



City of Carrollton Comprehensive Plan Update
Community Agenda
2008-2028



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Introduction

The Community Agenda is the key component of the Comprehensive Plan. Per the State Planning Recommendations, the Agenda presents the community's vision for the future, key issues and opportunities the community chooses to address during the planning period, and the implementation program. The Community Agenda responds to the data gathered and represented in the Community Assessment based on public input and includes the vision of a community, a short and long term work program, and a list of policies for decision making.

Community Vision

The Community Vision is intended to paint a picture of what the community desires to become. It provides a complete description of the development patterns to be encouraged in the jurisdiction. The Vision for the City of Carrollton was developed as a part of the Carrollton Comprehensive Plan process. The Vision was refined and updated as part of the Community Participation Program for this Comprehensive Plan Update and is presented below.

General Vision Statement

The Vision for Carrollton began with and was largely influenced by public participation that included a series of meetings with community residents, where participants engaged in likes and dislikes exercises, public discussion, and a designed Community Survey. This visioning process took place during the year 2006 and early 2007 and also included input from the Carrollton Planning and Zoning Commission and Comprehensive Plan Steering Committee.

The vision for Carrollton's future is one of a balanced community where residents and visitors can live, work and play in a safe, attractive and unique environment. Carrollton will preserve and grow from its historic downtown center, maintaining its small-town atmosphere, encouraging a pedestrian-oriented way of life, connecting the community through new pathways and open spaces, and enhancing the sense of place that is derived from the city's history. Carrollton will develop and expand its economy through innovation and investment in education and supportive infrastructure. Carrollton will enhance its cultural richness and diversity through community-building institutions, events and investments. And at all times, the City of Carrollton will promote improvement to the quality of life in the community by fostering a welcoming small-town atmosphere, community-wide economic prosperity, excellent recreational opportunities, a healthy environment with abundant green spaces, and lifelong learning opportunities.



Character Areas Map

The Map on the found on page 5 delineates the boundaries of the City of Carrollton's Character Areas. The Character Areas shown in the Future Development Map are based on the Community Assessment. The Future Development Map was refined using community and staff input. The areas requiring special attention in the Community

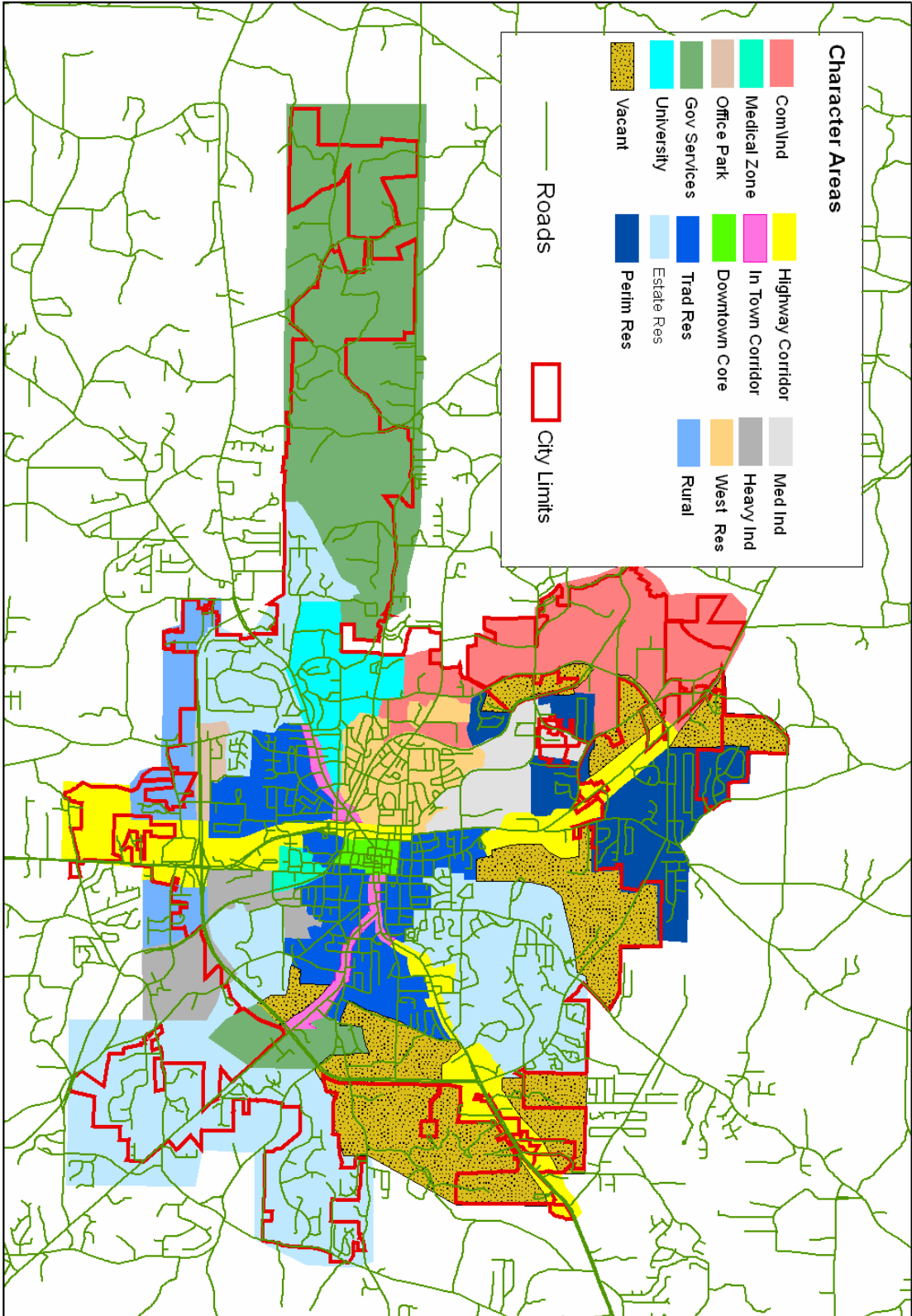
Assessment was also considered when fine-tuning the Future Development Map. There are sixteen distinct Character Areas in Carrollton, which include:

- Commercial Industrial
- Medical Zone
- Office Park
- Government Services
- University
- Vacant
- Highway Corridor
- In Town Corridor
- Downtown Core
- Traditional Residential
- Estate Residential
- Perimeter Residential
- Medium Industrial
- Heavy Industrial
- West Residential
- Rural

Each Character Area is described in detail on the pages following the Future Development Map. The descriptions include the patterns of development to be encouraged and specific land uses/zoning categories to be allowed. Implementation Measures and Quality Community Objectives for the Character Areas follow after the Character Area descriptions.



Carrollton Character Areas





What follows is a preliminary framework of observed likely character areas for the City of Carrollton identified by ground-level observation with potential development strategies based upon suggestions by the Georgia Department of Community Affairs.

RESIDENTIAL

Estate Residential Area where typical types of suburban residential subdivision development have occurred. Characterized by low pedestrian orientation, little or no transit, high open space, high to moderate degree of building separation, predominantly residential with scattered civic buildings and varied street patterns, often curvilinear.

- Foster retrofitting of these areas to better conform to traditional neighborhood development (TND) principles.
- This includes creating neighborhood focal points by locating schools, community centers, or well-designed small commercial activity centers at suitable locations within walking distance of residences.
- Add traffic calming improvements, sidewalks, and increased street interconnections to improve walk-ability within existing neighborhoods.
- Permit accessory housing units, or new well-designed, small-scale infill multifamily residences to increase neighborhood density and income diversity.

Perimeter Residential Area where pressures for the typical types of suburban residential subdivision development are greatest (due to availability of water and sewer service). Without intervention, this area is likely to evolve with low pedestrian orientation, little or no transit, high open space, high to moderate degree of building separation, predominantly residential with scattered civic buildings and varied street patterns, often curvilinear.

- Promote moderate density, traditional neighborhood development (TND) style residential subdivisions.
- New development should be a master-planned with mixed-uses, blending residential development with schools, parks, recreation, retail businesses and services, linked in a compact pattern that encourages walking and minimizes the need for auto trips within the subdivision.
- There should be strong connectivity and continuity between each master planned development.
- There should be good vehicular and pedestrian/bike connections to retail/commercial services as well as internal street connectivity, connectivity to adjacent properties/subdivisions, and multiple site access points.



Illustrative example of Perimeter Residential during development



- Encourage compatible architecture styles that maintain the regional character, and do not include “franchise” or “corporate” architecture.
- Wherever possible, connect to regional network of greenspace and trails, available to pedestrians, bicyclists, and equestrians for both tourism and recreational purposes.
- Promote street design that fosters traffic calming such as narrower residential streets, on-street parking, and addition of bicycle and pedestrian facilities.

Rural Residential Rural, undeveloped land likely to face development pressures for lower density (one unit per two+ acres) residential development. Typically will have low pedestrian orientation and access, very large lots, open space, pastoral views and high degree of building separation. Typically automobile focused. There is a mixture of uses to serve highway passers-by, rural and agricultural areas. Maintain rural atmosphere while accommodating new residential development by:

- Permitting rural cluster or conservation subdivision design that incorporate significant amounts of open space.
- Encourage compatible architecture styles that maintain the regional rural character, and should not include “franchise” or “corporate” architecture.
- Wherever possible, connect to regional network of greenspace and trails, available to pedestrians, bicyclists, and equestrians for both tourism and recreational purposes.
- Can be designed for greater pedestrian orientation and access, more character with attractive clustering of buildings within the center, leaving open space surrounding the center.

Traditional Neighborhood Residential area in older part of the community typically developed prior to WWII. Characteristics include high pedestrian orientation, sidewalks, street trees, and street furniture; on-street parking; small, regular lots; limited open space; buildings close to or at the front property line; predominance of alleys; low degree of building separation; neighborhood-scale businesses scattered throughout the area. Already exhibiting many of the characteristics of traditional neighborhood development (TND), these older neighborhoods should be encouraged to maintain their original character, with only compatible infill development permitted. The City of Carrollton has two areas of traditional neighborhoods that each calls for their own redevelopment strategies: East and West Carrollton.



Longview Street is an example of Traditional Neighborhood Development



West An area that has most of its original housing stock in place, but housing conditions are worsening due to low rates of homeownership and neglect of property maintenance. There may be a lack of neighborhood identity and gradual invasion of different type and intensity of use that may not be compatible with the neighborhood residential use.

- Focus on strategic public investments to improve conditions, appropriate infill development on scattered vacant sites, and encouraging more homeownership and maintenance or upgrade of existing properties.
- Public assistance and investment should be focused where needed to ensure that the neighborhood becomes more stable, mixed-income community with a larger percentage of owner-occupied housing.
- Vacant properties in the neighborhood offer an opportunity for infill development of new, architecturally compatible housing.
- The neighborhood should, however, also include well-designed new neighborhood activity center at appropriate location, which would provide a focal point for the neighborhood, while also providing a suitable location for a grocery store, hardware store, and similar appropriately-scaled retail establishments serving neighborhood residents.



Alabama Street is an example of West Residential Development

COMMERCIAL

Major Highway Corridor Developed or undeveloped land on both sides of designated high-volume transportation facility, such as arterial roads and highways.

- Maintain a natural vegetation buffer (at least 50 feet in width) along the corridor.
- All new development should be set-back behind this buffer, with access roads, shared driveways or inter-parcel road connections providing alternate access to these developments and reducing curb cuts and traffic on the main highway.



South Park Street (Hwy 27) is a prime example of Major Highway Corridor development



- Encourage landscaped, raised medians to provide vehicular safety, aesthetics, and also pedestrian crossing refuge.
- Provide pedestrian facilities behind drainage ditches or curb.
- Provide paved shoulders that can be used by bicycles or as emergency breakdown lanes.
- Coordinate land uses and bike/pedestrian facilities with transit stops, if applicable.
- Manage access to keep traffic flowing; using directory signage to developments.
- Unacceptable uses: new billboards.

In-Town Corridor Developed or undeveloped land paralleling the route of a street or highway in town that is already or likely to experience uncontrolled strip development if growth is not properly managed.

- Gradually convert corridor to attractive boulevard with signage guiding visitors to downtown and scenic areas around the community.
- The appearance of the corridor can immediately be improved through streetscape enhancements (street lights, landscaping, etc.).
- In the longer term, enact design guidelines for new development, including minimal building setback requirements from the street, to ensure that the corridors become more attractive as properties develop or redevelop.
- Corridors leading to town centers or downtown, in particular, should be attractive, where development is carefully controlled (or redevelopment tools are used) to maintain or improve appearances.
- Reduce the role and impact of automobiles in the community by employing attractive traffic-calming measures along major roadways and exploring alternative solutions to parking congestion.
- Provide basic access for pedestrians and bicycles, consider vehicular safety measures including driveway consolidation and raised medians (which also improve safety for bike/pedestrians).
- Coordinate land uses and bike/pedestrian facilities with transit stops where applicable.

COMMERCIAL & INDUSTRIAL

Medical Zone Centrally located in the community and with prime highway access this area is centered on Tanner Medical Center. The hospital is surrounded by medical offices and affiliated industries. Development can be characterized by relatively small setbacks, high automobile orientation, and extensive use of impervious surfaces.

- Focus upon encouraging pervious paving and screening of cars and other unattractive aspects of businesses.
- Use buffers to separate from adjacent uses.
- Encourage greater mix of uses (such as retail and services to serve office employees) to reduce automobile reliance/use on site.



Commercial/Industrial Mix Area used in low intensity manufacturing, wholesale trade, and distribution activities that do not generate excessive noise, particulate matter, vibration, smoke, dust, gas, fumes, odors, radiation, or other nuisance characteristics.

- Develop or, where possible, retrofit as part of planned industrial park having adequate water, sewer, storm-water, and transportation infrastructure for all component uses at build-out. Incorporate landscaping and site design to soften or shield views of buildings and parking lots, loading docks, etc.
- Incorporate signage and lighting guidelines to enhance quality of development.

Office Park

- Focus upon encouraging pervious paving and screening of cars and other unattractive aspects of businesses.
- Use buffers to separate from adjacent uses.
- Encourage greater mix of uses (such as retail and services to serve office employees) to reduce automobile reliance/use on site.

Medium Industrial Land used in moderate intensity manufacturing, assembly, processing activities where noise, particulate matter, vibration, smoke, dust, gas, fumes, odors, or other nuisance characteristics may occasionally be observed off-site. Secondly, there may be sporadic low intensity manufacturing, wholesale trade, and distribution activities. Encourage greater mix of uses (such as retail and services to serve industry employees) to reduce automobile reliance/use on site.



Medium Industrial Example

- Encourage further mixing with lower intensity industrial and commercial activities.
- Develop or, where possible, retrofit as part of planned industrial park having adequate water, sewer, storm-water, and transportation infrastructure for all component uses at build-out. Incorporate landscaping and site design to soften or shield views of buildings and parking lots, loading docks, etc.
- Incorporate signage and lighting guidelines to enhance quality of development.



Industrial Uses Located Adjacent to Railroad/Freight Terminals

Heavy Industry Land used in higher intensity manufacturing, assembly, processing activities where noise, particulate matter, vibration, smoke, dust, gas, fumes, odors, radiation, or other nuisance characteristics are not contained on-site. Encourage greater mix of uses (such as retail and services to serve industry employees) to reduce automobile reliance/use on site.

SPECIAL AREAS

Government Services This designation is actually comprised of development of several different characters, but its use necessitates specialized treatment. With the exception of the spray fields in the western arm of the city (which do not easily fit into another category), the Government Services character largely area has a campus-style layout very similar to a traditional office park. Central buildings surrounded by open spaces are primarily oriented for automobile access with virtually no pedestrian access internally or externally. In some areas broad expanses of land are designated for active and passive recreational uses.

- Incorporate landscaping and site design to soften or shield views of buildings and parking lots, loading docks, etc.
- Improve pedestrian access to areas designated for recreational uses.



Carroll County Correctional Facility and adjacent uses is a prime example of Government Services

University Area The University of West Georgia and its associated activities are of major importance to the future of this community. The land area attributed to this character area includes some areas with traditional residential attributes (which would otherwise be included in the Westside residential character area), medium-high density residential (on-campus). The main body of the campus could easily be characterized as a moderately dense office park or government services. However, due to the unique nature of the institution and its prime importance it has been designated separately.



- Future expansion of the University’s campus should be pedestrian-oriented, with strong, walkable connections between various uses and facilities.
- Housing and associated commercial development and redevelopment opportunities should reinforce the surrounding and existing character of the University, particularly as it relates to architecture and land planning.

Downtown Core

A focal point for several neighborhoods that has a concentration of activities such as general retail, service commercial, professional office, higher-density housing, and appropriate public and open space uses easily accessible by pedestrians. The Area also comprises the traditional central business district.



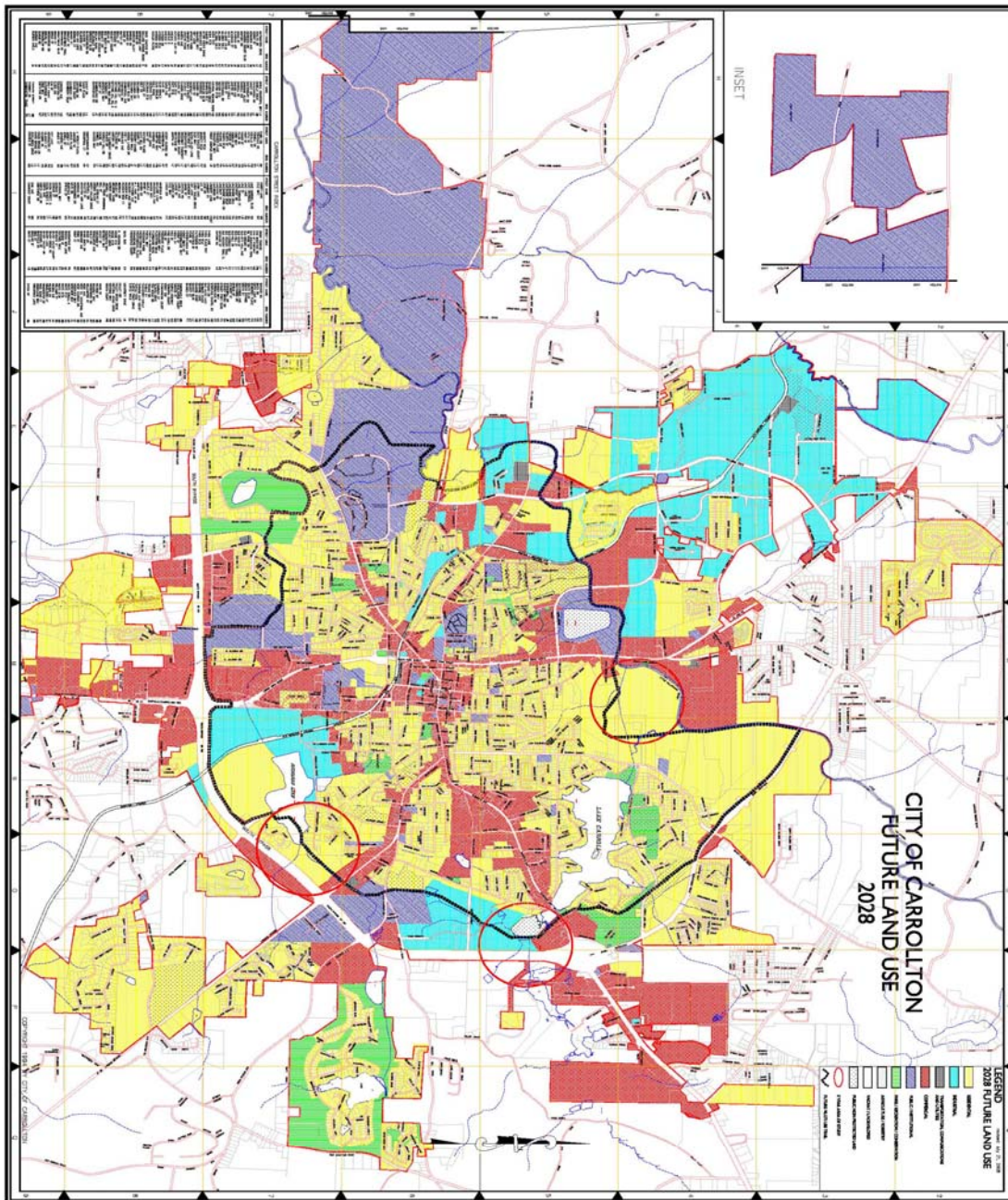
The Square of downtown Carrollton

- Downtown should include a relatively high-density mix of retail, office, services, and employment to serve a regional market area.
- Residential development should reinforce the town center through locating higher density housing options adjacent to the center, targeted to a broad range of income levels, including multi-family town homes, apartments and condominiums.
- Design for Downtown should be very pedestrian-oriented, with strong, walkable connections between different uses.
- Road edges should be clearly defined by locating buildings at roadside with parking in the rear.
- Include direct connections to greenspace and trail networks.
- Enhance the pedestrian-friendly environment, by adding sidewalks and creating other pedestrian-friendly trail/bike routes linking to neighboring communities and major destinations, such as libraries, neighborhood centers, health facilities, commercial clusters, parks, schools, etc.

Vacant Areas in which use may vary but which are typified by expansive tracts of undeveloped land. Tracts may be interspersed with residential development, usually rural, or industrial activities. These areas could easily be targeted for future development though some parcels may require annexation.



Appendix A – Future Development Map (FLUM)





Quality Community Objectives - Appendix B

DCA has established statewide goals and a number of Quality Community Objectives that further elaborate these goals. Goals and objectives provide targets for local governments in developing and implementing their comprehensive plans. The Quality Community Objectives to be pursued in each Character Area are listed in the table below.

Character Area																
Estate Res.	Perimeter Res.	Rural Res.	Trad.Res.	West Res	Vacant	Hwy	In-Town	Med	Comm / Ind. Mix	Office Park	Med Ind.	Heavy Ind.	Gov. Serv	Univ. Area	Dntown Core	Quality Community Objective
			✓	✓	✓		✓	✓		✓			✓	✓	✓	Traditional Neighborhood - Traditional neighborhood development patterns should be encouraged, including use of more human scale development, compact development, mixing of uses within easy walking distance of one another, and facilitating pedestrian activity.
			✓	✓		✓	✓	✓	✓	✓	✓		✓	✓	✓	Infill Development - Communities should maximize the use of existing infrastructure and minimize the conversion of undeveloped land at the urban periphery by encouraging development or redevelopment if sites closer to the downtown or traditional urban core of the community.
			✓	✓			✓							✓	✓	Sense of Place - Traditional downtown areas should be maintained as the focal point of the community or, for the newer areas where this is not possible, the development of activity centers that serve as community focal points should be encouraged. These community focal points should be attractive, mixed-use, pedestrian-friendly places where people choose to gather for shopping, dining, socializing, and entertainment.



Estate Res.	Perimeter Res.	Rural Res.	Trad.Res.	West Res	Vacant	Hwy	In-Town	Med	Comm/Ind Mix	Office Park	Med Ind	Heavy Ind	Gov. Serv	Univ Area	Dntown Core	Quality Community Objective
	✓		✓	✓		✓	✓			✓			✓	✓	✓	Transportation Alternatives - Alternatives to transportation by automobile, including mass transit, bicycle routes, and pedestrian facilities, should be made available in each community. Greater use of alternative transportation should be encouraged.
			✓											✓	✓	Regional Identity - Each region should promote and preserve a regional "identity," or regional sense of place, defined in terms of traditional architecture, common economic linkages that bind the region together, or other shared characteristics
			✓	✓										✓	✓	Heritage Preservation - The traditional character of the community should be maintained through preserving and revitalizing historic areas of the community, encouraging new development that is compatible with the traditional features of the community, and protecting other scenic or natural features that are important to defining the community's character



Estate Res.	Perimeter Res.	Rural Res.	Trad.Res.	West Res	Vacant	Hwy	In-Town	Med	Comm/Ind Mix	Office Park	Med Ind	Heavy Ind	Gov. Serv	Univ Area	Dntown Core	Quality Community Objective
✓	✓	✓			✓									✓		<p>Open Space Preservation - New development should be designed to minimize the amount of land consumed, and open space should be set aside from development for use as public parks or as greenbelts/wildlife corridors. Compact development ordinances are one way to encouraging this type of open space preservation.</p>
✓	✓	✓			✓											<p>Environmental Protection - Environmentally sensitive areas should be protected from negative impacts of development, particularly when they are important for maintaining traditional character of quality of life of the community or region. Whenever possible, the natural terrain, drainage, and vegetation of an area should be preserved.</p>
✓	✓	✓		✓	✓	✓			✓	✓		✓		✓		<p>Growth Preparedness - Each community should identify and put in place the pre-requisites for the type of growth it seeks to achieve. These might include infrastructure (roads, water, sewer) to support new growth, appropriate training of the workforce and regulations to manage growth as desired</p>



Estate Res.	Perimeter Res.	Rural Res.	Trad.Res.	West Res	Vacant	Hwy	In-Town	Med	Comm/Ind Mix	Office Park	Med Ind	Heavy Ind	Gov. Serv	Univ Area	Dntown Core	Quality Community Objective
				✓	✓	✓	✓	✓	✓	✓	✓	✓	✓	✓	✓	<p>Appropriate Businesses - The businesses and industries encouraged to develop or expand in a community should be suitable for the community in terms of job skills required, long-term sustainability, linkages to other economic activities in the region, impact on the resources of the area, and future prospects for expansion and creation of higher-skill job opportunities.</p>
				✓					✓	✓	✓	✓	✓			<p>Employment Options - A range of job types should be provided in each community to meet the diverse needs of the local workforce.</p>
✓	✓	✓	✓	✓			✓									<p>Housing Choices - A range of housing size, cost, and density should be provided in each community to make it possible for all who work in the community to also live in the community (thereby reducing commuting distances), to promote a mixture of income and age groups in each community, and to provide a range of housing choice to meet market needs.</p>



Estate Res.	Perimeter Res.	Rural Res.	Trad. Res.	West Res	Vacant	Hwy	In-Town	Med	Comm/Ind Mix	Office Park	Med Ind	Heavy Ind	Gov. Serv	Univ Area	Dntown Core	Quality Community Objective
				✓		✓			✓		✓		✓			Educational Opportunities - Educational and training opportunities should be readily available in each community - to permit community residents to improve their job skills, adapt to technological advances, or to pursue entrepreneurial ambitions.
✓	✓	✓		✓								✓	✓	✓		Regional Solutions - Regional solutions to needs shared by more than one local jurisdiction are preferable to separate local approaches, particularly where this will result in greater efficiency and less cost to the taxpayer
✓	✓	✓		✓								✓	✓	✓		Regional Cooperation - Regional cooperation should be encouraged in setting priorities, identifying shared needs, and finding collaborative solutions, particularly where it is critical to success of a venture, such as protection of shared natural resources or development of a transportation network



Appendix C: Issues and Opportunities

Consolidated List of Public Comments Received During Community Workshops:

- 3-21-06, Carrollton City Hall – Community Wide
- 4-27-06, Carrollton City Hall – Steering Committee Workshop
- 10-26-06, West Carrollton Recreation Facility – Community Meeting
- 11-30-06, East Carrollton Recreation Facility – Community Meeting
- 7-17-07, Carrollton City Hall – Community Agenda Presentation, Workshop

Evaluating impacts of new project proposals

- Economic development efforts favor new development over redevelopment opportunities
- Economic development projects are promoted without adequate consideration of their impacts on infrastructure and natural resources.
- Redevelopment incentives
- Current facility extension policies do not foster development (such as infill, redevelopment, and compact development) that maximizes the use of existing infrastructure.
- Infrastructure improvements and need to “stay on top” of storm water needs
- Emphasis on high quality housing construction
- We are developing unattractive new subdivisions.
- Annexation policies and consideration for county plans while making annexation decisions.
- Economic development efforts favor new development over redevelopment opportunities.
- Impact of proposed development projects on public facilities is not analyzed or considered
- Provision of public facilities is not used to guide development to desired locations.
- Consider regulatory changes to allow for innovative developments and quality growth.
- There is no cost benefit analysis of economic development projects.
- Encourage government sponsored incentives to unique development opportunities.

Big Box

- Explore big box redevelopment opportunities, particularly for the Lake Carroll Mall shopping center
- Big Box development and redevelopment opportunities
- Vacant Big Boxes
- Old and declining shopping centers (big boxes) and “strip malls” along Bankhead Highway near to downtown and segments of U.S. Highway 27 are aesthetically displeasing and detract from neighborhood oriented developments



- We have unattractive commercial or shopping areas.

University

- Develop greater university presence with downtown economy
- Increasing student/college age population
- Connect maple with downtown
- Student/Fraternity/Sorority housing needs
- Fraternity housing
- Providing opportunities and encouraging services related to the needs of the university students.

Transportation

- Expand sidewalks and create bike lanes
- Public transportation needs for the elderly and general public
- Making public transportation connections to larger networks, such as GRTA (Georgia Regional Transportation Authority) facilities in Douglas County.
- Complete the Carrollton Bypass
- People lack transportation choices for access to housing, jobs, services, goods, health care and recreation.
- Our community has a long range plan to create a multimodal trail network.
- Explore means of alternate forms of transportation, especially for students and senior citizens.
- Need for public transportation, particularly for the elderly and disabled
- Quality programs for seniors and senior transportation

Sidewalks

- Need for more downtown parking facilities
- Need for strategically placed raised sidewalks and pedestrian bridges
- Architectural and streetscape overlay for Maple Street

Downtown

- Continue to implement downtown improvements identified in the City of Carrollton *Downtown Master Plan*
- We lack attractive public spaces designed for gathering and social interaction.
- The city has a plan to provide additional parking in the downtown activity center.
- The importance of preserving and creating identity.
- Need to retime signalized intersection in downtown
- Need for expanded sidewalks, particularly in the areas of south Maple Street and Haysmill Road

Minority

- Latino law enforcement presence and trained officers



- High minority growth rate within the Hispanic community
- Migrant needs and resources

Code

- Greater management control of rental properties
- Renewed code compliance enforcement
- Encourage traditional neighborhood design
- Too many trees are being lost to new development.
- There are abandoned or un-kept properties in our community.

Water and Waste Water

- Quality and affordable water
- Odor problems associated with water treatment plant
- Water supply and natural resources



Appendix D: Policies

The following policies are intended to help the City of Carrollton in the decision-making process achieve the Community Vision and address community issues and opportunities. The policies are based upon community input gathered during the update process, the Georgia Department of Community Affairs State Planning Recommendations, and recent studies aimed at downtown planning and quality growth.

Economic Development

The information gathered during the Comprehensive Planning process indicates moderate growth in the near future. Carrollton has been described as having a “balanced” community, a community that has a personality, one that does not depend upon a major neighboring city for jobs, shopping, entertainment or educational opportunities. As development pressures increase in the area, the population is expected to grow, and maintaining this balance will remain important in retaining Carrollton’s character. As Carrollton grows, land values will increase and revenue from other sources will mature. The policies below will guide Carrollton toward maximizing property values and economic opportunities.

- Continue to implement the Downtown Master Plan and DCA Quality Growth Resource Team Report for West Carrollton.
- Encourage Infill development that is appropriately planned and designed.
- Be active in local economic development programs offered by other jurisdictions and the State of Georgia.
- Promote tourism.
- Promote the unique characteristics of Carrollton to attract specialty shoppers and elevate the public image of Carrollton as a charming small town with a thriving balanced economy.
- Ensure that all new infill development and future annexation area development conforms to specific architectural, building, and development standards.
- Ensure quality development and coordinate land-use and planning efforts associated with the University of West Georgia.

Natural and Cultural Resources

During the numerous public involvement meetings held throughout the development of this plan, preserving and extending the City’s unique character emerged as one of the most important aspects of Carrollton’s vision for the future.

Additionally, with Carrollton falling into minimum compliance with the Georgia State streambank requirements for development, a strategy for further protection of water resources and means in which to identify additional natural and cultural resources may be needed.

The following policies will help Carrollton’s elected officials, city staff, and community leaders makes decisions that positively impact the City’s natural and cultural resources.

- Continue to implement the Downtown Master Plan



- Inventory, protect and conserve the community's natural and historic resources.
- Develop and manage land and transportation networks to ensure the quality of air and water.
- Incorporate the preservation, connectivity, maintenance and enhancement of greenspace in all new development.
- Encourage new development in suitable locations in order to protect valuable natural, historic and cultural resources from human encroachment through land development regulations and/or incentives.
- Continually monitor and work with the local industries in an effort to prevent negative impact to water resources and air quality. In conjunction with improvements to Carrollton's wastewater treatment procedures, a coordinated program of industrial pretreatment can assure that no degradation of the environment occurs.

Facilities and Services

City residents have spoken out for the need of additional active and passive recreation opportunities in Carrollton as well as the need to maintain open spaces for downtown events gathering. Residents also requested sidewalks and traffic calming to provide for a more pedestrian-friendly environment, particularly in areas adjacent to downtown. Additionally, residents have expressed the desire to establish alternative forms of transportation and the importance of quality water and wastewater facilities. The Comprehensive Plan has incorporated these concerns into the overall design.

The policies listed below will help guide future decisions regarding facilities and services.

- Make efficient use of existing infrastructure as well as future investments and expenditures for capital improvements and long-term operation and maintenance costs.
- Continue phased implementation of upgrades in fire and police departments that will ultimately result in better protection of persons and property.
- Continue to provide a high level of recreational programs and services that City residents currently enjoy while monitoring needs of special populations in order to assure that the needs of all segments are addressed.
- Initiate greater educational efforts at volume reduction and recycling in the area of solid waste management and collection.
- Emphasize the "community service" nature of City service delivery by staff and encourage responsiveness to requests and complaints.
- Ensure that new development does not cause a decline in local levels of service and those capital improvements or other strategies needed to accommodate the impacts of development are made concurrent with new development.
- Continue expanding the Carrollton Greenbelt and invest in parks and open space to encourage private reinvestment in downtown and nearby areas.



Housing

The Community Assessment indicates a moderate growth in housing within the present town limits and considerably more with annexation, particularly for new single-family developments. As such, a means in which to further evaluate annexation requests may be needed.

Furthermore, a recurring issue witnessed during the update was consideration for a growing rental population. The presence of the University of West Georgia provides an additional rental market that other city of comparable size lack. As college enrolment increases, along with the city as a whole, a trend may develop leading to the erosion in the stability provided to Carrollton by the single-family, owner occupied housing stock. By using the policies listed below as guidelines, decision-makers will help ensure that housing in Carrollton continues to be well-suited and balanced for its residents.

- Preserve stable residential neighborhoods throughout the City with an active program of codes enforcement and zoning.
- Monitor trends in owner/renter percentages of housing units and assess whether or not the City should take actions to counterbalance housing needs.
- Improve the overall quality of housing within Carrollton and ensure that new development meets high quality standards and provides diversity in housing.
- Develop an objective Annexation Policy.
- Consider housing opportunities for a diverse population at all stages of life and health.
- Ensure that all new development conforms to specific architectural, building and development standards for new infill development and future annexation area development.
- Development should provide for a variety of residential types and densities.
- Take special consideration for infill housing development in existing neighborhoods.
- Provide for access to schools, parks, residences and businesses through walkways, bike paths, and roads.
- Encourage common open space, walking paths, and bicycle lanes that are easily accessible.
- Encourage parks and community facilities to be located and designed as focal points in neighborhoods.

Land Use

Carrollton's Vision is that new development will come in the forms of architectural and land-plan design similar to downtown. This Vision can be categorized as traditional design, where neighborhoods are located within walking distance to employment, shopping and entertainment areas. The policies below will help decision-makers guide the City toward its Vision.

- Implement the Downtown Master Plan.
- Provide a balance of housing choices.



- Discourage development which would conflict with environmentally sensitive areas and historic areas of the City.
- Require open space to be provided in newly developed areas.
- Increase recreational opportunities, both passive and active.
- Continue providing for social and civic interaction throughout the City, especially in the downtown historical area.
- Promote efficient use of land by requiring well-designed, pedestrian friendly development patterns with a mix of uses and an efficient, creative use of land.
- Encourage developments that provide a mix of shopping, housing and jobs.
- Encourage the use of landscaping, lighting, signage, underground utilities and building design to add value to the community.
- Create a "sense of place" for the community and historic downtown with gateways and corridors.
- Reduce the adverse visual impact of the automobile in both commercial and residential areas of the community through landscape design and parking facility placement.
- Guide appropriate residential and non-residential in-fill development and redevelopment in a way that complements surrounding areas.
- Employ innovative planning concepts to achieve desirable and well-designed neighborhoods, protect the environment, preserve meaningful open space, improve traffic flow, and enhance the quality of life in our community.

Transportation

The Carrollton Downtown Master Plan gave the community of Carrollton a public process to focus and address transportation issues in downtown, resulting with the basic concept that downtown should remain pedestrian-friendly and extend to adjacent transportation corridors. As such, the Master Plan provides an additional tool taken into consideration throughout the Comprehensive Plan.

Although the main roadways, S.R. 27, S.R. 166, and S.R. 16 continue to function as the primary arterials, the local streets are to be enhanced with sidewalks, street lights, and enhanced streetscapes, connecting outlining areas to downtown. It is not anticipated that any roadway will need widening in Carrollton because the concept of using narrow streets to slow traffic is part of the design criteria for the Downtown Master Plan.

Additionally, the need for public forms of transportation surfaced as a common concern expressed during the public involvement process.

- Address the location, design, landscaping, and furnishing of residential and non-residential streets as one of the community's most important components contributing to the character, structure, and development pattern of the community.
- Ensure that vehicular traffic will not harm the residential nature of our neighborhoods.
- Encourage walking, biking, car-pooling, and sustainable transportation choices.
- Encourage connectivity with a system of local trails between neighborhoods, commercial areas, and community facilities.



- Maintain city staff and community support for the development of the Carrollton “Greenbelt”
- Continually evaluate public transportation needs.

Intergovernmental Coordination

The provision of services for new development will be critical in the implementation of future capital improvements. Population projections indicate an increase from 22,000 in 2007 to over 31,000 in 2027 and only a percentage of that population growth will occur inside the current town limits. Considerable annexation of surrounding areas is envisioned by the year 2027. As such, coordination on a number of issues between Carrollton and Carroll County will be necessary to further the implementation of each local government’s long-range goals. The policies below will help Carrollton improve relationships and communication with other jurisdictions.

Service Delivery Strategy

The City of Carrollton is a participant to the Carroll County Service Delivery Strategy, which was last updated in 1999. Carrollton provides numerous services to Carroll County, as does Carroll County for Carrollton. The Service Delivery Strategy accomplishes through intergovernmental agreement the provisions for delivering services. Carrollton has recently participated with Carroll County in the reconsideration and re-adoption of the Service Delivery Strategy. No significant changes are anticipated to be needed from Carrollton’s perspective.

The primary intergovernmental issues include renegotiating Carrollton’s participation in the Carroll County Service Delivery Strategy (an effort which is ongoing) and implementation of Water, Wastewater, and Emergence Services agreements.

Coordination with Schools

There are several opportunities for the City of Carrollton to coordinate with the University of West Georgia, as well as city and county school boards and institutions of higher education in the area. Schools are essential community facilities that can help Carrollton meet its future needs in terms of educating the resident labor force, meeting or offsetting recreation needs, and serving as headquarters for emergency management activities. Partnerships with the University of West Georgia for the development of additional off-site facilities such as parking lots, offices, recreational fields, and possibly dormitories or other college facilities are a key opportunity that are supported in this Community Agenda.

The City of Carrollton is responsible for the safe travel of students who want to walk or bike to schools and colleges in and near the City. The Community Agenda needs to ensure that pedestrian access and bicycle travel are adequate to area educational institutions.

Additional measures to consider concerning Intergovernmental Coordination includes:

- Share services and information with other public entities within the jurisdiction.



- Establish coordination mechanisms with adjacent local governments to provide for exchange of information.
- Pursue joint processes for collaborative planning and decision-making.



Appendix E: Short Term Work Program

Description	Year(s) To Be Implemented	Estimated Cost (\$)	Responsible Party	Possible Funding Sources
Housing				
Identify And Publicize Local, State, Federal, And Private/Non Profit Housing Programs And Incentives To Upgrade Existing Housing Units	2008, 2009, 2010, 2011,2012	None	Housing Authority	Local Appropriations
MLK Road - Davis Home Demolition Project	2008	300k	Housing Authority	HUD Grant
Child Street - Griffin Home Renovation (central heat and air)	2008, 2009, 2010, 2011, 2012	500k/yr	Housing Authority	HUD Grant
Park Lane - Ingram Homes Renovation (Community Center)	2009	300k	Housing Authority	HUD Grant
Dixie At Roop Street - Elder Circle Renovation And Roof Replacement	2010	500k/yr	Housing Authority	HUD Grant
Evaluate Need For Senior And Disabled Persons Housing	2008		Housing Authority	Tax Credit Financing
Evaluate Location And Apply For Home Ownership Program	2008	TBD	Housing Authority	HUD Grant
Apply For Recreation Grant For The Disabled	2008, 2009, 2010	150k/yr	Housing Authority	Federal Department of Education
Develop Health Facility For Low Income Families	2008	1 million	Housing Authority	Grants, Public Housing Authority Funds
Hold Community Home Buying And Credit Counseling Seminars	2008, 2009, 2010, 2011, 2012	15,000/yr	Housing Authority	HUD Funding
Establish A Home Owner Renovation Program For Low Income Home Owners	2008, 2009, 2010, 2011	100k/yr	Housing Authority	HUD Funding, CDBG, Local Financing, Public Housing Authority Funds
Design And Implement System To Review And Document Substandard Housing	2,008	30k	Housing Authority	Grants, HUD Funding, Public Housing Authority



Evaluate Appropriateness Of Assisting Certain Agencies In Developing A Plan To Address Homeless Issues Within Our City	2009, 2010	5k	City	Grants, Donations, Local Appropriations
Construct Recreational Parks on Housing Authority Property	2010, 2011	20,000	Housing Authority	State Grant, Public Housing Authority Fund
Renovate Public Housing Units as HUD Funding Becomes Available	2008, 2009, 2010, 2011, 2012	2 million	Housing Authority	HUD Funding, Public Housing Authority Funds

Economic Development				
Initiate Campaign to Retain Courthouse Function/Presence in Downtown	2009, 2010	None	City/County	None
Development of a Private/Public Partnership for East Carrollton	2009, 2010	10,000	City Economic Development Organizations, State & Private Investors	Grants, Loans, Private Funding, Local Appropriations
Development of a Private/Public Partnership for West Carrollton	2009, 2010	10,000	City Economic Development Organizations, State & Private Investors	Grants, Loans, Private Funding, Local Appropriations
Continue Streetscaping of CBD	2008, 2009, 2010, 2011, 2012	1 million	Mainstreet	Mainstreet
Continue to Promote Tourism	2008, 2009, 2010, 2011, 2012	10,000	CACVB	CACVB, Local Appropriations
Small Business Development Training	2008, 2009, 2010, 2011, 2012	1,000	Chamber of Commerce, Carroll Tomorrow	Chamber of Commerce, Carroll Tomorrow
Continue to Aggressively Markey Industrial Park Acreage Through State Wide Development Agencies	2008, 2009, 2010, 2011, 2012	20,000	City Staff, Payroll Development Authority, Chamber of Commerce, Carroll Tomorrow	CACVB, Local Appropriations



<p>Assess the Rate of Success Achieved with Additional Improved Industrial Sites and Enhanced Marketing</p>	<p>2010, 2011</p>	<p>None</p>	<p>Payroll Development Authority, Chamber of Commerce, Carroll Tomorrow</p>	<p>Chamber of Commerce, Carroll Tomorrow, Payroll Development Authority</p>
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Market New City/County Industrial Park	2009, 2010	50,000	City/County, Payroll Development Authority, Chamber of Commerce, Carroll Tomorrow	City/County, Payroll Authority, Chamber of Commerce, Carroll Tomorrow
Measure Need For And Means In Which To Evaluate Annexations Proposals	2009	None	Mayor, City Council, Staff	None
Streetscape And Corridor Study - Maple Street	2008	40,000	Mayor, City Council, Staff	Local Appropriations, SPLOST
Streetscape Corridor Study - Bankhead Highway	2009	40,000	Mayor, City Council, Staff	Local Appropriations, SPLOST
Contact Community Program Coordinators At Colleges, Universities And Technical Institutes To Determine How They Can Assist With The City's Economic Development And Redevelopment Efforts	2009, 2010	None	Staff	None
Evaluate Alternative Forms Of Redevelopment Financing, Such As Tax Allocation Districts	2009	None	Mayor, City Council, Staff	None
Update Developers Guide	2009	None	Staff	None
Complete Unified Development Ordinance	2008	20,000	Mayor, City Council, Staff	Local Appropriations
Website Upgrade - Make Available All Applications and Ordinances	2008, 2009, 2010, 2011	None	Staff	None

Historic Resources				
Update Historic District Resources Survey	2009	5,000	Historic Commission, Mainstreet	Mainstreet Funds, Local Appropriations
Depot Renovation Phase 1	2009, 2010	1.25 Million	Mayor, City Council, Staff	Transportation Enhancement Grant, GDOT HPF
Apply For Transportation Enhancement Grants For Depot Phase 2	2008, 2009	TBD	Mayor, City Council, Depot Committee, Staff	Transportation Enhancement Grant, GDOT HPF



Depot Renovation Phase 2	2009	TBD	Mayor, City Council, Depot Committee, Staff	Transportation Enhancement Grant, GDOT HPF, Donations
Nominate Depot To National Registry Of Historic Places	2009, 2010	None	Mayor, City Council, Depot Committee, Mainstreet	None
Update Mainstreet Education Center	2009	None	Mainstreet Staff	None
Continue To Identify And Designate Historic Properties	2008, 2009, 2010, 2011, 2012	None	Staff	None
Continue To Work Toward The Identification And Preservation Of Wetlands And Floodplains	2008, 2009, 2010, 2011, 2112	None	Staff	None

Transportation				
Realign Presbyterian Avenue And Maple Street To Create A Public Plaza And 90 degree Intersection	2008, 2009	300,000	Mayor, City Council, Staff	Transportation Enhancement Grant
Carrollton Greenbelt Phase 1	2008	700,000	Mayor, City Council, Staff	Transportation Enhancement Grant
Carrollton Greenbelt Phase 2	2009, 2010	TBD	Mayor, City Council, Staff	Transportation Enhancement Grant, Local Appropriations, Donations, SPLOST
Need Assessment And Feasibility Study For Public Transit System	2008, 2009	40,000	Mayor, City Council, Staff	GDOT, RAP
Transportation Study - Implementation	2009, 2010	120,000	Mayor, City Council, Staff	Local Appropriations, CMAQ, GDOT

Public Facilities				
Continue Phased Upgrade of Water Distribution Lines	2008, 2009, 2010, 2011, 2012	100,000	City Engineer	Local Appropriations / GDOT
Continue Backflow / Cross Connection Program	2008, 2009, 2010, 2011, 2012	50,000	City Engineer	Local Appropriations



Continue Meter Replacement Program	2008, 2009, 2010, 2011, 2012	15,000	City Engineer	Local Appropriations
Continue Assessing Need for Additional Raw Water Supply	2009, 2010	50,000	City Engineer / WTP	Local Appropriations
Continue to Assess and Identify Alternative Emergency Water Supply	2009, 2010	30,000	City Engineer / WTP	Local Appropriations
Continue Assessing Need for Gray Water Reclamation Project	2009, 2010	25,000	City Engineer / WWTP	SRF Fund / GEFA / Local Appropriations
Improvements to Lake Carroll Dam/Spillway Based on Assessment	2009, 2010	800,000	City Engineer	SRF FUND / GEFA / Revenue Bonds
Install Radio Read on Large Meters	2008, 2009, 2010, 2011, 2012	20,000	City Engineer	Local Appropriations
Assess the Addition of Frontage Roads Along Major Thoroughfares	2010, 2011	None	City Engineer / P&Z Staff	None
Construct and/or Participate in the Construction of a Raw Water Reservoir/Treatment Facility/Distribution System to Meet GA EPD Approved Needs Analysis Through 2050	2009, 2010, 2011	6-18 million	City Engineer / WWTP, WTP	SPLOST / SRF Fund / GEFA / State and/or Federal Appropriations
Implement Wireless Laptop Computers and Reporting System	2009, 2010	150,000	City Staff	Grants
Develop Additional Water Activities at Midtown Water Park		25,000	Recreation / City Staff	Local Appropriations
Continue Phased Development of the City's Telecommunication Facilities	2008, 2009, 2010, 2011, 2012	100,000	City Staff	Grants / Loans / Local Appropriations
Upgrade Croft Street Railroad Bridge	2009, 2010	20,000	City Engineer	SPLOST
EMT Certification for all Firefighters	2008, 2009, 2010, 2011, 2012	2,000 each	Fire Chief	Hope Grant / Local Appropriations
Fire Safety Training for all Firefighters	2008, 2009, 2010, 2011, 2012	2,000 each	Fire Chief	Local Appropriations



Continue Participation in Chatt-Flint RDC Regional Solid Waste Planning and Regional Transportation Efforts	2008, 2009, 2010, 2011, 2012	Dues	City Staff	Local Appropriations
Initiate Planning to Meet State-Wide Planning Goals and Objectives	2008, 2009, 2010, 2011, 2012	None	City Staff	Local Appropriations
Continue to Work on Park Beautification Projects Throughout City	2008, 2009, 2010, 2011, 2012	10,000	Parks, Recreation, and Cultural Arts	Local Appropriations
Continue Renovation of Existing City Cemeteries	2009, 2010, 2011, 2012	10,000	Parks, Recreation, and Cultural Arts	Local Appropriations
Continue to Update Digital Needs in Terms of Hardware/Software	2008, 2009, 2010, 2011, 2012	30,000	City Staff	Local Appropriations
Continue Phased Annual Street Sign Upgrade Program	2008, 2009, 2010, 2011, 2012	None	City Engineer	Local Appropriations
Continue Implementation of Service Delivery Strategy	2008, 2009, 2010, 2011, 2012	None	City Staff	None
Continue Enhancement of Pay/Benefit Plan	2010	400,000	Finance Department / City Staff	Local Appropriations
Lake Carroll Improvements / Dredging	2009, 2010	1-3 million	City Engineer	Local Appropriations / GA EPD
Construct Downtown Parking Deck	2008	3 million	Mayor, City Council, Staff	SPLOST
Install Water Plant Membrane Filtration System	2008, 2009	7.75 million	Mayor, City Council, Staff	GEFA Revenue Bond, Water & Sewer Fund
Evaluation Lake Carroll Dam Rehabilitation	2010	2.5 million	Mayor, City Council, Staff	TBD
Water Line Replacement And System Upgrades	2008, 2009, 2010, 2011, 2012	400,000/yr	Staff	Water & Sewer Fund
Evaluate Need For Additional Water Tank(s)	2008	30,000	Staff, Consultant	Local Appropriations
Continue Phased Annual Street/Road Resurfacing Program	2008, 2009, 2010, 2011, 2012	TBD	City Engineering and Public Works Superintendent/GDOT	Local Appropriations, LARP
Complete Sanitary Sewer Installation Along SR 166/61	2008, 2009	2.5 million	Mayor, City Council, Staff	Water & Sewer Fund



Waste Water Plant Aeration Upgrades	2008, 2009	750,000	City Engineering/Public Works/Waste Water	Water & Sewer Fund
Feasibility Study For Solid Waste Handling Tanks, Digestion Systems, And Belt Press Relocation	2009	TBD	City Engineering/Public Works/Waste Water	Water & Sewer Fund
Continue Phased Annual Sidewalk Extension Program	2008, 2009, 2010, 2011, 2012	TBD	City Engineering and Public Works Superintendent/GDOT	SPLOST
Alice Park Renovations	2007, 2008	TBD	Parks, Recreation, and Cultural Arts Department	Local Appropriations
Bonner Center Renovations	2008, 2009, 2010	TBD	Parks, Recreation, and Cultural Arts Department	Local Appropriations
Bypass Facility Upgrades	2008, 2009	TBD	Parks, Recreation, and Cultural Arts Department	Garden Tour
Cultural Arts Center - Orchestra Lift Installation	2008, 2009	TBD	Parks, Recreation, and Cultural Arts Department	Local Appropriations
City Hall Park Beautification	2009	TBD	Parks, Recreation, and Cultural Arts Department	Local Appropriations
Columbia Drive Soccer Upgrade	2008, 2009	TBD	Parks, Recreation, and Cultural Arts Department	Local Appropriations
East Carrollton Park Facility Upgrades and Renovation	2007, 2008, 2009, 2010, 2011	TBD	Parks, Recreation, and Cultural Arts Department	Local Appropriations
Kramer Park Parking Addition	2008, 2009	TBD	Parks, Recreation, and Cultural Arts Department	Local Appropriations
Lake Carroll Dock And Ramps Replacement/Upgrades	2008	TBD	Parks, Recreation, and Cultural Arts Department	Local Appropriations
Lakeshore Park Upgrades	2008, 2009, 2010	TBD	Parks, Recreation, and Cultural Arts Department	SPLOST
Lions Safari Park - Pavilion	2008	TBD	Parks, Recreation, and Cultural Arts Department	Local Appropriations



Log Cabin Park - Pavilion	2009	TBD	Parks, Recreation, and Cultural Arts Department	Local Appropriations
Longview Park Upgrades	2008, 2009, 2010	TBD	Parks, Recreation, and Cultural Arts Department	Local Appropriations
Midtown Water Park Enhancements	2008, 2009	TBD	Parks, Recreation, and Cultural Arts Department	Local Appropriations
Senior Center Upgrades	2008, 2009	TBD	Parks, Recreation, and Cultural Arts Department	Local Appropriations
Advanced And Intermediate Certifications For All Officers	2008, 2009, 2010, 2011, 2012	1,000 per student	Mayor, City Council, Police Chief	Local Appropriations
Supervision And Management Certification For Police Supervisors With The Rank of Sergeant And Above	2008, 2009, 2010, 2011, 2012	1,500 per student	Mayor, City Council, Police Chief	Local Appropriations
Evaluate Need For 3 Additional Officers	2009	None	Mayor, City Council, Police Chief	Local Appropriations
Needs Assessment For Outreach Programs Aimed At Public Safety Awareness	2008, 2009, 2010, 2011, 2012	None	Mayor, City Council, Police Chief	Local Appropriations
Participate/Manage Yearly Youth Football Camp	2008, 2009, 2010, 2011, 2012	2,000	Mayor, City Council, Police Chief	Local Appropriations
Evaluate And Implement Means In Which To Enhance Citizens Police Academy	2008, 2009	None	Police Chief	Local Appropriations

RESOLUTION 18-2008

**A RESOLUTION OF THE MAYOR AND CITY COUNCIL FOR THE CITY OF
CARROLLTON TO ADOPT THE 20-YEAR COMPREHENSIVE PLAN
UPDATE, HEAREINAFTER REFERRED TO AS THE "CITY OF
CARROLLTON COMPREHENSIVE PLAN 2008-2028"**

WHEREAS, the City of Carrollton has completed the City of Carrollton Comprehensive Plan 2008-2028.

WHEREAS, the City of Carrollton Comprehensive Plan 2008-2028 describes the Growth Management Framework needed to assure the effective management of change taking into account the City of Carrollton public health, safety, and general welfare.

WHEREAS, this document was prepared according to the Standards and Procedures for Local Comprehensive Planning effective May 1, 2005 and established by the Georgia Planning Act of 1989, and the required public hearing was held on the 6th day of October, 2008.

BE IT THEREFORE RESOVED, that the Mayor and City Council does hereby adopt the City of Carrollton Comprehensive Plan 2008-2028

Adopted this 6th day of October, 2008

Mayor and City Council of
Carrollton, Carroll County, Georgia

BY: Wayne Garen

Certification

I do hereby certify that the above is a true and correct copy of the Resolution duly adopted by the Council on the state so stated in the Resolution.

I further certify that I am the Clerk of the Council and that said Resolution has been entered in the official records of said Council and remains in full force and effect the 6th day of October, 2008.

Jim Speltz
City Clerk

Description	Year(s) To Be Implemented	Estimated Cost (\$)	Responsible Party	Possible Funding Sources
Housing				
Identify And Publicize Local, State, Federal, And Private/Non Profit Housing Programs And Incentives To Upgrade Existing Housing Units	2008, 2009, 2010, 2011,2012	None	Housing Authority	Local Appropriations
MLK Road - Davis Home Demolition Project	2008	300k	Housing Authority	HUD Grant
Child Street - Griffin Home Renovation (central heat and air)	2008, 2009, 2010, 2011, 2012	500k/yr	Housing Authority	HUD Grant
Park Lane - Ingram Homes Renovation (Community Center)	2009	300k	Housing Authority	HUD Grant
Dixie At Roop Street - Elder Circle Renovation And Roof Replacement	2010	500k/yr	Housing Authority	HUD Grant
Evaluate Need For Senior And Disabled Persons Housing	2008		Housing Authority	Tax Credit Financing
Evaluate Location And Apply For Home Ownership Program	2008	TBD	Housing Authority	HUD Grant
Apply For Recreation Grant For The Disabled	2008, 2009, 2010	150k/yr	Housing Authority	Federal Department of Education
Develop Health Facility For Low Income Families	2008	1 million	Housing Authority	Grants, Public Housing Authority Funds
Hold Community Home Buying And Credit Counseling Seminars	2008, 2009, 2010, 2011, 2012	15,000/yr	Housing Authority	HUD Funding
Establish A Home Owner Renovation Program For Low Income Home Owners	2008, 2009, 2010, 2011	100k/yr	Housing Authority	HUD Funding, CDBG, Local Financing, Public Housing Authority Funds
Design And Implement System To Review And Document Substandard Housing	2,008	30k	Housing Authority	Grants, HUD Funding, Public Housing Authority
Evaluate Appropriateness Of Assisting Certain Agencies In Developing A Plan To Address Homeless Issues Within Our City	2009, 2010	5k	City	Grants, Donations, Local Appropriations
Construct Recreational Parks on Housing Authority Property	2010, 2011	20,000	Housing Authority	State Grant, Public Housing Authority Fund
Renovate Public Housing Units as HUD Funding Becomes Available	2008, 2009, 2010, 2011, 2012	2 million	Housing Authority	HUD Funding, Public Housing Authority Funds

Economic Development				
Initiate Campaign to Retain Courthouse Function/Presence in Downtown	2009, 2010	None	City/County	None
Development of a Private/Public Partnership for East Carrollton	2009, 2010	10,000	City Economic Development Organizations, State & Private Investors	Grants, Loans, Private Funding, Local Appropriations
Development of a Private/Public Partnership for West Carrollton	2009, 2010	10,000	City Economic Development Organizations, State & Private Investors	Grants, Loans, Private Funding, Local Appropriations
Continue Streetscaping of CBD	2008, 2009, 2010, 2011, 2012	1 million	Mainstreet	Mainstreet
Continue to Promote Tourism	2008, 2009, 2010, 2011, 2012	10,000	CACVB	CACVB, Local Appropriations
Small Business Development Training	2008, 2009, 2010, 2011, 2012	1,000	Chamber of Commerce, Carroll Tomorrow	Chamber of Commerce, Carroll Tomorrow
Continue to Aggressively Market Industrial Park Acreage Through State Wide Development Agencies	2008, 2009, 2010, 2011, 2012	20,000	City Staff, Patroll Development Authority, Chamber of Commerce, Carroll Tomorrow	CACVB, Local Appropriations
Assess the Rate of Success Achieved with Additional Improved Industrial Sites and Enhanced Marketing	2010, 2011	None	Payroll Development Authority, Chamber of Commerce, Carroll Tomorrow	Chamber of Commerce, Carroll Tomorrow, Payroll Development Authority
Market New City/County Industrial Park	2009, 2010	50,000	City/County, Payroll Development Authority, Chamber of Commerce, Carroll Tomorrow	City/County, Payroll Authority, Chamber of Commerce, Carroll Tomorrow
Measure Need For And Means In Which To Evaluate Annexations Proposals	2009	None	Mayor, City Council, Staff	None
Streetscape And Corridor Study - Maple Street	2008	40,000	Mayor, City Council, Staff	Local Appropriations, SPLOST

Streetscape Corridor Study - Bankhead Highway	2009	40,000	Mayor, City Council, Staff	Local Appropriations, SPLOST
Contact Community Program Coordinators At Colleges, Universities And Technical Institutes To Determine How They Can Assist With The City's Economic Development And Redevelopment Efforts	2009, 2010	None	Staff	None
Evaluate Alternative Forms Of Redevelopment Financing, Such As Tax Allocation Districts	2009	None	Mayor, City Council, Staff	None
Update Developers Guide	2009	None	Staff	None
Complete Unified Development Ordinance	2008	20,000	Mayor, City Council, Staff	Local Appropriations
Website Upgrade - Make Available All Applications and Ordinances	2008, 2009, 2010, 2011	None	Staff	None

Historic Resources				
Update Historic District Resources Survey	2009	5,000	Historic Commission, Mainstreet	Mainstreet Funds, Local Appropriations
Depot Renovation Phase 1	2009, 2010	1.25 Million	Mayor, City Council, Staff	Transportation Enhancement Grant, GDOT HPF
Apply For Transportation Enhancement Grants For Depot Phase 2	2008, 2009	TBD	Mayor, City Council, Depot Committee, Staff	Transportation Enhancement Grant, GDOT HPF
Depot Renovation Phase 2	2009	TBD	Mayor, City Council, Depot Committee, Staff	Transportation Enhancement Grant, GDOT HPF, Donations
Nominate Depot To National Registry Of Historic Places	2009, 2010	None	Mayor, City Council, Depot Committee, Mainstreet	None
Update Mainstreet Education Center	2009	None	Mainstreet Staff	None
Continue To Identify And Designate Historic Properties	2008, 2009, 2010, 2011, 2012	None	Staff	None
Continue To Work Toward The Identification And Preservation Of Wetlands And Floodplains	2008, 2009, 2010, 2011, 2112	None	Staff	None

Transportation				
Realign Presbyterian Avenue And Maple Street To Create A Public Plaza And 90 degree Intersection	2008, 2009	300,000	Mayor, City Council, Staff	Transportation Enhancement Grant

Carrollton Greenbelt Phase 1	2008	360,000	Mayor, City Council, Staff	Transportation Enhancement Grant
Carrollton Greenbelt Phase 2	2009, 2010	TBD	Mayor, City Council, Staff	Transportation Enhancement Grant, Local Appropriations, Donations, SPLOST
Need Assessment And Feasibility Study For Public Transit System	2008, 2009	40,000	Mayor, City Council, Staff	GDOT, RAP
Transportation Study - Implementation	2009, 2010	120,000	Mayor, City Council, Staff	Local Appropriations, CMAQ, GDOT

Public Facilities				
Continue Phased Upgrade of Water Distribution Lines	2008, 2009, 2010, 2011, 2012	100,000	City Engineer	Local Appropriations / GDOT
Continue Backflow / Cross Connection Program	2008, 2009, 2010, 2011, 2012	50,000	City Engineer	Local Appropriations
Continue Meter Replacement Program	2008, 2009, 2010, 2011, 2012	15,000	City Engineer	Local Appropriations
Continue Assessing Need for Additional Raw Water Supply	2009, 2010	50,000	City Engineer / WTP	Local Appropriations
Continue to Assess and Identify Alternative Emergency Water Supply	2009, 2010	30,000	City Engineer / WTP	Local Appropriations
Continue Assessing Need for Gray Water Reclamation Project	2009, 2010	25,000	City Engineer / WWTP	SRF Fund / GEFA / Local Appropriations
Improvements to Lake Carroll Dam/Spillway Based on Assessment	2009, 2010	800,000	City Engineer	SRF FUND / GEFA / Revenue Bonds
Install Radio Read on Large Meters	2008, 2009, 2010, 2011, 2012	20,000	City Engineer	Local Appropriations
Assess the Addition of Frontage Roads Along Major Throughfares	2010, 2011	None	City Engineer / P&Z Staff	None
Construct and/or Participate in the Construction of a Raw Water Reservoir/Treatment Facility/Distribution System to Meet GA EPD Approved Needs Analysis Through 2050	2009, 2010, 2011	6-18 million	City Engineer / WWTP, WTP	SPLOST / SRF Fund / GEFA / State and/or Federal Appropriations

Implement Wireless Laptop Computers and Reporting System	2009, 2010	150,000	City Staff	Grants
Develop Additional Water Activities at Midtown Water Park		25,000	Recreation / City Staff	Local Appropriations
Continue Phased Development of the City's Telecommunication Facilities	2008, 2009, 2010, 2011, 2012	100,000	City Staff	Grants / Loans / Local Appropriations
Upgrade Croft Street Railroad Bridge	2009, 2010	20,000	City Engineer	SPLOST
EMT Certification for all Firefighters	2008, 2009, 2010, 2011, 2012	2,000 each	Fire Chief	Hope Grant / Local Appropriations
Fire Safety Training for all Firefighters	2008, 2009, 2010, 2011, 2012	2,000 each	Fire Chief	Local Appropriations
Continue Participation in Chatt-Flint RDC Regional Solid Waste Planning and Regional Transportation Efforts	2008, 2009, 2010, 2011, 2012	Dues	City Staff	Local Appropriations
Initiate Planning to Meet State-Wide Planning Goals and Objectives	2008, 2009, 2010, 2011, 2012	None	City Staff	Local Appropriations
Continue to Work on Park Beautification Projects Throughout City	2008, 2009, 2010, 2011, 2012	10,000	Parkes, Recreation, and Cultural Arts	Local Appropriations
Continue Renovation of Existing City Cemeteries	2009, 2010, 2011, 2012	10,000	Parkes, Recreation, and Cultural Arts	Local Appropriations
Continue to Update Digital Needs in Terms of Hardware/Software	2008, 2009, 2010, 2011, 2012	30,000	City Staff	Local Appropriations
Continue Phased Annual Street Sign Upgrade Program	2008, 2009, 2010, 2011, 2012	None	City Engineer	Local Appropriations
Continue Implementation of Service Delivery Strategy	2008, 2009, 2010, 2011, 2012	None	City Staff	None
Continue Enhancement of Pay/Benefit Plan	2010	400,000	Finance Department / City Staff	Local Appropriations
Lake Carroll Improvements / Dredging	2009, 2010	1-3 million	City Engineer	Local Appropriations / GA EPD
Construct Downtown Parking Deck	2008	3 million	Mayor, City Council, Staff	SPLOST
Install Water Plant Membrane Filtration System	2008, 2009	7.75 million	Mayor, City Council, Staff	GEFA Revenue Bond, Water & Sewer Fund
Evaluation Lake Carroll Dam Rehabilitation	2010	2.5 million	Mayor, City Council, Staff	TBD

Water Line Replacement And System Upgrades	2008, 2009, 2010, 2011, 2012	400,000/yr	Staff	Water & Sewer Fund
Evaluate Need For Additional Water Tank(s)	2008	30,000	Staff, Consultant	Local Appropriations
Continue Phased Annual Street/Road Resurfacing Program	2008, 2009, 2010, 2011, 2012	TBD	City Engineering and Public Works Superintendent/GD OT	Local Appropriations, LARP
Complete Sanitary Sewer Installation Along SR 166/61	2008, 2009	2.5 million	Mayor, City Council, Staff	Water & Sewer Fund
Waste Water Plant Aeration Upgrades	2008, 2009	750,000	City Engineering/Public Works/Waste Water	Water & Sewer Fund
Feasibility Study For Solid Waste Handling Tanks, Digestion Systems, And Belt Press Relocation	2009	TBD	City Engineering/Public Works/Waste Water	Water & Sewer Fund
Continue Phased Annual Sidewalk Extension Program	2008, 2009, 2010, 2011, 2012	TBD	City Engineering and Public Works Superintendent/GD OT	SPLOST
Alice Park Renovations	2007, 2008	TBD	Parks, Recreation, and Cultural Arts Department	Local Appropriations
Bonner Center Renovations	2008, 2009, 2010	TBD	Parks, Recreation, and Cultural Arts Department	Local Appropriations
Bypass Facility Upgrades	2008, 2009	TBD	Parks, Recreation, and Cultural Arts Department	Garden Tour
Cultural Arts Center - Orchestra Lift Installation	2008, 2009	TBD	Parks, Recreation, and Cultural Arts Department	Local Appropriations
City Hall Park Beautification	2009	TBD	Parks, Recreation, and Cultural Arts Department	Local Appropriations
Columbia Drive Soccer Upgrade	2008, 2009	TBD	Parks, Recreation, and Cultural Arts Department	Local Appropriations
East Carrollton Park Facility Upgrades and Renovation	2007, 2008, 2009, 2010, 2011	TBD	Parks, Recreation, and Cultural Arts Department	Local Appropriations
Kramer Park Parking Addition	2008, 2009	TBD	Parks, Recreation, and Cultural Arts Department	Local Appropriations

Lake Carroll Dock And Ramps Replacement/Upgrades	2008	TBD	Parks, Recreation, and Cultural Arts Department	Local Appropriations
Lakeshore Park Upgrades	2008, 2009, 2010	TBD	Parks, Recreation, and Cultural Arts Department	SPLOST
Lions Safari Park - Pavilion	2008	TBD	Parks, Recreation, and Cultural Arts Department	Local Appropriations
Log Cabin Park - Pavilion	2009	TBD	Parks, Recreation, and Cultural Arts Department	Local Appropriations
Longview Park Upgrades	2008, 2009, 2010	TBD	Parks, Recreation, and Cultural Arts Department	Local Appropriations
Midtown Water Park Enhancements	2008, 2009	TBD	Parks, Recreation, and Cultural Arts Department	Local Appropriations
Senior Center Upgrades	2008, 2009	TBD	Parks, Recreation, and Cultural Arts Department	Local Appropriations
Advanced And Intermediate Certifications For All Officers	2008, 2009, 2010, 2011, 2012	1,000 per student	Mayor, City Council, Police Chief	Local Appropriations
Supervision And Management Certification For Police Supervisors With The Rank of Sergeant And Above	2008, 2009, 2010, 2011, 2012	1,500 per student	Mayor, City Council, Police Chief	Local Appropriations
Evaluate Need For 3 Additional Officers	2009	None	Mayor, City Council, Police Chief	Local Appropriations
Needs Assessment For Outreach Programs Aimed At Public Safety Awareness	2008, 2009, 2010, 2011, 2012	None	Mayor, City Council, Police Chief	Local Appropriations
Participate/Manage Yearly Youth Football Camp	2008, 2009, 2010, 2011, 2012	2,000	Mayor, City Council, Police Chief	Local Appropriations
Evaluate And Implement Means In Which To Enhance Citizens Police Academy	2008, 2009	None	Police Chief	Local Appropriations

COMMUNITY FACILITIES

PROPOSED / ACTIVITY	SHORT TERM WORK PROGRAM					RESPONSIBLE PARTY	FINANCING		STATUS
	02	03	04	05	06		COST ESTIMATE	FUNDING SOURCES	
CONT PHASED ANNUAL STREET/ROAD RESURFACING PROGRAM	X	X	X	X	X	CITY ENGR/PUA STREET SUPT GA DOT	\$200,000	LOCAL APPROPRIATIONS GDOT	Complete / Underway
CONT PHASED ANNUAL SIDEWALK EXT PROGRAM	X	X	X	X	X	CITY ENGR/PUA STREET SUPT GA DOT	\$100,000	LOCAL APPROPRIATIONS GDOT	Complete / Underway
CONT PHASED UPGRADE OF WAT DISTRIBUTION LINES	X	X	X	X	X	CITY ENGR/PUA SYSTEMS UPKEEP	\$100,000	LOCAL APPROPRIATIONS GDOT	Complete / Underway
CONT PHASED INFILTRATION/ NFLOW REPAIR & REHAB PROGRAM	X	X	X	X	X	CITY ENGR/PUA SYSTEMS UPKEEP CONSULTING ENGR	\$100,000	LOCAL APPROPRIATIONS WAT/SEW CONST FUND	Complete
CONT BACKFLOW / CROSS CONNECTION PROGRAM	X	X	X	X	X	CITY ENGR/PUA SYSTEMS UPKEEP	\$95,000	LOCAL APPROPRIATIONS	Complete / Underway
CONT 2" DEAD END LINE GRADES	X	X	X	X	X	CITY ENGR/PUA SYSTEMS UPKEEP	\$20,000	LOCAL APPROPRIATIONS WAT/SEW CONST FUND	Complete
CONT METER REPLACEMENT PROGRAM	X	X	X	X	X	CITY ENGR/PUA	\$20,000	LOCAL APPROPRIATIONS	Complete / Underway
COMPLETE SANITARY SEWER INSTALLATION IN HERITAGE HILLS	X					CITY ENGR/PUA CONSULTING ENGR	\$300,000	LOCAL APPROPRIATIONS WAT/SEW CONST FUND	Complete
CONT ASSESSING NEED FOR ADDITIONAL RAW WATER SUPPLY / WTP	X	X	X	X	X	CITY ENGR/PUA CONSULTING ENGR	\$70,000	LOCAL APPROPRIATIONS	Complete / Underway

CONT TO ASSESS AND IDENTIFY ALTERNATIVE EMERGENCY WATER SUPPLY	X	X	X	X	X	CITY ENGR/PUA CONSULTING ENGR	\$30,000	LOCAL APPROPRIATIONS	Complete / Underway
CONT ASSESSING NEED FOR GRAY WATER RECLAMATION PROJECT	X	X	X	X	X	CITY ENGR/PUA CONSULTING ENGR	\$25,000	SRF FUND GEFA LOCAL APPROPRIATIONS	Underway (complete in 2009, 2010)
ASSESS IMPROVEMENTS TO SPILLWAY/DAM AT LAKE CARROLL DREDGING AND/OR RAISING DAM TO INCREASE STORAGE CAPACITY	X					CITY ENGR/PUA CONSULTING ENGR	\$40,000	SRF FUND GEFA LOCAL APPROPRIATIONS	Complete
ASSESS/DESIGN NEW AERATOR SYSTEM AT WWTP	X					CITY ENGR/PUA WWTP SUPT CONSULTING ENGR	\$20,000	LOCAL APPROPRIATIONS WAT/SEW CONST FUND	Complete
CONT WWTP CHANGE-OUT / UPGRADE OF EQUIPMENT	X	X	X	X	X	CITY ENGR/PUA WWTP SUPT CONSULTING ENGR	\$50,000	LOCAL APPROPRIATIONS	Complete
REHAB CONC STRUCTURES AT WTP	X					CITY ENGR/PUA WWTP SUPT CONSULTING ENGR	\$50,000	LOCAL APPROPRIATIONS WAT/SEW CONST FUND	Complete
DEVELOP ORDINANCES FOR WETLANDS/RIVER/ RESERVOIR	X					CITY ENGR/PUA COMM DEV ADMIN	NONE	NONE	Complete
CONSTRUCT CEDAR ST EXT ACCES/DECEL ON SR 166 BYPASS	X					CITY ENGR/PUA	\$75,000	LOCAL APPROPRIATION GDOT	Complete

CONSTRUCT SEATON/KEITH ACCEL/DECEL ON SR 166 BYPASS	X					CITY ENGR/PUA	\$75,000	LOCAL APPROPRIATION GDOT	Ongoing
COMPLETE NORTH BYPASS	X					GDOT	NONE	GDOT	Complete
ASSESS THE ADDITION OF FRONTAGE ROADS ALONG MAJOR THOROUGHFARES	X	X	X			COMM DEV DIR CITY ENGR/PUA	NONE	NONE	Removed (evaluated on per project basis during Plan Review)
ASSESS DOWNTOWN PARKING FACILITY SURFACE/DECK	X					COMM DEV DIR CITY ENGR/PUA CONSULTING ENGR	NONE	TEA LOCAL APPROPRIATIONS PRIVATE GDOT	Complete
RELOCATE BEN SCOTT BLVD / WEDGEWOOD DRIVE	X					CITY ENGR/PUA	\$200,000	BOARD OF EDUCATION LOCAL APPROPRIATIONS PRIVATE GDOT	Removed (lack of funding and political support)
ASSESS TRAFFIC IMPROVEMENTS AT BOARD OF EDUCATION COMPLEX	X					CITY ENGR/PUA	NONE	BOARD OF EDUCATION LOCAL APPROPRIATIONS PRIVATE GDOT	Complete
DOWNTOWN STREETScape PH 1	X					COMM DEV DIR CITY ENGR/PUA CONSULTING ENGR	\$1 MIL	TEA LOCAL APPROPRIATIONS GDOT	Complete
CONST WINDMILL PARKWAY	X	X				CITY ENGR/PUA	\$1.1 MIL	LOCAL APPROPRIATIONS PRIVATE GDOT	Removed (lack of funding and political support)
ACQUIRE BACKUP POWER SUPPLY AT WTP		X				WATER PLANT SUPT CITY ENGR/PUA CONSULTING ENGR	\$50,000	LOCAL APPROPRIATIONS	Ongoing (additional power needs continually assessed)

IMPROVEMENTS TO LAKE CARROLL DAM/SPILLWAY BASED ON ASSESSMENT		X	X			CITY ENGR/PUA CONSULTING ENGR	\$800,000	SRF FUND GEFA REVENUE BONDS	Ongoing (complete in 2009, 2010)
INSTALL RADIO READ ON LARGE METERS		X				CITY ENGR/PUA	\$20,000	LOCAL APPROPRIATIONS	Ongoing (continually assessed)
ENGINEERING AND FEASIBILITY STUDY FOR NEW WWTP ADDITION		X				CITY ENGR/PUA CONSULTING ENGR	\$40,000	SRF FUND GEFA REVENUE BONDS	Complete
DESIGN/INSTALL NEW ALARM EQUIPMENT AT WWTP AND LAS SITE		X				CITY ENGR/PUA WWTP SUPT CONSULTING ENGR	\$50,000	LOCAL APPROPRIATIONS WAT/SEW CONST FUND	Complete
INSTALL NEW AERATOR AT WWTP IF FOUND FEASIBLE		X				CITY ENGR/PUA WWTP SUPT CONSULTING ENGR	\$100,000	LOCAL APPROPRIATIONS WAT/SEW CONST FUND	Complete
DEVELOP STORM WATER ORD AS PER NPDES PHASE II		X				CITY ENGR/PUA COMM DEV DIR CONSULTING ENGR	\$60,000	LOCAL APPROPRIATIONS	Complete
IMPLEMENT SURFACE AND/OR DECK PARKING		X	X			CITY ENGR/PUA CONSULTING ENGR	\$80,000 - \$1.2 MIL	SPLOST TEA LOCAL APPROPRIATIONS PRIVATE GDOT	Complete
ASSESS THE ADDITION OF FRONTAGE ROADS ALONG MAJOR THOROUGHFARES		X	X			COMM DEV DIR CITY ENGR/PUA	NONE	NONE	Ongoing
SITE PREPARATIONS - PLOWSHARE RD INDUSTRIAL SITE		X				CHAMBER CITY CARROLL TOMORROW CARROLL COUNTY	\$500,000	REBA LOCAL APPROPRIATIONS PRIVATE GDOT	Complete

CONSTRUCT AND/OR PARTICIPATE IN THE CONST OF A RAW WATER RESERVOIR/ TREATMENT FACILITY/ DISTRIBUTION SYSTEM TO MEET GA EPD APPROVED NEEDS ANALYSIS THROUGH THE YEAR 2050				X		CITY ENGR/PUA CONSULTING ENGR	\$6 - \$18 MIL	SPLOST SRF FUND GEFA REVENUE BONDS STATE/FED APPROPRIATIONS	Ongoing (evaluation continues, construction date unknown)
OBTAIN APPROVAL FOR EXTENDING LT TURN LANES ON SR 1 AT SR 166 BYPASS BRIDGE AND CENTRAL RD				X		CITY ENGR/PUA GDOT	NONE	GDOT	Complete
4 LANE ALL OF EXISTING SR 166 BYPASS					X	GDOT	NONE	GDOT	Complete
ASSESS METHODS TO INCREASE STORAGE CAPACITY OF LAKE BUCKHORN					X	CITY ENGR/PUA CONSULTING ENGR	\$60,000	LOCAL APPROPRIATIONS	Complete
REPLACE 3 PUMPERS		X	X			CITY FIRE DEPT	\$300,000 EACH	GA LEASE POOL LOCAL APPROPRIATIONS	Complete
RELOCATE FIRE STATION #23 TO EAST SIDE			X			CITY FIRE DEPT	\$250,000	LOCAL APPROPRIATIONS	Complete
ESTABLISH POLICE PRECINCT ON WEST SIDE		X				POLICE DEPT CAPTAIN RICHARDS	\$500	LOCAL APPROPRIATIONS	Complete
ADVANCED & INTERMEDIATE CERTIFICATION FOR ALL OFFICERS	X					POLICE DEPT SGT RAYBURN	\$500 PER OFFICER	BUDGET	Ongoing (continually assessed / required)

SUPERVISION & MANAGEMENT CERTIFICATION FOR POLICE SUPERVISORS WITH THE RANK OF SGT AND ABOVE	X					POLICE DEPT SGT RAYBURN	\$500 PER STUDENT	BUDGET	Ongoing
ESTABLISH A DUI TASK FORCE		X				POLICE DEPT CAPTAIN RICHARDS	\$30,000	LOCAL GRANTS BUDGET	Complete
ESTABLISH A FAMILY VIOLENCE INVESTIGATION UNIT					X	POLICE DEPT CAPT MANSOUR	\$70,000	LOCAL GRANTS BUDGET	Complete
RENOVATE 2ND FLOOR OF POLICE DEPT		X				POLICE DEPT DEPUTY CHIEF BRADLEY	\$10,000	LOCAL APPROPRIATIONS BUDGET	Complete
RELOCATE TRAFFIC DIVISION TO 2ND FLOOR		X				POLICE DEPT DEPUTY CHIEF BRADLEY	\$2,500	LOCAL APPROPRIATIONS BUDGET	Complete
IMPLEMENT WIRELESS LAPTOP COMPUTERS AND REPORTING SYSTEM					X	POLICE DEPT DEPUTY CHIEF BRADLEY	\$300,000	GRANTS	Ongoing (continually assessed)
REPLACE FILTER ROOM EQUIPMENT AT LAKESHORE POOL	X					RECREATION DEPT	\$30,000	LOCAL APPROPRIATIONS	Complete
RESURFACE GYMN FLOOR AT BONNER CTR	X					RECREATION DEPT	\$25,000	SPLOST	Complete
ADD 5,000 SQ FT PROGRAM SPACE & RENOVATE EXISTING WESTSIDE CENTER	X					RECREATION DEPT	\$800,000	SPLOST UPARR	Complete
REFINISH LAKESHORE CENTER GYMN	X					RECREATION DEPT	\$8,000	LOCAL APPROPRIATIONS	Complete

RENOVATE CITY GYM, ADD RESTROOMS, VESTIBULE AND VINYL SIDING	X					RECREATION DEPT	\$100,000	SPLOST	Complete
RESURFACE MIDTOWN WATER PARK	X					RECREATION DEPT	\$10,000	LOCAL APPROPRIATIONS	Complete
RENOVATE & PAINT EAST CARROLL PAVILION		X				RECREATION DEPT	\$5,000	LOCAL APPROPRIATIONS	Complete
INSTALL 50 METER LAP POOL		X				RECREATION DEPT	\$5,000	LOCAL APPROPRIATIONS	Complete
DEVELOP PLAN FOR ESTABLISHMENT OF CITY BOWLING ALLEY		X				RECREATION DEPT	\$500	LOCAL APPROPRIATIONS	Removed (lack of funding and political support)
RESURFACE LONGVIEW TENNIS COURTS		X				RECREATION DEPT	\$10,000	LOCAL APPROPRIATIONS	Complete
DEVELOP YOUTH GOLF TRAINING COURSE AT SPRAY SITE				X		RECREATION DEPT	\$1,000	LOCAL APPROPRIATIONS	Removed (lack of funding and resources)
DEVELOP ADDITIONAL WATER ACTIVITIES AT MIDTOWN WATER PARK			X			RECREATION DEPT	NONE	NONE	Complete
ADD OUTDOOR FIELD AT EAST CARROLL PARK				X		RECREATION DEPT	\$50,000	LOCAL APPROPRIATIONS	Complete
PAINT CCAC				X		RECREATION DEPT	\$10,000	LOCAL APPROPRIATIONS	Complete
RELIGHT JC#1 & 2 FIELDS				X		RECREATION DEPT	\$50,000	LOCAL APPROPRIATIONS	Complete
DEVELOP BOWLING ALLEY					X	RECREATION DEPT	\$300,000	DEVELOPMENT LOAN	Removed (lacking of funding and resources)

CONTINUE PHASED DEVELOPMENT OF THE CITY'S TELECOMMUNICATION SYSTEM	X	X	X	X	X	CITY STAFF	\$1.4 MIL	GRANTS LOANS LOCAL APPROPRIATIONS	Ongoing (continually assessed and upgraded)
INCLUDE CODIFICATION ON WEBSITE		X				CITY STAFF	\$5,000	LOCAL APPROPRIATIONS	Complete
ARCHIVE PROJECT		X				CITY/COUNTY	\$500,000	CITY/COUNTY FUNDING	Complete
UPGRADE CROFT ST RAILROAD BRIDGE	X	X				CITY ENGR/PUA NORFOLK SOUTHERN GDOT	\$20,000	SPLOST	Ongoing (continually assesses, upgraded, repaired, maintained)
COMPARTMENTALIZE SILO FOR LIME BI-CARB FEED	X					WATER PLAT SUPT CONSULTING ENGR	\$30,000	LOCAL APPROPRIATIONS WAT/SEW CONST FUND	Complete
EMT CERTIFICATION FOR ALL FIREFIGHTERS	X	X	X	X	X	STATE OF GA	\$2,000 EACH	HOPE GRANT	Ongoing (continually assessed / required)
FIRE SAFETY TRAINING FOR ALL FIREFIGHTERS	X	X	X	X	X	CITY	\$2,000	LOCAL APPROPRIATIONS	Ongoing
CONT UPGRADE OF HAZARDOUS MATERIALS RESPONSE TEAM EQUIPMENT	X	X	X	X	X	CITY	\$5,000	LOCAL APPROPRIATIONS	Complete
DEVELOP A PUBLIC SAFETY TRAINING FACILITY	X					CITY/COUNTY	\$1 MIL	SPLOST	Complete
UPGRADE COMMUNICATIONS EQUIPMENT, MOBILE, & PORTABLE UNITS IN POLICE DEPT	X	X	X	X	X	POLICE DEPT	\$500 PER UNIT	LOCAL APPROPRIATIONS	Complete

CONT PARTICIPATION IN CHATT-FLINT RDC REGIONAL SOLID WASTE PLANNING EFFORTS	X	X	X	X	X	CHATT-FLINT RDC CITY	PORTION OF DUES	LOCAL APPROPRIATIONS	Ongoing (continually participating)
INITIATE PLANNING TO MEET STATE-WIDE GOAL	X	X	X	X	X	CITY STAFF	CITY STAFF TIME	LOCAL APPROPRIATIONS	Ongoing (continually participating)
CONT TO WORK ON PARK BEAUTIFICATION PROJECTS THROUGH OUT CITY	X	X	X	X	X	RECREATION DEPT	\$2,000	LOCAL APPROPRIATIONS	Ongoing
PURCHASE ADDITIONAL PLAYGROUND EQUIPMENT FOR CITY PARKS	X	X	X	X	X	RECREATION DEPT	\$12,000	LOCAL APPROPRIATIONS CIVIC DONATIONS	Complete
CONT TO DEVELOP PUBLIC BICYCLE R/W THROUGH CARROLLTON	X	X	X	X	X	RECREATION DEPT	\$10,000	LOCAL APPROPRIATIONS	Removed (lack of funding and political support)
RENOVATE EXISTING CITY CEMETERY	X	X				RECREATION DEPT	\$10,000	LOCAL APPROPRIATIONS	Ongoing (continually renovated)
CONSTRUCT A NEW ARTS FACILITY	X	X				RECREATION DEPT	\$5.2 MIL	GRANT SPLOST LOCAL APPROPRIATIONS	Complete
INITIATE TOUCH READ METER SYSTEM		X				CITY ENGR/PUA	\$10,000	LOCAL APPROPRIATIONS	Removed (lack of funding)
START OF NEW WTP PROGRAM ON LARGE METERS	X					WATER PLANT SUPT	NONE	NONE	Complete
CONT TO UPDATE DIG NEEDS IN TERMS OF HARDWARE/SOFTWARE	X	X	X	X	X	CITY	\$5,000	LOCAL APPROPRIATIONS	Ongoing

CONT PHASED ANNUAL PAVEMENT MARKETING PROGRAM	X	X	X	X	X	CITY ENGR/PUA	\$10,000	LOCAL APPROPRIATIONS	Removed
CONT PHASED ANNUAL STREET SIGN UPGRADE PROGRAM	X	X	X	X	X	CITY ENGR/PUA	\$5,000	LOCAL APPROPRIATIONS	Ongoing
COMPLETE LOST NEGOTIATIONS	X					CITY/COUNTY	NONE	NONE	Removed
CONT IMPLEMENTATION OF SERVICE DELIVERY STRATEGY	X	X	X	X	X	CITY/COUNTY	NONE	NONE	Ongoing
IMPLEMENTATION OF GASB 34		X			X	CITY STAFF	\$55,000	LOCAL APPROPRIATIONS	Complete
COMPREHENSIVE ORGANIZATIONAL STUDY OF CITY STAFFING PATTERN	X	X				CITY STAFF	\$40,000	LOCAL APPROPRIATIONS	Removed
CONT ENHANCEMENT OF PAY/BENEFIT PLAN	X	X	X	X	X	CITY STAFF	\$400,000	LOCAL APPROPRIATIONS	Ongoing
INSTALL TRAFFIC SIGNAL AT SPRING ST & HWY 27 N		X				CITY GA DOT	\$80,000	CITY GA DOT	Removed (signal relocated)
DEVELOP NEIGHBORHOOD PARK AT ALABAMA ST & MLK DRIVE		X				CITY RECREATION DEPT	\$25,000	CITY RECREATION DEPT	Removed (lack of funding and political support)
CONST ADDITIONAL WESTSIDE RECREATION BLDG			X			CITY RECREATION DEPT	\$500,000	CITY RECREATION DEPT	Complete
VEHICLE TRACKING SYSTEM			X			CITY	\$400,000	CITY GRANTS	Removed (lack of funding)

DEVELOP WEST ALTERNATIVE ROUTE TO MAPLE ST		X	X	X		CITY GA DOT	\$2-\$4 MIL	CITY S.U.W.G. GA DOT	Removed (lack of funding and political support)
LAKE CARROLL DAM IMPROVEMENTS / DREDGING		X	X			CITY GA EPD	\$1-\$3 MIL	CITY GA EPD	Ongoing (complete in 2009, 2010)
EXPLORE THE POSSIBILITY OF ENTERPRISE ZONE FOR THE WESTSIDE	X	X				CITY COUNTY STATE	N/A	CITY COUNTY STATE	Complete

HOUSING

PROPOSED / ACTIVITY	SHORT TERM WORK PROGRAM					RESPONSIBLE PARTY	FINANCING		STATUS
	02	03	04	05	06		COST ESTIMATE	FUNDING SOURCES	
DEVELOP HEALTH FACILITY FOR LOW INCOME FAMILIES	X					HOUSING AUTHORITY	\$750,000	GRANT PUBLIC HOUSING AUTH FUNDS	Complete
RENOVATE ALABAMA CIRCLE COMMUNITY CENTER		X				HOUSING AUTHORITY	\$200,000	PUBLIC HOUSING AUTH FUNDS	Removed (lack of funding)
RENOVATE SUBSTANDARD DUPLEXES AT HOUSE CIR	X					HOUSING AUTHORITY	\$200,000	CDBG HOME OR CHIP	Complete
DEVELOP FOOD BANK	X					HOUSING AUTHORITY LOCAL VOLUNTEERS	\$20,000	PUBLIC HOUSING AUTH FUNDS CIVIL DONATIONS	Complete
RENOVATE OFFICE AT GRIFFIN HOMES	X					HOUSING AUTHORITY	\$15,000	GRANT PUBLIC HOUSING AUTH FUNDS	Complete

CONSTRUCT RECREATIONAL PARKS ON HOUSING AUTH PROPERTY	X	X				HOUSING AUTHORITY RECREATION DEPT	\$20,000	STATE GRANT PUBLIC HOUSING AUTH FUNDS	Complete / Ongoing (continually assessed)
HOLD COMMUNITY HOME BUYING & CREDIT COUNSELING SEMINARS	X	X	X	X	X	HOUSING AUTHORITY	\$5,000	HUD FUNDING	Complete / Ongoing (continually assessed)
ESTABLISH A HOME OWNER RENOVATION PROGRAM FOR LOW INCOME HOME OWNERS		X	X	X	X	HOUSING AUTHORITY	\$100,000	HUD FUNDING CDBG LOCAL FINANCIAL INST PUBLIC HOUSING AUTH FUNDS	Removed (lack of funding)
ACQUIRE/RENOVATE SUBSTANDARD SINGLE FAMILY HOUSING FOR LOW INCOME FAMILIES	X	X	X	X	X	HOUSING AUTHORITY	\$500,000	CDBG HOME LOCAL FINANCIAL INST	Removed (lack of funding)
RENOVATE PUBLIC HOUSING UNITS AS HUD FUNDING IS AVAILABLE		X	X	X	X	HOUSING AUTHORITY	\$2 MIL	HUD FUNDING PUBLIC HOUSING AUTH FUNDS	Complete / Ongoing (continually assessed)
CONT RENOVIATION EFFORTS AT BROOKWOOD APTS	X	X	X	X	X	HOUSING AUTHORITY	\$2 MIL	CHIP PUBLIC HOUSING AUTH FUNDS	Removed (project change)
ACQUIRE/RENOVATE SUBSTANDARD DUPLEXES ON 4TH ST			X			HOUSING AUTHORITY	\$900,000	CDBG CHIP HOME	Removed (lack of funding)
DEVELOP 15 ACRE LOW/MOD SUBDIVISION			X			HOUSING AUTHORITY	\$2 MIL	CDBG CHIP LOCAL FINANCIAL INST	Removed (lack of funding)

DESIGN & IMPLEMENT SYSTEM TO REVIEW AND DOCUMENT SUBSTANDARD HOUSING		X				HOUSING AUTHORITY	\$30,000	GRANTS HUD FUNDING PUBLIC HOUSING AUTH FUNDS	Removed (lack of funding)
EVALUATE APPROPRIATENESS OF ASSISTING CERTAIN AGENCIES IN DEVELOPING A PLAN TO ADDRESS HOMELESS ISSUES WITHIN OUT CITY	X	X				CITY	\$5,000	GRANTS DONATIONS LOCAL APPROPRIATIONS	Ongoing (continually assessed)

ECONOMIC DEVELOPMENT

PROPOSED / ACTIVITY	SHORT TERM WORK PROGRAM					RESPONSIBLE PARTY	FINANCING		STATUS
	02	03	04	05	06		COST ESTIMATE	FUNDING SOURCES	
INITIATE CAMPAIGN TO RETAIN COURTHOUSE FUNCTION/PRESENCE IN DOWNTOWN	X	X				CITY/COUNTY	NONE	NONE	Ongoing (County Undecided)
DEVELOPMENT OF A PRIVATE/PUBLIC PARTNERSHIP FOR EAST SIDE		X	X			CITY ECONOMIC DEVELOPMENT ORGANIZATIONS STATE & PRIVATE INVESTORS	\$500,000	GRANTS LOANS PRIVATE FUNDING LOCAL APPROPRIATIONS	Ongoing (2009)
DEVELOPMENT OF A PRIVATE/PUBLIC PARTNERSHIP FOR WEST SIDE		X	X			CITY ECONOMIC DEVELOPMENT ORGANIZATIONS STATE & PRIVATE INVESTORS	\$500,000	GRANTS LOANS PRIVATE FUNDING LOCAL APPROPRIATIONS	Complete / Ongoing
***CONTINUE STREET SCAPING IN THE CDB	X	X	X	X	X	CITY MAINSTREET	\$1 MIL	TEA -21 LOCAL APPROPRIATIONS	Complete / Ongoing

CREATE DESIGN PLAN FOR DOWNTOWN IN CONJUNCTION WITH THE GEORGIA TRUST		X				MAINSTREET	\$5,000	MAINSTREET FUNDS LOCAL MERCHANTS	Complete
DEPOT SURVEY / RESTORATION PROJECT	X	X	X			MAINSTREET CITY	\$815,000	TEA -21 FUNDS LOCAL APPROPRIATIONS GRANT	Ongoing (2009, 2010)
CONT TO WORK TOWARD THE IDENTIFICATION AND RESERVATION OF WETLANDS AND FLOODPLAINS	X	X	X	X	X	COMM DEV DIR CITY ENGR/PUA	NONE	NONE	Ongoing (2009, 2010)
CONT TO IDENTIFY AND DESIGNATE HISTORIC PROPERTIES	X	X	X	X	X	COMM DEV DIR	NONE	NONE	Ongoing
DEVELOP A STORM WATER DETENTION ORDINANCE		X				CITY ENGR/PUA	NONE	NONE	Complete



City of Carrollton Comprehensive Plan Draft Policies





Policies

The following policies are intended to help the City of Carrollton in the decision-making process achieve the Community Vision and address community issues and opportunities. The policies are based upon community input gathered during the update process, the Georgia Department of Community Affairs State Planning Recommendations, and recent studies aimed at downtown planning and quality growth.

Economic Development

The information gathered during the Comprehensive Planning process indicates moderate growth in the near future. Carrollton has been described as having a “balanced” community, a community that has a personality, one that does not depend upon a major neighboring city for jobs, shopping, entertainment or educational opportunities. As development pressures increase in the area, the population is expected to grow, and maintaining this balance will remain important in retaining Carrollton’s character. As Carrollton grows, land values will increase and revenue from other sources will mature. The policies below will guide Carrollton toward maximizing property values and economic opportunities.

- Continue to implement the Downtown Master Plan and DCA Quality Growth Resource Team Report for West Carrollton.
- Encourage Infill development that is appropriately planned and designed.
- Be active in local economic development programs offered by other jurisdictions and the State of Georgia.
- Promote tourism.
- Promote the unique characteristics of Carrollton to attract specialty shoppers and elevate the public image of Carrollton as a charming small town with a thriving balanced economy.
- Ensure that all new infill development and future annexation area development conforms to specific architectural, building, and development standards.
- Ensure quality development and coordinate land-use and planning efforts associated with the University of West Georgia.

Natural and Cultural Resources

During the numerous public involvement meetings held throughout the development of this plan, preserving and extending the City’s unique character emerged as one of the most important aspects of Carrollton’s vision for the future.

Additionally, with Carrollton falling into minimum compliance with the Georgia State streambank requirements for development, a strategy for further protection of water resources and means in which to identify additional natural and cultural resources may be needed.

The following policies will help Carrollton’s elected officials, city staff, and community leaders makes decisions that positively impact the City’s natural and cultural resources.

- Continue to implement the Downtown Master Plan
- Inventory, protect and conserve the community’s natural and historic resources.



- Develop and manage land and transportation networks to ensure the quality of air and water.
- Incorporate the preservation, connectivity, maintenance and enhancement of greenspace in all new development.
- Encourage new development in suitable locations in order to protect valuable natural, historic and cultural resources from human encroachment through land development regulations and/or incentives.
- Continually monitor and work with the local industries in an effort to prevent negative impact to water resources and air quality. In conjunction with improvements to Carrollton's wastewater treatment procedures, a coordinated program of industrial pretreatment can assure that no degradation of the environment occurs.

Facilities and Services

City residents have spoken out for the need of additional active and passive recreation opportunities in Carrollton as well as the need to maintain open spaces for downtown events gathering. Residents also requested sidewalks and traffic calming to provide for a more pedestrian-friendly environment, particularly in areas adjacent to downtown. Additionally, residents have expressed the desire to establish alternative forms of transportation and the importance of quality water and wastewater facilities. The Comprehensive Plan has incorporated these concerns into the overall design.

The policies listed below will help guide future decisions regarding facilities and services.

- Make efficient use of existing infrastructure as well as future investments and expenditures for capital improvements and long-term operation and maintenance costs.
- Continue phased implementation of upgrades in fire and police departments that will ultimately result in better protection of persons and property.
- Continue to provide a high level of recreational programs and services that City residents currently enjoy while monitoring needs of special populations in order to assure that the needs of all segments are addressed.
- Initiate greater educational efforts at volume reduction and recycling in the area of solid waste management and collection.
- Emphasize the "community service" nature of City service delivery by staff and encourage responsiveness to requests and complaints.
- Ensure that new development does not cause a decline in local levels of service and those capital improvements or other strategies needed to accommodate the impacts of development are made concurrent with new development.
- Continue expanding the Carrollton Greenbelt and invest in parks and open space to encourage private reinvestment in downtown and nearby areas.



Housing

The Community Assessment indicates a moderate growth in housing within the present town limits and considerably more with annexation, particularly for new single-family

developments. As such, a means in which to further evaluate annexation requests may be needed.

Furthermore, a recurring issue witnessed during the update was consideration for a growing rental population. The presence of the University of West Georgia provides an additional rental market that other city of comparable size lack. As college enrolment increases, along with the city as a whole, a trend may develop leading to the erosion in the stability provided to Carrollton by the single-family, owner occupied housing stock. By using the policies listed below as guidelines, decision-makers will help ensure that housing in Carrollton continues to be well-suited and balanced for its residents.

- Preserve stable residential neighborhoods throughout the City with an active program of codes enforcement and zoning.
- Monitor trends in owner/renter percentages of housing units and assess whether or not the City should take actions to counterbalance housing needs.
- Improve the overall quality of housing within Carrollton and ensure that new development meets high quality standards and provides diversity in housing.
- Develop an objective Annexation Policy.
- Consider housing opportunities for a diverse population at all stages of life and health.
- Ensure that all new development conforms to specific architectural, building and development standards for new infill development and future annexation area development.
- Development should provide for a variety of residential types and densities.
- Take special consideration for infill housing development in existing neighborhoods.
- Provide for access to schools, parks, residences and businesses through walkways, bike paths, and roads.
- Encourage common open space, walking paths, and bicycle lanes that are easily accessible.
- Encourage parks and community facilities to be located and designed as focal points in neighborhoods.

Land Use

Carrollton's Vision is that new development will come in the forms of architectural and land-plan design similar to downtown. This Vision can be categorized as traditional design, where neighborhoods are located within walking distance to employment, shopping and entertainment areas. The policies below will help decision-makers guide the City toward its Vision.

- Implement the Downtown Master Plan.
- Provide a balance of housing choices.



- Discourage development which would conflict with environmentally sensitive areas and historic areas of the City.
- Require open space to be provided in newly developed areas.
- Increase recreational opportunities, both passive and active.
- Continue providing for social and civic interaction throughout the City, especially in the downtown historical area.
- Promote efficient use of land by requiring well-designed, pedestrian friendly development patterns with a mix of uses and an efficient, creative use of land.
- Encourage developments that provide a mix of shopping, housing and jobs.
- Encourage the use of landscaping, lighting, signage, underground utilities and building design to add value to the community.
- Create a "sense of place" for the community and historic downtown with gateways and corridors.
- Reduce the adverse visual impact of the automobile in both commercial and residential areas of the community through landscape design and parking facility placement.
- Guide appropriate residential and non-residential in-fill development and redevelopment in a way that complements surrounding areas.
- Employ innovative planning concepts to achieve desirable and well-designed neighborhoods, protect the environment, preserve meaningful open space, improve traffic flow, and enhance the quality of life in our community.

Transportation

The Carrollton Downtown Master Plan gave the community of Carrollton a public process to focus and address transportation issues in downtown, resulting with the basic concept that downtown should remain pedestrian-friendly and extend to adjacent transportation corridors. As such, the Master Plan provides an additional tool taken into consideration throughout the Comprehensive Plan.

Although the main roadways, S.R. 27, S.R. 166, and S.R. 16 continue to function as the primary arterials, the local streets are to be enhanced with sidewalks, street lights, and enhanced streetscapes, connecting outlining areas to downtown. It is not anticipated that any roadway will need widening in Carrollton because the concept of using narrow streets to slow traffic is part of the design criteria for the Downtown Master Plan.

Additionally, the need for public forms of transportation surfaced as a common concern expressed during the public involvement process.

- Address the location, design, landscaping, and furnishing of residential and non-residential streets as one of the community's most important components contributing to the character, structure, and development pattern of the community.
- Ensure that vehicular traffic will not harm the residential nature of our neighborhoods.
- Encourage walking, biking, car-pooling, and sustainable transportation choices.
- Encourage connectivity with a system of local trails between neighborhoods, commercial areas, and community facilities.



- Maintain city staff and community support for the development of the Carrollton “Greenbelt”
- Continually evaluate public transportation needs.

Intergovernmental Coordination

The provision of services for new development will be critical in the implementation of future capital improvements. Population projections indicate an increase from 22,000 in 2007 to over 31,000 in 2027 and only a percentage of that population growth will occur inside the current town limits. Considerable annexation of surrounding areas is envisioned by the year 2027. As such, coordination on a number of issues between Carrollton and Carroll County will be necessary to further the implementation of each local government’s long-range goals. The policies below will help Carrollton improve relationships and communication with other jurisdictions.

Service Delivery Strategy

The City of Carrollton is a participant to the Carroll County Service Delivery Strategy, which was last updated in 1999. Carrollton provides numerous services to Carroll County, as does Carroll County for Carrollton. The Service Delivery Strategy accomplishes through intergovernmental agreement the provisions for delivering services. Carrollton has recently participated with Carroll County in the reconsideration and re-adoption of the Service Delivery Strategy. No significant changes are anticipated to be needed from Carrollton’s perspective.

The primary intergovernmental issues include renegotiating Carrollton’s participation in the Carroll County Service Delivery Strategy (an effort which is ongoing) and implementation of Water, Wastewater, and Emergence Services agreements.

Coordination with Schools

There are several opportunities for the City of Carrollton to coordinate with the University of West Georgia, as well as city and county school boards and institutions of higher education in the area. Schools are essential community facilities that can help Carrollton meet its future needs in terms of educating the resident labor force, meeting or offsetting recreation needs, and serving as headquarters for emergency management activities. Partnerships with the University of West Georgia for the development of additional off-site facilities such as parking lots, offices, recreational fields, and possibly dormitories or other college facilities are a key opportunity that are supported in this Community Agenda.

The City of Carrollton is responsible for the safe travel of students who want to walk or bike to schools and colleges in and near the City. The Community Agenda needs to ensure that pedestrian access and bicycle travel are adequate to area educational institutions.

Additional measures to consider concerning Intergovernmental Coordination includes:

- Share services and information with other public entities within the jurisdiction.



- Establish coordination mechanisms with adjacent local governments to provide for exchange of information.
- Pursue joint processes for collaborative planning and decision-making.