

June 4, 2007

Mr. Jim Frederick, Director, OPQG
Georgia Department of Community Affairs
60 Executive Park South, N.E.
Atlanta, GA 30329-2231

RE: Columbia County, Georgia Service Delivery Strategy (HB 489) Amendments

Dear Mr. Frederick:

Enclosed is a copy of amendments to the Columbia County HB 489 approved at the April 17, 2007 Board of Commissioners meeting. I just received the fully executed certifications from the City of Harlem and the City of Grovetown which completes the package.

Please see the memo dated June 4, 2007 indicating the pages that need to be added or replaced in the Columbia County Service Delivery Strategies Arrangement you have filed in your office. Enclosed also is a CD of the Columbia County updated Service Delivery Strategy Arrangement.

If you have any questions, please call me.

Sincerely,

Phebe J. Dent
County Clerk

Enclosure



COUNTY CLERK

MEMO

TO: Recipients of HB 489 Notebook
FROM: County Clerk Phebe Dent *Phebe*
RE: Update to HB 489 Notebook (Updated on CD)
DATE: June 4, 2007*

The following updates will also be updated on the CD that you will be receiving in the mail at a later date. Please change out the pages in your copy of the Service Delivery Strategy notebook.

TASK	Pages	Section	DESCRIPTION
Replace	Entire Section	Before Tab A	Table of Contents
Replace	2 pages	Tab B	GDCA-SDS form
Replace	C1.1-1.3	Tab C	Matrix Summary of the SDS
Replace	C-4, C-5, C-8 C-9, C-18, C-42 C-51, C-55, C-59	Tab C Tab C	Summary of Service Delivery Arrangements (SSDA)
Remove	C-57, C-58, C-64, C-17		Extrication Service Grovetown and Harlelm
Remove	C-49		Hazard Material Response
Insert	C-65,	Tab C	SSDA – Forestry Service Rural Fire Defense
Insert	C-66	Tab C	SSDA – Fire Hydrant Water Usage
Replace	Entire Section	Tab D	Summary of Service Delivery Strategy
Add	Signature Page	Tab D	Summary of SDS
Remove	G17-1-17.11		Extrication Service w/Grovetown
Remove	G18-1-18-11 Incorporated within the Martinez Fire and Rescue Agreement		Extrication Service w Harlem
Add	G30.7 – 30.11	Exhibit DD	Water Distribution (Louisville Water Line)
Replace	35.1-35.5 with 35.1-35.5	Exhibit II	Contract with DFACS

* Initial Revisions were completed 5/10/07 -- Received executed Certifications from Cites 6/4/07

Replace	38.1-38.15 with 38.1-38.8	Exhibit LL	Convention and Visitors Bureau (now Columbia County)
Replace	G40.1-40.5 with G40.1-40.4	Exhibit NN	Agreement between UGA County Extension and CC
Remove Remove	G44.1-44.3 G45.1-45.3		Hazardous Material Response Hazardous Material Response
Replace	G50.1-50.4 with G50.1-50.4	Exhibit XX	Coop Agreement – Corps of Engineers/CC Sheriff's Dept.
Replace	G52.1-52.6 with G52.1-52.4	Exhibit ZZ	MOA between US Army and Martinez Fire Rescue Department (CC)
Add	G53.39-53.40 after G53.38	Exhibit AAA-1	Intergovernmental Mutual Aid re (Fire Services)
Add	G53.41-53.42	Exhibit AAA-2	Renewal of Intergovernmental Agreement for Fire Protection Services – City of Grovetown
Replace	G55.1-55.35 with G55.1-55.46	Exhibit CCC	Agreement of Asset Purchase and Termination with North Columbia Fire & Rescue
Replace	G56.1-56.31 with G56.1-56.34	Exhibit DDD	Agreement for Fire Protection with Martinez Fire and Rescue
Add	G65.1-65.8	Exhibit MMM	Cooperative Lease Agreement for Rural Fire Defense
Add	G66.1-66.2	Exhibit NNN	Intergovernmental Agreement for Use of Fire Hydrant Water Usage between CC and City of Harlem
Remove	Entire section	Exhibit H	Maps
Replace	Entire section	Exhibit H	Maps

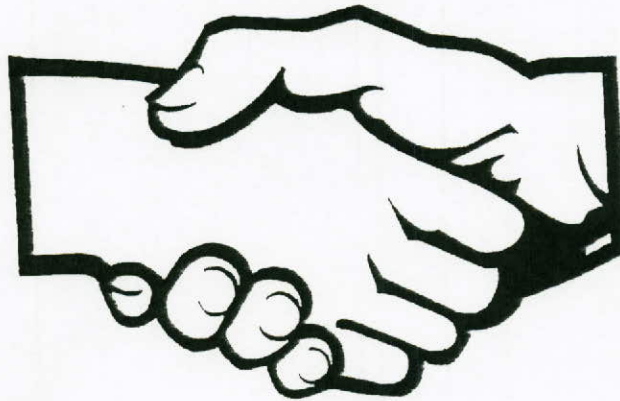
pd

Attachments

* Initial Revisions were completed 5/10/07 -- Received executed Certifications from Cites
6/4/07

HOUSE BILL 489

SERVICE DELIVERY STRATEGIES



Current Revision BOC Approved April 17, 2007

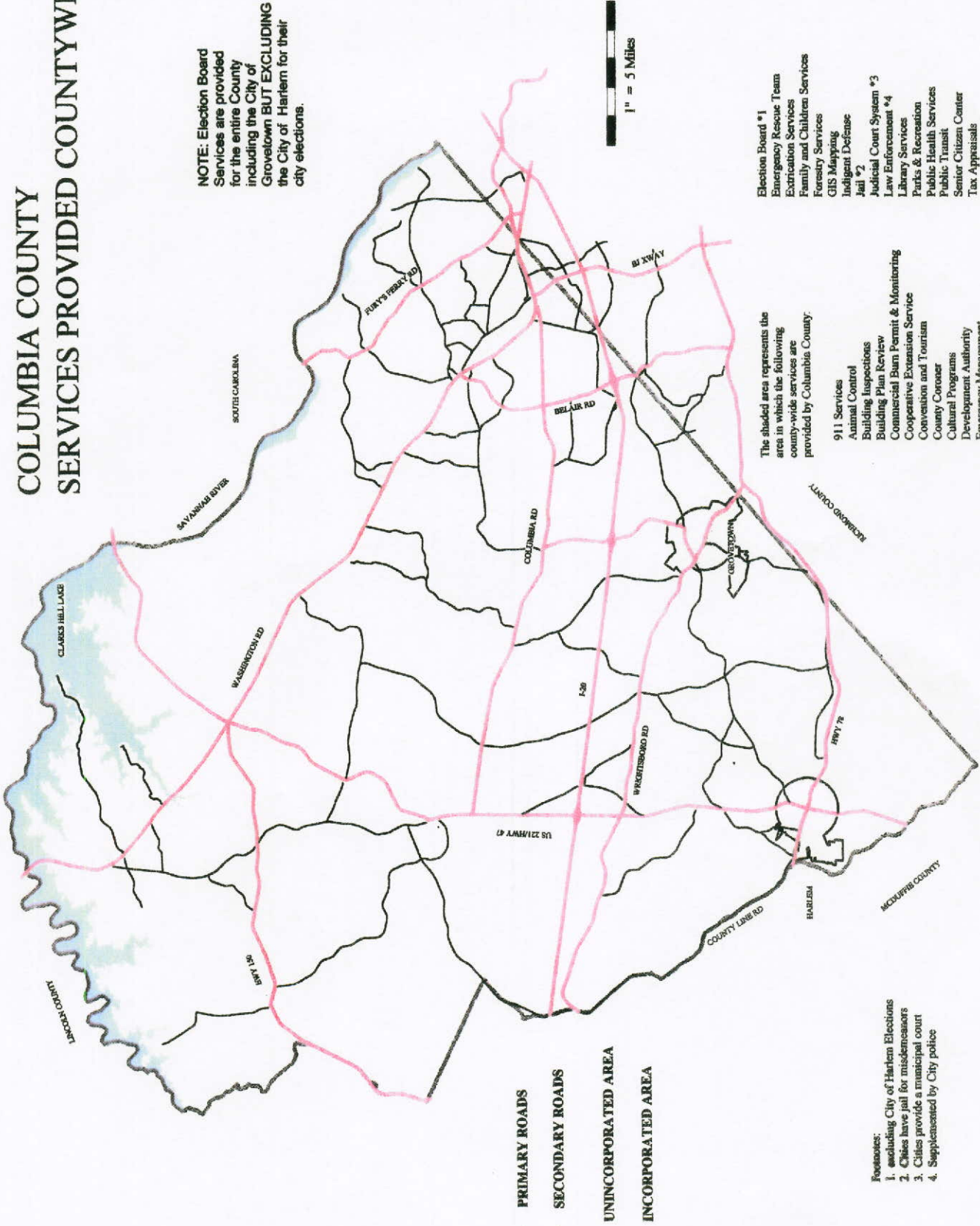
COLUMBIA COUNTY

CITY OF GROVETOWN

CITY OF HARLEM

JUNE 1999

COLUMBIA COUNTY SERVICES PROVIDED COUNTYWIDE



NOTE: Election Board Services are provided for the entire County including the City of Grovetown BUT EXCLUDING the City of Harlem for their city elections.



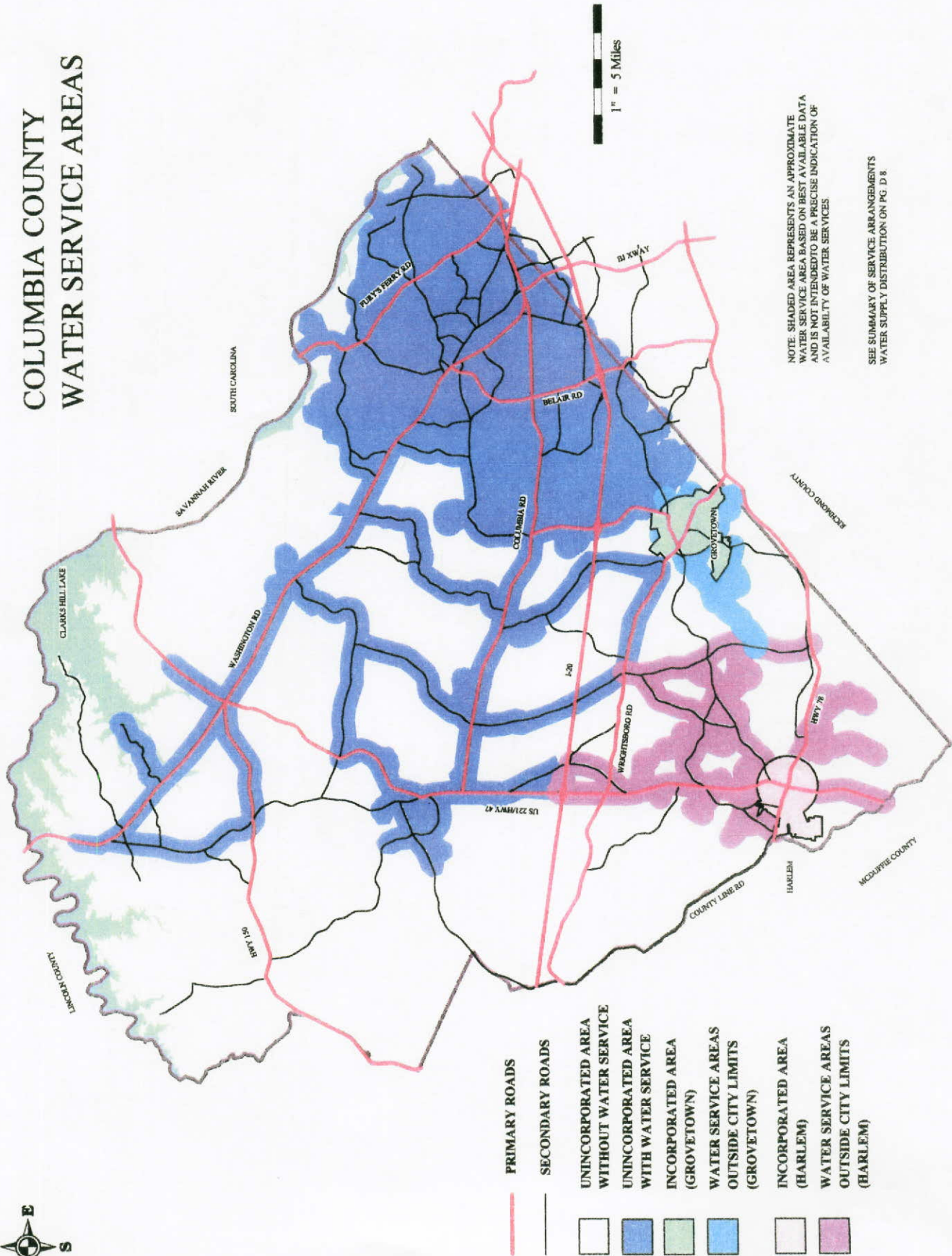
- Election Board #1
- Emergency Rescue Team
- Extraction Services
- Family and Children Services
- Forestry Services
- GIS Mapping
- Indigent Defense
- Jail #2
- Judicial Court System #3
- Law Enforcement #4
- Library Services
- Parks & Recreation
- Public Health Services
- Public Transit
- Senior Citizen Center
- Tax Appraisals

- The shaded area represents the area in which the following county-wide services are provided by Columbia County:
- 911 Services
 - Animal Control
 - Building Inspections
 - Building Plan Review
 - Commercial Burn Permit & Monitoring
 - Cooperative Extension Service
 - Convention and Tourism
 - County Coroner
 - Cultural Programs
 - Development Authority
 - Emergency Management
 - Emergency Medical

- PRIMARY ROADS
- SECONDARY ROADS
- UNINCORPORATED AREA
- INCORPORATED AREA

- Footnotes:**
1. including City of Harlem Elections
 2. Cities have jail for misdemeanors
 3. Cities provide a municipal court
 4. Supplemented by City police

COLUMBIA COUNTY WATER SERVICE AREAS



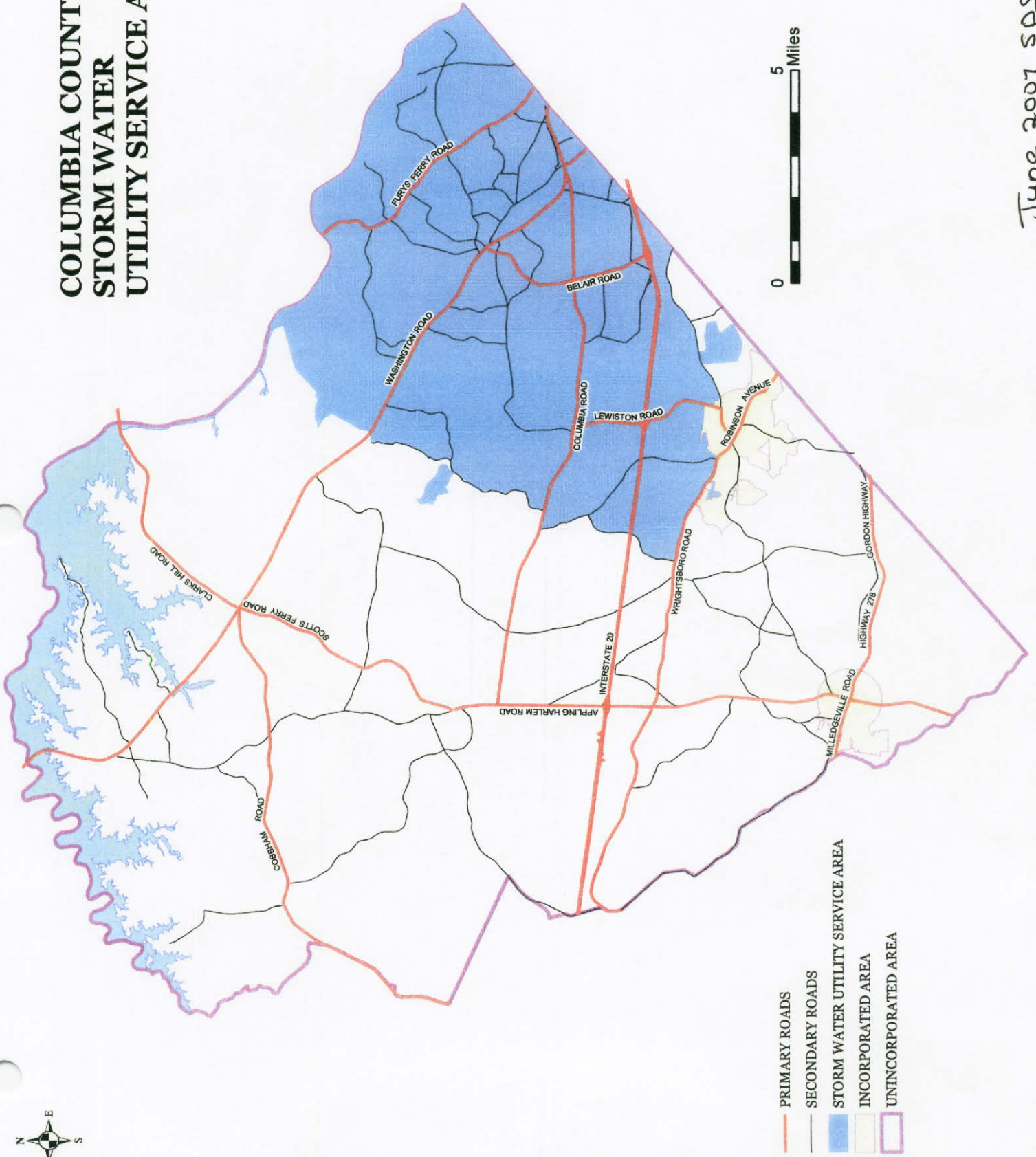
- PRIMARY ROADS
- SECONDARY ROADS
- UNINCORPORATED AREA WITHOUT WATER SERVICE
- UNINCORPORATED AREA WITH WATER SERVICE
- INCORPORATED AREA (GROVETOWN)
- WATER SERVICE AREAS OUTSIDE CITY LIMITS (GROVETOWN)
- INCORPORATED AREA (HARLEM)
- WATER SERVICE AREAS OUTSIDE CITY LIMITS (HARLEM)

1" = 5 Miles

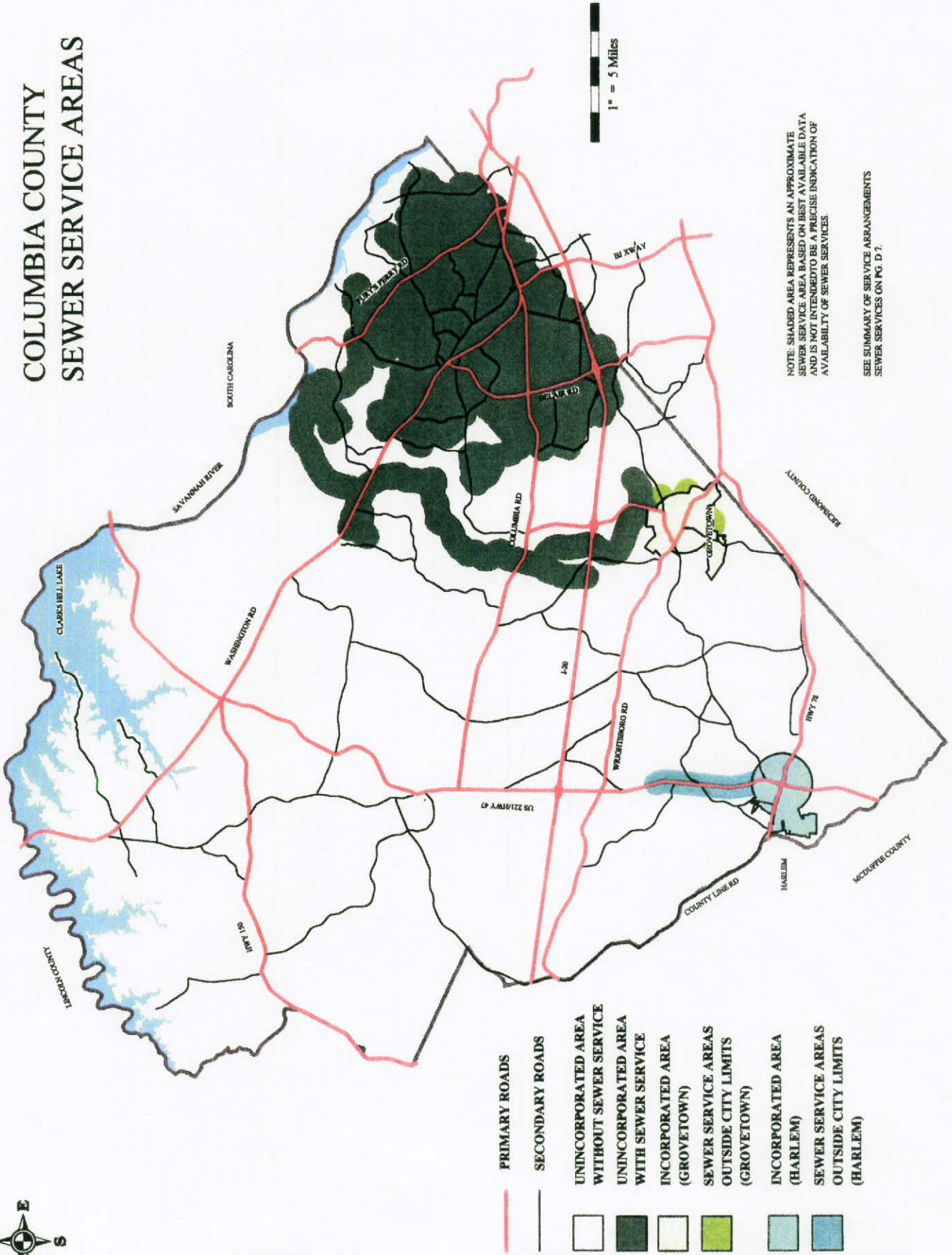
NOTE: SHADED AREA REPRESENTS AN APPROXIMATE WATER SERVICE AREA BASED ON BEST AVAILABLE DATA AND IS NOT INTENDED TO BE A PRECISE INDICATION OF AVAILABILITY OF WATER SERVICES

SEE SUMMARY OF SERVICE ARRANGEMENTS WATER SUPPLY DISTRIBUTION ON PG. D 8.

COLUMBIA COUNTY STORM WATER UTILITY SERVICE AREA



COLUMBIA COUNTY SEWER SERVICE AREAS



- PRIMARY ROADS
- SECONDARY ROADS
- UNINCORPORATED AREA WITHOUT SEWER SERVICE
- UNINCORPORATED AREA WITH SEWER SERVICE
- INCORPORATED AREA (GROVETOWN)
- SEWER SERVICE AREAS OUTSIDE CITY LIMITS (GROVETOWN)
- INCORPORATED AREA (HARLEM)
- SEWER SERVICE AREAS OUTSIDE CITY LIMITS (HARLEM)

NOTE: SHADED AREA REPRESENTS AN APPROXIMATE SEWER SERVICE AREA BASED ON BEST AVAILABLE DATA AND IS NOT INTENDED TO BE A PRECISE INDICATION OF AVAILABILITY OF SEWER SERVICES.

SEE SUMMARY OF SERVICE ARRANGEMENTS SEWER SERVICES ON PG. D 7.

1" = 5 Miles

June 2007 SDS

SUMMARY OF SERVICES

911 SERVICES

The E-911 center for Columbia County is based at the Columbia County Sheriffs Office. The office dispatches all Emergency 911 calls for fire, medical, and law enforcement assistance. E-911 services are funded by the County General Funds and through charges to local telephone users. There is an agreement with Bell South permitting Bell South to charge a fee on the telephone bill. The geographic service area is countywide.

ADDRESSING

Assignment of new addresses, trouble-shooting sequence problem areas and coordinating with E-911 for the unincorporated area of the county, are the responsibility of Columbia County staff. The cities of Harlem and Grovetown are responsible for addressing within their city limits. This service is funded through the General Fund.

ANIMAL CONTROL

Provides animal control services in unincorporated Columbia County and the municipalities and is provided by Columbia County staff. Funding is derived from the County General Funds. The geographic service area is county wide. Columbia County also has an agreement with the City of Lincolnton in Lincoln County to bring stray animals to the Columbia County Animal Care and Control and provide the necessary services for these animals. Columbia County also has a Rescue Agreement with the Columbia County Humane Society, which allows Columbia County to turn animals which not adopted out over to the CCHS to find homes for the animals.

ATHLETIC FIELD LIGHTING

To construct, install and provide lighting of an athletic field to be used as a practice field for Harlem High School, Evans High School, and Lakeside High School athletic teams and other students of the District as well as the County's recreational program. The Columbia County Board of Education will fund the maintenance of the lighting of the field. Columbia County has also agreed to install a message board for Greenbrier High School and it will be maintained by the Columbia County Board of Education.

BUILDING INSPECTIONS

Inspection of new construction is undertaken in unincorporated Columbia County by county staff. Funding is derived from user fees. Building inspection, including duties delegated to the Fire Marshall by the State Fire Marshalls office, in the City of Harlem are provided by county staff through an agreement. Funding is derived from user fees. There is an agreement between Columbia County and the City of Harlem in regard to building inspections. Building inspection for the City of Grovetown is only done on commercial buildings by the Columbia County Fire Marshall.

BUILDING PLAN REVIEW

Plan review for new and remodeling construction are undertaken in unincorporated Columbia County by Plan review in the City of Harlem, and for the City of Grovetown if it is outside the city limits are provided by County staff through an agreement. Funding is

derived from user fees. There is an agreement between Columbia County and the City of Harlem and the City of Grovetown in regard to building plan review.

CLINICAL NURSING SERVICES – SENIOR CENTER

This is a memorandum of understanding on the part of Columbia County Community Center and the Medical College of Georgia and is to guide and direct the parties respecting their affiliation and working relationship, inclusive of anticipated future arrangements in furtherance thereof, to provide high quality clinical learning experiences for students in the College's School of Nursing; while at the same time enhancing the resources available to the Facility for providing health care to its patients.

CODE ENFORCEMENT

Code Enforcement is provided in unincorporated Columbia County by Planning and Development and Sheriffs Department staff. The cities of Harlem and Grovetown are responsible for code enforcement within their city limits. Planning and Developments code enforcement activities are funded through the general fund and the Sheriff Department's fees, fines, and forfeitures.

COMMERCIAL BURNING PERMITTING AND MONITORING

Columbia County Engineering Services Division staff issues commercial burning permits, provides monitoring of commercial burn sites and required equipment and enforces all safety procedures in the unincorporated area of the County, as well as within the City limits of Harlem and Grovetown. This service is funded through the General Fund.

COOPERATIVE EXTENSION SERVICE

The Columbia County office of the Cooperative Extension Service provides assistance in four distinct areas: Agriculture, Home Economics, 4-H, and Food and Nutrition. The University of Georgia employs staff and the geographic service area is county--wide. The State provides funding with supplements from the County General Funds.

CONVENTION AND TOURISM

The Columbia County Convention and Visitors Bureau, Inc., is a non-profit corporation to promote the benefits and advantages of Columbia County. Conventions, large and small gathering, meetings, trade shows, festivals, visitors and tourism related activities are for the purpose of stimulating economic growth in Columbia County and the surrounding area. The County supports these endeavors through hotel-motel taxes.

COUNTY CORONER

The coroner is responsible for holding an inquest into the cause of death where a person dies (1) as a result of violence, suicide, or casualty; (2) suddenly when in apparent good health; (3) when unattended by a physician; or (4) in any suspicious or unusual manner. The coroner is an elected official, and the position is funded from the County General Funds.

CULTURAL PROGRAMS

The county supports the Greater Augusta Arts Council that advances all forms of the arts in Augusta and the Central Savannah River Area.

DEVELOPMENT AUTHORITY

The Development Authority of Columbia County serves as Columbia County's principal contact for prospective commercial and industrial interests seeking business opportunity within the county. Funding for the department is provided from the County General Funds and Development Authority bonds. The geographic service area is county--wide. There is a Resolution declaring the need for an authority in Columbia County.

ELECTION BOARD SERVICES

The Voter Registration Department ensures the county voter registration is carried out in compliance with applicable laws and regulations. In addition to registering county citizens to vote, registration information is updated, registration lists are purged, monthly registration reports are forwarded to the Secretary of State, applications for absentee ballots are processed, absentee ballots are tallied, and voter data after primary and general elections are recorded. County employees carry out efforts and the service area is countywide. Funding for the department is provided from the County General Fund with some assistance from the State. The Election Board has a contract with the City of Grovetown to cover the city elections. The City of Harlem is currently evaluating the benefits of contracting with the Board to do their city elections.

EMERGENCY AMBULANCE AND EMERGENCY AND NON-EMERGENCY MEDICAL SERVICES

This agreement is made by Columbia County and Gold Cross EMS to provide emergency and non-emergency ambulance service and medical care. . This company is under the direction of the Columbia County Emergency Services Division. The service area is countywide. This service is funded through user fees and County General Funds.

EMERGENCY EVACUATION PLAN-DAM FAILURE AND FLOODING

The purpose of this plan is to establish procedures for warning, evacuating, and sheltering persons who would be endangered in the event of the individual failure or combined failures of Hartwell, Richard B. Russell, or J. Strom Thurmond Dams. It also addresses similar emergency response actions that might be required in the event of flooding, caused by emergency releases from J. Strom Thurmond Dam spillway, turbines, and sluices. The plan is designed to accomplish these functions with minimum confusion and maximum speed.

EMERGENCY MANAGEMENT

The Columbia County Emergency Services Division is charged with developing mitigation activities that either prevent the occurrence of an emergency or reduce the community's vulnerability in ways that minimize the adverse impact of a disaster situation or other emergency. County employees and volunteers staff the agency and

the geographic service area is countywide. Funding for this agency is from the County General Funds with some reimbursement from the Federal Emergency Management Agency through Georgia's Emergency Management Agency.

EXTRICATION SERVICES

Martinez-Columbia Fire Rescue will provide crash victim extrication services for the unincorporated areas of Columbia County located in that portion of the County bounded on the south by Wrightsboro Road from the Richmond County boundary line to Arrowwood Mobile Home Park and south on Lewiston Road to Meadowlark Lane and Chamblin Road south from Columbia Road to Baker Place Road; Interstate 20 from the Richmond County boundary line west to mile marker 192 (east & west bound lanes); on the south and east by the Richmond County boundary line; running from the point where Interstate 20 leaves the eastern end of Columbia County and enters Richmond County to the Savannah River; on the north by Little River; and on the west by the McDuffie County boundary line. Grovetown Department of Public Safety will provide crash victim extrication services on that portion of Interstate 20 located in Columbia County from Mile Marker 192 West to the McDuffie County boundary line, Wrightsboro Road east to Arrowwood Mobile Home Park, and in the unincorporated areas of Columbia County located in that portion of the County bounded on the north by Interstate 20, on the east and south by the Richmond County boundary line and on the south and west by the McDuffie County boundary line, to include the City of Grovetown and the City of Harlem.

FAMILY AND CHILDREN SERVICES

The Columbia County office of the Department of Family and Children Services reaches a significant portion of the County population. In addition to providing monthly support checks to those qualified, it assists applicants seeking assistance through Medicaid Insurance and the USDA Food Stamp Program, assists low income persons with utility and medicine payments, makes food bank referrals, provides child protection services, provides a foster parents program, and assists in adoptions. Those working in the office are State employees and the service area is countywide. Funding for the office is derived from the State and from the County General Funds.

FIRE SERVICE AD VALOREM PROPERTY TAX

The Columbia County Board of Commissioners approved Resolution No. 03-373R, effective on January 1, 2004, that required individual fire departments to suspend collecting subscription fees for 2004; and that the Board will provide fire protection services by entering into service contracts with existing fire departments in 2004 using the ad valorem property tax proceeds to pay for the service. The subsequent millage increase for fire service is 1.68.

FIRE PROTECTION

The Columbia County Board of Commissioners established Fire Service Agreements with Martinez-Columbia Fire Rescue in July 2006 and with the Grovetown Department of Public Safety in January 2007. The Fire Service Agreements are managed by the Columbia County Emergency Services Division. Quarterly payments are provided to each department, as outlined in the separate agreements, and funded from ad Valorem property taxes at a rate 1.68 mill. Capital projects for fire services are funded from the

SPLOST fund and operating costs for County owned facilities used for fire services are funded through the general fund. The County provides 9-1-1 services to all fire departments.

FIRE HYDRANT USAGE

Martinez-Columbia Fire Rescue operating through contracts with Columbia County requires access to water for fire suppression purposes and the City of Harlem is willing to allow the fire departments to use the city owned hydrants, in accordance with the terms and conditions of Agreement between Harlem and Martinez-Columbia Fire Rescue

FLEET SERVICES

This agreement establishes a partnership between the City of Harlem and Columbia County as it relates to fleet (vehicle) issues (e.g., vehicle procurement, fuel management, vehicle maintenance and repair services, motor pool, and vehicle disposal). Columbia County Fleet Management will provide fleet services as requested by the City for the repair, maintenance and management of the City's fleet vehicles. This partnership strives to eliminate duplication of functions and services between the County and City.

FORESTRY SERVICES

Forestry unit provides public assistance with wildfire protection, prescribe burning, fire prevention activities, issue burning permits, and provide seedlings and technical advice with forest protection, reforestation and management to all the citizens of Columbia County.

FORESTRY SERVICE RURAL FIRE DEFENSE

Georgia Forestry Commission agrees to the loan and/or lease to Martinez-Columbia Fire Rescue the equipment need to protect and develop its forest land resources which requires the suppression of uncontrolled fires, both within and without corporate limits, and the Georgia Forestry Commission is charged with providing a means of forest fire defense in all forest and rural areas and the Martinez-Columbia Fire Rescue on behalf of Columbia County is desirous of aiding the Commission and itself in a coordinated fire program .

GIS MAPPING

GIS is a geo-relational data structure which links the location of map features to a corresponding computerized database that provides associated information about those features or attributes. This enables maps and associated data from many departments to be layered and merged. This technology and data is being developed and will be available to users countywide and worldwide through the use of the Internet.

GREENSPACE ACQUISITION

Columbia County and the City of Harlem agreed to participate in the purchase of 10.5 acres of property for use as Greenspace. The County reimbursed the City of Harlem for the initial purchase of this property with Greenspace Grant Funds and the City of Harlem

agreed to convey a perpetual easement through other lands of the City to provide adequate and appropriate access to the Property as part of the Greenspace deed for no additional compensation.

HAZARD MITIGATION PLAN

In response to the unacceptable loss of life and property from natural disasters, and the prospect for even more losses in the future, this mitigation strategy has been developed to provide a plan of action to reduce these losses. This hazard mitigation strategy is developed to assess the effectiveness of ongoing programs and activities in the community, identify shortfalls, identify additional measures that must be undertaken to eliminate our exposure to future natural disasters, and outline a strategy for implementation of these measures.

HAZARDOUS MATERIAL RESPONSE

In the event of an accident involving one or more chlorine cylinders within the City of Grovetown, the City of Harlem, or Columbia County, Georgia, personnel and/or equipment will be dispatched to the incident location. No compensation will occur or become due.

INDIGENT DEFENSE

The Indigent Defense Program is designed to provide counsel to all persons eligible (e.g., a person accused of a felony by indictment, accusation, warrant or warrantless arrest, or a misdemeanor for which such a person could be imprisoned under the laws of the State of Georgia.). The County funds this function.

INFORMATION TECHNOLOGY RESOURCE SHARING

The purpose of this agreement is to establish framework for the sharing of information, resources, and technology between the Information Technology Departments of the County and Columbia County Schools.

JAIL AND DETENTION CENTER

The local jail (Detention Center) is operated by the Columbia County Sheriff=s Office. Initially designed to incarcerate local prisoners, it is often used to house state prisoners on a temporary basis. Jail activities are primarily funded by the County General Funds; however, the county receives a portion of expenses related to housing state prisoners. The geographic service area is countywide. The City of Grovetown and Harlem each provide and maintain jail services for misdemeanors and traffic violations and they are funded through City General Funds.

JUDICIAL COURT SYSTEM

Columbia County supports through a financial supplement the Superior Court, Juvenile Court, Probate Court, and Magistrates Court. The county is part of the Augusta Judicial Circuit that includes Columbia, Burke, and Richmond County. A portion of the expenses associated with these courts is derived from user fees. The County General Fund pays

Columbia County's portion of the District Attorney's salary and provides bailiffs for the courts. In addition, the County General Funds are used to pay for court operations. The geographic service area is countywide. The cities of Harlem and Grovetown operate their own municipal court system.

LAW ENFORCEMENT SERVICES

Columbia County is served by the Columbia County Sheriff's Office. The Columbia County Sheriff's Office has a Memorandum of Understanding with the City of Grovetown and the City of Harlem that defines the working relationship in law enforcement activities between the county and the cities. Funding for the Sheriff's Department is largely derived from the County General Funds; however, some funding is derived from fees, fines, and forfeitures. Funding for the City of Harlem and the City of Grovetown Police Department is derived from the City General Funds. County employees man the Sheriff's Department. City employees man the Harlem and Grovetown Police Departments. The law enforcement agencies of the County and the two cities are currently evaluating a mutual aid agreement whereby the city police would be deputized to enhance the law enforcement in both cities and county.

LAW ENFORCEMENT SERVICES-J. STROM THURMOND LAKE

This agreement is a plan of operation for increased law enforcement services to be performed by the Columbia County Sheriff's Department at J. Strom Thurmond Lake in the following recreation areas: 1) Winfield Campground; 2) Ridge Road Campground; 3) Keg Creek Ramp; 4) Petersburg Campground; 5) Lake Springs Recreation Area; 6) West Dam Recreation Area; and 7) Below Dam, Georgia. The Corp of Engineers will reimburse the Columbia County Sheriff's Office for this additional service during the peak vacation time from April through September.

LIBRARY SERVICES

The Columbia County Library is part of the East Central Georgia Regional Library. The library seeks to serve the entire county population. Funding is derived from the County General Funds and the East Central Georgia Regional Library System in partnership with the Board of Trustees of the Columbia County Library. Staff is employed by Columbia County. The City of Harlem has a lease agreement for a library building and services in Harlem. The City of Grovetown has an Agreement with Columbia County to provide library services at Grovetown City Hall.

LIBRARY SERVICES CONSTRUCTION/RENOVATION

An agreement between Columbia County and Harlem for the renovation and construction of an addition to the Harlem Library.

LOCAL OPTION SALES TAX (LOST) DISTRIBUTION

An agreement between Columbia County and the cities of Grovetown and Harlem as to the distribution of the proceeds of the local option sales tax (LOST) collected.

OCCUPATION TAX

Columbia County staff, Planning and Development staff processes and collects occupation tax for the unincorporated area of the county. The cities Harlem and Grovetown are responsible for collecting occupation tax within the city limits. This program is funded through the occupation tax collections.

PARKS AND RECREATION

The Columbia County Recreation Department offers all the citizens of Columbia County, to include a wide range of activities during the year. The Recreation Department oversees public parks, playgrounds and sports facilities throughout the County. Operating Funds come from the County General Fund, with all staff members employed by Columbia County.

PASSIVE RECREATION FACILITY

The County and the City of Harlem identified a need for a passive recreation project to be constructed in the Harlem Recreation Park on Church Street in the City of Harlem consisting of a covered picnic pavilion, picnic tables, a grill, and landscaping. This facility will be available for use by all of the citizens of Columbia County.

PEDESTRIAN SIDEWALKS FOR GROVETOWN MIDDLE SCHOOL

Columbia County, the City of Grovetown, and the Columbia County Board of Education have committed to construct sidewalks on Harlem-Grovetown Road for the pedestrian approach to Grovetown Middle School. Each party has committed to pay a portion of the cost of this project.

PLANNING AND ZONING

The Columbia County Board of Commissioners and the governing authority of each municipality are committed to a quality planning effort. The Columbia County Planning Commission is a county body consisting of five volunteer members. The Board of Commissioners appoints the five members. The Planning Commission acts as an advisory board on land use planning, zoning, subdivision regulations, and related matters concerning unincorporated Columbia County. The Columbia County Planning Department coordinates the functions of the Planning Commission and assists the Board of Commissioners with administration of zoning requirements, subdivision regulations, and comprehensive planning. The Planning Department is staffed by County employees and is funded by the County General Fund and user fees. The Planning and Development staff provides maps and assistance as requested. The geographic service area is unincorporated area of the County. (The cities of Harlem and Grovetown provide their own Planning and Zoning.)

PUBLIC HEALTH SERVICES

The Columbia County Health Department provides care and treatment for the ill, engages in preventive medicine and conducts an active immunization program in the school system while assisting in the control of contagious childhood infections. In addition, the County Sanitarian monitors the placement of septic systems and

investigates complaints related to the quality of drinking water from wells. State employees staff the Health Department, and funding is provided by the State with assistance from the County General Fund. The geographic service area is countywide.

PUBLIC TRANSIT

Columbia County Public Transit operates throughout the County. The system delivers citizens around Columbia County to Fort Gordon, local hospitals, and shopping trips. Some trips are made into Richmond County; but only Columbia County Citizens are permitted to utilize the transit system.

ROADS AND BRIDGES MAINTENANCE, BUILDINGS, AND WATER INFRASTRUCTURE

The Columbia County Roads and Bridges Department maintains roads, bridges, and rights-of-way throughout unincorporated portions of the County. County employees staff the Roads and Bridges Department, Construction and Maintenance Department and Water and Sewerage Department and funding is derived from the County General Funds, Special Purpose Local Option Sales Tax 2006-2010, Insurance Premium Tax, General Obligation Bond, and State sources such as the Local Assistance Road Program. In the City of Harlem and the City of Grovetown, the Mayor and Councils are responsible for maintenance of roads not designated as "county roads". These efforts are often undertaken through contractual arrangements. Municipal efforts are funded by the City General Funds and State sources and are confined to the corporate limits of the various cities.

SENIOR CITIZENS CENTER

The Senior Citizens Center provides a gathering place for those individuals aged 60 or over. In addition to providing opportunities for participation in arts and crafts activities, health screening, and information and referral programs, transportation is also provided to participants along with congregate meals (served at the center) and home-delivered meals (for the homebound). County employees staff the Senior Citizens Center and its service area is countywide. Federal and State monies made available through the Central Savannah Regional Development Center, the County General Fund, and contributions from participants fund Senior Citizens Center services.

SEWER SERVICES

Sewer Service provided in a portion of the unincorporated area of the County and is operated from user fees. Sewer Service is supplied to the municipalities on a contractual wholesale basis.

SITE PLAN REVIEW

County staff provides site plan review in unincorporated Columbia County. Site plan review in the City of Harlem and the City of Grovetown is provided by the individual cities independent of County activities.

SOLID WASTE MANAGEMENT (DISPOSAL)

The City of Harlem and the City of Grovetown provide their own collection services and

operate their own inert landfill. Columbia County owns and operates a municipal solid waste landfill that is funded through user fees. The Columbia County landfill has been designated as the disposal facility in the short-term work plan for solid waste management for the City of Harlem and the City of Grovetown.

STORM WATER MANAGEMENT

County staff provides storm water management in unincorporated Columbia County. Funding is provided through the Insurance Premium Tax Fund. Storm water management in the City of Harlem and the City of Grovetown is provided by the individual cities independent of County activities. A Storm Water utility is proposed for a portion of the unincorporated area of the County.

STREET LIGHTS

Street lights in unincorporated Columbia County and on "county maintained" roads within municipalities are provided by the Columbia County Board of Commissioners. City governments provide streetlights in each municipality in those areas where the County does not provide it. Whether provided by county or city government, user fees in the unincorporated areas fund the service. The City of Harlem and the City of Grovetown provide the streetlights within city limits.

TAX APPRAISALS

The Tax Assessor's Office is responsible for appraisal of property, ensuring that new buildings are placed on the tax roll and a value is provided, preparing official tax maps for the County, sending tax assessments to property owners, and keeping track of all personal property (inventory and equipment). County employees undertake functions of the office and the service area is countywide. Funding for the office is provided from the County General Fund.

TAX COLLECTION

The Tax Commissioner is responsible for collecting all appropriate taxes in Columbia County. In addition, the Tax Commissioner is responsible for issuing motor vehicle tag and titles, reporting timber sales, and issuing mobile home location permits. County employees staff the Tax Commissioner's office and the service area is countywide. Funding for the department is provided from the County General Funds. The City of Harlem collects city taxes. The City of Grovetown has an agreement with the Columbia County Tax Commissioner to collect their city taxes.

VEHICLE REGISTRATION RENEWAL VIA INTERNET

Georgia Technology Authority (GTA) will provide an Internet payment processing application to Columbia Tax Commissioner's Office for the purpose of collecting citizens' tag fees and ad valorem taxes. Specifically, two payment options will be available for use: e-Check and credit card. The Georgia Department of Motor Vehicle Safety will utilize this application to interact with the Georgia Registration and Titling Information System (GRATIS), which allow Georgia citizens to renew their vehicle registrations over the Internet. There will be no cost to the County for these services.

WATER SUPPLY DISTRIBUTION

The County supplies water service to municipalities on a contractual wholesale basis. A portion of the unincorporated area of the County is served by the County and is funded from user fees. The City of Harlem and Grovetown provide water service inside the city limits and in designated areas in the unincorporated areas of the County.

GEORGIA DEPARTMENT OF COMMUNITY AFFAIRS

SERVICE DELIVERY STRATEGY

FOR COLUMBIA COUNTY

I. GENERAL INSTRUCTIONS

1. Only one set of these forms should be submitted per county. The completed forms should clearly present the collective agreement reached by all cities and counties that were party to the service delivery strategy.
2. List each local government and/or authority that provides services included in the service delivery strategy in Section II below.
3. List all services provided or primarily funded by each general purpose local government and authority within the county in Section III below. It is acceptable to break a service into separate components if this will facilitate description of the service delivery strategy.
4. For each service or service component listed in Section III, complete a separate *Summary of Service Delivery Arrangements* form (page 2).
5. Complete one copy of the *Summary of Land Use Agreements* form (page 3).
6. Have the *Certifications* form (page 4) signed by the authorized representatives of participating local governments. Please note that DCA cannot validate the strategy unless it is signed by the local governments required by law (see Instructions, page 4).
7. Mail the completed forms along with any attachments to:
 Georgia Department of Community Affairs
 Office of Coordinated Planning
 60 Executive Park South, N.E.
 Atlanta, Georgia 30329

For answers to most frequently asked questions on Georgia's Service Delivery Act, links and helpful publications, visit DCA's website at www.dca.servicedelivery.org, or call the Office of Coordinated Planning at (404) 679-3114

Note: Any future changes to the service delivery arrangements described on these forms will require an official update of the service delivery strategy and submittal of revised forms and attachments to the Georgia Department of Community Affairs.

II. LOCAL GOVERNMENTS INCLUDED IN THE SERVICE DELIVERY STRATEGY - In this section list all local governments (including cities located partially within the county) and authorities that provide services included in the service delivery strategy.

- | | |
|-------------------|------------------------------------|
| Columbia County | Columbia County Board of Education |
| City of Grovetown | Secretary of State of Georgia |
| City of Harlem | Medical College of Georgia |

III. SERVICES INCLUDED IN THE SERVICE DELIVERY STRATEGY - For each service listed here, a separate *Summary of Service Delivery Arrangements* form (page 2) must be completed.

- | | | |
|--|--|---|
| <ul style="list-style-type: none"> 911 Services ✓ Addressing ✓ Animal Control ✓ - Receipt of Stray Animals ✓ Athletic Field Lighting/Message Boards ✓ Building Inspection - Harlem ✓ Building Plan Review ✓ Clinical Nursing Services-Senior Center ✓ Code Enforcement ✓ Commercial Burning ✓ Permitting/Monitoring ✓ Convention and Tourism ✓ Cooperative Extension Service ✓ County Coroner ✓ Cultural Programs ✓ Development Authority ✓ Election Board Services ✓ Electronic Voting Equipment ✓ Emergency Ambulance and Emergency and Non-emergency Medical Services ✓ Emergency Evacuation Plan-Dam ✓ Failure and Flooding ✓ Emergency Management ✓ | <ul style="list-style-type: none"> Extrication Services ✓ Family and Children Services ✓ Fire Billing ✓ Fire Protection Services ✓ - Martinez/Ft. Gordon MOU ✓ - City of Grovetown ✓ - City of Harlem ✓ - Martinez Columbia Fire and Rescue ✓ Fleet Services ✓ Fire Hydrant "Water usage" ✓ Forestry Service ✓ Forestry Service Rural Fire Defense ✓ GIS Mapping ✓ Greenspace Acquisition Project ✓ Hazard Mitigation Plan ✓ Hazardous Material Response ✓ Indigent Defense ✓ Information Technology Resource Sharing ✓ Jail/Detention Services ✓ Judicial Court Systems ✓ Law Enforcement Services ✓ | <ul style="list-style-type: none"> Law Enforcement Services-J. Strom ✓ Thurmond Lake ✓ Library Services ✓ Library Services Construction/Renovation ✓ Local Option Sales Tax (LOST) Distribution ✓ Occupation Tax ✓ Parks and Recreation ✓ Passive Recreation Facility ✓ Pedestrian Sidewalks-Grovetown ✓ Planning/Zoning ✓ Public Health Services ✓ Public Transit ✓ Recreational Facility Usage ✓ Roads and Bridge Maintenance Buildings ✓ Senior Citizens Center ✓ Sewer Services ✓ Site Plan Review ✓ |
|--|--|---|

III. SERVICES INCLUDED IN THE SERVICE DELIVERY STRATEGY – For each service listed here, a separate *Summary of Service Delivery Arrangements* form (page 2) must be completed.

- Solid Waste/Landfill ✓
- Storm Water Management ✓
- Street Lights ✓
- Tax Appraisals ✓
- Tax Collection ✓
- Vehicle Registration Renewal Via Internet ✓
- Water Supply Distribution ✓

SUMMARY OF SERVICE DELIVERY ARRANGEMENTS

6/28/07

Instructions:

Make copies of this form and complete one for each service listed on page 1, Section III. Use exactly the same service names; listed on page 1. Answer each question below, attaching additional pages as necessary. If the contact person for this service (listed at the bottom of the page) changes, this should be reported to the Department of Community Affairs.

County: Columbia County

Service: – Building Inspections

1. Check the box that best describes the agreed upon delivery arrangement for this service:
- Service will be provided countywide (i.e., including all cities and unincorporated areas) by a single service provider. (If this box is checked, identify the government, authority or organization providing the service.)
 - Service will be provided only in the unincorporated portion of the county by a single service provider. (If this box is checked, identify the government, authority or organization providing the service.)
 - One or more cities will provide this service only within their incorporated boundaries, and the service will not be provided in unincorporated areas. (If this box is checked, identify the government(s), authority or organization providing the service.)
 - One or more cities will provide this service only within their incorporated boundaries, and the county will provide the service in unincorporated areas. (If this box is checked, identify the government(s), authority or organization providing the service.)
 - Other. (If this box is checked, attach a legible map delineating the service area of each service provider, and identify the government, authority, or other organization that will provide service within each service area.) (See Maps H3.5-3.8)

2. In developing the strategy, were overlapping service areas, unnecessary competition and/or duplication of this service identified?
- yes no

If these conditions will continue under the strategy, attach an explanation for continuing the arrangement (i.e., overlapping but higher levels of service (See O.C.G.A. 36-70-24(1)), overriding benefits of the duplication, or reasons that overlapping service areas or competition cannot be eliminated).

If these conditions will be eliminated under the strategy, attach an implementation schedule listing each step or action that will be taken to eliminate them, the responsible party and the agreed upon deadline for completing it.

3. List each government or authority that will help to pay for this service and indicate how the service will be funded (e.g., enterprise funds, user fees, general funds, special service district revenues, hotel/motel taxes, franchise taxes, impact fees, bonded indebtedness, etc.)

Local Government or Authority: Funding Method:

Columbia County	Building Inspection Fees – enterprise account

4. How will the strategy change the previous arrangements for providing and/or funding this service within the county?
 5. List any formal service delivery agreements or intergovernmental contracts that will be used to implement the strategy for this service:

Agreement Name:	Contracting Parties:	Effective and Ending Dates:
Agreement for Building Inspection Services between Columbia County, Georgia and City of Grovetown - terminated ✓	Terminated	April 20, 1999- December 20, 2002
Agreement for Building Inspection Services between Columbia County Georgia and the City of Harlem	Columbia County and City of Harlem	April 20, 199 9 - Indefinite

6. What other mechanisms (if any) will be used to implement the strategy for this service (e.g. ordinances, resolutions, local acts of the General Assembly rate or fee changes, etc.), and when will they take effect?

7. Person completing form: Phebe J. Dent

Phone Number: (706) 868-3376

Date Completed: April 17, 2007

8. Is this the person who should be contacted by state agencies when evaluating whether proposed local government projects are consistent with the service delivery strategy? yes no. If not, provide designated contact person(s) and phone number(s) below:

Instructions:

Make copies of this form and complete one for each service listed on page 1, Section III. Use exactly the same service names; listed on page 1. Answer each question below, attaching additional pages as necessary. If the contact person for this service (listed at the bottom of the page) changes, this should be reported to the Department of Community Affairs.

County: **Columbia County**

Service: – Building Plan Review

1. Check the box that best describes the agreed upon delivery arrangement for this service:

- Service will be provided countywide (i.e., including all cities and unincorporated areas) by a single service provider. (If this box is checked, identify the government, authority or organization providing the service.)
- Service will be provided only in the unincorporated portion of the county by a single service provider. (If this box is checked, identify the government, authority or organization providing the service.)
- One or more cities will provide this service only within their incorporated boundaries, and the service will not be provided in unincorporated areas. (If this box is checked, identify the government(s), authority or organization providing the service.)
- One or more cities will provide this service only within their incorporated boundaries, and the county will provide the service in unincorporated areas. (If this box is checked, identify the government(s), authority or organization providing the service.)
- Other. (If this box is checked, **attach a legible map delineating the service area of each service provider**, and identify the government, authority, or other organization that will provide service within each service area.) (See Maps H3.5-3.8)

2. In developing the strategy, were overlapping service areas, unnecessary competition and/or duplication of this service identified?

- yes no

If these conditions will continue under the strategy, **attach an explanation for continuing the arrangement** (i.e., overlapping but higher levels of service (See O.C.G.A. 36-70-24(l)), overriding benefits of the duplication, or reasons that overlapping service areas or competition cannot be eliminated).

If these conditions will be eliminated under the strategy, **attach an implementation schedule** listing each step or action that will be taken to eliminate them, the responsible party and the agreed upon deadline for completing it.

3. List each government or authority that will help to pay for this service and indicate how the service will be funded (e.g., enterprise funds, user fees, general funds, special service district revenues, hotel/motel taxes, franchise taxes, impact fees, bonded indebtedness, etc.)

Local Government or Authority: Funding Method:

Columbia County	Plan Review Fees
City of Harlem	
City of Grovetown	Only commercial buildings by Columbia County Fire Marshall

4. How will the strategy change the previous arrangements for providing and/or funding this service within the county?

5. List any formal service delivery agreements or intergovernmental contracts that will be used to implement the strategy for this service:

Agreement Name:	Contracting Parties:	Effective and Ending Dates:
	Columbia County and City of Harlem Columbia County and City of Grovetown (Commercial buildings only by CC Fire Marshall)	

6. What other mechanisms (if any) will be used to implement the strategy for this service (e.g. ordinances, resolutions, local acts of the General Assembly rate or fee changes, etc.), and when will they take effect?

7. Person completing form: Phebe J. Dent

Phone Number: (706) 868-3376

Date Completed: April 17, 2007

8. Is this the person who should be contacted by state agencies when evaluating whether proposed local government projects are consistent with the service delivery strategy? yes no. If not, provide designated contact person(s) and phone number(s) below:

SERVICE DELIVERY STRATEGY

SUMMARY OF SERVICE DELIVERY ARRANGEMENTS

PAGE 2

Instructions:

Make copies of this form and complete one for each service listed on page 1, Section III. Use exactly the same service names; listed on page 1. Answer each question below, attaching additional pages as necessary. If the contact person for this service (listed at the bottom of the page) changes, this should be reported to the Department of Community Affairs.

County: **Columbia County**

Service: **Cooperative Extension Service**

1. Check the box that best describes the agreed upon delivery arrangement for this service:

Service will be provided countywide (i.e., including all cities and unincorporated areas) by a single service provider. (If this box is checked, identify the government, authority or organization providing the service.)

Service will be provided only in the unincorporated portion of the county by a single service provider. (If this box is checked, identify the government, authority or organization providing the service.)

One or more cities will provide this service only within their incorporated boundaries, and the service will not be provided in unincorporated areas. (If this box is checked, identify the government(s), authority or organization providing the service.)

One or more cities will provide this service only within their incorporated boundaries, and the county will provide the service in unincorporated areas. (If this box is checked, identify the government(s), authority or organization providing the service.)

Other. (If this box is checked, attach a legible map delineating the service area of each service provider, and identify the government, authority, or other organization that will provide service within each service area.)

2. In developing the strategy, were overlapping service areas, unnecessary competition and/or duplication of this service identified?

yes no

If these conditions will continue under the strategy, attach an explanation for continuing the arrangement (i.e., overlapping but higher levels of service (See O.C.G.A. 36-70-24(l)), overriding benefits of the duplication, or reasons that overlapping service areas or competition cannot be eliminated).

If these conditions will be eliminated under the strategy, attach an implementation schedule listing each step or action that will be taken to eliminate them, the responsible party and the agreed upon deadline for completing it.

3. List each government or authority that will help to pay for this service and indicate how the service will be funded (e.g., enterprise funds, user fees, general funds, special service district revenues, hotel/motel taxes, franchise taxes, impact fees, bonded indebtedness, etc.)

Local Government or Authority:

Funding Method:

Columbia County

General Fund

4. How will the strategy change the previous arrangements for providing and/or funding this service within the county?

No change

5. List any formal service delivery agreements or intergovernmental contracts that will be used to implement the strategy for this service:

Agreement Name:

Contracting Parties

Effective and Ending Dates:

County Extension Personnel Contract/Memorandum of Understanding Between the Board of Regents of the University System of Georgia on Behalf of the University of Georgia Cooperative Extension Service and the Columbia County Board of Commissioners (Exhibit NN)

Columbia County & Board of Regents- University System of Georgia System on Behalf of Georgia Cooperative Extension Service

July 1, 2006 – June 30, 2007

6. What other mechanisms (if any) will be used to implement the strategy for this service? None

7. Person completing form: Phebe J. Dent

Phone Number: (706) 868-3376

Date Completed

April 17, 2007

8. Is this the person who should be contacted by state agencies when evaluating whether proposed local government projects are consistent with the service delivery strategy? :yes no If not, provide designated contact person(s) and phone number(s) below:

SUMMARY OF SERVICE DELIVERY ARRANGEMENTS

Instructions:

Make copies of this form and complete one for each service listed on page 1, Section III. Use exactly the same service names; listed on page 1. Answer each question below, attaching additional pages as necessary. If the contact person for this service (listed at the bottom of the page) changes, this should be reported to the Department of Community Affairs.

County: Columbia County

Service: -Convention and Tourism

1. Check the box that best describes the agreed upon delivery arrangement for this service:
- Service will be provided countywide (i.e., including all cities and unincorporated areas) by a single service provider. (If this box is checked, identify the government, authority or organization providing the service.)
 - Service will be provided only in the unincorporated portion of the county by a single service provider. (If this box is checked, identify the government, authority or organization providing the service.)
 - One or more cities will provide this service only within their incorporated boundaries, and the service will not be provided in unincorporated areas. (If this box is checked, identify the government(s), authority or organization providing the service.)
 - One or more cities will provide this service only within their incorporated boundaries, and the county will provide the service in unincorporated areas. (If this box is checked, identify the government(s), authority or organization providing the service.)
 - Other. (If this box is checked, **attach a legible map delineating the service area of each service provider**, and identify the government, authority, or other organization that will provide service within each service area.) (See Maps H3.5-3.8)
2. In developing the strategy, were overlapping service areas, unnecessary competition and/or duplication of this service identified?
- yes no

If these conditions will continue under the strategy, **attach an explanation for continuing the arrangement** (i.e., overlapping but higher levels of service (See O.C.G.A. 36-70-24(1)), overriding benefits of the duplication, or reasons that overlapping service areas or competition cannot be eliminated).

If these conditions will be eliminated under the strategy, **attach an implementation schedule** listing each step or action that will be taken to eliminate them, the responsible party and the agreed upon deadline for completing it.

3. List each government or authority that will help to pay for this service and indicate how the service will be funded (e.g., enterprise funds, user fees, general funds, special service district revenues, hotel/motel taxes, franchise taxes, impact fees, bonded indebtedness, etc.)

Local Government or Authority:	Funding Method:
Columbia County	Hotel/Motel Tax

4. How will the strategy change the previous arrangements for providing and/or funding this service within the county?
5. List any formal service delivery agreements or intergovernmental contracts that will be used to implement the strategy for this service:

Agreement Name:	Contracting Parties:	Effective and Ending Dates:
Columbia County, Georgia, and Columbia County Convention & Visitors Bureau, Inc. Exhibit LL	Columbia County	January 1, 2007- December 31, 2007 (can be renewed for second year if all are in agreement)

6. What other mechanisms (if any) will be used to implement the strategy for this service (e.g. ordinances, resolutions, local acts of the General Assembly rate or fee changes, etc.), and when will they take effect? Yes,

7. Person completing form: Phebe J. Dent

Phone Number: (706) 868-3376

Date Completed: April 17, 2007

8. Is this the person who should be contacted by state agencies when evaluating whether proposed local government projects are consistent with the service delivery strategy? yes no. If not, provide designated contact person(s) and phone number(s) below:

SUMMARY OF SERVICE DELIVERY ARRANGEMENTS

Instructions:

Make copies of this form and complete one for each service listed on page 1, Section III. Use exactly the same service names; listed on page 1. Answer each question below, attaching additional pages as necessary. If the contact person for this service (listed at the bottom of the page) changes, this should be reported to the Department of Community Affairs.

County: **Columbia County**

Service: **-Family and Children Services**

1. Check the box that best describes the agreed upon delivery arrangement for this service:

- Service will be provided countywide (i.e., including all cities and unincorporated areas) by a single service provider. (If this box is checked, identify the government, authority or organization providing the service.)
- Service will be provided only in the unincorporated portion of the county by a single service provider. (If this box is checked, identify the government, authority or organization providing the service.)
- One or more cities will provide this service only within their incorporated boundaries, and the service will not be provided in unincorporated areas. (If this box is checked, identify the government(s), authority or organization providing the service.)
- One or more cities will provide this service only within their incorporated boundaries, and the county will provide the service in unincorporated areas. (If this box is checked, identify the government(s), authority or organization providing the service.)
- Other. (If this box is checked, **attach a legible map delineating the service area of each service provider**, and identify the government, authority, or other organization that will provide service within each service area.) (See Maps H3.5-3.8)

2. In developing the strategy, were overlapping service areas, unnecessary competition and/or duplication of this service identified?

- yes no

If these conditions will continue under the strategy, **attach an explanation for continuing the arrangement** (i.e., overlapping but higher levels of service (See O.C.G.A. 36-70-24(l)), overriding benefits of the duplication, or reasons that overlapping service areas or competition cannot be eliminated).

If these conditions will be eliminated under the strategy, **attach an implementation schedule** listing each step or action that will be taken to eliminate them, the responsible party and the agreed upon deadline for completing it.

3. List each government or authority that will help to pay for this service and indicate how the service will be funded (e.g., enterprise funds, user fees, general funds, special service district revenues, hotel/motel taxes, franchise taxes, impact fees, bonded indebtedness, etc.)

Local Government or Authority: Funding Method:

Columbia County	General Fund

4. How will the strategy change the previous arrangements for providing and/or funding this service within the county?

5. List any formal service delivery agreements or intergovernmental contracts that will be used to implement the strategy for this service:

Agreement Name: Contracting Parties: Effective and Ending Dates:

Local Statement of Service and Maintenance Costs in Lieu of Rent in Public Buildings or Third Party Leasing Arrangements Exhibit II	Columbia County & Georgia State Department of Family and Children Services	07/01/06 – 06/30/06
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6. What other mechanisms (if any) will be used to implement the strategy for this service (e.g. ordinances, resolutions, local acts of the General Assembly rate or fee changes, etc.), and when will they take effect? Yes,

7. Person completing form: Phebe J. Dent

Phone Number: (706) 868-3376

Date Completed: April 17, 2007

8. Is this the person who should be contacted by state agencies when evaluating whether proposed local government projects are consistent with the service delivery strategy? yes no. If not, provide designated contact person(s) and phone number(s) below:

SUMMARY OF SERVICE DELIVERY ARRANGEMENTS

Instructions:

Make copies of this form and complete one for each service listed on page 1, Section III. Use exactly the same service names; listed on page 1. Answer each question below, attaching additional pages as necessary. If the contact person for this service (listed at the bottom of the page) changes, this should be reported to the Department of Community Affairs.

County: Columbia County

Service: –Water Supply Distribution

1. Check the box that best describes the agreed upon delivery arrangement for this service:
 - Service will be provided countywide (i.e., including all cities and unincorporated areas) by a single service provider. (If this box is checked, identify the government, authority or organization providing the service.)
 - Service will be provided only in the unincorporated portion of the county by a single service provider. (If this box is checked, identify the government, authority or organization providing the service.)
 - One or more cities will provide this service only within their incorporated boundaries, and the service will not be provided in unincorporated areas. (If this box is checked, identify the government(s), authority or organization providing the service.)
 - One or more cities will provide this service only within their incorporated boundaries, and the county will provide the service in unincorporated areas. (If this box is checked, identify the government(s), authority or organization providing the service.)
 - Other. (If this box is checked, **attach a legible map delineating the service area of each service provider**, and identify the government, authority, or other organization that will provide service within each service area.) (See Maps H3.5-3.8)
2. In developing the strategy, were overlapping service areas, unnecessary competition and/or duplication of this service identified?
 - yes
 - no

If these conditions will continue under the strategy, **attach an explanation for continuing the arrangement** (i.e., overlapping but higher levels of service (See O.C.G.A. 36-70-24(l)), overriding benefits of the duplication, or reasons that overlapping service areas or competition cannot be eliminated).

If these conditions will be eliminated under the strategy, **attach an implementation schedule** listing each step or action that will be taken to eliminate them, the responsible party and the agreed upon deadline for completing it.

3. List each government or authority that will help to pay for this service and indicate how the service will be funded (e.g., enterprise funds, user fees, general funds, special service district revenues, hotel/motel taxes, franchise taxes, impact fees, bonded indebtedness, etc.)

Local Government or Authority: Funding Method:

Columbia County	Enterprise Fund
City of Harlem	Enterprise Fund
City of Grovetown	Enterprise Fund

4. How will the strategy change the previous arrangements for providing and/or funding this service within the county?
5. List any formal service delivery agreements or intergovernmental contracts that will be used to implement the strategy for this service:

Agreement Name: Contracting Parties: Effective and Ending Dates:

Agreement between Columbia County and the City of Grovetown to furnish potable water (Exhibit CC)	Columbia County and City of Grovetown	5/15/84 - 2024
Agreement between Columbia County and the City of Harlem to furnish potable water and Intergovernmental Agreement for City of Harlem's Sale of the Louisville Road Waterline and the Pump Station located at 5870 Louisville Road to Columbia County, Georgia (Exhibit DD)	Columbia County and the City of Harlem	12/08 – 12/31/2020 March 20, 2007

6. What other mechanisms (if any) will be used to implement the strategy for this service (e.g. ordinances, resolutions, local acts of the General Assembly rate or fee changes, etc.), and when will they take effect?

7. Person completing form: Phebe J. Dent

Phone Number: (706) 868-3376

Date Completed: April 17, 2007

8. Is this the person who should be contacted by state agencies when evaluating whether proposed local government projects are consistent with the service delivery strategy? yes no. If not, provide designated contact person(s) and phone number(s) below:

SERVICE DELIVERY STRATEGY

SUMMARY OF SERVICE DELIVERY ARRANGEMENTS

PAGE 2

Instructions:

Make copies of this form and complete one for each service listed on page 1, Section III. Use exactly the same service names; listed on page 1. Answer each question below, attaching additional pages as necessary. If the contact person for this service (listed at the bottom of the page) changes, this should be reported to the Department of Community Affairs.

County: **Columbia County**

Service: **Law Enforcement Services – J. Strom Thurmond Lake**

1. Check the box that best describes the agreed upon delivery arrangement for this service:

- Service will be provided countywide (i.e., including all cities and unincorporated areas) by a single service provider. (If this box is checked, identify the government, authority or organization providing the service.)
- Service will be provided only in the unincorporated portion of the county by a single service provider. (If this box is checked, identify the government, authority or organization providing the service.)
- One or more cities will provide this service only within their incorporated boundaries, and the service will not be provided in unincorporated areas. (If this box is checked, identify the government(s), authority or organization providing the service.)
- One or more cities will provide this service only within their incorporated boundaries, and the county will provide the service in unincorporated areas. (If this box is checked, identify the government(s), authority or organization providing the service.)
- Other. (If this box is checked, attach a legible map delineating the service area of each service provider, and identify the government, authority, or other organization that will provide service within each service area.)

2. In developing the strategy, were overlapping service areas, unnecessary competition and/or duplication of this service identified?

yes : no

If these conditions will continue under the strategy, attach an explanation for continuing the arrangement (i.e., overlapping but higher levels of service (See O.C.G.A. 36-70-24(l)), overriding benefits of the duplication, or reasons that overlapping service areas or competition cannot be eliminated).

If these conditions will be eliminated under the strategy, attach an implementation schedule listing each step or action that will be taken to eliminate them, the responsible party and the agreed upon deadline for completing it.

3. List each government or authority that will help to pay for this service and indicate how the service will be funded (e.g., enterprise funds, user fees, general funds, special service district revenues, hotel/motel taxes, franchise taxes, impact fees, bonded indebtedness, etc.)

Local Government or Authority:

Funding Method:

**Columbia County
Sheriff's Department**

General Fund

4. How will the strategy change the previous arrangements for providing and/or funding this service within the county?

No change

5. List any formal service delivery agreements or intergovernmental contracts that will be used to implement the strategy for this service:

Agreement Name:

Contracting Parties

Effective and Ending Dates:

**Cooperative Agreement Plan of
Operation – Increased Law
Enforcement Services performed at
J. Strom Thurmond Lake (Exhibit
XX)**

**Columbia County
Corp of Engineers**

04/02/07 – 09/03/07

6. What other mechanisms (if any) will be used to implement the strategy for this service (e.g., ordinances, resolutions, local acts of the General Assembly, rate or fee changes, etc.), and when will they take effect? None

7. Person completing form: Phebe J. Dent

Phone Number: (706) 868-3376

Date Completed April 17, 2007

8. Is this the person who should be contacted by state agencies when evaluating whether proposed local government projects are consistent with the service delivery strategy? :yes no If not, provide designated contact person(s) and phone number(s) below:

SUMMARY OF SERVICE DELIVERY ARRANGEMENTS

Instructions:

Make copies of this form and complete one for each service listed on page 1, Section III. Use exactly the same service names; listed on page 1. Answer each question below, attaching additional pages as necessary. If the contact person for this service (listed at the bottom of the page) changes, this should be reported to the Department of Community Affairs.

County: Columbia County

Service: – Fire Service Protection – City of Grovetown

1. Check the box that best describes the agreed upon delivery arrangement for this service:
 - Service will be provided countywide (i.e., including all cities and unincorporated areas) by a single service provider. (If this box is checked, identify the government, authority or organization providing the service.)
 - Service will be provided only in the unincorporated portion of the county by a single service provider. (If this box is checked, identify the government, authority or organization providing the service.)
 - One or more cities will provide this service only within their incorporated boundaries, and the service will not be provided in unincorporated areas. (If this box is checked, identify the government(s), authority or organization providing the service.)
 - One or more cities will provide this service only within their incorporated boundaries, and the county will provide the service in unincorporated areas. (If this box is checked, identify the government(s), authority or organization providing the service.)
 - Other. (If this box is checked, **attach a legible map delineating the service area of each service provider**, and identify the government, authority, or other organization that will provide service within each service area.) (See Maps H3.5-3.8)

2. In developing the strategy, were overlapping service areas, unnecessary competition and/or duplication of this service identified?
 - yes
 - no

If these conditions will continue under the strategy, **attach an explanation for continuing the arrangement** (i.e., overlapping but higher levels of service (See O.C.G.A. 36-70-24(l)), overriding benefits of the duplication, or reasons that overlapping service areas or competition cannot be eliminated).

If these conditions will be eliminated under the strategy, **attach an implementation schedule** listing each step or action that will be taken to eliminate them, the responsible party and the agreed upon deadline for completing it.

3. List each government or authority that will help to pay for this service and indicate how the service will be funded (e.g., enterprise funds, user fees, general funds, special service district revenues, hotel/motel taxes, franchise taxes, impact fees, bonded indebtedness, etc.)

Local Government or Authority: Funding Method:

City of Grovetown	City Property Taxes
Columbia County	Pay per call to City of Grovetown outside city limits – CC General Fund

4. How will the strategy change the previous arrangements for providing and/or funding this service within the county?
5. List any formal service delivery agreements or intergovernmental contracts that will be used to implement the strategy for this service:

Agreement Name:	Contracting Parties:	Effective and Ending Dates:
Intergovernmental Mutual Aid Agreement, City of Grovetown, Georgia, and Columbia County Map H3.5a-b, Exhibit AAA-	Columbia County City of Grovetown	01/01/05 – 12/31/06
Intergovernmental Mutual Aid City of Grovetown and Columbia County Georgia, (Addendum) Exhibit AAA-1		01/18/05 – 12/31/06
Renewal of the Intergovernmental Agreement for Fire Protection Services Between the City of Grovetown and Columbia County, Georgia for the Period from December 31, 2005 through the December 31, 2006 to Extend the Term for Calendar Year 2007 Exhibit AAA-2		Extended to December 31, 2007

6. What other mechanisms (if any) will be used to implement the strategy for this service (e.g. ordinances, resolutions, local acts of the General Assembly rate or fee changes, etc.), and when will they take effect? Yes,

7. Person completing form: Phebe J. Dent

Phone Number: (706) 868-3376

Date Completed: September 20, 2005

8. Is this the person who should be contacted by state agencies when evaluating whether proposed local government projects are consistent with the service delivery strategy? yes no. If not, provide designated contact person(s) and phone number(s) below:

C-55

SUMMARY OF SERVICE DELIVERY ARRANGEMENTS

Instructions:

Make copies of this form and complete one for each service listed on page 1, Section III. Use exactly the same service names; listed on page 1. Answer each question below, attaching additional pages as necessary. If the contact person for this service (listed at the bottom of the page) changes, this should be reported to the Department of Community Affairs.

County: **Columbia County**

Service: **– North Columbia Fire and Rescue Services (No longer exists)**

1. Check the box that best describes the agreed upon delivery arrangement for this service:

- Service will be provided countywide (i.e., including all cities and unincorporated areas) by a single service provider. (If this box is checked, identify the government, authority or organization providing the service.)
- Service will be provided only in the unincorporated portion of the county by a single service provider. (If this box is checked, identify the government, authority or organization providing the service.)
- One or more cities will provide this service only within their incorporated boundaries, and the service will not be provided in unincorporated areas. (If this box is checked, identify the government(s), authority or organization providing the service.)
- One or more cities will provide this service only within their incorporated boundaries, and the county will provide the service in unincorporated areas. (If this box is checked, identify the government(s), authority or organization providing the service.)
- Other. (If this box is checked, attach a legible map delineating the service area of each service provider, and identify the government, authority, or other organization that will provide service within each service area.)

2. In developing the strategy, were overlapping service areas, unnecessary competition and/or duplication of this service identified?
 yes 9 no

If these conditions will continue under the strategy, attach an explanation for continuing the arrangement (i.e., overlapping but higher levels of service (See O.C.G.A. 36-70-24(l)), overriding benefits of the duplication, or reasons that overlapping service areas or competition cannot be eliminated).

If these conditions will be eliminated under the strategy, attach an implementation schedule listing each step or action that will be taken to eliminate them, the responsible party and the agreed upon deadline for completing it.

3. List each government or authority that will help to pay for this service and indicate how the service will be funded (e.g., enterprise funds, user fees, general funds, special service district revenues, hotel/motel taxes, franchise taxes, impact fees, bonded indebtedness, etc.)

Local Government or Authority:	Funding Method:
Columbia County	Ad Valorem Tax in the unincorporated area of the County
North Columbia Fire Department	Terminated Contract with Columbia County

4. How will the strategy change the previous arrangements for providing and/or funding this service within the county? Services were provided by independent fire departments through subscription fees in the unincorporated area of the County.

5. List any formal service delivery agreements or intergovernmental contracts that will be used to implement the strategy for this service:

Agreement Name:	Contracting Parties:	Effective and Ending Dates:
Agreement for Asset Purchase and Termination of Contract Exhibit CCC-2	Columbia County North Columbia Fire and Rescue Services	12/06/05

6. What other mechanisms (if any) will be used to implement the strategy for this service (e.g. ordinances, resolutions, local acts of the General Assembly rate or fee changes, etc.), and when will they take effect? Ordinance 04-06 "Ordinance of Board of Commissioners of Columbia County Georgia Creating a Special Service District within which Columbia will Provide Fire Protection services to Provide for an Effective Date and To Repeal any conflicting Ordinances or Resolutions."

7. Person completing form: Phebe J. Dent

Phone Number: (706) 868-3376

Date Completed: April 17, 2007

8. Is this the person who should be contacted by state agencies when evaluating whether proposed local government projects are consistent with the service delivery strategy? yes no. If not, provide designated contact person(s) and phone number(s) below:

SUMMARY OF SERVICE DELIVERY ARRANGEMENTS

Instructions:

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County: Columbia County Service: Fire Service Protection – MOU – w/Fort Gordon, Martinez-Columbia Fire and Rescue

1. Check the box that best describes the agreed upon delivery arrangement for this service:
- Service will be provided countywide (i.e., including all cities and unincorporated areas) by a single service provider. (If this box is checked, identify the government, authority or organization providing the service.)
 - Service will be provided only in the unincorporated portion of the county by a single service provider. (If this box is checked, identify the government, authority or organization providing the service.)
 - One or more cities will provide this service only within their incorporated boundaries, and the service will not be provided in unincorporated areas. (If this box is checked, identify the government(s), authority or organization providing the service.)
 - One or more cities will provide this service only within their incorporated boundaries, and the county will provide the service in unincorporated areas. (If this box is checked, identify the government(s), authority or organization providing the service.)
 - Other. (If this box is checked, **attach a legible map delineating the service area of each service provider**, and identify the government, authority, or other organization that will provide service within each service area.)

8. In developing the strategy, were overlapping service areas, unnecessary competition and/or duplication of this service identified?

9 yes no

If these conditions will continue under the strategy, **attach an explanation for continuing the arrangement** (i.e., overlapping but higher levels of service (See O.C.G.A. 36-70-24(l)), overriding benefits of the duplication, or reasons that overlapping service areas or competition cannot be eliminated).

If these conditions will be eliminated under the strategy, **attach an implementation schedule** listing each step or action that will be taken to eliminate them, the responsible party and the agreed upon deadline for completing it.

8. List each government or authority that will help to pay for this service and indicate how the service will be funded (e.g., enterprise funds, user fees, general funds, special service district revenues, hotel/motel taxes, franchise taxes, impact fees, bonded indebtedness, etc.)

Local Government or Authority: Funding Method:

Martinez –Columbia Fire and Rescue	Ad Valorem Tax
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4. How will the strategy change the previous arrangements for providing and/or funding this service within the county?

8. List any formal service delivery agreements or intergovernmental contracts that will be used to implement the strategy for this service:

Agreement Name:	Contracting Parties:	Effective and Ending Dates:
Mutual Aid Agreement Between the Secretary of the Army and Martinez Fire Department– Exhibit ZZ	Martinez-Columbia Fire and Rescue and Fort Gordon, U.S. Army	06/19/06– Indefinite

6. What other mechanisms (if any) will be used to implement the strategy for this service (e.g. ordinances, resolutions, local acts of the General Assembly rate or fee changes, etc.), and when will they take effect?
 Interim Agreements with North Columbia Fire and Rescue Services and Columbia County, Martinez Fire Department, City of Grovetown Fire Department, and Harlem Fire Department effective January 1, 2004 – December 31, 2004.

7. Person completing form: Phebe J. Dent Phone Number: (706) 868-3376 Date Completed April 17, 2007

8. Is this the person who should be contacted by state agencies when evaluating whether proposed local government projects are consistent with the service delivery strategy? yes no If not, provide designated contact person(s) and phone number(s) below:

SUMMARY OF SERVICE DELIVERY ARRANGEMENTS

Instructions:

Make copies of this form and complete one for each service listed on page 1, Section III. Use exactly the same service names; listed on page 1. Answer each question below, attaching additional pages as necessary. If the contact person for this service (listed at the bottom of the page) changes, this should be reported to the Department of Community Affairs.

County: Columbia County

Service: – Forestry Service Rural Fire Defense

1. Check the box that best describes the agreed upon delivery arrangement for this service:

- Service will be provided countywide (i.e., including all cities and unincorporated areas) by a single service provider. (If this box is checked, identify the government, authority or organization providing the service.)
- Service will be provided only in the unincorporated portion of the county by a single service provider. (If this box is checked, identify the government, authority or organization providing the service.)
- One or more cities will provide this service only within their incorporated boundaries, and the service will not be provided in unincorporated areas. (If this box is checked, identify the government(s), authority or organization providing the service.)
- One or more cities will provide this service only within their incorporated boundaries, and the county will provide the service in unincorporated areas. (If this box is checked, identify the government(s), authority or organization providing the service.)
- Other. (If this box is checked, **attach a legible map delineating the service area of each service provider**, and identify the government, authority, or other organization that will provide service within each service area.) (See Maps H3.5-3.8)

2. In developing the strategy, were overlapping service areas, unnecessary competition and/or duplication of this service identified?

- yes no

If these conditions will continue under the strategy, **attach an explanation for continuing the arrangement** (i.e., overlapping but higher levels of service (See O.C.G.A. 36-70-24(1)), overriding benefits of the duplication, or reasons that overlapping service areas or competition cannot be eliminated).

If these conditions will be eliminated under the strategy, **attach an implementation schedule** listing each step or action that will be taken to eliminate them, the responsible party and the agreed upon deadline for completing it.

3. List each government or authority that will help to pay for this service and indicate how the service will be funded (e.g., enterprise funds, user fees, general funds, special service district revenues, hotel/motel taxes, franchise taxes, impact fees, bonded indebtedness, etc.)

Local Government or Authority: Funding Method:

Martinez-Columbia Fire Rescue	Ad Valorem Tax
Georgia Forestry Commission	State funding

4. How will the strategy change the previous arrangements for providing and/or funding this service within the county?

5. List any formal service delivery agreements or intergovernmental contracts that will be used to implement the strategy for this service:

Agreement Name:	Contracting Parties:	Effective and Ending Dates:
Cooperative Lease Agreement for Rural Fire Defense Rural Fire Defense Memorandum of Understanding Between Georgia Forestry Commission and Martinez Columbia Fire Rescue Fire Department Exhibit MMM	Georgia Forestry Commission Martinez-Columbia Fire Rescue	03/09/06 - Indefinite

6. What other mechanisms (if any) will be used to implement the strategy for this service (e.g. ordinances, resolutions, local acts of the General Assembly rate or fee changes, etc.), and when will they take effect?

7. Person completing form: Phebe J. Dent

Phone Number: (706) 868-3376

Date Completed: April 17, 2007

8. Is this the person who should be contacted by state agencies when evaluating whether proposed local government projects are consistent with the service delivery strategy? yes no. If not, provide designated contact person(s) and phone number(s) below:

SUMMARY OF SERVICE DELIVERY ARRANGEMENTS

Instructions:

Make copies of this form and complete one for each service listed on page 1, Section III. Use exactly the same service names; listed on page 1. Answer each question below, attaching additional pages as necessary. If the contact person for this service (listed at the bottom of the page) changes, this should be reported to the Department of Community Affairs.

County: Columbia County

Service: –Fire Hydrant Water Usage – City of Harlem

1. Check the box that best describes the agreed upon delivery arrangement for this service:

- Service will be provided countywide (i.e., including all cities and unincorporated areas) by a single service provider. (If this box is checked, identify the government, authority or organization providing the service.)
- Service will be provided only in the unincorporated portion of the county by a single service provider. (If this box is checked, identify the government, authority or organization providing the service.)
- One or more cities will provide this service only within their incorporated boundaries, and the service will not be provided in unincorporated areas. (If this box is checked, identify the government(s), authority or organization providing the service.)
- One or more cities will provide this service only within their incorporated boundaries, and the county will provide the service in unincorporated areas. (If this box is checked, identify the government(s), authority or organization providing the service.)
- Other. (If this box is checked, **attach a legible map delineating the service area of each service provider**, and identify the government, authority, or other organization that will provide service within each service area.) (See Maps H3.5-3.8)

2. In developing the strategy, were overlapping service areas, unnecessary competition and/or duplication of this service identified?

- yes no

If these conditions will continue under the strategy, **attach an explanation for continuing the arrangement** (i.e., overlapping but higher levels of service (See O.C.G.A. 36-70-24(1)), overriding benefits of the duplication, or reasons that overlapping service areas or competition cannot be eliminated).

If these conditions will be eliminated under the strategy, **attach an implementation schedule** listing each step or action that will be taken to eliminate them, the responsible party and the agreed upon deadline for completing it.

3. List each government or authority that will help to pay for this service and indicate how the service will be funded (e.g., enterprise funds, user fees, general funds, special service district revenues, hotel/motel taxes, franchise taxes, impact fees, bonded indebtedness, etc.)

Local Government or Authority: Funding Method:

City of Harlem	Enterprise Fund
Martinez-Columbia Fire and Rescue	Ad Valorem Tax

4. How will the strategy change the previous arrangements for providing and/or funding this service within the county?
No change

5. List any formal service delivery agreements or intergovernmental contracts that will be used to implement the strategy for this service:

Agreement Name:	Contracting Parties:	Effective and Ending Dates:
Intergovernmental Agreement for Use of Fire Hydrant Water Usage Between Columbia County, Georgia and the City of Harlem, Georgia Exhibit NNN	City of Harlem Columbia County w/ Martinez-Columbia Fire and Rescue	November 17, 2006 – January 1, 2015

6. What other mechanisms (if any) will be used to implement the strategy for this service (e.g. ordinances, resolutions, local acts of the General Assembly rate or fee changes, etc.), and when will they take effect?

7. Person completing form: Phebe J. Dent

Phone Number: (706) 868-3376

Date Completed: _____

8. Is this the person who should be contacted by state agencies when evaluating whether proposed local government projects are consistent with the service delivery strategy? yes no. If not, provide designated contact person(s) and phone number(s) below:

SUMMARY OF THE SERVICE DELIVERY ARRANGEMENTS MATRIX Pa **CI.1- CI.3**

CW/Countywide, CC/Columbia County, H/Harlem, G/Grovetown, U/Unincorporated area only by county, I/Unincorporated area only by city, I/U Incorporated by Cities/Unincorporated by County, O/Other.

Service	Division Oversight	1. Delivery Arrangement*				Unnecessary Duplication	3. Funding		4. Change	5. Agreements/Contracts	6. Others
		CW	U	I	I/U		Other	Local Govt.			
911 Services	ES	X				No	CC	None	Exhibit Tabs		
Addressing	CMS	X			X	No	CC, G, H	None	A, C	None	
Animal Control	ES	X				No	CC	None		None	
Athletic Field Lighting	CLS	X				No	CC, BoE	None	WW-WW3	None	
Building Inspection	EES	X				No	CC, H	None	E	F, G	
Building Plan Review	EES	X				No	CC	None		None	
Clinical Nursing Services Center	ES		X			No	MCG	None	MM	None	
Code Enforcement	EES				X	No	H, G, CC	None		County Code	
Commercial Burning/Permitting/Monitoring	ES	X				No	CC, G, H	None	H, I	None	
Cooperative Extension Services - UGA	CLS	X				No	CC, G, H	None	NN	None	
Columbia County Convention and Tourism	CLS	X				No	CC	None	LL	None	
County Coroner's Office	ES	X				No	CC	None		None	
Cultural Programs(Greater Augusta Arts Council)	CLS	X				No	CC	None	J	None	
Development Authority	PD	X				No	CC	None	K, L, M	MI	
Election Board Services	CLS	X			X	No	CC, H, G	None	N, KK,	None	
Electronic Voting Equipment	CLS	X				No	CC	None	KKK	None	
Emergency Ambulance and Emergency Non-emergency Medical Services	ES	X				No	CC	None	P		
Emergency Evacuation Plan/Dam Failure and flooding	ES	X				No	CC, G, H	None	OO		
Emergency Management	ES	X				No	CC	None	O, CC	O	
Family and Children Services	ES	X				No	CC	None	Resolution relative to EM		
Fire Services	ES	X				No	CC	None		II	
Fire Service Protection/City of Grovetown	ES				X	Yes	CC, G	Yes	AAA	Map II.3.4	
Fire Service Protection /City of Harlem	ES				X	Yes	CC, H	Yes	BBB		
Fire Hydrant Usage-City of Harlem	ES				X	No	CC, H	Yes	NNN		
Forestry Service Rural Fire Defense	ES		X			No	CC	Yes			
Martinez Fire and Rescue Services	ES		X			Yes	CC	Yes	DDD		
MOU w/ Fort Gordon, Martinez Fire and North Columbia Fire Departments	ES				X	No	CC	Yes	ZZ		
Fleet Services	CMS					Yes	CC, H	None	JJ	None	

Service	Division Oversight	1. Delivery Arrangement*				2. Unnecessary Duplication	3. Funding		4. Change	5. Agreements/Contracts	6. Others
		CW	U	I	I/U		Other	Local Govt.			
Forestry Service	ES	X					Local Govt.	Funding Method	Exhibit Tabs		
GIS Mapping	MS	X				No	CC,G,H	General Fund	None	None	
Greenspace Acquisitions	CLS	X				No	CC	General Fund	None	None	
Hazard Mitigation Plan	ES	X				No	CC	Grant Funds	None	None	
Indigent Defense	MS	X				No	CC	General Fund	None	None	
Information Technology Resource Sharing	MS	X				No	CC/BoE	No cost	None	None	
Jail /Detention Services	MS	X				No	CC,G,H	General Fund	None	None	
Judicial Court System	MS					No	CC, G,H	User Fees/General Fund	None	None	
Law Enforcement Services	MS			X		No	CC,G, H	General Fund	None	None	
Law Enforcement Services – Clarks Hill	MS	X				No	CC	General Fund	None	None	
Library Services Construction/Renovation (Completed Project)	CLS			X		No	CC, H	General fund; donations	None	None	
Library Services	CLS	X				No	CC,G,H	General Fund	None	None	
Local Option Sales Tax Distribution	MS	X				No	CC, G,H	LOST funds	None	None	
Occupation Tax	EES			X		No	CC, G,H	General Fund	None	Co. Code 2-10'	
Parks and Recreation	CLS	X				No	CC, G,H	General fund, user fees, SPLOST	None	Resolutions for SPLOST	
Passive Recreation Facility	CLS			X		No	CC, H	SPLOST	None	None	
Pedestrian Sidewalks	CMS		X			No	CC,G, BoE	SPLOST/BoE General Fund	None	None	
Planning and Zoning	PD			X		No	CC,G,H	General Fund	Co. Code 2-10	None	
Public Health Services	ES	X				No	CC	General Fund/User Fees	None	None	
Public Transit	ES	X				No	CC	General Fund/user fees	None	None	
Recreation Facilities Usage	CLS	X				No	CC, BoE	SPLOST,BoE General Fund	None	None	
Special Option Local Sales Tax	FS			X		No	CC,G,H	SPLOST	None	Agreements/Resolutions	
Senior Citizens Center	ES	X				No	CC	General Fund, RDC, User fees	None	None	
Sewerage Services	WS				X	No	CC,G,H	Enterprise Funds	None	None	
Site Plan Review	EES		X			No	CC,G,H	User Fees	None	None	
Solid Waste Management (Disposal)			X			No	CC,G,H	Enterprise Funds/User fees/City General Fund	None	None	
Stormwater Management	WS			X		No	CC,G,H	Storm Water Utility	GG	Code 2.61	
Stray Animal Agreement between CC Lincolnlton (L), Animal Care and Control	ES	X				No	CC,L	General Fund			
Street Lights	EES			X		No	CC,G,H	User Fees/General Fund	None	None	

Service	Division Oversight	1. Delivery Arrangement*				2. Unnecessary Duplication Yes/No	3. Funding		4. Change	5. Agreements/ Contracts	6. Others
		CW	U	I	I/U		Other	Local Govt.			
Tax Appraisals	MS	X				No	CC	General Fund	None	Exhibit Tabs	None
Tax Collection	MS	X				No	CC	General Fund	None	BB,FF	None
Vehicle registration Renewal via Internet	MS	X				No	CC	No cost	None	TT	None
Water Supply Distribution	WS					No	CC,G,H	Enterprise Funds	None	CC, DD	None

SERVICE DELIVERY STRATEGY CERTIFICATIONS

Instructions:

This page must, at a minimum, be signed by an authorized representative of the following governments: 1) the county; 2) the city serving as the county seat; 3) all cities having 1990 populations of over 9,000 residing within the county; and 4) no less than 50% of all other cities with a 1990 population of between 500 and 9,000 residing within the county. Cities with 1990 populations below 500 and authorities providing services under the strategy are not required to sign this form, but are encouraged to do so. Attach additional copies of this page as necessary.

SERVICE DELIVERY STRATEGY FOR COUNTY

We, the undersigned authorized representatives of the jurisdictions listed below, certify that:

- 1. We have executed agreements for implementation of our service delivery strategy and the attached forms provide an accurate depiction of our agreed upon strategy (O.C.G.A. 36-70-21);
2. Our service delivery strategy promotes the delivery of local government services in the most efficient, effective, and responsive manner (O.C.G.A. 36-70-24 (1));
3. Our service delivery strategy provides that water or sewer fees charged to customers located outside the geographic boundaries of a service provider are reasonable and are not arbitrarily higher than the fees charged to customers located within the geographic boundaries of the service provider (O.C.G.A. 36-70-24 (2));
4. Our service delivery strategy ensures that the cost of any services the county government provides (including those jointly funded by the county and one or more municipalities) primarily for the benefit of the unincorporated area of the county are borne by the unincorporated area residents, individuals, and property owners who receive such service (O.C.G.A. 36-70-24 (3)); and
5. The process(es) for resolving land use disputes arising over annexation were established by the July 1, 1998 deadline (O.C.G.A. 36-70-24(4)).

Table with 5 columns: SIGNATURE, NAME, TITLE, JURISDICTION, DATE. Contains three rows of signed entries for Ron C. Cross, Dennis Trudeau, and Scott Dean.