Underway</b>	Estimated in STWP to be completed during 2012-2013.
<b>5</b>	Establish and implement a plan to improve stormwater drainage in downtown Gray.	<b>Underway</b>	Ongoing effort.
<b>6</b>	Develop and implement a joint City-County Impact Fee System (includes Capital Improvements Element) to help finance system-wide community facility projects.	<b>Underway</b>	Program has been adopted by County and an Impact Fee System has been created. City not involved at this point.
<b>7</b>	Partner with Jones County Community Partnership (formerly Family Connection), Adult Literacy Program, CGTC to decrease adult illiteracy and increase percentage of graduates.	<b>Underway</b>	Ongoing effort.

## Report of Accomplishments- City of Gray

<b>8</b>	Investigate the feasibility of a water authority for the City and County.	<b>Completed</b>	
<b>9</b>	Continue to work towards local goal of reducing solid waste by recycling, education, and availability.	<b>Underway</b>	Ongoing effort.
<b>10</b>	Prepare a plan that identifies future active and passive recreation areas that is the best "fit" for the area in which it is to be located.	<b>Underway</b>	Estimated in STWP to be completed during 2012.
<b>11</b>	Establish and implement an academy to promote music and the performing arts for the youth of Gray and Jones County.	<b>Underway</b>	Ongoing effort.
<b>12</b>	Construct a cultural arts center designed initially to provide music and performing arts enrichment for the youth in Gray and Jones County with later expansion for all ages.	<b>Underway</b>	Estimated in STWP to be completed during 2012.
<b>INTERGOVERNMENTAL COORDINATION</b>			
<b>1</b>	Establish and implement a mechanism for the City of Gray to work with other governments to provide or share appropriate services.	<b>Underway</b>	Ongoing effort.
<b>2</b>	Establish and implement a mechanism for the City of Gray to coordinate with the Jones County Board of Education on growth preparedness issues.	<b>Underway</b>	Ongoing effort.
<b>TRANSPORTATION</b>			
<b>1</b>	Implement the FY 2007-2009 State Transportation Improvement Program (STIP) for Jones County that includes the Gray Bypass.	<b>Completed</b>	
<b>2</b>	Establish attractive entranceways to the City of Gray that are outside the scenic byway corridor.	<b>Underway</b>	Estimated in STWP to be completed during 2013-2016.
<b>3</b>	Plan and establish interconnecting bike trails and sidewalks that include Clinton, Highway 18 Connector, new high school and recreation park on Highway 18.	<b>Underway</b>	Ongoing effort.

## Report of Accomplishments- City of Gray

4	Plan and establish sidewalks in the City of Gray.	<b>Underway</b>	Ongoing effort.
5	Study the feasibility of park and ride lots and other commuter strategy choices.	<b>Underway</b>	Estimated in STWP to be completed during 2015-2016.
6	Prepare a Multi-County Transportation Plan for Butts, Jones, and Monroe Counties.	<b>Completed</b>	
7	Coordinate with GDOT and the City of Gray on the maintenance of the roads and rights-of-way along the scenic byway corridor, and in reducing the impact of any future road improvement on the scenic quality of the byway.	<b>Underway</b>	Ongoing effort.
8	Coordinate and cooperate with Norfolk Southern Railroad in the areas of vegetation control and appearance of railroad properties along the scenic byway.	<b>Underway</b>	Ongoing effort.
<b>LAND USE / CHARACTER AREAS</b>			
1	Require development only where infrastructure can support it, through the development of an infrastructure expansion plan that is consistent with the gradual expansion of the urban development boundary recommended in the Future Development Map.	<b>Underway</b>	Ongoing effort.
2	Work with County to provide zoning and land use planning.	<b>Underway</b>	Ongoing effort.
3	Determine sites with existing structures for commercial and/or industrial development, which are or could be served by public services.	<b>Underway</b>	Ongoing effort.
4	Sponsor annual clean-up events along the scenic byway.	<b>Underway</b>	Program implemented. Ongoing effort.

## Report of Accomplishments- City of Gray

5	Establish the State Adopt-a Highway Program along the scenic byway.	<b>Completed</b>	
6	Plan and implement special events and publications to highlight the byway to the target markets, including the promotion of Native American, railroad and Civil War history, and the recreational qualities along the byway, in coordination with events held at the Piedmont National Wildlife Refuge, Jarrell Plantation, Old Clinton, and the Ocmulgee River.	<b>Underway</b>	Programs and publications have been created. Implementation is ongoing effort.
7	Establish and implement a marketing consortium with other scenic byway organizations in the area.	<b>Underway</b>	Estimated in STWP to be completed during 2015.
8	Prepare design plan for Highway 18 Connector portion of Gray Highway Corridor Character Area and amend existing development ordinance to establish overlay district for this corridor that incorporates the recommendations from this plan.	<b>Underway</b>	Estimated in STWP to be completed during 2015-2016.
9	Establish corridor improvement program for the Highway 129 portion of the Gray Highway Corridor Character Area that implements the desired development patterns.	<b>Underway</b>	Estimated in STWP to be completed during 2013-2016.
10	Continue to implement existing preservation plan for the Old Clinton Historic District.	<b>Cancelled</b>	Old Clinton District located in unincorporated Jones County. Effort of the County, not the City of Gray.
11	Purchase threatened greenspace areas in the Old Clinton Historic District.	<b>Cancelled</b>	Old Clinton District located in unincorporated Jones County. Effort of the County, not the City of Gray.
12	Conduct a review and revise, if necessary, existing buffer and screening regulations to insure protection of the Old Clinton Historic District.	<b>Cancelled</b>	Old Clinton District located in unincorporated Jones County. Effort of the County, not the City of Gray.

## Report of Accomplishments- City of Gray

<b>13</b>	Complete the red barn renovation project.	<b>Cancelled</b>	Old Clinton District located in unincorporated Jones County. Effort of the County, not the City of Gray.
<b>14</b>	Complete the archeological interpretation of the tan yard and surrounding 13-acre tract.	<b>Cancelled</b>	Old Clinton District located in unincorporated Jones County. Effort of the County, not the City of Gray.
<b>15</b>	Construct the tan yard building.	<b>Cancelled</b>	Old Clinton District located in unincorporated Jones County. Effort of the County, not the City of Gray.
<b>16</b>	Revise existing land development regulations that will encourage: 1) Traditional neighborhood design; and 2) Residential infill development.	<b>Completed</b>	Existing land development regulations have been revised. Enforcement of regulations is ongoing effort.
<b>17</b>	Create incentives for developers to think "green" in their design of residential neighborhoods in the various character areas.	<b>Underway</b>	Ongoing effort.
<b>18</b>	Continued enforcement of existing land development regulations to maintain development patterns in the Suburban Neighborhood Buildout Character Area.	<b>Underway</b>	Ongoing effort.
<b>19</b>	Complete build-out of Suburban Neighborhood Buildout Character Area.	<b>Completed</b>	
<b>20</b>	Establish and implement program to rehabilitate deteriorated housing in the Traditional Neighborhood Declining Character Area through grants and other financial assistance.	<b>Underway</b>	Ongoing effort.
<b>21</b>	Amend existing land development regulations to eliminate incompatible uses in the neighborhoods within the Traditional Neighborhood Declining Character Area, to properly buffer and screen the borders of these neighborhoods and to reduce and eliminate vehicles parked in the front yards.	<b>Completed</b>	Existing land development regulations have been revised. Enforcement of regulations is ongoing effort.



## Report of Accomplishments- City of Gray

<b>22</b>	Establish new greenspaces and playgrounds in the Traditional Neighborhood Declining Character Area.	<b>Underway</b>	Estimated in STWP to be completed during 2013-2016.
<b>23</b>	Conduct regular neighborhood clean-up campaigns in the Traditional Neighborhood Declining Character Area to eliminate litter and vegetative growth in vacant lots.	<b>Underway</b>	Ongoing effort.
<b>24</b>	Conduct a study in the neighborhoods within the Traditional Neighborhood Declining Character Area to determine the streets where retrofitting is possible for pedestrian and bicycle accessibility.	<b>Underway</b>	Estimated in STWP to be completed during 2016.
<b>25</b>	Begin retrofitting process in the Traditional Neighborhood Declining Character Area in the high priority areas identified in the above study.	<b>Underway</b>	Estimated in STWP to be completed during 2014.
<b>26</b>	Participate in the Annual Boundary and Annexation Survey to reconcile differences in boundary map.	<b>Underway</b>	Ongoing effort.

19	Identify and demolish unsafe abandoned structures in the City of Gray.	2013-2016	Jones County, Private Owners	\$10,000	Jones County, Private Sources
20	Develop specific plan for Highway 129 corridor that incorporates recommended development patterns specified in the Defining Narrative; and amend existing development ordinance, where necessary to implement the recommendations from this corridor plan.	2015-2016	Jones County, Private Stakeholders , UGA, RC, DCA	\$25,000	Jones County

**A RESOLUTION OF THE MAYOR AND COUNCIL OF THE CITY OF GRAY, GEORGIA TO ADOPT THE FIVE-YEAR SHORT TERM WORK PROGRAM (STWP) UPDATE TO THE COMMUNITY'S JOINT COMPREHENSIVE PLAN; AND FOR OTHER PURPOSES.**

**WHEREAS**, the City of Gray has prepared a five-year update to the Short Term Work Program (STWP) component of the community's Joint Comprehensive Plan; and

**WHEREAS**, the STWP update was prepared in accordance with the Rules of the Georgia Department of Community Affairs Standards and Procedures for Local Comprehensive Planning effective May 1, 2005; and

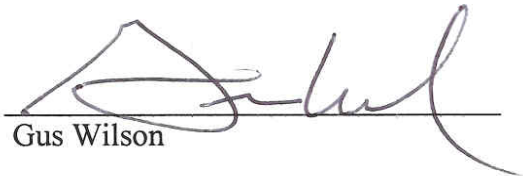
**WHEREAS**, the Georgia Department of Community Affairs has reviewed the STWP update and found it to be in compliance with all local planning requirements.

**NOW, THEREFORE BE IT RESOLVED** by the Mayor and Council of the City of Gray, and it is hereby so resolved by the authority of same that the City of Gray does hereby adopt the five-year Short Term Work Program (STWP) update to the community's Joint Comprehensive Plan.

SO RESOLVED, by Mayor and City Council this 7<sup>th</sup> day of

May, 2012.

MAYOR:

  
Gus Wilson


ATTEST:

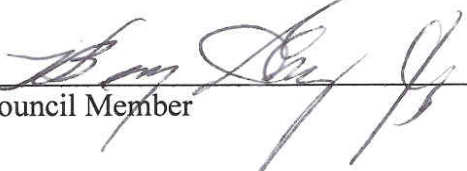
  
Hope Harrison, City Clerk

  
Council Member

  
Council Member

  
\_\_\_\_\_  
Council Member

  
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Council Member

  
\_\_\_\_\_  
Council Member

A RESOLUTION OF THE MAYOR AND COUNCIL OF THE CITY OF GRAY, GEORGIA  
AUTHORIZING SUBMISSION OF THE FIVE-YEAR UPDATE TO THE SHORT TERM WORK  
PROGRAM (STWP) COMPONENT OF THE COMMUNITY'S JOINT COMPREHENSIVE PLAN  
TO THE MIDDLE GEORGIA REGIONAL COMMISSION AND THE GEORGIA DEPARTMENT  
OF COMMUNITY AFFAIRS FOR OFFICIAL REVIEW.

WHEREAS, the City of Gray of Gray has prepared a five-year update to the Short Term  
Work Program (STWP) component of the community's Joint Comprehension Plan; and

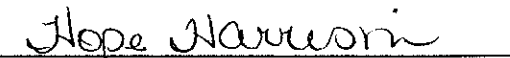
WHEREAS, the STWP update was prepared in accordance with the Rules of the Georgia  
Department of Community Affairs Standards and Procedures for Local Comprehensive  
Planning effective May 1, 2005; and

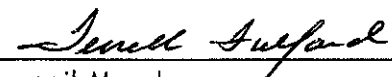
WHEREAS, a public hearing was held on March 5, 2012 presenting the five-year STWP  
update to the public for review and comment.

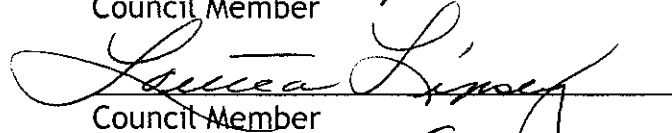
NOW, THEREFORE BE IT RESOLVED that the Gray City Council does hereby transmit the  
five-year STWP update to the Middle Georgia Regional Commission and the Georgia  
Department of Community Affairs for official review.

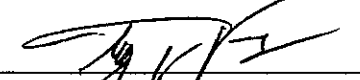
SO RESOLVED, by Mayor and City Council this 5th day of  
March, 2012.

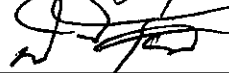
MAYOR: 

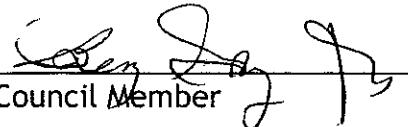
ATTEST:   
City Clerk

  
Council Member

  
Council Member

  
Council Member

  
Council Member

  
Council Member