

THE APPLING COUNTY JOINT COMPREHENSIVE PLAN

COMMUNITY AGENDA

April, 2007

The Appling County Joint Comprehensive Plan

Community Agenda

A Comprehensive Plan for Appling County and the cities of
Baxley, Graham, and Surrency, Georgia
in accordance with the Georgia Planning Act of 1989

Prepared By:

The Appling County Comprehensive Plan Executive
and Local Planning and Coordination Committees

Heart of Georgia Altamaha Regional Development Center

April, 2007

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INTRODUCTION

Purpose

The Appling County Joint Comprehensive Plan is a comprehensive plan prepared under the Standards and Procedures for Local Comprehensive Planning (Local Planning Requirements) of the Georgia Planning Act of 1989. It is a joint plan for Appling County and its municipalities – the cities of Baxley, Graham, and Surrency. The plan was designed to meet the legislation’s requirements for each local government to have a plan for its future growth and development in accordance with the state standards. It is a full update of the previously joint comprehensive plan first adopted in 1991, but is basically a new plan, prepared under new standards.

As a comprehensive plan, *The Appling County Joint Comprehensive Plan* is a critical self-examination of Appling County and its municipalities in the areas of population, economic development, natural and cultural resources, community facilities and services, housing, land use, intergovernmental cooperation, solid waste, and service delivery; and a path for the community’s future growth and development. The plan is truly a reflection of the community’s concerns and desires for the future.

Appling County is a rural county in Southeast Georgia lying south of the Altamaha River. Its extensive southern yellow pine forests and transportation, first with the Altamaha River, then the railroads, and then U.S. highways, have always played, and continue to play, important roles in its economy and growth and development. The current population is around 18,000 (17,419 in the 2000 Census) for the County and 4,400 in the City of Baxley. All three municipalities trace their beginnings to the establishment of the railroad in the late 19th Century. All are now located on U.S. 341, and Baxley, the county seat, lies at the crossroads of U.S. 1 and U.S. 341. The county has experienced past surges of growth because of the railroad, and the location of the Edwin I. Hatch Nuclear Power Plant in the 1970s. Growth appears to be accelerating in the 2000s because of the location in Baxley of a Wal-Mart Supercenter and other economic diversification in small businesses/industries, the location of the two U.S. highways, and resident in-migration. Transportation, location, agriculture and forestry, and the outstanding

natural resources of the county continue to be opportunities and keys for future growth and development.

The community continues to prepare for growth and development, and is welcoming of such growth. The recent announcement of the location of a wood fuel pellet plant in the Tri-County Industrial Park is illustrative of both the opportunities and the county's preparation. The community wants to maintain its high quality rural quality of life. The community is scenic, vibrant, and attractive for both industry and residents. This plan focuses on strategies to take advantage of these assets and opportunities to further prepare for and attract future growth and development compatible with the existing rural character and quality of life.

The Appling County Joint Comprehensive Plan was developed in the true spirit and intent of the Georgia Planning Act in that it was prepared by the community with the assistance of planners and not vice versa. The Appling County Local Plan Coordination Committee, which oversaw the plan's development, was comprised of elected and appointed officials and interested public and private citizen leaders and stakeholders appointed by the governments. The resulting plan, when finalized, will delineate the goals, objectives, programs and projects the community wishes to pursue to continue the progress, growth, and development of the county as an attractive community in which to live and work.

Format

The plan is organized by the two main components required by the Georgia Planning Act and the "Local Planning Requirements:" the *Community Assessment* and the *Community Agenda*. The plan does address the elements recommended for a comprehensive plan, including those for the Basic Level at which Appling County and its municipalities are required to plan. These include: Population; Economic Development; Natural and Cultural Resources; Community Facilities and Services; Housing; Land Use; and Intergovernmental Coordination. Under each element of the plan, there was an inventory and assessment to determine where the community was and had been, what were the current trends, and to help delineate and define issues and opportunities facing Appling County and its municipalities. The first section of the comprehensive plan, the *Community Assessment*, accomplishes these steps and provides the foundation to decide what the community desires for its future growth and development, and how it plans to achieve its vision.

A Community Participation Program as required by the Local Planning Requirements to identify the scope and techniques of planned public participation of the plan (most importantly, the *Community Agenda*) is also included. The final components of the plan will include the *Community Agenda* as well as other appendices to address the Appling County Joint Solid Waste Management Plan and the Appling County Service Delivery Strategy. These planning documents are being prepared concurrently in accordance with Georgia Department of Community Affairs' requirements and to insure consistency and coordination.

This final component of the Comprehensive Plan, the *Community Agenda*, is in a sense, the heart and soul of the plan. It lays out the issues and opportunities and the community's vision of what it desires to become, desired development patterns, and the community's implementation strategies. It is a guide for all concerned for the future growth and development of Appling County and its municipalities. The purpose of the *Community Agenda* is to lay out a road map for the community's future as developed through community consensus. It is the most important part of the plan. It should be used by the local governments, the general public and private community, and citizens alike to evaluate and measure decisions, investments, and progress toward achieving the community's desired future and implementing the plan's objectives. Without citizen and community involvement, implementation will be difficult, at best. The community and its residents should feel ownership in its plan and work hard to achieve its aspirations for the future Appling County and its municipalities.

The *Community Agenda* contains components as mandated by the state planning requirements but shaped by the community to enunciate its desires. The components include the Community Vision, the listing of Community Issues and Opportunities, and the Implementation Program.

APPLING COUNTY COMMUNITY VISION

Overall Community Vision

Appling County is a rural county of almost 20,000 persons located in the heart of Southeast Georgia. It is geographically located on the south bank of Georgia's impressive Altamaha River with a landscape and economy long dominated by its vast yellow pine forests. The county seat, Baxley, is located at the crossroads of U.S. 1 and U.S. 341, both important highways designated as Georgia developmental highways of the Governor's Road Improvement Program. Other important highways traversing the county include Georgia 15, also a developmental highway, and Georgia 121, the historic and recently reorganized Woodpecker Trail.

Appling County's development history is, and its future may well too, be tied to transportation and its pine forests. The county grew steadily from its beginnings in the early 1800s and the use of the Altamaha River for transportation and commerce until the turn of the century, with a particularly strong surge of growth in the 1890s because of the railroad's development. All three current municipalities trace their beginnings to the railroad's location and completion in 1870. The Norfolk Southern rail line remains active and one of the most important in Georgia. All three municipalities are now located on U.S. 341 as well. After the surge of growth near the turn of the century, growth continued slowly, but was relatively stable until WWII. After the war, there was slow decline until the 1970s and the location of the Edwin I. Hatch Nuclear Power Plant along the Altamaha River. The growth of the 1970s was stabilized in the 1980s and has been slow, but steady since 1990 because of the county's location and small business economic diversification. Growth appears to be accelerating in the early 2000s because of the location of a Wal-Mart Supercenter, other continued economic growth, the two U.S. highways, and resident in-migration.

Appling County is host to some of Georgia's most impressive natural resources beginning with the Altamaha River; and including the Moody Forest Natural Area – a national park caliber nature preserve with varied habitats of bottomland hardwood forests, river swamp,

and virgin longleaf pine forests; the Bullard Creek Wildlife Management Area; many verdant pine forests; and other natural beauty. Agriculture and forestry remain important components of the economy. As part of its history and natural resource association, the county was the home of the last commercial turpentine processing plant in the United States. Baxley's current moniker is "The Turpentine City."

Appling County views itself as experiencing increasing growth because of its highway locations, particularly on U.S. 341 and U.S. 1, its access to Georgia Ports and Florida, its abundant natural resources, and its quality of life. Commercial and industrial growth will concentrate in and near Baxley along the two major highways and west along U.S. 341 to the Jeff Davis County line and Hazlehurst. Residential growth will accelerate, particularly south and west of Baxley. This growth may be gaining momentum because of recent local economic growth; sale of industrial timberlands; purchase of land by outside interests, including those from Florida; Coastal Georgia growth; and Hispanic in-migration.

Appling County wants this growth to be managed, planned, and controlled. The future Appling County will be known as a progressive rural growth leader with a high quality of life and beautiful, scenic greenspaces and protected natural resources attracting respective economic development, quality residential developments, and increasing tourism. The high quality of life will be further enriched by improved educational opportunities, upgraded and enhanced infrastructure, better healthcare, quality local jobs, economic diversity for all ethnic groups, and a healthy local retail and service sector.

The future Appling County will be a rural, regional commercial and financial hub located in an aesthetically pleasing community surrounded by a verdant landscape of protected greenspace and outstanding natural resources. The resulting outstanding quality of life which balances bustling economic growth and development with environmental uniqueness and natural beauty will be the envy of many. Appling County will be a desired address for living and working, and be a destination for many tourists and visitors. The county will be known nationally as the access point for the mighty Altamaha River. Moody Forest will be a national drawing card, and the many travelers along a revitalized Woodpecker Trail will mark Appling County as a can't miss stop. The county's agriculture and forests will remain important

components of the county's economy, both traditionally and through alternative enterprises. The county will be a recognized leader in both nature-based tourism and agritourism. Downtown Baxley will be a bustling, revitalized area of quaint shops, restaurants, and successful entrepreneurship.

The widely known Appling County of a progressive and beautiful community with an emphasis on a rich quality of life and attractive environment will also be a safer community with improved services; high-quality housing, and better paying jobs. The desired community would be pro-active with proper attention to continued public investment in facilities, services, and economic development; solid long-range planning; and well-managed land use regulation. The community's selling point of "Come Grow With Us" would have multiple meanings and implementation efforts. Appling County and its natural resources will be impressive!

Future Development Maps

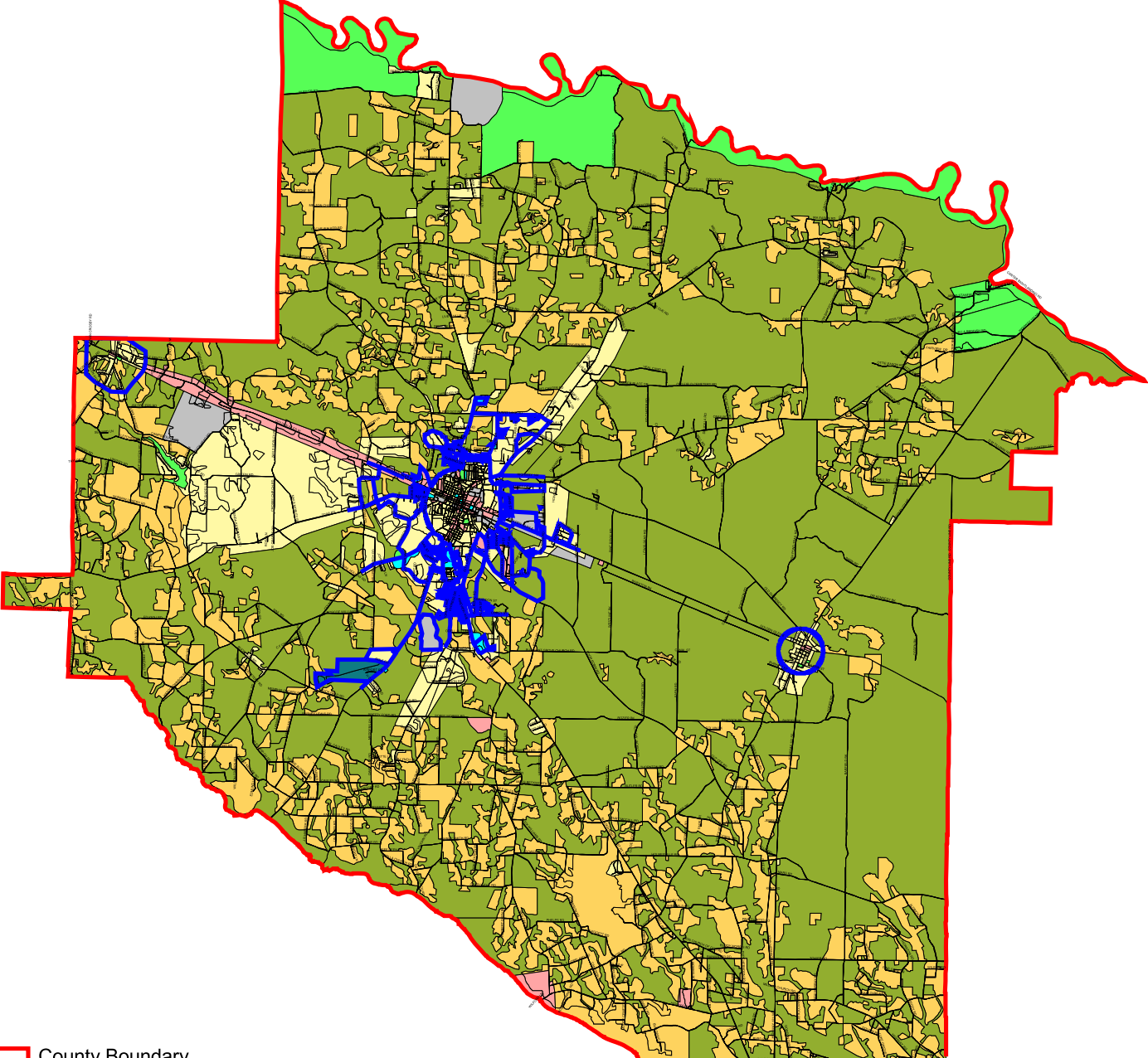
Appling County remains a rural county with outstanding natural beauty and extensive pine forests, but also one with expanding community facilities, much economic diversification, an attractive location at the crossroads of two U.S. highways, and progressive attitudes conducive to growth. The county has a verdant landscape dominated by pine trees and outstanding natural resources, but its county seat, Baxley, is the center of county growth, and although a relatively small city, boasts of a diversified and expanding collection of industries and businesses which would be the envy of larger communities. Growth appears to be accelerating because of the county's location near the coast, its transportation corridors, and new resident in-migration. The community vision has at its heart the attraction of additional growth, development, and tourism which complement and enhance this progressive community, while preserving its quality of life, natural resources, rural charm, and its forest/agricultural land uses.






To continue the consistency of traditional comprehensive planning, the local governments have included future land use maps similar to the existing land use maps in the *Community Assessment* component of the comprehensive plan. These future land use maps, Map FLU-1 for Appling County, Map FLU-2 for the City of Baxley, Map FLU-3 for the City of Graham, and Map FLU-4 for the City of Surrency, utilize the same standard land use categories as defined in the Department of Community Affairs' "Local Planning Requirements." These

categories were also utilized and defined in the Appling County Joint *Community Assessment*. The reality of expanding growth is reflected. These maps illustrate this and the desired and chosen policies and strategies of Appling County and its municipalities, but are only generalized guides for community development. They are not intended to dictate, or specifically limit, private land use decisions or activities on any one parcel. They are a context or framework to evaluate and guide decision-making.

Another context and framework to guide decision-making and future growth and development is the delineation of character areas. These areas, as required by the state planning guidelines, are the geographic areas within the community that have unique or special characteristics or may require special attention, focus, or guidance. The community has chosen to utilize the same character areas described and recommended in the *Community Assessment*. These character areas are depicted on the following future development maps, Map FLU-5 for Appling County and Map FLU-6 for the City of Baxley (Greater Baxley Area), as overlays to the future land use maps. The character boundaries are defined by the maps and in the narrative both for the *Community Assessment* and in this Community Agenda. They are not parcel-specific and are intended to represent approximate locations. What they represent is well defined, and the local governments will have the flexibility to determine appropriate development patterns for particular parcels on the edges and fringes of a character area both now and in the future, and as specific conditions may change, such as an annexation. Consistency with the community vision, the comprehensive plan, and the desired development patterns should be the deciding factors in any decisions affecting character areas or a proposed development. The character areas are further described in their defining narratives which follow.

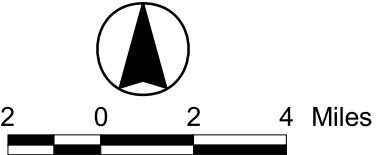
FLU-1 Appling County Future Land Use



-  County Boundary
-  Surrency City Limits
-  Graham City Limits
-  Baxley City Limits
-  Roads

Future Land Use

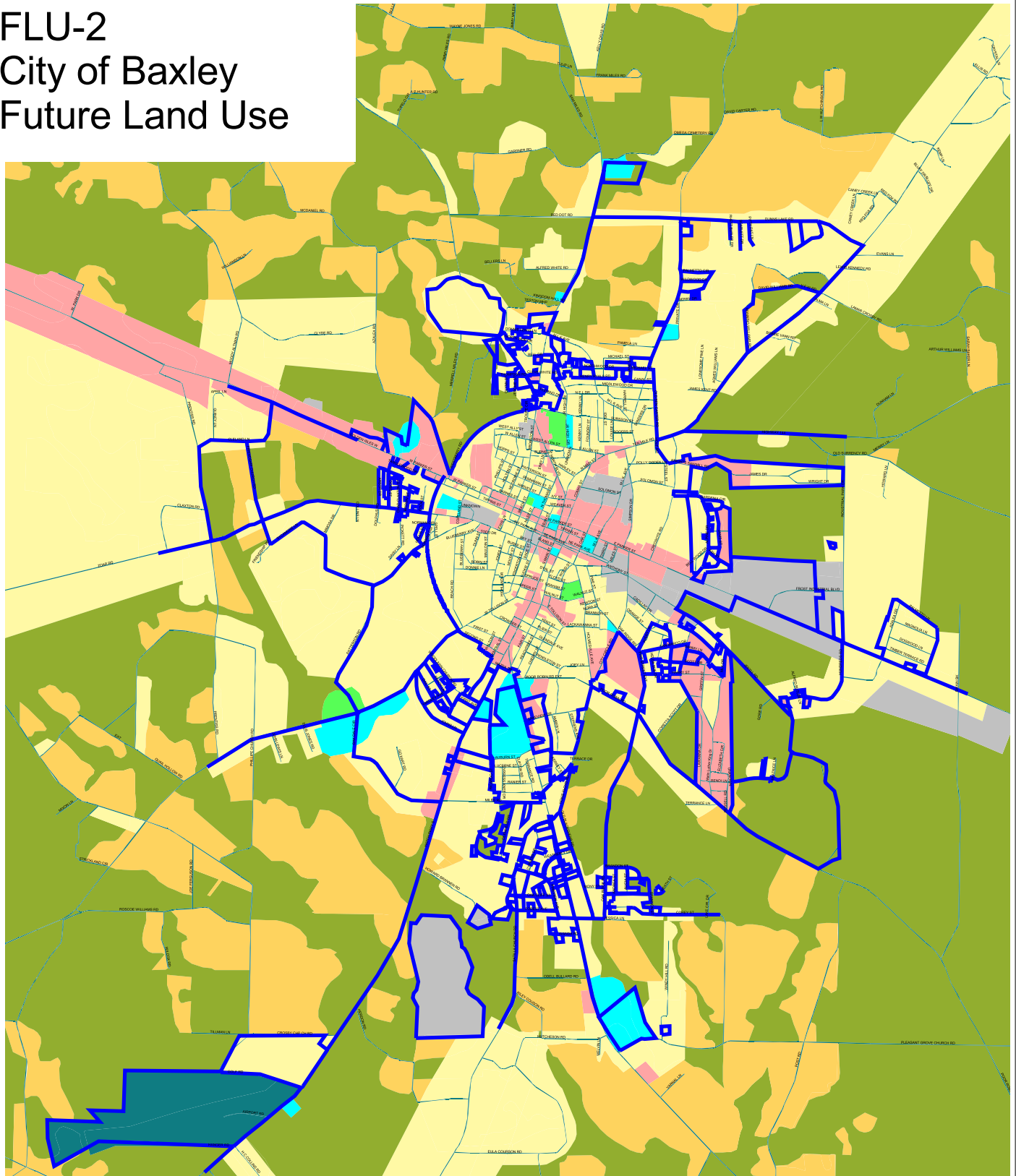
-  Forestry
-  Agriculture
-  Residential
-  Commercial
-  Industrial
-  Park/Recreation/Conservation
-  Transportation/Communications/Utilities
-  Public/Institutional



**HEART OF GEORGIA ALIAMAHA
REGIONAL DEVELOPMENT CENTER**




FLU-2 City of Baxley Future Land Use



Future Land Use

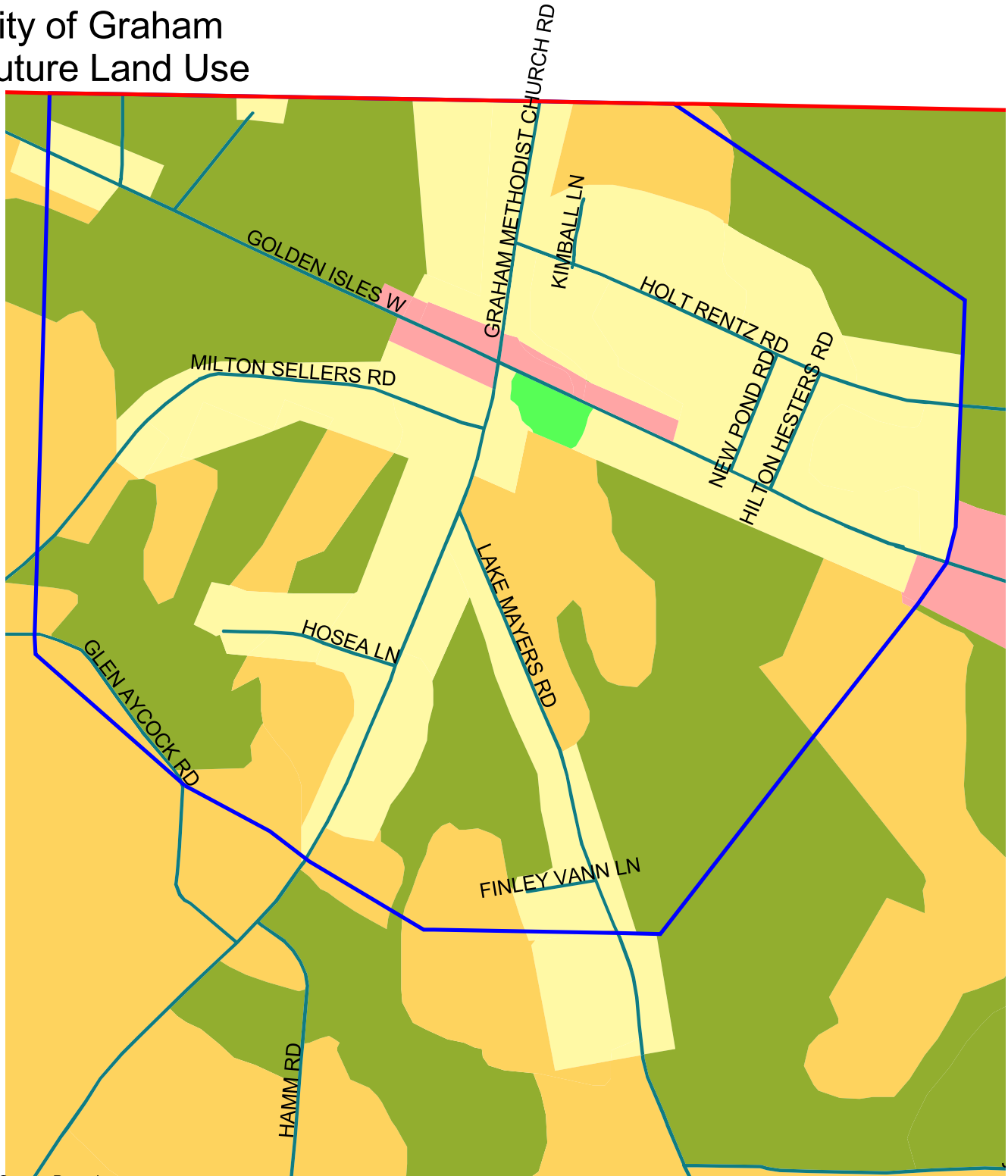
- Forestry
- Agriculture
- Residential
- Commercial
- Industrial
- Park/Recreation/Conservation
- Transportation/Communications/Utilities
- Public/Institutional











0.2 0 0.2 Miles



**HEART OF GEORGIA ALTAMAHA
REGIONAL DEVELOPMENT CENTER**


FLU-3 City of Graham Future Land Use



-  County Boundary
-  Graham City Limits
- Roads
- Future Land Use
 -  Forestry
 -  Agriculture
 -  Residential
 -  Commercial
 -  Industrial
 -  Park/Recreation/Conservation
 -  Transportation/Communications/Utilities
 -  Public/Institutional

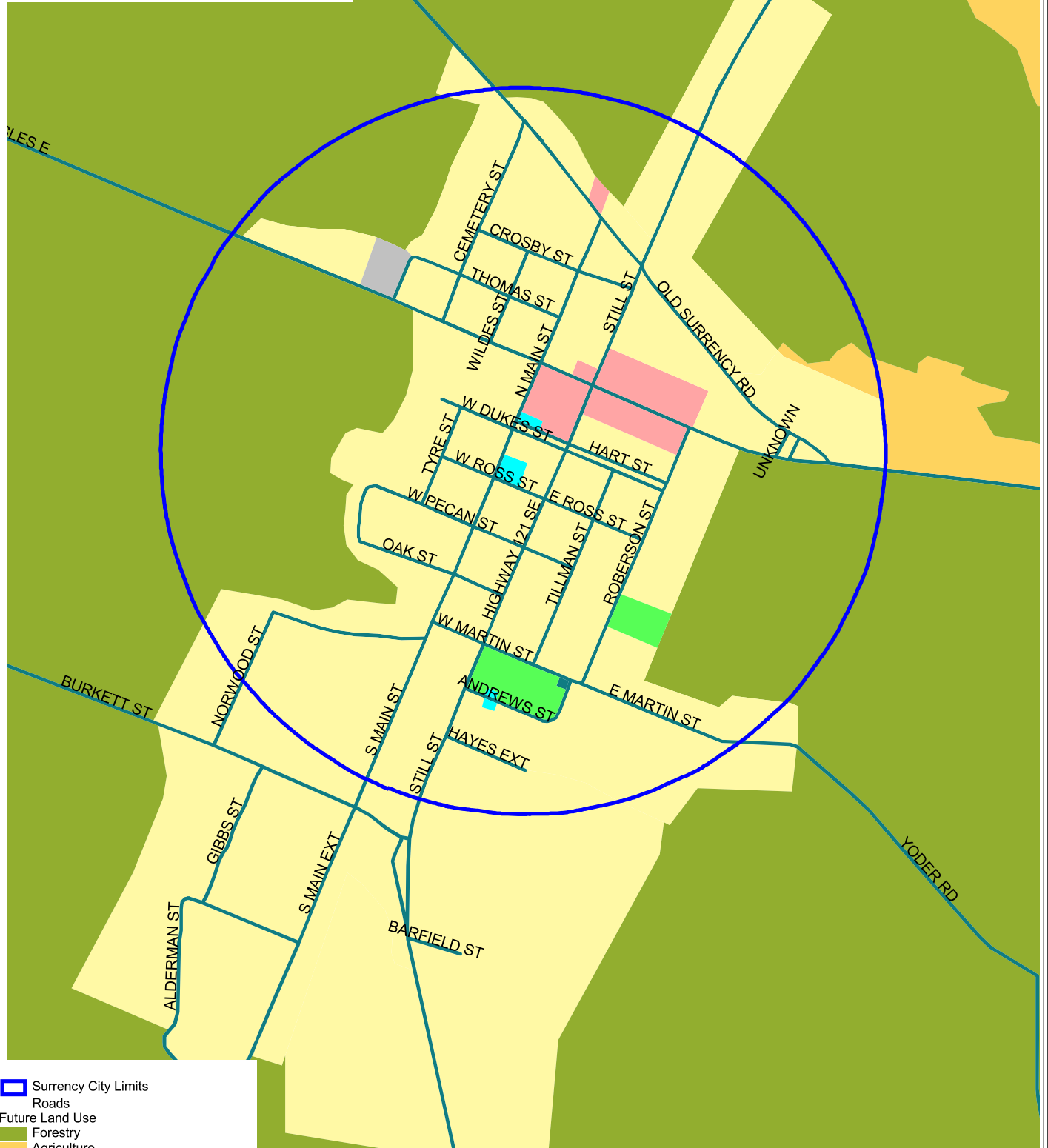


500 0 500 1000 Feet

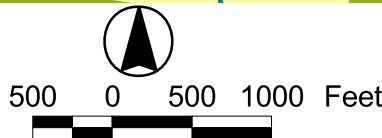



**HEART OF GEORGIA ALTAMAHA
REGIONAL DEVELOPMENT CENTER**

FLU-4 City of Surrency Future Land Use



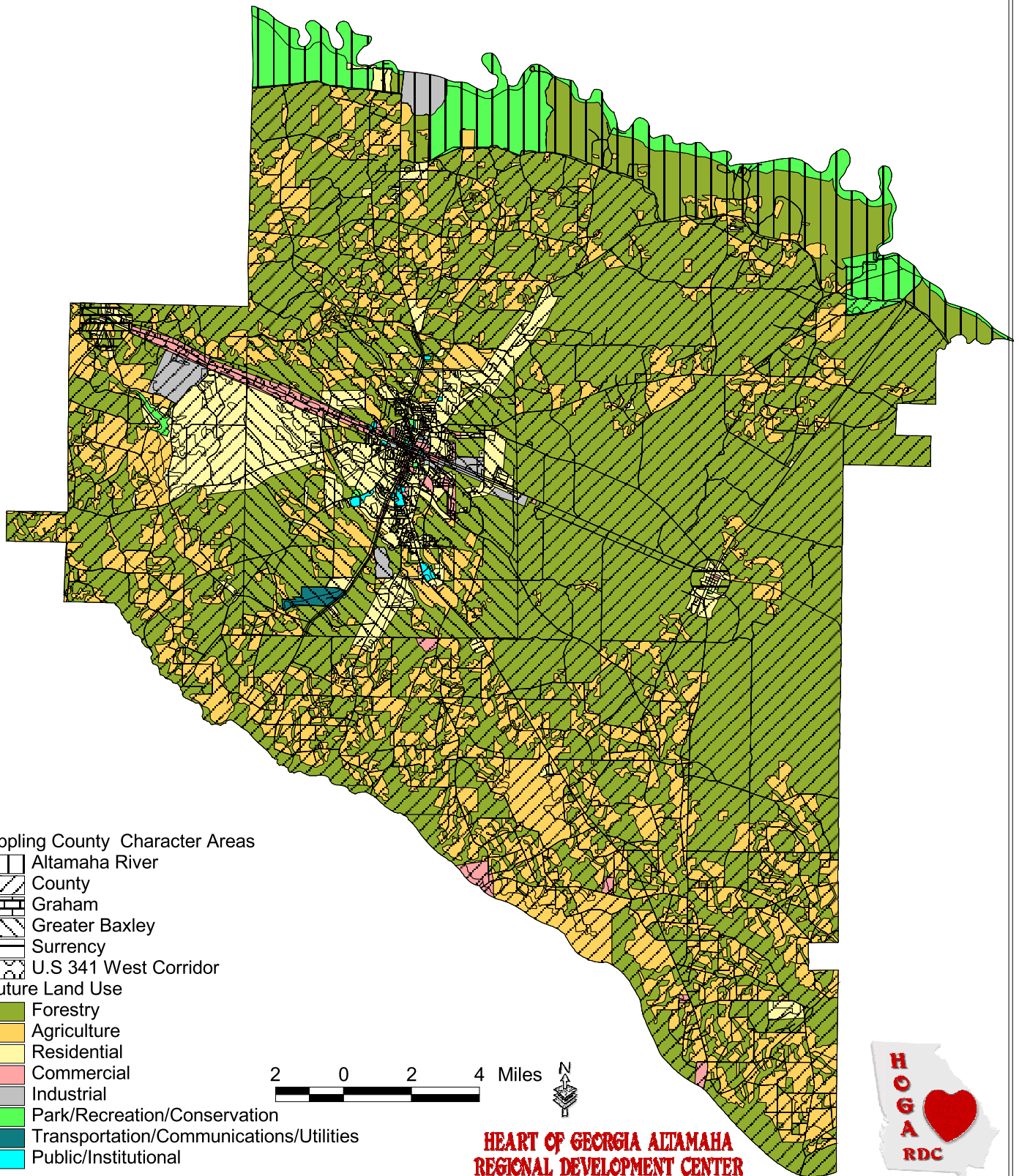
- Surrency City Limits
- Roads
- Future Land Use
- Forestry
- Agriculture
- Residential
- Commercial
- Industrial
- Park/Recreation/Conservation
- Transportation/Communications/Utilities
- Public/Institutional



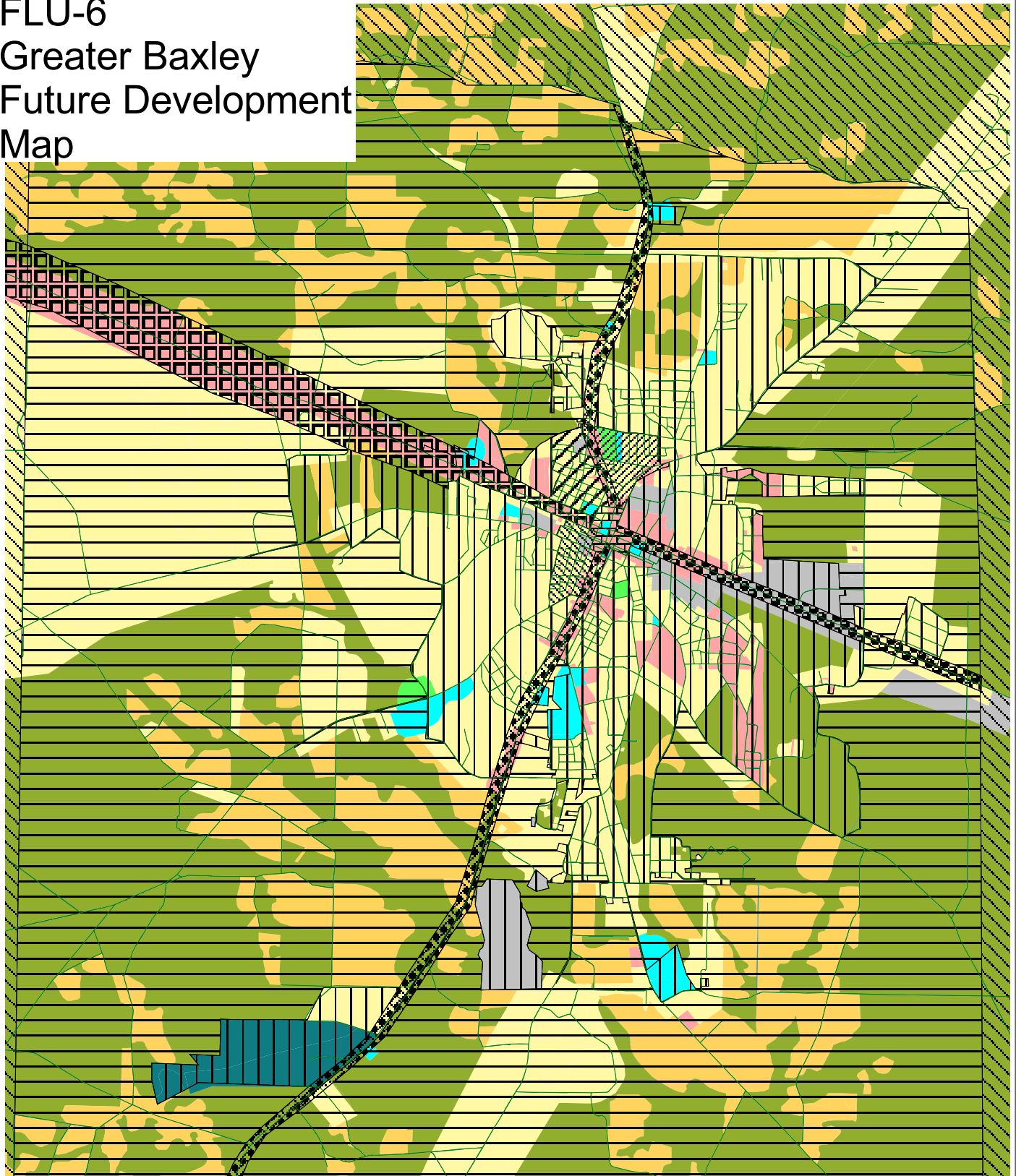
**HEART OF GEORGIA ALTAMAHA
REGIONAL DEVELOPMENT CENTER**



FLU-5 Appling County Future Development Map



FLU-6 Greater Baxley Future Development Map



- Roads
- Baxley Character Areas
- Baxley Urban Area
- County
- Downtown
- Baxley Urban Fringe
- Northeast Baxley Neighborhood
- Northwest Baxley Neighborhood
- Southwest Baxley Neighborhood
- U.S. 1 Entranceway
- U.S. 341 West Corridor
- U.S. 341 Entranceways

- Forestry
- Agriculture
- Residential
- Commercial
- Industrial
- Park/Recreation/Conservation
- Transportation/Communications/Utilities
- Public/Institutional

Character Area Narratives

The following are the required defining narratives for each of the county and city character areas. The narratives include a specific vision for each area which is a part of and complementary to the general community vision. They also include a description of recommended development patterns, a listing of appropriate, specific land uses which would be allowed, a listing of the state's Quality Community Objectives selected to be pursued as appropriate, as well as identification of implementation measures planned to help achieve the desired development patterns and community vision. The Quality Community Objectives are merely listed. To read the full description of these state objectives, the reader can refer to the *Community Assessment*, or the www.georgiaplanning.com website. The www.georgiaplanning.com website can also be utilized to see and research recommended development patterns in more detail under "State Planning Recommendations."

Greater Baxley

Vision. The City of Baxley and its fringes and the U.S. 341 corridor emanating from there are envisioned as the location of intense commercial and industrial growth within the county because of Baxley's infrastructure and the community's investment. High density residential growth would also be predominantly located here. Downtown Baxley would be a vibrant, revitalized area of rehabilitated historic structures and bustling commercial activity. The City of Baxley would be the County's center of governmental, educational, economic, commercial, health care, and social activity.

Description and Land Use. This area is described to include the City of Baxley proper and its surrounding environs within approximately 3 miles of the old city limits, including annexed and adjacent county areas resulting from the past radial roadway annexation extension and including the Park West Industrial Park. This area is depicted on Map FLU-5, and in more detail on Map FLU-6. This area is defined because of the location of extensive community facilities and availability of services, especially water and sewer. This Greater Baxley Character Area will include most of the expected future growth and development of the City of Baxley

because of the current and future availability of water and sewer service and the location of community facilities. It includes all of the current industrial parks of the county, except the Tri-County park, the community's airport, Altamaha Technical College, its hospital and almost all other community facilities.

Important character subareas within the Greater Baxley Character Area would include downtown, the community entranceways, the U.S. 341 West Corridor beginnings and the neighborhoods with housing improvement needs – Northeast, Northwest, and Southwest Baxley. Downtown Baxley would be a focus to keep it an important and continuing governmental, economic, social, and cultural center of the community. The community has identified its U.S. 1 and U.S. 341 entranceways as important in attracting visitors, residents, and economic activity and in need of aesthetic improvements. The U.S. 341 West Corridor is important not just as a community entranceway, but also as an important, desired, and expected location of intense development west toward Jeff Davis County/Hazlehurst. The Northeast, Northwest and Southwest neighborhoods are a large concentration of older, declining neighborhoods within the City of Baxley in particular need of housing rehabilitation and overall revitalization.

The Greater Baxley Character Area is and would be characterized by a mixture of all land use types, but at a higher density and intensity customary for small urban areas, with the intensity and density increasing from the fringes to the downtown core. Apartment complexes, shopping centers, industrial parks, commercial and office complexes, governmental buildings, schools, parks, and large community facilities are uses that may be unique, or at least more concentrated, within this character area. Some of the subareas may, by their more limited focus, have more limitations on the variety of uses. The existing urban area, for the most part, would have greater densities of land use than the urban fringe.

Growth and development in most of the incorporated portions and subareas of the Greater Baxley Character Area could be managed and directed by the City of Baxley, although the County, Chamber, and Development Authority have important roles to play, support, and cooperate. The urban fringe area outside the City of Baxley proper would most certainly entail and require close intergovernmental coordination and cooperation to implement and manage community desires and objectives.

Specific land uses to be allowed would be residential of all density, commercial, industrial (concentrated in the community's industrial parks), public/institutional, transportation/communication/utilities, park/recreation/conservation, agriculture, forestry, and mixed use. All uses should be in locations and densities conducive to achieving the community vision and achieving local implementation policies and strategies.

Recommended Development Patterns.

Managed Growth

Downtown Revitalization

Traditional Downtown as Community Focal Point

Infill Development on Vacant Sites

Reuse of Vacant Structures

Streetscape Improvements

Redevelopment of Older Strip Commercial Centers

Industrial Employment Center

New Village Centers

Neighborhood Commercial Centers

Infrastructure Extension/Location Control

Community Schools Location Coordination

Complementary, Connecting Residential Development

Mix of Housing Types

Affordable Housing

Mix of Uses

Mixed Use Centers

Landscaped Developments

Development Matching Traditional Scale/Density

Pedestrian/Bicycle Facilities

Urban Growth Boundary

Clustering Development

Driveway Consolidation/Inter-Parcel Parking Lot Connections

Shared Parking

Redevelopment/Reuse

Open Space

Sign Control

Consistent Quality Community Objectives.

Growth Preparedness

Heritage Preservation

Infill Development

Sense of Place

Appropriate Business

Housing Opportunities

Open Space Preservation

Educational Opportunities

Employment Options

Regional Identity

Regional Cooperation

Shared Solutions

Transportation Alternatives

Traditional Neighborhood

Planned Implementation Measures. The vision for the character area would be accomplished through investment in public infrastructure and services, implementation of a multi-faceted economic development strategy, and appropriate growth management and land use regulation measures. The reader should utilize the “Implementation Program” section of this Community Agenda to view planned community policies and implementation strategies in detail.

Planned Implementation measures include:

Local/Regional Cooperation

Downtown Revitalization

Infrastructure Development/Extension

Transportation Improvements

Tourism Development

Park/Recreation/Conservation Development
Historic Preservation
Business Retention
New Business Attraction
Corridor Development
Cultural Facilities Development/Promotion
Solid Waste/Recycling Improvements
Rural Character Preservation
Land Use Regulation
Code Enforcement
Compatible Development
Housing Rehabilitation
New Housing Development
Educational/Skills Levels Improvements
Community Guidance
Enhanced Leadership

The City of Baxley

Vision. The City of Baxley, as Appling County's largest municipality, by far; as the location of the most developed public infrastructure and most of the county's community facilities; and as the dominant center of economic development will continue to be the principal urban area of the community. It is truly the county seat and heart in more than name, and will continue to be the community focal point in economic, social, governmental, educational, recreational, cultural, and health care activities. Baxley will continue to be the focus of intense development and more dense land uses, particularly general commercial, industrial, public/institutional, and multi-family residential growth. The provision of infrastructure, particularly water/sewer and technology will emanate from Baxley. Uses will become more dense, more mixed, more connected, and more attractive, while preserving existing housing, landmarks, and open space, and revitalizing downtown and other existing developments. Community facilities and services will be upgraded, modernized and utilized to enhance the quality of life and to attract and guide quality development.

Description and Land Use. This area is defined as the current and future incorporated area of the City of Baxley. This character area would include and address the “Downtown Baxley,” the areas with infill opportunities, the industrial parks, community entranceways, the “Northeast Baxley Neighborhood,” the “Northwest Baxley Neighborhood,” and the “Southwest Baxley Neighborhood,” areas of housing needs, and the “U.S. 341 West Corridor” (beginnings) areas as identified in the *Community Assessment*. It is an urban center with urban land uses of all types, including forestry and limited agriculture. It is a place for residences of all types, with convenient public, institutional, educational, health, shopping, parks, and industrial activities. The future Baxley will be a thriving, revitalized mix of the same uses with the same feel and scale, but made more attractive and with more opportunities of all types. Specific uses which would be allowed are residential of all density, commercial, industrial (concentrated in the community’s industrial parks), public/institutional, transportation/communication/utilities, park/recreation/conservation, agriculture, forestry, and mixed use. All uses would be in locations compatible with existing uses and in locations and densities conducive to achieving the community vision and achieving local implementation policies and strategies.

Recommended Development Patterns.

Managed Growth

Downtown Revitalization

Traditional Downtown as Community Focal Point

Infill Development on Vacant Sites

Reuse of Vacant Structures

Streetscape Improvements

Redevelopment of Older Strip Commercial Centers

Industrial Employment Center

New Village Centers

Neighborhood Commercial Centers

Infrastructure Extension/Location Control

Community Schools Location Coordination

Complementary, Connecting Residential Development

Mix of Housing Types

Affordable Housing
Mix of Uses
Mixed Use Centers
Nodal Developments
Landscaped Developments
Development Matching Traditional Scale/Density
Pedestrian/Bicycle Facilities
Driveway Consolidation/Inter-Parcel Parking Lot Connections
Shared Parking
Redevelopment/Reuse
Open Space
Sign Control

Consistent Quality Community Objectives.

Growth Preparedness
Heritage Preservation
Infill Development
Sense of Place
Appropriate Business
Housing Opportunities
Open Space Preservation
Educational Opportunities
Employment Options
Regional Identity
Regional Cooperation
Shared Solutions
Transportation Alternatives
Traditional Neighborhood

Planned Implementation Measures. The vision for the character area would be accomplished through investment in public infrastructure and services, implementation of a multi-faceted economic development strategy, and appropriate growth management and land use

regulation measures. The reader should utilize the “Implementation Program” section of this Community Agenda to view planned community policies and implementation strategies in detail.

Planned Implementation measures include:

- Local/Regional Cooperation
- Downtown Revitalization
- Infrastructure Development/Extension
- Transportation Improvements
- Tourism Development
- Park/Recreation/Conservation Development
- Historic Preservation
- Business Retention
- New Business Attraction
- Corridor Development
- Cultural Facilities Development/Promotion
- Rural Character Preservation
- Land Use Regulation
- Code Enforcement
- Compatible Development
- Housing Rehabilitation
- New Housing Development
- Educational/Skills Levels Improvements
- Community Guidance
- Enhanced Leadership

Downtown Baxley

Vision. Downtown Baxley would be a continuing community focal point of economic, social, cultural, and governmental activity with revitalized buildings, vibrant businesses, enhanced streetscapes, and accommodating tourist and recreational facilities and services.

Description and Land Use. This area is defined by the existing developed inner core of the City of Baxley roughly bounded on the north by Ivy Street, on the east by Oak Street, on the south by Bay and Crosby streets, and on the west by Thomas Street. (See Map FLU-6). This area was identified in the *Community Assessment* as an area requiring special attention. The existing uses are a mixture of all urban land use types, with a concentration of commercial, office, and public/institutional uses. Uses to be allowed would primarily include commercial/ office, public/institutional, transportation/communication/utilities, mixed use, and compatible residential, industrial, and park/recreation/conservation.

Recommended Development Patterns.

Managed Growth
Downtown Revitalization
Traditional Downtown as Community Focal Point
Infill Development on Vacant Sites
Reuse of Vacant Structures
Streetscape Improvements
Redevelopment of Older Strip Commercial Centers
Infrastructure Extension/Location Control
Complementary, Connecting Residential Development
Landscaped Developments
Mix of Housing Types
Mix of Uses
Development Matching Traditional Scale/Density
Redevelopment/Reuse
Shared Parking
Pedestrian/Bicycle Facilities
Sign Control

Consistent Quality Community Objectives.

Growth Preparedness
Heritage Preservation
Infill Development

Sense of Place
Appropriate Business
Housing Opportunities
Employment Options
Regional Identity
Regional Cooperation
Shared Solutions
Transportation Alternatives

Planned Implementation Measures. The vision for the character area would be accomplished through investment in public infrastructure and services, implementation of a multi-faceted economic development strategy, and appropriate growth management and land use regulation measures. The reader should utilize the “Implementation Program” section of this Community Agenda to view planned community policies and implementation strategies in detail.

Planned Implementation measures include:

Local/Regional Cooperation
Downtown Revitalization
Infrastructure Development/Extension
Transportation Improvements
Tourism Development
Historic Preservation
Business Retention
New Business Attraction
Land Use Regulation
Code Enforcement
Compatible Development
New Housing Development
Community Guidance
Enhanced Leadership

Northeast Baxley Neighborhood

Vision. The Northeast Baxley Neighborhood would be a rehabilitated neighborhood primarily of rehabilitated housing and compatible new residential development offering continued and new affordable housing opportunities. The Northside Ernest J. Parker Park and the old Junior High would be important, functioning centers of community pride and activity.

Description and Land Use. This area is defined as an area of mostly older housing units currently in decline and occupied by low-to-moderate income and minority families. It includes the Earnest J. Parker neighborhood park and the old Junior High Complex. It is roughly bounded on the south by Ivy Street, on the west by North Boulevard (U.S. 1), on the north by Sursson Street, and on the east by Comas and North Main streets. This area was identified in the *Community Assessment* as an older, declining neighborhood in particular need of housing rehabilitation and overall revitalization. The existing uses are primarily residential with some park/recreation, public/institutional, and other limited uses. Uses to be allowed would include residential and public/institutional with compatible commercial, mixed use, park/recreation/conservation, and transportation/communication/utilities uses.

Recommended Development Patterns.

Managed Growth
Infill Development on Vacant Sites
Reuse of Vacant Structures
Infrastructure Development/Extension/Location Control
Complementary, Connecting Residential Development
Landscaped Developments
Mix of Housing Types
Affordable Housing
Streetscape Improvements
Redevelopment/Reuse
Pedestrian/Bicycle Facilities

Mix of Uses

Consistent Quality Community Objectives.

- Growth Preparedness
- Heritage Preservation
- Infill Development
- Sense of Place
- Housing Opportunities
- Regional Identity
- Regional Cooperation
- Transportation Alternatives
- Shared Solutions
- Traditional Neighborhood

Planned Implementation Measures. The vision for the character area would be accomplished through investment in public infrastructure and services, implementation of housing and community development strategies, and appropriate land use regulation and code enforcement measures. The reader should utilize the “Implementation Program” section of this Community Agenda to view planned community policies and implementation strategies in detail.

Planned Implementation measures include:

- Infrastructure Development/Extension
- Historic Preservation
- Park/Recreation/Conservation Development
- Housing Rehabilitation
- New Housing Development
- Mix of Housing Types
- Affordable Housing
- Redevelopment/Reuse
- Development Matching Traditional Scale/Density

Pedestrian/Bicycle Facilities
 Land Use Regulation
 Compatible Development
 Code Enforcement
 Community Guidance
 Enhanced Leadership

Northwest Baxley Neighborhood

Vision. The Northwest Baxley Neighborhood would be a rehabilitated neighborhood primarily of rehabilitated housing and compatible new residential development offering continued and new affordable housing opportunities.

Description and Land Use. This area is defined as an area of mostly older housing units currently in decline and occupied by low-to-moderate income and minority families. It is roughly bounded on the south by Barnes Street, on the west by Phillips and West Hopps streets, on the north by the city limits, and on the east by Thomas Street and North Boulevard (U.S. 1). This area was identified in the *Community Assessment* as an older, declining neighborhood in particular need of housing rehabilitation and overall revitalization. The existing uses are primarily residential with some public/institutional and other limited uses. Uses to be allowed would include residential and public/institutional with compatible commercial, mixed use, park/recreation/conservation, and transportation/communication/utilities uses.

Recommended Development Patterns.

Managed Growth
 Infill Development on Vacant Sites
 Reuse of Vacant Structures
 Infrastructure Extension/Location Control
 Complementary, Connecting Residential Development
 Mix of Housing Types
 Affordable Housing

- Streetscape Improvements
- Redevelopment/Reuse
- Pedestrian/Bicycle Facilities
- Mix of Uses

Consistent Quality Community Objectives.

- Growth Preparedness
- Heritage Preservation
- Infill Development
- Sense of Place
- Housing Opportunities
- Transportation Alternatives
- Shared Solutions
- Traditional Neighborhood

Planned Implementation Measures. The vision for the character area would be accomplished through investment in public infrastructure and services, implementation of housing and community development strategies, and appropriate land use regulation and code enforcement measures. The reader should utilize the “Implementation Program” section of this Community Agenda to view planned community policies and implementation strategies in detail.

Planned Implementation measures include:

- Infrastructure Development/Extension
- Historic Preservation
- Park/Recreation/Conservation Development
- Housing Rehabilitation
- New Housing Development
- Mix of Housing Types
- Affordable Housing
- Redevelopment/Reuse

Development Matching Traditional Scale/Density
 Pedestrian/Bicycle Facilities
 Land Use Regulation
 Code Enforcement
 Community Guidance
 Enhanced Leadership

Southwest Baxley Neighborhood

Vision. The Southwest Baxley Neighborhood would be a rehabilitated neighborhood primarily of rehabilitated housing and compatible new residential development offering continued and new affordable housing opportunities.

Description and Land Use. This area is defined as an area of mostly older housing units currently in decline and occupied by low-to-moderate income families. It is roughly bounded on the south by West Tollison Street, on the west by Jones Street and Lewis Lane, on the north by Tippins Street, and on the east by Luckie Street. This area was identified in the *Community Assessment* as an older, declining neighborhood in particular need of housing rehabilitation and overall revitalization. The existing uses are primarily residential with some public/institutional and other limited uses. Uses to be allowed would include residential and public/institutional with compatible commercial, mixed use, park/recreation/conservation, and transportation/communication/utilities uses.

Recommended Development Patterns.

Managed Growth
 Infill Development on Vacant Sites
 Reuse of Vacant Structures
 Infrastructure Extension/Location Control
 Complementary, Connecting Residential Development
 Mix of Housing Types
 Affordable Housing

Streetscape Improvements
Redevelopment/Reuse
Pedestrian/Bicycle Facilities
Mix of Uses

Consistent Quality Community Objectives.

Growth Preparedness
Heritage Preservation
Infill Development
Sense of Place
Housing Opportunities
Transportation Alternatives
Shared Solutions
Traditional Neighborhood

Planned Implementation Measures. The vision for the character area would be accomplished through investment in public infrastructure and services, implementation of housing and community development strategies, and appropriate land use regulation and code enforcement measures. The reader should utilize the “Implementation Program” section of this Community Agenda to view planned community policies and implementation strategies in detail.

Planned Implementation measures include:

Infrastructure Development/Extension
Historic Preservation
Park/Recreation/Conservation Development
Housing Rehabilitation
New Housing Development
Mix of Housing Types
Affordable Housing
Redevelopment/Reuse

Development Matching Traditional Scale/Density
 Pedestrian/Bicycle Facilities
 Land Use Regulation
 Code Enforcement
 Community Guidance
 Enhanced Leadership

Community Entraceways

Vision. The community's entranceways would be aesthetically pleasing gateways inviting visitors and residents alike to travel often into the City of Baxley, its downtown, and to utilize community facilities.

Description and Land Use. This character area would include the U.S. 1 South and U.S. 1 North entrances and the U.S. 341 East and U.S. 341 West and entrances into the City. All of these entrances contain a mixture of residential, commercial, public/institutional, transportation/communication/utilities, with some other uses including industrial and park/recreation. The U.S. 341 entrances are the location of the most heavily strip commercial and changing land uses. The U.S. 1 entrances are considered especially unattractive. A mixture of uses would continue to be allowed, but aesthetics and more nodal, mixed use developments would be encouraged. Developments would be encouraged to be better planned and made more compatible. Code enforcement and land use regulation would help clean-up existing developments.

Recommended Development Patterns.

Managed Growth
 Infill Development on Vacant Sites
 Reuse of Vacant Structures
 Infrastructure Extension/Location Control
 Traditional Downtown as Community Focal Point
 Streetscape Improvements

Redevelopment of Older Strip Commercial Centers
Complementary, Connecting Residential Development
Landscaped Developments
Redevelopment/Reuse
Shared Parking
Mix of Uses
Mix of Housing Types
Pedestrian/Bicycle Facilities
Sign Control

Consistent Quality Community Objectives.

Growth Preparedness
Heritage Preservation
Infill Development
Sense of Place
Appropriate Business
Employment Options
Housing Opportunities
Regional Identity
Regional Cooperation
Shared Solutions
Transportation Alternatives

Planned Implementation Measures. The vision for these character areas would be accomplished through investment in public infrastructure and services, implementation of multi-faceted economic and community development and housing strategies, and appropriate growth management and land use regulation measures. The reader should utilize the “Implementation Program” section of this Community Agenda to view planned community policies and implementation strategies in detail.

Planned Implementation Measures include:

- Local/Regional Cooperation
- Downtown Rehabilitation
- Infrastructure Development/Extension
- Transportation Improvements
- Redevelopment/Reuse
- Historic Preservation
- Business Retention
- New Business Attraction
- Compatible Development
- Corridor Development
- Land Use Regulation
- Code Enforcement
- Housing Rehabilitation
- New Housing Development
- Community Guidance
- Enhanced Leadership

Baxley Urban Fringe

Vision. The fringes of Baxley (Remainder of Area in Greater Baxley Character Area) would accommodate complementary development to continue the existing scale and mix of the City of Baxley development but at slightly less densities than the urban core. There would be more residential development, and infrastructure extension would be controlled and developed to enhance the community vision and implement the comprehensive plan.

Description and Land Use. As noted earlier, this area is defined by about a surrounding approximately 3-mile rectangular area from the old city limits of the City of Baxley. It is partly bounded by Wayne Jones Road on the north, Nails-Mobley Road on the west, Bobby Morris Road on the south, and Baker Lane on the east. (See Map FLU-6.) Existing uses include a

mixture of all land use types, but with agriculture, forestry, and low density residential most dominant. Specific uses which would be allowed include lower density residential, agriculture, forestry, park/recreation/conservation, transportation/communication/utilities, public/institutional and commercial, industrial, and mixed uses in desired, compatible locations.

Recommended Development Patterns.

- Managed Growth
- Infill Development on Vacant Sites
- Reuse of Vacant Structures
- Streetscape Improvements
- Industrial Employment Center
- New Village Centers
- Neighborhood Commercial Centers
- Infrastructure Extension/Location Control
- Community Schools Location Coordination
- Complementary, Connecting Residential Development
- Mix of Housing Types
- Mix of Uses
- Mixed Use Centers
- Landscaped Developments
- Development Matching Traditional Scale/Density
- Pedestrian/Bicycle Facilities
- Urban Growth Boundary
- Clustering Development
- Open Space

Consistent Quality Community Objectives.

- Growth Preparedness
- Heritage Preservation
- Infill Development
- Appropriate Business
- Housing Opportunities

Open Space Preservation
Educational Opportunities
Employment Options
Regional Identity
Regional Cooperation
Shared Solutions
Transportation Alternatives

Planned Implementation Measures. The vision for the character area would be accomplished through investment in public infrastructure and service, implementation of a multi-faceted economic development strategy, and appropriate growth management and land use regulation measures. The reader should utilize the “Implementation Program” section of this Community Agenda to view planned community policies and implementation strategies in detail.

Planned Implementation measures include:

Local/Regional Cooperation
Infrastructure Development/Extension
Tourism Development
Park/Recreation/Conservation Development
Historic Preservation
Business Retention
New Business Attraction
Rural Character Preservation
Land Use Regulation
Code Enforcement
Housing Rehabilitation
New Housing Development
Educational Improvements
Community Guidance
Enhanced Leadership

U.S. 341 West Corridor

Vision. This highway in and west of the City of Baxley to the City of Graham and the Jeff Davis County line just beyond (and actually on to the City of Hazlehurst) would be a recognized growth corridor, especially for commercial and industrial businesses. It will be a natural focus of intense community growth outside Baxley because of the economic engines of the existing centers of growth and development in Baxley and Hazlehurst, the existing multi-lane highway capacity, and the location of the adjacent Norfolk Southern railway and the Tri-County industrial park. Commercial and industrial, as well as some residential, growth will be accommodated along this corridor. It would be a well-landscaped corridor with controlled and complementary uses inviting visitors and residents to Baxley, and confirming its unique rural character and quality of life. Uses would be clustered, preserving of, and complementary to agricultural, forestry, and open spaces. Industrial developments would be encouraged to locate in the community's industrial centers located at Park West and the Tri-County Industrial Park nodes. Appropriate public, recreational/park, and commercial/industrial village centered developments would be included.

Description and Land Use. This area is roughly a one-half mile corridor on each side of U.S. 341 from the west to the City of Baxley's city limits to the Jeff Davis County line. (See maps FLU-5 and FLU-6). This corridor, in particular, was identified in the *Community Assessment* as an area requiring special attention and planning and a focus of community infrastructure because of large needs and expected growth. The existing uses include limited commercial and industrial; public/institutional; low density residential; and forestry and agriculture uses. Specific uses allowed would be most uses as long as they were in desired locations and helped achieve the community vision and implement community implementation policies and strategies. Allowed uses would include low density residential, forestry, agriculture, park/recreation/conservation, transportation/communication/utilities, public/institutional, and compatible commercial, industrial, and mixed uses, primarily in nodal, village developments and centers.

Recommended Development Patterns.

Managed Growth
Transportation Improvements
Pedestrian/Bicycle Facilities
Nodal Interchange Development
Sign Control
Architectural Integration/Site Plan
Clustering Development
Open Space
Landscaped Developments
Mixed Use Centers
Industrial Employment Center
Infrastructure Extension/Location Control
Complementary, Connecting Residential Development
New Village Centers
Urban Growth Boundary
Drive Consolidation/Inter-Parcel Parking Lot Connections
Shared Parking

Consistent Quality Community Objectives.

Growth Preparedness
Heritage Preservation
Sense of Place
Appropriate Businesses
Employment Options
Regional Identity
Regional Cooperation
Open Space Preservation
Environmental Protection
Housing Opportunities
Infill Development

Shared Solutions
Transportation Alternatives

Planned Implementation Measures. The vision for the character area would be accomplished through investment in public infrastructure and services, implementation of a multi-faceted economic development strategy, and appropriate growth management and land use regulation measures. The reader should utilize the “Implementation Program” section of this Community Agenda to view planned community policies and implementation strategies in detail.

Planned Implementation measures include:

- Local/Regional Cooperation
- Infrastructure Development/Extension
- Transportation Improvements
- Tourism Development
- Park/Recreation/Conservation Development
- Historic Preservation
- Business Retention
- New Business Attraction
- Corridor Development
- Rural Character Preservation
- Land Use Regulation
- Code Enforcement
- Compatible Development
- New Housing Development
- Community Guidance
- Enhanced Leadership

Altamaha River

Vision. The abundant natural resources of Appling County, and in particular the Altamaha River corridor, are important to its environment, scenic landscapes, existing and future economic development and quality of life. The entire northern border of Appling County is the

Altamaha River whose ecological and natural resource importance is highlighted by the Nature Conservancy's designation of it as one of the last 75 "Great Places" of the entire natural world. This special, wonderful resource would be protected and conserved through managed growth; tourism and alternative economic development and utilization; supportive recreational/leisure development; and appropriate land use regulation. The existing protected areas would be better marketed and a new state park would be established. The Altamaha River and its beauty would be nationally known assets, and Appling County would be the best known and most accommodating access point.

Description and Land Use. The important natural resources of Appling County included in this character area for special attention and focus are all those associated with the Altamaha River Corridor, including the Bullard Creek Wildlife Management Area; the local Falling Rocks Park; the Moody Forest Natural Area; the Moody Forest Wildlife Management Area; existing boat landings; and the proposed state park along its banks. (See Map FLU-5). The area of focus for the character area's special attention would not only include the actual public or privately controlled natural resource areas, but also adjacent properties important to continued natural functioning and avoidance of inappropriate encroachment. These areas are by definition primarily park/recreation/conservation uses, although compatible, limited public and other uses, even residential uses, could be allowed with proper control and regulation.

Recommended Development Patterns.

Managed Growth
Heritage Preservation
Open Space Preservation
Natural Resource Protection
Environmental Protection
Compatible Development
Conservation Set Asides
Clustering Development
Infrastructure Extension/Location Control
Recreation/Park Development

Pedestrian/Bicycle Facilities

Urban Growth Boundary

Consistent Quality Community Objectives.

Growth Preparedness

Heritage Preservation

Open Space Preservation

Environmental Protection

Sense of Place

Regional Identity

Regional Cooperation

Appropriate Businesses

Employment Options

Shared Solutions

Transportation Alternatives

Planned Implementation Measures. The vision for this character area would be accomplished through a special focus of economic and community development, and appropriate growth management and land use regulation measures. The reader should utilize the “Implementation Program” section of this Community Agenda to view planned community policies and implementation strategies in detail.

Planned Implementation Measures include:

Local/Regional Cooperation

Infrastructure Extension/Location Control

Tourism Development

Park/Recreation/Conservation Development

Rural Character Preservation

Land Use Regulation

Code Enforcement

Environmental Protection
Compatible Development
Community Guidance
Enhanced Leadership

Rural Appling County

Vision. Rural Appling County would remain a vista of continued viable and predominant agricultural and forestry uses with preserved landscapes and natural and cultural resources. Residential and other uses would be low-density, comparable, and complementary to existing developments, while more intense uses would be encouraged to locate near the existing infrastructure of the City of Baxley and along the U.S. 341 West and other appropriate highway corridors at nodal developments. The existing small-town charm, rural character, and quality of life would be maintained.

Description and Land Use. This area would include the vast majority of Appling County and be the remaining unincorporated county area not included in other character areas. This character area would include and address the natural and cultural resource areas and forestry/agricultural areas outside those of the Altamaha River Corridor as identified in the *Community Assessment* and here as a specific character area. Forestry/agricultural/rural land uses are and will be the predominant land use, but it includes important natural and cultural resources. (See Map FLU-5.) Land uses of all types exist in rural Appling County, but most are supportive of the forestry, agriculture, and low-density residential use. Specific uses to be allowed would be forestry, agriculture, park/recreation/conservation, low density residential, and supportive public/institutional, transportation/communication/utilities, commercial, industrial, or mixed uses.

Recommended Development Patterns.

Managed Growth
Heritage Preservation
Open Space Preservation
Natural Resource Protection

Forestry/Agricultural Use
Environmental Protection
Compatible Residential Development
Clustering Development
Infrastructure Extension/Location Control
Neighborhood Commercial Centers
Pedestrian/Bicycle Facilities
Urban Growth Boundary
Conservation Set Asides
Forestry/Farmland Use Maintenance
Recreation/Park Development

Consistent Quality Community Objectives.

Growth Preparedness
Heritage Preservation
Open Space Preservation
Environmental Protection
Sense of Place
Regional Identity
Regional Cooperation
Appropriate Businesses
Housing Opportunities
Transportation Alternatives
Shared Solutions

Planned Implementation Measures. The vision for the character area would be accomplished through investment in public infrastructure and services, implementation of a multi-faceted economic development strategy, and appropriate growth management and land use regulation measures. The reader should utilize the “Implementation Program” section of this Community Agenda to view planned community policies and implementation strategies in detail.

Planned Implementation measures include:

- Local/Regional Cooperation
- Infrastructure Development/Extension
- Corridor Development
- Tourism Development
- Park/Recreation/Conservation Development
- Historic Preservation
- Business Retention
- New Business Attraction
- Rural Character Preservation
- Land Use Regulation
- Code Enforcement
- Housing Rehabilitation
- New Housing Development
- Community Guidance
- Enhanced Leadership

Graham and Surrency

Vision. The municipalities of Appling County outside Baxley (Graham and Surrency) are envisioned as thriving small towns predominantly residential in nature, but with limited commercial and light industrial economic development and supportive public/institutional and park/recreation conservation uses. These small towns will continue to prepare for growth, improve facilities, housing, and their quality of life for existing and future residents. In many senses, they will be attractive neighborhood developments with mixed uses surrounded by appealing open space and the green landscapes of agricultural and forestry uses. They will take advantage of their location along the U.S. 341 Corridor.

Description and Land Use. Graham and Surrency are predominantly existing neighborhoods of less than 400 persons, but with representation of all land use types for the most part. The future land uses will be of similar scale, density, and type compatible and supportive of

existing uses (See Maps FLU-3 and FLU-4). These uses will serve/protect the existing small town ambience and further enhance the quality of life. Growth will be managed and guided, and all land use types will be facilitated. Both the cities of Graham and Surrency are covered by this description and the following recommendations.

Recommended Development Patterns.

- Managed Growth
- Downtown Revitalization
- Infill Development on Vacant Sites
- Reuse of Vacant Structures
- Streetscape Improvements
- Infrastructure Development/Extension/Location Control
- Industrial Employment Center
- Development Matching Traditional Scale/Density
- Complementary, Connecting Residential Development
- Mix of Housing Types
- Mix of Uses
- Pedestrian/Bicycle Facilities
- Sign Control
- Open Space

Consistent Quality Community Objectives.

- Growth Preparedness
- Heritage Preservation
- Sense of Place
- Infill Development
- Appropriate Business
- Housing Opportunities
- Open Space Preservation
- Employment Options

Regional Identity
Regional Cooperation
Shared Solutions
Transportation Alternatives

Planned Implementation Measures. The vision for these small municipal character areas would be accomplished through investment in public infrastructure and services, implementation of coordinated and wide-ranging economic and community development and housing strategies, and appropriate growth management and land use regulation measures. The reader should utilize the “Implementation Program” section of this Community Agenda to view planned community policies and implementation strategies in detail.

Planned Implementation Measures include:

Local/Regional Cooperation
Downtown Revitalization
Infrastructure Development/Extension
Historic Preservation
Park/Recreation/Conservation Development
Tourism Development
Business Retention
New Business Attraction
Rural Character Preservation
Land Use Regulation
Code Enforcement
Housing Rehabilitation
New Housing Development
Compatible Development
Community Guidance
Enhanced Leadership

Community Issues and Opportunities

The following issues and opportunities are those agreed upon by the local governments of Appling County and its municipalities as needed to address in its Community Agenda. These issues and opportunities are generalized summaries of the more detailed issues and opportunities identified in the Community Assessment. The community participation process, including the input of the Local Plan Coordination Committee, the local governments, and the general public confirmed the applicability and desire to address the identified potential issues and opportunities. Addressing the issues and opportunities identified below are key to achieving the articulated community vision and this comprehensive plan. The desired future Appling County of a growing, progressive community of new residents and businesses and rural leadership which maintains its rural landscapes, open spaces, charms, and quality of life requires action on these identified issues and opportunities. The identified community issues and opportunities are presented by the recommended elements of a comprehensive plan.

Economic Development

- Enhanced leadership
- Local, regional, and state cooperation
- Education levels/job skills improvements
- High drop-out rates
- Business/industry retention
- Attraction of new economic development
- Improvement of existing industrial parks
- Transportation improvements
- Airport improvements
- Rail access/ports proximity promotion
- Downtown Baxley revitalization
- Tourism development
- Growth management
- Rural character/Quality of Life preservation
- Maintenance of agricultural/forestry uses

Natural and Cultural Resources

- Compatible, respective development
- Natural resources conservation/protection
- Compatible economic utilization
- Greenscapes/landscapes protection
- Historic resources preservation/utilization
- Culture/heritage promotion

Housing

- Improvement of housing quality
- Need for additional housing
- Diversity of housing mix
- Utilization of state/federal programs
- Need to guide/plan residential development
- Need for land use/subdivision regulation and code enforcement
- Community aesthetics/housing appearance improvements

Land Use

- Need for planning/growth management/regulation
- Rural character/Quality of Life preservation
- Maintenance of agricultural/forestry uses
- Infill development and location of use management in/near Baxley
- Gateways/corridors development
- Downtown Baxley revitalization
- Attraction/management of growth in Graham and Surrency
- Park/recreational facilities development/enhancement
- Community planning/vision implementation

Community Facilities and Services

- Infrastructure expansion/maintenance/upgrade
- Utilization of infrastructure to guide growth
- Transportation improvements
- Airport improvements
- Hospital and health care system improvements
- Education facilities/services improvements
- Park/recreational facilities development
- Solid waste/recycling services improvements
- Cultural facilities/services enhancements/promotion

Intergovernmental Coordination

- Local and regional cooperation
- Services sharing/cooperation/consolidation
- Coordinated planning/growth management

IMPLEMENTATION PROGRAM

The Appling County Joint Comprehensive Plan, as has been stated in the Community Assessment, is a joint comprehensive plan prepared under the Georgia Department of Community Affairs' Local Planning Requirements established under the Georgia Planning Act of 1989. The plan has been developed under an extensive community participation program to truly be a reflection of the community's concerns and desires for the future.

Now that the community has been inventoried and analyzed in the Community Assessment; the community has finalized its issues and opportunities it wishes to address; and has enunciated its community vision and special character areas, the next step is the implementation program. In a sense, the implementation program is the heart of the plan as it outlines the steps, policies, and strategies chosen by the community to carry out the comprehensive plan, and bring about its desired vision and future.

The implementation program is the overall strategy for achieving the Community Vision and for addressing the identified Community Issues and Opportunities. This implementation program consists of Long Term Policies to guide community decision-making, Implementation Strategies to delineate steps and actions to achieve policies, and a Short Term Work Program for each local government which identifies specific implementation activities to be undertaken in the first five years of plan implementation. There is also a Long Term Work Program for each local government which identifies ongoing activities, programs, and projects of implementation which may not have an ending date or would be undertaken or end later than the first five years. A Report of Accomplishments is also included for each local government which identifies the achievements and status of work items in the most recent Short Term Work Program of the previous comprehensive plan.

Long Term Policies

Economic Development

The community will develop and support leadership programs to cultivate involvement and commitment

The community will continue to cooperate and coordinate with existing local, regional, and state agencies to improve Appling County

The community will work together to improve the educational and skills levels and ensure a better qualified workforce for existing and future employers

The community will work together to reduce the school drop-out rate within the county and retain as many youth in local schools as possible

The community will support and promote programs for the retention and expansion of existing industry

The community will actively recruit new industry and commercial/retail development compatible with the resources, infrastructure, existing economy, and natural environments of the county

The community will cooperate to develop the necessary infrastructure and industrial park improvements to facilitate and accommodate desired commercial, industrial, and residential growth

The community will develop, seek, and promote transportation improvements to further encourage, guide, and accommodate desired growth and development

The community will work together to maintain a modern airport and seek improvements to upgrade to a Level II designation

The community will promote the availability of rail access as well as proximity to Georgia's ports to economic prospects

The community will continue to revitalize/maintain Downtown Baxley as a vibrant, functioning commercial, governmental, and social center

The community will seek to further develop, support, and grow tourism as an important component of the local economy

The community will direct, manage, and guide its future growth and development through coordinated planning, land use regulation, and code enforcement

The community will preserve its unique landscapes and natural beauty and foster development compatible with its existing rural character and quality of life

The community will encourage and promote the continued economic viability of agriculture and forestry through traditional and alternative enterprises, including nature-based and agri-tourism

Natural and Cultural Resources

The community will work to promote growth and development which is compatible with and maintains the existing rural character, open spaces, and landscapes of the County

The community will seek development which is respectful of and compatible with the environment and natural and cultural resources of the County

The community will work to conserve and protect the Altamaha River and other important natural resources, and to develop and pursue additional state and local recreational facilities utilizing and promoting these resources

The community will seek to promote and develop greater compatible economic use and tourism of its parks, lake, river, and other natural and cultural resources

The community will encourage the protection of its greenspaces and landscapes, especially through promotion of the continued economic viability of agriculture and forestry

The community will seek to rehabilitate, utilize, and encourage public and private adaptive use/reuse of historic buildings, places, and landmark structures to enhance its sense of place and unique character, and to further tourism/economic development

The community will celebrate and promote its heritage and culture through development and support of facilities, festivals, special events, exhibits, and activities

Housing

The community will work toward both improving the quality of existing housing and increasing the quantity of quality housing, new and old

The community will seek to encourage a diverse mix of housing, including affordable, rental, and compatible workforce housing

The community will encourage the use of state and federal programs to improve availability of quality housing, and to encourage homeownership

The community will seek to encourage and manage new residential location within the County which is compatible with its community vision and rural character

The community will provide guidance to and for location of compatible housing developments through planning, infrastructure location, and regulation

The community will upgrade its appearance and the quality of its housing developments through the adoption and use of coordinated construction codes, subdivision regulations, and other land use regulation

Land Use

The community will plan/direct future growth and development, and encourage growth compatible with its community vision and existing character

The community will encourage growth which preserves its rural character and maintains forestry and agriculture as viable, functioning land uses

The community will continue to encourage intense development/land uses to locate in Baxley and its fringes, and the U.S. 341 West Corridor, where appropriate and easily served by the community's infrastructure

The community will seek to encourage and guide development of U.S. 341 and U.S. 1 and all of Baxley's gateways/corridors to create a sense of place and to invite/attract people/visitors

The community will seek to encourage development which will enhance/redevelop existing commercial areas and maintain Baxley as a center of economic, social, and governmental activity within the County

The community will cooperate to maintain and further the development of the cities of Graham and Surrency as vibrant and growing small towns

The community will enhance existing recreation facilities and develop new facilities/uses which will complement/promote tourism and the community's character/vision

The community will cooperate to implement coordinated, comprehensive land use regulation and code enforcement to implement its community vision and protect its rural character and quality of life

Community Facilities and Services

The community will maintain, upgrade, and expand its existing infrastructure and services to enhance the quality of life, to facilitate its community vision, and to attract desired, compatible growth and development

The community will guide growth and development to areas of existing infrastructure and will plan and develop expansions to help bring about its community vision and desired patterns of growth

The community will pursue, develop, and promote transportation improvements of all types that are compatible with and supportive of the community's desired economic development, future growth, and quality of life

The community will work together to maintain a modern airport and seek improvements to upgrade to a Level II designation

The community will work together to maintain and upgrade its hospital and other health care facilities and services conducive to economic development and a high quality of life

The community will seek to enhance educational opportunities by continuing to maintain and upgrade its educational facilities and programs, both local and post-secondary, and will coordinate new school locations with community plans and infrastructure

The community will enhance and promote existing parks and establish new parks/recreational facilities to serve existing and future populations, and to further cultivate/support tourism in accordance with the community's character/vision

The community will explore the development of recycling activity initiatives, in conjunction with other efforts to improve community appearance

The community will encourage and support the promotion of existing cultural facilities and opportunities, and will further develop cultural facilities and assets to pursue and promote additional venues/activities

Intergovernmental Coordination

The community will continue to cooperate locally and regionally to improve, develop, expand, grow, and plan for the desired future Appling County expressed and outlined in its community vision and comprehensive plan

The community will coordinate efforts in the delivery of services where appropriate

The community will investigate the possibility of shared and consolidated services where appropriate and feasible

The community will cooperate in coordinated land use planning and regulation to manage and guide its future growth and development

Implementation Strategies for Long Term Policies

Economic Development

Enhanced Leadership Policy

Participate in the Region 9 Regional Economic Development Academy

Re-establish/participate in a local or joint county Leadership Appling

Work with Cooperative Extension and school system to develop/establish youth leadership program(s)

Strengthen and utilize educational systems (BOE, Altamaha Tech) to further local programs

Local/Regional/State Cooperation Policy

Continue participation in existing Southeast Georgia Regional Development Authority

Maintain strong Development Authority contacts/interaction with state agencies and developers

Continue active participation in the Heart of Georgia Altamaha Regional Development Center

Support and cooperate with Altamaha Tech to expand facilities and services at Baxley's satellite campus

Support and participate in Magnolia Midlands Travel Region and statewide tourism initiatives

Continue cooperation between city and county governments, Development Authority, and other local entities to develop additional infrastructure and industrial park improvements to attract new growth

Educational/Skill Levels Improvement Policy

Maintain/upgrade existing school facilities as needed

Continue and enhance cooperation and expand programs between the school system and Altamaha Tech and with other post-secondary institutions

Support facilities and program expansions at the Altamaha Tech satellite campus in Baxley

Utilize and actively participate with Region 9 WIA Program

Utilize existing state programs (such as QuickStart) for expanding existing and new businesses

Reduction of Drop-Out Rate Policy

Develop a community collaborative of the school system, ATC, Family Connections, the Chamber of Commerce, and other agencies as appropriate to establish programs and policies to keep youth in school

Cooperatively support, expand, and enhance existing local school system efforts to retain students

Business/Industry Retention/Attraction Policy

A. Existing Business/Industry Retention

Continue utilization of existing Development Authority programs and seek development of new programs as needed

Continue to utilize existing available state programs (such as BREP)

Examine potential incentives for retention of existing business and industry and implement as appropriate

Work with existing industry to determine specific workforce needs

B. New Business/Industry Attraction

Develop and utilize incentives to attract new business/industry, including new commercial and retail development

Seek to continue improvements to the county's industrial parks and develop necessary infrastructure to attract new growth

Support efforts to increase tourism/visitors to Appling County

Work to improve educational levels and workforce skills levels/ethics in the County

Continue infrastructure improvements (transportation, water/sewer, technology, etc.) to attract and support economic development

Industrial Parks Improvement/Infrastructure Development Policy

Seek to continue improvements to Tri-County Industrial Park and Appling Industrial Parks East and West, including construction of a spec building(s) and signage

Increase water capacity at Tri-County Industrial Park

Continue additional infrastructure improvements (transportation, technology, etc.) at the County's industrial parks

Transportation Improvements Policy

Pursue completion of U.S. 341 improvements and seek to upgrade U.S. 1 through Appling County

Seek funding to reduce traffic congestion in/near Baxley through construction of a truck route, railroad overpass, and/or other means

Upgrade and improve U.S. 1/Georgia Highway 15 North, U.S. 1 South, and U.S. 341 East and West as inviting gateways into Baxley

Airport Improvements Policy

Seek funding to upgrade Baxley's airport, including constructing additional hangars

Continue to upgrade the airport's runway and other navigational aids to achieve Level II designation from the Georgia Department of Transportation

Rail Access/Ports Proximity Promotion Policy

Utilize the county attributes of rail access and ports proximity in all community promotion and economic development recruiting

Actively recruit industries and other business interests which rely on rail transportation and/or ports access

Maintain local Development Authority acreage with availability of rail access

Downtown Baxley Revitalization Policy

Reactivate and utilize the Baxley Downtown Development Authority as a guiding/implementing vehicle

Utilize codes enforcement by the City of Baxley to legally enforce revitalization plans and encourage private rehabilitation

Pursue public streetscape improvements through Transportation Enhancement or other grant sources

Encourage and support hospitality businesses, such as restaurants, to locate in Downtown

Promote and encourage use of historic rehabilitation tax incentives for private rehabilitation of historic downtown structures

Tourism Development Policy

Encourage and support the development of hospitality businesses (such as motels and restaurants) which will support/attract visitors

Work to expand and improve the Tree City Festival's facilities and events

Expand community sponsorship and promotion of existing events, and develop other special events/activities designed to attract visitors

Upgrade and improve U.S. 1/Georgia Highway 15 North, U.S. 1 South, and U.S. 341 East and West as inviting gateways into Baxley

Utilize and promote the natural and cultural resources of the County for nature-based and heritage tourism

Growth Management Policy

Seek development of and enforce supportive, alternative land use regulation and cooperative codes enforcement efforts county-wide

Utilize infrastructure development/expansion to guide development in/near Baxley

Explore the possible annexation into Baxley of adjacent, intensely developed areas and fragmented areas within Baxley's city limits

Upgrade and improve landscaping/appearance of gateway corridors into Baxley (U.S. 1/GA 15 North, U.S. 1 South, and U.S. 341 East and West)

Rural Character Policy

Work to conserve and protect the natural and cultural resources of the County

Support and promote agricultural/forestry enterprises and uses which maintain the continued viability of these uses, such as a farmer's market

Develop and promote natural and cultural resources and facilities which promote nature-based and heritage tourism and other compatible economic development

Develop and enforce supportive land use regulation

Seek new developments compatible with the existing resources and rural character of the county

Natural and Cultural Resources

Promotion of Compatible Development Policy

Encourage intense growth/development to locate in/near Baxley

Utilize infrastructure development/expansion to guide development in/near Baxley

Promote/develop natural/cultural resources to maintain rural character (see Rural Character Policy under Economic Development)

Seek Respective Development Policy

See Strategies of Tourism and Rural Character Policies under Economic Development

Develop and enforce supportive, alternative land use regulation

River/Natural Resource Protection Policy

Upgrade and improve boat landings

Seek establishment of a state park along the Altamaha River

Develop/enforce a River Corridor Protection (Environmental Conservation) Ordinance

Pursue funding to develop a nature trail between Falling Rocks Park/Bullard Creek/Moody Forest and other improvements along the Altamaha River as needed

See Strategies of Rural Character Policy under Economic Development

Compatible Economic Use Policy

Utilize/promote nature-based and heritage tourism

Support and promote agriculture/forestry enterprises and uses which maintain the continued viability of these uses

Encourage the public/private use of Lake Mayers

Support and encourage adaptive use and reuse of historic landmarks and properties, both public and private

Continue to support and encourage local and state recreational facility and parks development

Protection of Greenscapes/Landscapes Policy

See Rural Character Policy under Economic Development

See Promotion of Compatible Development Policy under Natural and Cultural Resources

Historic Resources Utilization Policy

Support and encourage adaptive use and reuse of historic landmarks and properties, both public and private

Encourage community support, participation, and utilization of an active historical society

Continue to develop the Appling Heritage Center as a museum/tourist venue

Work to keep the Courthouse, Heritage Center, other historic buildings, as preserved, functioning landmarks

Culture/Heritage Promotion Policy

See Tourism Development Policy under Economic Development

See Rural Character Policy under Economic Development

Housing

Improving Housing Stock Policy

A. Improve Quality

Utilize state and federal programs/grants for housing rehabilitation

Utilize code enforcement to upgrade existing housing and prevent further deterioration

Develop and enforce supportive land use regulations which encourage quality housing investment

Develop and enforce manufactured home/park and subdivision regulations in the county

Update subdivision regulations in Baxley

B. Increase Quantity

Promote and encourage utilization of existing programs by developers and individuals

Seek funding and provide infrastructure in/near Baxley to encourage/guide residential development in desired locations

Market housing needs and land availability to the private sector

Encourage Diverse Housing Policy

Seek funding and provide infrastructure in/near the municipalities to encourage/guide residential development of all types in desired locations

Develop land use regulations countywide and enforce existing regulations in Baxley, which encourage/guide location of residential development of all types

Seek assistance from DCA's Office of Housing to define needs, identify possible solutions/programs, and help provide implementation assistance

Promote and encourage utilization of existing state and federal programs by developers and individuals

Market housing needs, land availability, and potential residential/retiree location

Seek to develop a more diverse mix of workforce housing, including additional rental properties and possible second floor loft apartments in downtown Baxley

Encourage Use of State/Federal Programs Policy

Utilize the Chamber and Housing Authority for education, promotion, and marketing of quality housing and to encourage homeownership

Seek the assistance of DCA's Office of Housing

Utilize DCA, USDA Rural Development, and other state/federal programs, if appropriate

Encourage Compatible Residential Location Policy

Utilize infrastructure extension (including road paving) to encourage/guide growth and development in desired locations

Develop and enforce supportive land use regulations countywide

Develop and enforce manufactured home/park and subdivision regulations

Expand infrastructure and enforce land use regulations in Baxley which encourage/guide residential development

Community Guidance Policy

Jointly cooperate as a community on compatible planning and infrastructure extensions

Utilize the comprehensive plan to express the community vision and desired growth and development patterns and locations

Utilize infrastructure extension to encourage/guide growth and development in desired locations

Develop and enforce supportive and coordinated land use/manufactured home/park/subdivision regulations and construction codes

Upgrade Appearance/Quality of Housing Developments Policy

See Strategies of "Improve Quality" of Improving Housing Stock Policy above

Encourage landscaping and other requirements in subdivision and other land use regulations as appropriate

Land Use

Plan/Direct Future Growth Policy

See Strategies of Rural Character Policy under Economic Development

Develop and enforce supportive, alternative land use regulation countywide

Upgrade and improve gateway corridors into Baxley (U.S. 1/GA 15 North, U.S. 1 South and U.S. 341 East and West)

See Strategies of Downtown Baxley Revitalization Policy under Economic Development

Rural Character Policy

See Strategies of Rural Character Policy under Economic Development

Seek establishment of a state park along the Altamaha River

Continue to support and encourage local and state recreational facility and parks development

Encourage Intense Development Near Baxley Policy

Utilize codes enforcement by the City of Baxley to legally enforce revitalization plans and encourage private rehabilitation

Promote and encourage use of historic rehabilitation tax incentives for private rehabilitation of historic structures

Utilize infrastructure development/expansion to guide development in/near Baxley

Market land availability to the private sector for development

Explore the possible annexation into Baxley of adjacent, intensely developed areas and fragmented areas within Baxley's city limits

Development of Gateways/Corridors Policy

Upgrade and improve landscaping/appearance of U.S. 1/GA 15 North, U.S. 1 South, and U.S. 341 East and West

Encourage and support the development of hospitality businesses (such as motels and restaurants) which will support/attract visitors

Work to expand and improve the Tree City Festival's facilities and events

Seek to develop the Heritage Center as a museum/tourist venue

Downtown Baxley Revitalization Policy

Reactivate and utilize the Baxley Downtown Development Authority as a guiding/implementing vehicle

Expand community sponsorship and promotion of existing events, and develop other special events/activities designed to attract visitors

Utilize codes enforcement by the City of Baxley to legally enforce revitalization plans and encourage private rehabilitation

Pursue public streetscape improvements through Transportation Enhancement or other grant sources

Encourage and support hospitality businesses, such as restaurants, to locate in Downtown

Promote and encourage use of historic rehabilitation tax incentives for private rehabilitation of historic downtown structures

Graham and Surrency Small Town Policy

Maintain and upgrade the public facilities of these towns to support residential and other small commercial/business growth

Study the feasibility of establishing public sewer systems in both towns, and establish these systems when appropriate

Establish coordinated land use regulations and code enforcement consistent with Appling County and the City of Baxley

Recreation Facilities Development/Enhancement Policy

Continue to support and encourage local and state recreational facility and parks development

Upgrade and improve boat landings

Seek establishment of a state park along the Altamaha River

Pursue funding to develop a nature trail between Falling Rocks Park/Bullard Creek/Moody Forest and other improvements along the Altamaha River as needed

Encourage the public/private use of Lake Mayers

Pursue expansion of recreational facilities as needed to attract additional tournaments and other special events

Implement Community Vision Policy

Develop and enforce supportive alternative land use regulation and codes countywide

Utilize community facilities and infrastructure extensions and locations to guide growth and development

Utilize the Community Vision enunciated in this comprehensive plan as a benchmark and evaluation of proposed community and private sector programs and projects

See Rural Character Policy under Economic Development

Community Facilities and Services

Maintain/Upgrade/Expand Infrastructure Policy

Expand water/sewer to areas of need in Baxley

Expand water capacity of the Tri-County Industrial Park

Expand broadband and other technology access as needed within the community

Utilize Infrastructure to Guide Growth Policy

Expand water/sewer to areas of need in Baxley

Expand water capacity of the Tri-County Industrial Park

Continue to prioritize road paving to help in areas of development

Construct new school facilities countywide as needed

Transportation Improvements Policy

Reduce mileage of dirt roads in the county

Pursue funding to pave new roads and resurface and improve drainage on existing roads

Pursue the completion of U.S. 341 improvements and seek to upgrade U.S. 1 through Appling County

Seek funding to reduce traffic congestion in/near Baxley through the construction of a truck route, railroad overpass, and/or other means

Pursue downtown streetscape and parking improvements in Baxley

Seek funding for sidewalk improvements and development of new sidewalks or other pedestrian facilities

Develop local bike paths/routes connecting public facilities within Baxley and to connect to regional and state bike routes and important recreational/natural resource facilities

Airport Improvements Policy

See Strategies of Airport Improvements Policy under Economic Development

Hospital and Health Care System Policy

Cooperatively maintain and upgrade the local hospital as a modern, viable facility

Continue to actively recruit needed and appropriate health care professionals

Finalize construction, maintain, and expand, when appropriate, local nursing home facilities

Support the development of public and private facilities and services devoted to senior citizens

Upgrade Educational Facilities/Services Policy

Maintain/construct new school facilities as needed

Renovate and utilize the historic Surrency School as a community asset

Support and cooperate with Altamaha Tech to expand facilities and services at Baxley's satellite campus as needed

Strengthen and utilize educational systems (BOE, Altamaha Tech) to further local programs

Parks/Recreational Facilities Enhancement/Development Policy

See Recreation Facilities Enhancement/Development Policy under Land Use

Pursue funding as needed to expand recreation facilities/programs/services

Seek to develop the Waterworks Park at Baxley's old Public Works facility and adjacent properties

Solid Waste/Recycling Policy

Explore the possible establishment of recycling activities countywide

Seek funding to develop recycling activities as needed

Develop/Promote Cultural Facilities Policy

Seek to utilize the new high school auditorium as a community asset

Pursue funding to expand library facilities/services

Develop new cultural facilities as appropriate to encourage/promote additional venues/activities

Intergovernmental Coordination

Local/Regional Cooperation Policy

See Local/Regional Cooperation Policy under Economic Development

Pursue the development of compatible land use regulations and a possible joint codes enforcement program

Pursue the annexation of fragmented areas within the City Limits and other intensely developed areas adjacent to Baxley into the City Limits

Explore the impact of Baxley's City Limits on service provision

Shared/Consolidated Services Policy

Seek the improvement of fire protection coordination countywide

Seek to coordinate service delivery efforts among all local governments where appropriate

Continue and expand joint animal control agreement

Pursue joint planning and coordinated or joint codes enforcement and land use regulation

Examine feasibility of government consolidation

Coordinated Planning Policy

See Strategies of Implement Community Vision Policy under Land Use

See Strategies of Community Guidance Policy under Housing

Investigate establishing a joint planning commission or other body to coordinate countywide land use and other planning

Pursue joint planning and coordinated joint codes enforcement and land use regulation

**APPLING COUNTY COMPREHENSIVE PLAN
SHORT TERM WORK PROGRAM
2007-2011**

Element	Activity	Years					Responsibility			Estimated Cost	Funding Source			
		2007	2008	2009	2010	2011	County	City	Other		Local	State	Federal	Private
ED, IC	Seek the re-establishment of and participate in a local Leadership Appling program		X	X			X	All	Chamber, Dev. Auth., Fanning Institute	\$7,500 (total)	X	X		
ED, IC	Seek the assistance of the local school system, Cooperative Extension and other entities as appropriate to develop/establish a youth leadership program(s) in conjunction with a Leadership Appling program		X	X			X	All	Chamber, Dev. Auth., BOE, Coop. Ext., Fanning Institute	\$7,500 (total)	X	X		
ED, LU, IC	Seek funding for improvements to the Tri-County Industrial Park, including the construction of a spec building(s), the development of signage, and the establishment of water capacity	X	X				X		Dev. Auth., Southeast Georgia Regional Dev. Auth., SPLOST	\$1.25 million (total)	X			
ED, IC	Pursue the development of a community collaborative among the Appling County Board of Education, Altamaha Technical College, Family Connections, the Chamber, and other agencies as appropriate to establish programs and policies aimed at keeping youth in school	X	X				X	Baxley	BOE, ATC, Family Connection, Chamber	NA				
ED, CFS, LU, IC	Seek funding to continue to upgrade Baxley's airport, including constructing additional hangars			X	X		X	Baxley	DOT, SPLOST	\$2.5 million (total)	X	X	X	

**APPLING COUNTY COMPREHENSIVE PLAN
SHORT TERM WORK PROGRAM
2007-2011**

Element	Activity	Years					Responsibility			Estimated Cost	Funding Source			
		2007	2008	2009	2010	2011	County	City	Other		Local	State	Federal	Private
ED, CFS, LU, IC	Pursue funding to continue to upgrade the airport's runway and other navigational aids so as to achieve Level II designation from the Georgia DOT	X	X				X	Baxley	DOT, SPLOST	\$1 million (total)	X	X	X	
ED, CFS, LU, IC	Study the feasibility of establishing a local farmer's market			X	X		X		Chamber, Young Farmers	\$10,000 (total)	X			X
ED, NCR, HO, LU, IC	Pursue the development of alternative countywide land use regulations	X	X				X	All	Planning Committee	\$1,000 (enforcement)	X			
ED, NCR, CFS, LU, IC	Pursue funding as appropriate to further develop Falling Rocks Park to help improve access to the Altamaha River for camping and other recreational activities	X					X		DCA (OneGeorgia)	\$500,000	X	X	X	
NCR	Adopt and enforce a model ordinance based on the Georgia DNR's Part V Environmental Planning Criteria for wetlands, groundwater recharge areas, and river corridors		X				X	All	RDC	NA				
NCR	Pursue the development of a countywide floodplain management control ordinance		X				X		Planning Committee	\$1,000 (enforcement)	X			
NCR	Seek the development of a countywide ordinance requiring permits/performance bond for timber harvesters	X					X			NA				
NCR	Seek to adopt a local soil erosion and sedimentation ordinance		X				X		Planning Committee	\$1,000 (enforcement)	X			

**APPLING COUNTY COMPREHENSIVE PLAN
SHORT TERM WORK PROGRAM
2007-2011**

Element	Activity	Years					Responsibility			Estimated Cost	Funding Source			
		2007	2008	2009	2010	2011	County	City	Other		Local	State	Federal	Private
NCR, CFS, LU	Seek funding as appropriate to upgrade and improve boat landings	X					X		DNR (LWCF)	\$500,000	X			
CFS, LU, IC	Pursue the completion of U.S. 341 improvements through Appling County	X	X				X	All	Chamber, Dev. Auth., DOT	\$10 million (total)	X	X	X	
CFS, LU, IC	Seek funding to reduce traffic congestion in/near Baxley through the construction of a truck route, railroad overpass, and/or other means					X	X	Baxley	DOT	NA (no DOT estimate available)	X	X	X	
CFS	Acquire funding to finalize the construction of the new nursing home at Appling Healthcare System	X	X				X		Hosp. Auth., SPLOST	\$8.65 million (total)	X			
HO, IC	Pursue the adoption of Georgia's Uniform Construction Codes countywide, including the development of a coordinated and unified housing/codes enforcement program	X					X	All	Planning Committee	\$1,000 (enforcement)	X			
HO, LU, IC	Seek the development of countywide manufactured home/park and subdivision regulations	X					X	All	Planning Committee	\$1,000 (enforcement)	X			
LU, IC	Establish a countywide planning committee or formal planning commission to assist in growth management education, guidance and evaluation of regulation options	X					X	All	Planning Committee	NA				

**APPLING COUNTY COMPREHENSIVE PLAN
SHORT TERM WORK PROGRAM
2007-2011**

Element	Activity	Years					Responsibility			Estimated Cost	Funding Source			
		2007	2008	2009	2010	2011	County	City	Other		Local	State	Federal	Private
LU, IC	Conduct a public education and information gathering campaign to discuss the need and benefits of land use regulation	X	X				X	All	Planning Committee	\$1,000/yr.	X			
LU, IC	Develop specific new ordinances identified by the Planning Committee or otherwise as needed to protect existing resources and development, to prevent nuisances and uses disruptive to the community's plans and vision, and to encourage quality growth		X	X			X	All	Planning Committee	\$1,000 (enforcement)	X			
LU, IC	Seek to consolidate the various county land use regulations and separate ordinances into a more comprehensive and unified land development ordinance		X	X			X	All	Planning Committee	NA				
LU, IC	Develop comprehensive land use management or zoning ordinances in the smaller municipalities compatible with zoning and other land use regulations developed countywide and in the City of Baxley		X	X			X	Graham, Surrency	Planning Committee	\$1,000 (enforcement)	X			

**CITY OF BAXLEY COMPREHENSIVE PLAN
SHORT TERM WORK PROGRAM
2007-2011**

Element	Activity	Years					Responsibility			Estimated Cost	Funding Source			
		2007	2008	2009	2010	2011	County	City	Other		Local	State	Federal	Private
ED, IC	Seek the re-establishment of and participate in a local Leadership Appling program		X	X			X	All	Chamber, Dev. Auth., Fanning Institute	\$7,500 (total)	X	X		
ED, IC	Seek the assistance of the local school system, Cooperative Extension and other entities as appropriate to develop/establish a youth leadership program(s) in conjunction with a Leadership Appling program		X	X			X	All	Chamber, Dev. Auth., BOE, Coop. Ext., Fanning Institute	\$7,500 (total)	X	X		
ED, IC	Pursue the development of a community collaborative among the Appling County Board of Education, Altamaha Technical College, Family Connections, the Chamber, and other agencies as appropriate to establish programs and policies aimed at keeping youth in school	X	X				X	Baxley	BOE, ATC, Family Connection, Chamber	NA				
ED, CFS, LU, IC	Seek funding to continue to upgrade Baxley's airport, including constructing additional hangars				X	X	X	X	DOT	\$1million (total)	X	X	X	
ED, CFS, LU	Pursue the reactivation of the Baxley Downtown Development Authority					X		X	DDA	NA				
ED, NCR, HO, LU, IC	Pursue the development of alternative countywide land use regulations	X	X				X	All	Planning Committee	\$1,000 (enforcement)	X			

**CITY OF BAXLEY COMPREHENSIVE PLAN
SHORT TERM WORK PROGRAM
2007-2011**

Element	Activity	Years					Responsibility			Estimated Cost	Funding Source			
		2007	2008	2009	2010	2011	County	City	Other		Local	State	Federal	Private
NCR	Adopt and enforce a model ordinance based on the Georgia DNR's Part V Environmental Planning Criteria for wetlands		X				X	All	RDC	NA				
NCR	Pursue the development of a countywide floodplain management control ordinance		X				X		Planning Committee	\$1,000 (enforcement)	X			
CFS, LU, IC	Pursue the completion of U.S. 341 improvements through Appling County	X	X				X	All	Chamber, Dev. Auth., DOT	\$10 million (total)	X	X	X	
CFS, LU, IC	Seek funding to reduce traffic congestion in/near Baxley through the construction of a truck route, railroad overpass, and/or other means				X	X	X	X	Chamber, Dev. Auth., DOT	NA (no DOT estimate available)	X	X	X	
CFS	Coordinate with the Hospital Authority as needed to finalize the construction of the new nursing home at Appling Healthcare System	X	X				X		Hosp. Auth., SPLOST	\$8.65 million (total)	X			
CFS	Seek funding to develop the Waterworks Park at Baxley's old Public Works facility and adjacent properties	X						X	SPLOST	\$530,000	X			
CFS	Complete the expansion of the Wastewater Treatment Plant	X						X		\$12.5 million	X			
CFS	Complete the implementation of a full-time fire department to reduce ISO rating					X		X		\$150,000-200,000/yr.	X			
CFS	Complete City Hall renovations	X						X		\$800,000	X			

**CITY OF BAXLEY COMPREHENSIVE PLAN
SHORT TERM WORK PROGRAM
2007-2011**

Element	Activity	Years					Responsibility			Estimated Cost	Funding Source			
		2007	2008	2009	2010	2011	County	City	Other		Local	State	Federal	Private
HO, IC	Pursue the adoption of Georgia's Uniform Construction Codes countywide, including the development of a coordinated and unified housing/codes enforcement program	X					X	All	Planning Committee	\$1,000 (enforcement)	X			
HO, LU, IC	Seek the development of countywide manufactured home/park and subdivision regulations	X					X	All	Planning Committee	\$1,000 (enforcement)	X			
HO, LU	Seek to update subdivision regulations in Baxley as appropriate		X					X		\$1,000 (enforcement)	X			
LU, IC	Establish a countywide planning committee or formal planning commission to assist in growth management education, guidance and evaluation of regulation options	X					X	All	Planning Committee	NA				
LU, IC	Conduct a public education and information gathering campaign to discuss the need and benefits of land use regulation	X	X				X	All	Planning Committee	\$1,000/yr.	X			
LU, IC	Develop specific new ordinances identified by the Planning Committee or otherwise as needed to protect existing resources and development, to prevent nuisances and uses disruptive to the community's plans and vision, and to encourage quality growth		X	X			X	All	Planning Committee	\$1,000 (enforcement)	X			

**CITY OF BAXLEY COMPREHENSIVE PLAN
SHORT TERM WORK PROGRAM
2007-2011**

Element	Activity	Years					Responsibility			Estimated Cost	Funding Source			
		2007	2008	2009	2010	2011	County	City	Other		Local	State	Federal	Private
LU, IC	Seek to consolidate the various county land use regulations and separate ordinances into a more comprehensive and unified land development ordinance		X	X			X	All	Planning Committee	NA				
LU, IC	Develop comprehensive land use management or zoning ordinances in the smaller municipalities compatible with zoning and other land use regulations developed countywide and in the City of Baxley		X	X			X	Graham, Surrency	Planning Committee	\$1,000 (enforcement)	X			
LU, IC	Seek to explore the possible annexation into Baxley of adjacent, intensely developed areas and fragmented areas within Baxley's city limits					X		X	Planning Committee	\$50,000	X			

**CITY OF GRAHAM COMPREHENSIVE PLAN
SHORT TERM WORK PROGRAM
2007-2011**

Element	Activity	Years					Responsibility			Estimated Cost	Funding Source			
		2007	2008	2009	2010	2011	County	City	Other		Local	State	Federal	Private
ED, IC	Seek the re-establishment of and participate in a local Leadership Appling program		X	X			X	All	Chamber, Dev. Auth., Fanning Institute	\$7,500 (total)	X	X		
ED, IC	Seek the assistance of the local school system, Cooperative Extension and other entities as appropriate to develop/establish a youth leadership program(s) in conjunction with a Leadership Appling program		X	X			X	All	Chamber, Dev. Auth., BOE, Coop. Ext., Fanning Institute	\$7,500 (total)	X	X		
ED, NCR, HO, LU, IC	Pursue the development of alternative countywide land use regulations	X	X				X	All	Planning Committee	\$1,000 (enforcement)	X			
NCR	Adopt and enforce a model ordinance based on the Georgia DNR's Part V Environmental Planning Criteria for wetlands		X				X	All	RDC	NA				
NCR	Pursue the development of a countywide floodplain management control ordinance		X				X		Planning Committee	\$1,000 (enforcement)	X			
NCR	Seek countywide adoption of a local soil erosion and sedimentation ordinance		X				X		Planning Committee	\$1,000 (enforcement)	X			
CFS, LU, IC	Pursue the completion of U.S. 341 improvements through Appling County	X	X				X	All	Chamber, Dev. Auth., DOT	\$10 million (total)	X	X	X	

**CITY OF GRAHAM COMPREHENSIVE PLAN
SHORT TERM WORK PROGRAM
2007-2011**

Element	Activity	Years					Responsibility			Estimated Cost	Funding Source			
		2007	2008	2009	2010	2011	County	City	Other		Local	State	Federal	Private
HO, IC	Pursue the adoption of Georgia's Uniform Construction Codes countywide, including the development of a coordinated and unified housing/codes enforcement program	X					X	All	Planning Committee	\$1,000 (enforcement)	X			
HO, LU, IC	Seek the development of countywide manufactured home/park and subdivision regulations	X					X	All	Planning Committee	\$1,000 (enforcement)	X			
LU, IC	Establish a countywide planning committee or formal planning commission to assist in growth management education, guidance and evaluation of regulation options	X					X	All	Planning Committee	NA				
LU, IC	Conduct a public education and information gathering campaign to discuss the need and benefits of land use regulation	X	X				X	All	Planning Committee	\$1,000/yr.	X			
LU, IC	Develop specific new ordinances identified by the Planning Committee or otherwise as needed to protect existing resources and development, to prevent nuisances and uses disruptive to the community's plans and vision, and to encourage quality growth		X	X			X	All	Planning Committee	\$1,000 (enforcement)	X			

**CITY OF GRAHAM COMPREHENSIVE PLAN
SHORT TERM WORK PROGRAM
2007-2011**

Element	Activity	Years					Responsibility			Estimated Cost	Funding Source			
		2007	2008	2009	2010	2011	County	City	Other		Local	State	Federal	Private
LU, IC	Seek to consolidate the various county land use regulations and separate ordinances into a more comprehensive and unified land development ordinance		X	X			X	All	Planning Committee	NA				
LU, IC	Develop comprehensive land use management or zoning ordinances in the smaller municipalities compatible with zoning and other land use regulations developed countywide and in the City of Baxley		X	X			X	Graham, Surrency	Planning Committee	\$1,000 (enforcement)	X			

**CITY OF SURRENCY COMPREHENSIVE PLAN
SHORT TERM WORK PROGRAM
2007-2011**

Element	Activity	Years					Responsibility			Estimated Cost	Funding Source			
		2007	2008	2009	2010	2011	County	City	Other		Local	State	Federal	Private
ED, IC	Seek the re-establishment of and participate in a local Leadership Appling program		X	X			X	All	Chamber, Dev. Auth., Fanning Institute	\$7,500 (total)	X	X		
ED, IC	Seek the assistance of the local school system, Cooperative Extension and other entities as appropriate to develop/establish a youth leadership program(s) in conjunction with a Leadership Appling program		X	X			X	All	Chamber, Dev. Auth., BOE, Coop. Ext., Fanning Institute	\$7,500 (total)	X	X		
ED, NCR, HO, LU, IC	Pursue the development of alternative countywide land use regulations	X	X				X	All	Planning Committee	\$1,000 (enforcement)	X			
NCR	Adopt and enforce a model ordinance based on the Georgia DNR's Part V Environmental Planning Criteria for wetlands		X				X	All	RDC	NA				
NCR	Pursue the development of a countywide floodplain management control ordinance		X				X		Planning Committee	\$1,000 (enforcement)	X			
NCR	Seek countywide adoption of a local soil erosion and sedimentation ordinance		X				X		Planning Committee	\$1,000 (enforcement)	X			
CFS, LU, IC	Pursue the completion of U.S. 341 improvements through Appling County	X	X				X	All	Chamber, Dev. Auth., DOT	\$10 million (total)	X	X	X	

**CITY OF SURRENCY COMPREHENSIVE PLAN
SHORT TERM WORK PROGRAM
2007-2011**

Element	Activity	Years					Responsibility			Estimated Cost	Funding Source			
		2007	2008	2009	2010	2011	County	City	Other		Local	State	Federal	Private
CFS	Seek funding as needed to renovate the historic Surrency School as a community asset	X	X	X	X	X		X	DCA (LDF), DNR (HPD)	\$100,000 (total)	X	X		
CFS	Pursue funding to renovate and improve the Surrency Ballfield		X	X				X	DCA (LDF), DNR (LWCF)	\$30,000 (total)	X	X	X	
CFS	Pursue funding to upgrade and improve Surrency Park				X	X		X	DCA (LDF)	\$20,000 (total)	X	X		
CFS	Seek funding to construct a walking track				X	X		X	DCA (LDF)	\$20,000 (total)	X	X		
HO, IC	Pursue the adoption of Georgia's Uniform Construction Codes countywide, including the development of a coordinated and unified housing/codes enforcement program	X					X	All	Planning Committee	\$1,000 (enforcement)	X			
HO, LU, IC	Seek the development of countywide manufactured home/park and subdivision regulations	X					X	All	Planning Committee	\$1,000 (enforcement)	X			
LU, IC	Establish a countywide planning committee or formal planning commission to assist in growth management education, guidance and evaluation of regulation options	X					X	All	Planning Committee	NA				
LU, IC	Conduct a public education and information gathering campaign to discuss the need and benefits of land use regulation	X	X				X	All	Planning Committee	\$1,000/yr.	X			

**CITY OF SURRENCY COMPREHENSIVE PLAN
SHORT TERM WORK PROGRAM
2007-2011**

Element	Activity	Years					Responsibility			Estimated Cost	Funding Source			
		2007	2008	2009	2010	2011	County	City	Other		Local	State	Federal	Private
LU, IC	Develop specific new ordinances identified by the Planning Committee or otherwise as needed to protect existing resources and development, to prevent nuisances and uses disruptive to the community's plans and vision, and to encourage quality growth		X	X			X	All	Planning Committee	\$1,000 (enforcement)	X			
LU, IC	Seek to consolidate the various county land use regulations and separate ordinances into a more comprehensive and unified land development ordinance		X	X			X	All	Planning Committee	NA				
LU, IC	Develop comprehensive land use management or zoning ordinances in the smaller municipalities compatible with zoning and other land use regulations developed countywide and in the City of Baxley		X	X			X	Graham, Surrency	Planning Committee	\$1,000 (enforcement)	X			

**APPLING COUNTY COMPREHENSIVE PLAN
LONG TERM WORK PROGRAM**

Element	Activity	Years							Responsibility			Estimated Cost	Funding Source			
		2007	2008	2009	2010	2011	Each Year	Beyond 2011	County	City	Other		Local	State	Federal	Private
ED	Continue to participate in the Southeast Georgia Regional Development Authority and other multi-county organizations as appropriate						X	X	X		Dev. Auth., Bacon and Jeff Davis counties	NA				
ED, CFS	Provide assistance to Altamaha Technical College as needed with the expansion of facilities and services at its Baxley satellite campus						X	X	X	Baxley	ATC, DTAE	\$100,000 (total)	X	X		
ED	Continue to utilize existing Development Authority programs and seek to develop new programs as appropriate						X	X	X	Baxley	Dev. Auth.	NA	X			
ED	Develop additional incentives for business and industry retention and implement as appropriate						X	X	X	Baxley	Chamber, Dev. Auth.	NA	X			
ED	Develop incentives for new business and industry attraction and implement as appropriate						X	X	X	Baxley	Chamber, Dev. Auth.	NA	X			
ED, LU	Pursue funding as needed to further develop the county's industrial parks, including expansion and additional infrastructure, as appropriate						X	X	X	Baxley	Dev. Auth., DCA (OneGeorgia)	\$500,000 (total)	X	X	X	
ED, LU, IC	Pursue funding as appropriate to maintain a spec building(s) in one or more of the county's industrial parks						X	X	X		Dev. Auth., SE GA Reg. Dev. Auth., SPLOST	\$250,000 (total)	X			

**APPLING COUNTY COMPREHENSIVE PLAN
LONG TERM WORK PROGRAM**

Element	Activity	Years							Responsibility			Estimated Cost	Funding Source			
		2007	2008	2009	2010	2011	Each Year	Beyond 2011	County	City	Other		Local	State	Federal	Private
ED, NCR, LU	Utilize the Chamber and the Development Authority to promote the development of hospitality businesses within Baxley/Appling County						X	X			Chamber, Dev. Auth.	\$5,000 (total)	X			X
ED, NCR, LU	Seek to expand the Tree City Festival's facilities and events as appropriate						X	X	X	Baxley	Chamber, Civic Orgs.	\$5,000 (total)	X			X
ED, NCR, LU	Seek to expand the promotion of existing events and develop new events/activities as appropriate to attract visitors						X	X	X	All	Chamber, Tourism Board	\$5,000 (total)	X			X
ED, NCR, LU, IC	Continue to actively participate in the Woodpecker Trail Association's efforts to revitalize and promote usage of GA 121 throughout Georgia						X	X	X		Tourism Board	NA				
NCR, CFS, LU	Seek the establishment of a state park along the Altamaha River as appropriate						X	X	X		Chamber, Dev. Auth., Tourism Board, DNR	\$2.5 million (total)	X	X		
NCR, CFS, LU	Pursue funding as needed to develop a nature trail between Falling Rocks Park/Bullard Creek WMA/Moody Forest and other improvements along the Altamaha River					X		X	X		DNR (LWCF)	\$500,000 (total)	X	X	X	
NCR, LU	Seek funding as needed to continue to develop the Appling Heritage Center as a museum/tourist venue						X	X	X		Hist. Soc.	\$10,700/yr.	X			

**APPLING COUNTY COMPREHENSIVE PLAN
LONG TERM WORK PROGRAM**

Element	Activity	Years							Responsibility			Estimated Cost	Funding Source			
		2007	2008	2009	2010	2011	Each Year	Beyond 2011	County	City	Other		Local	State	Federal	Private
CFS	Pursue funding as needed to expand broadband and other technology access within the community						X	X	X	All	Dev. Auth., DCA (OneGeorgia), Dept. of Home. Sec.	\$500,000 (total)	X	X	X	
CFS	Pursue funding as needed to pave new roads						X	X	X		DOT, SPLOST	\$300,000/mile	X	X		
CFS	Seek funding as needed to resurface existing roads and improve drainage						X	X	X		DOT, SPLOST	\$600,000/yr.	X	X		
CFS	Pursue funding as needed to pave/upgrade dirt roads						X	X	X		DOT, SPLOST	\$600,000/yr. (part of SPLOST)	X	X		
CFS, LU, IC	Seek the upgrading of U.S. 1 through Appling County			X	X	X		X	X	Baxley	Chamber, Dev. Auth., DOT	\$10 million + (total)	X	X	X	
CFS, LU, IC	Seek funding to reduce traffic congestion in/near Baxley through the construction of a truck route, railroad overpass, and/or other means					X	X	X	X	Baxley	DOT	NA (no DOT estimate available)	X	X	X	
CFS	Seek funding for state construction of regional bicycle facilities within the county, such as paved shoulders and other improvements, and local connector facilities, as appropriate						X	X	X	All	DOT	\$800,000 (total)	X	X	X	
CFS	Pursue funding as appropriate to develop local bike paths/routes connecting public facilities within Baxley and to connect to regional and state bike routes and important recreational/natural resource						X	X	X	Baxley	DOT	\$50,000 (total)	X	X		

**APPLING COUNTY COMPREHENSIVE PLAN
LONG TERM WORK PROGRAM**

Element	Activity	Years							Responsibility			Estimated Cost	Funding Source			
		2007	2008	2009	2010	2011	Each Year	Beyond 2011	County	City	Other		Local	State	Federal	Private
CFS	Coordinate with the Hospital Authority as appropriate and pursue funding as needed to upgrade and improve Appling Healthcare System						X	X	X	Baxley	Hosp. Auth.	\$500,000/yr.	X			
CFS	Pursue funding as appropriate to establish an immediate care/walk-in facility						X	X	X		Hosp. Auth.	\$2 million (total)	X			
CFS	Seek funding as appropriate to expand local nursing home facilities						X	X	X		Hosp. Auth., SPLOST	\$500,000 (total)	X			
CFS	Seek funding as needed to upgrade the Health Department's facilities and services						X	X	X		DHR	\$100,000 (total)	X	X		
CFS	Pursue funding to expand library facilities and services as needed						X	X	X		BOE, Satilla Reg. Lib. Bd.	\$45,000/yr.	X	X		
CFS	Pursue funding as needed to expand recreation facilities, programs, and services						X	X	X		SPLOST	\$530,000/yr.	X			
CFS	Study the feasibility of establishing recycling activities countywide as appropriate						X	X	X	All		\$10,000 (total)	X			
CFS	Seek funding as needed to develop recycling activities countywide						X	X	X	All	GEFA	\$50,000 (total)	X	X		
CFS	Seek funding to upgrade firefighting equipment as needed						X	X	X		Dept. of Homeland Security, FEMA, GEMA, SPLOST	\$115,000/yr. (local) \$307,000 (DHS) \$100,000 (total, FEMA & GEMA)	X	X	X	

**APPLING COUNTY COMPREHENSIVE PLAN
LONG TERM WORK PROGRAM**

Element	Activity	Years							Responsibility			Estimated Cost	Funding Source			
		2007	2008	2009	2010	2011	Each Year	Beyond 2011	County	City	Other		Local	State	Federal	Private
CFS	Pursue funding as appropriate to increase the number of law enforcement personnel						X	X	X			\$1.4 million (total law enforcement budget)	X			
CFS	Seek funding as appropriate to expand the county jail						X	X	X			\$1.2 million (total)	X			
CFS	Pursue funding as needed to obtain an ambulance and additional EMS personnel						X	X	X		Hosp. Auth., FEMA, GEMA	\$150,000 (total)	X	X	X	
CFS	Seek funding as needed to upgrade EMA equipment						X	X	X		FEMA, GEMA, Plant Hatch (Southern Co.)	\$196,000 (total)	X	X	X	X
CFS	Continue to coordinate with the local school system as needed for any construction of new facilities as appropriate						X	X	X	Baxley	BOE	\$100,000 (total)	X			
HO	Seek CDBG, CHIP, and other funding as appropriate for the rehabilitation and/or clearance of substandard housing						X	X	X		DCA (CDBG, CHIP)	\$500,000 (total)	X	X	X	
HO, CFS, LU	Utilize the Chamber of Commerce to market housing needs and land availability to the private sector						X	X			Chamber	\$1,500/yr.				X
HO	Pursue the assistance of the Georgia Department of Community Affairs, USDA Rural Development, and other programs to assist in the development of additional affordable housing						X	X	X		DCA, USDA Rural Dev't., Private Developers	\$5,000 (local facilitation, no estimate available on private construction)	X	X	X	X

**CITY OF BAXLEY COMPREHENSIVE PLAN
LONG TERM WORK PROGRAM**

Element	Activity	Years							Responsibility			Estimated Cost	Funding Source			
		2007	2008	2009	2010	2011	Each Year	Beyond 2011	County	City	Other		Local	State	Federal	Private
ED, CFS	Provide assistance to Altamaha Technical College as needed with the expansion of facilities and services at its Baxley satellite campus						X	X	X	X	ATC, DTAE	\$100,000 (total)	X	X		
ED	Continue to utilize existing Development Authority programs and seek to develop new programs as appropriate						X	X	X	X	Dev. Auth.	NA	X			
ED	Develop additional incentives for business and industry retention and implement as appropriate						X	X	X	X	Chamber, Dev. Auth.	NA	X			
ED	Develop incentives for new business and industry attraction and implement as appropriate						X	X	X	X	Chamber, Dev. Auth.	NA	X			
ED, LU	Provide assistance as needed to further develop the county's industrial parks, including expansion and additional infrastructure, as appropriate						X	X	X	X	Chamber, Dev. Auth., DCA (OneGeorgia)	\$500,000 (total)	X	X	X	
ED, CFS, LU, IC	Pursue funding as needed to continue to upgrade the airport's runway and other navigational aids so as to achieve Level II designation from the Georgia DOT						X	X	X	X	DOT	\$1 million (total)		X		
ED, NCR, CFS, LU	Seek TE and other funding as appropriate for sidewalk and other public streetscape improvements						X	X		X	DOT (TE)	\$500,000 (total)	X	X	X	
ED, NCR, LU	Utilize the Chamber and the Development Authority to promote the development of hospitality businesses within Baxley/Appling						X	X			Chamber, Dev. Auth.	\$5,000 (total)	X			X

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**CITY OF BAXLEY COMPREHENSIVE PLAN
LONG TERM WORK PROGRAM**

Element	Activity	Years							Responsibility			Estimated Cost	Funding Source			
		2007	2008	2009	2010	2011	Each Year	Beyond 2011	County	City	Other		Local	State	Federal	Private
ED, NCR, LU	Seek to expand the Tree City Festival's facilities and events as appropriate						X	X	X	X	Chamber, Civic Orgs., Tree Fest Bd.	\$5,000 (total)	X			X
ED, NCR, LU	Seek to expand the promotion of existing events and develop new events/activities as appropriate to attract visitors						X	X	X	All	Chamber, Tourism Board	\$5,000 (total)	X			X
ED, NCR, LU	Seek funding as appropriate to upgrade and improve U.S. 1/GA 15 North, U.S. 1 South, and U.S. 341 East and West gateways into Baxley						X	X		X	DOT (TE)	\$500,000 (total)	X	X	X	
CFS	Seek funding as needed to expand the water system in areas of need						X	X		X	DCA (CDBG), GEFA, USDA Rural Dev't.	\$500,000 (total)	X	X	X	
CFS	Seek funding as needed to expand the sewer system in areas of need						X	X		X	DCA (CDBG), GEFA, USDA Rural Dev't.	\$500,000 (total)	X	X	X	
CFS	Pursue funding as needed to expand broadband and other technology access within the community						X	X	X	All	Dev. Auth., DCA (OneGeorgia), Dept. of Home. Sec.	\$500,000 (total)	X	X	X	
CFS	Pursue funding as needed to pave new roads						X	X	X	X	DOT, SPLOST	\$300,000/mile	X	X		
CFS	Seek funding as needed to resurface existing roads and improve drainage						X	X		X	DOT (LARP)	\$100,000 (total)	X	X		
CFS	Pursue funding as needed to pave/ upgrade dirt roads						X	X		X	DCA (CDBG)	\$500,000 (total)	X	X	X	
CFS, LU,	Seek the upgrading of U.S. 1			X	X	X		X	X	X	Chamber, Dev.	\$10 million +	X	X	X	

IC	through Appling County										Auth., DOT	(total)				
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**CITY OF BAXLEY COMPREHENSIVE PLAN
LONG TERM WORK PROGRAM**

Element	Activity	Years							Responsibility			Estimated Cost	Funding Source			
		2007	2008	2009	2010	2011	Each Year	Beyond 2011	County	City	Other		Local	State	Federal	Private
CFS, LU, IC	Seek funding to reduce traffic congestion in/near Baxley through the construction of a truck route, railroad overpass, and/or other means					X	X	X	X	X	DOT	NA (no DOT estimate available)	X	X		
CFS	Pursue funding as needed for downtown streetscape and parking improvements						X	X		X	DOT (TE)	\$500,000 (total)	X	X	X	
CFS	Seek funding for state construction of regional bicycle facilities within the county, such as paved shoulders and other improvements, and local connector facilities, as appropriate						X	X	X	All	DOT	\$800,000 (total)	X	X	X	
CFS	Pursue funding as appropriate to develop local bike paths/routes connecting public facilities within Baxley and to connect to regional and state bike routes and important recreational/natural resource facilities						X	X	X	X	DOT	\$50,000 (total)	X	X		
CFS	Coordinate with the Hospital Authority as appropriate and pursue funding as needed to upgrade and improve Appling Healthcare System						X	X	X	X	Hosp. Auth.	\$100,000 (total)	X			
CFS	Coordinate with the Hospital Authority as appropriate to establish an immediate care/walk-in facility						X	X	X	X	Hosp. Auth.	\$100,000 (total)	X			
CFS	Pursue funding as needed to						X	X	X		SPLOST	\$530,000/yr.	X			

	expand recreation facilities, programs, and services															
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**CITY OF BAXLEY COMPREHENSIVE PLAN
LONG TERM WORK PROGRAM**

Element	Activity	Years							Responsibility			Estimated Cost	Funding Source			
		2007	2008	2009	2010	2011	Each Year	Beyond 2011	County	City	Other		Local	State	Federal	Private
CFS	Study the feasibility of establishing recycling activities countywide as appropriate						X	X	X	All		\$10,000 (total)	X			
CFS	Seek funding as needed to develop recycling activities countywide						X	X	X	All	GEFA	\$50,000 (total)	X	X		
CFS	Seek funding to upgrade firefighting equipment as needed						X	X		X	FEMA, GEMA	\$100,000 (total)	X	X	X	
CFS	Pursue funding as appropriate to increase the number of law enforcement personnel						X	X		X		\$30,000 (total)	X			
CFS	Pursue funding as needed to obtain an ambulance and additional EMS personnel						X	X	X	X	Hosp. Auth., FEMA, GEMA	\$150,000 (total)	X	X	X	
CFS	Continue to coordinate with the local school system as needed for any construction of new facilities as appropriate						X	X	X	Baxley	BOE	\$100,000 (total)	X			
HO	Seek CDBG, CHIP, and other funding as appropriate for the rehabilitation and/or clearance of substandard housing						X	X	X		DCA (CDBG, CHIP)	\$500,000 (total)	X	X	X	
HO, CFS, LU	Utilize the Chamber of Commerce to market housing needs and land availability to the private sector						X	X			Chamber	\$1,500/yr.				X
HO	Pursue the assistance of the Georgia Department of Community Affairs, USDA Rural Development, and other programs to assist in the development of additional affordable housing						X	X	X		DCA, USDA Rural Dev't., Private Developers	\$5,000 (local facilitation, no estimate available on private construction)	X	X	X	X

**CITY OF BAXLEY COMPREHENSIVE PLAN
LONG TERM WORK PROGRAM**

Element	Activity	Years							Responsibility			Estimated Cost	Funding Source			
		2007	2008	2009	2010	2011	Each Year	Beyond 2011	County	City	Other		Local	State	Federal	Private
HO	Pursue development of additional rental properties, including possible second floor loft apartments in downtown Baxley, as appropriate						X	X		X	Chamber, DDA, DCA, Private Developers	\$5,000 (local facilitation, no estimate available on private construction)	X	X	X	X

**CITY OF GRAHAM COMPREHENSIVE PLAN
LONG TERM WORK PROGRAM**

Element	Activity	Years							Responsibility			Estimated Cost	Funding Source			
		2007	2008	2009	2010	2011	Each Year	Beyond 2011	County	City	Other		Local	State	Federal	Private
ED	Continue to utilize existing Development Authority programs and seek to develop new programs as appropriate						X	X	X	All	Dev. Auth.	NA	X			
ED	Develop additional incentives for business and industry retention and implement as appropriate						X	X	X	All	Chamber, Dev. Auth.	NA	X			
ED	Develop incentives for new business and industry attraction and implement as appropriate						X	X	X	All	Chamber, Dev. Auth.	NA	X			
ED, LU	Coordinate with assistance as needed to further develop the Tri-County Industrial Park, including expansion and additional infrastructure, as appropriate						X	X	X	Baxley, Graham	Dev. Auth., DCA (OneGeorgia)	\$500,000 (total)	X	X	X	
ED, NCR, CFS, LU	Seek TE and other funding as appropriate for sidewalk and other public streetscape improvements						X	X		X	DOT (TE)	\$500,000 (total)	X	X	X	
ED, NCR, LU	Utilize the Chamber and the Development Authority to promote the development of hospitality businesses within Appling County						X	X			Chamber, Dev. Auth.	\$5,000 (total)	X			X
ED, NCR, LU	Seek to expand the promotion of existing events and develop new events/activities as appropriate to attract visitors						X	X	X	All	Chamber, Tourism Board	\$5,000 (total)	X			X
NCR	Investigate the eligibility of historic properties for inclusion in the National Register and seek research on possible nominations for eligible properties as					X		X		X	Hist. Soc., RDC, HPD	\$5,000 (total)	X			

	appropriate																		
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**CITY OF GRAHAM COMPREHENSIVE PLAN
LONG TERM WORK PROGRAM**

Element	Activity	Years							Responsibility			Estimated Cost	Funding Source			
		2007	2008	2009	2010	2011	Each Year	Beyond 2011	County	City	Other		Local	State	Federal	Private
CFS	Seek funding as needed to expand the water system in areas of need						X	X		X	DCA (CDBG), GEFA, USDA Rural Dev't.	\$500,000 (total)	X	X	X	
CFS	Pursue funding as needed to expand broadband and other technology access within the community						X	X	X	All	Dev. Auth., DCA (OneGeorgia), Dept. of Home. Sec.	\$500,000 (total)	X	X	X	
CFS	Pursue funding as needed to pave new roads						X	X	X		DOT, SPLOST	\$300,000/mile	X	X		
CFS	Seek funding as needed to resurface existing roads and improve drainage						X	X		X	DOT (LARP)	\$100,000 (total)	X	X		
CFS	Pursue funding as needed to pave/upgrade dirt roads						X	X		X	DCA (CDBG)	\$500,000 (total)	X	X	X	
CFS	Seek funding for state construction of regional bicycle facilities within the county, such as paved shoulders and other improvements, and local connector facilities, as appropriate						X	X	X	All	DOT	\$800,000 (total)	X	X	X	
CFS	Pursue funding as appropriate to develop local bike paths/routes connecting public facilities within Baxley and to connect to regional and state bike routes and important recreational/natural resource facilities						X	X	X	Baxley	DOT	\$50,000 (total)	X	X		
CFS	Pursue funding as needed to expand recreation facilities, programs, and services						X	X	X		SPLOST	\$530,000/yr.	X			

**CITY OF GRAHAM COMPREHENSIVE PLAN
LONG TERM WORK PROGRAM**

Element	Activity	Years							Responsibility			Estimated Cost	Funding Source			
		2007	2008	2009	2010	2011	Each Year	Beyond 2011	County	City	Other		Local	State	Federal	Private
CFS	Study the feasibility of establishing recycling activities countywide as appropriate						X	X	X	All		\$10,000 (total)	X			
CFS	Seek funding as needed to develop recycling activities countywide						X	X	X	All	GEFA	\$50,000 (total)	X	X		
CFS	Seek funding to upgrade firefighting equipment as needed						X	X	X	X	FEMA, GEMA, SPLOST	\$100,000 (total)	X	X	X	
HO	Seek CDBG, CHIP, and other funding as appropriate for the rehabilitation and/or clearance of substandard housing						X	X	X		DCA (CDBG, CHIP)	\$500,000 (total)	X	X	X	
HO, CFS, LU	Utilize the Chamber of Commerce to market housing needs and land availability to the private sector						X	X			Chamber	\$1,500/yr.				X
HO	Pursue the assistance of the Georgia Department of Community Affairs, USDA Rural Development, and other programs to assist in the development of additional affordable housing						X	X	X		DCA, USDA Rural Dev't., Private Developers	\$5,000 (local facilitation, no estimate available on private construction)	X	X	X	X
LU	Explore the feasibility of establishing a sewer system and seek funding as appropriate to establish such a system					X		X		X	DCA (CDBG), GEFA, USDA Rural Dev't.	\$1 million (total)	X	X	X	

**CITY OF SURRENCY COMPREHENSIVE PLAN
LONG TERM WORK PROGRAM**

Element	Activity	Years							Responsibility			Estimated Cost	Funding Source			
		2007	2008	2009	2010	2011	Each Year	Beyond 2011	County	City	Other		Local	State	Federal	Private
ED	Continue to utilize existing Development Authority programs and seek to develop new programs as appropriate						X	X	X	All	Dev. Auth.	NA	X			
ED	Develop additional incentives for business and industry retention and implement as appropriate						X	X	X	All	Chamber, Dev. Auth.	NA	X			
ED	Develop incentives for new business and industry attraction and implement as appropriate						X	X	X	All	Chamber, Dev. Auth.	NA	X			
ED, NCR, CFS, LU	Seek TE and other funding as appropriate for sidewalk and other public streetscape improvements						X	X		X	DOT (TE)	\$500,000 (total)	X	X	X	
ED, NCR, LU	Utilize the Chamber and the Development Authority to promote the development of hospitality businesses within Appling County						X	X			Chamber, Dev. Auth.	\$5,000 (total)	X			X
ED, NCR, LU	Seek to expand the promotion of existing events and develop new events/activities as appropriate to attract visitors						X	X	X	All	Chamber, Tourism Board	\$5,000 (total)	X			X
CFS	Seek funding as needed to expand the water system in areas of need															
CFS	Pursue funding as needed to expand broadband and other technology access within the community						X	X	X	All	Dev. Auth., DCA (OneGeorgia), Dept. of Home. Sec.	\$500,000 (total)	X	X	X	
CFS	Pursue funding as needed to pave new roads						X	X	X	X		\$300,000/mile	X			
CFS	Seek funding as needed to						X	X		X	DOT (LARP)	\$100,000 (total)	X	X		

	resurface existing roads and improve drainage																
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**CITY OF SURRENCY COMPREHENSIVE PLAN
LONG TERM WORK PROGRAM**

Element	Activity	Years							Responsibility			Estimated Cost	Funding Source			
		2007	2008	2009	2010	2011	Each Year	Beyond 2011	County	City	Other		Local	State	Federal	Private
CFS	Pursue funding as needed to pave/upgrade dirt roads						X	X		X	DCA (CDBG)	\$500,000 (total)	X	X	X	
CFS	Seek funding for state construction of regional bicycle facilities within the county, such as paved shoulders and other improvements, and local connector facilities, as appropriate						X	X	X	All	DOT	\$800,000 (total)	X	X	X	
CFS	Pursue funding as appropriate to develop local bike paths/routes connecting public facilities within Baxley and to connect to regional and state bike routes and important recreational/natural resource facilities						X	X	X	Baxley	DOT	\$50,000 (total)	X	X		
CFS	Pursue funding as needed to expand recreation facilities, programs, and services						X	X	X		SPLOST	\$530,000/yr.	X			
CFS	Study the feasibility of establishing recycling activities countywide as appropriate						X	X	X	All		\$10,000 (total)	X			
CFS	Seek funding as needed to develop recycling activities countywide						X	X	X	All	GEFA	\$50,000 (total)	X	X		
CFS	Seek funding to upgrade firefighting equipment as needed						X	X	X	All	FEMA, GEMA	\$100,000 (total)	X	X	X	
HO	Seek CDBG, CHIP, and other funding as appropriate for the rehabilitation and/or clearance of substandard housing						X	X	X		DCA (CDBG, CHIP)	\$500,000 (total)	X	X	X	
HO, CFS,	Utilize the Chamber of Commerce						X	X			Chamber	\$1,500/yr.				X

LU	to market housing needs and land availability to the private sector																			
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**CITY OF SURRENCY COMPREHENSIVE PLAN
LONG TERM WORK PROGRAM**

Element	Activity	Years							Responsibility			Estimated Cost	Funding Source			
		2007	2008	2009	2010	2011	Each Year	Beyond 2011	County	City	Other		Local	State	Federal	Private
HO	Pursue the assistance of the Georgia Department of Community Affairs, USDA Rural Development, and other programs to assist in the development of additional affordable housing						X	X	X		DCA, USDA Rural Dev't., Private Developers	\$5,000 (local facilitation, no estimate available on private construction)	X	X	X	X
LU	Explore the feasibility of establishing a sewer system and seek funding as appropriate to establish such a system					X		X		X	DCA (CDBG), GEFA, USDA (Rural Dev't.)	\$1 million (total)	X	X	X	

Supplemental Plans

Appling County and the cities of Baxley, Graham, and Surrency have developed a joint solid waste management plan under the Georgia Solid Waste Management Act of 1990 and the accompanying minimum planning standards established by the Georgia Department of Community Affairs. This plan was developed concurrently with the comprehensive planning process for consistency and coordination. This plan details the community's efforts concerning solid waste management in all its aspects. The resulting plan, the *Appling County Joint Solid Waste Management Plan 2016*, is hereby incorporated by reference as part of the comprehensive plan. It is included as Appendix B.

APPENDIX A

Reports of Accomplishments

**APPLING COUNTY
Comprehensive Plan Short Term Work Program
Report of Accomplishments**

Element	Initiation Year	Description	Accomplished		Underway		Postponed		Dropped	Status/Comments
			Y/N	Year	Y/N	Est. Comp. Date	Y/N	Est. Int. Date	Y/N	
ED, CF	2002	Continue to promote community programs to reduce illiteracy	N		N				Y	The promotion of programs to help reduce illiteracy in the community (such as the GED Program, English as a Second Language (ESOL), health fairs, computer courses for adults, and mentoring programs through the Appling Co. School System and Altamaha Tech) will continue on an ongoing basis. However, this item will be dropped from the STWP due to its present wording as a policy statement as opposed to a specific activity. It will be addressed in the future through the Implementation Policies and Strategies of the Comprehensive Plan.
ED, CF	2002	Support wide-ranging adult-ed programs as part of ATC	N		N				Y	Support for current ATC programs such as the GED Program, English as a Second Language (ESOL), health fairs, computer courses for adults, business related seminars, and first responder courses will be continued on an ongoing basis. However, this item will be dropped from the STWP due to its present wording as a policy statement as opposed to a specific activity. It will be addressed in the future through the Implementation Policies and Strategies of the Comprehensive Plan.
ED, CF	2002	Support the development of additional off-campus degree programs through distance learning and off-campus instruction	N		N				Y	Support will be continued on an ongoing basis. However, this item will be dropped from the STWP due to its present wording as a policy statement as opposed to a specific activity. It will be addressed in the future through the Implementation Policies and Strategies of the Comprehensive Plan.

**APPLING COUNTY
Comprehensive Plan Short Term Work Program
Report of Accomplishments**

Element	Initiation Year	Description	Accomplished		Underway		Postponed		Dropped	Status/Comments	
			Y/N	Year	Y/N	Est. Comp. Date	Y/N	Est. Int. Date	Y/N		
ED	2002	Continue to promote skills improvement training for local industry through Quick Start and ATC	N		N			N		Y	The promotion of skills improvement training will continue on an ongoing basis. ATC currently provides specialized training for new industries and businesses through the Quick Start program, maintenance technician courses for Yancy Brothers employees, heavy equipment operator courses, and the Master Timber Harvesting Program. However, this item will be dropped from the STWP due to its present wording as a policy statement as opposed to a specific activity. It will be addressed in the future through the Implementation Policies and Strategies of the Comprehensive Plan.
ED, CF	2002	Continue to support the implementation and expansion of the Tech Prep program between ATC and local school system	N		N			N		Y	Implementation of a local Tech Prep program between the Appling County School System and Altamaha Tech is expected to occur in 2007. However, this item will be dropped from the STWP due to its present wording as a policy statement as opposed to a specific activity, in addition to other parties having the responsibility for this item's implementation. It will be addressed in the future through the Implementation Policies and Strategies of the Comprehensive Plan.

**APPLING COUNTY
Comprehensive Plan Short Term Work Program
Report of Accomplishments**

Element	Initiation Year	Description	Accomplished		Underway		Postponed		Dropped	Status/Comments	
			Y/N	Year	Y/N	Est. Comp. Date	Y/N	Est. Int. Date	Y/N		
ED, CF	2002	Continue to support efforts to reduce drop-out rates	N		N			N		Y	Support for efforts to reduce local drop-out rates will continue on an ongoing basis. However, this item will be dropped from the STWP due to its present wording as a policy statement as opposed to a specific activity. It will be addressed in the future through the Implementation Policies and Strategies of the Comprehensive Plan.
ED, CF	2002	Promote expansion of library branch	N		N			Y	2010		The expansion of the local library branch has been postponed until 2010 due to a current lack of adequate and available funding at the state level. The state has reduced its level of funding in recent years while the County has maintained and, at times, increased its share.
ED	2002	Work to retain Heart of Georgia Altamaha RDC office	Y	2002							Accomplished in 2002.
ED	2002	Promote continuing education and training for appointed and elected leaders	N		N			N		Y	Education and training will continue on an ongoing basis. However, this item will be dropped from the STWP due to its present wording as a policy statement as opposed to a specific activity. It will be addressed in the future through the Implementation Policies and Strategies of the Comprehensive Plan.

**APPLING COUNTY
Comprehensive Plan Short Term Work Program
Report of Accomplishments**

Element	Initiation Year	Description	Accomplished		Underway		Postponed		Dropped	Status/Comments
			Y/N	Year	Y/N	Est. Comp. Date	Y/N	Est. Int. Date	Y/N	
ED, CF	2002	Support expansion of Baxley Wastewater Treatment Plant	N		N					The current expansion of the City of Baxley’s Wastewater Treatment Plant will be completed in 2007. However, this is the responsibility of the City rather than the County, and therefore will be dropped from the County’s STWP.
ED, CF	2003	Construct a parallel taxiway at the airport	Y	2006						A new parallel taxiway was constructed in 2006.
ED, CF	2002	Continue to pursue completion of U.S. 341 and U.S. 1 widening	N		Y	2007 (U.S. 341), 2009 (U.S. 1)				The ongoing construction to widen U.S. 341 from Baxley to Jesup is scheduled to be completed by November 2007. The completion of the proposed widening of U.S. 1 from Baxley to the Appling/Bacon county line is scheduled for sometime in 2009.
ED	2002	Continue to support efforts to increase gas tax for developmental highways	N		N				Y	Dropped due to a lack of adequate support at the statewide level.
ED, CF	2002	Continue to modernize hospital and otherwise upgrade medical services	N		Y	Ongoing				Improvements will continue on an ongoing basis. A new nursing home facility is currently under construction. This item will be reworded in the new STWP to reflect ongoing activities rather than a general policy statement.
ED	2002	Continue to pursue multi-purpose civic center complex, possibly in conjunction with Altamaha Technical College	N		N			Y	2011	A new Fine Arts auditorium has been constructed at Appling County High School. However, a multi-purpose civic center, in conjunction possibly with ATC or otherwise, has been postponed until 2011 due to a current lack of adequate and available funding.

**APPLING COUNTY
Comprehensive Plan Short Term Work Program
Report of Accomplishments**

Element	Initiation Year	Description	Accomplished		Underway		Postponed		Dropped	Status/Comments
			Y/N	Year	Y/N	Est. Comp. Date	Y/N	Est. Int. Date	Y/N	
ED	2002	Continue to develop Appling County Recreation Complex	Y	2003						A new walking track and picnic area was constructed in 2003.
ED	2002	Continue to explore incentives and community improvements for industrial recruitment/retention	N		N				Y	This item will be continued on an ongoing basis. However, this item will be dropped from the STWP due to its present wording as a policy statement as opposed to a specific activity. It will be addressed in the future through the Implementation Policies and Strategies of the Comprehensive Plan.
ED	2002	Develop a new industrial spec. building	N		Y	2008				Plans are currently being drawn for a new spec building, and construction is expected to be completed by 2008.
ED, CF	2002	Pursue the extension of water and sewer service from Baxley to Graham to encourage industrial development along the U.S. 341 corridor, including Appling Industrial Park West and the Tri-County Industrial Park	Y	2005						The City of Baxley and the Development Authority of Appling County extended water and sewer service to the Appling Industrial Park West and sewer to the Tri-County Industrial Park. The City of Graham extended water service to the Tri-County Industrial Park.

**APPLING COUNTY
Comprehensive Plan Short Term Work Program
Report of Accomplishments**

Element	Initiation Year	Description	Accomplished		Underway		Postponed		Dropped	Status/Comments	
			Y/N	Year	Y/N	Est. Comp. Date	Y/N	Est. Int. Date	Y/N		
ED	2002	Continue to support efforts of Regional Industrial Authority	N		N			N		Y	Support for the Southeast Georgia Regional Development Authority will continue on an ongoing basis. The Authority has been successful in the recent locations of Pet Milk, Contender Boats, Appling County Pellets, and Wal-Mart to Appling County. However, this item will be dropped from the STWP due to its present wording as a policy statement as opposed to a specific activity. It will be addressed in the future through the Implementation Policies and Strategies of the Comprehensive Plan.
ED	2002	Continue efforts to support existing industry through Existing Industry Council and Dev. Auth. Programs and contacts	N		N			N		Y	Support for existing industries will continue on an ongoing basis. However, this item will be dropped from the STWP due to its present wording as a policy statement as opposed to a specific activity. It will be addressed in the future through the Implementation Policies and Strategies of the Comprehensive Plan.
ED	2002	Utilize revolving loan fund as needed to assist local business/industry in expansion or job creation	Y	2005							Accomplished in 2005.

**APPLING COUNTY
Comprehensive Plan Short Term Work Program
Report of Accomplishments**

Element	Initiation Year	Description	Accomplished		Underway		Postponed		Dropped	Status/Comments	
			Y/N	Year	Y/N	Est. Comp. Date	Y/N	Est. Int. Date	Y/N		
ED	2002	Continue to utilize Tourism Board and Chamber of Commerce to promote Plant Hatch, natural resources/outdoor recreation, Heritage Center	N		N			N		Y	Promotion will continue on an ongoing basis. However, this item will be dropped from the STWP due to its present wording as a policy statement as opposed to a specific activity. It will be addressed in the future through the Implementation Policies and Strategies of the Comprehensive Plan.
ED	2002	Continue to encourage expansion of Baxley Tree Fest	N		N			N		Y	This item will be continued on an ongoing basis. However, this item will be dropped from the STWP due to its present wording as a policy statement as opposed to a specific activity. It will be addressed in the future through the Implementation Policies and Strategies of the Comprehensive Plan.
ED	2002	Continue to pursue hosting state GRPA, ASA, USSSA recreation events	N		Y	Ongoing					This item will be continued on an ongoing basis.

**APPLING COUNTY
Comprehensive Plan Short Term Work Program
Report of Accomplishments**

Element	Initiation Year	Description	Accomplished		Underway		Postponed		Dropped	Status/Comments	
			Y/N	Year	Y/N	Est. Comp. Date	Y/N	Est. Int. Date	Y/N		
ED	2002	Promote use of U.S. 1/U.S. 341 as alternates to Interstate travel	N		N			N		Y	The Chamber of Commerce, Tourism Board, and Development Authority actively promote U.S. 1/U.S. 341 at the local and state level to attract tourists, businesses, and industries, and will continue to do so on an ongoing basis. However, this item will be dropped from the STWP due to its present wording as a policy statement as opposed to a specific activity. It will be addressed in the future through the Implementation Policies and Strategies of the Comprehensive Plan.
ED	2002	Continue to encourage alternative crops and other means to keep agriculture viable	N		N			N		Y	The County Extension Agent, the Young Farmers organization, and other state and federal agriculture agencies are actively researching and seeking alternative crops for Appling County on an ongoing basis. However, this item will be dropped from the STWP due to its present wording as a policy statement as opposed to a specific activity, in addition to agencies other than the county having the responsibility for implementation. It will be addressed in the future through the Implementation Policies and Strategies of the Comprehensive Plan.

**APPLING COUNTY
Comprehensive Plan Short Term Work Program
Report of Accomplishments**

Element	Initiation Year	Description	Accomplished		Underway		Postponed		Dropped	Status/Comments	
			Y/N	Year	Y/N	Est. Comp. Date	Y/N	Est. Int. Date	Y/N		
ED	2002	Continue to encourage reforestation of timberlands	N		N			N		Y	This item will be continued on an ongoing basis. However, this item will be dropped from the STWP due to its present wording as a policy statement as opposed to a specific activity, in addition to agencies other than the county having the responsibility for implementation. It will be addressed in the future through the Implementation Policies and Strategies of the Comprehensive Plan.
ED	2002	Continue to support dairy industry through the local milk processing facility and other means	N		N			N		Y	Support for the local dairy industry will be continued on an ongoing basis. A new milk processing plant, one of only two such plants in the state, opened in 2004 and has since expanded. However, this item will be dropped from the STWP due to its present wording as a policy statement as opposed to a specific activity. It will be addressed in the future through the Implementation Policies and Strategies of the Comprehensive Plan.

**APPLING COUNTY
Comprehensive Plan Short Term Work Program
Report of Accomplishments**

Element	Initiation Year	Description	Accomplished		Underway		Postponed		Dropped	Status/Comments
			Y/N	Year	Y/N	Est. Comp. Date	Y/N	Est. Int. Date	Y/N	
ED	2002	Utilize Chamber and Tourism Board to encourage retirees and others to move to Appling County	N		N				N	This item will be continued on an ongoing basis. Websites and pamphlets have been developed to promote local quality of life and encouraging people to move into the county. However, this item will be dropped from the STWP due to its present wording as a policy statement as opposed to a specific activity. It will be addressed in the future through the Implementation Policies and Strategies of the Comprehensive Plan.
NR, HO, LU	2007	Adopt/enforce County Health Dept. regulations	Y	2002						Accomplished in 2002.
NR, LU	2005	Adopt and implement a model ordinance based on DNR's Part V Environmental Planning Criteria for groundwater recharge areas, protected river corridors, and wetlands	N		N			Y	2008	Postponed until 2008 due to previous DCA/ DNR discussions concerning the contents and wording of a statewide model ordinance. The County plans to adopt a model ordinance based on DNR's Part V Environmental Planning Criteria for groundwater recharge areas, protected river corridors, and wetlands upon the completion of the countywide comprehensive plan update.

**APPLING COUNTY
Comprehensive Plan Short Term Work Program
Report of Accomplishments**

Element	Initiation Year	Description	Accomplished		Underway		Postponed		Dropped	Status/Comments	
			Y/N	Year	Y/N	Est. Comp. Date	Y/N	Est. Int. Date	Y/N		
NR, HO, LU	2005	Require enforcement of DNR lot size and other requirements for groundwater recharge areas and Altamaha River corridor	N		N			Y	2008		Postponed until 2008 due to previous DCA/DNR discussions concerning the contents and wording of a statewide model ordinance. The County plans to adopt a model ordinance based on DNR's Part V Environmental Planning Criteria for groundwater recharge areas, protected river corridors, and wetlands upon the completion of the countywide comprehensive plan update.
NR	2002	Encourage revision of federal wetlands definition to more realistic one	N		N			N		Y	Dropped due to legislators failing to pass revised legislation and a current lack of interest.
NR, LU	2002	Continue to work to build support for countywide floodplain management control ordinance	N		N			Y	2009		Postponed until 2009 so as to allow sufficient time for the County to adopt countywide land use regulations, which are presently being explored.
NR, LU	2002	Encourage new development near cities through carefully planned location of facilities and infrastructure	N		N			N		Y	This item will be continued on an ongoing basis. However, this item will be dropped from the STWP due to its present wording as a policy statement as opposed to a specific activity. It will be addressed in the future through the Implementation Policies and Strategies of the Comprehensive Plan.

**APPLING COUNTY
Comprehensive Plan Short Term Work Program
Report of Accomplishments**

Element	Initiation Year	Description	Accomplished		Underway		Postponed		Dropped	Status/Comments	
			Y/N	Year	Y/N	Est. Comp. Date	Y/N	Est. Int. Date	Y/N		
NR	2002	Continue to educate the public about the benefits/importance of forestry	N		N			N		Y	Education efforts will be continued on an ongoing basis. The State Forestry Department conducts various educational efforts locally, as does the FFA at ACHS along with ATC's Master Timber Harvesting Program. There are USDA programs available to provide assistance with replanting. However, this item will be dropped from the STWP due to its present wording as a policy statement as opposed to a specific activity, in addition to agencies other than the county having the responsibility for implementation. It will be addressed in the future through the Implementation Policies and Strategies of the Comprehensive Plan.
NR	2002	Educate landowners about reforestation alternatives/hardwood regeneration	N		N			N		Y	Education efforts will be continued on an ongoing basis. The State Forestry Department conducts various educational efforts locally, as does the FFA at ACHS along with ATC's Master Timber Harvesting Program. There are USDA programs available to provide assistance with replanting. However, this item will be dropped from the STWP due to its present wording as a policy statement as opposed to a specific activity, in addition to agencies other than the county having the responsibility for implementation. It will be addressed in the future through the Implementation Policies and Strategies of the Comprehensive Plan.

**APPLING COUNTY
Comprehensive Plan Short Term Work Program
Report of Accomplishments**

Element	Initiation Year	Description	Accomplished		Underway		Postponed		Dropped	Status/Comments	
			Y/N	Year	Y/N	Est. Comp. Date	Y/N	Est. Int. Date	Y/N		
NR	2002	Continue to utilize the Environmental Park to educate the public of the importance of wetlands, sensitive plant and animal habitats or rare/threatened species	N		N			N		Y	This item will be continued on an ongoing basis. However, this item will be dropped from the STWP due to its present wording as a policy statement as opposed to a specific activity, in addition to agencies other than the county having the responsibility for implementation. It will be addressed in the future through the Implementation Policies and Strategies of the Comprehensive Plan.
NR	2002	Work to build support for an ordinance requiring permits/performance bond for timber harvesters	N		N			Y	2009		Postponed until 2009 so as to allow sufficient time for the County to adopt countywide land use regulations, which are presently being explored.
NR, LU	2002	Encourage landowner participation in state's "Stewardship Forest Program"	N		N			N		Y	This item will be continued on an ongoing basis. However, this item will be dropped from the STWP due to its present wording as a policy statement as opposed to a specific activity, in addition to agencies other than the county having the responsibility for implementation. It will be addressed in the future through the Implementation Policies and Strategies of the Comprehensive Plan.

**APPLING COUNTY
Comprehensive Plan Short Term Work Program
Report of Accomplishments**

Element	Initiation Year	Description	Accomplished		Underway		Postponed		Dropped	Status/Comments	
			Y/N	Year	Y/N	Est. Comp. Date	Y/N	Est. Int. Date	Y/N		
NR	2007	Seek Natural Heritage Inventory of county by DNR	N		N			N		Y	Dropped due to a lack of available funding and adequate interest at the present time.
NR, CF	2007	Work toward check-in station for Bullard Creek Wildlife Management in Appling County	Y	2002							A check-in station was put in place in 2002.
NR, CF	2002	Continue periodic improvements/upgrade of Altamaha River boat landings as needed	N		Y	Ongoing					Improvements to boat landings will continue on an as needed basis. New boat ramps, bathrooms, picnic tables, and paved parking lots have been constructed at Deen's Landing and Carters' Bight Landing. DNR is scheduled to complete ongoing improvements to Eason's Bluff Landing by September 2007.
NR	2002	Encourage protection of unique scenic and natural areas such as Big Pond or Moody Swamp through owner education or other means	N		N			N		Y	DNR obtained ownership of Moody Swamp in 2002 and has established a nature conservation park in conjunction with The Nature Conservancy. The encouraged protection of local scenic and natural areas will continue on an ongoing basis. However, this item will be dropped from the STWP due to its present wording as a policy statement as opposed to a specific activity, in addition to agencies other than the county having the responsibility for implementation. It will be addressed in the future through the Implementation Policies and Strategies of the Comprehensive Plan.

**APPLING COUNTY
Comprehensive Plan Short Term Work Program
Report of Accomplishments**

Element	Initiation Year	Description	Accomplished		Underway		Postponed		Dropped	Status/Comments	
			Y/N	Year	Y/N	Est. Comp. Date	Y/N	Est. Int. Date	Y/N		
NR	2003	Work with landowners to mark and make accessible Old Indian Trail from Ten Mile Creek to Big Pond	N		N			N		Y	Dropped due to a lack of adequate funding and interest at the present time.
NR, LU	2007	Consider and work to build support for adoption of local soil erosion and sedimentation ordinance	N		N			Y	2009		Postponed until 2009 so as to allow sufficient time for the County to adopt countywide land use regulations, which are presently being explored.
NR	2003	Prepare/prioritize list of National Register-eligible or other significant historic districts or properties	Y	2003							Accomplished in 2003 in conjunction with the Appling County Heritage Center and the County Historian.
NR, ED	2003	Prepare/publish map showing historic sites and landmarks	N		N			N		Y	Dropped due to a lack of adequate funding and interest at the present time.
NR, CF	2002	Complete the restoration of the Courthouse Square	Y	2006							Accomplished in 2006 with the construction of the Courthouse Annex and the renovation of the historic Courthouse, including landscaping and the construction of additional parking.
NR, CF	2005	Continue to pursue the acquisition of an old turpentine still and develop as tourist attraction	N		N			N		Y	Dropped due to a lack of adequate funding at the present time.

**APPLING COUNTY
Comprehensive Plan Short Term Work Program
Report of Accomplishments**

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			Y/N	Year	Y/N	Est. Comp. Date	Y/N	Est. Int. Date	Y/N		
NR, CF	2002	Encourage rehabilitation/adaptive use of historic landmarks for public/private use	N		N			N		Y	The local DAR chapter maintains the Old Holmesville site (site of the former county seat), and the Heritage Parkway and Monument have been established. This item will be continued on an ongoing basis. However, this item will be dropped from the STWP due to its present wording as a policy statement as opposed to a specific activity. It will be addressed in the future through the Implementation Policies and Strategies of the Comprehensive Plan.
NR	2002	Encourage protection of significant archaeological resources through public education	N		N			N		Y	This item will be continued on an ongoing basis. However, this item will be dropped from the STWP due to its present wording as a policy statement as opposed to a specific activity. It will be addressed in the future through the Implementation Policies and Strategies of the Comprehensive Plan.
NR, CF	2002	Continue to support and expand Appling County Heritage Center	N		Y	Ongoing					This item will be continued on an as needed basis. The County allocates funding in its budget on an annual basis in support of the Heritage Center.

**APPLING COUNTY
Comprehensive Plan Short Term Work Program
Report of Accomplishments**

Element	Initiation Year	Description	Accomplished		Underway		Postponed		Dropped	Status/Comments
			Y/N	Year	Y/N	Est. Comp. Date	Y/N	Est. Int. Date	Y/N	
CF	2002	Continue new road paving at least at 20 percent budget level to reduce unpaved road mileage	N		Y	Ongoing				The County paves approximately only two miles a year due to 20 miles a year being too cost prohibitive. This item will be continued on an ongoing basis but will be reworded in the New STWP to reflect current activities.
CF	2002	Educate the public concerning solid waste issues	N		N			N	Y	This item will be continued on an ongoing basis. However, this item will be dropped from the STWP due to its present wording as a policy statement as opposed to a specific activity. It will be addressed in the future through the Implementation Policies and Strategies of the Comprehensive Plan.
CF	2002	Continue to explore solid waste reduction possibilities, including working to build support for recycling and composting	N		N			N	Y	This item will be continued on an ongoing basis. However, this item will be dropped from the STWP due to its present wording as a policy statement as opposed to a specific activity. It will be reworded in the New STWP to reflect current activities.
CF	2002	Continue fire equipment upgrade in coordinated manner	Y	2005						Nine new fire trucks have been purchased for the County’s fire departments. Two new sub-stations have been constructed, and nine new “add-ons” were built. Continued upgrades to fire equipment will be needed in the future, and this will be listed in the New STWP.

**APPLING COUNTY
Comprehensive Plan Short Term Work Program
Report of Accomplishments**

Element	Initiation Year	Description	Accomplished		Underway		Postponed		Dropped	Status/Comments
			Y/N	Year	Y/N	Est. Comp. Date	Y/N	Est. Int. Date	Y/N	
CF	2004	Construct new convalescent center/nursing home to replace two current facilities	N		Y	2008				Construction of a new nursing home facility began in January 2007, and is expected to be completed in 2008.
CF	2002	Continue to promote local hospital use and recruit more medical personnel	N		N			N	Y	The Hospital Authority continues to recruit additional medical personnel on an ongoing basis. However, this item will be dropped from the STWP due to its present wording as a policy statement as opposed to a specific activity. It will be addressed in the future through the Implementation Policies and Strategies of the Comprehensive Plan.
CF	2002	Continue to expand activities and programs of the recreation department for all ages	N		Y	Ongoing				This item will be continued on an ongoing basis, but will be reworded in the New STWP to reflect more specific activities as opposed to a general policy statement.
CF	2004	Incorporate Lake Mayers and Falling Rocks Park into the recreation department	N		N			N	Y	Both Lake Mayers and Falling Rocks Park were placed under the Recreation Department at one time, but this arrangement did not prove to be feasible for the county. Both facilities have since been placed under the Buildings and Grounds Department.

**APPLING COUNTY
Comprehensive Plan Short Term Work Program
Report of Accomplishments**

Element	Initiation Year	Description	Accomplished		Underway		Postponed		Dropped	Status/Comments
			Y/N	Year	Y/N	Est. Comp. Date	Y/N	Est. Int. Date	Y/N	
CF	2002	Establish additional passive recreational facilities as needed at multi-purpose recreation complex and possibly other areas	N		Y	Ongoing				Additional passive recreation facilities will continue to be established on an as needed basis. A new walking track was constructed at the Recreation Complex in 2005.
CF	2002	Continue to utilize amphitheater at the Environmental Park for local cultural events/ activities	N		N			N	Y	This item will be continued on an ongoing basis. However, this item will be dropped from the STWP due to its present wording as a policy statement as opposed to a specific activity. It will be addressed in the future through the Implementation Policies and Strategies of the Comprehensive Plan.
CF	2002	Continue to explore possibilities of consolidation whenever planning for new facilities/equipment and office space	N		N			N	Y	This item will be continued on an ongoing basis. However, this item will be dropped from the STWP due to its present wording as a policy statement as opposed to a specific activity. It will be addressed in the future through the Implementation Policies and Strategies of the Comprehensive Plan.
CF	2002	Continue use of citizen advisory committees	N		N			N	Y	This item will be continued on an ongoing basis. However, this item will be dropped from the STWP due to its present wording as a policy statement as opposed to a specific activity. It will be addressed in the future through the Implementation Policies and Strategies of the Comprehensive Plan.

**APPLING COUNTY
Comprehensive Plan Short Term Work Program
Report of Accomplishments**

Element	Initiation Year	Description	Accomplished		Underway		Postponed		Dropped	Status/Comments
			Y/N	Year	Y/N	Est. Comp. Date	Y/N	Est. Int. Date	Y/N	
CF	2003	Complete the construction of the courthouse annex	Y	2006						A new \$3.2 million Courthouse Annex/ Administrative Building was constructed in 2006, and currently houses the Board of Commissioners and BOC Administrative Offices, Tax Commissioner, Tax Assessor, Clerk of Court, Registrar, and State Probation offices.
HO	2002	Continue to utilize grant programs as needed to rehabilitate existing housing	N		Y	Ongoing				A Housing Assistance Grant through HUD was obtained in 2003. This item will be continued on an as needed basis, but will be reworded in the New STWP to reflect more specific activities as opposed to a general policy statement.
HO, LU	2007	Consider and work to build support for adoption of Georgia's Uniform Construction Codes and enforcing by contracting with City of Baxley	N		Y	2007				The County is in the process of adopting the state's Uniform Construction Codes but will likely seek to hire its own Code Enforcement Officer. It is anticipated that adoption will take place in 2007.
HO	2002	Encourage/accommodate development of low income housing through infrastructure location/ upgrade	N		N			N	Y	This item will be continued on an ongoing basis. However, this item will be dropped from the STWP due to its present wording as a policy statement as opposed to a specific activity. It will be addressed in the future through the Implementation Policies and Strategies of the Comprehensive Plan.

**APPLING COUNTY
Comprehensive Plan Short Term Work Program
Report of Accomplishments**

Element	Initiation Year	Description	Accomplished		Underway		Postponed		Dropped	Status/Comments
			Y/N	Year	Y/N	Est. Comp. Date	Y/N	Est. Int. Date	Y/N	
LU, NR	2007	Consider and work to build support for countywide land development regulations	N		Y	2009				The County is currently in the process of investigating land use regulations that would be feasible for local adoption and working to build public support for local land use regulations. It is anticipated that land use regulations will be in place countywide by 2009.
LU	2002	Encourage intensive silvicultural practices of forest lands	N		N			N	Y	This item will be continued on an ongoing basis. However, this item will be dropped from the STWP due to its present wording as a policy statement as opposed to a specific activity, in addition to agencies other than the county having the responsibility for implementation. It will be addressed in the future through the Implementation Policies and Strategies of the Comprehensive Plan.

**CITY OF BAXLEY
Comprehensive Plan Short Term Work Program
Report of Accomplishments**

Element	Initiation Year	Description	Accomplished		Underway		Postponed		Dropped	Status/Comments
			Y/N	Year	Y/N	Est. Comp. Date	Y/N	Est. Int. Date	Y/N	
ED, CF	2002	Continue to promote community programs to reduce illiteracy	N		N				N	The promotion of programs to help reduce illiteracy in the community (such as the GED Program, English as a Second Language (ESOL), health fairs, computer courses for adults, and mentoring programs through the Appling Co. School System and Altamaha Tech) will continue on an ongoing basis. However, this item will be dropped from the STWP due to its present wording as a policy statement as opposed to a specific activity. It will be addressed in the future through the Implementation Policies and Strategies of the Comprehensive Plan.
ED, CF	2002	Support wide-ranging adult-ed programs as part of ATC	N		N				N	Support for current ATC programs such as the GED Program, English as a Second Language (ESOL), health fairs, computer courses for adults, business related seminars, and first responder courses will be continued on an ongoing basis. However, this item will be dropped from the STWP due to its present wording as a policy statement as opposed to a specific activity. It will be addressed in the future through the Implementation Policies and Strategies of the Comprehensive Plan.
ED, CF	2002	Support the development of additional off-campus degree programs through distance learning and off-campus instruction	N		N				N	Support will be continued on an ongoing basis. However, this item will be dropped from the STWP due to its present wording as a policy statement as opposed to a specific activity. It will be addressed in the future through the Implementation Policies and Strategies of the Comprehensive Plan.

**CITY OF BAXLEY
Comprehensive Plan Short Term Work Program
Report of Accomplishments**

Element	Initiation Year	Description	Accomplished		Underway		Postponed		Dropped	Status/Comments	
			Y/N	Year	Y/N	Est. Comp. Date	Y/N	Est. Int. Date	Y/N		
ED	2002	Continue to promote skills improvement training for local industry through Quick Start and ATC	N		N			N		Y	The promotion of skills improvement training will continue on an ongoing basis. ATC currently provides specialized training for new industries and businesses through the Quick Start program, maintenance technician courses for Yancy Brothers employees, heavy equipment operator courses, and the Master Timber Harvesting Program. However, this item will be dropped from the STWP due to its present wording as a policy statement as opposed to a specific activity. It will be addressed in the future through the Implementation Policies and Strategies of the Comprehensive Plan.
ED, CF	2002	Continue to support the implementation and expansion of the Tech Prep program between ATC and local school system	N		N			N		Y	Implementation of a local Tech Prep program between the Appling County School System and Altamaha Tech is expected to occur in 2007. However, this item will be dropped from the STWP due to its present wording as a policy statement as opposed to a specific activity, in addition to other parties having the responsibility for this item's implementation. It will be addressed in the future through the Implementation Policies and Strategies of the Comprehensive Plan.

**CITY OF BAXLEY
Comprehensive Plan Short Term Work Program
Report of Accomplishments**

Element	Initiation Year	Description	Accomplished		Underway		Postponed		Dropped	Status/Comments	
			Y/N	Year	Y/N	Est. Comp. Date	Y/N	Est. Int. Date	Y/N		
ED, CF	2002	Continue to support efforts to reduce drop-out rates	N		N			N		Y	Support for efforts to reduce local drop-out rates will continue on an ongoing basis. However, this item will be dropped from the STWP due to its present wording as a policy statement as opposed to a specific activity. It will be addressed in the future through the Implementation Policies and Strategies of the Comprehensive Plan.
ED, CF	2002	Promote expansion of library branch	N		N			Y	2010		The expansion of the local library branch has been postponed until 2010 due to a current lack of adequate and available funding at the state level. The state has reduced its level of funding in recent years while the County has maintained and, at times, increased its share.
ED	2002	Work to retain Heart of Georgia Altamaha RDC office	Y	2002							Accomplished in 2002.
ED	2002	Promote continuing education and training for appointed and elected leaders	N		N			N		Y	Education and training will continue on an ongoing basis. However, this item will be dropped from the STWP due to its present wording as a policy statement as opposed to a specific activity. It will be addressed in the future through the Implementation Policies and Strategies of the Comprehensive Plan.
ED, CF	2002	Complete the expansion of the Baxley Wastewater Treatment Plant	N		Y	2007					The ongoing expansion to the City's Wastewater Treatment Plant will be completed in March 2007.

**CITY OF BAXLEY
Comprehensive Plan Short Term Work Program
Report of Accomplishments**

Element	Initiation Year	Description	Accomplished		Underway		Postponed		Dropped	Status/Comments
			Y/N	Year	Y/N	Est. Comp. Date	Y/N	Est. Int. Date	Y/N	
ED, CF	2002	Continue to pursue completion of U.S. 341 and U.S. 1 widening	N		Y	2007 (U.S. 341), 2009 (U.S. 1)				The ongoing construction to widen U.S. 341 from Baxley to Jesup is scheduled to be completed by November 2007. The completion of the proposed widening of U.S. 1 from Baxley to the Appling/Bacon county line is scheduled for sometime in 2009.
ED	2002	Continue to support efforts to increase gas tax for developmental highways	N		N			N	Y	Dropped due to a lack of adequate support at the statewide level.
ED, CF	2002	Continue to support efforts to modernize hospital and otherwise upgrade medical services	N		Y	Ongoing				Improvements will continue on an ongoing basis. A new nursing home facility is currently under construction. This item will be reworded in the new STWP to reflect ongoing activities rather than a general policy statement.
ED	2002	Continue to pursue multi-purpose civic center complex, possibly in conjunction with Altamaha Technical College	N		N			Y	2011	A new Fine Arts auditorium has been constructed at Appling County High School. However, a multi-purpose civic center, in conjunction possibly with ATC or otherwise, has been postponed until 2011 due to a current lack of adequate and available funding.

**CITY OF BAXLEY
Comprehensive Plan Short Term Work Program
Report of Accomplishments**

Element	Initiation Year	Description	Accomplished		Underway		Postponed		Dropped	Status/Comments	
			Y/N	Year	Y/N	Est. Comp. Date	Y/N	Est. Int. Date	Y/N		
ED	2002	Continue to explore incentives and community improvements for industrial recruitment/retention	N		N			N		Y	This item will be continued on an ongoing basis. However, this item will be dropped from the STWP due to its present wording as a policy statement as opposed to a specific activity. It will be addressed in the future through the Implementation Policies and Strategies of the Comprehensive Plan.
ED	2002	Complete the development of a new industrial spec. building	N		Y	2008					Plans are currently being drawn for a new spec building, and construction is expected to be completed by 2008.
ED, CF	2002	Pursue the extension of water and sewer service from Baxley to Graham, including Appling Industrial Park West and the Tri-County Industrial Park, to encourage industrial development along the U.S. 341 corridor	Y	2005							The City of Baxley and the Development Authority of Appling County extended water and sewer service to the Appling Industrial Park West and sewer to the Tri-County Industrial Park. The City of Graham extended water service to the Tri-County Industrial Park.
ED	2002	Support efforts of Regional Industrial Authority	N		N			N		Y	Support for the Southeast Georgia Regional Development Authority will continue on an ongoing basis. The Authority has been successful in the recent locations of Pet Milk, Contender Boats, Appling County Pellets, and Wal-Mart to Appling County. However, this item will be dropped from the STWP due to its present wording as a policy statement as opposed to a specific activity. It will be addressed in the future through the Implementation Policies and Strategies of the Comprehensive Plan.

**CITY OF BAXLEY
Comprehensive Plan Short Term Work Program
Report of Accomplishments**

Element	Initiation Year	Description	Accomplished		Underway		Postponed		Dropped	Status/Comments
			Y/N	Year	Y/N	Est. Comp. Date	Y/N	Est. Int. Date	Y/N	
ED	2002	Continue efforts to support existing industry through Existing Industry Council and Dev. Auth. Programs and contacts	N		N				N	Support for existing industries will continue on an ongoing basis. However, this item will be dropped from the STWP due to its present wording as a policy statement as opposed to a specific activity. It will be addressed in the future through the Implementation Policies and Strategies of the Comprehensive Plan.
ED	2002	Utilize revolving loan fund as needed to assist local business/industry in expansion or job creation	Y	2005						Accomplished in 2005.
ED	2002	Establish incentives and programs as needed through DDA for Central Business District improvements	Y	2002						Accomplished in 2002.
ED	2002	Continue to utilize Tourism Board and Chamber of Commerce to promote Plant Hatch, natural resources/outdoor recreation, Heritage Center	N		N				N	Promotion will continue on an ongoing basis. However, this item will be dropped from the STWP due to its present wording as a policy statement as opposed to a specific activity. It will be addressed in the future through the Implementation Policies and Strategies of the Comprehensive Plan.
ED	2002	Encourage the continued expansion of Baxley Tree Fest	N		Y	Ongoing				This item will be continued on an ongoing basis. However, this item will be reworded in the New STWP to reflect more specific activities as opposed to a general policy statement.

**CITY OF BAXLEY
Comprehensive Plan Short Term Work Program
Report of Accomplishments**

Element	Initiation Year	Description	Accomplished		Underway		Postponed		Dropped	Status/Comments	
			Y/N	Year	Y/N	Est. Comp. Date	Y/N	Est. Int. Date	Y/N		
ED	2002	Promote use of U.S. 1/U.S. 341 as alternates to Interstate travel	N		N			N		Y	The Chamber of Commerce, Tourism Board, and Development Authority actively promote U.S. 1/U.S. 341 at the local and state level to attract tourists, businesses, and industries, and will continue to do so on an ongoing basis. However, this item will be dropped from the STWP due to its present wording as a policy statement as opposed to a specific activity. It will be addressed in the future through the Implementation Policies and Strategies of the Comprehensive Plan.
ED	2002	Utilize Chamber and Tourism Board to encourage retirees and others to move to Appling County	N		N			N		Y	This item will be continued on an ongoing basis. Websites and pamphlets have been developed to promote local quality of life and encouraging people to move into the county. However, this item will be dropped from the STWP due to its present wording as a policy statement as opposed to a specific activity. It will be addressed in the future through the Implementation Policies and Strategies of the Comprehensive Plan.
NR	2002	Encourage revision of federal wetlands definition to more realistic one	N		N			N		Y	Dropped due to legislators failing to pass revised legislation and a current lack of interest.

**CITY OF BAXLEY
Comprehensive Plan Short Term Work Program
Report of Accomplishments**

Element	Initiation Year	Description	Accomplished		Underway		Postponed		Dropped	Status/Comments	
			Y/N	Year	Y/N	Est. Comp. Date	Y/N	Est. Int. Date	Y/N		
NR, LU	2002	Continue to work to build support for countywide floodplain management control ordinance	N		N			Y	2009		Postponed until 2009 so as to allow sufficient time for the County to adopt countywide land use regulations, which are presently being explored.
NR, LU	2002	Encourage new development near cities through carefully planned location of facilities and infrastructure	N		N			N		Y	This item will be continued on an ongoing basis. However, this item will be dropped from the STWP due to its present wording as a policy statement as opposed to a specific activity. It will be addressed in the future through the Implementation Policies and Strategies of the Comprehensive Plan.
NR	2002	Continue to utilize Environmental Park to educate the public of the importance of wetlands, sensitive plant and animal habitats or rare/threatened species	N		N			N		Y	This item will be continued on an ongoing basis. However, this item will be dropped from the STWP due to its present wording as a policy statement as opposed to a specific activity, in addition to agencies other than the county having the responsibility for implementation. It will be addressed in the future through the Implementation Policies and Strategies of the Comprehensive Plan.
NR, CF	2007	Work toward check-in station for Bullard Creek Wildlife Management Area in Appling County	Y	2002							A check-in station was put in place in 2002.

**CITY OF BAXLEY
Comprehensive Plan Short Term Work Program
Report of Accomplishments**

Element	Initiation Year	Description	Accomplished		Underway		Postponed		Dropped	Status/Comments
			Y/N	Year	Y/N	Est. Comp. Date	Y/N	Est. Int. Date	Y/N	
NR	2003	Prepare/prioritize list of National Register-eligible or other significant historic districts or properties	Y	2003						Accomplished in 2003 in conjunction with the Appling County Heritage Center and the County Historian.
NR, ED	2003	Prepare/publish map showing historic sites and landmarks	N		N			N	Y	Dropped due to a lack of adequate funding and interest at the present time.
NR, CF	2005	Continue to pursue the acquisition of an old turpentine still and develop as tourist attraction	N		N			N	Y	Dropped due to a lack of adequate interest and other priorities at the present time.
NR, CF	2002	Encourage rehabilitation/adaptive use of historic landmarks for public/private use	N		N			N	Y	The local DAR chapter maintains the Old Holmesville site (site of the former county seat), and the Heritage Parkway and Monument have been established. This item will be continued on an ongoing basis. However, this item will be dropped from the STWP due to its present wording as a policy statement as opposed to a specific activity. It will be addressed in the future through the Implementation Policies and Strategies of the Comprehensive Plan.
NR, CF	2002	Continue to support and expand Appling County Heritage Center	N		Y	Ongoing				This item will be continued on an as needed basis.

**CITY OF BAXLEY
Comprehensive Plan Short Term Work Program
Report of Accomplishments**

Element	Initiation Year	Description	Accomplished		Underway		Postponed		Dropped	Status/Comments	
			Y/N	Year	Y/N	Est. Comp. Date	Y/N	Est. Int. Date	Y/N		
NR	2005	Adopt and implement a model ordinance based on DNR's Part V Environmental Planning Criteria for wetlands	N		N			Y	2008		Postponed until 2008 due to previous DCA/DNR discussions concerning the contents and wording of a statewide model ordinance. The City plans to adopt a model ordinance based on DNR's Part V Environmental Planning Criteria for wetlands upon the completion of the countywide comprehensive plan update.
CF	2002	Continue street improvements	N		Y	Ongoing					Street improvements will continue on an as needed basis as adequate LARP funding is available.
CF	2002	Complete current water/sewer system upgrade and drainage/street improvements	Y	2002							Accomplished in 2002.
CF	2002	Continue water system improvements and expansion as needed	N		Y	Ongoing					Water system improvements will continue on an as needed basis as adequate and sufficient funds are available.
CF	2002	Complete the expansion of wastewater treatment capacity by an additional 500,000 gal/day	N		Y	2007					The ongoing expansion of the City's Wastewater Treatment Plant will be completed in March 2007.

**CITY OF BAXLEY
Comprehensive Plan Short Term Work Program
Report of Accomplishments**

Element	Initiation Year	Description	Accomplished		Underway		Postponed		Dropped	Status/Comments	
			Y/N	Year	Y/N	Est. Comp. Date	Y/N	Est. Int. Date	Y/N		
CF	2002	Continue to upgrade/improve sewer system as needed	N		Y	Ongoing				Sewer system improvements will continue on an as needed basis as adequate and sufficient funds are available.	
CF	2002	Educate the public concerning solid waste issues	N		N			N		Y	This item will be continued on an ongoing basis. However, this item will be dropped from the STWP due to its present wording as a policy statement as opposed to a specific activity. It will be addressed in the future through the Implementation Policies and Strategies of the Comprehensive Plan.
CF	2002	Continue to explore solid waste reduction possibilities, including working to build support for recycling and composting	N		N			N		Y	This item will be continued on an ongoing basis. However, this item will be dropped from the STWP due to its present wording as a policy statement as opposed to a specific activity. It will be reworded in the New STWP to reflect current activities.
CF	2002	Continue fire equipment upgrade in coordinated manner	N		Y	Ongoing					A new fire station has been constructed and a new pumper and fire knockers purchased in recent years. Continued upgrades to fire equipment will be needed in the future, and this will be listed in the New STWP.

**CITY OF BAXLEY
Comprehensive Plan Short Term Work Program
Report of Accomplishments**

Element	Initiation Year	Description	Accomplished		Underway		Postponed		Dropped	Status/Comments
			Y/N	Year	Y/N	Est. Comp. Date	Y/N	Est. Int. Date	Y/N	
CF	2002	Complete the implementation of a full-time fire department to reduce ISO rating	N		Y	2009				The City's ISO rating was reduced with the construction of the new southside fire station. The City is still working towards the implementation of a full-time fire department, and hopes to have it accomplished by 2009 pending an adequate level of local funding.
CF	2006	Cross-train law enforcement personnel as firefighters after full-time fire department established	N		N			Y	2010	Postponed until 2010 to allow time for a full-time fire department to be established.
CF	2003	Renovate City Hall and purchase land for a new fire station	N		Y	2007				Land was purchased for a new fire station in 2005. Renovations to City Hall are nearly complete and will be completed in 2007.
CF	2003	Construct a new fire station	Y	2005						A new fire station was constructed in 2005.
CF	2002	Continue to utilize amphitheater at the Environmental Park for local cultural events/activities	N		N			N	Y	This item will be continued on an ongoing basis. However, this item will be dropped from the STWP due to its present wording as a policy statement as opposed to a specific activity. It will be addressed in the future through the Implementation Policies and Strategies of the Comprehensive Plan.

**CITY OF BAXLEY
Comprehensive Plan Short Term Work Program
Report of Accomplishments**

Element	Initiation Year	Description	Accomplished		Underway		Postponed		Dropped	Status/Comments	
			Y/N	Year	Y/N	Est. Comp. Date	Y/N	Est. Int. Date	Y/N		
CF	2002	Continue to explore possibilities of consolidation whenever planning for new facilities/equipment and office space	N		N			N		Y	This item will be continued on an ongoing basis. However, this item will be dropped from the STWP due to its present wording as a policy statement as opposed to a specific activity. It will be addressed in the future through the Implementation Policies and Strategies of the Comprehensive Plan.
CF	2002	Continue use of citizen advisory committees	N		N			N		Y	This item will be continued on an ongoing basis. However, this item will be dropped from the STWP due to its present wording as a policy statement as opposed to a specific activity. It will be addressed in the future through the Implementation Policies and Strategies of the Comprehensive Plan.
CF	2003	Construct a parallel taxiway at the airport	Y	2006							A new parallel taxiway was constructed in 2006.
HO, LU	2002	Continue to eliminate dilapidated housing and upgrade/rehabilitate existing housing through code enforcement/grant programs/historic incentives	N		N			N		Y	This item will be continued on an ongoing basis. However, this item will be dropped from the STWP due to its present wording as a policy statement as opposed to a specific activity. It will be addressed in the future through the Implementation Policies and Strategies of the Comprehensive Plan.

**CITY OF BAXLEY
Comprehensive Plan Short Term Work Program
Report of Accomplishments**

Element	Initiation Year	Description	Accomplished		Underway		Postponed		Dropped	Status/Comments
			Y/N	Year	Y/N	Est. Comp. Date	Y/N	Est. Int. Date	Y/N	
HO, LU	2002	Continue to encourage neighborhood pride programs, particularly in public housing projects	N		N				N	This item will be continued on an ongoing basis. However, this item will be dropped from the STWP due to its present wording as a policy statement as opposed to a specific activity. It will be addressed in the future through the Implementation Policies and Strategies of the Comprehensive Plan.
HO	2002	Continue to renovate existing public housing as needed	N		Y	Ongoing				This item will be continued on an as needed basis but will be reworded in the New STWP to reflect more specific activities as opposed to a general policy statement.
HO	2002	Continue to encourage/accommodate development of low income housing through infrastructure location/ upgrade	N		N				N	This item will be continued on an ongoing basis. However, this item will be dropped from the STWP due to its present wording as a policy statement as opposed to a specific activity. It will be addressed in the future through the Implementation Policies and Strategies of the Comprehensive Plan.
LU	2007	Amend Subdivision Regulations to clarify standards for road acceptance	N		Y	2008				The City is currently in the process of examining its subdivision regulations to clarify standards for road acceptance, among other items. It is expected that amendments to the City's subdivision regulations will be completed by 2008.

**CITY OF BAXLEY
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Element	Initiation Year	Description	Accomplished		Underway		Postponed		Dropped	Status/Comments
			Y/N	Year	Y/N	Est. Comp. Date	Y/N	Est. Int. Date	Y/N	
LU	2002	Continue to locate commercial/industrial, public/semi-public uses so compatible with existing uses and near infrastructure	N		N		N		Y	This item will be continued on an ongoing basis. However, this item will be dropped from the STWP due to its present wording as a policy statement as opposed to a specific activity. It will be addressed in the future through the Implementation Policies and Strategies of the Comprehensive Plan.
LU	2002	Continue to encourage infill development through zoning or other means	N		N		N		Y	This item will be continued on an ongoing basis. However, this item will be dropped from the STWP due to its present wording as a policy statement as opposed to a specific activity. It will be addressed in the future through the Implementation Policies and Strategies of the Comprehensive Plan.

**CITY OF GRAHAM
Comprehensive Plan Short Term Work Program
Report of Accomplishments**

Element	Initiation Year	Description	Accomplished		Underway		Postponed		Dropped	Status/Comments
			Y/N	Year	Y/N	Est. Comp. Date	Y/N	Est. Int. Date	Y/N	
ED, CF	2002	Continue to promote community programs to reduce illiteracy	N		N				Y	The promotion of programs to help reduce illiteracy in the community (such as the GED Program, English as a Second Language (ESOL), health fairs, computer courses for adults, and mentoring programs through the Appling Co. School System and Altamaha Tech) will continue on an ongoing basis. However, this item will be dropped from the STWP due to its present wording as a policy statement as opposed to a specific activity. It will be addressed in the future through the Implementation Policies and Strategies of the Comprehensive Plan.
ED, CF	2002	Support wide-ranging adult-ed programs as part of ATC	N		N				Y	Support for current ATC programs such as the GED Program, English as a Second Language (ESOL), health fairs, computer courses for adults, business related seminars, and first responder courses will be continued on an ongoing basis. However, this item will be dropped from the STWP due to its present wording as a policy statement as opposed to a specific activity. It will be addressed in the future through the Implementation Policies and Strategies of the Comprehensive Plan.
ED, CF	2002	Support the development of additional off-campus degree programs through distance learning and off-campus instruction	N		N				Y	Support will be continued on an ongoing basis. However, this item will be dropped from the STWP due to its present wording as a policy statement as opposed to a specific activity. It will be addressed in the future through the Implementation Policies and Strategies of the Comprehensive Plan.

**CITY OF GRAHAM
Comprehensive Plan Short Term Work Program
Report of Accomplishments**

Element	Initiation Year	Description	Accomplished		Underway		Postponed		Dropped	Status/Comments	
			Y/N	Year	Y/N	Est. Comp. Date	Y/N	Est. Int. Date	Y/N		
ED, CF	2002	Continue local literacy programs in Graham in conjunction with Regional Library	N		N			N		Y	Local literacy programs are now handled through Altamaha Technical College and its satellite campus in Baxley. Therefore, this item will be dropped from the STWP.
ED, CF	2002	Continue to support local GED program in Graham by ATC	N		N			N		Y	Upon creation of its satellite campus in Baxley, Altamaha Technical College has moved its local program serving the City of Graham to its Baxley campus. Therefore, this item will be dropped from the STWP.
ED, CF	2002	Promote expansion of library branch	N		N			Y	2010		The expansion of the local library branch has been postponed until 2010 due to a current lack of adequate and available funding at the state level. The state has reduced its level of funding in recent years while the County has maintained and, at times, increased its share.
ED	2002	Work to retain Heart of Georgia Altamaha RDC office	Y	2002							Accomplished in 2002.
ED	2002	Promote continuing education and training for appointed and elected leaders	N		N			N		Y	Education and training will continue on an ongoing basis. However, this item will be dropped from the STWP due to its present wording as a policy statement as opposed to a specific activity. It will be addressed in the future through the Implementation Policies and Strategies of the Comprehensive Plan.

**CITY OF GRAHAM
Comprehensive Plan Short Term Work Program
Report of Accomplishments**

Element	Initiation Year	Description	Accomplished		Underway		Postponed		Dropped	Status/Comments
			Y/N	Year	Y/N	Est. Comp. Date	Y/N	Est. Int. Date	Y/N	
ED, CF	2002	Continue to pursue completion of U.S. 341 and U.S. 1 widening	N		Y	2007 (U.S. 341), 2009 (U.S. 1)				The ongoing construction to widen U.S. 341 from Baxley to Jesup is scheduled to be completed by November 2007. The completion of the proposed widening of U.S. 1 from Baxley to the Appling/Bacon county line is scheduled for sometime in 2009.
ED	2002	Continue to support efforts to increase gas tax for developmental highways	N		N			N	Y	Dropped due to a lack of adequate support at the statewide level.
ED, CF	2002	Support efforts to modernize hospital and otherwise upgrade medical services	N		N			N	Y	Improvements will continue on an ongoing basis. A new nursing home facility is currently under construction. The City will continue to support improvement efforts on an ongoing basis. However, this item is being dropped from the City's STWP due to its present wording as a policy statement and its implementation being the responsibility of the County. It will be addressed in the future through the Implementation Policies and Strategies of the Comprehensive Plan.
ED	2002	Continue to pursue multi-purpose civic center complex, possibly in conjunction with Altamaha Technical College	N		N			Y	2011	A new Fine Arts auditorium has been constructed at Appling County High School. However, a multi-purpose civic center, in conjunction possibly with ATC or otherwise, has been postponed until 2011 due to a current lack of adequate and available funding.

**CITY OF GRAHAM
Comprehensive Plan Short Term Work Program
Report of Accomplishments**

Element	Initiation Year	Description	Accomplished		Underway		Postponed		Dropped	Status/Comments	
			Y/N	Year	Y/N	Est. Comp. Date	Y/N	Est. Int. Date	Y/N		
ED	2002	Continue to explore incentives and community improvements for industrial recruitment/retention	N		N			N		Y	This item will be continued on an ongoing basis. However, this item will be dropped from the STWP due to its present wording as a policy statement as opposed to a specific activity. It will be addressed in the future through the Implementation Policies and Strategies of the Comprehensive Plan.
ED	2002	Support efforts of Regional Industrial Authority	N		N			N		Y	Support for the Southeast Georgia Regional Development Authority will continue on an ongoing basis. The Authority has been successful in the recent locations of Pet Milk, Contender Boats, Appling County Pellets, and Wal-Mart to Appling County. However, this item will be dropped from the STWP due to its present wording as a policy statement as opposed to a specific activity. It will be addressed in the future through the Implementation Policies and Strategies of the Comprehensive Plan.
ED	2002	Continue efforts to support existing industry through Existing Industry Council and Dev. Auth. Programs and contacts	N		N			N		Y	Support for existing industries will continue on an ongoing basis. However, this item will be dropped from the STWP due to its present wording as a policy statement as opposed to a specific activity. It will be addressed in the future through the Implementation Policies and Strategies of the Comprehensive Plan.

**CITY OF GRAHAM
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Report of Accomplishments**

Element	Initiation Year	Description	Accomplished		Underway		Postponed		Dropped	Status/Comments	
			Y/N	Year	Y/N	Est. Comp. Date	Y/N	Est. Int. Date	Y/N		
ED	2002	Utilize revolving loan fund to assist local business/industry in expansion or job creation as needed	Y	2005						Accomplished in 2005.	
ED	2002	Promote use of U.S. 1/U.S. 341 as alternates to Interstate travel	N		N			N		Y	The Chamber of Commerce, Tourism Board, and Development Authority actively promote U.S. 1/U.S. 341 at the local and state level to attract tourists, businesses, and industries, and will continue to do so on an ongoing basis. However, this item will be dropped from the STWP due to its present wording as a policy statement as opposed to a specific activity. It will be addressed in the future through the Implementation Policies and Strategies of the Comprehensive Plan.
ED	2002	Continue to utilize Chamber and Tourism Board to encourage retirees and others to move to Appling County	N		N			N		Y	This item will be continued on an ongoing basis. Websites and pamphlets have been developed to promote local quality of life and encouraging people to move into the county. However, this item will be dropped from the STWP due to its present wording as a policy statement as opposed to a specific activity. It will be addressed in the future through the Implementation Policies and Strategies of the Comprehensive Plan.

**CITY OF GRAHAM
Comprehensive Plan Short Term Work Program
Report of Accomplishments**

Element	Initiation Year	Description	Accomplished		Underway		Postponed		Dropped	Status/Comments	
			Y/N	Year	Y/N	Est. Comp. Date	Y/N	Est. Int. Date	Y/N		
NR, HO, LU	2007	Adopt/enforce County Health Dept. regulations	Y	2002						Accomplished in 2002.	
NR	2002	Encourage revision of federal wetlands definition to more realistic one	N		N			N	Y	Dropped due to legislators failing to pass revised legislation and a current lack of interest.	
NR	2005	Adopt and implement a model ordinance based on DNR's Part V Environmental Planning Criteria for wetlands	N		N			Y	2008	Postponed until 2008 due to previous DCA/DNR discussions concerning the contents and wording of a statewide model ordinance. The City plans to adopt a model ordinance based on DNR's Part V Environmental Planning Criteria for wetlands upon the completion of the countywide comprehensive plan update.	
NR, LU	2002	Continue to work to build support for a countywide floodplain management control ordinance	N		N			Y	2009	Postponed until 2009 so as to allow sufficient time for the County to adopt countywide land use regulations, which are presently being explored.	
NR, LU	2002	Encourage new development near cities through carefully planned location of facilities and infrastructure	N		N			N		Y	This item will be continued on an ongoing basis. However, this item will be dropped from the STWP due to its present wording as a policy statement as opposed to a specific activity. It will be addressed in the future through the Implementation Policies and Strategies of the Comprehensive Plan.

**CITY OF GRAHAM
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Report of Accomplishments**

Element	Initiation Year	Description	Accomplished		Underway		Postponed		Dropped	Status/Comments	
			Y/N	Year	Y/N	Est. Comp. Date	Y/N	Est. Int. Date	Y/N		
NR, LU	2007	Consider and work to build support for adoption of local soil erosion and sedimentation ordinance	N		N			Y	2009		Postponed until 2009 so as to allow sufficient time for the County to adopt countywide land use regulations, which are presently being explored.
NR	2003	Assess National Register eligibility of historic properties in Graham, begin research on possible nomination	N		N			Y	2011		Postponed until 2011 due to a lack of adequate interest and support and other priorities at the present time.
NR, CF	2002	Continue to support and expand Appling County Heritage Center as necessary	N		N			N		Y	The City will continue to support improvements to the Appling County Heritage Center on an ongoing basis. However, this item is being dropped from the City's STWP due to its present wording as a policy statement and its implementation being the responsibility of the County. It will be addressed in the future through the Implementation Policies and Strategies of the Comprehensive Plan.
CF	2002	Continue to upgrade/improve streets and roads in Graham	N		Y	Ongoing					Street improvements will continue on an as needed basis as sufficient LARP funding is available.
CF	2002	Explore the feasibility of establishing a sewer system and wastewater treatment plant in Graham, possibly through a linkage with the sewer systems in Baxley and Hazlehurst once the Tri-County Industrial Park is completed	N		N			Y	2011		Postponed until 2011 due to a lack of adequate funding and public/political support at the present time.

**CITY OF GRAHAM
Comprehensive Plan Short Term Work Program
Report of Accomplishments**

Element	Initiation Year	Description	Accomplished		Underway		Postponed		Dropped	Status/Comments	
			Y/N	Year	Y/N	Est. Comp. Date	Y/N	Est. Int. Date	Y/N		
CF	2002	Educate the public concerning solid waste issues	N		N			N		Y	This item will be continued on an ongoing basis. However, this item will be dropped from the STWP due to its present wording as a policy statement as opposed to a specific activity. It will be addressed in the future through the Implementation Policies and Strategies of the Comprehensive Plan.
CF	2002	Continue to explore solid waste reduction possibilities, including building support for recycling and composting	N		N			N		Y	This item will be continued on an ongoing basis. However, this item will be dropped from the STWP due to its present wording as a policy statement as opposed to a specific activity. It will be reworded in the New STWP to reflect current activities.
CF	2002	Continue fire equipment upgrade in coordinated manner	N		Y	Ongoing					Fire equipment upgrades will continue on an as needed basis. This item will be reworded in the New STWP to reflect more specific activities as opposed to a general policy statement.
CF	2005	Seek to establish periodic health screening at least quarterly in Graham	N		N			N		Y	Dropped due to a lack of funding and support at the present time.
CF	2005	Seek to restart Red Cross/CPR classes at Graham City Hall	N		N			N		Y	Dropped due to a lack of funding and support at the present time.

**CITY OF GRAHAM
Comprehensive Plan Short Term Work Program
Report of Accomplishments**

Element	Initiation Year	Description	Accomplished		Underway		Postponed		Dropped	Status/Comments
			Y/N	Year	Y/N	Est. Comp. Date	Y/N	Est. Int. Date	Y/N	
CF	2002	Continue to explore possibilities of consolidation whenever planning for new facilities/equipment and office space	N		N				N	This item will be continued on an ongoing basis. However, this item will be dropped from the STWP due to its present wording as a policy statement as opposed to a specific activity. It will be addressed in the future through the Implementation Policies and Strategies of the Comprehensive Plan.
CF	2004	Install lighting at the city's walking track	Y	2005						Accomplished in 2005.
HO	2002	Utilize grant programs to rehabilitate existing housing as needed	N		Y	Ongoing				This item will be continued on an as needed basis, but will be reworded in the New STWP to reflect more specific activities as opposed to a general policy statement.
HO, LU	2007	Consider and work to build support for adoption of Georgia's Uniform Construction Codes and enforcing by contracting with City of Baxley	N		Y	2007				The County is in the process of adopting the state's Uniform Construction Codes countywide but will likely seek to hire its own Code Enforcement Officer. It is anticipated that adoption will take place in 2007.
HO	2002	Encourage/accommodate development of low income housing through infrastructure location/upgrade	N		N				N	This item will be continued on an ongoing basis. However, this item will be dropped from the STWP due to its present wording as a policy statement as opposed to a specific activity. It will be addressed in the future through the Implementation Policies and Strategies of the Comprehensive Plan.

**CITY OF GRAHAM
Comprehensive Plan Short Term Work Program
Report of Accomplishments**

Element	Initiation Year	Description	Accomplished		Underway		Postponed		Dropped	Status/Comments
			Y/N	Year	Y/N	Est. Comp. Date	Y/N	Est. Int. Date	Y/N	
HO, LU	2002	Continue to encourage and support neighborhood pride improvement programs, including Adopt-A-Highway	N		N				N	This item will be continued on an ongoing basis. However, this item will be dropped from the STWP due to its present wording as a policy statement as opposed to a specific activity. It will be addressed in the future through the Implementation Policies and Strategies of the Comprehensive Plan.
LU, NR	2007	Consider and work to build support for countywide land development regulations	N		Y	2009				The County is currently in the process of investigating land use regulations that would be feasible for local adoption and working to build public support for local land use regulations. It is anticipated that land use regulations will be in place countywide by 2009.

**CITY OF SURRENCY
Comprehensive Plan Short Term Work Program
Report of Accomplishments**

Element	Initiation Year	Description	Accomplished		Underway		Postponed		Dropped	Status/Comments
			Y/N	Year	Y/N	Est. Comp. Date	Y/N	Est. Int. Date	Y/N	
ED, CF	2002	Continue to promote community programs to reduce illiteracy	N		N		N		Y	The promotion of programs to help reduce illiteracy in the community (such as the GED Program, English as a Second Language (ESOL), health fairs, computer courses for adults, and mentoring programs through the Appling Co. School System and Altamaha Tech) will continue on an ongoing basis. However, this item will be dropped from the STWP due to its present wording as a policy statement as opposed to a specific activity. It will be addressed in the future through the Implementation Policies and Strategies of the Comprehensive Plan.
ED, CF	2002	Support wide-ranging adult-ed programs as part of ATC	N		N		N		Y	Support for current ATC programs such as the GED Program, English as a Second Language (ESOL), health fairs, computer courses for adults, business related seminars, and first responder courses will be continued on an ongoing basis. However, this item will be dropped from the STWP due to its present wording as a policy statement as opposed to a specific activity. It will be addressed in the future through the Implementation Policies and Strategies of the Comprehensive Plan.
ED, CF	2003	Pursue the establishment of a local GED program in Surrency through Altamaha Technical College	N		N		N		Y	Upon creation of its satellite campus in Baxley, Altamaha Technical College has moved its local GED program to its Baxley campus. Therefore, this item will be dropped from the STWP.

**CITY OF SURRENCY
Comprehensive Plan Short Term Work Program
Report of Accomplishments**

Element	Initiation Year	Description	Accomplished		Underway		Postponed		Dropped	Status/Comments	
			Y/N	Year	Y/N	Est. Comp. Date	Y/N	Est. Int. Date	Y/N		
ED, CF	2002	Support the development of additional off-campus degree programs through distance learning and off-campus instruction	N		N			N		Y	Support will be continued on an ongoing basis. However, this item will be dropped from the STWP due to its present wording as a policy statement as opposed to a specific activity. It will be addressed in the future through the Implementation Policies and Strategies of the Comprehensive Plan.
ED, CF	2002	Promote expansion of library branch	N		N			Y	2010		The expansion of the local library branch has been postponed until 2010 due to a current lack of adequate and available funding at the state level. The state has reduced its level of funding in recent years while the County has maintained and, at times, increased its share.
ED	2002	Work to retain Heart of Georgia Altamaha RDC office	Y	2002							Accomplished in 2002.
ED	2002	Promote continuing education and training for appointed and elected leaders	N		N			N		Y	Education and training will continue on an ongoing basis. However, this item will be dropped from the STWP due to its present wording as a policy statement as opposed to a specific activity. It will be addressed in the future through the Implementation Policies and Strategies of the Comprehensive Plan.

**CITY OF SURRENCY
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Report of Accomplishments**

Element	Initiation Year	Description	Accomplished		Underway		Postponed		Dropped	Status/Comments
			Y/N	Year	Y/N	Est. Comp. Date	Y/N	Est. Int. Date	Y/N	
ED, CF	2002	Continue to pursue completion of U.S. 341 and U.S. 1 widening	N		Y	2007 (U.S. 341), 2009 (U.S. 1)				The ongoing construction to widen U.S. 341 from Baxley to Jesup is scheduled to be completed by November 2007. The completion of the proposed widening of U.S. 1 from Baxley to the Appling/Bacon county line is scheduled for sometime in 2009.
ED	2002	Continue to support efforts to increase gas tax for developmental highways	N		N			N	Y	Dropped due to a lack of adequate support at the statewide level.
ED, CF	2002	Continue to support efforts to modernize hospital and otherwise upgrade medical services	N		N			N	Y	Improvements will continue on an ongoing basis. A new nursing home facility is currently under construction. The City will continue to support improvement efforts on an ongoing basis. However, this item is being dropped from the City's STWP due to its present wording as a policy statement and its implementation being the responsibility of the County. It will be addressed in the future through the Implementation Policies and Strategies of the Comprehensive Plan.
ED	2002	Continue to pursue multi-purpose civic center complex, possibly in conjunction with Altamaha Technical College	N		N			Y	2011	A new Fine Arts auditorium has been constructed at Appling County High School. However, a multi-purpose civic center, in conjunction possibly with ATC or otherwise, has been postponed until 2011 due to a current lack of adequate and available funding.

**CITY OF SURRENCY
Comprehensive Plan Short Term Work Program
Report of Accomplishments**

Element	Initiation Year	Description	Accomplished		Underway		Postponed		Dropped	Status/Comments	
			Y/N	Year	Y/N	Est. Comp. Date	Y/N	Est. Int. Date	Y/N		
ED	2002	Continue to explore incentives and community improvements for industrial recruitment/retention	N		N			N		Y	This item will be continued on an ongoing basis. However, this item will be dropped from the STWP due to its present wording as a policy statement as opposed to a specific activity. It will be addressed in the future through the Implementation Policies and Strategies of the Comprehensive Plan.
ED	2002	Support efforts of Regional Industrial Authority	N		N			N		Y	Support for the Southeast Georgia Regional Development Authority will continue on an ongoing basis. The Authority has been successful in the recent locations of Pet Milk, Contender Boats, Appling County Pellets, and Wal-Mart to Appling County. However, this item will be dropped from the STWP due to its present wording as a policy statement as opposed to a specific activity. It will be addressed in the future through the Implementation Policies and Strategies of the Comprehensive Plan.
ED	2002	Continue efforts to support existing industry through Existing Industry Council and Dev. Auth. Programs and contacts	N		N			N		Y	Support for existing industries will continue on an ongoing basis. However, this item will be dropped from the STWP due to its present wording as a policy statement as opposed to a specific activity. It will be addressed in the future through the Implementation Policies and Strategies of the Comprehensive Plan.

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Element	Initiation Year	Description	Accomplished		Underway		Postponed		Dropped	Status/Comments	
			Y/N	Year	Y/N	Est. Comp. Date	Y/N	Est. Int. Date	Y/N		
ED	2002	Utilize revolving loan fund to assist local business/industry in expansion or job creation as needed	Y	2005						Accomplished in 2005.	
ED	2002	Promote use of U.S. 1/U.S. 341 as alternates to Interstate travel	N		N			N		Y	The Chamber of Commerce, Tourism Board, and Development Authority actively promote U.S. 1/U.S. 341 at the local and state level to attract tourists, businesses, and industries, and will continue to do so on an ongoing basis. However, this item will be dropped from the STWP due to its present wording as a policy statement as opposed to a specific activity. It will be addressed in the future through the Implementation Policies and Strategies of the Comprehensive Plan.
ED	2002	Continue to utilize Chamber and Tourism Board to encourage retirees and others to move to Appling County	N		N			N		Y	This item will be continued on an ongoing basis. Websites and pamphlets have been developed to promote local quality of life and encouraging people to move into the county. However, this item will be dropped from the STWP due to its present wording as a policy statement as opposed to a specific activity. It will be addressed in the future through the Implementation Policies and Strategies of the Comprehensive Plan.

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Comprehensive Plan Short Term Work Program
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Element	Initiation Year	Description	Accomplished		Underway		Postponed		Dropped	Status/Comments	
			Y/N	Year	Y/N	Est. Comp. Date	Y/N	Est. Int. Date	Y/N		
NR, HO, LU	2007	Adopt/enforce County Health Dept. regulations	Y	2002						Accomplished in 2002.	
NR	2002	Encourage revision of federal wetlands definition to more realistic one	N		N			N	Y	Dropped due to legislators failing to pass revised legislation and a current lack of interest.	
NR	2005	Adopt and implement a model ordinance based on DNR's Part V Environmental Planning Criteria for wetlands	N		N			Y	2008	Postponed until 2008 due to previous DCA/DNR discussions concerning the contents and wording of a statewide model ordinance. The City plans to adopt a model ordinance based on DNR's Part V Environmental Planning Criteria for wetlands upon the completion of the countywide comprehensive plan update.	
NR, LU	2002	Continue to work to build support for a countywide floodplain management control ordinance	N		N			Y	2009	Postponed until 2009 so as to allow sufficient time for the County to adopt countywide land use regulations, which are presently being explored.	
NR, LU	2002	Encourage new development near cities through carefully planned location of facilities and infrastructure	N		N			N		Y	This item will be continued on an ongoing basis. However, this item will be dropped from the STWP due to its present wording as a policy statement as opposed to a specific activity. It will be addressed in the future through the Implementation Policies and Strategies of the Comprehensive Plan.

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Element	Initiation Year	Description	Accomplished		Underway		Postponed		Dropped	Status/Comments	
			Y/N	Year	Y/N	Est. Comp. Date	Y/N	Est. Int. Date	Y/N		
NR, LU	2007	Consider and work to build support for adoption of local soil erosion and sedimentation ordinance	N		N			Y	2009		Postponed until 2009 so as to allow sufficient time for the County to adopt countywide land use regulations, which are presently being explored.
NR	2003	Prepare National Register nomination for Surrency historic district	N		N			N		Y	Dropped due to the loss of several historic buildings and a lack of interest at the present time.
NR, CF	2002	Continue to rehabilitate Old Surrency School for use as a community center	N		Y	2011					The City maintains the school building on an ongoing basis. In recent years, the City has remodeled a classroom and undertaken repairs to the building's roof. Other rehabilitative efforts are needed and will be conducted as sufficient funds are available. It is anticipated that this item can be completed by 2011.
NR, CF	2002	Continue to support and expand Appling County Heritage Center as necessary	N		N			N		Y	The City will continue to support improvements to the Appling County Heritage Center on an ongoing basis. However, this item is being dropped from the City's STWP due to its present wording as a policy statement and its implementation being the responsibility of the County. It will be addressed in the future through the Implementation Policies and Strategies of the Comprehensive Plan.

**CITY OF SURRENCY
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Report of Accomplishments**

Element	Initiation Year	Description	Accomplished		Underway		Postponed		Dropped	Status/Comments
			Y/N	Year	Y/N	Est. Comp. Date	Y/N	Est. Int. Date	Y/N	
CF	2002	Continue street improvements	N		Y	Ongoing				Street improvements will continue on an as needed basis as sufficient funding is available. This item will be reworded in the New STWP to reflect more specific activities as opposed to a general policy statement.
CF	2002	Continue to extend and upgrade the water system as feasible	N		Y	Ongoing				The City has made several extensions of its water system in recent years. Further extensions will be done on an as needed basis as sufficient funds are available.
CF	2002	Educate the public concerning solid waste issues	N		N			N	Y	This item will be continued on an ongoing basis. However, this item will be dropped from the STWP due to its present wording as a policy statement as opposed to a specific activity. It will be addressed in the future through the Implementation Policies and Strategies of the Comprehensive Plan.
CF	2002	Continue to explore solid waste reduction possibilities, including continuing to build support for recycling and composting	N		N			N	Y	This item will be continued on an ongoing basis. However, this item will be dropped from the STWP due to its present wording as a policy statement as opposed to a specific activity. It will be reworded in the New STWP to reflect current activities.

**CITY OF SURRENCY
Comprehensive Plan Short Term Work Program
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Element	Initiation Year	Description	Accomplished		Underway		Postponed		Dropped	Status/Comments	
			Y/N	Year	Y/N	Est. Comp. Date	Y/N	Est. Int. Date	Y/N		
CF	2002	Continue fire equipment upgrade in coordinated manner	N		Y	Ongoing				The City has recently purchased two new fire trucks. Future upgrades will be done on an as needed basis as sufficient funds are available. This item will be reworded in the New STWP to reflect more specific activities as opposed to a general policy statement.	
CF	2002	Complete the improvements at Surrency Ballfield and continue to maintain as necessary	N		N			Y	2008	Postponed until 2008 due to a lack of funding and other priorities at the present time. Maintenance will be continued on an ongoing basis.	
CF	2003	Pursue improvements to Surrency Park	N		Y	Ongoing				Improvements will be continued on an as needed basis as adequate funds are available. This item will be reworded in the New STWP to reflect more specific activities.	
CF	2005	Seek to construct a walking track in Surrency	N		N			Y	2010	Postponed until 2010 due to a lack of funding and other priorities at the present time.	
CF	2002	Continue to explore possibilities of consolidation whenever planning for new facilities/equipment and office space	N		N			N		Y	This item will be continued on an ongoing basis. However, this item will be dropped from the STWP due to its present wording as a policy statement as opposed to a specific activity. It will be addressed in the future through the Implementation Policies and Strategies of the Comprehensive Plan.

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Element	Initiation Year	Description	Accomplished		Underway		Postponed		Dropped	Status/Comments
			Y/N	Year	Y/N	Est. Comp. Date	Y/N	Est. Int. Date	Y/N	
HO	2002	Utilize grant programs to rehabilitate existing housing as needed	N		Y	Ongoing				This item will be continued on an as needed basis, but will be reworded in the New STWP to reflect more specific activities as opposed to a general policy statement.
HO, LU	2007	Consider and work to build support for adoption of Georgia's Uniform Construction Codes and enforcing by contracting with City of Baxley	N		Y	2007				The County is in the process of adopting the state's Uniform Construction Codes but will likely seek to hire its own Code Enforcement Officer. It is anticipated that adoption will take place in 2007.
HO	2002	Encourage/accommodate development of low income housing through infrastructure location/ upgrade	N		N			N	Y	This item will be continued on an ongoing basis. However, this item will be dropped from the STWP due to its present wording as a policy statement as opposed to a specific activity. It will be addressed in the future through the Implementation Policies and Strategies of the Comprehensive Plan.
HO, LU	2002	Continue to encourage and support neighborhood pride improvement programs	N		N			N	Y	This item will be continued on an ongoing basis. However, this item will be dropped from the STWP due to its present wording as a policy statement as opposed to a specific activity. It will be addressed in the future through the Implementation Policies and Strategies of the Comprehensive Plan.

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Element	Initiation Year	Description	Accomplished		Underway		Postponed		Dropped	Status/Comments
			Y/N	Year	Y/N	Est. Comp. Date	Y/N	Est. Int. Date	Y/N	
LU, NR	2007	Consider and work to build support for countywide land development regulations	N		Y	2009				The County is currently in the process of investigating land use regulations that would be feasible for local adoption and working to build public support for local land use regulations. It is anticipated that land use regulations will be in place countywide by 2009.

APPENDIX B

The Joint Appling County Solid Waste Management Plan 2016

The Joint Appling County Solid Waste Management Plan 2016

Prepared For:

Appling County

City of Baxley

City of Graham

City of Surrency

Prepared By:

Heart of Georgia Altamaha Regional Development Center

November, 2006

Appling County Solid Waste Management Plan

I. Introduction

Appling County is located in the southeastern region of the State of Georgia along U.S. 341 relatively in the geographic center of the cities Savannah, Macon, Valdosta, and Jacksonville, Florida. Created by a State Legislative act in 1818, Appling County is a community with a significant elderly population that is experiencing minimal growth. With U.S. 341 traversing through the center of the county and U.S. Highway 1 running north and south, Appling County has good transportation routes connecting the county to several of Georgia's major cities and Georgia's ports. These transportation routes serve as major thoroughfares through Appling County. Many motorists traveling east to west from Brunswick to Macon utilize U.S. 341 as an efficient means of transportation. U.S. 1 also serves as a quick and efficient route to reach Augusta and other cities further north and south in Georgia, as well as Jacksonville, FL. With an estimated 2005 population of 17,954, the county's population increased just 1.5 percent from 1980 to 2005. In 2005, the number of occupied housing units was 4,402 in Appling County. The most recent data available for the municipalities concerning occupied housing units comes from the 2000 Census. In Baxley, the number of occupied housing units was 1,582. In Graham, the number of occupied housing units was 124. In Surrency, the number of occupied housing units was 98.

A vast majority of Appling County's land area consists of agriculture and forestland (approximately 91 percent). The total square mileage of land area in Appling County is 508.8. The elevation of Appling County ranges from about 50 feet in the northern portion of the county along the Altamaha River and 95 feet in southern Appling County along Big Satilla Creek to about 245 feet near Graham, although much of the county lies about 200 feet above sea level. The largest employer in Appling County is Plant Hatch, a nuclear power facility operated by the Southern Company, which employs approximately 800 people. Plant Hatch is located along the Altamaha River. This makes the nuclear plant a critical employer for the economy in Appling County.

Appling County has three incorporated cities that are participating in this solid waste plan. The City of Baxley is the county seat of Appling County. Its estimated 2005 population was 4,402. The City of Graham had an estimated 2005 population of 325. The City of Surrency had an estimated 2005 population of 245.

II. Waste Disposal Stream Analysis

A. Inventory of Waste Stream Generators

Households principally contribute to the overall waste stream in the unincorporated areas of Appling County, along with lesser contributions from industries, institutions, and commercial businesses. These sectors contribute different items such as paper, plastic, inorganic/organic, and glass. Paper is approximately 45 percent, plastic is approximately 35 percent, inorganic/organic is approximately 15, and glass is approximately five percent in Appling County. It is estimated that approximately 60 percent of the material is household garbage, 25 percent is industrial (such as Plant Hatch Nuclear Plant, Claxton Poultry), 10 percent is institutional (Altamaha Technical College, two elementary schools) and five percent is commercial. In the City of Baxley, households, commercial businesses, industries, and institutions contribute to the overall waste stream. These sectors contribute different items such as paper, plastic, inorganic/organic, and glass. Paper is approximately 40 percent, plastic is approximately 35 percent, inorganic/organic is approximately 20, and glass is approximately five percent in Baxley. Households contribute approximately 40 percent of the overall waste stream, while commercial businesses and industries each contribute roughly 25 percent. Institutions, such as the schools in the Appling County School System as well as Appling Healthcare System, contribute about 10 percent. In the City of Graham, households and a couple of small commercial businesses contribute to the overall waste stream. These sectors contribute different items such as paper, plastic, inorganic/organic, and glass. Paper is approximately 45 percent, plastic is approximately 40 percent, inorganic/organic is approximately 10, and glass is approximately five percent in Baxley. Households contribute approximately 95 percent and commercial businesses contribute the remaining five percent. In the City of Surrency, households, and a few commercial businesses, and industries contribute to the

overall waste stream. These sectors contribute different items such as paper, plastic, inorganic/organic, and glass. Paper is approximately 45 percent, plastic is approximately 40 percent, inorganic/organic is approximately 10, and glass is approximately five percent in Baxley. Households contribute approximately 90 percent of the waste stream, while commercial businesses and industries contribute five percent each.

B. Anticipated Waste Amounts

Because solid waste collection and disposal in Appling County is a joint operation among the county and its municipalities, projections for the anticipated waste amounts of both municipalities are included in the countywide projections that are shown in Table 1. Several steps were required to determine the amounts of municipal solid waste and construction and demolition waste that is generated in Appling County in terms of pounds per person per day through the years of 2006 to 2016. First, the total population for the county was projected from 2006 through 2016. Once the population was projected, the amount of waste that was disposed of by Appling County and its municipalities from 2004-2005 was recorded for each year. The amount of municipal solid waste that was generated each year (2004-2005) was then divided by population estimates from 2004-2005 to get a per capita amount of municipal solid waste along with the per capita amount of construction and demolition waste. It was then decided to utilize the highest per capita number (6.90 in 2005 for MSW/3.28 in 2004 for C & D) to avoid being overly conservative. Then, each per capita number was utilized to get a constant rate of the amount of waste disposed for the remaining years of the per capita municipal solid waste and construction and demolition waste generated. Thus, it was assumed that the annual rate of growth would remain consistent in order to best produce a reasonable estimate.

To determine the total tonnage disposed, the projected population for each year (2005-2016) was then multiplied by the highest per capita number (6.90 in 2005 for MSW/3.28 in 2004 for C & D) to determine an amount disposed for each year. This number resulted in the total number of tons of municipal solid waste along with construction and demolition waste disposed of in Appling County for 2005-2016.

According to the figures obtained from Appling County, a total of 148 tons of recyclables are collected per year on average. The total number of recycled tons collected based upon 2005 figures was then divided by the 2005 population to get a constant rate of change. Because there was only one year (2005) available to base the projections upon, this number (.008) was then multiplied by the projected population for each year (2005-2016) and that resulted in the amount of tons recycled for each year.

The total tonnage for both types of disposed waste for each year was then added to the total tonnage of recyclables to get a total amount of waste generated per year. That total was then divided by 365 to get the total tons per day. Next, the total tons per day were multiplied by 2,000 (2,000 lbs. equals one ton) to get the total pounds per day. That total was then divided by the projected population to get the total pounds per person per day of waste generated. The total pounds per person per day of waste generated in 2005 was 5.47. The estimated numbers are given for each year beginning in 2005 through 2016 in Table 1.

The composition of the municipal solid waste generated each year from 2005-2016 is also broken down in tons based upon the Georgia Department of Community Affairs (DCA) state figure from seasonal sorts from 2005. The figures for Appling County are assumed to be the same as the state figures because no figures were available at the local level. These figures are shown in Table 2.

The projected increase of recyclables from 2005-2016 are based on the countywide population projection because both Metter and Pulaski are included in the County's population projection. The composition of the recyclables estimated to be generated each year from 2005-2016 is also broken down in tons based upon the estimated figures from Appling County in 2005. The estimated figures for the composition of recyclables from 2005 through 2016 can be found in Table 3.

Table 1
Annual Projections of Appling County
Municipal Solid Waste 2005-2016 (in Tons)

Year	Population	C & D Tons Disposed	MSW Tons Disposed	Tons Recycled	Total Generated	Lbs./Person/Day Generated
2005	17,954	5,885	12,392	148	18,425	5.47
2006	18,344	6,016	12,657	148	18,821	5.47
2007	18,509	6,070	12,771	148	18,989	5.47
2008	18,675	6,125	12,885	149	19,159	5.47
2009	18,884	6,193	13,029	151	19,373	5.47
2010	19,178	6,290	13,232	153	19,675	5.47
2011	19,217	6,303	13,259	153	19,715	5.47
2012	19,433	6,374	13,408	155	19,937	5.47
2013	19,649	6,444	13,557	157	20,158	5.47
2014	19,865	6,515	13,706	158	20,379	5.47
2015	20,082	6,586	13,856	160	20,602	5.47
2016	20,271	6,648	13,986	162	20,796	5.47

Sources: US Bureau of the Census, www.census.gov, Heart of Georgia Altamaha RDC Staff, 2006

Note: Projections were based on most recent data available

Table 2
Annual Projections of Appling County
Municipal Solid Waste Separated by Type 2005-2016 (in Tons)

Year	Inorganics	Paper	Plastic	Glass	Metal	Organic	C & D
2005	211	2,553	1,103	285	409	1,946	5,885
2006	215	2,606	1,125	291	417	1,987	6,016
2007	217	2,630	1,136	294	420	2,004	6,070
2008	219	2,653	1,146	294	424	2,022	6,125
2009	221	2,684	1,158	299	429	2,045	6,193
2010	224	2,725	1,178	304	436	2,076	6,290
2011	225	2,730	1,179	304	436	2,076	6,303
2012	227	2,761	1,192	308	442	2,104	6,374
2013	230	2,792	1,206	311	447	2,127	6,444
2014	233	2,822	1,219	315	451	2,151	6,515
2015	235	2,853	1,233	318	457	2,174	6,586
2016	237	2,880	1,244	321	461	2,195	6,648

Sources: Heart of Georgia Altamaha RDC Staff, GA DCA, 2006

Table 3
Annual Projections of Appling County
Recyclables Separated by Type 2005-2016 (in Tons)

Year	Metal & Appliances	Tires
2005	123	25
2006	123	25
2007	123	25
2008	124	25
2009	125	26
2010	127	26
2011	127	26
2012	129	26
2013	130	27
2014	131	27
2015	133	27
2016	134	28

Sources: Heart of Georgia Altamaha RDC Staff, Appling County, 2006

III. Waste Reduction Element

A. Inventory of Current Waste Reduction and Recycling Programs

As a part of local efforts to address the State of Georgia’s goals to reduce the amount of waste disposed, Appling County has a designated area at the Roaring Creek C & D Landfill and at the County Shop for residents to properly dispose of their scrap metal. Once a significant amount of scrap metal is collected, the County contacts Barber Recycling of Alma, GA to properly recycle the metal. There are no programs in the cities of Baxley, Graham, or Surrency to collect recyclables. The Appling County recycling efforts toward scrap metal target all residents of Appling County and encourage the recycling of items through proper disposal. This program has had some limited success since its inception and needs to grow. The County continuously needs to look for ways to expand their recycling efforts.

B. Source Reduction

Appling County and its municipalities do not have formal waste reduction programs through reuse programs, financial incentives, waste audits, waste exchanges, or industrial process changes.

C. Recycling

Appling County and its municipalities have not developed a recycling and collection program for the County and the municipalities, other than that for scrap metal mentioned earlier. A more comprehensive recycling program needs to be developed concerning household recyclables and other items, and it has the potential for growth and success if additional funding were available.

IV. Yard Trimming Mulching/Composting

A. Inventory of Composting and Mulching Programs

The City of Baxley has a composting/mulching program. The City utilizes South Georgia Refuse to provide a once a week curbside collection for yard trimmings and does not charge a fee. The mulch is taken to a four-acre GA EPD permitted inert landfill at the Roaring Creek C & D Landfill on East

River Road. Appling County and the cities of Graham and Surrency do not have a composting/mulching program. However, the County and the cities of Graham and Surrency encourage their residents to take their mulch to the EPD permitted inert landfill at the Roaring Creek C & D Landfill.

B. Special Management Items

Appling County has a program to collect tires, white goods, and brown goods (furniture, mattresses, etc.) throughout the county. The County has a designated area at the Roaring Creek C & D Landfill and at the County Shop for residents to properly dispose of their tires. The tires are collected on a call basis by Recovered Materials, Inc., of Alma, GA, to be recycled. White goods have a designated drop-off area at the Roaring Creek C & D Landfill. Once a significant amount of white goods are collected, the County contacts Barber Recycling of Alma, GA, to collect and properly dispose of the white goods. Brown goods have a designated drop-off trailer at the Roaring Creek C & D Landfill. Once a significant amount of brown goods are collected, the County takes the brown goods to the Toombs County Landfill. Citizens of the unincorporated area of Appling County may also utilize the once a month collection provided by Sullivan Environmental Services to collect their white and brown goods. Once the white and brown goods are collected, Sullivan Environmental Services takes them to either the Toombs County Landfill or Broadhurst Environmental Landfill in Wayne County. The City of Baxley utilizes South Georgia Refuse for curbside collection of brown goods in the incorporated area. There is no fee charged for the collection of brown goods. South Georgia Refuse collects the items and takes them to the Roaring Creek C & D Landfill. The County contacts a private contractor to collect the items. The City of Baxley utilizes South Georgia Refuse for the curbside collection of white goods in the incorporated area. There is no fee charged for the collection of white goods. South Georgia Refuse collects the items and takes them to a roll-off bin at the City's shop. Sullivan Environmental Services collects the white goods and takes them to the Broadhurst Environmental Landfill. There are no programs in the cities of Graham or Surrency to collect special management items.

C. Waste Reduction Assessment

Appling County's recycling efforts for waste reduction are inadequate to facilitate the state's waste disposal reduction goal. While the efforts are currently limited, more funding is needed to expand the efforts into a program to better facilitate the State of Georgia's waste reduction goals.

D. Waste Reduction Needs:

1. Continue to utilize the inert landfill as a means of proper disposal of yard trimmings for the City of Baxley.
2. Establish a yard trimming mulching/composting program for Appling County and the cities of Graham and Surrency.
3. Continue to collect scrap metal, tires, white goods, and brown goods at various sites throughout Appling County.
4. Establish a recycling program for Appling County and its municipalities that focuses on a small number of items initially and eventually expands to include more items.
5. Citizens of the City of Baxley need to continue to utilize the curbside collection of white goods, brown goods, and yard trimmings.

Waste Reduction Goals:

1. The cities of Baxley, Graham, and Surrency need to purchase recycling containers for curbside collection of recyclables.

V. Collection Element

A. Inventory of Current Solid Waste and Recyclable Collection Programs

At the present time, Appling County utilizes a private contractor (Sullivan Environmental Services) for the collection of solid waste for rural residents of the county. The County utilizes curbside collection once a week. The County charges \$12.50 per month to residents for solid waste collection. Sullivan Environmental Services also provides commercial and industrial dumpster

rentals for businesses in the unincorporated area of Appling County. Customers may choose from a four, six, or eight cubic yard container. The cost depends on the size of the container and the number of times the container is picked up each week. Construction and industrial waste is taken to the Roaring Creek C & D Landfill located on East River Road in Appling County by Sullivan Environmental Services. Once the household garbage is collected, it is taken by Sullivan Environmental to either the Toombs County Landfill or Broadhurst Environmental Landfill in Wayne County. The Broadhurst Environmental Landfill has a capacity to operate for approximately 12 more years. Its remaining capacity is 10,697,451.00 cubic yards. The Toombs County Landfill has a capacity to operate for approximately 21 more years. Its remaining capacity is 1,786,689.00 cubic yards. The Roaring Creek C & D Landfill has a capacity to operate for approximately 42 more years. Its remaining capacity is 469,650.00 cubic yards. The City of Baxley utilizes a private contractor (Sullivan Environmental Services) for the collection of solid waste for citizens of Baxley. The City utilizes curbside collection once a week. The City charges \$8.85 per month to residents for solid waste collection. Commercial businesses may also contract with Sullivan Environmental Services for commercial collection. The City utilizes curbside collection once a week. The City charges \$25.80 per pickup to residents for commercial collection. Once the commercial garbage is collected, it is taken by Sullivan Environmental Services to either the Toombs County Landfill or Broadhurst Environmental Landfill. Once the household garbage is collected, it is again taken by Sullivan Environmental to either the Toombs County Landfill or Broadhurst Environmental Landfill. The Broadhurst Environmental Landfill has a capacity to operate for approximately 12 more years. Its remaining capacity is 10,697,451.00 cubic yards. The Toombs County Landfill has a capacity to operate for approximately 21 more years. Its remaining capacity is 1,786,689.00 cubic yards. The cities of Graham and Surrency utilize a private contractor (Sullivan Environmental Services) for the collection of solid waste for their citizens. Both cities utilize curbside collection once a week. The citizens of both of the cities are billed by Sullivan Environmental Services. The City of Graham customers are charged \$13.20 per month, and City of Surrency customers are charged \$12.95 per month to their residents for solid waste collection. Once the household garbage is collected, it is taken by

Sullivan Environmental to either the Toombs County Landfill or Broadhurst Environmental Landfill. The Broadhurst Environmental Landfill has a capacity to operate for approximately 12 more years. Its remaining capacity is 10,697,451.00 cubic yards. The Toombs County Landfill has a capacity to operate for approximately 21 more years. Its remaining capacity is 1,786,689.00 cubic yards.

Appling County has a program to collect tires, white goods, and brown goods (furniture, mattresses, etc.) throughout the county. The County has a designated area at the Roaring Creek C & D Landfill and at the County Shop for residents to properly dispose of their tires. The tires are collected on a call basis by Recovered Materials, Inc., of Alma, GA, to be recycled. White goods have a designated drop-off area at the Roaring Creek C & D Landfill. Once a significant amount of white goods are collected, the County contacts Barber Recycling of Alma, GA, to collect and properly dispose of the white goods. Brown goods have a designated drop-off trailer at the Roaring Creek C & D Landfill. Once a significant amount of brown goods are collected, the County takes the brown goods to the Toombs County Landfill. Citizens of the unincorporated area of Appling County may also utilize the once a month collection provided by Sullivan Environmental Services to collect their white and brown goods. Once the white and brown goods are collected, Sullivan Environmental Services takes them to either the Toombs County Landfill or Broadhurst Environmental Landfill. The City of Baxley utilizes South Georgia Refuse for curbside collection of brown goods in the incorporated area. There is no fee charged for the collection of brown goods. South Georgia Refuse collects the items and takes them to the Roaring Creek C & D Landfill. The County contacts a private contractor to collect the items. The City of Baxley utilizes South Georgia Refuse for the curbside collection of white goods in the incorporated area. There is no fee charged for the collection of white goods. South Georgia Refuse collects the items and takes them to a roll-off bin at the City's shop. Sullivan Environmental Services collects the white goods and takes them to the Broadhurst Environmental Landfill. There is no program in the City of Baxley to collect tires. There are no programs in the cities of Graham or Surrency to collect any special management items.

Inventory of Landfills and Haulers of Solid Waste Serving Appling County

Sullivan Environmental Services
425 Highway 292
Vidalia, GA 30474

Roaring Creek C & D Landfill
East River Road
Baxley, GA 31513

Broadhurst Environmental Landfill
4800 Broadhurst Road West
Screven, GA 31560

Toombs County Landfill
P.O. Box 112
Lyons, GA 30436

B. Yard Trimmings Collection

The City of Baxley has a composting/mulching program. The City utilizes South Georgia Refuse to provide a once a week curbside collection for yard trimmings and does not charge a fee. The mulch is taken to a four-acre GA EPD permitted inert landfill at the Roaring Creek C & D Landfill on East River Road. Appling County and the cities of Graham and Surrency do not have a composting/mulching program. However, the County and the cities of Graham and Surrency encourage their residents to take their mulch to the EPD permitted inert landfill at the Roaring Creek C & D Landfill.

C. Adequacy of Collection Programs

The collection methods utilized to collect solid waste by Appling County and its municipalities are adequate to serve the citizens of Appling County. With several regional landfills located in close proximity to Appling County, the accessibility of a landfill for solid waste collection purposes by the local governments is adequate. Appling County and its municipalities need to

establish a recycling program for household items and other recyclables. The cities of Baxley, Graham, and Surrency do not have a collection program for tires. The cities of Graham and Surrency do not have a collection program to collect white or brown goods. However, citizens may take their tires, white and brown goods to the drop-off site located at the Roaring Creek C & D Landfill.

D. Illegal Dumping

There is a problem in Appling County with illegal dumping. The County utilizes the Georgia Department of Natural Resources Game Warden to combat the problem of illegal dumping where needed. The City of Baxley does not have a problem with illegal dumping, but if a problem should arise the City would utilize the Georgia Department of Natural Resources Game Warden, Codes Enforcement, or the Baxley Police Department to combat the problem. The cities of Graham and Surrency do not have a problem with illegal dumping, but if a problem were to occur the cities would use the police department and the Georgia Department of Natural Resources Game Warden, respectively, to combat the problem.

E. Collection Needs:

1. Continue the current collection method of yard trimmings by the City of Baxley.
2. Continue current means of collecting solid waste in the City of Baxley and encourage the increased utilization of recycling by all citizens.
3. Continue current means of collecting solid waste in the unincorporated areas of the county and the cities of Graham and Surrency and encourage the increased utilization of recycling by all citizens.
4. The cities of Graham and Surrency need to develop a collection program to collect tires, white and brown goods.
5. The City of Baxley needs to develop a program to collect tires.

6. Appling County and the cities of Graham and Surrency need to develop a composting/mulching program.

Collection Goals:

1. Assure the continued collection of municipal solid waste countywide in an efficient and cost effective manner.
2. Continue the current method of collection and voluntary drop-off of special management items county-wide.

F. Contingency Strategy

In case of a natural disaster or another event that may interrupt the flow of garbage pickup, Appling County and its municipalities would utilize their contract agreement through Sullivan Environmental Services. Sullivan Environmental Services has a contingency (interim) program in case their normal method of solid waste collection becomes interrupted. Sullivan would contact other private solid waste haulers within close proximity of their current facilities to obtain collection equipment. The county and cities may also utilize nearby local governments to have access to solid waste collection equipment, if an excessive amount of waste is generated. If one or both of these options are necessary to adequately serve Appling County, the local governments would be required to go through the proper procedures to be able to put the options into operation. The time frame required would probably require at least one week to be able to go through the proper procedures to continue solid waste collection. If the collection program should become interrupted in case of a natural disaster or other event, the public will be notified on what procedures will take place via the media. This notification will take place through the newspaper and public service announcements on the radio.

VI. Disposal Element

A. Disposal

The Broadhurst Environmental Landfill is a private commercial municipal solid waste landfill located at 4800 Broadhurst Road West near Screven in Wayne County. According to GA EPD, in 2005, Broadhurst Environmental Landfill had a remaining capacity of 10,697,541.0 cubic yards. Its average

daily tons in 2005 were 1,949, and it has a rate of fill of 2,599 cubic yards per day. Its estimated fill date is September 2, 2019, which means that the landfill has approximately 12 years of remaining capacity. Appling County and the cities of Baxley, Graham, and Surrency will dispose approximately 5.47 pounds per person per day from 2005 to 2016. According to the State of Georgia's Solid Waste Management Plan (adopted May 3, 2006), the state wide disposal rate in FY 2004 was 7.39 pounds/per person/per day. Therefore, Appling County and its municipalities meet the state disposal rate. Broadhurst accepts items ranging from household wastes to hazardous waste. The facility is currently 902 acres, but expansion plans are to increase its size by 1,500 acres.

The Toombs County Landfill is a public municipal solid waste landfill located near Lyons in Toombs County. According to GA EPD, in 2005, Toombs County's landfill had a remaining capacity of 1,786,689.0 cubic yards. Its average daily tons in 2005 were 150, and it has a rate of fill of 300 cubic yards per day. Its estimated fill date is August 11, 2026, which means that the landfill has approximately 20 years of remaining capacity. Appling County and the cities of Baxley, Graham, and Surrency will dispose approximately 5.47 pounds per person per day from 2005 to 2016. According to the State of Georgia's Solid Waste Management Plan (adopted May 3, 2006), the state wide disposal rate in FY 2004 was 7.39 pounds/per person/per day. Therefore, Appling County and its municipalities meet the state disposal rate. The Toombs County Landfill accepts household wastes.

The Roaring Creek C & D Landfill is a public municipal solid waste landfill located on East River Road in Appling County. According to GA EPD, in 2005, Roaring Creek C & D Landfill had a remaining capacity of 469,650.0 cubic yards. Its average daily tons in 2005 were 21, and it has a rate of fill of 42 cubic yards per day. Its estimated fill date is September 30, 2048, which means that the landfill has approximately 42 years of remaining capacity. Appling County and the cities of Baxley, Graham, and Surrency will dispose approximately 5.47 pounds per person per day from 2005 to 2016. According to the State of Georgia's Solid Waste Management Plan (adopted May 3, 2006), the state wide disposal rate in FY 2004 was 7.39 pounds/per person/per day. Therefore, Appling County and its municipalities meet the state disposal

rate. The Roaring Creek C & D Landfill accepts construction and demolition waste.

B. Thermal Treatment Technologies

Appling County and its municipalities do not have any thermal treatment technologies, nor are any planned in the future.

C. Adequacy for Planning Period

The Broadhurst Environmental Landfill will be adequate to meet the needs of Appling County and its municipalities for the ten-year planning period. The remaining capacity as of 2005 was 10,697,541.0 cubic yards, or an estimated life of 12 more years. Plans are currently underway to expand the facility as previously mentioned.

The Toombs County Landfill will be adequate to meet the needs of Appling County and its municipalities for the ten-year planning period. The remaining capacity as of 2005 was 1,786,689.0 cubic yards, or an estimated life of 20 more years.

The Roaring Creek C & D Landfill will be adequate to meet the needs of Appling County and its municipalities for the ten-year planning period. The remaining capacity as of 2005 was 469,650.0 cubic yards, or an estimated life of 42 more years.

D. Disposal Needs:

1. Continue to utilize the regional landfill facilities.

Disposal Goals:

1. Continue to utilize the current method of solid waste disposal throughout the county.

E. Assurance of Ten-year Disposal Capacity (See Attachment A)

Continue to utilize the current method of solid waste disposal throughout the county.

F. Contingency Strategy for Disposal

In case of a natural disaster or another event that may interrupt the flow of garbage pickup or generate a large amount of extra waste, Appling County

and its municipalities have access to a number of regional landfill facilities in close proximity to Appling County to handle the excess waste that such an event might generate. These facilities are located in Taylor, Telfair, and Wayne counties. Appling County also has an area located at the Roaring Creek C & D Landfill that may be utilized for the temporary storage of debris resulting from natural disasters or other similar events. If one of these options becomes necessary, the County would be required to go through the proper procedures to be able to put one of these options into operation. The time frame would probably require at least one week to follow all proper procedures to continue solid waste disposal. If the recycling program should become interrupted in case of a natural disaster or other event, the public will be notified on what procedures will take place via the media. This notification will take place through the newspaper and public service announcements on the radio.

VII. Land Limitation Element

A. Natural Environmental Limitations

Appling County's abundant natural resources are becoming recognized by its citizens as an increasingly important asset to the county's future growth and development. A growing interest is emerging in protecting the area's fragile resources while balancing the need for growth. The following discussion highlights the natural environmental limitations of Appling County.

According to the 1989 Hydrologic Atlas 18 of the Georgia Geologic Survey, Appling County's significant groundwater recharge areas are contained in the Miocene/Pliocene Recent Unconfined Aquifer and are located primarily in the north central and northeastern areas of the county, along the sand ridges adjacent to Ten Mile Creek. These areas have been identified by the Georgia Department of Natural Resources in a companion pollution susceptibility map as having medium pollution susceptibility. An ordinance modeled after the Georgia Department of Natural Resources' Part V Environmental Planning Criteria has not been put into effect by any of the county's local governments. However, the County and its three municipalities do plan to adopt the model ordinance in the near future.

Approximately one-half of Appling County (49 percent) has also been designated as wetlands on the National Wetlands Inventory prepared by the U.S. Fish and Wildlife Service. Much of the wetlands in the county are located along the Altamaha River Corridor and major creeks such as Big Satilla, Blackwater, Sweetwater, and Ten Mile creeks, but not all of the wetlands in the county are confined to these areas. These areas of the county are known to contain a variety of habitats of protected flora and fauna, as well as nesting and breeding grounds for a number of protected animals.

The County also has one river, the Altamaha River, which is identified for protection under the 1991 River Corridor Protection Act. The Altamaha River flows on the northern end of the county, forming the county's northern boundary with Toombs County and its northeastern boundary with Tattnall County, and is the largest free flowing river (unobstructed by dams) on the East Coast of the United States. From Appling County, the Altamaha River forms the boundary between Long and Wayne counties before emptying into the Atlantic Ocean just north of Brunswick at Altamaha Sound. It has been selected by the Nature Conservancy as its first bioserve. It is Georgia's largest river-swamp system and is vitally important in maintaining the ecological balance of the state's estuarine coast. The Altamaha River was designated by the Nature Conservancy in 1991 as one of the 75 "Last Great Places" remaining on Earth, and in 1997 the Nature Conservancy completed a Conservation Plan to help protect the lower Altamaha River watershed. With its designation as a navigable river, the Altamaha River's maintenance and control comes under the jurisdiction of the U.S. Army Corps of Engineers. The state-owned Bullard Creek Wildlife Management Area is also located along the river in the northwestern section of Appling County and also extends into northeastern Jeff Davis County. This area contains approximately 13,000 acres of pine and hardwood forest and river swamp, and it is a vital component to protecting the quality of the river. Also located along the Altamaha River is the Moody Forest Natural Area, which contains 4,500 acres purchased by the Nature Conservancy to preserve the only known example of a longleaf pine-blackjack oak forest. Some 300-350 acres of the property contain longleaf and slash pine trees that are 200 to 300 years old. The Georgia Department of Natural Resources has since purchased some

1,700 acres of the property from the Nature Conservancy, and both organizations jointly manage the Natural Area.

A variety of hunting and fishing opportunities are located along the Altamaha River, making it very popular for recreational uses. There are four public boat landings located along the Altamaha River in Appling County: Deen's Landing, Morris Landing, Carter's Bight Landing, and Eason's Bluff Landing. All but Morris Landing are owned by the Georgia Department of Natural Resources but are maintained by Appling County. Morris Landing is owned and maintained by the County. There are numerous private boat landings located along the Appling County side of the Altamaha River. There are a number of developments, weekend hunting/fishing dwellings in addition to some limited residential development, along the river. Residential development along the river has been based largely on adequate access to roads.

A somewhat greater protection of these resources would be provided through countywide adoption of a model ordinance that is based on DNR's Part V Environmental Planning Criteria and is required to be adopted upon completion of the updating of the countywide joint comprehensive plan update. This ordinance provides for strict limitations on the use of land near these identified resources. The local governments in the county do have plans in the near future to adopt this model ordinance, making it countywide in effect.

Two other environmental resources identified by DNR under the Part V Environmental Planning Criteria, water supply watersheds and protected mountains, are not present in Appling County and thus are not applicable. However, should a water supply watershed be found to be in existence within the county, DNR Rule 391-3-16.01(7)(c)1 requires that at any location within a small water supply watershed, solid waste handling facilities must include synthetic liners and leachate collection systems. It is desired by the County that no such solid waste handling facility locate within one-half mile of any water supply watershed, should one be found to be located within the county.

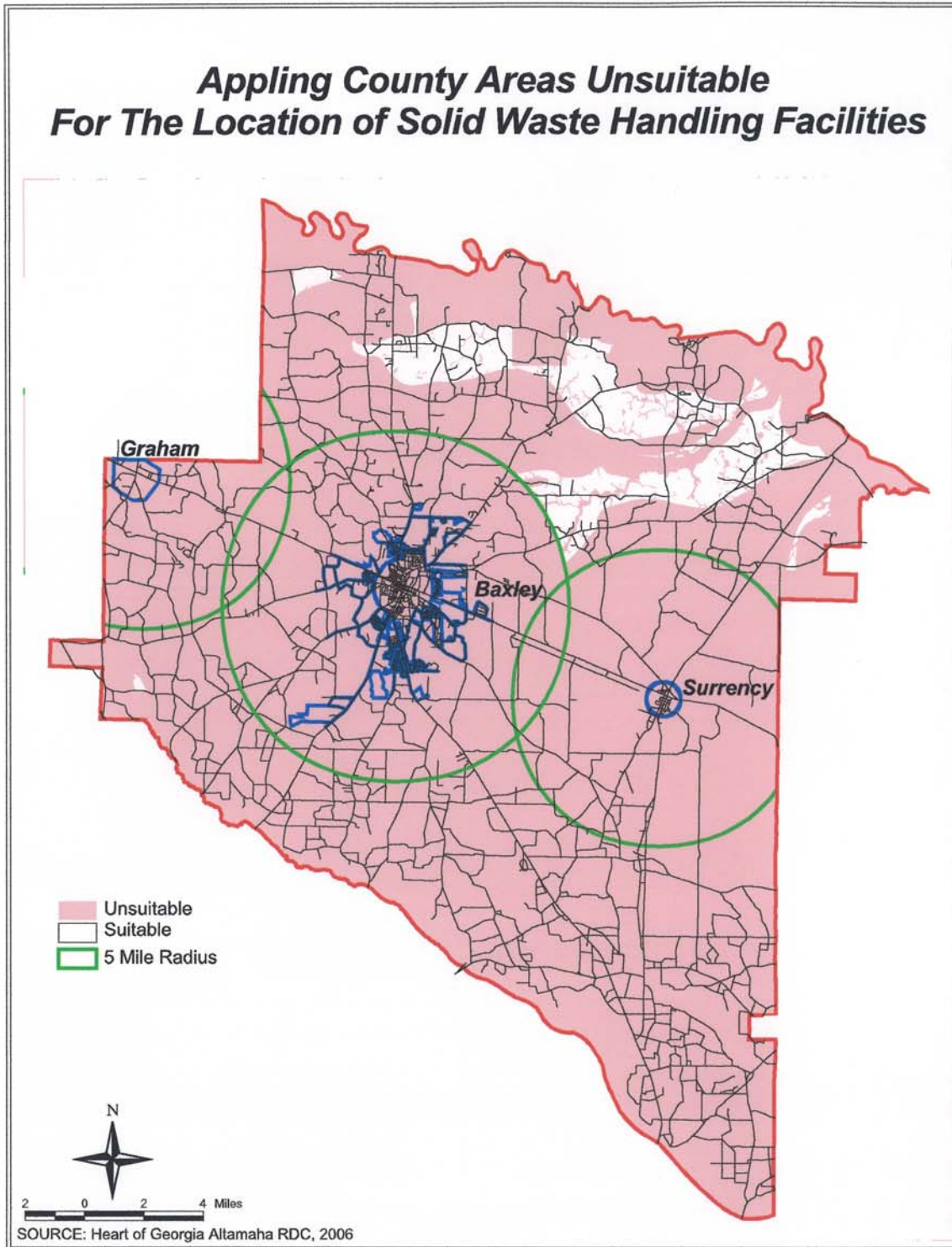
B. Criteria for Siting Solid Waste Facilities

The County handles the collection and disposal of solid waste for the unincorporated areas as well as the cities of Graham and Surrency, while the City of Baxley is responsible for the collection and disposal of solid waste in its jurisdiction. Each of the four local governments in the county currently utilize Sullivan Environmental Services for solid waste collection and disposal. All of the municipal solid waste collected countywide is taken by Sullivan Environmental to either the Toombs County Landfill or the Broadhurst Environmental Landfill in Wayne County, depending on which end of the county a particular collection vehicle happens to be when it reaches its holding capacity. Sullivan Environmental also collects all construction and demolition (C&D) waste in the county through its contract with the local governments. The C&D material is taken by Sullivan Environmental to the county's Roaring Creek C&D Landfill, which is located on East River Road in northeastern Appling County. Because of the County's abundant natural resources and the intent of the County's Community Vision to utilize these resources in the County's future growth and development, the County does not believe that the location of any additional solid waste handling facilities would be compatible with the community's vision for its future growth and development.

While neither Appling County nor the cities of Graham and Surrency have a zoning ordinance in place, the unincorporated area of Appling County does have some limited land use regulations in place, albeit minimal as the County is in the early stages of developing and implementing such regulations. The City of Baxley does have a zoning ordinance in place covering its jurisdiction, and the County is presently pursuing the development of a zoning ordinance along with other supportive land use regulations. The remaining local governments recognize the need for more adequate land use regulation, but generating and maintaining a sufficient level of public support towards adoption and implementation has been difficult. There are several factors to be taken into consideration when determining the compatibility of solid waste handling facilities to the surrounding area. The Natural and Cultural Resources Element and other portions of the Appling County Joint Comprehensive Plan, as well as this Solid Waste Management Plan, identify areas where such a facility may or may not be acceptable. The County does

not desire for such a facility to locate within a five (5) -mile radius of any of its three municipalities. This will allow room for residential areas in and near each municipality to grow and expand around each municipality in those areas that are planned for future residential development. Simultaneously, it is desired that such facilities locate at a minimum of one-half mile from any residential area. This will lessen the possibility of adversely impacting adjacent properties through reduced property values or undue burdens on existing infrastructure. Also, the location of a facility within one (1) mile of the Appling County line is not desired so as to allow a buffer from any such facility that may locate in a neighboring county adjacent to its boundary with Appling County.

Other considerations include airport safety. It is the County's intention that no solid waste handling facility locate within at least two (2) miles of the City of Baxley Airport to ensure the safety of incoming and outgoing aircraft from interference caused by birds that might be attracted to the solid waste facility. This airport is presently a Level II airport, and DNR Rule 391-3-4.05 (1) (c) requires "that new solid waste landfill units or lateral expansions of existing units shall not be within 10,000 feet of any public use or private use airport runway used by turbojet aircraft." Flood plains are another consideration. The County does not desire that such a facility locate in the 100-year flood plain. In fact, DNR Rule 391-3-4-.05 (1) (d) states that a facility cannot restrict the flow of the 100-year flood. Wetlands and groundwater recharge areas will be protected in the future by the countywide ordinance that the County plans to adopt that is based on DNR's Part V Environmental Planning Criteria. The County is also desirous of protecting the many and various natural streams that dot the area's landscape. It is desired by the County that no facility locate within one-half mile of any stream. The County also desires that no facility locate within two miles of any significant groundwater recharge areas. DNR Rule 391-3-4-.05(1)(j) requires such facilities within two miles of significant groundwater recharge areas to have liners and leachate collection systems, except for facilities accepting waste generated from outside the county in which the facility is located. The County also desires to protect its important natural areas, such as the Moody Forest Natural Area and a site located along GA Highway 144 in northeastern Appling County that is desired by the county as a possible site for the location



of a future state park. It is desired by the County that no facility locate within one mile of these vital natural areas. Solid waste handling facilities are also discouraged from locating near any area of the county that is identified as prime farmland or as an area having either archaeological or historical significance.

Other considerations such as fault areas, seismic impact zones, and unstable areas do not apply to Appling County at this time. However, should such entities be found to be existence in Appling County at a later date, all applicable DNR rules concerning such entities will be followed. DNR Rule 391-3-4-.05(1)(f) requires that new solid waste handling facilities shall not be located within 200 feet of a fault that has had displacement in the Holocene Epoch unless the owner or operator can demonstrate that an alternative setback distance of less than 200 feet will prevent damage to the structural integrity of the facility and will be protective of human health and the environment. DNR Rule 391-3-4-.05(1)(g) prohibits the location of new solid waste handling facilities in seismic impact zones unless the owner or operator can demonstrate that all containment structures are designed to resist the maximum horizontal acceleration in lithified earth material for the site. DNR Rule 391-3-4-.05(1)(h) requires owners or operators of new solid waste handling facilities located in unstable areas to demonstrate that engineering measures have been incorporated in the facility's design to ensure that the structure's integrity will not be disrupted. It is desired by Appling County that no solid waste handling facilities locate within one-half mile of any such fault area, seismic impact zone, or unstable area that may be found to be in existence in Appling County in the future.

C. Local Procedures for Siting Solid Waste Facilities

As part of the site selection process, an applicant must prepare an engineering report detailing how the solid waste handling facility will comply with all applicable local, state, and federal regulations. The report must also discuss how the facility will be compatible with surrounding land uses and community facilities, including detailing the impact on roads and any required improvements, the uses of land in close proximity, adjacent properties, required water system improvements, wastewater management systems, and erosion control measures. It should also articulate information pertaining to

the operation of the facility, such as the hours of operation, location and size of the facility, capacity, types of materials to be accepted, disposal fees, private or public usage, and number of employees.

Along with an engineering report, the applicant must prepare a Public Participation Plan. This plan will highlight to the County how the applicant will inform the public, businesses, and interested parties of the proposed facility. The plan must identify the order in which these parties will be notified and the manner in which such notification will be conducted. The County would then review the plan, and upon approval, the applicant would execute the plan and prepare a Public Participation Report that would document the results of the Public Participation Plan. A Public Hearing would then be held at the applicant's expense to solicit the views and concerns of local citizens.

Finally, the applicant must provide an Impact Statement and an Environmental Assessment prior to any action by the County or any public hearing. This is so that the proposed impact on the current solid waste management infrastructure, collection capability and disposal capacity, and the County's ability to meet its own 25% per capita waste disposal reduction goal can be adequately addressed, along with the potential impact on the surrounding natural environment. The Impact Statement should also address compatibility of the project with the Appling County Joint Comprehensive Plan and this Solid Waste Management Plan. Upon the completion and submittal of all required documentation, public hearings, and public meetings, the County will then conduct a review and issue its findings as to the approval or rejection, based on all applicable local, state, and federal regulations, and compatibility with local plans.

D. Land Limitation Needs:

1. There is a need to develop a formal application process with rules and procedures regarding solid waste handling facilities that are consistent with the newly updated Solid Waste Management Plan.

Land Limitation Goals:

1. Appling County seeks to create a formal application process that will insure that solid waste handling facilities are located in areas that are suitable for such facilities, are compatible with surrounding land uses, are in compliance with applicable local, state, and federal regulations, preserves the existing rural character and maintains/enhances the current quality of life while providing for compatible and quality future growth and development, prevents nuisances and uses disruptive to the community's plans and vision, and are not considered for location in areas that have been identified as unsuitable due to environmental or land use limitations.

VIII. Education and Public Involvement Element**A. Existing Local Government Programs**

The local governments in Appling County have been limited in their efforts to educate the public concerning solid waste management. Appling County previously applied for funding under the Georgia Department of Natural Resources Scrap Tire Management Program for a full-time Code Enforcement officer who would be responsible for enforcing a local codes enforcement program to combat the problems of littering and illegal dumping countywide. The County did not receive funding, however, and the program is not currently active at the state level. The county's three municipalities would also have been covered by this program. In addition to enforcing the countywide codes ordinance, the local code enforcement officer would have the responsibility of educating the general public about proper solid waste management and source reduction. This is a potential avenue that merits some exploration by local officials should the program become active once again at the state level. Realizing that educating the youth of the county is essential to any public education effort, the code enforcement officer could periodically give presentations to the local schools and distribute literature and other materials promoting the use of recycling and the proper disposal of household waste and other materials. Informational articles could be periodically submitted to the local media to help reach out to the public at large. Without some form of codes enforcement program, the County has had very limited effectiveness to date in helping to reduce the amount of illegal

dumping due to the lack of abundant and available resources. As a result, littering continues to be an ongoing problem throughout the county. Because of its limited effectiveness on both the enforcement front and the education side, Appling County needs to pursue the establishment of a code enforcement program and investigate any available avenues of funding to expand the program as appropriate.

In addition to the lack of a codes enforcement program, there currently are no household recycling programs in existence in the County or its municipalities. The only recycling that takes place at the present time in the county involves the recycling of construction and demolition (C&D) material and other non-household items. The County encourages its citizens to take such materials to either the Roaring Creek C&D Landfill or the County shop, where such items as scrap metal, tires, white goods, and brown goods are placed in designated areas. Scrap metal and white goods are then collected by Barber Recycling of Alma, GA, through a contract with the County, for proper disposal. The County has a contract with Recovered Materials, Inc. of Alma, GA to collect the accumulated scrap tires for proper recycling. Once a sufficient number of brown goods are collected at their designated drop-off trailer, the County takes them to the Toombs County Landfill for proper disposal. The City of Baxley also has a composting/mulching program to recycle residential yard waste collected within its city limits. The City contracts with South Georgia Refuse for the collection of yard waste on a once per week basis. The collected trimmings are taken to the County's Roaring Creek C&D Landfill, where there is a four-acre EPD permitted inert landfill. The County and the cities of Graham and Surrency encourage their residents to take their yard trimmings to the inert landfill. The use of scrap metal and other non-household recycling by local citizens appears to be somewhat effective at the present time, but a need exists to investigate the expansion of recycling efforts countywide to include the addition of household recyclables.

The lack of available resources due to the County's small tax base creates limits on the scope of any program that is undertaken. The County recognizes the need to foster increased utilization of recycling activities countywide and will continue to pursue avenues to expand its recycling operations and increase its use by the local citizenry.

Local government participation in local or regional public involvement programs is rather active. All of the local governments currently participate in the Keep Georgia Beautiful program through an annual Cleanup Week, and the governments plan to continue their participation in the future. The City of Baxley has an active Garden Club. Various civic clubs also participate in general beautification and clean-up activities periodically.

B. Solid Waste Advisory Committee/Task Force

This is not applicable currently in any of the local governments in Appling County. There are no plans to establish such a committee in the near future.

C. School System Programs

There currently is no organized education program through the Appling County School System. Any such program that is established in the future would likely be in conjunction with a countywide codes enforcement program.

D. Litter Control Programs

Appling County and the cities of Baxley and Surrency have previously utilized inmate labor from local law enforcement to conduct roadside pickups and other cleanup methods, and the City of Graham is desirous of doing so in the future. Appling County utilizes inmates from the Bacon Probation Detention Center four times per week and those county inmates sentenced to community service details five times per week to conduct cleanup activities. The City of Baxley utilizes local inmate details twice per week from Monday through Thursday for the same purpose in their jurisdiction. The City of Surrency utilizes local inmate details on an as needed basis. No such program exists at this time in the City of Graham. Although the program of utilizing state inmate labor has declined somewhat at the present time due to budget cuts at the state level, the local governments hope that funding will be available in the future to maintain and expand the program. The Glad Garden Club in Baxley has also been active in this arena, as have various civic clubs and organizations from time to time.

E. Regional RDC Programs

There currently are no RDC programs in effect in Appling County, nor are there any plans to establish a program(s) in the near future.

F. Summary of Needs/Assessment

The general priority needs as determined by the local governments for public education and involvement are as follows:

1. There is a need to establish an active codes enforcement program countywide with an increased emphasis on litter control, promoting the use of recycling, source reduction, and reuse where appropriate. Additional funds to expand the program's scope should be pursued as necessary.
2. There is a need to establish the promotion and utilization of household recycling activities throughout Appling County and its municipalities.
3. There is a need to establish a recycling/waste reduction education program within the Appling County School System, in conjunction with the Appling County Codes Enforcement.
4. There is a need for Appling County and its municipalities to continue to participate in local, regional, and state beautification activities.

G. Education and Public Involvement Goals

1. Establish a countywide education and technical assistance program as a joint effort among Appling County and its municipalities in source reduction, reuse, recycling, and composting; and seek funding as appropriate to expand the program.
2. Support the establishment of educational programs within the Appling County School System concerning recycling and source reduction activities, and establish new programs as needed.
3. Increase the voluntary recycling and reduction opportunities for businesses and industries.

4. Maintain and increase participation in local, regional, and state beautification efforts, both in the incorporated and unincorporated areas, and form additional local programs as appropriate.

The Joint Appling County Solid Waste Management Plan

Reports of Accomplishments

**Appling County
City of Baxley
City of Graham
City of Surrency**

**Appling County Solid Waste Management Plan
Report of Accomplishments**

IX. Appling County – Waste Stream Element

STWP ITEM: Establish ongoing data collection system/procedure addressing collection, reduction, transfer and disposal.

COMPLETE: Yes.

PROJECT STATUS: The County has a data collection system in place for all construction and demolition waste that the County collects and places in its C & D landfill. Sullivan Environmental Services is contracted to residential solid waste in the county, and SES handles the data collection for the waste that it collects. This arrangement will be continued on an ongoing basis but will not be restated in the New STWP.

STWP ITEM: Manage data collection system.

COMPLETE: Yes.

PROJECT STATUS: The County has a data collection system in place for all construction and demolition waste that the County collects and places in its C & D landfill. Sullivan Environmental Services is contracted to collect all other types of waste in the county, and SES handles the data collection for the types of waste that it collects. This arrangement will be continued on an ongoing basis and will be restated in the New STWP.

STWP ITEM: Monitor waste quantity and composition annually.

COMPLETE: Yes.

PROJECT STATUS: This item will be continued on an ongoing basis and will be restated in the New STWP.

**Appling County Solid Waste Management Plan
Report of Accomplishments**

X. Appling County – Collection Element

- STWP ITEM:** **Continued status quo for solid waste collection.**
COMPLETE: No.
REASON NC: The County no longer handles residential solid waste collection due to the lack of feasibility. Instead, the County now contracts with Sullivan Environmental Services for the collection of residential solid waste. The County continues to collect construction and demolition waste.
PROJECT STATUS: This item will be reworded in the New STWP to reflect the new arrangement.
- STWP ITEM:** **Develop a drop-off system for recyclable materials.**
COMPLETE: No.
REASON NC: The County formerly accepted newspapers for recycling, but this program has since been dropped due to the determination that continuing a recycling program was not feasible at the present time. There is still some interest in developing a recycling program, and research as to the scope and feasibility of such a program is currently ongoing.
PROJECT STATUS: This item will be restated in the New STWP.
- STWP ITEM:** **Research the possibility of setting up convenience stations**
COMPLETE: No.
REASON NC: The establishment of convenience stations did not take place due to the determination that it is not feasible at this time.
PROJECT STATUS: This item will not be restated in the New STWP.
- STWP ITEM:** **Business level of service of collection systems.**
COMPLETE: Yes.
PROJECT STATUS: This item will continue on an ongoing basis through Sullivan Environmental Services.

**Appling County Solid Waste Management Plan
Report of Accomplishments**

XI. Appling County – Waste Reduction Element

STWP ITEM: **Develop drop-off system for recyclable materials.**
COMPLETE: No.
REASON NC: The County formerly accepted newspapers for recycling, but this program has since been dropped due to the determination that continuing a recycling program was not feasible at the present time. There is still some interest in developing a recycling program, and research as to the scope and feasibility of such a program is currently ongoing. There is a possibility that a recycling program could be established through the City of Baxley, which would be made available on a countywide basis.

PROJECT STATUS: This item will be reworded in the New STWP to reflect the possibility of a program being developed through the City of Baxley.

STWP ITEM: **Determine drop-off sites.**
COMPLETE: No.
REASON NC: The County formerly accepted newspapers for recycling, but this program has since been dropped due to the determination that continuing a recycling program was not feasible at the present time. There is still some interest in developing a recycling program, and research as to the scope and feasibility of such a program is currently ongoing. There is a possibility that a recycling program could be established through the City of Baxley, which would be made available on a countywide basis.

PROJECT STATUS: This item will be reworded in the New STWP to reflect the possibility of a program being developed through the City of Baxley.

STWP ITEM: **Procure private services for collection of recyclables at drop-off sites.**
COMPLETE: No.
REASON NC: This item has been postponed until such time as a recycling program can be established, including the development of drop-off sites and a determination as to the type(s) of containers that are to be used.

PROJECT STATUS: This item will be restated in the New STWP.

STWP ITEM: Operate drop-off program.
COMPLETE: No.
REASON NC: This item has been postponed until such time as a recycling program can be established, including the development of drop-off sites and a determination as to the type(s) of containers that are to be used.
PROJECT STATUS: This item will be restated in the New STWP.

STWP ITEM: Target specific recyclables for commercial collection.
COMPLETE: Yes.
PROJECT STATUS: Corrugated materials will continue to be targeted for commercial collection on an ongoing basis. This item will be restated in the New STWP.

STWP ITEM: Coordinate commercial recycling program with residential drop-offs.
COMPLETE: No.
REASON NC: The establishment of a commercial recycling program is pending the creation of a residential system.
PROJECT STATUS: This item will be restated in the New STWP.

STWP ITEM: Administer commercial recycling program.
COMPLETE: No.
REASON NC: The establishment of a commercial recycling program is pending the creation of a residential system.
PROJECT STATUS: This item will be restated in the New STWP.

STWP ITEM: Examine economic incentives for commercial businesses in disposal and collection.
COMPLETE: No.
REASON NC: This item was determined to not be feasible at this time.
PROJECT STATUS: This item will not be restated in the New STWP.

STWP ITEM: Construct and operate a construction and demolition landfill.
COMPLETE: Yes.
PROJECT STATUS: A construction and demolition landfill was established in 1998, and the operation will continue on an ongoing basis and be restated in the New STWP.

STWP ITEM: Develop disposal fee incentives for reduction and recycling for industries.
COMPLETE: No.
REASON NC: This item was determined to not be feasible at this time.
PROJECT STATUS: This item will not be restated in the New STWP.

STWP ITEM: Operate a mulching program at the landfill site.
COMPLETE: No.
REASON NC: This item was dropped due to a lack of interest and feasibility at the present time.
PROJECT STATUS: This item will not be restated in the New STWP.

**Appling County Solid Waste Management Plan
Report of Accomplishments**

XII. Appling County – Disposal Element

STWP ITEM: Continue disposal at the current landfill until capacity is met.

COMPLETE: Yes.

PROJECT STATUS: The County’s landfill reached its capacity in 1998 and has since closed. This item will not be restated in the New STWP.

STWP ITEM: Close Landfill – Phase 1-4.

COMPLETE: Yes.

PROJECT STATUS: The landfill was closed in 1998. This item will not be restated in the New STWP.

STWP ITEM: Construct and operate transfer station or new landfill.

COMPLETE: No.

REASON NC: There is a current lack of interest and feasibility in constructing a transfer station or new landfill at the present time. The County will continue to utilize out-of-county landfills.

PROJECT STATUS: This item will not be restated in the New STWP.

STWP ITEM: Establish ongoing data collection system for monitoring disposal quantities.

COMPLETE: Yes.

PROJECT STATUS: The County has a data collection system in place for all construction and demolition waste that the County collects and places in its C & D landfill. Sullivan Environmental Services is contracted to residential solid waste in the county, and SES handles the data collection for the waste that it collects. This arrangement will be continued on an ongoing basis and will be restated in the New STWP.

STWP ITEM: Replace Disposal Equipment.

COMPLETE: No.

REASON NC: Solid waste disposal in the county is now handled through private contract, and the replacement of disposal equipment by the county is no longer applicable.

PROJECT STATUS: This item will not be restated in the New STWP.

**Appling County Solid Waste Management Plan
Report of Accomplishments**

XIII. Appling County – Joint Education Element

STWP ITEM: **Develop a countywide education and technical assistance program as a joint effort among the County and each of the cities in source reduction, reuse, recycling, and composting.**
COMPLETE: No.
REASON NC: The development of an education program is contingent upon the development of a recycling program and developing a sufficient level of interest that is not present at the current time.
PROJECT STATUS: This item will be restated in the New STWP.

STWP ITEM: **Target audiences for education programs and administer the education program.**
COMPLETE: No.
REASON NC: The development of an education program is contingent upon the development of a recycling program and developing a sufficient level of interest that is not present at the current time.
PROJECT STATUS: This item will be restated in the New STWP.

STWP ITEM: **Develop school system programs to coordinate efforts for educating students.**
COMPLETE: No.
REASON NC: The development of a school system program is contingent upon the development of a recycling program and developing a sufficient level of interest that is not present at the current time.
PROJECT STATUS: This item will be restated in the New STWP.

STWP ITEM: **Develop programs to inform citizens of recycling and reduction opportunities.**
COMPLETE: No.
REASON NC: The development of an education program is contingent upon the development of a recycling program and developing a sufficient level of interest that is not present at the current time.
PROJECT STATUS: This item will be restated in the New STWP.

STWP ITEM: **Develop Solid Waste Citizens Advisory Committee for public involvement.**
COMPLETE: No.
REASON NC: A Citizens Advisory Committee was in place at one time, but has since been dropped due to a lack of sufficient interest in continuing its existence.
PROJECT STATUS: This item will not be restated in the New STWP.

STWP ITEM: Create educational opportunities in conjunction with the commercial recycling program.
COMPLETE: No.
REASON NC: The development of an education program is contingent upon the development of a recycling program and developing a sufficient level of interest that is not present at the current time.
PROJECT STATUS: This item will be restated in the New STWP.

STWP ITEM: Develop an education program directed toward increasing the voluntary reduction and recycling activities of industries.
COMPLETE: No.
REASON NC: The development of an education program is contingent upon the development of a recycling program and developing a sufficient level of interest that is not present at the current time.
PROJECT STATUS: This item will be restated in the New STWP.

STWP ITEM: Coordinate educational activities through media opportunities.
COMPLETE: No.
REASON NC: The development of an education program is contingent upon the development of a recycling program and developing a sufficient level of interest that is not present at the current time.
PROJECT STATUS: This item will be restated in the New STWP.

STWP ITEM: Develop educational materials for recycling, reuse, reduction, and composting.
COMPLETE: No.
REASON NC: The development of an education program is contingent upon the development of a recycling program and developing a sufficient level of interest that is not present at the current time.
PROJECT STATUS: This item will be restated in the New STWP.

STWP ITEM: Coordinate special promotions for recycling activities.
COMPLETE: No.
REASON NC: The development of an education program is contingent upon the development of a recycling program and developing a sufficient level of interest that is not present at the current time.
PROJECT STATUS: This item will be restated in the New STWP.

STWP ITEM: Develop and coordinate volunteer base for educational activities.
COMPLETE: No.
REASON NC: The development of an education program is contingent upon the development of a recycling program and developing a sufficient level of interest that is not present at the current time.
PROJECT STATUS: This item will be restated in the New STWP.

**Appling County Solid Waste Management Plan
Report of Accomplishments**

XIV. Appling County – Financing Element

STWP ITEM: Determine most effective methods of revenue recovery for solid waste management programs.

COMPLETE: Yes.

PROJECT STATUS: This item will be continued on an ongoing basis and will be restated in the New STWP.

STWP ITEM: Determine tipping fees for disposal facility.

COMPLETE: Yes.

PROJECT STATUS: Tipping fees will continue to be updated on an ongoing basis and will be restated in the New STWP.

STWP ITEM: Update user fees for waste collection and drop-off system.

COMPLETE: Yes.

PROJECT STATUS: User fees will continue to be updated as needed and will be restated in the New STWP.

STWP ITEM: Engage in full cost accounting for solid waste management activities.

COMPLETE: Yes.

PROJECT STATUS: This item will be continued on an ongoing basis and will be restated in the New STWP.

STWP ITEM: Examine economic incentives for commercial and industrial sectors.

COMPLETE: No.

REASON NC: This item was determined to not be feasible at this time.

PROJECT STATUS: This item will not be restated in the New STWP.

**Appling County Solid Waste Management Plan
Report of Accomplishments**

XV. City of Baxley – Waste Stream Element

STWP ITEM: Establish ongoing data collection system/procedure addressing collection, reduction, transfer and disposal.

COMPLETE: Yes.

PROJECT STATUS: Sullivan Environmental Services is contracted to collect residential solid waste in the city as well as some commercial waste, and SES handles the data collection for the waste that it collects. This arrangement will be continued on an ongoing basis but will not be restated in the New STWP.

STWP ITEM: Manage data collection system.

COMPLETE: Yes.

PROJECT STATUS: Sullivan Environmental Services is contracted to collect residential solid waste in the city as well as some commercial waste, and SES handles the data collection for the waste that it collects. This arrangement will be continued on an ongoing basis but will not be restated in the New STWP.

STWP ITEM: Monitor waste quantity and composition annually.

COMPLETE: Yes.

PROJECT STATUS: This item will be continued on an ongoing basis but will not be restated in the New STWP.

**Appling County Solid Waste Management Plan
Report of Accomplishments**

XVI. City of Baxley – Collection Element

STWP ITEM: **Continued status quo for solid waste collection.**
COMPLETE: No.
REASON NC: The City no longer handles residential solid waste collection due to the lack of feasibility. Instead, the City now contracts with Sullivan Environmental Services for the collection of residential solid waste.
PROJECT STATUS: This item will be reworded in the New STWP to reflect the new arrangement.

STWP ITEM: **Develop a drop-off system for recyclable materials.**
COMPLETE: No.
REASON NC: The City has not established a recycling program due to the determination that a recycling program was not feasible at the present time. There is still some interest in developing a recycling program among the local governments in the county, and research as to the scope and feasibility of such a program is currently ongoing.
PROJECT STATUS: This item will be restated in the New STWP.

STWP ITEM: **Business level of service of collection systems.**
COMPLETE: Yes.
PROJECT STATUS: This item will continue on an ongoing basis through Sullivan Environmental Services.

**Appling County Solid Waste Management Plan
Report of Accomplishments**

XVII. City of Baxley – Waste Reduction Element

STWP ITEM: **Develop drop-off system for recyclable materials.**
COMPLETE: No.
REASON NC: The City has not established a recycling program due to the determination that a recycling program was not feasible at the present time. There is still some interest in developing a recycling program, and research as to the scope and feasibility of such a program is currently ongoing. There is a possibility that a recycling program could be established through the City of Baxley, which would be made available on a countywide basis.

PROJECT STATUS: This item will be reworded in the New STWP to reflect the possibility of a program being developed through the City of Baxley.

STWP ITEM: **Determine drop-off sites.**
COMPLETE: No.
REASON NC: The City has not established a recycling program due to the determination that a recycling program was not feasible at the present time. There is still some interest in developing a recycling program, and research as to the scope and feasibility of such a program is currently ongoing. There is a possibility that a recycling program could be established through the City of Baxley, which would be made available on a countywide basis. An assessment of a potential program with the City of Jesup has been completed, and the planning for a joint program has been completed.

PROJECT STATUS: This item will be reworded in the New STWP to reflect the possibility of a program being developed through the City of Baxley.

STWP ITEM: **Procure private services for collection of recyclables at drop-off sites.**
COMPLETE: No.
REASON NC: This item has been postponed until such time as a recycling program can be established, including the development of drop-off sites and a determination as to the type(s) of containers that are to be used.

PROJECT STATUS: This item will be restated in the New STWP.

STWP ITEM: Operate drop-off program.
COMPLETE: No.
REASON NC: This item has been postponed until such time as a recycling program can be established, including the development of drop-off sites and a determination as to the type(s) of containers that are to be used.
PROJECT STATUS: This item will be restated in the New STWP.

STWP ITEM: Target specific recyclables for commercial collection.
COMPLETE: Yes.
PROJECT STATUS: Corrugated materials will continue to be targeted for commercial collection on an ongoing basis. This item will be restated in the New STWP.

STWP ITEM: Coordinate commercial recycling program with residential drop-offs.
COMPLETE: No.
REASON NC: The establishment of a commercial recycling program is pending the creation of a residential system
PROJECT STATUS: This item will be restated in the New STWP.

STWP ITEM: Examine economic incentives for commercial businesses in disposal and collection.
COMPLETE: No.
REASON NC: This item was determined to not be feasible at this time.
PROJECT STATUS: This item will not be restated in the New STWP.

Appling County Solid Waste Management Plan
Report of Accomplishments

XVIII. City of Baxley – Joint Education Element

- STWP ITEM:** **Develop a countywide education and technical assistance program as a joint effort among the County and each of the cities in source reduction, reuse, recycling, and composting.**
- COMPLETE: No.
- REASON NC: The development of an education program is contingent upon the development of a recycling program and developing a sufficient level of interest that is not present at the current time.
- PROJECT STATUS: This item will be restated in the New STWP.
-
- STWP ITEM:** **Target audiences for education programs and administer the education program.**
- COMPLETE: No.
- REASON NC: The development of an education program is contingent upon the development of a recycling program and developing a sufficient level of interest that is not present at the current time.
- PROJECT STATUS: This item will be restated in the New STWP.
-
- STWP ITEM:** **Develop school system programs to coordinate efforts for educating students.**
- COMPLETE: No.
- REASON NC: The development of a school system program is contingent upon the development of a recycling program and developing a sufficient level of interest that is not present at the current time.
- PROJECT STATUS: This item will be restated in the New STWP.
-
- STWP ITEM:** **Develop programs to inform citizens of recycling and reduction opportunities.**
- COMPLETE: No.
- REASON NC: The development of an education program is contingent upon the development of a recycling program and developing a sufficient level of interest that is not present at the current time.
- PROJECT STATUS: This item will be restated in the New STWP.
-
- STWP ITEM:** **Develop Solid Waste Citizens Advisory Committee for public involvement.**
- COMPLETE: No.
- REASON NC: A Citizens Advisory Committee was in place at one time, but has since been dropped due to a lack of sufficient interest in continuing its existence.
- PROJECT STATUS: This item will not be restated in the New STWP.

STWP ITEM: Create educational opportunities in conjunction with the commercial recycling program.
COMPLETE: No.
REASON NC: The development of an education program is contingent upon the development of a recycling program and developing a sufficient level of interest that is not present at the current time.
PROJECT STATUS: This item will be restated in the New STWP.

STWP ITEM: Develop an education program directed toward increasing the voluntary reduction and recycling activities of industries.
COMPLETE: No.
REASON NC: The development of an education program is contingent upon the development of a recycling program and developing a sufficient level of interest that is not present at the current time.
PROJECT STATUS: This item will be restated in the New STWP.

STWP ITEM: Coordinate educational activities through media opportunities.
COMPLETE: No.
REASON NC: The development of an education program is contingent upon the development of a recycling program and developing a sufficient level of interest that is not present at the current time.
PROJECT STATUS: This item will be restated in the New STWP.

STWP ITEM: Develop educational materials for recycling, reuse, reduction, and composting.
COMPLETE: No.
REASON NC: The development of an education program is contingent upon the development of a recycling program and developing a sufficient level of interest that is not present at the current time.
PROJECT STATUS: This item will be restated in the New STWP.

STWP ITEM: Coordinate special promotions for recycling activities.
COMPLETE: No.
REASON NC: The development of an education program is contingent upon the development of a recycling program and developing a sufficient level of interest that is not present at the current time.
PROJECT STATUS: This item will be restated in the New STWP.

STWP ITEM: Develop and coordinate volunteer base for educational activities.
COMPLETE: No.
REASON NC: The development of an education program is contingent upon the development of a recycling program and developing a sufficient level of interest that is not present at the current time.
PROJECT STATUS: This item will be restated in the New STWP.

**Appling County Solid Waste Management Plan
Report of Accomplishments**

XIX. City of Baxley – Financing Element

STWP ITEM: Determine most effective methods of revenue recovery for solid waste management programs.

COMPLETE: Yes.

PROJECT STATUS: This item will be continued on an ongoing basis but will not be restated in the New STWP.

STWP ITEM: Update user fees for waste collection and drop-off system.

COMPLETE: Yes.

PROJECT STATUS: User fees will continue to be updated as needed but will not be restated in the New STWP.

STWP ITEM: Engage in full cost accounting for solid waste management activities.

COMPLETE: Yes.

PROJECT STATUS: This item will be continued on an ongoing basis but will not be restated in the New STWP.

STWP ITEM: Examine economic incentives for commercial and industrial sectors.

COMPLETE: No.

REASON NC: This item was determined to not be feasible at this time.

PROJECT STATUS: This item will not be restated in the New STWP.

**Appling County Solid Waste Management Plan
Report of Accomplishments**

XX. City of Graham – Waste Stream Element

STWP ITEM: Establish ongoing data collection system/procedure addressing collection, reduction, transfer and disposal.

COMPLETE: Yes.

PROJECT STATUS: Sullivan Environmental Services is contracted to residential solid waste in the City of Graham, and SES handles the data collection for the waste that it collects. This arrangement will be continued on an ongoing basis but will not be restated in the New STWP.

STWP ITEM: Manage data collection system.

COMPLETE: Yes.

PROJECT STATUS: Sullivan Environmental Services is contracted to collect residential solid waste in the city, and SES handles the data collection for the waste that it collects. This arrangement will be continued on an ongoing basis but will not be restated in the New STWP.

STWP ITEM: Monitor waste quantity and composition annually.

COMPLETE: Yes.

PROJECT STATUS: This item will be continued on an ongoing basis but will not be restated in the New STWP.

**Appling County Solid Waste Management Plan
Report of Accomplishments**

XXI. City of Graham – Collection Element

STWP ITEM: Continued status quo for solid waste collection.
COMPLETE: No.
REASON NC: The County no longer handles residential solid waste collection for the City of Graham due to the lack of feasibility. Instead, the City now contracts with Sullivan Environmental Services for the collection of residential solid waste.
PROJECT STATUS: This item will be reworded in the New STWP to reflect the new arrangement.

STWP ITEM: Develop a drop-off system for recyclable materials.
COMPLETE: No.
REASON NC: The City formerly accepted newspapers for recycling, but this program has since been dropped due to the determination that continuing a recycling program was not feasible at the present time. There is still some interest in developing a recycling program, and research as to the scope and feasibility of such a program is currently ongoing.
PROJECT STATUS: This item will be restated in the New STWP.

STWP ITEM: Business level of service of collection systems.
COMPLETE: Yes.
PROJECT STATUS: This item will continue on an ongoing basis through Sullivan Environmental Services.

**Appling County Solid Waste Management Plan
Report of Accomplishments**

XXII. City of Graham – Waste Reduction Element

STWP ITEM: **Develop drop-off system for recyclable materials.**
COMPLETE: No.
REASON NC: The City formerly accepted newspapers for recycling, but this program has since been dropped due to the determination that continuing a recycling program was not feasible at the present time. There is still some interest in developing a recycling program among the other local governments in the county, and research as to the scope and feasibility of such a program is currently ongoing. There is a possibility that a recycling program could be established through the City of Baxley, which would be made available on a countywide basis.

PROJECT STATUS: This item will be reworded in the New STWP to reflect the possibility of a program being developed through the City of Baxley.

STWP ITEM: **Determine drop-off sites.**
COMPLETE: No.
REASON NC: The City formerly accepted newspapers for recycling, but this program has since been dropped due to the determination that continuing a recycling program was not feasible at the present time. There is still some interest in developing a recycling program among the other local governments in the county, and research as to the scope and feasibility of such a program is currently ongoing. There is a possibility that a recycling program could be established through the City of Baxley, which would be made available on a countywide basis.

PROJECT STATUS: This item will be reworded in the New STWP to reflect the possibility of a program being developed through the City of Baxley.

STWP ITEM: **Procure private services for collection of recyclables at drop-off sites.**
COMPLETE: No.
REASON NC: This item has been postponed until such time as a recycling program can be established, including the development of drop-off sites and a determination as to the type(s) of containers that are to be used.

PROJECT STATUS: This item will be restated in the New STWP.

STWP ITEM: Operate drop-off program.
COMPLETE: No.
REASON NC: This item has been postponed until such time as a recycling program can be established, including the development of drop-off sites and a determination as to the type(s) of containers that are to be used.
PROJECT STATUS: This item will be restated in the New STWP.

STWP ITEM: Target specific recyclables for commercial collection.
COMPLETE: Yes.
PROJECT STATUS: Corrugated materials will continue to be targeted for commercial collection on an ongoing basis. This item will be restated in the New STWP.

STWP ITEM: Coordinate commercial recycling program with residential drop-offs.
COMPLETE: No.
REASON NC: The establishment of a commercial recycling program is pending the creation of a residential system.
PROJECT STATUS: This item will be restated in the New STWP.

STWP ITEM: Examine economic incentives for commercial businesses in disposal and collection.
COMPLETE: No.
REASON NC: This item was determined to not be feasible at this time.
PROJECT STATUS: This item will not be restated in the New STWP.

Appling County Solid Waste Management Plan

Report of Accomplishments

XXIII. City of Graham – Joint Education Element

- STWP ITEM:** **Develop a countywide education and technical assistance program as a joint effort among the County and each of the cities in source reduction, reuse, recycling, and composting.**
- COMPLETE: No.
- REASON NC: The development of an education program is contingent upon the development of a recycling program and developing a sufficient level of interest that is not present at the current time.
- PROJECT STATUS: This item will be restated in the New STWP.
-
- STWP ITEM:** **Target audiences for education programs and administer the education program.**
- COMPLETE: No.
- REASON NC: The development of an education program is contingent upon the development of a recycling program and developing a sufficient level of interest that is not present at the current time.
- PROJECT STATUS: This item will be restated in the New STWP.
-
- STWP ITEM:** **Develop school system programs to coordinate efforts for educating students.**
- COMPLETE: No.
- REASON NC: The development of a school system program is contingent upon the development of a recycling program and developing a sufficient level of interest that is not present at the current time.
- PROJECT STATUS: This item will be restated in the New STWP.
-
- STWP ITEM:** **Develop programs to inform citizens of recycling and reduction opportunities.**
- COMPLETE: No.
- REASON NC: The development of an education program is contingent upon the development of a recycling program and developing a sufficient level of interest that is not present at the current time.
- PROJECT STATUS: This item will be restated in the New STWP.
-
- STWP ITEM:** **Develop Solid Waste Citizens Advisory Committee for public involvement.**
- COMPLETE: No.
- REASON NC: A Citizens Advisory Committee was in place at one time, but has since been dropped due to a lack of sufficient interest in continuing its existence.
- PROJECT STATUS: This item will not be restated in the New STWP.

- STWP ITEM:** Create educational opportunities in conjunction with the commercial recycling program.
- COMPLETE: No.
- REASON NC: The development of an education program is contingent upon the development of a recycling program and developing a sufficient level of interest that is not present at the current time.
- PROJECT STATUS: This item will be restated in the New STWP.
-
- STWP ITEM:** Develop an education program directed toward increasing the voluntary reduction and recycling activities of industries.
- COMPLETE: No.
- REASON NC: The development of an education program is contingent upon the development of a recycling program and developing a sufficient level of interest that is not present at the current time.
- PROJECT STATUS: This item will be restated in the New STWP.
-
- STWP ITEM:** Coordinate educational activities through media opportunities.
- COMPLETE: No.
- REASON NC: The development of an education program is contingent upon the development of a recycling program and developing a sufficient level of interest that is not present at the current time.
- PROJECT STATUS: This item will be restated in the New STWP.
-
- STWP ITEM:** Develop educational materials for recycling, reuse, reduction, and composting.
- COMPLETE: No.
- REASON NC: The development of an education program is contingent upon the development of a recycling program and developing a sufficient level of interest that is not present at the current time.
- PROJECT STATUS: This item will be restated in the New STWP.
-
- STWP ITEM:** Coordinate special promotions for recycling activities.
- COMPLETE: No.
- REASON NC: The development of an education program is contingent upon the development of a recycling program and developing a sufficient level of interest that is not present at the current time.
- PROJECT STATUS: This item will be restated in the New STWP.
-
- STWP ITEM:** Develop and coordinate volunteer base for educational activities.
- COMPLETE: No.
- REASON NC: The development of an education program is contingent upon the development of a recycling program and developing a sufficient level of interest that is not present at the current time.
- PROJECT STATUS: This item will be restated in the New STWP.

**Appling County Solid Waste Management Plan
Report of Accomplishments**

XXIV. City of Graham – Financing Element

STWP ITEM: Determine most effective methods of revenue recovery for solid waste management programs.

COMPLETE: Yes.

PROJECT STATUS: This item will be continued on an ongoing basis but will not be restated in the New STWP.

STWP ITEM: Update user fees for waste collection and drop-off system.

COMPLETE: Yes.

PROJECT STATUS: User fees will continue to be updated as needed but will not be restated in the New STWP.

STWP ITEM: Engage in full cost accounting for solid waste management activities.

COMPLETE: Yes.

PROJECT STATUS: This item will be continued on an ongoing basis but will not be restated in the New STWP.

STWP ITEM: Examine economic incentives for commercial and industrial sectors.

COMPLETE: No.

REASON NC: This item was determined to not be feasible at this time.

PROJECT STATUS: This item will not be restated in the New STWP.

**Appling County Solid Waste Management Plan
Report of Accomplishments**

XXV. City of Surrency – Waste Stream Element

STWP ITEM: **Establish ongoing data collection system/procedure addressing collection, reduction, transfer and disposal.**

COMPLETE: Yes.

PROJECT STATUS: Sullivan Environmental Services is contracted to residential solid waste in the City of Surrency, and SES handles the data collection for the waste that it collects. This arrangement will be continued on an ongoing basis but will not be restated in the New STWP.

STWP ITEM: **Manage data collection system.**

COMPLETE: Yes.

PROJECT STATUS: Sullivan Environmental Services is contracted to collect residential solid waste in the city, and SES handles the data collection for the waste that it collects. This arrangement will be continued on an ongoing basis but will not be restated in the New STWP.

STWP ITEM: **Monitor waste quantity and composition annually.**

COMPLETE: Yes.

PROJECT STATUS: This item will be continued on an ongoing basis but will not be restated in the New STWP.

**Appling County Solid Waste Management Plan
Report of Accomplishments**

XXVI. City of Surrency – Collection Element

STWP ITEM: **Continued status quo for solid waste collection.**
COMPLETE: No.
REASON NC: The County no longer handles residential solid waste collection for the City of Surrency due to the lack of feasibility. Instead, the City now contracts with Sullivan Environmental Services for the collection of residential solid waste.
PROJECT STATUS: This item will be reworded in the New STWP to reflect the new arrangement.

STWP ITEM: **Develop a drop-off system for recyclable materials.**
COMPLETE: No.
REASON NC: The City has not established a recycling program due to the determination that a recycling program was not feasible at the present time. There is still some interest in developing a recycling program among the local governments in the county, and research as to the scope and feasibility of such a program is currently ongoing.
PROJECT STATUS: This item will be restated in the New STWP.

STWP ITEM: **Business level of service of collection systems.**
COMPLETE: Yes.
PROJECT STATUS: This item will continue on an ongoing basis through Sullivan Environmental Services.

**Appling County Solid Waste Management Plan
Report of Accomplishments**

XXVII. City of Surrency – Waste Reduction Element

STWP ITEM: **Develop drop-off system for recyclable materials.**
COMPLETE: No.
REASON NC: The City has not established a recycling program due to the determination that a recycling program was not feasible at the present time. There is still some interest in developing a recycling program among the other local governments in the county, and research as to the scope and feasibility of such a program is currently ongoing. There is a possibility that a recycling program could be established through the City of Baxley, which would be made available on a countywide basis.

PROJECT STATUS: This item will be reworded in the New STWP to reflect the possibility of a program being developed through the City of Baxley.

STWP ITEM: **Determine drop-off sites.**
COMPLETE: No.
REASON NC: The City has not established a recycling program due to the determination that a recycling program was not feasible at the present time. There is still some interest in developing a recycling program among the other local governments in the county, and research as to the scope and feasibility of such a program is currently ongoing. There is a possibility that a recycling program could be established through the City of Baxley, which would be made available on a countywide basis.

PROJECT STATUS: This item will be reworded in the New STWP to reflect the possibility of a program being developed through the City of Baxley.

STWP ITEM: **Procure private services for collection of recyclables at drop-off sites.**
COMPLETE: No.
REASON NC: This item has been postponed until such time as a recycling program can be established, including the development of drop-off sites and a determination as to the type(s) of containers that are to be used.

PROJECT STATUS: This item will be restated in the New STWP.

STWP ITEM: Operate drop-off program.
COMPLETE: No.
REASON NC: This item has been postponed until such time as a recycling program can be established, including the development of drop-off sites and a determination as to the type(s) of containers that are to be used.
PROJECT STATUS: This item will be restated in the New STWP.

STWP ITEM: Target specific recyclables for commercial collection.
COMPLETE: Yes.
PROJECT STATUS: Corrugated materials will continue to be targeted for commercial collection on an ongoing basis. This item will be restated in the New STWP.

STWP ITEM: Coordinate commercial recycling program with residential drop-offs.
COMPLETE: No.
REASON NC: The establishment of a commercial recycling program is pending the creation of a residential system.
PROJECT STATUS: This item will be restated in the New STWP.

STWP ITEM: Examine economic incentives for commercial businesses in disposal and collection.
COMPLETE: No.
REASON NC: This item was determined to not be feasible at this time.
PROJECT STATUS: This item will not be restated in the New STWP.

Appling County Solid Waste Management Plan

Report of Accomplishments

XXVIII. City of Surrency – Joint Education Element

STWP ITEM: **Develop a countywide education and technical assistance program as a joint effort among the County and each of the cities in source reduction, reuse, recycling, and composting.**

COMPLETE: No.

REASON NC: The development of an education program is contingent upon the development of a recycling program and developing a sufficient level of interest that is not present at the current time.

PROJECT STATUS: This item will be restated in the New STWP.

STWP ITEM: **Target audiences for education programs and administer the education program.**

COMPLETE: No.

REASON NC: The development of an education program is contingent upon the development of a recycling program and developing a sufficient level of interest that is not present at the current time.

PROJECT STATUS: This item will be restated in the New STWP.

STWP ITEM: **Develop school system programs to coordinate efforts for educating students.**

COMPLETE: No.

REASON NC: The development of a school system program is contingent upon the development of a recycling program and developing a sufficient level of interest that is not present at the current time.

PROJECT STATUS: This item will be restated in the New STWP.

STWP ITEM: **Develop programs to inform citizens of recycling and reduction opportunities.**

COMPLETE: No.

REASON NC: The development of an education program is contingent upon the development of a recycling program and developing a sufficient level of interest that is not present at the current time.

PROJECT STATUS: This item will be restated in the New STWP.

STWP ITEM: **Develop Solid Waste Citizens Advisory Committee for public involvement.**

COMPLETE: No.

REASON NC: A Citizens Advisory Committee was in place at one time, but has since been dropped due to a lack of sufficient interest in continuing its existence.

PROJECT STATUS: This item will not be restated in the New STWP.

STWP ITEM: Create educational opportunities in conjunction with the commercial recycling program.
COMPLETE: No.
REASON NC: The development of an education program is contingent upon the development of a recycling program and developing a sufficient level of interest that is not present at the current time.
PROJECT STATUS: This item will be restated in the New STWP.

STWP ITEM: Develop an education program directed toward increasing the voluntary reduction and recycling activities of industries.
COMPLETE: No.
REASON NC: The development of an education program is contingent upon the development of a recycling program and developing a sufficient level of interest that is not present at the current time.
PROJECT STATUS: This item will be restated in the New STWP.

STWP ITEM: Coordinate educational activities through media opportunities.
COMPLETE: No.
REASON NC: The development of an education program is contingent upon the development of a recycling program and developing a sufficient level of interest that is not present at the current time.
PROJECT STATUS: This item will be restated in the New STWP.

STWP ITEM: Develop educational materials for recycling, reuse, reduction, and composting.
COMPLETE: No.
REASON NC: The development of an education program is contingent upon the development of a recycling program and developing a sufficient level of interest that is not present at the current time.
PROJECT STATUS: This item will be restated in the New STWP.

STWP ITEM: Coordinate special promotions for recycling activities.
COMPLETE: No.
REASON NC: The development of an education program is contingent upon the development of a recycling program and developing a sufficient level of interest that is not present at the current time.
PROJECT STATUS: This item will be restated in the New STWP.

STWP ITEM: Develop and coordinate volunteer base for educational activities.
COMPLETE: No.
REASON NC: The development of an education program is contingent upon the development of a recycling program and developing a sufficient level of interest that is not present at the current time.
PROJECT STATUS: This item will be restated in the New STWP.

**Appling County Solid Waste Management Plan
Report of Accomplishments**

XXIX. City of Surrency – Financing Element

STWP ITEM: Determine most effective methods of revenue recovery for solid waste management programs.

COMPLETE: Yes.

PROJECT STATUS: This item will be continued on an ongoing basis but will not be restated in the New STWP.

STWP ITEM: Update user fees for waste collection and drop-off system.

COMPLETE: Yes.

PROJECT STATUS: User fees will continue to be updated as needed but will not be restated in the New STWP.

STWP ITEM: Engage in full cost accounting for solid waste management activities.

COMPLETE: Yes.

PROJECT STATUS: This item will be continued on an ongoing basis but will not be restated in the New STWP.

STWP ITEM: Examine economic incentives for commercial and industrial sectors.

COMPLETE: No.

REASON NC: This item was determined to not be feasible at this time.

PROJECT STATUS: This item will not be restated in the New STWP.

The Joint Appling County Solid Waste Management Plan

Short Term Work Programs

**Appling County
City of Baxley
City of Graham
City of Surrency**

COLLECTION ELEMENT

ACTIVITY	YEARS THE PLAN IS COVERING	PARTY OR PARTIES RESPONSIBLE FOR MANAGING THE ACTIVITY	ESTIMATED COST OF PROPOSED PROGRAMS	FUNDING SOURCE
Continue current method of solid waste collection	2007-2016	Appling County, Sullivan Environmental Services	\$28/ton	General Fund, Tipping Fees
Explore the feasibility of developing a drop-off program for recyclable materials	2007-2016	Appling County	\$10,000 (study)	General Fund
Develop a drop-off program for recyclables, if found feasible	2007-2016	Appling County	NA (no estimate available)	General Fund, Tipping Fees
Continue to provide for commercial solid waste collection	2007-2016	Appling County, Sullivan Environmental Services	\$28/ton	General Fund, Tipping Fees
Continue current method of collection of special management items	2007-2016	Appling County	\$28/ton (part of solid waste budget)	General Fund, Tipping Fees

WASTE REDUCTION ELEMENT

ACTIVITY	YEARS THE PLAN IS COVERING	PARTY OR PARTIES RESPONSIBLE FOR MANAGING THE ACTIVITY	ESTIMATED COST OF PROPOSED PROGRAMS	FUNDING SOURCE
Explore the feasibility of developing a drop-off program for recyclable materials, possibly through the City of Baxley	2007-2016	Appling County, City of Baxley	\$10,000 (study)	General Fund
Develop a drop-off program for recyclables, if found feasible	2007-2016	Appling County, City of Baxley	NA (no estimate available)	General Fund
Continue to procure private services for the collection of special management items	2007-2016	Appling County	NA	General Fund

WASTE REDUCTION ELEMENT

ACTIVITY	YEARS THE PLAN IS COVERING	PARTY OR PARTIES RESPONSIBLE FOR MANAGING THE ACTIVITY	ESTIMATED COST OF PROPOSED PROGRAMS	FUNDING SOURCE
Operate a drop-off program for recyclable materials, if found feasible	2007-2016	Appling County, City of Baxley	NA (no estimate available)	General Fund
Continue to target specific recyclables for commercial collection	2007-2016	Appling County	NA	NA
Coordinate and administer a commercial recycling program with a residential drop-off system, once such a system is in place	2007-2016	Appling County	\$28/ton (part of overall solid waste budget)	General Fund, Tipping Fees
Continue to operate a construction and demolition landfill	2007-2016	Appling County	\$300,000/yr.	General Fund, Tipping Fees

DISPOSAL ELEMENT

ACTIVITY	YEARS THE PLAN IS COVERING	PARTY OR PARTIES RESPONSIBLE FOR MANAGING THE ACTIVITY	ESTIMATED COST OF PROPOSED PROGRAMS	FUNDING SOURCE
Continue to manage a data collection system to monitor disposal quantities	2007-2016	Appling County, Sullivan Environmental Services	\$10,000/yr.	General Fund
Continue to contract and transfer solid waste to both the Toombs County Landfill and the Broadhurst Environmental Landfill in Wayne County	2007-2016	Appling County	\$28/ton	General Fund, Tipping Fees

LAND LIMITATION ELEMENT

ACTIVITY	YEARS THE PLAN IS COVERING	PARTY OR PARTIES RESPONSIBLE FOR MANAGING THE ACTIVITY	ESTIMATED COST OF PROPOSED PROGRAMS	FUNDING SOURCE
Carry out the formal procedure established in the County's Solid Waste Management Plan for applicants seeking to locate solid waste handling facilities in Appling County	2007-2016	Appling County	NA	NA

PUBLIC EDUCATION AND INVOLVEMENT ELEMENT

ACTIVITY	YEARS THE PLAN IS COVERING	PARTY OR PARTIES RESPONSIBLE FOR MANAGING THE ACTIVITY	ESTIMATED COST OF PROPOSED PROGRAMS	FUNDING SOURCE
Establish and administer a countywide education and technical assistance program as a joint effort among the County and the municipalities in source reduction, reuse, recycling, and composting	2007-2016	Appling County, Baxley, Graham, Surrency	\$30,000/yr.	General Fund
Develop solid waste and recycling education programs through the local school system	2007-2016	Appling County, Baxley, Graham, Surrency, Appling County BOE	\$1,500/yr.	General Fund
Develop programs to inform citizens of recycling and reduction opportunities	2007-2016	Appling County, Baxley, Graham, Surrency	\$30,000/yr. (part of education)	General Fund
Create educational opportunities in conjunction with the commercial recycling program	2007-2016	Appling County, Baxley, Graham, Surrency	\$30,000/yr. (part of education)	General Fund

PUBLIC EDUCATION AND INVOLVEMENT ELEMENT

ACTIVITY	YEARS THE PLAN IS COVERING	PARTY OR PARTIES RESPONSIBLE FOR MANAGING THE ACTIVITY	ESTIMATED COST OF PROPOSED PROGRAMS	FUNDING SOURCE
Develop an education program directed toward encouraging industries to undertake voluntary reduction and recycling activities	2007-2016	Appling County, Baxley, Graham, Surrency	\$30,000/yr. (part of education)	General Fund
Continue to coordinate educational activities through media opportunities	2007-2016	Appling County, Baxley, Graham, Surrency	\$1,000/yr.	General Fund
Develop educational materials for recycling, reuse, reduction, and composting	2007-2016	Appling County, Baxley, Graham, Surrency	\$30,000/yr. (part of education)	General Fund
Coordinate special promotions for recycling activities	2007-2016	Appling County, Baxley, Graham, Surrency	NA	NA
Develop and coordinate a volunteer base for educational activities	2007-2016	Appling County, Baxley, Graham, Surrency	NA	NA
Maintain and increase participation in local, state, and regional beautification efforts and establish new programs as appropriate	2007-2016	Appling County, Baxley, Graham, Surrency	NA	NA

COLLECTION ELEMENT

ACTIVITY	YEARS THE PLAN IS COVERING	PARTY OR PARTIES RESPONSIBLE FOR MANAGING THE ACTIVITY	ESTIMATED COST OF PROPOSED PROGRAMS	FUNDING SOURCE
Continue current method of solid waste collection	2007-2016	City of Baxley, Sullivan Environmental Services	\$28/ton	General Fund
Explore the feasibility of developing a drop-off program for recyclable materials	2007-2016	City of Baxley	\$10,000 (study)	General Fund
Develop a drop-off program for recyclables, if found feasible	2007-2016	City of Baxley	NA (no estimate available)	General Fund
Continue to provide for commercial solid waste collection	2007-2016	City of Baxley, Sullivan Environmental Services	\$28/ton	General Fund
Continue current method of collection of special management items	2007-2016	City of Baxley	\$28/ton (part of solid waste budget)	General Fund

WASTE REDUCTION ELEMENT

ACTIVITY	YEARS THE PLAN IS COVERING	PARTY OR PARTIES RESPONSIBLE FOR MANAGING THE ACTIVITY	ESTIMATED COST OF PROPOSED PROGRAMS	FUNDING SOURCE
Explore the feasibility of developing a drop-off program for recyclable materials, and possibly make available countywide	2007-2016	Appling County, City of Baxley	\$10,000 (study)	General Fund
Develop a drop-off program for recyclables, if found feasible	2007-2016	Appling County, City of Baxley	NA (no estimate available)	General Fund
Continue to procure private services for the collection of special	2007-2016	City of Baxley	NA	General Fund

management items

WASTE REDUCTION ELEMENT

ACTIVITY	YEARS THE PLAN IS COVERING	PARTY OR PARTIES RESPONSIBLE FOR MANAGING THE ACTIVITY	ESTIMATED COST OF PROPOSED PROGRAMS	FUNDING SOURCE
Operate a drop-off program for recyclable materials, if found feasible	2007-2016	Appling County, City of Baxley	NA (no estimate available)	General Fund
Continue to target specific recyclables for commercial collection	2007-2016	City of Baxley	NA	NA
Coordinate and administer a commercial recycling program with a residential drop-off system, once such a system is in place	2007-2016	City of Baxley	\$28/ton (part of overall solid waste budget)	General Fund
Seek to purchase recycling containers for curbside collection of recyclables	2007-2011	City of Baxley	\$10,000 (total)	General Fund

DISPOSAL ELEMENT

ACTIVITY	YEARS THE PLAN IS COVERING	PARTY OR PARTIES RESPONSIBLE FOR MANAGING THE ACTIVITY	ESTIMATED COST OF PROPOSED PROGRAMS	FUNDING SOURCE
Continue to contract for solid waste disposal	2007-2016	City of Baxley	\$28/ton	General Fund

PUBLIC EDUCATION AND INVOLVEMENT ELEMENT

ACTIVITY	YEARS THE PLAN IS COVERING	PARTY OR PARTIES RESPONSIBLE FOR MANAGING THE ACTIVITY	ESTIMATED COST OF PROPOSED PROGRAMS	FUNDING SOURCE
Establish and administer a countywide education and technical assistance program as a joint effort among the County and the municipalities in source reduction,	2007-2016	Appling County, Baxley, Graham, Surrency	\$30,000/yr.	General Fund

reuse, recycling, and composting

PUBLIC EDUCATION AND INVOLVEMENT ELEMENT

ACTIVITY	YEARS THE PLAN IS COVERING	PARTY OR PARTIES RESPONSIBLE FOR MANAGING THE ACTIVITY	ESTIMATED COST OF PROPOSED PROGRAMS	FUNDING SOURCE
Develop solid waste and recycling education programs through the local school system	2007-2016	Appling County, Baxley, Graham, Surrency, Appling County BOE	\$1,500/yr.	General Fund
Develop programs to inform citizens of recycling and reduction opportunities	2007-2016	Appling County, Baxley, Graham, Surrency	\$30,000/yr. (part of education)	General Fund
Create educational opportunities in conjunction with the commercial recycling program	2007-2016	Appling County, Baxley, Graham, Surrency	\$30,000/yr. (part of education)	General Fund
Develop an education program directed toward encouraging industries to undertake voluntary reduction and recycling activities	2007-2016	Appling County, Baxley, Graham, Surrency	\$30,000/yr. (part of education)	General Fund
Continue to coordinate educational activities through media opportunities	2007-2016	Appling County, Baxley, Graham, Surrency	\$1,000/yr.	General Fund
Develop educational materials for recycling, reuse, reduction, and composting	2007-2016	Appling County, Baxley, Graham, Surrency	\$30,000/yr. (part of education)	General Fund
Coordinate special promotions for recycling activities	2007-2016	Appling County, Baxley, Graham, Surrency	NA	NA
Develop and coordinate a volunteer base for educational activities	2007-2016	Appling County, Baxley, Graham, Surrency	NA	NA

PUBLIC EDUCATION AND INVOLVEMENT ELEMENT

ACTIVITY	YEARS THE PLAN IS COVERING	PARTY OR PARTIES RESPONSIBLE FOR MANAGING THE ACTIVITY	ESTIMATED COST OF PROPOSED PROGRAMS	FUNDING SOURCE
Maintain and increase participation in local, state, and regional beautification efforts and establish new programs as appropriate	2007-2016	Appling County, Baxley, Graham, Surrency	NA	NA

COLLECTION ELEMENT

ACTIVITY	YEARS THE PLAN IS COVERING	PARTY OR PARTIES RESPONSIBLE FOR MANAGING THE ACTIVITY	ESTIMATED COST OF PROPOSED PROGRAMS	FUNDING SOURCE
Continue current method of solid waste collection	2007-2016	City of Graham, Sullivan Environmental Services	\$28/ton	General Fund
Explore the feasibility of developing a drop-off program for recyclable materials	2007-2016	Appling County, City of Baxley	\$10,000 (study)	General Fund
Develop a drop-off program for recyclables, if found feasible	2007-2016	Appling County, City of Baxley	NA (no estimate available)	General Fund
Continue to provide for commercial solid waste collection	2007-2016	City of Graham, Sullivan Environmental Services	\$28/ton	General Fund
Continue current method of collection of special management items	2007-2016	City of Graham	\$28/ton (part of solid waste budget)	General Fund

WASTE REDUCTION ELEMENT

ACTIVITY	YEARS THE PLAN IS COVERING	PARTY OR PARTIES RESPONSIBLE FOR MANAGING THE ACTIVITY	ESTIMATED COST OF PROPOSED PROGRAMS	FUNDING SOURCE
Explore the feasibility of developing a drop-off program for recyclable materials, and possibly make available countywide	2007-2016	Appling County, City of Baxley	\$10,000 (study)	General Fund
Develop a drop-off program for recyclables, if found feasible	2007-2016	Appling County, City of Baxley	NA (no estimate available)	General Fund
Continue to procure private services for the collection of special management items	2007-2016	City of Graham	NA	General Fund

WASTE REDUCTION ELEMENT

ACTIVITY	YEARS THE PLAN IS COVERING	PARTY OR PARTIES RESPONSIBLE FOR MANAGING THE ACTIVITY	ESTIMATED COST OF PROPOSED PROGRAMS	FUNDING SOURCE
Operate a drop-off program for recyclable materials, if found feasible	2007-2016	Appling County, City of Baxley	NA (no estimate available)	General Fund
Continue to target specific recyclables for commercial collection	2007-2016	City of Graham	NA	NA
Coordinate and administer a commercial recycling program with a residential drop-off system, once such a system is in place	2007-2016	City of Graham	\$28/ton (part of overall solid waste budget)	General Fund
Seek to purchase recycling containers for curbside collection of recyclables	2007-2011	City of Graham	\$2,000 (total)	General Fund

DISPOSAL ELEMENT

ACTIVITY	YEARS THE PLAN IS COVERING	PARTY OR PARTIES RESPONSIBLE FOR MANAGING THE ACTIVITY	ESTIMATED COST OF PROPOSED PROGRAMS	FUNDING SOURCE
Continue to contract for solid waste disposal	2007-2016	City of Graham	\$28/ton	General Fund

PUBLIC EDUCATION AND INVOLVEMENT ELEMENT

ACTIVITY	YEARS THE PLAN IS COVERING	PARTY OR PARTIES RESPONSIBLE FOR MANAGING THE ACTIVITY	ESTIMATED COST OF PROPOSED PROGRAMS	FUNDING SOURCE
Establish and administer a countywide education and technical assistance program as a joint effort among the County and the municipalities in source reduction, reuse, recycling, and composting	2007-2016	Appling County, Baxley, Graham, Surrency	\$30,000/yr.	General Fund

PUBLIC EDUCATION AND INVOLVEMENT ELEMENT

ACTIVITY	YEARS THE PLAN IS COVERING	PARTY OR PARTIES RESPONSIBLE FOR MANAGING THE ACTIVITY	ESTIMATED COST OF PROPOSED PROGRAMS	FUNDING SOURCE
Develop solid waste and recycling education programs through the local school system	2007-2016	Appling County, Baxley, Graham, Surrency, Appling County BOE	\$1,500/yr.	General Fund
Develop programs to inform citizens of recycling and reduction opportunities	2007-2016	Appling County, Baxley, Graham, Surrency	\$30,000/yr. (part of education)	General Fund
Create educational opportunities in conjunction with the commercial recycling program	2007-2016	Appling County, Baxley, Graham, Surrency	\$30,000/yr. (part of education)	General Fund
Develop an education program directed toward encouraging	2007-2016	Appling County, Baxley, Graham, Surrency	\$30,000/yr. (part of education)	General Fund

industries to undertake voluntary reduction and recycling activities				
Continue to coordinate educational activities through media opportunities	2007-2016	Appling County, Baxley, Graham, Surrency	\$1,000/yr.	General Fund
Develop educational materials for recycling, reuse, reduction, and composting	2007-2016	Appling County, Baxley, Graham, Surrency	\$30,000/yr. (part of education)	General Fund
Coordinate special promotions for recycling activities	2007-2016	Appling County, Baxley, Graham, Surrency	NA	NA
Develop and coordinate a volunteer base for educational activities	2007-2016	Appling County, Baxley, Graham, Surrency	NA	NA

PUBLIC EDUCATION AND INVOLVEMENT ELEMENT

ACTIVITY	YEARS THE PLAN IS COVERING	PARTY OR PARTIES RESPONSIBLE FOR MANAGING THE ACTIVITY	ESTIMATED COST OF PROPOSED PROGRAMS	FUNDING SOURCE
Maintain and increase participation in local, state, and regional beautification efforts and establish new programs as appropriate	2007-2016	Appling County, Baxley, Graham, Surrency	NA	NA

COLLECTION ELEMENT

ACTIVITY	YEARS THE PLAN IS COVERING	PARTY OR PARTIES RESPONSIBLE FOR MANAGING THE ACTIVITY	ESTIMATED COST OF PROPOSED PROGRAMS	FUNDING SOURCE
Continue current method of solid waste collection	2007-2016	City of Surrency, Sullivan Environmental Services	\$28/ton	General Fund
Explore the feasibility of developing a drop-off program for recyclable materials	2007-2016	Appling County, City of Baxley	\$10,000 (study)	General Fund
Develop a drop-off program for recyclables, if found feasible	2007-2016	Appling County, City of Baxley	NA (no estimate available)	General Fund
Continue to provide for commercial solid waste collection	2007-2016	City of Surrency, Sullivan Environmental Services	\$28/ton	General Fund
Continue current method of collection of special management items	2007-2016	City of Surrency	\$28/ton (part of solid waste budget)	General Fund

WASTE REDUCTION ELEMENT

ACTIVITY	YEARS THE PLAN IS COVERING	PARTY OR PARTIES RESPONSIBLE FOR MANAGING THE ACTIVITY	ESTIMATED COST OF PROPOSED PROGRAMS	FUNDING SOURCE
Explore the feasibility of developing a drop-off program for recyclable materials, and possibly make available countywide	2007-2016	Appling County, City of Baxley	\$10,000 (study)	General Fund
Develop a drop-off program for recyclables, if found feasible	2007-2016	Appling County, City of Baxley	NA (no estimate available)	General Fund
Continue to procure private services for the collection of special	2007-2016	City of Surrency	NA	General Fund

management items

WASTE REDUCTION ELEMENT

ACTIVITY	YEARS THE PLAN IS COVERING	PARTY OR PARTIES RESPONSIBLE FOR MANAGING THE ACTIVITY	ESTIMATED COST OF PROPOSED PROGRAMS	FUNDING SOURCE
Operate a drop-off program for recyclable materials, if found feasible	2007-2016	Appling County, City of Baxley	NA (no estimate available)	General Fund
Continue to target specific recyclables for commercial collection	2007-2016	City of Surrency	NA	NA
Coordinate and administer a commercial recycling program with a residential drop-off system, once such a system is in place	2007-2016	City of Surrency	\$28/ton (part of overall solid waste budget)	General Fund
Seek to purchase recycling containers for curbside collection of recyclables	2007-2011	City of Surrency	\$1,500 (total)	General Fund

DISPOSAL ELEMENT

ACTIVITY	YEARS THE PLAN IS COVERING	PARTY OR PARTIES RESPONSIBLE FOR MANAGING THE ACTIVITY	ESTIMATED COST OF PROPOSED PROGRAMS	FUNDING SOURCE
Continue to contract for solid waste disposal	2007-2016	City of Surrency	\$28/ton	General Fund

PUBLIC EDUCATION AND INVOLVEMENT ELEMENT

ACTIVITY	YEARS THE PLAN IS COVERING	PARTY OR PARTIES RESPONSIBLE FOR MANAGING THE ACTIVITY	ESTIMATED COST OF PROPOSED PROGRAMS	FUNDING SOURCE
Establish and administer a countywide education and technical assistance program as a joint effort among the County and the municipalities in source reduction,	2007-2016	Appling County, Baxley, Graham, Surrency	\$30,000/yr.	General Fund

reuse, recycling, and composting

PUBLIC EDUCATION AND INVOLVEMENT ELEMENT

ACTIVITY	YEARS THE PLAN IS COVERING	PARTY OR PARTIES RESPONSIBLE FOR MANAGING THE ACTIVITY	ESTIMATED COST OF PROPOSED PROGRAMS	FUNDING SOURCE
Develop solid waste and recycling education programs through the local school system	2007-2016	Appling County, Baxley, Graham, Surrency, Appling County BOE	\$1,500/yr.	General Fund
Develop programs to inform citizens of recycling and reduction opportunities	2007-2016	Appling County, Baxley, Graham, Surrency	\$30,000/yr. (part of education)	General Fund
Create educational opportunities in conjunction with the commercial recycling program	2007-2016	Appling County, Baxley, Graham, Surrency	\$30,000/yr. (part of education)	General Fund
Develop an education program directed toward encouraging industries to undertake voluntary reduction and recycling activities	2007-2016	Appling County, Baxley, Graham, Surrency	\$30,000/yr. (part of education)	General Fund
Continue to coordinate educational activities through media opportunities	2007-2016	Appling County, Baxley, Graham, Surrency	\$1,000/yr.	General Fund
Develop educational materials for recycling, reuse, reduction, and composting	2007-2016	Appling County, Baxley, Graham, Surrency	\$30,000/yr. (part of education)	General Fund
Coordinate special promotions for recycling activities	2007-2016	Appling County, Baxley, Graham, Surrency	NA	NA
Develop and coordinate a volunteer base for educational activities	2007-2016	Appling County, Baxley, Graham, Surrency	NA	NA

PUBLIC EDUCATION AND INVOLVEMENT ELEMENT

ACTIVITY	YEARS THE PLAN IS COVERING	PARTY OR PARTIES RESPONSIBLE FOR MANAGING THE ACTIVITY	ESTIMATED COST OF PROPOSED PROGRAMS	FUNDING SOURCE
Maintain and increase participation in local, state, and regional beautification efforts and establish new programs as appropriate	2007-2016	Appling County, Baxley, Graham, Surrency	NA	NA

The Joint Appling County Solid Waste Management Plan

Assurance of Ten-year Disposal Capacity

**Appling County
City of Baxley
City of Graham
City of Surrency**



Sullivan Environmental Services

425 Ga. Hwy 292
Vidalia, Georgia 30474

Phone (912) 538-1616
Fax (912) 538-1716

January 29, 2007

Mr. Virgil Carter
Chairman
69 Tippins Street
Suite 201
Baxley, Georgia 31515

Dear Chairman Carter:

This letter serves as a disposal capacity assurance for waste generated by Appling County and the Cities of Graham and Surrency. Waste is hauled by Sullivan Environmental Services to the Toombs County landfill and the Georgia EPD permit number for this facility is 138-006D (MSWL). This facility has a remaining capacity of 20 years. Waste is also hauled by SES to the Broadhurst Environmental Landfill and the Georgia EPD permit number for this facility is 151-014D (SL). This facility has a remaining capacity of 12 years. This assurance is based upon the total disposal of approximately 5005 tons per year by the Appling County and the Cities of Graham and Surrency.

We appreciate Appling County's business partnership and look forward to providing environmentally sound waste disposal options for the foreseeable future.

Sincerely,

A handwritten signature in black ink, appearing to read 'Sam', is written over a horizontal line.

Sam Sullivan
General Manager



Sullivan
Environmental Services

425 Ga. Hwy 292
Vidalia, Georgia 30474

Phone (912) 538-1616
Fax (912) 538-1716

January 24, 2007

Mr. Steve Rigdon
Mayor
City of Baxley
P.O. Box 290
Baxley, Georgia 31515

Dear Mayor Rigdon:

This letter serves as a disposal capacity assurance for waste generated by the City of Baxley. Waste is hauled by Sullivan Environmental Services to the Toombs County landfill and the Georgia EPD permit number for this facility is 138-006D (MSWL). This facility has a remaining capacity of 20 years. Waste is also hauled by SES to the Broadhurst Environmental Landfill and the Georgia EPD permit number for this facility is 151-014D (SL). This facility has a remaining capacity of 12 years. This assurance is based upon the total disposal of approximately 4500 tons per year by the City of Baxley.

We appreciate the City of Baxley's business partnership and look forward to providing environmentally sound waste disposal options for the foreseeable future.

Sincerely,


A handwritten signature in cursive script that reads 'Sam Sullivan'.

Sam Sullivan
General Manager

APPENDIX C

Appling County Service Delivery Strategy Certification and Service Delivery Strategy Revised Forms

Appling County Service Delivery Strategy Update Certification



**SERVICE DELIVERY STRATEGY UPDATE
CERTIFICATIONS**

Instructions:

This two page form must, at a minimum, be signed by an authorized representative of the following governments: 1) the county; 2) the city serving as the county seat; 3) all cities having a 2000 population of over 9,000 residing within the county; and 4) no less than 50% of all other cities with a 2000 population of between 500 and 9,000 residing within the county. Cities with a 2000 population below 500 and local authorities providing services under the strategy are not required to sign this form, but are encouraged to do so.

UPDATED SERVICE DELIVERY STRATEGY FOR Appling COUNTY

We, the undersigned authorized representatives of the jurisdictions listed below, certify that:

1. We have reviewed our existing Service Delivery Strategy and have determined that:
(Check only one box for question #1)
 - A. Our Strategy continues to accurately reflect our preferred arrangements for providing local services throughout our county and no changes in our Strategy are needed at this time; or
 - B. Our Strategy has been revised to reflect our preferred arrangements for providing local services.

If Option A is selected, only this form, signed by the appropriate local government representatives must be provided to DCA.

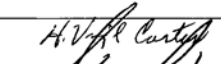
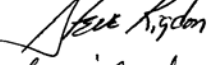
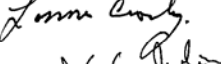
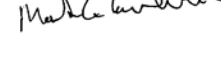
If Option B is selected, this form, signed by the appropriate local government representatives, must be submitted to DCA along with:

- an updated "Summary of Service Arrangements" form (page 2) for each local service that has been revised/updated;
- any supporting local agreements pertaining to each of these services that has been revised/updated; and
- an updated service area map depicting the agreed upon service area for each provider if there is more than one service provider for each service that has been revised/updated within the county, and if the agreed upon service areas do not coincide with local political boundaries.

2. Each of our governing bodies (County Commission and City Councils) that are a party to this strategy have adopted resolutions agreeing to the Service Delivery arrangements identified in our strategy and have executed agreements for implementation of our service delivery strategy (O.C.G.A. 36-70-21);
3. Our service delivery strategy continues to promote the delivery of local government services in the most efficient, effective, and responsive manner for all residents, individuals and property owners throughout the county (O.C.G.A. 36-70-24(1));
4. Our service delivery strategy continues to provide that water or sewer fees charged to customers located outside the geographic boundaries of a service provider are reasonable and are not arbitrarily higher than the fees charged to customers located within the geographic boundaries of the service provider (O.C.G.A. 36-70-24 (2));
5. Our service delivery strategy continues to ensure that the cost of any services the county government provides (including those jointly funded by the county and one or more municipalities) primarily for the benefit of the unincorporated area of the county are borne by the unincorporated area residents, individuals, and property owners who receive such service (O.C.G.A. 36-70-24 (3));

6. Our Service Delivery Strategy continues to ensure that the officially adopted County and City land use plans of all local governments located in the County are compatible and nonconflicting (O.C.G.A. 36-70-24 (4)(A));
7. Our Service Delivery Strategy continues to ensure that the provision of extraterritorial water and sewer services by any jurisdiction is consistent with all County and City land use plans and ordinances (O.C.G.A. 36-70-24 (4)(B)); and
8. Our Service Delivery Strategy continues to contain an agreed upon process between the county government and each city located in the county to resolve land use classification disputes when the county objects to the proposed land use of an area to be annexed into a city within the county (O.C.G.A. 36-70-24 (4)(C))' and;
9. DCA has been provided a copy of this certification and copies of all forms, maps and supporting agreements needed to accurately depict our agreed upon strategy (O.C.G.A. 36-70-27).

'If the County does not have an Annexation/Land Use dispute resolution process with each of its cities, list the cities where no agreed upon process exists:

SIGNATURE:	NAME: (Please print or type)	TITLE:	JURISDICTION:	DATE:
	Virgil Carter	Chairman	Appling County	5-16-07
	Steve Rigdon	Mayor	City of Baxley	5-17-07
	Lonnie Crosby	Mayor	City of Graham	5-14-07
	Mark Tomberlin	Mayor	City of Surrency	5-16-07

Appling County Service Delivery Strategy Revised Forms



GEORGIA DEPARTMENT OF COMMUNITY AFFAIRS

SERVICE DELIVERY STRATEGY

FOR _____ COUNTY

I. GENERAL INSTRUCTIONS:

- 1. Only one set of these forms should be submitted per county. The completed forms should clearly present the collective agreement reached by all cities and counties that were party to the service delivery strategy.
2. List each local government and/or authority that provides services included in the service delivery strategy in Section II below.
3. List all services provided or primarily funded by each general purpose local government and authority within the county in Section III below. It is acceptable to break a service into separate components if this will facilitate description of the service delivery strategy.
4. For each service or service component listed in Section III, complete a separate Summary of Service Delivery Arrangements form (page 2).
5. Complete one copy of the Summary of Land Use Agreements form (page 3).
6. Have the Certifications form (page 4) signed by the authorized representatives of participating local governments. Please note that DCA cannot validate the strategy unless it is signed by the local governments required by law (see Instructions, page 4).
7. Mail the completed forms along with any attachments to:

Georgia Department of Community Affairs
Office of Coordinated Planning
60 Executive Park South, N.E.
Atlanta, Georgia 30329

For answers to most frequently asked questions on Georgia's Service Delivery Act, links and helpful publications, visit DCA's website at www.dca.servicedelivery.org, or call the Office of Coordinated Planning at (404) 679-3114.

Note: Any future changes to the service delivery arrangements described on these forms will require an official update of the service delivery strategy and submittal of revised forms and attachments to the Georgia Department of Community Affairs.

II. LOCAL GOVERNMENTS INCLUDED IN THE SERVICE DELIVERY STRATEGY:

In this section, list all local governments (including cities located partially within the county) and authorities that provide services included in the service delivery strategy.

III. SERVICES INCLUDED IN THE SERVICE DELIVERY STRATEGY:

For each service listed here, a separate Summary of Service Delivery Arrangements form (page 2) must be completed.



SERVICE DELIVERY STRATEGY
SUMMARY OF SERVICE DELIVERY ARRANGEMENTS PAGE 2

Instructions:

Make copies of this form and complete one for each service listed on page 1, Section III. Use exactly the same service names listed on page 1. Answer each question below, attaching additional pages as necessary. If the contact person for this service (listed at the bottom of the page) changes, this should be reported to the Department of Community Affairs.

County: _____ **Service:** _____

1. Check the box that best describes the agreed upon delivery arrangement for this service:

Service will be provided countywide (i.e., including all cities and unincorporated areas) by a single service provider. (If this box is checked, identify the government, authority or organization providing the service.): _____

Service will be provided only in the unincorporated portion of the county by a single service provider. (If this box is checked, identify the government, authority or organization providing the service.): _____

One or more cities will provide this service only within their incorporated boundaries, and the service will not be provided in unincorporated areas. (If this box is checked, identify the government(s), authority or organization providing the service): _____

One or more cities will provide this service only within their incorporated boundaries, and the county will provide the service in unincorporated areas. (If this box is checked, identify the government(s), authority or organization providing the service.): _____

Other (If this box is checked, **attach a legible map delineating the service area of each service provider**, and identify the government, authority, or other organization that will provide service within each service area.): _____

2. In developing the strategy, were overlapping service areas, unnecessary competition and/or duplication of this service identified?

Yes No

If these conditions will continue under the strategy, **attach an explanation for continuing the arrangement** (i.e., overlapping but higher levels of service (See O.C.G.A. 36-70-24(1)), overriding benefits of the duplication, or reasons that overlapping service areas or competition cannot be eliminated).

If these conditions will be eliminated under the strategy, **attach an implementation schedule** listing each step or action that will be taken to eliminate them, the responsible party and the agreed upon deadline for completing it.

3. List each government or authority that will help to pay for this service and indicate how the service will be funded (e.g., enterprise funds, user fees, general funds, special service district revenues, hotel/motel taxes, franchise taxes, impact fees, bonded indebtedness, etc.).

<i>Local Government or Authority:</i>	<i>Funding Method:</i>

4. How will the strategy change the previous arrangements for providing and/or funding this service within the county?

5. List any formal service delivery agreements or intergovernmental contracts that will be used to implement the strategy for this service:

<i>Agreement Name:</i>	<i>Contracting Parties:</i>	<i>Effective and Ending Dates:</i>

6. What other mechanisms (if any) will be used to implement the strategy for this service (e.g., ordinances, resolutions, local acts of the General Assembly, rate or fee changes, etc.), and when will they take effect?

7. Person completing form: _____
 Phone number: _____ Date completed: _____

8. Is this the person who should be contacted by state agencies when evaluating whether proposed local government projects are consistent with the service delivery strategy? Yes No

If not, provide designated contact person(s) and phone number(s) below:



**SERVICE DELIVERY STRATEGY
SUMMARY OF SERVICE DELIVERY ARRANGEMENTS PAGE 2**

Instructions:

Make copies of this form and complete one for each service listed on page 1, Section III. Use exactly the same service names listed on page 1. Answer each question below, attaching additional pages as necessary. If the contact person for this service (listed at the bottom of the page) changes, this should be reported to the Department of Community Affairs.

County: Appling

Service: Airport

1. Check the box that best describes the agreed upon delivery arrangement for this service:

Service will be provided countywide (i.e., including all cities and unincorporated areas) by a single service provider. (If this box is checked, identify the government, authority or organization providing the service.): City of Baxley

Service will be provided only in the unincorporated portion of the county by a single service provider. (If this box is checked, identify the government, authority or organization providing the service.): _____

One or more cities will provide this service only within their incorporated boundaries, and the service will not be provided in unincorporated areas. (If this box is checked, identify the government(s), authority or organization providing the service): _____

One or more cities will provide this service only within their incorporated boundaries, and the county will provide the service in unincorporated areas. (If this box is checked, identify the government(s), authority or organization providing the service.): _____

Other (If this box is checked, **attach a legible map delineating the service area of each service provider**, and identify the government, authority, or other organization that will provide service within each service area.): _____

2. In developing the strategy, were overlapping service areas, unnecessary competition and/or duplication of this service identified?

Yes No

If these conditions will continue under the strategy, **attach an explanation for continuing the arrangement** (i.e., overlapping but higher levels of service (See O.C.G.A. 36-70-24(1)), overriding benefits of the duplication, or reasons that overlapping service areas or competition cannot be eliminated).

If these conditions will be eliminated under the strategy, **attach an implementation schedule** listing each step or action that will be taken to eliminate them, the responsible party and the agreed upon deadline for completing it.

3. List each government or authority that will help to pay for this service and indicate how the service will be funded (e.g., enterprise funds, user fees, general funds, special service district revenues, hotel/motel taxes, franchise taxes, impact fees, bonded indebtedness, etc.).

<i>Local Government or Authority:</i>	<i>Funding Method:</i>
Appling County	General Fund and Grants
City of Baxley	General Fund and Grants

4. How will the strategy change the previous arrangements for providing and/or funding this service within the county?

The City of Baxley will continue to own and operate the airport with the county participating in any capital improvements and supplementing operational costs. As of October 1, 2000, Appling County will fund on a continuing basis 50 percent of net operations and maintenance, costs of the airport (after accounting for revenues, primarily fuel, off the top. It is understood that T-hangar revenues will remain the City of Baxley's and not be deducted from costs until such time as the City of Baxley recovers its construction cost investments in the T-hangars.) This continuing 50 percent funding of net costs will be in lieu of any other county contribution for operations and maintenance.

5. List any formal service delivery agreements or intergovernmental contracts that will be used to implement the strategy for this service:

<i>Agreement Name:</i>	<i>Contracting Parties:</i>	<i>Effective and Ending Dates:</i>
Airport Funding Agreement	Appling County, City of Baxley	10/1/00 - no ending date

6. What other mechanisms (if any) will be used to implement the strategy for this service (e.g., ordinances, resolutions, local acts of the General Assembly, rate or fee changes, etc.), and when will they take effect?

None

7. Person completing form: Luther Smart, County Manager
 Phone number: 912-367-8100 Date completed: _____

8. Is this the person who should be contacted by state agencies when evaluating whether proposed local government projects are consistent with the service delivery strategy? Yes No

If not, provide designated contact person(s) and phone number(s) below:
Also, Jeff Baxley, Baxley City Manager, 912-367-8300

3. List each government or authority that will help to pay for this service and indicate how the service will be funded (e.g., enterprise funds, user fees, general funds, special service district revenues, hotel/motel taxes, franchise taxes, impact fees, bonded indebtedness, etc.).

<i>Local Government or Authority:</i>	<i>Funding Method:</i>
Appling County	General Fund
Baxley-Appling Co. Hosp. Auth.	User Fees

4. How will the strategy change the previous arrangements for providing and/or funding this service within the county?

No change is anticipated. The County contributes \$500,000/year to the Hospital Authority for emergency medical services and indigent care.

5. List any formal service delivery agreements or intergovernmental contracts that will be used to implement the strategy for this service:

<i>Agreement Name:</i>	<i>Contracting Parties:</i>	<i>Effective and Ending Dates:</i>

6. What other mechanisms (if any) will be used to implement the strategy for this service (e.g., ordinances, resolutions, local acts of the General Assembly, rate or fee changes, etc.), and when will they take effect?

None

7. Person completing form: Luther Smart, County Manager
 Phone number: 912-367-8100 Date completed: _____

8. Is this the person who should be contacted by state agencies when evaluating whether proposed local government projects are consistent with the service delivery strategy? Yes No

If not, provide designated contact person(s) and phone number(s) below:

3. List each government or authority that will help to pay for this service and indicate how the service will be funded (e.g., enterprise funds, user fees, general funds, special service district revenues, hotel/motel taxes, franchise taxes, impact fees, bonded indebtedness, etc.).

<i>Local Government or Authority:</i>	<i>Funding Method:</i>
Appling County	General Fund
City of Baxley	General Fund and Fees

4. How will the strategy change the previous arrangements for providing and/or funding this service within the county?

The City of Baxley provides animal control service primarily within its city limits, but allows stray animals to be brought from the unincorporated area to the City's animal shelter. The County contributes some general fund monies toward this end.

5. List any formal service delivery agreements or intergovernmental contracts that will be used to implement the strategy for this service:

<i>Agreement Name:</i>	<i>Contracting Parties:</i>	<i>Effective and Ending Dates:</i>

6. What other mechanisms (if any) will be used to implement the strategy for this service (e.g., ordinances, resolutions, local acts of the General Assembly, rate or fee changes, etc.), and when will they take effect?

None

7. Person completing form: Luther Smart, County Manager
 Phone number: 912-367-8100 Date completed: _____

8. Is this the person who should be contacted by state agencies when evaluating whether proposed local government projects are consistent with the service delivery strategy? Yes No

If not, provide designated contact person(s) and phone number(s) below:
Also, Jeff Baxley, Baxley City Manager, 912-367-8300



**SERVICE DELIVERY STRATEGY
SUMMARY OF SERVICE DELIVERY ARRANGEMENTS PAGE 2**

Instructions:

Make copies of this form and complete one for each service listed on page 1, Section III. Use exactly the same service names listed on page 1. Answer each question below, attaching additional pages as necessary. If the contact person for this service (listed at the bottom of the page) changes, this should be reported to the Department of Community Affairs.

County: Appling

Service: Cemeteries

1. Check the box that best describes the agreed upon delivery arrangement for this service:

Service will be provided countywide (i.e., including all cities and unincorporated areas) by a single service provider. (If this box is checked, identify the government, authority or organization providing the service.): _____

Service will be provided only in the unincorporated portion of the county by a single service provider. (If this box is checked, identify the government, authority or organization providing the service.): _____

One or more cities will provide this service only within their incorporated boundaries, and the service will not be provided in unincorporated areas. (If this box is checked, identify the government(s), authority or organization providing the service: City of Baxley, City of Surrency)

One or more cities will provide this service only within their incorporated boundaries, and the county will provide the service in unincorporated areas. (If this box is checked, identify the government(s), authority or organization providing the service.): _____

Other (If this box is checked, **attach a legible map delineating the service area of each service provider**, and identify the government, authority, or other organization that will provide service within each service area.): _____

2. In developing the strategy, were overlapping service areas, unnecessary competition and/or duplication of this service identified?

Yes No

If these conditions will continue under the strategy, **attach an explanation for continuing the arrangement** (i.e., overlapping but higher levels of service (See O.C.G.A. 36-70-24(1)), overriding benefits of the duplication, or reasons that overlapping service areas or competition cannot be eliminated).

If these conditions will be eliminated under the strategy, **attach an implementation schedule** listing each step or action that will be taken to eliminate them, the responsible party and the agreed upon deadline for completing it.

3. List each government or authority that will help to pay for this service and indicate how the service will be funded (e.g., enterprise funds, user fees, general funds, special service district revenues, hotel/motel taxes, franchise taxes, impact fees, bonded indebtedness, etc.).

<i>Local Government or Authority:</i>	<i>Funding Method:</i>
City of Baxley	General Fund (Lot Sales)
City of Surrency	General Fund (Lot Sales)

4. How will the strategy change the previous arrangements for providing and/or funding this service within the county?

No change is anticipated.

5. List any formal service delivery agreements or intergovernmental contracts that will be used to implement the strategy for this service:

<i>Agreement Name:</i>	<i>Contracting Parties:</i>	<i>Effective and Ending Dates:</i>

6. What other mechanisms (if any) will be used to implement the strategy for this service (e.g., ordinances, resolutions, local acts of the General Assembly, rate or fee changes, etc.), and when will they take effect?

None

7. Person completing form: Luther Smart, County Manager
 Phone number: 912-367-8100 Date completed: _____

8. Is this the person who should be contacted by state agencies when evaluating whether proposed local government projects are consistent with the service delivery strategy? Yes No

If not, provide designated contact person(s) and phone number(s) below:

Also, Jeff Baxley, Baxley City Manager, 912-367-8300



**SERVICE DELIVERY STRATEGY
SUMMARY OF SERVICE DELIVERY ARRANGEMENTS PAGE 2**

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County: Appling

Service: Courts

1. Check the box that best describes the agreed upon delivery arrangement for this service:

Service will be provided countywide (i.e., including all cities and unincorporated areas) by a single service provider. (If this box is checked, identify the government, authority or organization providing the service.): _____

Service will be provided only in the unincorporated portion of the county by a single service provider. (If this box is checked, identify the government, authority or organization providing the service.): _____

One or more cities will provide this service only within their incorporated boundaries, and the service will not be provided in unincorporated areas. (If this box is checked, identify the government(s), authority or organization providing the service): _____

One or more cities will provide this service only within their incorporated boundaries, and the county will provide the service in unincorporated areas. (If this box is checked, identify the government(s), authority or organization providing the service.):

Appling County, City of Baxley, City of Graham

Other (If this box is checked, **attach a legible map delineating the service area of each service provider**, and identify the government, authority, or other organization that will provide service within each service area.):

2. In developing the strategy, were overlapping service areas, unnecessary competition and/or duplication of this service identified?

Yes No

If these conditions will continue under the strategy, **attach an explanation for continuing the arrangement** (i.e., overlapping but higher levels of service (See O.C.G.A. 36-70-24(1)), overriding benefits of the duplication, or reasons that overlapping service areas or competition cannot be eliminated).

If these conditions will be eliminated under the strategy, **attach an implementation schedule** listing each step or action that will be taken to eliminate them, the responsible party and the agreed upon deadline for completing it.

3. List each government or authority that will help to pay for this service and indicate how the service will be funded (e.g., enterprise funds, user fees, general funds, special service district revenues, hotel/motel taxes, franchise taxes, impact fees, bonded indebtedness, etc.).

<i>Local Government or Authority:</i>	<i>Funding Method:</i>
Appling County	General Fund, Fines, Fees, and State
City of Baxley	General Fund, Fines and Fees
City of Graham	General Fund, Fines, and Fees

4. How will the strategy change the previous arrangements for providing and/or funding this service within the county?

No change is anticipated. The County will provide for state and county courts, while Baxley and Graham will provide for municipal courts in their respective jurisdictions.

5. List any formal service delivery agreements or intergovernmental contracts that will be used to implement the strategy for this service:

<i>Agreement Name:</i>	<i>Contracting Parties:</i>	<i>Effective and Ending Dates:</i>

6. What other mechanisms (if any) will be used to implement the strategy for this service (e.g., ordinances, resolutions, local acts of the General Assembly, rate or fee changes, etc.), and when will they take effect?

None

7. Person completing form: Luther Smart, County Manager
 Phone number: 912-367-8100 Date completed: _____

8. Is this the person who should be contacted by state agencies when evaluating whether proposed local government projects are consistent with the service delivery strategy? Yes No

If not, provide designated contact person(s) and phone number(s) below:
Also, Jeff Baxley, Baxley City Manager, 912-367-8300



**SERVICE DELIVERY STRATEGY
SUMMARY OF SERVICE DELIVERY ARRANGEMENTS PAGE 2**

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County: Appling

Service: Cultural (Museum)

1. Check the box that best describes the agreed upon delivery arrangement for this service:

Service will be provided countywide (i.e., including all cities and unincorporated areas) by a single service provider. (If this box is checked, identify the government, authority or organization providing the service.): _____

Service will be provided only in the unincorporated portion of the county by a single service provider. (If this box is checked, identify the government, authority or organization providing the service.): _____

One or more cities will provide this service only within their incorporated boundaries, and the service will not be provided in unincorporated areas. (If this box is checked, identify the government(s), authority or organization providing the service): _____

One or more cities will provide this service only within their incorporated boundaries, and the county will provide the service in unincorporated areas. (If this box is checked, identify the government(s), authority or organization providing the service.):

Appling County, City of Surrency

Other (If this box is checked, **attach a legible map delineating the service area of each service provider**, and identify the government, authority, or other organization that will provide service within each service area.): _____

2. In developing the strategy, were overlapping service areas, unnecessary competition and/or duplication of this service identified?

Yes No

If these conditions will continue under the strategy, **attach an explanation for continuing the arrangement** (i.e., overlapping but higher levels of service (See O.C.G.A. 36-70-24(1)), overriding benefits of the duplication, or reasons that overlapping service areas or competition cannot be eliminated).

If these conditions will be eliminated under the strategy, **attach an implementation schedule** listing each step or action that will be taken to eliminate them, the responsible party and the agreed upon deadline for completing it.

3. List each government or authority that will help to pay for this service and indicate how the service will be funded (e.g., enterprise funds, user fees, general funds, special service district revenues, hotel/motel taxes, franchise taxes, impact fees, bonded indebtedness, etc.).

<i>Local Government or Authority:</i>	<i>Funding Method:</i>
Appling County	General Fund
City of Surrency	General Fund, Grants

4. How will the strategy change the previous arrangements for providing and/or funding this service within the county?

No change is anticipated.

5. List any formal service delivery agreements or intergovernmental contracts that will be used to implement the strategy for this service:

<i>Agreement Name:</i>	<i>Contracting Parties:</i>	<i>Effective and Ending Dates:</i>

6. What other mechanisms (if any) will be used to implement the strategy for this service (e.g., ordinances, resolutions, local acts of the General Assembly, rate or fee changes, etc.), and when will they take effect?

None

7. Person completing form: Luther Smart, County Manager
 Phone number: 912-367-8100 Date completed: _____

8. Is this the person who should be contacted by state agencies when evaluating whether proposed local government projects are consistent with the service delivery strategy? Yes No

If not, provide designated contact person(s) and phone number(s) below:



**SERVICE DELIVERY STRATEGY
SUMMARY OF SERVICE DELIVERY ARRANGEMENTS PAGE 2**

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County: Appling

Service: Emergency Management

1. Check the box that best describes the agreed upon delivery arrangement for this service:

Service will be provided countywide (i.e., including all cities and unincorporated areas) by a single service provider. (If this box is checked, identify the government, authority or organization providing the service.): Appling County

Service will be provided only in the unincorporated portion of the county by a single service provider. (If this box is checked, identify the government, authority or organization providing the service.): _____

One or more cities will provide this service only within their incorporated boundaries, and the service will not be provided in unincorporated areas. (If this box is checked, identify the government(s), authority or organization providing the service): _____

One or more cities will provide this service only within their incorporated boundaries, and the county will provide the service in unincorporated areas. (If this box is checked, identify the government(s), authority or organization providing the service.): _____

Other (If this box is checked, **attach a legible map delineating the service area of each service provider**, and identify the government, authority, or other organization that will provide service within each service area.): _____

2. In developing the strategy, were overlapping service areas, unnecessary competition and/or duplication of this service identified?

Yes No

If these conditions will continue under the strategy, **attach an explanation for continuing the arrangement** (i.e., overlapping but higher levels of service (See O.C.G.A. 36-70-24(1)), overriding benefits of the duplication, or reasons that overlapping service areas or competition cannot be eliminated).

If these conditions will be eliminated under the strategy, **attach an implementation schedule** listing each step or action that will be taken to eliminate them, the responsible party and the agreed upon deadline for completing it.

3. List each government or authority that will help to pay for this service and indicate how the service will be funded (e.g., enterprise funds, user fees, general funds, special service district revenues, hotel/motel taxes, franchise taxes, impact fees, bonded indebtedness, etc.).

<i>Local Government or Authority:</i>	<i>Funding Method:</i>
Appling County	General Fund, Grants, and State

4. How will the strategy change the previous arrangements for providing and/or funding this service within the county?

No change is anticipated.

5. List any formal service delivery agreements or intergovernmental contracts that will be used to implement the strategy for this service:

<i>Agreement Name:</i>	<i>Contracting Parties:</i>	<i>Effective and Ending Dates:</i>

6. What other mechanisms (if any) will be used to implement the strategy for this service (e.g., ordinances, resolutions, local acts of the General Assembly, rate or fee changes, etc.), and when will they take effect?

None

7. Person completing form: Luther Smart, County Manager
 Phone number: 912-367-8100 Date completed: _____

8. Is this the person who should be contacted by state agencies when evaluating whether proposed local government projects are consistent with the service delivery strategy? Yes No

If not, provide designated contact person(s) and phone number(s) below:

3. List each government or authority that will help to pay for this service and indicate how the service will be funded (e.g., enterprise funds, user fees, general funds, special service district revenues, hotel/motel taxes, franchise taxes, impact fees, bonded indebtedness, etc.).

<i>Local Government or Authority:</i>	<i>Funding Method:</i>
Appling County	General Fund and Grants
City of Baxley	General Fund and Grants
City of Graham	General Fund and Grants
City of Surrency	General Fund and Grants

4. How will the strategy change the previous arrangements for providing and/or funding this service within the county?

The County provides fire protection to the unincorporated areas, while each of the cities provides the service within their respective city limits and the surrounding five-mile radius area. As of October 1, 2000, the Baxley Fire Department's five-mile service area is considered a county special tax district to assist with coordinating funding for the rural volunteer fire departments. The Baxley Fire Department receives \$133,529/year from the County, which includes funding for Rescue Service. All other rural volunteer fire departments receive \$4,000/year from the County for equipment maintenance.

5. List any formal service delivery agreements or intergovernmental contracts that will be used to implement the strategy for this service:

<i>Agreement Name:</i>	<i>Contracting Parties:</i>	<i>Effective and Ending Dates:</i>

6. What other mechanisms (if any) will be used to implement the strategy for this service (e.g., ordinances, resolutions, local acts of the General Assembly, rate or fee changes, etc.), and when will they take effect?

None

7. Person completing form: Luther Smart, County Manager
 Phone number: 912-367-8100 Date completed: _____

8. Is this the person who should be contacted by state agencies when evaluating whether proposed local government projects are consistent with the service delivery strategy? Yes No

If not, provide designated contact person(s) and phone number(s) below:
Also, Jeff Baxley, Baxley City Manager, 912-367-8300



**SERVICE DELIVERY STRATEGY
SUMMARY OF SERVICE DELIVERY ARRANGEMENTS PAGE 2**

Instructions:

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County: Appling

Service: Library

1. Check the box that best describes the agreed upon delivery arrangement for this service:

Service will be provided countywide (i.e., including all cities and unincorporated areas) by a single service provider. (If this box is checked, identify the government, authority or organization providing the service.): Appling County Library Board (Satilla Regional Library Board)

Service will be provided only in the unincorporated portion of the county by a single service provider. (If this box is checked, identify the government, authority or organization providing the service.): _____

One or more cities will provide this service only within their incorporated boundaries, and the service will not be provided in unincorporated areas. (If this box is checked, identify the government(s), authority or organization providing the service): _____

One or more cities will provide this service only within their incorporated boundaries, and the county will provide the service in unincorporated areas. (If this box is checked, identify the government(s), authority or organization providing the service.): _____

Other (If this box is checked, **attach a legible map delineating the service area of each service provider**, and identify the government, authority, or other organization that will provide service within each service area.): _____

2. In developing the strategy, were overlapping service areas, unnecessary competition and/or duplication of this service identified?

Yes No

If these conditions will continue under the strategy, **attach an explanation for continuing the arrangement** (i.e., overlapping but higher levels of service (See O.C.G.A. 36-70-24(1)), overriding benefits of the duplication, or reasons that overlapping service areas or competition cannot be eliminated).

If these conditions will be eliminated under the strategy, **attach an implementation schedule** listing each step or action that will be taken to eliminate them, the responsible party and the agreed upon deadline for completing it.

3. List each government or authority that will help to pay for this service and indicate how the service will be funded (e.g., enterprise funds, user fees, general funds, special service district revenues, hotel/motel taxes, franchise taxes, impact fees, bonded indebtedness, etc.).

<i>Local Government or Authority:</i>	<i>Funding Method:</i>
Appling County	General Fund and State
Appling County BOE	General Fund and State

4. How will the strategy change the previous arrangements for providing and/or funding this service within the county?

No change is anticipated.

5. List any formal service delivery agreements or intergovernmental contracts that will be used to implement the strategy for this service:

<i>Agreement Name:</i>	<i>Contracting Parties:</i>	<i>Effective and Ending Dates:</i>

6. What other mechanisms (if any) will be used to implement the strategy for this service (e.g., ordinances, resolutions, local acts of the General Assembly, rate or fee changes, etc.), and when will they take effect?

None

7. Person completing form: Luther Smart, County Manager
 Phone number: 912-367-8100 Date completed: _____

8. Is this the person who should be contacted by state agencies when evaluating whether proposed local government projects are consistent with the service delivery strategy? Yes No

If not, provide designated contact person(s) and phone number(s) below:



**SERVICE DELIVERY STRATEGY
SUMMARY OF SERVICE DELIVERY ARRANGEMENTS PAGE 2**

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County: Appling

Service: Parks

1. Check the box that best describes the agreed upon delivery arrangement for this service:

Service will be provided countywide (i.e., including all cities and unincorporated areas) by a single service provider. (If this box is checked, identify the government, authority or organization providing the service.): _____

Service will be provided only in the unincorporated portion of the county by a single service provider. (If this box is checked, identify the government, authority or organization providing the service.): _____

One or more cities will provide this service only within their incorporated boundaries, and the service will not be provided in unincorporated areas. (If this box is checked, identify the government(s), authority or organization providing the service): _____

One or more cities will provide this service only within their incorporated boundaries, and the county will provide the service in unincorporated areas. (If this box is checked, identify the government(s), authority or organization providing the service.):

Appling County, City of Baxley, City of Graham, City of Surrency

Other (If this box is checked, **attach a legible map delineating the service area of each service provider**, and identify the government, authority, or other organization that will provide service within each service area.): _____

2. In developing the strategy, were overlapping service areas, unnecessary competition and/or duplication of this service identified?

Yes No

If these conditions will continue under the strategy, **attach an explanation for continuing the arrangement** (i.e., overlapping but higher levels of service (See O.C.G.A. 36-70-24(1)), overriding benefits of the duplication, or reasons that overlapping service areas or competition cannot be eliminated).

If these conditions will be eliminated under the strategy, **attach an implementation schedule** listing each step or action that will be taken to eliminate them, the responsible party and the agreed upon deadline for completing it.

3. List each government or authority that will help to pay for this service and indicate how the service will be funded (e.g., enterprise funds, user fees, general funds, special service district revenues, hotel/motel taxes, franchise taxes, impact fees, bonded indebtedness, etc.).

<i>Local Government or Authority:</i>	<i>Funding Method:</i>
Appling County	General Fund, Fees, and Grants
City of Baxley	General Fund, Fees, and Grants
City of Graham	General Fund and Grants
City of Surrency	General Fund and Grants

4. How will the strategy change the previous arrangements for providing and/or funding this service within the county?

No change is anticipated. Each government will be responsible for maintaining the parks within their jurisdiction.

5. List any formal service delivery agreements or intergovernmental contracts that will be used to implement the strategy for this service:

<i>Agreement Name:</i>	<i>Contracting Parties:</i>	<i>Effective and Ending Dates:</i>

6. What other mechanisms (if any) will be used to implement the strategy for this service (e.g., ordinances, resolutions, local acts of the General Assembly, rate or fee changes, etc.), and when will they take effect?

None

7. Person completing form: Luther Smart, County Manager
 Phone number: 912-367-8100 Date completed: _____

8. Is this the person who should be contacted by state agencies when evaluating whether proposed local government projects are consistent with the service delivery strategy? Yes No

If not, provide designated contact person(s) and phone number(s) below:
Also, Jeff Baxley, Baxley City Manager, 912-367-8300



**SERVICE DELIVERY STRATEGY
SUMMARY OF SERVICE DELIVERY ARRANGEMENTS PAGE 2**

Instructions:

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County: Appling

Service: Planning/Zoning

1. Check the box that best describes the agreed upon delivery arrangement for this service:

Service will be provided countywide (i.e., including all cities and unincorporated areas) by a single service provider. (If this box is checked, identify the government, authority or organization providing the service.): _____

Service will be provided only in the unincorporated portion of the county by a single service provider. (If this box is checked, identify the government, authority or organization providing the service.): _____

One or more cities will provide this service only within their incorporated boundaries, and the service will not be provided in unincorporated areas. (If this box is checked, identify the government(s), authority or organization providing the service): _____

One or more cities will provide this service only within their incorporated boundaries, and the county will provide the service in unincorporated areas. (If this box is checked, identify the government(s), authority or organization providing the service.):

Appling County, City of Baxley

Other (If this box is checked, **attach a legible map delineating the service area of each service provider**, and identify the government, authority, or other organization that will provide service within each service area.): _____

2. In developing the strategy, were overlapping service areas, unnecessary competition and/or duplication of this service identified?

Yes No

If these conditions will continue under the strategy, **attach an explanation for continuing the arrangement** (i.e., overlapping but higher levels of service (See O.C.G.A. 36-70-24(1)), overriding benefits of the duplication, or reasons that overlapping service areas or competition cannot be eliminated).

If these conditions will be eliminated under the strategy, **attach an implementation schedule** listing each step or action that will be taken to eliminate them, the responsible party and the agreed upon deadline for completing it.

3. List each government or authority that will help to pay for this service and indicate how the service will be funded (e.g., enterprise funds, user fees, general funds, special service district revenues, hotel/motel taxes, franchise taxes, impact fees, bonded indebtedness, etc.).

<i>Local Government or Authority:</i>	<i>Funding Method:</i>
Appling County	General Fund
City of Baxley	General Fund

4. How will the strategy change the previous arrangements for providing and/or funding this service within the county?

The City of Baxley will continue to provide for planning/zoning within its city limits. There is the possibility that the County may pursue and establish some form of planning/zoning in the future.

5. List any formal service delivery agreements or intergovernmental contracts that will be used to implement the strategy for this service:

<i>Agreement Name:</i>	<i>Contracting Parties:</i>	<i>Effective and Ending Dates:</i>

6. What other mechanisms (if any) will be used to implement the strategy for this service (e.g., ordinances, resolutions, local acts of the General Assembly, rate or fee changes, etc.), and when will they take effect?

None

7. Person completing form: Luther Smart, County Manager
 Phone number: 912-367-8100 Date completed: _____

8. Is this the person who should be contacted by state agencies when evaluating whether proposed local government projects are consistent with the service delivery strategy? Yes No

If not, provide designated contact person(s) and phone number(s) below:
Also, Jeff Baxley, Baxley City Manager, 912-367-8300



**SERVICE DELIVERY STRATEGY
SUMMARY OF SERVICE DELIVERY ARRANGEMENTS PAGE 2**

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County: Appling

Service: Probation Service

1. Check the box that best describes the agreed upon delivery arrangement for this service:

Service will be provided countywide (i.e., including all cities and unincorporated areas) by a single service provider. (If this box is checked, identify the government, authority or organization providing the service.): _____

Service will be provided only in the unincorporated portion of the county by a single service provider. (If this box is checked, identify the government, authority or organization providing the service.): _____

One or more cities will provide this service only within their incorporated boundaries, and the service will not be provided in unincorporated areas. (If this box is checked, identify the government(s), authority or organization providing the service): _____

One or more cities will provide this service only within their incorporated boundaries, and the county will provide the service in unincorporated areas. (If this box is checked, identify the government(s), authority or organization providing the service.):

Appling County, City of Baxley, City of Graham

Other (If this box is checked, **attach a legible map delineating the service area of each service provider**, and identify the government, authority, or other organization that will provide service within each service area.): _____

2. In developing the strategy, were overlapping service areas, unnecessary competition and/or duplication of this service identified?

Yes No

If these conditions will continue under the strategy, **attach an explanation for continuing the arrangement** (i.e., overlapping but higher levels of service (See O.C.G.A. 36-70-24(1)), overriding benefits of the duplication, or reasons that overlapping service areas or competition cannot be eliminated).

If these conditions will be eliminated under the strategy, **attach an implementation schedule** listing each step or action that will be taken to eliminate them, the responsible party and the agreed upon deadline for completing it.

3. List each government or authority that will help to pay for this service and indicate how the service will be funded (e.g., enterprise funds, user fees, general funds, special service district revenues, hotel/motel taxes, franchise taxes, impact fees, bonded indebtedness, etc.).

<i>Local Government or Authority:</i>	<i>Funding Method:</i>
Appling County	General Fund, Fees, and State
City of Baxley	Fees
City of Graham	General Fund and Fees

4. How will the strategy change the previous arrangements for providing and/or funding this service within the county?

No change is anticipated. Both municipal courts and the county courts contract with a private firm for the provision of this service.

5. List any formal service delivery agreements or intergovernmental contracts that will be used to implement the strategy for this service:

<i>Agreement Name:</i>	<i>Contracting Parties:</i>	<i>Effective and Ending Dates:</i>

6. What other mechanisms (if any) will be used to implement the strategy for this service (e.g., ordinances, resolutions, local acts of the General Assembly, rate or fee changes, etc.), and when will they take effect?

None

7. Person completing form: Luther Smart, County Manager
 Phone number: 912-367-8100 Date completed: _____

8. Is this the person who should be contacted by state agencies when evaluating whether proposed local government projects are consistent with the service delivery strategy? Yes No

If not, provide designated contact person(s) and phone number(s) below:
Also, Jeff Baxley, Baxley City Manager, 912-367-8300



**SERVICE DELIVERY STRATEGY
SUMMARY OF SERVICE DELIVERY ARRANGEMENTS PAGE 2**

Instructions:

Make copies of this form and complete one for each service listed on page 1, Section III. Use exactly the same service names listed on page 1. Answer each question below, attaching additional pages as necessary. If the contact person for this service (listed at the bottom of the page) changes, this should be reported to the Department of Community Affairs.

County: Appling

Service: Rescue

1. Check the box that best describes the agreed upon delivery arrangement for this service:

Service will be provided countywide (i.e., including all cities and unincorporated areas) by a single service provider. (If this box is checked, identify the government, authority or organization providing the service.): _____

Service will be provided only in the unincorporated portion of the county by a single service provider. (If this box is checked, identify the government, authority or organization providing the service.): _____

One or more cities will provide this service only within their incorporated boundaries, and the service will not be provided in unincorporated areas. (If this box is checked, identify the government(s), authority or organization providing the service: _____

One or more cities will provide this service only within their incorporated boundaries, and the county will provide the service in unincorporated areas. (If this box is checked, identify the government(s), authority or organization providing the service.): _____

Other (If this box is checked, **attach a legible map delineating the service area of each service provider**, and identify the government, authority, or other organization that will provide service within each service area.):

Appling County, City of Baxley

2. In developing the strategy, were overlapping service areas, unnecessary competition and/or duplication of this service identified?

Yes No

If these conditions will continue under the strategy, **attach an explanation for continuing the arrangement** (i.e., overlapping but higher levels of service (See O.C.G.A. 36-70-24(1)), overriding benefits of the duplication, or reasons that overlapping service areas or competition cannot be eliminated).

If these conditions will be eliminated under the strategy, **attach an implementation schedule** listing each step or action that will be taken to eliminate them, the responsible party and the agreed upon deadline for completing it.

3. List each government or authority that will help to pay for this service and indicate how the service will be funded (e.g., enterprise funds, user fees, general funds, special service district revenues, hotel/motel taxes, franchise taxes, impact fees, bonded indebtedness, etc.).

<i>Local Government or Authority:</i>	<i>Funding Method:</i>
Appling County	General Fund
City of Baxley	General Fund

4. How will the strategy change the previous arrangements for providing and/or funding this service within the county?

No change is anticipated. Rescue service is provided primarily through the City of Baxley Fire Department, with the county contributing General Fund monies toward this end.

5. List any formal service delivery agreements or intergovernmental contracts that will be used to implement the strategy for this service:

<i>Agreement Name:</i>	<i>Contracting Parties:</i>	<i>Effective and Ending Dates:</i>

6. What other mechanisms (if any) will be used to implement the strategy for this service (e.g., ordinances, resolutions, local acts of the General Assembly, rate or fee changes, etc.), and when will they take effect?

None

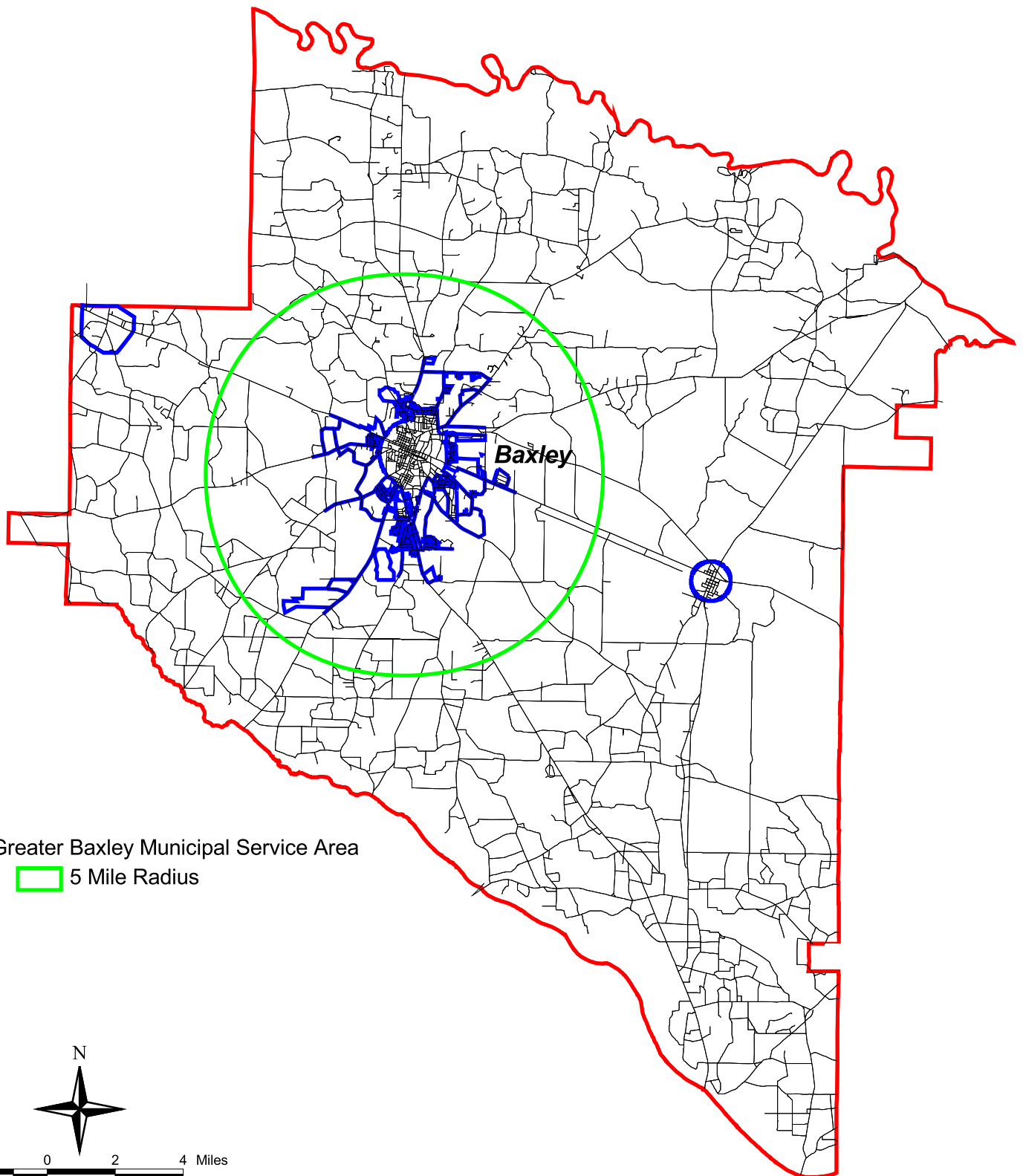
7. Person completing form: Luther Smart, County Manager
 Phone number: 912-367-8100 Date completed: _____

8. Is this the person who should be contacted by state agencies when evaluating whether proposed local government projects are consistent with the service delivery strategy? Yes No

If not, provide designated contact person(s) and phone number(s) below:

Also, Jeff Baxley, Baxley City Manager, 912-367-8300

City of Baxley (Greater Baxley) Municipal Service Area



Greater Baxley Municipal Service Area

5 Mile Radius



2 0 2 4 Miles

SOURCE: Heart of Georgia Altamaha RDC, 2007

3. List each government or authority that will help to pay for this service and indicate how the service will be funded (e.g., enterprise funds, user fees, general funds, special service district revenues, hotel/motel taxes, franchise taxes, impact fees, bonded indebtedness, etc.).

<i>Local Government or Authority:</i>	<i>Funding Method:</i>
Appling County	General Fund
City of Baxley	General Fund
City of Graham	General Fund
City of Surrency	General Fund

4. How will the strategy change the previous arrangements for providing and/or funding this service within the county?

The county will be responsible for the grading of all dirt roads, including those in municipalities. To clarify what are city streets, the City of Baxley will pursue the deannexation of the road rights-of-way previously annexed into the City of Baxley at least to the point where the property has been annexed into the City of Baxley. As of October 1, 2000, Appling County and the City of Baxley have an agreement that will give the responsibility for remaining annexed road rights-of-way outside of the traditional circular city limits for the purpose of law enforcement, road maintenance, and other services, with the exception of utilities, to Appling County until such a time as 50 percent of the adjoining residents have been annexed into the City of Baxley, whereupon the City of Baxley will assume responsibility for all service provision. Appling County will provide the City of Baxley, on an annual basis, a cash payment of lieu of county maintenance of city streets. This cash payment will be based on the total mileage of city streets times the per mile expenditures of the county for road/street maintenance in the unincorporated area, and will be adjusted annually.

5. List any formal service delivery agreements or intergovernmental contracts that will be used to implement the strategy for this service:

<i>Agreement Name:</i>	<i>Contracting Parties:</i>	<i>Effective and Ending Dates:</i>

6. What other mechanisms (if any) will be used to implement the strategy for this service (e.g., ordinances, resolutions, local acts of the General Assembly, rate or fee changes, etc.), and when will they take effect?

None

7. Person completing form: Luther Smart, County Manager
 Phone number: 912-367-8100 Date completed: _____

8. Is this the person who should be contacted by state agencies when evaluating whether proposed local government projects are consistent with the service delivery strategy? Yes No

If not, provide designated contact person(s) and phone number(s) below:
Also, Jeff Baxley, Baxley City Manager, 912-367-8300



**SERVICE DELIVERY STRATEGY
SUMMARY OF SERVICE DELIVERY ARRANGEMENTS PAGE 2**

Instructions:

Make copies of this form and complete one for each service listed on page 1, Section III. Use exactly the same service names listed on page 1. Answer each question below, attaching additional pages as necessary. If the contact person for this service (listed at the bottom of the page) changes, this should be reported to the Department of Community Affairs.

County: Appling

Service: Sewer

1. Check the box that best describes the agreed upon delivery arrangement for this service:

Service will be provided countywide (i.e., including all cities and unincorporated areas) by a single service provider. (If this box is checked, identify the government, authority or organization providing the service.): _____

Service will be provided only in the unincorporated portion of the county by a single service provider. (If this box is checked, identify the government, authority or organization providing the service.): _____

One or more cities will provide this service only within their incorporated boundaries, and the service will not be provided in unincorporated areas. (If this box is checked, identify the government(s), authority or organization providing the service: City of Baxley, City of Surrency)

One or more cities will provide this service only within their incorporated boundaries, and the county will provide the service in unincorporated areas. (If this box is checked, identify the government(s), authority or organization providing the service.): _____

Other (If this box is checked, **attach a legible map delineating the service area of each service provider**, and identify the government, authority, or other organization that will provide service within each service area.): _____

2. In developing the strategy, were overlapping service areas, unnecessary competition and/or duplication of this service identified?

Yes No

If these conditions will continue under the strategy, **attach an explanation for continuing the arrangement** (i.e., overlapping but higher levels of service (See O.C.G.A. 36-70-24(1)), overriding benefits of the duplication, or reasons that overlapping service areas or competition cannot be eliminated).

If these conditions will be eliminated under the strategy, **attach an implementation schedule** listing each step or action that will be taken to eliminate them, the responsible party and the agreed upon deadline for completing it.

3. List each government or authority that will help to pay for this service and indicate how the service will be funded (e.g., enterprise funds, user fees, general funds, special service district revenues, hotel/motel taxes, franchise taxes, impact fees, bonded indebtedness, etc.).

<i>Local Government or Authority:</i>	<i>Funding Method:</i>
City of Baxley	Enterprise Fund
City of Surrency	Enterprise Fund

4. How will the strategy change the previous arrangements for providing and/or funding this service within the county?

The City of Baxley may extend additional sewer lines in the unincorporated area pursuant to non-objection by the county according to the established process under the adopted intergovernmental agreement for land use compatibility from extraterritorial water/sewer extensions. There is the possibility that the City of Surrency may pursue the establishment of a sewer system in the future.

5. List any formal service delivery agreements or intergovernmental contracts that will be used to implement the strategy for this service:

<i>Agreement Name:</i>	<i>Contracting Parties:</i>	<i>Effective and Ending Dates:</i>
Intergovernmental Agreement for	Appling County and cities of Baxley,	10/1/99 - no ending date
Land Use Compatibility from	Graham, and Surrency	
Extraterritorial Water/Sewer Extensions		

6. What other mechanisms (if any) will be used to implement the strategy for this service (e.g., ordinances, resolutions, local acts of the General Assembly, rate or fee changes, etc.), and when will they take effect?

None

7. Person completing form: Luther Smart, County Manager
 Phone number: 912-367-8100 Date completed: _____

8. Is this the person who should be contacted by state agencies when evaluating whether proposed local government projects are consistent with the service delivery strategy? Yes No

If not, provide designated contact person(s) and phone number(s) below:
Also, Jeff Baxley, Baxley City Manager, 912-367-8300



**SERVICE DELIVERY STRATEGY
SUMMARY OF SERVICE DELIVERY ARRANGEMENTS PAGE 2**

Instructions:

Make copies of this form and complete one for each service listed on page 1, Section III. Use exactly the same service names listed on page 1. Answer each question below, attaching additional pages as necessary. If the contact person for this service (listed at the bottom of the page) changes, this should be reported to the Department of Community Affairs.

County: Appling

Service: Solid Waste Collection

1. Check the box that best describes the agreed upon delivery arrangement for this service:

Service will be provided countywide (i.e., including all cities and unincorporated areas) by a single service provider. (If this box is checked, identify the government, authority or organization providing the service.): _____

Service will be provided only in the unincorporated portion of the county by a single service provider. (If this box is checked, identify the government, authority or organization providing the service.): _____

One or more cities will provide this service only within their incorporated boundaries, and the service will not be provided in unincorporated areas. (If this box is checked, identify the government(s), authority or organization providing the service): _____

One or more cities will provide this service only within their incorporated boundaries, and the county will provide the service in unincorporated areas. (If this box is checked, identify the government(s), authority or organization providing the service.):

Appling County, City of Baxley, City of Graham, City of Surrency

Other (If this box is checked, **attach a legible map delineating the service area of each service provider**, and identify the government, authority, or other organization that will provide service within each service area.): _____

2. In developing the strategy, were overlapping service areas, unnecessary competition and/or duplication of this service identified?

Yes No

If these conditions will continue under the strategy, **attach an explanation for continuing the arrangement** (i.e., overlapping but higher levels of service (See O.C.G.A. 36-70-24(1)), overriding benefits of the duplication, or reasons that overlapping service areas or competition cannot be eliminated).

If these conditions will be eliminated under the strategy, **attach an implementation schedule** listing each step or action that will be taken to eliminate them, the responsible party and the agreed upon deadline for completing it.

3. List each government or authority that will help to pay for this service and indicate how the service will be funded (e.g., enterprise funds, user fees, general funds, special service district revenues, hotel/motel taxes, franchise taxes, impact fees, bonded indebtedness, etc.).

<i>Local Government or Authority:</i>	<i>Funding Method:</i>
Appling County	General Fund, Fees, and Insurance Premium Tax
City of Baxley	General Fund and Fees
City of Graham	General Fund and Fees
City of Surrency	General Fund and Fees

4. How will the strategy change the previous arrangements for providing and/or funding this service within the county?

No change is anticipated. Each government contracts with a private provider for this service.

5. List any formal service delivery agreements or intergovernmental contracts that will be used to implement the strategy for this service:

<i>Agreement Name:</i>	<i>Contracting Parties:</i>	<i>Effective and Ending Dates:</i>

6. What other mechanisms (if any) will be used to implement the strategy for this service (e.g., ordinances, resolutions, local acts of the General Assembly, rate or fee changes, etc.), and when will they take effect?

None

7. Person completing form: Luther Smart, County Manager
 Phone number: 912-367-8100 Date completed: _____

8. Is this the person who should be contacted by state agencies when evaluating whether proposed local government projects are consistent with the service delivery strategy? Yes No

If not, provide designated contact person(s) and phone number(s) below:

Also, Jeff Baxley, Baxley City Manager, 912-367-8300

3. List each government or authority that will help to pay for this service and indicate how the service will be funded (e.g., enterprise funds, user fees, general funds, special service district revenues, hotel/motel taxes, franchise taxes, impact fees, bonded indebtedness, etc.).

Local Government or Authority:

Funding Method:

Applying County	General Fund and Fees

4. How will the strategy change the previous arrangements for providing and/or funding this service within the county?

No change is anticipated.

5. List any formal service delivery agreements or intergovernmental contracts that will be used to implement the strategy for this service:

Agreement Name:

Contracting Parties:

Effective and Ending Dates:

Agreement Name:	Contracting Parties:	Effective and Ending Dates:

6. What other mechanisms (if any) will be used to implement the strategy for this service (e.g., ordinances, resolutions, local acts of the General Assembly, rate or fee changes, etc.), and when will they take effect?

None

7. Person completing form: Luther Smart, County Manager
 Phone number: 912-367-8100 Date completed: _____

8. Is this the person who should be contacted by state agencies when evaluating whether proposed local government projects are consistent with the service delivery strategy? Yes No

If not, provide designated contact person(s) and phone number(s) below:



**SERVICE DELIVERY STRATEGY
SUMMARY OF SERVICE DELIVERY ARRANGEMENTS PAGE 2**

Instructions:

Make copies of this form and complete one for each service listed on page 1, Section III. Use exactly the same service names listed on page 1. Answer each question below, attaching additional pages as necessary. If the contact person for this service (listed at the bottom of the page) changes, this should be reported to the Department of Community Affairs.

County: Appling

Service: Tax Collection

1. Check the box that best describes the agreed upon delivery arrangement for this service:

Service will be provided countywide (i.e., including all cities and unincorporated areas) by a single service provider. (If this box is checked, identify the government, authority or organization providing the service.): _____

Service will be provided only in the unincorporated portion of the county by a single service provider. (If this box is checked, identify the government, authority or organization providing the service.): _____

One or more cities will provide this service only within their incorporated boundaries, and the service will not be provided in unincorporated areas. (If this box is checked, identify the government(s), authority or organization providing the service): _____

One or more cities will provide this service only within their incorporated boundaries, and the county will provide the service in unincorporated areas. (If this box is checked, identify the government(s), authority or organization providing the service.):

Appling County, City of Baxley

Other (If this box is checked, **attach a legible map delineating the service area of each service provider**, and identify the government, authority, or other organization that will provide service within each service area.): _____

2. In developing the strategy, were overlapping service areas, unnecessary competition and/or duplication of this service identified?

Yes No

If these conditions will continue under the strategy, **attach an explanation for continuing the arrangement** (i.e., overlapping but higher levels of service (See O.C.G.A. 36-70-24(1)), overriding benefits of the duplication, or reasons that overlapping service areas or competition cannot be eliminated).

If these conditions will be eliminated under the strategy, **attach an implementation schedule** listing each step or action that will be taken to eliminate them, the responsible party and the agreed upon deadline for completing it.

3. List each government or authority that will help to pay for this service and indicate how the service will be funded (e.g., enterprise funds, user fees, general funds, special service district revenues, hotel/motel taxes, franchise taxes, impact fees, bonded indebtedness, etc.).

<i>Local Government or Authority:</i>	<i>Funding Method:</i>
Appling County	General Fund
City of Baxley	General Fund

4. How will the strategy change the previous arrangements for providing and/or funding this service within the county?

No change is anticipated. Both jurisdictions provide the service only within their respective boundaries.

5. List any formal service delivery agreements or intergovernmental contracts that will be used to implement the strategy for this service:

<i>Agreement Name:</i>	<i>Contracting Parties:</i>	<i>Effective and Ending Dates:</i>

6. What other mechanisms (if any) will be used to implement the strategy for this service (e.g., ordinances, resolutions, local acts of the General Assembly, rate or fee changes, etc.), and when will they take effect?

None

7. Person completing form: Luther Smart, County Manager
 Phone number: 912-367-8100 Date completed: _____

8. Is this the person who should be contacted by state agencies when evaluating whether proposed local government projects are consistent with the service delivery strategy? Yes No

If not, provide designated contact person(s) and phone number(s) below:
Also, Jeff Baxley, Baxley City Manager, 912-367-8300

3. List each government or authority that will help to pay for this service and indicate how the service will be funded (e.g., enterprise funds, user fees, general funds, special service district revenues, hotel/motel taxes, franchise taxes, impact fees, bonded indebtedness, etc.).

<i>Local Government or Authority:</i>	<i>Funding Method:</i>
City of Baxley	Enterprise Fund and Grants
City of Graham	Enterprise Fund and Grants
City of Surrency	Enterprise Fund and Grants

4. How will the strategy change the previous arrangements for providing and/or funding this service within the county?

No change is anticipated.

5. List any formal service delivery agreements or intergovernmental contracts that will be used to implement the strategy for this service:

<i>Agreement Name:</i>	<i>Contracting Parties:</i>	<i>Effective and Ending Dates:</i>
Intergovernmental Agreement for Land Use Compatibility from Extraterritorial Water/Sewer Extensions	Appling County and cities of Baxley, Graham, and Surrency	10/1/99 - no ending date

6. What other mechanisms (if any) will be used to implement the strategy for this service (e.g., ordinances, resolutions, local acts of the General Assembly, rate or fee changes, etc.), and when will they take effect?

None

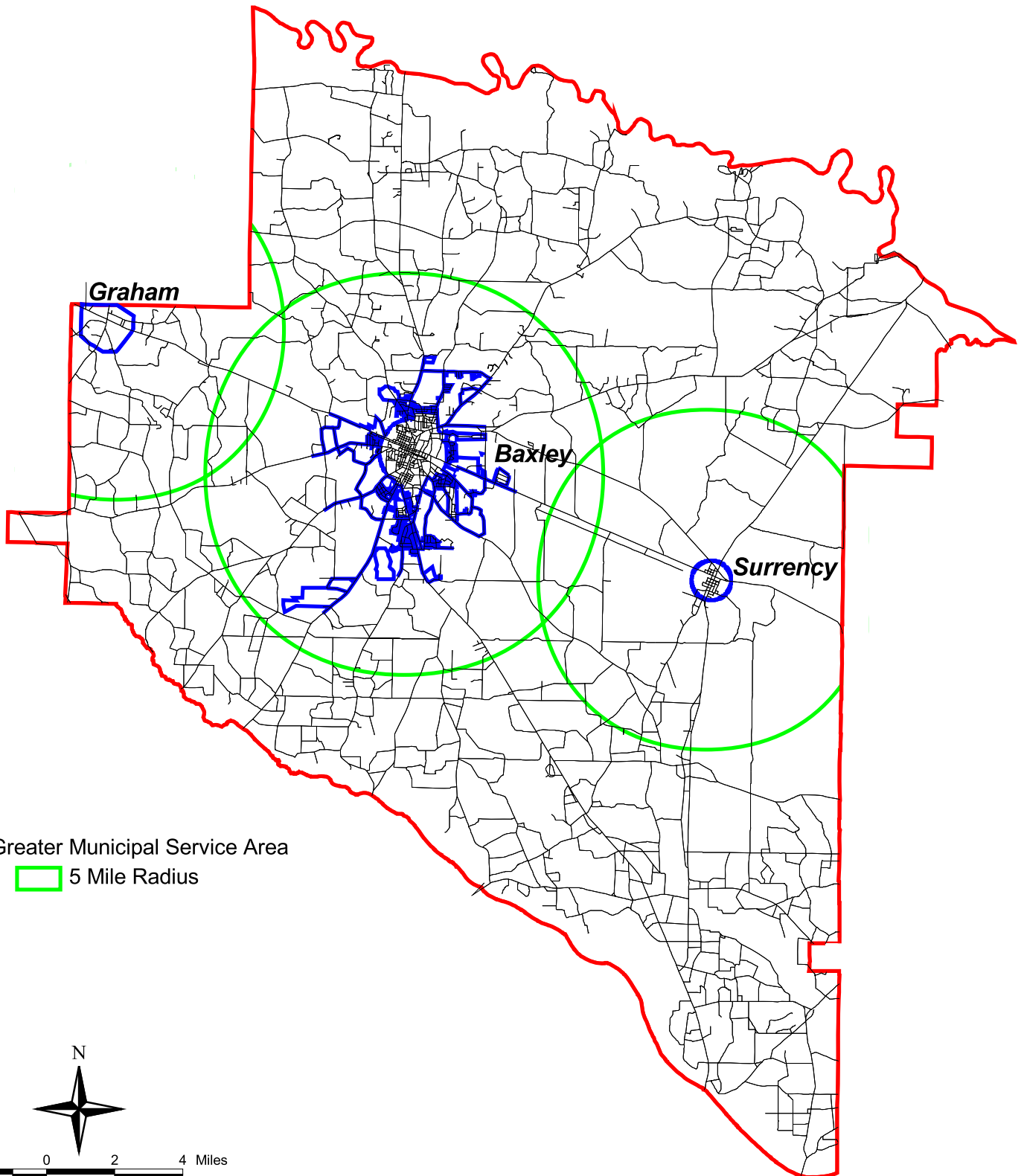
7. Person completing form: Luther Smart, County Manager
 Phone number: 912-367-8100 Date completed: _____

8. Is this the person who should be contacted by state agencies when evaluating whether proposed local government projects are consistent with the service delivery strategy? Yes No

If not, provide designated contact person(s) and phone number(s) below:

Also, Jeff Baxley, Baxley City Manager, 912-367-8300

Appling County Greater Municipal Service Areas



Greater Municipal Service Area

5 Mile Radius



2 0 2 4 Miles

SOURCE: Heart of Georgia Altamaha RDC, 2007

APPENDIX D

Local Government Transmittal Resolutions

**Appling County Comprehensive Plan
City of Baxley Comprehensive Plan
City of Graham Comprehensive Plan
City of Surrency Comprehensive Plan**

**Appling County Solid Waste Plan
City of Baxley Solid Waste Plan
City of Graham Solid Waste Plan
City of Surrency Solid Waste Plan**

RESOLUTION

WHEREAS, the Georgia Planning Act of 1989 requires all local governments in Georgia to prepare a comprehensive plan; and

WHEREAS, the Georgia Department of Community Affairs has established new "Local Planning Requirements" under the Georgia Planning Act of 1989 for coordinated and comprehensive planning, including standards and procedures for the preparation of local comprehensive plans and implementation thereof, public participation, and coordinated review; and

WHEREAS, Appling County, Georgia has participated with the cities of Baxley, Graham, and Surrency in a coordinated and comprehensive planning process under the Georgia Planning Act of 1989, and the Standards and Procedures for Local Comprehensive Planning through the Appling County Comprehensive Plan Executive and Local Plan Coordination committees, and with the assistance of the Heart of Georgia Altamaha Regional Development Center to update its existing adopted comprehensive plan with a new full plan update; and

WHEREAS, this coordinated and comprehensive planning process thus far has resulted in the development of a new draft comprehensive plan, including an approved *Community Assessment* and an approved *Community Participation Program*, and now a draft *Community Agenda* for Appling County; and

WHEREAS, requirements for public participation in the development of this comprehensive plan component as mandated by the "Local Planning Requirements" have been met, including a joint public hearing held on May 2, 2007 in part to brief the public on the draft *Community Agenda*, and to receive further input prior to submission of the draft plan for review and comment; and

WHEREAS, Appling County has participated in the development, reviewed, and approved the *Community Agenda*, including a new, separate five-year short-term work program for Appling County, as part of its local comprehensive plan update under the Georgia Planning Act of 1989.

NOW, THEREFORE BE IT RESOLVED that the Appling County Board of Commissioners certifies that public participation and other requirements of the Standards and Procedures for Local Comprehensive Planning have been met, and that the *Community Agenda* of *The Appling County Joint Comprehensive Plan* is hereby authorized to be submitted to the Heart of Georgia Altamaha Regional Development Center and the Georgia Department of Community Affairs for formal review, comment, and recommendation before finalization and adoption of its local comprehensive plan update as mandated by Georgia law and the Georgia Department of Community Affairs.

SO RESOLVED, this 15th day of May, 2007.

BY: H. Virgil Carter

ATTEST: [Signature]



RESOLUTION

WHEREAS, the Georgia Planning Act of 1989 requires all local governments in Georgia to prepare a comprehensive plan; and

WHEREAS, the Georgia Department of Community Affairs has established new "Local Planning Requirements" under the Georgia Planning Act of 1989 for coordinated and comprehensive planning, including standards and procedures for the preparation of local comprehensive plans and implementation thereof, public participation, and coordinated review; and

WHEREAS, the City of Baxley, Georgia has participated with Appling County and the cities of Graham and Surrency in a coordinated and comprehensive planning process under the Georgia Planning Act of 1989, and the Standards and Procedures for Local Comprehensive Planning through the Appling County Comprehensive Plan Executive and Local Plan Coordination committees, and with the assistance of the Heart of Georgia Altamaha Regional Development Center to update its existing adopted comprehensive plan with a new full plan update; and

WHEREAS, this coordinated and comprehensive planning process thus far has resulted in the development of a new draft comprehensive plan, including an approved *Community Assessment* and an approved *Community Participation Program*, and now a draft *Community Agenda* for the City of Baxley; and

WHEREAS, requirements for public participation in the development of this comprehensive plan component as mandated by the "Local Planning Requirements" have been met, including a joint public hearing held on May 2, 2007 in part to brief the public on the draft *Community Agenda*, and to receive further input prior to submission of the draft plan for review and comment; and

WHEREAS, the City of Baxley has participated in the development, reviewed, and approved the *Community Agenda*, including a new, separate five-year short-term work program for the City of Baxley, as part of its local comprehensive plan update under the Georgia Planning Act of 1989.

NOW, THEREFORE BE IT RESOLVED that the Mayor and City Council of the City of Baxley certify that public participation and other requirements of the Standards and Procedures for Local Comprehensive Planning have been met, and that the *Community Agenda* of *The Appling County Joint Comprehensive Plan* is hereby authorized to be submitted to the Heart of Georgia Altamaha Regional Development Center and the Georgia Department of Community Affairs for formal review, comment, and recommendation before finalization and adoption of its local comprehensive plan update as mandated by Georgia law and the Georgia Department of Community Affairs.

SO RESOLVED, this 8th day of MAY, 2007.

BY:


Mayor

ATTEST:


City Clerk

RESOLUTION

WHEREAS, the Georgia Planning Act of 1989 requires all local governments in Georgia to prepare a comprehensive plan; and

WHEREAS, the Georgia Department of Community Affairs has established new "Local Planning Requirements" under the Georgia Planning Act of 1989 for coordinated and comprehensive planning, including standards and procedures for the preparation of local comprehensive plans and implementation thereof, public participation, and coordinated review; and

WHEREAS, the City of Graham, Georgia has participated with Appling County and the cities of Baxley and Surrency in a coordinated and comprehensive planning process under the Georgia Planning Act of 1989, and the Standards and Procedures for Local Comprehensive Planning through the Appling County Comprehensive Plan Executive and Local Plan Coordination committees, and with the assistance of the Heart of Georgia Altamaha Regional Development Center to update its existing adopted comprehensive plan with a new full plan update; and

WHEREAS, this coordinated and comprehensive planning process thus far has resulted in the development of a new draft comprehensive plan, including an approved *Community Assessment* and an approved *Community Participation Program*, and now a draft *Community Agenda* for the City of Graham; and

WHEREAS, requirements for public participation in the development of this comprehensive plan component as mandated by the "Local Planning Requirements" have been met, including a joint public hearing held on May 2, 2007 in part to brief the public on the draft *Community Agenda*, and to receive further input prior to submission of the draft plan for review and comment; and

WHEREAS, the City of Graham has participated in the development, reviewed, and approved the *Community Agenda*, including a new, separate five-year short-term work program for the City of Graham, as part of its local comprehensive plan update under the Georgia Planning Act of 1989.

NOW, THEREFORE BE IT RESOLVED that the Mayor and City Council of the City of Graham certify that public participation and other requirements of the Standards and Procedures for Local Comprehensive Planning have been met, and that the *Community Agenda* of *The Appling County Joint Comprehensive Plan* is hereby authorized to be submitted to the Heart of Georgia Altamaha Regional Development Center and the Georgia Department of Community Affairs for formal review, comment, and recommendation before finalization and adoption of its local comprehensive plan update as mandated by Georgia law and the Georgia Department of Community Affairs.

SO RESOLVED, this 14th day of May, 2007.

BY: Annemie Crosby

ATTEST: Sheree Seay

RESOLUTION

WHEREAS, the Georgia Planning Act of 1989 requires all local governments in Georgia to prepare a comprehensive plan; and

WHEREAS, the Georgia Department of Community Affairs has established new "Local Planning Requirements" under the Georgia Planning Act of 1989 for coordinated and comprehensive planning, including standards and procedures for the preparation of local comprehensive plans and implementation thereof, public participation, and coordinated review; and

WHEREAS, the City of Surrency, Georgia has participated with Appling County and the cities of Baxley and Graham in a coordinated and comprehensive planning process under the Georgia Planning Act of 1989, and the Standards and Procedures for Local Comprehensive Planning through the Appling County Comprehensive Plan Executive and Local Plan Coordination committees, and with the assistance of the Heart of Georgia Altamaha Regional Development Center to update its existing adopted comprehensive plan with a new full plan update; and

WHEREAS, this coordinated and comprehensive planning process thus far has resulted in the development of a new draft comprehensive plan, including an approved *Community Assessment* and an approved *Community Participation Program*, and now a draft *Community Agenda* for the City of Surrency; and

WHEREAS, requirements for public participation in the development of this comprehensive plan component as mandated by the "Local Planning Requirements" have been met, including a joint public hearing held on May 2, 2007 in part to brief the public on the draft *Community Agenda*, and to receive further input prior to submission of the draft plan for review and comment; and

WHEREAS, the City of Surrency has participated in the development, reviewed, and approved the *Community Agenda*, including a new, separate five-year short-term work program for the City of Surrency, as part of its local comprehensive plan update under the Georgia Planning Act of 1989.

NOW, THEREFORE BE IT RESOLVED that the Mayor and City Council of the City of Surrency certify that public participation and other requirements of the Standards and Procedures for Local Comprehensive Planning have been met, and that the *Community Agenda of The Appling County Joint Comprehensive Plan* is hereby authorized to be submitted to the Heart of Georgia Altamaha Regional Development Center and the Georgia Department of Community Affairs for formal review, comment, and recommendation before finalization and adoption of its local comprehensive plan update as mandated by Georgia law and the Georgia Department of Community Affairs.

SO RESOLVED, this 9th day of May, 2007.

BY: Mark C. Amabile

ATTEST: Betty Moody

RESOLUTION

WHEREAS, the Georgia Comprehensive Solid Waste Management Act of 1990 requires all local governments to prepare a solid waste management plan; and

WHEREAS, the Georgia Department of Community Affairs has established "Minimum Planning Standards and Procedures" under the Comprehensive Solid Waste Management Act of 1990, including standards and procedures for the preparation of these plans and implementation thereof, public participation, and coordinated review; and

WHEREAS, Appling County, Georgia has participated with the cities of Baxley, Graham, and Surrency in a coordinated and comprehensive planning process under the Georgia Comprehensive Solid Waste Management Act of 1990, and with the assistance of the Heart of Georgia Altamaha Regional Development Center, to update its existing adopted solid waste management plan with a new full plan update;

WHEREAS, this coordinated and comprehensive planning process has resulted in the new joint plan, *The Joint Appling County Solid Waste Management Plan 2017*, including a separate "Ten-Year Work Program" for Appling County in the plan;

WHEREAS, requirements for public participation in the development of this solid waste management plan as mandated by the appropriate Minimum Planning Standards and Procedures have been met, including an initial joint public hearing prior to development of the plan held on August 21, 2006 to receive input, and a final public hearing held on May 2, 2007 to brief the public on the draft plan and receive further input prior to submission of the plan for review and comment; and

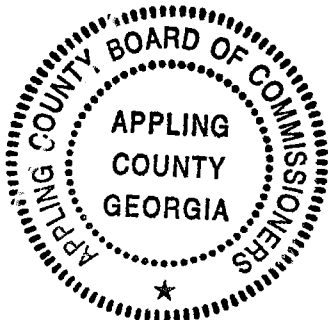
WHEREAS, Appling County has participated in the development, reviewed, and approved *The Joint Appling County Solid Waste Management Plan 2017*, including the Appling County Work Program, as its solid waste management plan under the Comprehensive Solid Waste Management Act of 1990.

NOW, THEREFORE BE IT RESOLVED that the Appling County Board of Commissioners certifies that public participation and other requirements of the Minimum Planning Standards and Procedures for its solid waste management plan have been met, and that the *Joint Appling County Solid Waste Management Plan 2017* is hereby authorized to be submitted to the Heart of Georgia Altamaha Regional Development Center and the Georgia Department of Community Affairs for formal review, comment, and recommendation before formal adoption of the plan by the Appling County Board of Commissioners as mandated by Georgia law and the Georgia Department of Community Affairs.

SO RESOLVED, this 15th day of May, 2007.

BY: H. Vigil Carter

ATTEST: Christine Lewis



RESOLUTION

WHEREAS, the Georgia Comprehensive Solid Waste Management Act of 1990 requires all local governments to prepare a solid waste management plan; and

WHEREAS, the Georgia Department of Community Affairs has established "Minimum Planning Standards and Procedures" under the Comprehensive Solid Waste Management Act of 1990, including standards and procedures for the preparation of these plans and implementation thereof, public participation, and coordinated review; and

WHEREAS, the City of Baxley, Georgia has participated with Appling County and the cities of Graham and Surrency in a coordinated and comprehensive planning process under the Georgia Comprehensive Solid Waste Management Act of 1990, and with the assistance of the Heart of Georgia Altamaha Regional Development Center, to update its existing adopted solid waste management plan with a new full plan update;

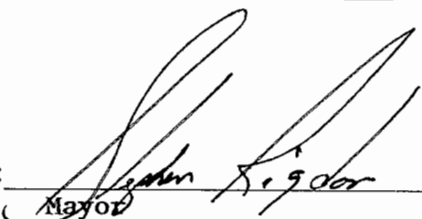
WHEREAS, this coordinated and comprehensive planning process has resulted in the new joint plan, *The Joint Appling County Solid Waste Management Plan 2017*, including a separate "Ten-Year Work Program" for the City of Baxley in the plan;

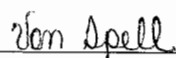
WHEREAS, requirements for public participation in the development of this solid waste management plan as mandated by the appropriate Minimum Planning Standards and Procedures have been met, including an initial joint public hearing prior to development of the plan held on August 21, 2006 to receive input, and a final public hearing held on May 2, 2007 to brief the public on the draft plan and receive further input prior to submission of the plan for review and comment; and

WHEREAS, the City of Baxley has participated in the development, reviewed, and approved *The Joint Appling County Solid Waste Management Plan 2017*, including the City of Baxley Work Program, as its solid waste management plan under the Comprehensive Solid Waste Management Act of 1990.

NOW, THEREFORE BE IT RESOLVED that the Mayor and City Council of the City of Baxley certify that public participation and other requirements of the Minimum Planning Standards and Procedures for its solid waste management plan have been met, and that the *Joint Appling County Solid Waste Management Plan 2017* is hereby authorized to be submitted to the Heart of Georgia Altamaha Regional Development Center and the Georgia Department of Community Affairs for formal review, comment, and recommendation before formal adoption of the plan by the City of Baxley as mandated by Georgia law and the Georgia Department of Community Affairs.

SO RESOLVED, this 8th day of MAY, 2007.

BY: 
Mayor

ATTEST: 
City Clerk

RESOLUTION

WHEREAS, the Georgia Comprehensive Solid Waste Management Act of 1990 requires all local governments to prepare a solid waste management plan; and

WHEREAS, the Georgia Department of Community Affairs has established "Minimum Planning Standards and Procedures" under the Comprehensive Solid Waste Management Act of 1990, including standards and procedures for the preparation of these plans and implementation thereof, public participation, and coordinated review; and

WHEREAS, the City of Graham, Georgia has participated with Appling County and the cities of Baxley and Surrency in a coordinated and comprehensive planning process under the Georgia Comprehensive Solid Waste Management Act of 1990, and with the assistance of the Heart of Georgia Altamaha Regional Development Center, to update its existing adopted solid waste management plan with a new full plan update;

WHEREAS, this coordinated and comprehensive planning process has resulted in the new joint plan, *The Joint Appling County Solid Waste Management Plan 2017*, including a separate "Ten-Year Work Program" for the City of Graham in the plan;

WHEREAS, requirements for public participation in the development of this solid waste management plan as mandated by the appropriate Minimum Planning Standards and Procedures have been met, including an initial joint public hearing prior to development of the plan held on August 21, 2006 to receive input, and a final public hearing held on May 2, 2007 to brief the public on the draft plan and receive further input prior to submission of the plan for review and comment; and

WHEREAS, the City of Graham has participated in the development, reviewed, and approved *The Joint Appling County Solid Waste Management Plan 2017*, including the City of Graham Work Program, as its solid waste management plan under the Comprehensive Solid Waste Management Act of 1990.

NOW, THEREFORE BE IT RESOLVED that the Mayor and City Council of the City of Graham certify that public participation and other requirements of the Minimum Planning Standards and Procedures for its solid waste management plan have been met, and that the *Joint Appling County Solid Waste Management Plan 2017* is hereby authorized to be submitted to the Heart of Georgia Altamaha Regional Development Center and the Georgia Department of Community Affairs for formal review, comment, and recommendation before formal adoption of the plan by the City of Graham as mandated by Georgia law and the Georgia Department of Community Affairs.

SO RESOLVED, this 14th day of May, 2007.

BY: Lonnie Crabb

ATTEST: Shirley Taylor

RESOLUTION

WHEREAS, the Georgia Comprehensive Solid Waste Management Act of 1990 requires all local governments to prepare a solid waste management plan; and

WHEREAS, the Georgia Department of Community Affairs has established "Minimum Planning Standards and Procedures" under the Comprehensive Solid Waste Management Act of 1990, including standards and procedures for the preparation of these plans and implementation thereof, public participation, and coordinated review; and

WHEREAS, the City of Surrency, Georgia has participated with Appling County and the cities of Baxley and Graham in a coordinated and comprehensive planning process under the Georgia Comprehensive Solid Waste Management Act of 1990, and with the assistance of the Heart of Georgia Altamaha Regional Development Center, to update its existing adopted solid waste management plan with a new full plan update;

WHEREAS, this coordinated and comprehensive planning process has resulted in the new joint plan, *The Joint Appling County Solid Waste Management Plan 2017*, including a separate "Ten-Year Work Program" for the City of Surrency in the plan;

WHEREAS, requirements for public participation in the development of this solid waste management plan as mandated by the appropriate Minimum Planning Standards and Procedures have been met, including an initial joint public hearing prior to development of the plan held on August 21, 2006 to receive input, and a final public hearing held on May 2, 2007 to brief the public on the draft plan and receive further input prior to submission of the plan for review and comment; and

WHEREAS, the City of Surrency has participated in the development, reviewed, and approved *The Joint Appling County Solid Waste Management Plan 2017*, including the City of Surrency Work Program, as its solid waste management plan under the Comprehensive Solid Waste Management Act of 1990.

NOW, THEREFORE BE IT RESOLVED that the Mayor and City Council of the City of Surrency certify that public participation and other requirements of the Minimum Planning Standards and Procedures for its solid waste management plan have been met, and that the *Joint Appling County Solid Waste Management Plan 2017* is hereby authorized to be submitted to the Heart of Georgia Altamaha Regional Development Center and the Georgia Department of Community Affairs for formal review, comment, and recommendation before formal adoption of the plan by the City of Surrency as mandated by Georgia law and the Georgia Department of Community Affairs.

SO RESOLVED, this 9th day of May, 2007.

BY: Mark C. Campbell

ATTEST: Betty Moody