

**Gordon County  
2013 – 2017 Community Work Program**

Activity	2013	2014	2015	2016	2017	Cost Estimate	Funding Source	Responsible Party
<b>Economic Development</b>								
Support the Chamber of Commerce and the Development Authority on economic development issues to retain and recruit new industry into the county.	X	X	X	X	X	\$0	N/A	Board of Commissioners
Prepare a comprehensive Economic Development Plan with the cities, Chamber of Commerce, and the Development Authority to identify desired industries, suitable locations, and develop a marketing strategy.		X				\$20,000	General Funds	Board of Commissioners
Coordinate with the Historic Preservation Commission, Chamber of Commerce, and state associations to promote civil war heritage tourism.	X	X	X	X	X	TBD	Increased Hotel/Motel Tax	Historic Preservation Commission & Chamber of Commerce
Increase the Freeport inventory exemption rates to be competitive with surrounding counties.	X					\$0	N/A	Board of Commissioners
Search for regional, state-wide, and national sports tournaments and bring them to the Sonoraville Recreation Complex as an economic development tool to increase the county's exposure and sales tax revenue.	X	X	X	X	X	\$35,000 (per year for bids)	General Funds	Parks & Recreation Director
Support commercial and industrial development on the east side of the county.	X	X	X	X	X	TBD	TBD	Development Authority
<b>Natural &amp; Cultural Resources</b>								
Complete the Fort Wayne Civil War Historic Site walking trails project and implement the remaining parts of the master plan.	X	X				\$400,000	TE Grant, General Funds	Public Works Director
Support the Georgia Dept. of Natural Resources regarding the completion of the new Resaca Battlefield State Historic Site project including a future visitor's center/museum. Begin county management of the site per contract.	X	X	X	X	X	\$10,000 (per Year)	State Funds & General Funds	Board of Commissioners, Public Works Dept., Sheriff Office
<b>Community Facilities &amp; Services</b>								
Install fire hydrants in the unincorporated areas of the county.	X	X	X	X	X	\$2,000,000 (total)	SPLOST-2012	Fire Chief
Improve the parking deck and renovate the courthouse and courthouse annex.					X	\$14,600,000	SPLOST-2012	County Administrator
Construct a replacement Health Department.					X	\$3,200,000	SPLOST-2012	County Administrator
Construct a replacement Fire Station for Station No. 6 and add fire trucks.		X				\$4,500,000	SPLOST-2012	Fire Chief
Develop the new Brookshire Park on SR 156 West.					X	\$400,000	SPLOST-2012	Parks & Recreation Director
Renovate (re-paint, re-carpet, replace kitchen equipment) and expand the Senior Citizens Center.			X (R)		X (E)	\$500,000 (E) \$100,000 (R)	SPLOST-2012 & General Funds	County Administrator & Senior Citizens Director

**Gordon County  
2013 – 2017 Community Work Program**

Activity	2013	2014	2015	2016	2017	Cost Estimate	Funding Source	Responsible Party
Coordinate with Calhoun to expand the Library.	X					\$400,000 (County share)	SPLOST-2012	City of Calhoun
Construct a replacement Animal Shelter.					X	\$1,500,000	SPLOST-2012	Animal Control Director
Develop a written master plan for Salacoa Creek Park to have more revenue producing activities while protecting its existing character by building cabins, dormitories, small visitor's/conference center, wedding chapel, realigning the campground road to accommodate large RVs, adding playgrounds and nature trails, and protecting the scenic vistas from development.	X	X	X	X		\$10,000 for the professional master plan and \$4,000,000 for implementation	Future SPLOST, General Funds, Increased Hotel/Motel Tax	Board of Commissioners & Parks & Recreation Director
Coordinate with Calhoun, Chamber of Commerce, and nearby businesses to improve the I-75 Exit 312 & 318 interchanges by adding landscape material, lighting, and signage.	X	X				\$500,000	General Fund, GDOT Funds, Increased Hotel/Motel Tax	Chamber of Commerce & Parks & Recreation Director
Complete the renovations to the Voluntary Action Center.	X					\$500,000	CDBG Funds	County Administrator
Improve the county's ISO rating from a Class 6/9 to 5/9 by implementing better firefighter training, inspecting fire hydrants twice per year, and making other fire department improvements such as a new aerial fire truck, and 911 Center improvements.	X	X	X	X	X	\$0 \$850,000 for the aerial fire truck.	Fire Fund, SPLOST Fund	Fire Chief
Improve the fire stations with new paint, bathroom fixtures, bay door motors, desks, and chairs.	X	X	X	X	X	\$320,000 (total)	Fire Fund	Fire Chief
Evaluate all county buildings for energy efficiency and implement a program of cost saving measures.	X	X	X			\$0 (energy savings are used to fund this program)	N/A	Purchasing Director
Upgrade the 911 Center's equipment including the recorder, add one additional console station, and new console radios.		X				\$200,000	911 Fund, General Fund	911 Director
Upgrade the 911 Center's Computer Aided Dispatch system and phone system.			X			\$120,000	911 Fund, General Fund	911 Director
Construct a new 911 Center or make major renovations to the existing center and add one new 911 trunk line.					X	\$5M for new center or \$250,000 for renovations	New SPLOST or General Funds	911 Director
Construct a large pavilion with restrooms at the Sonoraville Recreation Complex.					X	\$135,000	New SPLOST, General Funds	Parks & Recreation Director
Prepare a county-wide trails master plan (nature, hiking, biking, greenway, river, and historic trails).		X				\$20,000	General Funds	Parks & Recreation Director
Identify and purchase park land for a future park similar to the Sonoraville Recreation Complex.					X	\$1,000,000	New SPLOST, General Funds	Parks & Recreation Director

**Gordon County  
2013 – 2017 Community Work Program**

Activity	2013	2014	2015	2016	2017	Cost Estimate	Funding Source	Responsible Party
Update the County Administration Building with new plumbing , carpet, paint, etc.		X				\$75,000	General Funds	County Administrator
Construct a canoe/kayak launch site at Ft. Wayne to access the Oostanaula River.			X			\$10,000	State Funds, General Funds	New Echota River Alliance
Construct a full-service boat ramp to access the Coosawattee River.			X			\$50,000	State Funds, General Funds	New Echota River Alliance
<b>Transportation</b>								
Support GDOT on the new Union Grove Road/I-75 interchange and the south Calhoun by-pass road projects.	X	X	X			\$0	State Funds	Board of Commissioners
Complete the annual road improvement program including the LMIG program.	X	X	X	X	X	\$9,000,000 (total)	SPLOST-2012 & GDOT Funds	Public Works Director
Coordinate with Calhoun to improve Peters Street.	X	X				\$2,000,000 (County share)	SPLOST-2012	City of Calhoun
Improve the Midway Road railroad crossing.	X					\$50,000	SPLOST-2012	Public Works Director
Update the 2007 Transportation Improvement Plan.		X				\$25,000	General Funds	Public Works Director
Complete the GIS locations of existing and needed road signs.	X					\$0	N/A	Public Works Director
Replace regulatory, warning, and ground mounted road signs that do not meet minimum MUTCD standards.	X	X	X			\$50,000 (per year)	SPLOST-2012	Public Works Director
Replace existing street name signs with larger 9" sign blades and 6" lettering.	X	X	X	X	X	\$50,000 (per year)	SPLOST-2012	Public Works Director
Collect GIS location data for bridges, culverts, and cross drains on all county roads.	X	X	X	X	X	\$0	N/A	Public Works Director and GIS Manager
Increase transportation options for low income residents.	X	X	X	X	X	TBD	TBD	Social Service Agencies
<b>Intergovernmental Coordination</b>								
Begin and complete the state required 5 Year Short Term Work Program 2013-2017 (recertification date is 6/30/13).	X					\$0	N/A	County Administrator
Begin the state required full update to the county-wide Comprehensive Plan (recertification date is 6/30/18).					X	\$10,000	General Funds	County Administrator & Zoning Administrator
Begin the state required update of the county-wide Service Delivery Strategy Plan (recertification date is 6/30/18).					X	\$1,000	General Funds	County Administrator
Coordinate with Calhoun to have them annex the "islands" into the city making the city's boundaries more inclusive and streamlining service delivery including emergency services and road maintenance.	X					\$0	N/A	Board of Commissioners
Coordinate with Calhoun to increase the hotel/motel tax from 5% to 8% to promote and fund tourism.	X					\$0	N/A	Board of Commissioners

**Gordon County  
2013 – 2017 Community Work Program**

Activity	2013	2014	2015	2016	2017	Cost Estimate	Funding Source	Responsible Party
Assist in officially dissolving the city of Ranger so various funds such as LOST and SPLOST do not have to be shared.	X					\$0	N/A	Board of Commissioners
<b>General Planning</b>								
Conduct an annual Board retreat to establish/monitor annual goals.	X	X	X	X	X	\$2,500 (per year)	General Fund	Board of Commissioners
Apply for a CDBG to assist low and moderate income citizens.		X		X		\$0	N/A	County Administrator
Update the Unified Land Development Code (ULDC) for relevancy, clarifications, and workability.	X		X		X	\$1,000	General Funds	Zoning Administrator
Update the Code of Ordinances for completeness, clarity, and modernization.		X				\$30,000	General Funds	County Attorney
Conduct an annual surplus auction of unneeded county vehicles and equipment.	X	X	X	X	X	\$0	N/A	Buildings & Grounds Director
Conduct an annual tire and appliance amnesty day at the county's landfill.	X	X	X	X	X	\$0	N/A	Buildings & Grounds Director
Conduct twice per year employee and public blood drives with employee incentives.	X	X	X	X	X	\$4,500	General Funds	HR Director
Renew the multi-year contract with the county's auditors, Dobbs & Co., that will expire on Dec. 31, 2013.	X					\$0	N/A	Board of Commissioners
Begin the contract renewal process with Gordon Hospital ambulance service that will expire on June 30, 2018.					X	\$0	N/A	Board of Commissioners
Renew the multi-year contracts with the county's two disaster recovery services company, Southern Disaster Recovery and Cahaba Disaster Recovery that will expire in July 2017.					X	\$0	N/A	EMA Director
Update the employee classification & compensation study that was previously done during 2006 to ensure that all county employees are being paid market rates.			X			\$40,000	General Funds	HR Director
Automate the payroll/timekeeping system for efficiency.		X				\$65,000	General Funds	HR Director
Create a database of scanned images of all old property records		X				\$25,000	General Funds	Chief Appraiser
Continue the mapping contract with an outside firm to maintain all parcel data.	X	X	X	X	X	\$15,000 (per year)	General Funds	Chief Appraiser
Continue and expand printing and mailing contracts for efficiency.	X	X	X	X	X	\$22,000 (per year)	General Funds	Chief Appraiser
Maintain the required continuing education for all Tax Assessor staff members.	X	X	X	X	X	\$18,000 (per year)	General Funds	Chief Appraiser

**Gordon County  
2013 – 2017 Community Work Program**

Activity	2013	2014	2015	2016	2017	Cost Estimate	Funding Source	Responsible Party
Develop a program, sufficient staff, and the use of technology that will allow one third of all properties to be physically inspected each year.	X	X	X	X	X	\$2,500 (per year)	General Funds	Chief Appraiser
Contract with an outside firm to audit all personal property accounts on a recurring 3 to 5 year schedule.	X	X	X	X	X	\$20,000 (per year)	General Funds	Chief Appraiser

**Gordon County  
2007 – 2011 Short Term Work Program  
Report of Accomplishments**

Activity	Completed	Currently Underway (Complete date)	Postponed	Not Accomplished (Dropped)	Explanation for Postponed or Not Accomplished
<b>Economic Development</b>					
Support the Chamber of Commerce and the Industrial Development Authority on economic development issues to retain and bring more industry to the county.		X (Ongoing)			
Prepare a comprehensive Economic Development Plan with the cities, the Chamber, and the Industrial Development Authority to identify desired industry and suitable locations, and to develop a marketing strategy.			X		Still is an interest; slow economy delayed work.
Schedule regular coordination meetings and planning sessions with the Industrial Development Authority.		X (Ongoing)			
Coordinate with the Calhoun Historic Preservation Commission, the Chamber, and the Georgia Historic High Country Travel Association to promote heritage tourism.		X (Ongoing)			
<b>Housing</b>					
Adopt a Senior Housing Ordinance.				X	Not a priority / no interest.
Adopt a Conservation Subdivision Ordinance	X				
<b>Natural &amp; Cultural Resources</b>					
Prepare an educational/promotional packet on the benefits of conservation easements and the Georgia conservation tax credits program to help protect farmland, open space, and historically and environmentally sensitive properties.				X	Not a priority / no interest.
Apply for funding from the Georgia Land Conservation Program to assist with property acquisition for a county greenway.				X	Not a priority / no interest.
Adopt Georgia Storm Water Management Manual.	X				
Implement the Fort Wayne Civil War Historic Site Master Plan.		X (2014)			
Encourage the state to continue to develop the state-owned Resaca Battlefield site.		X (2014)			
Adopt a viewshed protection ordinance to protect views from Salacoa Creek Park.				X	Not a priority / no interest.
Adopt a hillside development ordinance to address environmental issues associated with the development of steep slopes.				X	Not a priority / no interest.
Participate in the Northwest Georgia Regional Water Resources Partnership's efforts to develop the Regional Comprehensive Water Resource Plan.				X	Not a priority / no interest.
Create design guidelines to help protect the historical integrity of the New Echota area and other historic areas.	X				

**Gordon County  
2007 – 2011 Short Term Work Program  
Report of Accomplishments**

Activity	Completed	Currently Underway (Complete date)	Postponed	Not Accomplished (Dropped)	Explanation for Postponed or Not Accomplished
<b>Natural &amp; Cultural Resources</b>					
Adopt a zoning overlay district or a locally designated historic district for the New Echota area where design guidelines will apply.	X				
Identify protective measures for the Resaca Battlefield area including researching DCA's Regionally Important Resource (RIR) Program.	X				
Research the National Scenic Byways Program for its potential application in the county such as Highway 225/Trail of Tears.				X	Not a priority / no interest.
Apply to the Certified Local Government (CLG) Program to qualify for historic preservation related grant money.				X	Not a priority / no interest.
<b>Community Facilities &amp; Services</b>					
Purchase additional land to expand the Senior Citizens Center.			X		This project is in the SPLOST-2012 capital improvement program; activity to be rewritten in new work program.
Plan for more senior citizens activities such as health care, nutrition, exercise, transportation options, emergency services, housing availability and codes, taxation, workforce development, volunteer opportunities, etc.				X	Not a priority / no interest.
Develop Salacoa Creek Park to have more revenue producing activities while protecting its existing character (includes building cabins and a small visitor/conference center, re-aligning the campground road to accommodate RVs, upgrading the entrance, adding playgrounds and nature trails, and protecting the scenic vistas from development).			X		Lack of funding; activity to be re-written
Implement development impact fees and use the additional revenue for needed capital projects for new park land and recreational facilities, new library facilities and materials, new fire stations and apparatus, and new sheriff's office buildings.				X	Studied, but decided not to implement.
Construct a new DFACS building.	X				
Coordinate with Gordon County Family Connections to address community needs such as affordable daycare, after-school teen programs, teenage pregnancy, and domestic violence.		X (Ongoing)			
Assist in constructing a new Boys & Girls Club.	X				

**Gordon County  
2007 – 2011 Short Term Work Program  
Report of Accomplishments**

Activity	Completed	Currently Underway (Complete date)	Postponed	Not Accomplished (Dropped)	Explanation for Postponed or Not Accomplished
Complete the construction of the new fire station in the Resaca area.	X				
<b>Community Facilities &amp; Services</b>					
Completion of a county emergency operations center at the fire station headquarters including EOC software.	X				
Complete the construction of the new jail and sheriff administration building in the Resaca area.	X				
Determine the future of the old county jail once the new jail is in operation. Options could be demolition, renovation for storage space, renovation for office space, juvenile or other correctional space, or an additional downtown parking deck.	X				Demolished.
Begin the courthouse renovation project including selecting an architect, preparing construction documents for a new roof, wiring, plumbing, windows, façade, and plaza.	X				New roof and plaza completed. Major renovations in the SPLOST-2012 capital improvement program.
Prepare a five-year plan for land acquisition for future fire stations across the county.	X				
Ensure that the 911 Center becomes Phase II compliant.	X				
Determine the feasibility of installing a reverse 911 system.	X				Code Red implemented.
Evaluate the feasibility of private package sewage plants for use in new residential subdivisions and commercial areas.				X	Not a priority / no interest.
Implement updated Parks & Recreation Master Plan.		X (Ongoing)			
Prepare a water and sewer expansion plan with Calhoun and Fairmount.				X	Not a priority / no interest.
Make the Sonoraville Recreation Complex gym an official Red Cross Emergency Shelter with an emergency generator.	X				
Construct a new pavilion at the Sonoraville Recreation Complex.				X	Not a priority / no interest.
Construct a walking trail between the Sonoraville Recreation Complex and Sonoraville School complex				X	Not a priority / no interest.
Perform a space needs study of all county facilities (to also address IT connectivity between all county buildings).		X (Ongoing)			
<b>Transportation</b>					
Complete and implement the 2007 Transportation Master Plan Update including the annual LARP paving program.	X				



**Gordon County  
2007 – 2011 Short Term Work Program  
Report of Accomplishments**

Activity	Completed	Currently Underway (Complete date)	Postponed	Not Accomplished (Dropped)	Explanation for Postponed or Not Accomplished
Complete the Newtown Road/SR 156 intersection improvement project.	X				
Complete the Pinhook Road bridge replacement project.	X				
Complete the SR 53/McDaniel Station Road intersection improvement project.	X				
Support the state DOT on the new Union Grove Road/I-75 interchange and the south Calhoun by-pass road projects.		X (2014)			
Prepare a county-wide pedestrian/bicycle plan.				X	Not a priority / no interest.
Prepare a county-wide greenways plan.				X	Not a priority / no interest.
Apply for Sidewalks to Schools funding.				X	Not a priority / no interest.
Prepare a county-wide transit plan to determine ridership need and funding sources.				X	Not a priority / no interest.
<b>Intergovernmental Coordination</b>					
Complete the Service Delivery Strategy Agreement with the five cities.	X				
Partner with the cities of Calhoun and Fairmount to install water and sewer infrastructure in unincorporated areas that are intended to grow and develop in accordance with the future land development map.				X	Lack of funding
Establish an intergovernmental coordinating committee to create regular communication between the jurisdictions/ Board of Education, and to improve coordination on issues such as storm water management, land use planning, water and sewer planning, and transportation planning.				X	Not a priority / no interest.
Incorporate Board of Education comments as part of the rezoning review process to identify potential impacts to county schools.	X				On-going.
Coordinate with Calhoun on water infrastructure requirements in proposed developments to ensure compliance with fire safety needs.	X				On-going.
<b>Land Use</b>					
Update the zoning ordinance and the development regulations resulting in a Unified Land Development Code.	X				
Coordinate with Calhoun to annex "islands" into the city, making the boundary more square and streamlining service delivery, including road maintenance.				X	Not a priority / no interest.
Investigate the feasibility of a transfer of development rights (TDRs) program to conserve agricultural and undeveloped land.				X	Not a priority / no interest

**Gordon County  
2007 – 2011 Short Term Work Program  
Report of Accomplishments**

Activity	Completed	Currently Underway (Complete date)	Postponed	Not Accomplished (Dropped)	Explanation for Postponed or Not Accomplished
Adopt a traditional neighborhood development (TND) ordinance.				X	Not a priority / no interest.
Adopt a mixed use development ordinance	X				
<b>General Planning</b>					
Complete the 2007 Solid Waste Management Plan Update.	X				
Establish and continue to build a county Community Development Department.				X	Lack of building activity.
Review and update HR policies and ordinances, including the personnel and purchasing ordinances, as well as employee training.	X				Purchasing policy updated. Others are on-going.
Continue to upgrade the county's Geographic Information System (GIS)	X				On-going.
Conduct an aerial fly-over of the entire county for GIS purposes, in conjunction with the City of Calhoun and surrounding counties.	X				
Prepare the next SPLOST referendum for Nov. 2011.	X				
Implement the 2007 county employee salary survey county-wide.	X				
Renegotiate the school nurse program agreement prior to the termination deadline of October 2007.	X				
Renegotiate the ambulance service agreement with Gordon Hospital prior to the termination deadline of July 2008.	X				
Renegotiate the cable TV franchise agreement with Comcast Cable prior to the April 2011 termination date.				X	Not needed.
Televise the county commission meetings and other public meetings.	X				Decided not to televise meetings any longer.
Continue to have Movie & Moonlight events three times per year sponsored by private companies as a free community event.	X				On-going.



**RESOLUTION  
TO ADOPT THE FIVE YEAR PLAN UPDATE, 2013-2017  
FOR THE  
GORDON COUNTY JOINT COMPREHENSIVE PLAN, 2007-2027**

**WHEREAS**, the Georgia Planning Act of 1989 requires local governments to develop and maintain a comprehensive plan to retain their Qualified Local Government status and eligibility for state permits, grants, and loans; and

**WHEREAS**, the five year plan update, 2013-2017, for Gordon County has been completed and the Community Work Program is updated along with Needs and Opportunities and Land Use; and

**WHEREAS**, Gordon County held the first public hearing on January 15, 2013, the Board reviewed and discussed the Community Work Program and other documents during their February 9, 2013 retreat, a public workshop was held on March 5, 2013 to obtain additional public comments, all the related documents were posted to the county's web site from February 11 to March 19, 2013, and the second and final public hearing was held on March 19, 2013,

**WHEREAS**, the five year plan update, 2013-17, for Gordon County has been approved by the Georgia Department of Community Affairs as meeting the state's minimum planning standards and procedures;

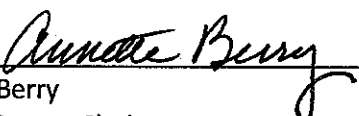
**NOW, THEREFORE, BE IT RESOLVED**, that the Gordon County Board of Commissioners hereby officially adopts the county's five year plan update, 2013-2017.

**SO RESOLVED**, this 4<sup>th</sup> day of June, 2013.

BY:

  
\_\_\_\_\_  
Becky Hood, Chairman  
Gordon County Board of Commissioners

ATTEST:

  
\_\_\_\_\_  
Annette Berry  
Gordon County Clerk