



SERVICE DELIVERY STRATEGY

FOR Grady COUNTY

I. GENERAL INSTRUCTIONS

1. Only one set of these forms should be submitted per county. The completed forms should clearly present the collective agreement reached by all cities and counties that were party to the service delivery strategy.
2. List each local government and/or authority that provides services included in the service delivery strategy in Section II below.  
List all services provided or primarily funded by each general purpose local government and authority within the county in Section III below. It is acceptable to break a service into separate components if this will facilitate description of the service delivery strategy.
3. For each service or service component listed in Section III, complete a separate Summary of Service Delivery Arrangements form (page 2).
4. Complete one copy of the Summary of Land Use Agreements form (page 3).
5. Have the Certifications form (page 4) signed by the authorized representatives of participating local governments. Please note that DCA cannot validate the strategy unless it is signed by the local governments required by law (see Instructions, page 4).
6. Mail the completed forms along with any attachments to:

Georgia Department of Community Affairs  
 Office of Coordinated Planning  
 60 Executive Park South, N.E.  
 Atlanta, Georgia 30329

For answers to most frequently asked questions on Georgia's Service Delivery Act, links and helpful publications, visit DCA's website at [www.dca.servicedelivery.org](http://www.dca.servicedelivery.org), or call the Office of Coordinated Planning at (404) 679-3114.

Note: Any future changes to the service delivery arrangements described on these forms will require an official update of the service delivery strategy and submittal of revised forms and attachments to the Georgia Department of Community Affairs.

II. LOCAL GOVERNMENTS INCLUDED IN THE SERVICE DELIVERY STRATEGY:

In this section, list all local governments (including cities located partially within the county) and authorities that provide services included in the service delivery strategy.

County of Grady  
 City of Cairo  
 City of Whigham

III. SERVICES INCLUDED IN THE SERVICE DELIVERY STRATEGY:

For each service listed here, a separate Summary of Service Delivery Arrangements form (page 2) must be completed.

Administraton and Support  
 Airport  
 Animal Control  
 Cemeteries  
 Clerk of Court  
 Code Enforcement  
 Court  
 Economic Development  
 Emergency Communications  
 Emergency Medical & Rescue  
 Elections  
 Electric - Distribution  
 Emergency Management  
 Extension Service  
 Fire  
 Hospital  
 Law Enforcement  
 Library  
 Mapping  
 Natural Gas Distribution  
 Parks - Municipal  
 Planning

Public Health  
 Public Works  
 Recreation - County  
 Roads & Bridges - County  
 Sheriff  
 Social Services  
 Street Construction & Maintenance  
 Solid Waste Disposal  
 Tax Assessment  
 Tax Collections  
 Voter Registration  
 Wastewater Collection & Treatment  
 Water

Verified



SERVICE DELIVERY STRATEGY

RECEIVED

FOR Grady COUNTY

MAY 12 P.M. PAGE 1

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In this section, list all local governments (including cities located partially within the county) and authorities that provide services included in the service delivery strategy.

County of Grady  
 City of Cairo  
 City of Whigham

III. SERVICES INCLUDED IN THE SERVICE DELIVERY STRATEGY:

For each service listed here, a separate *Summary of Service Delivery Arrangements* form (page 2) must be completed.

- |   |                                       |
|---|---------------------------------------|
| Administration and Support - County     | Mapping                               |
| Administration and Support - Municipals | Natural Gas Distribution              |
| Airport                                 | Parks - Municipal                     |
| Animal Control                          | Planning                              |
| Cemeteries                              | Public Health                         |
| Clerk of Court                          | Public Works                          |
| Code Enforcement                        | Recreation - County                   |
| Court - Municipal (Recorder's)          | Roads & Bridges - County              |
| Court - Magistrate                      | Sheriff                               |
| Court - Probate                         | Social Services                       |
| Courts - Superior and State             | Street Construction & Maintenance     |
| Economic Development                    | Solid Waste Disposal                  |
| Emergency Communications                | Tax Assessment & Collections - County |
| Emergency Medical & Rescue              | Tax Collections - Municipal           |
| Elections - County & State              | Voter Registration                    |
| Elections - Municipal                   | Wastewater Collection & Treatment     |
| Electric - Distribution                 | Water                                 |
| Emergency Management                    |                                       |
| Extension Service                       |                                       |
| Fire                                    |                                       |
| Hospital                                |                                       |
| Law Enforcement                         |                                       |
| Library                                 |                                       |

*Revised 5/25/99*



**SERVICE DELIVERY STRATEGY  
SUMMARY OF SERVICE DELIVERY ARRANGEMENTS**

**Instructions:**

Make copies of this form and complete one for each service listed on page 1, Section III. Use exactly the same service names listed on page 1. Answer each question below, attaching additional pages as necessary. If the contact person for this service (listed at the bottom of the page) changes, this should be reported to the Department of Community Affairs.

County: Grady Service: Administration and Support

1. Check the box that best describes the agreed upon delivery arrangement for this service:

Service will be provided countywide (i.e., including all cities and unincorporated areas) by a single service provider. (If this box is checked, identify the government, authority or organization providing the service.)

Grady County

Service will be provided only in the unincorporated portion of the county by a single service provider. (If this box is checked, identify the government, authority or organization providing the service.)

One or more cities will provide this service only within their incorporated boundaries, and the service will not be provided in unincorporated areas. (If this box is checked, identify the government(s), authority or organization providing the service.)

One or more cities will provide this service only within their incorporated boundaries, and the county will provide the service in unincorporated areas. (If this box is checked, identify the government(s), authority or organization providing the service.)

Grady County, City of Cairo, City of Whigham

Other. (If this box is checked, attach a legible map delineating the service area of each service provider, and identify the government, authority, or other organization that will provide service within each service area.)

2. In developing the strategy, were overlapping service areas, unnecessary competition and/or duplication of this service identified?

yes  no

If these conditions will continue under the strategy, attach an explanation for continuing the arrangement (i.e., overlapping but higher levels of service (Sec O.C.G.A. 36-70-24(1)), overriding benefits of the duplication, or reasons that overlapping service areas or competition cannot be eliminated).

If these conditions will be eliminated under the strategy, attach an implementation schedule listing each step or action that will be taken to eliminate them, the responsible party and the agreed upon deadline for completing it.

3. List each government or authority that will help to pay for this service and indicate how the service will be funded (e.g., enterprise funds, user fees, general funds, special service district revenues, hotel/motel taxes, franchise taxes, impact fees, bonded indebtedness, etc)

Local Government or Authority: Funding Method:

Grady County	General Fund - County
City of Cairo	General Fund - Municipal
City of Whigham	General Fund - Municipal

4. How will the strategy change the previous arrangements for providing and/or funding this service within the county?

No Change

5. List any formal service delivery agreements or intergovernmental contracts that will be used to implement the strategy for this service:

Agreement Name:	Contacting Parties:	Effective and Ending Dates:

6. What other mechanisms (if any) will be used to implement the strategy for this service (e.g., ordinances, resolutions, local acts of the General Assembly, rate or fee changes, etc.), and when will they take effect?

Grady Code of Ordinance

7. Person completing form: Robert M. Hopkins, City Manager - Cairo

Phone number: 912-377-1722 Date completed: April 27, 1999

8. Is this the person who should be contacted by state agencies when evaluating whether proposed local government projects are consistent with the service delivery strategy?  yes  no

If not, provide designated contact person(s) and phone number(s) below:



**SERVICE DELIVERY STRATEGY  
SUMMARY OF SERVICE DELIVERY ARRANGEMENTS**

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County: Grady Service: Administration and Support - County

1. Check the box that best describes the agreed upon delivery arrangement for this service:

- Service will be provided countywide (i.e., including all cities and unincorporated areas) by a single service provider. (If this box is checked, identify the government, authority or organization providing the service.)  
Grady County
- Service will be provided only in the unincorporated portion of the county by a single service provider. (If this box is checked, identify the government, authority or organization providing the service.)
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Local Government or Authority:	Funding Method:
<u>Grady County</u>	<u>General Fund - County Wide Revenues</u>

4. How will the strategy change the previous arrangements for providing and/or funding this service within the county?

No Change

5. List any formal service delivery agreements or intergovernmental contracts that will be used to implement the strategy for this service:

Agreement Name:	Contracting Parties:	Effective and Ending Dates:

6. What other mechanisms (if any) will be used to implement the strategy for this service (e.g., ordinances, resolutions, local acts of the General Assembly, rate or fee changes, etc.), and when will they take effect?

Grady Code of Ordinance

*Revised 5/25/99*

7. Person completing form: Robert M. Hopkins, City Manager - Cairo

Phone number: 912-377-1722 Date completed: April 27, 1999

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SUMMARY OF SERVICE DELIVERY ARRANGEMENTS**

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County: Grady Service: Administration and Support - Municipals

1. Check the box that best describes the agreed upon delivery arrangement for this service:

- Service will be provided countywide (i.e., including all cities and unincorporated areas) by a single service provider. (If this box is checked, identify the government, authority or organization providing the service.)
- Service will be provided only in the unincorporated portion of the county by a single service provider. (If this box is checked, identify the government, authority or organization providing the service.)
- One or more cities will provide this service only within their incorporated boundaries, and the service will not be provided in unincorporated areas. (If this box is checked, identify the government(s), authority or organization providing the service.)  
     City of Cairo  
     City of Whigham
- One or more cities will provide this service only within their incorporated boundaries, and the county will provide the service in unincorporated areas. (If this box is checked, identify the government(s), authority or organization providing the service.)
- Other. (If this box is checked, attach a legible map delineating the service area of each service provider, and identify the government, authority, or other organization that will provide service within each service area.)

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3. List each government or authority that will help to pay for this service and indicate how the service will be funded (e.g., enterprise funds, user fees, general funds, special service district revenues, hotel/motel taxes, franchise taxes, impact fees, bonded indebtedness, etc.)

Local Government or Authority:      Funding Method:

<u>City of Cairo</u>	<u>General Funds - Municipal Only</u>
<u>City of Whigham</u>	<u>General Funds - Municipal Only</u>

4. How will the strategy change the previous arrangements for providing and/or funding this service within the county?

No Change

5. List any formal service delivery agreements or intergovernmental contracts that will be used to implement the strategy for this service:

Agreement Name:	Contracting Parties:	Effective and Ending Dates:

6. What other mechanisms (if any) will be used to implement the strategy for this service (e.g., ordinances, resolutions, local acts of the General Assembly, rate or fee changes, etc.), and when will they take effect?

*Revised 5/25/99*

7. Person completing form: Robert M. Hopkins, City Manager - Cairo

Phone number: 912-377-1722 Date completed: April 27, 1999

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County: Grady Service: Airport

1. Check the box that best describes the agreed upon delivery arrangement for this service:

- Service will be provided countywide (i.e., including all cities and unincorporated areas) by a single service provider. (If this box is checked, identify the government, authority or organization providing the service.)
- Service will be provided only in the unincorporated portion of the county by a single service provider. (If this box is checked, identify the government, authority or organization providing the service.)  
City of Cairo
- One or more cities will provide this service only within their incorporated boundaries, and the service will not be provided in unincorporated areas. (If this box is checked, identify the government(s), authority or organization providing the service.)
- One or more cities will provide this service only within their incorporated boundaries, and the county will provide the service in unincorporated areas. (If this box is checked, identify the government(s), authority or organization providing the service.)
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3. List each government or authority that will help to pay for this service and indicate how the service will be funded (e.g., enterprise funds, user fees, general funds, special service district revenues, hotel/motel taxes, franchise taxes, impact fees, bonded indebtedness, etc.)

Local Government or Authority:	Funding Method:
City of Cairo	User Fees
	General Fund - Municipal Only

4. How will the strategy change the previous arrangements for providing and/or funding this service within the county?

No Change

5. List any formal service delivery agreements or intergovernmental contracts that will be used to implement the strategy for this service:

Agreement Name:	Contracting Parties:	Effective and Ending Dates:

6. What other mechanisms (if any) will be used to implement the strategy for this service (e.g., ordinances, resolutions, local acts of the General Assembly, rate or fee changes, etc.), and when will they take effect?

7. Person completing form: Robert M. Hopkins - Cairo  
Phone number: 912-377-1722 Date completed: April 27, 1999

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**SUMMARY OF SERVICE DELIVERY ARRANGEMENTS**

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County: Grady Service: Animal Control

1. Check the box that best describes the agreed upon delivery arrangement for this service:

- Service will be provided countywide (i.e., including all cities and unincorporated areas) by a single service provider. (If this box is checked, identify the government, authority or organization providing the service.)  
Grady County
- Service will be provided only in the unincorporated portion of the county by a single service provider. (If this box is checked, identify the government, authority or organization providing the service.)
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2. In developing the strategy, were overlapping service areas, unnecessary competition and/or duplication of this service identified?

- yes  no

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3. List each government or authority that will help to pay for this service and indicate how the service will be funded (e.g., enterprise funds, user fees, general funds, special service district revenues, hotel/motel taxes, franchise taxes, impact fees, bonded indebtedness, etc.)

Local Government or Authority:	Funding Method:
Grady County	General Funds - County Wide
City of Cairo	General Funds - Municipal Only

4. How will the strategy change the previous arrangements for providing and/or funding this service within the county?

No Change

5. List any formal service delivery agreements or intergovernmental contracts that will be used to implement the strategy for this service:

Agreement Name:	Contracting Parties:	Effective and Ending Dates:
Animal Control Agreement	City of Cairo, Grady County	March 5, 1991

6. What other mechanisms (if any) will be used to implement the strategy for this service (e.g., ordinances, resolutions, local acts of the General Assembly, rate or fee changes, etc.), and when will they take effect?

Grady County Animal Control Ordinance of March 5, 1991  
 City of Cairo "Animal and Fowls" Ordinance of April 11, 1965, as amended

7. Person completing form: Robert M. Hopkins, City Manager

Phone number: 912-377-1722 Date completed: April 27, 1999

8. Is this the person who should be contacted by state agencies when evaluating whether proposed local government projects are consistent with the service delivery strategy?  yes  no

If not, provide designated contact person(s) and phone number(s) below:

## AGREEMENT

STATE OF GEORGIA:

COUNTY OF GRADY:

WHEREAS, GRADY COUNTY, by and through its Board of Commissioners, hereinafter referred to as "Grady County", has enacted an animal control ordinance, does operate an animal control facility and does have employed an animal control officer, and

WHEREAS, the CITY OF CAIRO, a municipal corporation, hereinafter referred to as "Cairo", has enacted an animal control ordinance, and

WHEREAS, it is mutually beneficial that Grady County and Cairo cooperate in the operation of animal control within Grady County and the City of Cairo.

NOW THEREFORE, in consideration of the sum of One Dollar (\$1.00) and other good and valuable consideration, the receipt and sufficiency of which is hereby acknowledged, Cairo and Grady County agree as follows:

1. That Grady County shall employ an animal control officer and continue to operate the animal control facility located on lands owned by Grady County. That the employee(s) that shall be assigned to animal control will be employees of Grady County and shall be subject to all terms and conditions of employment of an employee(s) of Grady County.

2. That all employee(s) of Grady County are authorized to enforce all terms and conditions of any animal control ordinances that are in effect within the City of Cairo. That insofar as is reasonable and possible, Cairo, its representatives and employees, shall cooperate with Grady County so that the employee(s) is/are fully informed of those ordinances in effect within the City of Cairo.

3. That Grady County shall keep an accurate account of all expenses incurred related to animal control. That Grady County shall monthly submit a bill to Cairo for one-half of all costs incurred in the conduct of the animal control division which amount shall be promptly paid by Cairo.



4. That Cairo shall indemnify and hold Grady County harmless from any claim of damage or injury of any type or nature that shall arise because of the performance of the work by animal enforcement employees within the City of Cairo. Cairo agrees to be fully responsible for all claims of every type and nature that may arise relating to the failure of the animal control officer to properly perform his/her duties within the City.

5. That Grady County shall indemnify and hold Cairo harmless from any claim of damage or injury of any type or nature that shall arise because of the performance of the work by animal enforcement employees within the unincorporated areas of Grady County. Grady County agrees to be fully responsible for all claims of every type and nature that may arise relating to the failure of the animal control employees to properly perform his/her duties within the incorporated area of the County.

6. This agreement shall become effective upon execution by each party and shall remain in effect from day to day until revoked by either party. Either party may revoke this agreement upon ninety (90) day written notice to the other party.

WITNESS the signatures of the authorized persons and seals, this 5th day of March, 1991.

GRADY COUNTY

By: Ch. Ronald A. Hall (SEAL)  
Title: CHAIRMAN

Attest: Bonnie H. Amdahl (SEAL)  
Title: CLERK

CITY OF CAIRO

By: Jeff Lepp (SEAL)  
Title: MAYOR

Attest: Maitha Faye (SEAL)  
Title: CITY CLERK

APPROVED BY CITY OF CAIRO ON MARCH 11, 1991



# SERVICE DELIVERY STRATEGY

## SUMMARY OF SERVICE DELIVERY ARRANGEMENTS

**Instructions:**

Make copies of this form and complete one for each service listed on page 1, Section III. Use exactly the same service names listed on page 1. Answer each question below, attaching additional pages as necessary. If the contact person for this service (listed at the bottom of the page) changes, this should be reported to the Department of Community Affairs.

County: Grady Service: Cemeteries

1. Check the box that best describes the agreed upon delivery arrangement for this service:

- Service will be provided countywide (i.e., including all cities and unincorporated areas) by a single service provider. (If this box is checked, identify the government, authority or organization providing the service.)
- Service will be provided only in the unincorporated portion of the county by a single service provider. (If this box is checked, identify the government, authority or organization providing the service.)
- One or more cities will provide this service only within their incorporated boundaries, and the service will not be provided in unincorporated areas. (If this box is checked, identify the government(s), authority or organization providing the service.)  
  - City of Cairo
  - City of Whigham
- One or more cities will provide this service only within their incorporated boundaries, and the county will provide the service in unincorporated areas. (If this box is checked, identify the government(s), authority or organization providing the service.)
- Other. (If this box is checked, attach a legible map delineating the service area of each service provider, and identify the government, authority, or other organization that will provide service within each service area.)

2. In developing the strategy, were overlapping service areas, unnecessary competition and/or duplication of this service identified?

yes  no

If these conditions will continue under the strategy, attach an explanation for continuing the arrangement (i.e., overlapping but higher levels of service (See O.C.G.A. 36-70-24(1)), overriding benefits of the duplication, or reasons that overlapping service areas or competition cannot be eliminated).

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3. List each government or authority that will help to pay for this service and indicate how the service will be funded (e.g., enterprise funds, user fees, general funds, special service district revenues, hotel/motel taxes, franchise taxes, impact fees, bonded indebtedness, etc.)

Local Government or Authority: Funding Method:

City of Cairo	General Funds - Municipal Only
City of Whigham	General Funds - Municipal Only

4. How will the strategy change the previous arrangements for providing and/or funding this service within the county?

No Change

5. List any formal service delivery agreements or intergovernmental contracts that will be used to implement the strategy for this service:

Agreement Name:	Contracting Parties:	Effective and Ending Dates:

6. What other mechanisms (if any) will be used to implement the strategy for this service (e.g., ordinances, resolutions, local acts of the General Assembly, rate or fee changes, etc.), and when will they take effect?

7. Person completing form: Robert M. Hopkins, City Manager - Cairo

Phone number: 912-377-1722 Date completed: April 27, 1999

8. Is this the person who should be contacted by state agencies when evaluating whether proposed local government projects are consistent with the service delivery strategy?  yes  no

If not, provide designated contact person(s) and phone number(s) below:



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County: Grady Service: Clerk of Court

1. Check the box that best describes the agreed upon delivery arrangement for this service:

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Grady County
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Local Government or Authority: Funding Method:

Local Government or Authority	Funding Method
Grady County	General Funds - County Wide

4. How will the strategy change the previous arrangements for providing and/or funding this service within the county?

No Change

5. List any formal service delivery agreements or intergovernmental contracts that will be used to implement the strategy for this service:

Agreement Name:	Contracting Parties:	Effective and Ending Dates:

6. What other mechanisms (if any) will be used to implement the strategy for this service (e.g., ordinances, resolutions, local acts of the General Assembly, rate or fee changes, etc.), and when will they take effect?

7. Person completing form: Robert M. Hopkins, City Manager - Cairo  
Phone number: 912-377-1722 Date completed: April 27, 1999

8. Is this the person who should be contacted by state agencies when evaluating whether proposed local government projects are consistent with the service delivery strategy?  yes  no  
If not, provide designated contact person(s) and phone number(s) below:



# SERVICE DELIVERY STRATEGY

## SUMMARY OF SERVICE DELIVERY ARRANGEMENTS

**Instructions:**

Make copies of this form and complete one for each service listed on page 1, Section III. Use exactly the same service names listed on page 1. Answer each question below, attaching additional pages as necessary. If the contact person for this service (listed at the bottom of the page) changes, this should be reported to the Department of Community Affairs.

County: Grady Service: Code Enforcement

1. Check the box that best describes the agreed upon delivery arrangement for this service:

- Service will be provided countywide (i.e., including all cities and unincorporated areas) by a single service provider. (If this box is checked, identify the government, authority or organization providing the service.)
- Service will be provided only in the unincorporated portion of the county by a single service provider. (If this box is checked, identify the government, authority or organization providing the service.)
- One or more cities will provide this service only within their incorporated boundaries, and the service will not be provided in unincorporated areas. (If this box is checked, identify the government(s), authority or organization providing the service.)  
City of Cairo, City of Whigham, Grady County
- One or more cities will provide this service only within their incorporated boundaries, and the county will provide the service in unincorporated areas. (If this box is checked, identify the government(s), authority or organization providing the service.)
- Other. (If this box is checked, attach a legible map delineating the service area of each service provider, and identify the government, authority, or other organization that will provide service within each service area.)

2. In developing the strategy, were overlapping service areas, unnecessary competition and/or duplication of this service identified?

yes  no

If these conditions will continue under the strategy, **attach an explanation for continuing the arrangement** (i.e., overlapping but higher levels of service (See O.C.G.A. 36-70-24(1)), overriding benefits of the duplication, or reasons that overlapping service areas or competition cannot be eliminated).

If these conditions will be eliminated under the strategy, **attach an implementation schedule** listing each step or action that will be taken to eliminate them, the responsible party and the agreed upon deadline for completing it.

3. List each government or authority that will help to pay for this service and indicate how the service will be funded (e.g., enterprise funds, user fees, general funds, special service district revenues, hotel/motel taxes, franchise taxes, impact fees, bonded indebtedness, etc.)

Local Government or Authority: Funding Method:

City of Cairo	General Fund - Municipal Revenues
City of Whigham	User Fees
Grady County	General Fund - Unincorporated Revenues

4. How will the strategy change the previous arrangements for providing and/or funding this service within the county?

No Change

5. List any formal service delivery agreements or intergovernmental contracts that will be used to implement the strategy for this service:

Agreement Name:	Contracting Parties:	Effective and Ending Dates:
Code Enforcement	City of Whigham, Grady County	9/1/93

6. What other mechanisms (if any) will be used to implement the strategy for this service (e.g., ordinances, resolutions, local acts of the General Assembly, rate or fee changes, etc.), and when will they take effect?

7. Person completing form: Robert M. Hopkins, City Manager - Cairo

Phone number: 912-377-1722 Date completed: April 27, 1999

8. Is this the person who should be contacted by state agencies when evaluating whether proposed local government projects are consistent with the service delivery strategy?  yes  no

If not, provide designated contact person(s) and phone number(s) below:

AGREEMENT

STATE OF GEORGIA:

COUNTY OF GRADY:

WHEREAS, Grady County has established the office of Code Enforcement pursuant to the adoption of various building codes that are in effect within the unincorporated area of Grady County as permitted by the laws of the State of Georgia, and

WHEREAS, the City of Whigham is desirous of contracting with Grady County for Grady County's Office of Code Enforcement to enforce the various building codes that have been adopted by the City of Whigham, as well as perform other related duties, and

WHEREAS, Grady County and the City of Whigham desire to achieve uniformity regarding building codes within the City of Whigham and Grady County as well as realize savings from the consolidation of the various functions of the offices,

NOW THEREFORE, for and in consideration of the benefit to each party flowing, the City of Whigham and Grady County agree as follows:

1. That the City of Whigham hereby agrees that all building inspection performed within the City of Whigham shall be performed by Grady County by and through its Code Enforcement Officer beginning September 1, 1993, and terminating August 31, 1994. That both the City of Whigham and Grady County agree that this agreement shall be reviewed by all parties on or before February 28, 1994, so as to permit any amendment or alteration that shall have been found to be necessary.

2. That this agreement shall continue thereafter from year to year. That each party shall have the right to terminate this agreement upon giving written notice to terminate to the other party 180 days prior to the date set for termination. A notice to terminate shall not be given prior to March 1, 1994. That this agreement may be terminated with notice of a shorter duration upon mutual agreement of the parties.

3. That the most recent edition of the following codes shall be in effect within Grady County and the City of Whigham: Standard Building Code, NFPA National Electric Code, Standard Gas

Code, Standard Housing Code, Standard Swimming Pool Code, Standard Plumbing Code, Standard Mechanical Code, Standard Unsafe Building Abatement Code, Standard Excavation and Grading Code, Standard Amusement Devise Code, Standard Existing Buildings Code, CABO One and Two Family Dwelling Code, and Georgia State Energy Code for Buildings. The parties hereby agree that each shall take all appropriate and necessary action so that building codes in effect within the incorporated and unincorporated areas shall become and remain uniform.

4. The City of Whigham acknowledges that Grady County has entered into an agreement with the City of Cairo regarding enforcement of various building codes in effect within the City of Cairo.

5. That the fee schedule adopted by the Grady County Board of Commissioners shall be uniform within the City of Whigham and Grady County. That Grady County shall allocate all fees collected from projects within the City of Whigham against the sum to be contributed by the City of Whigham toward operation of Office of Code Enforcement.

6. That Grady County shall establish an accounting system so that the Office of Code Enforcement shall be an "enterprise account" with reasonable allowances being made for all costs incurred by the department. That excepting for hours spent upon clerical/office work, each employee shall diligently account for time spent performing his/her duties if such time shall be allocable between projects within the City of Whigham and unincorporated area of Grady County. The City of Whigham shall not be responsible for any expenses incurred for clerical/office work. Monthly, there shall be an allocation made between the City of Whigham and Grady County regarding the amount of time the department has spent within the City of Cairo, City of Whigham, and unincorporated area of the County. The allocation of hours between the City of Cairo, City of Whigham, and unincorporated areas shall result in a percentage, which percentage shall be the portion of costs allocable to that respective government. All fees collected from respective areas (incorporated/

unincorporated) shall be applied against said sum. If funds collected do not meet the cost of operation of the Code Enforcement Office, each party will make a contribution toward the deficit in the percentage that shall be equal to the percentage of time that shall be determined to be allocable to each government agency. If funds collected exceed the cost of operation of the Office of Code Enforcement, each party will receive a refund in the amount that shall equal the percentage of funds received from respective areas (incorporated/unincorporated) by the Code Enforcement Department. Following the first year, should this agreement be renewed, the percentage contributed by/received by each government shall be the average of the preceding year as may be determined by records of the department.

7. The Office of Code Enforcement shall provide to the City of Cairo, City of Whigham, and Grady County monthly reports showing the activities of the department including but not limited to building permits issued, inspections conducted, etc. The operation of the Office of Code Enforcement shall be reviewed by a committee composed of the City Manager of Cairo, Mayor of Whigham or his designee, and Administrator of Grady County that shall meet no less frequently than annually. The committee shall perform an annual budget review. Each of said persons shall report to their respective governing authorities regarding the activities of the office. That all reports to be made hereunder shall be delivered to the City of Cairo, City of Whigham, and Grady County within sixty (60) days following the close of the period for which the report is being made.

8. All ordinances and regulations of the City of Whigham as to the activities of the office of building inspector, licenses, qualifications, code enforcement, etc. shall remain in full force and effect. All appeals relating to decisions of the office of code enforcement related to building codes shall be heard by the Grady County Construction Review Board pursuant to procedures prescribed by the Grady County Board of Commissioners. The City of Whigham shall be notified of impending or existing vacancies

within the Review Board and all persons named to the Grady County Construction Review Board and all persons named to the Grady County Construction Review Board shall be designated by Grady County following consultation with the City of Whigham.

CITY OF WHIGHAM

BY: *George Calhoun* (SEAL)  
Title:

Signed, sealed and delivered  
in the presence of:

*Jammy K. Harrell*  
*Lisa C. Calhoun*

Notary Public, Grady County, GA  
My Commission Expires: *June 26, 1995*  
(AFFIX SEAL)

GRADY COUNTY BOARD OF COMMISSIONERS

BY: *Jack C. Grant* (SEAL)  
Title:

Signed, sealed and delivered  
in the presence of:

*Walter R. Dugan*  
*Bonnie H. Andahl*

Notary Public, Grady County, GA  
My Commission Expires: *2-26-94*  
(AFFIX SEAL)





**SERVICE DELIVERY STRATEGY  
SUMMARY OF SERVICE DELIVERY ARRANGEMENTS**

**Instructions:**

Make copies of this form and complete one for each service listed on page 1, Section III. Use exactly the same service names listed on page 1. Answer each question below, attaching additional pages as necessary. If the contact person for this service (listed at the bottom of the page) changes, this should be reported to the Department of Community Affairs.

County: Grady Service: \_\_\_\_\_ Court: \_\_\_\_\_

1. Check the box that best describes the agreed upon delivery arrangement for this service:

Service will be provided countywide (i.e., including all cities and unincorporated areas) by a single service provider. (If this box is checked, identify the government, authority or organization providing the service.)

Grady County

Service will be provided only in the unincorporated portion of the county by a single service provider. (If this box is checked, identify the government, authority or organization providing the service.)

One or more cities will provide this service only within their incorporated boundaries, and the service will not be provided in unincorporated areas. (If this box is checked, identify the government(s), authority or organization providing the service.)

One or more cities will provide this service only within their incorporated boundaries, and the county will provide the service in unincorporated areas. (If this box is checked, identify the government(s), authority or organization providing the service.)

Grady County, City of Cairo, City of Whigham

Other. (If this box is checked, attach a legible map delineating the service area of each service provider, and identify the government, authority, or other organization that will provide service within each service area.)

2. In developing the strategy, were overlapping service areas, unnecessary competition and/or duplication of this service identified?

yes  no

If these conditions will continue under the strategy, attach an explanation for continuing the arrangement (i.e., overlapping but higher levels of service (See O.C.G.A. 36-70-24(1)), overriding benefits of the duplication, or reasons that overlapping service areas or competition cannot be eliminated).

If these conditions will be eliminated under the strategy, attach an implementation schedule listing each step or action that will be taken to eliminate them; the responsible party and the agreed upon deadline for completing it.

3. List each government or authority that will help to pay for this service and indicate how the service will be funded (e.g., enterprise funds, user fees, general funds, special service district revenues, hotel/motel taxes, franchise taxes, impact fees, bonded indebtedness, etc.)

Local Government or Authority: Funding Method:

<u>Grady County</u>	<u>General Fund - County</u>
<u>City of Cairo</u>	<u>General Fund - Municipal</u>
<u>City of Whigham</u>	<u>General Fund - Municipal</u>

4. How will the strategy change the previous arrangements for providing and/or funding this service within the county?

No Change

5. List any formal service delivery agreements or intergovernmental contracts that will be used to implement the strategy for this service:

Agreement Name:	Contracting Parties:	Effective and Ending Dates:

6. What other mechanisms (if any) will be used to implement the strategy for this service (e.g., ordinances, resolutions, local acts of the General Assembly, rate or fee changes, etc.), and when will they take effect?

Grady Code of Ordinance

7. Person completing form: Robert M. Hopkins, City Manager - Cairo

Phone number: 912-377-1722 Date completed: April 27, 1999

8. Is this the person who should be contacted by state agencies when evaluating whether proposed local government projects are consistent with the service delivery strategy?  yes  no

If not, provide designated contact person(s) and phone number(s) below:



**SERVICE DELIVERY STRATEGY**  
**SUMMARY OF SERVICE DELIVERY ARRANGEMENTS**

**Instructions:**

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County: Grady Service: Court - Municipal (Recorder's)

1. Check the box that best describes the agreed upon delivery arrangement for this service:

- Service will be provided countywide (i.e., including all cities and unincorporated areas) by a single service provider. (If this box is checked, identify the government, authority or organization providing the service.)
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- One or more cities will provide this service only within their incorporated boundaries, and the service will not be provided in unincorporated areas. (If this box is checked, identify the government(s), authority or organization providing the service.)  
     City of Cairo, City of Whigham
- One or more cities will provide this service only within their incorporated boundaries, and the county will provide the service in unincorporated areas. (If this box is checked, identify the government(s), authority or organization providing the service.)
- Other. (If this box is checked, attach a legible map delineating the service area of each service provider, and identify the government, authority, or other organization that will provide service within each service area.)

2. In developing the strategy, were overlapping service areas, unnecessary competition and/or duplication of this service identified?

- yes  no

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3. List each government or authority that will help to pay for this service and indicate how the service will be funded (e.g., enterprise funds, user fees, general funds, special service district revenues, hotel/motel taxes, franchise taxes, impact fees, bonded indebtedness, etc.)

Local Government or Authority:      Funding Method:

City of Cairo	General Funds - Municipal Only
City of Whigham	General Funds - Municipal Only

4. How will the strategy change the previous arrangements for providing and/or funding this service within the county?

No Change

5. List any formal service delivery agreements or intergovernmental contracts that will be used to implement the strategy for this service:

Agreement Name:	Contracting Parties:	Effective and Ending Dates:

6. What other mechanisms (if any) will be used to implement the strategy for this service (e.g., ordinances, resolutions, local acts of the General Assembly, rate or fee changes, etc.), and when will they take effect?

*Revised 5/25/99*

7. Person completing form: Robert M. Hopkins, City Manager - Cairo

Phone number: 912-377-1722 Date completed: April 27, 1999

8. Is this the person who should be contacted by state agencies when evaluating whether proposed local government projects are consistent with the service delivery strategy?  yes  no

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# SERVICE DELIVERY STRATEGY

## SUMMARY OF SERVICE DELIVERY ARRANGEMENTS

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County: Grady Service: Court - Magistrate

1. Check the box that best describes the agreed upon delivery arrangement for this service:

- Service will be provided countywide (i.e., including all cities and unincorporated areas) by a single service provider. (If this box is checked, identify the government, authority or organization providing the service.)  
Grady County
- Service will be provided only in the unincorporated portion of the county by a single service provider. (If this box is checked, identify the government, authority or organization providing the service.)
- One or more cities will provide this service only within their incorporated boundaries, and the service will not be provided in unincorporated areas. (If this box is checked, identify the government(s), authority or organization providing the service.)
- One or more cities will provide this service only within their incorporated boundaries, and the county will provide the service in unincorporated areas. (If this box is checked, identify the government(s), authority or organization providing the service.)
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3. List each government or authority that will help to pay for this service and indicate how the service will be funded (e.g., enterprise funds, user fees, general funds, special service district revenues, hotel/motel taxes, franchise taxes, impact fees, bonded indebtedness, etc.)

Local Government or Authority: Funding Method:

Grady County	General Funds - County Wide

4. How will the strategy change the previous arrangements for providing and/or funding this service within the county?

No Change

5. List any formal service delivery agreements or intergovernmental contracts that will be used to implement the strategy for this service:

Agreement Name:	Contracting Parties:	Effective and Ending Dates:

6. What other mechanisms (if any) will be used to implement the strategy for this service (e.g., ordinances, resolutions, local acts of the General Assembly, rate or fee changes, etc.), and when will they take effect?

*Revised 5/25/99*

7. Person completing form: Robert M. Hopkins, City Manager - Cairo

Phone number: 912-377-1722 Date completed: April 27, 1999

8. Is this the person who should be contacted by state agencies when evaluating whether proposed local government projects are consistent with the service delivery strategy?  yes  no

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**SERVICE DELIVERY STRATEGY  
SUMMARY OF SERVICE DELIVERY ARRANGEMENTS**

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County: Grady Service: Court - Probate

1. Check the box that best describes the agreed upon delivery arrangement for this service:

- Service will be provided countywide (i.e., including all cities and unincorporated areas) by a single service provider. (If this box is checked, identify the government, authority or organization providing the service.)  
Grady County
- Service will be provided only in the unincorporated portion of the county by a single service provider. (If this box is checked, identify the government, authority or organization providing the service.)
- One or more cities will provide this service only within their incorporated boundaries, and the service will not be provided in unincorporated areas. (If this box is checked, identify the government(s), authority or organization providing the service.)
- One or more cities will provide this service only within their incorporated boundaries, and the county will provide the service in unincorporated areas. (If this box is checked, identify the government(s), authority or organization providing the service.)
- Other. (If this box is checked, attach a legible map delineating the service area of each service provider, and identify the government, authority, or other organization that will provide service within each service area.)

2. In developing the strategy, were overlapping service areas, unnecessary competition and/or duplication of this service identified?

yes  no

If these conditions will continue under the strategy, **attach an explanation for continuing the arrangement** (i.e., overlapping but higher levels of service (See O.C.G.A. 36-70-24(1)), overriding benefits of the duplication, or reasons that overlapping service areas or competition cannot be eliminated).

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3. List each government or authority that will help to pay for this service and indicate how the service will be funded (e.g., enterprise funds, user fees, general funds, special service district revenues, hotel/motel taxes, franchise taxes, impact fees, bonded indebtedness, etc.)

Local Government or Authority: Funding Method:

Grady County	General Funds - County Wide

4. How will the strategy change the previous arrangements for providing and/or funding this service within the county?

No Change

5. List any formal service delivery agreements or intergovernmental contracts that will be used to implement the strategy for this service:

Agreement Name:	Contracting Parties:	Effective and Ending Dates:

6. What other mechanisms (if any) will be used to implement the strategy for this service (e.g., ordinances, resolutions, local acts of the General Assembly, rate or fee changes, etc.), and when will they take effect?

*Revised 5/25/99*

7. Person completing form: Robert M. Hopkins, City Manager - Cairo

Phone number: 912-377-1722 Date completed: April 27, 1999

8. Is this the person who should be contacted by state agencies when evaluating whether proposed local government projects are consistent with the service delivery strategy?  yes  no

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# SERVICE DELIVERY STRATEGY

## SUMMARY OF SERVICE DELIVERY ARRANGEMENTS

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County: Grady Service: Courts - Superior and State

1. Check the box that best describes the agreed upon delivery arrangement for this service:

- Service will be provided countywide (i.e., including all cities and unincorporated areas) by a single service provider. (If this box is checked, identify the government, authority or organization providing the service.)  
Grady County
- Service will be provided only in the unincorporated portion of the county by a single service provider. (If this box is checked, identify the government, authority or organization providing the service.)
- One or more cities will provide this service only within their incorporated boundaries, and the service will not be provided in unincorporated areas. (If this box is checked, identify the government(s), authority or organization providing the service.)
- One or more cities will provide this service only within their incorporated boundaries, and the county will provide the service in unincorporated areas. (If this box is checked, identify the government(s), authority or organization providing the service.)
- Other. (If this box is checked, attach a legible map delineating the service area of each service provider, and identify the government, authority, or other organization that will provide service within each service area.)

2. In developing the strategy, were overlapping service areas, unnecessary competition and/or duplication of this service identified?

yes  no

If these conditions will continue under the strategy, attach an explanation for continuing the arrangement (i.e., overlapping but higher levels of service (See O.C.G.A. 36-70-24(1)), overriding benefits of the duplication, or reasons that overlapping service areas or competition cannot be eliminated).

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Local Government or Authority: Funding Method:

Grady County	General Funds - County Wide

4. How will the strategy change the previous arrangements for providing and/or funding this service within the county?

No Change

5. List any formal service delivery agreements or intergovernmental contracts that will be used to implement the strategy for this service:

Agreement Name:	Contracting Parties:	Effective and Ending Dates:

6. What other mechanisms (if any) will be used to implement the strategy for this service (e.g., ordinances, resolutions, local acts of the General Assembly, rate or fee changes, etc.), and when will they take effect?

*Revised 5/25/99*

7. Person completing form: Robert M. Hopkins, City Manager - Cairo

Phone number: 912-377-1722 Date completed: April 27, 1999

8. Is this the person who should be contacted by state agencies when evaluating whether proposed local government projects are consistent with the service delivery strategy?  yes  no

If not, provide designated contact person(s) and phone number(s) below:



# SERVICE DELIVERY STRATEGY

## SUMMARY OF SERVICE DELIVERY ARRANGEMENTS

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County: Grady Service: Economic Development

1. Check the box that best describes the agreed upon delivery arrangement for this service:

- Service will be provided countywide (i.e., including all cities and unincorporated areas) by a single service provider. (If this box is checked, identify the government, authority or organization providing the service.)  
Joint Development Authority
- Service will be provided only in the unincorporated portion of the county by a single service provider. (If this box is checked, identify the government, authority or organization providing the service.)
- One or more cities will provide this service only within their incorporated boundaries, and the service will not be provided in unincorporated areas. (If this box is checked, identify the government(s), authority or organization providing the service.)
- One or more cities will provide this service only within their incorporated boundaries, and the county will provide the service in unincorporated areas. (If this box is checked, identify the government(s), authority or organization providing the service.)
- Other. (If this box is checked, attach a legible map delineating the service area of each service provider, and identify the government, authority, or other organization that will provide service within each service area.)

2. In developing the strategy, were overlapping service areas, unnecessary competition and/or duplication of this service identified?

yes  no

If these conditions will continue under the strategy, attach an explanation for continuing the arrangement (i.e., overlapping but higher levels of service (See O.C.G.A. 36-70-24(1)), overriding benefits of the duplication, or reasons that overlapping service areas or competition cannot be eliminated).

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3. List each government or authority that will help to pay for this service and indicate how the service will be funded (e.g., enterprise funds, user fees, general funds, special service district revenues, hotel/motel taxes, franchise taxes, impact fees, bonded indebtedness, etc.)

Local Government or Authority: Funding Method:

City of Cairo	General Funds - Municipal Only
City of Whigham	General Funds - Municipal Only
Grady County	General Funds - Unincorporated Revenues
J.E.D.A.	Intergovernmental Fund Transfers

4. How will the strategy change the previous arrangements for providing and/or funding this service within the county?

No Change

5. List any formal service delivery agreements or intergovernmental contracts that will be used to implement the strategy for this service:

Agreement Name:	Contracting Parties:	Effective and Ending Dates:

6. What other mechanisms (if any) will be used to implement the strategy for this service (e.g., ordinances, resolutions, local acts of the General Assembly, rate or fee changes, etc.), and when will they take effect?

7. Person completing form: Robert M. Hopkins, City Manager - Cairo

Phone number: 912-377-1722 Date completed: April 27, 1999

8. Is this the person who should be contacted by state agencies when evaluating whether proposed local government projects are consistent with the service delivery strategy?  yes  no

If not, provide designated contact person(s) and phone number(s) below:



**SERVICE DELIVERY STRATEGY  
SUMMARY OF SERVICE DELIVERY ARRANGEMENTS**

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County: Grady Service: Emergency Communications

1. Check the box that best describes the agreed upon delivery arrangement for this service:

- Service will be provided countywide (i.e., including all cities and unincorporated areas) by a single service provider. (If this box is checked, identify the government, authority or organization providing the service.)  
Grady County
- Service will be provided only in the unincorporated portion of the county by a single service provider. (If this box is checked, identify the government, authority or organization providing the service.)
- One or more cities will provide this service only within their incorporated boundaries, and the service will not be provided in unincorporated areas. (If this box is checked, identify the government(s), authority or organization providing the service.)
- One or more cities will provide this service only within their incorporated boundaries, and the county will provide the service in unincorporated areas. (If this box is checked, identify the government(s), authority or organization providing the service.)
- Other. (If this box is checked, attach a legible map delineating the service area of each service provider, and identify the government, authority, or other organization that will provide service within each service area.)

2. In developing the strategy, were overlapping service areas, unnecessary competition and/or duplication of this service identified?  
 yes  no

If these conditions will continue under the strategy, **attach an explanation for continuing the arrangement** (i.e., overlapping but higher levels of service (See O.C.G.A. 36-70-24(1)), overriding benefits of the duplication, or reasons that overlapping service areas or competition cannot be eliminated).

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3. List each government or authority that will help to pay for this service and indicate how the service will be funded (e.g., enterprise funds, user fees, general funds, special service district revenues, hotel/motel taxes, franchise taxes, impact fees, bonded indebtedness, etc.)

Local Government or Authority:	Funding Method:
Grady County	General Fund
Alltel Ga, Inc.	User Fees

4. How will the strategy change the previous arrangements for providing and/or funding this service within the county?

Grady County will assume responsibility to funding previously assumed by City of Cairo

5. List any formal service delivery agreements or intergovernmental contracts that will be used to implement the strategy for this service:

Agreement Name:	Contracting Parties:	Effective and Ending Dates:
1992 Agreement	Grady County/City of Cairo	12/15/92
1993 Agreement	Grady County/Decatur County	4/16/93
1999 Resolution to Cancel 1992 Agreement	- City of Cairo	5/10/99

6. What other mechanisms (if any) will be used to implement the strategy for this service (e.g., ordinances, resolutions, local acts of the General Assembly, rate or fee changes, etc.), and when will they take effect?

7. Person completing form: Robert M. Hopkins, City Manager - Cairo

Phone number: 912-377-1722 Date completed: April 27, 1999

8. Is this the person who should be contacted by state agencies when evaluating whether proposed local government projects are consistent with the service delivery strategy?  yes  no

If not, provide designated contact person(s) and phone number(s) below:

AGREEMENT

STATE OF GEORGIA:

COUNTY OF GRADY:

This agreement made and entered into this 15th day of December, 1992, by and between GRADY COUNTY, by and through its Board of Commissioners, hereinafter referred to as "Grady County", and the CITY OF CAIRO, hereinafter referred by as "Cairo";

WITNESSETH THAT:

WHEREAS, the parties hereto are desirous of implementing O.C.G.A. §46-5-122 et. seq. relating to a state wide emergency telephone number 911 system plan, and

WHEREAS, the parties hereto are desirous of insuring that all citizens of Grady County receive emergency service in time of need,

NOW THEREFORE BE IT AGREED among the parties as follows:

1. All parties herein shall receive emergency telephone calls relating to public safety including but not limited to Emergency Medical Services of Grady County, Grady County Sheriff's Department, Grady County Volunteer Fire Department, City of Cairo Police Department and City of Cairo Fire Department at the emergency answering center to be established by Grady County which shall be referred to as "answering center".

2. Grady County shall provide emergency call answering services for law enforcement, fire and emergency medical agencies 24 hours a day, seven days a week, all days each year.

3. Grady County shall hold title and have care, custody and control of equipment and furnishings of the answering center. Further, the county shall be responsible for planning, acquiring and maintaining the common equipment of the answering center.

4. Grady County shall be in charge of hiring, training and the disciplining of employees working on the premises or in conjunction with the operation of the answering center and all employees shall be subject to Grady County personnel policy.

5. Grady County shall be in charge of making and promulgation of any necessary rules and regulations and



enforcement by and with the assistance of the participating parties.

6. Grady County does have the responsibility of all liability associated with the operation of the E-911 system that is the subject matter of this agreement.

7. The parties herein agree to form the Grady County Cooperative 911 Emergency Answering Center Committee, hereinafter referred to as "Committee". The Committee shall consist of the City of Cairo Police Chief, Grady County Sheriff, Director of Grady County EMS, City of Cairo Fire Chief and Grady County Fire Coordinator. The County Administrator and City of Cairo Manager shall be ex-officio members of the Committee. The Committee shall be advisory in nature to the Grady County Board of Commissioners.

8. All costs for operating and maintaining the communication center shall be paid initially by Grady County with contributions from Cairo as set forth herein. All purchases and contracts for the purpose of operating the answering center shall be in the name of the County, provided

(a) The answering center operating costs shall consist of the following items: recurring costs associated with answering center recorders and phone line equipment, salaries and benefits, employee training and related expenses, publicity expenses and other expenses agreed on by a majority of the Committee.

(b) That the City of Cairo shall pay a sum for the operating expenses to Grady County in the initial sum of \$60,000.00 which sum thereafter shall not be less than 40.3 percent of the operating expenses of the answering center.

(c) Grady County shall maintain financial records relating to the cost of operating and maintaining the answering center. Records regarding the cost of maintaining and operating the answering center shall be made available upon request and no less than quarterly to the City of Cairo.

(d) The payment to be made by the City of Cairo and shall be made in monthly installments to be paid on or before the 3rd day of each month.

9. The period of the contract shall be for 60 months or until such time as all parties mutually agree to termination.

10. All gifts or grants in furtherance of the purpose of the answering center shall be in the name of Grady County and shall be used for the purpose of reducing the overall operating costs of the answering center.

11. All claims for federal and state aid for the operation of the answering center shall be made by Grady County.

12. Any liabilities incurred by the parties hereto as a result of the operation of the answering center shall be paid initially by Grady County, with each party subsequently paying their proper share; except that any individual action of an employee of one of the parties hereto and not in furtherance of the purposes herein stated shall be borne individually by that party.

13. All funds, payments and disbursements on behalf of the answering center shall be strictly accountable by the finance department of the county, who shall conduct an annual audit of the answering center. Copies of the audit shall be available to representatives of the City of Cairo.

14. This agreement may be wholly or partially amended by a unanimous vote of the Committee with approval by the Grady County Board of Commissioners and Council of the City of Cairo.

15. It is agreed by the parties that such person as may be designated by Grady County shall serve as administrator of this agreement.

16. Both parties acknowledge that Grady County may enter into contracts regarding providing E-911 service with adjoining counties or municipalities. Should such agreement occur, each party shall have the right to terminate this agreement or in lieu thereof amend the agreement.

IN WITNESS WHEREOF, the parties hereto have set their hands and seals on or before the date above written.

GRADY COUNTY

BY: Ronald A. Hall (SEAL)  
Title:

ATTEST: Ann. W. Mahley (SEAL)  
Title:

CITY OF CAIRO

BY: James H. Ladd (SEAL)  
Title:

ATTEST: Matthew Jones (SEAL)  
Title:

AGREEMENT

STATE OF GEORGIA:

COUNTY OF GRADY:

This agreement made and entered into this 6th day of April, 1993, by and between GRADY COUNTY, by and through its Board of Commissioners, hereinafter referred to as "Grady County", and DECATUR COUNTY, by and through its Board of Commissioners, hereinafter referred to as "Decatur County";

WITNESSETH THAT:

WHEREAS, the parties hereto are desirous of implementing O.C.G.A. §46-5-120 et. seq. relating to a state wide emergency telephone number 911 system plan, and

WHEREAS, the parties hereto are desirous of insuring that all citizens of Grady County and Decatur County receive emergency service in time of need, and

WHEREAS, the combined efforts of Grady County and Decatur County would permit cost savings in the delivery of emergency services to citizens within the counties,

NOW THEREFORE, the parties agree as follows:

1. The various emergency and law enforcement agencies and officials within Grady County and Decatur County will receive emergency telephone calls relating to public safety including but not limited to Emergency Medical Services, Sheriff's Department and Fire Departments and calls to municipalities providing such services within the counties relating to public safety as may be established by agreement between those municipalities and Grady County or Decatur County at an emergency answering center to be established by the counties at the Decatur County Jail Complex located at the intersection of Georgia Highway 253 and Airport Road in the City of Bainbridge, Georgia, which shall be referred to as "answering center".

2. The service to be established shall provide emergency call answering services for law enforcement, fire and emergency medical agencies of Grady and Decatur County and to participating municipalities 24 hours a day, seven days a week, all days each year.

3. Grady County and Decatur County shall hold interest in the title to the equipment and furnishings of the answering center in such proportion as each county shall have telephone lines that shall be subject to the monthly tariff to provide E-911 service on January 1 of the most recent year that this agreement shall remain in effect. Decatur County shall maintain custody and control of the equipment and furnishings of the answering center and provide necessary insurance thereon (said insurance to be treated as an operating expense of the answering center). The counties shall jointly be responsible for planning, acquiring and maintaining the common equipment of the answering center.

4. Grady County and Decatur County shall establish a Decatur-Grady 911 Committee, hereinafter referred to as "Committee", composed of two citizens designated by each county. The County Administrator/Manager of each county shall serve as an ex-officio member (non-voting) of the Committee. The Committee shall meet no less than quarterly. Chairmanship of the Committee shall alternate annually between the counties. The Committee shall develop general policies and guidelines regarding the E-911 system and answering center. The Committee shall no less than annually prepare an operating budget for presentation to the counties and maintain financial records relating to the cost of operating and maintaining the answering center. Records regarding the cost of maintaining and operating the answering center shall be made available upon request and no less than quarterly to each county. Action taken by the Committee shall be binding upon the counties unless specifically rescinded or disapproved by the Board of Commissioners of either county within fifteen (15) days in which event the action taken by the Committee shall be void and of no further effect. Each county may designate such advisory committees as it deems reasonable to advise the members of the committee.

5. Grady County and Decatur County shall establish a E-911 Advisory User Board, hereinafter referred to as "Board", composed of the following persons: Representative of City of Cairo Police

Department, Two Representatives of the City of Danbridge  
Department of Public Safety, Grady County Sheriff, Decatur County  
Sheriff, City of Cairo Fire Department, Representative of Grady  
County Volunteer Fire Department, Representative of Decatur  
County Fire Department, Representative of Decatur County  
Emergency Medical Services, Representative of Grady County  
Emergency Medical Services and the Emergency Management  
Supervisors of Grady County and Decatur County. The Board shall  
advise the Committee regarding policies and guidelines that are  
necessary and meet from time to time as the need arises and shall  
assist the Committee and Director regarding operation of the E-  
911 system. The Board shall supply such technical information  
and direction as may be necessary to enable the Committee and  
Director to reach reasonable and proper decisions regarding the  
efficient operation of the E-911 system within Grady County and  
Decatur County.

6. Grady County and Decatur County shall jointly designate  
the initial director of the E-911 service from that pool of  
applicants secured by Decatur County and Grady County. That  
person shall be hired no later than May 15, 1993. The director  
shall assist in the preparation of the specifications regarding  
equipment and the preparation of the site of the answering  
center. All initial employees shall be approved by Grady County  
and Decatur County upon nomination by the Director and with the  
approval of the Committee. Any successor director shall be such  
person as may be nominated by the Committee and approved by each  
county. Additional employees shall be hired by the Committee  
upon nomination by the director. Such employees shall be trained  
in accordance with the program initiated by the director and  
approved by the Committee. Employees of the E-911 answering  
center shall be considered employees of Decatur County but whose  
employment benefits include but are not limited to workers'  
compensation and health insurance expenses of E-911 answering  
services and paid under paragraph 9 of this agreement. They  
shall be subject to supervision by Decatur County officials and  
the personnel policy of Decatur County.

7. The answering center shall be located at such location as is designated by Decatur County. As the initial location of the answering center shall result in the requirement that employees living in Grady County shall incur expense in commuting from Grady County to the answering center, the parties agree that any employee living within Grady County shall be reimbursed for travel expense in the sum of \$15.00 for any weekly pay period that such employee shall work a minimum 40 hours.

8. Language regarding supervision and/or control of employees and equipment within this agreement notwithstanding Grady County and Decatur County specifically acknowledge that the liability associated with the operation of the E-911 system is accepted in the same proportion as ownership of equipment and furnishings set forth within paragraph 3 herein. Any costs that arise related to claims against either county as a result of the operation of the E-911 system shall be borne in those proportions set forth within paragraph 3 herein with the exception of (1) benefits to work-related injuries, and (2) that if the claim shall arise solely due to the intentional act of an employee or negligent act of an employee that shall be the result of a policy of Decatur County or action of Decatur County employee not associated directly with the answering center, such action will remain the responsibility of Decatur County.

9. All costs for operating and maintaining the answering center including recurring costs associated with recorders and phone line equipment, salaries and benefits, employee training and related expenses, repairs and modification of the answering site, publicity expenses and other expenses set forth within the budget approved by each county that shall not be covered by the funds collected from the service charge paid by telephone users shall be paid by Grady County and Decatur County in the same proportion as the monthly average for number of telephone lines subject to charge in each county from January 1 to November 30 during the previous calendar year, hereinafter referred to as "operating cost ratio". Payments to be made by each county shall be made to cover the expenses of the previous month on or before

the 15th day of each month. Likewise, credits shall be given to each county in the "operating cost ratio" if funds collected shall exceed operating costs. All purchases and contracts for the purpose of operating the answering center shall be maintained in the names of the counties jointly and any equity or obligation that may accrue regarding same shall be in the "operating cost ratio".

Each county shall initially place within the operating account one-half (1/2) of the amount received from one month from the telephone line charge within fifteen (15) days after the Director is employed. Further, the Director shall within thirty (30) days from the date of his employment provide to each county a budget showing projected expenses through June 30, 1994. Thereafter, monthly contributions shall cover expenses incurred by the answering center.

10. Grady County and Decatur County agree that either county may terminate this agreement without the agreement of the other upon giving written notice at least twelve (12) months in advance of the date set for termination. Upon termination of this agreement, the party to which notice of termination is given shall have the right to purchase the assets of the answering center. The value of the equipment shall be determined by an independent appraisal of the equipment, the appraiser to be selected by the Committee. The determination of the appraiser shall be final. Within 30 days of receipt of the appraisal, the non-terminating party shall pay to the terminating party that sum that shall equal the percentage of ownership of the terminating party of the appraised value of the equipment.

11. All gifts or grants in furtherance of the purpose of the answering center shall be in the name of Grady County and Decatur County jointly and shall be used for the purpose of reducing the overall operating costs of the answering center.

12. All claims for federal and state aid for the operation of the answering center shall be made jointly by Grady County and Decatur County.



13. All funds, payments and disbursements on behalf of the answering center shall be strictly accountable to the Committee, who shall cause to be made an annual audit of the answering center. Copies of the audit shall be available to representatives of each county.

14. This agreement may be wholly or partially amended by a majority vote of the Committee with approval by the Grady County Board of Commissioners and the Decatur County Board of Commissioners.

15. Each party agrees that the transmitting location for radio signals (tower location) shall be selected so that the location shall serve the entire portion of Grady County and Decatur County. Further, the location of the tower that shall be agreed to by each county shall be at such a location that shall permit joinder of adjoining counties to this agreement if they shall desire.

16. Each county shall have the exclusive right to enter into agreement(s) with municipalities within that county to provide emergency answering services for the municipality. That agreement shall be in writing and shall not be inconsistent with and shall be subject to this agreement.

17. The Committee shall have the right to enter into negotiations with surrounding counties regarding providing emergency answering services; however, approval of any agreement with a county shall only be effective upon approval by Grady County and Decatur County.

IN WITNESS WHEREOF, the parties hereto have set their hands and seals on or before the date above written.

GRADY COUNTY

BY: James P. Price (SEAL)

Title:

ATTEST: Charles W. Mobley (SEAL)

Title:

Signed, sealed and delivered  
in the presence of:

W. A. B. [Signature]

W. A. B. [Signature]

Notary Public, Grady County, GA.

My Commission Expires: 1-15-97

(AFFIX SEAL)

RESOLUTION OF  
MAYOR AND COUNCIL  
CITY OF CAIRO

WHEREAS, the City of Cairo did enter into an agreement with Grady County on or about December 15, 1992, regarding the Emergency 911 Telephone System, and

WHEREAS, within the agreement between the City of Cairo and Grady County, either party retained the right to terminate the agreement at such time as Grady County entered into an agreement regarding providing E-911 service with adjoining counties and/or municipalities, and

WHEREAS, Grady County has entered into an agreement with Decatur County to jointly provide E-911 service within Grady and Decatur Counties,

NOW THEREFORE BE IT RESOLVED, that the City of Cairo, does hereby exercise his right to terminate that agreement between Grady County and the City of Cairo dated December 15, 1992 in accordance with the terms of the agreement of that date.

Adopted this 10<sup>th</sup> day of May, 1999.

BY:

Mayor

Attest:

Clerk



**SERVICE DELIVERY STRATEGY  
SUMMARY OF SERVICE DELIVERY ARRANGEMENTS**

**Instructions:**

Make copies of this form and complete one for each service listed on page 1, Section III. Use exactly the same service names listed on page 1. Answer each question below, attaching additional pages as necessary. If the contact person for this service (listed at the bottom of the page) changes, this should be reported to the Department of Community Affairs.

County: Grady Service: Emergency Medical & Rescue

1. Check the box that best describes the agreed upon delivery arrangement for this service:

- Service will be provided countywide (i.e., including all cities and unincorporated areas) by a single service provider. (If this box is checked, identify the government, authority or organization providing the service.)  
Grady County
- Service will be provided only in the unincorporated portion of the county by a single service provider. (If this box is checked, identify the government, authority or organization providing the service.)
- One or more cities will provide this service only within their incorporated boundaries, and the service will not be provided in unincorporated areas. (If this box is checked, identify the government(s), authority or organization providing the service.)
- One or more cities will provide this service only within their incorporated boundaries, and the county will provide the service in unincorporated areas. (If this box is checked, identify the government(s), authority or organization providing the service.)
- Other. (If this box is checked, attach a legible map delineating the service area of each service provider, and identify the government, authority, or other organization that will provide service within each service area.)

2. In developing the strategy, were overlapping service areas, unnecessary competition and/or duplication of this service identified?

yes  no

If these conditions will continue under the strategy, attach an explanation for continuing the arrangement (i.e., overlapping but higher levels of service (See O.C.G.A. 36-70-24(1)), overriding benefits of the duplication, or reasons that overlapping service areas or competition cannot be eliminated).

If these conditions will be eliminated under the strategy, attach an implementation schedule listing each step or action that will be taken to eliminate them, the responsible party and the agreed upon deadline for completing it.

3. List each government or authority that will help to pay for this service and indicate how the service will be funded (e.g., enterprise funds, user fees, general funds, special service district revenues, hotel/motel taxes, franchise taxes, impact fees, bonded indebtedness, etc.)

Local Government or Authority: Funding Method:

<u>Grady County</u>	<u>General Fund - County Wide Revenues</u>

4. How will the strategy change the previous arrangements for providing and/or funding this service within the county?

No Change

5. List any formal service delivery agreements or intergovernmental contracts that will be used to implement the strategy for this service:

Agreement Name:	Contracting Parties:	Effective and Ending Dates:

6. What other mechanisms (if any) will be used to implement the strategy for this service (e.g., ordinances, resolutions, local acts of the General Assembly, rate or fee changes, etc.), and when will they take effect?

7. Person completing form: Robert M. Hopkins, City Manager - Cairo

Phone number: 912-377-1722 Date completed: April 28, 1999

8. Is this the person who should be contacted by state agencies when evaluating whether proposed local government projects are consistent with the service delivery strategy?  yes  no

If not, provide designated contact person(s) and phone number(s) below:



**SERVICE DELIVERY STRATEGY  
SUMMARY OF SERVICE DELIVERY ARRANGEMENTS**

**Instructions:**

Make copies of this form and complete one for each service listed on page 1, Section III. Use exactly the same service names listed on page 1. Answer each question below, attaching additional pages as necessary. If the contact person for this service (listed at the bottom of the page) changes, this should be reported to the Department of Community Affairs.

County: Grady Service: Elections

1. Check the box that best describes the agreed upon delivery arrangement for this service:

Service will be provided countywide (i.e., including all cities and unincorporated areas) by a single service provider. (If this box is checked, identify the government, authority or organization providing the service.)

Grady County

Service will be provided only in the unincorporated portion of the county by a single service provider. (If this box is checked, identify the government, authority or organization providing the service.)

One or more cities will provide this service only within their incorporated boundaries, and the service will not be provided in unincorporated areas. (If this box is checked, identify the government(s), authority or organization providing the service.)

One or more cities will provide this service only within their incorporated boundaries, and the county will provide the service in unincorporated areas. (If this box is checked, identify the government(s), authority or organization providing the service.)

Grady County, City of Cairo, City of Whigham

Other. (If this box is checked, attach a legible map delineating the service area of each service provider, and identify the government, authority, or other organization that will provide service within each service area.)

2. In developing the strategy, were overlapping service areas, unnecessary competition and/or duplication of this service identified?  
 yes  no

If these conditions will continue under the strategy, attach an explanation for continuing the arrangement (i.e., overlapping but higher levels of service (See O.C.G.A. 36-70-24(1)), overriding benefits of the duplication, or reasons that overlapping service areas or competition cannot be eliminated).

If these conditions will be eliminated under the strategy, attach an implementation schedule listing each step or action that will be taken to eliminate them, the responsible party and the agreed upon deadline for completing it.

3. List each government or authority that will help to pay for this service and indicate how the service will be funded (e.g., enterprise funds, user fees, general funds, special service district revenues, hotel/motel taxes, franchise taxes, impact fees, bonded indebtedness, etc.)

Local Government or Authority:      Funding Method:

<u>Grady County</u>	<u>General Fund - County</u>
<u>City of Cairo</u>	<u>General Fund - Municipal</u>
<u>City of Whigham</u>	<u>General Fund - Municipal</u>

4. How will the strategy change the previous arrangements for providing and/or funding this service within the county?

No Change

5. List any formal service delivery agreements or intergovernmental contracts that will be used to implement the strategy for this service:

Agreement Name:	Contracting Parties:	Effective and Ending Dates:

6. What other mechanisms (if any) will be used to implement the strategy for this service (e.g., ordinances, resolutions, local acts of the General Assembly, rate or fee changes, etc.), and when will they take effect?

Grady Code of Ordinance

7. Person completing form: Robert M. Hopkins, City Manager - Cairo

Phone number: 912-377-1722 Date completed: April 27, 1999

8. Is this the person who should be contacted by state agencies when evaluating whether proposed local government projects are consistent with the service delivery strategy?  yes  no

If not, provide designated contact person(s) and phone number(s) below:



# SERVICE DELIVERY STRATEGY

## SUMMARY OF SERVICE DELIVERY ARRANGEMENTS

**Instructions:**

Make copies of this form and complete one for each service listed on page 1, Section III. Use exactly the same service names listed on page 1. Answer each question below, attaching additional pages as necessary. If the contact person for this service (listed at the bottom of the page) changes, this should be reported to the Department of Community Affairs.

County: Grady Service: Elections - County & State

1. Check the box that best describes the agreed upon delivery arrangement for this service:

- Service will be provided countywide (i.e., including all cities and unincorporated areas) by a single service provider. (If this box is checked, identify the government, authority or organization providing the service.)  
Grady County
- Service will be provided only in the unincorporated portion of the county by a single service provider. (If this box is checked, identify the government, authority or organization providing the service.)
- One or more cities will provide this service only within their incorporated boundaries, and the service will not be provided in unincorporated areas. (If this box is checked, identify the government(s), authority or organization providing the service.)
- One or more cities will provide this service only within their incorporated boundaries, and the county will provide the service in unincorporated areas. (If this box is checked, identify the government(s), authority or organization providing the service.)
- Other. (If this box is checked, attach a legible map delineating the service area of each service provider, and identify the government, authority, or other organization that will provide service within each service area.)

2. In developing the strategy, were overlapping service areas, unnecessary competition and/or duplication of this service identified?

yes  no

If these conditions will continue under the strategy, attach an explanation for continuing the arrangement (i.e., overlapping but higher levels of service (See O.C.G.A. 36-70-24(1)), overriding benefits of the duplication, or reasons that overlapping service areas or competition cannot be eliminated).

If these conditions will be eliminated under the strategy, attach an implementation schedule listing each step or action that will be taken to eliminate them, the responsible party and the agreed upon deadline for completing it.

3. List each government or authority that will help to pay for this service and indicate how the service will be funded (e.g., enterprise funds, user fees, general funds, special service district revenues, hotel/motel taxes, franchise taxes, impact fees, bonded indebtedness, etc.)

Local Government or Authority: Funding Method:

Local Government or Authority	Funding Method
Grady County	General Fund - County Wide Revenues

4. How will the strategy change the previous arrangements for providing and/or funding this service within the county?

No Change

5. List any formal service delivery agreements or intergovernmental contracts that will be used to implement the strategy for this service:

Agreement Name:	Contracting Parties:	Effective and Ending Dates:

6. What other mechanisms (if any) will be used to implement the strategy for this service (e.g., ordinances, resolutions, local acts of the General Assembly, rate or fee changes, etc.), and when will they take effect?

*Revised 5/25/99*

7. Person completing form: Robert M. Hopkins, City Manager - Cairo  
 Phone number: 912-377-1722 Date completed: April 27, 1999

8. Is this the person who should be contacted by state agencies when evaluating whether proposed local government projects are consistent with the service delivery strategy?  yes  no

If not, provide designated contact person(s) and phone number(s) below:



**SERVICE DELIVERY STRATEGY  
SUMMARY OF SERVICE DELIVERY ARRANGEMENTS**

**Instructions:**

Make copies of this form and complete one for each service listed on page 1, Section III. Use exactly the same service names listed on page 1. Answer each question below, attaching additional pages as necessary. If the contact person for this service (listed at the bottom of the page) changes, this should be reported to the Department of Community Affairs.

County: Grady Service: Elections - Municipal

1. Check the box that best describes the agreed upon delivery arrangement for this service:

- Service will be provided countywide (i.e., including all cities and unincorporated areas) by a single service provider. (If this box is checked, identify the government, authority or organization providing the service.)
- Service will be provided only in the unincorporated portion of the county by a single service provider. (If this box is checked, identify the government, authority or organization providing the service.)
- One or more cities will provide this service only within their incorporated boundaries, and the service will not be provided in unincorporated areas. (If this box is checked, identify the government(s), authority or organization providing the service.)  
City of Cairo, City of Whigham
- One or more cities will provide this service only within their incorporated boundaries, and the county will provide the service in unincorporated areas. (If this box is checked, identify the government(s), authority or organization providing the service.)
- Other. (If this box is checked, attach a legible map delineating the service area of each service provider, and identify the government, authority, or other organization that will provide service within each service area.)

2. In developing the strategy, were overlapping service areas, unnecessary competition and/or duplication of this service identified?

yes  no

If these conditions will continue under the strategy, attach an explanation for continuing the arrangement (i.e., overlapping but higher levels of service (Sec O.C.G.A. 36-70-24(1)), overriding benefits of the duplication, or reasons that overlapping service areas or competition cannot be eliminated).

If these conditions will be eliminated under the strategy, attach an implementation schedule listing each step or action that will be taken to eliminate them, the responsible party and the agreed upon deadline for completing it.

3. List each government or authority that will help to pay for this service and indicate how the service will be funded (e.g., enterprise funds, user fees, general funds, special service district revenues, hotel/motel taxes, franchise taxes, impact fees, bonded indebtedness, etc.)

Local Government or Authority:	Funding Method:
City of Cairo	General Fund - Municipal Revenues
City of Whigham	General Fund - Municipal Revenues

4. How will the strategy change the previous arrangements for providing and/or funding this service within the county?

No Change

5. List any formal service delivery agreements or intergovernmental contracts that will be used to implement the strategy for this service:

Agreement Name:	Contracting Parties:	Effective and Ending Dates:

6. What other mechanisms (if any) will be used to implement the strategy for this service (e.g., ordinances, resolutions, local acts of the General Assembly, rate or fee changes, etc.), and when will they take effect?

*Revised 5/25/99*

7. Person completing form: Robert M. Hopkins, City Manager - Cairo

Phone number: 912-377-1722 Date completed: April 27, 1999

8. Is this the person who should be contacted by state agencies when evaluating whether proposed local government projects are consistent with the service delivery strategy?  yes  no

If not, provide designated contact person(s) and phone number(s) below:



# SERVICE DELIVERY STRATEGY

## SUMMARY OF SERVICE DELIVERY ARRANGEMENTS

**Instructions:**

Make copies of this form and complete one for each service listed on page 1, Section III. Use exactly the same service names listed on page 1. Answer each question below, attaching additional pages as necessary. If the contact person for this service (listed at the bottom of the page) changes, this should be reported to the Department of Community Affairs.

County: Grady Service: Electric - Distribution

1. Check the box that best describes the agreed upon delivery arrangement for this service:

- Service will be provided countywide (i.e., including all cities and unincorporated areas) by a single service provider. (If this box is checked, identify the government, authority or organization providing the service.)
- Service will be provided only in the unincorporated portion of the county by a single service provider. (If this box is checked, identify the government, authority or organization providing the service.)
- One or more cities will provide this service only within their incorporated boundaries, and the service will not be provided in unincorporated areas. (If this box is checked, identify the government(s), authority or organization providing the service.)
- One or more cities will provide this service only within their incorporated boundaries, and the county will provide the service in unincorporated areas. (If this box is checked, identify the government(s), authority or organization providing the service.)
- Other. (If this box is checked, attach a legible map delineating the service area of each service provider, and identify the government, authority, or other organization that will provide service within each service area.)  
 City of Cairo, City of Whigham, Grady EMC, City of Thomasville

2. In developing the strategy, were overlapping service areas, unnecessary competition and/or duplication of this service identified?

yes  no

If these conditions will continue under the strategy, attach an explanation for continuing the arrangement (i.e., overlapping but higher levels of service (See O.C.G.A. 36-70-24(1)), overriding benefits of the duplication, or reasons that overlapping service areas or competition cannot be eliminated).

If these conditions will be eliminated under the strategy, attach an implementation schedule listing each step or action that will be taken to eliminate them, the responsible party and the agreed upon deadline for completing it.

3. List each government or authority that will help to pay for this service and indicate how the service will be funded (e.g., enterprise funds, user fees, general funds, special service district revenues, hotel/motel taxes, franchise taxes, impact fees, bonded indebtedness, etc.)

Local Government or Authority:	Funding Method:
City of Cairo	User fees - Municipal Revenues
City of Whigham	User Fees - Municipal Revenues
Grady EMC	User Fees - Corporate Revenues
City of Thomasville	User Fees - Municipal Revenues

4. How will the strategy change the previous arrangements for providing and/or funding this service within the county?

No Change

5. List any formal service delivery agreements or intergovernmental contracts that will be used to implement the strategy for this service:

Agreement Name:	Contracting Parties:	Effective and Ending Dates:

6. What other mechanisms (if any) will be used to implement the strategy for this service (e.g., ordinances, resolutions, local acts of the General Assembly, rate or fee changes, etc.), and when will they take effect?

7. Person completing form: Robert M. Hopkins, City Manager - Cairo

Phone number: 912-377-1722 Date completed: April 27, 1999

8. Is this the person who should be contacted by state agencies when evaluating whether proposed local government projects are consistent with the service delivery strategy?  yes  no

If not, provide designated contact person(s) and phone number(s) below:



**SERVICE DELIVERY STRATEGY  
SUMMARY OF SERVICE DELIVERY ARRANGEMENTS**

**Instructions:**

Make copies of this form and complete one for each service listed on page 1, Section III. Use exactly the same service names listed on page 1. Answer each question below, attaching additional pages as necessary. If the contact person for this service (listed at the bottom of the page) changes, this should be reported to the Department of Community Affairs.

County: Grady Service: Emergency Management

1. Check the box that best describes the agreed upon delivery arrangement for this service:

- Service will be provided countywide (i.e., including all cities and unincorporated areas) by a single service provider. (If this box is checked, identify the government, authority or organization providing the service.)  
Grady County
- Service will be provided only in the unincorporated portion of the county by a single service provider. (If this box is checked, identify the government, authority or organization providing the service.)
- One or more cities will provide this service only within their incorporated boundaries, and the service will not be provided in unincorporated areas. (If this box is checked, identify the government(s), authority or organization providing the service.)
- One or more cities will provide this service only within their incorporated boundaries, and the county will provide the service in unincorporated areas. (If this box is checked, identify the government(s), authority or organization providing the service.)
- Other. (If this box is checked, attach a legible map delineating the service area of each service provider, and identify the government, authority, or other organization that will provide service within each service area.)

2. In developing the strategy, were overlapping service areas, unnecessary competition and/or duplication of this service identified?

yes  no

If these conditions will continue under the strategy, attach an explanation for continuing the arrangement (i.e., overlapping but higher levels of service (See O.C.G.A. 36-70-24(1)), overriding benefits of the duplication, or reasons that overlapping service areas or competition cannot be eliminated).

If these conditions will be eliminated under the strategy, attach an implementation schedule listing each step or action that will be taken to eliminate them, the responsible party and the agreed upon deadline for completing it.

3. List each government or authority that will help to pay for this service and indicate how the service will be funded (e.g., enterprise funds, user fees, general funds, special service district revenues, hotel/motel taxes, franchise taxes, impact fees, bonded indebtedness, etc.)

Local Government or Authority: Funding Method:

<u>Grady County</u>	<u>General Funds - County Wide Revenues</u>

4. How will the strategy change the previous arrangements for providing and/or funding this service within the county?

No Change

5. List any formal service delivery agreements or intergovernmental contracts that will be used to implement the strategy for this service:

Agreement Name:	Contracting Parties:	Effective and Ending Dates:
<u>Emergency Operations Plan</u>	<u>City of Cairo, City Whigham, Grady County</u>	<u>June 12, 1992</u>

6. What other mechanisms (if any) will be used to implement the strategy for this service (e.g., ordinances, resolutions, local acts of the General Assembly, rate or fee changes, etc.), and when will they take effect?

7. Person completing form: Robert M. Hopkins, City Manager - Cairo

Phone number: 912-377-1722 Date completed: April 27, 1999

8. Is this the person who should be contacted by state agencies when evaluating whether proposed local government projects are consistent with the service delivery strategy?  yes  no

If not, provide designated contact person(s) and phone number(s) below:





**SERVICE DELIVERY STRATEGY**  
**SUMMARY OF SERVICE DELIVERY ARRANGEMENTS**

**Instructions:**

Make copies of this form and complete one for each service listed on page 1, Section III. Use exactly the same service names listed on page 1. Answer each question below, attaching additional pages as necessary. If the contact person for this service (listed at the bottom of the page) changes, this should be reported to the Department of Community Affairs.

County: Grady Service: Extension Service

1. Check the box that best describes the agreed upon delivery arrangement for this service:

- Service will be provided countywide (i.e., including all cities and unincorporated areas) by a single service provider. (If this box is checked, identify the government, authority or organization providing the service.)  
Grady County
- Service will be provided only in the unincorporated portion of the county by a single service provider. (If this box is checked, identify the government, authority or organization providing the service.)
- One or more cities will provide this service only within their incorporated boundaries, and the service will not be provided in unincorporated areas. (If this box is checked, identify the government(s), authority or organization providing the service.)
- One or more cities will provide this service only within their incorporated boundaries, and the county will provide the service in unincorporated areas. (If this box is checked, identify the government(s), authority or organization providing the service.)
- Other. (If this box is checked, attach a legible map delineating the service area of each service provider, and identify the government, authority, or other organization that will provide service within each service area.)

2. In developing the strategy, were overlapping service areas, unnecessary competition and/or duplication of this service identified?

yes  no

If these conditions will continue under the strategy, attach an explanation for continuing the arrangement (i.e., overlapping but higher levels of service (See O.C.G.A. 36-70-24(1)), overriding benefits of the duplication, or reasons that overlapping service areas or competition cannot be eliminated).

If these conditions will be eliminated under the strategy, attach an implementation schedule listing each step or action that will be taken to eliminate them, the responsible party and the agreed upon deadline for completing it.

3. List each government or authority that will help to pay for this service and indicate how the service will be funded (e.g., enterprise funds, user fees, general funds, special service district revenues, hotel/motel taxes, franchise taxes, impact fees, bonded indebtedness, etc.)

Local Government or Authority: Funding Method:

Grady County	General Fund - County Wide Revenues

4. How will the strategy change the previous arrangements for providing and/or funding this service within the county?

No Change

5. List any formal service delivery agreements or intergovernmental contracts that will be used to implement the strategy for this service:

Agreement Name:	Contracting Parties:	Effective and Ending Dates:

6. What other mechanisms (if any) will be used to implement the strategy for this service (e.g., ordinances, resolutions, local acts of the General Assembly, rate or fee changes, etc.), and when will they take effect?

7. Person completing form: Robert M. Hopkins, City Manager - Cairo  
 Phone number: 912-377-1722 Date completed: April 27, 1999

8. Is this the person who should be contacted by state agencies when evaluating whether proposed local government projects are consistent with the service delivery strategy?  yes  no

If not, provide designated contact person(s) and phone number(s) below:



**SERVICE DELIVERY STRATEGY  
SUMMARY OF SERVICE DELIVERY ARRANGEMENTS**

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County: Grady Service: Fire

1. Check the box that best describes the agreed upon delivery arrangement for this service:

- Service will be provided countywide (i.e., including all cities and unincorporated areas) by a single service provider. (If this box is checked, identify the government, authority or organization providing the service.)
- Service will be provided only in the unincorporated portion of the county by a single service provider. (If this box is checked, identify the government, authority or organization providing the service.)
- One or more cities will provide this service only within their incorporated boundaries, and the service will not be provided in unincorporated areas. (If this box is checked, identify the government(s), authority or organization providing the service.)
- One or more cities will provide this service only within their incorporated boundaries, and the county will provide the service in unincorporated areas. (If this box is checked, identify the government(s), authority or organization providing the service.)  
Grady County, City of Cairo, City of Whigham
- Other. (If this box is checked, attach a legible map delineating the service area of each service provider, and identify the government, authority, or other organization that will provide service within each service area.)

2. In developing the strategy, were overlapping service areas, unnecessary competition and/or duplication of this service identified?

- yes  no

If these conditions will continue under the strategy, attach an explanation for continuing the arrangement (i.e., overlapping but higher levels of service (See O.C.G.A. 36-70-24(1)), overriding benefits of the duplication, or reasons that overlapping service areas or competition cannot be eliminated).

If these conditions will be eliminated under the strategy, attach an implementation schedule listing each step or action that will be taken to eliminate them, the responsible party and the agreed upon deadline for completing it.

3. List each government or authority that will help to pay for this service and indicate how the service will be funded (e.g., enterprise funds, user fees, general funds, special service district revenues, hotel/motel taxes, franchise taxes, impact fees, bonded indebtedness, etc.)

Local Government or Authority:	Funding Method:
City of Cairo	General Fund - Municipal Revenues
City of Whigham	General Fund - Municipal Revenues
Grady County	General Fund - Unincorporated Revenues

4. How will the strategy change the previous arrangements for providing and/or funding this service within the county?

No Change

5. List any formal service delivery agreements or intergovernmental contracts that will be used to implement the strategy for this service:

Agreement Name:	Contracting Parties:	Effective and Ending Dates:

6. What other mechanisms (if any) will be used to implement the strategy for this service (e.g., ordinances, resolutions, local acts of the General Assembly, rate or fee changes, etc.), and when will they take effect?

7. Person completing form: Robert M. Hopkins, City Manager - Cairo  
Phone number: 912-377-1722 Date completed: April 27, 1999

8. Is this the person who should be contacted by state agencies when evaluating whether proposed local government projects are consistent with the service delivery strategy?  yes  no  
If not, provide designated contact person(s) and phone number(s) below:



**SERVICE DELIVERY STRATEGY  
SUMMARY OF SERVICE DELIVERY ARRANGEMENTS**

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County: Grady Service: Hospital

1. Check the box that best describes the agreed upon delivery arrangement for this service:

- Service will be provided countywide (i.e., including all cities and unincorporated areas) by a single service provider. (If this box is checked, identify the government, authority or organization providing the service.)  
Archbold Memorial Hospital
- Service will be provided only in the unincorporated portion of the county by a single service provider. (If this box is checked, identify the government, authority or organization providing the service.)
- One or more cities will provide this service only within their incorporated boundaries, and the service will not be provided in unincorporated areas. (If this box is checked, identify the government(s), authority or organization providing the service.)
- One or more cities will provide this service only within their incorporated boundaries, and the county will provide the service in unincorporated areas. (If this box is checked, identify the government(s), authority or organization providing the service.)
- Other. (If this box is checked, attach a legible map delineating the service area of each service provider, and identify the government, authority, or other organization that will provide service within each service area.)

2. In developing the strategy, were overlapping service areas, unnecessary competition and/or duplication of this service identified?

- yes  no

If these conditions will continue under the strategy, attach an explanation for continuing the arrangement (i.e., overlapping but higher levels of service (See O.C.G.A. 36-70-24(1)), overriding benefits of the duplication, or reasons that overlapping service areas or competition cannot be eliminated).

If these conditions will be eliminated under the strategy, attach an implementation schedule listing each step or action that will be taken to eliminate them, the responsible party and the agreed upon deadline for completing it.

3. List each government or authority that will help to pay for this service and indicate how the service will be funded (e.g., enterprise funds, user fees, general funds, special service district revenues, hotel/motel taxes, franchise taxes, impact fees, bonded indebtedness, etc.)

Local Government or Authority: Funding Method:

Grady County	General Fund - County Wide Revenues
Grady Hospital Authority	Corporate Revenues

4. How will the strategy change the previous arrangements for providing and/or funding this service within the county?

No Change

5. List any formal service delivery agreements or intergovernmental contracts that will be used to implement the strategy for this service:

Agreement Name:	Contracting Parties:	Effective and Ending Dates:
Archbold Memorial Agreement	Hospital Authority, Archbold Memorial	7/31/86

6. What other mechanisms (if any) will be used to implement the strategy for this service (e.g., ordinances, resolutions, local acts of the General Assembly, rate or fee changes, etc.), and when will they take effect?

Grady General Resolution/Ordinance

7. Person completing form: Robert M. Hopkins, City Manager - Cairo

Phone number: 912-377-1722 Date completed: April 27, 1999

8. Is this the person who should be contacted by state agencies when evaluating whether proposed local government projects are consistent with the service delivery strategy?  yes  no

If not, provide designated contact person(s) and phone number(s) below:



**SERVICE DELIVERY STRATEGY**  
**SUMMARY OF SERVICE DELIVERY ARRANGEMENTS**

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County: Grady Service: Law Enforcement

1. Check the box that best describes the agreed upon delivery arrangement for this service:

- Service will be provided countywide (i.e., including all cities and unincorporated areas) by a single service provider. (If this box is checked, identify the government, authority or organization providing the service.)
- Service will be provided only in the unincorporated portion of the county by a single service provider. (If this box is checked, identify the government, authority or organization providing the service.)
- One or more cities will provide this service only within their incorporated boundaries, and the service will not be provided in unincorporated areas. (If this box is checked, identify the government(s), authority or organization providing the service.)
- One or more cities will provide this service only within their incorporated boundaries, and the county will provide the service in unincorporated areas. (If this box is checked, identify the government(s), authority or organization providing the service.)  
Grady County, City of Cairo, City of Whigham
- Other. (If this box is checked, attach a legible map delineating the service area of each service provider, and identify the government, authority, or other organization that will provide service within each service area.)

2. In developing the strategy, were overlapping service areas, unnecessary competition and/or duplication of this service identified?

yes  no

If these conditions will continue under the strategy, attach an explanation for continuing the arrangement (i.e., overlapping but higher levels of service (See O.C.G.A. 36-70-24(1)), overriding benefits of the duplication, or reasons that overlapping service areas or competition cannot be eliminated).

If these conditions will be eliminated under the strategy, attach an implementation schedule listing each step or action that will be taken to eliminate them, the responsible party and the agreed upon deadline for completing it.

3. List each government or authority that will help to pay for this service and indicate how the service will be funded (e.g., enterprise funds, user fees, general funds, special service district revenues, hotel/motel taxes, franchise taxes, impact fees, bonded indebtedness, etc.)

Local Government or Authority:	Funding Method:
City of Cairo	General Fund - Municipal Revenues
City of Whigham	General Fund - Municipal Revenues
Grady County	General Fund - Unincorporated Revenues

4. How will the strategy change the previous arrangements for providing and/or funding this service within the county?

No Change

5. List any formal service delivery agreements or intergovernmental contracts that will be used to implement the strategy for this service:

Agreement Name:	Contracting Parties:	Effective and Ending Dates:

6. What other mechanisms (if any) will be used to implement the strategy for this service (e.g., ordinances, resolutions, local acts of the General Assembly, rate or fee changes, etc.), and when will they take effect?

7. Person completing form: Robert M. Hopkins, City Manager - Cairo

Phone number: 912-377-1722 Date completed: April 27, 1999

8. Is this the person who should be contacted by state agencies when evaluating whether proposed local government projects are consistent with the service delivery strategy?  yes  no

If not, provide designated contact person(s) and phone number(s) below:



# SERVICE DELIVERY STRATEGY

## SUMMARY OF SERVICE DELIVERY ARRANGEMENTS

**Instructions:**

Make copies of this form and complete one for each service listed on page 1, Section III. Use exactly the same service names listed on page 1. Answer each question below, attaching additional pages as necessary. If the contact person for this service (listed at the bottom of the page) changes, this should be reported to the Department of Community Affairs.

County: Grady Service: Library

1. Check the box that best describes the agreed upon delivery arrangement for this service:

- Service will be provided countywide (i.e., including all cities and unincorporated areas) by a single service provider. (If this box is checked, identify the government, authority or organization providing the service.)  
Roddenbery Memorial Library, Board of Trustees
- Service will be provided only in the unincorporated portion of the county by a single service provider. (If this box is checked, identify the government, authority or organization providing the service.)
- One or more cities will provide this service only within their incorporated boundaries, and the service will not be provided in unincorporated areas. (If this box is checked, identify the government(s), authority or organization providing the service.)
- One or more cities will provide this service only within their incorporated boundaries, and the county will provide the service in unincorporated areas. (If this box is checked, identify the government(s), authority or organization providing the service.)
- Other. (If this box is checked, attach a legible map delineating the service area of each service provider, and identify the government, authority, or other organization that will provide service within each service area.)

2. In developing the strategy, were overlapping service areas, unnecessary competition and/or duplication of this service identified?

yes  no

If these conditions will continue under the strategy, attach an explanation for continuing the arrangement (i.e., overlapping but higher levels of service (See O.C.G.A. 36-70-24(1)), overriding benefits of the duplication, or reasons that overlapping service areas or competition cannot be eliminated).

If these conditions will be eliminated under the strategy, attach an implementation schedule listing each step or action that will be taken to eliminate them, the responsible party and the agreed upon deadline for completing it.

3. List each government or authority that will help to pay for this service and indicate how the service will be funded (e.g., enterprise funds, user fees, general funds, special service district revenues, hotel/motel taxes, franchise taxes, impact fees, bonded indebtedness, etc.)

Local Government or Authority: Funding Method:

City of Cairo	General Fund - Municipal Revenues
School Board	General Fund - County Wide Revenues
Grady County	General Fund - Unincorporated Revenues
Board of Trustees	

4. How will the strategy change the previous arrangements for providing and/or funding this service within the county?

No Change

5. List any formal service delivery agreements or intergovernmental contracts that will be used to implement the strategy for this service:

Agreement Name:	Contracting Parties:	Effective and Ending Dates:
Library Agreement	City of Cairo, School Board, Grady County	1944

6. What other mechanisms (if any) will be used to implement the strategy for this service (e.g., ordinances, resolutions, local acts of the General Assembly, rate or fee changes, etc.), and when will they take effect?

7. Person completing form: Robert M. Hopkins, City Manager - Cairo

Phone number: 912-377-1722 Date completed: April 27, 1999

8. Is this the person who should be contacted by state agencies when evaluating whether proposed local government projects are consistent with the service delivery strategy?  yes  no

If not, provide designated contact person(s) and phone number(s) below:

Minutes of Council of the City of Cairo, Cairo, Ga.

Month of June 19 44

Minute of Mayor and Council Meeting, June 5, 1944

Mayor and council met in special session on Monday A.M. at 11:45 on June 5, 1944. Mayor Robinson in chair and all councilmen present.

The object of this meeting was to pass on resolutions regarding a donation made by the heirs of Walter Blair Roddenbery, Sr., deceased, to be used in establishing and maintaining a library, to be located in Cairo for the benefit of the citizens and residents of Cairo and Grady County. After some discussion a motion was made by Williams, seconded by McNeil voted on and passed to adopt the following resolutions.

Whereas, the City of Cairo, County of Grady and Board of education for Grady County are now operating a Public Library in the city of Cairo for the benefit of the citizens and residents of Cairo and Grady County; and

Whereas, a donation of \$20,000 was made by the heirs of Walter Blair Roddenbery, Sr., deceased to the above named parties to be used in establishing and maintaining such Library to be located in Cairo and for the benefit of the citizens and residents of Cairo and Grady County, same to be a memorial to Walter Blair Roddenbery, Sr., deceased; and

Whereas, said donation was made and accepted on July 30, 1943, but no formal agreement was entered into and none has since been formally executed, and it is desired that a formal agreement be entered into for the purpose of providing for the handling of said funds until a Library can be built, and then for the erecting and equipping, maintaining and operating said Library; and

Resolved, The City of Cairo, County of Grady and Board of education of Grady County desires to enter into a cooperative agreement and additional donations that may hereafter be made and the erection and maintaining of a proper and suitable Public Library to be located in Cairo and which shall be for the benefit of the citizens and residents of Cairo and Grady County for a term of twenty years and such additional time as the parties may mutually agree to.

2. That the proposed cooperative agreement, a copy of which is attached to this resolution and marked EX "A" be entered into by and between the City of Cairo, County of Grady, and Board of Education for Grady County, Georgia, and that the Mayor and Clerk of the City of Cairo be and they are hereby authorized and directed to enter into, sign and execute said proposed agreement.

3. That the acceptance of the donation referred to above be and the same is hereby ratified and that said donation be and the same is hereby formally accepted on the terms set forth in the proposed contract, a copy of which attached to these resolutions, marked Ex "B" and made a part hereof.

4. That the proposed contract between the County and City of Cairo, County of Grady and Board of Education for Grady County, a copy of which is attached and referred to as Ex "B" be entered into and the Mayor and Clerk of the City of Cairo be and they are hereby authorized and directed to enter into, sign and execute said agreement.

5. That the following named parties, to wit:

J.B. Roddenbery                      A.C. Roddenbery  
F.W. Roddenbery, L.A. Powell, and J.E. Forsyth

be and they are hereby appointed as Trustees for said Trust funds and authorized as such to accept said donation and any other and additional donations that may be made for like purpose; with authority to hold said funds and invest the same in interest bearing securities until the building of the Public Library provided for can be started; to select a site, make plans and let the contract

Minutes of Council of the City of Cairo, Cairo, Ga.

Month of \_\_\_\_\_

19 \_\_\_\_\_

continued

for the erection of a proper building as soon as the same may be done, equip said building, and take all necessary steps to provide a suitable Library building with proper equipment and complete the same.

6. When said Library building has been erected and equipped and ready to be opened to the public the duties of said Trustees referred to above shall end and three Trustees shall be appointed, one to be selected by the City of Cairo, one by County of Grady and one by Public Library building, ~~has been completed and ready for the removal to~~ said building of all the books, periodicals and equipment at which time all of the property belonging to the present Library shall be transferred to said Public Library building and the title to and control of said Library shall be transferred to the Library Board in charge of said building. The present Library Board shall continue in existence until the new building is completed and ready for the transfer of the books and equipment of the present Library.

6. When said Library building has been erected and equipped and ready to be opened to the public the duties of said Trustees referred to above shall end and three Trustees shall be appointed, one to be selected by the City of Cairo, one by County of Grady and one by Board of Education for Grady County, Georgia and the three thus selected shall be named and elected as Trustees for said Public Library, and shall hold office for a period of five years from the date of their election and until their successors are elected and have accepted their appointment as such.

7. Said Trustees so elected as provided for in the next preceding paragraph shall constitute and be known as the Library Board and shall have all authority conferred upon them by the agreements referred to Ex "A" and Ex "B", as well as all the authorities conferred upon Board of like kind by Section 32-2701 through Section 32-2708 of the Civil Code of Georgia and all amendments thereto and any additional authorities that may be conferred upon like Boards by the laws of Georgia.

8. Said Trustees and each of them, shall not be held accountable or liable for any error in judgment in the execution of said Trust, nor shall either of them be held liable or accountable for the acts or default of the other. Vacancies shall occur in said Trusteeship, by removal from the County, resignation or death, or removal for failure or refusal to act or conduct unbecoming a Trustee. Trustees elected to fill vacancies shall hold office for the unexpired term and shall be elected by that body selecting the retiring Trustee.

9. No Trustee shall be removed without first being given notice of such proposed removal, stating the grounds therefore, and a hearing thereon, and by a majority vote of the City of Cairo, County of Grady and Board of Education for Grady County acting through their duly qualified officers.

10. The expenses of maintaining and operating said Public Library over and above any endowment funds or donations shall be paid one-half by City of Cairo and one-fourth by each of the other parties, County of Grady and Board of Education for Grady County, and provisions for the payment of said expenses shall be made each year by the Mayor and Council of the City of Cairo for the paying of its part of said expenses.

11. T

11. The present Library shall be continued until the new Public Library building has been completed and ready for the removal of said building of all of the books, periodicals and equipment at which time all of the property belonging to the present Library shall be transferred to said Public Library building and the title to and control of said Library shall be transferred to the Library Board in charge of said building. The present Library Board shall continue in existence until the new building is completed and ready for the transfer of the books and equipment of the present Library.

12. Said Public Library shall be known as Roddenbery Memorial Library and suitable markings shall be provided by the Trustees as pro-

Minutes of Council of the City of Cairo, Cairo, Ga.

Month of

June

19 44

THE MURRAY CO., CORDELE, GA.

Continued

vided for in paragraph Ten of the contract referred to in Ex "B".

Adapted by Mayor and Council in Special Session. This June 5, 1944.

ATTEST

C.O. West  
Clerk and Treas.

*W.H. Robinson*  
W.H. Robinson  
Mayor

Exhibits

Georgia, Grady County

This AGREEMENT, made and entered into by and between the City of Cairo, COUNTY OF GRADY AND BOARD OF EDUCATION FOR GRADY COUNTY.

W I T N E S S E T H :

That whereas, The City of Cairo is a municipal corporation of the State of Georgia, located in Grady County, and Grady County is political subdivision of the State of Georgia and the Board of Education for Grady County is a duly elected, qualified and acting Board of Education for said county; and

Whereas, a Public Library has been maintained for some time being located in the City of Cairo for the benefit of the City of Cairo and Grady County, Georgia, and has been maintained by the parties to this agreement; and

Whereas, Said Library is wholly inadequate for the purpose of furnishing the people of Grady County with proper educational needs, and there is no adequate Public Library in the County suitable for said purposes; and

Whereas, The heirs of Walter Blair Rodenbery, Sr., deceased, on July 30, 1943 made a donation which was accepted by the parties to this agreement for the purpose of establishing and maintaining a suitable public Library for the purpose of education of the citizens and residents of the City of Cairo and Grady County, Georgia; and

Whereas, No formal agreement has been entered into and said funds are in the hands of W.H. Robinson as Mayor of City of Cairo who is holding said funds in trust for the parties to this agreement and it is desired that the parties to this agreement enter into a formal agreement for the purpose of establishing and maintaining a suitable Public Library for the purposes of educating the citizens and residents of Cairo and Grady County, Georgia, such Public Library to be located in the city of Cairo.

NOW, FOR AND IN CONSIDERATION OF THE PROMISES, AND the mutual promises hereto hereinafter set forth, it is agreed as follows:

1. That the parties to this agreement do hereby enter into a cooperative plan and agreement for the purpose of establishing and maintaining a Public Library for the purpose of education to be located in the City of Cairo and which shall be for the benefit of the citizens and residents of the City of Cairo, and Grady County, Georgia. That the same be established for the period as set forth in the deceased, and the parties to this agreement, and for such further as may be mutually agreed upon between the parties hereto.

2. That the location shall be the heirs of Walter Blair



Minutes of Council of the City of Cairo, Cairo, Ga.

Month of \_\_\_\_\_

19\_\_\_\_

THE MURRAY CO., CORDELE, GA.  
continued

66 Roddenbery, Sr., deceased, be and the same is hereby accepted, and that the City of Cairo appoint five Trustees in accordance with the agreement between said heirs and the parties to this agreement who shall receive, hold and control said funds so donated until said Public Library is completed and ready to be opened to the Public:

3. That said Trustees be and they are hereby authorized to invest said funds in interest bearing securities until the building of said Library building can be started; and that as soon as it is practicable to build said building said Trustees shall select a site, make plans, let the Contract and proceeds to build and equip said building and complete the same in accordance with said agreement made with said Donors.

4. That the present Library Board which has been operating said Library in Cairo be continued for purpose of continuing the operation of said Library until the Library building, herein provided for, shall have been complete and ready for the books, periodicals, and equipment now belonging to and located in the present Library to be transferred to it, at which time said Board shall stand abolished.

5. That as soon as the Public Library building is completed all books, periodicals and equipment belonging to the present Library shall be transferred to said building and be merged with the new Library and the title thereto shall vest in the Trustees of said Library and full jurisdiction administration and control of the present Library, its books, periodicals and equipment of all kinds shall be transferred to said Trustees.

6. That as soon as said Public Library building has been erected and equipped and completed and ready to be opened to the public for use as a Public Library the five Trustees heretofore provided for shall be elected for the purpose of controlling and operating said Public Library. Each of the parties to this agreement shall have the right select or name one of said Trustees, the Trustees so selected shall hold office for a period of five years and until his or her successor is appointed and had accepted such appointment.

7. Vacancies shall occur in said Trusteeship by removal from the County, resignation or death, or removal by the parties to this agreement for failure or refusal to act or for conduct unbecoming a Trustee. Such removal shall only occur after notice and hearing to such Trustee, and by a majority vote of the members of this agreement. Vacancies shall be filled for the unexpired term and the Trustee elected to fill such vacancy shall be selected or named by the body selecting the retiring Trustee.

8. The three Trustees selected above shall constitute and be known as the Library Board one shall exercise all the powers conferred upon like Boards by law, as well as all powers conferred upon it by the agreement entered into between the parties to this agreement and the heirs of Walter Blair Roddenbery, Sr., deceased, referred herein. Said Trustees shall be authorized to receive additional donations to said Public Library fund and to enter into proper agreements with the Donors setting forth the terms on which said donation or donations are accepted.

9. The donation already made by the Roddenbery heirs, as yet forth herein, and now in the hands of W.H. Robinson, Mayor of the City of Cairo, shall be immediately transferred to the five Trustees referred to herein so soon as said Trustees are appointed and accept their appointment.

10. Until otherwise agreed upon, the expenses of maintaining and operating said Public Library, over and above any endowment funds or donations, shall be paid one-half by the City of Cairo and one-fourth by each of the other parties to this agreement.

11. The Public Library herein provided for shall be known as Roddenbery Memorial Library, and the same shall not be changed so long as it remains a Public Library and the Trustees herein provided for shall by proper markings personally designate the building as such as set forth a paragraph ten of the agreement known as donation agreement.

Minutes of Council of the City of Cairo, Cairo, Ga.

Month of June 19 44

THE MURRAY CO., CORDELE, GA.  
continued

IN WITNESS WHEREOF, This agreement is entered into between the parties hereto on the \_\_\_\_\_ day of \_\_\_\_\_ 19\_\_.

CITY OF CAIRO

By \_\_\_\_\_ (SEAL)  
By \_\_\_\_\_ Mayor  
By \_\_\_\_\_ (SEAL)  
By \_\_\_\_\_ Clerk  
\_\_\_\_\_  
(Seal)

GRADY COUNTY

By \_\_\_\_\_ (SEAL)  
By \_\_\_\_\_ (SEAL)  
By \_\_\_\_\_ (SEAL)  
By \_\_\_\_\_ (SEAL)  
By \_\_\_\_\_ (SEAL)  
By \_\_\_\_\_ (SEAL)

Grady County Board of Education

By \_\_\_\_\_ (SEAL)  
By \_\_\_\_\_ President  
By \_\_\_\_\_ (SEAL)  
By \_\_\_\_\_ Secretary

EXHIBIT B

Georgia, Grady County:

This AGREEMENT, made and entered into by and between Mrs. W.B. Roddenbery, Sr., A.C. Roddenbery, J.B. Roddenbery, W.B. Roddenbery Jr. and F.W. Roddenbery, all of said County, hereinafter known as Donors and the CITY OF CAIRO, GRADY COUNTY and the BOARD OF EDUCATION FOR GRADY COUNTY, hereinafter known as Donees.

W I T N E S S E T H:

THAT WHEREAS, The City of Cairo is a municipal corporation of the State of Georgia, located in Grady County, and Grady County is a political subdivision of the State of Georgia and the Board of Education for Grady County is a duly elected, qualified and acting Board of Education for said County; and

WHEREAS, The City of Cairo has for some time been maintaining a library in Cairo which is wholly inadequate, and the other Donees have for some time participated with the said City of Cairo, and of Grady in maintaining and operating said library and have depended upon said library to furnish the people of Grady with proper educational needs; and

WHEREAS, The Donors are desirous of making a donation to the Donees for the purpose of establishing a suitable Public Library in memorial to Walter Blair Roddenbery, Sr., deceased, for educational purposes in said community.

Whereas, There is no adequate Public Library in Grady County, suitable for the educational needs of the citizens of the City of Cairo, and of Grady County; and

Minutes of Council of the City of Cairo, Cairo, Ga.

Month of

19

THE MURRAY CO. PRINTED

NOW, FOR AND IN CONSIDERATION OF THE PROMISES and the mutual promises of the parties hereto hereinafter set forth, it is agreed as follows:

1. That the Donors have heretofore and do hereby give to the Donees the sum of Twenty Thousand Dollars in cash and the Donees have heretofore and do hereby accept the said gift for the purposes of establishing and maintaining a Public Library for the purposes of education of the citizens and residents of the City of Cairo and of Crady County, Georgia, and the said sum is hereby given by the Donors and accepted by the Donees subject to the conditions hereinafter stated in this agreement.

2. The said donation is made and accepted under the terms, conditions and provisions as provided in Sections 32-2701 through 32-2708 as now amended of the Code of Georgia of 1953 and any and all acts amendatory thereof which may be enacted hereafter applicable to Public Libraries.

3. Trustees as provided by said Code Sections above referred to shall be appointed by the Donees and it is agreed that there shall be appointed by the City of Cairo to constitute the first Board of Trustees five members, three of whom shall be named from the Donors, who shall continue to act as Trustees until the said Library building has been erected and equipped and completed and ready to be opened to the public for use as a Public Library for educational purpose. The reason that this provision and condition is included herein is that it is the wish and desire of the Donors to assist in every way that they can in the erection, equipping and completing of said Public Library.

4. The said Board of Trustees so constituted shall select a suitable location in the City of Cairo and shall have erected thereon a suitable building, which shall be determined by a majority of the Board of Trustees and the building so erected shall equip and furnish said building at such cost and in such manner as a majority of the said Board of Trustees shall deem advisable. After said building is completed and is equipped and finished and open to the Public for use, thereafter the Donees herein shall be authorized and empowered to select such trustees as they may desire and maintain and operate the same under the provisions and conditions as provided in the Code Sections heretofore referred to, and the provision of the agreement.

5. After the said Library is open to the public for use, the Trustees shall be reduced to three in number, one of whom shall be selected or named by each of the Donees herein.

6. Each Trustee selected or appointed in accordance with paragraph Five of this agreement shall serve for a period of five years and until his or her successor is appointed and has accepted such appointment. Vacancies shall occur in said trusteeship by removal from the County, resignation or death, or removal by the Donees for failure or refusal to act or for conduct unbecoming a trustee. Vacancies in said Board of Trustees shall be filled for the unexpired term, the Trustee to fill such vacancy being selected or named by the body selecting or naming the retiring Trustee.

7. The Trustees selected under Paragraph Five shall constitute and be known as the Library Board and shall exercise all the powers conferred upon by them this agreement and powers conferred on such Boards by provisions of Sections 32-2701 through 32-2708, as amended, of the Civil Code of Georgia, including the right to accept additional donations, and such other powers as may be conferred upon like Boards from time to time by the laws of Georgia.

8. In the event that it does not require the entire \$20,000.00 to build a suitable building and equip and furnish the same, then such part of said \$20,000.00 which has not been used shall constitute a trust fund which shall be invested by the said Trustees in legal securities and the income therefrom may be used by said Trustees in legal securities and the income therefrom may be used by said Trustees to assist in paying the necessary operating expenses for said Library, and may be

Minutes of Council of the City of Cairo, Cairo, Ga.

Month of June

1944

THE MURRAY CO., CORDELE, GA.  
continued

used by said Trustees in purchasing additional equipment or furnishings or in replacing unsuitable equipment or furnishings in said Public Library.

9. In consideration of the foregoing gift made by the Donors, Donees hereby obligate themselves to apply a sufficient amount of the current funds on hand each year, which when added to any other funds arising from the endowment funds referred to herein, or from any additional endowment funds, or to other funds received from any other source, will sufficient to properly operate and maintain said Library as such Libraries are operated in Cities of like size and it is understood and agreed that the gift made by the Donors is solely for the purpose of establishing and maintaining a Public Library for the purposes of education as set forth herein and that none of said funds will be used for any other purposes than as herein provided. It is understood and agreed that unless otherwise agreed upon among the Donees that the expenses of maintaining and operating said Library over and above any endowment funds or donations shall be paid one-half by the City of Cairo and one-fourth by each of the other parties of the first part and it is further agreed that should one or more of the Donees see fit to assume more than its proportionate part of the operating and maintaining expenses provided for in this agreement that it may personal assume the increased portion of said expenses.

10. It is understood and agreed that the Library shall be known as Roddenbery Memorial Library, and the said name shall not be changed so long as the same remains a Public Library and the Trustees shall personally designate the building as such markings and/or otherwise as they see fit.

11. Said Library as thus constituted shall be maintained by the Donees for a period of not less than twenty years and the Donees shall by proper resolution provide for the existence of said Library for a period of not less than twenty years and for such additional time as the Donees may determine.

12. In the event that for any reason the said Library should be abandoned as a Public Library, then in that event the title to said land on which the building is erected and the building shall revert and be divided equally among the heirs at law of the Donors herein, except Mrs. W.B. Roddenbery, St. and the said division shall be per stirpes.

13. The City of Cairo and other Donees may at their option continue the present Library Board solely for the administration of the Public Library now located in the City Hall in Cairo, Ga. until later than the date of the completion of the Library building herein above described and provided for, at which dated at the latest of the Board of Trustees as herein provided for shall become the Library Board and all books, periodicals and equipment belonging to the present Library shall then be merged in and become the property of the Roddenbery memorial Library as provided for herein and the present existing library shall then stand abolished. However, the said Donees shall have the privilege of discontinuing the present Library at any time prior to the completion of said building, should they determine to do so, in which event the Board of Trustees provided for in this agreement shall assume and be vested with the title and full jurisdiction, administration and control of the said present Public Library and its books, periodicals and equipment of all kind.

14. This agreement on the part of the Donees being pursuant to resolutions passed by each of said Donees authorizing the execution of same.

IN WITNESS WHEREOF, This agreement is entered into between the parties hereto on the \_\_\_\_\_ day of \_\_\_\_\_, 1944 the Donees hereunto setting their hands and seals by their duly authorized officers.

Minutes of Council of the City of Cairo, Cairo, Ga.

Month of \_\_\_\_\_ 19\_\_\_\_

THE MURRAY CO., CORDELE, GA.

\_\_\_\_\_  
(SEAL)

\_\_\_\_\_  
(SEAL)

\_\_\_\_\_  
(SEAL)

\_\_\_\_\_  
(SEAL)

\_\_\_\_\_  
(SEAL)

DONORS

CITY OF CAIRO

BY: \_\_\_\_\_ (SEAL)

TAYLOR

BY: \_\_\_\_\_ (SEAL)

CITY

GRADY COUNTY

BY: \_\_\_\_\_ (SEAL)

BY: \_\_\_\_\_ (SEAL)

BY: \_\_\_\_\_ (SEAL)

BY: \_\_\_\_\_ (SEAL)

BY: \_\_\_\_\_ (SEAL)

COUNTY CLERK

GRADY COUNTY BOARD OF EDUCATION

BY: \_\_\_\_\_ (SEAL)

PRESIDENT

BY: \_\_\_\_\_ (SEAL)

SECRETARY

DONES



**SERVICE DELIVERY STRATEGY  
SUMMARY OF SERVICE DELIVERY ARRANGEMENTS**

**Instructions:**

Make copies of this form and complete one for each service listed on page 1, Section III. Use exactly the same service names listed on page 1. Answer each question below, attaching additional pages as necessary. If the contact person for this service (listed at the bottom of the page) changes, this should be reported to the Department of Community Affairs.

County: Grady Service: Mapping

1. Check the box that best describes the agreed upon delivery arrangement for this service:

- Service will be provided countywide (i.e., including all cities and unincorporated areas) by a single service provider. (If this box is checked, identify the government, authority or organization providing the service.)
- Service will be provided only in the unincorporated portion of the county by a single service provider. (If this box is checked, identify the government, authority or organization providing the service.)
- One or more cities will provide this service only within their incorporated boundaries, and the service will not be provided in unincorporated areas. (If this box is checked, identify the government(s), authority or organization providing the service.)  
City of Cairo
- One or more cities will provide this service only within their incorporated boundaries, and the county will provide the service in unincorporated areas. (If this box is checked, identify the government(s), authority or organization providing the service.)
- Other. (If this box is checked, attach a legible map delineating the service area of each service provider, and identify the government, authority, or other organization that will provide service within each service area.)

2. In developing the strategy, were overlapping service areas, unnecessary competition and/or duplication of this service identified?

- yes  no

If these conditions will continue under the strategy, attach an explanation for continuing the arrangement (i.e., overlapping but higher levels of service (See O.C.G.A. 36-70-24(1)), overriding benefits of the duplication, or reasons that overlapping service areas or competition cannot be eliminated).

If these conditions will be eliminated under the strategy, attach an implementation schedule listing each step or action that will be taken to eliminate them, the responsible party and the agreed upon deadline for completing it.

3. List each government or authority that will help to pay for this service and indicate how the service will be funded (e.g., enterprise funds, user fees, general funds, special service district revenues, hotel/motel taxes, franchise taxes, impact fees, bonded indebtedness, etc.)

Local Government or Authority: Funding Method:

<u>City of Cairo</u>	<u>General Fund - Municipal Revenues</u>

4. How will the strategy change the previous arrangements for providing and/or funding this service within the county?

No Change

5. List any formal service delivery agreements or intergovernmental contracts that will be used to implement the strategy for this service:

Agreement Name:	Contracting Parties:	Effective and Ending Dates:

6. What other mechanisms (if any) will be used to implement the strategy for this service (e.g., ordinances, resolutions, local acts of the General Assembly, rate or fee changes, etc.), and when will they take effect?

7. Person completing form: Robert M. Hopkins, City Manager - Cairo

Phone number: 912-377-1722 Date completed: April 27, 1999

8. Is this the person who should be contacted by state agencies when evaluating whether proposed local government projects are consistent with the service delivery strategy?  yes  no

If not, provide designated contact person(s) and phone number(s) below:



**SERVICE DELIVERY STRATEGY  
SUMMARY OF SERVICE DELIVERY ARRANGEMENTS**

**Instructions:**

Make copies of this form and complete one for each service listed on page 1, Section III. Use exactly the same service names listed on page 1. Answer each question below, attaching additional pages as necessary. If the contact person for this service (listed at the bottom of the page) changes, this should be reported to the Department of Community Affairs.

County: Grady Service: Natural Gas Distribution

1. Check the box that best describes the agreed upon delivery arrangement for this service:

- Service will be provided countywide (i.e., including all cities and unincorporated areas) by a single service provider. (If this box is checked, identify the government, authority or organization providing the service.)
- Service will be provided only in the unincorporated portion of the county by a single service provider. (If this box is checked, identify the government, authority or organization providing the service.)
- One or more cities will provide this service only within their incorporated boundaries, and the service will not be provided in unincorporated areas. (If this box is checked, identify the government(s), authority or organization providing the service.)
- One or more cities will provide this service only within their incorporated boundaries, and the county will provide the service in unincorporated areas. (If this box is checked, identify the government(s), authority or organization providing the service.)
- Other. (If this box is checked, attach a legible map delineating the service area of each service provider, and identify the government, authority, or other organization that will provide service within each service area.)

City of Cairo

2. In developing the strategy, were overlapping service areas, unnecessary competition and/or duplication of this service identified?

yes  no

If these conditions will continue under the strategy, attach an explanation for continuing the arrangement (i.e., overlapping but higher levels of service (See O.C.G.A. 36-70-24(1)), overriding benefits of the duplication, or reasons that overlapping service areas or competition cannot be eliminated).

If these conditions will be eliminated under the strategy, attach an implementation schedule listing each step or action that will be taken to eliminate them, the responsible party and the agreed upon deadline for completing it.

3. List each government or authority that will help to pay for this service and indicate how the service will be funded (e.g., enterprise funds, user fees, general funds, special service district revenues, hotel/motel taxes, franchise taxes, impact fees, bonded indebtedness, etc.)

Local Government or Authority: Funding Method:

Local Government or Authority	Funding Method
City of Cairo	User Fees

4. How will the strategy change the previous arrangements for providing and/or funding this service within the county?

No Change

5. List any formal service delivery agreements or intergovernmental contracts that will be used to implement the strategy for this service:

Agreement Name:	Contracting Parties:	Effective and Ending Dates:

6. What other mechanisms (if any) will be used to implement the strategy for this service (e.g., ordinances, resolutions, local acts of the General Assembly, rate or fee changes, etc.), and when will they take effect?

7. Person completing form: Robert M. Hopkins, City Manager - Cairo  
 Phone number: 912-377-1722 Date completed: April 27, 1999

8. Is this the person who should be contacted by state agencies when evaluating whether proposed local government projects are consistent with the service delivery strategy?  yes  no

If not, provide designated contact person(s) and phone number(s) below:



**SERVICE DELIVERY STRATEGY  
SUMMARY OF SERVICE DELIVERY ARRANGEMENTS**

**Instructions:**

Make copies of this form and complete one for each service listed on page 1, Section III. Use exactly the same service names listed on page 1. Answer each question below, attaching additional pages as necessary. If the contact person for this service (listed at the bottom of the page) changes, this should be reported to the Department of Community Affairs.

County: Grady Service: Parks - Municipal

1. Check the box that best describes the agreed upon delivery arrangement for this service:

- Service will be provided countywide (i.e., including all cities and unincorporated areas) by a single service provider. (If this box is checked, identify the government, authority or organization providing the service.)
- Service will be provided only in the unincorporated portion of the county by a single service provider. (If this box is checked, identify the government, authority or organization providing the service.)
- One or more cities will provide this service only within their incorporated boundaries, and the service will not be provided in unincorporated areas. (If this box is checked, identify the government(s), authority or organization providing the service.)
- One or more cities will provide this service only within their incorporated boundaries, and the county will provide the service in unincorporated areas. (If this box is checked, identify the government(s), authority or organization providing the service.)  
Grady County, City of Cairo, City of Whigham
- Other. (If this box is checked, attach a legible map delineating the service area of each service provider, and identify the government, authority, or other organization that will provide service within each service area.)

2. In developing the strategy, were overlapping service areas, unnecessary competition and/or duplication of this service identified?

- yes  no

If these conditions will continue under the strategy, attach an explanation for continuing the arrangement (i.e., overlapping but higher levels of service (See O.C.G.A. 36-70-24(1)), overriding benefits of the duplication, or reasons that overlapping service areas or competition cannot be eliminated).

If these conditions will be eliminated under the strategy, attach an implementation schedule listing each step or action that will be taken to eliminate them, the responsible party and the agreed upon deadline for completing it.

3. List each government or authority that will help to pay for this service and indicate how the service will be funded (e.g., enterprise funds, user fees, general funds, special service district revenues, hotel/motel taxes, franchise taxes, impact fees, bonded indebtedness, etc.)

Local Government or Authority:	Funding Method:
City of Cairo	General Fund - Municipal Revenues
City of Whigham	General Fund - Municipal Revenues

4. How will the strategy change the previous arrangements for providing and/or funding this service within the county?

No Change

5. List any formal service delivery agreements or intergovernmental contracts that will be used to implement the strategy for this service:

Agreement Name:	Contracting Parties:	Effective and Ending Dates:

6. What other mechanisms (if any) will be used to implement the strategy for this service (e.g., ordinances, resolutions, local acts of the General Assembly, rate or fee changes, etc.), and when will they take effect?

7. Person completing form: Robert M. Hopkins, City Manager - Cairo  
Phone number: 912-377-1722 Date completed: April 27, 1999

8. Is this the person who should be contacted by state agencies when evaluating whether proposed local government projects are consistent with the service delivery strategy?  yes  no

If not, provide designated contact person(s) and phone number(s) below:





**SERVICE DELIVERY STRATEGY  
SUMMARY OF SERVICE DELIVERY ARRANGEMENTS**

**Instructions:**

Make copies of this form and complete one for each service listed on page 1, Section III. Use exactly the same service names listed on page 1. Answer each question below, attaching additional pages as necessary. If the contact person for this service (listed at the bottom of the page) changes, this should be reported to the Department of Community Affairs.

County: Grady Service: Planning

1. Check the box that best describes the agreed upon delivery arrangement for this service:

- Service will be provided countywide (i.e., including all cities and unincorporated areas) by a single service provider. (If this box is checked, identify the government, authority or organization providing the service.)
- Service will be provided only in the unincorporated portion of the county by a single service provider. (If this box is checked, identify the government, authority or organization providing the service.)
- One or more cities will provide this service only within their incorporated boundaries, and the service will not be provided in unincorporated areas. (If this box is checked, identify the government(s), authority or organization providing the service.)
- One or more cities will provide this service only within their incorporated boundaries, and the county will provide the service in unincorporated areas. (If this box is checked, identify the government(s), authority or organization providing the service.)  
Grady County, City of Cairo, City of Whigham
- Other. (If this box is checked, attach a legible map delineating the service area of each service provider, and identify the government, authority, or other organization that will provide service within each service area.)

2. In developing the strategy, were overlapping service areas, unnecessary competition and/or duplication of this service identified?

- yes  no

If these conditions will continue under the strategy, attach an explanation for continuing the arrangement (i.e., overlapping but higher levels of service (See O.C.G.A. 36-70-24(1)), overriding benefits of the duplication, or reasons that overlapping service areas or competition cannot be eliminated).

If these conditions will be eliminated under the strategy, attach an implementation schedule listing each step or action that will be taken to eliminate them, the responsible party and the agreed upon deadline for completing it.

3. List each government or authority that will help to pay for this service and indicate how the service will be funded (e.g., enterprise funds, user fees, general funds, special service district revenues, hotel/motel taxes, franchise taxes, impact fees, bonded indebtedness, etc.)

Local Government or Authority:	Funding Method:
City of Cairo	General Fund - Municipal Revenues
City of Whigham	General Fund - Municipal Revenues
Grady County	General Fund - Unincorporated Revenues

4. How will the strategy change the previous arrangements for providing and/or funding this service within the county?

No Change

5. List any formal service delivery agreements or intergovernmental contracts that will be used to implement the strategy for this service:

Agreement Name:	Contracting Parties:	Effective and Ending Dates:

6. What other mechanisms (if any) will be used to implement the strategy for this service (e.g., ordinances, resolutions, local acts of the General Assembly, rate or fee changes, etc.), and when will they take effect?

7. Person completing form: Robert M. Hopkins, City Manager - Cairo

Phone number: 912-377-1722 Date completed: April 27, 1999

8. Is this the person who should be contacted by state agencies when evaluating whether proposed local government projects are consistent with the service delivery strategy?  yes  no

If not, provide designated contact person(s) and phone number(s) below:



**SERVICE DELIVERY STRATEGY**  
**SUMMARY OF SERVICE DELIVERY ARRANGEMENTS**

**Instructions:**

Make copies of this form and complete one for each service listed on page 1, Section III. Use exactly the same service names listed on page 1. Answer each question below, attaching additional pages as necessary. If the contact person for this service (listed at the bottom of the page) changes, this should be reported to the Department of Community Affairs.

County: Grady Service: Public Health

1. Check the box that best describes the agreed upon delivery arrangement for this service:

- Service will be provided countywide (i.e., including all cities and unincorporated areas) by a single service provider. (If this box is checked, identify the government, authority or organization providing the service.)  
Grady County
- Service will be provided only in the unincorporated portion of the county by a single service provider. (If this box is checked, identify the government, authority or organization providing the service.)
- One or more cities will provide this service only within their incorporated boundaries, and the service will not be provided in unincorporated areas. (If this box is checked, identify the government(s), authority or organization providing the service.)
- One or more cities will provide this service only within their incorporated boundaries, and the county will provide the service in unincorporated areas. (If this box is checked, identify the government(s), authority or organization providing the service.)
- Other. (If this box is checked, attach a legible map delineating the service area of each service provider, and identify the government, authority, or other organization that will provide service within each service area.)

2. In developing the strategy, were overlapping service areas, unnecessary competition and/or duplication of this service identified?

yes  no

If these conditions will continue under the strategy, attach an explanation for continuing the arrangement (i.e., overlapping but higher levels of service (See O.C.G.A. 36-70-24(1)), overriding benefits of the duplication, or reasons that overlapping service areas or competition cannot be eliminated).

If these conditions will be eliminated under the strategy, attach an implementation schedule listing each step or action that will be taken to eliminate them, the responsible party and the agreed upon deadline for completing it.

3. List each government or authority that will help to pay for this service and indicate how the service will be funded (e.g., enterprise funds, user fees, general funds, special service district revenues, hotel/motel taxes, franchise taxes, impact fees, bonded indebtedness, etc.)

Local Government or Authority:	Funding Method:
Grady County	General Fund - County wide revenues (supplementing state funds for the operation of the Health Department).

4. How will the strategy change the previous arrangements for providing and/or funding this service within the county?

No Change

5. List any formal service delivery agreements or intergovernmental contracts that will be used to implement the strategy for this service:

Agreement Name:	Contracting Parties:	Effective and Ending Dates:

6. What other mechanisms (if any) will be used to implement the strategy for this service (e.g., ordinances, resolutions, local acts of the General Assembly, rate or fee changes, etc.), and when will they take effect?

7. Person completing form: Robert M. Hopkins, City Manager - Cairo

Phone number: 912-377-1722 Date completed: April 27, 1999

8. Is this the person who should be contacted by state agencies when evaluating whether proposed local government projects are consistent with the service delivery strategy?  yes  no

If not, provide designated contact person(s) and phone number(s) below:



**SERVICE DELIVERY STRATEGY**  
**SUMMARY OF SERVICE DELIVERY ARRANGEMENTS**

**Instructions:**

Make copies of this form and complete one for each service listed on page 1, Section III. Use exactly the same service names listed on page 1. Answer each question below, attaching additional pages as necessary. If the contact person for this service (listed at the bottom of the page) changes, this should be reported to the Department of Community Affairs.

County: Grady Service: Public Works

1. Check the box that best describes the agreed upon delivery arrangement for this service:

- Service will be provided countywide (i.e., including all cities and unincorporated areas) by a single service provider. (If this box is checked, identify the government, authority or organization providing the service.)
- Service will be provided only in the unincorporated portion of the county by a single service provider. (If this box is checked, identify the government, authority or organization providing the service.)
- One or more cities will provide this service only within their incorporated boundaries, and the service will not be provided in unincorporated areas. (If this box is checked, identify the government(s), authority or organization providing the service.)  
Grady County, City of Cairo, City of Whigham
- One or more cities will provide this service only within their incorporated boundaries, and the county will provide the service in unincorporated areas. (If this box is checked, identify the government(s), authority or organization providing the service.)
- Other. (If this box is checked, attach a legible map delineating the service area of each service provider, and identify the government, authority, or other organization that will provide service within each service area.)

2. In developing the strategy, were overlapping service areas, unnecessary competition and/or duplication of this service identified?

yes  no

If these conditions will continue under the strategy, attach an explanation for continuing the arrangement (i.e., overlapping but higher levels of service (See O.C.G.A. 36-70-24(1)), overriding benefits of the duplication, or reasons that overlapping service areas or competition cannot be eliminated).

If these conditions will be eliminated under the strategy, attach an implementation schedule listing each step or action that will be taken to eliminate them, the responsible party and the agreed upon deadline for completing it.

3. List each government or authority that will help to pay for this service and indicate how the service will be funded (e.g., enterprise funds, user fees, general funds, special service district revenues, hotel/motel taxes, franchise taxes, impact fees, bonded indebtedness, etc.)

Local Government or Authority: Funding Method:

City of Cairo	General Fund - Municipal Revenues
City of Whigham	General Fund - Municipal Revenues

4. How will the strategy change the previous arrangements for providing and/or funding this service within the county?

No Change

5. List any formal service delivery agreements or intergovernmental contracts that will be used to implement the strategy for this service:

Agreement Name:	Contracting Parties:	Effective and Ending Dates:

6. What other mechanisms (if any) will be used to implement the strategy for this service (e.g., ordinances, resolutions, local acts of the General Assembly, rate or fee changes, etc.), and when will they take effect?

7. Person completing form: Robert M. Hopkins, City Manager - Cairo  
 Phone number: 912-377-1722 Date completed: April 27, 1999

8. Is this the person who should be contacted by state agencies when evaluating whether proposed local government projects are consistent with the service delivery strategy?  yes  no  
 If not, provide designated contact person(s) and phone number(s) below:



**SERVICE DELIVERY STRATEGY  
SUMMARY OF SERVICE DELIVERY ARRANGEMENTS**

**Instructions:**

Make copies of this form and complete one for each service listed on page 1, Section III. Use exactly the same service names listed on page 1. Answer each question below, attaching additional pages as necessary. If the contact person for this service (listed at the bottom of the page) changes, this should be reported to the Department of Community Affairs.

County: Grady Service: Recreation - County

1. Check the box that best describes the agreed upon delivery arrangement for this service:

- Service will be provided countywide (i.e., including all cities and unincorporated areas) by a single service provider. (If this box is checked, identify the government, authority or organization providing the service.)  
Grady County
- Service will be provided only in the unincorporated portion of the county by a single service provider. (If this box is checked, identify the government, authority or organization providing the service.)
- One or more cities will provide this service only within their incorporated boundaries, and the service will not be provided in unincorporated areas. (If this box is checked, identify the government(s), authority or organization providing the service.)
- One or more cities will provide this service only within their incorporated boundaries, and the county will provide the service in unincorporated areas. (If this box is checked, identify the government(s), authority or organization providing the service.)
- Other. (If this box is checked, attach a legible map delineating the service area of each service provider, and identify the government, authority, or other organization that will provide service within each service area.)

2. In developing the strategy, were overlapping service areas, unnecessary competition and/or duplication of this service identified?

- yes  no

If these conditions will continue under the strategy, attach an explanation for continuing the arrangement (i.e., overlapping but higher levels of service (See O.C.G.A. 36-70-24(1)), overriding benefits of the duplication, or reasons that overlapping service areas or competition cannot be eliminated).

If these conditions will be eliminated under the strategy, attach an implementation schedule listing each step or action that will be taken to eliminate them, the responsible party and the agreed upon deadline for completing it.

3. List each government or authority that will help to pay for this service and indicate how the service will be funded (e.g., enterprise funds, user fees, general funds, special service district revenues, hotel/motel taxes, franchise taxes, impact fees, bonded indebtedness, etc.)

Local Government or Authority:      Funding Method:

Grady County	General Fund - County Wide Revenues

4. How will the strategy change the previous arrangements for providing and/or funding this service within the county?

No Change

5. List any formal service delivery agreements or intergovernmental contracts that will be used to implement the strategy for this service:

Agreement Name:	Contracting Parties:	Effective and Ending Dates:
Recreation	Grady County/City of Cairo	2/28/79 - 12/31/92

6. What other mechanisms (if any) will be used to implement the strategy for this service (e.g., ordinances, resolutions, local acts of the General Assembly, rate or fee changes, etc.), and when will they take effect?

7. Person completing form: Robert M. Hopkins, City Manager - Cairo  
Phone number: 912-377-1722 Date completed: April 27, 1999

8. Is this the person who should be contacted by state agencies when evaluating whether proposed local government projects are consistent with the service delivery strategy?  yes  no  
If not, provide designated contact person(s) and phone number(s) below:

7711 2/01/77

10A

The Mayor and Council of the City of Cairo hereinafter called "City" in a Special Meeting held February 28, 1979, in the regular Council Chambers of the City Hall with the Mayor and all Councilmen present, together with all members of the Board of Commissioners of Roads and Revenues of Grady County, Georgia, hereinafter called "County", sitting in said special meeting by special invitation for the purpose of jointly discussing a recreation program for the City of Cairo and Grady County, make the following offer to County, to-wit:

1. The City request the County to accept the responsibility for establishing and providing an adequate county wide supervised recreation program, including the City of Cairo, for the year 1979 and thereafter indefinitely in a manner, or plan hereinafter more fully set forth.

2. The City will pay to the County for the use of County in providing said recreation program the sum of \$50,000.00 as 50% of the budget of said program for the balance of the year 1979. Said \$50,000.00 will be paid in 10 monthly installments of \$5,000.00 each beginning March 1979 and \$5,000.00 monthly thereafter throughout the remaining 10 months of 1979. The sum of \$50,000.00 is offered and will be paid, as aforesaid, upon condition that the County will provide an equal sum of money during said ten month period for said recreation program.

3. The City agrees to rent to County the recreation fields and playgrounds for a nominal rental on an automatically renewal year to year basis as long as County is providing said recreation program.

The fields, parks and playgrounds are as follows:

SOUTHERN TERRACE PARK

HENRY HOLDER PARK (All area except swimming pool and necessary area surrounding same.)

AZALEA PARK (All area except picnic area and area east of Little Creek)

HIGH SCHOOL BASE BALL FIELD Lighting and Bleachers  
(permission for use of same will have to be obtained from Board of Education)

ALL INTEREST OF CITY IN BARBER PROPERTY

4. The City will transfer, assign and make available for pick up by the County the following athletic equipment as shown by inventory of same, to-wit:

FOOTBALL EQUIPMENT.

184 Pants	7 football tees
165 shoulder pads	1 box of mouthpieces
160 helmets	1 butting champ
3 leather footballs	1 home run
13 helmets needing repairs	1 MVP trophy
15 trophies	2 ball back screens
	2 portable aluminum (ball backs)

BASEBALL EQUIPMENT

24 Wood bats  
31 Aluminum bats  
30 batting helmets  
12 chest protectors  
16 pairs shin guards  
10 catcher helmets & masks  
9 catcher's mitts  
5 doz. baseballs (little league)  
2 umpires masks  
1 umpire chest protector  
14 baseball sponsor plaques  
5 baseball trophies

TENNIS EQUIPMENT

2 tennis nets and fixtures

All bleachers and equipment now located at above parks except pool equipment.

BASKET BALL EQUIPMENT

1 basketball horn  
4 basketballs (rubber)  
1 basketball (leather)

TRACK EQUIPMENT

1 case of portable starting blocks  
2 shotputs  
5 starting blocks  
11 batons  
2 discus

SOCCER EQUIPMENT

3 Soccer balls (rubber)

MISCELLANEOUS EQUIPMENT

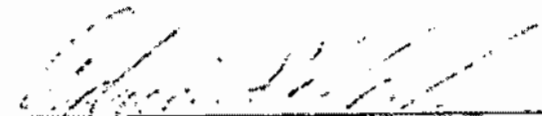
15 1st place individual girls tournament trophies  
15 2nd place individual girls tournament trophies  
1 cement bag  
7 art supplies (boxes)  
3 tournament girls trophies  
13 shuttle cocks  
4 boxes (kick boards)  
9 red jerseys (white numbers)  
12 Kiwanis baseball shirts  
8 red jerseys (white / black stripe)  
12 Big red jerseys (gold-green)  
19 red jerseys (White No. Mesh)  
10 red jerseys (Black No.)  
13 Cairo Sales Shirts (pin stripe)  
11 Bell Chevrolet Shirts (pin stripe)  
15 Ball caps (colonial blue)  
14 Ball caps (Green)  
15 Ball caps (blue/white)  
10 Pants (Cairo All Star baseball)  
11 Shirts (Cairo All Star Baseball)  
9 Shirts (Crew Motors baseball)  
5 Pants (Crew Motors baseball)  
11 Blue jerseys (white No.)  
1 Roll of checken wire (4 feet)

The County will maintain all equipment during the year 1979 and thereafter.

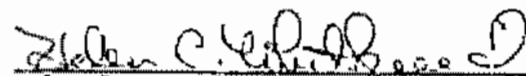
5. The City suggests and recommends that the County establish a system of a supervised recreation and provide, maintain, equip and conduct parks, playgrounds, recreation centers and other recreational activities and facilities and to create by proper resolution such supervised recreation system as the County is empowered under the Act of the General Assembly approved February 1, 1946 and amendments thereto (Georgia Laws 1946 P 152). This is a suggestion and not a condition of this offer.

6. Beginning January 1, 1980 County will have the total responsibility (financially and otherwise) for providing an adequate county wide supervised recreation program, including the City of Cairo.


In open meeting this February 28, 1979.

  
\_\_\_\_\_  
Mayor

Attest   
\_\_\_\_\_  
Clerk

I,   
Helen C. Whitfield, Clerk of the Grady County Board of Commissioners, Grady County, Georgia, do hereby certify that the above and attached is a true and correct copy of a resolution adopted by said Board at a meeting held March 6, 1979.

This 8<sup>th</sup> day of March, 1979.

  
Helen C. Whitfield, Clerk-Treasurer  
Grady County Board of Commissioners  
of Grady County, Georgia



AGREEMENT

STATE OF GEORGIA:

COUNTY OF GRADY:

WHEREAS, heretofore the City of Cairo has determined that it is in the best interest of the community to assist in the conduct of certain supervised activity including activity of a recreational nature during certain months of 1992, and

WHEREAS, the Grady County Board of Commissioners does acknowledge that said activity does benefit the community in general and does supplement the recreational program of Grady County,

NOW THEREFORE, the Grady County Board of Commissioners does hereby agree to pay to the City of Cairo the sum of \$3,000.00 to aid the City of Cairo in implementing and developing the activity program(s) to be conducted at various facilities within the City and County. Further, Grady County does require (and the City of Cairo does agree) that Grady County shall receive all reports to be issued to and by the City of Cairo regarding such program(s) and funds expended pursuant thereto and that the program(s) shall be conducted in accordance with the agreement(s) that has been executed between the City of Cairo and such group that shall be responsible for the conduct of the program(s).

FURTHER, this agreement shall terminate no later than December 31, 1992.

This 23rd day of June, 1992.

GRADY COUNTY BOARD OF COMMISSIONERS

By: Ronald A. Hall (SEAL)  
Title:

Attest: Ann W. Mobley (SEAL)  
Title:

CITY OF CAIRO

By: W. H. Kelly (SEAL)  
Title: Mayor

Attest: Maitha Page (SEAL)  
Title: City Clerk



# SERVICE DELIVERY STRATEGY

## SUMMARY OF SERVICE DELIVERY ARRANGEMENTS

**Instructions:**

Make copies of this form and complete one for each service listed on page 1, Section III. Use exactly the same service names listed on page 1. Answer each question below, attaching additional pages as necessary. If the contact person for this service (listed at the bottom of the page) changes, this should be reported to the Department of Community Affairs.

County: Grady Service: Roads & Bridges - County

1. Check the box that best describes the agreed upon delivery arrangement for this service:

- Service will be provided countywide (i.e., including all cities and unincorporated areas) by a single service provider. (If this box is checked, identify the government, authority or organization providing the service.)  
Grady County
- Service will be provided only in the unincorporated portion of the county by a single service provider. (If this box is checked, identify the government, authority or organization providing the service.)
- One or more cities will provide this service only within their incorporated boundaries, and the service will not be provided in unincorporated areas. (If this box is checked, identify the government(s), authority or organization providing the service.)
- One or more cities will provide this service only within their incorporated boundaries, and the county will provide the service in unincorporated areas. (If this box is checked, identify the government(s), authority or organization providing the service.)
- Other. (If this box is checked, attach a legible map delineating the service area of each service provider, and identify the government, authority, or other organization that will provide service within each service area.)

2. In developing the strategy, were overlapping service areas, unnecessary competition and/or duplication of this service identified?  
 yes  no

If these conditions will continue under the strategy, attach an explanation for continuing the arrangement (i.e., overlapping but higher levels of service (See O.C.G.A. 36-70-24(1)), overriding benefits of the duplication, or reasons that overlapping service areas or competition cannot be eliminated).

If these conditions will be eliminated under the strategy, attach an implementation schedule listing each step or action that will be taken to eliminate them, the responsible party and the agreed upon deadline for completing it.

3. List each government or authority that will help to pay for this service and indicate how the service will be funded (e.g., enterprise funds, user fees, general funds, special service district revenues, hotel/motel taxes, franchise taxes, impact fees, bonded indebtedness, etc.)

Local Government or Authority:	Funding Method:
<u>Grady County</u>	<u>General Fund - County Wide Revenues</u>

4. How will the strategy change the previous arrangements for providing and/or funding this service within the county?

No Change

5. List any formal service delivery agreements or intergovernmental contracts that will be used to implement the strategy for this service:

Agreement Name:	Contracting Parties:	Effective and Ending Dates:

6. What other mechanisms (if any) will be used to implement the strategy for this service (e.g., ordinances, resolutions, local acts of the General Assembly, rate or fee changes, etc.), and when will they take effect?

7. Person completing form: Robert M. Hopkins, City Manager - Cairo  
Phone number: 912-377-1722 Date completed: April 27, 1999

8. Is this the person who should be contacted by state agencies when evaluating whether proposed local government projects are consistent with the service delivery strategy?  yes  no  
If not, provide designated contact person(s) and phone number(s) below:



**SERVICE DELIVERY STRATEGY  
SUMMARY OF SERVICE DELIVERY ARRANGEMENTS**

**Instructions:**

Make copies of this form and complete one for each service listed on page 1, Section III. Use exactly the same service names listed on page 1. Answer each question below, attaching additional pages as necessary. If the contact person for this service (listed at the bottom of the page) changes, this should be reported to the Department of Community Affairs.

County: Grady Service: Sheriff

1. Check the box that best describes the agreed upon delivery arrangement for this service:

- Service will be provided countywide (i.e., including all cities and unincorporated areas) by a single service provider. (If this box is checked, identify the government, authority or organization providing the service.)  
Grady County
- Service will be provided only in the unincorporated portion of the county by a single service provider. (If this box is checked, identify the government, authority or organization providing the service.)
- One or more cities will provide this service only within their incorporated boundaries, and the service will not be provided in unincorporated areas. (If this box is checked, identify the government(s), authority or organization providing the service.)
- One or more cities will provide this service only within their incorporated boundaries, and the county will provide the service in unincorporated areas. (If this box is checked, identify the government(s), authority or organization providing the service.)
- Other. (If this box is checked, attach a legible map delineating the service area of each service provider, and identify the government, authority, or other organization that will provide service within each service area.)

2. In developing the strategy, were overlapping service areas, unnecessary competition and/or duplication of this service identified?

yes  no

If these conditions will continue under the strategy, attach an explanation for continuing the arrangement (i.e., overlapping but higher levels of service (See O.C.G.A. 36-70-24(1)), overriding benefits of the duplication, or reasons that overlapping service areas or competition cannot be eliminated).

If these conditions will be eliminated under the strategy, attach an implementation schedule listing each step or action that will be taken to eliminate them, the responsible party and the agreed upon deadline for completing it.

3. List each government or authority that will help to pay for this service and indicate how the service will be funded (e.g., enterprise funds, user fees, general funds, special service district revenues, hotel/motel taxes, franchise taxes, impact fees, bonded indebtedness, etc.)

Local Government or Authority:      Funding Method:

<u>Grady County</u>	<u>General Fund - County Wide Revenues</u>

4. How will the strategy change the previous arrangements for providing and/or funding this service within the county?

No Change

5. List any formal service delivery agreements or intergovernmental contracts that will be used to implement the strategy for this service:

Agreement Name:	Contracting Parties:	Effective and Ending Dates:

6. What other mechanisms (if any) will be used to implement the strategy for this service (e.g., ordinances, resolutions, local acts of the General Assembly, rate or fee changes, etc.), and when will they take effect?

7. Person completing form: Robert M. Hopkins, City Manager - Cairo  
Phone number: 912-377-1722 Date completed: April 27, 1999

8. Is this the person who should be contacted by state agencies when evaluating whether proposed local government projects are consistent with the service delivery strategy?  yes  no  
If not, provide designated contact person(s) and phone number(s) below:



# SERVICE DELIVERY STRATEGY

## SUMMARY OF SERVICE DELIVERY ARRANGEMENTS

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County: Grady Service: Social Services

1. Check the box that best describes the agreed upon delivery arrangement for this service:

- Service will be provided countywide (i.e., including all cities and unincorporated areas) by a single service provider. (If this box is checked, identify the government, authority or organization providing the service.)  
Grady County
- Service will be provided only in the unincorporated portion of the county by a single service provider. (If this box is checked, identify the government, authority or organization providing the service.)
- One or more cities will provide this service only within their incorporated boundaries, and the service will not be provided in unincorporated areas. (If this box is checked, identify the government(s), authority or organization providing the service.)
- One or more cities will provide this service only within their incorporated boundaries, and the county will provide the service in unincorporated areas. (If this box is checked, identify the government(s), authority or organization providing the service.)
- Other. (If this box is checked, attach a legible map delineating the service area of each service provider, and identify the government, authority, or other organization that will provide service within each service area.)

2. In developing the strategy, were overlapping service areas, unnecessary competition and/or duplication of this service identified?

yes  no

If these conditions will continue under the strategy, attach an explanation for continuing the arrangement (i.e., overlapping but higher levels of service (See O.C.G.A. 36-70-24(1)), overriding benefits of the duplication, or reasons that overlapping service areas or competition cannot be eliminated).

If these conditions will be eliminated under the strategy, attach an implementation schedule listing each step or action that will be taken to eliminate them, the responsible party and the agreed upon deadline for completing it.

3. List each government or authority that will help to pay for this service and indicate how the service will be funded (e.g., enterprise funds, user fees, general funds, special service district revenues, hotel/motel taxes, franchise taxes, impact fees, bonded indebtedness, etc.)

Local Government or Authority: Funding Method:

Grady County	General Fund - County Wide Revenues (Supplementing state funds to state agencies providing a variety of services).

4. How will the strategy change the previous arrangements for providing and/or funding this service within the county?

No Change

5. List any formal service delivery agreements or intergovernmental contracts that will be used to implement the strategy for this service:

Agreement Name:	Contracting Parties:	Effective and Ending Dates:

6. What other mechanisms (if any) will be used to implement the strategy for this service (e.g., ordinances, resolutions, local acts of the General Assembly, rate or fee changes, etc.), and when will they take effect?

7. Person completing form: Robert M. Hopkins, City Manager - Cairo

Phone number: 912-377-1722 Date completed: April 27, 1999

8. Is this the person who should be contacted by state agencies when evaluating whether proposed local government projects are consistent with the service delivery strategy?  yes  no

If not, provide designated contact person(s) and phone number(s) below:



# SERVICE DELIVERY STRATEGY

## SUMMARY OF SERVICE DELIVERY ARRANGEMENTS

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County: Grady Service: Street Construction & Maintenance

1. Check the box that best describes the agreed upon delivery arrangement for this service:

- Service will be provided countywide (i.e., including all cities and unincorporated areas) by a single service provider. (If this box is checked, identify the government, authority or organization providing the service.)
- Service will be provided only in the unincorporated portion of the county by a single service provider. (If this box is checked, identify the government, authority or organization providing the service.)
- One or more cities will provide this service only within their incorporated boundaries, and the service will not be provided in unincorporated areas. (If this box is checked, identify the government(s), authority or organization providing the service.)  
Grady County, City of Cairo, City of Whigham
- One or more cities will provide this service only within their incorporated boundaries, and the county will provide the service in unincorporated areas. (If this box is checked, identify the government(s), authority or organization providing the service.)
- Other. (If this box is checked, attach a legible map delineating the service area of each service provider, and identify the government, authority, or other organization that will provide service within each service area.)

2. In developing the strategy, were overlapping service areas, unnecessary competition and/or duplication of this service identified?

- yes  no

If these conditions will continue under the strategy, attach an explanation for continuing the arrangement (i.e., overlapping but higher levels of service (See O.C.G.A. 36-70-24(1)), overriding benefits of the duplication, or reasons that overlapping service areas or competition cannot be eliminated).

If these conditions will be eliminated under the strategy, attach an implementation schedule listing each step or action that will be taken to eliminate them, the responsible party and the agreed upon deadline for completing it.

3. List each government or authority that will help to pay for this service and indicate how the service will be funded (e.g., enterprise funds, user fees, general funds, special service district revenues, hotel/motel taxes, franchise taxes, impact fees, bonded indebtedness, etc.)

Local Government or Authority:      Funding Method:

City of Cairo	General Fund - Municipal Revenues
City of Whigham	General Fund - Municipal Revenues

4. How will the strategy change the previous arrangements for providing and/or funding this service within the county?

No Change

5. List any formal service delivery agreements or intergovernmental contracts that will be used to implement the strategy for this service:

Agreement Name:	Contracting Parties:	Effective and Ending Dates:

6. What other mechanisms (if any) will be used to implement the strategy for this service (e.g., ordinances, resolutions, local acts of the General Assembly, rate or fee changes, etc.), and when will they take effect?

7. Person completing form: Robert M. Hopkins, City Manager - Cairo

Phone number: 912-377-1722 Date completed: April 27, 1999

8. Is this the person who should be contacted by state agencies when evaluating whether proposed local government projects are consistent with the service delivery strategy?  yes  no

If not, provide designated contact person(s) and phone number(s) below:



# SERVICE DELIVERY STRATEGY

## SUMMARY OF SERVICE DELIVERY ARRANGEMENTS

**Instructions:**

Make copies of this form and complete one for each service listed on page 1, Section III. Use exactly the same service names listed on page 1. Answer each question below, attaching additional pages as necessary. If the contact person for this service (listed at the bottom of the page) changes, this should be reported to the Department of Community Affairs.

County: Grady Service: Solid Waste Disposal

1. Check the box that best describes the agreed upon delivery arrangement for this service:

- Service will be provided countywide (i.e., including all cities and unincorporated areas) by a single service provider. (If this box is checked, identify the government, authority or organization providing the service.)  
City of Cairo
- Service will be provided only in the unincorporated portion of the county by a single service provider. (If this box is checked, identify the government, authority or organization providing the service.)
- One or more cities will provide this service only within their incorporated boundaries, and the service will not be provided in unincorporated areas. (If this box is checked, identify the government(s), authority or organization providing the service.)
- One or more cities will provide this service only within their incorporated boundaries, and the county will provide the service in unincorporated areas. (If this box is checked, identify the government(s), authority or organization providing the service.)
- Other. (If this box is checked, attach a legible map delineating the service area of each service provider, and identify the government, authority, or other organization that will provide service within each service area.)

2. In developing the strategy, were overlapping service areas, unnecessary competition and/or duplication of this service identified?

- yes  no

If these conditions will continue under the strategy, attach an explanation for continuing the arrangement (i.e., overlapping but higher levels of service (See O.C.G.A. 36-70-24(1)), overriding benefits of the duplication, or reasons that overlapping service areas or competition cannot be eliminated).

If these conditions will be eliminated under the strategy, attach an implementation schedule listing each step or action that will be taken to eliminate them, the responsible party and the agreed upon deadline for completing it.

3. List each government or authority that will help to pay for this service and indicate how the service will be funded (e.g., enterprise funds, user fees, general funds, special service district revenues, hotel/inotel taxes, franchise taxes, impact fees, bonded indebtedness, etc.)

Local Government or Authority: Funding Method:

City of Cairo	General Fund - Municipal Revenues
City of Whigham	General Fund - Municipal Revenues
Grady County	General Fund - Unincorporated Revenues

4. How will the strategy change the previous arrangements for providing and/or funding this service within the county?

No Change

5. List any formal service delivery agreements or intergovernmental contracts that will be used to implement the strategy for this service:

Agreement Name:	Contracting Parties:	Effective and Ending Dates:
Solid Waste Agreement	City of Cairo, City of Whigham, Grady County	2/10/92

6. What other mechanisms (if any) will be used to implement the strategy for this service (e.g., ordinances, resolutions, local acts of the General Assembly, rate or fee changes, etc.), and when will they take effect?

7. Person completing form: Robert M. Hopkins, City Manager - Cairo  
Phone number: 912-377-1722 Date completed: April 27, 1999

8. Is this the person who should be contacted by state agencies when evaluating whether proposed local government projects are consistent with the service delivery strategy?  yes  no  
If not, provide designated contact person(s) and phone number(s) below:

AGREEMENT

STATE OF GEORGIA:

COUNTY OF GRADY:

THIS AGREEMENT, made and entered into as of this 10<sup>th</sup> day of February, 1992, by and between the CITY OF CAIRO, a municipality of the State of Georgia, hereinafter referred to as "Cairo", the CITY OF WHIGHAM, a municipality of the State of Georgia, hereinafter referred to as "Whigham", and GRADY COUNTY, a political subdivision of the State of Georgia, by and through its duly elected Board of Commissioners, hereinafter referred to as "County";

WITNESSETH THAT:

WHEREAS, Cairo does operate with the approval of state and federal authorities a sanitary landfill, and

WHEREAS, Whigham and the County desire to deposit solid waste collected at the sanitary landfill operated by Cairo, and

WHEREAS, it is the desire of each party that it equitably share in the cost of the operation of the landfill as a part of the solid waste collection program, and

WHEREAS, the parties desire to set forth in writing the agreement regarding operation of the landfill.

NOW THEREFORE, in consideration of the sum of \$1.00 and other good and valuable consideration, the parties agree as follows:

1. Cairo shall continue to own, operate and maintain the sanitary landfill in accordance with all local, state and federal laws that are applicable and shall procure all necessary permits and inspections and shall pay all fees that shall be necessary to insure the continued operation of the landfill.

2. Whigham and the County will continue to deposit at the landfill the waste that shall be determined to be proper for deposit that may be collected by Whigham and the County.

3. Cairo will provide monthly statements to Whigham and the County together with reports indicating the types and quantity of waste received, charges for the waste received and disposed of

together with any other pertinent information that may be necessary for local, state or federal reporting requirements.

4. The tipping fee that shall be established by Cairo by and through its elected Mayor and Council shall be in an amount that shall be sufficient to cover all operating costs, capital expenditures depreciation or amortization and reserve requirements together with any other expenditures that may be necessary to comply with local, state and federal law. Cairo shall remit monthly statements to Whigham and Grady County and funds received shall be allocated and deposited in accordance with this agreement. Further, any funds received through grants or revenues from outside sources shall be deposited and/or allocated to the credit of the parties in accordance with this agreement. Any change in the tipping fee shall not be effective until thirty (30) days following written notice of said change together with explanation thereof and basis therefore by Cairo to the other parties.

5. There shall be established by Cairo a sinking and/or reserve fund to meet future capital needs or expenditures that may be required to comply with local, state or federal laws (i.e. ground water monitoring costs and other post closure costs). Should Cairo incur any unexpected cost or additional requirements associated with post closure in excess of the sinking/reserve funds retained, each party will make a contribution toward the additional costs in the percentage that shall equal the percentage of the total waste deposited at the landfill by the parties over the term of this agreement. Whigham and the County shall not be required to make contribution toward additional costs that are due solely to the negligent act or intentional wrongful act of Cairo in the administration of the landfill.

6. Each year, Cairo shall provide to Whigham and Grady County within five (5) days of receipt the audit report regarding operation of the landfill during the previous year. If it is determined that the funds collected do not meet the cost of the operation of the landfill and sinking/reserve fund requirements, each party will make a contribution toward the deficit in a



percentage that shall equal the percentage of the total waste deposited at the landfill by the parties. If it is determined that the funds collected exceed the cost of operation of the landfill, the excess will be transferred to the sinking and/or reserve fund and each party will be given credit in an amount based upon the percentage of waste deposited at the landfill by the parties toward any future deficit. Any excess that is accumulated over the term of this agreement will be considered to be jointly owned by all parties based on the percentage of waste deposited at the landfill over the term of the agreement and will be disbursed at such time as there are no required costs to monitor the landfill.

7. The operation of the landfill shall be reviewed by a Solid Waste Committee composed of five (5) members being the City Manager of Cairo, Administrator of Grady County, member of Cairo City Council designated by the Council, member of Grady County Board of Commissioners designated by the Commission, and member of City Council or Mayor of Whigham as may be designated by the Mayor and Council of Whigham. The Committee shall meet no less frequently than quarterly and review all inspection and operation reports pertaining to the landfill. Further, the Committee shall review the status of the operation and sinking funds and make recommendations regarding same.

8. This agreement shall extend from January 1, 1992, to December 31, 1992, and shall be self-renewing during each calendar year thereafter. Notice of nonrenewal shall be given in writing by a party no less than sixty (60) months prior to the date that said nonrenewal shall be effective.

IN WITNESS WHEREOF, the parties hereto have set their hands and seals on or before the 13<sup>th</sup> day of January, 1992.

CITY OF CAIRO

Signed, sealed and delivered  
in the presence of:

BY: J. L. Little, Mayor (SEAL)  
Title:

Mathew J. [Signature]  
Delisa Williams

"CAIRO"

Notary Public: Grady County, GA  
My Commission Expires: May 16, 1993  
(AFFIX SEAL)

CITY OF WHIGHAM

BY: George C. [Signature] (SEAL)  
Title:

Signed, sealed and delivered  
in the presence of:

"WHIGHAM"

[Signature]  
Lisa C. Calhoun

Notary Public: Decatur County, GA  
My Commission Expires: June 26, 1995  
(AFFIX SEAL)

GRADY COUNTY BOARD OF COMMISSIONERS

BY: Ronald A. Hall (SEAL)  
Title:

Signed, sealed and delivered  
in the presence of:

"COUNTY"

[Signature]  
Ann W. Mobley

Notary Public: Grady County, GA  
My Commission Expires: 2/26/92  
(AFFIX SEAL)



# SERVICE DELIVERY STRATEGY

## SUMMARY OF SERVICE DELIVERY ARRANGEMENTS

**Instructions:**

Make copies of this form and complete one for each service listed on page 1, Section III. Use exactly the same service names listed on page 1. Answer each question below, attaching additional pages as necessary. If the contact person for this service (listed at the bottom of the page) changes, this should be reported to the Department of Community Affairs.

County: Grady

Service: Tax Assessment

1. Check the box that best describes the agreed upon delivery arrangement for this service:

Service will be provided countywide (i.e., including all cities and unincorporated areas) by a single service provider. (If this box is checked, identify the government, authority or organization providing the service.)

Grady County

Service will be provided only in the unincorporated portion of the county by a single service provider. (If this box is checked, identify the government, authority or organization providing the service.)

One or more cities will provide this service only within their incorporated boundaries, and the service will not be provided in unincorporated areas. (If this box is checked, identify the government(s), authority or organization providing the service.)

One or more cities will provide this service only within their incorporated boundaries, and the county will provide the service in unincorporated areas. (If this box is checked, identify the government(s), authority or organization providing the service.)

Other. (If this box is checked, attach a legible map delineating the service area of each service provider, and identify the government, authority, or other organization that will provide service within each service area.)

2. In developing the strategy, were overlapping service areas, unnecessary competition and/or duplication of this service identified?

yes  no

If these conditions will continue under the strategy, attach an explanation for continuing the arrangement (i.e., overlapping but higher levels of service (See O.C.G.A. 36-70-24(1)), overriding benefits of the duplication, or reasons that overlapping service areas or competition cannot be eliminated).

If these conditions will be eliminated under the strategy, attach an implementation schedule listing each step or action that will be taken to eliminate them, the responsible party and the agreed upon deadline for completing it.

3. List each government or authority that will help to pay for this service and indicate how the service will be funded (e.g., enterprise funds, user fees, general funds, special service district revenues, hotel/motel taxes, franchise taxes, impact fees, bonded indebtedness, etc.)

Local Government or Authority: Funding Method:

Local Government or Authority:	Funding Method:
Grady County	General Fund - County

4. How will the strategy change the previous arrangements for providing and/or funding this service within the county?

No Change

5. List any formal service delivery agreements or intergovernmental contracts that will be used to implement the strategy for this service:

Agreement Name:	Contracting Parties:	Effective and Ending Dates:

6. What other mechanisms (if any) will be used to implement the strategy for this service (e.g., ordinances, resolutions, local acts of the General Assembly, rate or fee changes, etc.), and when will they take effect?

Grady Code of Ordinance

Person completing form: Robert M. Hopkins, City Manager - Cairo

Phone number: 912-377-1722 Date completed: April 27, 1999

Is this the person who should be contacted by state agencies when evaluating whether proposed local government projects are consistent with the service delivery strategy?  yes  no

If not, provide designated contact person(s) and phone number(s) below:



**SERVICE DELIVERY STRATEGY  
SUMMARY OF SERVICE DELIVERY ARRANGEMENTS**

**Instructions:**

Make copies of this form and complete one for each service listed on page 1, Section III. Use exactly the same service names listed on page 1. Answer each question below, attaching additional pages as necessary. If the contact person for this service (listed at the bottom of the page) changes, this should be reported to the Department of Community Affairs.

County: Grady Service: Tax Assessment & Collections - County

1. Check the box that best describes the agreed upon delivery arrangement for this service:

- Service will be provided countywide (i.e., including all cities and unincorporated areas) by a single service provider. (If this box is checked, identify the government, authority or organization providing the service.)  
Grady County
- Service will be provided only in the unincorporated portion of the county by a single service provider. (If this box is checked, identify the government, authority or organization providing the service.)
- One or more cities will provide this service only within their incorporated boundaries, and the service will not be provided in unincorporated areas. (If this box is checked, identify the government(s), authority or organization providing the service.)
- One or more cities will provide this service only within their incorporated boundaries, and the county will provide the service in unincorporated areas. (If this box is checked, identify the government(s), authority or organization providing the service.)
- Other. (If this box is checked, attach a legible map delineating the service area of each service provider, and identify the government, authority, or other organization that will provide service within each service area.)

2. In developing the strategy, were overlapping service areas, unnecessary competition and/or duplication of this service identified?

- yes  no

If these conditions will continue under the strategy, attach an explanation for continuing the arrangement (i.e., overlapping but higher levels of service (See O.C.G.A. 36-70-24(1)), overriding benefits of the duplication, or reasons that overlapping service areas or competition cannot be eliminated).

If these conditions will be eliminated under the strategy, attach an implementation schedule listing each step or action that will be taken to eliminate them, the responsible party and the agreed upon deadline for completing it.

3. List each government or authority that will help to pay for this service and indicate how the service will be funded (e.g., enterprise funds, user fees, general funds, special service district revenues, hotel/motel taxes, franchise taxes, impact fees, bonded indebtedness, etc.)

Local Government or Authority:	Funding Method:
Grady County	General Fund - County Wide Revenues

4. How will the strategy change the previous arrangements for providing and/or funding this service within the county?

No Change

5. List any formal service delivery agreements or intergovernmental contracts that will be used to implement the strategy for this service:

Agreement Name:	Contracting Parties:	Effective and Ending Dates:

6. What other mechanisms (if any) will be used to implement the strategy for this service (e.g., ordinances, resolutions, local acts of the General Assembly, rate or fee changes, etc.), and when will they take effect?

*Revised 5/25/99*

7. Person completing form: Robert M. Hopkins, City Manager - Cairo

Phone number: 912-377-1722 Date completed: April 27, 1999

8. Is this the person who should be contacted by state agencies when evaluating whether proposed local government projects are consistent with the service delivery strategy?  yes  no

If not, provide designated contact person(s) and phone number(s) below:



**SERVICE DELIVERY STRATEGY  
SUMMARY OF SERVICE DELIVERY ARRANGEMENTS**

**Instructions:**

Make copies of this form and complete one for each service listed on page 1, Section III. Use exactly the same service names listed on page 1. Answer each question below, attaching additional pages as necessary. If the contact person for this service (listed at the bottom of the page) changes, this should be reported to the Department of Community Affairs.

County: Grady Service: Tax Collection

1. Check the box that best describes the agreed upon delivery arrangement for this service:

Service will be provided countywide (i.e., including all cities and unincorporated areas) by a single service provider. (If this box is checked, identify the government, authority or organization providing the service.)

Grady County

Service will be provided only in the unincorporated portion of the county by a single service provider. (If this box is checked, identify the government, authority or organization providing the service.)

One or more cities will provide this service only within their incorporated boundaries, and the service will not be provided in unincorporated areas. (If this box is checked, identify the government(s), authority or organization providing the service.)

One or more cities will provide this service only within their incorporated boundaries, and the county will provide the service in unincorporated areas. (If this box is checked, identify the government(s), authority or organization providing the service.)

Grady County, City of Cairo, City of Whigham

Other. (If this box is checked, attach a legible map delineating the service area of each service provider, and identify the government, authority, or other organization that will provide service within each service area.)

2. In developing the strategy, were overlapping service areas, unnecessary competition and/or duplication of this service identified?

yes  no

If these conditions will continue under the strategy, attach an explanation for continuing the arrangement (i.e., overlapping but higher levels of service (See O.C.G.A. 36-70-24(1)), overriding benefits of the duplication, or reasons that overlapping service areas or competition cannot be eliminated).

If these conditions will be eliminated under the strategy, attach an implementation schedule listing each step or action that will be taken to eliminate them, the responsible party and the agreed upon deadline for completing it.

3. List each government or authority that will help to pay for this service and indicate how the service will be funded (e.g., enterprise funds, user fees, general funds, special service district revenues, hotel/motel taxes, franchise taxes, impact fees, bonded indebtedness, etc.)

Local Government or Authority: Funding Method:

<u>Grady County</u>	<u>General Fund - County</u>
<u>City of Cairo</u>	<u>General Fund - Municipal</u>
<u>City of Whigham</u>	<u>General Fund - Municipal</u>

4. How will the strategy change the previous arrangements for providing and/or funding this service within the county?

No Change

5. List any formal service delivery agreements or intergovernmental contracts that will be used to implement the strategy for this service:

Agreement Name:	Contracting Parties:	Effective and Ending Dates:

6. What other mechanisms (if any) will be used to implement the strategy for this service (e.g., ordinances, resolutions, local acts of the General Assembly, rate or fee changes, etc.), and when will they take effect?

Grady Code of Ordinance

7. Person completing form: Robert M. Hopkins, City Manager - Cairo

Phone number: 912-377-1722 Date completed: April 27, 1999

8. Is this the person who should be contacted by state agencies when evaluating whether proposed local government projects are consistent with the service delivery strategy?  yes  no

If not, provide designated contact person(s) and phone number(s) below:



# SERVICE DELIVERY STRATEGY

## SUMMARY OF SERVICE DELIVERY ARRANGEMENTS

**Instructions:**

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County: Grady Service: Tax Collections - Municipal

1. Check the box that best describes the agreed upon delivery arrangement for this service:

- Service will be provided countywide (i.e., including all cities and unincorporated areas) by a single service provider. (If this box is checked, identify the government, authority or organization providing the service.)
- Service will be provided only in the unincorporated portion of the county by a single service provider. (If this box is checked, identify the government, authority or organization providing the service.)
- One or more cities will provide this service only within their incorporated boundaries, and the service will not be provided in unincorporated areas. (If this box is checked, identify the government(s), authority or organization providing the service.)  
     City of Cairo, City of Whigham
- One or more cities will provide this service only within their incorporated boundaries, and the county will provide the service in unincorporated areas. (If this box is checked, identify the government(s), authority or organization providing the service.)
- Other. (If this box is checked, attach a legible map delineating the service area of each service provider, and identify the government, authority, or other organization that will provide service within each service area.)

2. In developing the strategy, were overlapping service areas, unnecessary competition and/or duplication of this service identified?

- yes  no

If these conditions will continue under the strategy, **attach an explanation for continuing the arrangement** (i.e., overlapping but higher levels of service (See O.C.G.A. 36-70-24(1)), overriding benefits of the duplication, or reasons that overlapping service areas or competition cannot be eliminated).

If these conditions will be eliminated under the strategy, **attach an implementation schedule** listing each step or action that will be taken to eliminate them, the responsible party and the agreed upon deadline for completing it.

3. List each government or authority that will help to pay for this service and indicate how the service will be funded (e.g., enterprise funds, user fees, general funds, special service district revenues, hotel/motel taxes, franchise taxes, impact fees, bonded indebtedness, etc.)

Local Government or Authority:      Funding Method:

City of Cairo	General Fund - Municipal Revenues
City of Whigham	General Fund - Municipal Revenues

4. How will the strategy change the previous arrangements for providing and/or funding this service within the county?

No Change

5. List any formal service delivery agreements or intergovernmental contracts that will be used to implement the strategy for this service:

Agreement Name:	Contracting Parties:	Effective and Ending Dates:

6. What other mechanisms (if any) will be used to implement the strategy for this service (e.g., ordinances, resolutions, local acts of the General Assembly, rate or fee changes, etc.), and when will they take effect?

*Revised 5/25/99*

7. Person completing form: Robert M. Hopkins, City Manager - Cairo

Phone number: 912-377-1722 Date completed: April 27, 1999

8. Is this the person who should be contacted by state agencies when evaluating whether proposed local government projects are consistent with the service delivery strategy?  yes  no

If not, provide designated contact person(s) and phone number(s) below:



# SERVICE DELIVERY STRATEGY

## SUMMARY OF SERVICE DELIVERY ARRANGEMENTS

**Instructions:**

Make copies of this form and complete one for each service listed on page 1, Section III. Use exactly the same service names listed on page 1. Answer each question below, attaching additional pages as necessary. If the contact person for this service (listed at the bottom of the page) changes, this should be reported to the Department of Community Affairs.

County: Grady Service: Voter Registration

1. Check the box that best describes the agreed upon delivery arrangement for this service:

- Service will be provided countywide (i.e., including all cities and unincorporated areas) by a single service provider. (If this box is checked, identify the government, authority or organization providing the service.)  
Grady County
- Service will be provided only in the unincorporated portion of the county by a single service provider. (If this box is checked, identify the government, authority or organization providing the service.)
- One or more cities will provide this service only within their incorporated boundaries, and the service will not be provided in unincorporated areas. (If this box is checked, identify the government(s), authority or organization providing the service.)
- One or more cities will provide this service only within their incorporated boundaries, and the county will provide the service in unincorporated areas. (If this box is checked, identify the government(s), authority or organization providing the service.)
- Other. (If this box is checked, attach a legible map delineating the service area of each service provider, and identify the government, authority, or other organization that will provide service within each service area.)

2. In developing the strategy, were overlapping service areas, unnecessary competition and/or duplication of this service identified?  
 yes  no

If these conditions will continue under the strategy, attach an explanation for continuing the arrangement (i.e., overlapping but higher levels of service (See O.C.G.A. 36-70-24(1)), overriding benefits of the duplication, or reasons that overlapping service areas or competition cannot be eliminated).

If these conditions will be eliminated under the strategy, attach an implementation schedule listing each step or action that will be taken to eliminate them, the responsible party and the agreed upon deadline for completing it.

3. List each government or authority that will help to pay for this service and indicate how the service will be funded (e.g., enterprise funds, user fees, general funds, special service district revenues, hotel/motel taxes, franchise taxes, impact fees, bonded indebtedness, etc.)

Local Government or Authority:	Funding Method:
Grady County	General Fund - County Wide Revenues
City of Cairo	General Fund - Municipal Revenues
City of Whigham	General Fund - Municipal Revenues

4. How will the strategy change the previous arrangements for providing and/or funding this service within the county?  
No Change

5. List any formal service delivery agreements or intergovernmental contracts that will be used to implement the strategy for this service:

Agreement Name:	Contracting Parties:	Effective and Ending Dates:

6. What other mechanisms (if any) will be used to implement the strategy for this service (e.g., ordinances, resolutions, local acts of the General Assembly, rate or fee changes, etc.), and when will they take effect?

7. Person completing form: Robert M. Hopkins, City Manager - Cairo  
Phone number: 912-377-1722 Date completed: April 27, 1999

8. Is this the person who should be contacted by state agencies when evaluating whether proposed local government projects are consistent with the service delivery strategy?  yes  no  
If not, provide designated contact person(s) and phone number(s) below:



**SERVICE DELIVERY STRATEGY  
SUMMARY OF SERVICE DELIVERY ARRANGEMENTS**

**Instructions:**

Make copies of this form and complete one for each service listed on page 1, Section III. Use exactly the same service names listed on page 1. Answer each question below, attaching additional pages as necessary. If the contact person for this service (listed at the bottom of the page) changes, this should be reported to the Department of Community Affairs.

County: Grady Service: Wastewater Collection & Treatment

1. Check the box that best describes the agreed upon delivery arrangement for this service:

- Service will be provided countywide (i.e., including all cities and unincorporated areas) by a single service provider. (If this box is checked, identify the government, authority or organization providing the service.)
- Service will be provided only in the unincorporated portion of the county by a single service provider. (If this box is checked, identify the government, authority or organization providing the service.)
- One or more cities will provide this service only within their incorporated boundaries, and the service will not be provided in unincorporated areas. (If this box is checked, identify the government(s), authority or organization providing the service.)
- One or more cities will provide this service only within their incorporated boundaries, and the county will provide the service in unincorporated areas. (If this box is checked, identify the government(s), authority or organization providing the service.)  
  
Grady County, City of Cairo
- Other. (If this box is checked, attach a legible map delineating the service area of each service provider, and identify the government, authority, or other organization that will provide service within each service area.)

2. In developing the strategy, were overlapping service areas, unnecessary competition and/or duplication of this service identified?  
 yes  no

If these conditions will continue under the strategy, attach an explanation for continuing the arrangement (i.e., overlapping but higher levels of service (See O.C.G.A. 36-70-24(1)), overriding benefits of the duplication, or reasons that overlapping service areas or competition cannot be eliminated).

If these conditions will be eliminated under the strategy, attach an implementation schedule listing each step or action that will be taken to eliminate them, the responsible party and the agreed upon deadline for completing it.

3. List each government or authority that will help to pay for this service and indicate how the service will be funded (e.g., enterprise funds, user fees, general funds, special service district revenues, hotel/motel taxes, franchise taxes, impact fees, bonded indebtedness, etc.)

Local Government or Authority:	Funding Method:
City of Cairo	User Fees - Municipal Revenues
Grady County	User Fees - Unincorporated Revenues

4. How will the strategy change the previous arrangements for providing and/or funding this service within the county?

No Change

5. List any formal service delivery agreements or intergovernmental contracts that will be used to implement the strategy for this service:

Agreement Name:	Contracting Parties:	Effective and Ending Dates:

6. What other mechanisms (if any) will be used to implement the strategy for this service (e.g., ordinances, resolutions, local acts of the General Assembly, rate or fee changes, etc.), and when will they take effect?

7. Person completing form: Robert M. Hopkins, City Manager - Cairo  
Phone number: 912-377-1722 Date completed: April 27, 1999

8. Is this the person who should be contacted by state agencies when evaluating whether proposed local government projects are consistent with the service delivery strategy?  yes  no  
If not, provide designated contact person(s) and phone number(s) below:





# SERVICE DELIVERY STRATEGY

## SUMMARY OF SERVICE DELIVERY ARRANGEMENTS

**Instructions:**

Make copies of this form and complete one for each service listed on page 1, Section III. Use exactly the same service names listed on page 1. Answer each question below, attaching additional pages as necessary. If the contact person for this service (listed at the bottom of the page) changes, this should be reported to the Department of Community Affairs.

County: Grady Service: Water

1. Check the box that best describes the agreed upon delivery arrangement for this service:

- Service will be provided countywide (i.e., including all cities and unincorporated areas) by a single service provider. (If this box is checked, identify the government, authority or organization providing the service.)
- Service will be provided only in the unincorporated portion of the county by a single service provider. (If this box is checked, identify the government, authority or organization providing the service.)
- One or more cities will provide this service only within their incorporated boundaries, and the service will not be provided in unincorporated areas. (If this box is checked, identify the government(s), authority or organization providing the service.)  
     City of Cairo, City of Whigham
- One or more cities will provide this service only within their incorporated boundaries, and the county will provide the service in unincorporated areas. (If this box is checked, identify the government(s), authority or organization providing the service.)
- Other. (If this box is checked, attach a legible map delineating the service area of each service provider, and identify the government, authority, or other organization that will provide service within each service area.)

2. In developing the strategy, were overlapping service areas, unnecessary competition and/or duplication of this service identified?  
 yes  no

If these conditions will continue under the strategy, attach an explanation for continuing the arrangement (i.e., overlapping but higher levels of service (See O.C.G.A. 36-70-24(1)), overriding benefits of the duplication, or reasons that overlapping service areas or competition cannot be eliminated).

If these conditions will be eliminated under the strategy, attach an implementation schedule listing each step or action that will be taken to eliminate them, the responsible party and the agreed upon deadline for completing it.

3. List each government or authority that will help to pay for this service and indicate how the service will be funded (e.g., enterprise funds, user fees, general funds, special service district revenues, hotel/motel taxes, franchise taxes, impact fees, bonded indebtedness, etc.)

Local Government or Authority:	Funding Method:
<u>City of Cairo</u>	<u>User Fees - Municipal Revenues</u>
<u>City of Whigham</u>	<u>User Fees - Municipal Revenues</u>

4. How will the strategy change the previous arrangements for providing and/or funding this service within the county?

Prior to the Service Delivery Strategy, cities extended Water and/or Sewer to unincorporated areas adjacent to the cities without a policy. Future extensions will be in compliance with Joint Resolution adopted by Grady County and cities of Cairo and Whigham.

5. List any formal service delivery agreements or intergovernmental contracts that will be used to implement the strategy for this service:

Agreement Name:	Contracting Parties:	Effective and Ending Dates:

6. What other mechanisms (if any) will be used to implement the strategy for this service (e.g., ordinances, resolutions, local acts of the General Assembly, rate or fee changes, etc.), and when will they take effect?

7. Person completing form: Robert M. Hopkins, City Manager

Phone number: 912-377-1722 Date completed: May 11, 1999

8. Is this the person who should be contacted by state agencies when evaluating whether proposed local government projects are consistent with the service delivery strategy?  yes  no

If not, provide designated contact person(s) and phone number(s) below:



SERVICE DELIVERY STRATEGY  
SUMMARY OF LAND USE AGREEMENTS

Instructions:

Answer each question below, attaching additional pages as necessary. Please note that any changes to the answers provided will require updating of the service delivery strategy. If the contact person for this service (listed at the bottom of this page) changes, this should be reported to the Department of Community Affairs.

County: Grady

1. What incompatibilities or conflicts between the land use plans of local governments were identified in the process of developing the service delivery strategy?

Grady County and the County's Municipal governments have reviewed the respective communities land use plans for incompatibilities and/or conflicts and no major plan incompatibilities or conflicts were identified pursuant to the respective land use plans.

In addition, Grady County and the County's Municipal governments formally adopted a comprehensive land use plan in 1991 with an update in 1995 where land use issues were jointly considered and addressed.

2. Check the boxes indicating how these incompatibilities or conflicts were addressed:

- amendments to existing comprehensive plans
- adoption of a joint comprehensive plan
- other measures (amend zoning ordinances; add environmental regulations, etc.)

*Note: If the necessary plan amendments, regulations, ordinances, etc. have not yet been formally adopted, indicate when each of the affected local governments will adopt them.*

If "other measures" was checked, describe these measures:

3. Summarize the process that will be used to resolve disputes when a county disagrees with the proposed land use classification(s) for areas to be annexed into a city. If the conflict resolution process will vary for different cities in the county, summarize each process.

A Resolution was passed by each political subdivision establishing a process to resolve inter-governmental land use classification disputes pursuant to property annexations and land use plans. (Copy attached).

4. What policies, procedures and/or processes have been established by local governments (and water and sewer authorities) to ensure that new extraterritorial water and sewer service will be consistent with all applicable land use plans and ordinances?

Grady County and the county's municipal governments have adopted a joint resolution which established a formal process to insure that new extra territorial water and sewer service extensions are consistent with applicable land use plans (Copy attached).

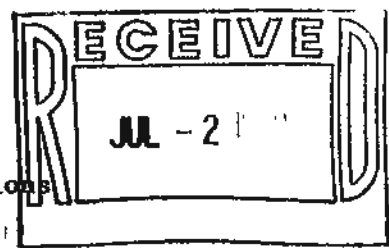
5. Person completing form: Robert M. Hopkins

Phone number: 912-377-1722 Date completed: May 11, 1999

6. Is this the person who should be contacted by state agencies when evaluating whether proposed local government projects are consistent with land use plans of applicable jurisdictions?  yes  no

provide designated contact person(s) and phone number(s) below:

A Resolution Entitled a Resolution Establishing a  
Process to Resolve Inter-Governmental Land Use  
Classification Disputes Pursuant to Property Annexations  
and Land Use Plans



WHEREAS, the Grady County Board of Commissioners and the Mayor and Councils of its political jurisdictions have found it necessary, desirable and in the public interest to establish a formal process to resolve land use disputes as these relate to property annexation and land use plans, and.

WHEREAS, the Grady County Board of Commissioners and the governing bodies of the County's municipal jurisdictions have jointly developed a cooperative plan to resolve said issues,

BE IT THEREFORE RESOLVED by the Grady County Board of Commissioners of Grady County, Georgia and the governing bodies of the cities Cairo and Whigham and, IT IS HEREBY RESOLVED by the Authority of same:

Section 1. Effective immediately upon the adoption of this Resolution by the respective governments, the following process for resolving land use disputes shall be implemented:

1. Prior to initiating any formal annexation activities, the municipality will notify the county of a proposed annexation and provide information on location of property, size of area, and proposed land use or zoning classifications(s) (if applicable) of the property.  
Within 30 days following receipt of the above information, the county will forward to the city a statement either (a) indicating that the county has no objection to the proposed land use for the property; or (b) describing its bona fide objections(s) to the city's proposed land use classification, providing supporting evidence, and listing any possible stipulations or conditions that would alleviate the county's objection(s):
2. If the County has no objection to the City's proposed land use or zoning classification, the City is free to proceed with the annexation. If the County fails to respond to the City's notice in writing within the deadline, the City is free to proceed with the annexation and the County loses its right to invoke the dispute resolution process, or object to land use changes after the annexation.
3. If the county notifies the city that it has a bona fide land use classification objection(s), the city will respond to the county in writing within 30 days of receiving the county's objection(s) by either:  
(a) agreeing to implement the county's stipulations and conditions and thereby resolve the county's objection(s); (b) agreeing with the county and stopping action on the proposed annexation; (c) disagreeing that the county's objection(s) are bona fide, the city will initiate a joint meeting

- of the respective governments to resolve the issue(s);
4. If the City initiates mediation, the City and County will agree on a mediator, mediation schedule and determine participants in the mediation. The City and County agree to share equally any costs associated with the mediation.
  5. An annexation proposal shall not be effective until any bona fide land use classification objections raised by the county are resolved pursuant to the dispute resolution process.
  6. However, the final resolution of any recommendation of a land use classification will be accorded to the governing body considering the annexation proposals, the final resolution of a land use dispute will be accorded to the jurisdiction in which the subject property is located. Notwithstanding, a government may seek declaratory judgement in a court of proper jurisdiction pursuant to a land use decision.

Section 2. All ordinances and resolutions in conflict herewith are hereby repealed.

ATTEST:

Ann W. Mcbley  
County Clerk

Grady County Board of Commissioners

BY: James C. Drew 6/18/98  
Chairman Adopted

ATTEST:

Matthew Jay Lewis  
Cairo City Clerk

Mayor and Council, Cairo, Georgia

BY: Tom A. Wells 6/18/98  
Mayor Adopted

ATTEST:

Lisa C. Calhoun  
Whigham City Clerk

Mayor and Council, Whigham, Georgia

BY: Clara J. Roberts 6/18/98  
Mayor Adopted

**A RESOLUTION ESTABLISHING A  
PROCESS TO INSURE COMPATIBILITY WITH APPLICABLE LAND USE  
PLANS AND ORDINANCES AND TO RESOLVE INTER-GOVERNMENTAL  
LAND USE PLAN AND ORDINANCE INCONSISTENCIES PURUSANT TO  
THE PROVISION OF NEW EXTRA TERRITORIAL WATER AND SEWER  
SERVICES**

**WHEREAS**, the Grady County Board of Commissioners and the Mayor and Councils of its political jurisdictions have found it necessary, desirable and in the public interest to establish a formal process to insure that the provision of new extraterritorial water and sewer service is consistent with all applicable land uses plans and ordinances of adjoining local governments, and

**WHEREAS**, the Grady County Board of Commissioners and its municipal jurisdictions have determined that a process to insure land use compatibility as it relates to the provision of new extraterritorial water and sewer services and land use plans/ordinances, and

**WHEREAS**, the Grady County Board of Commissioners and the governing bodies of the County's municipal jurisdictions have jointly developed a cooperative plan to insure consistency with applicable land use plans/ordinances.

**BE IT THEREFORE RESOLVED** by the Grady County Board of Commissioners of Grady County, Georgia and the governing bodies of the cities of Cairo and Whigham and, **IT IS HEREBY RESOLVED** by the Authority of same:

**SECTION 1.** Effective immediately upon the adoption of this Resolution by the respective governments, the following process for insuring that proposed extraterritorial water and sewer service is compatible with the land use plans/ordinances of the new territory shall be implemented:

1. Prior to initiating the development of water and sewer services in extraterritorial boundaries, the local government proposing the new service will notify the adjacent government of the proposed new service by providing information on location of property, size of area, and existing/proposed land use associated with the property.
2. Within 30 working days following receipt of the above information, the local government receiving the notice of water/sewer extension will forward to the local government proposing the extension a statement either; (a) indicating that the proposal is compatible with that community's land use plan and all applicable ordinances; or (b) a description of why the proposal is inconsistent with the land use plan or ordinances providing supporting evidence. If the community proposing the service extension does not receive a response in writing within the deadline, the proposal shall be determined to be consistent with the community's land use plan or land use ordinances.
3. If the community desiring to extend the water or sewer services receives a notification that the proposal is incompatible with the land use plan, the community may respond in writing within 30 days of receiving the notification of land use inconsistency by: (a) requesting a meeting to discuss a formal change to the land use plan; (b) agreeing with the content of the notification and stopping action on the proposed service extension.

4. In the event the respective jurisdictions seek mediation, the governments will agree on a mediator, mediation schedule and determine participants in the mediation. Any costs associated with the mediation will be shared equally by the county and the city.
5. A proposal to extend extraterritorial water and sewer service shall not be implemented until any bona fide land use plan or land use ordinance inconsistencies are resolved pursuant to the dispute resolution process.
6. However, the final determination of the land use plan or land use ordinances will be accorded to the governing body receiving the proposed service extension.

**SECTION 2.** All ordinances and resolutions in conflict herewith are hereby repealed.

ATTEST:

GRADY COUNTY BOARD OF COMMISSION

*Anna W. Mobley*  
County Clerk

*Charles Rector* 5/4/99  
Chairman

ATTEST:

MAYOR AND COUNCIL, CAMRO, GEORGIA

*Mark Eugene Lewis*  
City Clerk

*Tom A. [Signature]* 5/19/99  
Mayor

ATTEST:

MAYOR AND COUNCIL, WHIGHAM, GEORGIA

*Jammy Harrell*  
City Clerk

*Clara J. Roberts* 5/4/99  
Mayor

## LEASE

THIS LEASE is made and entered into this 31<sup>st</sup> day of July, 1986, by and between GRADY COUNTY HOSPITAL AUTHORITY, an Authority created under the laws of the State of Georgia, hereinafter called "Authority", and JOHN D. ARCHBOLD MEMORIAL HOSPITAL, INC., a Georgia not-for-profit corporation, hereinafter referred to as "Archbold."

## WITNESSETH:

WHEREAS, Archbold desires to operate Grady General Hospital (hereinafter referred to as "Grady General") as a general acute care hospital, and Authority desires for Archbold, as tenant hereunder, to so operate Grady General during the initial term and any extension of this lease; and

WHEREAS, both Authority and Archbold desire to enter into a long term agreement, and both parties hereto have the desire and determination for Archbold to operate a good community hospital at Grady General, offering the services to which the citizens of Grady County and surrounding area are entitled at such community hospital; and

WHEREAS, Authority and Archbold recognize that the interpretation of the term "acute care general hospital" may vary from time to time as procedures for the delivery of medical services develop and vary themselves, and recognize that routine reassessment of the services offered at Grady General may be

to Authority, the receipt and adequacy of which are hereby acknowledged, do hereby covenant and agree and bind themselves as follows:

#### ARTICLE I

##### Demise and Description

1.01. Authority hereby leases to Archbold and Archbold hereby leases from Authority that certain property located in Cairo, Grady County, Georgia, known as Grady General Hospital, hereafter called the "leased property", more particularly described in Exhibit "A" attached hereto and made a part hereof, together with all the furniture, furnishings, fixtures and equipment used in the operation of the Hospital, which list of property is attached hereto and marked as Exhibit "B" and made a part hereof, both exhibits referred to collectively as the "leased property" or the "leased premises".

##### Transfer of Books and Records

1.02 All insurance policies, all books and records, patient and medical records and files and such other similar items of every kind and description previously used or related to the operation of Grady General are hereby transferred to Archbold. At the termination of this lease, Archbold shall transfer back to Authority all records, whether patients' or other records, made during the term or any extension thereof, which Archbold is generally required to retain in accordance with and in compliance with applicable laws and established guidelines, as revised from time to time.



ARTICLE III

Term

2.01. The term of this lease shall be for fifteen (15) years beginning August 1, 1986 and ending July 31, 2001, unless extended as provided for hereinafter. Written notice of intent to terminate this lease shall be given to the Authority no less than one (1) year (365 days) prior to the end of the initial 15-year lease period or as described in paragraph 23.08.

ARTICLE III

Extension

3.01. Unless terminated as referenced above, the term of this lease shall automatically extend for four (4) successive periods of fifteen (15) years each, commencing August 1, 2001.

ARTICLE IV

Right of First Refusal

4.01. During the initial term and any extension thereof, Archbold shall have the sole right of first refusal to purchase the leased property. In the event the Authority receives a bona fide, good faith offer to purchase all or any part of the leased property from a third party, and the Authority anticipates acceptance of such offer, the Authority shall immediately notify Archbold in writing, in the manner provided below, of each and every detail of said offer to purchase, and Archbold shall have thirty (30) days after receipt of such

notice to either accept the terms of such sale proposal and enter immediate negotiations for a sales contract, or shall reject the terms of such a sale. Such acceptance or rejection shall be in writing as provided below. In the latter event, Authority shall then be free to sell the property or any portion thereof to the third party, but on no different terms than those evidenced in the written notice to Archbold of said proposed purchase offer by said third party.

#### ARTICLE V

##### Rent

5.01 Archbold shall pay as base rental for and during the term of this lease and until termination thereof an amount equal to the<sup>①</sup> reasonable costs incurred by the Authority in performing its duties and meeting its obligations with respect to the operating of Grady General, commencing on the 1st day of August, 1986, said payments being due and payable within thirty (30) days after receipt by Archbold from the Authority of a written itemized statement of said costs so incurred by the Authority.

<sup>②</sup> As additional rental, Archbold shall pay to Authority all payments and amounts required to be paid by Authority pursuant to the trust indenture as related to the Grady County Hospital Authority Hospital Revenue Certificates, Series 1976, including the aggregate amount of all unpaid principal and interest thereunder as the same becomes due and payable.

It is explicitly understood and agreed with respect to the above indebtedness that the Authority shall not itself nor shall it cause the aforesaid trust indenture or revenue certificates (bonds) to be called or otherwise become due or in default prior to the date of its/their scheduled maturity. All payments required pursuant to same and other indebtedness documentation directly related thereto shall be paid by Archbold to whomever and whatever parties are required or authorized pursuant to applicable law and agreement. Archbold assumes all obligations of the Authority for the payment of money due pursuant to said bonded indebtedness, and shall timely make all payments of all such money as and when the same become due and payable.

Authority explicitly understands and agrees that it shall call certificates/bonds prior to maturity in the event Archbold so requests should Archbold deem it necessary to obtain additional financing for the operation of the Hospital. Any advance refunding of said certificates/bonds or other satisfaction of said debt obligations shall be included in any debt transaction initiated by Archbold, and upon satisfaction of said certificates/bonds, Archbold would no longer be obligated to pay in accordance with the subject date amortization schedule for said certificates/bonds.

ARTICLE VI

Use of Leased Premises

6.01. Until termination of this lease as provided herein, Archbold covenants and agrees to operate a general acute care hospital at Grady General as currently licensed, for the diagnosis, treatment and care of sick and injured persons without discrimination on account of race, creed, color, national origin or sex, consistent with accepted principles of hospital financial management with services provided to and for patients and medical staff in the treatment of maternity and delivery cases and illnesses of infants, children, adults and geriatric patients.

Archbold and Authority agree that, at the time of execution of this agreement, minimum special practices required to provide these services are recognized as follows: ob-gyn, pediatrics, general practice, family practice, internal medicine and general surgery.

A medical staff of sufficient specialties and number to provide the above-mentioned medical care, plus other medical staff as may be deemed appropriate for the operation of Grady General as an acute care general hospital in the future, will be maintained at Grady General with members of said medical staff having their base of practice in Grady County.

Authority recognizes that, from time to time, vacancies may occur in the medical staff and that Archbold must have reasonable time to recruit replacements,

It is recognized by the parties that, during the initial term or any extension of this agreement, changes in the present licensing of Grady General may be deemed advisable by the parties in order to provide the continued and expanded delivery of recognized primary care medical services by the hospital as an acute care facility in sufficient volume and scope to meet the reasonable requirements of Grady County citizens. Should such changes in licensing become advisable, Archbold and Authority will cooperate in seeking those changes.

Primarily and generally speaking, this agreement gives Archbold the right to operate Grady General for a period of sixty (60) years by fulfilling three (3) basic obligations:

- (1) Payment of any existing bonded indebtedness related to Grady County Hospital;
- (2) Proper maintenance of the facility;
- (3) Operation of Grady General as "an acute care general hospital".

Archbold agrees not to deny urgent or emergency hospital care to any persons based on the inability to pay and will operate an emergency room subject to availability of qualified physicians for the needs of the community. It is understood that Archbold shall have the right to refuse admittance of patients because of the lack of facilities, or to protect the welfare of patients already admitted, and to adopt and amend from time to time appropriate rules respecting the

admission of patients not inconsistent with the provisions of this paragraph. Archbold shall comply with all laws, rules, regulations and requirements of all federal and state governments and agencies and departments thereof which are applicable to operating the hospital and shall at all times have in effect any licenses necessary for the operation of the hospital facilities as contemplated by this agreement.

#### Quiet Enjoyment

6.02. Archbold, upon the payment of the rent herein and upon the performance of all the terms of this lease, shall at all times during the lease term and during any extension or renewal of the term, peaceably and quietly enjoy the leased property without any disturbance from the Authority or from any other person claiming through the Authority.

#### ARTICLE VII

#### REPAIR, MAINTENANCE AND REPLACEMENT

#### Alterations and Repairs

7.01. Archbold shall have the right to improve, add to or alter the leased premises and to install fixtures thereupon except Authority must consent to any substantial major structural change prior to Archbold making such change.

With respect to any such substantial major structural change, Authority shall not unreasonably withhold its consent to any such change.

Archbold shall keep and maintain the leased premises in good repair and operating condition, reasonable wear and tear excepted. During the term of this lease, Archbold shall pay all charges for gas, electricity, light, heat, power and telephone and other communication services used, rendered or supplied upon or in connection with the leased property. Archbold shall from time to time make all necessary repairs to the leased premises as needed, and Authority shall not be responsible for any repairs during the term of the leased or any extension thereof.

#### ARTICLE VIII

##### Property, Fixtures and Replacement

8.01. All property brought onto the premises by Archbold which is not replacement property and was not acquired from the net revenue of the hospital shall remain Archbold's property, and at the expiration of this lease Archbold shall have the right to remove its property from the premises within a reasonable time.

##### Replacement Property

8.02. Archbold will replace property made unusable by ordinary wear, tear and deterioration from the revenues in excess of expenses as described in paragraph 15.02, which such replacement property will belong to Authority.

##### Additional Property

8.03. Archbold shall have the right to add and affix upon the premises such equipment, fixtures or other property, as

it shall deem advisable which is not replacement equipment or fixtures. Such equipment and fixtures not acquired from revenues in excess of expenses of the hospital shall remain the property of Archbold unless such equipment or fixtures are purchased by Authority upon termination of this lease.

#### Obsolete Property

8.04. If Archbold, at its sole discretion, determines that any portion of <sup>(1)</sup> structures, which are not major structural changes, or <sup>(2)</sup> furnishings, <sup>(3)</sup> machinery, <sup>(4)</sup> equipment or <sup>(5)</sup> other improvement constituting a part of the hospital facilities has become inadequate, obsolete, worn out, unsuitable, undesirable or unnecessary and that its demolition or removal will not impair the structural soundness, efficiency or the economic value of the leased facilities, then Archbold shall give written notice to Authority stating the reasons for removal or destruction, and this property shall be turned over to Authority for its own use or disposal. Any of the property which is obsolete or destroyed and is described in Exhibit "B" is to be stricken from the exhibit at the expiration of any term, and Archbold shall not be responsible for replacement of such property or its value.

#### Purchase of Property

8.05. Authority, at the end of the term or any extension thereof, has the option to purchase any property owned by Archbold being used at Grady General at market value.



ARTICLE IX

Surrender of Possession

9.01. Archbold agrees to and shall, on the expiration of the lease term or any extension thereof, promptly surrender the leased premises to Authority without demand therefor, in good condition, ordinary wear and tear (and damage by the elements of fire or act of God or by other cause beyond the reasonable control of Archbold) excepted.

Right of Entry

9.02. Authority and its representative may enter the leased property at any reasonable time for the purpose of inspecting the leased property or performing any work which is required under the terms of this lease.

ARTICLE X

Condemnation

10.01. During the term of this lease or any extension thereof, if all of the leased premises should be taken for any public or quasi-public use under any law, ordinance, regulation or by right of eminent domain, or should be sold to the condemning authority under the threat of condemnation, this lease shall terminate and the rent shall abate during the unexpired portion of this lease, effective as of the date of the taking of said premises by the condemning authority. If all or a portion of the property is condemned and rental payments have been paid for future use, then Authority shall return to Archbold that

portion of the rental payment made for future use of the condemned property.

#### Partial Taking

10.02. In the event of a partial taking of less than all of the leased premises which shall be taken for any public or quasi-public use under any law, ordinance, regulation, or by right of eminent domain, or should be sold to the condemning authority under threat of condemnation, then this lease shall not terminate, but Authority with agreement by Archbold shall forthwith, at its sole expense, restore and reconstruct or relocate the buildings and other improvements situated on the leased premises provided such restoration and reconstruction shall make the same reasonable, tenantable and suitable for the uses for which the premises are leased. The rent payable hereunder during the unexpired portion of this lease shall be adjusted accordingly if any portion of the building is taken, but no adjustment on rent if a portion of the land is taken without a building on it and the taking of the land does not destroy the usefulness of the building as a hospital. If a partial taking so destroys the use of the building as determined by Archbold, then the lease shall be terminated and rental payments which have been paid for future use shall be returned by Authority to Archbold.

Authority and Archbold shall each be entitled to receive and retain such separate awards and portions of lump-sum awards as may be allocated to their respective interest in any

condemnation proceedings. The termination of this lease shall not affect the rights of the respective parties to such award.

#### ARTICLE XI

##### Insurance

11.01. In case of damage by fire or other casualty to the leased premises if the damage is so extensive as to amount almost to the total destruction of the leased premises, then this lease shall terminate and the rent shall be apportioned at the time of the damage. In all other cases where the leased property is damaged by fire or other casualty, if Archbold determines rebuilding can be accomplished without ceasing operations as a hospital, Authority shall repair the damage to the extent insurance proceeds are available with reasonable dispatch, and if the damage has rendered the leased property untenable, in whole or in part, there shall be an apportionment of the rent until the damage has been repaired. In determining what constitutes reasonable dispatch, consideration shall be given to delays caused by strikes, adjustment of insurance, and other causes beyond Authority's control.

##### Insurance Coverage

11.02. Archbold agrees to maintain or to procure insurance coverage or coverages deemed to be reasonable and similar to that provided by other similarly-situated hospitals, or to provide a reasonable or equal alternative to such coverage or coverages.

Such insurance coverage or coverages shall include  
① public liability insurance, as well as ② fire and extended coverage insurance on all buildings, personal property and equipment of the leased premises.

Proceeds from any policies affording such coverage or coverages shall be made payable jointly to Authority and Archbold to be allocated as their respective interests may appear.

11.03. Existing policies of insurance maintained by Authority as of the effective date of this lease may be assigned to Archbold.

#### Failure to Pay Premium

11.04. If Archbold fails to pay the premiums on policies to provide the full insurance coverage required by this lease, then Authority after first notifying Archbold in writing of such failure to pay, may pay the premiums on such insurance or pay such other charges and all amounts so advanced therefor shall become an additional obligation from Archbold, including an interest charge of ten percent (10%) per annum.

### ARTICLE XII

#### DEFAULT AND ATTORNEY'S FEES

##### Default

12.01. The following shall be events of default under this lease:

(a) Failure by Archbold to make such payments as may be required under this lease and in accordance with the terms hereunder.

(b) Failure by either party to observe and perform any covenant, condition or agreement on its part to be observed for a period of sixty (60) days after written notice, specifying such failure and requesting that it be remedied.

(c) Failure to operate the premises pursuant to Section 6.01 after sixty (60) days written notice.

Whenever any such event of default shall have happened and be continuing, either party may elect to terminate this lease and proceed to an adjustment of accounts, which adjustment shall be completed within thirty (30) days thereafter. In the event such termination and allocation of accounts can not be satisfactorily made to either party, then the other party may take whatever action at law or in equity may appear necessary or desirable to recover assets or funds, or to enforce any obligation or covenants under this lease. No remedy herein conferred is intended to be exclusive, and each shall be cumulative and shall be in addition to any other remedies provided under this lease for now or hereinafter. No delay or omission to exercise any right or power to shall be construed to be a waiver thereof, but any such right or power may be exercised from time to time as often as may be deemed expedient.

#### Attorney's Fees and Costs

12.02. In the event either party shall default under any of the provisions of this lease, and the other party should find it necessary to employ attorneys or incur other expenses for

the collection of funds, the enforcement of or performance of or observance of any obligation, term or condition under this lease, then the party at fault will, on demand thereof, pay to the other party free from fault, as the case may be, reasonable attorney's fees and such other expenses so incurred, whether suit is filed or not, consistent with Georgia law.

#### Waiver

12.03. No additional waiver implied by one waiver. In the event any agreement, term and condition contained in this lease should be breached by either party and thereafter waived by the other party, such waiver shall be limited to the particular breach so waived and shall not be deemed to waive any other breach hereunder.

### ARTICLE XIII

#### INDEMNIFICATION

##### Liability for Claims, Injuries, Damages and Indemnities

13.01. Any and all claims for malpractice, personal injuries, wrongful death or property damages or claims arising from or in any way connected with the operation of the leased premises or occurrences prior to June 1, 1981 shall remain the sole responsibility and obligation of Authority. In the event that Archbold is named or not, or joined as a party defendant, Authority shall pay all expenses, including attorney's fees and costs, and agrees to indemnify and hold Archbold harmless and defend Archbold against all claims, losses, expenses, liabilities

or costs of any kind whatsoever arising out of claims whatsoever taking place prior to June 1, 1981 whether suit be filed or not. Archbold shall indemnify, hold harmless, including the payment of attorney's fees and costs and defend Authority against all claims, expenses and liabilities for malpractice, personal injuries, wrongful death or property damages arising from occurrences during the term of this lease as a consequence of Archbold's operation of the facilities that are the subject of this lease.

13.02. Inasmuch as Southeast Community Health Services, Inc. (hereinafter called "Health Services") entered into a management agreement with Archbold effective November 1, 1985 and subsequently entered into an assignment of an earlier lease between Authority and Southeast Community Health Services, Inc., a Florida not-for-profit corporation, it is hereby agreed and reaffirmed between Authority and Archbold that any and all claims for malpractice, personal injury, wrongful death or property damage or claims arising from or in any way connected with the operation of the leased premises or property which occur subsequent to November 1, 1985 shall be defended by Archbold. Archbold shall indemnify, hold harmless and defend Authority, including the payment of attorneys' fees and related costs, against such claims, expenses and liabilities.

Nothing herein contained or otherwise shall waive or eliminate any liability (contractual or otherwise) incurred by

Southeast Community Health Services, Inc. pursuant to its operation of the leased premises from May 28, 1981 through November 1, 1985, both date inclusive.

ARTICLE XIV

AUTHORITY'S OBLIGATION

Performance of Authority's Obligation . .

14.01. If either party defaults in the observance or performance of any term or covenant required to be performed by it under this lease, after sixty (60) days written notice, (except written notice is not required as to rental payments), to the defaulting party, and if such default has not been cured within a reasonable time, then all sums expended or obligations incurred by the non-defaulting party in connection therewith shall be paid upon demand, and if the defaulting party fails to pay, then in addition to such other right or remedy that the parties have, then such non-defaulting party can add to or deduct such amount from subsequent installment payments of rent from time to time thereafter may become due. Should Authority fail to make payment of any sum due upon any bonded indebtedness which encumbers the leased property, Archbold shall pay the same and shall set-off said payment against the next rental payment due to Authority, or, at the election of Archbold, Archbold shall have the option to recover the amount of such advances, together with any attorney's fees and costs incurred in connection with the recovery thereof, in any court of competent jurisdiction.



ARTICLE XV

Taxes and Other Charges

15.01. The parties hereto acknowledge that under present law, neither the income profits (if any) and property of Authority nor of Archbold are subject to either federal, state or local taxation, and this fact, among others, induces each of the parties to enter into this lease. Archbold will make necessary filings so required by law to protect the present exemption to the greatest extent possible.

Operating Revenues and Expenses

15.02. During the term of this lease, the expenses of operating the leased premises as a hospital, will be paid by Archbold, and all revenues, material, property and service rendered or received from any and all other sources will be collected, received and become the property of Archbold. Revenue in excess of expenses will be reinvested in improvements to Grady General to become the property of Authority.

Net Working Capital

15.03. With execution of this agreement Authority transfers net working capital determined to be \$303,000.00 to Archbold for use in the operation of Grady General. In lieu thereof, Archbold agrees to deliver to Authority, should it determine to cancel the lease during the original lease period or the first extension thereof, or to cancel the lease at the end of either said period, a sum equal to one month's average operating expenses for the 12-month period prior to notification of intent to cancel or terminate.

This sum may be paid in cash, supplies, collectible receivables or other expendable items needed in the daily operation of a hospital.

Should Archbold renew the lease for the second renewal period and decide to cancel or terminate during or at the end of the second or subsequent renewal periods, it will pay to Authority a sum equal to two (2) months average operating expenses for the 12-month period prior to notification of intent to cancel or terminate.

This requirement will be waived if Authority and Archbold negotiate a new lease at the end of the fourth renewal period.

#### ARTICLE XVI

##### Additional Allowable Indebtedness

16.01. From time to time during the term of this lease, it may become necessary to borrow funds in order to finance equipment purchases, expand, make additions to or renovate the facilities, or to refinance the existing debt. In such instances, at the request of Archbold, Authority will immediately enter into appropriate negotiations and agreements which will allow Authority to borrow such funds, all as provided by appropriate law, including without limitation, the Hospital Authorities Law of this state (O.C.G.A. §§31-7-70, et. seq.); provided, however, that any costs incurred in the issuance of said indebtedness requested by Archbold shall not be borne by

Authority, but shall be the obligation of Archbold, and that Grady County would not in any way be obligated under said indebtedness to pay the same. Any debt instrument executed in connection with any such loan shall provide, or there shall be other permissible separate provision, that Archbold is obligated to repay such debt, and not Grady County, Georgia. Furthermore, Archbold must satisfy such indebtedness before termination of this lease.

ARTICLE XVII

MUTUAL RELEASE

Mutual Release of Liability For  
All Hazards Covered by Insurance

17.01. Archbold and Authority and all parties claiming under them hereby mutually release and discharge each other to the extent of insurance coverage from all claims and liabilities arising from or caused by any hazard covered by insurance on the leased property or covered by insurance in connection with property on or activities conducted on the leased property, regardless of the cause of the damage or loss. This release will not apply when the carrier fails to pay a claim.

Both parties hereto covenant that each will not do or permit anything to be done on or about the leased premises that will affect, impair or contravene any policies of insurance that may be carried on the leased facilities or on any part thereof, and each will cooperate fully with the other party in obtaining such necessary insurance, licenses and facilities as may be

necessary or desirable in order to accomplish the purposes of this lease or the provisions of any part thereof, including filing of such necessary documents as are required by state, federal or local authorities.

#### ARTICLE XVIII

##### Subleasing and Assignment

18.01. Archbold shall have the right to sublet the leased property in whole or in part for any purposes not prohibited by this lease provided it secures the consent of Authority, but such consent shall not be unreasonably withheld; provided, however, that Archbold may so sublet the leased property, with recourse, to one or more of its affiliated corporations from time to time without the consent of Authority. However, in the event of any such subleasing, Archbold shall remain liable for the performance of this lease by said subtenant(s).

##### Assignment

18.02. Archbold shall have the right to assign this lease, together with all the rights of Archbold hereunder, provided it secured Authority's consent, but such consent shall not be unreasonably withheld; provided, however, that Archbold may so assign this lease, with recourse, to one or more of its affiliated corporations from time to time without the consent of Authority. However, in the event of any such assignment, Archbold shall remain liable for the performance of this lease by said assignee(s).

ARTICLE XIX

Review Meetings

19.01. Archbold's administration and Authority will meet semi-annually beginning six (6) months after execution of this agreement and every six (6) months thereafter to review operation of Grady General, review changes and improvements in the facility, equipment and services, discuss problems, and discuss any other information pertinent to the terms of this lease agreement.

At every second meeting each year during the lease and extensions, Archbold will report to Authority on equipment added to the hospital, either purchased by hospital funds, purchased and owned by Archbold, or loaned to Grady General by Archbold as specified in Article IX.

At every second meeting each year during the lease and extensions, Archbold will provide Authority with a financial report on operation of the hospital based on the administration's latest annual report.

ARTICLE XX

Medical Staff Participation

20.01. Archbold will include Grady General in any and all alternate delivery systems or contractual programs for hospital care offered to businesses, industries and others in the area served by Archbold and Grady General. The medical staff of Grady General shall be included on the same basis as a member of

designated by such party in writing. Archbold hereby designates its President or other designee, at/c/o John D. Archbold Memorial Hospital, Inc., Gordon Avenue and Mimosa Drive, Thomasville, Georgia 31792, or at such other place as Archbold may designate, in writing. Authority hereby designates R. L. Van Landingham or other designee, at 120 Fifth Avenue, Southeast, Cairo, Georgia 31728, or at such other place as Authority may designate in writing.

ARTICLE XXIII

Lease Binding Upon Successors and Assigns

23.01. The covenants, terms, conditions, provisions and undertakings in this lease or any renewals thereof shall extend and be binding upon the successors and assigns of the respective parties hereto, as if they were in every case named and expressed and shall be construed as covenants running with the land, and whenever references made to either of the parties hereto, it shall be held to include and apply also to the successors and assigns of such party as if in each and every case so expressed.

No Joint Venture or Partnership

23.02. The parties hereto state that they have not created and do not intend to create by this lease a joint venture or partnership relation between them, it being understood that the provisions of this lease with regard to Archbold and the acceptance by Authority of a sum or payment does not constitute

either a joint venture or partnership. All claims, including but not limited to, creditor claims, insurance claims, contractual claims and employee claims incurred prior to the effective date of this lease shall be the sole responsibility of Authority. No term, condition or obligation provided in this lease shall be construed as an assumption of any liability by Archbold of any claim either disclosed or discovered subsequent to the effective date of this lease. Authority shall not be responsible for or assume any claim of Archbold upon termination of the lease or at the time of purchase by Archbold.

#### Enforcement

23.03. If any provision of this lease shall be declared invalid or unenforceable, the remainder of the lease shall continue in full force and effect.

#### Modification

23.04. This lease contains the entire agreement between the parties, and shall not be modified in any manner except by an instrument in writing executed by both parties. All previous agreements, written or oral, between the parties are merged herewith and are themselves of no further force and effect and are null and void.

#### Execution

23.05. This lease may be simultaneously executed in several counterparts, each of which shall be the original and of which shall constitute but one and the same instrument.

#### Bonding

23.06. This lease is subordinate and subject to the rights of the bondholders under the trust indenture of any bonded indebtedness related to Grady County Hospital Authority. If Authority fails to pay any payment due under the trust indenture during the term of this lease or any extension thereof, Archbold may make such payment to the trustee in the name of Authority and shall have the right to deduct such payment from rental payments as provided under Section 5.01 and 14.01..

#### Georgia Law

23.07. This lease shall be construed in accordance with the laws of the State of Georgia.

#### Termination

23.08. After the satisfaction and payment of the existing bonded indebtedness known as the Grady County Hospital Authority Hospital Revenue Certificates, Series 1976, Archbold shall have the right to terminate and cancel this lease by the giving of written notice of said intention to Authority at least three hundred sixty-five 365 days prior to the effective date of said termination and cancellation. However, the effectiveness of said termination and cancellation shall not take place until Archbold has satisfied the new indebtedness created pursuant to paragraph 16.01 above, if any.



Ownership of Leased Premises

23.09. Authority is the current fee simple owner of the leased property/ premises, and the undersigned officers of both Authority and Archbold are fully authorized to enter into this agreement and to bind the respective parties hereto.

IN WITNESS WHEREOF, the parties hereto, by and through their undersigned authorized officers, have hereunto set their hands and have affixed their seals as of the day and year first above written.

GRADY COUNTY HOSPITAL AUTHORITY  
By: [Signature] (L.S.)  
Chairman

Attest: [Signature] (L.S.)  
Secretary

(SEAL)

"Authority"

Signed, sealed and delivered in our presence:

[Signature]  
Witness

[Signature]  
Notary Public  
Notary Public, Grady County, Georgia  
My Commission Expires 11-2-28

JOHN D. ARCHBOLD MEMORIAL HOSPITAL, INC.  
By: [Signature] (L.S.)  
PRESIDENT

Attest: [Signature] (L.S.)

(SEAL)

"Archbold"

Signed, sealed and delivered in our presence:

[Signature]  
Witness

[Signature]  
Notary Public  
Notary Public, Grady County, Georgia  
My Commission Expires 11-2-28

EXHIBIT A

A tract or parcel of land in the City of Cairo, located on Land Lots 62 and 63 in the 18th District of Grady County, Georgia, bounded as follows: South by Twelfth Avenue, S. E.; West by State Route No. 93; East by Sixth Street, S. E.; and North by Eleventh Avenue, S. E.



# SERVICE DELIVERY STRATEGY CERTIFICATIONS

**Instructions:**

This page must, at a minimum, be signed by an authorized representative of the following governments: 1) the county; 2) the city serving as the county seat; 3) all cities having 1990 populations of over 9,000 residing within the county; and 4) no less than 50% of all other cities with a 1990 population of between 500 and 9,000 residing within the county. Cities with 1990 populations below 500 and authorities providing services under the strategy are not required to sign this form, but are encouraged to do so. Attach additional copies of this page as necessary.

## SERVICE DELIVERY STRATEGY FOR Grady COUNTY

We, the undersigned authorized representatives of the jurisdictions listed below, certify that:

1. We have executed agreements for implementation of our service delivery strategy and the attached forms provide an accurate depiction of our agreed upon strategy (O.C.G.A. 36-70-21);
2. Our service delivery strategy promotes the delivery of local government services in the most efficient, effective, and responsive manner (O.C.G.A. 36-70-24 (1));
3. Our service delivery strategy provides that water or sewer fees charged to customers located outside the geographic boundaries of a service provider are reasonable and are not arbitrarily higher than the fees charged to customers located within the geographic boundaries of the service provider (O.C.G.A. 36-70-24 (2)); and
4. Our service delivery strategy ensures that the cost of any services the county government provides (including those jointly funded by the county and one or more municipalities) primarily for the benefit of the unincorporated area of the county are borne by the unincorporated area residents, individuals, and property owners who receive such service (O.C.G.A. 36-70-24 (3)).

SIGNATURE:	NAME: (Please print or type)	TITLE:	JURISDICTION:	DATE:
<i>Charles Norton</i>	Charles Norton	Chairman	Grady County	5-4-99
<i>Dan A. Wells</i>	Dan A. Wells	Mayor	Cairo	5/10/99
<i>Clara J. Roberts</i>	Clara J. Roberts	Mayor	Whigham	5-4-99



GEORGIA DEPARTMENT OF  
**COMMUNITY AFFAIRS**

Jim Higdon  
COMMISSIONER

Roy E. Barnes  
GOVERNOR

MEMORANDUM

**TO:** Honorable Charles Norton  
Chairman, Grady County Commission

Honorable Dan A. Wells  
Mayor, City of Cairo

Honorable Clara J. Roberts  
Mayor, City of Whigham

**FROM:** Jim Higdon  
Commissioner

**DATE:** June 2, 1999

**SUBJECT:** Verification of Service Delivery Strategy

In accordance with the provisions of the Service Delivery Strategy law, we have determined that your strategy includes the necessary components and addresses the mandatory criteria identified in the law; and therefore, we are pleased to verify your strategy as meeting the requirements of the law.

It is our belief that preparing and implementing a service delivery strategy will assist communities in providing services to their citizens more effectively and efficiently. The benefits of your efforts can be maximized by using your strategy as a reference and management tool as you and other local governments make decisions concerning the provision of local services.

Please remember that the Service Delivery Strategy law states that "projects which are inconsistent with a strategy will be ineligible for state funding and permits." Therefore, prior to seeking future state grant, loan or permit assistance for local service improvements, you should ensure that such requests for assistance are consistent with the locally agreed upon service delivery strategy.

Also, keep in mind that local governments are required to revise their approved strategy when any one of the following conditions are met:

1. In conjunction with the update of your local government's comprehensive plan;
2. Whenever the service delivery or revenue distribution arrangements are changed (e.g., whenever the local governments within the County decide to change how a service is provided or funded); or
3. In the event of the creation, abolition or consolidation of local governments.

June 2, 1999

Page 2

With local governments such as Grady County and the Cities of Cairo and Whigham preparing and carrying out rational service delivery strategies, Georgia's citizens can look forward to effective and efficient delivery of local services in the future. We commend you for your hard work and dedication and look forward to working with you in the future.

cc: Senator Harold J. Ragan  
Representative Wallace Sholar  
Jerry Griffin, ACCG  
Jim Calvin, GMA  
Dan Bollinger, Executive Director  
Southwest Georgia RDC