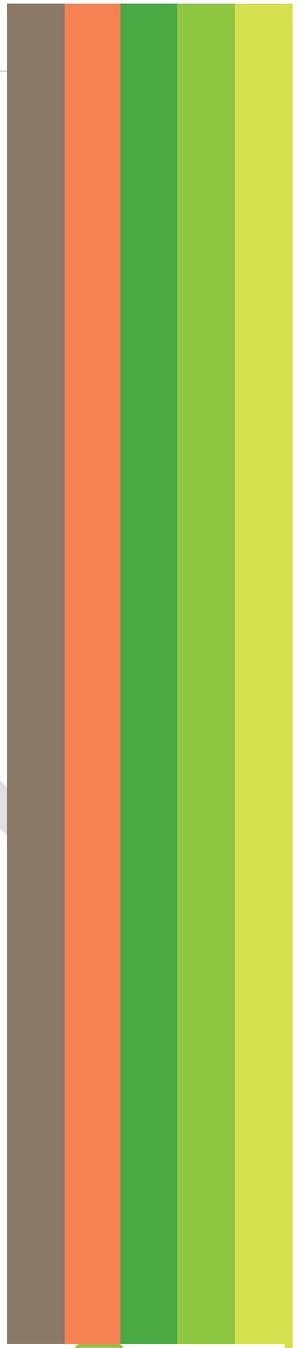


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State of Georgia  
**CDBG-MIT Action Plan**

DRAFT



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# 1. Introduction

## Executive Summary

The On February 9, 2018, Congress appropriated \$26,961,000 in Community Development Block Grant Mitigation Funds to the State of Georgia in response to two tornadoes occurring in January 2017 (DR-4294 and DR-4297) and Hurricane Irma (DR-4338). These funds will be used for mitigation projects within the fifteen counties declared eligible for FEMA’s Individual and Public Assistance (IA and PA). Federal Register Notice 84 FR 45838 governs the use of these funds. The Notice states,

“ HUD seeks to support data-informed investments in high-impact projects that will reduce risks attributable to natural disasters, build the capacity of States and local governments to comprehensively analyze disaster risks, support the adoption of policies that reflect local and regional priorities that will have long-lasting effects on community risk reduction, and maximize the impact of available funds by encouraging leverage, private-public partnerships, and coordination with other Federal programs. ”

## Purpose

This Action Plan seeks to outline the long-term strategy to mitigate disaster risks and reduce future losses. The Action Plan defines how DCA plans to effectively use the available CDBG-MIT funding to support a data-driven mitigation effort based upon the needs of Georgia communities affected by the 2017 declared disasters. The Plan describes DCA’s proposed allocation by program and lays out the design for each area of assistance, in addition to identifying the thresholds for mitigation activities, and performance and expenditure schedules.

This Action Plan considers and addresses critical mitigation needs over a large geographical area while maintaining as much local control as possible through several programs designed to create more resilient communities through improved infrastructure, building and land use policies and practices, and hazard mitigation planning. These programs will protect against losses of life and property.

The Plan includes:

1. The amount of assistance expected to be received and the geographical restrictions of the funds
2. An analysis of national and local data
3. The Method of Distribution detailing how the funds will be spent
4. An anticipated time schedule for spending the funds

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## Overview of Disasters

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In 2017, it seemed that the State of Georgia could not catch a break from severe weather. Dual catastrophic weather events harassed southern Georgia with destructive rain, wind, and cyclonic activity. On January 2, 2017 (DR-4294) severe storms, tornadoes, and straight-line winds struck Dougherty and the surrounding counties. Then, on January 21, 2017 and January 22, 2017 (DR-4297), forty-one tornados touched-down across the State of Georgia as part of a weather event that spawned the third-most tornados over a three-day event in recorded US history. Twenty-seven tornados struck on January 21st alone, but the most dreadful effects were witnessed in Berrien, Brooks, Cook, Dougherty, and Thomas Counties on January 22nd. In these counties, fourteen people perished in the storms, and, less importantly, millions of dollars of property damage was reported during the immediate recovery efforts.

As if the tornadic weather were not enough, September brought another spate of severe weather to South Georgia. Hurricane Irma made landfall in Florida on September 10th. Over the next two days, Irma worked its way up the Florida coast and into Georgia (DR-4338). Once stationed over southern Georgia, Irma caused levels of damage and devastation not seen in this part of the state since 1994. A storm surge of more than four feet inundated the coast, and widespread flooding and power outages became the norm, not exceptions. In addition, fallen trees and windswept debris the area caused further damage to homes, buildings, and other infrastructure. The widespread nature of the damage resulted in millions of dollars in cleanup costs alone.

### **Tornados**

The January tornados were not the more expensive of the two disasters in terms of dollars and cents, but on a human scale, few natural disasters in Georgia's history compare. A report from the Atlanta Journal Constitution six months after the storms noted that, while residents and volunteers have worked "daily" since the storm on repairs to their properties, work still remained to be done.

Additional damage from the tornados was observed in Albany, about 50 miles northwest of Adel, where an EF3 tornado killed five people. The Albany Herald reported on the one-year anniversary of the storm that "more than \$1 billion in local damages" resulted from the storm. Buildings that housed homes and businesses existed on a Friday, but by the time Monday came they were no more. Residents noted that it was the worst tornado to hit Albany in almost 80 years, since a February tornado in 1940 before the start of World War II, killed three and injured hundreds.

### **Hurricane Irma**

While Hurricane Irma did not make a direct landfall on Georgia's coast, one could barely take solace in this fact based on the damage witnessed in the aftermath of the storm. Georgia's barrier islands, often referred to as the Golden Isles, saw massive amounts of erosion. Jekyll Island's famed "Driftwood Beach," so-called because of the beautiful collection of driftwood that collects each day and has inspired artists and poets alike for generations, saw all of the loose driftwood washed out to sea and many of the smaller

trees obliterated. The scenic trees of Savannah and Saint Simons Island may be beautiful southern backdrops, but after their rain-soaked roots were pressured for hours by high winds, they became living nightmares for both residents and debris removal crews when their limbs and trunks littered the ground.

The short-term tasks of cleanup and the long-term damage to landscape aside, many communities experienced impacts from Irma that were not as easily foreseeable. The Georgia coast is as known for its mosquitos as it is for its beaches, and a number of communities were forced to conduct additional spraying rounds for the pestilent population. Under normal conditions, places like Glynn County are able to quickly and consistently keep standing water environments at a minimum. Irma changed the equation with the large rainfall totals and prioritization of other recovery activities over these regular patrols. They were forced to ramp-up operations in quick succession in order to meet FEMA's reimbursement deadlines. While some were able to do this effectively, many were unable to conduct all of the recovery operations needed in the few months immediately following the disaster.

All of the communities mentioned above experienced loss of life and major property damage; these places and their struggles were featured on local, state, and national news articles in the aftermath of the storms. The death and destruction, though, were not all that was wrought by the storms. Millions of dollars in damage were reported through the numerous FEMA funding announcements after the storms, but not everyone was in a position to submit the applications and required documentation to benefit from these opportunities. In fact, it took months for many people to truly understand the nature of their recovery needs. An analysis of these needs are discussed in Section 5: Unmet Needs.

Local governments also dealt with these same issues. Georgia has a high percentage of local governments with populations under 1000, this is especially true in South Georgia. Many of these cities are only staffed by part-time employees; the weeks and months following the storms were full of clearing roads, helping elderly citizens with their debris cleanup, flushing water lines, repairing lift stations, issuing boil-water advisories, patching potholes, shoring-up storm drains, and a myriad of other tasks that cities and counties with more robust budgets and staffs would be able to do in a matter of days. Those cities that do have larger staffs and budgets are still experiencing outsized problems and costs to match. Chatham and Glynn Counties, home to the cities of Savannah and Brunswick, respectively, both saw the full impacts of the four foot storm surge. Roads were washed out, parks were flooded, homes were flooded, and commercial areas damaged, some buildings beyond repair.

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### *Counties Eligible for CDBG-MIT Assistance*

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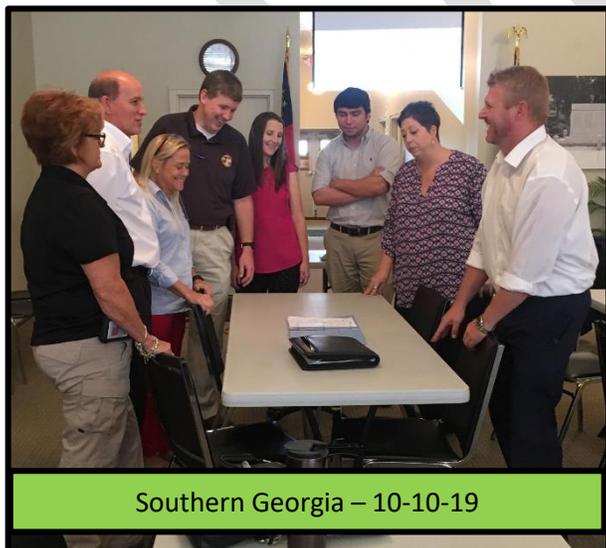
Counties that were declared eligible for FEMA's Individual Assistance (IA) and Public Assistance (PA) for the 2017 Presidentially Declared Disasters are eligible for Mitigation funds. These counties include: Berrien, Camden, Charlton, Chatham, Coffee, Cook, Crisp, Dougherty, Glynn, Liberty, McIntosh, Thomas, Turner, Wilcox, and Worth.

## Outreach Efforts

### *Initial Meetings with State and Local Officials*

DCA held two preliminary meetings with state and local agencies and representatives from the storm-impacted areas. Before holding these two meetings, DCA collaborated with GEMA through a conference call with all EMA Directors in the impacted counties. The EMA directors were made aware of the topics of discussion on the call prior to the in person meetings. DCA held one meeting along the Coast and the other in Southwest Georgia where regional planning commissions, the Georgia Department of Natural Resources, and the Georgia Emergency Management and Homeland Security Agency were in attendance.

- October 9, 2019 in Darien, GA (25 attendees representing 17 communities/ organizations)
- October 10, 2019 in Tifton, GA (37 attendees representing 22 communities/ organizations)



Georgia Emergency Management and Homeland Security Agency (GEMA/HS) Consultation

DCA consulted with GEMA/HS on multiple occasions to discuss the state's vulnerabilities and mitigation needs. Additionally, during the CDBG-MIT Action Plan development phase, DCA continually conversed with GEMA/HS via email, in-person meetings, phone, and conference calls. Below summarizes some of these meetings:

1. (9/3/2019) Initial discussion with Alan Sloan, Hazard Mitigation Planning Program Manager, at Georgia Emergency Management and Homeland Security Agency (GEMHSA)
2. (9/3/2019) After the phone call, GEMA emailed a shared folder to DCA with GEMA's Hazard Mitigation Resources.
3. (9/4/2019) Mr. Sloan shared the updated Hazard Mitigation Plans for the 15 disaster impacted counties.
4. (9/5/2019) DCA was given access to the GIS database containing project information called GMIS.
5. (9/12/2019) DCA's Deputy Commissioner Rusty Haygood contacted Catherine Howden, Chief Of Staff at Georgia Emergency Management and Homeland Security Agency to discuss inter-agency collaboration.
6. (9/19/2019) Collaborative meeting with GEMA
  - a. In attendance were:
    - i. Joey Green, GEMA General Counsel
    - ii. Joseph Sousa, DCA
    - iii. Charlie Dawson, GEMA
    - iv. Homer Brison, GEMA
    - v. Crystal Gaillard, DCA
    - vi. Terry Lunn, GEMA SHMO
    - vii. Susan Miller, DCA
    - viii. Stella Kim, DCA
7. (10/2/2019) Meeting with DCA's Technical Assistance provider, DCA, GEMA to discuss CDBG-MIT Pre-Applications.
8. (10/7/2019) Conference Call with GEMA and 15 Impacted County EMA Directors.
9. (10/9/2019) Public Outreach with Local communities and GEMA SHMO.
10. (10/10/2019) Public Outreach with Local communities and GEMA SHMO.
11. (10/23/2019) State Hazard Mitigation Plan 1st Annual Update Meeting
12. (10-24) – (11-15) Consultation on Mitigation Pre-Application

### Public Hearings

The requirements for CDBG-MIT grantees mandate a specific number of public hearings in the HUD-identified Most Impacted and Distressed (MID) areas; Georgia's requirement is two (2) public hearings. One of these hearings must be held during action plan development, prior to publishing the draft action plan for public comment. Georgia held six (6) public hearings during the action plan development stage, at two (2) different locations. All public hearing locations were held in facilities that are physically accessible to persons with disabilities and in compliance with civil rights requirements. Individuals requesting reasonable accommodation, hearing impairment assistance, or language access assistance were asked to contact DCA @ [fairhousing@dca.ga.gov](mailto:fairhousing@dca.ga.gov) by January 22, 2020.

DCA held public hearings in two locations prior to the posting of the action plan in order to gain public input regarding the use of CDBG-MIT funds. As seen in the table below, the hearings occurred at different locations to ensure geographic balance and maximum accessibility. The meeting held on January 30, 2020 in Kingsland, GA (Zip Code 31548) satisfies the requirement of holding a hearing in a MID zip code. Documentation from the Public Hearings is located in Appendix A.

Date	Location	Time
January 29, 2020	Dougherty County Government Center 222 Pine Avenue Albany, GA 31701	4:00PM 5:15PM 6:30PM
January 30, 2020	College of Coastal Georgia 8001 Lakes Boulevard Kingsland, GA 31548	4:00PM 5:15PM 6:30PM

Additional public hearings will be held after publication of the Action Plan. Specifically, a hearing will be scheduled in the MID Zip Code 31705.

### Public Hearings and Public Comment Period

The draft action plan will be posted to DCA's public website for a 45-day review period beginning February 20, 2020. In addition, DCA and/or MID area local governments will notify affected citizens through electronic mailings, press releases on websites, and/or social media. A summary of all comments received, and responses provided will be included in the appendices of the final action plan submitted to HUD for approval. The HUD-approved action plan will be posted to DCA's public website, in English and Spanish.

### CDBG-MIT Pre-Application - Mitigation input from Local Governments

DCA seeks to understand the needs of the communities impacted by Hurricane Irma and the January 2017 tornadoes in order to best allocate CDBG-MIT funding. DCA created a Pre-Application and posted it to the DCA website on November 15, 2019. Each community in the fifteen eligible counties was invited to submit up to three pre-applications. The deadline for Pre-Applications was January 15, 2020. These pre-applications outlined which hazards would be mitigated by the projects and the type of proposed activity including the needs to be addressed as well as a description of the activities to be undertaken.

Pre-Application Informational Webinars

DCA hosted two Webinars outlining the Pre-application submission process for impacted communities. The webinars were open to the public and links were provided on the CDBG-MIT page of the DCA website. The webinars were recorded and published on DCA's CDBG-MIT webpage. Table 1.2 details webinar attendance and participation.

<b>Table 1.2: Pre-Application Webinar Attendance</b>			
Date	# of Registrants	# of Attendees	# of Questions Asked by Attendees
December 4, 2019   3:00PM	39	31	7
December 12, 2019   10:00AM	42	30	4

The webinars introduced the CDBG-MIT program and reviewed Frequently Asked Questions (FAQs) regarding the CDBG-MIT program. Participants were also provided the opportunity to ask questions related to the submission of Mitigation Pre-Applications.

## 2. Mitigation Needs Assessment: State Plan

The State of Georgia has unique geography and topography. With farmland across the south, a southeastern coastline, and mountains in the northern part of the state, Georgia experiences weather ranging from tornadoes to winter storms to hurricanes - sometimes in the same season. This section will show the top hazards affecting Georgia as a whole, patterns of weather and historical data, the counties that are most vulnerable, and why it is important for our state to mitigate against future disasters. The Georgia Emergency Management Agency (GEMA) created the Georgia Hazard Mitigation Strategy (GHMS), which is updated every five years. Every time the State of Georgia experiences a disaster, GEMA is the frontline of support. DCA works alongside GEMA to identify the damage immediately following the storm. DCA also consults with GEMA in determining unmet needs after FEMA, SBA, and insurance support have been provided. The information provided below comes primarily from GEMA, as they are the agency responsible for compiling each individual county's five year Hazard Mitigation Plan and creating the GHMS from the information contained within.

### *Local Hazards Identified in State Plan*

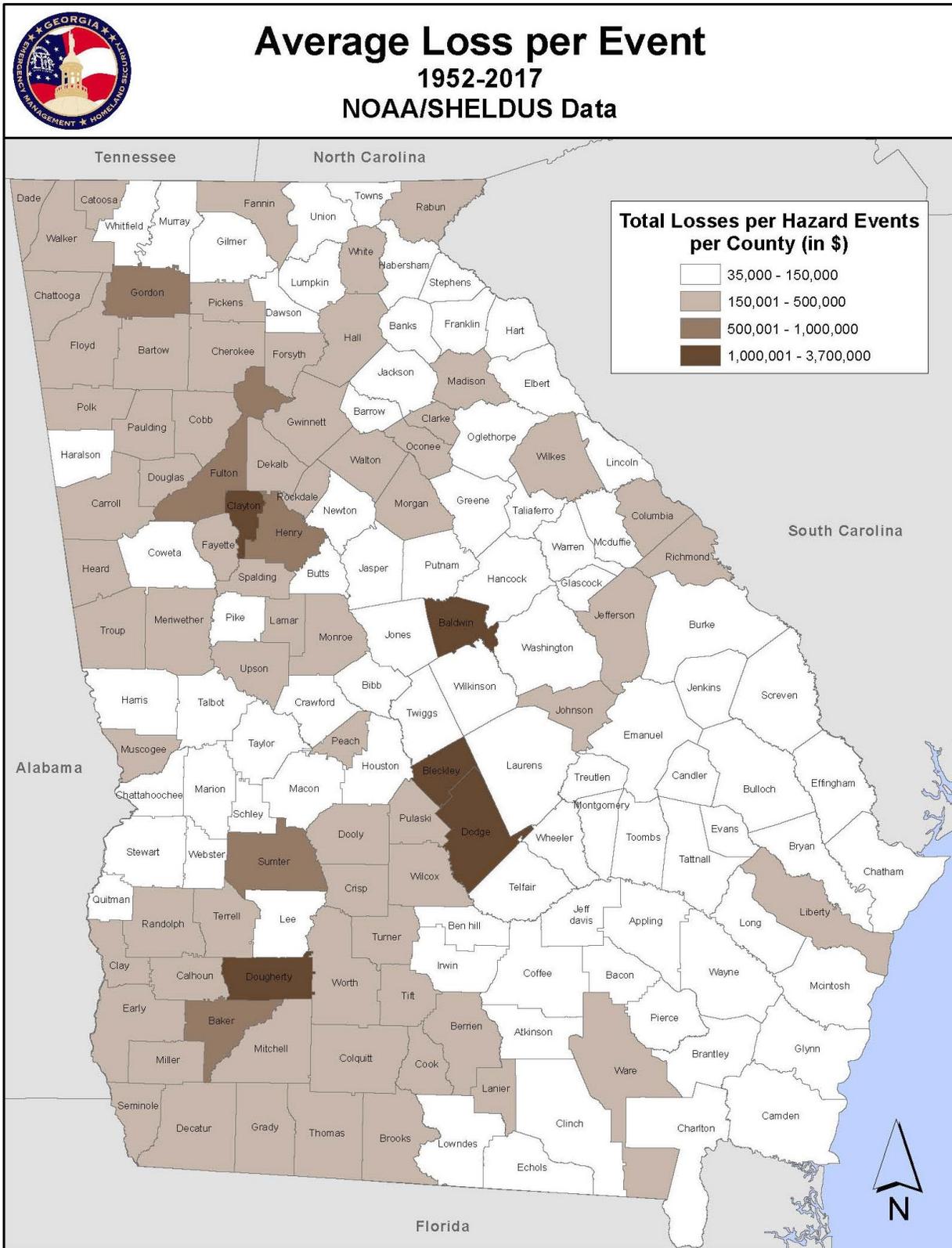
Table 2.1: Hazards 2013 and 2017 Source: Page 21 of Chapter 2 of GHMS		
Hazard Type	% of Counties Identifying in 2013	% of Counties Identifying in 2017
Inland Flooding	98%	99%
Tornadoes	98%	99%
Drought	90%	90%
Severe Winter Storms	81%	79%
Wind	80%	73%
Wildfire	79%	82%
Tropical Cyclonic Events (Hurricane Wind)	60%	55%
Severe Weather	68%	73%
Hailstorm (Severe Weather)	64%	61%
Lightning (Severe Weather)	63%	58%
Dam Failure	32%	36%
Heat	22%	28%
Earthquake	21%	27%
Coastal Flooding	6%	6%
Sinkhole	3%	3%
Landslide	1%	4%

As seen in the table 2.1, five hazards were addressed in over 75% of local Hazard Mitigation Plans in 2017. The top five hazards Georgia counties are preparing for are Inland Flooding, Tornadoes, Drought, Wildfire and Severe Winter Storms. Ninety-nine percent of all counties addressed inland flooding and tornadoes. This data shows the counties are already considering plans on mitigating these hazards due to Georgia's unique geography and topography. Until recently, Georgia has not been impacted as much as the neighboring states by hurricanes. This is likely due to Georgia having a relatively small amount of coastline. Hurricanes and inland flooding may be underrepresented due to this reason as well as the small amount of counties that are directly on the coast.

Table 2.2 shows the lack of change in the hazards identified in the state plan between 2014 and 2019. This means the state is continuing to experience and prepare for the same types of hazards. Mitigating against these hazards will have long-term positive effects.

<b>Table 2.2: Changes in Hazards from 2014 to 2019 State Plan</b>	
<b>2014 Hazards</b>	<b>2019 Hazards</b>
Hurricane Wind	Hurricane Wind
Coastal Hazards	Coastal Hazards
Wind	Wind
Severe Weather	Severe Weather
Tornadoes	Tornadoes
Inland Flooding	Inland Flooding
Severe Winter Weather	Severe Winter Weather
Drought	Drought
Wildfire	Wildfire
Earthquake	Earthquake
Geologic Hazards	Geologic Hazards
Dam Failures	Dam Failures
	Extreme Heat

Figure 2.3: Average Loss per Event



Within the impacted area, the following data shows the average losses per event. The losses for Camden, Charlton, Chatham, Coffee, Glynn, and McIntosh counties are between \$35,000-150,000. The majority of counties within the impacted area averaged between \$150,001 and \$500,000. These include: Berrien, Cook, Crisp, Liberty, Thomas, Turner, Wilcox, and Worth. Finally, data shows Dougherty County sustained between \$1,000,001 and \$3,700,000 as the average loss per event.

Figure 2.4: Hazard Induced Losses

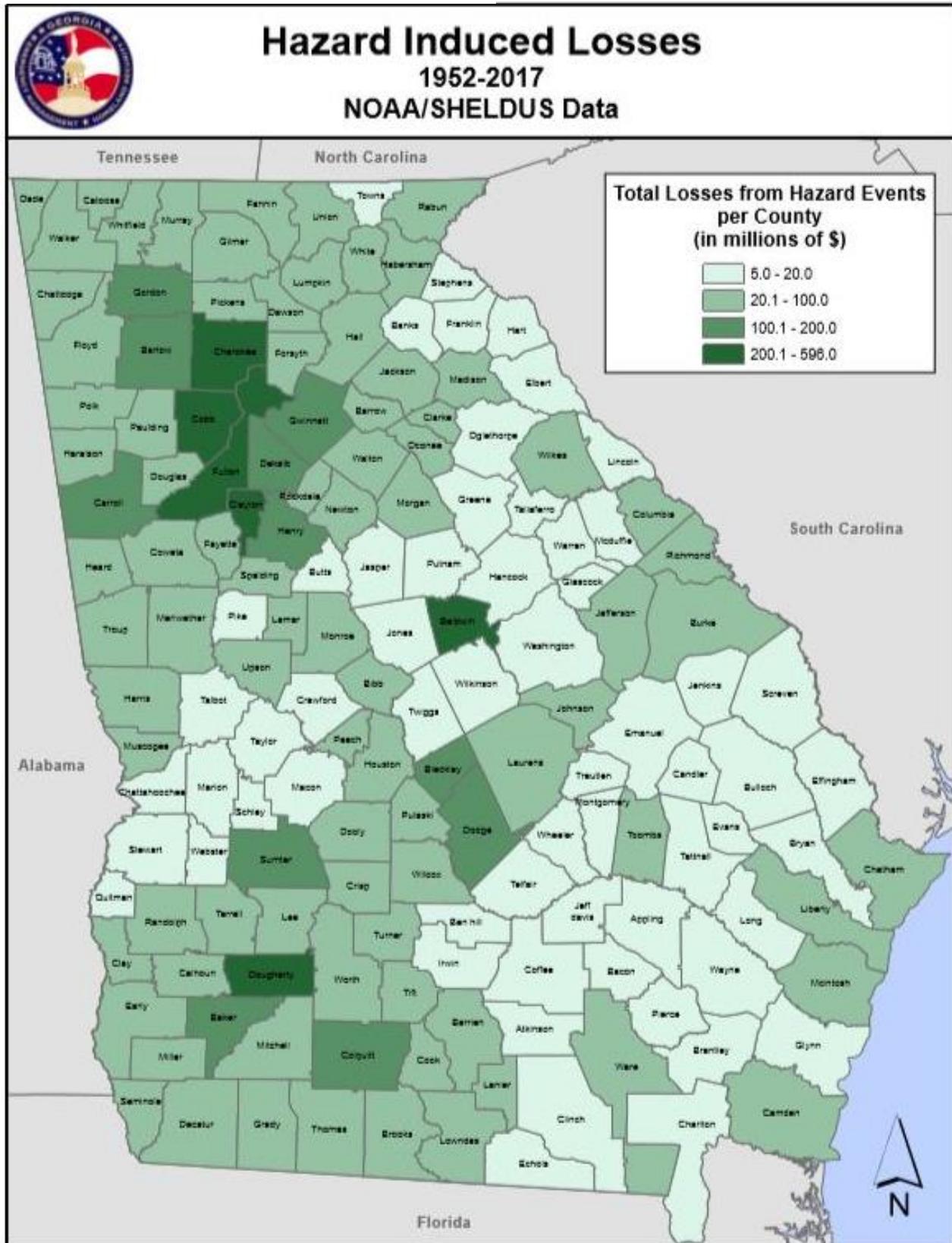


Figure 2.4 uses NOAA and SHELDUS data to display hazard induced losses. The losses for Charlton, Coffee, and Glynn County are between \$5M-\$20M. The majority of counties within the impacted area suffered losses between \$20M and \$100M. These include the following counties: Berrien, Camden, Chatham, Cook, Crisp, Liberty, McIntosh, Thomas, Turner, Wilcox, and Worth. Finally, data shows Dougherty County sustained between \$200M and \$596M of hazard induced losses.

Figure 2.5: Total Hazard Events From 1952-2017

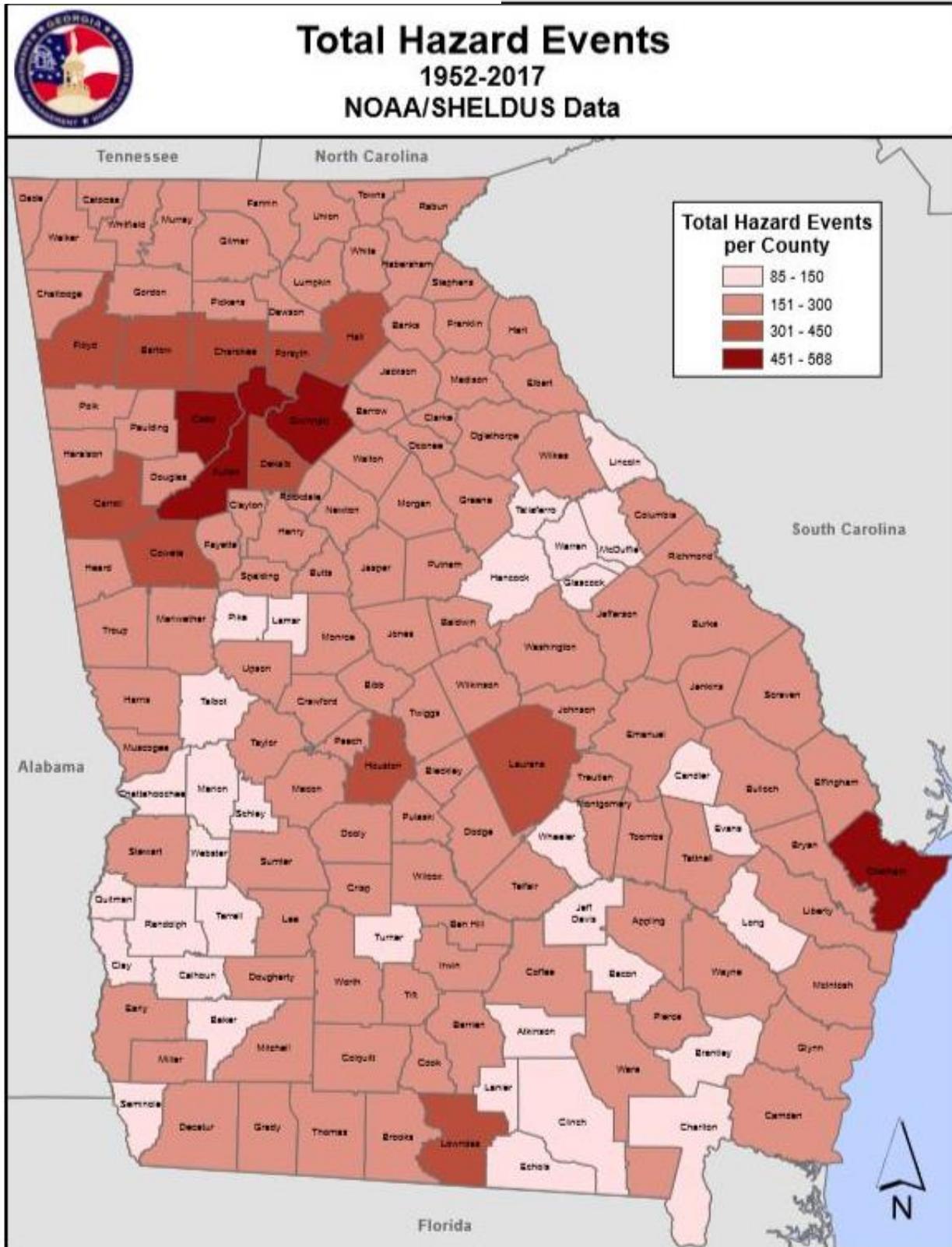


Figure 2.5 illustrates the total of all hazard events that occurred within the state from 1952 to 2017, based on SHELDUS data. Within the impacted area, the following data shows the total hazard events by county. The hazard events for Charlton and Turner counties are between 85 and 150. The majority of counties within the impacted area averaged between 151 and 300. These include: Berrien, Camden, Coffee, Cook, Crisp, Dougherty, Glynn, Liberty, McIntosh, Thomas, Wilcox, and Worth. Finally, data shows Chatham County sustained between 451 and 568 hazard events between 1952 and 2017.

**Figure 2.6:**  
**NOAA HAZARD**  
**EVENTS**  
**PERCENTAGE**  
**1957–2016**

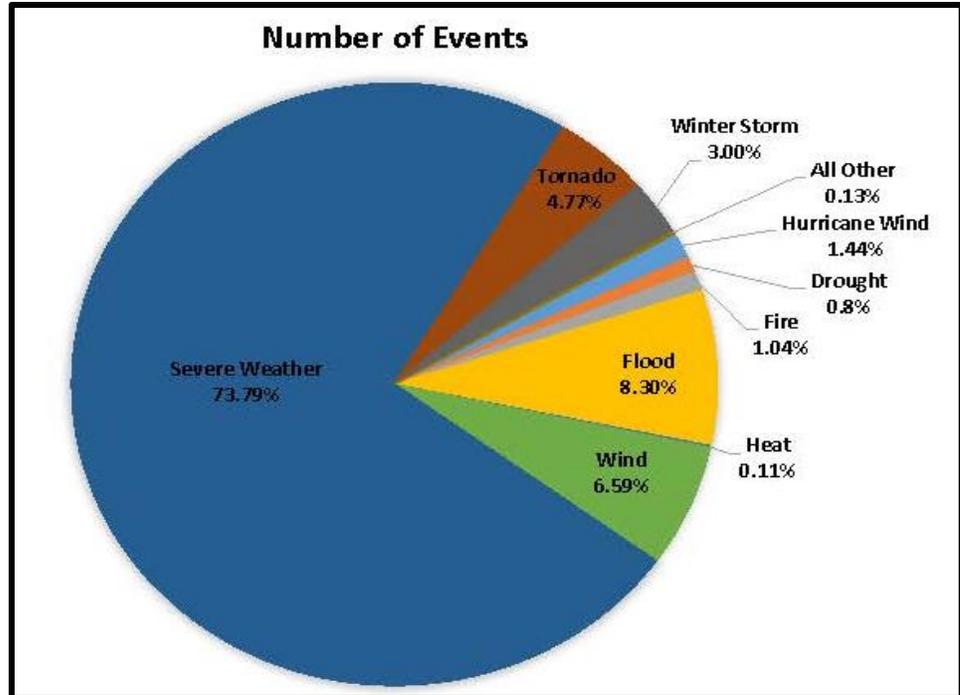
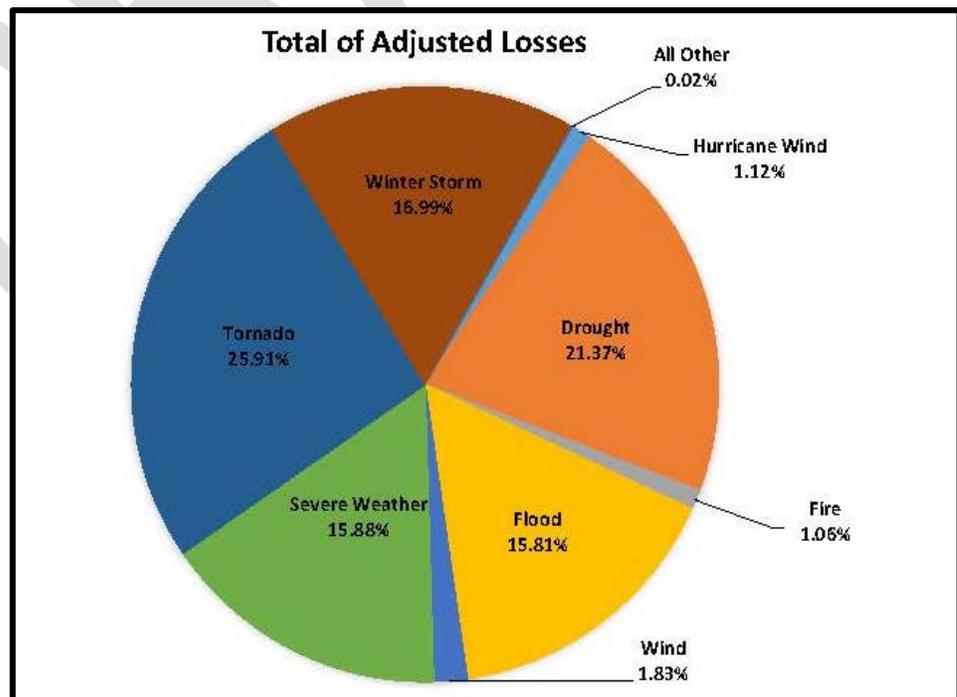


Figure 2.6 (above) illustrates the distributions and the number of events of each hazard type, based on data from NCEI between 1997 and 2016. By far, Severe Weather (thunderstorm, lightning, hail) is the most frequent hazard event that occurs in Georgia. Figure 2.7 (below) illustrates total losses by hazard. Tornadoic and Drought events created the highest dollar losses in Georgia. These events made up 25.91% and 21.37% of total adjusted losses, respectively. Following closely behind, winter storms and severe weather made up 15.99% and 15.88% of the total adjusted losses.

**Figure 2.7:**  
**SHELDUS**  
**Adjusted Loss**  
**Percentage**  
**by Hazard**  
**1992–2012**



### *Social Vulnerability Index (SOVI)*

SOVI data is used by a wide variety of professionals including: scientists, geographers, planners, and politicians. SOVI data is important to these groups, because it shows social vulnerability within every county of the state. It is vital for DCA's CDBG-MIT Program, because it highlights where in the fifteen declared counties mitigation efforts are most needed. Areas with higher social vulnerability are less likely to fully recover after a disaster, and most certainly do not have the resources to undertake mitigation measures.

<b>TABLE 2.8: VARIABLES INCLUDED IN THE SOCIAL VULNERABILITY INDEX (SOVI) ANALYSIS</b>	
<b>SOURCE: PAGES 99-107, CHAPTER 2 OF GHMS</b>	
Hospitals per capita	Per Capita Income
Median age	People per household
Service industry employment	Percent Households earning over \$200,000
Percent Households on Social Security	Percent Poverty
Extractive industry employment	Median House Value
Percent Native American population	Percent Renters
Percent Asian population	Median Gross Rent
Percent Black population	Percent Female headed households
Percent Hispanic population	Percent Mobile Homes
Percent population under 5 or over 65	Percent population less than 12 <sup>th</sup> grade education
Nursing Home Residents per capita	Female labor force participation
Percent population without health insurance	Population speaking English as a second language with limited proficiency
Percent female population	Population Households with no car
Percent civilians unemployed	Percent Unoccupied Housing units

SOVI data is compiled and processed by the Hazards and Vulnerability Research Institute at the University of South Carolina. The variables in Table 2.8 are grouped together into eight similar components. Each component is assigned a positive or negative cardinality, based on its anticipated impact on the social vulnerability of the area. The lower the SOVI score, the more capable the community is to recover from disasters. Therefore, the components that research suggests would improve a community's capability to recover are given a negative cardinality. For example, research suggests more affluent communities tend to be more resilient, or better able to recover. Therefore, the wealth component is given a negative cardinality because it would lower the SOVI score meaning the community is more resilient to disasters. The Figure 2.9 shows the components and their cardinality (i.e. whether they have a positive or negative effect on the SOVI score). The SOVI variables listed in the table explain 78% of the variance in the data.



Figure 2.10: Average Hazard Score by County

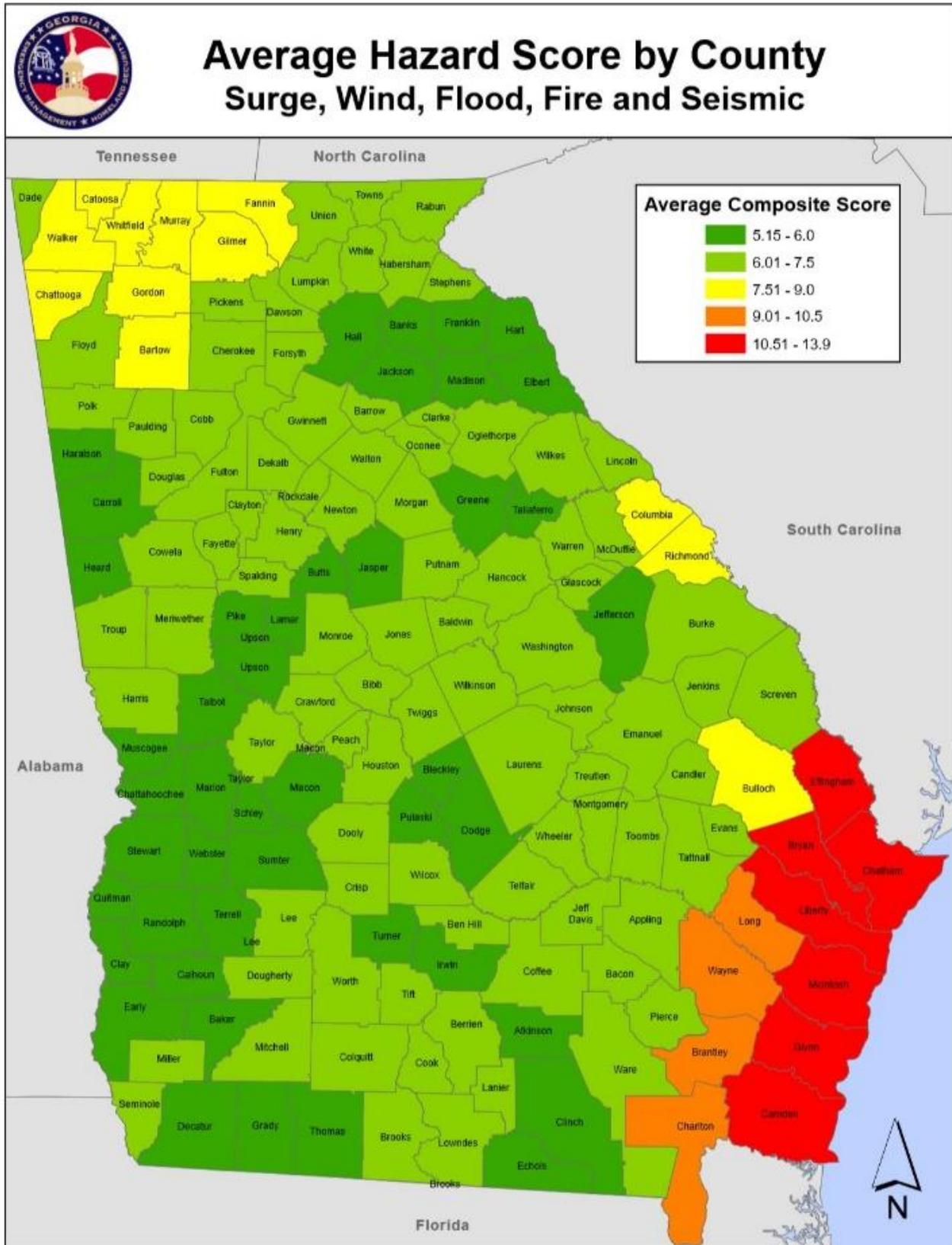


Figure 2.11: Composite Hazard Scores for Georgia

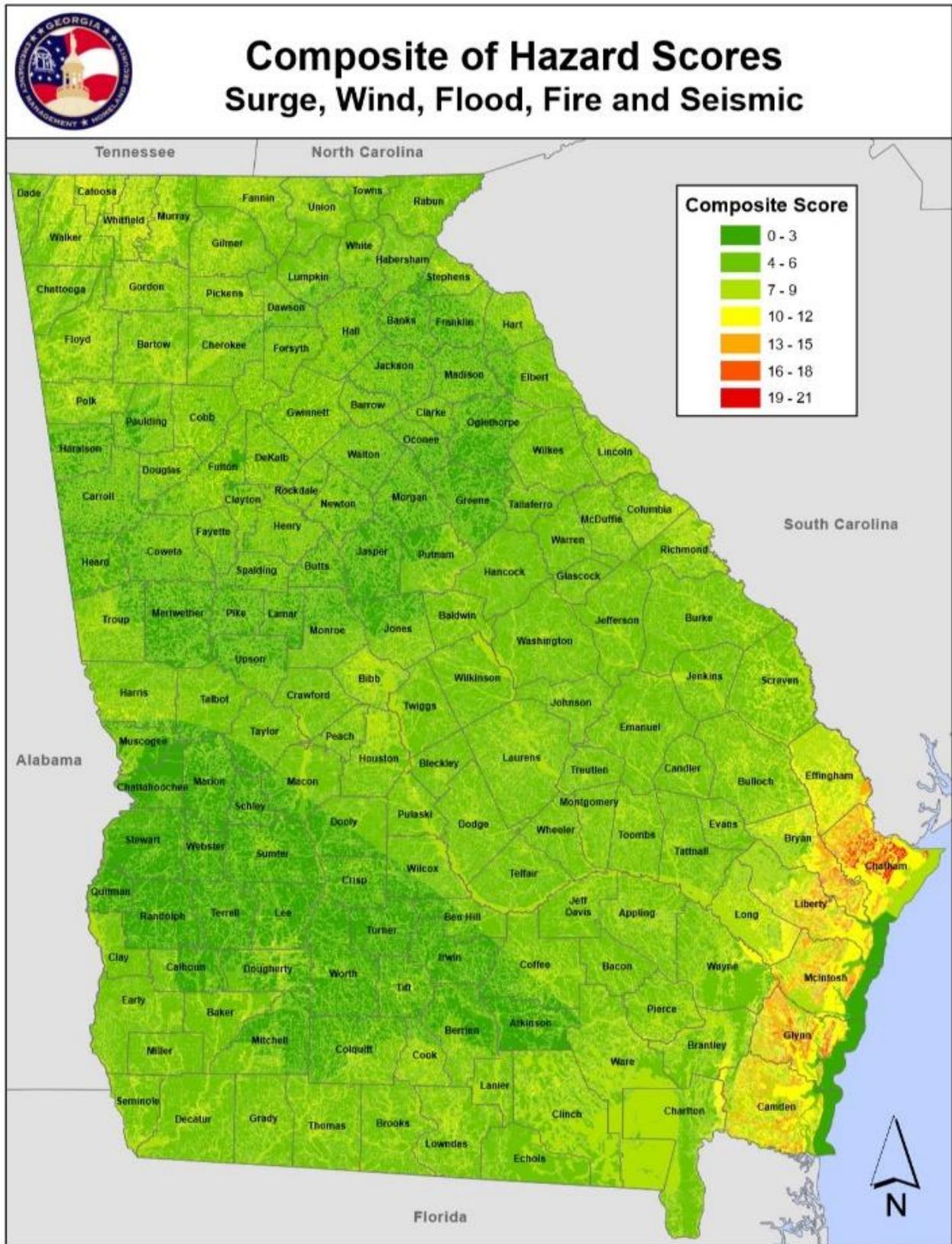
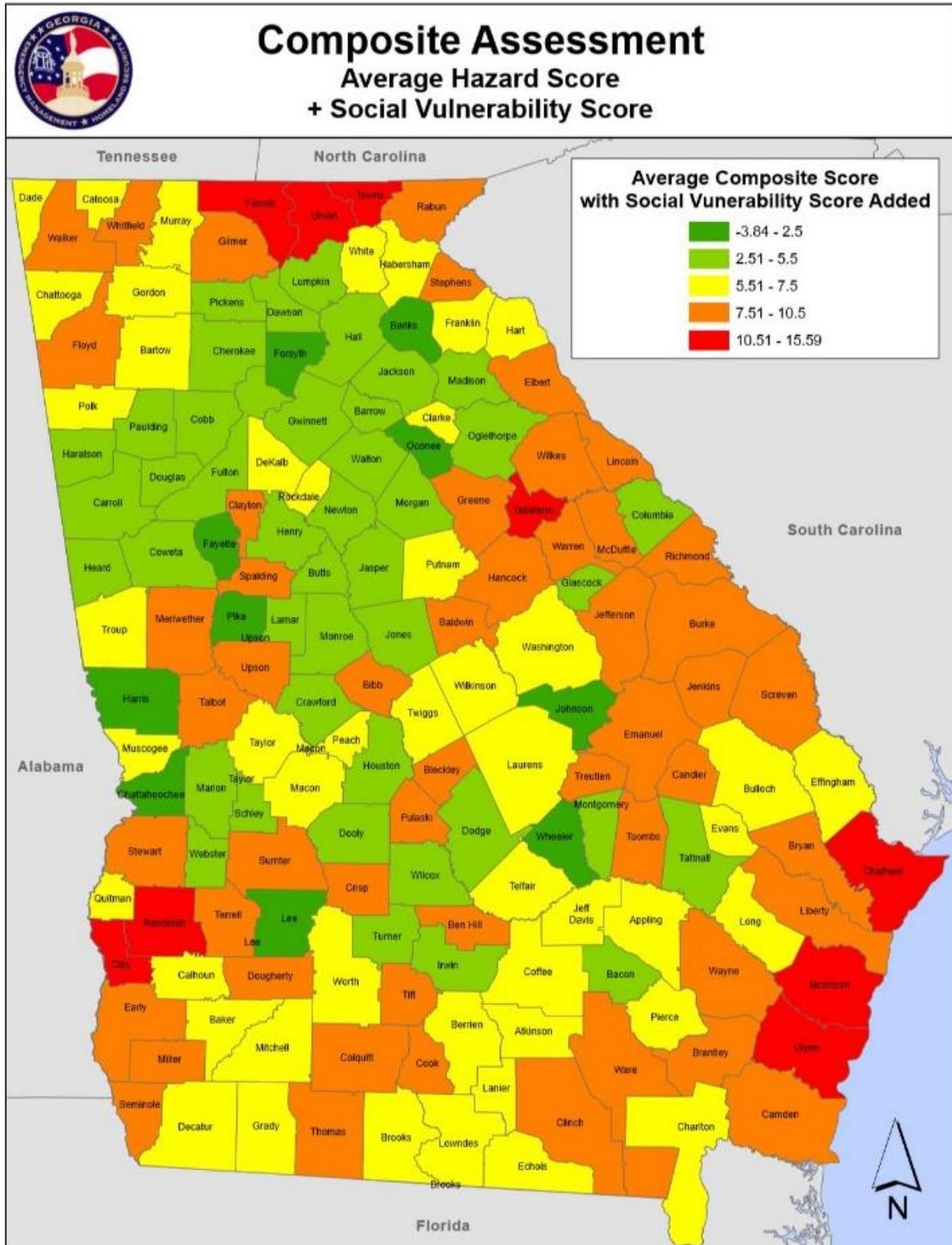


Figure 2.12: Combined Hazard Score and Social Vulnerability Index Scores



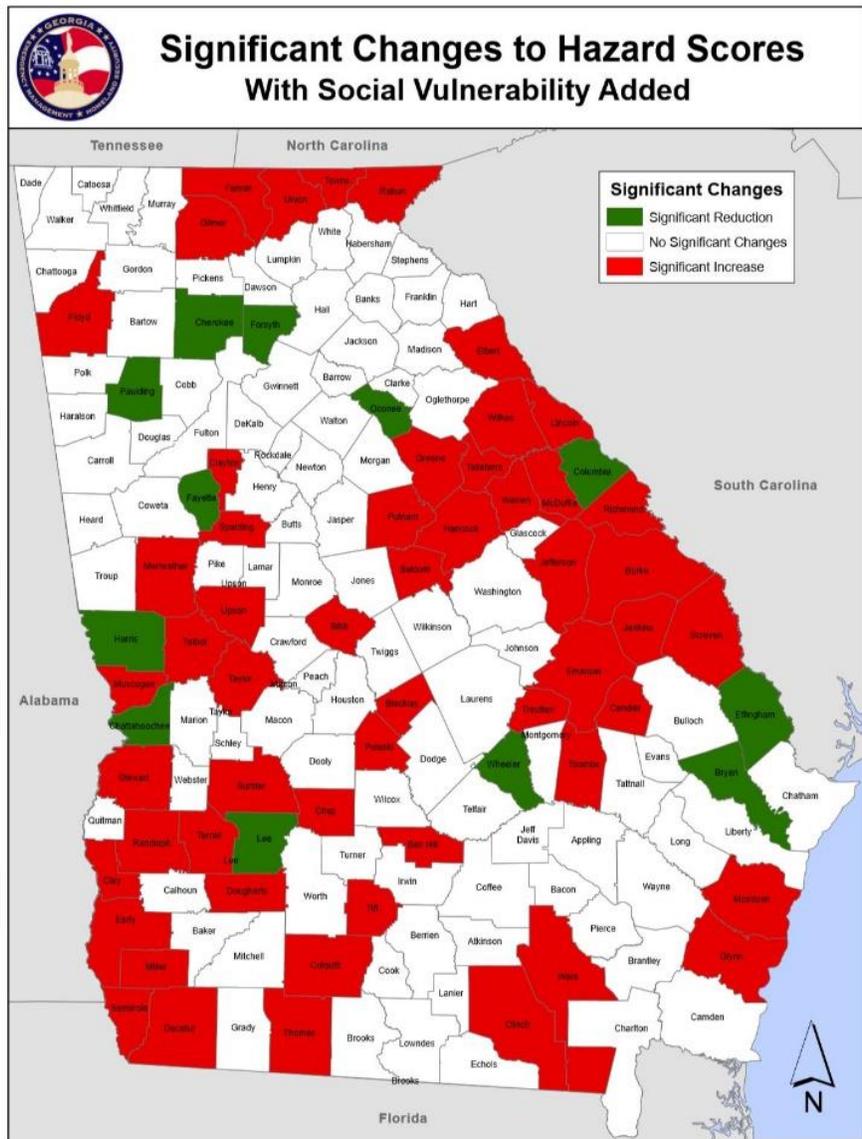
By combining the hazard scores with the vulnerability score, an estimate of total risk is calculated for each county. Figure 2.12 combines the average hazard score with the SOVI score for each county. These scores are categorized into five groups. The red and orange shading indicates the most at-risk and vulnerable counties within the State of Georgia, and the green counties are the least at-risk and vulnerable. (Page 99-107 of GHMS, Chapter 2).

**Combined Hazard Risk and Social Vulnerability Index Score, Changes to Total Score**

Adding social vulnerability to the hazard scores changes the risk for several counties, and Figure 2.13 highlights those counties with significant changes. Some counties with less risk have a higher combined score due to high SOVI scores.

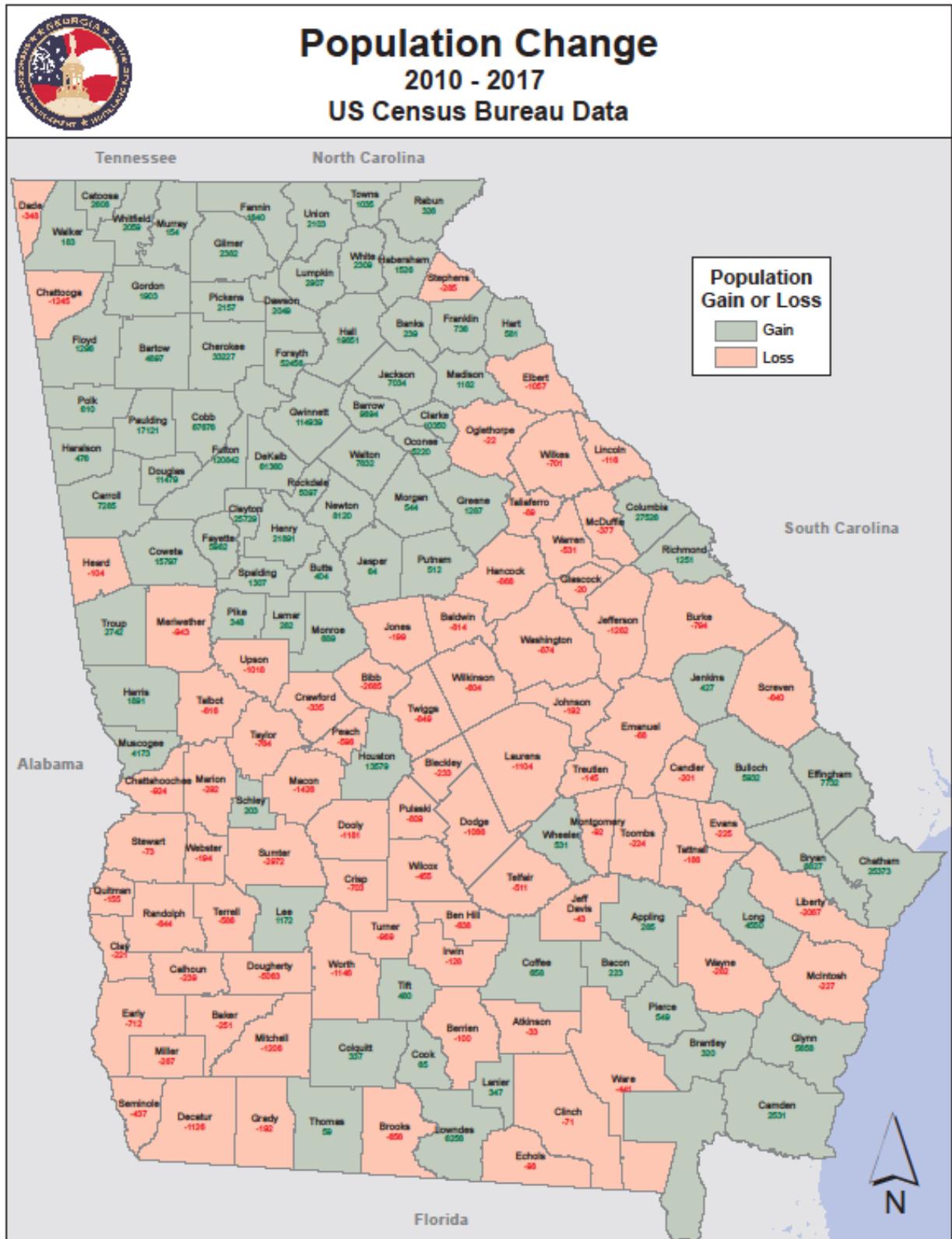
Specifically, counties showing significant increases after Social Vulnerability is added in are many of the same counties with high or extremely high SOVI scores. Likewise, counties showing a significant reduction after SOVI is added in are many of the same counties with a low SOVI score. This leads to the conclusion that counties with lower social vulnerability are better able to recover from disasters than counties with higher social vulnerability, thereby reducing their overall vulnerability to the hazards. On the other hand, counties with higher social vulnerability are considered to be less capable of recovering, thereby increasing their overall vulnerability to disasters and lessening their ability to expend funds on mitigation efforts.

Figure 2.13



Source: Pages 99-107 GHMS

Figure 2.14: Population changes between 2010 and 2017



### Increased Urbanization

The GMIS database is designed to include numerous attributes of each locally reported critical facility. FEMA defines critical facilities as those buildings and facilities that are essential for the delivery of vital services or protection of a community. The accuracy and completeness of the facility information depends on the local officials using the GMIS database. Therefore, as more and more local jurisdictions add to the database, the data continues to improve. For a record to be considered complete in the GMIS system, all of the attributes must be reported by the local officials. However, to produce the most comprehensive results possible, the analyses conducted for this report include incomplete records as well. The information presented below focuses on the two attributes in the GMIS system with the least missing data: estimated value and occupancy type.

Incorporating the locally provided GMIS data into the GIS hazard maps allows the spatial joining of the critical facility data with the composite hazard assessment. Also, the GMIS data is used to determine the percentages of critical facilities located in specific hazard categories (high to low composite hazard scores) and the estimated value of the critical facilities at varied risk to hazards. These results are found in tables 2.15 and 2.16 below.

<b>Table 2.15: Local Critical Facilities by Hazard Category</b> Source: Page 110, Chapter 2, GHMS					
<b>Hazard Category</b>	<b>Hazard Score Range</b>	<b>2014 Total Facilities</b>	<b>2019 Total Facilities</b>	<b>2014 % Total Facilities</b>	<b>2019 % Total Facilities</b>
High	18-25	59	206	0.3%	1.11%
Moderate	9-17	1,395	2,162	19.9%	11.68%
Low	0-8	16,681	16,150	80.1%	87.21%

<b>Table 2.16: Local Critical Facility Value at Risk, by Hazard Category</b> Source: Page 111, Chapter 2, GHMS					
<b>Hazard Category</b>	<b>Hazard Score Range</b>	<b>2014 Estimated Value</b>	<b>2019 Estimated Value</b>	<b>2014 % Total Value</b>	<b>2019 % Total Value</b>
High	18-25	\$16,725,605	\$258,446,191.48	0.02%	0.01%
Moderate	9-17	\$16,469,725,013	\$519,299,192,844.00	19.9%	17.33%
Low	0-8	\$66,171,116,486	\$2,476,568,618,040.00	80.1%	82.66%

As Tables 2.15 and 2.16 illustrate, the majority of critical facilities and the facilities facing the greatest amount of estimated value at risk are located in low hazard areas. In terms of the estimated value of critical facilities at risk, 99% of the facilities are represented.

<b>Table 2.17: Rankings of Potential for Loss by Jurisdiction</b> Source: Page 113, Chapter 2, GHMS			
<b>Rank</b>	<b>High Avg. Value / Facility</b>	<b>High Avg. Risk / Facility</b>	<b>High Avg. Standardized</b>
1	City of Warner Robins	City of Tybee Island	City of Warner Robins
2	Bryan County	Chatham County	Bryan County
3	Habersham County	Town of Thunderbolt	Habersham County
4	City of Marietta	City of Garden City	City of Marietta
5	Heard County	Glynn County	Heard County
6	Bulloch County	City of Brunswick	Columbus-Muscogee County
7	Cobb County	City of St. Marys	Cobb County
8	City of Canton	City of Midway	City of Austell
9	Effingham County	City of Port Wentworth	City of Perry
10	Cherokee County	City of Savannah	City of Fitzgerald

<b>Table 2.18: State Facility Exposure to 100 year Flood and Wind Events by GEMA/HS Area</b> Source: Page 117, Chapter 2, GHMS					
<b>GEMA/HS Area</b>	<b>Description</b>	<b>Flooding</b>		<b>Wind</b>	
		<b>Facilities exposed</b>	<b>\$ Losses</b>	<b>Facilities exposed</b>	<b>\$ Losses</b>
1	Northeast GA	91	\$13,444,232	0	\$0
2	Southwest GA	100	\$103,579,808	0	\$0
3	East Central GA	46	\$9,070,368	1	\$79,249
4	West Central GA	32	\$4,516,386	0	\$0
5	Coastal GA	491	\$302,253,405	243	\$9,673,788
6	Northwest GA	45	\$20,552,609	0	\$0
7	Metro Atlanta	12	\$4,232,355	0	\$0
8	South Central GA	34	\$8,633,603	2	\$21,238
<b>Total</b>		<b>851</b>	<b>\$466,282,765</b>	<b>246</b>	<b>\$9,774,275</b>

HAZUS-MH was used to estimate the buildings that could be damaged during a 100YR storm event with winds and a 1% annual chance flood, as well as the losses potentially seen from those events. Tables 2.17 and 2.18 show the results of the HAZUS analysis by agency and by GEMA/HS area.

## REPETITIVE LOSS PROPERTIES

The State of Georgia utilizes several federal hazard mitigation programs to mitigate repetitive and severe repetitive loss properties. Repetitive Loss Properties are properties that have two or more claims greater than \$1,000 each for flood losses paid by National Flood Insurance Program (NFIP). Severe Repetitive Loss Properties are properties that have at least 4 claims greater than \$5,000 each paid through the NFIP or two or more claims where the cumulative total is greater than the current market value. These programs include the Hazard Mitigation Grant Program (HMGP), the Flood Mitigation Assistance (FMA), and the Pre-Disaster Mitigation Competitive (PDM-C) program. The various federal programs have the ability to provide funds to assist states and communities in reducing flood damages to insured properties that have multiple claims paid by the National Flood Insurance Fund. Eligible mitigation activities include property acquisition (includes either demolition or relocation, where the property is deed-restricted for open space in perpetuity), structural elevation, dry flood proofing of nonresidential structures, and minor localized flood control projects. In order for this strategy to target repetitive loss properties, including severe repetitive loss properties, those properties must be documented and mapped for further analysis. In 2012, the Federal Register was updated with new definitions for repetitive loss (RL) and severe repetitive loss (SRL) properties. For the purposes of comparison to 2014 data, the figures presented in this section are based on the definition used in the 2012 Federal Register.

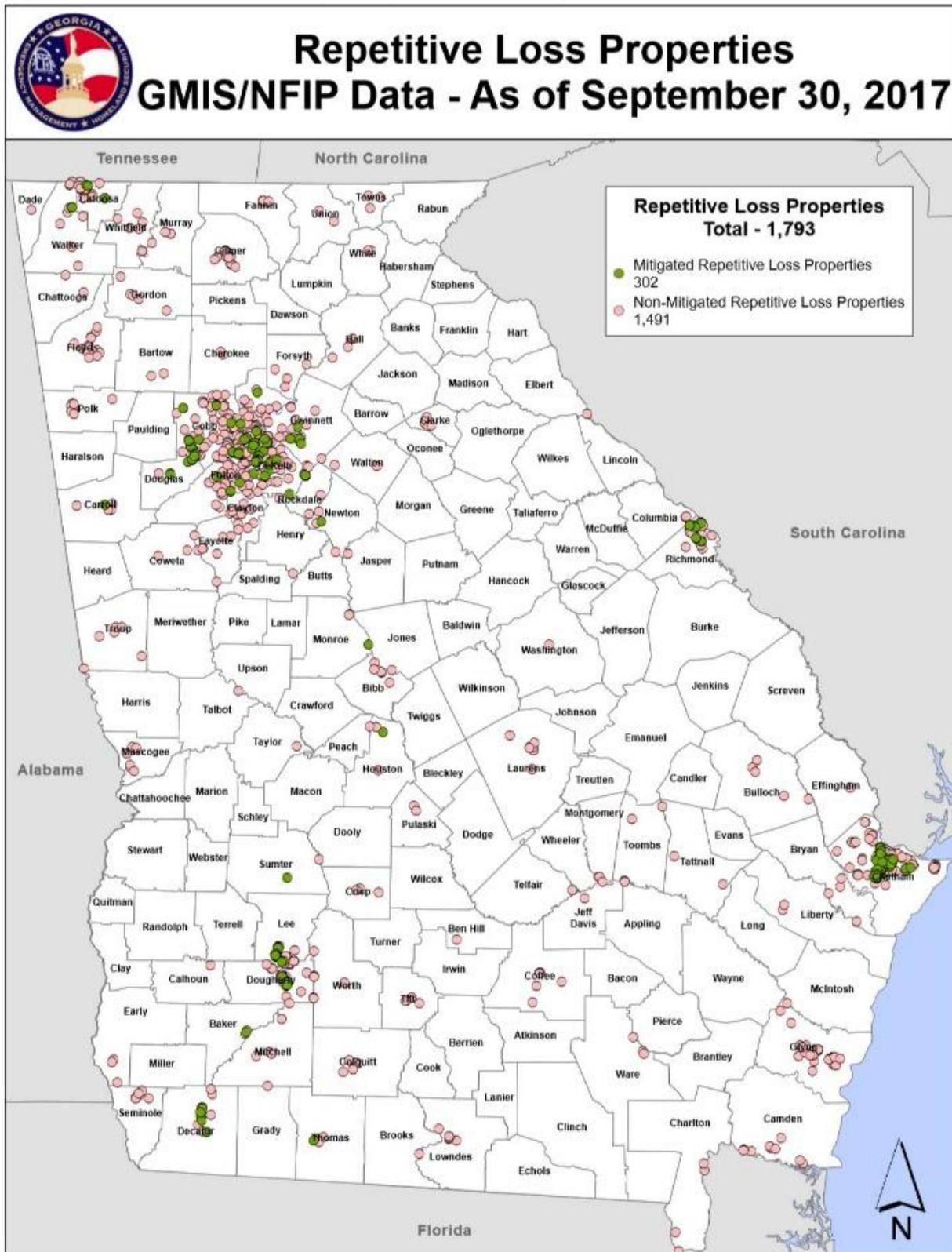
To assess the risk associated with repetitive loss properties, the point location of every property was aligned with the inland flood hazard score previously discussed above. The significant increases in RLPs between 2004 - 2007, 2007 – 2010, and 2013 - 2017 are a result of major flood events during those timeframes. Between 2010 and 2013, there were no major flood events in Georgia; therefore, the change in property totals was negligible. Analyzing location of RLPs in relation to special flood hazard areas did not begin until 2007; therefore, the 2004 data does not have the number of properties located within each flood hazard category.

**Table 2.19: Total Repetitive Loss Properties in Flood Hazard Zones by Year of Data with Hazard Scores**  
Source: Source: Page 118, Chapter 2, GHMS

Flood Hazard Category	Hazard Score	2004	2007	2010	2013	2017
Floodway / 1% Annual Chance of Flood with Velocity	4	N/A	168	135	157	155
1% Annual Chance of Flood	3	N/A	450	688	739	794
0.2% Annual Chance of Flood	2	N/A	82	106	126	160
Undetermined/Possible	1	N/A	518	701	604	684
<b>Total</b>		<b>811</b>	<b>1218</b>	<b>1610</b>	<b>1626</b>	<b>1793</b>

The first column of Table 2.19 corresponds with the flood hazard scores table. The Total Repetitive Loss Properties in Flood Hazards Zones by Year of Data with Hazard Scores table reveals that between 2013 and 2017 there was an increase in RLPs in identified flood hazard areas and an increase in RLPs whose location in relation to a flood hazard area was not known or is beyond the boundaries of the 500 year floodplain.

Figure 2.20: Number of Losses per Repetitive Loss Properties



Clusters of RLPs are located in Metro Atlanta, Augusta–Richmond County, Lee County, Dougherty County, and Chatham County. Properties with frequent flood claim losses are possible locations for mitigation actions.

Figure 2.21: Repetitive Loss Properties in Georgia

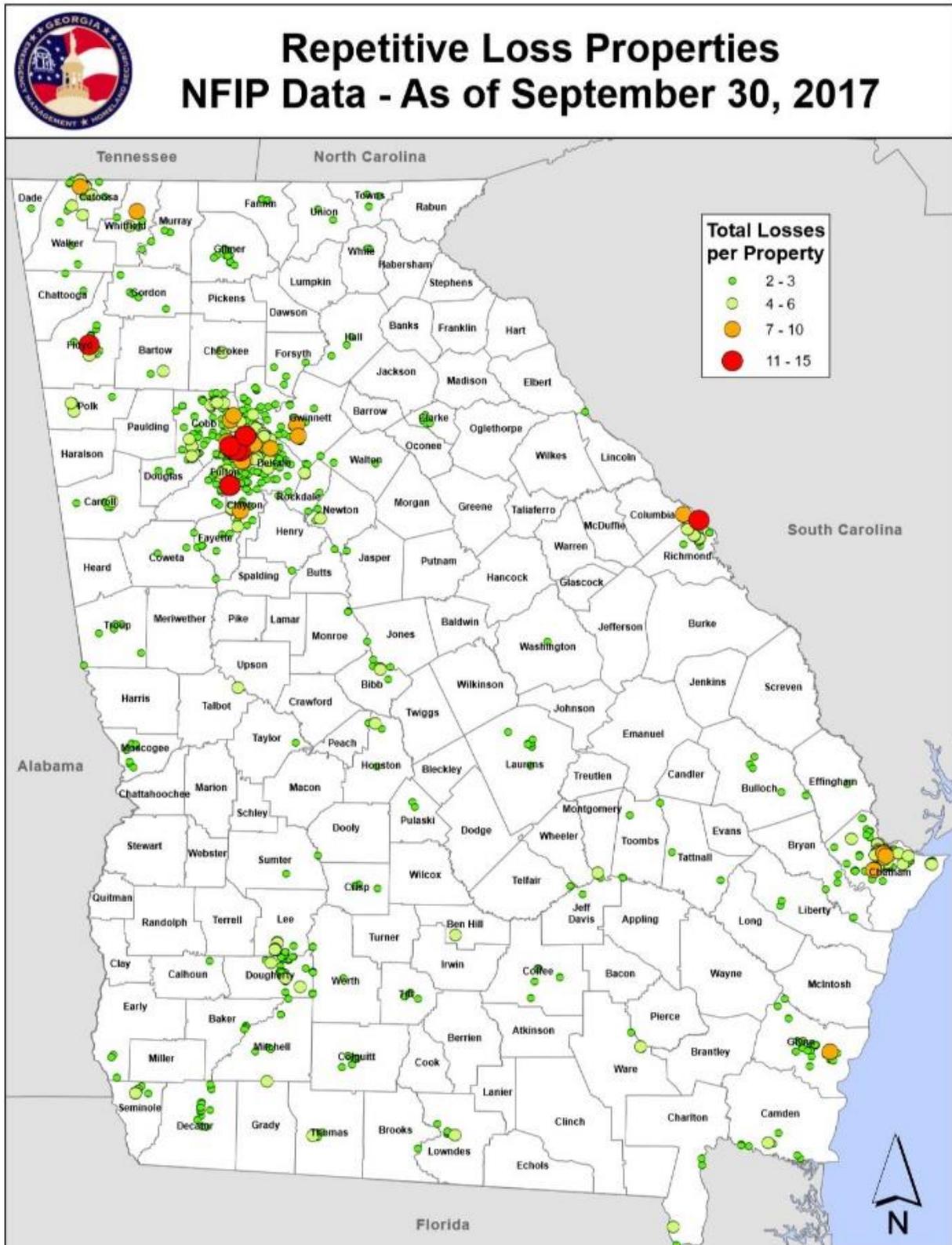


Figure 2.22: Top 10 Communities by Total RL Properties

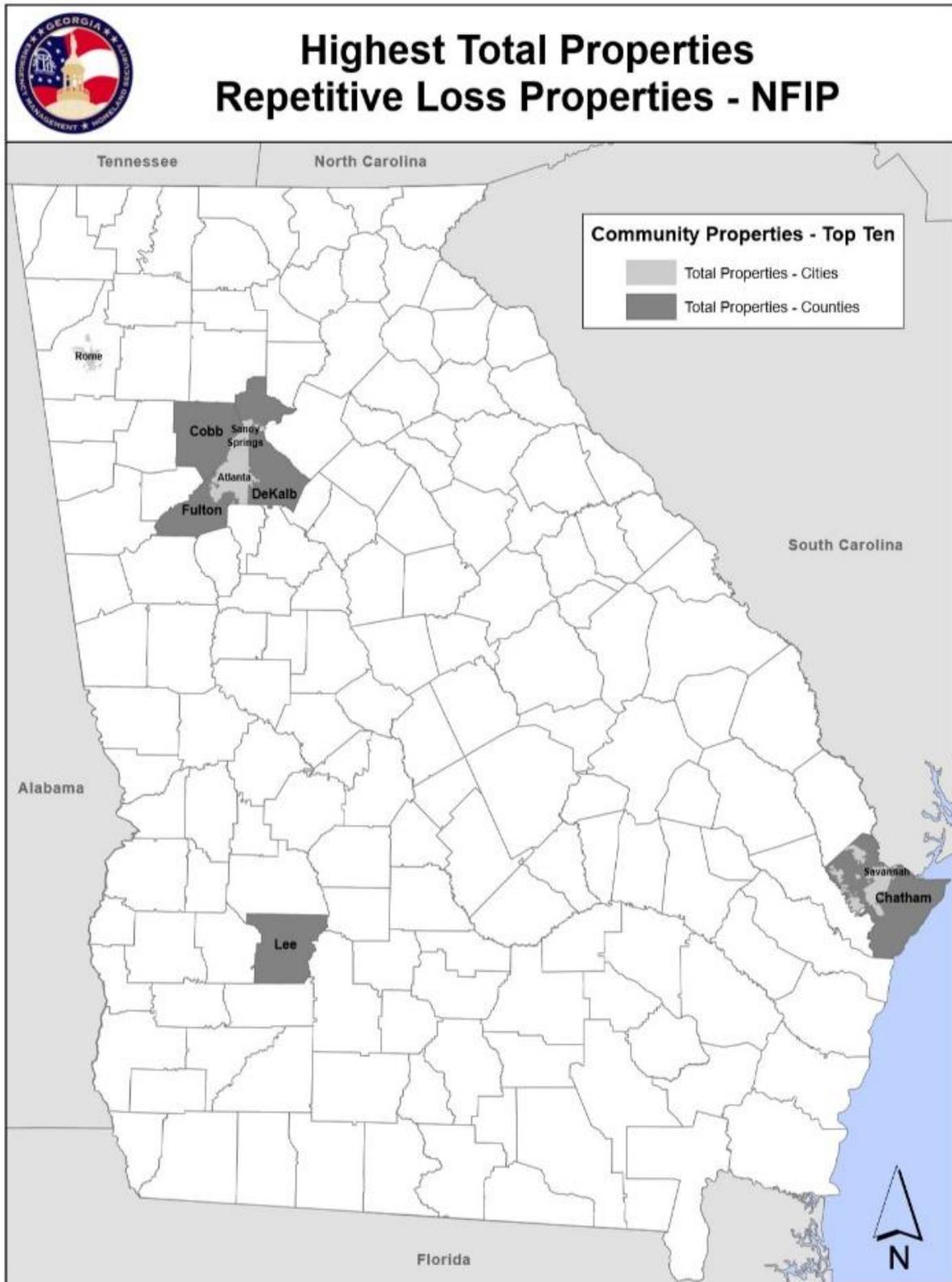


Figure 2.23: Top 10 Communities by Total RLP Losses

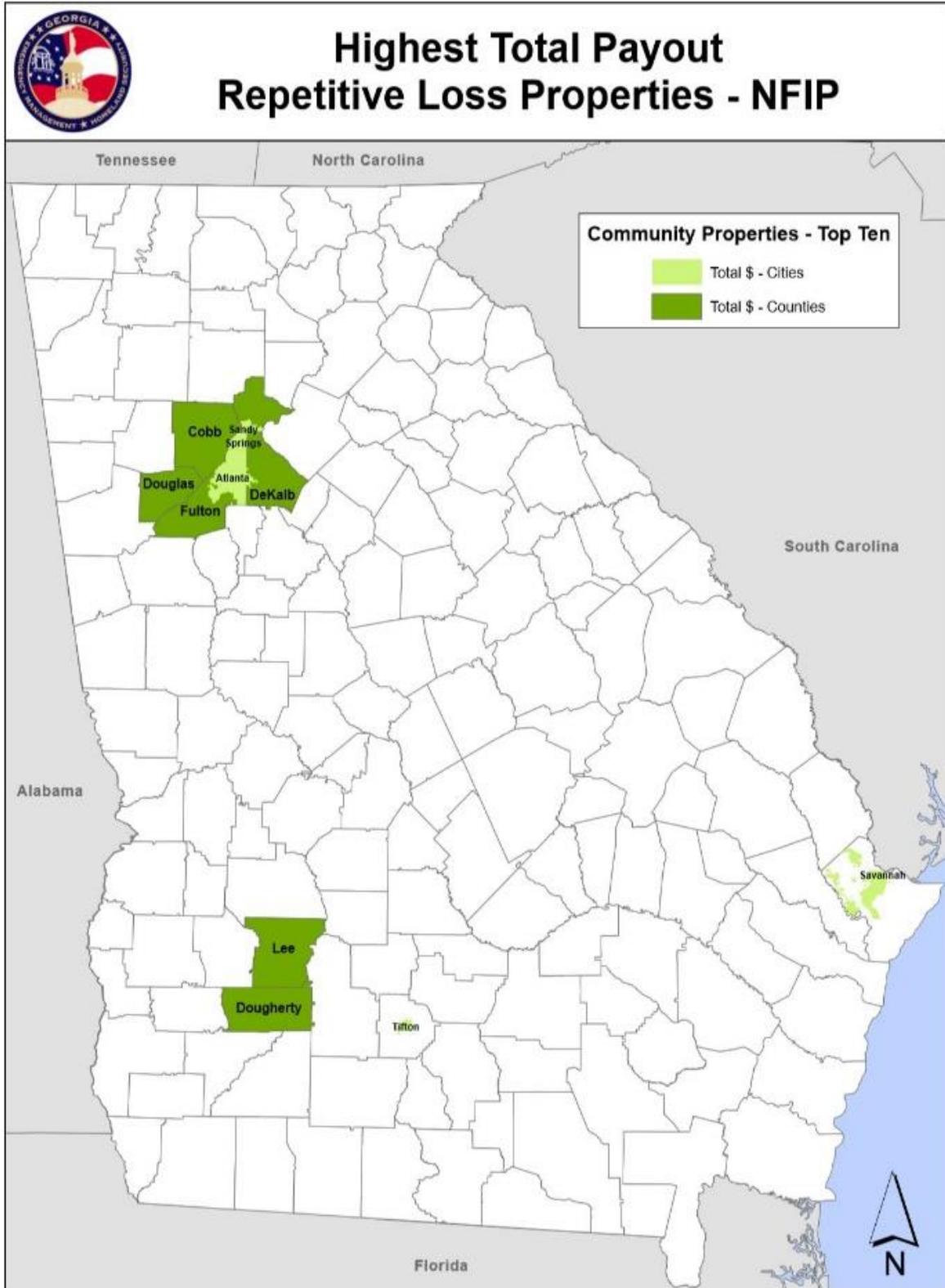
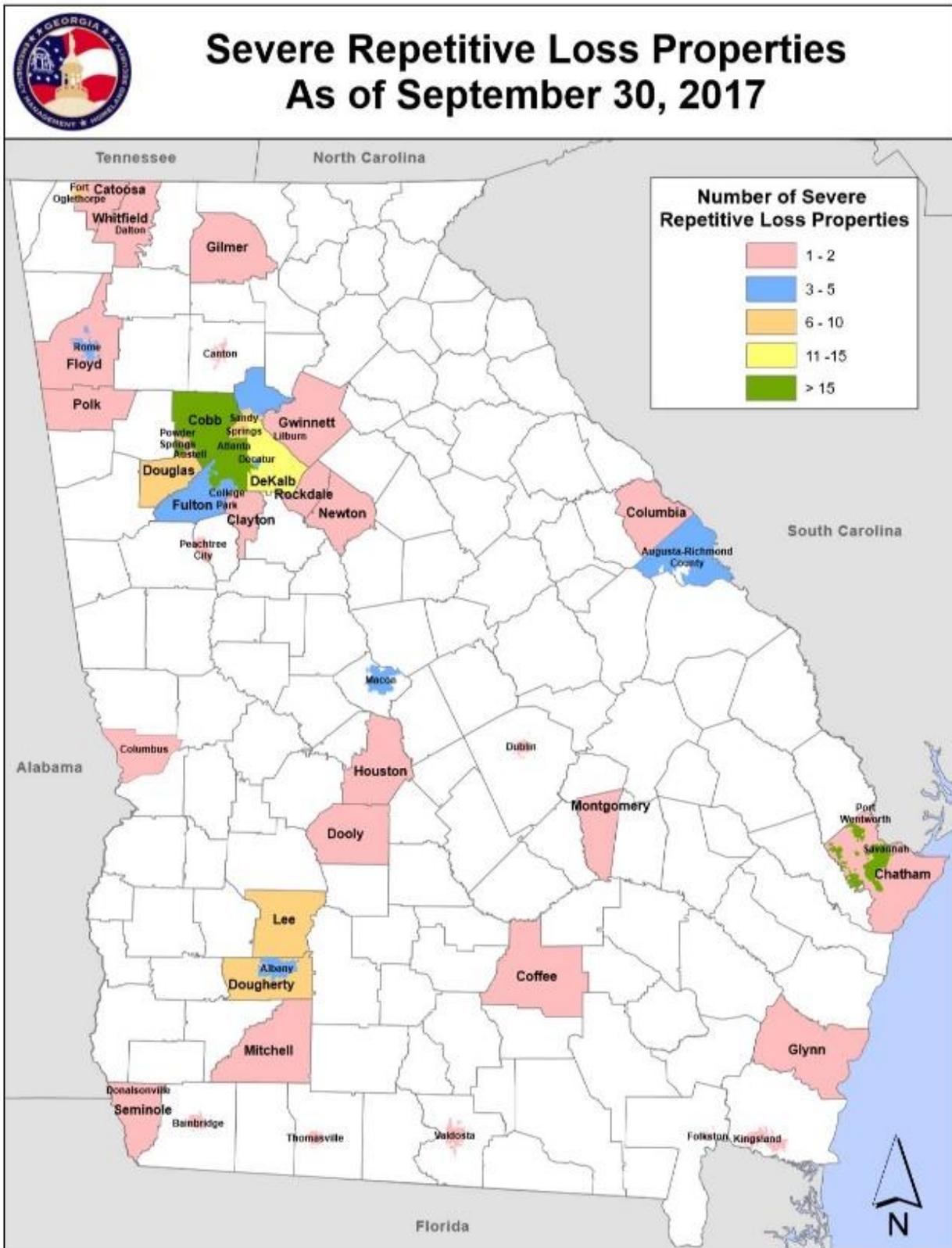


Figure 2.24: Communities with Severe Repetitive Loss Properties, as of September 30, 2017



GEMA created Table 2.25 to show the relationship between the hazards identified in the State Plan and the hazards gleaned from review of the local plans.

<b>Table 2.25: Hazards Identified in Local Plans</b> <b>Source Page 196, Chapter 4, GHMS</b>		
<b>State Plan Hazard</b>	<b>Hazards in Local Plans</b>	<b>% of Counties identifying</b>
Tornadoes	Tornadoes	99%
Inland Flooding	Inland Flooding	99%
Drought	Drought	90%
Wildfire	Wildfire	82%
Severe Winter Weather	Winter Storms	79%
Wind	Wind	73%
Severe Weather	Severe Weather	73%
	Hailstorm	61%
	Lightning	58%
Hurricane Wind	Hurricane/Tropical Storm	55%
Dam Failures	Dam Failure	36%
Earthquake	Earthquake	27%
Coastal Hazards	Coastal Flooding	6%
Geologic Hazards	Landslide	4%
	Sinkhole	3%
Heat	Heat	28%

Greater than 95% of all local plans include mitigation actions that fall into three of the four basic mitigation categories. Ninety-eight percent of plans include mitigation actions that fall within the “Planning and Regulation” and “Education and Awareness” categories while 100% of all plans include mitigation actions that fall under the “Structure and Infrastructure Projects” category. Twenty-two percent of local plans include mitigation actions in the “Natural Resources Protection” category. The State Hazard Mitigation Strategy includes mitigation actions representing all four categories and includes mitigation actions to support local communities in their efforts to reduce their vulnerability to their identified hazards.

Table 2.26: Hazard Ranking

Hazard	Historical Impact				Potential Hazard	
	Annualized Losses	Injuries and Deaths	Historical Frequency	Historical Score	Duration and Area Impacted Table Rankings	Total Hazard Score (H+P)
Dam Failure	1	1	1	3	3	6
Drought	4	1	1	6	8	14
Inland Flooding	4	1	2	7	6	13
Seismic Hazards				0	4	4
Severe Weather	5	2	3	10	6	16
Severe Winter Weather	5	1	3	9	7	16
Geologic Hazards				0	3	3
Coastal Hazards	1	1	1	3	5	8
Tornadoes	5	3	2	10	4	14
Hurricane Wind	2	1	1	4	6	10
Wildfire	1	1	1	3	6	9
Wind	2	1	3	6	4	10
Extreme Heat	2	1	1	4	8	12

Table 2.27: Vulnerability Ranking

Hazard	Potential Vulnerability Impact					Impact Score
	Human	Property	Critical Facilities	Economy	Environment	
Dam Failure	3	4	2	3	2	14
Drought	0	1	1	3	2	7
Inland Flooding	2	4	3	3	3	15
Seismic Hazards	1	2	1	1	1	6
Severe Weather	2	3	1	2	1	9
Severe Winter Weather	2	2	1	2	1	8
Geologic Hazards	0	1	1	1	0	3
Coastal Hazards	3	4	3	4	3	17
Tornadoes	3	4	3	3	2	15
Hurricane Wind	3	4	3	4	3	17
Wildfire	1	3	2	2	3	11
Wind	1	2	1	1	1	6
Extreme Heat	2	0	0	2	1	5

### Total Risk Ranking

The top five hazards in which Georgia counties prepare for in their local Hazard Mitigation Plans are: Inland Flooding, Tornadoes, Drought, Wildfire and Severe Winter Storms.

Table 2.28 (below) comes from the Georgia Hazard Mitigation Strategy and lists the vulnerability rankings of the top hazards in Georgia. The chart was created by GEMA staff and uses the formula  $RISK = HAZARD + VULNERABILITY$  with data from 1996-2017. Data from Tables 2.26 and 2.27 was used in determining the scores. According to the chart, GEMA identified five hazards that have the highest priority across the state based on their vulnerability rankings. These are tornadoes, inland flooding, hurricane wind, severe weather, and coastal hazards. Tornadoes and inland flood overlap with the top priorities in local hazard mitigation plans. Few counties are located along Georgia’s coastline, reducing the number of counties that are vulnerable for and mitigate against coastal hazards and hurricane winds. This causes the two categories to be ranked lower statewide, but it does not diminish their importance when looking at the number of coastal hazards (including hurricanes) that impact Georgia.

Due to the location of the fifteen declared counties eligible to receive the 2017 CDBG-MIT dollars, the State of Georgia’s priority for mitigation projects will be based on the five high priority hazards in Table 2.28 (below).

Table 2.28: Vulnerability Ranking Source: GHMS Page 19				
Rank	Hazard	Score	Priority	
1	Tornado	34	High	<b>Priority Level</b> <b>High = &gt;26</b> <b>Medium = 16–26</b> <b>Low = &lt;16</b>
2	Inland Flooding	32	High	
3	Hurricane Wind	30	High	
4	Severe Weather	28	High	
5	Coastal Hazards	27	High	
6	Drought	26	Medium	
7	Severe Winter Weather	26	Medium	
8	Wildfire	24	Medium	
9	Wind	17	Medium	
10	Extreme Heat	17	Medium	
11	Dam Failure	17	Medium	
12	Seismic Hazards	10	Low	
13	Geologic Hazards	6	Low	

### 3. Mitigation Needs Assessment: Local Analysis

#### Overview of Fifteen Counties Eligible for Individual and Public Assistance

##### Demographic Background

Table 3.1 details the demographic background of the counties declared eligible for FEMA Individual and Public Assistance. The highlighted counties are those determined by HUD to be Most impacted and Distressed (MID) Areas. Camden County and Glynn County have increased in population since 2010. A higher population leads to an increased number of businesses as well as additional use of roadways, bridges, and critical infrastructure. Higher populations also increase the need for critical facilities and communications, especially during times of disasters.

County	2018 Population	2010-2018 Pop. Change	Median Household Income	Poverty Rate	Employment Rate	Median Age	% Minority	% High School +	Total Establishments
Berrien	19,025	-1.40%	\$37,163	26.3%	47.4%	39.7	15.5%	78.1%	248
Camden	52,714	4.40%	\$56,397	12.9%	52.0%	32.3	27.1%	91.8%	803
Charlton	12,983	6.70%	\$40,283	24.4%	39.4%	41.7	33.1%	73.3%	149
Chatham	287,049	8.30%	\$54,911	15.8%	58.7%	35.2	47.3%	89.6%	7,728
Coffee	42,961	1.40%	\$38,266	22.3%	49.5%	36.2	32.0%	77.4%	833
Cook	17,184	-0.10%	\$38,408	24.0%	53.3%	37.4	31.0%	79.9%	315
Crisp	22,846	-2.50%	\$35,096	30.8%	49.5%	38.8	47.0%	80.1%	510
Dougherty	91,049	-3.70%	\$37,633	29.4%	49.3%	35.1	73.0%	82.5%	2,276
Glynn	83,974	5.50%	\$50,672	18.3%	57.5%	41	32.1%	87.9%	2,533
Liberty	62,108	-2.20%	\$45,959	16.8%	49.2%	28.1	53.5%	90.9%	824
McIntosh	8,484	-40.80%	\$44,309	19.9%	49.3%	49.7	37.5%	86.3%	179
Thomas	44,730	0.00%	\$40,112	20.8%	53.1%	40.3	39.9%	82.6%	1,113
Turner	7,962	-10.80%	\$38,341	35.3%	50.1%	38.8	45.1%	82.4%	151
Wilcox	8,846	-4.40%	\$36,077	22.0%	33.0%	39.5	37.2%	82.3%	84
Worth	20,656	-4.70%	\$46,076	20.8%	53.6%	41.1	31.7%	81.3%	255

*Housing Characteristics*

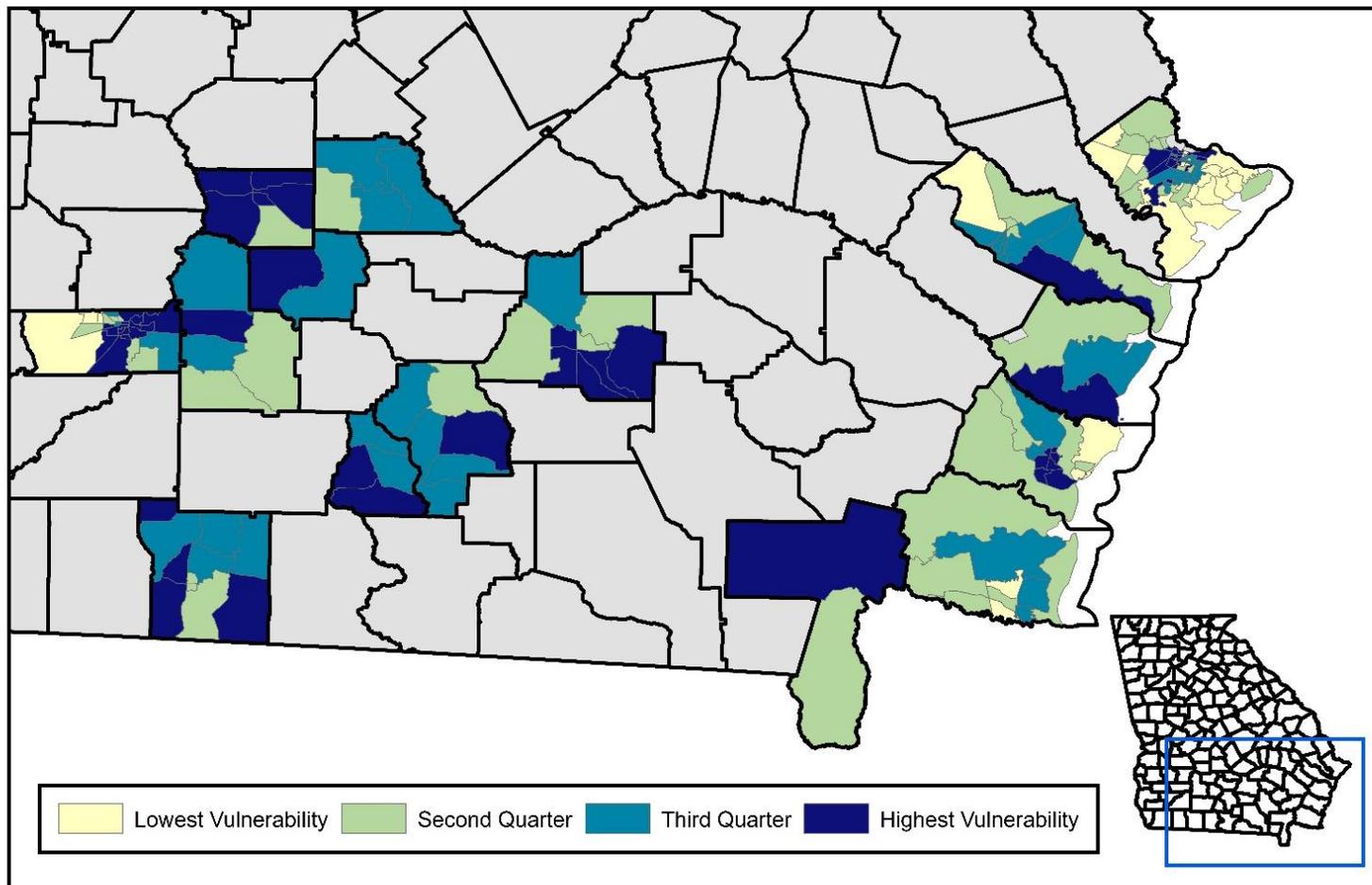
Table 3.2 is comprised of housing data for each of the communities declared eligible for FEMA’s Individual and Public Assistance. Dougherty County and Glynn County have a large percentage of homes built before 1990. With homes greater than 30 years old, storms are more likely to have a detrimental effect. Even though Camden County has a greater percentage of newer homes, due to the flood risk associated with the location of the county, Camden County, like Glynn County, is more likely to have an increased need to undertake infrastructure, elevation and drainage projects. The HUD Identified Most Impacted and Distressed counties are highlighted for emphasis.

<b>County</b>	<b>Median Home Value</b>	<b>Total Housing Units</b>	<b>% Occupied Housing Units</b>	<b>% Owner Occupied</b>	<b>% Renter Occupied</b>	<b>% Houses Built Before 1990</b>	<b>% Houses Built After 1990</b>
<b>Berrien</b>	\$85,300	8,767	83.5%	67%	33%	58.3%	41.7%
<b>Camden</b>	\$159,800	21,837	88.5%	62%	38%	43.2%	56.8%
<b>Charlton</b>	\$82,600	4,492	79.2%	73%	27%	64.0%	36.0%
<b>Chatham</b>	\$184,900	124,300	87.0%	54%	46%	60.7%	39.3%
<b>Coffee</b>	\$92,600	17,219	83.0%	66%	34%	53.8%	46.2%
<b>Cook</b>	\$88,100	7,386	84.4%	67%	33%	55.2%	44.8%
<b>Crisp</b>	\$85,200	10,777	77.3%	58%	42%	72.3%	27.7%
<b>Dougherty</b>	\$103,900	40,637	85.6%	45%	55%	74.6%	25.4%
<b>Glynn</b>	\$168,700	42,682	79.1%	62%	38%	57.5%	42.5%
<b>Liberty</b>	\$121,500	27,997	83.0%	44%	56%	44.9%	55.1%
<b>McIntosh</b>	\$89,500	4,189	79.5%	74%	26%	54.0%	46.0%
<b>Thomas</b>	\$133,800	20,615	84.2%	63%	37%	60.4%	39.6%
<b>Turner</b>	\$74,000	3,914	77.2%	68%	32%	74.3%	25.7%
<b>Wilcox</b>	\$68,200	3,507	74.3%	76%	24%	70.4%	29.6%
<b>Worth</b>	\$85,600	9,329	86.2%	66%	34%	63.1%	36.9%

*Social Vulnerability*

Source: CDC/ATSDR/GRASP, U.S. Census- SOVI data is compiled and processed by the Hazards and Vulnerability Research Institute at the University of South Carolina. For a complete list of variables that influence SOVI scores, see the Hazards by State overview.

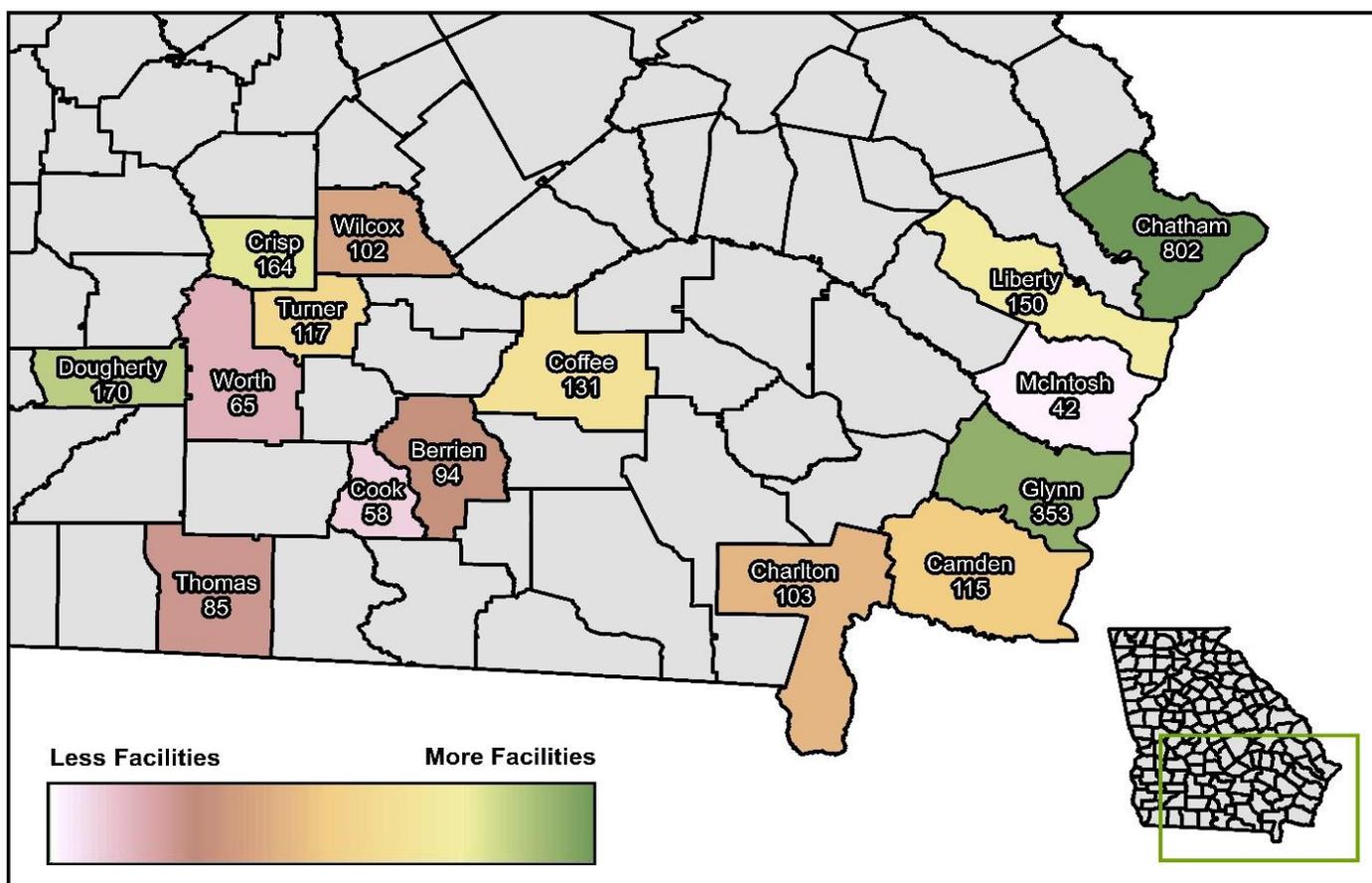
**Figure 3.3: Social Vulnerability for 15 FEMA IA and PA Declared Counties**



Critical Facilities

Figure 3.4 below displays the number of critical facilities within the counties declared eligible for FEMA’s Individual and Public Assistance. Chatham County listed 802 critical facilities, the highest of the counties declared eligible for FEMA’s Individual and Public Assistance. Glynn County, another coastal community, listed 353 critical facilities. Source: GHMS

**Figure 3.4: Amount of Critical Facilities in IA and PA Counties**



*Hazards Identified in Local Hazard Mitigation Plans*

As seen in Table 3.5, all fifteen declared counties identify tornadoes, inland flooding and severe weather within their local Hazard Mitigation Plans. These are identified based on weather patterns and historical data. In addition, Camden County and Glynn County (two of three HUD-Identified MID areas) identify hurricane winds. This shows the impacted counties all had the hazards at the forefront of their preparedness and planning before the 2017 tornadoes and Hurricane Irma took place. Mitigating against these types of disasters in the future is necessary to reduce losses of life and property.

County	Tornado	Inland Flooding	Hurricane Wind	Severe Weather	Coastal Hazards	Drought	Severe Winter Weather	Wildfire	Wind	Extreme Heat	Dam Failure	Seismic Hazards	Geologic Hazards	Other
Berrien	X	X	X	X		X	X	X	X					
Camden	X	X	X	X	X	X		X						X
Charlton	X	X	X	X		X	X	X		X				
Chatham	X	X	X	X	X	X	X	X	X	X	X	X		X
Coffee	X	X	X	X		X	X	X	X					
Cook	X	X	X	X		X		X	X	X				
Crisp	X	X	X	X		X	X		X	X	X			X
Dougherty	X	X		X		X			X					
Glynn	X	X	X	X	X		X	X		X		X		X
Liberty	X	X	X	X	X	X		X	X					
McIntosh	X	X	X	X	X	X		X	X	X				X
Thomas	X	X	X	X		X			X					
Turner	X	X	X	X		X		X	X	X				
Wilcox	X	X		X		X	X	X	X					
Worth	X	X	X	X		X			X	X	X			

### Historical Data by Top Eight Hazards

Disclaimer: only tornado events were recorded between 1950 and 1954, tornado, thunderstorm wind, and hail data was collected from 1955-1995, and all event type data was collected from 1996- present. **The data contained in the tables below is from storms between 1996 and October 2019.** Between 1996 and October 2019, NOAA reported 121 tornadoes, 242 instances of inland flooding and 24 instances of hurricane force winds impacting the 15 declared counties. Housing, infrastructure, and critical facilities are at risk each time there is an occurrence. Georgia's unique geography and topography make many of the declared areas at risk for multiple types of hazards. Severe weather includes: thunderstorms, hail, and lightning. Source: NOAA Storm Events Database, data collected from 1996 until October 2019.

County	Tornado	Inland Flooding	Hurricane Wind	Severe Weather	Coastal Hazards	Drought	Severe Winter Weather	Wildfire
Berrien	1	10	1	98	9	27	3	
Camden	14	12		313	21	2	1	4
Charlton	8	13		152	6	1	1	4
Chatham	14	69	14	555	155	77	37	
Coffee	13	11		234	4		3	1
Cook	5	5	1	55	8	26	3	
Crisp	6	22	4	97	18	25	18	
Dougherty	6	28	2	170	9	31	4	
Glynn	9	10		166	29		1	
Liberty	9	13	4	288	28	46	6	2
McIntosh	4	6	4	157	43	46	7	
Thomas	6	13	1	155	10	31	3	
Turner	3	2	1	79	6	29	5	
Wilcox	6	6	2	64	16	23	18	
Worth	17	22	1	200	8	30	5	
<b>TOTAL</b>	<b>121</b>	<b>242</b>	<b>24</b>	<b>2783</b>	<b>370</b>	<b>394</b>	<b>115</b>	<b>11</b>

*Injuries Caused by the Top Hazards from 1996- October 2019*

As seen in tables 3.6 and 3.7, tornadoes caused the majority of the injuries and deaths related to weather hazards within the 15 declared counties between 1996 and October 2019. Hardening infrastructure, increasing communications and increasing the number of shelters and critical facilities will reduce injuries and loss of life. Source: NOAA Storm Events Database, data collected from 1996 until October 2019.

<b>County</b>	<b>Tornado</b>	<b>Inland Flooding</b>	<b>Hurricane Wind</b>	<b>Severe Weather</b>	<b>Coastal Hazards</b>	<b>Drought</b>	<b>Severe Winter Weather</b>	<b>Wildfire</b>
<b>Berrien</b>	0	0	0	0	0	0	0	
<b>Camden</b>	5	0		1	0	0	0	0
<b>Charlton</b>	0	0		2	0	0	0	0
<b>Chatham</b>	6	2	2	18	14	0	0	
<b>Coffee</b>	2	0		8	0		0	0
<b>Cook</b>	45	0	0	2	0	0	0	
<b>Crisp</b>	2	0	0	2	0	0	0	
<b>Dougherty</b>	32	0	0	2	0	0	0	
<b>Glynn</b>	0	0		0	0		0	
<b>Liberty</b>	7	0	0	13	0	0	0	0
<b>McIntosh</b>	9	0	0	6	0	0	0	
<b>Thomas</b>	3	1	0	1	0	0	0	
<b>Turner</b>	25	0	0	3	0	0	0	
<b>Wilcox</b>	0	0	0	2	0	0	0	
<b>Worth</b>	35	0	0	0	0	0	0	
<b>TOTAL</b>	171	3	2	60	14	0	0	0

*Deaths Caused by the Top Hazards from 1996- October 2019*

<b>County</b>	<b>Tornado</b>	<b>Inland Flooding</b>	<b>Hurricane Wind</b>	<b>Severe Weather</b>	<b>Coastal Hazards</b>	<b>Drought</b>	<b>Severe Winter Weather</b>	<b>Wildfire</b>
<b>Berrien</b>	2	0	0	0	0	0	0	
<b>Camden</b>	0	0		0	0	0	0	0
<b>Charlton</b>	0	0		0	0	0	0	0
<b>Chatham</b>	0	0	1	2	6	0	0	
<b>Coffee</b>	0	0		0	0		0	0
<b>Cook</b>	7	0	0	0	0	0	0	
<b>Crisp</b>	0	0	0	1	0	0	0	
<b>Dougherty</b>	5	0	0	0	0	0	0	
<b>Glynn</b>	0	0		0	2		0	
<b>Liberty</b>	1	0	0	1	0	0	0	0
<b>McIntosh</b>	0	0	0	0	0	0	0	
<b>Thomas</b>	0	0	0	1	0	0	0	
<b>Turner</b>	1	0	0	1	0	0	0	
<b>Wilcox</b>	0	0	0	0	0	0	0	
<b>Worth</b>	2	0	0	0	0	0	0	
<b>TOTAL</b>	18	0	1	6	8	0	0	0

Source: NOAA Storm Events Database, data collected from 1996 until October 2019

*Property Damage Amounts Associated with the Top Hazards*

As seen in Table 3.9, the combination of tornadoes, inland flooding, and coastal hazards caused the highest dollar amounts of property damage within the 15 declared counties (approximately \$1.09 billion in damage over 23 years). Source: NOAA Storm Events Database, data collected from 1996 until October 2019.

<b>County</b>	<b>Tornado</b>	<b>Inland Flooding</b>	<b>Hurricane Wind</b>	<b>Severe Weather</b>	<b>Coastal Hazards</b>	<b>Drought</b>	<b>Severe Winter Weather</b>	<b>Wildfire</b>
<b>Berrien</b>	\$500,000	\$75,000	\$100,000	\$876,250	\$1,370,000	\$0	\$0	
<b>Camden</b>	\$289,500	\$869,000		\$480,500	\$2,300,000	\$0	\$0	\$0
<b>Charlton</b>	\$167,500	\$225,000		\$181,000	\$0	\$0	\$0	\$0
<b>Chatham</b>	\$3,600,000	\$8,432,000	\$0	\$4,424,300	\$20,173,000	\$0	\$1,168,790	
<b>Coffee</b>	\$604,500	\$1,540,000		\$397,900	\$0		\$0	\$0
<b>Cook</b>	\$1,535,000	\$305,000	\$100,000	\$731,920	\$1,480,000	\$0	\$0	
<b>Crisp</b>	\$710,000	\$1,531,000	\$0	\$1,549,950	\$210,000	\$0	\$25,000	
<b>Dougherty</b>	\$301,135,000	\$116,301,000	\$300,500,000	\$18,200,500	\$305,690,000	\$0	\$51,000	
<b>Glynn</b>	\$551,000	\$42,000		\$286,800	\$0		\$0	
<b>Liberty</b>	\$43,082,000	\$35,000	\$0	\$10,727,700	\$2,934,000	\$0	\$0	\$0
<b>McIntosh</b>	\$12,535,000	\$25,000	\$0	\$277,050	\$2,945,250	\$0	\$0	
<b>Thomas</b>	\$11,310,000	\$2,852,000	\$1,000,000	\$1,162,450	\$6,030,000	\$0	\$0	
<b>Turner</b>	\$7,000,000	\$0	\$100,000	\$1,139,500	\$2,665,000	\$0	\$30,000	
<b>Wilcox</b>	\$1,155,000	\$195,000	\$0	\$1,279,200	\$105,000	\$0	\$0	
<b>Worth</b>	\$15,102,000	\$3,540,000	\$6,750,000	\$2,459,500	\$9,050,000	\$0	\$75,000	
<b>TOTAL</b>	<b>\$399,276,500</b>	<b>\$135,967,000</b>	<b>\$308,550,000</b>	<b>\$44,174,520</b>	<b>\$354,952,250</b>	<b>\$0</b>	<b>\$1,349,790</b>	<b>\$0</b>

### Repetitive Loss Data

County	2017 Data Losses (\$)	RL	GEMA/HS Analysis		SRL Best Cand.	FMA/RL Best Cand.	# Mitigated RLPs (GMS)	# Mitigated SRLPs
			SRL	FMA/RL				
<b>Camden County</b>	\$140,626	3		1		1		
<b>Charlton County</b>	\$142,456	3	1					
<b>Chatham County</b>	\$1,508,904	44	1	1	1	1	3	
<b>Coffee County</b>	\$483,042	6	4	1	3			
<b>Crisp County</b>	\$29,555	3	1					
<b>Dougherty County</b>	\$3,790,638	42	12	10	7	6	7	
<b>Glynn County</b>	\$1,765,861	33	5	5	2	1		
<b>Worth County</b>	\$99,678	2	1					

Source: GHMP (counties included are NFIP communities)

The Georgia Hazard Mitigation Plan (GHMP) notes repetitive loss properties (RLPs) generally consist of older, less safe properties that were “grandfathered” into the National Flood Insurance Program (NFIP) during its creation. RLPs have been repaired multiple times to pre-flood conditions with subsidized flood insurance claim payments. According to FEMA, a relatively small number of RLPs account for a relatively large share of paid flood claims. Therefore, identifying and mitigating RLPs and severe repetitive loss properties (SRLPs) leads to a reduction in actual flood insurance claims.

The totals in the table above have been updated to show the total losses and total RLPs, the GEMA/HS analysis to determine the total number of SRLPs, and the total number of mitigated RLPs and total mitigated SRLPs. The table also includes additional information and a summary of FMA/RL properties and best SRL and FMA/RL candidates for the FMA program.

The repetitive loss information was obtained from DataXchange and the mitigated property information was obtained from GEMA/HS’s mitigated properties database. To be considered an RLP by FEMA, the property must have two or more losses (at least \$1,000 per loss) paid within a 10-year period. To be considered an SRLP by FEMA, the property must have four or more losses (at least \$5,000 per loss) paid or have two or more losses in which the payments to repair the structure exceed the structure value. To be considered an FMA/RL by FEMA, the property must have two or more losses in which, on the average, the payments to repair the structure equaled or exceed 25% of the structure value. As of September 30, 2017, Georgia had 1,786 RLPs totaling more than \$149 million in paid claims. Also, Georgia had 191 SRLPs and 187 FMA/RL properties. Of these, 69 SRL and 62 FMA/RL properties are best candidates for the FMA program. The number of repetitive loss properties has also increased over the past few years due to flood claims from Hurricanes Matthew and Irma.

### *Community Rating System (CRS)*

GEMA lists the Community Rating System (CRS) as a voluntary program through which NFIP communities are rewarded for beneficial floodplain management that exceeds minimum NFIP requirements, including higher regulatory standards. Under the CRS, flood insurance premium rates are adjusted to reflect the reduced flood risk resulting from community activities that meet the three goals of CRS: reducing flood losses, facilitating accurate insurance ratings, and promoting the awareness of flood insurance. The CRS classifies communities based on a point system, with the first class (Class 1) receiving the largest premium reduction and the last class (Class 10) receiving no reduction. CRS recognizes 18 credible flood mitigation activities that fall under four broad categories: public information, mapping and regulations, flood damage reduction, and flood preparedness

<b>Table 3.11: Community Rating System (CRS) County Scores within IA &amp; PA Counties</b>					
<b>Source: GHMP Chapter 3, page 179.</b>					
<b>County</b>	<b>2004</b>	<b>2007</b>	<b>2010</b>	<b>2013</b>	<b>2017</b>
Camden				8	6
Chatham	7	7	6	6	5
Crisp		9	9	9	9
Dougherty	7	7	6	6	6
Glynn	8	8	8	7	7
Worth	9	9	9	9	9

\*Scores as of October 1, 2017

## Community Profiles

### Berrien County

Berrien County is located in rural Southwest Georgia. It was impacted by a tornado (DR-4297) in mid-January 2017. Since 1996 Berrien County has experienced 98 severe weather incidents. According to NOAA, severe weather events include thunderstorms, hail, and lightning. Berrien County identifies floods, hurricanes/ tropical storms, drought, hail, and tornadoes as high priorities in their local Hazard Mitigation Plan. In Berrien County, 26.3% of the population live below the poverty line, and greater than 58% of the houses are more than 30 years old. These two components make recovery after a disaster more difficult. Mitigating against severe weather and tornadoes will increase the resiliency of the county to lessen the impact from future disasters. *Demographic Profile Source: ACS. Historical Hazard Profile: NOAA's Historical Storm Events Database (1996-2019). High priority hazard project data source: Pages 56-91 of Berrien County's HMP, interpreted by DCA.*

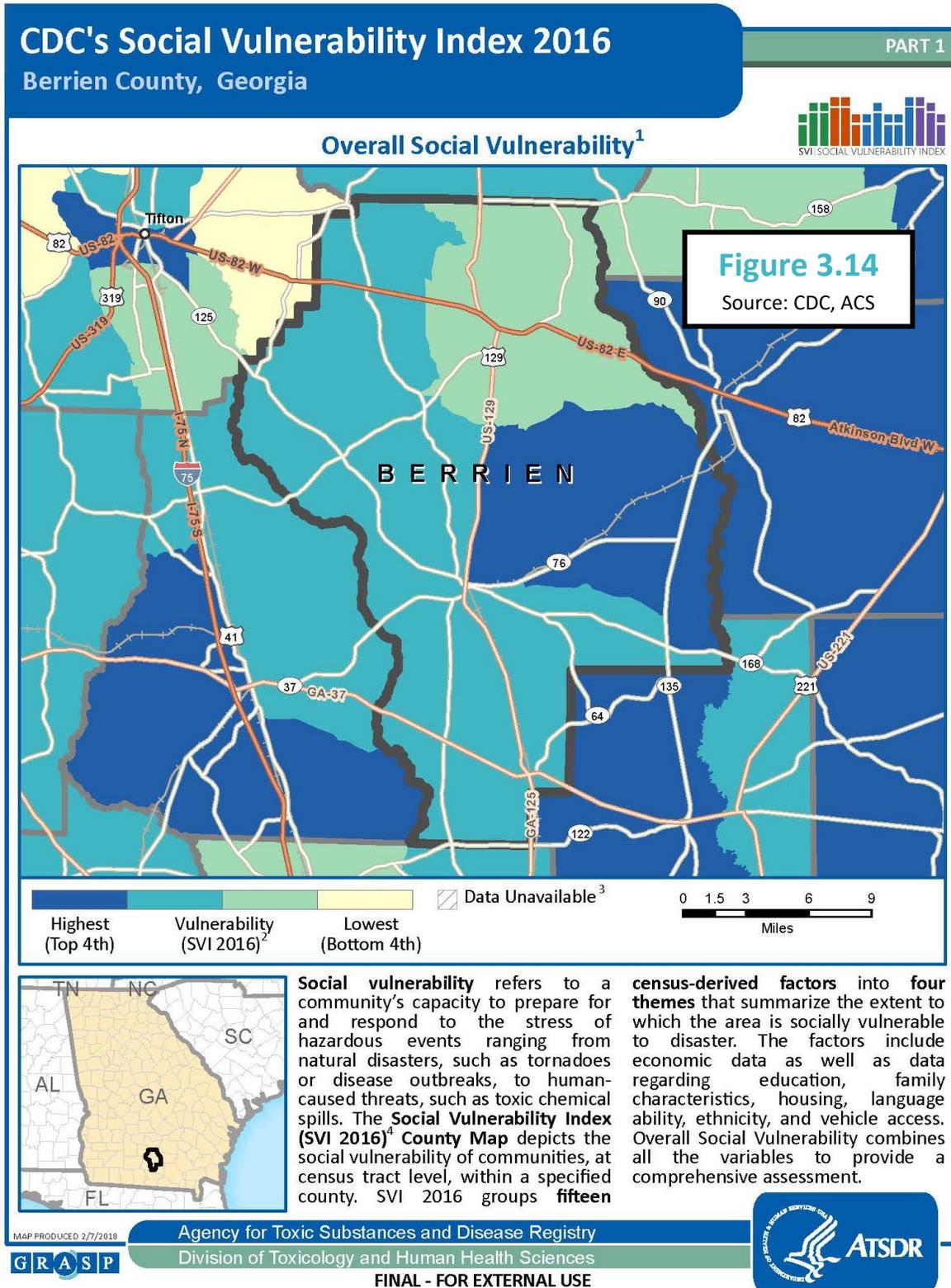
**Table 3.12: Berrien County Demographics**

2018 Population	19,025	Total Businesses	248
2010-2018 Pop. Change	-1.4%	Median Home Value	\$85,300
Median Household Income	\$37,163	Total Housing Units	8,767
Poverty Rate	26.3%	% Occupied Housing Units	83.5%
Employment Rate	47.4%	% Owner Occupied	67%
Median Age	39.7	% Renter Occupied	33%
% Minority	15.5%	% Houses Built Before 1990	58.3%
% High school + education	78.1%	% Houses Built After 1990	41.7%

**Table 3.13: Berrien County Historical Hazard Profile**

Hazard	Number of Events	Injuries	Deaths	Crop Damage	Property Damage
Tornado	1	0	2	\$0	\$500,000
Inland Flooding	10	0	0	\$0	\$75,000
Hurricane Wind	1	0	0	\$0	\$100,000
Severe Weather	98	0	0	\$0	\$876,250
Coastal Hazards	9	0	0	\$0	\$1,370,000
Drought	27	0	0	\$0	\$0
Severe Winter Weather	3	0	0	\$7,850,000	\$0
Wildfire	0	0	0	\$0	\$0

Berrien County is a rural area with large census tracts. Because of this, there are large areas of social vulnerability. As seen in Figure 3.14 approximately 75% of the county is ranked in the top 50% for vulnerability. The east-central section of the county has the highest vulnerability overall.



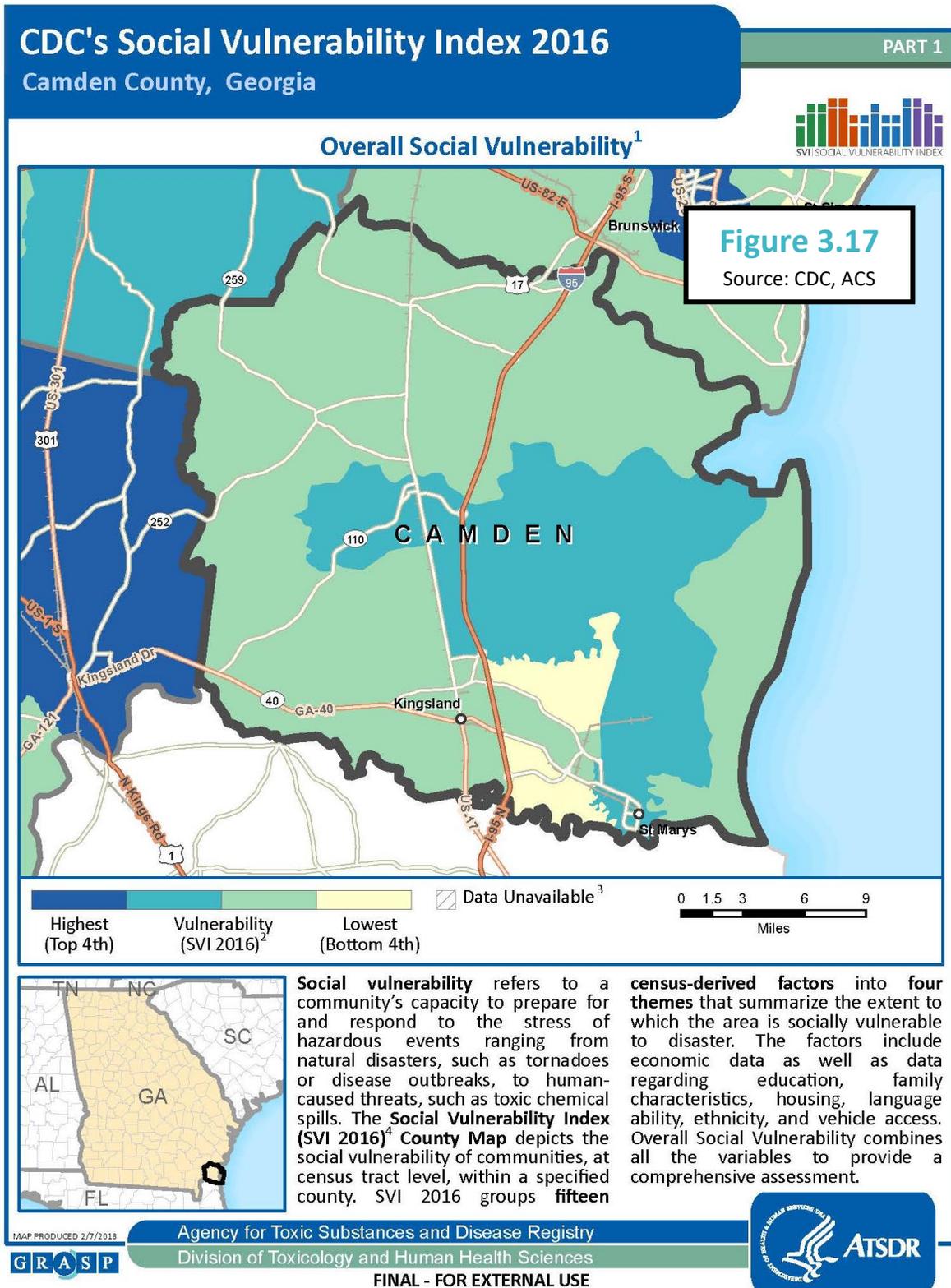
## Camden County

Camden County is located along Georgia's coast and was impacted by Hurricane Irma (DR-4338) in September 2017. Historically, Camden County has experienced 313 severe weather incidents and 21 coastal hazards since 1996. According to NOAA, severe weather events are localized and include thunderstorms, hail, and lightning, while coastal hazards astronomical low tide, coastal flood, high surf, hurricane, hurricane typhoon, rip current, storm surge tide, tropical depression, tropical storm and waterspout. Camden County identifies wildfire, tornado/storm/hailstorm and flooding as very high priorities in their local Hazard Mitigation Plan. Mitigating against severe weather and coastal hazards (including hurricanes) will increase the resiliency of the county against future disasters. *Demographic Profile Source: ACS. Historical Hazard Profile: NOAA's Historical Storm Events Database (1996-2019). High priority hazard project data source: Pages 74-153 of Camden County's HMP, interpreted by DCA.*

<b>Table 3.15: Camden County Demographics</b>			
<b>2018 Population</b>	52,714	<b>Total Businesses</b>	803
<b>2010-2018 Pop. Change</b>	4.40%	<b>Median Home Value</b>	\$159,800
<b>Median Household Income</b>	\$56,397	<b>Total Housing Units</b>	21,837
<b>Poverty Rate</b>	12.9%	<b>% Occupied Housing Units</b>	88.5%
<b>Employment Rate</b>	52.0%	<b>% Owner Occupied</b>	62%
<b>Median Age</b>	32.3	<b>% Renter Occupied</b>	38%
<b>% Minority</b>	27.1%	<b>% Houses Built Before 1990</b>	43.2%
<b>% High school + education</b>	91.8%	<b>% Houses Built After 1990</b>	56.8%

<b>Hazard</b>	<b>Number of Events</b>	<b>Injuries</b>	<b>Deaths</b>	<b>Crop Damage</b>	<b>Property Damage</b>
<b>Tornado</b>	14	5	0	\$0	\$289,500
<b>Inland Flooding</b>	12	0	0	\$0	\$869,000
<b>Hurricane Wind</b>	0	0	0	\$0	\$0
<b>Severe Weather</b>	313	1	0	\$1,500	\$480,500
<b>Coastal Hazards</b>	21	0	0	\$0	\$2,300,000
<b>Drought</b>	2	0	0	\$22,000	\$0
<b>Severe Winter Weather</b>	1	0	0	\$0	\$0
<b>Wildfire</b>	4	0	0	\$0	\$0

Overall, Camden County's census tracts rank in the bottom fourth and middle fifty percent for vulnerability. The middle section of the county has the highest vulnerability overall and the highest vulnerability for housing and transportation.



## Charlton County

Charlton County is located in southeast Georgia and was severely impacted by Hurricane Irma (DR-4338) in September 2017. Since 1996 Charlton County has experienced 152 severe weather incidents and 13 inland flooding incidents. According to NOAA, severe weather events are localized and include thunderstorms, hail, and lightning. Charlton County identifies hurricane/ tropical storm, flood/ SLOSH, wildfire, and tornado as high priorities in their local Hazard Mitigation Plan. The county has a 24.4% poverty rate and 64% of the houses are over 30 years old. These two demographics make recovery after a disaster more difficult. Mitigating against severe weather will increase the resiliency of the county against future disasters. *Demographic Profile Source: ACS. Historical Hazard Profile: NOAA's Historical Storm Events Database (1996-2019). High priority hazard project data source: Pages 88-147 of Charlton County's HMP, interpreted by DCA.*

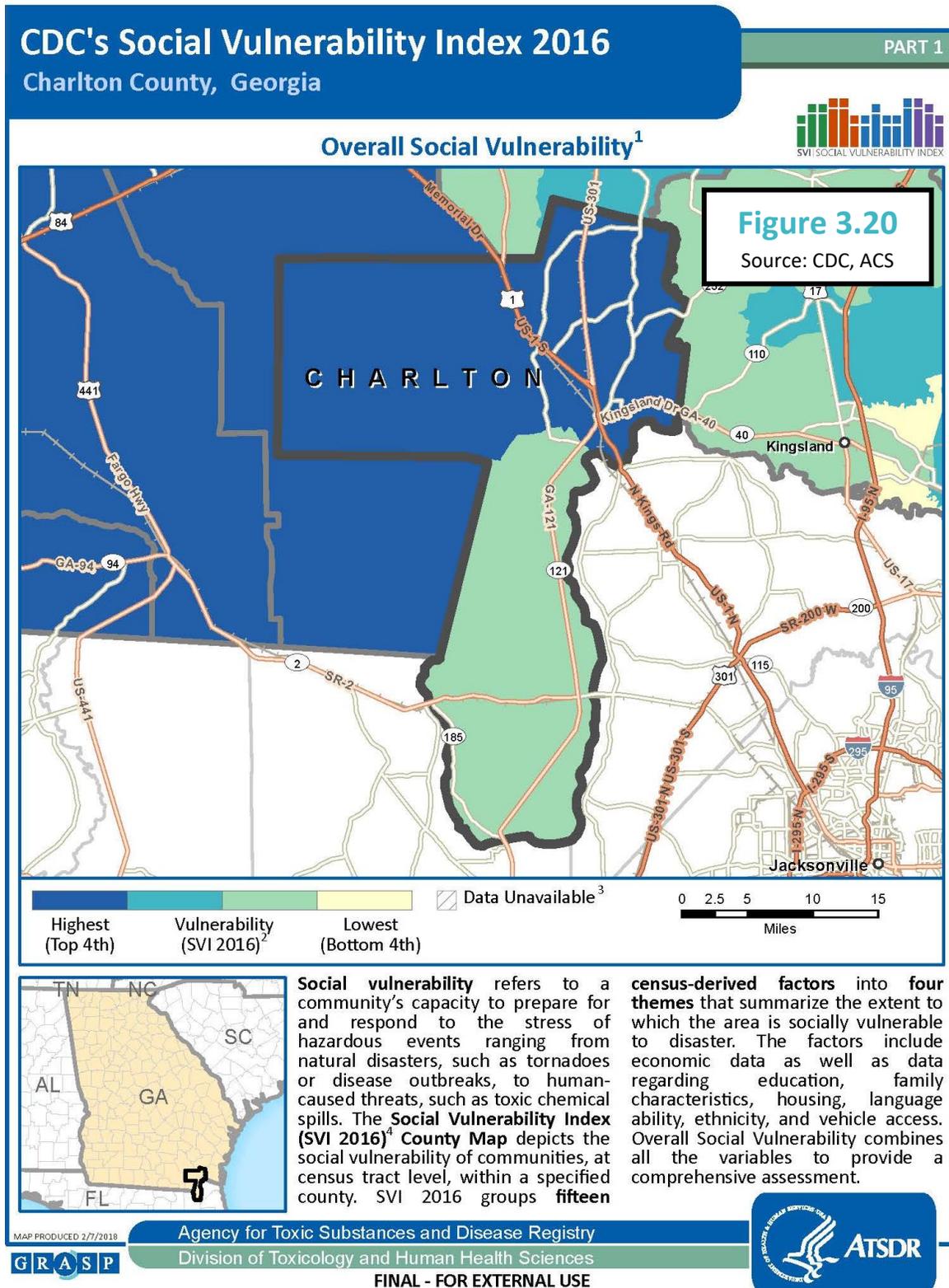
**Table 3.18: Charlton County Demographics**

<b>2018 Population</b>	12,983	<b>Total Businesses</b>	149
<b>2010-2018 Pop. Change</b>	6.70%	<b>Median Home Value</b>	\$82,600
<b>Median Household Income</b>	\$40,283	<b>Total Housing Units</b>	4,492
<b>Poverty Rate</b>	24.4%	<b>% Occupied Housing Units</b>	79.2%
<b>Employment Rate</b>	39.4%	<b>% Owner Occupied</b>	73%
<b>Median Age</b>	41.7	<b>% Renter Occupied</b>	27%
<b>% Minority</b>	33.1%	<b>% Houses Built Before 1990</b>	64.0%
<b>% High school + education</b>	73.3%	<b>% Houses Built After 1990</b>	36.0%

**Table 3.19: Historical Hazard Profile**

<b>Hazard</b>	<b>Number of Events</b>	<b>Injuries</b>	<b>Deaths</b>	<b>Crop Damage</b>	<b>Property Damage</b>
<b>Tornado</b>	8	0	0	\$0	\$167,500
<b>Inland Flooding</b>	13	0	0	\$0	\$225,000
<b>Hurricane Wind</b>	0	0	0	\$0	\$0
<b>Severe Weather</b>	152	2	0	\$1,000	\$181,000
<b>Coastal Hazards</b>	6	0	0	\$0	\$0
<b>Drought</b>	1	0	0	\$0	\$0
<b>Severe Winter Weather</b>	1	0	0	\$0	\$0
<b>Wildfire</b>	4	0	0	\$0	\$0

Approximately 50% of Charlton County ranks in the highest vulnerability category. The same section also ranks in the highest vulnerability category for socioeconomic status, race/ ethnicity/language, and housing/transportation.



## Chatham County

Chatham County is located along Georgia's coast and was heavily impacted by Hurricane Irma (DR-4338) in September 2017. Historically, Chatham County has experienced 555 severe weather incidents, 155 coastal hazards, and 69 inland flooding incidents since 1996. According to NOAA, severe weather events are localized and include thunderstorms, hail, and lightning, coastal hazards astronomical low tide, coastal flood, high surf, hurricane, hurricane typhoon, rip current, storm surge tide, tropical depression, tropical storm and waterspout. Chatham County identifies hurricane/tropical storms, thunderstorm/ high wind, tornado, storm surge, hazardous materials incident, and terror threat as high priorities in their local Hazard Mitigation Plan. Within the county, 61% of homes are greater than 30 years old. *Demographic Profile Source: ACS. Historical Hazard Profile: NOAA's Historical Storm Events Database (1996-2019). High priority hazard project data source: Pages 209-210 of Chatham County's HMP, interpreted by DCA.*

**Figure 3.21: Chatham County Demographics**

<b>2018 Population</b>	287,049	<b>Total Businesses</b>	7,728
<b>2010-2018 Pop. Change</b>	8.30%	<b>Median Home Value</b>	\$184,900
<b>Median Household Income</b>	\$54,911	<b>Total Housing Units</b>	124,300
<b>Poverty Rate</b>	15.8%	<b>% Occupied Housing Units</b>	87.0%
<b>Employment Rate</b>	58.7%	<b>% Owner Occupied</b>	54%
<b>Median Age</b>	35.2	<b>% Renter Occupied</b>	46%
<b>% Minority</b>	47.3%	<b>% Houses Built Before 1990</b>	60.7%
<b>% High school + education</b>	89.6%	<b>% Houses Built After 1990</b>	39.3%

**Table 3.22: Chatham County Historical Hazard Profile**

<b>Hazard</b>	<b>Number of Events</b>	<b>Injuries</b>	<b>Deaths</b>	<b>Crop Damage</b>	<b>Property Damage</b>
<b>Tornado</b>	14	6	0	\$0	\$3,600,000
<b>Inland Flooding</b>	69	2	0	\$0	\$8,432,000
<b>Hurricane Wind</b>	14	2	1	\$0	\$0
<b>Severe Weather</b>	555	18	2	\$1,000	\$4,424,300
<b>Coastal Hazards</b>	155	14	6	\$0	\$20,173,000
<b>Drought</b>	77	0	0	\$6,030,000	\$0
<b>Severe Winter Weather</b>	37	0	0	\$0	\$1,168,790
<b>Wildfire</b>	0	0	0	\$0	\$0

Most of the outer borders of Chatham County have low social vulnerability. The highest vulnerability ranked sections of the county are in the middle. This is also true for socioeconomic status, household composition/ disability, and race/ ethnicity/language. In terms of housing and transportation, the most vulnerable areas include the northern end of the county as well as the eastern section on the coast.

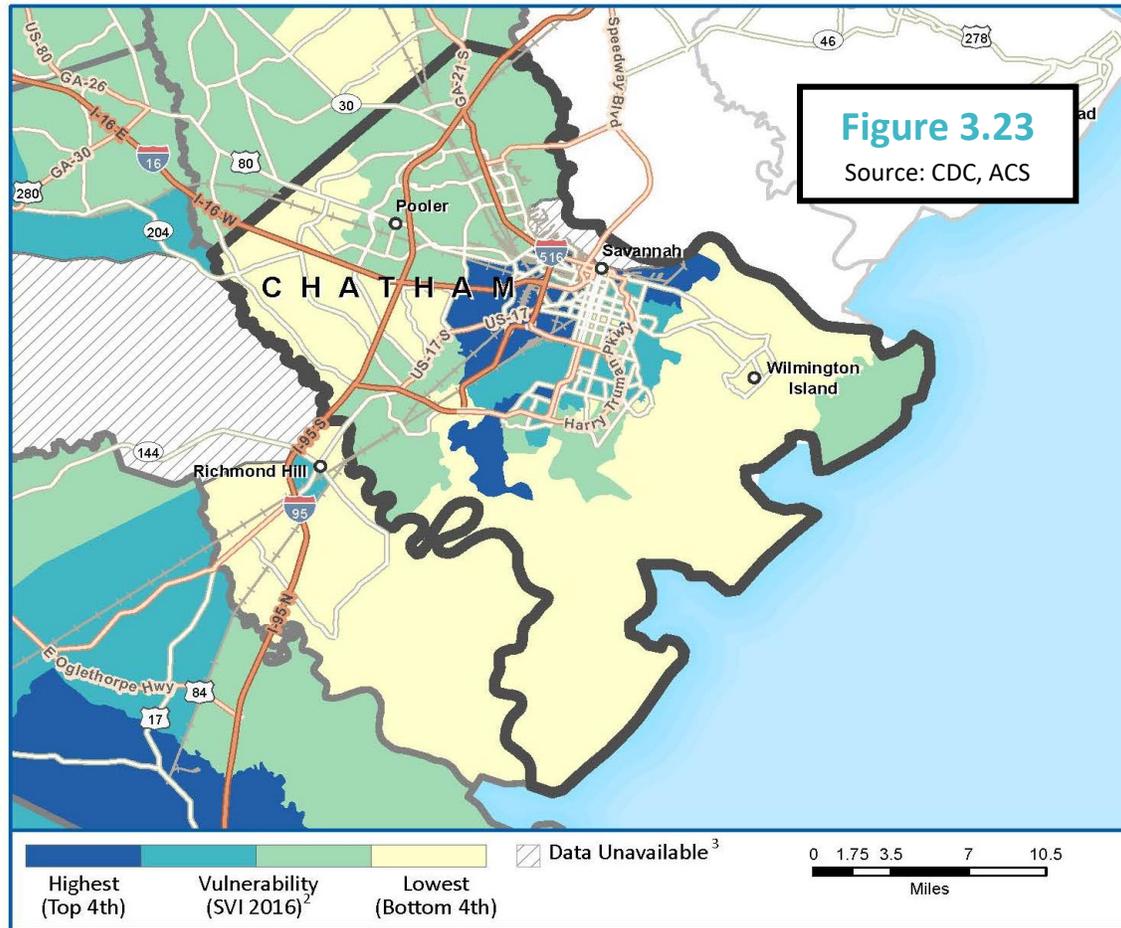
## CDC's Social Vulnerability Index 2016

### Chatham County, Georgia

PART 1



### Overall Social Vulnerability<sup>1</sup>



**Social vulnerability** refers to a community's capacity to prepare for and respond to the stress of hazardous events ranging from natural disasters, such as tornadoes or disease outbreaks, to human-caused threats, such as toxic chemical spills. The **Social Vulnerability Index (SVI 2016)<sup>4</sup> County Map** depicts the social vulnerability of communities, at census tract level, within a specified county. SVI 2016 groups **fifteen**

**census-derived factors** into **four themes** that summarize the extent to which the area is socially vulnerable to disaster. The factors include economic data as well as data regarding education, family characteristics, housing, language ability, ethnicity, and vehicle access. Overall Social Vulnerability combines all the variables to provide a comprehensive assessment.

MAP PRODUCED 2/7/2018

Agency for Toxic Substances and Disease Registry  
Division of Toxicology and Human Health Sciences



FINAL - FOR EXTERNAL USE



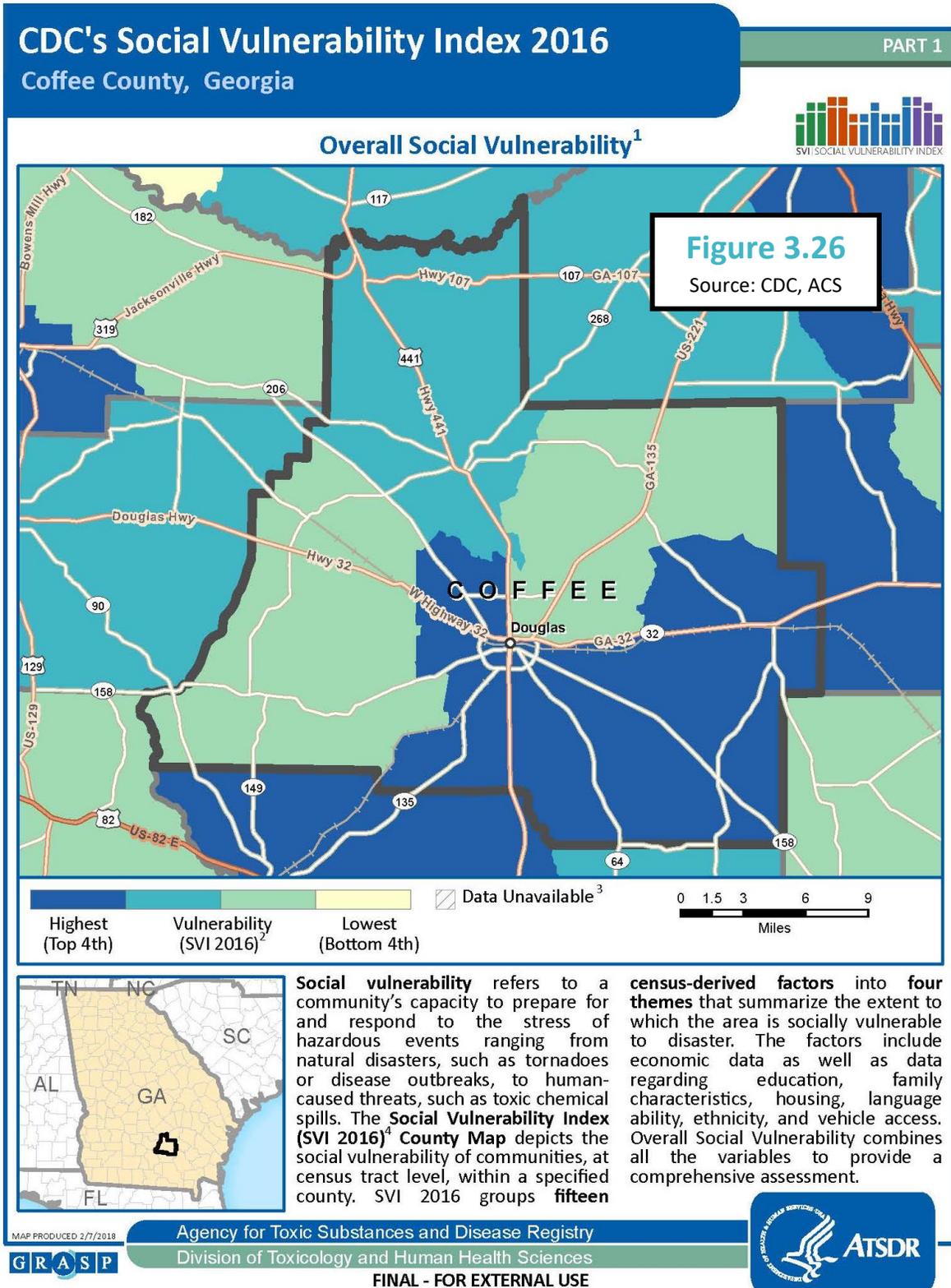
## Coffee County

Coffee County is located in South Georgia and was impacted by Hurricane Irma (DR-4338) in September 2017. Historically, Coffee County has experienced 234 severe weather incidents, 13 tornadoes and 11 inland flooding incidents since 1996. According to NOAA, severe weather events are localized and include thunderstorms, hail, and lightning. Coffee County identifies tornadoes, flood, hail, and hurricane/tropical storms as high priorities in their local Hazard Mitigation Plan. The county has a 22.3% poverty rate and 54% of the houses are over 30 years old. These two demographics make recovery after a disaster more difficult. Mitigating against severe weather and inland flooding will increase the resiliency of the county against future disasters. *Demographic Profile Source: ACS. Historical Hazard Profile: NOAA's Historical Storm Events Database (1996-2019). High priority hazard project data source: Pages 56-85 of Coffee County's HMP, interpreted by DCA.*

<b>2018 Population</b>	42,961	<b>Total Businesses</b>	833
<b>2010-2018 Pop. Change</b>	1.40%	<b>Median Home Value</b>	\$92,600
<b>Median Household Income</b>	\$38,266	<b>Total Housing Units</b>	17,219
<b>Poverty Rate</b>	22.3%	<b>% Occupied Housing Units</b>	83.0%
<b>Employment Rate</b>	49.5%	<b>% Owner Occupied</b>	66%
<b>Median Age</b>	36.2	<b>% Renter Occupied</b>	34%
<b>% Minority</b>	32.0%	<b>% Houses Built Before 1990</b>	53.8%
<b>% High school + education</b>	77.4%	<b>% Houses Built After 1990</b>	46.2%

<b>Hazard</b>	<b>Number of Events</b>	<b>Injuries</b>	<b>Deaths</b>	<b>Crop Damage</b>	<b>Property Damage</b>
<b>Tornado</b>	13	2	0	\$50,000	\$604,500
<b>Inland Flooding</b>	11	0	0	\$0	\$1,540,000
<b>Hurricane Wind</b>	0	0	0	\$0	\$0
<b>Severe Weather</b>	234	8	0	\$3,200	\$397,900
<b>Coastal Hazards</b>	4	0	0	\$0	\$0
<b>Drought</b>	0	0	0	\$0	\$0
<b>Severe Winter Weather</b>	3	0	0	\$0	\$0
<b>Wildfire</b>	1	0	0	\$0	\$0

The southeastern census tract of Coffee County ranks in the highest vulnerability category. The same southeastern quadrant of the county has the highest vulnerability for housing and transportation as well as socioeconomic status.



## Cook County

Cook County is located in rural Middle-South Georgia and was impacted by a tornado (DR-4297) in mid-January 2017. Historically, Cook County has experienced 55 severe weather incidents since 1996. According to NOAA, severe weather events are localized and include thunderstorms, hail, and lightning. Cook identifies tornadoes, flood, windstorms/hailstorms/lightning and hurricane/tropical storms as medium to high priorities in their local Hazard Mitigation Plan. Cook County has a 24% poverty rate and 55% of the houses are over 30 years old. These two demographics make recovery after a disaster more difficult, and mitigating against severe weather should increase the resiliency of the county against future disasters. *Demographic Profile Source: 2018 American Community Survey (ACS) 5-Year Estimates. Historical Hazard Profile: NOAA's Historical Storm Events Database (1996-2019). High priority hazard project data taken from pages 58-96 of Cook's HMP and interpreted by DCA.*

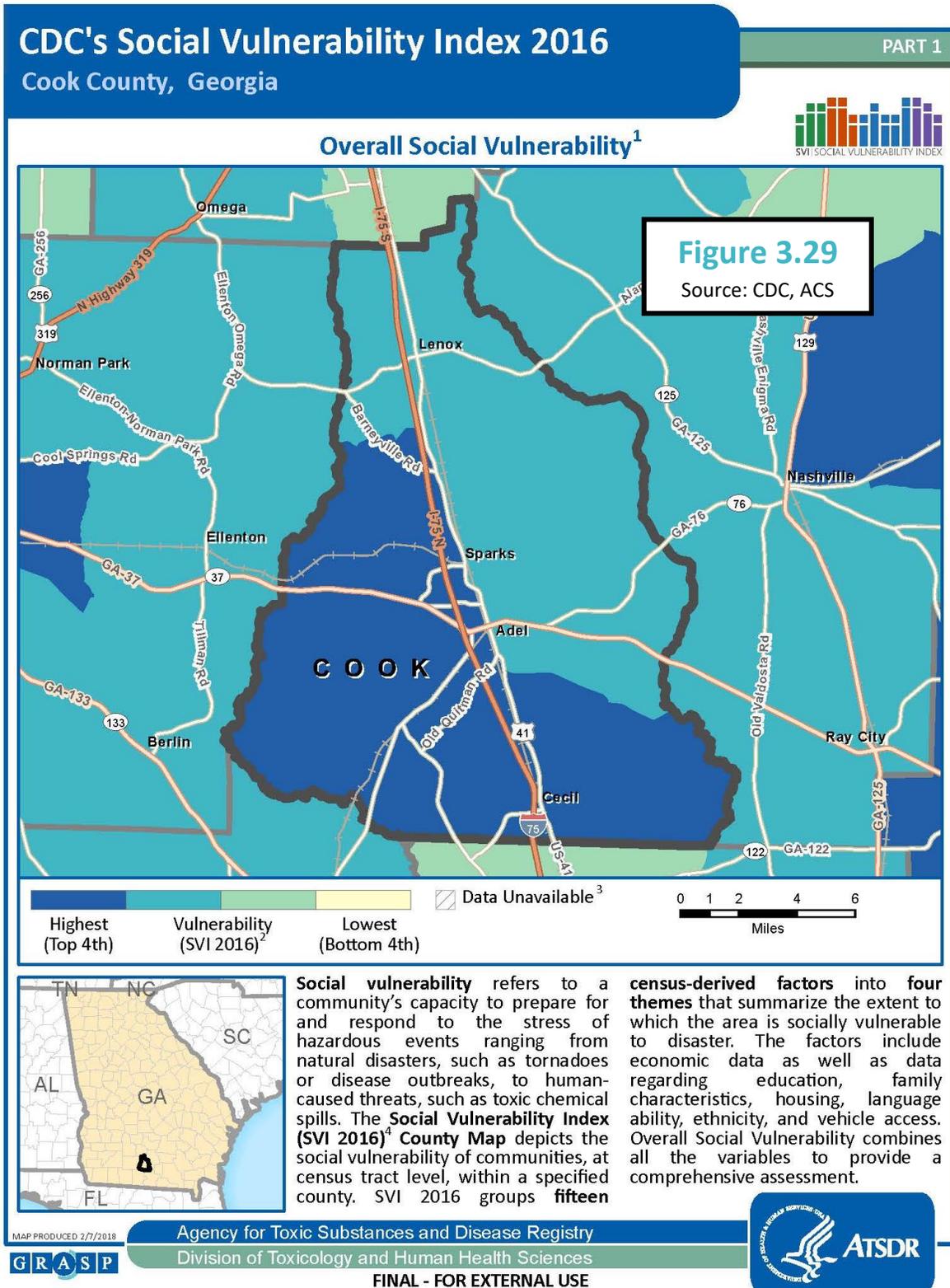
**Table 3.27: Cook County Demographics**

<b>2018 Population</b>	17,184	<b>Total Businesses</b>	315
<b>2010-2018 Pop. Change</b>	-0.10%	<b>Median Home Value</b>	\$88,100
<b>Median Household Income</b>	\$38,408	<b>Total Housing Units</b>	7,386
<b>Poverty Rate</b>	24.0%	<b>% Occupied Housing Units</b>	84.4%
<b>Employment Rate</b>	53.3%	<b>% Owner Occupied</b>	67%
<b>Median Age</b>	37.4	<b>% Renter Occupied</b>	33%
<b>% Minority</b>	31.0%	<b>% Houses Built Before 1990</b>	55.2%
<b>% High school + education</b>	79.9%	<b>% Houses Built After 1990</b>	44.8%

**Table 3.28: Cook County Historical Hazard Profile**

Hazard	Number of Events	Injuries	Deaths	Crop Damage	Property Damage
Tornado	5	45	7	\$0	\$1,535,000
Inland Flooding	5	0	0	\$0	\$305,000
Hurricane Wind	1	0	0	\$0	\$100,000
Severe Weather	55	2	0	\$0	\$731,920
Coastal Hazards	8	0	0	\$0	\$1,480,000
Drought	26	0	0	\$0	\$0
Severe Winter Weather	3	0	0	\$7,850,000	\$0
Wildfire	0	0	0	\$0	\$0

Although all parts of the county rank high on the social vulnerability index, the western and southern parts of Cook County (approximately 50%) have the greatest social vulnerability ranking. This is also true for housing/ transportation vulnerability.



## Crisp County

Crisp County is located in rural Middle-South Georgia and was impacted by a tornado (DR-4297) in mid-January 2017. Historically, Crisp County has experienced 97 severe weather incidents and 22 inland flooding incidents since 1996. According to NOAA, severe weather events are localized and include thunderstorms, hail, and lightning. Crisp County did not rank priorities in their local Hazard Mitigation Plan, but mentioned tornado, windstorm/thunderstorm winds, excess heat, flood, drought, dam failure, winter storm, hurricane/ tropical storm, hailstorm and expansive soils. Crisp County has a 31% poverty rate and 72% of the houses are over 30 years old. These two demographics make recovery after a disaster more difficult. *Demographic Profile Source: 2018 American Community Survey (ACS) 5-Year Estimates. Historical Hazard Profile: NOAA's Historical Storm Events Database (1996-2019). Hazard project data taken from pages 105 & 115 of Crisp's Pre-Disaster Mitigation Plan and interpreted by DCA.*

**Table 3.30: Crisp County Demographics**

<b>2018 Population</b>	22,846	<b>Total Businesses</b>	510
<b>2010-2018 Pop. Change</b>	-2.50%	<b>Median Home Value</b>	\$85,200
<b>Median Household Income</b>	\$35,096	<b>Total Housing Units</b>	10,777
<b>Poverty Rate</b>	30.8%	<b>% Occupied Housing Units</b>	77.3%
<b>Employment Rate</b>	49.5%	<b>% Owner Occupied</b>	58%
<b>Median Age</b>	38.8	<b>% Renter Occupied</b>	42%
<b>% Minority</b>	47.0%	<b>% Houses Built Before 1990</b>	72.3%
<b>% High school + education</b>	80.1%	<b>% Houses Built After 1990</b>	27.7%

**Table 3.31: Crisp County Historical Hazard Profile**

<b>Hazard</b>	<b>Number of Events</b>	<b>Injuries</b>	<b>Deaths</b>	<b>Crop Damage</b>	<b>Property Damage</b>
<b>Tornado</b>	6	2	0	\$0	\$710,000
<b>Inland Flooding</b>	22	0	0	\$0	\$1,531,000
<b>Hurricane Wind</b>	4	0	0	\$0	\$0
<b>Severe Weather</b>	97	2	1	\$0	\$1,549,950
<b>Coastal Hazards</b>	18	0	0	\$0	\$210,000
<b>Drought</b>	25	0	0	\$10,400,000	\$0
<b>Severe Winter Weather</b>	18	0	0	\$0	\$25,000
<b>Wildfire</b>	0	0	0	\$0	\$0

Approximately 75% of Crisp County ranks in the highest category for social vulnerability overall as well as for household composition/disability vulnerability. These areas include the north, west, and east. Socioeconomic vulnerability is highest in the north and west parts of the county.

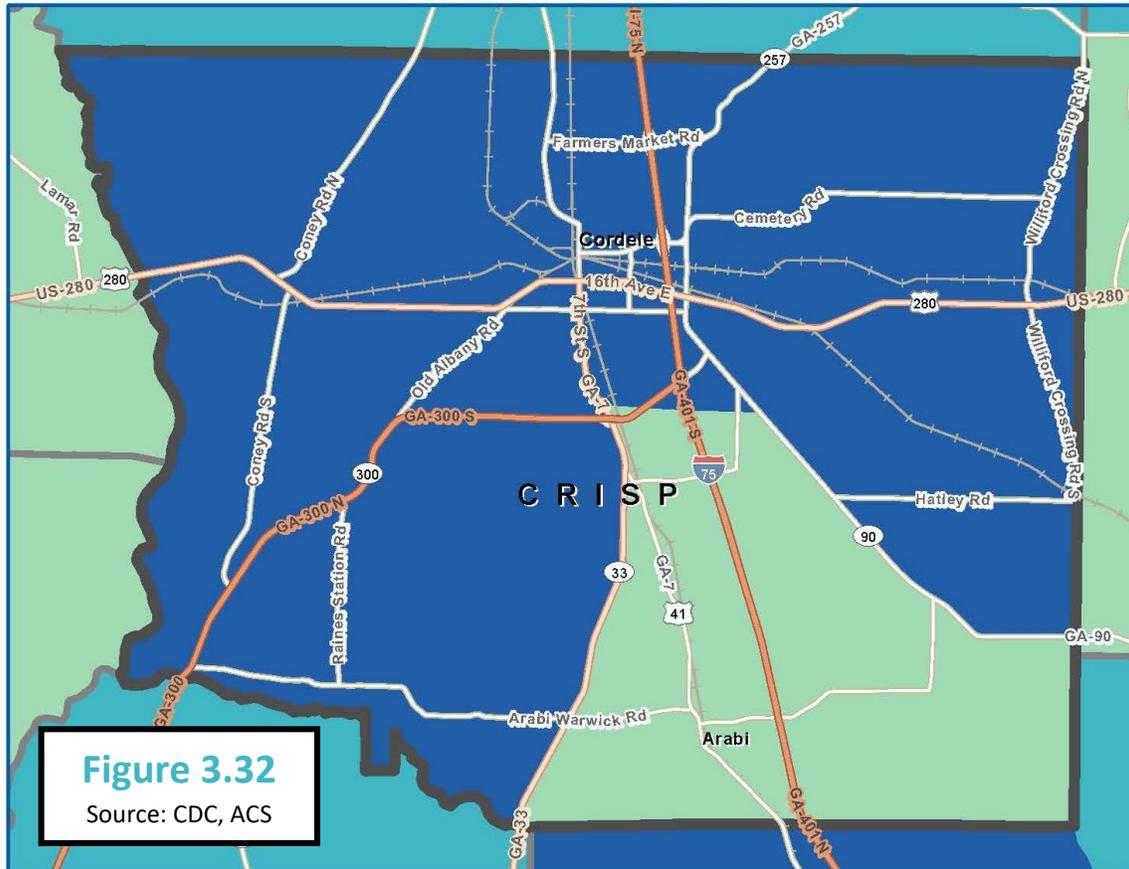
# CDC's Social Vulnerability Index 2016

Crisp County, Georgia

PART 1



## Overall Social Vulnerability<sup>1</sup>



**Figure 3.32**

Source: CDC, ACS



**Social vulnerability** refers to a community's capacity to prepare for and respond to the stress of hazardous events ranging from natural disasters, such as tornadoes or disease outbreaks, to human-caused threats, such as toxic chemical spills. The **Social Vulnerability Index (SVI 2016)**<sup>4</sup> County Map depicts the social vulnerability of communities, at census tract level, within a specified county. SVI 2016 groups **fifteen**

**census-derived factors** into **four themes** that summarize the extent to which the area is socially vulnerable to disaster. The factors include economic data as well as data regarding education, family characteristics, housing, language ability, ethnicity, and vehicle access. Overall Social Vulnerability combines all the variables to provide a comprehensive assessment.

MAP PRODUCED 2/7/2018

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## Dougherty County

Dougherty County is located in rural Southwest Georgia and was impacted by two tornadic events (DR-4294 & DR-4297) both occurring in mid-January 2017. Historically, Dougherty County has experienced 170 severe weather incidents, 6 tornadoes and 28 inland flooding incidents since 1996. According to NOAA, severe weather events are localized and include thunderstorms, hail, and lightning. Dougherty County identifies tornadoes, drought, severe weather (thunderstorm winds) and floods as priorities in their local Hazard Mitigation Plan. The county has a 29% poverty rate and 75% of the houses are over 30 years old. Having a high poverty rate and such a large portion of aging housing stock makes recovery after a disaster more difficult. Mitigating against severe weather, tornadoes, and inland flooding should increase the resiliency of the county against future disasters. *(Hazard project data taken from page 38 of Albany/ Dougherty Flood Hazard Mitigation Plan and interpreted by DCA)*

**Table 3.33: Dougherty County Demographics**

<b>2018 Population</b>	91,049	<b>Total Businesses</b>	2,276
<b>2010-2018 Pop. Change</b>	-3.70%	<b>Median Home Value</b>	\$103,900
<b>Median Household Income</b>	\$37,633	<b>Total Housing Units</b>	40,637
<b>Poverty Rate</b>	29.4%	<b>% Occupied Housing Units</b>	85.6%
<b>Employment Rate</b>	49.3%	<b>% Owner Occupied</b>	45%
<b>Median Age</b>	35.1	<b>% Renter Occupied</b>	55%
<b>% Minority</b>	73.0%	<b>% Houses Built Before 1990</b>	74.6%
<b>% High school + education</b>	82.5%	<b>% Houses Built After 1990</b>	25.4%

**Table 3.34: Dougherty County Historical Hazard Profile**

<b>Hazard</b>	<b>Number of Events</b>	<b>Injuries</b>	<b>Deaths</b>	<b>Crop Damage</b>	<b>Property Damage</b>
<b>Tornado</b>	6	32	5	\$0	\$301,135,000
<b>Inland Flooding</b>	28	0	0	\$0	\$116,301,000
<b>Hurricane Wind</b>	2	0	0	\$111,000,000	\$300,500,000
<b>Severe Weather</b>	170	2	0	\$0	\$18,200,500
<b>Coastal Hazards</b>	9	0	0	\$111,000,000	\$305,690,000
<b>Drought</b>	31	0	0	\$0	\$0
<b>Severe Winter Weather</b>	4	0	0	\$7,850,000	\$51,000
<b>Wildfire</b>	0	0	0	\$0	\$0

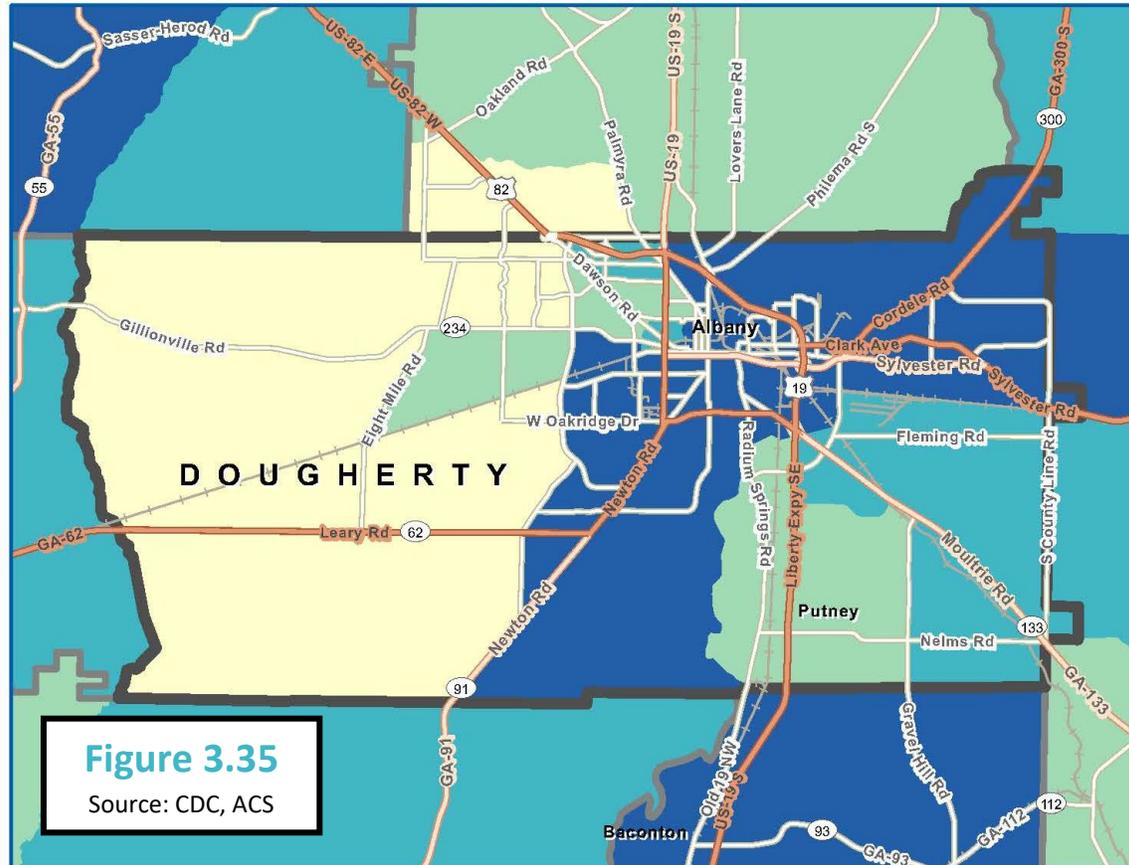
In Dougherty County, the south-central to northeastern parts of the county are the most socially vulnerable overall. This section includes the City of Albany. The socioeconomic vulnerability and housing/transportation vulnerability follow the same pattern and are highest in these areas as well.

# CDC's Social Vulnerability Index 2016

Dougherty County, Georgia

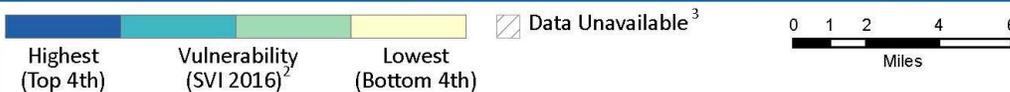
PART 1

## Overall Social Vulnerability<sup>1</sup>



**Figure 3.35**

Source: CDC, ACS



**Social vulnerability** refers to a community's capacity to prepare for and respond to the stress of hazardous events ranging from natural disasters, such as tornadoes or disease outbreaks, to human-caused threats, such as toxic chemical spills. The **Social Vulnerability Index (SVI 2016)**<sup>4</sup> County Map depicts the social vulnerability of communities, at census tract level, within a specified county. SVI 2016 groups **fifteen**

**census-derived factors** into **four themes** that summarize the extent to which the area is socially vulnerable to disaster. The factors include economic data as well as data regarding education, family characteristics, housing, language ability, ethnicity, and vehicle access. Overall Social Vulnerability combines all the variables to provide a comprehensive assessment.



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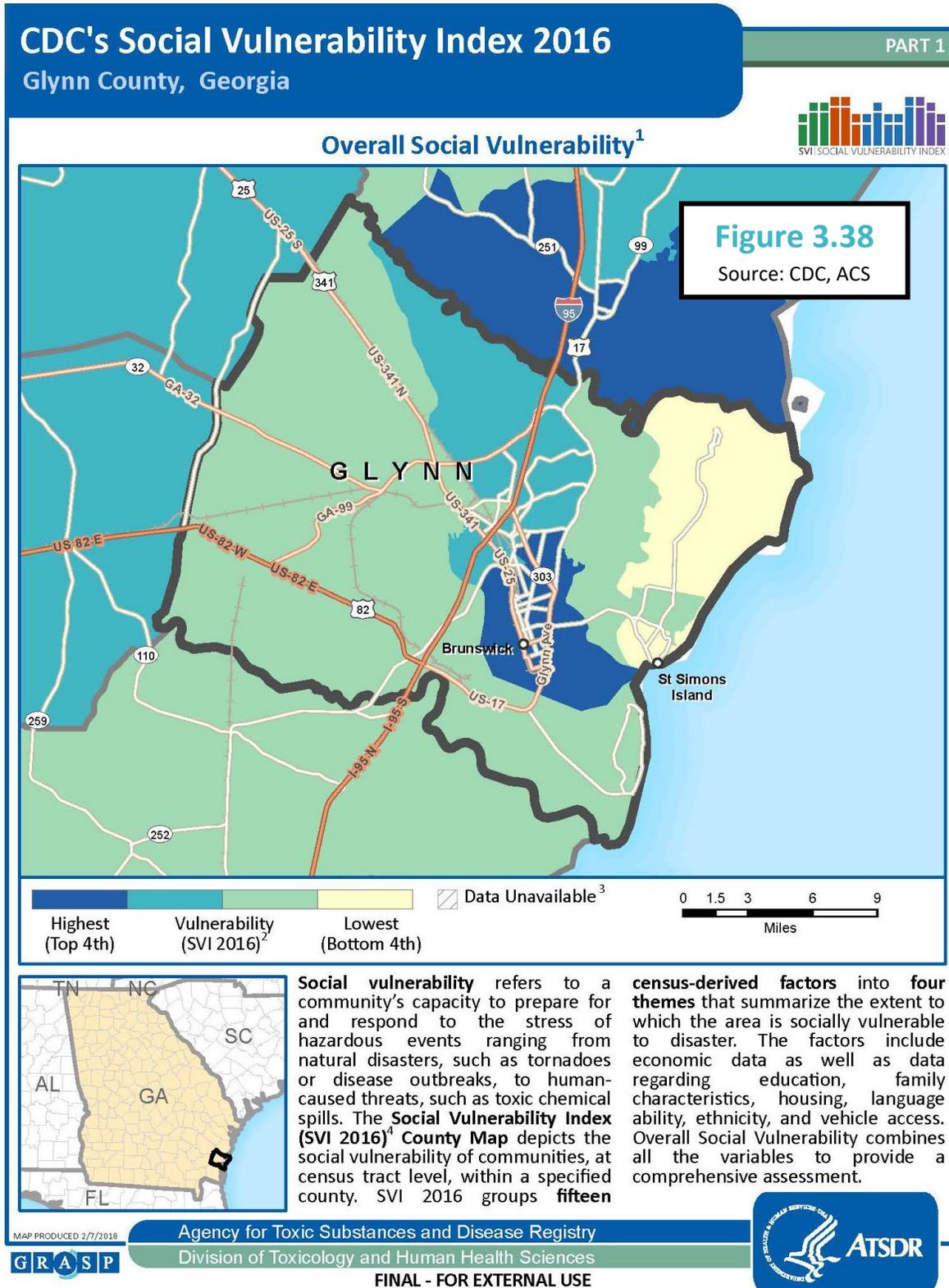
## Glynn County

Glynn County is located along Georgia's coast and was impacted by Hurricane Irma (DR-4338) in September 2017. Historically, Glynn County has experienced 166 severe weather incidents, 29 coastal hazards, 10 inland flooding incidents and 9 tornadoes since 1996. According to NOAA, severe weather events are localized and include thunderstorms, hail, and lightning, coastal hazards astronomical low tide, coastal flood, high surf, hurricane, hurricane typhoon, rip current, storm surge tide, tropical depression, tropical storm and waterspout. The county identifies coastal storms/ hurricanes, floods, hailstorms, and severe thunderstorms as high priorities in their local Hazard Mitigation Plan. Mitigating against severe weather and coastal hazards (including hurricanes) will increase the resiliency of the county against future disasters. *Demographic Profile Source: ACS. Historical Hazard Profile: NOAA's Historical Storm Events Database (1996-2019). High priority hazard project data taken from pages 89-107 of Glynn's HMP and interpreted by DCA.*

<b>2018 Population</b>	83,974	<b>Total Businesses</b>	2,533
<b>2010-2018 Pop. Change</b>	5.50%	<b>Median Home Value</b>	\$168,700
<b>Median Household Income</b>	\$50,672	<b>Total Housing Units</b>	42,682
<b>Poverty Rate</b>	18.3%	<b>% Occupied Housing Units</b>	79.1%
<b>Employment Rate</b>	57.5%	<b>% Owner Occupied</b>	62%
<b>Median Age</b>	41	<b>% Renter Occupied</b>	38%
<b>% Minority</b>	32.1%	<b>% Houses Built Before 1990</b>	57.5%
<b>% High school + education</b>	87.9%	<b>% Houses Built After 1990</b>	42.5%

<b>Hazard</b>	<b>Number of Events</b>	<b>Injuries</b>	<b>Deaths</b>	<b>Crop Damage</b>	<b>Property Damage</b>
<b>Tornado</b>	9	0	0	\$0	\$551,000
<b>Inland Flooding</b>	10	0	0	\$0	\$42,000
<b>Hurricane Wind</b>	0	0	0	\$0	\$0
<b>Severe Weather</b>	166	0	0	\$0	\$286,800
<b>Coastal Hazards</b>	29	0	2	\$0	\$0
<b>Drought</b>	0	0	0	\$0	\$0
<b>Severe Winter Weather</b>	1	0	0	\$0	\$0
<b>Wildfire</b>	0	0	0	\$0	\$0

A large portion of Glynn County ranks low overall for social vulnerability. The highest section encompasses the City of Brunswick in the middle part of Glynn County and stretching to the coast to the east. Household composition/ disability and housing/transportation vulnerabilities follow the same pattern.



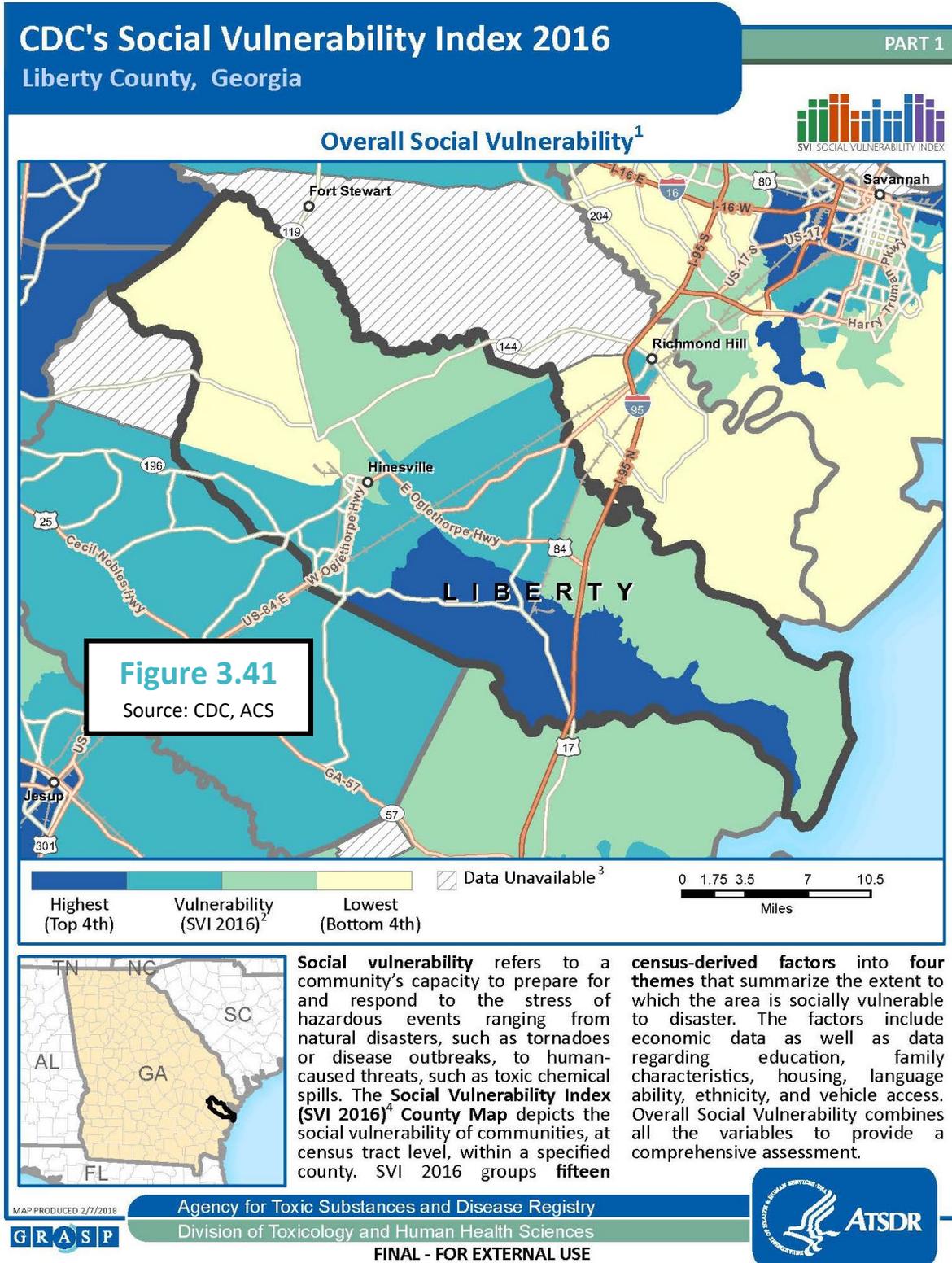
## Liberty County

Liberty County is located on the coast of Georgia and was impacted by Hurricane Irma (DR-4338) in September 2017. Historically, Liberty County has experienced 288 severe weather incidents, 28 coastal hazards, 13 inland flooding incidents and 9 tornadoes since 1996. These figures make Liberty County one of the most often impacted counties out of the 15 declared counties for the 2017 disasters. Liberty County identifies coastal hazards, hurricane wind, wind, tornadoes, severe weather (thunder, lightning, and hail), inland flooding, drought and wildfire as priorities in their local Hazard Mitigation Plan. The county does not list a priority ranking for hazards, but it does list projects in order of priority with corresponding hazards addressed, and projects addressing coastal hazards and inland flooding are at the top of the action list. *Demographic Profile Source: ACS. Historical Hazard Profile: NOAA's Historical Storm Events Database (1996-2019). Hazard project data taken from chapter 2 and page 152 of Liberty's HMP and interpreted by DCA.*

<b>2018 Population</b>	62,108	<b>Total Businesses</b>	824
<b>2010-2018 Pop. Change</b>	-2.20%	<b>Median Home Value</b>	\$121,500
<b>Median Household Income</b>	\$45,959	<b>Total Housing Units</b>	27,997
<b>Poverty Rate</b>	16.8%	<b>% Occupied Housing Units</b>	83.0%
<b>Employment Rate</b>	49.2%	<b>% Owner Occupied</b>	44%
<b>Median Age</b>	28.1	<b>% Renter Occupied</b>	56%
<b>% Minority</b>	53.5%	<b>% Houses Built Before 1990</b>	44.9%
<b>% High school + education</b>	90.9%	<b>% Houses Built After 1990</b>	55.1%

<b>Hazard</b>	<b>Number of Events</b>	<b>Injuries</b>	<b>Deaths</b>	<b>Crop Damage</b>	<b>Property Damage</b>
<b>Tornado</b>	9	7	1	\$425,000	\$43,082,000
<b>Inland Flooding</b>	13	0	0	\$0	\$35,000
<b>Hurricane Wind</b>	4	0	0	\$0	\$0
<b>Severe Weather</b>	288	13	1	\$20,000	\$10,727,700
<b>Coastal Hazards</b>	28	0	0	\$0	\$2,934,000
<b>Drought</b>	46	0	0	\$0	\$0
<b>Severe Winter Weather</b>	6	0	0	\$0	\$0
<b>Wildfire</b>	2	0	0	\$0	\$0

The middle-southern portion of Liberty County is the most socially vulnerable. This same area also corresponds to the most vulnerable parts of the county in terms of socioeconomic status and household composition/ disability. The actual coastline is less vulnerable in all categories.



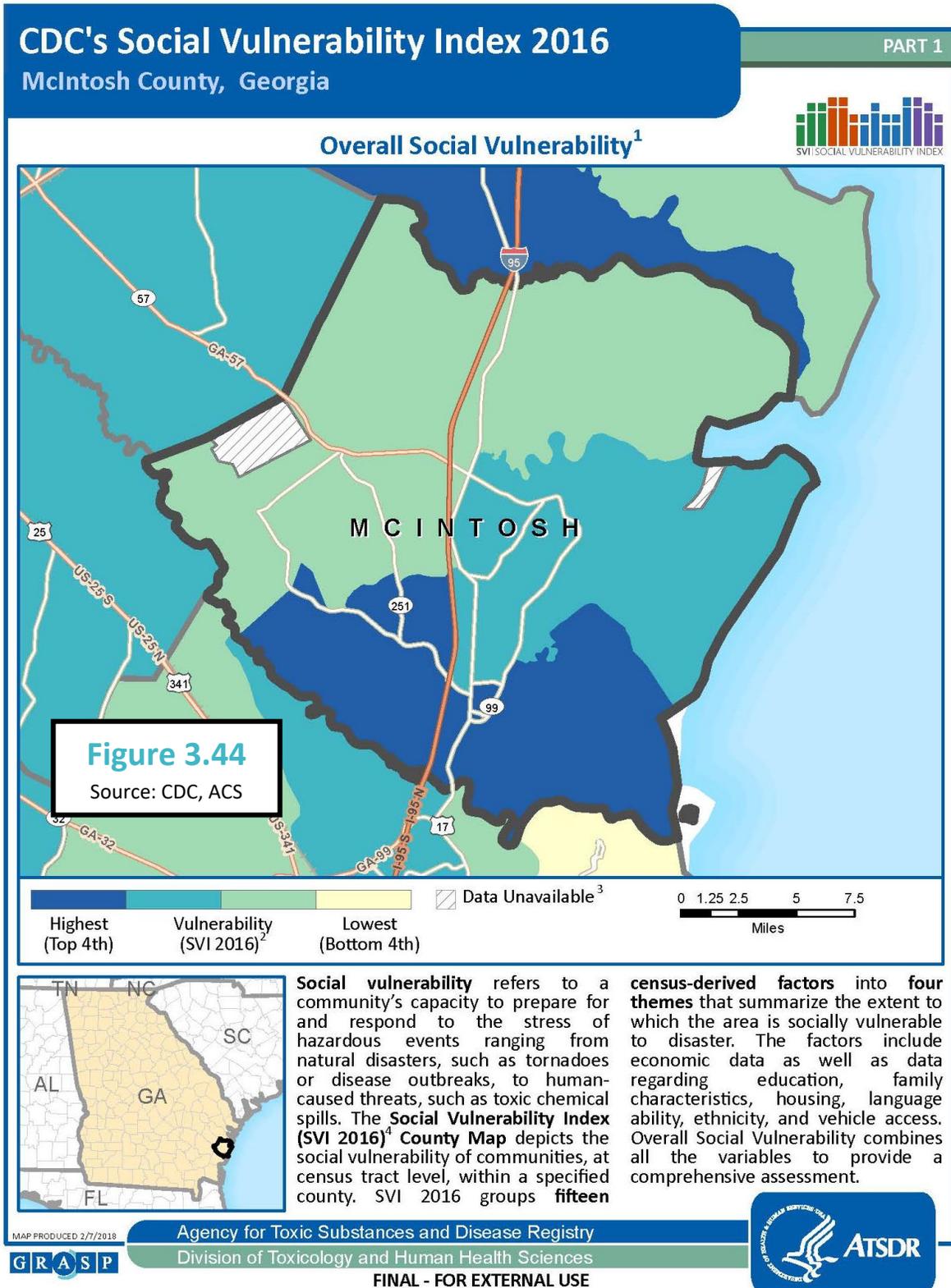
## McIntosh County

McIntosh County is located on the coast of Georgia and was impacted by Hurricane Irma (DR-4338) in September 2017. Historically, McIntosh County experienced 157 severe weather incidents and 43 coastal hazards since 1996. According to NOAA, severe weather events are localized and include thunderstorms, hail, and lightning. Coastal hazards include astronomical low tide, coastal flood, high surf, hurricane, hurricane typhoon, rip current, storm surge tide, tropical depression, tropical storm and waterspout. McIntosh County identifies coastal storms/ hurricanes, extreme heat, and wildfire as high priorities in the county's local Hazard Mitigation Plan. McIntosh County has a poverty rate of 20% and 54% of the houses were built 30 or more years ago. *Demographic Profile Source: ACS. Historical Hazard Profile: NOAA's Historical Storm Events Database (1996-2019). High priority hazard project data taken from page 106, Section III of McIntosh's HMP and interpreted by DCA.*

<b>2018 Population</b>	8,484	<b>Total Businesses</b>	179
<b>2010-2018 Pop. Change</b>	-40.80%	<b>Median Home Value</b>	\$89,500
<b>Median Household Income</b>	\$44,309	<b>Total Housing Units</b>	4,189
<b>Poverty Rate</b>	19.9%	<b>% Occupied Housing Units</b>	79.5%
<b>Employment Rate</b>	49.3%	<b>% Owner Occupied</b>	74%
<b>Median Age</b>	49.7	<b>% Renter Occupied</b>	26%
<b>% Minority</b>	37.5%	<b>% Houses Built Before 1990</b>	54.0%
<b>% High school + education</b>	86.3%	<b>% Houses Built After 1990</b>	46.0%

<b>Hazard</b>	<b>Number of Events</b>	<b>Injuries</b>	<b>Deaths</b>	<b>Crop Damage</b>	<b>Property Damage</b>
<b>Tornado</b>	4	9	0	\$0	\$12,535,000
<b>Inland Flooding</b>	6	0	0	\$0	\$25,000
<b>Hurricane Wind</b>	4	0	0	\$0	\$0
<b>Severe Weather</b>	157	6	0	\$30,000	\$277,050
<b>Coastal Hazards</b>	43	0	0	\$0	\$2,945,250
<b>Drought</b>	46	0	0	\$0	\$0
<b>Severe Winter Weather</b>	7	0	0	\$0	\$0
<b>Wildfire</b>	0	0	0	\$0	\$0

The southern part of McIntosh County is the most socially vulnerable overall. This corresponds as well to the area of most socioeconomic status and housing/transportation vulnerability. For the most part, the coast is not where the highest vulnerability rankings are- the rankings trend inward within the county.



## Thomas County

Thomas County is located in rural South Georgia and was impacted by a tornado (DR-4297) in mid-January 2017. Historically, Thomas County has experienced 155 severe weather incidents, 6 tornadoes, 10 coastal hazards and 13 inland flooding incidents since 1996. According to NOAA, severe weather events are localized and include thunderstorms, hail, and lightning. Coastal hazards include astronomical low tide, coastal flood, high surf, hurricane, hurricane typhoon, rip current, storm surge tide, tropical depression, tropical storm and waterspout. Thomas County is in the process of updating their local Hazard Mitigation Plan, as their plan has expired. The county has a 21% poverty rate and 60% of the houses are over 30 years old. Mitigating against severe weather, tornadoes, coastal hazards and inland flooding. These efforts will increase the resiliency of the county against future disasters.

<b>2018 Population</b>	44,730	<b>Total Businesses</b>	1,113
<b>2010-2018 Pop. Change</b>	0.00%	<b>Median Home Value</b>	\$133,800
<b>Median Household Income</b>	\$40,112	<b>Total Housing Units</b>	20,615
<b>Poverty Rate</b>	20.8%	<b>% Occupied Housing Units</b>	84.2%
<b>Employment Rate</b>	53.1%	<b>% Owner Occupied</b>	63%
<b>Median Age</b>	40.3	<b>% Renter Occupied</b>	37%
<b>% Minority</b>	39.9%	<b>% Houses Built Before 1990</b>	60.4%
<b>% High school + education</b>	82.6%	<b>% Houses Built After 1990</b>	39.6%

<b>Hazard</b>	<b>Number of Events</b>	<b>Injuries</b>	<b>Deaths</b>	<b>Crop Damage</b>	<b>Property Damage</b>
<b>Tornado</b>	6	3	0	\$0	\$11,310,000
<b>Inland Flooding</b>	13	1	0	\$0	\$2,852,000
<b>Hurricane Wind</b>	1	0	0	\$0	\$1,000,000
<b>Severe Weather</b>	155	1	1	\$0	\$1,162,450
<b>Coastal Hazards</b>	10	0	0	\$0	\$6,030,000
<b>Drought</b>	31	0	0	\$0	\$0
<b>Severe Winter Weather</b>	3	0	0	\$7,850,000	\$0
<b>Wildfire</b>	0	0	0	\$0	\$0

Within Thomas County, 75% of the population ranks within the top 50% for social vulnerability. The City of Thomasville is located with the most vulnerable area overall as well as for housing/transportation and household composition/ disability vulnerability.

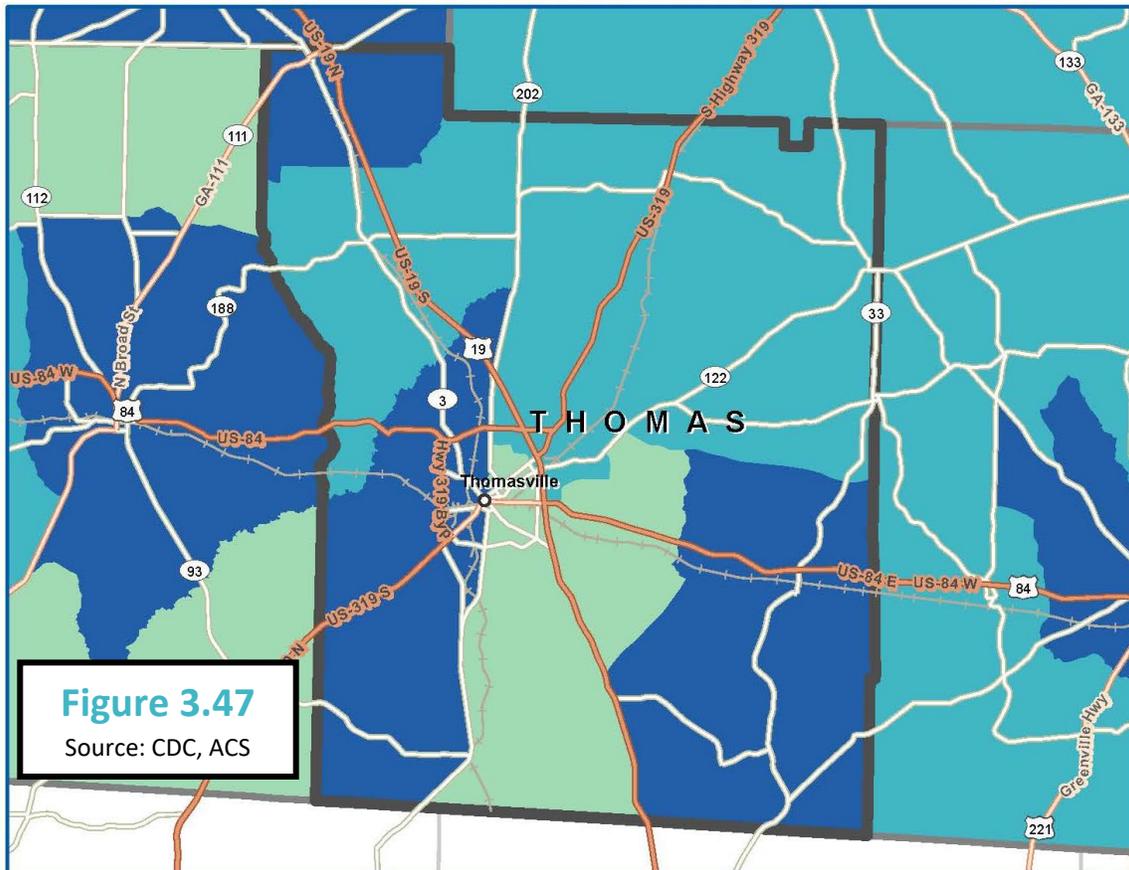
# CDC's Social Vulnerability Index 2016

Thomas County, Georgia

PART 1



## Overall Social Vulnerability<sup>1</sup>



**Figure 3.47**  
Source: CDC, ACS



**Social vulnerability** refers to a community's capacity to prepare for and respond to the stress of hazardous events ranging from natural disasters, such as tornadoes or disease outbreaks, to human-caused threats, such as toxic chemical spills. The **Social Vulnerability Index (SVI 2016)<sup>4</sup> County Map** depicts the social vulnerability of communities, at census tract level, within a specified county. SVI 2016 groups **fifteen**

**census-derived factors** into **four themes** that summarize the extent to which the area is socially vulnerable to disaster. The factors include economic data as well as data regarding education, family characteristics, housing, language ability, ethnicity, and vehicle access. Overall Social Vulnerability combines all the variables to provide a comprehensive assessment.



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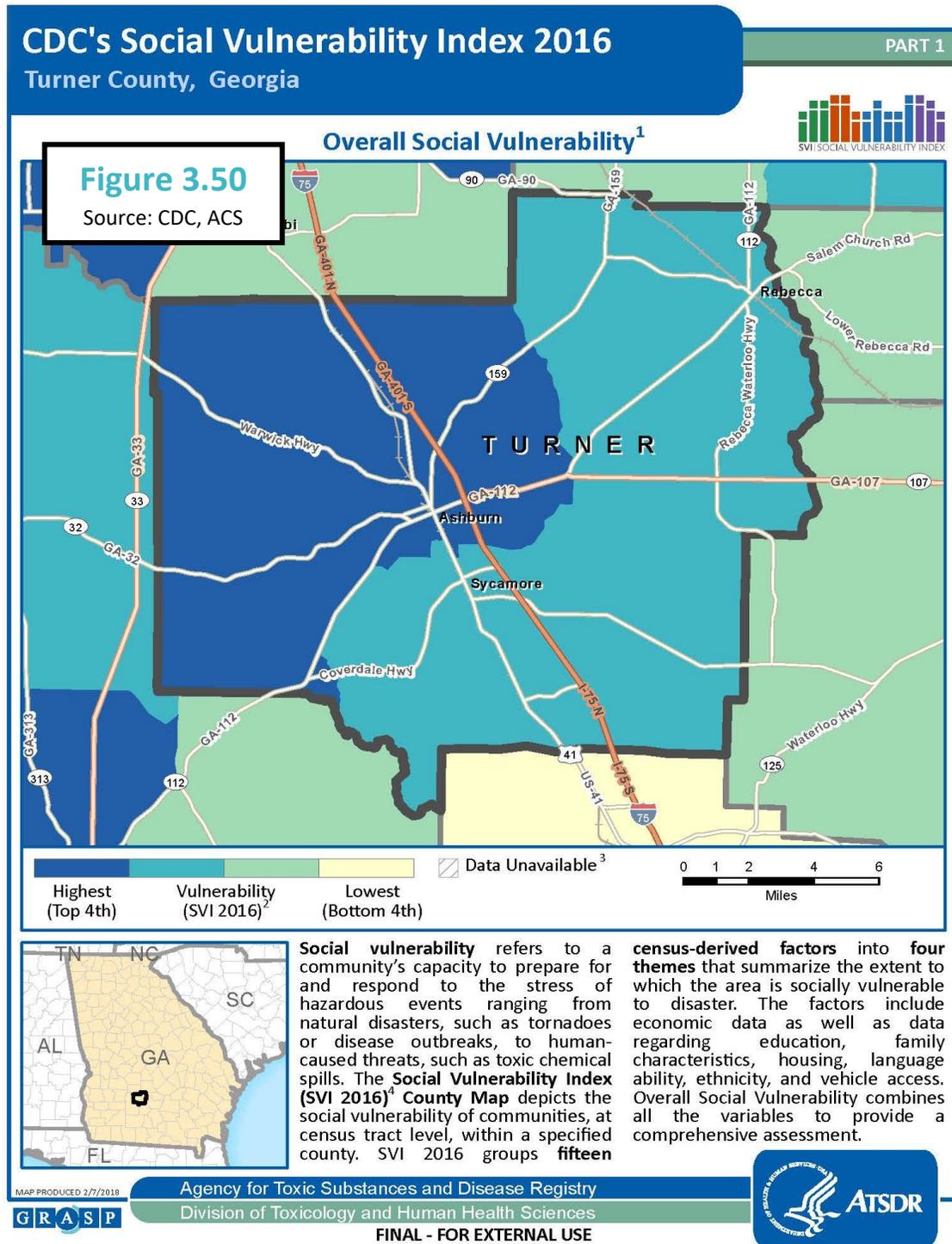
## Turner County

Turner County is located in rural Southwest Georgia and was impacted by two tornados (DR-4294 and DR-4297) both occurring in mid-January 2017. Historically, Turner County has experienced 79 severe weather incidents and three tornadoes since 1996. According to NOAA, severe weather events are localized and include thunderstorms, hail, and lightning. Turner County identifies hurricanes/tropical storms, tornadoes, floods, wildfires and extreme heat as high priorities in their local Hazard Mitigation Plan. The county has a 35% poverty rate and 74% of the houses are over 30 years old. These figures are some of the highest within the 15 county impacted area. Turner County also lost 11% of the population from 2010-2018. These figures may indicate distress. *Demographic Profile Source: ACS. Historical Hazard Profile: NOAA's Historical Storm Events Database (1996-2019). High priority project data taken from pages 63-101 of Turner's HMP and interpreted by DCA.*

<b>2018 Population</b>	7,962	<b>Total Businesses</b>	151
<b>2010-2018 Pop. Change</b>	-10.80%	<b>Median Home Value</b>	\$74,000
<b>Median Household Income</b>	\$38,341	<b>Total Housing Units</b>	3,914
<b>Poverty Rate</b>	35.3%	<b>% Occupied Housing Units</b>	77.2%
<b>Employment Rate</b>	50.1%	<b>% Owner Occupied</b>	68%
<b>Median Age</b>	38.8	<b>% Renter Occupied</b>	32%
<b>% Minority</b>	45.1%	<b>% Houses Built Before 1990</b>	74.3%
<b>% High school + education</b>	82.4%	<b>% Houses Built After 1990</b>	25.7%

<b>Hazard</b>	<b>Number of Events</b>	<b>Injuries</b>	<b>Deaths</b>	<b>Crop Damage</b>	<b>Property Damage</b>
<b>Tornado</b>	3	25	1	\$0	\$7,000,000
<b>Inland Flooding</b>	2	0	0	\$0	\$0
<b>Hurricane Wind</b>	1	0	0	\$0	\$100,000
<b>Severe Weather</b>	79	3	1	\$0	\$1,139,500
<b>Coastal Hazards</b>	6	0	0	\$0	\$2,665,000
<b>Drought</b>	29	0	0	\$0	\$0
<b>Severe Winter Weather</b>	5	0	0	\$7,850,000	\$30,000
<b>Wildfire</b>	0	0	0	\$0	\$0

The left third of the county is ranked in the highest social vulnerability category overall and for the four themes shown in the maps above which include socioeconomic status, household composition/disability, race/ethnicity/language and housing/ transportation.



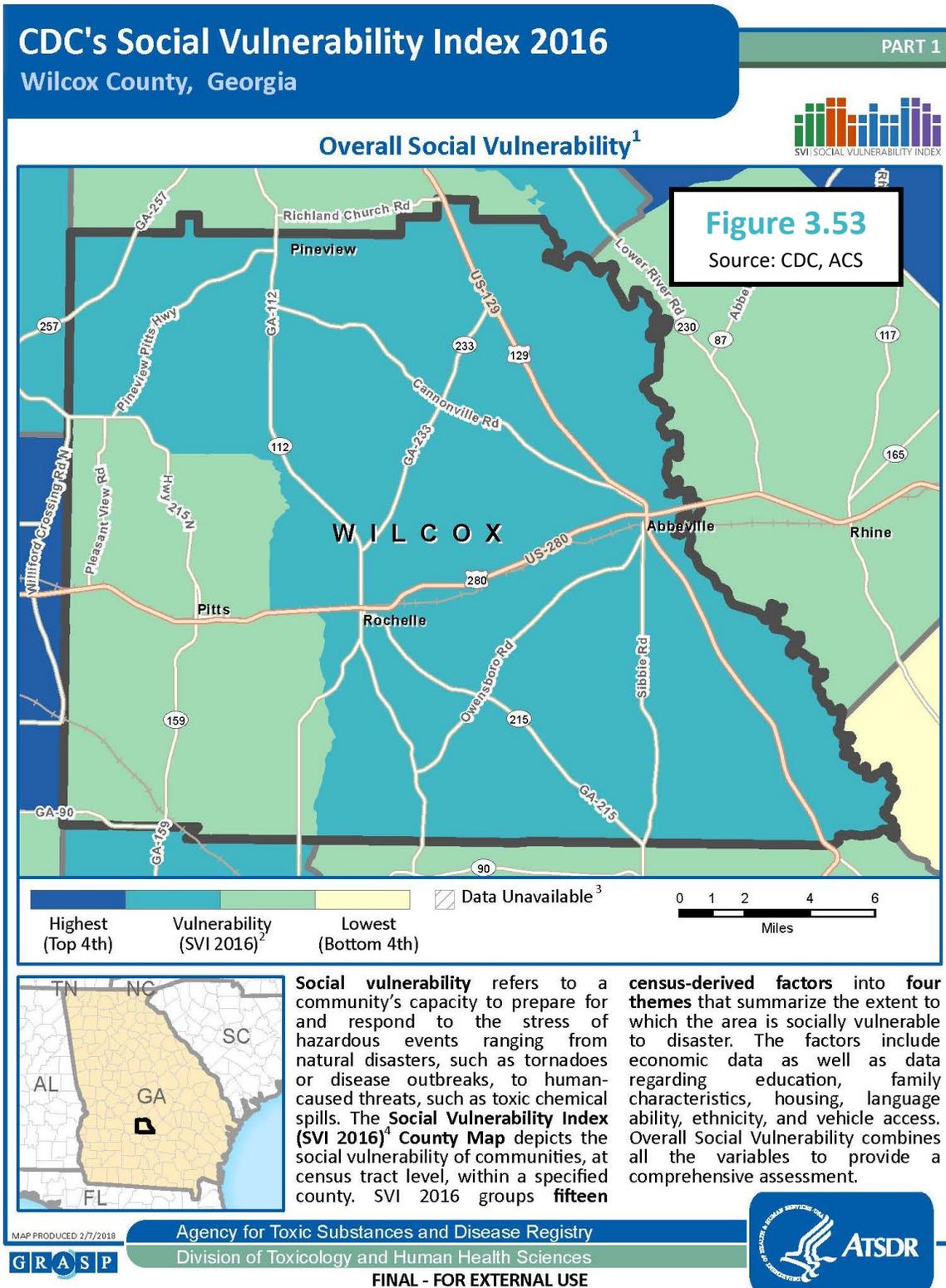
## Wilcox County

Wilcox County is located in rural Southwest Georgia and was impacted by a tornado (DR-4297) in mid-January 2017. Historically, Wilcox County has experienced 64 severe weather incidents, 6 tornadoes and 16 coastal hazards since 1996. According to NOAA, severe weather events are localized and include thunderstorms, hail, and lightning. The county identifies flood, tornado, winter storm, thunderstorms/windstorms and drought as high priorities in their local Hazard Mitigation Plan. Wilcox County has a 22% poverty rate and 70% of the houses are over 30 years old. Mitigating against severe weather, tornadoes, and coastal hazards will increase the resiliency of the county against future disasters. *Demographic Profile Source: ACS. Historical Hazard Profile: NOAA's Historical Storm Events Database (1996-2019). High priority project data taken from pages 50-70 of Wilcox's HMP and interpreted by DCA.*

<b>Table 3.51: Wilcox County Demographics</b>			
<b>2018 Population</b>	8,846	<b>Total Businesses</b>	84
<b>2010-2018 Pop. Change</b>	-4.40%	<b>Median Home Value</b>	\$68,200
<b>Median Household Income</b>	\$36,077	<b>Total Housing Units</b>	3,507
<b>Poverty Rate</b>	22.0%	<b>% Occupied Housing Units</b>	74.3%
<b>Employment Rate</b>	33.0%	<b>% Owner Occupied</b>	76%
<b>Median Age</b>	39.5	<b>% Renter Occupied</b>	24%
<b>% Minority</b>	37.2%	<b>% Houses Built Before 1990</b>	70.4%
<b>% High school + education</b>	82.3%	<b>% Houses Built After 1990</b>	29.6%

<b>Hazard</b>	<b>Number of Events</b>	<b>Injuries</b>	<b>Deaths</b>	<b>Crop Damage</b>	<b>Property Damage</b>
<b>Tornado</b>	6	0	0	\$500,000	\$1,155,000
<b>Inland Flooding</b>	6	0	0	\$0	\$195,000
<b>Hurricane Wind</b>	2	0	0	\$0	\$0
<b>Severe Weather</b>	64	2	0	\$10,000	\$1,279,200
<b>Coastal Hazards</b>	16	0	0	\$0	\$105,000
<b>Drought</b>	23	0	0	\$10,840,000	\$0
<b>Severe Winter Weather</b>	18	0	0	\$0	\$0
<b>Wildfire</b>	0	0	0	\$0	\$0

Overall, the entire county is within the mid-50% range for social vulnerability. When broken into the four separate categories in the SOVI chart above, the highest vulnerability tends to be on the eastern border from north to south, with the exception of the household composition/ disability vulnerability.



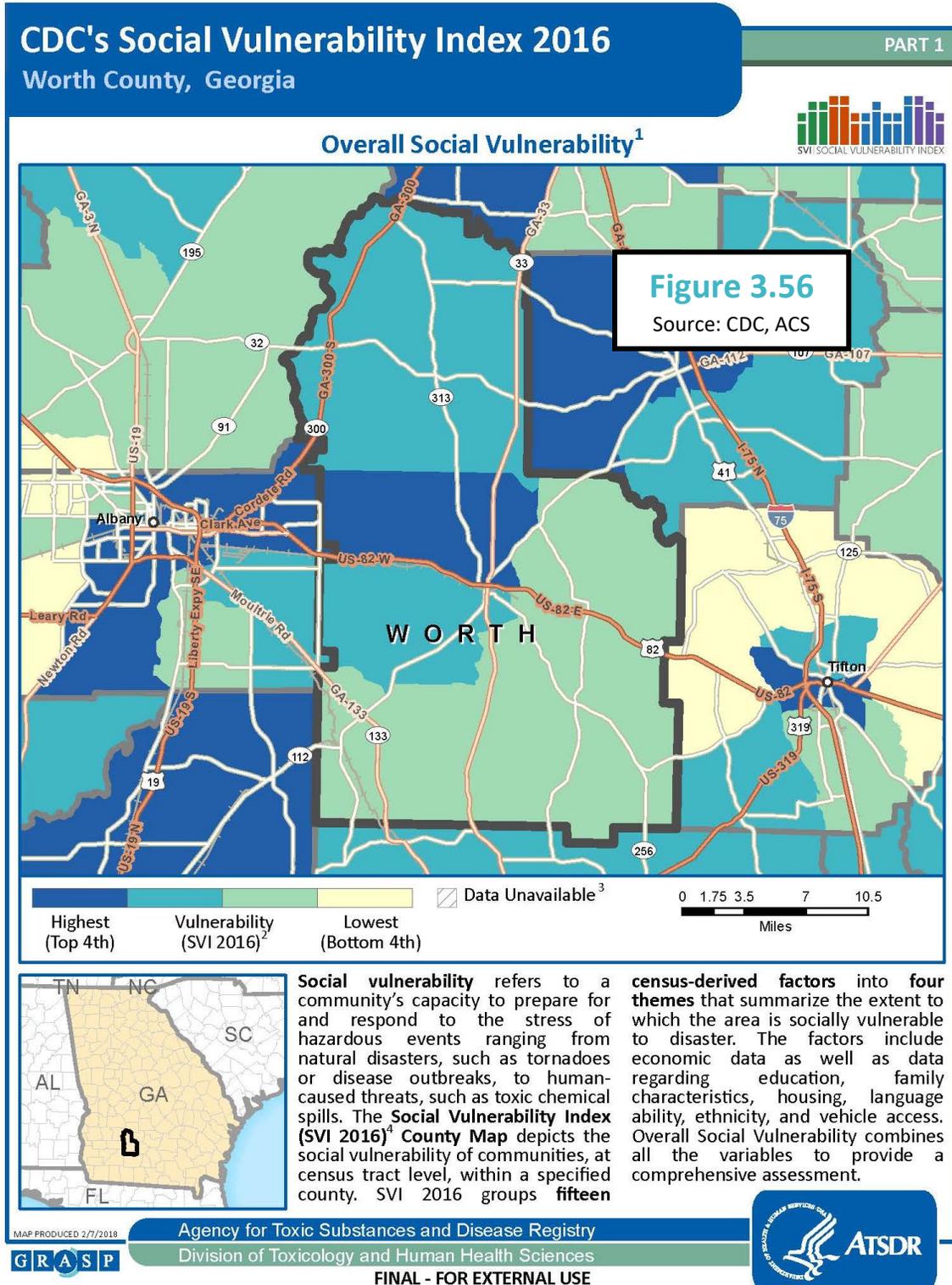
## Worth County

Worth County is located in rural Southwest Georgia and was impacted by two tornados (DR-4294 & DR-4297) both occurring in mid-January 2017. Historically, Worth County has experienced 200 severe weather incidents, 17 tornadoes and 22 inland flooding incidents since 1996. According to NOAA, severe weather events are localized and include thunderstorms, hail, and lightning. Worth County identifies tornadoes, thunderstorm winds and extreme heat as their top priorities in their local Hazard Mitigation Plan. The county has a 21% poverty rate and 63% of the houses are over 30 years old. *Demographic Profile Source: ACS. Historical Hazard Profile: NOAA's Historical Storm Events Database (1996-2019). Hazard project data taken from pages 58-80 of Worth's HMP and interpreted by DCA.*

<b>2018 Population</b>	20,656	<b>Total Businesses</b>	255
<b>2010-2018 Pop. Change</b>	-4.70%	<b>Median Home Value</b>	\$85,600
<b>Median Household Income</b>	\$46,076	<b>Total Housing Units</b>	9,329
<b>Poverty Rate</b>	20.8%	<b>% Occupied Housing Units</b>	86.2%
<b>Employment Rate</b>	53.6%	<b>% Owner Occupied</b>	66%
<b>Median Age</b>	41.1	<b>% Renter Occupied</b>	34%
<b>% Minority</b>	31.7%	<b>% Houses Built Before 1990</b>	63.1%
<b>% High school + education</b>	81.3%	<b>% Houses Built After 1990</b>	36.9%

<b>Hazard</b>	<b>Number of Events</b>	<b>Injuries</b>	<b>Deaths</b>	<b>Crop Damage</b>	<b>Property Damage</b>
<b>Tornado</b>	17	35	2	\$2,000,000	\$15,102,000
<b>Inland Flooding</b>	22	0	0	\$0	\$3,540,000
<b>Hurricane Wind</b>	1	0	0	\$111,000,000	\$6,750,000
<b>Severe Weather</b>	200	0	0	\$10,000	\$2,459,500
<b>Coastal Hazards</b>	8	0	0	\$111,000,000	\$9,050,000
<b>Drought</b>	30	0	0	\$0	\$0
<b>Severe Winter Weather</b>	5	0	0	\$7,850,000	\$75,000
<b>Wildfire</b>	0	0	0	\$0	\$0

The north and northwestern portions of Worth County have the highest social vulnerability overall. These trends extend over county lines to the west through Dougherty County to the City of Albany. The highest vulnerability for housing/transportation and household composition/ disability also extend to the west into Dougherty County.



## 4. Mitigation Needs Assessment: Pre-Application Solicitation

### *Local Government Pre-Applications*

In order to determine mitigation needs, DCA developed a pre-application to gather project specifics. The pre-applications serve as a tool, similar to a survey, for local governments to communicate their mitigation needs to DCA. All local governments located within the 15 eligible counties were invited to participate. DCA placed the pre-application on the official CDBG-MIT webpage and held two webinars to discuss questions related to the CDBG-MIT funding, the pre-application process, and to gather feedback. DCA staff explained topics such as eligibility, maximum application submission, leverage, the new Urgent Need Mitigation national objective, and other requirements of 84 FR 45838. Each local government could submit up to three (3) pre-applications.

The pre-application was broken into the following sections:

- Hazards to be Mitigated
- Activity Type
- Activity Useful Life
- Priority Level
- Narrative
- Budget
- FEMA Lifelines
- National Objective

### *Summary of Pre-Applications Received*

A total of 54 Pre-Applications were received from the local governments within the 15 county area. These applications came from 23 local governments, with six (6) joint applications. The following table breaks down the financial section of the Pre-Applications. The total CDBG-MIT funds requested is \$149,242,775. Leverage was committed in 33 of the 54 Pre-Applications and totaled \$24,024,368. Of the Pre-Applications submitted, the average amount of leverage was 14% of the total project cost.

<b>Table 4.1 : Financial Breakdown of Pre-Applications</b>	
Total CDBG-MIT Funds Requested	\$ 149,242,775
Total Leverage	\$ 24,024,368
Total Project Cost	\$ 173,267,143

DCA staff categorized the Pre-Applications into the following types: Infrastructure-Communications, Infrastructure-Facilities, Infrastructure-Stormwater, Infrastructure-Water/Sewer, Infrastructure Flood Prevention, Infrastructure-Roads, Relief Efforts, Home Hardening Program, Demolition, Acquisition and Elevation Program, Planning, Infrastructure-Utilities, and Equipment. Table 4.2 shows the most Pre-Applications were infrastructure projects which involved facilities. Some of these projects include the construction or modification of disaster shelter recovery centers, hardening of fire stations, safe room retrofits, and additions to public safety buildings. The second most requested category was infrastructure-communications. This category included infrastructure related improvements to communication systems,

broadband communication programs, and developing a regional inter-operable communications system. As a note, during the Pre-Application phase, it was not the intention of DCA to determine if all aspects of the projects were CDBG eligible. For example, in table 4.2, the project categorized as “Relief Efforts” will not be considered eligible. **The Pre-Application phase was intended only to inform the Action Plan of the mitigation needs of the CDBG-MIT eligible communities.**

Activity Type	# Count of Pre-Applications	Leverage	Total CDBG-MIT Funds requested	Total Project Cost
Infrastructure-Facilities	16	\$7,969,629	\$40,829,706	\$48,799,335
Infrastructure-Communications	10	\$8,433,895	\$45,430,491	\$53,864,386
Infrastructure-Stormwater	5	\$497,000	\$19,730,000	\$20,227,000
Infrastructure-Water/Sewer	6	\$1,166,103	\$13,473,229	\$14,639,332
Infrastructure-Flood Prevention	5	\$2,943,741	\$11,611,555	\$14,555,296
Infrastructure-Roads	3	\$1,740,000	\$5,060,344	\$6,800,344
Relief Efforts	1	\$0	\$4,172,000	\$4,172,000
Program-Home Hardening	1	\$275,000	\$2,725,000	\$3,000,000
Program-Demolition, Acq. Elevation	1	\$500,000	\$2,000,000	\$2,500,000
Planning	2	\$200,000	\$1,798,900	\$1,998,900
Infrastructure-Utilities	2	\$237,500	\$1,750,000	\$1,987,500
Equipment	2	\$61,500	\$661,550	\$723,050
<b>Total</b>	<b>54</b>	<b>\$24,024,368</b>	<b>\$149,242,775</b>	<b>\$173,267,143</b>

#### Pre-Application Priorities

Since each local government was allowed up to three submissions, DCA asked each applicant to rank their activities. Each community selected either “one”, “two”, or “three”, when submitting Pre-Applications. Tables 4.3 and 4.4 show characteristics related to these priorities.

Of the 54 submissions, 23 ranked as the first priority, 19 as the second, and 12 as the third. Projects categorized as priority one requested a total of \$84,696,405 in CDBG-MIT funds. However, projects considered priority two and three requested only \$38,755,109 and \$25,791,261, respectively.

Priority Number	Count	CDBG-MIT Funds Requested
1	23	\$84,696,405
2	19	\$38,755,109
3	12	\$25,791,261
<b>Total</b>	<b>54</b>	<b>\$149,242,775</b>

Table 4.4 displays the activities first by priority, then by type. Of the 23 projects making up the first priority, the majority of projects fall into the infrastructure-communications category. Two communities selected programs as their first priority. The first is a demolition, acquisition, and elevation program and the second involves home hardening.

Interestingly, the only two infrastructure-utilities activities are ranked as first priorities. Likewise, the only infrastructure-roads activity is ranked as priority three.

DCA staff asked the local governments to rank their activities by priority because they have a greater understanding of the local needs.

Useful Life

DCA also asked the local governments to determine the useful life of each activity submitted. Each applicant was asked to use FEMA guidance when making a determination. This guidance can be seen in the tables below.

Table 4.4: Activities by Priority and Type	
<b>1</b>	<b>Count</b>
Infrastructure-Communications	7
Infrastructure-Facilities	5
Infrastructure-Flood Prevention	1
Infrastructure-Stormwater	3
Infrastructure-Utilities	2
Infrastructure-Water/Sewer	3
Program-Demolition, Acq., Elevation	1
Program-Home Hardening	1
<b>2</b>	<b>Count</b>
Equipment	1
Infrastructure-Communications	3
Infrastructure-Facilities	4
Infrastructure-Flood Prevention	2
Infrastructure-Roads	2
Infrastructure-Stormwater	2
Infrastructure-Water/Sewer	2
Planning	2
Relief Efforts	1
<b>3</b>	<b>Count</b>
Equipment	1
Infrastructure-Facilities	7
Infrastructure-Flood Prevention	2
Infrastructure-Roads	1
Infrastructure-Water/Sewer	1
<b>Total</b>	<b>54</b>

**Structural/Non-Structural Building Project (Source: FEMA)**

Project Type	Useful Life (Years): Standard Value	Useful Life (Years): Acceptable Limits (documentation required)
Residential Building Retrofit	30	30
Non-Residential Building Retrofit	25	25-50
Public Building Retrofit	50	50-100
Historic Building Retrofit	50	50-100
Roof Diaphragm Retrofit	50	50-100

Tornado Safe Room - Residential	30	30
Tornado Safe Room - Community	30	30-50
Non-Structural Building Elements	30	30
Non-Structural Major Equipment	15	15-30
Non-Structural Minor Equipment	5	5-20

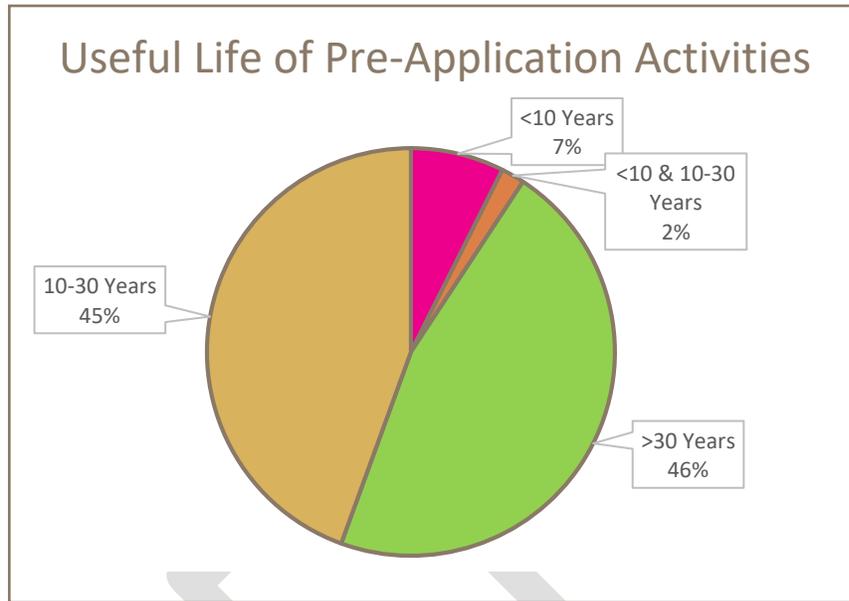
### Infrastructure Projects (Source: FEMA)

Project Type	Useful Life (Years): Standard Value	Useful Life (Years): Acceptable Limits (documentation required)
Major Infrastructure (dams, levees)	50	35-100
Concrete infrastructure, flood walls, roads, bridges, major drainage system	50	35-50
Culverts (concrete, PVC, CMP, HDPE, etc.) <b>with</b> end treatment (i.e., wing walls, end sections, head walls, etc.)	30	25-50
Culverts (concrete, PVC, CMP, HDPE, etc.) <b>without</b> end treatment (i.e., wing walls, end sections, head walls, etc.)	10	5-20
Pump stations, substations, wastewater systems, or equipment such as generators - Structures	50	50
Pump stations, substations, wastewater systems, or equipment such as generators - Equipment	5	5-30
Hurricane Storm Shutters	15	15-30
Major Utility Mitigation Projects (power lines, cable, hardening gas, water, sewer lines, etc.)	50	50-100
Minor Utility Mitigation Projects (backflow valves, downspout disconnect, etc.)	5	5-30

### Miscellaneous Equipment Projects (Source: FEMA)

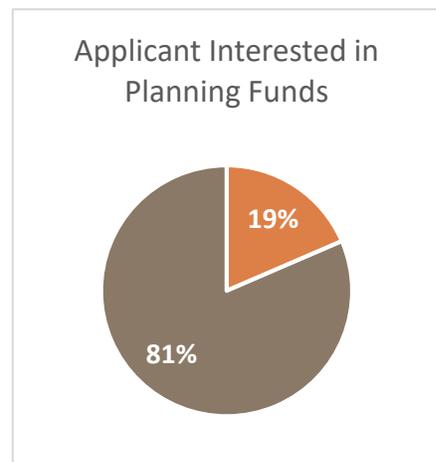
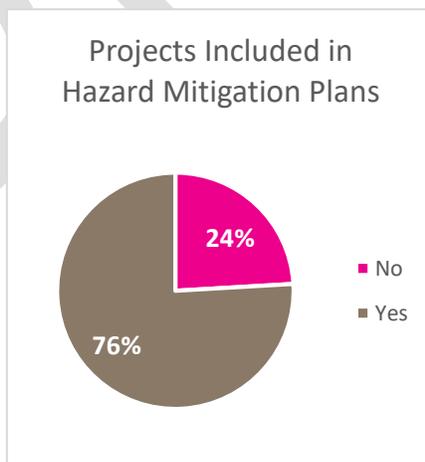
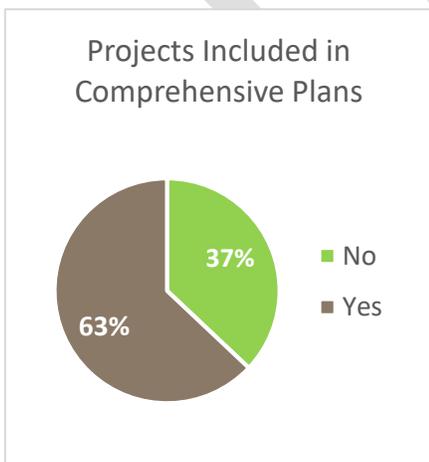
Project Type	Useful Life (Years): Standard Value	Useful Life (Years): Acceptable Limits (documentation required)
Equipment purchases: Small, portable equipment (e.g., computer)	2	2-10
Equipment purchases: Heavy equipment	5	5-30

The activities that fall into the greater than 30 year category make up 46% of the overall projects. These are projects related to infrastructure and facilities. Falling only one percent behind the >30 years is the 10-30 year category with 45%. Next, items such as portable radios and portable generators make up the less than 10 year category with 7%. One project requesting funds for fixed generators and portable generators makes up the category of <10 and 10-30 years.



Planning

Planning is the one of the most important aspects of any project. Planning makes a community more prepared and ensures the benefit of projects are well-calculated before they are undertaken. Out of the 54 Pre-Applications received, 76% of the proposed projects are already included in the fifteen declared counties’ individual local hazard mitigation plans. Sixty three percent of the proposed projects are already included in the community’s local comprehensive plan. These statistics indicate the community has recognized the need for the project by incorporating it into their long-term planning documents. The same can be said for including a project in the community’s Hazard Mitigation Plan. The community has already identified the importance of the project and realizes completion of the project would lead to an increased resiliency against future disasters. Eighty-one percent of the applicants indicated an interest in receiving planning funds. In working with the State Hazard Mitigation Officer, DCA will require that projects must be incorporated into the local “approved” Hazard Mitigation Plan to be considered for CDBG- MIT funding.



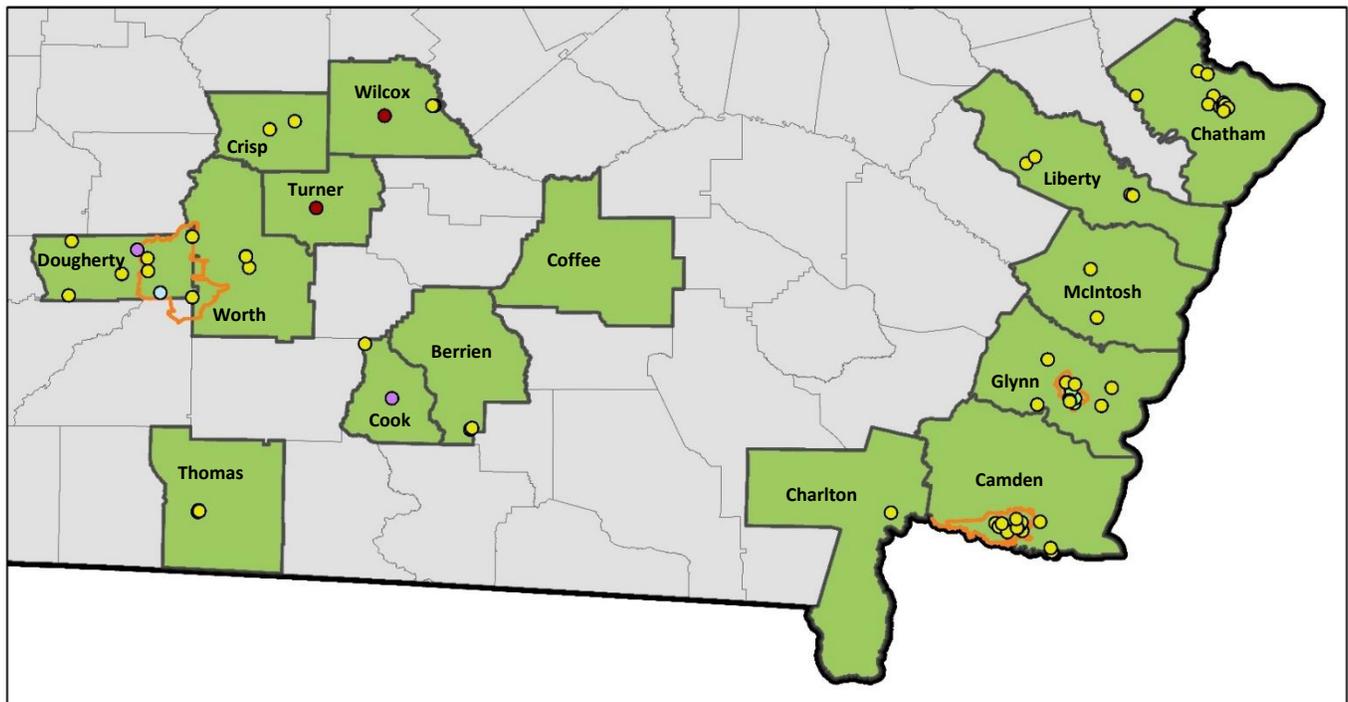
Location

Pre-Applications were submitted from 23 local governments. Some of these communities are located along the coast and are seeking to mitigate against coastal hazards, other are located on the Southwestern end of the state and are mitigating against tornadoes and inland flooding. In the map below, the location of the project sites is mapped to illustrate the types of projects based on location. Although there were 54 Pre-Applications, there are a total of 85 site locations. This is due to the nature of some of the Pre-Applications. For instance, there is a need in one community to install multiple lift stations. The location of each of the stations has been mapped below. Out of the 85 project sites, 28 or (33%) of the sites are located within the HUD-Identified MID zip codes. In addition, nearly every county below is requesting funds for infrastructure-based projects.

\*Although only two communities below formally requested funds for a planning activity, many others indicated an interest in planning.

\*\*Projects considered to have a county-wide or city-wide benefit were not mapped.

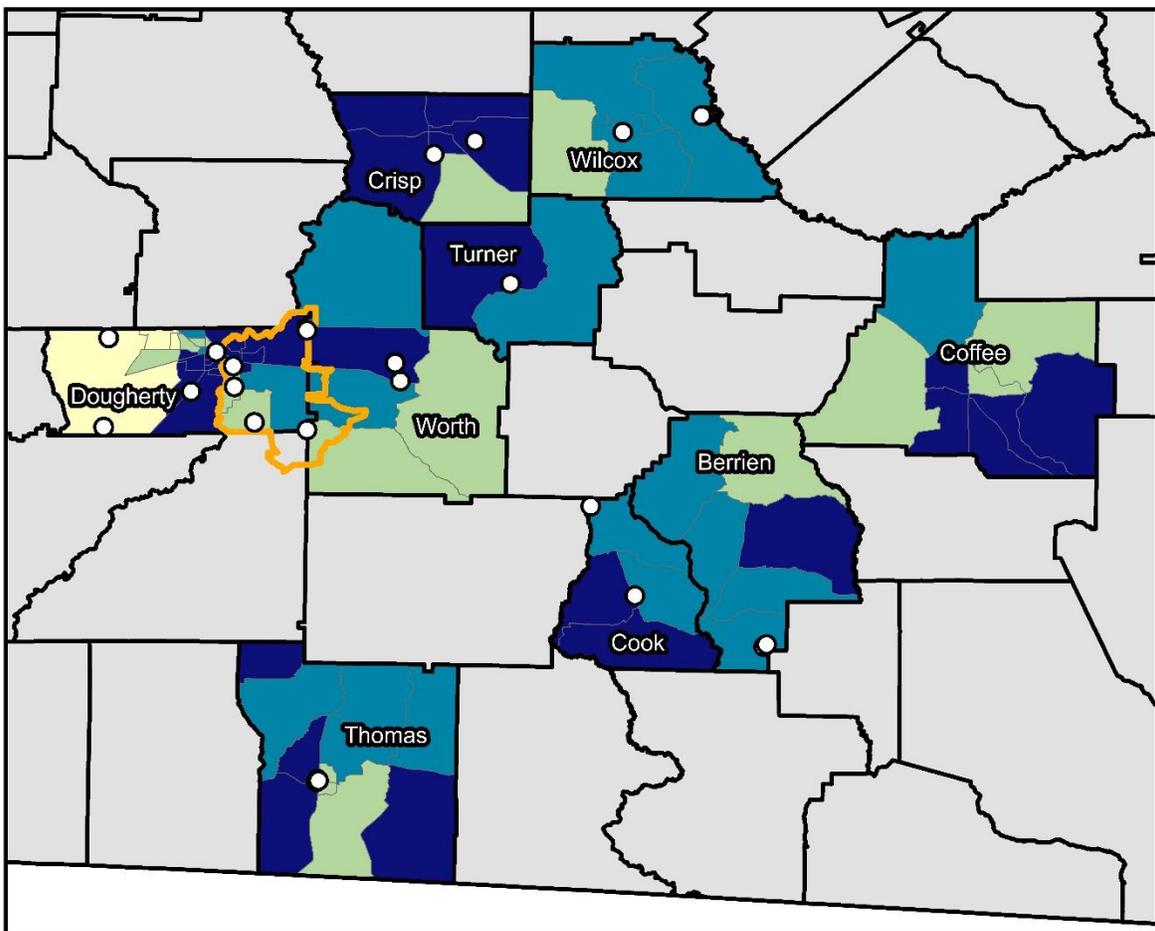
## Pre-Application Project Site Locations



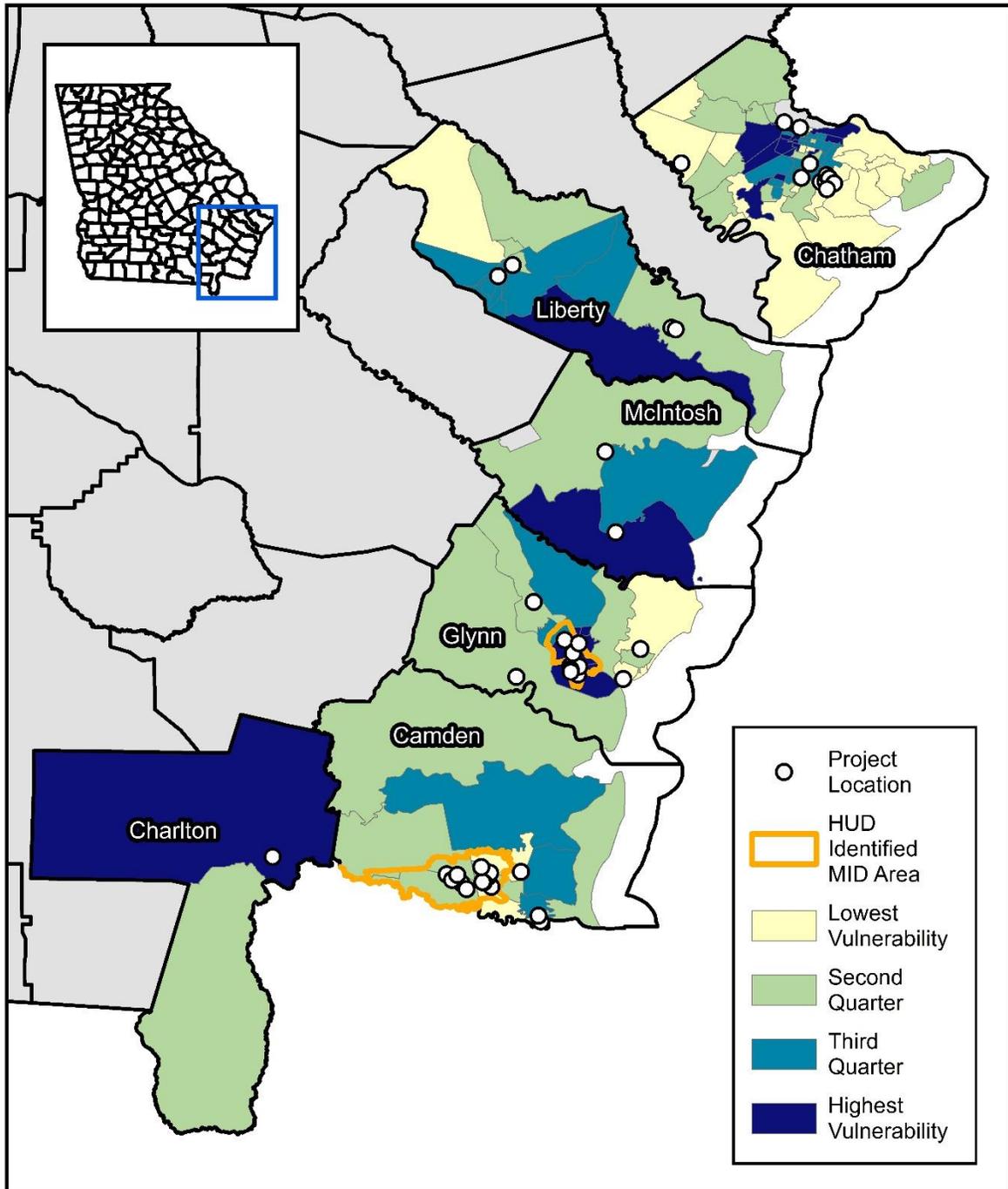
HUD Identified MID Area	Planning
Grantee Identified MID Area	Program - Demolition, Acq, Elevation
Equipment	Program - Home Hardening
Infrastructure	

Project Counts	
Infrastructure	75 (90%)
Program-Home Hardening	4 (5%)
Equipment	2 (2%)
Planning	2 (2%)
Program- Demo, Ac, Elevation	1 (1%)

## CDBG-MIT Project Locations SoVI Index, Southwest Georgia



## CDBG-MIT Project Locations SoVI Index, Coastal Georgia



### FEMA Community Lifelines

Lifelines enable the continuous operation of critical government and business functions and are essential to human health and safety or economic security. FEMA developed the Community Lifelines construct to increase effectiveness in disaster operations and to better position agencies to respond to catastrophic incidents. The Lifelines provide an outcome-based, survivor-centric frame of reference that assists responders with the following:

- Rapidly determining the scale and complexity of a disaster;
- Identifying the severity, root causes, and interdependencies of impacts to basic, critical lifesaving and life-sustaining services within impacted areas;
- Developing operational priorities and objectives that focus response efforts on the delivery of these services by the most effective means available;
- Communicating disaster-related information across all levels of public, private, and non-profit sectors using a commonly understood, plain language lexicon; and
- Guiding response operations to support and facilitate integration across mission areas.

Each Pre-Applicant was instructed to identify the Community Lifeline each activity would address. The applicants could select multiple Lifelines. Table 4.5 summarizes the responses from applicants. The vast majority of Pre-Applications enhanced the Safety and Security lifeline. Safety and Security includes the following types of activities: Law Enforcement/Security, Fire Service, Search and Rescue, Government Service, and Community Safety.

Next, 27 activities would enhance the Food, Water, Sheltering Lifeline. Twenty-five activities related to the Health and Medical Lifeline. This includes the following types of activities: medical care, public health, patient movement, medical supply chain, and fatality management.

Twenty-three Pre-applications involved the Communications Lifeline. The following are subcategories of the Communications Lifeline: infrastructure, responder communications, alerts, warnings, and messages, finance, and 911 and dispatch. The remainder of the projects satisfied the Transportation, Hazardous Materials, and Energy Lifelines.

**Table: 4.5: Pre-Applications and FEMA Community Lifelines**

FEMA Lifeline	Count
Safety and Security	47
Food, Water, Sheltering	27
Health and Medical	25
Communications	23
Transportation	21
Hazardous Materials	16
Energy	15

*Pre-Application Project List*

Table 4.6 lists each local government name, the priority of the project, project title, leverage, CDBG-MIT funds requested, and the total project cost.

<b>Table 4.6: Pre-Application Summary</b>					
<b>Local Government(s)</b>	<b>Project Priority</b>	<b>Title</b>	<b>Leverage</b>	<b>Total CDBG-MIT Funds Requested</b>	<b>Total Project Cost</b>
Abbeville	2	Sewer System and Treatment Upgrades	\$37,500	\$750,000	\$787,500
Abbeville	3	Fire Station Improvements	\$100,000	\$1,500,000	\$1,600,000
Adel/Berrien/Cook Turner/Wilcox/Worth	1	SCARRS APSCO P25 Communications Network	\$0	\$9,500,000	\$9,500,000
Adel/Berrien/Cook Turner/Wilcox/Worth	2	SCARRS Planning Funds	\$0	\$48,900	\$48,900
Albany	2	Stormwater Lift Station 50 Upgrade	\$250,000	\$2,500,000	\$2,750,000
Albany	3	Perimeter Security for EOC, 911 Backup Center, Fire Training Campus	\$20,000	\$100,000	\$120,000
Albany	1	Resilient Utility Infrastructure	\$3,000,000	\$12,000,000	\$15,000,000
Albany/Dougherty	3	Storm Shelters	\$500,000	\$5,079,706	\$5,579,706
Albany/Dougherty	2	Community-wide Building Assessment	\$200,000	\$1,750,000	\$1,950,000
Albany/Dougherty	1	Storm Recovery Equipment (Fixed and Portable Generators, Sandbagging Equipment)	\$500,000	\$3,260,000	\$3,760,000
Brunswick	2	Lifeline Broadband Communication Program	\$125,000	\$4,375,000	\$4,500,000
Brunswick	1	Home Hardening and Storm Mitigation	\$275,000	\$2,725,000	\$3,000,000
Camden County	2	Joint Continuity of Government Operations Center	\$825,000	\$1,750,000	\$2,575,000
Camden County	1	Communication Resiliency Enhancement	\$3,743,895	\$2,548,322	\$6,292,217

<b>Camden County</b>	<b>3</b>	Disaster Shelter Recovery Center	\$4,924,629	\$730,000	\$5,654,629
<b>Charlton County</b>	<b>1</b>	Charlton County Communications Infrastructure Improvements	\$315,000	\$4,425,850	\$4,740,850
<b>Chatham County</b>	<b>1</b>	Purchase and Install Emergency Bypass Pumps at 6 lift stations	\$245,000	\$633,750	\$878,750
<b>Crisp County</b>	<b>1</b>	Emergency Operations Center Enhancement - Communications	\$0	\$250,000	\$250,000
<b>Crisp County</b>	<b>2</b>	Emergency Operations Center - Equipment	\$0	\$90,000	\$90,000
<b>Dougherty County</b>	<b>1</b>	County Demolition, Elevation, Acquisition and Flood Mitigation Project	\$500,000	\$2,000,000	\$2,500,000
<b>Glynn County</b>	<b>1</b>	IT Relocation	\$0	\$4,500,000	\$4,500,000
<b>Glynn County</b>	<b>3</b>	Fixed Generators for Critical Infrastructure	\$0	\$500,000	\$500,000
<b>Glynn County</b>	<b>2</b>	Johnson Rocks Repair - Elevation	\$90,000	\$3,700,000	\$3,790,000
<b>Glynn County/Brunswick</b>	<b>1</b>	Joint - College Park - Stormwater Drainage Improvement	\$77,000	\$8,200,000	\$8,277,000
<b>Hinesville</b>	<b>1</b>	Storm Drainage Infrastructure Improvement	\$170,000	\$1,530,000	\$1,700,000
<b>Kingsland</b>	<b>3</b>	Public Safety Improvements	\$0	\$6,250,000	\$6,250,000
<b>Kingsland</b>	<b>2</b>	Flood Plain Management	\$0	\$6,000,000	\$6,000,000
<b>Kingsland</b>	<b>1</b>	Drainage System Upgrade	\$808,603	\$7,794,904	\$8,603,507
<b>Liberty County</b>	<b>3</b>	Addition to Public Safety Building	\$0	\$2,070,000	\$2,070,000
<b>Liberty County</b>	<b>2</b>	Islands Highway Headwall	\$50,000	\$850,344	\$900,344
<b>Liberty County</b>	<b>1</b>	SEGARRN Expansion	\$1,250,000	\$2,250,000	\$3,500,000
<b>McIntosh County</b>	<b>2</b>	Coast-wide SEGARRN Emergency Radio System Expansion	\$0	\$1,685,240	\$1,685,240
<b>McIntosh County</b>	<b>1</b>	Blounts Crossing/ Canal Street Drainage Improvements	\$0	\$1,500,000	\$1,500,000

Ray City	1	Water Plant Oxidation Pond Capacity Restoration Dredge	\$75,000	\$250,000	\$325,000
Ray City	2	Bettye Lane Road Paving	\$90,000	\$210,000	\$300,000
Savannah	1	Critical Workforce Shelter Construction	\$0	\$10,000,000	\$10,000,000
Savannah	3	Safe Room Retrofits at Water/ Wastewater Pump Stations	\$100,000	\$300,000	\$400,000
Savannah	2	Fire Station Hardening-Station 4	\$1,000,000	\$2,800,000	\$3,800,000
St. Marys	2	Neighborhood Flood Mitigation Project: Crooked River Plantation	\$144,150	\$2,250,000	\$2,394,150
St. Marys	1	Historic Downtown Waterfront Flood Mitigation Project	\$1,549,591	\$4,200,000	\$5,749,591
St. Marys	3	Historic Downtown SPINE Flooding Mitigation	\$1,160,000	\$961,555	\$2,121,555
Sylvester	2	Broadband E-Connectivity	\$0	\$4,217,500	\$4,217,500
Sylvester	3	Waste Water Treatment Facility	\$0	\$4,000,000	\$4,000,000
Sylvester	1	Power Security	\$37,500	\$750,000	\$787,500
Thomas County	1	Jail Justice Generator	\$0	\$450,000	\$450,000
Thomasville	2	Upgrade Water Mains to Downtown Economic Center	\$0	\$44,575	\$44,575
Thomasville	1	Installation of 11 Gas Shut-off Valves	\$200,000	\$1,000,000	\$1,200,000
Turner County	2	Public Safety Facility for First Responders	\$0	\$1,200,000	\$1,200,000
Turner County	1	Permanent Water Treatment Generators	\$0	\$750,000	\$750,000
Turner County	3	Fire Safety Equipment	\$0	\$300,000	\$300,000
Wilcox County	2	Pre-Disaster Equipment	\$61,500	\$361,550	\$423,050
Worth County	1	Replacement of E911 System	\$0	\$4,178,579	\$4,178,579
Worth County	2	Improved Fire Services	\$0	\$4,172,000	\$4,172,000
Worth County	3	Unpaved Roads Paving Project	\$1,600,000	\$4,000,000	\$5,600,000
<b>Total:</b>			\$24,024,368	\$149,242,775	\$173,267,143

## Excerpts from Pre-Applications submitted by Local Governments

“

*If the activity is not implemented, critical infrastructure will fail to withstand extreme rain events. Sludge will continue to accumulate at the water plant and displace capacity for wastewater. Effluent discharge violations will increase, leading to costly penalties for the predominately low-income area. Efforts to improve housing and economic development will be stalled by permit compliance.*

”

- Ray City, Georgia

Water Plant Oxidation Pond Capacity Restoration Dredge Project

“

*During Hurricanes Matthew, Irma, and Dorian, Camden County had no approved shelter facility to meet the needs of our population. Additionally, where individuals and families did not have transportation to evacuate, Camden County was unable to transport them to assembly points for out of county transportation. Due to lack of an approved shelter, as well as no inter-county transportation, a significant part of our at risk population did not evacuate and remained in harm's way.*

”

- Camden County, Georgia

Disaster Shelter Recovery Center

“

*Along the county's shoreline, the only line of defense between the violent waves caused during a tropical storm and Saint Simons Island's shore are the Johnson Rocks. .... The Johnson Rocks are massive granite stones placed along the Island's high-water mark to help guard the shoreline. ... The Intent of the Johnson Rocks Rehabilitation Project is to bring the rocks back to their original height. ... The OneGeorgia grant allowed for additional rocks to be placed along higher priority section of the public beach access. However, it did not address the 2700-lft. of shoreline adjacent to private properties. Not rehabilitating the shoreline along private property would expose the community's natural resources and increase the likelihood of job displacement of existing low to moderate job generating businesses due to severe storm surge damages and or flooding.*

”

- Glynn County, Georgia

Johnson Rocks Project

## 5. Method of Distribution

DCA is utilizing the subrecipient model to carry out the activities of this award. As defined in 2 CFR 200.93, a Subrecipient is a non-Federal entity that receives a subaward from a pass-through entity to carry out part of a Federal program. Local governments within the affected area will serve as the Subrecipients for DCA's CDBG-MIT Program. As seen in the previous sections, nearly all of the affected areas have extensive mitigation needs. Eligible local governments submitted Pre-Applications in January 2020 requesting \$149,242,775 in CDBG-MIT funds. With a total CDBG-MIT allocation of \$26,961,000, the actual need is **5.53** times greater than the allocation. As a result, multiple layers of need and prioritization will be utilized and analyzed when allocating these scarce resources. The funds will first be prioritized by geography, then allocated into programs. Next, funds will be provided on a competitive basis as eligible communities submit applications. The following sections provides further detail on all prioritizations.

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### 1. MID Areas

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#### HUD-Identified MID Area

In Public Law 115-123, HUD identified the following zip codes as Most Impacted and Distressed as a result of the 2017 disasters: 31520, 312548, and 31705. HUD limits CDBG-MIT formula allocations to jurisdictions with major disasters that meet three standards:

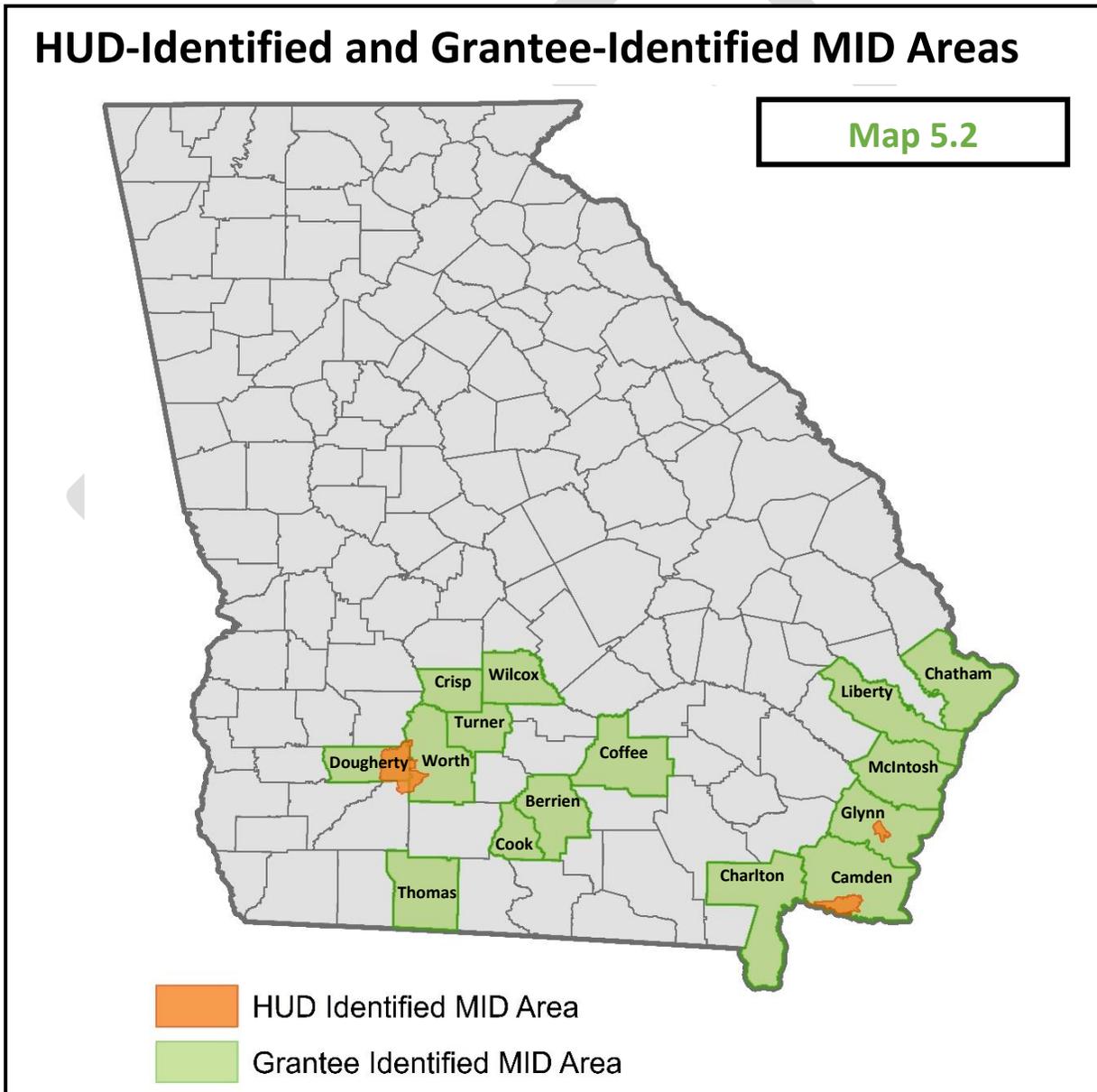
1. Individual Assistance/IHP designation: HUD has limited allocations to those disasters where FEMA had determined the damage was sufficient to declare the disaster as eligible to receive Individual and Households Program (IHP) funding.
2. Concentrated damage: HUD has limited its estimate of serious unmet housing need to counties and zip codes with high levels of damage, collectively referred to as "most impacted areas". For this allocation, HUD is defining most impacted areas as either most impacted counties - counties exceeding \$10 million in serious unmet housing needs - and most impacted Zip Codes – Zip Codes with \$2 million or more of serious unmet housing needs.
3. Disasters meeting the most impacted threshold: Only 2017 disasters that meet this requirement for most impacted damage are funded:
  - a. One or more most impacted county; or
  - b. An aggregate of most impacted zip codes of \$10 million or greater.

On February 13, 2020 DCA submitted a MID Expansion Request hoping to include zip codes 31701 and 31707. These zip codes sustained considerable damage from the January 2017 tornadoes and are in need of assistance. These zip codes are located within Dougherty County and are adjacent to 31705, an existing MID area. This request is included in Appendix F.

Grantee-Identified MID Area

After reviewing local, SBA, and FEMA data, as well as the geographic locations of the Pre-Application Activities, DCA has determined all 15 local governments that were deemed eligible for FEMA’s Individual and Public Assistance are indeed the Most Impacted and Distressed. These counties used local funds to expedite the recovery from the disasters and they greatly need CDBG-MIT funds to undertake projects to lessen their vulnerability to disasters. The counties listed in table 5.1 make up the Grantee-Identified MID Area.

Table 5.1: Grantee-Identified MID Area				
Berrien	Chatham	Crisp	Liberty	Turner
Camden	Coffee	Dougherty	McIntosh	Wilcox
Charlton	Cook	Glynn	Thomas	Worth



As seen in Map 5.2, the counties that make up the Grantee-Identified MID Area are located in Southwest Georgia and on the coast. These communities are all unique and have varying mitigation needs and resources. However, all of the communities still have the same goal, to protect against losses of life and property.

## 2. Budget

According to the Federal Register notice governing these funds, a minimum of 50% of the allocation must be spent within HUD-Identified zip codes. Therefore, at a minimum, \$13,480,500 will be spent within the HUD-Identified Most Impacted and Distressed Areas. The remaining 50%, or \$13,480,500, can be spent within the 15-county Grantee-Identified MID Area. Table below shows the breakdown of the budget for the both MID areas.

<b>Table 5.3: MID Areas Budget Summary</b>		
<b>Area</b>	<b>Allocation</b>	<b>% of Allocation</b>
HUD-Identified MID Zip Codes: 31520, 31548, 31705	\$13,480,500	50%
Grantee-Identified MID Area: Berrien, Camden, Charlton, Chatham, Coffee, Cook, Crisp, Dougherty, Glynn, Liberty, McIntosh, Thomas, Turner, Wilcox, Worth	\$13,480,500	50%
<b>Total</b>	<b>\$26,961,000</b>	<b>100%</b>

Table 5.3 displays the budget as broken down between the various activities. Administrative activities make up 5% of the budget, planning activities are budgeted at 15%, and infrastructure activities make up the majority of the budget with 80%.

As mentioned above, there is a requirement to expend at least 50% of the allocation within the HUD-Identified MID Area. Table 5.4 demonstrates how these funds are apportioned. As directed by Notice 84 FR 45838, DCA will include 50 percent of expenditures for grant administration as DCA has determined that 50 percent of the total award will be expended in the HUD-Identified MID areas. Therefore, in the HUD-Identified MID Area, \$667,275 will be utilized for administrative activities, \$2,022,075 for planning activities, and \$10,791,150 will be allowed for infrastructure projects. The budget is then mirrored and will be applied in the same manner for the 15-county Grantee-Identified MID Area.

Also, as directed by the Federal Register Notice governing these funds (84 FR 45838), a minimum of 50% of the program funds will be used to serve low to moderate income individuals. To comply with this requirement, DCA will ensure \$10,791,150 are used to benefit low to moderate income individuals. This figure was calculated using 50% of the funds for activities (infrastructure program) and excludes planning and administrative funds.

Table 5.4: CDBG-MIT Budget							
Activity	Allocation	% of Allocation	HUD MID Allocation (at minimum)	DCA MID Allocation (at maximum)	Amount serving LMI	LMI %	National Objective
Administration	\$1,334,550	5%	\$667,275	\$667,275	N/A	N/A	N/A
Planning	\$4,044,150	15%	\$2,022,075	\$2,022,075	N/A	N/A	N/A
Infrastructure	\$21,582,300	80%	\$10,791,150	\$10,791,150	\$10,791,150	*50%	LMI UNM
<b>Total</b>	<b>\$26,961,000</b>	<b>100%</b>	<b>\$13,480,500</b>	<b>\$13,480,500</b>	<b>\$10,791,150</b>		

\*at a minimum, 50% of the activities funded will benefit Low to Moderate income individuals

### 3. Proposed Activities

Using CDBG-MIT funds, DCA seeks to assist communities with undertaking activities that will reduce their risks posed by disasters. Many communities relied on local funds to recover from the storms of 2017. By doing so, they are unable to spare the funds to prepare for the inevitable next disaster event. DCA is proposing infrastructure, planning, and administration activities in order to meet the mitigation needs within the HUD-Identified MID and Grantee-Identified MID Areas.

#### Infrastructure

Allocation	\$21,582,300
Amount budgeted to be spent in HUD-Identified MID Area	\$10,791,150
Amount budgeted to be spent in Grantee-Identified MID Area	\$10,791,150
National Objectives	Benefit to low and moderate income (LMI) persons Urgent Need Mitigation (UNM)
Maximum Award	\$10,000,000 – HUD-Identified MID Area \$3,000,000 – Grantee-Identified MID Area \$5,000,000 – Joint Application within Grantee-Identified MID Area
Exceptions	DCA will consider increasing maximums only when a quantifiable need and measurable benefit warrant is demonstrated.

Based on the data contained within the Mitigation Needs Assessment, a vast majority of the counties within the Grantee-Identified MID Area and the zip codes located within the HUD-Identified MID Areas need a Mitigation Infrastructure Program. Local governments communicated the need for the following types of infrastructure activities: facilities, communications, stormwater, water, sewer, flood prevention, utilities, and roads. These activities will be eligible under DCA's CDBG-MIT infrastructure program. As a note, these activities are also listed as eligible activities in the 1974 HCDA.

The DCA CDBG-MIT Program will operate similar to the State CDBG Annual Competition, and DCA will use a competitive model and solicit applications for funding. The Georgia CDBG-MIT program is designed to do the following: address community priorities, ensure fairness in the treatment of all applications, and assist communities in preserving and developing basic infrastructure and public facilities for increased resiliency to better recover from disasters. The HUD-Identified MID Areas will compete amongst themselves for funding. Likewise, the Grantee-Identified MID Areas will also compete amongst themselves for funds. Details of these competitions are listed below.

#### **HUD-Identified MID Area Competition**

Participants from the zip codes 31520, 31548, and 31705 are eligible to submit applications to DCA for consideration of funding. The maximum amount each local government can apply for is \$10,000,000. Due to limited funds, there is no guarantee every zip code will receive funding. Applicants will be required to detail how the proposed project will: meet the definition for mitigation activities, CDBG eligibility criteria, and associated national objective(s), including additional criteria.

#### **Grantee-Identified MID Area Competition**

Participants from the Berrien, Camden, Charlton, Chatham, Coffee, Cook, Crisp, Dougherty, Glynn, Liberty, McIntosh, Thomas, Turner Wilcox, and Worth counties (and local governments contained within) are eligible to submit applications to DCA for consideration of funding. The maximum amount each local government can apply for is \$3,000,000 and \$5,000,000 if submitting a joint application with other eligible local governments. Due to limited funds, only the highest ranking applications will be funded. Applicants will be required to detail how the proposed project will: meet the definition for mitigation activities, CDBG eligibility criteria, and associated national objective(s), including additional criteria.

#### **Operations and Maintenance**

In the application for infrastructure funding, communities will be required to communicate how they intend to fund, with local dollars, the long-term operations and maintenance of the infrastructure projects. Applications that do not fulfill this requirement will not be considered for funding. If the local government is reliant on proposed changes to existing taxation policies or tax collection practices to fund operations and maintenance costs, DCA must be notified. DCA will include all reported modifications in the Action Plan. DCA will inform local governments if DCA becomes aware of any state-level funding that can assist with local operations and maintenance costs.

#### **Cost Verification**

All applications, regardless of requested amount, will undergo cost verification during the application review phase.

#### **Displacement of Persons and/or Entities**

DCA will seek to minimize the displacement of persons and/or entities. However, should any proposed projects cause the displacement of people, DCA will ensure the requirements set forth under the Uniform Relocation Assistance (URA) and Real Property Acquisition Policies Act, as amended, are met.

#### **Ranking Criteria**

Applications will be rated and scored against each of the following factors listed in Table 5.5. Supplemental information, data, analyses, documentation, commitments, assurances, etc. as may be required or requested by DCA for purposes of evaluating, rating, and selecting applicants under this program.

Table 5.5: Ranking Criteria	
Item	Rank
Low to Moderate Income Persons Served	High
Leverage of Additional Resources	Medium
Cost to implement vs calculated benefit	Medium
Readiness to Proceed	Low

The full scoring rubric, including points assigned to each category, is under development. This scoring rubric will be included in the application provided to local government.

### Application Status

DCA will accept applications from local governments for infrastructure projects. Under this allocation, DCA will not make awards to residents. Local governments can inquire about the status of their application through emailing the [CDBG-DR@dca.ga.gov](mailto:CDBG-DR@dca.ga.gov) email address, calling field representatives (404-638-8351), and accessing the CDBG-MIT public website:

<https://www.dca.ga.gov/community-economic-development/funding-programs/community-development-block-grant-disaster-3>

DCA will use a competitive application process for CDBG-MIT subrecipient grants. All CDBG-MIT applicants will be notified via email and letter of the status of their application on or immediately following the date of selection. This email and letter will be sent to the applicants by the DCA CDBG-DR Director, or designee. DCA will maintain documentation that supports each application decision, both funded and unfunded.

### Flood Mitigation Infrastructure Projects

Local governments undertaking flood mitigation infrastructure projects must consider high wind and continued sea level rise and ensure responsible floodplain and wetland management based on the history of flood mitigation efforts and the frequency and intensity of precipitation events.

### Tornado Mitigation Infrastructure Projects

DCA encourages the construction and use of safe rooms and also encourages local governments to incorporate wind engineering measures and construction techniques into the local building codes.

### Construction Standards

DCA will require both quality inspections and code compliance inspections on all projects. Site inspections will be required on all projects to ensure quality and compliance with building codes. CDBG-MIT applicants will seek activities that reduce the risk of loss of life and property from future disasters and yield community development benefits. DCA will encourage, to the extent practicable, implementation of green building practices while emphasizing quality, durability, energy efficiency, sustainability, and mold resistance, as applicable. DCA will also comply, to the extent applicable, with guidelines specified in the

HUD CPD Green Building Retrofit Checklist. DCA will also consider the application of Green Building Standards and adhere to the advanced elevation requirements, when applicable.

### Elevation Standards

Under this allocation all program funds will be utilized for infrastructure projects and no housing projects will be undertaken. To this end, elevation standards do not apply.

#### Administration

Allocation	\$1,334,550
Amount budgeted to be spent in HUD-Identified MID Area <small>*At a minimum</small>	\$667,275
Amount budgeted to be spent in DCA-Identified MID Area <small>*At a maximum</small>	\$667,275

As stated in Federal Register Notice 84 FR 45838, grantees can use up to 5% of the total grant award for grant administration. This allocation will cover administrative costs to run the program and is designated for the local government Subrecipients and DCA.

As allowed under the Notice governing these funds, DCA is authorized to use administrative funds appropriated by any of the acts listed below without regard to the particular disaster appropriation from which such funds originated. These acts include: Public Laws 114–113, 114–223, 114–254, 115–31, 115–56, 115–123, and 115–254. DCA will ensure that the amount of grant administration expenditures for each of the aforementioned grants will not exceed 5 percent of the total grant award for each grant (plus 5 percent of program income), review and modify its financial management policies and procedures regarding the tracking and accounting of administration costs, as necessary, and address the adoption of this treatment of administrative costs in the applicable portions of its Financial Management and Grant Compliance submissions.

#### Planning

Allocation	\$4,044,150
Amount budgeted to be spent in HUD-Identified MID Area <small>*At a minimum</small>	\$2,022,075
Amount budgeted to be spent in DCA-Identified MID Area <small>*At a maximum</small>	\$2,022,075

DCA is allocating \$4,044,150 or 15% of the overall CDBG-MIT allocation for planning activities. This includes planning at the state and local level, all of which will impact the HUD-Identified MID and Grantee-Identified MID areas. DCA seeks to collaborate with other state agencies and will also work with local governments to build on-going resiliency strategies for a more targeted investment. All planning activities with both state and local partners will fit within the guidelines proposed in Federal Register Notice 84 FR 45838. The proposed activities will incorporate, where applicable, appropriate mitigation measures and

floodplain management. The activities will also promote sound, sustainable long-term recovery planning informed by a pre and post-disaster evaluation of hazard risk. In addition, planning activities will include construction standards and land-use decisions that reflect responsible floodplain and wetland management and consider continued sea level rise. The following sections detail proposed planning activities and DCA's collaboration with other state agencies, local governments, and non-profit organizations.

#### Georgia Department of Community Affairs (DCA)

A portion of the planning funds will be utilized by DCA for the costs associated with, but not limited to, developing the Action Plan, subsequent amendments, and program guidelines.

#### .Local Governments

Proactive mitigation policies and actions help reduce risk and create safer, more disaster-resilient communities. When a community is more resilient, it has the ability to adapt to changing conditions and prepare, withstand, and rapidly recovery from a disaster. To this end, CDBG-MIT planning activities will create a framework for risk-based decision making to reduce damages to lives, property, and the economy from future disasters. DCA inquired with local governments to determine if the need existed for mitigation planning assistance. Of the local governments that submitted Pre-Applications, **81%** were interested in receiving assistance for mitigation planning. To assist these local governments, DCA will fund the following types of planning activities:

- Development and implementation of modern and resilient building codes consistent with an identified model or standard, such as ASCE 24 and ASCE 7
- Development or revisions of land use plans, zoning policies, and/or flood elevation protections
- Planning and implementation actions that promote and increase hazard insurance coverage
- vertical flood elevation protection

DCA will encourage and support Subrecipients' efforts to update and strengthen local compliance codes to mitigate hazard risks due to sea level rise, high winds, storm surge, and flooding where applicable. In the project application, Subrecipients will submit an explanation of both current and future planned codes to mitigate hazard risks. DCA will provide technical guidance on hazard mitigation code examples when needed.

Currently, 14 of the 15 eligible counties have adopted a FEMA-approved Hazard Mitigation Plan. Thomas County, the remaining local government, is in the process of completing their Hazard Mitigation Plan. Hazard Mitigation Plans are required to be updated every five years. The Georgia Emergency Management and Homeland Security Agency (GEMA/HS) helps local governments secure grant funding to develop or update the multi-jurisdictional hazard mitigation plan in each county. ***Therefore CDBG-MIT planning monies will not be spent on the development of Hazard Mitigation Plans.***

Georgia Emergency Management and Homeland Security Agency (GEMA/HS)

DCA will work with GEMA/HS, the agency administers FEMA-funded mitigation activities, throughout the process of administering this CDBG-MIT allocation. DCA would like to explore a collaboration with GEMA/HS to create Debris Removal Plans and Strategies with the local communities. Planning for debris removal will help the communities expedite the post-disaster recovery process and ensure the safe recovery, recycling, and disposal of disaster debris.

Additionally, DCA would like to collaborate with GEMA/HS on improving mitigation planning and data resources. Better planning will help focus mitigation efforts toward the most needed and beneficial activities, making communities more resilient to disasters and reducing the time, cost and overall toll of recovery.

Georgia Department of Natural Resources (DNR)

DCA seeks to collaborate with DNR on their on-going disaster recovery and hazard mitigation planning efforts. DNR has created the guide *Post-Disaster Recovery and Redevelopment Planning: A Guide for Georgia Communities*, to assist local governments in creating Disaster Recovery and Redevelopment Plans. These plans intend to adapt to and reduce vulnerabilities to inevitable natural disasters. Camden County, Chatham County, Glynn County, Liberty County, and McIntosh County have created Disaster Recovery and Redevelopment Plans. A potential collaboration for CDBG-MIT planning monies is to create these plans for the remaining HUD-Identified and Grantee-Identified MID Areas.

Georgia Heir Property Law Center – Heir Property Mitigation

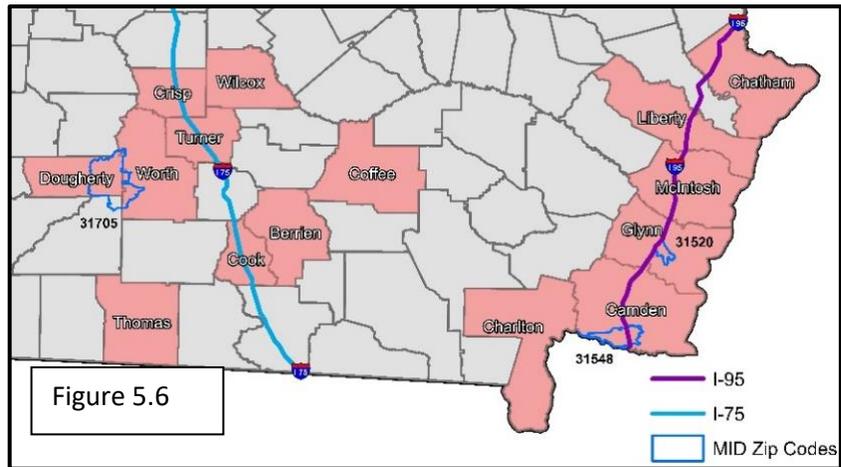
Heir property refers to a home or land that passes from generation to generation without a legally designated owner resulting in ownership divided among all living descendants in a family. In 2017, the USDA Forest Service analyzed five counties in the State of Georgia that are thought to have a high percentage of heir property. Dougherty County is one of the five counties studied by USDA and is also considered Most Impacted and Distressed by the 2017 disasters. The report estimates the percentage of parcels indicating potential heir properties was 25 percent in Dougherty County.

A lack of clear title creates delays when recovering from a disaster as those who reside in the heir property may have trouble accessing grants, loans, and insurance monies. Additionally, clarifying property ownership for residents is a critical component of every community's resiliency planning process. Whether a local government would like to upgrade infrastructure like wells and septic tanks, expand roads or utilities across right-of-ways, or help residents mitigate the impacts of Natural Disaster through infrastructure improvement and buyout programs, clear title is required.

Considering the prevalence of heir property within the 15-county affected area, a portion of the planning funds will be allocated to the mitigation of heir properties. DCA will enter into a Subrecipient Agreement with The Georgia Heirs Property Law Center, a non-profit organization, which has practical experience with landowners, nonprofits, and municipalities in addressing these real property issues. The Center's efforts will include heir property clearance as well as working with local stakeholders to design and implement resiliency strategies that address the fundamental components of real property ownership.

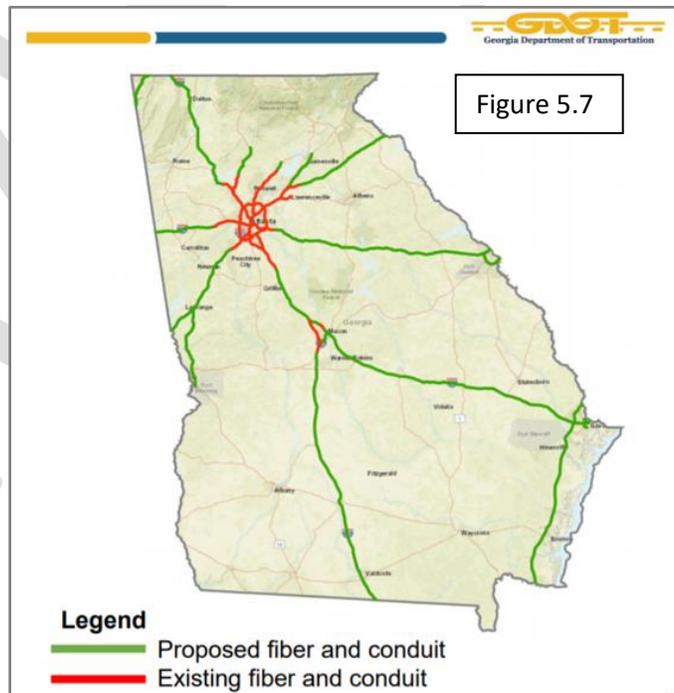
Georgia Department of Transportation (GDOT) - Interstate Broadband

The Georgia Department of Transportation is currently working to equip major interstates within the state with broadband. Using planning monies, since all of the Grantee-Identified areas are located along I-95 and I-75, DCA would like to explore a possible partnership with this endeavor. Figure 5.6 (right) displays the interstates and the counties along them. As shown, Camden, Glynn, McIntosh, Liberty, and Chatham counties are located along I-95. Additionally, the following Grantee-Identified MID areas are affected by the efforts along Interstate 75: Coffee, Cook, Crisp, Dougherty, Thomas, Turner, Wilcox, and Worth.



As shown by the figure 5.7 (right), portions of the interstates around the Atlanta area and Middle Georgia area have fiber installed; however, the interstates along the coast and South Georgia do not.

Providing Broadband along these routes would improve safety by enhancing internal GDOT communications and communications with citizens by using technology to feed information to signs from cameras on interstate highways. This is especially important during inclement weather and natural disasters when the more roadway information GDOT can provide about incidents, power outages and debris, the safer it is for drivers.



A statewide Broadband network on interstates would also prepare the State of Georgia for a future of connected and automated vehicles. These emerging technologies benefit from a connected roadside by providing the ability for low latency point to point communication and the enabling of safety driven applications utilizing information from the infrastructure itself.

Georgia Broadband Deployment Initiative (GBDI) – DCA and the Georgia Technology Authority (GTA)

DCA seeks to leverage planning dollars to fill in the existing broadband planning gaps to help communities be more resilient in the face of disaster and improve community preparedness and connectivity. A great deal has been done at the state level to document the need for greater connectivity across Georgia. With the 2018 passage of state Senate Bill 402, the Achieving Connectivity Everywhere (ACE) Act, the framework for the Georgia Broadband Deployment Initiative (GBDI) was created. Housed within the Georgia Department of Community Affairs (DCA), GBDI aims to provide planning and incentives for the promotion of broadband deployment to unserved areas throughout the state. The Department of Community Affairs, in partnership with Georgia Technology Authority, is responsible for carrying out the mission of GBDI. The current efforts of GBDI are focused around completing the Georgia Broadband Availability Map. GBDI is working in partnership with the Carl Vinson Institute of Government (CVIOG) to gather data from over 40 internet service providers in order to precisely map the availability of broadband services to every home and business in the State, which includes all 159 counties. The map is created by overlaying the locations of all homes and businesses in the State of Georgia with broadband provider service availability/footprints for those locations within the State. There are over 5 million locations used in the mapping process. The results of the map will be used to direct the state's investment into unserved areas of the State. DCA seeks to use CDBG-MIT planning funds, where applicable, to assist in these efforts.

Many rural communities continue to rely on older, antiquated forms of communication technology despite the fact that broadband has become critical infrastructure in the 21<sup>st</sup> century. Traditional forms of communication infrastructure (i.e. copper and coaxial networks) typically lack the bandwidth requirements to support modern technologies.<sup>1</sup> Moreover, traditional communications infrastructure is highly susceptible to damage from hazardous events such as high winds and inland flooding and the highly chaotic nature of disaster response renders some technologies unreliable. Amidst disaster response, any delay in communications can be significant.

In order to combat overreliance on legacy networks and increase community preparedness, it is advantageous to further explore, and potentially implement, resilient communications networks in high-risk areas. A resilient network is made up of multiple communication technologies that help to prevent total loss during and after disaster events.<sup>2</sup> These networks can manage the real-time information exchange in a disaster as well as provide a platform that enables early warning, mitigation, and forecasting of disaster events.<sup>3</sup> Once established, resilient networks carry great promise for mitigating the effects of disastrous events. Advanced communications carry great promise for ameliorating the pitfalls of traditional communications technologies. For example, Voice over Internet Protocol (VoIP) and cloud computing are technologies enabled by high-speed internet. These services enhance the capabilities of cities and governments by protecting against total loss during disaster events. For example, while cellular networks often become inundated during times of crisis, VoIP-enabled services help ensure that no coverage gaps occur during these critical periods. Similarly, cloud computing protects against total loss

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<sup>1</sup> CTC Technology & Energy, (2017) "Preliminary Policy Considerations: New Mexico Broadband for Business Study."

<sup>2</sup> Fajardo, Carlos, (2019) "Emergency Communications Network for Disaster Management" in Natural Hazards – Risk, Exposure, Response, and Resilience. IntechOpen, number 5751.

<sup>3</sup> Ibid.

during hazardous events by geographically dispersing data centers away from home sites.<sup>4</sup> These added layers of protection allow communities to effectively restore the critical functions of businesses and governments.

DCA is fully aware of the barriers to deployment. It is important to realize that low population densities and rugged terrain present massive entry costs for internet service providers in some rural areas. While it is widely acknowledged that a robust, reliable broadband network is a public good, there are many impediments to bringing such services into the unserved areas of the state. As such, this emphasizes the importance of researching, planning, and possibly implementing advanced communications networks in high-risk areas. It does not appear that this issue will be solved through market forces alone; therefore, there exists a need to assist communities with their connectivity goals.

One possible strategy to ameliorate the prevalence of unconnected communities in the State is to connect community anchor institutions. Community anchor institutions are facilities that provide services to the public; they include schools, libraries, hospitals, community health centers, police and fire stations, and town halls.<sup>5</sup> The Federal Communications Commission (FCC) set the goal that every community in the United States should have affordable access to at least a 1 gigabit per second connection through its anchor institutions.<sup>6</sup> While certain federal programs have focused on connecting a subset of community anchor institutions, a swath of these institutions remain reliant on older forms of communication technology.<sup>7</sup> This is troubling because these institutions lie at the heart of disaster relief efforts; therefore, bolstering the preparedness and resiliency of community anchor institutions should be made a priority within the realm of disaster mitigation.

#### Georgia Emergency Communications Authority (GECA) and Next Generation 911

DCA will use planning funds to engage our partners at the Georgia Emergency Communication Authority as they advance the Next Generation 911 project across the State. The Georgia Emergency Communications Authority (GECA) was created in 2018, under HB 751, to facilitate the effective and efficient operation of 911 and emergency communications across the state. GECA understands the importance of continuing the advancement of 911 service and is keenly focused on leading Georgia forward to statewide adoption of Next Generation 911 (NG911) technology.

NG911 refers to the upgrade of systems that were built using analog rather than digital technologies, public safety answering points (PSAPs) to a digital or Internet Protocol (IP)-based 911 system. NG911 will enhance emergency number services by creating a faster, more resilient system that allows digital information (e.g., voice, photos, videos, text messages) to flow seamlessly from the public, through the 911 network and eventually, directly to first responders. It will also enable 911 call centers to transfer 911 calls to other call centers, and help them deal with call overload, disasters, and day-to-day transfer of 911 calls to other jurisdictions.

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<sup>4</sup> Wood, Timothy., Cecchet, Emmanuel., Ramakrishnan, K.K., Shenoy, P., Merwe, J., Venkataramani, A., (2010) "Disaster Recovery as a Cloud Service: Economic Benefits & Deployment Challenges."

<sup>5</sup> Massachusetts Broadband Institute., "Community Anchor Institution (CAI). Massachusetts Technology Collaborative.

<sup>6</sup> Federal Communications Commission., "Connecting America: The National Broadband Plan"

<sup>7</sup> Alemanne, Nicole., Mandel, Lauren., McClure, C., (2011) "The Rural Public Library as Leader in Community Broadband Services." Library Technology Reports.

#### 4. CDBG-MIT Expenditure Schedule

Disclaimer: these are projections for planning purposes. Actual expenditure rates may vary.

Quarter	Admin	Planning	Infrastructure	Total	%
Q1		\$134,433.93		\$134,433.93	0.5%
Q2		\$134,433.93		\$134,433.93	0.5%
Q3		\$154,433.93		\$154,433.93	0.6%
Q4	\$26,000.00	\$154,433.93		\$180,433.93	0.7%
Q5	\$36,000.00	\$194,433.93	\$698,700.00	\$929,133.93	3.4%
Q6	\$46,000.00	\$194,433.93	\$798,700.00	\$1,039,133.93	3.9%
Q7	\$56,000.00	\$164,433.93	\$898,700.00	\$1,119,133.93	4.2%
Q8	\$56,000.00	\$164,433.93	\$998,700.00	\$1,219,133.93	4.5%
Q9	\$61,000.00	\$154,433.93	\$998,700.00	\$1,214,133.93	4.5%
Q10	\$51,000.00	\$154,433.93	\$998,700.00	\$1,204,133.93	4.5%
Q11	\$50,050.00	\$149,433.93	\$1,098,700.00	\$1,298,183.93	4.8%
Q12	\$46,000.00	\$149,433.93	\$1,098,700.00	\$1,294,133.93	4.8%
Q13	\$46,000.00	\$144,433.93	\$998,700.00	\$1,189,133.93	4.4%
Q14	\$46,000.00	\$144,433.93	\$898,700.00	\$1,089,133.93	4.0%
Q15	\$46,000.00	\$144,433.93	\$898,700.00	\$1,089,133.93	4.0%
Q16	\$46,000.00	\$144,433.93	\$898,700.00	\$1,089,133.93	4.0%
Q17	\$46,000.00	\$144,433.93	\$898,700.00	\$1,089,133.93	4.0%
Q18	\$46,000.00	\$144,433.93	\$898,700.00	\$1,089,133.93	4.0%
Q19	\$46,000.00	\$144,433.93	\$898,700.00	\$1,089,133.93	4.0%
Q20	\$46,000.00	\$144,433.93	\$898,700.00	\$1,089,133.93	4.0%
Q21	\$46,000.00	\$144,433.93	\$898,700.00	\$1,089,133.93	4.0%
Q22	\$46,000.00	\$144,433.93	\$898,700.00	\$1,089,133.93	4.0%
Q23	\$46,000.00	\$144,433.93	\$898,700.00	\$1,089,133.93	4.0%
Q24	\$46,000.00	\$144,433.93	\$998,700.00	\$1,189,133.93	4.4%
Q25	\$46,000.00	\$134,433.93	\$898,700.00	\$1,079,133.93	4.0%
Q26	\$46,000.00	\$124,433.93	\$798,700.00	\$969,133.93	3.6%
Q27	\$46,000.00	\$104,433.93	\$698,700.00	\$849,133.93	3.1%
Q28	\$66,000.00	\$44,433.93	\$598,700.00	\$709,133.93	2.6%
Q29	\$56,000.00			\$56,000.00	0.2%
Q30	\$46,000.00			\$46,000.00	0.2%
Q31	\$36,000.00			\$36,000.00	0.1%
Q32	\$26,000.00			\$26,000.00	0.1%
<b>Total</b>	<b>\$1,348,050.00</b>	<b>\$4,044,150.00</b>	<b>\$21,568,800.00</b>	<b>\$26,961,000.00</b>	<b>100%</b>

As required by 84 FR 45838, DCA is required to expend 50% of the CDBG-MIT allocation within six years and 100% in twelve years. After soliciting Pre-Applications and gaining a better understanding of the mitigation needs, DCA anticipates to expend all funds within eight years. Table 5.8 details the timeframe in which the funds will be expended. In the first year of signing a grant agreement with HUD, DCA anticipates spending planning and administration dollars. This is due to the preparation work involved with creating the CDBG-MIT programs. Infrastructure allocations are expected to commence spending in Quarter 5.

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## 5. National Objectives

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The Georgia Department of Community Affairs has designed this CDBG-MIT program in compliance with the National Program objectives, and will ensure that assistance is prioritized toward the most disadvantaged populations. DCA will ensure, as is required in Federal Register Notice 84 FR 45838, that no less than 50 percent of the aggregate of CDBG-MIT program funds be used to support activities benefitting low- and moderate-income persons. This equates to the total allocation minus planning and administrative dollars. LMI status will be determined by evaluating income as a percentage of the Area Median Income (AMI). The AMI limits for each county is provided by HUD on the Income Limits Documentation System webpage.

As stewards of federal CDBG funds, the State of Georgia complies with the Department of Housing and Urban Development's (HUD) mission to develop viable communities by the provision of decent housing, a suitable living environment and expanding economic opportunities. To this end, all funded activities administered by the State of Georgia will meet one of three named HUD national objectives listed below.

1. Providing Benefit to Low- and Moderate-Income Individuals:
  - LMA Area Benefit Activities - The area benefit category is the most commonly used national objective for activities that benefit a residential neighborhood. An area benefit activity is one that benefits all residents in a particular area, where at least 51 percent of the residents are LMI persons.
2. Urgent Need Mitigation (UNM) - Activities funded with the UNM national objective must result in measurable and verifiable reductions and address current and future risks. For infrastructure activities using the Urgent Need Mitigation national objective, local governments must reference the current and future risks as identified in the Mitigation Needs Assessment, as well as the impact. Additionally, applicants using this national objective must demonstrate how it will result in a measurable and verifiable reduction in the risk of loss of life and property.
3. Preventing or eliminating slum and blighting conditions – (Only by pre-approval from HUD) - Grantees shall not rely on the national objective criteria for elimination of slum and blighting conditions without approval from HUD, because this national objective generally is not appropriate in the context of mitigation activities.

## Appendix A: Public Hearing Notices

DRAFT

**NOTICE OF PUBLIC HEARING**  
**GEORGIA DEPARTMENT OF COMMUNITY AFFAIRS**  
**CDBG-MIT PROGRAM**

PUBLIC NOTICE IS HEREBY GIVEN that the Georgia Department of Community Affairs will hold three public hearings from 4:00- 7:30PM(4:00-5:00PM, 5:15-6:15PM, 6:30-7:30 PM) on January 29, 2020 at the Dougherty County Government Center located at 222 Pine Avenue, Albany, GA 30101 in Room 120 or such other room as noted outside Room 120 at the time of the hearing.

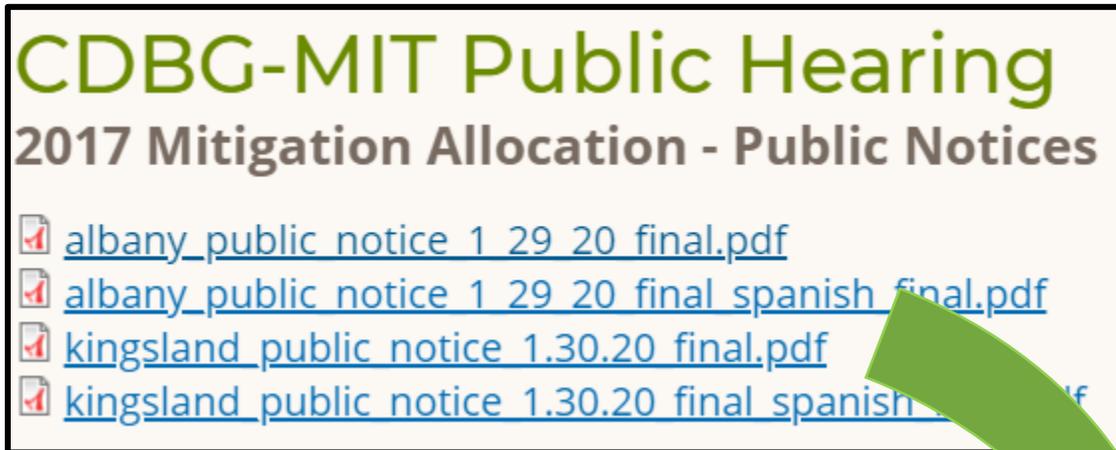
The purpose of the hearing is to provide an opportunity for public engagement on The U.S. Department of Housing and Urban Development (HUD) awarded Georgia \$26,961,000 in Community Development Block Grant Mitigation (CDBG-MIT) funds. These funds are to be used for Mitigation activities in the areas affected by Hurricane Irma (DR # 4338) as well as the 2017 tornadoes (DR #4294 and 4297). The Federal Register Notice states HUD seeks to ‘support data-informed investments in high-impact projects that reduce risks attributable to natural disasters, build the capacity of States and local governments to comprehensively analyze disaster risks, support the adoption of policies that reflect local and regional priorities that will have long-lasting effects on community risk reduction, and maximize the impact of available funds by encouraging leverage, private-public partnerships, and coordination with other Federal programs”.

Through coordinated efforts with the Georgia Emergency Management Agency (GEMA) and Local Governments, the Georgia Department of Community Affairs (DCA) is in the process of drafting an action plan. The Action Plan will identify the intended use of mitigation funds and is due to HUD on April 6, 2020.

DCA will take input from citizens at each of the three public hearings. Any comments (both written and oral) will be recorded and submitted in the action plan. All comments will be considered but may not ultimately affect programmatic decisions.

The Georgia Department of Community Affairs, the administrator of the CDBG-MIT funding, is committed to providing all persons with equal access to its services, programs, activities, education, and employment regardless of race, color, national origin, religion, sex, familial status, disability, or age. For reasonable accommodation, hearing impairment assistance, or language access assistance, please contact [fairhousing@dca.ga.gov](mailto:fairhousing@dca.ga.gov) by Wednesday, January 22, 2020.

Below displays the Public Hearing Notices as they appeared on DCA's CDBG-MIT website.



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Community & Economic Development > Funding Programs > Community Development Block Grant Disaster Recovery Program (CDBG-DR) > 2017 Mitigation Allocation > CDBG-MIT Public Hearing

**CDBG-MIT Public Hearing**  
**2017 Mitigation Allocation - Public Notices**

- [albany\\_public notice 1 29 20 final.pdf](#)
- [albany\\_public notice 1 29 20 final spanish final.pdf](#)
- [kingsland\\_public notice 1.30.20 final.pdf](#)
- [kingsland\\_public notice 1.30.20 final spanish final.pdf](#)

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## Appendix B: Citizen Participation Plan

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## Citizen Participation Plan

In accordance with Public Law 115-123, this document was prepared by DCA to meet the requirements of the CDBG-MIT funding following the presidentially declared 2017 disasters. The Citizen Participation Plan reflects the alternative requirements as specified by the U.S. Department of Housing and Urban Development (HUD) in the Federal Register 84 FR 45838 and any amendments, as applicable. DCA will ensure the Citizen Participation Plan meets the CDBG-MIT regulations and takes into consideration any waivers and alternatives made available by HUD.

The Citizen Participation Plan is developed to ensure that citizens of the State of Georgia, particularly persons of low and moderate income residing in areas where it is proposed that such funds are to be used, are provided the opportunity and encouraged to participate in the planning and implementation of CDBG-MIT activities.

### Outreach Summary

In anticipation of receiving CDBG-MIT funds, DCA incorporated specific citizen participation requirements into its CDBG-MIT Action Plan. This plan outlines how DCA intends to meet these requirements. The objectives of DCA's outreach activities are to ensure that all citizens are aware of the CDBG Mitigation funding and the planning process and have the opportunity to comment on or suggest proposed uses for the funds.

The State of Georgia will ensure all HUD requirements for citizen engagement are met. DCA will hold meetings that are open to elected and appointed officials from all FEMA Individual Assistance (IA) and Public Assistance (PA) declared counties as a result of the 2017 disasters. DCA will initiate outreach through the following mechanisms: conference calls, webinars, emails, and in-person meetings. DCA will also host phone calls and communicate through email with local elected officials to ensure feedback is consistent and continual. DCA will also distribute periodic CDBG-MIT status updates produced by the State's CDBG-DR Director, Project Manager, and/or Coordinator and facilitate community meetings with local officials and staff to discuss program guidelines, planning, and to receive feedback from local jurisdictions.

### Fair Housing

DCA is committed to furthering fair housing through established affirmative marketing and outreach activities. DCA will take steps based on the Fair Housing Act of 1968 to reduce disparities in housing choice, access, and opportunities based on protected class (e.g., race, color, religion, familial status, sex, national origin or disability). Toward achieving that objective, DCA will ensure that its outreach, communication and public engagement efforts are comprehensive in order to reach as many impacted citizens as possible.

DCA will make every attempt to hold all stakeholder meetings in a time and location convenient to potential beneficiaries. The meetings will be held in an accessible location, and sign language interpreters will be made available upon advance request. DCA will also provide interpretation services for non-English speaking residents at the meetings upon advance request. Stakeholders and citizens will be notified of the public hearing at least two (2) weeks before they are held.

### Email Updates

In order to distribute the status updates to elected and appointed officials, local government employees from the impacted counties, and private citizens, the CDBG-DR team worked with DCA's Marketing and Communications Team to create an email-sign up page located on the left-hand side of the CDBG-DR webpage (<https://www.dca.ga.gov/community-economic-development/funding-programs/community-development-block-grant-disaster-recovery>). Participants have the option to sign up for one or multiple lists including a specific tab for 2017 Mitigation Funding.

### Public Notice and Comment Period to Review Draft Action Plan

Prior to finalizing the CDBG-MIT Action Plan, DCA will make available to stakeholders, citizens, public agencies and other interested parties information that includes the amount of assistance DCA expects to receive and the range of activities that may qualify, including the estimated amount that will benefit persons of low and moderate income.

DCA will provide public notice and seek feedback for the development of the CDBG-MIT Action Plan through emails, website postings, and public meetings. DCA will publish the draft CDBG- MIT Action Plan and the time period for public comment on the DCA CDBG-DR Website. The website is linked below:

<https://www.dca.ga.gov/community-economic-development/funding-programs/community-development-block-grant-disaster-recovery>

For those who cannot access the draft CDBG-MIT Action Plan online, a copy will be made available at DCA Headquarters. Citizens who wish to participate in the planning process are encouraged to contact their local government or reach out to DCA via email at [CDBG-DR@dca.ga.gov](mailto:CDBG-DR@dca.ga.gov).

### Development of CDBG-MIT Action Plan

The State is developing a Disaster Recovery Action Plan that will include:

1. The amount of assistance expected to be received, based on projected amounts provided by HUD;
2. The range of activities that can be undertaken including the estimated amount that will benefit persons of low and moderate income;
3. Plans to minimize displacement of persons and assist any persons displaced;
4. An anticipated time schedule for submission of the Action Plan to the Department of Housing and Urban Development; and
5. Incorporation of and response to public comments received during the public comment period.

**Sign up for CDBG-DR updates!**

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\* Email

\* First Name

\* Last Name

\* Email Lists

2017 Mitigation Funding

2017 Unmet Needs Funding

CDBG-DR General

Hurricane Michael Funding

By submitting this form, you are consenting to receive marketing emails from: Georgia Department of Community Affairs, 60 Executive Park S., NE, Atlanta, GA, 30329, US. <http://www.dca.ga.gov>. You can revoke your consent to receive emails at any time by using the [SafeUnsubscribe®](#) link, found at the bottom of every email. [Emails are serviced by Constant Contact.](#)

The CDBG-MIT Action Plan will be made available for the public to view on the DCA website, <https://www.dca.ga.gov/community-economic-development/funding-programs/community-development-block-grant-disaster-recovery>. For those who cannot otherwise obtain a copy of the Action Plan, a copy will be made available at DCA Headquarters.

#### *Amendments to the Action Plan*

As additional information becomes available and programs evolve through the grant administration process, amendments will be made to the Action Plan in accordance with 84 FR 45838. Updates to the plan may be substantial or non-substantial. Program changes that result in a Substantial Amendment are:

- Addition or deletion of any allowable activity described in the approved Action Plan
- A funding allocation or re-allocation of \$1 million or more
- A change in program benefit, planned beneficiaries, or eligibility

Substantial Amendment(s) will be posted for public comment for a minimum of 30 days. DCA and/or MID area local governments will notify affected citizens through electronic mailings, press releases on websites, and/or social media. A summary of all comments received, and responses provided will be included in the appendices of the final Substantial Amendment submitted to HUD for approval. The HUD-approved Substantial Amendment will be posted to DCA's public website, in English and Spanish.

Written comments on the initial CDBG-MIT Action Plan or subsequent substantial amendments to the plan may be submitted to DCA via email at [CDBG-DR@dca.ga.gov](mailto:CDBG-DR@dca.ga.gov) or mailed to the following address by 5:00 PM EST on the pre-approved date as set forth in the applicable FRN:

Georgia Department of Community Affairs  
 Attention: CDBG-DR  
 60 Executive Park South, NE  
 Atlanta, Georgia 30329

For non-substantial amendments, DCA will notify HUD but not post for public comment. Each amendment, substantial or not, will be posted to DCA's CDBG-DR public website, not replacing, but in addition to all previous versions of the plan.

#### *Citizen Complaints Process and Procedures*

Citizens may file a written complaint or appeal through the CDBG-DR email at [CDBG-DR@dca.ga.gov](mailto:CDBG-DR@dca.ga.gov) or submit via mail to:

Georgia Department of Community Affairs  
 Attention: CDBG-DR  
 60 Executive Park South, NE  
 Atlanta, GA 30329

DCA's goal is to attempt to resolve all complaints in a manner that is both sensitive to the complainants' concerns and achieves a fair result. DCA will make every effort to provide a timely written response within 15 working days of the receipt of the complaint, where practicable.

**Complaints regarding fraud, waste, or abuse of government funds will be forwarded to the HUD OIG Fraud Hotline (phone: 1-800-347-3735 or email: [hotline@hudoig.gov](mailto:hotline@hudoig.gov)).**

### Citizen Advisory Groups

After HUD approval of DCA's CDBG-MIT Action Plan, a Citizen Advisory Committee will be established. The Committee will meet at least twice per year in an open forum. The purpose of this committee will be to provide on-going public input into mitigation activities, to continuously inform the mitigation program and assist with program refinement, and to solicit and respond to public comment on mitigation activities.

### Performance Reporting

In accordance with HUD requirements DCA will submit a Quarterly Performance Report (QPR) through the Disaster Recovery Grant Reporting (DRGR) system no later than 30 days after the end of each calendar quarter. QPR's will be posted to the DCA CDBG-DR public website within three (3) days of submission to HUD each quarter until all funds have been expended and all expenditures have been reported.

Each QPR will include information about the uses of funds in activities identified in the Action Plan, as entered in the DRGR reporting system. This includes, but is not limited to:

- Project name, activity, location, and national objective
- Funds budgeted, obligated, drawn down, and expended
- The funding source and total amount of any non-CDBG-MIT funds to be expended on each activity
- Beginning and actual completion dates of completed activities
- Achieved performance outcomes such as number of housing units completed or number of low- and moderate-income persons benefiting
- The race and ethnicity of persons assisted under direct-benefit activities
- Amount of funding expended for each contractor identified in the Action Plan
- Efforts to affirmatively further fair housing made by DCA and Subrecipients

### Limited English Proficiency (LEP)

DCA is committed to providing all citizens with equal access to information about CDBG-MIT, including persons with disabilities and limited English proficiency (LEP). DCA follows HUD's regulation, 24 CFR Part 1, "Non-Discrimination in Federally Assisted Programs of the Department of Housing and Urban Development-Effectuation of Title VI of the Civil Rights Act of 1964," which requires all recipients of federal financial assistance from HUD to provide meaningful access to LEP persons.

Persons who do not speak English as their primary language and who have limited ability to read, write, speak, or understand English may be entitled to language assistance with respect to a service, benefit, or encounter. Where a significant number of non-English speakers can be reasonably expected to participate in a public hearing or public comment periods, materials to be handed out will be translated into the appropriate language, citizen comments in a language other than English will be translated, and translator options will be available.

## Appendix C: Program Implementation Plan

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## Mitigation Implementation Plan

The Georgia Department of Community Affairs (DCA) is the administrator and fiscal agent for the CDBG-MIT grant. The head of DCA, Commissioner Christopher Nunn, reports directly to the Governor of the State of Georgia. DCA has prior experience in managing HUD funds through a variety of programs, including the 2017 CDBG-DR Unmet Needs Allocation and Annual CDBG Funding.

The Department of Community Affairs has existing systems and procedures, as well as formally established monitoring strategies that meet or exceed the regulatory requirements including those related to HUD program rules and regulations, civil rights, environmental, labor standards, fair housing, citizen participation and record-keeping.

The Georgia Department of Community Affairs (DCA) will manage the CDBG-MIT funds responsibly, efficiently, and transparently. DCA has financial management systems, policies, procedures, and practices in place necessary to uphold the fiscal responsibility, as detailed in this plan.

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### 1. Financial Controls

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The Georgia Department of Community Affairs certifies its proficiency in financial management using established financial systems and controls. The sections below provide further description of existing risk management measures.

#### HUD Financial Management Guide

The Georgia Department of Community Affairs has completed the Community Development Block Grant – Mitigation (CDBG-MIT) P. L. 115-23 Financial Management and Grant Compliance Certification for all Grantees Receiving CDBG-MIT Funds and the guide, with all accompanying procedures, will be submitted to HUD along with the Action Plan and this Implementation Plan. The completed guide provides additional information related to specific questions about financial standards and which personnel or department is responsible for each item.

#### Single Audit

As a recipient of federal funds, DCA is subject to the Single Audit Act of 1984, as amended in 1996. The Single Audit Act standardizes requirements for auditing federal programs and requires review of all federal programs by an independent Certified Public Accountant (CPA) for compliance with program requirements and proper expenditure of funds.

DCA is included in the State's fund level and entity wide financial statements as part of the Comprehensive Annual Financial Report (CAFR) of Georgia. Additionally, DCA is also included in the Single Audit Report issued by the Department of Audits. The Single Audit indicates that DCA has no findings, material weaknesses, significant deficiencies, or questioned costs. The audit can be viewed at the following link: [https://www.audits.ga.gov/SGD/single\\_audit.html](https://www.audits.ga.gov/SGD/single_audit.html)

DCA will monitor its Subrecipients for compliance with financial administration requirements in accordance with Single Audit requirements now codified in 2 CFR 200, Subpart F. DCA requires all Subrecipients who expend \$750,000 or more in federal funds during the fiscal year to submit their Single Audit for review through the Georgia Department of Audits and Accounts, Nonprofit and Local Government Audits Division, as part of their annual requirement in OCGA 36-81-7.

#### Financial Management Systems

DCA maintains accounting and grants management systems to support a multi-functional grants management program. DCA has the requisite financial controls in place to account for and properly manage the CDBG-MIT funds. These systems provide accurate, current, and complete disclosure of the financial status of the CDBG-MIT supported activity. The systems meet all Federal and State requirements.

Subrecipient accounting records are supported by source documentation that is stored in compliance with record-keeping requirements. DCA has record-keeping procedures to retain source documentation for records applied to the CDBG-MIT program to ensure records adequately identify the source and application of CDBG-MIT funds provided and to maintain source documentation evidence to confirm the costs incurred and the date of expenditure.

#### Internal Controls

DCA has existing policies and procedures to meet financial management requirements including but not limited to applicable regulations and requirements, financial accountability and records, authorized signatures for payments, requests for payment, bank accounts, escrow accounts, administrative costs, and audit requirements.

DCA's organizational structure includes risk management measures that establish clear lines of authority and approval, segregation of duties, and secure access to financial resources. DCA's financial division is overseen by the Chief Financial Officer.

DCA has sufficient internal controls in place to account for and properly manage the CDBG-MIT funding in a manner that is consistent with all federal accounting requirements. These internal controls will support the prevention of fraud, waste, and abuse to ensure:

- No person involved in the program decision-making process obtains a financial benefit;
- No single point of sign off for financial transactions;
- Separate record-keeping for CDBG-MIT funds versus general accounting operations;
- Reconciliation of accounts handled by employees who are not responsible for payroll preparation and/or paycheck issuance;

- Policies and procedures in place to maintain effective control and accountability for all cash, real and personal property, and other assets;
- Policies and procedures in place to control access to assets and documents; and
- Policies and procedures in place to control access to Personally Identifiable Information (PII).

#### Timely Expenditure of Funds

Per Federal Register Notice 84 FR 45845, CDBG-DR funds must be expended within a twelve (12) year period beginning on the date the grant agreement is signed by HUD. However, we understand that HUD will periodically review DCA's progress in drawing down funding from its grant award. DCA will review in-house expenditures and sub recipient's expenditures to ensure that funds are spent on eligible costs and in a timely manner. Project funds and schedules will be monitored by DCA's Community Finance Division, CDBG-DR Regional Representatives and DCA's State CDBG Compliance Team.

DCA administers Georgia's State CDBG program, therefore staff members have experience with monitoring the expenditure rate of the State CDBG program. With DCA's annual CDBG Program, DCA's Community Finance Division maintains detailed reports monitoring the expenditure of funds and project schedules. All data for the CDBG-MIT Program will be tracked through Filemaker Pro. Monthly and annual expenditures can be found in this system. Considering that the amount of the CDBG-DR grant is larger than the usual annual allocation, DCA will adapt and enhance its current processes by establishing standard tracking mechanisms, processes and templates to ensure consistency and continuity among program activities. DCA will also maximize its use of technology to support and augment any standard processes instituted to ensure timely expenditure of funds.

DCA will hold all Subrecipients and/or contractors accountable through the establishment of benchmarks and other critical milestones. Subrecipients and/or contractors will be required to provide detailed reports concerning expenditure of funds and project progress to DCA upon its request. At a minimum, DCA requires each subrecipient complete a quarterly report detailing project progress, documenting contracts, and financial reporting.

DCA will develop policies and procedures that ensure timely payment and expenditure of funds for contracts and bills. The policies and procedures will also ensure the actual and projected expenditure of funds is accurately reported in the DRGR Quarterly Reporting System (QPR).

DCA will submit a projection of expenditures and an Outcomes Plan to HUD with the initial Action Plan, in compliance with Federal Register Notice 84 FR 45845. Revised projections will be sent to HUD when program changes impact projected outcomes, funding levels, and recovery timelines. We understand HUD will use this information to track DCA's proposed versus actual performance. It will serve as a tool to measure overall performance as well as project specific performance. DCA will aggressively monitor Subrecipients and/or contractors, using benchmarks, milestones and projections as a means to minimize delays in expending funds for eligible project activities.

Reprogramming Funds in a timely manner for activities that have stalled

DCA reserves the right to cancel a Subrecipient Grant Award if sufficient progress is not being made toward completion of the project. CDBG-DR representatives will conduct an on-site monitoring visit at least once a quarter with each Subrecipient. DCA will also monitor the financial progress as the draw requests are sent to DCA. If sufficient progress is not being made, CDBG-DR program staff will notify the Subrecipient in writing detailing the lack of progress, possible corrective actions, possible conditions (if necessary), and the date which DCA will re-evaluate the progress. If the Subrecipient is unable to get back on track, the funds will be reprogrammed. Actions will be consistent with 2 CFR 200.338 and 2 CFR 200.207.

Program Income

If program income is generated by CDBG-DR programs, the State of Georgia will follow guidance provided in section 17 (Program income alternative requirement) in 81 FR 39702 (2016). Per that guidance, income received prior to the grant closeout will be utilized as additional CDBG-DR funds in the same manner as other CDBG-DR funds referenced. Any income received after the grant closeout, will be transferred to DCA's annual CDBG award.

Procurement

In accordance with 24 CFR 570.489 (g), DCA has chosen to follow its own procurement policies and procedures for procurement of goods and services procured directly by DCA that is paid for in whole or in part with CDBG-MIT funds. The DCA Finance Division is responsible for CDBG-MIT procurement. Demetria Jones, Purchasing Card Administrator, is the point of contact for all procurement inquiries.

For Subrecipients, the following policies and procedures are established to ensure full and open competition in the procurement of goods and services when CDBG-MIT funds are used, in whole or in part, for the implementation of CDBG-MIT projects at the local level. Note that DCA's procurement policies and procedures implement the requirements of 24 CFR 570.489 (g) for its Subrecipients including:

- Full and open competition;
- Identification of Methods of Procurement and their applicability;
- Prohibition of cost plus a percentage of cost and percentage of construction costs methods;
- Assurance that all purchase orders and contracts include any clauses required by Federal statutes, Executive orders, and implementing regulations; and
- Subrecipient and contractor determinations shall be made in accordance with the standards in 2 CFR 200.330.

Generally, the governing statutes can be found in State Purchasing Act (O.C.G.A. Section 50-5-50 et seq.). These rules govern the purchasing activities of all Georgia state government entities. The Georgia Department of Administrative Services, State Purchasing Division publishes the Georgia Procurement Manual that governs all solicitations made by state government entities. A copy of the Georgia Procurement Manual (GPM-V7-May 2018) is provided with the Financial Management and Grant

Management Certification documentation. DCA will address all procurement compliance when completing the required financial certifications for CDBG-MIT.

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## *2. Detection of Fraud, Waste, and Abuse*

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DCA is committed to the prevention of fraud, waste, and abuse. All suspected cases of fraud will be taken seriously and reported to the Georgia Office of the Inspector General for further investigation. DCA staff shall attend and require subrecipient staff to attend fraud related training provided by HUD OIG (as available) to assist in the proper management of CDBG-MIT funds.

DCA has a monitoring process which includes several layers of approval before funds are expended, allowing us to monitor the use of funds on an individual basis. This process includes a multi-level review of the use of funds. These reviews occur throughout the process, beginning with the front-line contractor, through the subrecipient process, and finally ending with the Community Finance Division at DCA. There is an evaluation to determine the use of funds is legitimate and keeping with the requirements of the governing policies, procedures, rules, regulations, ordinances, and laws. If any other determination is reached, the use of funds is delayed and additional information is requested. If the additional information does not result in a change in determination, the use of funds for that purpose will be denied.

DCA's monitoring process includes on-site and desk monitoring. The priority and frequency of these monitoring activities is determined using a risk assessment. The completed risk assessment provides the basis for determining an individual Subrecipient's monitoring schedule. This individualized schedule will allow for DCA to apply staff and travel resources for monitoring, training, and technical assistance. Each subrecipient will be monitored using this schedule throughout the life of the project and close-out. DCA will utilize existing processes for the State's CDBG program for conducting on-site reviews that include written monitoring and technical assistance guidelines, as well as checklists, policies and procedures. Individual project files will be monitored during on-site monitoring for compliance with HUD requirements.

### *Procedures to Prevent Duplication of Benefits*

Federal law prohibits any person, business concern, or other entity from receiving Federal financial assistance for any part of a loss to which he or she has already received financial assistance through any other program, insurance, or funding source. DCA has policies and procedures in place to confirm that recipients of funds under its CDBG-MIT award do not receive a duplicate benefit. In accordance with the Robert T. Stafford Act, as amended, DCA will take the actions necessary to conduct comprehensive analyses of assistance provided to Subrecipients in order to prevent Duplication of Benefits (DOB) from occurring.

DCA's CDBG-MIT program will require a DOB analysis for each applicant to consider other disaster mitigation funding sources when processing applications. Common assistance funding sources include but are not limited to:

- Federal Emergency Management Agency (FEMA);
- Small Business Administration (SBA);

- National Flood Insurance Program (NFIP);
- Private Insurance; and
- Private and nonprofit disaster assistance.

DCA will consider assistance amounts received/approved from alternate sources such as FEMA, insurance coverage, SBA and/or philanthropic organizations. DCA has data sharing agreements with FEMA and SBA to ensure the most recent assistance is used in DOB/VOB analyses.

The DCA duplication of benefits review process currently includes forms that each subrecipient will complete for all proposed CDBG-MIT activities, prior to approval:

- Georgia Eligibility Release Form;
- Georgia Duplication of Benefits Calculation Form; and
- Georgia Insurance Affidavit.

Additionally, DCA will have a subrogation clause in each subrecipient agreement. These agreements will be signed at the time of application, prior to receiving assistance. Per the subrogation clause, any funds found to be a Duplication of Benefits must be returned to DCA. Under this clause, should a subrecipient receive CDBG-MIT funding to support an activity and subsequently receive outside funding that would represent a Duplication of Benefits, the duplicative CDBG-MIT funds must be returned to the Community Finance Division of DCA. DCA may withhold payment on any project or outright suspend activities, if a duplication of benefits issue is not resolved in a timely manner. Furthermore, DCA will not initiate or complete contract close-out processing until any identified duplication of benefit issues are resolved to DCA's satisfaction.

#### Technical Assistance

CDBG-DR staff will provide technical assistance to Subrecipients from application stage through completion of projects to ensure that funds are used for eligible CDBG-MIT activities and appropriate National Objectives are met.

CDBG-DR staff have some technical assistance capacity through implementation of the Unmet Needs CDBG-DR grant, however, DCA may contract with a technical assistance provider should the needs of Subrecipients be greater than the capacity of existing CDBG-DR staff.

DCA is currently meeting with the Georgia Historic Preservation Department (HPD), which is Georgia's State Historic Preservation Office (SHPO) to revise a Programmatic Agreement for the CDBG-DR programs, including CDBG-MIT. This agreement will address processes that will be used to ensure review and compliance with Section 106 of the NHPA, where required.

DCA will also consult with the Georgia Field Office of the U.S. Fish and Wildlife Service and the Southeast Regional Office of the NOAA Fisheries concerning Section 7 of the Endangered Species Act prior to program implementation.

CDBG-DR staff will consult with the Indian tribe with jurisdiction over the tribal area if CDBG-MIT activities are provided in tribal areas.

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### 3. Internal Auditing

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DCA has an internal auditor on staff reporting directly to the Agency's Chief Operating Officer. The internal auditor will review files and test for compliance with financial standards and procedures, including procurement practices and cost reasonableness for all grant funded activities. The internal auditor will review programmatic manuals, documents, etc. to ensure compliance with all rules and regulations. All reviews will be completed on an ongoing basis through the life of the CDBG-MIT grant.

#### Internal Audit Function

DCA covers the costs associated with internal audit functions with state bond allocation dollars. The Internal Auditor will perform a full program compliance, systems and financial audit review. The auditor will review files and test for compliance with financial standards and procedures including procurement practices and adherence to cost reasonableness for all operating costs and grant-funded activities.

All program expenditures will be evaluated to ensure they are:

- Necessary and reasonable;
- Allocable according to the CDBG-DR or MIT grant agreement(s);
- Authorized or not prohibited under State/local laws and regulations;
- Conform to limitations or exclusions (laws, terms, conditions of award, etc.);
- Consistent with policies, regulations and procedures;
- Adequately documented; and
- Treated consistently (with non-CDBG costs)

#### Enhancing the internal audit function

In an effort to increase internal audit capacity, DCA's Internal Auditor is collaborating with other Disaster Recovery Internal Auditors. Through this collaboration, the Internal Auditors share best practices in development of policies and procedures.

#### Independence and Objectivity

The Internal Audit (IA) function shall perform its activities in accordance with the principles of the Institute of Internal Auditors' (IIA's) Code of Ethics: Integrity, Objectivity, Confidentiality, and Competency. The IA function shall conduct work in an unbiased manner, consider relevant circumstances, respect the value and ownership of information, and apply and seek knowledge and skills needed to perform services.

The IA function will conduct services independently by reporting to executive management. The IA function will consider independence and objectivity when undertaking and executing projects. When there are internal and external threats to objectivity or independence, they will be considered and documented when considering the ability to conduct work. Consulting engagements will be considered during this process. The IA function may not objectively conduct work for areas over which they made management decisions in the prior year. The IA function will document the consideration of organizational and individual independence in fact and in appearance and any impairments for each assurance engagement on a signed Statement of Independence.

### Audit Schedule

The IA function shall conduct an entity-wide risk assessment on an annual basis. This risk assessment shall consider risk and control concerns of management and stakeholders as well as inherent risk. The IA function will propose an audit plan to the Executive Audit Committee for approval. The audit plan will address why specific processes or programs were identified as well as preliminary objectives. This will help insure the IA function adds value to the organization and contributes to improvement of organizational risk management.

### Engagement Planning

Upon approval of the audit plan, the IA function will initiate engagement planning for each activity. The IA function will send an engagement letter to appropriate management to schedule an entrance conference at the outset of projects. The purpose of the entrance conference will be to inform planning efforts by determining applicable criteria, systems, records, personnel, property, and reports from other assurance providers. Engagement planning will include identification of the audited entity's objectives, criteria, process and fraud risks, and relevant controls.

### Engagement Execution

The factors identified during planning will help to establish and document the project objectives, scope, budget, schedule, and necessary resources. Sources of information will be documented in audit project work papers. This documentation may include whether information is sufficient, reliable, relevant, and useful. The project plan may be adjusted throughout the project if a need arises.

The IA function will use the International Standards for the Professional Practice of Internal Auditing (The Standards) as issued by the Institute of Internal Auditors (IIA) as guidance when planning and performing work. The Chief Operating Officer (COO) and Executive Audit Committee will provide oversight of the audit activity and planning efforts. Changes to audit plans may be adjusted as projects progress based on organizational needs. Opportunities for consulting efforts may also be considered while executing engagements.

### Internal Audit Reporting

The IA function will periodically meet with management of audited activities to communicate project progress. Prior to drafting a final report, the IA function will meet with relevant management to discuss the engagement's objectives, scope, and results to obtain feedback or clarification of outstanding issues.

The IA function will share the written report with management for review and response, if applicable. Audit reports will be distributed to relevant management, the COO, and the Executive Audit Committee. If engagement results are released to parties external to the organization, distribution and limits of use shall be discussed with senior management and legal counsel as appropriate. Communications will be accurate, objective, clear, concise, constructive, complete, and timely. If a communication contains an error or omission, the IA function will communicate corrected information with the parties who receive the initial communication.

The Standards will be used to guide engagement activities, but communications will not cite compliance or nonconformance with the Standards.

Monitoring Progress

The IA function will establish a process to follow-up on engagement results communicated to management. If management has accepted a level of risk the IA function believes to be unacceptable, the Director of IA will discuss the matter with the COO and/or the Executive Audit Committee.

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#### 4. Procedures to Maintain a Comprehensive Website

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DCA has a public website providing access to information and programs administered by the State. In accordance with HUD requirements, the CDBG-DR page is accessible directly from the main landing page of the main website ([www.dca.ga.gov](http://www.dca.ga.gov)) and separate pages can be accessed for CDBG-DR and CDBG-MIT grant information. See the images provided on the following pages.

DCA maintains compliance with ADA requirements for website accessibility and readability. DCA supports accommodation for citizens with limited English proficiency and will provide documents on the public website in languages other than English based upon the need of the non-English speaking communities.

DCA's Marketing/Communications department maintains control of the DCA public website and is involved in publishing all website content. Content for the site will consist of information from all aspects of the program and will be drafted by CDBG-DR team members. The website will be updated in a timely manner to reflect the most up-to-date information about the use of all CDBG-MIT funds, as well as any changes to policies and procedures. All content will be draft reviewed in cooperation with the Marketing/Communications department prior to final posting. The following information will be posted on the public website (*not an exhaustive list*):

- Announcement of public hearings;
- Action Plan;
  - Initial Action Plan will be posted for no less than 45 days, prior to submission to HUD, to solicit public comment; and
  - Final approved Action Plan will be permanently posted.
- DRGR Action Plan will be posted upon approval from HUD;
- Substantial Amendments to Action Plan;
  - Substantial Amendments will be posted for no less than 30 days, prior to submission to HUD, to solicit public comment; and
  - Final approved Substantial Amendments will be permanently posted.
- Non-Substantial Amendments to Action Plan will be permanently posted;
- Quarterly Performance Reports (QPRs) will be posted within 3 days of submission to HUD; and
  - Rejected QPRs will be re-published to the website within 3 days of submission of the revised version to HUD.
- The Citizen Participation Plan;
- Program announcements;
- Executed contracts.

**Georgia Department of Community Affairs Website (Main Landing Page)**

[www.dca.ga.gov](http://www.dca.ga.gov)



**CDBG-DR Program Page (Central Landing Page Information)**

<https://www.dca.ga.gov/community-economic-development/funding-programs/community-development-block-grant-disaster-recovery>



**CDBG-DR Program Page (Central Landing Page Links)**

<https://www.dca.ga.gov/community-economic-development/funding-programs/community-development-block-grant-disaster-recovery>

The screenshot shows the top portion of the DCA website. At the top, there is a navigation bar with links for 'About DCA', 'Trending Topics', 'Newsroom', and 'Contact Us', along with a search icon. Social media icons for Facebook, Twitter, LinkedIn, YouTube, and a plus sign are also present. Below the navigation bar, a red alert box contains the text: 'Attention: The State of Georgia is dedicated to the prevention of fraud, waste and abuse. All suspected cases of fraud will be taken seriously and complaints will be reported to the Georgia Office of the Inspector General for further investigation (866-435-7644, https://oig.georgia.gov/?).'. Below the alert, a green heading states: 'APPLICATIONS FOR DCA'S CDBG-DR PROGRAM ARE NOT BEING RECEIVED AT THIS TIME.'. Underneath, the 'Fair Housing' section provides information about DCA's Fair Housing policies and includes a link to the Fair Housing webpage and contact information for the Fair Housing Coordinator. A yellow arrow points to a row of four dark grey buttons with white icons: '2017 Unmet Needs Allocation' (people icon), '2017 Mitigation Allocation' (umbrella icon), 'Hurricane Michael Allocation' (circular arrow icon), and 'Contracts' (folder icon). The footer of the page includes contact information for the DCA (60 Executive Park South, NE Atlanta, GA 30329, (404) 679-4840), the 'Equal Housing Opportunity' logo, and various policy links such as 'Accessibility Policy', 'Fair Housing Policy and Resources', 'How do I make a GORA "open records" request?', 'Security & Disclaimers', and 'Site Map'. The bottom of the page features the Georgia state logo, 'AT YOUR SERVICE' links (GeorgiaGov, Agencies, Popular Topics), 'ELECTED OFFICIALS' links (Governor, More Officials), and 'NEED HELP?' links (1-800-436-7442, Contact us, Human Trafficking Notice). A large, light grey 'DRAFT' watermark is overlaid on the bottom half of the page.

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## 5. Staffing

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As mentioned previously, DCA has existing staff resources, but will maximize the use of the resources available and bring on additional staff as needed and to the extent, funds are available. As DCA has developed its staffing model, it has considered all options and determined what the most reasonable staffing model looks like in relation to the program activities it undertakes.

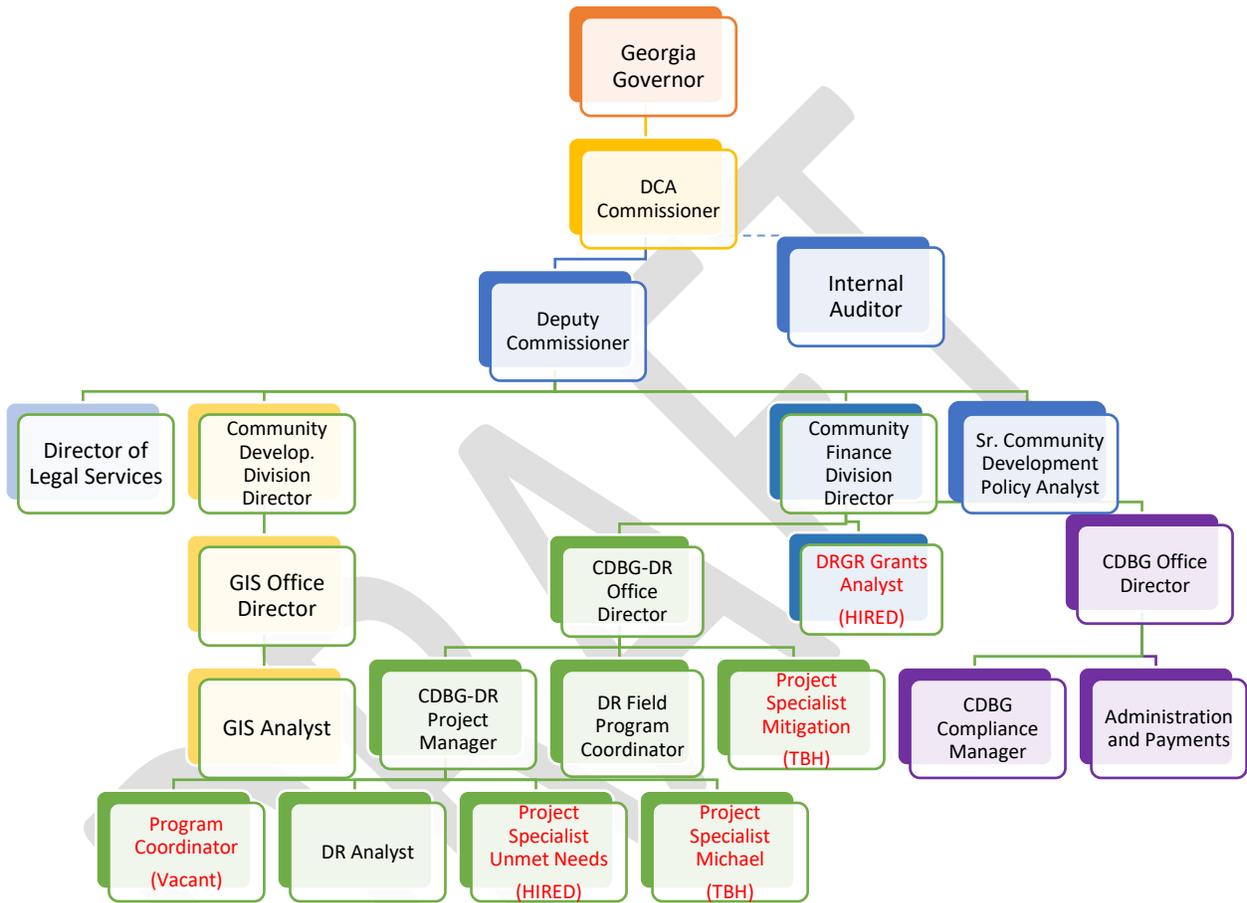
Since program activities have not yet been determined, DCA's staffing model will be flexible to accommodate the needs associated with program activities. As the programs get underway, DCA will make the appropriate adjustments to accommodate the workload. The organizational chart in this section gives a visual of the various functions associated with the program activities undertaken with the CDBG-MIT funds. Job descriptions are also included following the organizational chart.

Key staff members have prior experience with the HUD funded CDBG annual program. Similar to the Annual CDBG Program, DCA will hold a competitive application for CDBG-MIT funds. DR staff will work closely with experienced CDBG staff to ensure the timely development and implementation of mitigation programs particularly as it relates to activities in infrastructure, housing, and economic development. The position descriptions outlined below align with the functional areas identified in the organizational chart. The organization chart can be seen on the following page.

Please note that positions on the following organization chart noted as "TBH" are currently advertised with an anticipated hire date of March 2, 2020 – April 1, 2020. Positions noted with "Hired" have been hired with a confirmed start date of February 17, 2020.

**Remainder of page intentionally left blank**

# Georgia Department of Community Affairs Organizational Chart



Descriptions of the CDBG-MIT positions are as follows<sup>8</sup>:

**CDBG-DR Director (In place)**

The Director will operate under the supervision of the Community Finance Division Director. The Disaster Recovery Director will coordinate, provide technical assistance and guidance to implement the federal recovery program within the Community Finance Division. The CDBG-DR Director directs, implements, coordinates, and advocates disaster recovery goals, objectives, and outcomes set by the Georgia Department of Community Affairs. The CDBG-DR Director links all Federal, State and Local resources to deliver the most optimal disaster recovery objectives. The CDBG-DR Director works with government entities, volunteer organizations and staff to analyze data and guide programs that will assist communities in disaster recovery and resilience. Also, the Director is responsible for keeping the state disaster recovery website up to date.

**CDBG-DR Project Manager (In place)**

The Project Manager will operate under the supervision of the CDBG-DR Office Director. The Project Manager directs, implements, coordinates, and advocates disaster recovery goals, objectives, and outcomes set by the State. The CDBG-DR Project Manager provides overall management, strategic operations, administrative support, and communication for the recovery effort. The Project Manager provides executive direction to ensure efficient administrative and operational oversight of readiness and field operations. Leads the conceptualization, development, coordination, and evaluations of policies to ensure program coordination guidance and policies are in alignment with State Action Plan.

**CDBG-DR Field Program Coordinator - (In place)**

The CDBG-DR Field Program Coordinator reports to the CDBG-DR Director. The CDBG-DR Field Program Coordinator is responsible for monitoring and servicing complex Disaster Recovery related Community Development Programs within a designated region. The Field Program Coordinator maintains an awareness of the status of potential and existing projects and provides advice and assistance to other Community Development and Finance Division Office of Field Services and/or Office of Community Development personnel. The coordinator has duties related to oversight and compliance with CDBG-MIT grants and will provide technical assistance to program administrators and local governments in the region. The coordinator will meet on-site with local officials or representative(s) to monitor for CDBG-MIT program compliance. The coordinator has knowledge of CDBG and CDBG-MIT guidelines and applicable federal regulations and confer with CDBG and CDBG-MIT staff and units of local government on a regular basis to evaluate work progress and solve problems or develop solutions. The coordinator will create and deliver technical presentations associated with CDBG-MIT compliance matters for grant applications and/or grant awards. The coordinator will conduct site visits in order to verify grant application statements of need/target area conditions.

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<sup>8</sup> The organizational chart and corresponding positions noted in this plan may be modified as needed throughout the implementation process, as warranted by the program needs.

**CDBG-DR Mitigation Project Specialist – (To be hired)**

Under the supervision of the CDBG-DR Office Director, the CDBG-DR Mitigation Project Specialist will coordinate, provide technical assistance and guidance to implement the federal recovery program within the Community Finance Division. The position's responsibilities involve the coordination of delivery of technical assistance and understanding and maintaining a detailed working knowledge of over 25 federal and state statutes. The position will work with and coordinate closely with staff in the Office of Community Development which administers the State CDBG program. The position will be responsible for coordinating and/or supporting the State's application/request process from application development, roll-out of the program, administration and coordination of the program, and closeout of the program. The Project Specialist will monitor progress of projects and ensure timely submissions of requests for extensions, changes to scope, etc. and make recommendations for changes in procedures and other activities to accomplish program objectives and timelines. The coordinator will assist with validation of grant reimbursement requests and coordinate with appropriate staff to process/approve grant reimbursement requests. Additionally, the Project Specialist will conduct training on disaster assistance programs and other associated topics.

**CDBG-DR Program Coordinator – (Vacant)**

Under the supervision of the CDBG-DR Project Manager, the CDBG-DR Program Coordinator will be responsible for service to a complex network of Disaster Recovery related activities. The Program Coordinator will be responsible for work products and project management techniques related to CDBG-DR activities. In addition, the position works with Subrecipients, vendors, and suppliers through the process of contract management. The Program Coordinator ensures that the highest quality of customer service is provided through the CDBG-DR office and provides administrative support with regulatory compliance, project management, and policy and procedures.

**CDBG-DR Analyst – (In place)**

Under the supervision of the CDBG-DR Project Manager, the CDBG-DR Analyst provides technical support to staff within the CDBG-DR office; ensures that the highest quality of customer service is provided at all the delivery systems within the office; and provides administrative support in areas of compliance, project management, training and development, regulations, policies and procedures. The analyst will also be responsible for coordination of outreach and visualization of program highlights.

**CDBG-DR Unmet Needs Project Specialist – (In place 2.17.2020)**

Under the supervision of the CDBG-DR Project Manager, the CDBG-DR Unmet Needs Project Specialist will coordinate, provide technical assistance and guidance to implement the federal recovery program within the Community Finance Division. The position's responsibilities involve the coordination of delivery of technical assistance and understanding and maintaining a detailed working knowledge of over 25 federal and state statutes. The position will work with and coordinate closely with staff in the Office of Community Development which administers the State CDBG program. The position will be responsible for coordinating and/or supporting the State's application/request process from application development, roll-out of the program, administration and coordination of the program, and closeout of

the program. The Project Specialist will monitor progress of projects and ensure timely submissions of requests for extensions, changes to scope, etc. and make recommendations for changes in procedures and other activities to accomplish program objectives and timelines. The coordinator will assist with validation of grant reimbursement requests and coordinate with appropriate staff to process/approve grant reimbursement requests. Additionally, the coordinator will conduct training on disaster assistance programs and other associated topics.

#### **CDBG-DR (Hurricane) Michael Project Specialist – (to be hired)**

Under the supervision of the CDBG-DR Project Manager, the CDBG-DR (Hurricane) Michael Project Specialist will coordinate, provide technical assistance and guidance to implement the federal recovery program within the Community Finance Division. The position's responsibilities involve the coordination of delivery of technical assistance and understanding and maintaining a detailed working knowledge of over 25 federal and state statutes. The position will work with and coordinate closely with staff in the Office of Community Development which administers the State CDBG program. The position will be responsible for coordinating and/or supporting the State's application/request process from application development, roll-out of the program, administration and coordination of the program, and closeout of the program. The Project Specialist will monitor progress of projects and ensure timely submissions of requests for extensions, changes to scope, etc. and make recommendations for changes in procedures and other activities to accomplish program objectives and timelines. The specialist will assist with validation of grant reimbursement requests and coordinate with appropriate staff to process/approve grant reimbursement requests. Additionally, the coordinator will conduct training on disaster assistance programs and other associated topics.

### **Additional Support**

#### **DRGR Grants Analyst – (In place 2.17.2020)**

The DRGR Grants Analyst will perform highly specialized work in complex data management and statistical systems, such as the Disaster Recovery Grant Reporting (DRGR) system and DCA's Grants Management System (GMS). The DRGR Grants Analyst will prepare databases that provide up-to-date information on the CDBG-DR and CDBG-MIT activities that are underway, including funding data. This position will also conduct desk reviews of all CDBG-DR and CDBG-MIT subrecipient draw requests, including supporting documentation and recommend approval to the Director or other designee. Upon approval the DRGR Grants Analyst will draw funds from HUD using the DRGR system.

#### **CDBG Office Director – (In place)**

Oversees program implementation, compliance, grants management services, and finance services for the Division. The Director manages all CDBG personnel.

#### **CDBG Compliance Officer – (In place)**

The Compliance Officer supervises, coordinates and reviews the work of the CDBG Compliance staff and field staff and reviews applicable laws, regulations and HUD monitoring guidance and develops forms,

reports and procedures to correctly implement requirements. The Officer serves as the subject matter expert in the following areas: The Housing and Community Development Act of 1974, as amended, and implementing regulations, federal financial management regulations, national Environmental Policy Act of 1969 and implementing regulations, the National Historic Preservation Act of 1966 and implementing regulations, labor laws, e.g., the Davis Bacon Act, the Contract Work Hours and Safety Standards Act, and the Copeland “Anti-Kickback” Act, acquisition and relocation laws and regulations, e.g., The Uniform Relocation Assistance and Real Property Acquisition Policies Act of 1970, State of Georgia Procurement law – O.C.G.A. 36-91.

#### **CDBG Admin/Payments – (In place)**

Existing CDBG financial management staff will maintain internal financial records on the Grant Management System (GMS) and provide support for all internal invoice review and approval. The staff will recommend approval and draw funds from HUD using the DRGR database upon approval from the applicable Office Director or other designee. The staff will also serve as the final check on all draw information prior to entry into the GMS and DRGR database.

#### **Senior Community Development Policy Analyst – (In place)**

The Senior Community Development Policy Analyst assists with developing manual practices, policies, and procedures that interpret applicable Federal and State statutes, Action Plans, rules and regulations governing Community Development Block Grant-Disaster Recovery Program (CDBG-DR) and CDBG-MIT eligibility.

#### **GIS and Research Analyst – (In place)**

The analyst will collect and interpret geographic information provided by geodetic surveys, aerial photos and satellite data. The analyst will evaluate, measure and record geospatial data using geographic information systems software and related hardware and software specific to the area of assignment. The analyst will create or maintain GIS databases and cartographic products. The incumbent will perform geospatial analyses of moderate complexity and present data in cartographic form. The analyst will monitor adherence to policies and procedures and locate and obtain existing geographic information databases.

#### **DCA Office of Finance - (In place)**

The Finance Manager and support staff are responsible for managing both grants and contracts for agency services and monitoring compliance with contractual provisions. The office performs managerial and professional duties in accounting, budgeting and finance. The Chief Financial Officer directs and oversees all aspects of the Finance, Procurement and Accounting functions of the programs at the Department. This position is responsible for directing the development and establishment of policies and procedures as it pertains to finance and accounting.

**Director of Legal Services - (In place)**

The Director of Legal Services provides legal guidance to the CDBG-MIT team on the development of disaster recovery plans, policies, and the implementation of activities.

**Internal Auditor – (In place)**

The Internal Auditor will perform audits or oversee audits of financial records, electronic data processing systems, and program activities and operations to ascertain financial status, accuracy of data, efficiency, or compliance with laws and regulations. In addition, the Internal Auditor will evaluate the administrative, financial, and operational activities of the program and provide required updates to HUD.

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## Appendix D: Grantee Certifications

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## Appendix C: Certifications

### CDBG-MIT Grants under Public Laws 115-123

- a. The grantee certifies that it has in effect and is following a residential anti-displacement and relocation assistance plan in connection with any activity assisted with funding under the CDBG program.
- b. The grantee certifies its compliance with restrictions on lobbying required by 24 CFR part 87, together with disclosure forms, if required by part 87.
- c. The grantee certifies that the Action Plan is authorized under State and local law (as applicable) and that the grantee, and any entity or entities designated by the grantee, possess(es) the legal authority to carry out the program for which it is seeking funding, in accordance with applicable HUD regulations and this Notice. The grantee certifies that activities to be administered with funds under this Notice are consistent with its Action Plan.
- d. The grantee certifies that it will comply with the acquisition and relocation requirements of the URA, as amended, and implementing regulations at 49 CFR part 24, except where waivers or alternative requirements are provided for in this Notice.
- e. The grantee certifies that it will comply with section 3 of the Housing and Urban Development Act of 1968 (12 U.S.C. 1701u), and implementing regulations at 24 CFR part 135.
- f. The grantee certifies that it is following a detailed citizen participation plan that satisfies the requirements of 24 CFR 91.105 or 91.115, as applicable (except as provided for in notices providing waivers and alternative requirements for this grant). Also, each local government receiving assistance from a State grantee must follow a detailed citizen participation plan that satisfies the requirements of 24 CFR 570.486 (except as provided for in notices providing waivers and alternative requirements for this grant).
- g. The grantee certifies that it has consulted with affected local governments in counties designated in covered major disaster declarations in the non-entitlement, entitlement, and tribal areas of the State in determining the uses of funds, including method of distribution of funding, or activities carried out directly by the State.
- h. The grantee certifies that it is complying with each of the following criteria:
  - (1) Funds will be used solely for necessary expenses related to disaster relief, long-term mitigation, restoration of infrastructure and housing, and economic revitalization in the most impacted and distressed areas for which the President declared a major disaster in 2017 pursuant to the Robert T. Stafford Disaster Relief and emergency Assistance Act of 1974 (42 U.S.C. 5121 et seq.).

(2) With respect to activities expected to be assisted with CDBG-DR funds, the Action Plan has been developed so as to give the maximum feasible priority to activities that will benefit low- and moderate-income families.

(3) The aggregate use of CDBG-DR funds shall principally benefit low- and moderate-income families in a manner that ensures that at least 70 percent of the grant amount is expended for activities that benefit such persons.

(4) The grantee will not attempt to recover any capital costs of public improvements assisted with CDBG-DR grant funds, by assessing any amount against properties owned and occupied by persons of low- and moderate-income, including any fee charged or assessment made as a condition of obtaining access to such public improvements, unless: (a) disaster mitigation grant funds are used to pay the proportion of such fee or assessment that relates to the capital costs of such public improvements that are financed from revenue sources other than under this title; or (b) for purposes of assessing any amount against properties owned and occupied by persons of moderate income, the grantee certifies to the Secretary that it lacks sufficient CDBG funds (in any form) to comply with the requirements of clause (a).

i. The grantee certifies that it grant will conduct and carry out the grant in conformity with title VI of the Civil Rights Act of 1964 (42 U.S.C. 2000d) and the Fair Housing Act (42 U.S.C. 3601–3619) and implementing regulations, and that it will affirmatively further fair housing.

j. The grantee certifies that it has adopted and is enforcing the following policies. In addition, States receiving a direct award must certify that they will require UGLGs that receive grant funds to certify that they have adopted and are enforcing:

(1) A policy prohibiting the use of excessive force by law enforcement agencies within its jurisdiction against any individuals engaged in nonviolent civil rights demonstrations; and

(2) A policy of enforcing applicable State and local laws against physically barring entrance to or exit from a facility or location that is the subject of such nonviolent civil rights demonstrations within its jurisdiction.

k. The grantee certifies that it (and any subrecipient or administering entity ) currently has or will develop and maintain the capacity to carry out disaster mitigation activities in a timely manner and that the grantee has reviewed the requirements of this notice. The grantee certifies to the accuracy of its Public Law 115-56 Financial Management and Grant Compliance certification checklist, or other recent certification submission, if approved by HUD, and related supporting documentation referenced at A.1.a under Section VI and its Implementation Plan and Capacity Assessment and related submission to HUD referenced at A.1.b under Section VI.

l. The grantee certifies that it considered the following resources in the preparation of its action plan, as appropriate: FEMA Local Mitigation Planning Handbook: [https://www.fema.gov/media-library-data/20130726-1910-25045-9160/fema\\_local\\_mitigation\\_handbook.pdf](https://www.fema.gov/media-library-data/20130726-1910-25045-9160/fema_local_mitigation_handbook.pdf); DHS Office of Infrastructure

Protection: [https:// www.dhs.gov/sites/default/files/ publications/ip-fact-sheet-508.pdf](https://www.dhs.gov/sites/default/files/publications/ip-fact-sheet-508.pdf); National Association of Counties, Improving Lifelines (2014): [https:// www.naco.org/sites/default/files/ documents/NACo\\_ResilientCounties\\_ Lifelines\\_ Nov2014.pdf](https://www.naco.org/sites/default/files/documents/NACo_ResilientCounties_Lifelines_Nov2014.pdf); the National Interagency Coordination Center (NICC) for coordinating the mobilization of resources for wildland fire: [https:// www.nifc.gov/nicc/](https://www.nifc.gov/nicc/)); the U.S. Forest Service's resources around wildland fire ([https://www.fs.fed.us/managing-land/ fire](https://www.fs.fed.us/managing-land/fire/)); and HUD's CPD Mapping tool: <https://egis.hud.gov/cpdmaps/>.

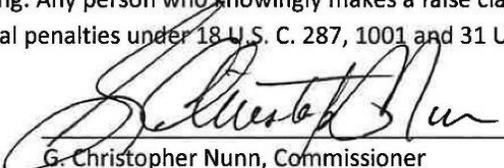
m. The grantee will not use grant funds for any activity in an area identified as flood prone for land use or hazard mitigation planning purposes by the State, local, or tribal government or delineated as a special flood hazard area (or 100-year floodplain) in FEMA's most recent flood advisory maps, unless it also ensures that the action is designed or modified to minimize harm to or within the floodplain, in accordance with Executive Order 11988 and 24 CFR part 55. The relevant data source for this provision is the State, local and tribal government land use regulations and hazard mitigation plan and the latest issued FEMA data or guidance, which includes advisory data (such as Advisory Base Flood Elevations) or preliminary and final Flood Insurance Rate Maps.

n. The grantee certifies that its activities concerning lead-based paint will comply with the requirements of 24 CFR part 35, subparts A, B, J, K, and R.

o. The grantee certifies that it will comply with environmental requirements at 24 CFR Part 58.

p. The grantee certifies that it will comply with applicable laws.

Warning: Any person who knowingly makes a false claim or statement to HUD may be subject to civil or criminal penalties under 18 U.S. C. 287, 1001 and 31 U. S. C. 3729.

  
G. Christopher Nunn, Commissioner  
Georgia Department of Community Affairs

02-06-2020  
Date



## Appendix E: Grantee SF-424

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Application for Federal Assistance SF-424	
<p><b>* 1. Type of Submission:</b></p> <input type="checkbox"/> Preapplication <input checked="" type="checkbox"/> Application <input type="checkbox"/> Changed/Corrected Application	
<p><b>* 2. Type of Application:</b></p> <input checked="" type="checkbox"/> New <input type="checkbox"/> Continuation <input type="checkbox"/> Revision	
<p>* If Revision, select appropriate letter(s):</p> <input type="text"/>	
<p>* Other (Specify):</p> <input type="text"/>	
<p><b>* 3. Date Received:</b> <input type="text"/></p>	
<p><b>4. Applicant Identifier:</b> <input type="text"/></p>	
<p><b>5a. Federal Entity Identifier:</b> <input type="text"/></p>	
<p><b>5b. Federal Award Identifier:</b> <input type="text"/></p>	
<p><b>State Use Only:</b></p>	
<p><b>6. Date Received by State:</b> <input type="text"/></p>	
<p><b>7. State Application Identifier:</b> <input type="text"/></p>	
<p><b>8. APPLICANT INFORMATION:</b></p>	
<p><b>* a. Legal Name:</b> Georgia Department of Community Affairs</p>	
<p><b>* b. Employer/Taxpayer Identification Number (EIN/TIN):</b> 58-1259426</p>	
<p><b>* c. Organizational DUNS:</b> 8074790840000</p>	
<p><b>d. Address:</b></p>	
<p>* Street1: 60 Executive Park South NE</p>	
<p>Street2: <input type="text"/></p>	
<p>* City: Atlanta</p>	
<p>County/Parish: <input type="text"/></p>	
<p>* State: GA: Georgia</p>	
<p>Province: <input type="text"/></p>	
<p>* Country: <input type="text"/></p>	
<p>* Zip / Postal Code: 30329</p>	
<p><b>e. Organizational Unit:</b></p>	
<p>Department Name: Grant Administration</p>	
<p>Division Name: Community Finance Division</p>	
<p><b>f. Name and contact information of person to be contacted on matters involving this application:</b></p>	
<p>Prefix: Mr.</p>	
<p>* First Name: Tommy</p>	
<p>Middle Name: <input type="text"/></p>	
<p>* Last Name: Lowmon</p>	
<p>Suffix: <input type="text"/></p>	
<p>Title: Director, CDBG-DR Program</p>	
<p>Organizational Affiliation: <input type="text"/></p>	
<p>* Telephone Number: 404-977-0929</p>	
<p>Fax Number: <input type="text"/></p>	
<p>* Email: tommy.lowmon@dca.ga.gov</p>	

**Application for Federal Assistance SF-424**

**\* 9. Type of Applicant 1: Select Applicant Type:**

A: State Government

Type of Applicant 2: Select Applicant Type:

Type of Applicant 3: Select Applicant Type:

\* Other (specify):

**\* 10. Name of Federal Agency:**

Department of Housing and Urban Development

**11. Catalog of Federal Domestic Assistance Number:**

14.228

CFDA Title:

**\* 12. Funding Opportunity Number:**

84 FR 45838

\* Title:

CDBG-MIT

**13. Competition Identification Number:**

NA

Title:

**14. Areas Affected by Project (Cities, Counties, States, etc.):**

Add Attachment

Delete Attachment

View Attachment

**\* 15. Descriptive Title of Applicant's Project:**

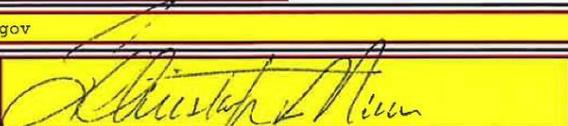
CDBG- MIT PL 115-123

Attach supporting documents as specified in agency instructions.

Add Attachments

Delete Attachments

View Attachments

<b>Application for Federal Assistance SF-424</b>	
<b>16. Congressional Districts Of:</b>	
* a. Applicant <input type="text" value="1, 2, 8"/>	* b. Program/Project <input type="text" value="1, 2, 8"/>
Attach an additional list of Program/Project Congressional Districts if needed.	
<input type="text"/>	<input type="button" value="Add Attachment"/> <input type="button" value="Delete Attachment"/> <input type="button" value="View Attachment"/>
<b>17. Proposed Project:</b>	
* a. Start Date: <input type="text" value="10/10/2020"/>	* b. End Date: <input type="text" value="10/10/2028"/>
<b>18. Estimated Funding (\$):</b>	
* a. Federal	<input type="text" value="26,961,000.00"/>
* b. Applicant	<input type="text" value="0"/>
* c. State	<input type="text" value="0"/>
* d. Local	<input type="text" value="0"/>
* e. Other	<input type="text" value="0"/>
* f. Program Income	<input type="text" value="0"/>
* g. TOTAL	<input type="text"/>
<b>* 19. Is Application Subject to Review By State Under Executive Order 12372 Process?</b>	
<input type="checkbox"/> a. This application was made available to the State under the Executive Order 12372 Process for review on <input type="text"/>	
<input type="checkbox"/> b. Program is subject to E.O. 12372 but has not been selected by the State for review.	
<input checked="" type="checkbox"/> c. Program is not covered by E.O. 12372.	
<b>* 20. Is the Applicant Delinquent On Any Federal Debt? (If "Yes," provide explanation in attachment.)</b>	
<input type="checkbox"/> Yes <input checked="" type="checkbox"/> No	
If "Yes", provide explanation and attach	
<input type="text"/>	<input type="button" value="Add Attachment"/> <input type="button" value="Delete Attachment"/> <input type="button" value="View Attachment"/>
<b>21. *By signing this application, I certify (1) to the statements contained in the list of certifications** and (2) that the statements herein are true, complete and accurate to the best of my knowledge. I also provide the required assurances** and agree to comply with any resulting terms if I accept an award. I am aware that any false, fictitious, or fraudulent statements or claims may subject me to criminal, civil, or administrative penalties. (U.S. Code, Title 218, Section 1001)</b>	
<input checked="" type="checkbox"/> <b>** I AGREE</b>	
** The list of certifications and assurances, or an internet site where you may obtain this list, is contained in the announcement or agency specific instructions.	
<b>Authorized Representative:</b>	
Prefix: <input type="text" value="Mr."/>	* First Name: <input type="text" value="G. Christopher"/>
Middle Name: <input type="text"/>	
* Last Name: <input type="text" value="Nunn"/>	
Suffix: <input type="text"/>	
* Title: <input type="text" value="DCA Commissioner"/>	
* Telephone Number: <input type="text" value="404-679-0585"/>	Fax Number: <input type="text"/>
* Email: <input type="text" value="christopher.nunn@dca.ga.gov"/>	
* Signature of Authorized Representative: 	* Date Signed: <input type="text" value="02-11-20"/>

## Appendix F: MID Expansion Request

DRAFT

Brian P. Kemp  
Governor



Christopher Nunn  
Commissioner

February 13, 2020

Mr. Marvie Epps  
Community Planning & Development Disaster Recovery Specialist  
Office of Block Grant Assistance  
U.S. Department of Housing and Urban Development  
451 7th Street, SW, Room 7272  
Washington, D.C. 20410

Dear Mr. Epps,

The Georgia Department of Community Affairs (DCA) is formally requesting the designation of additional zip codes as Most Impacted and Distressed for Georgia's 2017 CDBG-DR and MIT allocation. Currently there are three MID zip codes, 31548, 31520, and 31705. While preparing to deploy the Homeowner Rehabilitation and Reconstruction Program, Dougherty County (31705) realized the need to serve zip codes 31701 and 31707. These areas desperately need assistance and are adjacent to 31705.

DCA is currently drafting the first substantial amendment for the 2017 Unmet Needs Allocation, and is drafting the MIT Action Plan. If this request is approved, DCA will include the additional zip codes in both Action Plans.

In accordance with 84 FR 45838, DCA has prepared this request to include the additional zip codes, as they were affected by the January 2017 tornadic events. The pages following this letter contain data to substantiate the need. Thankyou for your consideration of this request. If you have any questions or require additional information, please call 404-977-0949 or email [tommy.lowmon@dca.ga.gov](mailto:tommy.lowmon@dca.ga.gov).

Sincerely,

A handwritten signature in black ink, appearing to read "Tommy Lowmon", with a long horizontal flourish extending to the right.

Tommy Lowmon  
Director, CDBG-DR Program

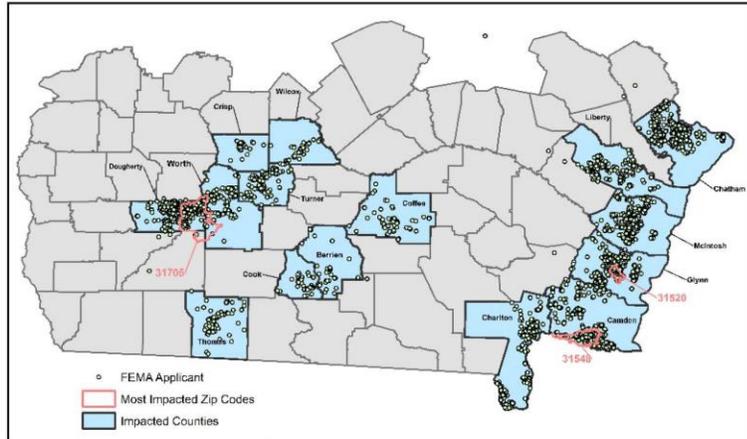
CC: Mr. William Bedford, Assistant Director- ATL, Disaster Recovery and Special Issues Division, HUD

Enclosures



**Summary**

On 1/16/2020, DCA received a request from the Dougherty County Board of Commissioners to add two additional zip codes to the Most Impacted and Distressed areas for both Unmet Needs and Mitigation 2017 allocations. The following map shows the CDBG-DR eligible counties in blue and the original HUD identified MID Zip Codes outlined in red.



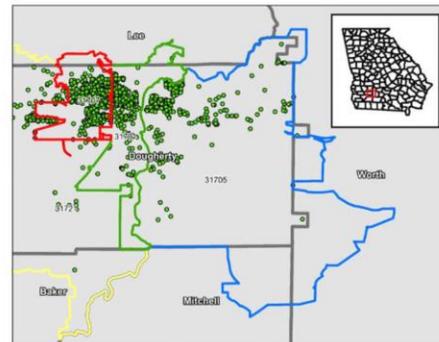
**Housing**

When considering the request from Dougherty County, DCA gathered the following data to analyze the two zip codes. First DCA looked at the Total number of FEMA applicants with actual FEMA Verified Loss (FVL) in the additional zip codes from damage related to DR 4294. DCA analyzed the data from DR 4294 because the storm made a larger impact than DR 4297 in Dougherty County.

Dougherty County Zip Codes, FVL and Number of Applicants, DR-4294 ONLY

FEMA Verified Loss & Number of Applicants, DR-4294 ONLY				
Zip Code	# of Applicants	FVL	% of Applicants	FVL %
31707	1091	\$179,878.31	38.44%	49.47%
31701	772	\$81,442.31	27.20%	22.40%
31705	716	\$54,624.53	25.23%	15.02%
31721	238	\$47,620.96	8.39%	13.10%
31730	1	\$0.00	0.04%	0.00%
31781	1	\$0.00	0.04%	0.00%
No Zip	19	72	0.67%	0.02%
<b>Grand Total</b>	<b>2838</b>	<b>\$363,638.11</b>	<b>100.00%</b>	<b>100.00%</b>

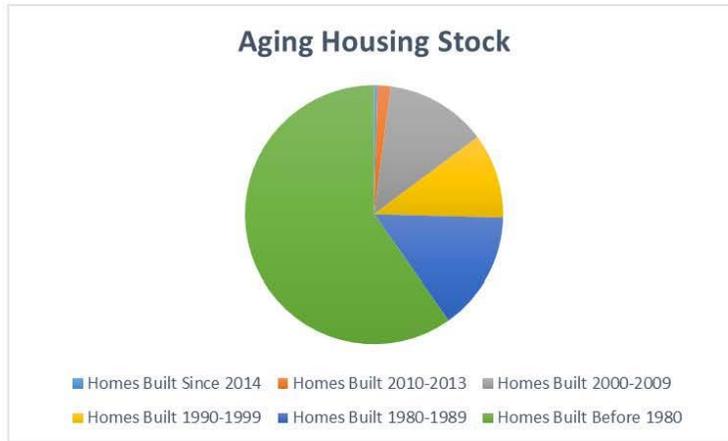
For the first tornado in Southwest Georgia (DR 4294), 31705 (a current MID) had less FVL than zip codes 31707 and 31701. Additionally, there were more applicants in both of the requested zip codes than in 31705. Zip code 31701 had 772 applicants and \$81,442.31 in FVL and 31707 had 1091 applicants and \$179,878 of FVL.



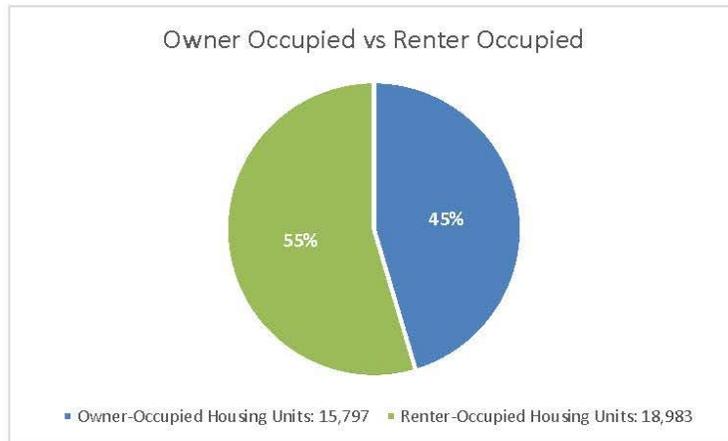
While these numbers are substantial and devastating to the community, they failed to meet the threshold for being considered a MID. To be considered a MID, a zip code must have two million dollars in Unmet Need. Unfortunately, zip codes 31701 and 31707 are smaller geographically, making it extremely difficult to reach this threshold.

A reason for low values of assessed damage stems from the FVL only calculating the cost to get homeowners back in a safe and sanitary condition and not to fully restore the home. After discussions with Dougherty County we wholeheartedly believe unmet needs still exist within the two proposed zip codes.

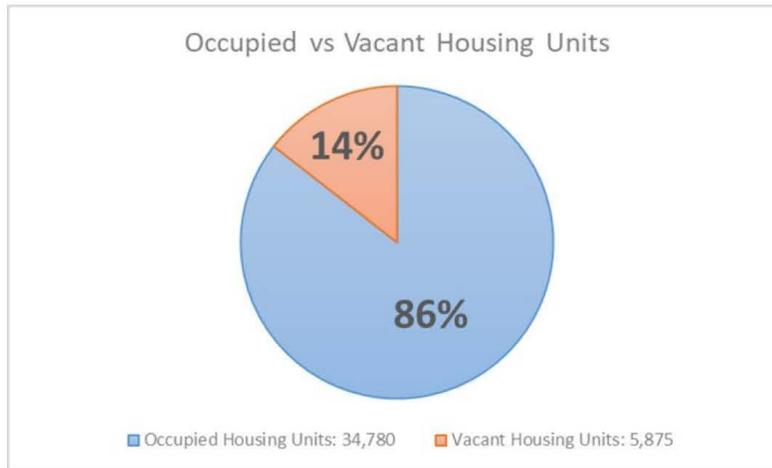
Additionally, the chart below shows the aging housing stock, which by nature have lower home values. These homes are more vulnerable to damage by natural disasters.



It is also important to note that there are more renters than owners in Dougherty County. When FEMA is inspecting for damage, they do not count structural damage to rental property. See chart below.



Also, vacant homes are not usually inspected by FEMA, but the county must repair the damage to reduce blight and keep areas safe and secure. Within the zip codes, 14% of the homes are vacant, which mean approximately 1 out of every 7 homes was not counted in the initial damage assessment.

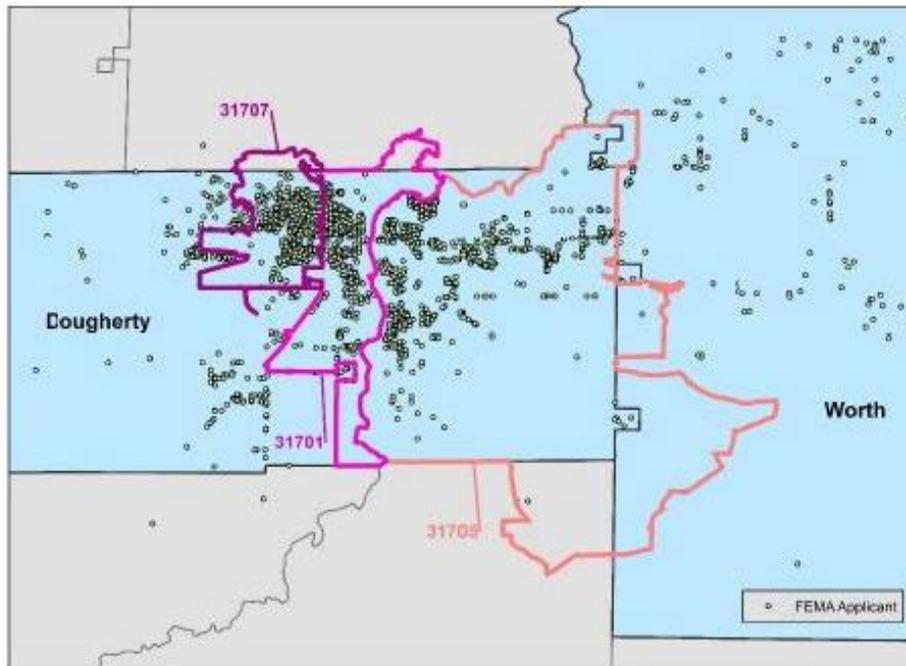


Current local data was provided by Dougherty County and can be seen below. The number of damaged properties is shown for each individual zip code. When combined, more damaged was sustained in 31701 and 31707 than in 31705 (an existing MID). While we do not seek to diminish the impact of the storms in 31705, we are merely stating these adjacent areas also suffered damage.

ZIP CODE	STORM	# DAMAGED
31701	# 1 (January 2017)	341
31701	#2 (January 2017)	0
31707	#1 (January 2017)	532
31707	#2 (January 2017)	0
31721	#1 (January 2017)	53
31721	#2 (January 2017)	0
31705	#1 (January 2017)	163
31705	#2 (January 2017)	622

There is a possible total of \$48,700,000 in unmet need that was undercounted in the proposed additional MID areas. We arrived at this number by taking the number of currently damaged properties reported by the impacted local community and multiplying those numbers by the major-high multiplier from HUD (as an average estimate to repair those homes). The data showed 341 homes for 31701 and 532 homes for 31707, which totals 873.

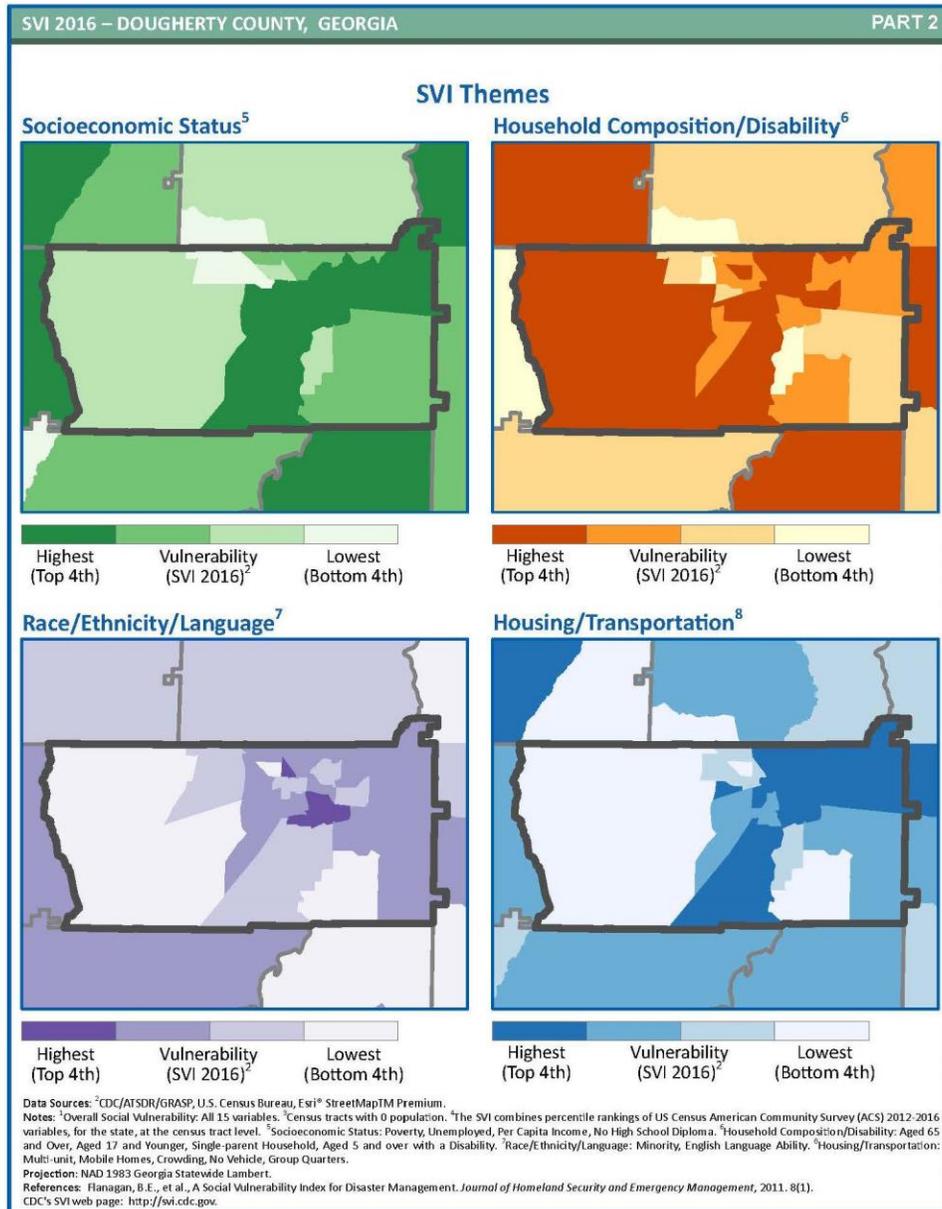
$$873 \times \$55,812 = \$48.7M$$



\*31701 and 31707 are the zip codes DCA is requesting to include in the MIDs

### Social Vulnerability

The SOVI themes represented on the following page describe the different aspects of Dougherty County's social vulnerability. The City of Albany, located within Dougherty County, is in the highest ranking area for each of the four SOVI components. The proposed MID zip codes are part of the City of Albany. The themes below point to household composition and show high vulnerability of households with disabilities within the City of Albany and Dougherty County. In addition, there is a high concentration of socioeconomic vulnerability in the proposed MID areas. The constant impact from multiple disasters to an already distressed area creates barriers to making a full recovery and becoming more resilient in the future.



FINAL - FOR EXTERNAL USE

Infrastructure:

Due to the impacts of the disasters, Dougherty County has several infrastructure needs located within the proposed expanded zip codes.

The following activities have no dedicated funding source:

1. Three Oaks Drainage Project: In the vicinity of 31.594122, -84.207246. This project would prevent localized flooding and traffic issues in a large residential area and also includes an elementary school. Approximate cost is **\$3 million**.
2. 8<sup>th</sup> Avenue, 3<sup>rd</sup> Avenue and Booker Alley Basins. These are three separate projects that are located from downtown Albany north to 8<sup>th</sup> Ave. The projects involve separating sanitary and storm sewers and will improve drainage and lessen potential sewage overflows into the Flint River. The approximate center of the three projects is 31.592578, -84.152636. The total project cost was estimated at **\$200 million**, but we are working with an engineering consultant presently to devise alternative, less expensive solutions.
3. Holloway Drainage: This project is for stormwater improvements to eliminate localized flooding. This project area serves a very low-income neighborhood between approximately four housing authority developments on the north (31.585802, -84.163248) and the Oglethorpe commercial corridor on the south (31.575172, -84.166885). The estimated cost is **\$15 million**.
4. Front Street-Washington Street Connector: This project is a transportation project that will provide access to businesses and residents once the 7<sup>th</sup> avenue railroad crossing is closed. The project spans from Society and 3<sup>rd</sup> on the south (31.586614, -84.148312) to the Liberty Expressway on the north (31.604348, -84.152539). The project will be partially funded by city but has approximately a **\$3 million** shortfall in funding.

There is a total of approximately **\$221 million** in infrastructure projects unmet or mitigation needs within 31701 and 31707.

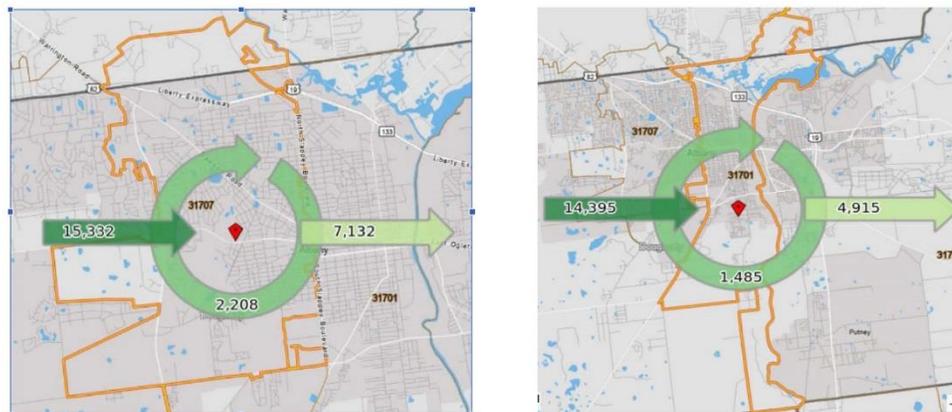
**Business:**

Collectively, zip codes 31701 and 31707 are the retail and business hub for most of Southwest Georgia. These two zip codes account for 74% of all the jobs in Dougherty County (Southwest Georgia’s most populated county) and 34% of all the jobs in the 15 county Southwest Georgia region.

Due to this, damage sustained within 31701 and 31707 is especially crippling to Georgia’s economy. One out of every three southwest Georgians work in these two zip codes. It is gravely important that these two zip codes are repaired in order to restore the economic pillar that upholds a region that was already distressed, even before the disasters.



Nearly 30,000 households from within the region are dependent up the businesses within these 31701 and 31707, making this geographic area a major regional economic hub.



**Conclusions**

Expanding the Most Impacted and Distressed Areas to include zip codes 31701 and 31707 is vital for Dougherty County's recovery from the two tornadoes of January 2017. There are currently 873 unmet housing needs within the two zip codes and 785 unmet needs in our MID zip code 31705. DCA is requesting this expansion per guidance from the Federal Register Notice. Notice FR 84 FR 45838 states, "CDBG-MIT funds are the same as those identified for each grantee in the Prior Notices, a grantee seeking to amend its HUD- identified MID area for purposes of its CDBG-MIT grant, must also amend the HUD-identified MID area for its corresponding 2015, 2016, or 2017 CDBG-DR grant. Grantees proposing to add to the HUD-identified MID area for their existing CDBG-DR grant shall do so through a substantial amendment that includes a consideration of unmet housing recovery needs". Upon approval of this request, DCA will make a substantial amendment to the 2017 Unmet Needs allocation Action plan. The 2017 unmet needs allocation includes the Homeowner Rehabilitation and Reconstruction Program to assist homeowner within the MID Areas. Residents within 31701 and 31707 also need access to these vital programs.

One-third of all of the jobs in Southwest Georgia are located in the proposed expanded zip codes. This shows their importance to the community and the larger region. If the area does not properly recover and become more resilient towards future disasters, jobs could potentially be uprooted and lost to other locations. More people rely on the rebuilding and health of these zip codes than just the citizens of Dougherty County. This also highlights the importance of the \$221 million in unmet infrastructure needs in 31701 and 31707. If infrastructure needs are not addressed, individuals and businesses will not continue to locate or thrive in this area. Recovery of these areas is vital for the City of Albany, Dougherty County, and the surrounding region. Adding these zip codes will help the county recover and move forward for the good of the region.