2009-2013	2009	2010	2011	2012		Responsibility	Cost	Funding	Accomplished
		Com	munity	Revitali	zation				Yes/If No, why?
Develop a monitoring system to keep a current inventory regarding industry's needs and problems.	X	x	×	×	х	Chamber of Commerce	\$7,500	Chamber of Commerce /City	In progress
								Chamber of Commerce	
Market six cluster industries.	X	Х	X	Х	X	Chamber of Commerce	\$25,000	/City	Not started
City Council designates Quality Redevelopments for selected sites located within TRA Master Plans.				x		City Manager	\$0	City	Not started
City Council initiates rezoning of Quality Redevelopments consistent with TRA Master	••••					ony manager	.	0.19	1101 0101100
Plans.				х		City Manager	\$5,000	City	Not started
Strengthen the city's Community Reinvestment Department and ensure that it has all the powers authorized by the State Redevelopment Powers Act and the Urban Redevelopment Law and power to coordinate actions of the Planning Department, Community Reinvestment Department, Engineering Department, Parks and Recreation, Development Authority of Columbus, Downtown Development Authority, Housing Authority, and Land Bank Authority with respect to designated redevelopment areas of the City.	×					City Manager	\$50,000	City	In progress
Organize a Council of Neighborhoods with the goal of establishing permanent Neighborhood Planning Department Units for different quadrants of the city.	×	×	X	X	×	City Manager/Planning Department	\$0	n/a	Not started
Commission a study on the continued use of the state docks at their present location.	x	х	×	x	x	City/Chamber of Commerce	\$20,000	Chamber of Commerce /City	Not started
Continue efforts of developing a Riverfront Activity Area	×	x	×	x	X	City/Chamber of Commerce/Uptown Columbus	\$10,000	City/Chamber of Commerce /Uptown Columbus	On going

2009-2013						<u> </u>	· Program	0	in the second
	2009	2010	2011	2012	2013	Responsibility	Cost	Funding	Accomplished
Review the Future Policy Map and									
recommendations of the Comprehensive Plan									
to designate Targeted Redevelopment Areas	ĺ		Ì				No		
(TRA's) for focusing revitalization strategies						Community Reinvestment	Additional		
and resources.		X				Department	Cost	City	On going
Inventory vacant and underutilized sites in			İ						
TRAs and create a database to track their use,									
ownership, condition, tax status and		1	1	1	ì	Community Reinvestment			
maintenance.		X	X	X _	X	Department	\$50,000	City	In progress
Create database of publicly owned property									
and tax foreclosed properties. Reactivate City's		İ							
Land Bank to manage, acquire, and redevelop									
them. Prior to sale, incorporate covenants									
restricting development and use to be			1						
consistent with redevelopment plans for these		1							
areas. Restrictions on price of resale or			1						
maximum rent can result in increased supply of			1		1	Community Reinvestment			
affordable housing.			X			Department	\$5,000	City	In progress
Sponsor clean-up days in neighborhoods using		 	1						
City staff and volunteers to remove graffiti,			l						
litter, dumped trash, and other debris.						Community Reinvestment			
inter, dumped trash, and other debris.	×	l x	X	×	×	Department	\$50,000	City/Private	On going
Prepare housing conditions survey of in-town	 ^	 	 ``	 ^	1 ~	Dopartment	430,000	Oity/1 Tivate	Ongonig
neighborhoods to identify and classify housing									
conditions, matching appropriate strategies to						Community Reinvestment			
leach.		×	×	X	l x	Department	\$50,000	City	On going
edon.	-	 ^	 ^ -	 ^ -	<u> </u>	Department	\$30,000	Only	On going
						Community Reinvestment			
2nd Avenue Redevelopment Area	X	×	×	X	X	Department	\$1,000,000	CDBG/HOME	Ongoing
Establish funds and procedures to acquire,	 ^	 ^ -	 ^ -	 ^ -	 ^-	Department	\$1,000,000	COBG/HOIVIE	On going
,									
demolish and redevelop vacant housing units									
that are so under-maintained that they have		İ				Community Dainyantmant			
become neighborhood nuisances and safety						Community Reinvestment		0000000	0
hazards.	X	X	X	X	X	Department	\$1M/year	CDBG/City	On going
Use HOME and other funds to create a			1						
revolving loan program for rehabilitation of					1				
owner-occupied housing of low and moderate						Commence the Delta set			
income households, giving priority to correcting						Community Reinvestment	C 4144	HUD - HOME	
code violations.	X	<u> </u>	X	<u> </u>	X	Department	\$1M/year	program/City	In progress

2009-2013	2009	2010	2011	2012	2013	Responsibility	Cost	Funding	Accomplished
stablish and publicize availability of affordable									
redit counseling for elderly and other									
omeowners who are facing foreclosure.						Community Reinvestment			
		X				Department	\$5,000	City	On going
Publicize the success stories from loft								•	
conversions that have occurred downtown and									
promote the availability of additional sites.						Community Reinvestment			
•	Х	X	X	Х	X	Department	\$5,000	City	Not started
Provide start-up resources and grant funding to									
support a non-profit Neighborhood Urban									
Design Center based on models established by						Community Reinvestment			
cities of Chattanooga and Baltimore.				X		Department	\$50,000	City	No funding
fold workshop(s) with realtors and	***************************************								<u>4</u>
nomeowners to discuss in-town market									
perceptions of the community. Establish a Task									
Force to identify sources of negative									
erceptions and to develop a plan to address									
ne sources of problems and prepare									
promotional materials that publicize the assets						Community Reinvestment			
of the City's in-town neighborhoods.			×			Department	\$2,500	City	On going
Work with community stakeholders to prepare		†	\ \ \ \ \ \ \ \ \ \ \ \ \ \ \ \ \ \ \				\$2,000	Only	On going
detailed Master Plans for TRA's, including lists					l				
of needed public improvements, identifying									
potential catalyst sites (Quality									
Redevelopments) and design standards for									
public improvements and private developments]		
hat include consideration of design									
compatibility and Crime Prevention Through						Community Reinvestment			
Environmental Design (CPTED).		Х	Х	X	l x	Department	\$500,000	City	Not started
Provide incentives for businesses that offer		 ^	<u> </u>	 ^	 ^-	Department	Ψ300,000	Federal	NOT Started
good quality low-skilled jobs to locate near in-						Community Reinvestment		Enterprise	
own neighborhoods.	Х	x	X	X	×	Department	\$200,000/ yr.	Funds	On going
Support the Board of Historic and Architectural		 ^	 ^ -	 ^ -	 ^-	- Copartition	Ψ200,000i yr.	1 01103	On going
Review and the Façade Board in their					1	Community Reinvestment			
reservation and redevelopment efforts.						Department/ Planning			
preservation and redevelopment enorts.	х	X	x	X	X	Department	\$3,000	City	On going
Seek grant-writing assistance for		<u> </u>	 ^	 ^	+-^-	Department	\$3,000	City	On going
neighborhoods to seek federal, state, and						Council of			
foundation funding for neighborhood priorities.						Neighborhoods/Planning			
our addition randing for meighborhood pholities.	х	×	Х	X	Х	Department	\$0	n/a	On going

2009-2013		· ·	e .						
	2009	2010	2011	2012	2013	Responsibility	Cost	Funding	Accomplished
Continued support of efforts of Development						Development		Chamber of	
Authority of Columbus in economic						Authority/Chamber of	.25 mills per	Commerce	
development.	X	X	X	X	X	Commerce	year	/City	On going
Periodically contact local companies regarding						Development		Chamber of	
current activities and possible expansions						Authority/Chamber of		Commerce	
(coordinate with BREP studies).	X	X	X	X	X	Commerce	\$5,000	/City	On going
						Development Resource			
						Center/Community			
						Reinvestment			
Beallwood Redevelopment Area	X	X	Х	X	X	Department	\$1,500,000	CDBG/HOME	On going
						Development Resource	, ,, ,		
Jse Code Enforcement and/or rehabilitation						Center/Community			
assistance to maintain the quality of the						Reinvestment			
nousing stock and avoid serious deterioration.	X	l x	l x	l x	X	Department	\$750,000	CDBG/HOME	On going
TOO DIE TO TO TO TO TO TO TO TO TO TO TO TO TO	 ^` -	 ^`	1	+ ^	+ ^	Development Resource	4700,000	0000//10///	Ongoing
						Center/Community			
			1			Reinvestment			
		1				Department/			
South Laurence Lane Badavalanment Area	x					1 '	64 000 000	CDDC/UOME	0
South Lawyers Lane Redevelopment Area	 ^	X	X	X	X	NeighborWorks	\$1,000,000	CDBG/HOME	On going
						Development Resource			
						Center/Community			
						Reinvestment			
						Department/Columbus			
East Highland Redevelopment Area	X	X	X	X	X	Housing Initiative	\$2,500,000	CDBG/HOME	On going
Continue efforts in the 5th and 6th Avenue		l				Development Resource			
Redevelopment Area to preserve and revitalize						Center/Community			
the neighborhood.	X	X	X	X	X	Reinvestment Division	\$16,000	City	On going
Provide tax abatement during redevelopment									
process for quality redevelopments.	X	X	X	X	X	Finance Department	200,000/yr.	taxes foregone	On going
nventory historic properties throughout the									
community to identify need for adaptive reuse.									
Encourage market studies to be performed for						Historic Columbus			
these properties to establish opportunities.	X	X	x	X	l x	Foundation	\$0	City	On going
Establish proactive inspection and code	 ^	 ^	 ^	 ^` -	 ^-		1 **	0.0	on going
enforcement efforts in targeted neighborhoods]	
with systematic code deficiencies that are	1								
contributing to disinvestment and coordinate								1	
with housing rehabilitation loans for owner-						Inspections and Code			
occupied stock.			-				**	n/-	0
occupieu stock.			X	. L		Enforcement	\$0	n/a	On going

2009-2013									
	2009	2010	2011	2012	2013	Responsibility	Cost	Funding	Accomplished
Organize a VIP trip of City officials to									
Washington to publicize the City's efforts to									
respond to growth at Ft. Benning with									
revitalization, show them redevelopment plans,									
and ask representatives of Congress and the								Chamber of	
Department of Housing and Urban								Commerce	
Development for financial support	Х					Mayor	\$25,000	/City	Completed
Create Mayor's Revitalization Council to advise									
the Mayor and Council on methods to									
encourage private sector participation in the									
implementation of the City's revitalization plans,									
and hire an Executive Director to broker public-			l						
private partnerships in TRA's.	l x					Mayor's Office	\$100,000	City	Completed
Engage real estate professionals to prepare	-				<u> </u>	-			
marketing and promotion of available infill						Mayor's Revitalization			
development sites in in-town neighborhoods.			X			Council	\$10,000	City	Completed
Prepare measurable criteria for evaluating the									
potential public benefits of public/private									
partnerships that use the City's financial tools									
for redevelopment such as tax abatements and						Mayor's Revitalization			
other incentives.				X		Council	\$25,000	City	On going
Build public/private partnerships with major	1	 	† 	1	 			Community	J. 1. 5 J. 1. 5
businesses, foundations, and non-profit		1						Reinvestment	
agencies in the City and state.						Mayor's Revitalization		Dept./Chamber	
agencies in the Oity and State.		l x				Council	\$5,000	of Commerce	On going
Ensure that adequate amounts of in-town land	-	 ^		1	-	- Courion	40,000	Or Committee	Oligoling
are zoned for small lot and higher density									
zoning classifications that are attractive to									
seniors and young adults.	l x	×	x	×	l x	Planning Department	\$0	n/a	in progress
Prepare an overlay zoning district to establish	 ^-	+-^-	 ^	 ^	 ^-	Training Department	40	11/0	iii progress
appropriate development standards and									
appropriate development standards and incentives for infill and redevelopment. Prepare									
·	7								
design standards for compatible infill				X		Planning Department	\$50,000	City	In progress
development. Prepare an amendment to the Unified	+	+	-	 ^-	+	Trialining Department	\$50,000	City	In progress
	.								
Development Ordinance to grant bonus density					1				
incentives and development and design					1				
standards for in-town mixed-use developments	1		~			Planning Department	\$25,000	City	In measures
4444			X	.l	.1	Planning Department	J \$25,000	City	in progress

2009-2013									
	2009	2010	2011	2012	2013	Responsibility	Cost	Funding	Accomplished
Revise Unified Development Ordinance to									
allow accessory dwelling units and establish	Į.	ľ							
appropriate development and design standards		İ							
for them.					X	Planning Department	\$10,000	City	In progress
Provide procedures and Ombudsman for									
coordinated and expedited plan review and fee									
waivers for quality redevelopments.				X		Planning Department	\$60,000/yr	City	No funding
Review the City's Unified Development									
Ordinance and consider providing incentives									
(density bonus, expedited permitting) for mixed-	.								
income housing in in-town neighborhoods.									
·				X		Planning Department	\$0	City	In progress
Continue efforts in the MidTown neighborhoods									
to preserve and revitalize the area.		1							
	X	X	X	X	X	Planning Department	\$15,000	City	On going
Continue efforts to preserve the historic fabric									
and revitalize the Bibb City area of the City.	X	X	X	X	X	Planning Department	\$15,000	City	On going
									
Encourage in-town housing appropriate for									
"empty nesters", retirees, and other older adults	,[ł	1			
and consider amending the UDO to provide for	1	İ							
senior living communities with universal design			1						
standards and amenities for seniors.					l x	Planning Department	\$15,000	City	In progress
Seek GDOT and Federal Highway funds for		-	 			i i i i i i i i i i i i i i i i i i i	\$70,000	0.0	in progress
streetscape improvements on key streets in					1	Planning			
Targeted Redevelopment Areas.				l x		Department/MPO	\$500	City/GDOT	On going
Tangotou / togotolop/ine/to/ togot		Quality (Commu		astruct		•	J.(), O.J.O.	j on going
Continue to collaborate with regional partners	T		1	1	1				
to identify and lobby for funding available for									
community facilities and infrastructure due to									
increased population as a result of military									
growth.	×	X	X	X	l x	City Manager	\$5,000	City	Completed
Use the Future Policy Map to define areas	+-^-	 ^	 ^` -	 ^	 ^	Total tribings:	+ +0,000	0,1,9	Joinpieted
where future services should and should not be									
provided and redefine urban service district									
boundaries.		×				City Manager	\$5,000	City	Completed
Dodinalies.			<u> </u>	<u></u>	<u> </u>	TORY MIGHAGE	40,000	City	Combiered

2009-2013										
	2009	2010	2011	2012	2013	Responsibility	Cost	Funding	Accomplished	
Evaluate departmental strategic plans to				İ						
ensure that they are consistent with revised										
priority growth areas, targeted redevelopment										
areas, and new urban service district										
boundaries.		X	X	X_	X	City Manager	no extra cost	n/a	On going	
Continue to collaborate with the Columbus]				
Water Works to support growth at Fort Benning			ĺ							
and the focused redevelopment described in										
the Future Policy Map.	X	X	X	X	X	City Manager	no extra cost	n/a	On going	
Upgrade existing infrastructure and public										
facilities in Targeted Redevelopment Areas to										
accommodate infill development.	X	X	X	Х	X	City Manager	unknown	n/a	On going	
Continue to pursue additional revenue sources										
that are needed to staff, operate, and maintain										
public facilities.	X	X	Х	X	X	City Manager	no extra cost	n/a	On going	
Develop and maintain a formal and detailed										
maintenance and replacement program for all										
City Facilities.	X	Χ_	Х	X	X	City Manager	\$20,000	City	On going	
Continuation of a Planning Department										
program to evaluate and coordinate long-range			1							
medical and health facility needs with other				İ		CMO/Planning				
facilities and the surrounding areas.	X	X	X	X	X	Department	\$5,000	City	On going	
Industrial Park Sewer Lines	X					Columbus Water Works	\$2,700,000	City	On going	
Continue to work with the Water Board to										
coordinate the construction of utility lines which				1						
are designated for short and long ranged										
development of the Water Works Master Plan.	X	X	X	X	X	Columbus Water Works	\$5,000	City	On going	
Construct New Fire Station at River Road and						Development Resources				
Biggers Road (Station 16).		X	X			Center- Engineering	\$1,869,000	City	Completed	
Construct New Fire Station at Cargo Drive and						Development Resources				
Transport Blvd (Station 17).		X	X	\perp		Center- Engineering	\$1,869,000	City	Completed	
Create and maintain a comprehensive										
inventory of all capital facilities with expected										
useful life and replacement costs of each.	X	X	X	X	X	Engineering	\$5,000	City	On going	

2009-2013									
	2009	2010	2011	2012	2013	Responsibility	Cost	Funding	Accomplished
Establish a Capital Improvements Program to									
quide the construction and funding of major							1		
facilities in the City. The program should be									
coordinated with the Short Term Work Program									
and annual budgeting process. The CIP should									
be a very open process that involves open									
records that are accessible to the public.		×	×	×	X	Finance Department	\$50,000	City	In progress
Fire Department Training Classroom.		-	 	 ^ -	 ^ -	Fire/EMS	\$10,825,000	City	No funding
Implement Fire/EMS Strategic Plan for		 	 ^-		-	I rite/Livio	\$10,023,000	City	Notunding
Personnel		Х				Fire/EMS	\$2.457.000	City	Ongoing
		 ^	 	-		FILE/EIVIS	\$2,157,000	City	On going
Implement Fire/EMS Strategic Plan for	v					Fire/FMC	\$4.40E.000	016	0
Equipment/Maintenance	X	X	X	X	X	Fire/EMS	\$1,185,000	City	On going
Fire/EMS - Emergency Watercraft	X	Х				Fire/EMS	\$45,000	City	On going
Fire/EMS - Engines	X	X	X	X	X	Fire/EMS	\$3,441,646	City	On going
Fire/EMS - Quint		X		<u> </u>		Fire/EMS	\$1,955,563	City	On going
Fire/EMS - Ambulances	Х		X	X	X	Fire/EMS	\$1,336,136	City	On going
Fire/EMS - Command Vehicles	Х					Fire/EMS	\$111,000	City	On going
Fire/EMS - Staff Vehicles	Х	X	X	X	X	Fire/EMS	\$435,124	City	On going
Davidas a sadu sasaha alas inakudias				İ		Darks and Daras skin-			
Develop a park master plan including						Parks and Recreation	05 000/	O :t	
schematic design concepts for the trail system.		X	X	X	X	Department	\$5,000/year	City	In progress
Ensure an effective and fiscally responsible									
programming plan for all Park and Recreation									
divisions with strong focus on Athletics,						Parks and Recreation			
Aquatics, Seniors, and Therapeutics.	Х	X	X	X	X	Department	\$80,000	City	On going
Develop a data driven, cost effective and									
systematic, replacement and maintenance plan		ŀ				Parks and Recreation			
for parks, facilities and equipment.	Х	X	X	X	X	Department	\$1,435,000	City	On going
Memorial Stadium - field and facility									
improvements including improved lighting, and						Parks and Recreation			
elevator and other ADA accessibilities.	X	X	X	Х	X	Department	\$1,900,000	City	No funding
Provide a regional tennis hub at Cooper Creek									
with additional tennis courts, equipment and an						Parks and Recreation			
expanded concession program.			X	X	l x	Department	\$500,000/yr	City	in progress
expanded concession program.		-	 ^ -	 ^	 ^	Department	\$500,000iyi	City	In progress Park finished but
						Parks and Recreation			not Cultural Arts
 Britt David Park and Cultural Arts Studio		X	X	X	X	Department	\$250,000/yr	City	studio
Dritt David Falk and Outtural Arts Studio	<u></u>		⊥^	^_		Incharment	#200,000/yl	Uity	รเนตเบ

2009-2013	2009	2010	2011	2012	2013	Responsibility	Cost	Funding	Accomplished
Reinstate the Park Rangers Program to reduce	2003	2010	2011	2012	2010	responsibility	Cost	1 unumg	Accomplished
the expense associated with repair due to									
vandalism and crime, increase the number of				1	1	Parks and Recreation			
park users.	×	×	×	×	x	Department	\$500,000/yr	City	No funding
pain users.		 ^ -	 ^	 ^ -	 ^-	Parks and Recreation	\$500,000/yt	Oity	Holunding
Natatorium	×	×	×	×	l x	Department	\$10,000,000	City	Completed
Additional Training, Programming, training, and		 ^	-	 ^ -	 ^-	Parks and Recreation	\$10,000,000	City	Completed
marketing for community schools.	х	×	Х	×	X	Department	\$1,100,000	City	On going
marketing for community schools.		 ^-	 ^	 ^	 ^-	Parks and Recreation	\$1,700,000	City	On going
Woodruff Farm Soccer Complex - 7 new fields	X	Х	Х	X	Х	Department	\$1,100,000	City	No funding
Lakebottom - Track and tennis courts	<u> </u>	\ \ \ \ \	 ^	 ^	 	Parks and Recreation			Holanding
refurbished	X	×	×			Department	\$1,200,000	City	Completed
Terdibished		 ^	 ^ -	 	 	Parks and Recreation	Ψ1,200,000	Oity	Completed
Pop Austin/Carver Interior Renovations	х	×	Х	Ì		Department	\$825,000	City	Completed
Programming for adults over 25 and seniors to		 ^-	<u> </u>			Parks and Recreation	\$023,000	City	Completed
include plans away from facilities.	×	×	X	×	x	Department	\$340,000	City	On noing
Develop new therapeutics opportunities to	 ^ -	 ^	 ^		 ^-	Department	3340,000	City	On going
increase programming due to growing number						Parks and Recreation			
, , , , , , , , , , , , , , , , , , , ,			"				\$275,000	Cit.	0
of available participants.	ļ	X	X	X	X	Department Department	\$275,000	City	On going
Complete Blazara and Banavations	X					Parks and Recreation Department	\$475,000	City.	0
Complete Playground Renovations	 ^ -	X	1		ļ	Parks and Recreation	\$175,000	City	On going
Renovate Pavilions and Buildings at Flatrock						1	#575 000	03.	
Park.	X	X	ļ	 	ļ	Department	\$575,000	City	On going
		,				Parks and Recreation	2050.000	~ "	
Heath Park restrooms and trail improvements.	X	X		ļ	 	Department	\$250,000	City	On going
						Parks and Recreation	277.000		
Upgrade lighting at Psalmond Road Complex.	X					Department	\$75,000	City	Completed
Consider using performance-based land use									
controls, authorizing staff to evaluate land use					1				
decisions in a flexible but consistent manner.									
These objectives should be considered based	1								
on the Future Policy Map and core principles,									
including access to infrastructure,	İ								
environmental sustainability, etc.	Х	X				Planning Department	\$60,000	n/a	Not started
Develop a property management program with			1						
the purpose of identifying public lands suitable									
for parks, pocket parks, public squares and									
greens and other purposes that is consistent									
with the Future Policy Map.	X	X	X	l x	X	Planning Department	\$20,000	City	In progress

2009-2013							,		:
	2009	2010	2011	2012	2013	Responsibility	Cost	Funding	Accomplished
Update study of office space needs for									
Columbus Consolidated Government.	X	X	X	X	X	Planning Department	\$3,000	City	Public Works
Develop Marina in South Columbus.	X	X	X			Planning Department	\$4,000,000	City	On going
Implement Columbus Police Department									
Strategic Plan and Capital Improvements Plan									
and Continue recruiting efforts to increase the									
number of sworn police officers.	X	Х	X	_ X _	X	Police Department	\$13,536,000	City	Completed
The Month of the Committee of the Market of	·	Bala	inced T	ranspor	tation	POPULAR SHEETS PART SHEETS ST		West of the Hardward	。斯勒尔·克里州(1) 节以
Create a School Siting Master Plan to identify									
future locations for schools to allow children to	İ	1				City Manager/Muscogee			
walk to school, reduce transportation costs,		l				County School		Muscogee	
serve existing neighborhoods and use existing						District/Planning		County School	
infrastructure.	X	×	İ			Department	\$50,000	District/City	In progress
Adopt American Association of State Highway	 ^ -	 ^-	-	-	ļ	Department	\$30,000	District City	iii progress
and Transportation Officials (AASHTO)									
Standards for all sidewalks, trails and									
,		i	1						
crosswalks to conform to all ADA requirements.	1					Engineering Danistonet	\$0		Om
A disense shakain a since had a shakain	 	X	 	 		Engineering Department	20	n/a	On going
Actively maintain an inventory of pedestrian					1				•
facilities in GIS, including a record of their							205 000	0	On going
condition.	X	X	X	X	X	Engineering Department	\$25,000	City	
Construct new road projects as outlined in the									
Long Range Transportation Plan (LRTP).				}	1				On going
Please see Appendix B for a current list of						<u> </u>			5 5
LRTP projects.	X	X	X	X	X	Engineering Department	tbd	tbd	
Work with Georgia Department of		1			1	 			On going
Transportation to develop a truck route plan.	<u> </u>	X			ļ	Engineering Department	\$50,000	City/State DOT	<u></u>
Construct Six Gateway Intersections								Federal/State	
•	X	X	X	X	X	Engineering Department	\$714,000	DOT/Local	Not started
Conduct study of expanding public	1								
transportation to developing areas of the									
community.	X	X	X	X	X	Engineering Department	\$3,000	City	Not started
Develop a formalized strategy for implementing									
appropriate Transportation System						Engineering Department			
Management (TSM) techniques in throughout						Planning			
the city.	X	X	<u> </u>	X	X	Department/MPO	\$500,000	City	On going

2009-2013		and the second s							No. 2 1
	2009	2010	2011	2012	2013	Responsibility	Cost	Funding	Accomplished
Conduct a comprehensive operational analysis									
(COA) for transit to identify underserved transit									
markets, determine hours of service, identify									
capital needs and maximize efficiencies.					1				
Focus should be placed on providing transit									
options for the City's growing senior population.									
			X			METRA	\$100,000	City	On going
Develop Comprehensive City Trail System						Parks and Recreation			
Develop Comprehensive City Train System	X	X	X	X		Department	\$10,000,000	City	In progress
Continue coordination with Fort Benning on									
BRAC-related impacts to transportation					1				
infrastructure. Items include coordination of]				
METRA service to Fort Benning, monitoring of					l				
infrastructure improvements, and identifying	1			1			no additional		
additional improvements that are needed.	X	X	X	X	X	Planning Department	cost	n/a	Completed
		1	İ					Federal/State	
Interstate 185 from St. Mary's Rd to Victory Dr.	X				İ	Planning Department	\$14,466,000	DOT/Local	Completed
Talbotton Rd and Warm Springs Rd/7th Ave to								Federal/State	
Crestview Dr.	X	X	X	X	X	Planning Department	\$15,100,000	DOT	In progress
Schatulga Rd/Eastern Connector from Fall Line									
Freeway to Buena Vista Rd (From Macon to									
Industrial Park Short Term Shatugla to NE in in									
Long Range. Construction date for first portion									In progress
to be known in October 2008 (GDOT Decision)				1	1			Federal/State	
	X	X		1		Planning Department	\$9,000,000	DOT	
Forest Rd from Macon to Floyd Rd/Woodruff			1					Federal/State	
Farm Rd to Schatulga Rd		X				Planning Department	\$7,331,000	DOT	In progress
Whittlesey Rd from Whitesville Rd to Bradley		1		1	1			Federal/State	
Park Dr.	X	X	X	x		Planning Department	\$7,117,000	DOT/Local	in progress
			1					Federal/State	
Cusseta Rd from Ft. Benning Dr to Staunton Dr	l x					Planning Department	\$7,400,000	DOT/Local	TIA - 2020
Miller Rd from Warm Springs Rd to Macon Rd		1			†			Federal/State	
(ROW acquisition)	X					Planning Department	\$9,266,000	DOT/Local	LRTP
<u> </u>			1					Federal/State	
St. Mary's Road from I-185 to McCarthy Drive	Х					Planning Department	\$4,593,000	DOT/Local	LRTP
Continue detailed Planning Department for the									
Alternative Transportation Plan.	Х	X	X	X	X	Planning Department	\$3,000	City	In progress

2009-2013						<u> </u>		· · · · · · · · · · · · · · · · · · ·	the state of
	2009	2010	2011	2012	2013	Responsibility	Cost	Funding	Accomplished
Update Greenway Master Plan to connect existing trails to neighborhoods, preserve green space from future development and promote exercise.		×				Planning Department & Parks and Recreation Department	\$50,000	City	In progress
Initiate a Sidewalk Connectivity program to fill identified gaps in the pedestrian network, placing priority on projects within a half mile of schools, parks, and transit stops.	x	×	X	X	X	Planning Department/ Engineering Department	\$25,001	City	In progress
Review of future streets rights-of-way needs as the relate to the Land Use Plan and Columbus-Phenix City Transportation.	X	X	X	×	X	Planning Department/ Engineering Department/ Inspections and Code	\$3,000	City	On going
Continue to improve access control requirements, such as medians, turn lanes and supportive local ordinances, in developing areas, including. Such controls help improve the driving atmosphere, preserve existing character, and improve safety for bikers and pedestrians.	X	X	X	X	X	Planning Department/Engineering	\$100,000	City	On going
Prepare status report and perform annual monitoring of implementation of BRAC-related infrastructure improvements. If needed, convene coordination committee for On-Going oversight.	x	×	×	×	×	Planning Department/Engineering Department	\$30,000	City	Completed
Update City Parking Management Plan to address changing parking concerns of businesses and employees in Downtown and Midtown. Review parking management division policies and practices, promote shared use of public facilities and identify additional areas requiring enforcement activities.		X				Planning Department/METRA	\$30,000	City	Completed
Prepare a Comprehensive Transportation Plan consistent with the 2028 Comprehensive Plan Update. Objectives should include formalizing LRTP/TIP project selection process and developing/modifying policy recommendations based on community goals established during the Comprehensive Plan Update.	X	×				Planning Department/MPO	no additional cost	n/a	On going

2009-2013	*						n n	, 6	and the second second
	2009	2010	2011	2012	2013	Responsibility	Cost	Funding	Accomplished
Continue Travel Demand Management (TDM)									
program to promote air quality and reduce									
traffic congestion. Programs should include the									
following: car pools, promotion of flexible									
working hours with major employers,		1							
encouragement of trips made by transit; cycling									
or walking, and encouragement of working						Planning			
from home.	X	X	Х	X	X	Department/MPO	\$50,000	City	On going
Study the feasibility of adding bike lanes to									
downtown areas that would compliment and									
potentially connect to the Riverwalk. As an									
element of the study, identify key locations for						Planning			
bicycle facilities.				X		Department/MPO	\$50,000	City	In progress
Develop a formal policy to expand alternative									
transportation opportunities by adding bicycle									
lanes, bicycle friendly shoulders, or parallel									
multi-use paths to roadways during all									
widenings and new construction projects for all				1	İ				
collector or arterial streets. Expansions should									
be considered with other related bicycle						Planning			
studies.	Х	X	X	X	X	Department/MPO	tbd	tbd	in progress
Prote	ction a	nd Enha	nceme	nt of the	Natura	l Environment.			
Purchase sensitive land for public conservation									
and recreation. This initiative should be									
coordinated with private efforts to conserve		1				City Manager/ Community			
land in the city, particularly efforts to pursue		ŀ				Reinvestment/ Parks and			
land conservation easements near Fort						Recreation/ Planning	\$1,000,000/y	City/grants/	
Benning.	х	X	Х	Х	Х	Department	ear	private funds	On going
<u> </u>			1					***************************************	
Work with Fort Benning on noise reduction									
techniques and mitigation such as imposed		1							
testing and training restrictions and curfews to			1						
minimize complaint risk, terrain barriers, testing						City Manager/ Planning			
and firing sheds and inter-lane barriers, etc.	X	X	X	l x	X	Department	\$0	n/a	On going

2009-2013								<u> </u>	<u> </u>
	2009	2010	2011	2012	2013	Responsibility	Cost	Funding	Accomplished
Columbus will need to step up its efforts to									
monitor and protect its clean water in the					l				
Chattahoochee River and other significant				1	1				
water bodies as new growth takes place. Five									
of the city's significant rivers and streams,	•								
along with Lake Oliver, have been identified as		,							
not fully supporting the water quality standards					1				
mandated by the Clean Water Act. It is									
important to buffer these critical water bodies						Columbus Water			
and protect them from pollution from urban run-						Works/Engineering			
off.	X	X	х	X	Х	Department	\$20,000	City	On going
Review the inventory and analysis of natural						Cooperative Extension			
systems on a 5-year basis and continue to						Agency, Parks and			
develop policy recommendations for preserving						Recreation Department	!		
the environmental resources of the community.						Engineering Department,			
						Community Reinvestment			
						Department			
	Х	X	Х	X	X		\$25,000	City	On going
Implement the Columbus Consolidated	├ ^-	 ^ -	-^-	 ^	 ^-		Ψ20,000	City	On going
Government's Storm Water Management									
Program	×	×	Х	×	×	Engineering Department	\$950,000	City	On going
Monitor water quality in those creeks listed on		 ^ -	<u> </u>	 	 ^` -	Engineering Department	4 000,000	Oity	On going
the current 303(d) list (Waters not or partially									
meeting water quality standards associated		ĺ	ĺ						
with their intended use).	×	×	×	×	X	Engineering Department	\$5,000	City	On going
Develop an inventory of storm water structures	 ^	 ^	\ \ \ \ \ \ \ \ \ \ \ \ \ \ \ \ \ \ \	 ^`	 	Linging Department	Ψ0,000	Oity	On going
for Muscogee County and incorporate these									
structures positional and attribute information		1							
into a GIS database.	Х	×				Engineering Department	\$350,000	City	On going
Implement and maintain a program for both	+-^-	 ^		-	-	Ligiteering Department	4550,000	City	On going
detecting and eliminating illicit discharges from									
the separate storm sewer system.	Х	Х	X	X	X	Engineering Department	\$20,000	City	Ongoina
Continue to implement the Columbus Water	 ^	+-^-	 ^ -	+-^-	 ^ -	Linging opportunent	φ20,000	City	On going
Works Management Plan.	Х	Х	X	X	l x	Engineering Department	\$20,000	City	Ongoing
Incorporate the provisions of the River Corridor	 ^	+^-	 ^ -	+-^-	 ^	Lingineering Department	\$20,000	City	On going
Protection Plan Into the Unified Development									
Ordinance.	X					Planning Department	\$6,000	City	Not started
Expand the role of Oxbow Meadows	 ^	 		 	 	riaming Department	\$6,000	City	Not started
Environmental Learning Center as a public			1					City/grants/	
education center for green building issues.	X	×	X	X	X	Planning Department	\$10,000	City/grants/ private funds	On soins
education center for green building issues.		J^				Ir latitud Department	\$ 10,000	private funds	On going

2009-2013								AVAIL WAR	
	2009	2010	2011	2012	2013	Responsibility	Cost	Funding	Accomplished
Prepare an Interstate Gateway Overlay zoning						İ			
district to regulate the character of				1					
development near the I-185 corridor.				X		Planning Department	\$25,000	City	Not started
Prepare and adopt quality development corridor			ŀ						
overlay districts along transportation corridors									
where determined appropriate, using the									
recommendations of the Future Policy Map as				l	1				
a guide.				X		Planning Department	\$50,000	City	On going
Study the possibility of amending the City's land									
use regulations to require the dedication of]				
recreation areas in residential subdivisions.				X		Planning Department	\$0	n/a	Not started
Continue to encourage the use of the City's						3		ATT STATE OF THE S	
Conservation Subdivision Ordinance.	X	L X	X	X	X	Planning Department	\$ 0	n/a	On going
Develop heat island mitigation guidelines for							_		
infill and redevelopment areas of the City.		X	X	X		Planning Department	\$0	n/a	On going
Strictly enforce soil erosion and sedimentation									
controls and stormwater Best Management									
Practices (BMPs) within the Chattahoochee					l		No Extra		
River corridor.	X	X	X	X	X	Planning Department	Cost		On going
Strengthen the existing tree ordinance by									
benchmarking existing regulations against state						Planning			
recommendations and other cities of similar						Department/Public Works			
size and characteristics.	X	X				Department	\$0	n/a	On going
Update and Implement Solid Waste									
Management Plan	X	X	X	<u> </u>	X	Public Works Department	\$10,000	City	On going
		Manag	ing Im	pacts of	Growth	h			
Establish levels of service for all major facilities									
and services (e.g. number of parks per person,	1			1	İ				
libraries per person, etc.). Multiple service			}	1					
areas should be considered to accommodate									
the demands of different services and facilities									
differences, using the Future Policy Map as a									
reference. Part of this process should also									
include identifying areas where service	1								
deficiencies or excess service capacity exist.						City Manager/ Planning			
	X	X	X	X		Department	\$50,000	City	On going

2009-2013									
	2009	2010	2011	2012	2013	Responsibility	Cost	Funding	Accomplished
Complete analysis of successful grassroots									
efforts to pass SPLOST. Review effective									
models from both within and outside of		1							
Columbus. The analysis should include									
recommendations and strategies that the									
community can use when pursuing future							\$65,000 to		
SPLOSTs.		X	X		ļ	City Manager/City Council	\$85,000	private sector	TIA
Work towards reviewing the possibility of									
passing local legislation to permit Tax									
Allocation Districts (TADs) by continuing public							No additional		
education efforts. These redevelopment							Cost This		
districts can play an important role in							may require		
redevelopment initiatives.			1		}		additional		
							cost if the		
						City Manager/City	City looks for		
	X	X	X	X	X	Council/Mayor	outside help.	n/a	In progress
Continue to work towards renewal of the City's				•					
Special Purpose Local Option Sales Tax and									
adoption of a permanent Local Option Sales						City Manager/City	No additional		
Tax	X	X	X	Х	X	Council/Mayor	Cost	n/a	Completed
Continue to educate the public on potential									
funding mechanisms. An education campaign									
should include resources such as online									
information, media coverage, public meetings,									
and community flyers. This education									
campaign will help increase public awareness									
and minimize opposition for new revenue						City Manager/Finance	No additional		
raising strategies.	X	X	X	X	X	Department/Mayor	Cost	n/a	On going
Study the feasibility of expanding the City's									
existing Business Improvement District (BID),									
which currently spans a 47-block area of the									
Central Business District. The organizational				1					
power of BIDs can help leverage state and									
federal funds, increasing competiveness for			1						
grants and low interest loans. This will likely be	.					Columbus Business			
completed by 2009.	X	X	X	l x	X	Improvement District	tbd	tbd	Not started

2009-2013							and the second s		3
	2009	2010	2011	2012	2013	Responsibility	Cost	Funding	<u>Accomplished</u>
Maintain salary study for City's police officers,									
fire fighters, and other staff whose departments									
will be significantly affected by population	1	1		1	1				
growth. Findings from these studies should be									
used to schedule pay rates and recruit new				l		Human Resources	No additional		
personnel to the City.	X	X	Х	X	X	Department	Cost	n/a	On going
Complete an analysis of the potential impacts									
of expanding the Enterprise Zone in South				1					
Columbus. This tool has the potential to			l						
incentivize a larger quantity of businesses to		İ					No additional		
locate within in-town areas of Columbus.	X	X				Planning Department	Cost	n/a	On going
Pursue action items as outlined on the City's						-			
Short Term Work Program. Track and update	[
items listed as a part of annual budgeting	1				-				
process, and as new revenues become	1								
available add additional projects as determined]			No additional		
appropriate.	X	X	X	X	X	Planning Department	Cost	n/a	On going
Implement a public marketing campaign via			 						X
flyers, media stories, and grassroots education									
to dispel misconceptions about the City's land	1				1				
use approach and educate the public on							1		
strategies and techniques being pursued. The									
"Champions of the Plan" should play a role in		1							
developing and moving this education process		1	1	1	1		1		
forward as should existing outreach									
mechanisms, including the "Columbus Plans"									
newsletter.	l x	l x	X	X	l x	Planning Department	\$15,000	City	On going
Regularly review and consider the	 ^	\ \ \ \ \ \ \ \ \ \ \ \ \ \ \ \ \ \ \	 ^	 ^ -	 ^	Training Dopartinoat	\$10,000	010	On going
appropriateness of Planning Department and									
development concepts and standards that may									
be new to our area, but have been successful									
in other places and have the potential to lower							No additional		
costs of City operations.	X	X	X	X	Х	Planning Department	Cost	n/a	On going
Coordinate the potential integration of	1 ^	 ^	 ^-	 ^	 ^-	Is raming Department	CUST	11/4	On going
Columbus Champions with the Coalition for			1						
·									
Sound Growth by hosting a joint meeting to							No additional		
discuss the purpose of the two groups and	l 🗸	_				Blanning Donartmant	No additional	2/2	Not stanted
potential opportunities for coordination.	X	X				Planning Department	Cost	n/a	Not started

2009-2013								".	
	2009	2010	2011	2012	2013	Responsibility	Cost	Funding	Accomplished
Periodically meet with Columbus Champions or									
other citizens' group tasked with following]		
through on Plan implementation. These								1	
meetings should help sustain community]		1]					
interest in Plan implementation and help									
facilitate the development of public/private							No additional	:	
partnerships.	X	X	Х	X	X	Planning Department	Cost	n/a	Not started
Review and update existing development									
regulations to reflect policies outlined in Future									
Policy Map. By doing so, the City's land use									
policies should reflect the City's revitalization-							No additional		
focused land use approach.		X	Х			Planning Department	Cost	n/a	On going
Complete a comprehensive analysis of the									
changing service demands of community									
members, potentially including focus groups,	}								
staff interviews, and community surveys in the									
methodology. The study members should									
consider potential strategies to meet changing									
service needs of Citizens and should									
incorporate results from the Fiscal Impact		1							
Analysis completed in conjunction with this									
Plan.			X	X		Planning Department	\$50,000	City	On going
Regional Coordination and Local								1	3 - 3 - 3 - 3 - 3 - 3 - 3 - 3 - 3 - 3 -
Generate public bulletins to prepare citizens for								•	
potential negative impacts of Ft. Benning						City Manager/Fort			
expansion such as noise and air quality issues						Benning/ Planning			
from prescribed burns.	X	X				Department	\$10,000	City	Completed
						City Manager/Fort			
Prevent public or private land uses that						Benning/ Planning	No additional		
encroach on military operations.	X	X	X	X	X	Department	cost	n/a	On going
Encourage continuation of partnership between									
Ft. Benning and the Nature Conservancy to						City Manager/Fort			
acquire land conservation easements around					1	Benning/ Planning	no cost to		1
the base.	X	X	x	X	Х	Department	city	n/a	On going
						City/Development		Chamber of	***************************************
Continue to develop and carry out the regional						Authority/Chamber of		Commerce	
comprehensive plan.	X	X	X	X	X	Commerce	\$15,000	/City	On going
						City/Development		Chamber of	***************************************
Continue to develop and carry out the master						Authority/Chamber of		Commerce	
plan for Muscogee Technical Park.	X	X	X	X	X	Commerce	\$50,000	/City	On going

2008-2013	2009	2010	2011	2012	2013	Responsibility	Cost	Funding	Accomplished
						City/Development			
						Authority/Chamber of		Chamber of	
Support development of a regional business						Commerce/Valley		Commerce	
center.	X	X	X	X	X	Partnership	\$100,000	/City	On going
Complete a detailed study to evaluate		1							
opportunities to serve as a regional water									
rovider, expanding upon existing service								Enterprise	
areas in the Valley Partnership Area.	X	X		ļ		Columbus Water Works	\$100,000	Fund	On going
Complete an analysis of existing marketing and									
ourism. Work with neighboring communities to						Convention and Visitors			
develop an updated strategy to attract tourists						Bureau/Presidential			
and conventions to the region.	×	l x				Pathways	\$50,000	tbd	On going
					-	Development		Chamber of	3
Continue to develop and carry out the master						Authority/Chamber of		Commerce	
plan for Fall Line Business Center.	Х	X	Х	X	l x	Commerce	\$100,000/yr	/City	On going
						Development Resource	1		
						Center/Community			
Develop a package of financial assistance and						Reinvestment		Chamber of	
ncentive that is fair to existing and future						Department, City		Commerce	
ndustries.	×	×	×	×	×	Manager	\$12,000,000	/City	On going
		 	· · · · ·	 		Development Resource	,000,000		on going
]			Center/Community			
						Reinvestment			
mprove the job skills and work habits of						Department, City		Chamber of	
minorities and women through Tech and						Manager, Columbus		Commerce	
Training programs.	×	×	×	×	X	Technical Institute	\$10,000	/City	On going
Tailling programs.	-^-	 ^ -		┼^-	 ^-	Development Resource	\$10,000	7 Oily	On going
						Center/Community			
						Reinvestment			
Itilize SBA to stimulate and assist the						Department, City		Chamber of	
development of businesses owned, operated						Manager, Columbus		Commerce	
•	х	x	x	X	×	Technical Institute	\$225,000		On main =
and staffed by minorities.	 ^	 ^		 ^	 ^-	r echnical institute	\$325,000	/City	On going
Work closely with neighborhood groups to						BEINT TANKS IN A LINE TO SERVICE			
develop local events that will promote unique			-			MidTown, Inc., Uptown			
neighborhood attributes and potentially spur			,			Columbus, Inc.,			
greater economic development.	X	<u> </u>	X	X	<u> </u>	Columbus South	tbd	tbd	On going

200-2010								·	
	2009	2010	2011	2012	2013	Responsibility	Cost	Funding	Accomplished
Sustain and uphold the regional partnership of									
school districts. Under the lead of the									
Muscogee County School District, eight						:			
neighboring school districts have entered into a									
partnership to request funding directly from the									
federal government for new school						Muscogee County School	No additional		
construction.	Χ	X	Х	Х	X	District	cost	n/a	Completed
Continue to promote and engage in extensive									
coordination between the Muscogee County									
School District and Planning Department									
regarding school placement decisions. New									
school locations should be closely tied to future	:]		1		Muscogee County School			
land use plans and development approvals.						District/Planning	No additional		
, , , , , , , , , , , , , , , , , , ,	Х	X	X	X	X	Department	cost	n/a	On going

2009-2013	0000	0010	0044	0045	00'0				
	2009	2010	2011	2012	2013	Responsibility	Cost	Funding	Accomplished
STWP Specific to individual Character Are	25	•							
Otto Oppoint to Individual Statutes 1740		No	orthwest	Colum	bus				
Provide Best Management Practices for stormwater management		Х	Х			Engineering Department	\$5,000	City	On going
Support protection of the Chattahoochee River and its tributaries by requiring adequate riparian buffers to control runoff and sedimentation from new development. Prohibit incompatible uses.		x	x_	×	×	Planning Department	\$0	n/a	On going
Restrict development in floodplain areas to protect sensitive wetlands and private property from the impact of seasonal flooding.	X	X	x	X	x	Planning Department	\$0	n/a	On going
		N	ortheast	Colum	bus				
Develop pedestrian friendly mixed-use activity centers at major intersections.	×	x	×	×	X	Planning Department	\$0	n/a	In progress
Create, safe convenient pedestrian and bicycle connections to the neighborhoods, commercial services, and parks.	x	х	x	x	Х	Planning Department		City	In progress
Require shared driveways and inter-parcel access for adjacent commercial uses.	x	x	x	x	х	Planning Department/GDOT	No additional cost	n/a	On going
	_	1	West P	anhand	le		<u> </u>		
Noise abatement from Fort Benning – carefully review construction of noise sensitive land uses	×	x	x	×	Х	Planning Department	No additional cost	n/a	On going
Control the quality and type of development along Highway 80 by adhering to the requirements of the Hwy 80 Overlay District.	X	X	×	Х	X	Planning Department/Inspections and Code Department	No additional cost	n/a	On going
Develop pedestrian friendly mixed-use activity centers at selected intersections. Limiting the scale of mixed-use development to 2-3 stories would be in keeping with the character of neighboring low-rise residential areas. Give these activity centers priority in the funding and location of new public facilities.	X	X	X	X	X	Planning Department	\$30,000	City	In progress

2009-2013									
	2009	2010	2011	2012	2013	Responsibility	Cost	Funding	Accomplished
Encourage the development of a secondary									
road system that links adjacent developments									
and provides alternative routes for residents to							1		
the primary arterial road system where									
practical. Require stub streets in adjacent									
developments, where practical, to link to the	İ								
proposed road system in new surrounding							No additional		
developments.	X	X	X	Х	Х	Planning Department	cost	n/a	On going
		1	East Pa	anhandl	е				
Noise Abatement from Fort Benning – carefully									
review the noise-sensitive land uses, such as	1	1							
single family subdivisions, churches, hospitals,							No additional		
and schools in noise impacted areas.	×	×	×	×	l x	Planning Department	cost	n/a	On going
Control the quality and type of development	 ^ -	'	 ^ -	\ \\ \\ \\ \\ \\ \\ \\ \\ \\ \\ \\ \\ \	 ^`	Planning	- 5551	C 17 Iod	on going
along Highway 80 by adhering to the						Department/Inspections	No additional		
requirements of the Hwy 80 Overlay District.	×	×	×	×	l x	and Code Department	cost	n/a	In progress
Plan rural-scaled, mixed use clusters at major	 ^ -	 ^	 ^	\ \ \ \ \ \ \ \ \ \ \ \ \ \ \ \ \ \ \	- ^ -	and Obde Beparament	0031	174	m progress
intersections for local commercial and									
institutional services.	×	×	×	×	l x	Planning Department	\$30,000	City	On going
mattational services.			<u></u>	ibb	L	I laning bepartment	ψου,σου	Ony	Ongonig
Take steps to actively preserve existing	١	l				Community Reinvestment			
neighborhoods.	X	X	X	X	X	Department	\$16,000	CDBG/City	In progress
Pursue designation of historic districts in						Historic Columbus			
Anderson Village and Bibb City, to encourage						Foundation/Planning		City/grants/	
rehabilitation and conservation.	ļ <u>.</u>	X	X	X		Department	\$40,000	private funds	in progress
Provide connections between the city's network									
of greenspace and trails. Interconnect adjacent									
trails, recreation areas, and greenspace where				ĺ		Parks and Recreation	\$100,000	City/grants/	
possible.	X	X	X	X	X	Department	per year	private funds	In progress
Support protection of the Chattahoochee River									
and its tributaries by requiring adequate riparian									
buffers to control runoff and sedimentation from									
new development, and prohibit incompatible							No additional		
uses.	X	X	X	X	X	Planning Department	cost	n/a	On going
	1	1	Up	town	T				
Take steps to actively preserve existing						Community Reinvestment			
neighborhoods.	X	X	X	X	X	Department	\$25,000	CDBG/City	On going

2009-2013									
	2009	2010	2011	2012	2013	Responsibility	Cost	Funding	Accomplished
Provide connections between the city's network									
of greenspace and trails. Interconnect adjacent									
rails, recreation areas, and greenspace where						Parks and Recreation	\$200,000	City/grants/	
possible.	Х	X	X	X	X	Department	per year	private funds	In progress
Support protection of the Chattahoochee River									,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,
and its tributaries by requiring adequate riparian									
buffers to control runoff and sedimentation from									
new development, and prohibit incompatible									
uses.	Х	X	X	X	X	Planning Department	\$0	n/a	On going
Highlight cultural assets through public art and									
-			×	×	l x	UPTown Columbus Inc.	\$10,000	Private funds	On maine
the hosting and promotion of Uptown events.	X	<u> X</u>				JUP Town Columbus Inc.	\$10,000	_ Private funds	On going
		Т	MIC	town	1				
Talanda a harakan kanan kanan kanan kanan kanan kanan kanan kanan kanan kanan kanan kanan kanan kanan kanan ka						Carrante Bainvastrant			
Take steps to actively preserve existing		\ ,,				Community Reinvestment		0000000	•
neighborhoods.	X	X	X	X	X	Department	\$25,000	CDBG/City	On going
								State DOT/City	
Undertake streetscape projects along identified							\$500,000	/Property	
commercial revitalization corridors.	X	X	X	X	X	Engineering Department	per year	Developers	in progress
Provide connections between the city's network									
of greenspace and trails. Interconnect adjacent									
trails, recreation areas, and greenspace where						Parks and Recreation	\$200,000	City/grants/	
possible.	X	l x	X	Х	X	Department	per year	private funds	in progress
		<u></u>	outheas	d					
Take steps to actively preserve existing						Community Reinvestment			
neighborhoods:	X	X	X	X	X	Department	\$16,000	CDBG/City	On going
Provide connections between the city's network									
of greenspace and trails. Interconnect adjacent									
trails, recreation areas, and greenspace where						Parks and Recreation	\$200,000	City/grants	
possible.	Х	X	X	X	X	Department	per year	/private funds	In progress
***************************************	<u> </u>		Columb	us Sou	th				
Support the efforts of the Columbus South	<u> </u>		T						
Revitalization Task Force and work to		1							
implement the recommendations of the									
Revitalizing Columbus South Report. See also		,					\$25,000 per	City/grants/	
OxbowSTWP task.	×	l x	X	Х	×	Columbus South	year	private funds	Completed

2009-2013									
	2009	2010	2011	2012	2013	Responsibility	Cost	Funding	Accomplished
Owner at affects to resistalize the City's Enterprise									
Support efforts to revitalize the City's Enterprise						Community Reinvestment	500.00	ommunity	
Zone through active marketing and the				х	v				Camamiatand
provision of redevelopment incentives.	X	X	X	_ ^_	Χ	Department	Revitatiizatio	n STWP items.	Completed
Pursue redevelopment efforts that create									
neighborhood centers, such as Baker Village,						D			
that give Columbus South symbolic and						Community Reinvestment		mmunity	. .
economic centers.	X	X _	X	Х	X	Department	Revitatilizatio	n STWP items.	On going
Take steps to actively preserve existing						Community Reinvestment			
neighborhoods:	×	X	x	×	×	Department	\$16,000	CDBG/City	On going
Provide connections between the city's network		 	 	· · · · · · · · · · · · · · · · · · ·	 		7,0,000	3333737	on going
of green space and trails. Interconnect									
adjacent trails, recreation areas, and green		•				Parks and Recreation	\$200,000	City/grants/	
space where possible	l x	×	×	l x	X	Department	per year	private funds	In progress
apace where possible	<u> </u>	<u> </u>	 ^	 ^	- ^-	Doparation	por your	private rands	iii progress
Noise abatement from Fort Benning –									
Discourage the noise-sensitive land uses, such									
as single family subdivisions, churches,		ļ					No additional		
hospitals, and schools in noise-impacted areas.	X	×	×	l x	×	Planning Department	cost	n/a	Ongoing
nospitals, and schools in noise-impacted areas.		1 ^		bow	1 ^_	Flaming Department	COST	11/4	On going
Comment the offerte of the Columbia Court	1	7	<u>Ux</u>	DOW		Т			
Support the efforts of the Columbus South									
Revitalization Task Force and work to									
implement the recommendations of the							#DE 000	Ottorionantal	
Revitalizing Columbus South Report. See also					,	0-1	\$25,000 per	City/grants/	
Columbus South STWP task.	X	X	X	X	X_	Columbus South	year	private funds	Completed
						Convention and Visitors			
Promote Oxbow Meadows and the Infantry	1					Bureau/Presidential		City/grants/	
Museum as a regional tourist destination.	X	X	X	X	X	Pathways	\$2,500	private funds	On going
Provide connections between the city's network									
of greenspace and trails. Interconnect adjacent	4							_	
trails, recreation areas, and greenspace where			1			Parks and Recreation	\$200,000	City/grants/	
possible.	X	X	X	X	X	Department	per year	private funds	In progress
Support protection of the Chattahoochee River									
and its tributaries by requiring adequate ripariar									
buffers to control runoff and sedimentation from	1]								
new development, and prohibit incompatible							No additional		
uses.	X	X	X	X	X	Planning Department	cost	n/a	On going

TOA9-TA 10									
	2009	2010	2011	2012	2013	Responsibility	Cost	Funding	Accomplished
Restrict development in floodplain areas to									
protect sensitive wetlands and private property					l				
from the impact of seasonal flooding. Use									
floodplains as possible sites for pervious trails							No additional		
and passive recreational uses.	Х	Х	Х	Х	X	Planning Department	cost	n/a	On going

2008-2013	2009	2010	2011	2012	2013	Responsibility	Cost	Funding	Accomplished
		Com	munity	Revitali	zation		, .		Yes/If No, why?
Organize a VIP trip of City officials to									•
Washington to publicize the City's efforts to]					
respond to growth at Ft. Benning with		1							
revitalization, show them redevelopment plans,	İ								
and ask representatives of Congress and the								Chamber of	
Department of Housing and Urban								Commerce	
Development for financial support.	X					Mayor	\$ 25,000	/City	Completed
Create Mayor's Revitalization Council to advise		}							
the Mayor and Council on methods to					ł				
encourage private sector participation in the		1							
implementation of the City's revitalization plans,									
and hire an Executive Director to broker public-		1							
private partnerships in TRA's.	X					Mayor's Office	\$100,000	City	Completed
Engage real estate professionals to prepare									
marketing and promotion of available infill						Mayor's Revitalization			
development sites in in-town neighborhoods.			X			Council	\$10,000	City	Completed
	·	Quality C	Commu	nity Infr	astruc	ture	· · · · · · · · · · · · · · · · · · ·		<u> </u>
Continue to collaborate with regional partners				1]				
to identify and lobby for funding available for				ł					
community facilities and infrastructure due to							1		
increased population as a result of military									
growth.	X	×	×	X	x	City Manager	\$5,000	City	Completed
Use the Future Policy Map to define areas	<u> </u>	 	 ``	 ``	 ^	ony manager	40,000	<u> </u>	Johnpieteu
where future services should and should not be					1	İ			
provided and redefine urban service district									
boundaries.		×				City Manager	\$5,000	City	Completed
boundaries		 ^ -	 	 	-	City Manager	Ψ3,000	City	Completed
Construct New Fire Station at River Road and						Development Resources			
Biggers Road (Station 16).		×	l x		1	Center- Engineering	\$1,869,000	City	Completed
Construct New Fire Station at Cargo Drive and	 	 ^` -	 ^	 	 	Development Resources	\$ 1,000,000	<u> </u>	Joinpicted
Transport Blvd (Station 17).		×	X			Center- Engineering	\$1,869,000	City	Completed
Transport Biva (otation 11).	 	 ^ -	 ^ -	 	 -	Parks and Recreation	Ψ1,003,000	<u> </u>	Completed
Natatorium	Х	X	X	X	X	Department	\$10,000,000	City	Completed
Talalonum	 ^ -	 ^	 ^-	 ^	 ^-	Parks and Recreation	\$ 10,000,000	City	Completed
Pop Austin/Carver Interior Renovations	X	×	X	1		Department	\$825,000	City	Completed
r op Austinioaiver intentit iventivations	+ ^-	 ^-	 ^ -	-	 -	Parks and Recreation	\$025,000	City	Completed
Upgrade lighting at Psalmond Road Complex.	X					Department	\$75,000	City	Commissed
spyrade righting at risamionu road complex.					L	Thehairmenir	3/3,000	City	Completed

2009-2013	2009	2010	2011	2012	2042	Responsibility	Cost	Funding	Annonalishad
Implement Columbus Police Department	2009	2010	2011	2012	2013	Responsibility	Cost	Funding	Accomplished
Strategic Plan and Capital Improvements Plan									
and Continue recruiting efforts to increase the									
number of sworn police officers.	X	X	х	х	х	Police Department	\$13,536,000	City	Completed
	3.5	: Bala	nced T	anspor	tation	enter deliner on an area of the con-			Control of the second
Continue coordination with Fort Benning on									
BRAC-related impacts to transportation									
infrastructure. Items include coordination of									
METRA service to Fort Benning, monitoring of									
infrastructure improvements, and identifying									
additional improvements that are needed.							no additional		
	X	X	Х	Х	X	Planning Department	cost	n/a	Completed
Interstate 185 from St. Mary's Rd to Victory Dr.								Federal/State	
•	Х					Planning Department	\$14,466,000	DOT/Local	Completed
Prepare status report and perform annual									
monitoring of implementation of BRAC-related									
infrastructure improvements. If needed,						Planning			
convene coordination committee for On-Going	l					Department/Engineering			
oversight.	X	X	Х	X	X	Department	\$30,000	City	Completed
Update City Parking Management Plan to									
address changing parking concerns of				1					
businesses and employees in Downtown and									
Midtown. Review parking management division									
policies and practices, promote shared use of									
public facilities and identify additional areas						Diamina			
requiring enforcement activities.		x				Planning Panertment/METRA	\$30,000	Cih.	On
Droto	otion or			1 - 5 th -	Madrica	Department/METRA i Environment.	\$30,000	City	Completed
Prote	CHON A	ic Enna	nceme	it or the	Natura	Environment.	T		
			ĺ						
Work with Fort Benning on noise reduction									
techniques and mitigation such as imposed									
testing and training restrictions and curfews to		1							
minimize complaint risk, terrain barriers, testing						City Manager/ Planning			
and firing sheds and inter-lane barriers, etc.	l x	l x	×	l x	x	Department	\$0	n/a	Completed
and thing alread direct field addition of oto.	L	<u> </u>	ing Im				1 40	117 🔾	- Jonipieted

2008-2013									
	2009	2010	2011	2012	2013	Responsibility	Cost	Funding	Accomplished
Continue to work towards renewal of the City's									
Special Purpose Local Option Sales Tax and		·							
adoption of a permanent Local Option Sales						City Manager/City	No additional		
Tax.	X	X	Х	X	X	Council/Mayor	Cost	n/a	Completed
Complete an analysis of the potential impacts									
of expanding the Enterprise Zone in South									
Columbus. This tool has the potential to									No desire to expand
incentivize a larger quantity of businesses to				Į.		1	No additional		the Enterprise Zone
locate within in-town areas of Columbus.	X	X				Planning Department	Cost	n/a	by Council.
THE PARTY OF THE P	Region	al Coop	eration	and Lo	cal Parl	nerships	Harris a local de l'ans	er adist in	
Generate public bulletins to prepare citizens for									
potential negative impacts of Ft. Benning						City Manager/Fort			
expansion such as noise and air quality issues						Benning/ Planning			
from prescribed burns.	X	X				Department	\$10,000	City	Completed
Sustain and uphold the regional partnership of									
school districts. Under the lead of the	ŧ								
Muscogee County School District, eight									
neighboring school districts have entered into a									
partnership to request funding directly from the]		1					
federal government for new school						Muscogee County School	No additional		
construction.	Х	X	X	X	Х	District	cost	n/a	Completed

2014-2018	• • •						e v	
	2014	2015	2016	2017		Responsibility	Cost	Funding
		(Commu	nity Rev	<u>italizat</u>	ion		
Review the Future Policy Map and	1							
recommendations of the Comprehensive Plan								
to designate Targeted Redevelopment Areas					ĺ			
(TRA's) for focusing revitalization strategies		l				Community Reinvestment	No Additional	
and resources.	X	Х	X	_ X _	X	Department	Cost	City
The Mayor's Revitalization Council shall advise								
the Mayor and Council on methods to								
encourage private sector participation in the				1				
implementation of the City's revitalization plans,								
and hire an Executive Director to broker public-								
private partnerships in TRA's.	X	Х	X	X	X	Mayor's Office	\$100,000	City
Encourage in-town housing appropriate for								
"empty nesters", retirees, and other older adults								
and consider amending the UDO to provide for								
senior living communities with universal design								
standards and amenities for seniors.	x					Planning Department	\$0	N/A
Ensure that adequate amounts of in-town land							·	
are zoned for small lot and higher density								
zoning classifications that are attractive to								
seniors and young adults.	X	X	X	X	Х	Planning Department	\$0	N/A
Inventory vacant and underutilized sites in						1		
TRAs and create a database to track their use,								
ownership, condition, tax status and						Community Reinvestment		
maintenance.	X	X	X	X	X	Department	\$50,000	City

,	2014	2015	2016	2017	2018	Responsibility	Cost	Funding
Create database of publicly owned property and tax foreclosed properties. Prior to sale, incorporate covenants restricting development and use to be consistent with redevelopment plans for these areas. Restrictions on price of resale or maximum rent can result in increased supply of affordable housing.	X	X	x	X	x	Community Reinvestment Department / Columbus Land Bank	\$5,000	City
Engage real estate professionals to prepare marketing and promotion of available infill development sites in in-town neighborhoods.	×	×	×	×	×	Mayor's Revitalization	N/A	City
Redevelopment District bond incentives to encourage investment in blighted areas	x					Mayor's Revenue Review Commission and Mayor's Real Estate Investment Initiative Commission	None	N/A
Prepare an overlay zoning district (or conservation districts) to establish appropriate development standards and incentives for infill and redevelopment. Prepare design standards for compatible infill development.	×	X	×	×	×	Planning Dengetment	On-going	N/A
Organize a Council of Neighborhoods with the goal of establishing permanent Neighborhood Planning Department Units for different quadrants of the city.	X	X	x	X	x	Planning Department City Manager/Planning Department/Office of Crime Prevention	\$0	N/A
Seek grant-writing assistance for neighborhoods to seek federal, state, and foundation funding for neighborhood priorities.	×	×	×	×	×	City Manager/Planning Department/Office of Crime Prevention	\$0	N/A

2014-2018								er State
	2014	2015	2016	2017	2018	Responsibility	Cost	Funding
Sponsor clean-up days in neighborhoods using				ĺ				
City staff and volunteers to remove graffiti,				ĺ				
litter, dumped trash, and other debris.						Community Reinvestment		
	X	X	X	Х	X	Department	\$50,000	city/private
Establish proactive inspection and code								
enforcement efforts in targeted neighborhoods								
with systematic code deficiencies that are								
contributing to disinvestment and coordinate								
with housing rehabilitation loans for owner-								
occupied stock.	1				1	Inspections and Code		
	X	X	X	X	X	Enforcement	On-going	N/A
Prepare housing conditions survey of in-town								
neighborhoods to identify and classify housing								
conditions, matching appropriate strategies to				1		Community Reinvestment		
each.	X	X	X	X	X	Department	\$50,000	City
Columbus Housing Initiative is an innovative								
effort to coordinate the excess supply of low								
income housing of suitable quality wth those in								
need of housing options. The program is a								
partnership between the City's Codes and			l	1		1		
Inspections Department (which inspects each								
submitted qualified unit to validate code			1		l			
compliance), the City's Community								
Reinvestment Department (which oversees and			1					
coordinates the effort), the Housing Authority								
(which refers its potential clients to qualifying								
units), private large scale property managment						Community		
companies (which propose potential housing					•	Reinvestment/ Mayor's		
units) and the City Manager and Mayor's						Office/ Inspections and		Each participant
Office's (which oversee and direct the						Codes Department/	Minimal Admin	assumes their own
initiative).	X	×	X	X	X	Housing Authority	Costs	costs at this point.

	2014	2015	2016	2017	2018	Responsibility	Cost	Funding
Continue efforts in the 5th and 6th Avenue						Development Resource	,	
Redevelopment Area to preserve and revitalize						Center/Community		
the neighborhood.	Х	Х	Х	Х	X	Reinvestment Division	\$16,000	City
						Development Resource		
						Center/Community		
			ł			Reinvestment		
						Department/		
South Lawyers Lane Redevelopment Area	X_	X	Х	X	X	NeighborWorks	\$1,000,000	CDBG/HOME
						Community Reinvestment		
2nd Avenue Redevelopment Area	X	X	Х	X	×	Department	\$1,000,000	CDBG/HOME
	<u> </u>					Development Resource		
]	ļ		Center/Community		
		•	j			Reinvestment		
Beallwood Redevelopment Area	X	X	Х	X	X	Department	\$1,500,000	CDBG/HOME
***************************************	1				-	Development Resource	- interest in the second secon	
						Center/Community		
						Reinvestment		
	1					Department/Columbus		
						Housing		CDBG / HOME /
East Highland Redevelopment Area	X	Х	X	X	Х	Initiative/Midtown, Inc.	\$2,500,000	Private Funds
<u> </u>		·				Development Resource		
						Center/Community		
						Reinvestment		
						Department/Columbus		
East Wynnton/Carver Heights/East Carver			1			Housing		
Heights	×	X	X	X	X	Initiative/Midtown, Inc.	N/A	N/A
			1			Development Resource		
Use Code Enforcement and/or rehabilitation	1.					Center/Community		
assistance to maintain the quality of the						Reinvestment		
housing stock and avoid serious deterioration.	X	X	X	×	X	Department	\$750.000	CDBG/HOME

2014-2018	2014	2015	2016	2017	2018	Responsibility	Cost	Funding
Establish funds and procedures to acquire,							0001	- unung
demolish and redevelop vacant housing units	1							
that are so under-maintained that they have								
become neighborhood nuisances and safety	l					Community Reinvestment		
hazards.	x	x	X	x	x	Department	\$1M/year	CDBG/City
Use HOME and other funds to create a	ļ							,
revolving loan program for rehabilitation of								
owner-occupied housing of low and moderate								
income households, giving priority to correcting						Community Reinvestment		HUD - HOME
code violations.	X	X	X	Х	X	Department	\$1M/year	program/City
Establish and publicize availability of affordable			-		<u> </u>			
credit counseling for elderly and other								
homeowners who are facing foreclosure.						Community Reinvestment		
	X	X	X	X	X	Department	\$5,000	City
Prepare an amendment to the Unified							······································	
Development Ordinance to grant bonus density								
incentives and development and design								
standards for in-town mixed-use developments								
(conservation districts).	X	X	X	X	X	Planning Department	On-going	N/A
Publicize the success stories from loft								
conversions that have occurred downtown and								
promote the availability of additional sites.			1			Community Reinvestment		
	X	Χ_	X	X	X	Department	\$5,000	City
Provide start-up resources and grant funding to								
support a non-profit Neighborhood Urban								
Design Center based on models established by						Community Reinvestment		
cities of Chattanooga and Baltimore.	X	X	X	X	Х	Department	\$50,000	City
Inventory historic properties throughout the								
community to identify need for adaptive reuse.								
Encourage market studies to be performed for								
these properties to establish opportunities.						Historic Columbus		
	X	X	L X	X	Х	Foundation	On-going	City

	2014	2015	2016	2017	2018	Responsibility	Cost	Funding
				Ì	ļ			
Hold workshop(s) with realtors and				ļ				
homeowners to discuss in-town market								
perceptions of the community. Establish a Task								
Force to identify sources of negative								
perceptions and to develop a plan to address								
the sources of problems and prepare								
promotional materials that publicize the assets	٠,,					Community Reinvestment		•
of the City's in-town neighborhoods.	X	X _	X	X _	X	Department	On-going	City
Strengthen the city's Community Reinvestment								
Department and ensure that it has all the	ì							
powers authorized by the State Redevelopment								
Powers Act and the Urban Redevelopment Law						1		
and power to coordinate actions of the Planning							ľ	
Department, Community Reinvestment								
Department, Engineering Department, Parks						1		
and Recreation, Development Authority of								
Columbus, Downtown Development Authority,								
Housing Authority, and Land Bank Authority	ļ		Ì		1			
with respect to designated redevelopment								
areas of the City.	Х	X	X	X	X	City Manager	On-going	<u>City</u>
Revise Unified Development Ordinance to								
allow accessory dwelling units and establish						The state of the s		
appropriate development and design standards								
for them.	X	ļ			,	Planning Department	\$0	N/A
City Council designates Quality								
Redevelopments for selected sites located								~ "
within TRA Master Plans.	X	X	X	X	X	City Manager	On-going	City
City Council initiates rezoning of Quailty]					
Redevelopments consistent with TRA Master Plans.	x	X	X	x	×	City Manager	On asina	City
rialis,	_ ^					LORY Manager	On-going	City

2014-2018		100			4 1			***
	2014	2015	2016	2017	2018	Responsibility	Cost	Funding
Provide procedures and Ombudsman for				ĺ		Planning		
coordinated and expedited plan review and fee						Department/Inspections		
waivers for quality redevelopments.			İ			and Code		
					,,	Department/Engineering	200 000/	0.1
	X _	X	X	X	X	Department	\$60,000/year	City
Develop an effective model for channeling					l			
private development and investment to		ļ						
underutilized areas of Columbus, Georgia.		1	}	1	1			
Identify market anomalies and other stumbling			1					
blocks to investment in underutilized areas of			1			Mariana Bank Makaka		
Columbus, Georgia and recommend strategies						Mayor's Real Estate	***	
to overcome them.		,				Investment Initiative	Minimal Admin	
	X_	X	X	_ X	X	Commission	Costs	Mayor's Budget
Provide tax abatement during redevelopment								
process for quality redevelopments.	X	X	X	X	X	Finance Department	200,000/yr.	taxes foregone
Work with community stakeholders to prepare								
detailed Master Plans for TRA's, including lists		1						
of needed public improvements, identifying								
potential catalyst sites (Quality								
Redevelopments) and design standards for								
public improvements and private developments								
that include consideration of design								
compatibility and Crime Prevention Through						Community Reinvestment		
Environmental Design (CPTED).	x	X	l x	×	×	Department	\$500,000	City
Review the City's Unified Development	 ^	 ^ -	 	 ^-	 ^	Dopartment	000,000	Oity
Ordinance and consider providing incentives								
(density bonus, expedited permitting) for mixed-								
income housing in in-town neighborhoods								
(conservation districts).	×	×				Planning Department	\$0	N/A
Provide incentives for businesses that offer	 ^-	+ ^-	 		<u> </u>	1. idining Department	<u> </u>	14//
good quality low-skilled jobs to locate near in-	1					Community Reinvestment		Federal Enterprise
town neighborhoods.	×	X	×	X	×	Department	\$200,000/ yr.	Funds

2014-2016	2014	2015	2016	2017	2018	Responsibility	Cost	Funding
Build public/private partnerships with major								Community
businesses, foundations, and non-profit								Reinvestment Dept.
agencies in the City and state.						Mayor's Revitalization		Chamber of
,	X	X	X	Х	X	Council	\$5,000	Commerce
Commission a study on the continued use of						City/Chamber of		Chamber of
the state docks at their present location.	Х	Х	X	X	X	Commerce	\$20,000	Commerce/City
Develop a monitoring system to keep a current								
inventory regarding industry's needs and								Chamber of
problems.	X	Χ	X	Х	_ X _	Chamber of Commerce	\$7,500	Commerce/City
Continued support of efforts of Development						Development		
Authority of Columbus in economic						Authority/Chamber of		Chamber of
development.	X	Х	X	X	X	Commerce	.25 mills per year	Commerce/City
Periodically contact local companies regarding						Development		
current activities and possible expansions						Authority/Chamber of		Chamber of
(coordinate with BREP studies).	X	X _	X	Х	_ X _	Commerce	\$5,000	Commerce/City
								Chamber of
Market six cluster industries.	X	X	X	X	X	Chamber of Commerce	\$25,000	Commerce/City
Support the Board of Historic and Architectural								
Review and the Façade Board in their								
preservation and redevelopment efforts.			l					
	X	X	X	X	X	Planning Department	\$0	N/A
Continue efforts in the MidTown neighborhoods						Planning		
to preserve and revitalize the area.				1		Department/Community		
						Reinvestment		
						Department/Office of		
	X	X	X _	X	X	Crime Prevention	\$0	N/A
Continue efforts to preserve the historic fabric						Planning		
and revitalize the Bibb City area of the City.						Department/Community		
					1	Reinvestment		
						Department/Office of		
	X	X	X	X	X	Crime Prevention	\$0	N/A

2014-2018							i tw	
	2014	2015	2016	2017	2018	Responsibility	Cost	Funding
Conitnue to hold the Preservation for Profit						Coalition for Sound		
seminars						Growth / Historic		
						Columbus Foundation,		
	X	X	X	X	X	Inc.	N/A	N/A
Partner with the National Vacant Properties								
Campaign				1				
						Coalition for Sound		
			1			Growth / Planning		
						Department / Community		
	X	X	X	X	X	Revitalization Department	On-going	N/A
	-					City/Chamber of		City/Chamber of
Continue efforts of develop a Riverfront Activity						Commerce/Uptown		Commerce/Uptown
Area	Х	X	X	X	Х	Columbus	\$10,000	Columbus
Seek GDOT and Federal Highway funds for								
streetscape improvements on key streets in						Planning		
Targeted Redevelopment Areas.	Х	X	Х	X	X	Department/MPO	\$0	City/GDOT
		Qua	lity Con	munity	Infrasti	ructure		
Create a community where every person is	Х	X	X	X	X	Mayor's Commission on	Program/ Project	Approximately
valued and presented with equal access to						Unity, Diversity and	Costs	\$3,500 Commission
opportunities. Gather information, data and						Prosperity		Fund
public input in order to provide and/or						, ,		
recommend policies, strategies, education								
efforts and programs to the Mayor, and, upon		1						
the Mayor's invitation, to City Council.								
Identify issues and suggest solutions regarding	Х	X	X	Х	X	Mayor's Opportunity	Minimal Admin	Mayor's Budget
how our community may obtain a one-stop						Center Task Force	Costs	
resource center that facilitates a reduction in								
homelessness. This is an integral part of the								
Ten Year Plan to End Homelessness by								
making it rare, short-term and preventable.								
	1							

2014-2018								
	2014	2015	2016	2017	2018	Responsibility	Cost	Funding
Collaborate with scrap medal stakeholders, law enforcement, property owners and city officials o reduce costly, destructive copper thefts.	X	X	X	X	X	Mayor's Copper Theft Task Force	Minimal Admin Costs	Mayor's Budget
Continue to collaborate with regional partners o identify and lobby for funding available for community facilities and infrastructure due to ncreased population as a result of military growth.	×	X	x	×	x	City Manager	\$5,000	City
Use the Future Policy Map to define areas where future services should and should not be provided and redefine urban service district poundaries.		x				City Manager	\$5,000	City
Establish a Capital Improvements Program to guide the construction and funding of major acilities in the City. The program should be coordinated with the Short Term Work Program and annual budgeting process. The CIP should be a very open process that involves open records that are accessible to the public.		x_	x	X	X	Finance Department	\$50,000	City
Consider using performance-based land use controls, authorizing staff to evaluate land use decisions in a flexible but consistent manner. These objectives should be considered based on the Future Policy Map and core principles, including access to infrastructure, environmental sustainability, etc.	×	X	X	X	 x	Planning Department	\$0	N/A

2014-2018							1	
	2014	2015	2016	2017	2018	Responsibility	Cost	Funding
Evaluate departmental strategic plans to								
nsure that they are consistent with revised								
priority growth areas, targeted redevelopment								
areas, and new urban service district					l			
oundaries.	X	X	Х	X	X	City Manager	no extra cost	N/A
Continue to collaborate with the Columbus								
Vater Works to support growth at Fort Benning								
and the focused redevelopment described in								
he Future Policy Map.	X	X	X	Х	X	City Manager	no extra cost	N/A
Ipgrade existing infrastructure and public								
acilities in Targeted Redevelopment Areas to					1			
accommodate infill development.	X	Х	X	Х	X	City Manager	unknown	N/A
Continue to pursue additional revenue sources								
hat are needed to staff, operate, and maintain			ļ		ļ			
oublic facilities.	X	X	X	X	X	City Manager	no extra cost	N/A
Create and maintain a comprehensive								
nventory of all capital facilities with expected	ĺ							
iseful life and replacement costs of each.	X	X	X	X	l x	Engineering	\$5,000	City
Develop and maintain a formal and detailed								
naintenance and replacement program for all					l			
City Facilities.	X	Х	X	X	X	City Manager	\$20,000	City
Develop a property management program with								
he purpose of identifying public lands suitable								
or parks, pocket parks, public squares and					1			
reens and other purposes that is consistent				1				
ith the Future Policy Map.	X	X	X	X	X	Planning Department	\$0	N/A
						Parks and Recreation		
Develop a park master plan including	1					Department / Planning		
schematic design concepts for the trail system.	X	1				Department	\$5,000/year	City

2014-2018						*		* .
	2014	2015	2016	2017	2018	Responsibility	Cost	Funding
Ensure an effective and fiscally responsible								
programming plan for all Park and Recreation								
•						Parks and Recreation		
divisions with strong focus on Athletics,	v	"		_			On anina	City
Aquatics, Seniors, and Therapeutics.	X	X	X	X	X	Department	On-going	City
Develop a data driven, cost effective and						Design and Design		
systematic, replacement and maintenance plan		.,				Parks and Recreation		0 14
or parks, facilities and equipment.	X	X	X	X	X	Department	\$1,435,000	City
Memorial Stadium - field and facility								
mprovements including improved lighting, and						Parks and Recreation		
elevator and other ADA accessibilities.	Х	X	X	X	X	Department	\$1,900,000	City
Provide a regional tennis hub at Cooper Creek								
vith additional tennis courts, equipment and an						Parks and Recreation		
expanded concession program.			X	X	X	Department	\$500,000/year	City
						Parks and Recreation		
Britt David Park Cultural Arts Studio	X	X	X	X	X	Department	\$250,000/year	City
Reinstate the Park Rangers Program to reduce								
he expense associated with repair due to								
andalism and crime, increase the number of						Parks and Recreation		
park users.	X	X	X	X	×	Department	\$500,000/year	City
Additional Training, Programming, training, and						Parks and Recreation	-	
marketing for community schools.	X	X	×	X	X	Department	\$1,100,000	City
					1	Parks and Recreation		
Woodruff Farm Soccer Complex - 7 new fields	Х	X	×	X	×	Department	\$1,100,000	City
Programming for adults over 25 and seniors to		<u> </u>				Parks and Recreation		
nclude plans away from facilities.	X	×	X	X	×	Department	\$340,000	Cîty
Develop new therapeutics opportunities to		 			1			1-
ncrease programming due to growing number						Parks and Recreation		
of available participants.		×	×	X	×	Department	\$275,000	City
		 ``	1	 	1-	Parks and Recreation	-	
Complete Playground Renovations	×	×				Department	\$175,000	City

Columbus/Muscogee County Short Term Work Program Update 2014-2018

2014-2018	2014	2015	2016	2017	2018	Responsibility	Cost	Funding
Renovate Pavilions and Buildings at Flatrock			2010	2.071		Parks and Recreation	Cost	, anamg
Park.	x	x				Department	\$575,000	City
ark.	- ^ -					Parks and Recreation	Ψ070,000	Oity
Heath Park restrooms and trail improvements.	×	×				Department	\$250,000	City
Paint South Commons Stadium and					···	Parks and Recreation		
Roundhouse	X	X	X	X	Х	Department	\$100,000	City
Fire Department Training Classroom.	X	X	X	X	Х	Fire/EMS	\$10,825,000	City
mplement Fire/EMS Strategic Plan for								
Personnel	l x	Х	X	Х	X	Fire/EMS	On-going	City
mplement Fire/EMS Strategic Plan for								
Equipment/Maintenance	X	X	X	Х	X	Fire/EMS	On-going	City
Fire/EMS - Emergency Watercraft	X	Х	X	X	Х	Fire/EMS	On-going	City
Fire/EMS - Engines	Х	X	X	X	Х	Fire/EMS	On-going	City
Fire/EMS - Quint	X	Х	X	Х	X	Fire/EMS	On-going	City
Fire/EMS - Ambulances	X	X	X	X	X	Fire/EMS	On-going	City
Fire/EMS - Command Vehicles	X	Х	Х	X	Х	Fire/EMS	On-going	City
Fire/EMS - Staff Vehicles	Х	Х	Х	X	X	Fire/EMS	On-going	City
Industrial Park Sewer Lines	X					Columbus Water Works	\$2,700,000	City
Continue to work with the Water Board to								
coordinate the construction of utility lines which								
are designated for short and long ranged				1				
development of the Water Works Master Plan.	×	l x	×	×	l x	Columbus Water Works	\$5,000	City
Update study of office space needs for				—	-			
Columbus Consolidated Government.	X	Х	Х	Х	Х	Public Works Department	\$0	N/A
Create an overlay zoning district that								
, -		1			1		ì	
encompasses long-range medical and health facility growth between the St. Francis Hospital								
	•					Blannian Donatmost	60	NI/A
campus and Columbus Regional Health.	X -	X	X	 	X	Planning Department	\$0	N/A
Develop Marina in South Columbus.				X		Planning Department	\$4,000,000	City

Short Term Work Program

2014-2018			<u> </u>					
	2014	2015	2016	2017	2018	Responsibility	Cost	Funding
Maintain a Comprehensive Transportation Plan consistent with the 2028 Comprehensive Plan Update. Objectives should include formalizing LRTP/TIP project selection process and developing/modifying policy recommendations based on community goals established during						Planning		
he Comprehensive Plan Update.	X	X	Х	X	Χ	Department/MPO	no additional cost	<u>N/A</u>
Continue to improve access control requirements, such as medians, turn lanes and supportive local ordinances, in developing areas, including. Such controls help improve the driving atmosphere, preserve existing character, and improve safety for bikers and pedestrians.	X	X	X	X	X	Planning Department/Engineering	\$0	N/A
Update Greenway Master Plan to connect	 	 		<u> </u>	 ~			
existing trails to neighborhoods, preserve green	ļ					Planning Department &		
space from future development and promote						Parks and Recreation		
exercise.	X					Department	\$0	N/A
Develop a formalized strategy for implementing appropriate Transportation System Management (TSM) techniques in/throughout the city.	x _	Х	X	X	X	Engineering Department/MPO	\$500,000	City
Conduct a comprehensive operational analysis (COA) for transit to identify underserved transit markets, determine hours of service, identify capital needs and maximize efficiencies. Focus should be placed on providing transit options for the City's growing senior population.								
	X	X	X			METRA	\$100,000	_TIA

2014-2018	2014	2015	2016	2017	2018	Responsibility	Cost	Funding
Continue Travel Demand Management (TDM)	2017	2010	2010	2011	2010	responsibility	0031	r ditaing
program to promote air quality and reduce								
traffic congestion. Programs should include the								
following: car pools, promotion of flexible								
working hours with major employers,								
encouragement of trips made by transit; cycling								
or walking, and encouragement of working						Planning		
from home.	X	X	X	X	X	Department/MPO	\$50,000	City
Study the feasibility of adding bike lanes to			1		†			
downtown areas that would compliment and								
potentially connect to the Riverwalk. As an								
element of the study, identify key locations for				l		Planning		
bicycle facilities.	X	X	X	X	X	Department/MPO	On-going	City
Develop a formal policy to expand alternative								
transportation opportunities by adding bicycle								
lanes, bicycle friendly shoulders, or parallel								
multi-use paths to roadways during all								
widenings and new construction projects for all				l				
collector or arterial streets. Expansions should								
be considered with other related bicycle						Planning		
studies.	X			<u> </u>		Department/MPO	On-going	N/A
Adopt American Association of State Highway								
and Transportation Officials (AASHTO)								
Standards for all sidewalks, trails and								
crosswalks to conform to all ADA requirements.	1	1						
	X	X	X	X	X	Engineering Department	On-going	N/A
Talbotton Rd and Warm Springs Rd/7th Ave to		l						
Crestview Dr.	X	X	X	X	X	Planning Department	\$15,100,000	Federal/State DOT
Schatulga Rd/Eastern Connector from Fall Line	l l	l						
Freeway to Buena Vista Rd.	X	X	-		-	Planning Department	\$9,000,000	Federal/State DOT
Actively maintain an inventory of pedestrian								
facilities in GIS, including a record of their				,,				0.0
condition.	X	<u> </u>	X	X	J X	Engineering Department	On-going	City

2014-2018				Car		the state of the s		
	2014	2015	2016	2017	2018	Responsibility	Cost	Funding
Initiate a Sidewalk Connectivity program to fill								
identified gaps in the pedestrian network,								
placing priority on projects within a half mile of						Planning Department/		
schools, parks, and transit stops.	X	X				Engineering Department	On-going	City
Construct new road projects as outlined in the								
Long Range Transportation Plan (LRTP).								
Please see Appendix B for a current list of						MPO / Engineering		
LRTP projects.	Х	X _	X	X	X	Department	On-going	tbd
Work with Georgia Department of								
Transportation to develop a truck route plan.		X				Engineering Department	\$50,000	City/State DOT
Forest Rd from Macon to Floyd Rd/Woodruff								
Farm Rd	X	X	X			Planning Department	\$7,331,000	LOST
Forest Rd Floyd Rd/Woodruff Farm Rd to								
Schatulga Rd	X	X	X	X	X	Planning Department	\$7,331,000	LOST
Construct Six Gateway Intersections								Federal/State
Construct Six Gateway intersections	X	X	X	X	X	Engineering Department	\$714,000	DOT/Local
Whittlesey Rd from Whitesville Rd to Bradley								Federal/State
Park Dr.	X	Х				Planning Department	\$7,117,000	DOT/Local
Riverwalk	Х	Х				Planning Department	\$10,000,000	TIA
Interests Current But Doub M. Dide						Planning Department /		
Intercity Express Bus Park-N-Ride	X	X				METRA	\$22,400,000	TIA
South Lumpkin Multi-Use Facility	X	Х				Planning Department	\$3,500,00	TIA
US 27/Custer Rd Interchange Reconstruction								
	X	X	<u> </u>		<u> </u>	Planning Department	\$20,000,000	TIA
Buena Vista Road Intersection Improvement			X	Х	X	Planning Department	\$40,000,000	TIA
Buena Vista Rd / I-185 interchange			X	X	X	Planning Department	\$47,670,000	TIA
State Route 219 Passing Lanes			X	X	X	Planning Department	\$17,690,000	TIA
Continue to follow recommendations of the				,				
2014 Alternative Transportation Plan.	X	X	X	X	X	Planning Department	\$0	N/A
Conduct study of expanding public								
transportation to developing areas of the								
community.	X	X _	L X	X_	X	Engineering Department	\$3,000	City

2017-2010	2014	2015	2016	2017	2018	Responsibility	Cost	Funding
Review and analyze the viability of high-speed	2017	2010			2010	Responsibility	0001	· Giranig
passenger rail in Georgia, specifically the					l			
feasibility of a Columbus, Georgia to Atlanta								
line. Review the issues of passenger rail								
construction, operations and market viability, as					1			
well as the economic impact passenger rail								
			ĺ			1		
might have on the Columbus, Georgia region.								Public Grant and
Issue a report of its analysis, findings and						Mayor's Commission on		Private Matching
conclusions to the Mayor of Columbus,	Х	_				1 '	#3E0 000	
Georgia.	- ' '	X	X	X	X	Passenger Rail	\$350,000	Funds
	rotectio	n and E	nnance	mento	T the Na	tural Environment.		***************************************
Incorporate the provisions of the River Corridor		İ						
Protection Plan Into the Unified Development	.,				l,		**	0:4:
Ordinance.	X	X	X	X_	×	Planning Department	\$0	City
Strictly enforce soil erosion and sedimentation								
controls and stormwater Best Management								
Practices (BMPs) within the Chattahoochee								
River corridor.	X	X	X	X	X	Engineering Department	No Extra Cost	
Prepare and adopt quality development corridor								
overlay districts along transportation corridors								
where determined appropriate, using the								
recommendations of the Future Policy Map as				1				
a guide.	X	X	X _	X	X	Planning Department	\$50,000	City
Purchase sensitive land for public conservation								
and recreation. This initiative should be								
coordinated with private efforts to conserve						City Manager/ Community		
land in the city, particularly efforts to pursue						Reinvestment/ Parks and		
land conservation easements near Fort						Recreation/ Planning		
Benning.	X	X	X	X	X	Department	\$0	N/A
Continue to encourage the use of the City's		**************						
Conservation Subdivision Ordinance.	Х	Х	X	X	X	Planning Department	\$0	N/A

2014-2018	2014	2015	2016	2017	2018	Responsibility	Cost	Funding
								•
Work with Fort Benning on noise reduction								
echniques and mitigation such as imposed	į							
esting and training restrictions and curfews to								
minimize complaint risk, terrain barriers, testing						City Manager/ Planning		
and firing sheds and inter-lane barriers, etc.	Х	Х	Х	X_	X	Department	\$0	N/A
Develop heat island mitigation guidelines for								
infill and redevelopment areas of the City.	_ X _	Χ	X	Х	X	Planning Department	\$0	N/A
Update and Implement Solid Waste								***************************************
Management Plan	X	Х	X	Х	X	Public Works Department	\$10,000	City
Implement the Columbus Consolidated			1					
Government's Storm Water Management								
Program	X	Χ_	X	Х	X	Engineering Department	\$950,000	City
Review the inventory and analysis of natural								
systems on a 5-year basis and continue to	İ							
develop policy recommendations for preserving			1			Cooperative Extension		
the environmental resources of the community.						Agency, Parks and		
						Recreation Department,		
						Engineering Department,		
						Community Reinvestment		
	X	Χ	X	X	X	Department	\$25,000	City
Monitor water quality in those creeks listed on				1				
the current 303(d) list (Waters not or partially								
meeting water quality standards associated								
with their intended use).	Х	X	Х	X	Х	Engineering Department	\$5,000	City

2014-2018					`.	<u> </u>	. ,	
	2014	2015	2016	2017	2018	Responsibility	Cost	Funding
Columbus will need to step up its efforts to								
monitor and protect its clean water in the	Į.							
Chattahoochee River and other significant								
water bodies as new growth takes place. Five		1				Ì		
of the city's significant rivers and streams,								
along with Lake Oliver, have been identified as								
not fully supporting the water quality standards								
mandated by the Clean Water Act. It is								
important to buffer these critical water bodies						Columbus Water		
and protect them from pollution from urban run-						Works/Engineering		
off.	Х	Х	Х	Х	Х	Department	\$20,000	City
Develop an inventory of storm water structures								
for Muscogee County and incorporate these								
structures positional and attribute information								
into a GIS database.	Χ	X	<u> </u>			Engineering Department	\$350,000	City
Implement and maintain a program for both								
detecting and eliminating illicit discharges from								
the separate storm sewer system.	X	Х	Х	Х	Х	Engineering Department	\$20,000	City
Continue to implement the Columbus Water								
Works Management Plan.	Х	X	Х	Х	X	Engineering Department	\$20,000	City
		M	anaging	Impact	s of Gr	owth		
Pursue action items as outlined on the City's								
Short Term Work Program. Track and update								
items listed as a part of annual budgeting	l							
process, and as new revenues become			1					
available add additional projects as determined							No additional	
appropriate.	Х	X	X	Х	X	Planning Department	Cost	N/A

2014-2018	•,					14		~ ***
	2014	2015	2016	2017	2018	Responsibility	Cost	Funding
Consider the Columbus Consolidated								
Government's current revenue sources and								
make recommendations where appropriate by			1					
determining whether the current revenue								
structure 1) is fair, 2) is sustainable, 3)								
promotes economic growth, and 4) avoids						Mayor's Revenue Review	Minimal Admin	
negative unintended consequences.	Χ_	Χ_	Χ_	Х	X	Commission	Costs	Mayor's Budget
Maintain salary study for City's police officers,								
fire fighters, and other staff whose departments								
will be significantly affected by population		1						
growth. Findings from these studies should be				ļ	-			
used to schedule pay rates and recruit new						Human Resources	No additional	
personnel to the City.	X	X	X	Χ_	X	Department	Cost	N/A
Continue to educate the public on potential								
funding mechanisms. An education campaign								
should include resources such as online				1	\			
information, media coverage, public meetings,								
and community flyers. This education								
campaign will help increase public awareness			1	l				
and minimize opposition for new revenue			İ	1		City Manager/Finance	No additional	
raising strategies.	X	X	Χ	X	X	Department/Mayor	Cost	N/A
Implement a public marketing campaign via]					_
flyers, media stories, and grassroots education								
to dispel misconceptions about the City's land		1			1	1		
use approach and educate the public on				ļ				
strategies and techniques being pursued. The		1		1				
"Champions of the Plan" should play a role in		1						
developing and moving this education process								
forward as should existing outreach					1			
mechanisms, including the "Columbus Plans"								
newsletter.	X) X) X) X	X	Planning Department	\$0	N/A

2014-2018							* * * * * * * * * * * * * * * * * * * *	
	2014	2015	2016	2017	2018	Responsibility	Cost	Funding
Regularly review and consider the								
appropriateness of Planning Department and								
development concepts and standards that may								
be new to our area, but have been successful							1	
in other places and have the potential to lower							No additional	
costs of City operations.	Х	Х	X	Χ	X	Planning Department	Cost	N/A
Work towards reviewing the possibility of							No additional	
passing local legislation to permit Tax							Cost This may	
Allocation Districts (TADs) by continuing public	1						require additional	
education efforts. These redevelopment		1					cost if the City	
districts can play an important role in						City Manager/City	looks for outside	
redevelopment initiatives.	Х	X	Х	Х	Х	Council/Mayor	help.	<u>N/A</u>
Coordinate the potential integration of								
Columbus Champions with the Coalition for								
Sound Growth by hosting a joint meeting to								
discuss the purpose of the two groups and							No additional	
potential opportunities for coordination.	X	X	Х	Х	X	Planning Department	Cost	N/A
Periodically meet with Columbus Champions or								
other citizens' group tasked with following								
through on Plan implementation. These	Ì	1		l				
meetings should help sustain community]			
interest in Plan implementation and help								
facilitate the development of public/private							No additional	
partnerships.	X	Х	X	X	Х	Planning Department	Cost	N/A
Review and update existing development								
regulations to reflect policies outlined in Future								
Policy Map. By doing so, the City's land use			1					
policies should reflect the City's revitalization-							No additional	
focused land use approach.	X	X	Х	X	Х	Planning Department	Cost	N/A

2014-2016	2014	2015	2016	2017	2018	Responsibility	Cost	Funding
Complete an analysis of the potential impacts								
of expanding the Enterprise Zone in South								
Columbus. This tool has the potential to		1		İ			i	
incentivize a larger quantity of businesses to		İ				* 	No additional	
ocate within in-town areas of Columbus.	X	X	X	X	X	Planning Department	Cost	N/A
Study the feasibility of expanding the City's								
existing Business Improvement District (BID),								
which currently spans a 47-block area of the								
Central Business District. The organizational								
power of BIDs can help leverage state and		1						
federal funds, increasing competiveness for								
grants and low interest loans. This will likely be						Columbus Business		
completed by 2009.	X	l x	X	x	l x	Improvement District	tbd	tbd
Complete analysis of successful grassroots								
efforts to pass SPLOST. Review effective								
models from both within and outside of							:	
Columbus. The analysis should include								
ecommendations and strategies that the								
community can use when pursuing future			l				\$65,000 to	
SPLOSTs.		_ X	X			City Manager/City Council	\$85,000	private sector
Establish levels of service for all major facilities		T						
and services (e.g. number of parks per person,								
ibraries per person, etc.). Multiple service			1					
areas should be considered to accommodate								
he demands of different services and facilities		ļ						
fifferences, using the Future Policy Map as a								
reference. Part of this process should also]				
nclude identifying areas where service								
deficiencies or excess service capacity exist.			1		1	City Manager/ Planning		
	X	X	X	X	X	Department	\$50,000	City

Columbus/Muscogee County Short Term				jr', ag′			10.1 with wet w	
Work Program Update				i garia T				
2014-2018	0044	0045	2046	0047	0040		1	in the second second
Complete a comprehensive analysis of the	2014	2015	2016	2017	2018	Responsibility	Cost	Funding
complete a complemensive analysis of the changing service demands of community								
members, potentially including focus groups,								
staff interviews, and community surveys in the								
methodology. The study members should								
consider potential strategies to meet changing								
service needs of Citizens and should								
incorporate results from the Fiscal Impact					1			
Analysis completed in conjunction with this								
Plan.	x	×	l x	X	X	Planning Department	\$50,000	City
riali.						Partnerships	\$30,000 \$30,35	7 . 7
	110	gioriai C		Trickle Wil	u Locai	City Manager/Fort		
Prevent public or private land uses that						Benning/ Planning	No additional	
encroach on military operations.	×	×	l x	x	x	Department	cost	N/A
Encourage continuation of partnership between		 ^`		 ^	 ^` -	Сорынных	0031	(177)
Ft. Benning and the Nature Conservancy to						City Manager/Fort		
acquire land conservation easements around						Benning/ Planning		
the base.	X	x	l x	×	X	Department	no cost to city	N/A
Sustain and uphold the regional partnership of		1	``-	 ^ ` -	1	Muscogee County School	No additional	(117)
school districts.	X	X	X	Х	X	District	cost	N/A
Complete a detailed study to evaluate								
opportunities to serve as a regional water								
provider, expanding upon existing service				ļ				
areas in the Valley Partnership Area.	X	X				Columbus Water Works	\$100,000	Enterprise Fund
Work closely with neighborhood groups to			-					
develop local events that will promote unique					1	MidTown, Inc., Uptown		
neighborhood attributes and potentially spur						Columbus, Inc.,		
greater economic development.	X	X	X	X	X	Columbus South	tbd	tbd
Complete an analysis of existing marketing and								
tourism. Work with neighboring communities to		1		1		Convention and Visitors		
develop an updated strategy to attract tourists		1		1		Bureau/Presidential		
and conventions to the region.	X	X	x	X	X	Pathways	On-going	tbd

	2014	2015	2016	2017	2018	Responsibility	Cost	Funding
						Development Resource		
						Center/Community		
Develop a package of financial assistance and						Reinvestment	Ì	
ncentive that is fair to existing and future						Department, City		Chamber of
ndustries.	X	X	X	Х	_ x	Manager	\$12,000,000	Commerce/City
						City/Development		
Continue to develop and carry out the regional						Authority/Chamber of		Chamber of
comprehensive plan.	X	X	X	Х	_ X _	Commerce	\$15,000	Commerce/City
						City/Development		
Continue to develop and carry out the master						Authority/Chamber of		Chamber of
plan for Muscogee Technical Park.	X	X	Х	X	X	Commerce	\$5 <u>0,000</u>	Commerce/City
						Development		
Continue to develop and carry out the master	Ì					Authority/Chamber of		Chamber of
plan for Fall Line Business Center.	X	Χ	X	Х	X	Commerce	\$100,000/year	Commerce/City
						City/Development		
						Authority/Chamber of		
Support development of a regional business						Commerce/Valley		Chamber of
center	X	X	X	Х	X	Partnership	\$100,000	Commerce/City
						Development Resource		
						Center/Community		
	1					Reinvestment		
Improve the job skills and work habits of						Department, City		
minorities and women through Tech and						Manager, Columbus		Chamber of
Training programs.	X	X	X_	X	X	Technical Institute	\$10,000	Commerce/City
			1			Development Resource		
						Center/Community		
						Reinvestment		
Utilize SBA to stimulate and assist the						Department, City		
development of businesses owned, operated						Manager, Columbus		Chamber of
and staffed by minorities.	Х	X	X_	Х	Х	Technical Institute	\$325,000	Commerce/City

Columbus/Muscogee County Short Term Work Program Update 2014-2018		* * 2						
	2014	2015	2016	2017	2018	Responsibility	Cost	Funding
Continue to promote and engage in extensive coordination between the Muscogee County School District and Planning Department regarding school placement decisions. New school locations should be closely tied to future land use plans and development approvals.						Muscogee County Sch District/Planning Department	nool No additional	N/A

2014-2018	2014	2015	2016	2017	2018	Responsibility	Cost	Funding
		WALD 6	1 2 2					·
And the second s	S	WP Spe		individ west Co		aracter Areas		
	<u> </u>	Τ	NOITH	WEST	Juniou	8		
Support protection of the Chattahoochee River and its tributaries by requiring adequate riparian buffers to control runoff and sedimentation from new development. Prohibit incompatible uses.		X	×	×	×	Engineering Department	\$0	N/A
Encourage the community to support the 2014 Alternative Transportation Plan.	X	x	X	x	X	Planning Department / Coalition for Sound Growth	On-going	N/A
Restrict development in floodplain areas to protect sensitive wetlands and private property from the impact of seasonal flooding.	X	×	x	x	X	Engineering Department	\$ 0	N/A
Provide Best Management Practices for stormwater management	x	×	x	×	X	Engineering Department	\$5,000	City
			North	east Co	olumbu	S		
Develop pedestrian friendly mixed-use activity centers at major intersections.	X	X	X	x	X	Planning Department Planning Department /	\$0	N/A_
Encourage the community to support the 2014 Alternative Transportation Plan.	х	X	x	x	x	Coalition for Sound Growth	On-going	N/A
Create, safe convenient pedestrian and bicycle connections to the neighborhoods, commercial services, and parks.	X	×	×	×	x	Planning Department		City
Require shared driveways and inter-parcel access for adjacent commercial uses.	Х	x	Х	Х	Х	Planning Department/GDOT	No additional cost	N/A
			We	st Panh	andle			
Control the quality and type of development along Highway 80 by adhering to the requirements of the Hwy 80 Overlay District.	X	×	Х	X	X	Planning Department/Inspections and Code Department	No additional cost	N/A

2014	2015	2016	2017	2049	Paspansibility	Cost	Funding
2014	2013	2010	2017	2010		CUSI	Fullding
					· ·		
l v	Y Y	_Y	Y	Y	1	On-going	N/A
 ^ -	 ^	 ^	- ^ -	 ^	Souria Growth	On-going	
		İ					
					1		
		İ			1		
		İ					
]				;		
×	x _	X	X	X	Planning Department	\$0	N/A
1							
]		1		
İ	Ì						
		İ				No additional	
X	X	_ x	X	X	Planning Department	cost	N/A
	•	Ea	st Pa <u>nh</u>	andle			
			Ì				
						No additional	
X	X	X	X	X		cost	N/A
]					
					Association / Coalition for		
X	X	X	X	X	Sound Growth	On-going	N/A
			1				
X	X	<u> </u>			Planning Department	\$30,000	City
	1	. —	Bibb	<u> </u>			
					Community Reinvestment		
x	x	l x	l x	l x	Department	\$16,000	CDBG/City
	x	x x x x x x x x x x	X X X X X X X X X X X X X X X X X X X	X X X X X X X X X X X X X X X X X X X	X X X X X X X X X X X X X X X X X X X	X X X X X X Planning Department X X X X X X Planning Department East Panhandle Planning Department/Inspections and Code Department Midland Homeowners Association / Coalition for Midland Homeowners Association / Coalition for X X X X X X X X Planning Department Midland Homeowners Association / Coalition for Sound Growth X X X X X X X Planning Department Bibb Community Reinvestment	X X X X X X X Planning Department X X X X X X Planning Department So East Panhandle Planning Department/Inspections Association / Coalition for Sound Growth No additional cost East Panhandle Planning Department/Inspections Association / Coalition for Sound Growth X X X X X X X X X X A X X A X X A X

2014-2018	2014	2015	2016	2017	2018	Responsibility	Cost	Funding
Provide connections between the city's network	201-	2010	2010	2011	2010	Responsibility	Cost	ranang
of greenspace and trails. Interconnect adjacent			1					
trails, recreation areas, and greenspace where						Parks and Recreation	\$100,000 per	City/grants/private
possible.	х	X	l x	×	l x	Department	year	funds
						Bibb City Homeowners	7	,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,
Encourage the community to support the 2014						Association / Coalition for		
Alternative Transportation Plan.	Х	X	X	X	X	Sound Growth	On-going	N/A
Support protection of the Chattahoochee River								
and its tributaries by requiring adequate riparian								
buffers to control runoff and sedimentation from								
new development, and prohibit incompatible							No additional	
uses.	х	X	X	l x	X	Planning Department	cost	N/A
, , , , , , , , , , , , , , , , , , ,				İ	1		**************************************	
Pursue designation of historic or conservation						Historic Columbus		
districts in Anderson Village and Bibb City, to						Foundation/Planning		City/grants/private
encourage rehabilitation and conservation.	X	X	X	X	X	Department	\$40,000	funds
	4	-L	<u> </u>	Uptow	'n	<u> </u>		
						Planning		
						Department/Community		
Take steps to actively preserve existing						Reinvestment		
neighborhoods.	X	Х	X	X	X	Department	\$25,000	CDBG/City
Provide connections between the city's network								
of greenspace and trails. Interconnect adjacent								
trails, recreation areas, and greenspace where						Parks and Recreation	\$200,000 per	City/grants/private
possible.	X	X	X	X	X	Department	year	funds
						Uptown Columbus, Inc. /		
Encourage the community to support the 2014					İ	Coalition for Sound		
Alternative Transportation Plan.	Х	X	Х	Х	X	Growth	On-going	N/A
Support protection of the Chattahoochee River								
and its tributaries by requiring adequate riparian								
buffers to control runoff and sedimentation from		1						
new development, and prohibit incompatible								
uses	X	X	X	X	X	Engineering Department	\$0	N/A

Columbus/Muscogee County Short Term							1. 1.	to and the
Work Program Update		i Nei ja	r to god	P2:				
2014-2018	15	and the second	e dia.					
	2014	2015	2016	2017	2018	Responsibility	Cost	Funding
Highlight cultural assets through public art and		,,						
the hosting and promotion of Uptown events.	X	X	X	X_	X	UPTown Columbus Inc.	\$10,000	Private funds
	I	1	1	Midtov	Vn			
Take steps to actively preserve existing						Community Reinvestment		
neighborhoods.	X	×	X	X	X	Department	\$25,000	CDBG/City
Provide connections between the city's network		 ^ -	<u> </u>	<u> </u>	 ^	Department	\$25,000	CDBG/City
of greenspace and trails. Interconnect adjacent	1							
trails, recreation areas, and greenspace where						Parks and Recreation	\$200,000 per	City/grants/private
possible.	X	l x	×	Х	X	Department	, , , , , , , , , , , , , , , , , , ,	funds
Encourage the community to support the 2014	 ^	 ^			 ^	Midtown, Inc. / Coalition	year	lulius
Alternative Transportation Plan.	X	l x	×	×	×	for Sound Growth	On-going	N/A
Alternative Transportation Flant.	 ^ -	 ^		^	 ^	Planning Department /	On-going	IN/A
						Engineering Department /		
Fall Line Trace enhancements	×	×	Х	X.	×	Midtown, Inc.	On-going	N/A
1 di Line Trace eminancements		 ^		 ^-	 ^	Planning Department /	On-going	19/0
13th Street Corridor / Viaduct Complete Streets						Engineering Department /		
Project	×	×	×	×	×	Midtown, Inc.	N/A	N/A
rioject		 ^	-	 ^_	 ^	Planning Department /	19/7	17/4
						Engineering Department /		
13th Street & 13th Avenue Revisioning Plan	×	×	×	×	×	Midtown, Inc.	N/A	N/A
Total Street & Total / Wellde / (CVIsioning Flat)	 	 ^	 ^	 ^-	 	Planning Department /	1803	17/0
Extend Wynnton Road Streetscape Plan to I-						Engineering Department /		
185					×	Midtown, Inc. / GDOT	N/A	N/A
100		ł	†		 ^	Planning Department /	11//2	1977
						Engineering Department /		
Buena Vista Road Streetscape Plan			×	l x	×	Midtown, Inc. / GDOT	N/A	N/A
ar world - rough the grade with december 2. Turn			 ^	<u> </u>	1	1	11//1	State
Undertake streetscape projects along identified	1						\$500,000 per	DOT/City/Property
commercial revitalization corridors.	×	×	l x	×	×	Engineering Department	year	Developers
	 	 	 	· · · ·	1	Planning Department /	7	50.0.000
Create a Wynnton Road Overlay District	X	×	X	X	X	Midtown, Inc.	N/A	N/A

2014-2018				A STATE OF				
	2014	2015	2016	2017	2018	Responsibility	Cost	Funding
						Development Resource		
		ļ				Center/Community		
		1				Reinvestment		
						Department/Columbus		
						Housing		CDBG/HOME/
East Highland Redevelopment Area	X	X	X	X	X	Initiative/Midtown, Inc.	\$2,500,000	Private Funds
		l				Development Resource		
						Center/Community		
						Reinvestment		
						Department/Columbus		
East Wynnton/Carver Heights/East Carver						Housing		
Heights Revitalization Plan	X	X	X	X	X	Initiative/Midtown, Inc.	N/A	N/A
						Planning Department /		
						Engineering Department /		
Boogerville Revisioning Plan	Х	X	X	X	X	Midtown, Inc.	N/A	N/A
	1	1	South	reast Co	olumbu	<u> </u>		1
Take steps to actively preserve existing						Community Reinvestment		
neighborhoods:	×	l x	X	×	×	Department	\$16,000	CDBG/City
Provide connections between the city's network		\ \ \ \ \ \ \ \ \ \ \ \ \ \ \ \ \ \ \	- ^-	 ``	<u> </u>		\$ 70,000	G D D G r G R y
of greenspace and trails. Interconnect adjacent	1							
trails, recreation areas, and greenspace where						Parks and Recreation	\$200,000 per	City/grants/private
possible.	x	l x	l x	х	х	Department	vear	funds
	L		Col	umbus	South			
Support efforts to revitalize the City's Enterprise								ena ing panganan ang ang
Zone through active marketing and the						Community Reinvestment	·	
provision of redevelopment incentives.	X	X	X	X	X	Department	11	ems.
Pursue redevelopment efforts that create	l							m - 1/ . 111
neighborhood centers that give Columbus	١,,			,		Community Reinvestment	1	
South symbolic and economic centers.	<u> </u>	X	X	X	<u> </u>	Department	<u> </u>	ems.

2014-2018								
	2014	2015	2016	2017	2018	Responsibility	Cost	Funding
Provide connections between the city's network								
of green space and trails. Interconnect								
adjacent trails, recreation areas, and green		İ				Parks and Recreation	\$200,000 per	City/grants/private
space where possible	X	X	X	X	X	Department	year	funds
Take steps to actively preserve existing						Community Reinvestment		
neighborhoods.	l x	l x	х	l x	l x	Department	\$16,000	CDBG/City
			J	Oxbo	N			
Provide connections between the city's network		1						T
of greenspace and trails. Interconnect adjacent								
trails, recreation areas, and greenspace where					1	Parks and Recreation	\$200,000 per	City/grants/private
possible	Х	X	X	X	Х	Department	year	funds
Support protection of the Chattahoochee River			1					
and its tributaries by requiring adequate riparian				1				
buffers to control runoff and sedimentation from								
new development, and prohibit incompatible							No additional	
uses.	X	X	X	X	X	Engineering Department	cost	N/A
Restrict development in floodplain areas to								
protect sensitive wetlands and private property			1					
from the impact of seasonal flooding. Use								
floodplains as possible sites for pervious trails							No additional	
and passive recreational uses.	X	X	X	X	X	Engineering Department	cost	N/A
						Convention and Visitors		
Promote Oxbow Meadows and the Infantry						Bureau/Presidential		City/grants/private
Museum as a regional tourist destination.	X	X	X	X	X	Pathways	\$2,500	funds

2014-2018					***			
	2014	2015	2016	2017	2018		Cost	Funding
	Г		Commu	nity Rev	italizai	ion		
Review the Future Policy Map and recommendations of the Comprehensive Plan to designate Targeted Redevelopment Areas (TRA's) for focusing revitalization strategies and resources. The Mayor's Revitalization Council shall advise	×	×	х	X	×	Community Reinvestment Department	No Additional Cost	City
the Mayor and Council on methods to encourage private sector participation in the implementation of the City's revitalization plans, and hire an Executive Director to broker public-private partnerships in TRA's.	×	×	x	×	×	Mayor's Office	\$100,000	City
Encourage in-town housing appropriate for "empty nesters", retirees, and other older adults and consider amending the UDO to provide for senior living communities with universal design standards and amenities for seniors.	×					Planning Department	\$ 0	N/A
Ensure that adequate amounts of in-town land are zoned for small lot and higher density zoning classifications that are attractive to seniors and young adults.	×	×	x	x	X	Planning Department	\$0	N/A
Inventory vacant and underutilized sites in TRAs and create a database to track their use, ownership, condition, tax status and maintenance.	x	х	x	X	x	Community Reinvestment Department	\$50,000	City
Create database of publicly owned property and tax foreclosed properties. Prior to sale, incorporate covenants restricting development and use to be consistent with redevelopment plans for these areas. Restrictions on price of resale or maximum rent can result in increased supply of affordable housing.	x	x	x	X	X	Community Reinvestment Department / Columbus Land Bank	\$5,000	City
Engage real estate professionals to prepare marketing and promotion of available infill development sites in in-town neighborhoods.	X	X	X	×	X	Mayor's Revitalization	N/A	City

	2014	2015	2016	2017	2018	Responsibility	Cost	Funding
Redevelopment District bond incentives to						Mayor's Revenue Review Commission and Mayor's Real Estate Investment		
encourage investment in blighted areas	Х					Initiative Commission	None	N/A
Prepare an overlay zoning district (or conservation districts) to establish appropriate development standards and incentives for infill and redevelopment. Prepare design standards or compatible infill development.	×	×	×	×	×	Planning Department	On-going	N/A
Organize a Council of Neighborhoods with the load of establishing permanent Neighborhood Planning Department Units for different load rants of the city.	x	×	×	×	×	City Manager/Planning Department/Office of Crime Prevention	\$0	N/A
Seek grant-writing assistance for leighborhoods to seek federal, state, and bundation funding for neighborhood priorities.	×	×	×	×	×	City Manager/Planning Department/Office of Crime Prevention	\$0	N/A
Sponsor clean-up days in neighborhoods using City staff and volunteers to remove graffiti, tter, dumped trash, and other debris.	×	×	×	×	×	Community Reinvestment Department	\$50,000	city/private
Establish proactive inspection and code enforcement efforts in targeted neighborhoods with systematic code deficiencies that are contributing to disinvestment and coordinate with housing rehabilitation loans for owner-occupied stock.	x	X	x_	X	X	Inspections and Code Enforcement	On-going	N/A
Prepare housing conditions survey of in-town neighborhoods to identify and classify housing conditions, matching appropriate strategies to each.	×	×	×	×	×	Community Reinvestment Department	\$50,000	City

2014-2018						<u>, a saskija, a iz kar</u>	V 1	
	2014	2015	2016	2017	2018	Responsibility	Cost	Funding
Columbus Housing Initiative is an innovative				_				
effort to coordinate the excess supply of low			ł			1		
income housing of suitable quality wth those in								
need of housing options. The program is a					i			
partnership between the City's Codes and			l					
Inspections Department (which inspects each	ĺ	,						
submitted qualified unit to validate code	l		1					
compliance), the City's Community								
Reinvestment Department (which oversees and	l							
coordinates the effort), the Housing Authority						1		
(which refers its potential clients to qualifying		,			l			
units), private large scale property managment	1					Community		
companies (which propose potential housing	!					Reinvestment/ Mayor's		
units) and the City Manager and Mayor's						Office/ Inspections and		Each participant
Office's (which oversee and direct the						Codes Department/	Minimal Admin	assumes their own
initiative).	×	X	X	X	X	Housing Authority	Costs	costs at this point.
Continue efforts in the 5th and 6th Avenue					_	Development Resource		
Redevelopment Area to preserve and revitalize						Center/Community		
the neighborhood.	l x	l x	×	1 x	X	Reinvestment Division	\$16,000	City
			<u> </u>	<u> </u>	 	Development Resource	4 15 (4	
				l		Center/Community		
	ļ				ĺ	Reinvestment		
	1	1	}			Department/		
South Lawyers Lane Redevelopment Area	×	×	x	x	×	NeighborWorks	\$1,000,000	CDBG/HOME
						Community Reinvestment		
2nd Avenue Redevelopment Area	X	X	X	X	X	Department	\$1,000,000	CDBG/HOME
						Development Resource		
]			Center/Community		
					1	Reinvestment		
Beallwood Redevelopment Area	Χ_	Х	X	X	X	Department	\$1,500,000	CDBG/HOME
						Development Resource		
			1			Center/Community		
						Reinvestment		
						Department/Columbus		
						Housing		CDBG / HOME /
East Highland Redevelopment Area	_ X _	X	X	X	X	Initiative/Midtown, Inc.	\$2, 500,000	Private Funds

2014-2018	2014	2015	2016	2017	2018	Responsibility	Cost	Funding
	2014	2013	2010	2011	2010	Development Resource Center/Community Reinvestment Department/Columbus	Cost	runding
East Wynnton/Carver Heights/East Carver Heights	X	x	x	х	x	Housing Initiative/Midtown, Inc.	N/A	N/A
Use Code Enforcement and/or rehabilitation assistance to maintain the quality of the housing stock and avoid serious deterioration.	×	×	×	x	×	Development Resource Center/Community Reinvestment Department	\$750,000	CDBG/HOME
Establish funds and procedures to acquire, demolish and redevelop vacant housing units hat are so under-maintained that they have become neighborhood nuisances and safety hazards.	x	×	×	×	×	Community Reinvestment Department	\$1M/year	CDBG/City
Jse HOME and other funds to create a evolving loan program for rehabilitation of owner-occupied housing of low and moderate income households, giving priority to correcting code violations.	×	×	×	×	X	Community Reinvestment Department	\$1M/year	HUD - HOME program/City
stablish and publicize availability of affordable redit counseling for elderly and other nomeowners who are facing foreclosure.	×	X	×	X	X	Community Reinvestment Department	\$5,000	City
Prepare an amendment to the Unified Development Ordinance to grant bonus density ncentives and development and design standards for in-town mixed-use developments conservation districts).	X	×	×	×	×	Planning Department	On-going	N/A
Publicize the success stories from loft conversions that have occurred downtown and promote the availability of additional sites.	×	×	×	×	×	Community Reinvestment Department	\$5,000	City
Provide start-up resources and grant funding to support a non-profit Neighborhood Urban Design Center based on models established by cities of Chattanooga and Baltimore.	×	X	X	×	x	Community Reinvestment Department	\$50,000	City

2014-2018	ji s			1_7.		The state of the s		
	2014	2015	2016	2017	2018	Responsibility	Cost	Funding
Inventory historic properties throughout the community to identify need for adaptive reuse. Encourage market studies to be performed for these properties to establish opportunities.	X	X	x	×	×	Historic Columbus Foundation	On-going	City
Hold workshop(s) with realtors and homeowners to discuss in-town market perceptions of the community. Establish a Task Force to identify sources of negative perceptions and to develop a plan to address the sources of problems and prepare promotional materials that publicize the assets of the City's in-town neighborhoods.	×_	×	×	×_	×	Community Reinvestment Department	On-going	City
Strengthen the city's Community Reinvestment Department and ensure that it has all the powers authorized by the State Redevelopment Powers Act and the Urban Redevelopment Law and power to coordinate actions of the Planning Department, Community Reinvestment Department, Engineering Department, Parks and Recreation, Development Authority of Columbus, Downtown Development Authority, Housing Authority, and Land Bank Authority with respect to designated redevelopment areas of the City.		X	×	×	X	City Manager	On-going	City
Revise Unified Development Ordinance to allow accessory dwelling units and establish appropriate development and design standards for them.	×		distance of the second			Planning Department	\$0	N/A
City Council designates Quality Redevelopments for selected sites located within TRA Master Plans.	X	×	X	x	X	City Manager	On-going	City
City Council initiates rezoning of Quailty Redevelopments consistent with TRA Master Plans.	X	x	X	X	X_	City Manager	On-going	City

2014-2018					. 17.	4.75 3 3 4 4 4		
	2014	2015	2016	2017	2018	Responsibility	Cost	Funding
Provide procedures and Ombudsman for						Planning		
coordinated and expedited plan review and fee				•	ĺ	Department/Inspections		
waivers for quality redevelopments.						and Code		
						Department/Engineering		
	X	X	X	X	X	Department	\$60,000/year	City
Develop an effective model for channeling								
private development and investment to								
underutilized areas of Columbus, Georgia.					-			
Identify market anomalies and other stumbling								
blocks to investment in underutilized areas of					1			
Columbus, Georgia and recommend strategies						Mayor's Real Estate		
to overcome them.						Investment Initiative	Minimal Admin	
	X	X	X	X	X	Commission	Costs	Mayor's Budget
Provide tax abatement during redevelopment							and the same of th	
process for quality redevelopments.	X	X	X	X	Х	Finance Department	200,000/yr.	taxes foregone
						·		
Work with community stakeholders to prepare								
detailed Master Plans for TRA's, including lists		1						
of needed public improvements, identifying				ļ				
potential catalyst sites (Quality								
Redevelopments) and design standards for								
public improvements and private developments								
that include consideration of design				1				
compatibility and Crime Prevention Through						Community Reinvestment		
Environmental Design (CPTED).	X	X	l x	×	×	Department	\$500,000	City
Review the City's Unified Development	+ ~	 	 	1 · · ·	 ``	Dopartion	4000,000	<u> </u>
Ordinance and consider providing incentives								
(density bonus, expedited permitting) for mixed	_							
income housing in in-town neighborhoods	1			Ì				
(conservation districts).	×	×				Planning Department	\$0	N/A
Provide incentives for businesses that offer	1	 ^		 	 	rianning bepartment	Ψ0	(M/A
good quality low-skilled jobs to locate near in-						Community Reinvestment		Federal Enterprise
town neighborhoods.	×	X	X	X	X	Department	\$200,000/ yr.	Funds
Build public/private partnerships with major	+-^	+^	+-^-	+-^-	1	Department	Ψ200,000/ yt.	Community
businesses, foundations, and non-profit	İ							Reinvestment Dept
•	1					Mayor's Revitalization		Chamber of
agencies in the City and state.	×	X	X	X	Х	Council	\$5,000	Commerce
	L ^_					Council	\$0,000	Commerce

2014-2018								
	2014	2015	2016	2017	2018	Responsibility	Cost	Funding
Commission a study on the continued use of						City/Chamber of		Chamber of
the state docks at their present location.	X	X	X	X	X	Commerce	\$20,000	Commerce/City
Develop a monitoring system to keep a current								
inventory regarding industry's needs and								Chamber of
problems.	X	X	X	X	X	Chamber of Commerce	\$7,500	Commerce/City
Continued support of efforts of Development						Development		
Authority of Columbus in economic						Authority/Chamber of		Chamber of
development.	X	X	X	X	X	Commerce	.25 mills per year	Commerce/City
Periodically contact local companies regarding						Development		
current activities and possible expansions		1				Authority/Chamber of		Chamber of
(coordinate with BREP studies).	X	X	Х	X	X	Commerce	\$5,000	Commerce/City
<u> </u>			1					Chamber of
Market six cluster industries.	X	X	X	X	Х	Chamber of Commerce	\$25,000	Commerce/City
Support the Board of Historic and Architectural								
Review and the Façade Board in their								
preservation and redevelopment efforts.	x					Diamina Danastonast	60	£1/A
·		X	×	X	X	Planning Department	\$0	N/A
Continue efforts in the MidTown neighborhoods	5					Planning		
to preserve and revitalize the area.						Department/Community		
						Reinvestment		
	1	l	l			Department/Office of		
	X	X	X	X	X	Crime Prevention	\$0	N/A
Continue efforts to preserve the historic fabric						Planning		
and revitalize the Bibb City area of the City.		1				Department/Community		
						Reinvestment		
						Department/Office of		
	X	X	X	X	X	Crime Prevention	\$0	N/A
Conitnue to hold the Preservation for Profit						Coalition for Sound		
seminars						Growth / Historic		
						Columbus Foundation,		
	X	X	X	X	X	Inc.	N/A	N/A
Partner with the National Vacant Properties								
Campaign						Coalition for Sound		
						Growth / Planning		
					i .	Department / Community		
	1					TOPOMITTEEL COMMUNIC		

2014-2018	2014	2015	2016	2017	2018	Responsibility	Cost	Funding
						City/Chamber of		City/Chamber of
Continue efforts of develop a Riverfront Activity		-			[Commerce/Uptown		Commerce/Uptown
Area	×	X	X	х	X	Columbus	\$10,000	Columbus
Seek GDOT and Federal Highway funds for		+	<u> </u>	 	``	00.07110	410,000	
streetscape improvements on key streets in						Planning		
Targeted Redevelopment Areas.	×	X	X	×	X	Department/MPO	\$0	City/GDOT
Targeted (tedevelopment) weds.			lity Con					0.17.0001
Create a community where every person is	X	X	IX	X	X	Mayor's Commission on	Program/ Project	Approximately
valued and presented with equal access to	(^	^	<u> </u> ^		Unity, Diversity and	Costs	\$3,500 Commission
opportunities. Gather information, data and				l		Prosperity	00313	Fund
public input in order to provide and/or				}		Prosperity		T UTIC
recommend policies, strategies, education								
efforts and programs to the Mayor, and, upon						1		
the Mayor's invitation, to City Council.	 	X	X	X	X	Mayor's Opposituality	Minimal Admin	Mayor's Budget
Identify issues and suggest solutions regarding	1^	^	^	^	^	Mayor's Opportunity	l .	iviayor s budget
how our community may obtain a one-stop	1		İ			Center Task Force	Costs	
resource center that facilitates a reduction in								
homelessness. This is an integral part of the	Ì				l			
Ten Year Plan to End Homelessness by								
making it rare, short-term and preventable.								
Collaborate with scrap medal stakeholders, law	X	X	X	X	X	Mayor's Copper Theft	Minimal Admin	Mayor's Budget
enforcement, property owners and city officials			1		(Task Force	Costs	,
to reduce costly, destructive copper thefts.						1.000	0000	
to reduce cogny, destructive copper trients.								
Continue to collaborate with regional partners								<u> </u>
to identify and lobby for funding available for								
community facilities and infrastructure due to		ļ		1				
increased population as a result of military								
growth.	X	X	X	X	X	City Manager	\$5,000	City
Use the Future Policy Map to define areas								
where future services should and should not be					1			
provided and redefine urban service district		-						
boundaries.		X				City Manager	\$5,000	City

2014-2018		. g.						*
	2014	2015	2016	2017	2018	Responsibility	Cost	Funding
istablish a Capital Improvements Program to uide the construction and funding of major								
cilities in the City. The program should be pordinated with the Short Term Work Program	1							
nd annual budgeting process. The CIP should	ļ		1					
e a very open process that involves open								
ecords that are accessible to the public.	X	X	X	X	X	Finance Department	\$50,000	City
Consider using performance-based land use ontrols, authorizing staff to evaluate land use lecisions in a flexible but consistent manner. These objectives should be considered based on the Future Policy Map and core principles,								
ncluding access to infrastructure,		1						
nvironmental sustainability, etc.	X	X	X	X	X	Planning Department	\$0	N/A
valuate departmental strategic plans to nsure that they are consistent with revised riority growth areas, targeted redevelopment								
reas, and new urban service district								
oundaries.	X	Х	X	X	X	City Manager	no extra cost	N/A
ontinue to collaborate with the Columbus Vater Works to support growth at Fort Benning nd the focused redevelopment described in								
ne Future Policy Map.	X	X	X	X	X	City Manager	no extra cost	N/A
Ipgrade existing infrastructure and public acilities in Targeted Redevelopment Areas to								
ccommodate infill development.	X	X	X	X	X	City Manager	unknown	N/A
Continue to pursue additional revenue sources nat are needed to staff, operate, and maintain								
public facilities.	X	X	Х	X	X	City Manager	no extra cost	N/A
Create and maintain a comprehensive nventory of all capital facilities with expected								
seful life and replacement costs of each.	X	X	X	X	Х	Engineering	\$5,000	City
Develop and maintain a formal and detailed								
naintenance and replacement program for all Dity Facilities.	X	X	X	X	X	City Manager	\$20,000	City
Jity Facilities.	^_			^_	^	Lorry Manager	Ψ 20,000	City

2014-2018								
	2014	2015	2016	2017	2018	Responsibility	Cost	Funding
Develop a property management program with								
he purpose of identifying public lands suitable					1			
or parks, pocket parks, public squares and								
greens and other purposes that is consistent								
with the Future Policy Map.	X	X	X	X	X	Planning Department	\$0	N/A
						Parks and Recreation		
Develop a park master plan including		1				Department / Planning		
schematic design concepts for the trail system.	X					Department	\$5,000/year	City
Ensure an effective and fiscally responsible				l İ				
programming plan for all Park and Recreation				Ì				
divisions with strong focus on Athletics,						Parks and Recreation		
Aquatics, Seniors, and Therapeutics.	X	X	X	X	X	Department	On-going	City
Develop a data driven, cost effective and		<u> </u>	<u> </u>	<u> </u>	<u> </u>		T	
systematic, replacement and maintenance plan						Parks and Recreation		
for parks, facilities and equipment.	X	X	X	X	X	Department	\$1,435,000	City
Memorial Stadium - field and facility		1		 	1			
mprovements including improved lighting, and						Parks and Recreation		
elevator and other ADA accessibilities.	X	X	×	x	X	Department	\$1,900,000	City
olovator and other representation.	- ~-		 ``		 ``		\$1,000,000	<u> </u>
Provide a regional tennis hub at Cooper Creek								
with additional tennis courts, equipment and an						Parks and Recreation		
expanded concession program.			×	×	×	Department	\$500,000/year	City
sxpanded concession program:	 	 	 ^	 ^ -	1-^-	Parks and Recreation	\$500,000/year	Oity
Britt David Park Cultural Arts Studio	×	×	×	X	l x	Department	\$250,000/year	City
Reinstate the Park Rangers Program to reduce		 ^	^-	- ^-	 ^	Department	\$200,000/year	Oity
the expense associated with repair due to								
vandalism and crime, increase the number of						Parks and Recreation		
park users.	×	×	×	Х	×	Department	\$500 000/year	City
Additional Training, Programming, training, and		 ^	 ^-	 ^-	 ^	Parks and Recreation	\$500,000/year	City
	X	X	X	X	×	Department	\$1.100.000	City
marketing for community schools.	 ^	 ^	 ^	 ^	 ^ -	Parks and Recreation	\$1,100,000	City
Woodruff Farm Soccer Complex - 7 new fields	X	X	X	X			81 100 000	City
Programming for adults over 25 and seniors to	 ^ -	 ^-	 ^-	 ^ -	X	Department Parks and Recreation	\$1,100,000	City
•	X						6340,000	City
nclude plans away from facilities.	 ^	X	X	X	X	Department	\$340,000	City
Develop new therapeutics opportunities to		1				Parks and Recreation		
increase programming due to growing number						1	\$275,000	C is.
of available participants.	L.	X	X	X	X	Department	\$275,000	City

2014	2015	2016	2017	2018	Responsibility	Cost	Funding
					Parks and Recreation		
Х	Х				Department	\$175,000	City
					Parks and Recreation		
Х	Х				Department	\$575,000	City
					Parks and Recreation		
Х	X		1		Department	\$250,000	City
					Parks and Recreation		
Х	X	X	Х	X	Department	\$100,000	City
X	Х	Х	X	X	Fire/EMS	\$10,825,000	City
Х	X	X	X	X	Fire/EMS	On-going	City
Х	X	X	X	X	Fire/EMS	On-going	City
Х	X	Х	X	X	Fire/EMS	On-going	City
X	Х	X	X	X	Fire/EMS	On-going	City
Х	X	Х	X	X	Fire/EMS	On-going	City
X	Х	X	X	X	Fire/EMS	On-going	City
X	X	X	Х	X	Fire/EMS	On-going	City
X	X	X	X	X	Fire/EMS		City
Х					Columbus Water Works	\$2,700,000	City
		1					
Х	X	X	X	X	Columbus Water Works	\$5,000	City
							······································
Х	X	X	X	X	Public Works Department	\$0	N/A
						<u> </u>	V
						1	
Х	X				Planning Department	\$0	N/A
Х	X	X	X	X		' - L	City
	X X X X X X X X X X	X X X X X X X X X X X X X X X X X X X	X X X X X X X X X X X X X X X X X X X	X X X	X X X	X X Department Parks and Recreation Department Parks and Recreation Department Parks and Recreation Department Parks and Recreation Department Parks and Recreation Department Parks and Recreation Department X X X X X Fire/EMS X X X X X Fire/EMS X X X X X Fire/EMS X X X X X X Fire/EMS X X X X X X Fire/EMS X X X X X X Fire/EMS X X X X X X Fire/EMS X X X X X X Fire/EMS X X X X X X Fire/EMS X X X X X X Fire/EMS X X X X X X Fire/EMS X X X X X X Fire/EMS X X X X X X Fire/EMS X X X X X X Pire/EMS X X X X X X X Pire/EMS X X X X X X X Pire/EMS X X X X X X X Pire/EMS X X X X X X X Pire/EMS X X X X X X X Pire/EMS X X X X X X X Pire/EMS X X X X X X Pire/EMS X X X X X X X Pire/EMS X X X X X X X Pire/EMS X X X X X X X Pire/EMS X X X X X X X Pire/EMS	X X X Parks and Recreation Department \$575,000 X X X Parks and Recreation Department \$250,000 X

2014-2018			W.W. 1511					
	2014	2015	2016	2017	2018	Responsibility	Cost	Funding
Maria Caraca de					Į			
Maintain a Comprehensive Transportation Plan								
consistent with the 2028 Comprehensive Plan		1						
Update. Objectives should include formalizing								
LRTP/TIP project selection process and							1	
developing/modifying policy recommendations		1			-	Diameira		
based on community goals established during the Comprehensive Plan Update.	X	X	X	X	X	Planning Department/MPO	no additional cost	N/A
Continue to improve access control	 ^ -	 ^ -	 ^-	-^-	 ^ -	Departmention	no additional cost	IN//A
requirements, such as medians, turn lanes and								
supportive local ordinances, in developing			1					
areas, including. Such controls help improve		l	4	l				
the driving atmosphere, preserve existing								
character, and improve safety for bikers and						Planning		
pedestrians.	×	×	×	×	1 ×	Department/Engineering	\$0	N/A
Update Greenway Master Plan to connect		1	1		 			
existing trails to neighborhoods, preserve green						Planning Department &		
space from future development and promote						Parks and Recreation		
exercise.	X					Department	\$0	N/A
Develop a formalized strategy for implementing								
appropriate Transportation System								
Management (TSM) techniques in/throughout				İ		Engineering		
the city.	X	L X	X	X	X	Department/MPO	\$500,000	City
Conduct a comprehensive operational analysis								
(COA) for transit to identify underserved transit			1					
markets, determine hours of service, identify			and the same of th					
capital needs and maximize efficiencies.								
Focus should be placed on providing transit								
options for the City's growing senior population.								
	X	X	X			METRA	\$100,000	TIA
Continue Travel Demand Management (TDM)								
program to promote air quality and reduce								
traffic congestion. Programs should include the								
following: car pools, promotion of flexible	-							
working hours with major employers,								
encouragement of trips made by transit; cycling								
or walking, and encouragement of working						Planning	250.000	6 :4
from home.	X	X	X_	<u> </u>	X	Department/MPO	\$50,000	City

2014-2018								
	2014	2015	2016	2017	2018	Responsibility	Cost	Funding
Study the feasibility of adding bike lanes to						1		
downtown areas that would compliment and				ļ				
potentially connect to the Riverwalk. As an	•							
element of the study, identify key locations for						Planning		
bicycle facilities.	X	X	X	X	X	Department/MPO	On-going	City
Develop a formal policy to expand alternative								
transportation opportunities by adding bicycle								
lanes, bicycle friendly shoulders, or parallel								
multi-use paths to roadways during all								
widenings and new construction projects for all								
collector or arterial streets. Expansions should				1				
be considered with other related bicycle	ļ			1		Planning		
studies	X			<u> </u>		Department/MPO	On-going	N/A
Adopt American Association of State Highway		1						
and Transportation Officials (AASHTO)		ļ]				
Standards for all sidewalks, trails and		1						
crosswalks to conform to all ADA requirements.				1				
	Х	X	X	X	Х	Engineering Department	On-going	N/A
Talbotton Rd/Warm Springs Rd, from 7th Ave								
to Woodruff Rd	X	X	X	X	X	Planning Department	\$15,100,000	Federal/State DOT
Schatulga Rd/Eastern Connector from Fall Line								
Freeway to Buena Vista Rd.	X	X				Planning Department	\$14,200,000	Federal/State DOT
Actively maintain an inventory of pedestrian								
facilities in GIS, including a record of their					ĺ			
condition.	X	X_	X	X	X	Engineering Department	On-going	City
Initiate a Sidewalk Connectivity program to fill								
identified gaps in the pedestrian network,		1						
placing priority on projects within a half mile of						Planning Department/		
schools, parks, and transit stops.	X	X				Engineering Department	On-going	City
Construct new road projects as outlined in the								
Long Range Transportation Plan (LRTP).				İ	İ			
Please see Appendix B for a current list of					-	MPO / Engineering		
LRTP projects.	X	X	X	Х	X	Department	On-going	tbd
Work with Georgia Department of								
Transportation to develop a truck route plan.		X				Engineering Department	\$50,000	City/State DOT
Forest Rd from Macon to Floyd Rd/Woodruff								
Farm Rd	X	X	X	<u> </u>		Planning Department	\$7,331,000	LOST

2014-2018	2014	2015	2016	2017	2018	Responsibility	Cost	Funding
Forest Rd Floyd Rd/Woodruff Farm Rd to								
Schatulga Rd	X	X	X	X	X	Planning Department	\$7,331,000	LOST
Moon Road, from Wilbur Dr to Whittlesey Blvd	x	X	×			Planning Department	\$10,300,000	LOST
Forest Road bridges - Cooper Creek & Bull								
Creek	X	X	X			Planning Department	\$4,950,000	LOST
Double Churches Rd/Whitesville Rd								
intersection improvements	X	X	X			Planning Department	\$1,500,000	LOST
Brown Avenue Bridge	Х	X				Planning Department	\$6,200,000	LOST
South Lumpkin Road improvements	X	X	X			Planning Department	\$1,200,000	LOST
Schatulga Rd/Corporate Ridge Pkwy	X	X				Diaming Danadman	\$800,000	LOCT
roundabout	+ ^-	 ^	<u> </u>		ļ	Planning Department	\$800,000	LOST
Veterans Pkwy/Double Churches Rd		X				Diamina Danadarant	#4 500 000	LOOT
intersection improvements	X	X	X	-		Planning Department	\$1,500,000	LOST
Northstar Dr/St. Mary's Rd roundabout	 ^	 ^- -	 -	ļ ———		Planning Department	\$700,000	LOST
Construct Six Gateway Intersections	X	×	Х	X	×	Engineering Department	\$714,000	Federal/State DOT/Local
Whittlesey Rd from Whitesville Rd to Rollins			1			Y		Federal/State
Way	X	X				Planning Department	\$7,117,000	DOT/Local
Veterans Pkwy, from Old Moon Rd to Hancock					1			Federal/State
Rd	X	X	X	X		Planning Department	\$27,500,000	DOT/Local
Decision in the second						Planning Department /		
Wynnton Streetscapes Project	X	X	X			Midtown, Inc.	\$2,200,000	GDOT
Riverwalk	X	X				Planning Department	\$10,000,000	TIA
Intercity Express Bus Park-N-Ride						Planning Department /		
· · ·	X	X				METRA	\$22,400,000	TIA
South Lumpkin Multi-Use Facility	X	X				Planning Department	\$3,500,00	AIT
US 27/Custer Rd Interchange Reconstruction	X	×				Planning Department	\$20,000,000	TIA
Buena Vista Road Intersection Improvement			X	X	X	Planning Department	\$40,000,000	TIA
Buena Vista Rd / I-185 interchange			X	X	X	Planning Department	\$47,670,000	TIA
State Route 219 Passing Lanes			X	X	X	Planning Department	\$17,690,000	TIA
Continue to follow recommendations of the								
2014 Alternative Transportation Plan.	X	X	X	X	X	Planning Department	\$0	N/A
Conduct study of expanding public								
transportation to developing areas of the	1							
community.	X	X	X	X	X	Engineering Department	\$3,000	City

Community Agenda October 2008

2014-2018								
	2014	2015	2016	2017	2018	Responsibility	Cost	Funding
Review and analyze the viability of high-speed								
passenger rail in Georgia, specifically the								
feasibility of a Columbus, Georgia to Atlanta								
line. Review the issues of passenger rail								
construction, operations and market viability, as								
well as the economic impact passenger rail					1			
might have on the Columbus, Georgia region.								
Issue a report of its analysis, findings and				•				Public Grant and
conclusions to the Mayor of Columbus,						Mayor's Commission on		Private Matching
Georgia.	Х	X	X	X	X	Passenger Rail	\$350,000	Funds
						tural Environment.		
Incorporate the provisions of the River Corridor					T			
Protection Plan Into the Unified Development								
Ordinance.	Х	X	X	X	X	Planning Department	\$0	City
Strictly enforce soil erosion and sedimentation								
controls and stormwater Best Management								
Practices (BMPs) within the Chattahoochee								
River corridor.	Х	X	X	X	l x	Engineering Department	No Extra Cost	
Prepare and adopt quality development corridor								
overlay districts along transportation corridors								
where determined appropriate, using the			\$					
recommendations of the Future Policy Map as								
a guide.	×	X	X	X	X	Planning Department	\$50,000	City
Purchase sensitive land for public conservation		 	<u> </u>	1	+	3	<u> </u>	1
and recreation. This initiative should be								
coordinated with private efforts to conserve		l				City Manager/ Community		
land in the city, particularly efforts to pursue						Reinvestment/ Parks and		
land conservation easements near Fort						Recreation/ Planning		
Benning.	×	×	X	x	X	Department	\$0	N/A
Continue to encourage the use of the City's	- ^` -	 	 ``	 ^`	 ^`		<u> </u>	1
Conservation Subdivision Ordinance.	×	X	X	Х	l x	Planning Department	\$0	N/A
	, ·	 	 		+			1375 1
Work with Fort Benning on noise reduction								
techniques and mitigation such as imposed								
testing and training restrictions and curfews to								
minimize complaint risk, terrain barriers, testing						City Manager/ Planning		
and firing sheds and inter-lane barriers, etc.	×	X	X	X	l x	Department	\$0	N/A

2014-2018				1		en de la companya de la companya de la companya de la companya de la companya de la companya de la companya de		Victoria Conference
	2014	2015	2016	2017	2018	Responsibility	Cost	Funding
Develop heat island mitigation guidelines for	ł							
infill and redevelopment areas of the City.	X	X	X	X	X	Planning Department	\$0	N/A
Update and Implement Solid Waste					İ			
Management Plan	X	X	X	X	X	Public Works Department	\$10,000	City
Implement the Columbus Consolidated								
Government's Storm Water Management					ļ			
Program	X	X	X	X	X	Engineering Department	\$950,000	City
Review the inventory and analysis of natural								
systems on a 5-year basis and continue to						Cooperative Extension		
develop policy recommendations for preserving				!		Agency, Parks and		
the environmental resources of the community.		1				Recreation Department,		
						Engineering Department,		
						Community Reinvestment		
	X	X	X	X	X	Department	\$25,000	City
Monitor water quality in those creeks listed on								
the current 303(d) list (Waters not or partially		•						
meeting water quality standards associated								İ
with their intended use).	X	X	X	X	×	Engineering Department	\$5,000	City
Columbus will need to step up its efforts to			<u> </u>	1		V		
monitor and protect its clean water in the								
Chattahoochee River and other significant			1					
water bodies as new growth takes place. Five					1			
of the city's significant rivers and streams,								
Jalong with Lake Oliver, have been identified as								
not fully supporting the water quality standards	1		1					
mandated by the Clean Water Act. It is				Ì	1			
important to buffer these critical water bodies			}			Columbus Water		
and protect them from pollution from urban run-						Works/Engineering		
off.	×	×	×	×	×	Department	\$20,000	City
Develop an inventory of storm water structures	 ^	+ ^-	 ^	 ^-	 ^ -	Dopartment	\$20,000	1
for Muscogee County and incorporate these								
structures positional and attribute information		1						
into a GIS database.	×	X				Engineering Department	\$350,000	City
Implement and maintain a program for both	 ^	 ^	 	-	-	Linguisering Department	\$330,000	City
detecting and eliminating illicit discharges from								
	X	X	X		X	Engineering Department	\$20,000	City
the separate storm sewer system. Continue to implement the Columbus Water	+-^-	 ^	 ^	X	 ^	Engineering Department	\$20,000	City
	_	\ v	_			Engineering Department	\$30,000	City
Works Management Plan.	<u> </u>	X	X	X	<u> </u>	Engineering Department	\$20,000	City

Funding
runung
N/A
ayor's Budget
N/A
-
N/A
N/A
_

2014-2018	2014	2015	2016	2017	2018	Responsibility	Cost	Funding
Regularly review and consider the								
appropriateness of Planning Department and					1			
development concepts and standards that may								
be new to our area, but have been successful		Ī						
in other places and have the potential to lower							No additional	
costs of City operations.	X	Х	X	X	l x	Planning Department	Cost	N/A
Work towards reviewing the possibility of							No additional	
passing local legislation to permit Tax					Į		Cost This may	
Allocation Districts (TADs) by continuing public							require additional	
education efforts. These redevelopment							cost if the City	
districts can play an important role in						City Manager/City	looks for outside	
redevelopment initiatives.	X	X	X	X	Х	Council/Mayor	help.	N/A
Coordinate the potential integration of								
Columbus Champions with the Coalition for								
Sound Growth by hosting a joint meeting to								
discuss the purpose of the two groups and	1						No additional	
potential opportunities for coordination.	X	X	X	X	X	Planning Department	Cost	N/A
Periodically meet with Columbus Champions or					<u> </u>			—
other citizens' group tasked with following								
hrough on Plan implementation. These				Ì				
meetings should help sustain community		ļ						
nterest in Plan implementation and help					1			
facilitate the development of public/private							No additional	
partnerships.	X	X	X	X	X	Planning Department	Cost	N/A
Review and update existing development			1					
regulations to reflect policies outlined in Future				1	ļ			
Policy Map. By doing so, the City's land use								
policies should reflect the City's revitalization-							No additional	
focused land use approach.	X	X	X	X	X	Planning Department	Cost	N/A
Complete an analysis of the potential impacts			1	1				
of expanding the Enterprise Zone in South								
Columbus. This tool has the potential to							Į l	
incentivize a larger quantity of businesses to							No additional	
locate within in-town areas of Columbus.	X	X	X	X	Х	Planning Department	Cost	N/A

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2014-2018	2014	2015	2016	2017	2018	Responsibility	Cost	Funding
Study the feasibility of expanding the City's		1						
existing Business Improvement District (BID),								
which currently spans a 47-block area of the				1				
Central Business District. The organizational	ļ	1	ļ					
power of BIDs can help leverage state and	Ì		Ì					
federal funds, increasing competiveness for		l	1					
grants and low interest loans. This will likely be		}				Columbus Business		
completed by 2009.	X	X	X	X	Х	Improvement District	tbd	tbd
Complete analysis of successful grassroots								
efforts to pass SPLOST. Review effective			1					
models from both within and outside of								
Columbus. The analysis should include								
recommendations and strategies that the								
community can use when pursuing future							\$65,000 to	
SPLOSTs.		X	X			City Manager/City Council	\$85,000	private sector
Establish levels of service for all major facilities			1		 			
and services (e.g. number of parks per person,		-			1			
libraries per person, etc.). Multiple service		1	İ			1		
areas should be considered to accommodate	ţ				1			
the demands of different services and facilities			1					
differences, using the Future Policy Map as a								
reference. Part of this process should also				1	1			
include identifying areas where service								
deficiencies or excess service capacity exist.						City Manager/ Planning		
denote hales of expess service supporty exist.	X	X	X	X	l x	Department	\$50,000	City
Complete a comprehensive analysis of the	 ``	\ · · ·	1	† <u> </u>	 		400,000	
changing service demands of community								
members, potentially including focus groups,					1			
staff interviews, and community surveys in the								
methodology. The study members should	1							
consider potential strategies to meet changing					1	1		
service needs of Citizens and should	ļ					1		
incorporate results from the Fiscal Impact								
Analysis completed in conjunction with this								
Plan.	X	X	X	×	×	Planning Department	\$50,000	City
		L				Partnerships	+00,000	

2014-2018				·	,			
	2014	2015	2016	2017	2018	Responsibility	Cost	Funding
]		Ì	-		City Manager/Fort		
Prevent public or private land uses that						Benning/ Planning	No additional	
encroach on military operations.	X	X	Х	X	X	Department	cost	N/A
Encourage continuation of partnership between								
Ft. Benning and the Nature Conservancy to						City Manager/Fort		
acquire land conservation easements around	Ì	-				Benning/ Planning		
the base.	Х	X	Х	X	_ X	Department	no cost to city	N/A
Sustain and uphold the regional partnership of						Muscogee County School	No additional	
school districts.	X	X	X	_ X	X	District	cost	N/A
Complete a detailed study to evaluate								
opportunities to serve as a regional water								
provider, expanding upon existing service								
areas in the Valley Partnership Area.	Х	X			1	Columbus Water Works	\$100,000	Enterprise Fund
Work closely with neighborhood groups to								
develop local events that will promote unique						MidTown, Inc., Uptown		
neighborhood attributes and potentially spur						Columbus, Inc.,		
greater economic development.	X	X	X	Х	Х	Columbus South	tbd	tbd
Complete an analysis of existing marketing and								
tourism. Work with neighboring communities to						Convention and Visitors	1	11
develop an updated strategy to attract tourists						Bureau/Presidential		
and conventions to the region.	X	X	X	X	X	Pathways	On-going	tbd
						Development Resource		
						Center/Community		
Develop a package of financial assistance and			1			Reinvestment		
incentive that is fair to existing and future			1			Department, City		Chamber of
industries.	X	X	X	X	X	Manager	\$12,000,000	Commerce/City
						City/Development		
Continue to develop and carry out the regional						Authority/Chamber of		Chamber of
comprehensive plan.	X	X	X	X	X	Commerce	\$15,000	Commerce/City
						City/Development		
Continue to develop and carry out the master						Authority/Chamber of		Chamber of
plan for Muscogee Technical Park.	Х	Х	X	X	Х	Commerce	\$50,000	Commerce/City
						Development		
Continue to develop and carry out the master]			Authority/Chamber of		Chamber of
plan for Fall Line Business Center.	X	X	X	X	X	Commerce	\$100,000/year	Commerce/City

Community Agenda October 2008

2014-2018							1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1	
	2014	2015	2016	2017	2018	Responsibility	Cost	Funding
					[City/Development		
	l				1	Authority/Chamber of		
Support development of a regional business	•		İ		1	Commerce/Valley	i	Chamber of
center.	X	X	X	X	Χ	Partnership	\$100,000	Commerce/City
						Development Resource		
	1					Center/Community		
				[Reinvestment		
Improve the job skills and work habits of					ļ	Department, City		
minorities and women through Tech and	1					Manager, Columbus		Chamber of
Training programs.	Х	Х	Х	X	X	Technical Institute	\$10,000	Commerce/City
						Development Resource		
						Center/Community		
	1	Ī				Reinvestment		
Utilize SBA to stimulate and assist the			1			Department, City		
development of businesses owned, operated				İ		Manager, Columbus		Chamber of
and staffed by minorities.	X	X	Х	X	X	Technical Institute	\$325,000	Commerce/City
Continue to promote and engage in extensive								
coordination between the Muscogee County					}	1		
School District and Planning Department				1				
regarding school placement decisions. New			1		İ			
school locations should be closely tied to future				Į	1	Muscogee County School		
land use plans and development approvals.						District/Planning	No additional	
. , , , , , , , , , , , , , , , , , , ,	X	X	X	X	X	Department	cost	N/A

2014-2018							*	<u></u>
	2014	2015	2016	2017	2018	Responsibility	Cost	Funding
-								
	ST	WP Sp				racter Areas		
	Τ		North	west Co	olumbu	<u>\$</u>		
Support protection of the Chattahoochee River and its tributaries by requiring adequate riparian buffers to control runoff and sedimentation from	i				**************************************			
new development. Prohibit incompatible uses.	X	X	X	X	X	Engineering Department	\$0	N/A
Encourage the community to support the 2014 Alternative Transportation Plan.	×	×				Planning Department / Coalition for Sound Growth	On going	N1/A
Alternative Transportation Plan.			X	X	X	Growth	On-going	N/A
Restrict development in floodplain areas to protect sensitive wetlands and private property from the impact of seasonal flooding.	X	×	×	×	×	Engineering Department	\$0	N/A
Provide Best Management Practices for	1		<u> </u>		1			
stormwater management	X	×	X	×	X	Engineering Department	\$5,000	City
	<u>.</u>			east Co				
Develop pedestrian friendly mixed-use activity								
centers at major intersections.	X	X	X	X	X	Planning Department	\$0	N/A
Encourage the community to support the 2014 Alternative Transportation Plan.	×	X	×	x	X	Planning Department / Coalition for Sound Growth	On-going	N/A
Create, safe convenient pedestrian and bicycle					 			
connections to the neighborhoods, commercial services, and parks.	×	X	×	×	×	Planning Department		City
Require shared driveways and inter-parcel	+-^-	 ^	 ^	 ^-	 ^	Planning	No additional	City
access for adjacent commercial uses.	×	Х	X	X	X	Department/GDOT	cost	N/A
access for adjacent confinercial dises.				st Panh	I] Department/ODO1	COSt	11/7
Control the quality and type of development	T	Ι	446	ot Laill	iailale	Planning		
along Highway 80 by adhering to the			1			Department/Inspections	No additional	
requirements of the Hwy 80 Overlay District.	X	×	×	×	×	and Code Department	cost	N/A
Encourage the community to support the 2014						Midland Homeowners Association / Coalition for	COST	14/5
Alternative Transportation Plan.	×	l x	×	×	×	Sound Growth	On-going	N/A
/ itter/fourte / farioportation / fari.	<u> </u>	<u> </u>		<u> </u>		Journa Orotter	Cit going	1 1// 1

2014-2018							1, 4.	
	2014	2015	2016	2017	2018	Responsibility	Cost	Funding
Develop pedestrian friendly mixed-use activity centers at selected intersections. Limiting the scale of mixed-use development to 2-3 stories would be in keeping with the character of neighboring low-rise residential areas. Give these activity centers priority in the funding and location of new public facilities.	x	x	x	x	×	Planning Department	\$0	N/A
Encourage the development of a secondary road system that links adjacent developments and provides alternative routes for residents to the primary arterial road system where practical. Require stub streets in adjacent developments, where practical, to link to the proposed road system in new surrounding developments.	×	×	×	X	X	Planning Department	No additional cost	N/A
			Ea	st Panh	andle			
Control the quality and type of development along Highway 80 by adhering to the requirements of the Hwy 80 Overlay District.	X	X	×		X	Planning Department/Inspections and Code Department Midland Homeowners	No additional cost	N/A
Encourage the community to support the 2014 Alternative Transportation Plan.	X	X	Х	X	X	Association / Coalition for Sound Growth	On-going	N/A
Plan rural-scaled, mixed use clusters at major intersections for local commercial and institutional services.	X	X	X	X	x_	Planning Department	\$30,000	City
	T		1	Bibb	1	1		
Take steps to actively preserve existing neighborhoods.	X	X	Х	X	X	Community Reinvestment Department	\$16,000	CDBG/City
Provide connections between the city's network of greenspace and trails. Interconnect adjacent trails, recreation areas, and greenspace where possible.		X	X	×	X	Parks and Recreation Department	\$100,000 per year	City/grants/private funds
Encourage the community to support the 2014 Alternative Transportation Plan.	×	×	×	×	X	Bibb City Homeowners Association / Coalition for Sound Growth	On-going	N/A

2014-2018							A CONTRACTOR OF THE PARTY OF TH	and the second second
	2014	2015	2016	2017	2018	Responsibility	Cost	Funding
Support protection of the Chattahoochee River								
and its tributaries by requiring adequate riparian								
buffers to control runoff and sedimentation from								
new development, and prohibit incompatible			(No additional	
uses.	X	X	X	X	X	Planning Department	cost	N/A
Pursue designation of historic or conservation						Historic Columbus		
districts in Anderson Village and Bibb City, to						Foundation/Planning		City/grants/private
encourage rehabilitation and conservation.	×	X	×	X	x	Department	\$40,000	funds
encourage remanification and conservation.	1 2	1_^_	^_	Uptow		Department		Tunus
	1			<u> </u>	ř –	Planning		
						Department/Community		
Take steps to actively preserve existing						Reinvestment		
neighborhoods.	l x	х	X	X	x	Department	\$25,000	CDBG/City
Provide connections between the city's network					1		7,7	
of greenspace and trails. Interconnect adjacent	1							
trails, recreation areas, and greenspace where						Parks and Recreation	\$200,000 per	City/grants/private
possible.	×	X	×	×	X	Department	year	funds
poddioid	\ ``	 ^	<u> </u>	 ^	 ^	Uptown Columbus, Inc. /	7001	101105
Encourage the community to support the 2014						Coalition for Sound		
Alternative Transportation Plan.	×	x	×	×	×	Growth	On-going	N/A
Support protection of the Chattahoochee River	+	1	 	 ^`	1	O, O. M.	Orr going	1377
and its tributaries by requiring adequate riparian	,							
buffers to control runoff and sedimentation from								
new development, and prohibit incompatible	'			1				
uses.	×	×	×	×	×	Engineering Department	\$0	N/A
0565.	+-^-	 ^-	 ^	 ^	 ^	Engineering Department	<u> 40</u>	19/0
Highlight cultural assets through public art and								
the hosting and promotion of Uptown events.	X	X	X	X	X	UPTown Columbus Inc.	\$10,000	Private funds
	·		.h	Midtov	vn			
Tales stars to activally properly evictics	1					Community Deinstrates		
Take steps to actively preserve existing		,				Community Reinvestment	225 222	0000000
neighborhoods.	X	X	X	X	X	Department	\$25,000	CDBG/City
Provide connections between the city's network								
of greenspace and trails. Interconnect adjacent	t							
trails, recreation areas, and greenspace where					1	Parks and Recreation	\$200,000 per	City/grants/private
possible	X	X	X	<u> </u>	X	Department	year	funds

2014-2018	2044	2045	2046	2047	2040		0	
English to some of the 2011	2014	2015	2016	2017	2018	Responsibility	Cost	Funding
Encourage the community to support the 2014		,				Midtown, Inc. / Coalition	0	
Alternative Transportation Plan.	X	X	X	X	X	for Sound Growth	On-gaing	N/A
	1				1	Planning Department /		
						Engineering Department /	_	
Fall Line Trace enhancements	X	X	X	X	X	Midtown, Inc.	On-going	N/A
					1	Planning Department /		
13th Street Corridor / Viaduct Complete Streets	1					Engineering Department /		
Project	X	X	X	X	X	Midtown, Inc.	N/A	N/A
					1	Planning Department /		
						Engineering Department /		
13th Street & 13th Avenue Revisioning Plan	X	X	X	X	X	Midtown, Inc.	N/A	N/A
						Planning Department /		***************************************
Extend Wynnton Road Streetscape Plan to I-		1				Engineering Department /		
185			1		X	Midtown, Inc. / GDOT	N/A	N/A
	†		†		1	Planning Department /		
	1					Engineering Department /		
Buena Vista Road Streetscape Plan			X	×	X	Midtown, Inc. / GDOT	N/A	N/A
Buona Viola (Gas Galesage Chair)	-	 	1		 ~	Miletonia, met 7 CDC 1	1077	State
Undertake streetscape projects along identified		İ			1		\$500,000 per	DOT/City/Property
commercial revitalization corridors.	X	×	×	Х	X	Engineering Department	, .	Developers
CONTINETCIAL LEVICALIZACION CONTIGORS.	 ^	 ^	 ^	 ^	 ^	Planning Department /	year	Developers
Cronto a Myanton Bond Overlay District	X	X	×	X	X	Midtown, Inc.	N/A	N/A
Create a Wynnton Road Overlay District	 ^	 ^	 ^	 ^	 ^		IN/A	IN/A
]				Development Resource		
						Center/Community		
						Reinvestment		
						Department/Columbus		
						Housing		CDBG / HOME /
East Highland Redevelopment Area	X	X	X	X	X	Initiative/Midtown, Inc.	\$2,500,000	Private Funds
}		1				Development Resource		
						Center/Community		
		1)	Reinvestment		
			1			Department/Columbus		
East Wynnton/Carver Heights/East Carver						Housing		
Heights Revitalization Plan	X	X	X	X	X	Initiative/Midtown, Inc.	N/A	N/A
						Planning Department /	,	
				[ĺ	Engineering Department /		
Boogerville Revisioning Plan	X	X	X	l x	X	Midtown, Inc.	N/A	N/A
				neast C				

Community Agenda October 2008

2014-2018				_::				
	2014	2015	2016	2017	2018	Responsibility	Cost	Funding
Take steps to actively preserve existing						Community Reinvestment	:	
neighborhoods:	X	×	X	×	×	Department	\$16,000	CDBG/City
Provide connections between the city's network								
of greenspace and trails. Interconnect adjacent	1							
trails, recreation areas, and greenspace where						Parks and Recreation	\$200,000 per	City/grants/private
possible.	X	X	X	X	X	Department	year	funds
		- Nagara-	Col	umbus	South			
Support efforts to revitalize the City's Enterprise								
Zone through active marketing and the			j			Community Reinvestment	See Community F	Revitatilzation STWF
provision of redevelopment incentives.	l x	X	l x	X	X	Department	1	ems.
Pursue redevelopment efforts that create								
neighborhood centers that give Columbus			ľ			Community Reinvestment	See Community F	Revitatilzation STWF
South symbolic and economic centers.	X	X	×	X	X	Department	·	ems.
Provide connections between the city's network								
of green space and trails. Interconnect					1			
adjacent trails, recreation areas, and green						Parks and Recreation	\$200,000 per	City/grants/private
space where possible	X	X	×	X	X	Department	year	funds
Take steps to actively preserve existing						Community Reinvestment	1	
neighborhoods.	X	X	X	X	X	Department	\$16,000	CDBG/City
				Oxbo	W			
Provide connections between the city's network	ŧ							
of greenspace and trails. Interconnect adjacent	ľ				1			
trails, recreation areas, and greenspace where						Parks and Recreation	\$200,000 per	City/grants/private
possible.	X	X	X	X	X	Department	year	funds
Support protection of the Chattahoochee River				İ				
and its tributaries by requiring adequate riparian								
buffers to control runoff and sedimentation from	1							
new development, and prohibit incompatible	1						No additional	
uses.	×	X	X	X	X	Engineering Department	cost	N/A
Restrict development in floodplain areas to								
protect sensitive wetlands and private property							ļ	
from the impact of seasonal flooding. Use								
floodplains as possible sites for pervious trails							No additional	
and passive recreational uses.	X	X	X	X	⊥ X	Engineering Department	cost	N/A

Community Agenda October 2008

	2014	2015	2016	2017	2018	Responsibility	Cost	Funding
			-					
Promote Oxbow Meadows, the National		•				Convention and Visitors		
Infantry Museum, the Future Armor Museum,						Bureau/Presidential		City/grants/private
and Westville as a regional tourist destination.	Χ	X	Х	Х	Х	Pathways	\$2,500	funds

	2014	2015	2016	2017		Responsibility	Cost	Funding
			Commu	nity Rev	italizat	ion		
Review the Future Policy Map and recommendations of the Comprehensive Plan to designate Targeted Redevelopment Areas (TRA's) for focusing revitalization strategies						Community Reinvestment	No Additional	
and resources.	Х	Х	Х	X	X	Department	Cost	City
The Mayor's Revitalization Council shall advise the Mayor and Council on methods to encourage private sector participation in the implementation of the City's revitalization plans, and hire an Executive Director to broker public-	^					Department	Cost	City
private partnerships in TRA's.	Х	Х	X	Х	X	Mayor's Office	\$100,000	City
Encourage in-town housing appropriate for "empty nesters", retirees, and other older adults and consider amending the UDO to provide for senior living communities with universal design standards and amenities for seniors.	X					Planning Department	\$0	N/A
Ensure that adequate amounts of in-town land are zoned for small lot and higher density zoning classifications that are attractive to seniors and young adults.	X	X	x	×	×	Planning Department	\$0	N/A
Inventory vacant and underutilized sites in TRAs and create a database to track their use, ownership, condition, tax status and maintenance.	Х	Х	Х	х	х	Community Reinvestment Department	\$50,000	City
Create database of publicly owned property and tax foreclosed properties. Prior to sale, incorporate covenants restricting development and use to be consistent with redevelopment plans for these areas. Restrictions on price of resale or maximum rent can result in increased supply of affordable housing.	X	X	X	×	X	Community Reinvestment Department / Columbus Land Bank	\$5,000	City
Engage real estate professionals to prepare marketing and promotion of available infill development sites in in-town neighborhoods.	×	×	X	×	X	Mayor's Revitalization	N/A	City

	2014	2015	2016	2017	2018	Responsibility	Cost	Funding
						Mayor's Revenue Review		
	ĺ					Commission and Mayor's		
Redevelopment District bond incentives to					1	Real Estate Investment		
encourage investment in blighted areas	X					Initiative Commission	None	N/A
Prepare an overlay zoning district (or conservation districts) to establish appropriate development standards and incentives for infill and redevelopment. Prepare design standards for compatible infill development.	×	x	x	X	x	Planning Department	On-going	N/A
Organize a Council of Neighborhoods with the								
goal of establishing permanent Neighborhood Planning Department Units for different quadrants of the city.	X	X	X	X	X	City Manager/Planning Department/Office of Crime Prevention	\$0	N/A
Seek grant-writing assistance for neighborhoods to seek federal, state, and foundation funding for neighborhood priorities.	X	x	x	X	X	City Manager/Planning Department/Office of Crime Prevention	\$0	N/A
Sponsor clean-up days in neighborhoods using City staff and volunteers to remove graffiti, itter, dumped trash, and other debris.	x	x	x	X	X	Community Reinvestment Department	\$50,000	city/private
Establish proactive inspection and code enforcement efforts in targeted neighborhoods with systematic code deficiencies that are contributing to disinvestment and coordinate with housing rehabilitation loans for owner-occupied stock.	x	X	X	x	×	Inspections and Code Enforcement	On-going	N/A
Prepare housing conditions survey of in-town neighborhoods to identify and classify housing								
conditions, matching appropriate strategies to	X		_	\ v		Community Reinvestment Department	\$50,000	City
each.	^_	X	X	X	X	Department	φουίσος	L

2014-2018								
	2014	2015	2016	2017	2018	Responsibility	Cost	Funding
Columbus Housing Initiative is an innovative								
effort to coordinate the excess supply of low								
income housing of suitable quality wth those in			l					
need of housing options. The program is a								
partnership between the City's Codes and								
Inspections Department (which inspects each								
submitted qualified unit to validate code								
compliance), the City's Community	1]						
Reinvestment Department (which oversees and								
coordinates the effort), the Housing Authority								
(which refers its potential clients to qualifying			ŀ					
units), private large scale property managment						Community		
companies (which propose potential housing			1		}	Reinvestment/ Mayor's		
units) and the City Manager and Mayor's						Office/ Inspections and		Each participant
Office's (which oversee and direct the						Codes Department/	Minimal Admin	assumes their own
initiative).	X	X	X	X	X	Housing Authority	Costs	costs at this point.
Continue efforts in the 5th and 6th Avenue						Development Resource	-	
Redevelopment Area to preserve and revitalize						Center/Community		
the neighborhood.	X	X	X	X	X	Reinvestment Division	\$16,000	City
						Development Resource		
						Center/Community		
					1	Reinvestment		
				1		Department/		
South Lawyers Lane Redevelopment Area	X	X	X	X	X	NeighborWorks	\$1,000,000	CDBG/HOME
						Community Reinvestment		
2nd Avenue Redevelopment Area	X	X	X	X	X	Department	\$1,000,000	CDBG/HOME
		<u> </u>		1		Development Resource		
						Center/Community		
					1	Reinvestment		
Beallwood Redevelopment Area	X	X	X	X	X	Department	\$1,500,000	CDBG/HOME
						Development Resource	<u></u>	
						Center/Community		
				1		Reinvestment		
						Department/Columbus		
						Housing		CDBG / HOME /
East Highland Redevelopment Area	X	Х	X	X	X	Initiative/Midtown, Inc.	\$2,500,000	Private Funds

Community Agenda October 2008

Columbus/Muscogee County Short Term Work Program Update 2014-2018

	2014	2015	2016	2017	2018	Responsibility	Cost	Funding
						Development Resource		
						Center/Community		
						Reinvestment		
						Department/Columbus		
East Wynnton/Carver Heights/East Carver						Housing		
Heights	Х	Х	Х	X	X	Initiative/Midtown, Inc.	N/A	N/A
						Development Resource	***************************************	
Use Code Enforcement and/or rehabilitation					İ	Center/Community		
assistance to maintain the quality of the						Reinvestment		
housing stock and avoid serious deterioration.	Х	X	X	Х	X	Department	\$750,000	CDBG/HOME
Establish funds and procedures to acquire,								
demolish and redevelop vacant housing units								
that are so under-maintained that they have								
become neighborhood nuisances and safety						Community Reinvestment		
hazards.	Х	X	X	X	Х	Department	\$1M/year	CDBG/City
Use HOME and other funds to create a		<u> </u>						
revolving loan program for rehabilitation of								
owner-occupied housing of low and moderate				ļ				
income households, giving priority to correcting						Community Reinvestment		HUD - HOME
code violations.	Х	Х	Х	X	Х	Department	\$1M/year	program/City
Establish and publicize availability of affordable								
credit counseling for elderly and other								
homeowners who are facing foreclosure.						Community Reinvestment		
3	Х	X	Х	X	Х	Department	\$5,000	City
Prepare an amendment to the Unified				T				
Development Ordinance to grant bonus density								
incentives and development and design								
standards for in-town mixed-use developments								
(conservation districts).	X	X	x	Х	X	Planning Department	On-going	N/A
Publicize the success stories from loft							7	
conversions that have occurred downtown and								
promote the availability of additional sites.						Community Reinvestment		
•	X	X	x	Х	X	Department	\$5,000	City
Provide start-up resources and grant funding to								
support a non-profit Neighborhood Urban								
Design Center based on models established by						Community Reinvestment		
cities of Chattanooga and Baltimore.	Х	X	X	Х	X	Department	\$50,000	City

Short Term Work Program 162

2014-2018	0044	0045	0040	2047	2040		01	
	2014	2015	2016	2017	2018	Responsibility	Cost	Funding
Inventory historic properties throughout the								
community to identify need for adaptive reuse.							ļ	
Encourage market studies to be performed for						Historic Columbus		
these properties to establish opportunities.		X				Foundation	On going	City
	X		X	X	X	Foundation	On-going	City
I told								
Hold workshop(s) with realtors and		Į.						
homeowners to discuss in-town market								
perceptions of the community. Establish a Task						1		
Force to identify sources of negative					1			
perceptions and to develop a plan to address								
the sources of problems and prepare		1		1				
promotional materials that publicize the assets		1				Community Reinvestment		
of the City's in-town neighborhoods.	X	X	X	X	X	Department	On-going	City
Or and the sit to Community Princestorest								
Strengthen the city's Community Reinvestment								
Department and ensure that it has all the								
powers authorized by the State Redevelopment				ļ				
Powers Act and the Urban Redevelopment Law	1							
and power to coordinate actions of the Planning			1					
Department, Community Reinvestment								
Department, Engineering Department, Parks								
and Recreation, Development Authority of								
Columbus, Downtown Development Authority,		1	1					
Housing Authority, and Land Bank Authority								
with respect to designated redevelopment								_
areas of the City.	X	X	X	X	X	City Manager	On-going	City
Revise Unified Development Ordinance to								
allow accessory dwelling units and establish								
appropriate development and design standards	•	1	1	1				
for them.	X					Planning Department	\$0	N/A
City Council designates Quality								
Redevelopments for selected sites located			1					
within TRA Master Plans.	X	X	X	X	X	City Manager	On-going	City
City Council initiates rezoning of Quailty			1					
Redevelopments consistent with TRA Master								
Plans.	l X	X	X	<u> </u>	X	City Manager	On-going	City

2014-2018	2014	2015	2016	2017	2018	Responsibility	Cost	Funding
Provide procedures and Ombudsman for						Planning		· arrang
coordinated and expedited plan review and fee						Department/Inspections		
waivers for quality redevelopments.	1					and Code		
traitere for quality redevolopments.						Department/Engineering		
	×	×	×	×	×	Department	\$60,000/year	City
Develop an effective model for channeling							1	
private development and investment to								
underutilized areas of Columbus, Georgia.								
Identify market anomalies and other stumbling								
blocks to investment in underutilized areas of								
Columbus, Georgia and recommend strategies						Mayor's Real Estate		
to overcome them.						Investment Initiative	Minimal Admin	
C C C C C C C C C C C C C C C C C C C	X	X	X	X	X	Commission	Costs	Mayor's Budget
Provide tax abatement during redevelopment		 		- ^ -	 	- Commodian	00010	Wayor o Daaget
process for quality redevelopments.	X	X	X	X	X	Finance Department	200,000/yr.	taxes foregone
Work with community stakeholders to prepare								
detailed Master Plans for TRA's, including lists								
of needed public improvements, identifying								
potential catalyst sites (Quality								
Redevelopments) and design standards for					ļ			
public improvements and private developments								
that include consideration of design								
compatibility and Crime Prevention Through	1		İ			Community Reinvestment		
Environmental Design (CPTED).	X	X	X	X	X	Department	\$500,000	City
Review the City's Unified Development	 	 ^	 ``	<u> </u>	- ^	Doparation.	Ψ000,000	Jily -
Ordinance and consider providing incentives								
(density bonus, expedited permitting) for mixed-					ļ			
income housing in in-town neighborhoods								
(conservation districts).	×	×				Planning Department	\$0	N/A
Provide incentives for businesses that offer	 ^	 ^	-		_	r arming Department	Ψ0	14/73
good quality low-skilled jobs to locate near in-						Community Reinvestment		Federal Enterprise
town neighborhoods.	×	X	×	×	×	Department	\$200,000/ yr.	Funds
Build public/private partnerships with major	 ^	<u> </u>	-^-	 ^	 ^	- oparation	Ψ200,000 <i>i</i> yi.	Community
businesses, foundations, and non-profit								Reinvestment Dept.
agencies in the City and state.						Mayor's Revitalization		Chamber of
agentics in the only and state.	×	×	×	×	X	Council	\$5,000	Commerce
		^_		└-^_		Council	1 \$3,000	Commerce

Community Agenda October 2008

Columbus/Muscogee County Short Term Work Program Update 2014-2018

	2014	2015	2016	2017	2018	Responsibility	Cost	Funding
Commission a study on the continued use of						City/Chamber of		Chamber of
the state docks at their present location.	X	Х	Х	Х	Х	Commerce	\$20,000	Commerce/City
Develop a monitoring system to keep a current								
inventory regarding industry's needs and								Chamber of
problems.	X	X	X	X	Х	Chamber of Commerce	\$7,500	Commerce/City
Continued support of efforts of Development					<u> </u>	Development		
Authority of Columbus in economic						Authority/Chamber of		Chamber of
development.	X	X	X	X	X	Commerce	.25 mills per year	Commerce/City
Periodically contact local companies regarding				<u> </u>		Development		······································
current activities and possible expansions						Authority/Chamber of		Chamber of
(coordinate with BREP studies).	X	X	X	X	X	Commerce	\$5,000	Commerce/City
<u> </u>								Chamber of
Market six cluster industries.	X	X	X	X	Х	Chamber of Commerce	\$25,000	Commerce/City
Support the Board of Historic and Architectural						331111111		· · · · · · · · · · · · · · · · · · ·
Review and the Façade Board in their								
preservation and redevelopment efforts.	×	×	×	×	X	Planning Department	\$0	N/A
Continue efforts in the MidTown neighborhoods	1	 ^	 ^		 ^	Planning	ΨΟ	1877
to preserve and revitalize the area.						Department/Community		
to preserve and revitalize the area.						Reinvestment		
						Department/Office of		
	X	×	×	×	×	Crime Prevention	\$0	N/A
Continue efforts to preserve the historic fabric	 ^		 	 	 ^	Planning		1 7/7 1
and revitalize the Bibb City area of the City.						Department/Community		
						Reinvestment		
		1				Department/Office of		
	X	Х	l x	Х	X	Crime Prevention	\$0	N/A
Conitnue to hold the Preservation for Profit					1	Coalition for Sound		
seminars						Growth / Historic		
						Columbus Foundation,		
	X	Х	X	X	X	Inc.	N/A	N/A
Partner with the National Vacant Properties	† 		1					
Campaign						Coalition for Sound		
						Growth / Planning		
						Department / Community		
	X	X	X	X	X	Revitalization Department	On-going	N/A
		^_		_ ^		Live Alfalisation Debartilleur	L On-going	13/7

Short Term Work Program

	2014	2015	2016	2017	2018	Responsibility	Cost	Funding
						City/Chamber of		City/Chamber of
Continue efforts of develop a Riverfront Activity						Commerce/Uptown		Commerce/Uptown
Area	X	X	X	X	Х	Columbus	\$10,000	Columbus
Seek GDOT and Federal Highway funds for								
streetscape improvements on key streets in						Planning		
Targeted Redevelopment Areas.	X	X	X	Х	X	Department/MPO	\$0	City/GDOT
		Qua	ity Con	nmunity	Infrast	ructure		
Create a community where every person is	X	X	X	X	Х	Mayor's Commission on	Program/ Project	Approximately
valued and presented with equal access to						Unity, Diversity and	Costs	\$3,500 Commission
opportunities. Gather information, data and						Prosperity		Fund
public input in order to provide and/or								
recommend policies, strategies, education								
efforts and programs to the Mayor, and, upon								
the Mayor's invitation, to City Council.								
Identify issues and suggest solutions regarding	X	Х	Х	X	Х	Mayor's Opportunity	Minimal Admin	Mayor's Budget
how our community may obtain a one-stop						Center Task Force	Costs	
resource center that facilitates a reduction in								
homelessness. This is an integral part of the								
Ten Year Plan to End Homelessness by			Ĭ					
making it rare, short-term and preventable.								
Collaborate with scrap medal stakeholders, law	Х	X	Х	X	Х	Mayor's Copper Theft	Minimal Admin	Mayor's Budget
enforcement, property owners and city officials						Task Force	Costs	
to reduce costly, destructive copper thefts.								
Continue to collaborate with regional partners								
to identify and lobby for funding available for								
community facilities and infrastructure due to								
increased population as a result of military								
growth.	X	X	Х	X	X	City Manager	\$5,000	City
Use the Future Policy Map to define areas								
where future services should and should not be								
provided and redefine urban service district								
boundaries.		X				City Manager	\$5,000	City

2014-2018	2014	2015	2046	2047	2040	Boononoibility	Cost	EI
	2014	2015	2016	2017	2010	Responsibility	Cost	Funding
Establish a Capital Improvements Program to guide the construction and funding of major facilities in the City. The program should be coordinated with the Short Term Work Program and annual budgeting process. The CIP should be a very open process that involves open	F .	A CONTRACTOR OF THE CONTRACTOR	- And Control of the					
records that are accessible to the public.	Х	X	Х	Х	Х	Finance Department	\$50,000	City
Consider using performance-based land use controls, authorizing staff to evaluate land use decisions in a flexible but consistent manner. These objectives should be considered based on the Future Policy Map and core principles, including access to infrastructure,								
environmental sustainability, etc.	X	X	X	Х	X	Planning Department	\$0	N/A
Evaluate departmental strategic plans to ensure that they are consistent with revised priority growth areas, targeted redevelopment areas, and new urban service district boundaries.	×	×	×	X	×	City Manager	no extra cost	N/A
Continue to collaborate with the Columbus Water Works to support growth at Fort Benning and the focused redevelopment described in								
the Future Policy Map.	X	X	X	X	X	City Manager	no extra cost	N/A
Upgrade existing infrastructure and public facilities in Targeted Redevelopment Areas to accommodate infill development.	Х	X	Х	Х	X	City Manager	unknown	N/A
Continue to pursue additional revenue sources that are needed to staff, operate, and maintain public facilities.	Х	Х	Х	Х	Х	City Manager	no extra cost	N/A
Create and maintain a comprehensive inventory of all capital facilities with expected useful life and replacement costs of each.	Х	X	Х	X	х	Engineering	\$5,000	City
Develop and maintain a formal and detailed maintenance and replacement program for all City Facilities.	×	×	X	X	×	City Manager	\$20,000	City

	2014	2015	2016	2017	2018	Responsibility	Cost	Funding
Develop a property management program with								
the purpose of identifying public lands suitable								
for parks, pocket parks, public squares and								
greens and other purposes that is consistent								
with the Future Policy Map.	X	X	Х	X	<u> </u>	Planning Department	\$0	N/A
						Parks and Recreation		
Develop a park master plan including						Department / Planning		
schematic design concepts for the trail system.	X					Department	\$5,000/year	City
Ensure an effective and fiscally responsible								
programming plan for all Park and Recreation								
divisions with strong focus on Athletics,						Parks and Recreation		
Aquatics, Seniors, and Therapeutics.	X	X	Х	X	X	Department	On-going	City
Develop a data driven, cost effective and					†			
systematic, replacement and maintenance plan						Parks and Recreation		
for parks, facilities and equipment.	X	X	Х	X	X	Department	\$1,435,000	City
Memorial Stadium - field and facility								· · · · · · · · · · · · · · · · · · ·
improvements including improved lighting, and						Parks and Recreation		
elevator and other ADA accessibilities.	X	X	Х	X	X	Department	\$1,900,000	City
								*
Provide a regional tennis hub at Cooper Creek								
with additional tennis courts, equipment and an						Parks and Recreation		
expanded concession program.			X	X	X	Department	\$500,000/year	City
				***************************************		Parks and Recreation	·	
Britt David Park Cultural Arts Studio	Х	X	Х	x	X	Department	\$250,000/year	City
Reinstate the Park Rangers Program to reduce								····
the expense associated with repair due to								
vandalism and crime, increase the number of						Parks and Recreation		
park users.	X	X	Х	X	X	Department	\$500,000/year	City
Additional Training, Programming, training, and						Parks and Recreation		· · · · · · · · · · · · · · · · · · ·
marketing for community schools.	X	×	X	X	X	Department	\$1,100,000	City
						Parks and Recreation		* *********
Woodruff Farm Soccer Complex - 7 new fields	X	X	X	X	X	Department	\$1,100,000	City
Programming for adults over 25 and seniors to				1		Parks and Recreation		
include plans away from facilities.	X	X	X	X	X	Department	\$340,000	City
Develop new therapeutics opportunities to								
increase programming due to growing number						Parks and Recreation		
of available participants.		X	X	X	X	Department	\$275,000	City

	2014	2015	2016	2017	2018	Responsibility	Cost	Funding
						Parks and Recreation		
Complete Playground Renovations	X	X				Department	\$175,000	City
Renovate Pavilions and Buildings at Flatrock						Parks and Recreation		
Park.	X	X				Department	\$575,000	City
						Parks and Recreation		
Heath Park restrooms and trail improvements.	X	X				Department	\$250,000	City
Paint South Commons Stadium and						Parks and Recreation		
Roundhouse	X	X	X	X	X	Department	\$100,000	City
Fire Department Training Classroom.	Х	X	Х	X	X	Fire/EMS	\$10,825,000	City
Implement Fire/EMS Strategic Plan for								
Personnel	X	X	X	X	X	Fire/EMS	On-going	City
Implement Fire/EMS Strategic Plan for								
Equipment/Maintenance	X	X	X	X	Х	Fire/EMS	On-going	City
Fire/EMS - Emergency Watercraft	X	Х	X	X	X	Fire/EMS	On-going	City
Fire/EMS - Engines	X	X	X	X	X	Fire/EMS	On-going	City
Fire/EMS - Quint	Х	Х	X	X	X	Fire/EMS	On-going	City
Fire/EMS - Ambulances	X	Х	X	X	X	Fire/EMS	On-going	City
Fire/EMS - Command Vehicles	X	X	X	X	X	Fire/EMS	On-going	City
Fire/EMS - Staff Vehicles	X	X	X	X	X	Fire/EMS	On-going	City
Industrial Park Sewer Lines	X					Columbus Water Works	\$2,700,000	City
Continue to work with the Water Board to								
coordinate the construction of utility lines which								
are designated for short and long ranged	,,						25.000	0.1
development of the Water Works Master Plan.	X	X	X	X	X	Columbus Water Works	\$5,000	City
Update study of office space needs for								
Columbus Consolidated Government.	X	X	X	X	X	Public Works Department	\$0	N/A
Create an overlay zoning district that								
encompasses long-range medical and health				1				
facility growth between the St. Francis Hospital					Ť			
campus and Columbus Regional Health.	×	×				Planning Department	\$0	N/A
Develop Marina in South Columbus.	$\frac{\hat{x}}{\hat{x}}$	$\frac{\hat{x}}{x}$	X	X	X	Planning Department	\$4,000,000	City
Develop Manna in South Columbus.	1	1	Balance				\$4,000,000	

Short Term Work Program

2014-2018	2014	2015	2016	2017	2018	Responsibility	Cost	Funding
	2017	2010	2010		2010	responsioney	0031	ranang
Maintain a Comprehensive Transportation Plan								
consistent with the 2028 Comprehensive Plan		ļ						
Update. Objectives should include formalizing								
LRTP/TIP project selection process and								
developing/modifying policy recommendations						·		
based on community goals established during						Planning		
the Comprehensive Plan Update.	Х	l x	х	Х	X	Department/MPO	no additional cost	N/A
Continue to improve access control								
requirements, such as medians, turn lanes and								
supportive local ordinances, in developing								
areas, including. Such controls help improve		1						
the driving atmosphere, preserve existing								
character, and improve safety for bikers and						Planning		
pedestrians	Х	Х	Х	X	Х	Department/Engineering	\$0	N/A
Update Greenway Master Plan to connect								
existing trails to neighborhoods, preserve green						Planning Department &		
space from future development and promote		ļ				Parks and Recreation		
exercise.	Х					Department	\$0	N/A
Develop a formalized strategy for implementing								
appropriate Transportation System				Ì				
Management (TSM) techniques in/throughout					İ	Engineering		
the city.	Х	X	Х	Х	X	Department/MPO	\$500,000	City
Conduct a comprehensive operational analysis								
(COA) for transit to identify underserved transit				l	Ĭ			
markets, determine hours of service, identify						Î		
capital needs and maximize efficiencies.								
Focus should be placed on providing transit					ĺ			
options for the City's growing senior population.				ļ	1			
	X	X	X			METRA	\$100,000	TIA
Continue Travel Demand Management (TDM)								
program to promote air quality and reduce								•
traffic congestion. Programs should include the								
following: car pools, promotion of flexible								
working hours with major employers,								
encouragement of trips made by transit; cycling								
or walking, and encouragement of working						Planning		
from home.	Х	X	X	X) X	Department/MPO	\$50,000	City

2014-2018	2014	2015	2016	2017	2018	Responsibility	Cost	Funding
Study the feasibility of adding bike lanes to								
downtown areas that would compliment and								
potentially connect to the Riverwalk. As an								
element of the study, identify key locations for						Planning		
bicycle facilities.	X	X	X	Х	Х	Department/MPO	On-going	City
Develop a formal policy to expand alternative								
transportation opportunities by adding bicycle								
lanes, bicycle friendly shoulders, or parallel				}				
multi-use paths to roadways during all								
widenings and new construction projects for all				ĺ				
collector or arterial streets. Expansions should								
be considered with other related bicycle						Planning		
studies.	X					Department/MPO	On-going	N/A
Adopt American Association of State Highway								
and Transportation Officials (AASHTO)			ĺ					
Standards for all sidewalks, trails and								
crosswalks to conform to all ADA requirements.								
	X	X	Х	Х	X	Engineering Department	On-going	N/A
Talbotton Rd/Warm Springs Rd, from 7th Ave							.,	
to Woodruff Rd	X	X	Х	X	X	Planning Department	\$15,100,000	Federal/State DOT
Schatulga Rd/Eastern Connector from Fall Line								
Freeway to Buena Vista Rd.	X	X				Planning Department	\$14,200,000	Federal/State DOT
Actively maintain an inventory of pedestrian								
facilities in GIS, including a record of their								
condition.	X	X	Х	X	X	Engineering Department	On-going	City
Initiate a Sidewalk Connectivity program to fill								
identified gaps in the pedestrian network,								
placing priority on projects within a half mile of						Planning Department/		
schools, parks, and transit stops.	X	X		<u> </u>	ļ	Engineering Department	On-going	City
Construct new road projects as outlined in the								
Long Range Transportation Plan (LRTP).								
Please see Appendix B for a current list of						MPO / Engineering		
LRTP projects.	X	X	X	X	X	Department	On-going	tbd
Work with Georgia Department of								0,1,0,1,0,0
Transportation to develop a truck route plan.		X			ļ	Engineering Department	\$50,000	City/State DOT
Forest Rd from Macon to Floyd Rd/Woodruff						District Dis	07.004.000	1.007
Farm Rd	X	X	X	<u></u>	<u></u>	Planning Department	\$7,331,000	LOST

2014-2018	2014	2015	2016	2017	2018	Responsibility	Cost	Funding
Forest Rd Floyd Rd/Woodruff Farm Rd to								
Schatulga Rd	X	X	X	X	X	Planning Department	\$7,331,000	LOST
Moon Road, from Wilbur Dr to Whittlesey Blvd	Х	X	х			Planning Department	\$10,300,000	LOST
Forest Road bridges - Cooper Creek & Bull								
Creek	X	X	X			Planning Department	\$4,950,000	LOST
Double Churches Rd/Whitesville Rd								
intersection improvements	X	X	X			Planning Department	\$1,500,000	LOST
Brown Avenue Bridge	X	Х				Planning Department	\$6,200,000	LOST
South Lumpkin Road improvements	Х	Х	X			Planning Department	\$1,200,000	LOST
Schatulga Rd/Corporate Ridge Pkwy								
roundabout	Х	X	<u> </u>			Planning Department	\$800,000	LOST
Veterans Pkwy/Double Churches Rd								
intersection improvements	X	X	X			Planning Department	\$1,500,000	LOST
Northstar Dr/St. Mary's Rd roundabout	Х	X				Planning Department	\$700,000	LOST
Construct Six Gateway Intersections	×	X	X	Х	x	Engineering Department	\$714,000	Federal/State DOT/Local
Whittlesey Rd from Whitesville Rd to Rollins								Federal/State
Way	Х	X				Planning Department	\$7,117,000	DOT/Local
Veterans Pkwy, from Old Moon Rd to Hancock								Federal/State
Rd	X	X	X	X		Planning Department	\$27,500,000	DOT/Local
Wynnton Streetscapes Project	х	×	X			Planning Department / Midtown, Inc.	\$2,200,000	GDOT
Riverwalk	Х	X				Planning Department	\$10,000,000	TIA
Intercity Express Bus Park-N-Ride	X	×				Planning Department / METRA	\$22,400,000	TIA
South Lumpkin Multi-Use Facility	X	X				Planning Department	\$3,500,00	TIA
US 27/Custer Rd Interchange Reconstruction	Х	X				Planning Department	\$20,000,000	TIA
Buena Vista Road Intersection Improvement			X	X	Х	Planning Department	\$40,000,000	TIA
Buena Vista Rd / I-185 interchange			X	X	Х	Planning Department	\$47,670,000	TIA
State Route 219 Passing Lanes			X	X	Х	Planning Department	\$17,690,000	TIA
Continue to follow recommendations of the						7		
2014 Alternative Transportation Plan.	X	X	X	X	X	Planning Department	\$0	N/A
Conduct study of expanding public								***************************************
transportation to developing areas of the							,	
community.	X	X	X	X	X	Engineering Department	\$3,000	City

2014-2018				transfer a second				
	2014	2015	2016	2017	2018	Responsibility	Cost	Funding
Review and analyze the viability of high-speed								
passenger rail in Georgia, specifically the				Ì				
feasibility of a Columbus, Georgia to Atlanta								
line. Review the issues of passenger rail			1					
construction, operations and market viability, as								
well as the economic impact passenger rail								
might have on the Columbus, Georgia region.								
Issue a report of its analysis, findings and								Public Grant and
conclusions to the Mayor of Columbus,						Mayor's Commission on		Private Matching
Georgia.	X	X	X	X	X	Passenger Rail	\$350,000	Funds
P	rotectio	n and E	nhance	ement o	f the Na	tural Environment.		
Incorporate the provisions of the River Corridor								
Protection Plan Into the Unified Development								
Ordinance.	X	X	Х	X	X	Planning Department	\$0	City
Strictly enforce soil erosion and sedimentation								
controls and stormwater Best Management			1					
Practices (BMPs) within the Chattahoochee								
River corridor.	X	Х	X	X	X	Engineering Department	No Extra Cost	
Prepare and adopt quality development corridor	1	1	1			<u> </u>		
overlay districts along transportation corridors								1
where determined appropriate, using the								
recommendations of the Future Policy Map as								
a guide.	X	X	X	X	X	Planning Department	\$50,000	City
Purchase sensitive land for public conservation							······································	
and recreation. This initiative should be								
coordinated with private efforts to conserve						City Manager/ Community		
land in the city, particularly efforts to pursue						Reinvestment/ Parks and		
land conservation easements near Fort						Recreation/ Planning		
Benning.	X	x	X	X	X	Department	\$0	N/A
Continue to encourage the use of the City's				1				
Conservation Subdivision Ordinance.	Х	X	X	X	X	Planning Department	\$0	N/A
			 	<u> </u>		<u> </u>		
Work with Fort Benning on noise reduction								
techniques and mitigation such as imposed								
testing and training restrictions and curfews to								
minimize complaint risk, terrain barriers, testing						City Manager/ Planning		
and firing sheds and inter-lane barriers, etc.	X	X	X	X	l x	Department	\$0	N/A

2014-2018	2014	2015	2016	2017	2018	Responsibility	Cost	Funding
Develop heat island mitigation guidelines for								
nfill and redevelopment areas of the City.	Х	Х	X	Х	X	Planning Department	\$0	N/A
pdate and Implement Solid Waste								
lanagement Plan	. X	Х	X	Х	X	Public Works Department	\$10,000	City
nplement the Columbus Consolidated								
Government's Storm Water Management								
Program 0	X	Х	Х	Х	X	Engineering Department	\$950,000	City
Review the inventory and analysis of natural								
systems on a 5-year basis and continue to						Cooperative Extension		
levelop policy recommendations for preserving						Agency, Parks and		
he environmental resources of the community.		-				Recreation Department,		
,						Engineering Department,		
						Community Reinvestment		
	X	X	Х	Х	X	Department	\$25,000	City
Monitor water quality in those creeks listed on						·	i	
he current 303(d) list (Waters not or partially						1		
neeting water quality standards associated								
vith their intended use).	X	X	Х	X	X	Engineering Department	\$5,000	City
Columbus will need to step up its efforts to								
monitor and protect its clean water in the								
Chattahoochee River and other significant								
vater bodies as new growth takes place. Five	\							
of the city's significant rivers and streams,								
along with Lake Oliver, have been identified as								
not fully supporting the water quality standards								
nandated by the Clean Water Act. It is								
mportant to buffer these critical water bodies						Columbus Water		
and protect them from pollution from urban run-	•					Works/Engineering		
off.	Х	Х	X	X	X	Department	\$20,000	City
Develop an inventory of storm water structures							***************************************	
or Muscogee County and incorporate these								
structures positional and attribute information								
nto a GIS database.	X	X				Engineering Department	\$350,000	City
mplement and maintain a program for both								
detecting and eliminating illicit discharges from								
he separate storm sewer system.	X	X	Х	X	X	Engineering Department	\$20,000	City
Continue to implement the Columbus Water								-
Works Management Plan.	X	X	X	Х	X	Engineering Department	\$20,000	City

2014-2018				,				
	2014	2015	2016	2017		Responsibility	Cost	Funding
		M	anaging	Impact	s of Gr	owth	···	
Pursue action items as outlined on the City's								
Short Term Work Program. Track and update								
items listed as a part of annual budgeting								
process, and as new revenues become								
available add additional projects as determined				'			No additional	
appropriate.	X	X	X	X	X	Planning Department	Cost	N/A
Consider the Columbus Consolidated								
Government's current revenue sources and								
make recommendations where appropriate by	l							
determining whether the current revenue		1		'				
structure 1) is fair, 2) is sustainable, 3)								
promotes economic growth, and 4) avoids						Mayor's Revenue Review	Minimal Admin	
negative unintended consequences.	X	X	X	Х	X	Commission	Costs	Mayor's Budget
Maintain salary study for City's police officers,								
fire fighters, and other staff whose departments								
will be significantly affected by population								
growth. Findings from these studies should be			ļ					
used to schedule pay rates and recruit new						Human Resources	No additional	
personnel to the City.	X	X	X	X	Х	Department	Cost	N/A
Continue to educate the public on potential								
funding mechanisms. An education campaign								
should include resources such as online								
information, media coverage, public meetings,								
and community flyers. This education								
campaign will help increase public awareness								
and minimize opposition for new revenue						City Manager/Finance	No additional	
raising strategies.	X	X	Х	X	Х	Department/Mayor	Cost	N/A
mplement a public marketing campaign via								
flyers, media stories, and grassroots education								
to dispel misconceptions about the City's land								
use approach and educate the public on								
strategies and techniques being pursued. The								
'Champions of the Plan" should play a role in								
developing and moving this education process								
forward as should existing outreach								
mechanisms, including the "Columbus Plans"								
newsletter.	X	l x	X	×	X	Planning Department	\$0	N/A

2014-2018	2014	2015	2016	2017	2018	Responsibility	Cost	Funding
Regularly review and consider the								
appropriateness of Planning Department and								
development concepts and standards that may								
be new to our area, but have been successful								
in other places and have the potential to lower							No additional	
costs of City operations.	X	X	X	Х	Х	Planning Department	Cost	N/A
Work towards reviewing the possibility of							No additional	
passing local legislation to permit Tax							Cost This may	
Allocation Districts (TADs) by continuing public	ļ						require additional	
education efforts. These redevelopment							cost if the City	
districts can play an important role in						City Manager/City	looks for outside	
redevelopment initiatives.	X	X	X	X	Х	Council/Mayor	help.	N/A
Coordinate the potential integration of							·	
Columbus Champions with the Coalition for								
Sound Growth by hosting a joint meeting to]						
discuss the purpose of the two groups and	1						No additional	
potential opportunities for coordination.	X	X	X	Х	X	Planning Department	Cost	N/A
Periodically meet with Columbus Champions or								
other citizens' group tasked with following								
through on Plan implementation. These								
meetings should help sustain community					į			
interest in Plan implementation and help			1					
facilitate the development of public/private				Į			No additional	
partnerships.	X	X	X	X	X	Planning Department	Cost	N/A
Review and update existing development								
regulations to reflect policies outlined in Future								
Policy Map. By doing so, the City's land use								
policies should reflect the City's revitalization-							No additional	
focused land use approach.	X	X	Х	X	X	Planning Department	Cost	N/A
Complete an analysis of the potential impacts								
of expanding the Enterprise Zone in South								
Columbus. This tool has the potential to								
incentivize a larger quantity of businesses to					1		No additional	
locate within in-town areas of Columbus.	X	X	X	X	X	Planning Department	Cost	N/A

	2014	2015	2016	2017	2018	Responsibility	Cost	Funding
Church the feedbilling of expending the Cityle								
Study the feasibility of expanding the City's								
existing Business Improvement District (BID),								
which currently spans a 47-block area of the								
Central Business District. The organizational								
power of BIDs can help leverage state and		Ì						
federal funds, increasing competiveness for			İ			Calumbus Business		
grants and low interest loans. This will likely be	1					Columbus Business	A	*LI
completed by 2009.	X	X	X	X	X	Improvement District	tbd	tbd
Complete analysis of successful grassroots								
efforts to pass SPLOST. Review effective								
models from both within and outside of	Ĺ							
Columbus. The analysis should include								
recommendations and strategies that the							405.000.	
community can use when pursuing future						67.14	\$65,000 to	
SPLOSTs.	ļ	X	X		ļ	City Manager/City Council	\$85,000	private sector
Establish levels of service for all major facilities								
and services (e.g. number of parks per person,								
libraries per person, etc.). Multiple service								
areas should be considered to accommodate								
the demands of different services and facilities]					
differences, using the Future Policy Map as a								
reference. Part of this process should also	•]						
include identifying areas where service						C't Manager Diagram		
deficiencies or excess service capacity exist.						City Manager/ Planning	6 50.000	0:4-
Complete a comprehensive analysis of the	X	Х	X	X	X	Department	\$50,000	City
changing service demands of community								
members, potentially including focus groups,								
staff interviews, and community surveys in the								
methodology. The study members should				1				
consider potential strategies to meet changing								
service needs of Citizens and should								
incorporate results from the Fiscal Impact				ļ				
Analysis completed in conjunction with this								
Plan.	×	l x	X	×	X	Planning Department	\$50,000	City
T. POLITI						Partnerships	Ψυυ,υυυ	Oity

	2014	2015	2016	2017	2018	Responsibility	Cost	Funding
						City Manager/Fort		
Prevent public or private land uses that					1	Benning/ Planning	No additional	
encroach on military operations.	Х	Х	X	Х	X	Department	cost	N/A
Encourage continuation of partnership between								
Ft. Benning and the Nature Conservancy to						City Manager/Fort	,	
acquire land conservation easements around						Benning/ Planning		
the base.	Х	X	X	X	X	Department	no cost to city	N/A
Sustain and uphold the regional partnership of						Muscogee County School	No additional	
school districts.	Х	X	X	X	X	District	cost	N/A
Complete a detailed study to evaluate								
opportunities to serve as a regional water				ļ				
provider, expanding upon existing service				l				
areas in the Valley Partnership Area.	X	X				Columbus Water Works	\$100,000	Enterprise Fund
Work closely with neighborhood groups to								
develop local events that will promote unique		Į.			İ	MidTown, Inc., Uptown		
neighborhood attributes and potentially spur						Columbus, Inc.,		
greater economic development.	Х	X	X	X	X	Columbus South	tbd	tbd
Complete an analysis of existing marketing and								
tourism. Work with neighboring communities to	İ					Convention and Visitors		
develop an updated strategy to attract tourists				ŀ		Bureau/Presidential		
and conventions to the region.	X	X	X	X	X	Pathways	On-going	tbd
						Development Resource		
						Center/Community		
Develop a package of financial assistance and						Reinvestment		
incentive that is fair to existing and future	ļ					Department, City		Chamber of
industries.	Х	X	X	X	X	Manager	\$12,000,000	Commerce/City
						City/Development		
Continue to develop and carry out the regional						Authority/Chamber of		Chamber of
comprehensive plan.	Х	X	X	X	X	Commerce	\$15,000	Commerce/City
						City/Development		
Continue to develop and carry out the master						Authority/Chamber of		Chamber of
plan for Muscogee Technical Park.	X	X	X	X	X	Commerce	\$50,000	Commerce/City
						Development		
Continue to develop and carry out the master						Authority/Chamber of		Chamber of
plan for Fall Line Business Center.	X	X	Х	X	X	Commerce	\$100,000/year	Commerce/City

	2014	2015	2016	2017	2018	Responsibility	Cost	Funding
						City/Development		
						Authority/Chamber of		
Support development of a regional business						Commerce/Valley		Chamber of
center.	X	X	X	X	X	Partnership	\$100,000	Commerce/City
						Development Resource		
						Center/Community		
						Reinvestment		
Improve the job skills and work habits of						Department, City		
minorities and women through Tech and						Manager, Columbus		Chamber of
Training programs.	Х	X	X	Х	X	Technical Institute	\$10,000	Commerce/City
						Development Resource		
						Center/Community		
						Reinvestment		
Utilize SBA to stimulate and assist the					1	Department, City		
development of businesses owned, operated						Manager, Columbus	: !	Chamber of
and staffed by minorities.	X	X	X	X	X	Technical Institute	\$325,000	Commerce/City
Continue to promote and engage in extensive								
coordination between the Muscogee County								
School District and Planning Department								
regarding school placement decisions. New	1							
school locations should be closely tied to future						Muscogee County School		
land use plans and development approvals.						District/Planning	No additional	
	X	X	X	X	X	Department	cost	N/A

2014-2018	2014	2015	2016	2017	2049	Responsibility	Cost	Condina
	2014	2019	2010	2017	2010	responsibility	Cost	Funding
	ST	WP Spe	cific to	Individ	ual Cha	racter Areas		
					lumbu			
Support protection of the Chattahoochee River								
and its tributaries by requiring adequate riparian								
buffers to control runoff and sedimentation from			,				00	.
new development. Prohibit incompatible uses.	X	X	Х	X	X	Engineering Department	\$0	N/A
F						Planning Department /		
Encourage the community to support the 2014				,,		Coalition for Sound	0	L (/ A
Alternative Transportation Plan.	X	X	Х	X	X	Growth	On-going	N/A
Postriat dovolonment in floodalain areas to								
Restrict development in floodplain areas to protect sensitive wetlands and private property								
from the impact of seasonal flooding.	Х	Х	Х	Х	_	Engineering Department	\$0	N/A
Provide Best Management Practices for	 ^ _				X	Engineering Department	Ψυ	IN/A
stormwater management	Х	Х	Х	Х	X	Engineering Department	\$5,000	City
Stormwater management		^			lumbus		φο,σου	City
		1	NOITO	easi CC	Jumbus	<u> </u>		
Develop pedestrian friendly mixed-use activity								
centers at major intersections.	Х	Х	Х	Х	X	Planning Department	\$0	N/A
						Planning Department /		
Encourage the community to support the 2014				•		Coalition for Sound		
Alternative Transportation Plan.	Х	Х	Х	Х	X	Growth	On-going	N/A
Create, safe convenient pedestrian and bicycle								
connections to the neighborhoods, commercial								
services, and parks.	X	X	Х	X	X	Planning Department		City
Require shared driveways and inter-parcel						Planning	No additional	
access for adjacent commercial uses.	X	X	Χ	Х	X	Department/GDOT	cost	N/A
	y		We	st Panh	andle			
Control the quality and type of development						Planning		
along Highway 80 by adhering to the						Department/Inspections	No additional	
requirements of the Hwy 80 Overlay District.	X	X	X	X	X	and Code Department	cost	N/A
						Midland Homeowners		
Encourage the community to support the 2014						Association / Coalition for	!	
Alternative Transportation Plan.	X	X	X	X	X	Sound Growth	On-going	N/A

2014-2018						Marie Marie de la Companya de la Com		
	2014	2015	2016	2017	2018	Responsibility	Cost	Funding
Develop pedestrian friendly mixed-use activity								
centers at selected intersections. Limiting the		-						
scale of mixed-use development to 2-3 stories			1					
would be in keeping with the character of								
neighboring low-rise residential areas. Give								
these activity centers priority in the funding and								
location of new public facilities.	X	X	X	X	Х	Planning Department	\$0	N/A
Encourage the development of a secondary								
road system that links adjacent developments								
and provides alternative routes for residents to								
the primary arterial road system where								
practical. Require stub streets in adjacent								
developments, where practical, to link to the								
proposed road system in new surrounding			İ				No additional	
developments.	Х	X	X	X	X	Planning Department	cost	N/A
			Ea	st Panh	andle			
Control the quality and type of development						Planning		
along Highway 80 by adhering to the						Department/Inspections	No additional	
requirements of the Hwy 80 Overlay District.	Х	X	X	Х	X	and Code Department	cost	N/A
						Midland Homeowners		
Encourage the community to support the 2014						Association / Coalition for		
Alternative Transportation Plan.	Х	X	X	X	X	Sound Growth	On-going	N/A
Plan rural-scaled, mixed use clusters at major								
intersections for local commercial and								
institutional services.	X	X	X	X	X	Planning Department	\$30,000	City
			_	Bibb	· · · · · · · · · · · · · · · · · · ·			·
Take steps to actively preserve existing						Community Reinvestment		
neighborhoods.	X	X	X	X	X	Department	\$16,000	CDBG/City
Provide connections between the city's network		l						
of greenspace and trails. Interconnect adjacent								
trails, recreation areas, and greenspace where						Parks and Recreation	\$100,000 per	City/grants/private
possible.	X	X	<u> </u>	X	X	Department	year	funds
						Bibb City Homeowners		
Encourage the community to support the 2014						Association / Coalition for		
Alternative Transportation Plan.	X	X	X	X	X	Sound Growth	On-going	N/A

2014-2018	2014	2015	2016	2017	2018	Responsibility	Cost	Funding
Support protection of the Chattahoochee River	2014	2010	2010	2017	2010	Responsibility	COST	Fulluing
and its tributaries by requiring adequate riparian								
buffers to control runoff and sedimentation from								
new development, and prohibit incompatible							No additional	
, , , , , , , , , , , , , , , , , , , ,	Х	Х	Х	Х	Х	Planning Department		N/A
uses.		 ^	^_			Planning Department	cost	IN/A
Pursue designation of historic or conservation						Historic Columbus		
districts in Anderson Village and Bibb City, to						Foundation/Planning		Citularanta/privata
<u> </u>	v		v				Ø40 000	City/grants/private
encourage rehabilitation and conservation.	Х	X	X	X	X	Department	\$40,000	funds
		т		Uptow	<u>n</u>	Tour T		
				ļ		Planning		
		į				Department/Community		
Take steps to actively preserve existing		,,	.,	.,		Reinvestment	***	
neighborhoods.	X	X	X	X	X	Department	\$25,000	CDBG/City
Provide connections between the city's network				ĺ				
of greenspace and trails. Interconnect adjacent								
trails, recreation areas, and greenspace where		ļ				Parks and Recreation	\$200,000 per	City/grants/private
possible.	X	X	Х	X	X	Department	year	funds
						Uptown Columbus, Inc. /		
Encourage the community to support the 2014						Coalition for Sound		
Alternative Transportation Plan.	Х	X	Х	X	X	Growth	On-going	N/A
Support protection of the Chattahoochee River								
and its tributaries by requiring adequate riparian								
buffers to control runoff and sedimentation from								
new development, and prohibit incompatible								
uses.	Х	Х	Х	X	X	Engineering Department	\$0	N/A
Highlight cultural assets through public art and								
the hosting and promotion of Uptown events.	Х	Х	Х	X	Х	UPTown Columbus Inc.	\$10,000	Private funds
	<u> </u>	<u></u>	<u> </u>	Midtov	/n	J		
Take steps to actively preserve existing						Community Reinvestment		
neighborhoods.	Х	Х	Х	Х	X	Department	\$25,000	CDBG/City
Provide connections between the city's network							<u> </u>	<u> </u>
of greenspace and trails. Interconnect adjacent								
trails, recreation areas, and greenspace where						Parks and Recreation	\$200,000 per	City/grants/private
possible.	×	×	X	Ιx	X	Department	vear	funds

2014-2016	2014	2015	2016	2017	2018	Responsibility	Cost	Funding
Encourage the community to support the 2014						Midtown, Inc. / Coalition		
Alternative Transportation Plan.	X	X	X	X	X	for Sound Growth	On-going	N/A
						Planning Department /		
			Ī			Engineering Department /		
Fall Line Trace enhancements	X	X	X	X	X	Midtown, Inc.	On-going	N/A
						Planning Department /		
13th Street Corridor / Viaduct Complete Streets						Engineering Department /		
Project	X	X	X	Х	X	Midtown, Inc.	N/A	N/A
						Planning Department /		
						Engineering Department /		
13th Street & 13th Avenue Revisioning Plan	X	X	X	X	l x	Midtown, Inc.	N/A	N/A
						Planning Department /		
Extend Wynnton Road Streetscape Plan to I-						Engineering Department /		
185					X	Midtown, Inc. / GDOT	N/A	N/A
						Planning Department /		
İ						Engineering Department /		
Buena Vista Road Streetscape Plan			Х	X	X	Midtown, Inc. / GDOT	N/A	N/A
								State
Undertake streetscape projects along identified					ĺ		\$500,000 per	DOT/City/Property
commercial revitalization corridors.	X	X	Х	X	X	Engineering Department	year	Developers
						Planning Department /		
Create a Wynnton Road Overlay District	X	Х	X	X	X	Midtown, Inc.	N/A	N/A
						Development Resource		
						Center/Community		
				1		Reinvestment		
						Department/Columbus		
						Housing		CDBG / HOME /
East Highland Redevelopment Area	X	X	X	X	X	Initiative/Midtown, Inc.	\$2,500,000	Private Funds
	1					Development Resource		
						Center/Community		
						Reinvestment		
						Department/Columbus		
East Wynnton/Carver Heights/East Carver						Housing		
Heights Revitalization Plan	X	X	x	X	X	Initiative/Midtown, Inc.	N/A	N/A
						Planning Department /		
						Engineering Department /		
Boogerville Revisioning Plan	X	X	X	X	Х	Midtown, Inc.	N/A	N/A
Dodger ville trevisioning trial					olumbu		1 4// \	14/23

		Name of the Control			Name of the Control o		****
2014	2015	2016	2017	2018	Responsibility	Cost	Funding
	İ						
							0.770/00
	X	X	X	X	Department	\$16,000	CDBG/City
				1			
			1			\$200,000 per	City/grants/private
X	<u> </u>				Department	year	funds
	,	Col	umbus	South		,	
	l				Community Reinvestment	See Community I	Revitatilzation STWP
X	X	Х	X	X	Department	it	ems.
					<u> </u>		
					Community Reinvestment	See Community I	Revitatilzation STWP
X	X	Х	X	X	Department	1	ems.
	l						
İ					Parks and Recreation	\$200,000 per	City/grants/private
X	Х	X	X	Х	Department	' '	funds
					Community Reinvestment		
X	X	X	X	X	Department	\$16,000	CDBG/City
			Oxbo	N			
					Parks and Recreation	\$200,000 per	City/grants/private
X	X	X	X	X	Department	year	funds
ı]		ĺ					
1		ļ					
		1				No additional	
X	X	Х	X	X	Engineering Department	cost	N/A
						No additional	
X	x	x	x	X	Engineering Department		N/A
	X X	X	X X X X X X X X X X X X X X X X X X X	X	X	X X X X X X Department X	X X X X X X X X Department \$16,000 X X X X X X X Department \$200,000 per year Columbus South Community Reinvestment Department See Community In the content of the conte

Community Agenda October 2008

1-4								
	2014	2015	2016	2017	2018	Responsibility	Cost	Funding
								_
Promote Oxbow Meadows, the National						Convention and Visitors		
Infantry Museum, the Future Armor Museum,						Bureau/Presidential		City/grants/private
and Westville as a regional tourist destination.	Х	Х	Х	Х	X	Pathways	\$2,500	funds

A RESOLUTION

NO. 74-14

C·M. 02-25-14(3)

A RESOLUTION AUTHORIZING AN APPROVAL OF THE AMENDED RESOLUTION FOR THE 2028 COMPREHENSIVE PLAN.

WHEREAS, the Georgia Planning Act of 1989 enacted by the Georgia General Assembly mandated that each of Georgia's 159 counties and cities prepare a Comprehensive Plan; and,

WHEREAS, the Columbus Planning Department prepared the required Comprehensive Plan Update Report of Accomplishment and 5-year Update of its Short Term Work Program; and,

WHEREAS, by this resolution, the Columbus Consolidated Government certifies that the plan update was reviewed by the River Valley Regional Commission and the Georgia Department of Community Affairs and found to be in compliance with the Minimum Planning Standards and Procedures for Local Comprehensive Plans; and,

NOW, THEREFORE, THE COUNCIL OF COLUMBUS, GEORGIA, HEREBY RESOLVES AS FOLLOWS:

That the Columbus Consolidated Government hereby amends Resol. #345-13 of the adopted Short Term Work Program Comprehensive Plan Update.

Introduced at a regular meeting of the Council of Columbus, Georgia, held the day of Jelly 2014, and adopted at said meeting by the affirmative vote of members of said Council.

YES

YES

Councilor Allen voting

Councilor Baker voting

Councilor Barnes voting

Councilor Davis voting

Councilor Henderson voting

Councilor Huff voting

Councilor McDaniel voting

Councilor Turner Pugh voting

Councilor Thomas voting

Councilor Woodson voting

VES VES

Teresa Pike Tomlinson, Mayor

Tiny B. Washington, Clerk of Council

Columbus Consolidated Government

Council Meeting

02/25/2014

Agenda Report # 75

TO:

Mayor and Council

SUBJECT:

Amended Resolution: 2014-2018 Short Term Work Program (STWP)

of the 2028 Comprehensive Plan

INITIATED BY:

Planning Department

Recommendation: Approval is requested to amend Resolution #345-13 of the 2028 Comprehensive Plan certifying the plan update was reviewed by the River Valley Regional Commission and the Georgia Department of Community Affairs and found to be in compliance with the minimum Planning Standards and Procedures for Local Comprehensive Plans.

Background: In November 2013, the City Council adopted the 2014-2018 STWP. A resolution was approved and forwarded to the River Valley Regional Commission (RVRC), who thus forwarded it to the Georgia Department of Community Affairs (DCA) for approval. Although the language in the original resolution is very similar to the proposed resolution, DCA wanted it revised.

<u>Analysis:</u> A revised resolution has been submitted to City Council per the request of RVRC and DCA.

Financial Considerations: N/A

Projected Annual Fiscal Impact Statement: N/A

<u>Legal Considerations:</u> Plan must be approved by Council before submitting to the River Valley Regional Commission.

Recommendations/ Actions: Approve the amended resolution for the 2028 Comprehensive Plan.

A RESOLUTION

NO. 345-13

C.M.10-22-13(1) 345-13

WHEREAS, growth strategies legislation enacted by the Georgia General Assembly mandated that each of Georgia's counties and cities prepare Comprehensive Plans and update these plans at least every five years; and,

WHEREAS, the Columbus Planning Department met with the River Valley Regional Commission and the Georgia Department of Community Affairs on June 20, 2013 to review accomplishments from the 2009-2013 Short Term Work Program and discuss goals for the 2014-2018 Short Term Work Program; and,

WHEREAS, the Columbus Consolidated Government has prepared the required status report and update of its Short Term Work Program.

NOW, THEREFORE, THE COUNCIL OF COLUMBUS, GEORGIA, HEREBY RESOLVES AS FOLLOWS:

That the City Manager is hereby authorized to submit and the Columbus Consolidated Government, acting on behalf of the City of Columbus, does hereby submit the above-described Comprehensive Plan update to the River Valley Regional Commission for review, comments, and recommendations.

Introduced at a regular meeting of the Council of Columbus, Georgia, held the Lipse day of Lipse 2013, and adopted at said meeting by the affirmative vote of members of said Council.

Councilor Allen voting
Councilor Baker voting
Councilor Barnes voting
Councilor Davis voting
Councilor Henderson voting
Councilor Huff voting
Councilor McDaniel voting
Councilor Turner Pugh voting
Councilor Thomas voting
Councilor Woodson voting

ABSENT
YES
YES
ABSENT FOR VOTE
YES
YES

Teresa Pike Tomlinson, Mayor

Tiny B Washington, Clerk of Council

Columbus Consolidated Government Council Meeting

10/22/2013

Agenda Report #41

TO:

Mayor and Council

SUBJECT:

2028 Comprehensive Plan - 5 year update of the Short Term Work

Program

INITIATED BY:

Will Johnson, Planning Department

Recommendation: The Planning Department recommends that the 2028 Comprehensive Plan be updated to reflect a new 5-year Short Term Work Program for years 2014-2018.

<u>Background:</u> The Short Term Work Program identifies specific implementation actions the City intends to take during 5-year planning periods. The 1st Short Term Work Program will expire at the end of the year. The Short Term Work Program includes any ordinances, administrative systems, community improvements or investments, financing arrangements, or other programs / initiatives to be put in place to implement the Comprehensive Plan as a whole.

Each item in the Short Term Work Program includes a beginning and ending date, a responsible party, a cost estimate, and a funding source.

Analysis: The 1st Short Term Work Program (STWP) will end on December 31, 2013. Attached is a spreadsheet showing progress during the aforementioned 1st program.





Short Term Work Program 2009-2013 for revieweds Short Term Work Program 2009-2013 Completions ads

Financial Considerations: There are numerous financial considerations that are taken into account with a STWP, such as capital expenditures, SPLOST projects, administrative funding, and so on. Many of the completions listed in the above spreadsheet were handled administratively via city staff and existing department budgets. However, regardless of the funding, the STWP still needs to be programmed in as funding situations may change. Several projects have been carried over to the 2014-2018 STWP.

Projected Annual Fiscal Impact Statement: N/A

<u>Legal Considerations:</u> The Georgia Department of Community Affairs requires that all STWPs be updated every 5 years. Therefore, the resolution adopting the 2nd STWP has to occur in October 2013 to meet the state deadline. The next full update (by Georgia law) of the 2028 Comprehensive Plan will be in 2018.

<u>Recommendations/ Actions:</u> The Planning Department recommends that the 2028 Comprehensive Plan be updated to reflect a new 5-year Short Term Work Program for years 2014-2018 (see attached).



