

# COFFEE COUNTY

2013-2018 STWP Update and Report of Accomplishments for  
Coffee County and Cities of Ambrose, Broxton, Douglas and  
Nicholls

Prepared by:

Coffee County and the Cities of Ambrose, Broxton, Douglas and Nicholls and the Southern Georgia  
Regional Commission

**COFFEE COUNTY**  
**REPORT OF ACCOMPLISHMENTS**  
(2008 - 2013)

<b>PROJECTS</b>	<b>Estimated Cost / Resp.</b>	<b>FY 08</b>	<b>FY 09</b>	<b>FY 10</b>	<b>FY 11</b>	<b>FY 12</b>	<b>FY 13</b>	<b>ROA</b>
<b>ADMINISTRATION</b>								
Hire a County Manager	TBD/Coffee County Commission/General Fund		X					Completed
Hire a County Planner	TBD/Coffee County Commission/General Fund	X						Delete no longer required
Hire individual fluent in Spanish for Tax Collector's and Magistrate's offices	TBD/Coffee County Commission/General Fund	X						Complete

<b>PROJECTS</b>	<b>Estimated Cost / Resp.</b>	<b>FY 08</b>	<b>FY 09</b>	<b>FY 10</b>	<b>FY 11</b>	<b>FY 12</b>	<b>FY 13</b>	<b>ROA</b>
<b>COMMUNITY SERVICES AND FACILITIES</b>								
Adopt Groundwater Recharge Protection District Ordinance	\$500/Coffee County Commission and Community Development	X						Ongoing
Long-Term Drug Treatment Facility	TBD/Coffee County, and Cities of Ambrose, Broxton, Douglas, Nicholls, an Coffee Regional Medical Center	X	X	X	X	X	X	Delete will use Drug Court and join with Dare Program which is CHAMPS now
Increase drug prevention DARE program	No additional cost/	X	X	X	X	X	X	Delete now CHAMPS

<b>PROJECTS</b>	<b>Estimated Cost / Resp.</b>	<b>FY 08</b>	<b>FY 09</b>	<b>FY 10</b>	<b>FY 11</b>	<b>FY 12</b>	<b>FY 13</b>	<b>ROA</b>
	Coffee County Sheriff Department							
Improve parking lots at recreation facilities	\$500 per space/Coffee County Parks and Recreation	X	X	X				Ongoing
Continue implementation of Oak Park Redevelopment Plan	\$1,000,000/Coffee County Commission	X	X	X	X	X	X	Ongoing
County jail improvements	\$20,000,000/Coffee County	X	X	X				Completed
Hire a bilingual officer for Sheriff's Department	TBD/Coffee County Sheriff Department	X						Completed
Two new volunteer fire department fire stations	\$100,000/Coffee County Fire Department	X	X	X				Completed
New fire engine	\$400,000/ Coffee County Fire Department		X					Completed
Construct three soccer fields	\$15,000(seeded)each \$50,000 each (sodded)/Coffee County Parks & Recreation	X	X	X				Deleted lack of funds
Construct thirteen tennis courts lighted /fenced	\$100,000 per pair/ Coffee County Parks & Recreation	X	X	X				Delete not economically feasible
Purchase and convert old Post Office to a Senior	\$600,000/ Coffee County						X	Completed

<b>PROJECTS</b>	<b>Estimated Cost / Resp.</b>	<b>FY 08</b>	<b>FY 09</b>	<b>FY 10</b>	<b>FY 11</b>	<b>FY 12</b>	<b>FY 13</b>	<b>ROA</b>
Citizen Center	Parks & Recreation							
Develop a county-wide Water Utilities Master Plan	\$85,000/Coffee County Water Utilities, Ambrose, Broxton, Nichols, & Nichols			X	X	X	X	Ongoing
Purchase Cherokee Hills water system to expand Coffee County System	\$250,000/Coffee County Water Utilities	X	X					Completed
Construct four ball fields at the new middle school	\$1,300,000/ Coffee County Parks & Recreation	X						Completed
Airport Improvements	\$400,000/Airport Authority	X	X	X	X			Delete will be under City of Douglas

<b>PROJECTS</b>	<b>Estimated Cost / Resp.</b>	<b>FY 08</b>	<b>FY 09</b>	<b>FY 10</b>	<b>FY 11</b>	<b>FY 12</b>	<b>FY 13</b>	<b>ROA</b>
<b>ECONOMIC DEVELOPMENT</b>								
Continue support of Douglas Coffee County Industrial Authority(industrial park)	\$400,000/Coffee County	X	X	X	X	X	X	Ongoing, land has been purchased

<b>PROJECTS</b>	<b>Estimated Cost / Resp.</b>	<b>FY 08</b>	<b>FY 09</b>	<b>FY 10</b>	<b>FY 11</b>	<b>FY 12</b>	<b>FY 13</b>	<b>ROA</b>
<b>GENERAL PLANNING</b>								
Update and consolidate zoning, subdivision and other land development regulations for Coffee County and the Cities of Ambrose, Broxton and Nicholls into a Unified Development Ordinance (UDO)	\$150,000/Coffee County Commission, Ambrose, Broxton and Nicholls Councils, Coffee County Community Development	X	X	X				Ongoing/County in process
Consolidate Code Enforcement with Ambrose, Broxton, and Nicholls and hire additional Code Enforcement staff.	TBD/Coffee County Commission, Coffee County Community Development, Coffee County Sheriff's Office	X	X					Ongoing with consolidation but delete hiring of staff not economically feasible at time

<b>PROJECTS</b>	<b>Estimated Cost / Resp.</b>	<b>FY 08</b>	<b>FY 09</b>	<b>FY 10</b>	<b>FY 11</b>	<b>FY 12</b>	<b>FY 13</b>	<b>ROA</b>
<b>HOUSING</b>								
Credit Counseling Program	\$60,000 per year/Private Entity	X	X	X	X	X	X	Delete not economically feasible and not enough public support
Develop and adopt a manufactured housing ordinance	<b>\$5,000/</b> Coffee County Commission, Coffee County Community Development, Consultant	X						Completed

<b>PROJECTS</b>	<b>Estimated Cost / Resp.</b>	<b>FY 08</b>	<b>FY 09</b>	<b>FY 10</b>	<b>FY 11</b>	<b>FY 12</b>	<b>FY 13</b>	<b>ROA</b>
<b>INTERGOVERNMENTAL COORDINATION</b>								
Establish an agreement for maintenance of the county athletic fields and municipal park with the Coffee County School Board	TBD/Coffee County, city of Douglas, Coffee County Board of Education	X						Ongoing
Establish a process for coordinating school siting and land use/development	Local Governments, Coffee County Planning Commission, Coffee County Board of Education	X						Delete not feasible

<b>PROJECTS</b>	<b>Estimated Cost / Resp.</b>	<b>FY 08</b>	<b>FY 09</b>	<b>FY 10</b>	<b>FY 11</b>	<b>FY 12</b>	<b>FY 13</b>	<b>ROA</b>
<b>TRANSPORTATION</b>								
Develop a Comprehensive Transportation Plan for Coffee County	\$250,000/Coffee County Commission		X	X				Delete will use Road Priority list
Bridge Replacement, SR 64 N of Pearson	\$2,100,000/GDOT/Coffee County Road Department	X	X	X	X	X	X	Ongoing
Bridge Replacement, SR 158 on Satilla River	\$1,125,000/ GDOT/Coffee County Road Department						X	Ongoing
Bridge Replacement, SR 158 E of Douglas	\$1,870,000/ GDOT/Coffee County Road Department		X					Ongoing
Signals, SR 158 @ 7 locations	\$900,000/ GDOT/Coffee County Road Department/City of Douglas	X						Completed
Intersection improvement at US 221/SR 135 @ Cross Road	\$500,000/ GDOT/Coffee County Road Department	X	X	X	X	X	X	Delete will not be done lack of funding and support
Bike/Pedestrian Path at SR 135 @ 17 Mile River Bridge	\$188,000/ GDOT/Coffee County Road Department	X						Ongoing
Road widening at SR 32 @ CR 296 to west city limits of Douglas	\$9,300,000/ GDOT/Coffee County Road Department/City of Douglas		X					Ongoing
Bridge replacement, SR 135 @ Tiger Creek	\$656,000/ GDOT/Coffee County Road Department						X	Completed
Oak Park, Pave Streets in Phase II	\$1,410,000/ Coffee County Road Department	X						Ongoing
Oak Park, Pave Streets in Phase III	\$1,750,000/ Coffee County Road Department				X			Ongoing

Oak Park install street lighting	\$900 per luminaire/ Coffee County Road Department	X	X	X	X			Delete
Pave county roads according to priority order	Coffee County Road Department	X	X	X	X			Ongoing
Improve shoulder, complete and pave Bud Hutchinson/Chaney Road	\$1,700,000/ Coffee County Road Department				X			Ongoing
Improve shoulder of New Forest Hwy	\$350,000 (plus ROW cost if any)/ Coffee County Road Department				X			Complete
Installation of traffic signal and turn lanes at US 441/SR 206 intersection	\$700,000/ GDOT/Coffee County Road Department	X	X	X	X	X	X	Completed



**CITY OF AMBROSE**  
**REPORT OF ACCOMPLISHMENTS**  
(2008 – 2013)

<b>PROJECTS</b>	<b>Estimated Cost / Resp.</b>	<b>FY 08</b>	<b>FY 09</b>	<b>FY 10</b>	<b>FY 11</b>	<b>FY 12</b>	<b>FY 13</b>	<b>ROA</b>
<b>COMMUNITY SERVICES AND FACILITIES</b>								
Long –term drug treatment facility	TBD/Coffee County and the Cities of Ambrose, Broxton, Douglas, and Nicholls, CRMC	X	X	X	X	X	X	Delete, use Drug Court
Renovate building and repair pump motor with well	\$30,000/Ambrose	X	X	X	X	X	X	Complete
Expand water service area	TBD/Ambrose			X	X	X	X	Ongoing
Purchase mower and mosquito sprayer	\$20,500/Ambrose		X					Complete
Purchase Fire Department service truck	\$10,000/Ambrose		X					Complete
Purchase one small motorized cart for public service utility vehicle	\$2,500/Ambrose	X	X	X	X	X		Delete no longer wanted
Purchase one backhoe for public utility department	\$55,000/Ambrose	X	X	X	X	X		Ongoing

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<b>ECONOMIC DEVELOPMENT</b>								
Downtown streetscape improvements	\$500,000/Ambrose		X	X	X	X	X	Ongoing
Expand industrial park as appropriate	\$100,000/Ambrose, DCEDA	X	X	X	X	X	X	Complete

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Eliminate blighted areas	No cost/Ambrose	X	X	X	X	X	X	Ongoing

<b>PROJECTS</b>	<b>Estimated Cost / Resp.</b>	<b>FY 08</b>	<b>FY 09</b>	<b>FY 10</b>	<b>FY 11</b>	<b>FY 12</b>	<b>FY 13</b>	<b>ROA</b>
<b>HOUSING</b>								
Complete feasibility study to redevelop school as senior housing	\$40,000/ Ambrose, CCBOE		X	X	X	X	X	Ongoing but change from senior housing to Community Service Center
Increase quality rental housing stock	No cost/Ambrose, Private entities	X	X	X	X	X	X	Ongoing
Establish Credit Counseling Program	TBD/ Coffee County, and Cities of Ambrose, Broxton, Douglas, Nicholls, DCCC	X	X	X	X	X	X	Delete, lack of funds and public interest

<b>PROJECTS</b>	<b>Estimated Cost / Resp.</b>	<b>FY 08</b>	<b>FY 09</b>	<b>FY 10</b>	<b>FY 11</b>	<b>FY 12</b>	<b>FY 13</b>	<b>ROA</b>
<b>PARKS AND RECREATION</b>								
Park improvements	\$75,000/Ambrose	X	X	X	X	X	X	Ongoing
Maintenance to tennis courts and softball fields	No cost/Ambrose	X	X	X	X	X	X	Ongoing for softball fields they have no tennis courts

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<b>TRANSPORTATION</b>								
Railroad crossing warning device at Golden Pond Rd	\$220,000/Coffee County, Ambrose		X	X				Complete
Repave and mark City parking	\$900 per space/Ambrose			X	X	X		Ongoing
Resurface roads	\$70,000/Ambrose, GDOT	X	X	X	X	X	X	Ongoing
Lobby GDOT and legislators for LARP funding	No cost/Ambrose	X	X	X	X	X	X	Ongoing, LARP is now LMIG

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<b>GENERAL PLANNING</b>								
Development of county-wide Unified Development Ordinance, subdivision regulations, and zoning	\$150,000/Coffee County, cities of Ambrose, Broxton, Douglas and Nicholls		X	X				Ongoing

**CITY OF BROXTON  
REPORT OF ACCOMPLISHMENTS  
(2008 – 2013)**

<b>PROJECTS</b>	<b>Estimated Cost / Resp.</b>	<b>FY 08</b>	<b>FY 09</b>	<b>FY 10</b>	<b>FY 11</b>	<b>FY 12</b>	<b>FY 13</b>	<b>ROA</b>
<b>COMMUNITY SERVICES AND FACILITIES</b>								
Long-term drug treatment facility	TBD//Coffee County and the Cities of Ambrose, Broxton, Douglas, and Nicholls, CRMC	X	X	X	X	X	X	Delete not financially feasible

<b>PROJECTS</b>	<b>Estimated Cost / Resp.</b>	<b>FY 08</b>	<b>FY 09</b>	<b>FY 10</b>	<b>FY 11</b>	<b>FY 12</b>	<b>FY 13</b>	<b>ROA</b>
Police car and equipment, fire equipment	\$167,000/Broxtton			X				Ongoing
Increase drug prevention (DARE) program efforts	No additional cost/Broxtton Police Department, CCBOE	X	X	X	X	X	X	Delete change to CHAMPS
Development of recycling program	TBD/Broxtton	X	X	X				Delete, not financially feasible
Sewer and water capacity needs	\$79,500/Broxtton	X	X					Ongoing
Building renovations	\$47,500/Broxtton	X	X	X	X	X	X	Ongoing

<b>PROJECTS</b>	<b>Estimated Cost / Resp.</b>	<b>FY 08</b>	<b>FY 09</b>	<b>FY 10</b>	<b>FY 11</b>	<b>FY 12</b>	<b>FY 13</b>	<b>ROA</b>
<b>ECONOMIC DEVELOPMENT</b>								
Streetscape enhancements in downtown	\$600,000/Broxtton	X	X	X	X	X	X	Ongoing
Add informational signage to roads	\$1,000 per sign/Broxtton, GDOT			X				Delete not enough public support or financially feasible
Targeted businesses plan	\$25,000/DCCC	X	X	X	X	X	X	Ongoing
Study for potential of industrial site in city	\$25,000DCEDA, Broxtton	X	X	X				Ongoing
Complete inventory of unique city attributes and events	\$2,000/Broxtton	X	X					Ongoing
Adopt design standards for property owners occupying US 441	\$15,000 to \$20,000/Broxtton	X	X	X	X	X	X	Ongoing

<b>PROJECTS</b>	<b>Estimated Cost / Resp.</b>	<b>FY 08</b>	<b>FY 09</b>	<b>FY 10</b>	<b>FY 11</b>	<b>FY 12</b>	<b>FY 13</b>	<b>ROA</b>
Gateway improvements to city's major entrances	\$15,000 per gateway/Broxtown			X	X	X	X	Ongoing
Community contest for a city slogan	\$100/Broxtown	X	X	X	X	X	X	Ongoing
Eliminate blighted areas throughout the city	No additional cost/Broxtown							Ongoing

<b>PROJECTS</b>	<b>Estimated Cost / Resp.</b>	<b>FY 08</b>	<b>FY 09</b>	<b>FY 10</b>	<b>FY 11</b>	<b>FY 12</b>	<b>FY 13</b>	<b>ROA</b>
<b>HOUSING</b>								
Establish Credit Counseling Program	TBD/ TBD/ Coffee County, and Cities of Ambrose, Broxtown, Douglas, Nicholls,DCCC	X	X	X	X	X	X	Delete not financially feasible

<b>PROJECTS</b>	<b>Estimated Cost / Resp.</b>	<b>FY 08</b>	<b>FY 09</b>	<b>FY 10</b>	<b>FY 11</b>	<b>FY 12</b>	<b>FY 13</b>	<b>ROA</b>
<b>PARKS AND RECREATION</b>								
Park improvements	Broxtown	\$71,250	X	X	X			Ongoing
Improve parking lots at recreation facilities	Broxtown			X	X	X	X	Ongoing
Maintenance of parks	Broxtown Coffee County		X	X	X	X	X	X

<b>PROJECTS</b>	<b>Estimated Cost / Resp.</b>	<b>FY 08</b>	<b>FY 09</b>	<b>FY 10</b>	<b>FY 11</b>	<b>FY 12</b>	<b>FY 13</b>	<b>ROA</b>
<b>TRANSPORTATION</b>								
Sidewalks and bike paths	\$190,000 per mile for sidewalks Bike Path TBD/Broxtan	X	X	X	X	X	X	Delete no funding
Shoulder improvements to US 441	TBD/GDOT				X	X		Ongoing
Roads, streets, and bridges	\$376,000/Broxtan	X	X	X	X	X	X	Ongoing
Lobby GDOT and legislators for LARP funding	No cost/Broxtan	X	X	X	X	X	X	Ongoing, LARP is now LMIG

<b>PROJECTS</b>	<b>Estimated Cost / Resp.</b>	<b>FY 08</b>	<b>FY 09</b>	<b>FY 10</b>	<b>FY 11</b>	<b>FY 12</b>	<b>FY 13</b>	<b>ROA</b>
<b>GENERAL PLANNING</b>								
Development of county-wide Unified Development Ordinance, subdivision regulations, and zoning	\$150,000/Coffee County, cities of Ambrose, Broxtan, Douglas and Nicholls		X	X				Ongoing

**CITY OF DOUGLAS**  
**REPORT OF ACCOMPLISHMENTS**  
(2008 – 2013)

<b>PROJECTS</b>	<b>Estimated Cost / Resp.</b>	<b>FY 08</b>	<b>FY 09</b>	<b>FY 10</b>	<b>FY 11</b>	<b>FY 12</b>	<b>FY 13</b>	<b>ROA</b>
<b>HOUSING</b>								
Credit Counseling Program	TBD/City/County	X	X	X	X	X	X	Delete funding not available
Modernization of existing public housing	\$1,250,000/Douglas Housing Authority	X	X	X	X	X	X	Complete
Continue housing rehabilitation and provide down payment assistance to L/M income families	\$500,000/Community Development	X	X	X	X	X	X	Ongoing/ for rehab delete down payment assistance

<b>PROJECTS</b>	<b>Estimated Cost / Resp.</b>	<b>FY 08</b>	<b>FY 09</b>	<b>FY 10</b>	<b>FY 11</b>	<b>FY 12</b>	<b>FY 13</b>	<b>ROA</b>
<b>COMMUNITY SERVICES AND FACILITIES</b>								
Become a Certified Literate Community	N.A/Human Resource Director, ECTC	X	X	X	X	X	X	Ongoing
Provide Spanish translation services for city services such as courts and police to adequately and effectively communicate with the growing Hispanic population	TBD/City	X	X	X	X	X	X	Ongoing
Long-Term Drug Treatment Facility	TBD/ Coffee County and the Cities of Ambrose,	X	X	X	X	X	X	Delete not financially feasible

<b>PROJECTS</b>	<b>Estimated Cost / Resp.</b>	<b>FY 08</b>	<b>FY 09</b>	<b>FY 10</b>	<b>FY 11</b>	<b>FY 12</b>	<b>FY 13</b>	<b>ROA</b>
	Broxton, Douglas, and Nicholls, CRMC							lack of public support
Police Dept – Increase drug prevention Dare Program	No additional cost/Douglas Police Department, Board of Education	X	X	X	X	X	X	Delete has been replaced with HEAT program
Police Dept Purchase on-board computers for police cars	\$5,000 per car/Douglas Police Dept			X	X			Complete
Fire Dept. Purchase a pumper truck	\$350,000/Douglas Fire Dept		X					Complete
Fire Dept Purchase “Jaws of Life” equipment	\$20,000/Douglas Fire Dept		X					Complete
Water/Wastewater Water main rehab (5 miles)	\$1,750,000/Douglas Water and Wastewater Dept		X	X	X	X	X	Ongoing
Water/Wastewater Sewer main rehab (5 miles)	\$2,750,000/ Douglas Water and Wastewater Dept		X	X	X	X	X	Ongoing
Water/Wastewater Sewer Lift Station Rehab	\$225,000/ Douglas Water and Wastewater Dept		X	X	X	X	X	Ongoing
Water/Wastewater Sewer treatment plant upgrades	\$900,000/ Douglas Water and Wastewater Dept		X	X	X	X	X	Complete
Water/Wastewater Complete Phase II of Master Plan	\$200,000/ Douglas Water and Wastewater Dept	X	X					Complete
Water/Wastewater Broxton lift station improvements	\$163,000/ Douglas Water and Wastewater Dept	X	X					Complete
Water/Wastewater complete inflow/infiltration study to determine locations of water leakage into wastewater system	\$25,000/ Douglas Water and Wastewater Dept		X					Ongoing
Water/Wastewater Replace old lines before resurfacing roads and other wastewater	TBD/ Douglas Water and Wastewater Dept	X	X	X	X	X	X	Ongoing



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improvements								
Water/Wastewater Discuss option of increasing waste water capacity with EPD	N/A/ Douglas Water and Wastewater Dept		X					Complete
Water/Wastewater Extend water& wastewater lines into all areas of the city	TBD/ Douglas Water and Wastewater Dept		X	X	X	X	X	Ongoing
Water/Wastewater conduct feasibility study of new well and tank on southwest side of city	\$10,000/ Douglas Water and Wastewater Dept				X			Complete
Recreation Continue Implementation of Parks Master plan	\$1,000,000/City	X	X	X	X	X	X	Ongoing
Recreation Eastside Park Picnic Shelter, water cooler &restrooms	\$178,000/City			X				Delete lack of funds
Recreation North Madison Parking & playground equipment at Alunza	\$60,000/playground\$950 per parking space/City		X					Ongoing
Recreation Unity Park lighting	\$3,500 per light (ornamental post tops)/City		X					Delete future use may change
Recreation Wheeler Park upgrade ADA bathroom	\$10,000/City		X					Delete lack of funds
Recreation Joint city/county/BOE athletic complex	\$1,200,000/City, County and Board of Education	X						Complete
Recreation Replace basketball goals	\$1,000each/Douglas Coffee Parks and Recreation Department	X	X	X	X	X	X	Ongoing
Recreation Construct indoor swimming pool	\$2,000,000/City, Coffee Regional Medical Center						X	Ongoing
Recreation Improve parking lots at recreation	\$500 per space/ Douglas	X	X	X	X	X	X	Ongoing

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facilities	Coffee Parks and Recreation Department							
Natural gas Extend lines to serve all incorporated areas of city	\$60,000permile/City natural gas dept	X	X	X	X	X	X	Complete
Natural Gas Regulator Station upgrade and extend mains	\$120,000/City Natural Gas Dept	X	X	X	X	X	X	Ongoing
Natural Gas constructs lateral line to connect new supply line being built between Mobile, Ala. And Savannah GA	\$3,100,00/City Natural Gas Dept	X	X	X	X	X	X	Ongoing
Natural Gas extend lines to serve unincorporated areas	\$60,000/ City Natural Gas Dept	X	X	X	X	X	X	Ongoing
Cemetery Complete indigent section	\$5,000/City		X					Complete
Cemetery New paving and resurfacing	TBD/City					X	X	Complete
Cemetery Develop a visitor information center at the cemetery (kiosk)	\$10,000/City	X	X	X				Complete
Public Works Maintenance Facility	\$1,000,000/City	X	X	X	X	X		Ongoing will combine with Wayne Farms Rehab
City Hall Building Renovation and Addition	\$2,500,000/City						X	Delete lack of funds
Technology Equipment (GIS)	195,000/City	X	X					Complete
Prepare storm Drainage Master Plan	\$400,000/City Street Dept						X	Ongoing

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<b>GENERAL PLANNING</b>								
Update Zoning Ordinance	\$100,000/Community Development		X	X				Complete
Update Subdivision Ordinance	\$50,000/ Community Development		X	X				Complete
Develop zoning ordinance for senior housing	\$15,000/ Community Development		X	X				Complete
Update sign ordinance	\$5,000/ Community Development	X						Complete
Airport overlay ordinance	\$3,000/ Community Development	X						Complete
Continue to promote mixed use of buildings such as residential above commercial and façade design/renovation of historic buildings	\$10,000/ Community Development, DDA, Mainstreet	X	X	X	X	X	X	Ongoing
New Downtown Master Plan	\$40,000/City						X	Complete
Maintain status of Main Street Program	\$54,181 annually/City and County	X	X	X	X	X	X	Ongoing

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<b>TRANSPORTATION</b>								
Road widening at SR 135 from US 441 to SR 32	\$2,900,000/City		X					Ongoing

Complete Greenway Trail to State SR 206	\$900,000/City	X	X	X				Ongoing
Complete trail to Municipal Park and Coffee High School	\$1,400,000/City, Community Dev.						X	Ongoing
Signals upgrades SR 158 @ 7 locations and SR 31 @ 2 locations	\$1,4651,000/City, County, GDOT					X	X	Complete
Sidewalk at McDonald Rd from Hwy 158 to Juanita Street	\$37,5000 per foot of width per mile (one side)/City, Street Dept.,GDOT						X	Delete included in Sidewalk Master Plan
Sidewalk on Gaskin Ave. North (Schley to Jefferson & Walker to McNeal) Westside	\$70,600/ City, Street Dept.,GDOT	X	X	X	X	X	X	Delete included in Sidewalk Master Plan
Sidewalk on Gaskin Ave. South (Perimeter Road to Pinecrest)	\$37,5000 per foot of width per mile (one side)/City, Street Dept.,GDOT	X	X	X	X	X	X	Delete included in Sidewalk Master Plan
Sidewalk on East Perimeter Rd( Gaskin to US 441)	\$37,5000 per foot of width per mile (one side)/City, Street Dept.,GDOT	X	X	X	X	X	X	Delete included in Sidewalk Master Plan
Sidewalk on West Walker Street (441 to Chester Avenue)	\$57,500/ City, Street Dept.,GDOT	X	X	X	X	X	X	Delete included in Sidewalk Master Plan
Sidewalk on Hwy 158 East from Bell Lake Subdivision to Perimeter Road	\$37,5000 per foot of width per mile (one side)/City, Street Dept.,GDOT	X	X	X	X	X	X	Delete included in Sidewalk Master Plan
Sidewalk at Lupo Subdivision (Taylor Circle)	\$37,5000 per foot of width per mile (one side)/City, Street Dept.,GDOT	X	X	X	X	X	X	Delete included in Sidewalk Master Plan
Sidewalk Master Plan	\$20,000/Community Development, Street Dept	X	X					Ongoing in progress
Improve Downtown parking lots	\$500 per space/City						X	Ongoing

Street Resurfacing & New paving	\$200,000/mile (resurfacing) \$700,000/mile (new paving)/City/Street Dept/GDOT					<b>X</b>			Ongoing
Airport Renovate interiors of remaining historic buildings for lease	\$120,000/							<b>X</b>	Complete
Airport Replace airfield Elec. Vault; install runway distance remaining signs and replace wind socks	\$278,000/City	<b>X</b>							Complete
Airport New fuel farm with truck transfer pad and terminal area refueler parking pad	\$315,000/ City	<b>X</b>							Complete
Airport Runway 4 approach obstruction clearing	\$40,000/ City		<b>X</b>						Complete
Airport Construct north corporate hangar area taxiway imp. Phase I	\$385,000/ City			<b>X</b>					Ongoing
Airport Terminal area apron expansion N.	\$764,000/ City			<b>X</b>					Ongoing
Airport Rehab/overlay terminal area	\$364,000/ City			<b>X</b>					Ongoing
Airport Construct North corporate hangar area taxiway Imp. Phase 2	\$383,000/ City			<b>X</b>					Ongoing
Airport Construct North corporate hangar area taxiway Imp. Phase 3	\$448,000/ City					<b>X</b>			Ongoing
Airport Construct airfield maintenance building with shelter	\$40,000/ City	<b>X</b>	<b>X</b>	<b>X</b>	<b>X</b>	<b>X</b>	<b>X</b>	<b>X</b>	Ongoing
Airport Rehab/overlay taxiway "D"	\$389,000/ City						<b>X</b>		Ongoing
Airport Construct N. corporate hangar area	\$309,000/ City						<b>X</b>		Delete there is no Phase 4

taxiway Imp. Phase 4								
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<b>PROJECTS</b>	<b>Estimated Cost / Resp.</b>	<b>FY 08</b>	<b>FY 09</b>	<b>FY 10</b>	<b>FY 11</b>	<b>FY 12</b>	<b>FY 13</b>	<b>ROA</b>
<b>ECONOMIC DEVELOPMENT</b>								
Expand Park West Industrial Park	\$1,000,000/DCCEDA			X				Ongoing
Complete stage 2 of Airport Industrial Park	\$1,523,000/City & DCCEDA		X	X	X	X	X	Ongoing
Acquire land for new industrial park	TBD/City & DCCEDA	X	X	X	X	X		Complete

**CITY OF NICHOLLS  
REPORT OF ACCOMPLISHMENTS  
(2008 – 2013)**

<b>PROJECTS</b>	<b>Estimated Cost / Resp.</b>	<b>FY 08</b>	<b>FY 09</b>	<b>FY 10</b>	<b>FY 11</b>	<b>FY 12</b>	<b>FY 13</b>	<b>ROA</b>
<b>COMMUNITY SERVICES AND FACILITIES</b>								
Long-term drug treatment facility	TBD/Coffee County and the Cities of Ambrose, Broxton, Douglas, Nicholls and CRMC	X	X	X	X	X	X	Delete not economically feasible
Create signage outside Youth Park directing visitors to downtown shops and services	\$1,000 per sign/Nicholls				X			Delete not economically feasible
Identify appropriate locations for new industrial sites	\$500,000/Nicholls	X						Ongoing

<b>PROJECTS</b>	<b>Estimated Cost / Resp.</b>	<b>FY 08</b>	<b>FY 09</b>	<b>FY 10</b>	<b>FY 11</b>	<b>FY 12</b>	<b>FY 13</b>	<b>ROA</b>
Develop a public outreach campaign for services and programs	No cost/Nicholls	X	X					Ongoing
Develop a community assessment of code enforcement issues	No cost to \$5,000 (depending on staff availability)/Nicholls	X						Ongoing
Water tank improvements	\$100,000/Nicholls			X				Ongoing
Increase drug prevention (DARE) program efforts	No additional cost/Nicholls , Nicholls Police Department, CCBOE	X	X	X	X	X	X	Delete DARE is no longer a program

<b>PROJECTS</b>	<b>Estimated Cost / Resp.</b>	<b>FY 08</b>	<b>FY 09</b>	<b>FY 10</b>	<b>FY 11</b>	<b>FY 12</b>	<b>FY 13</b>	<b>ROA</b>
<b>ECONOMIC DEVELOPMENT</b>								
Develop building codes for rehabilitation	\$10,000 to \$15,000/Nicholls	X	X					Ongoing but will change wording to nuisance abatement
Survey City residents and workers to determine needed and desired services and retail	No cost/Nicholls, DCCC		X					Ongoing
Identify industry sectors that the City could potentially develop	No cost/Nicholls, DCCC	X						Ongoing

<b>PROJECTS</b>	<b>Estimated Cost / Resp.</b>	<b>FY 08</b>	<b>FY 09</b>	<b>FY 10</b>	<b>FY 11</b>	<b>FY 12</b>	<b>FY 13</b>	<b>ROA</b>
<b>HOUSING</b>								
Establish Credit Counseling Program	TBD/Coffee County and the Cities of Ambrose, Broxton, Douglas, and Nicholls, DCCC	X	X	X	X	X	X	Delete not financially feasible
Complete an analysis of housing needs and demands of Coffee Correctional Institute employees	No additional cost/Douglas Coffee Chamber of Commerce		X	X				Completed

<b>PROJECTS</b>	<b>Estimated Cost / Resp.</b>	<b>FY 08</b>	<b>FY 09</b>	<b>FY 10</b>	<b>FY 11</b>	<b>FY 12</b>	<b>FY 13</b>	<b>ROA</b>
<b>PARKS AND RECREATION</b>								
Develop a walking path	\$40 to \$45 per linear foot/Nicholls						X	Complete
City park improvements/City Youth Park	\$350,000/Nicholls	X	X	X	X	X		Ongoing
Develop joint service arrangement with the Douglas-Coffee Parks and Recreation Department for maintaining the City of Nicholls recreational facilities	No cost (yearly cost to TBD)/Nicholls, DCPRD	X	X	X				Delete Nicholls in charge of their facilities
Construct basketball and tennis courts	\$33,000 per court/Nicholls			X	X	X	X	Ongoing but change wording that courts are combined



<b>PROJECTS</b>	<b>Estimated Cost / Resp.</b>	<b>FY 08</b>	<b>FY 09</b>	<b>FY 10</b>	<b>FY 11</b>	<b>FY 12</b>	<b>FY 13</b>	<b>ROA</b>
<b>TRANSPORTATION</b>								
Widen SR 32	\$9.3million/GDOT, Coffee County	X	X	X	X			Ongoing
Enhance SR 32 streetscaping in downtown Nicholls	\$80,000 to \$200,000/Nicholls, GDOT	X	X	X	X	X	X	Ongoing
Annual sidewalk repair	TBD/Nicholls	X	X	X	X	X	X	Ongoing
Consider feasibility of a sidewalk ordinance	No cost/Nicholls	X						Delete will be covered in General Planning under UDO development
Complete a walkability audit	\$5,000 to \$10,000/Nicholls	X	X					Delete not enough support or public interest
Resurface roads	\$250,000/Nicholls	X	X	X	X	X	X	Ongoing

<b>PROJECTS</b>	<b>Estimated Cost / Resp.</b>	<b>FY 08</b>	<b>FY 09</b>	<b>FY 10</b>	<b>FY 11</b>	<b>FY 12</b>	<b>FY 13</b>	<b>ROA</b>
<b>GENERAL PLANNING</b>								
Development of County wide Unified Development Ordinance, subdivision regulations and zoning which includes sidewalk ordinance	\$150,000/ Coffee County, cities of Ambrose, Broxton, Douglas and Nicholls	X	X					Ongoing but will change wording to include sidewalk ordinance
Develop public input procedures for code violations	No cost/Nicholls, DCCC		X					Ongoing

**COFFEE COUNTY**  
**SHORT TERM WORK PROGRAM UPDATE**  
(2014 – 2018)

<b>PROJECTS</b>	<b>Estimated Cost / Resp.</b>	<b>FY 13</b>	<b>FY 14</b>	<b>FY 15</b>	<b>FY 16</b>	<b>FY 17</b>	<b>FY 18</b>	<b>FUNDING</b>
<b>COMMUNITY SERVICES AND FACILITIES</b>								
Adopt Groundwater Recharge Protection District Ordinance	\$500/Coffee County Commission and Community Development		X					N/A
Continue participation in the CHAMPS drug prevention	No additional cost/ Coffee County Sheriff Department	X	X	X	X	X	X	State and federal funds and grants General fund
Improve parking at recreation facilities at the Middle School Complex by purchasing land to install a parking lot with closer access to the ball fields.	\$500 per space/Coffee County Parks and Recreation	X	X	X				Recreation Fund
Continue implementation of Oak Park Redevelopment Plan	\$1,000,000/Coffee County Commission	X	X	X	X	X	X	SPLOST, General fund, State and Federal grants
Develop a county-wide Water Utilities Master Plan	\$85,000/Coffee County Water Utilities, Ambrose, Broxton, Nichols, & Nichols					X	X	General fund
Update 911 system equipment	SPLOST /200,000		X					SPLOST
Apply for fire grants to continue to update fire equipment		X	X	X	X	X	X	Fire grants

<b>PROJECTS</b>	<b>Estimated Cost / Resp.</b>	<b>FY 13</b>	<b>FY 14</b>	<b>FY 15</b>	<b>FY 16</b>	<b>FY 17</b>	<b>FY 18</b>	<b>FUNDING</b>
<b>ECONOMIC DEVELOPMENT</b>								
Continue financial support of Douglas Coffee County Industrial Authority(industrial park)	\$400,000/Coffee County	X	X	X	X	X	X	Set millage rate

<b>PROJECTS</b>	<b>Estimated Cost / Resp.</b>	<b>FY 13</b>	<b>FY 14</b>	<b>FY 15</b>	<b>FY 16</b>	<b>FY 17</b>	<b>FY 18</b>	<b>FUNDING</b>
<b>GENERAL PLANNING</b>								
Continue to develop the County-Wide Unified Development Ordinance, subdivision regulations, and zoning	\$60,000/ Coffee County, cities of Ambrose, Broxton, Douglas and Nicholls		X	X				General fund
Continue to develop public input procedures for code violations	No additional cost/Nicholls, Coffee County	X	X	X	X	X	X	General fund

<b>PROJECTS</b>	<b>Estimated Cost / Resp.</b>	<b>FY 13</b>	<b>FY 14</b>	<b>FY 15</b>	<b>FY 16</b>	<b>FY 17</b>	<b>FY 18</b>	<b>FUNDING</b>
<b>INTERGOVERNMENTAL COORDINATION</b>								
Continue to establish an agreement for maintenance of the county athletic fields and municipal park with the Coffee County School Board	TBD/Coffee County, city of Douglas, Coffee County Board of Education	X	X	X	X	X	X	General fund

<b>PROJECTS</b>	<b>Estimated Cost / Resp.</b>	<b>FY 13</b>	<b>FY 14</b>	<b>FY 15</b>	<b>FY 16</b>	<b>FY 17</b>	<b>FY 18</b>	<b>FUNDING</b>
<b>TRANSPORTATION</b>								
Bridge Replacement, SR 64 N of Pearson	\$2,100,000/GDOT/Coffee County Road Department	X	X	X	X	X	X	GDOT
Bridge Replacement, SR 158 on Satilla River	\$1,125,000/ GDOT/Coffee County Road Department						X	GDOT
Bridge Replacement, SR 158 E of Douglas	\$1,870,000/ GDOT/Coffee County Road Department		X					GDOT
Road widening at SR 32 @ CR 296 to west city limits of Douglas	\$9,300,000/ GDOT/Coffee County Road Department/City of Douglas		X					GDOT
Oak Park, Pave Streets in Phase II	\$1,410,000/ Coffee County Road Department	X	X	X	X			SPLOST, CDBG
Oak Park, Pave Streets in Phase III	\$1,750,000/ Coffee County Road Department				X	X	X	SPLOST, CDBG
Pave county roads according to priority order	Coffee County Road Department	X	X	X	X			LMIG, SPLOST,
Improve shoulder, complete and pave Bud Hutchinson/Chaney Road	\$1,700,000/ Coffee County Road Department						X	LMIG, SPLOST, General fund
Bike/Pedestrian Path at SR 135 @ 17 Mile River Bridge	\$188,000/ GDOT/Coffee County Road Department	X						SPLOST, CDBG

**CITY OF AMBROSE**  
**SHORT TERM WORK PROGRAM UPDATE**  
(2014 – 2018)

<b>PROJECTS</b>	<b>Estimated Cost / Resp.</b>	<b>FY 13</b>	<b>FY 14</b>	<b>FY 15</b>	<b>FY 16</b>	<b>FY 17</b>	<b>FY 18</b>	<b>FUNDING</b>
<b>COMMUNITY SERVICES AND FACILITIES</b>								
Conduct an area feasibility study for expanding water service area into future subdivision	TBD/Ambrose	X	X	X	X	X	X	General fund, user fee
Fire Dept Shelter for service truck	\$10,000/Ambrose	X	X	X	X	X		SPLOST, General funds
Purchase one backhoe for public utility department	\$55,000/Ambrose	X	X	X	X	X		SPLOST
Water system upgrades	\$23,234/Ambrose	X	X	X	X	X	X	SPLOST
Purchase Fire Department Equipment	\$10,000/Ambrose	X	X	X	X	X	X	SPLOST

<b>PROJECTS</b>	<b>Estimated Cost / Resp.</b>	<b>FY 13</b>	<b>FY 14</b>	<b>FY 15</b>	<b>FY 16</b>	<b>FY 17</b>	<b>FY 18</b>	<b>FUNDING</b>
<b>ECONOMIC DEVELOPMENT</b>								
Downtown streetscape improvements	\$500,000/Ambrose		X	X	X	X	X	General fund, GDOT, TE grant
Eliminate blighted areas in City through an agreement with the County to use their Code Enforcement Officer for identifying and enforcing dilapidated properties	No cost/Ambrose	X	X	X	X	X	X	General fund

<b>PROJECTS</b>	<b>Estimated Cost / Resp.</b>	<b>FY 13</b>	<b>FY 14</b>	<b>FY 15</b>	<b>FY 16</b>	<b>FY 17</b>	<b>FY 18</b>	<b>FUNDING</b>
<b>HOUSING</b>								
Complete feasibility study to redevelop school as Community Service Center	\$40,000/ Ambrose, CCBOE	X	X	X				General fund
Increase quality rental housing stock through elimination of blighted property and by working to install code in the City that will require and enforce rental property to be maintained by landlords.	No cost/Ambrose, Private entities	X	X	X	X	X	X	General fund
Establish need for CHIP program	No cost/Ambrose,	X	X	X	X	X	X	General fund

<b>PROJECTS</b>	<b>Estimated Cost / Resp.</b>	<b>FY 13</b>	<b>FY 14</b>	<b>FY 15</b>	<b>FY 16</b>	<b>FY 17</b>	<b>FY 18</b>	<b>FUNDING</b>
<b>PARKS AND RECREATION</b>								
Park improvements, resurface walking trail, and install playground equipment	\$75,000/Ambrose	X	X	X	X	X	X	SPLOST
Maintenance to softball fields	No cost/Ambrose	X	X	X	X	X	X	General fund

<b>PROJECTS</b>	<b>Estimated Cost / Resp.</b>	<b>FY 13</b>	<b>FY 14</b>	<b>FY 15</b>	<b>FY 16</b>	<b>FY 17</b>	<b>FY 18</b>	<b>FUNDING</b>
<b>TRANSPORTATION</b>								
Railroad crossing warning device at Golden Pond Rd	\$220,000/Coffee County, Ambrose		X	X				GDOT, General fund, CSX
Repave and mark City parking	\$900 per space/Ambrose			X	X	X		General fund
Resurface W Oak Street	\$70,000/Ambrose, GDOT	X	X	X	X	X	X	SPLOST

<b>PROJECTS</b>	<b>Estimated Cost / Resp.</b>	<b>FY 13</b>	<b>FY 14</b>	<b>FY 15</b>	<b>FY 16</b>	<b>FY 17</b>	<b>FY 18</b>	<b>FUNDING</b>
Lobby GDOT and legislators for LMIG funding	No cost/Ambrose	X	X	X	X	X	X	General fund

<b>PROJECTS</b>	<b>Estimated Cost / Resp.</b>	<b>FY 13</b>	<b>FY 14</b>	<b>FY 15</b>	<b>FY 16</b>	<b>FY 17</b>	<b>FY 18</b>	<b>FUNDING</b>
<b>GENERAL PLANNING</b>								
Development of county-wide Unified Development Ordinance, subdivision regulations, and zoning	\$150,000/Coffee County, cities of Ambrose, Broxton, Douglas and Nicholls	X	X	X				General fund

**CITY OF BROXTON  
SHORT TERM WORK PROGRAM UPDATE  
(2014 – 2018)**

<b>PROJECTS</b>	<b>Estimated Cost / Resp.</b>	<b>FY 13</b>	<b>FY 14</b>	<b>FY 15</b>	<b>FY 16</b>	<b>FY 17</b>	<b>FY 18</b>	<b>FUNDING</b>
<b>COMMUNITY SERVICES AND FACILITIES</b>								
Police car and equipment, fire equipment	\$167,000/Broxton			X				SPLOST
Renovations and improvements to City Hall and other Administration buildings	\$47,500/Broxton	X	X	X	X	X	X	SPLOST
Apply for CDBG and other available grants to replace aging infrastructure such as water and sewer	\$500,000/Broxton	X	X	X	X	X	X	CDBG grants/SPLOST

PROJECTS	Estimated Cost / Resp.	FY 13	FY 14	FY 15	FY 16	FY 17	FY 18	FUNDING
<b>ECONOMIC DEVELOPMENT</b>								
Streetscape enhancements in downtown	\$600,000/Broxtown	X	X	X	X	X	X	GDOT TE
Targeted businesses plan	\$25,000/DCCC	X	X	X	X	X	X	Private Funds
Study for potential of industrial site in city	\$25,000/ DCEDA, Broxtown	X	X	X				General fund
Complete inventory of unique city attributes and events	\$2,000/Broxtown	X	X					General fund
Adopt design standards for property owners occupying US 441	\$15,000 to \$20,000/Broxtown	X	X	X	X	X	X	General fund and DCA grant
Gateway improvements to city's major entrances	\$15,000 per gateway/Broxtown			X	X	X	X	GDOT, General fund
Community contest for a city slogan	\$100/Broxtown	X	X	X	X	X	X	General fund
Eliminate blighted areas throughout the city through an agreement with the County to use their Code Enforcement Officer for identifying and enforcing condemnation of dilapidated properties	No additional cost/Broxtown							General fund

PROJECTS	Estimated Cost / Resp.	FY 13	FY 14	FY 15	FY 16	FY 17	FY 18	FUNDING
<b>TRANSPORTATION</b>								
Shoulder improvements to US 441	TBD/GDOT				X	X		GDOT
Resurface and/or pave Railroad Street and Ocmulgee	\$376,000/Broxtown	X	X	X	X	X	X	SPLOST



<b>PROJECTS</b>	<b>Estimated Cost / Resp.</b>	<b>FY 13</b>	<b>FY 14</b>	<b>FY 15</b>	<b>FY 16</b>	<b>FY 17</b>	<b>FY 18</b>	<b>FUNDING</b>
Street, west to Lane Street								
Lobby GDOT and legislators for LMIG funding	No cost/Broxton	X	X	X	X	X	X	General fund

<b>PROJECTS</b>	<b>Estimated Cost / Resp.</b>	<b>FY 13</b>	<b>FY 14</b>	<b>FY 15</b>	<b>FY 16</b>	<b>FY 17</b>	<b>FY 18</b>	<b>FUNDING</b>
<b>PARKS AND RECREATION</b>								
Install new playground equipment in Mary Hayes Park	Broxton	\$71,250	X	X	X			SPLOST
Improve parking lots at recreation facilities by resurfacing and striping	Broxton			X	X	X	X	SPLOST
Continue maintenance of Mary Hayes Park Bell Walls Park, including grounds keeping, minor repairs etc.	Broxton Coffee County		X	X	X	X	X	General fund

<b>PROJECTS</b>	<b>Estimated Cost / Resp.</b>	<b>FY 13</b>	<b>FY 14</b>	<b>FY 15</b>	<b>FY 16</b>	<b>FY 17</b>	<b>FY 18</b>	<b>FUNDING</b>
<b>GENERAL PLANNING</b>								
Development of county-wide Unified Development Ordinance, subdivision regulations, and zoning	\$150,000/Coffee County, cities of Ambrose, Broxton, Douglas and Nicholls		X	X				General fund

**CITY OF DOUGLAS**  
**SHORT TERM WORK PROGRAM UPDATE**  
(2014 – 2018)

<b>PROJECTS</b>	<b>Estimated Cost / Resp.</b>	<b>FY 13</b>	<b>FY 14</b>	<b>FY 15</b>	<b>FY 16</b>	<b>FY 17</b>	<b>FY 18</b>	<b>FUNDING</b>
<b>HOUSING</b>								
Continue housing rehabilitation for L/M income families	\$300,000/Community Development	<b>X</b>	<b>X</b>	<b>X</b>	<b>X</b>	<b>X</b>	<b>X</b>	CHIP/CDBG

<b>PROJECTS</b>	<b>Estimated Cost / Resp.</b>	<b>FY 13</b>	<b>FY 14</b>	<b>FY 15</b>	<b>FY 16</b>	<b>FY 17</b>	<b>FY 18</b>	<b>FUNDING</b>
<b>COMMUNITY SERVICES AND FACILITIES</b>								
Become a Certified Literate Community	N.A/Human Resource Director, ECTC	<b>X</b>	<b>X</b>	<b>X</b>	<b>X</b>	<b>X</b>	<b>X</b>	N/A
Provide Spanish translation services for city services such as courts and police to adequately and effectively communicate with the growing Hispanic population	TBD/City	<b>X</b>	<b>X</b>	<b>X</b>	<b>X</b>	<b>X</b>	<b>X</b>	State and federal funds, grants, general funds,
Police Dept – Increase drug prevention HEAT Program	No additional cost/Douglas Police Department, Coffee County Sheriff Department		<b>X</b>				<b>X</b>	Gov’s Office of Highway Safety Grant
Police Dept Purchase E ticket printers	\$8,000/Douglas Police Dept				<b>X</b>			Drug funds
Police Dept: Implement Work Release Program	No additional cost/Douglas Police Department, Probation Company		<b>X</b>	<b>X</b>	<b>X</b>	<b>X</b>	<b>X</b>	N/A

<b>PROJECTS</b>	<b>Estimated Cost / Resp.</b>	<b>FY 13</b>	<b>FY 14</b>	<b>FY 15</b>	<b>FY 16</b>	<b>FY 17</b>	<b>FY 18</b>	<b>FUNDING</b>
Fire Dept. Purchase a pumper truck	\$72,000/Douglas Fire Dept, City funds		X					City funds
Fire Dept: Reduce ISO rating from 3 to 2	\$200,000/Douglas Fire Dept				X			General funds
Water/Wastewater Water main rehab (5 miles)	\$1,750,000/Douglas Water and Wastewater Dept		X	X	X	X	X	SPLOST
Water/Wastewater Sewer main rehab (5 miles)	\$2,750,000/ Douglas Water and Wastewater Dept		X	X	X	X	X	SPLOST
Water/Wastewater Sewer Lift Station Rehab	\$225,000/ Douglas Water and Wastewater Dept		X	X	X	X	X	SPLOST
Water/Wastewater Implement water/wastewater improvements in Phase II of the Water/Wastewater Master Plan	TBD/ Douglas Water and Wastewater Dept		X	X	X	X	X	SPLOST
Water/Wastewater complete inflow/infiltration study to determine locations of water leakage into wastewater system	\$25,000/ Douglas Water and Wastewater Dept		X					SPLOST
Water/Wastewater Replace old lines before resurfacing roads and other wastewater improvements	TBD/ Douglas Water and Wastewater Dept	X	X	X	X	X	X	SPLOST
Water/Wastewater Extend water& wastewater lines into all areas of the city per master plan	TBD/ Douglas Water and Wastewater Dept		X	X	X	X	X	TBD
Water/Wastewater Department: Extend water lines to unincorporated areas where feasible	TBD/ Douglas Water and Wastewater Dept		X	X	X	X	X	Enterprise funds
Implement water & wastewater improvements for CDBG area North Pearl Avenue	\$627,515/Community Development	X	X					CDBG/Community Development

<b>PROJECTS</b>	<b>Estimated Cost / Resp.</b>	<b>FY 13</b>	<b>FY 14</b>	<b>FY 15</b>	<b>FY 16</b>	<b>FY 17</b>	<b>FY 18</b>	<b>FUNDING</b>
Recreation Continue Implementation of Parks Master plan	\$1,000,000/City	X	X	X	X	X	X	SPLOST State and federal funds, grants
Recreation North Madison Parking & playground equipment at Alunza	\$60,000/playground\$950 per parking space/City		X					City
Recreation Resurface Davis Wade Park tennis courts	\$200,000/City, County and Board of Education	X	X					SPLOST
Recreation Replace basketball goals	\$1,000each/Douglas Coffee Parks and Recreation Department	X	X	X	X	X	X	General funds
Recreation Construct indoor swimming pool	\$2,000,000/City, Coffee Regional Medical Center						X	City/CRMC
Recreation Improve parking at recreation facilities at the Middle School Complex by purchasing land to install a parking lot with closer access to the ball fields.	\$500 per space/ Douglas Coffee Parks and Recreation Department	X	X	X	X	X	X	General funds
Recreation Safety playground equipment protection	\$16,000/ Douglas Coffee Parks and Recreation Department				X			SPLOST
Middle School Complex parking/playground equipment	\$230,000/ Douglas Coffee Parks and Recreation Department					X		SPLOST
Natural gas Extend lines to agricultural areas to include tobacco barns, poultry operations and corn dryers.	\$60,000permile/City natural gas dept	X	X	X	X	X	X	Enterprise funds
Natural Gas Regulator Station upgrade and extend mains	\$120,000/City Natural Gas Dept	X	X	X	X	X	X	Enterprise funds

<b>PROJECTS</b>	<b>Estimated Cost / Resp.</b>	<b>FY 13</b>	<b>FY 14</b>	<b>FY 15</b>	<b>FY 16</b>	<b>FY 17</b>	<b>FY 18</b>	<b>FUNDING</b>
Natural Gas construct lateral line to connect new supply line being built between Mobile, Ala. And Savannah GA	\$3,100,00/City Natural Gas Dept	X	X	X	X	X	X	Southern Natural Gas/City/Kinder Morgan Co.
Natural Gas extend lines to serve unincorporated areas	\$60,000/ City Natural Gas Dept	X	X	X	X	X	X	Enterprise funds
Natural Gas Dept: Construct compressed natural gas facility	\$6,000,000/Natural Gas Dept., Solid Waste Industries		X					City
Cemetery Reflection pond and water fountain in Section D	\$10,000/City	X	X					City funds
Cemetery Columbarium in Section R	\$16,500/City		X					City funds
Cemetery Resurface streets in Cemetery	\$TBD/City	X	X	X	X	X		City funds
Cemetery Landscape Section T	\$TBD/City	X	X	X	X	X	X	City funds
Public Works Maintenance Facility: purchase and renovate Wayne Farms	\$2,000,000/City		X	X	X	X		City/SPLOST
Public Works Dept: Implement sidewalk improvements identified in Master Plan	TBD/Public Works Dept	X	X	X	X	X	X	General funds
Public Works Dept: Construct four (4) new entrance signs, upgrade city limits and facility signage	\$130,00/Public Works Dept, Parks & Rec. Dept	X	X	X	X	X	X	City/SPLOST
Technology Equipment (GIS)	300,000/City		X					SPLOST
Prepare storm Drainage Master Plan	\$400,000/City Street Dept						X	SPLOST
Street Dept Upgrade signs to meet GDOT sign	TBD/City		X	X	X	X	X	City

<b>PROJECTS</b>	<b>Estimated Cost / Resp.</b>	<b>FY 13</b>	<b>FY 14</b>	<b>FY 15</b>	<b>FY 16</b>	<b>FY 17</b>	<b>FY 18</b>	<b>FUNDING</b>
reflectivity								
Street Dept Improve City recycling/green program	TBD/Transwaste and City	X	X	X	X	X		Transwaste and City
Establish Dog Park	TBD/Parks & Recreation Dept					X	X	City funds

<b>PROJECTS</b>	<b>Estimated Cost / Resp.</b>	<b>FY 13</b>	<b>FY 14</b>	<b>FY 15</b>	<b>FY 16</b>	<b>FY 17</b>	<b>FY 18</b>	<b>FUNDING</b>
<b>GENERAL PLANNING</b>								
Continue to promote mixed use of buildings such as residential above commercial and façade design/renovation of historic buildings using loan funds thru DDA for façade improvements; Main Street to promote GMA Georgia Cities Foundation and DCA DDRLF loan programs to encourage mixed use in downtown.	\$10,000/ Community Development, DDA, Mainstreet	X	X	X	X	X	X	Community Development, DDA and Main Street
Maintain status of Main Street Program	\$54,181 annually/City and County	X	X	X	X	X	X	City & County

<b>PROJECTS</b>	<b>Estimated Cost / Resp.</b>	<b>FY 13</b>	<b>FY 14</b>	<b>FY 15</b>	<b>FY 16</b>	<b>FY 17</b>	<b>FY 18</b>	<b>FUNDING</b>
<b>TRANSPORTATION</b>								
Road widening at SR 135 from US 441 to SR 32	\$2,900,000/City		X					GDOT
Complete Greenway Trail to State SR 206	\$900,000/City			X				GDOT
Complete trail to Municipal Park and Coffee High School	\$1,400,000/City, Community Dev.					X		TE/SPLOST
Prepare Sidewalk Master Plan	\$10,000/Public Works Dept	X	X	X	X	X	X	City General funds
Improve Downtown parking lots	\$500 per space/City		X	X	X	X	X	City
Resurface streets and pave streets included in the SPLOST V and those streets to be included in LMIG. The City has a priority list of streets in need of resurfacing and will be done as funds become available	\$200,000/mile (resurfacing) \$700,000/mile (new paving)/City/Street Dept/GDOT		X	X	X	X	X	SPLOST/GDOT
Airport Construct north corporate hangar area taxiway imp. Phase I	\$330,000/ City				X	X		City/FAA/GDOT
Airport Terminal area apron expansion S.	\$764,000/ City			X				City/FAA/GDOT
Airport Rehab/overlay terminal area	\$364,000/ City	X	X					City/FAA/GDOT
Airport Construct North corporate hangar area taxiway Imp. Phase 2	\$383,000/ City					X		City/ GDOT
Airport Construct North corporate hangar area taxiway Imp. Phase 3	\$448,000/ City						X	City/FAA/GDOT
Airport Construct airfield maintenance building	\$40,000/ City					X		City

with shelter								
Airport Rehab/overlay taxiway "D"	\$389,000/ City					X		City/FAA/GDOT
Conduct Wildlife Assessment	\$25,000/City				X			City/FAA/GDOT

<b>PROJECTS</b>	<b>Estimated Cost / Resp.</b>	<b>FY 13</b>	<b>FY 14</b>	<b>FY 15</b>	<b>FY 16</b>	<b>FY 17</b>	<b>FY 18</b>	<b>FUNDING</b>
<b>ECONOMIC DEVELOPMENT</b>								
Expand Park West Industrial Park	\$1,000,000/DCCEDA	X	X	X	X			SPLOST, One GA , EDA
Complete stage 2 of Airport Industrial Park	\$1,523,000/City & DCCEDA	X	X	X	X	X	X	SPLOST, One GA , EDA,DCCEDA
Acquire additional land to allow 441 entrance from Satilla Industrial Park	TBD/City & DCCEDA		X					DCCEDA funds

**CITY OF NICHOLLS  
SHORT TERM WORK PROGRAM UPDATE  
(2014 – 2018)**

<b>PROJECTS</b>	<b>Estimated Cost / Resp.</b>	<b>FY 13</b>	<b>FY 14</b>	<b>FY 15</b>	<b>FY 16</b>	<b>FY 17</b>	<b>FY 18</b>	<b>FUNDING</b>
<b>COMMUNITY SERVICES AND FACILITIES</b>								
Identify appropriate locations for new industrial sites	\$500,000/Nicholls	X						General fund
Develop a public outreach campaign for services and	No cost/Nicholls	X	X					General fund



<b>PROJECTS</b>	<b>Estimated Cost / Resp.</b>	<b>FY 13</b>	<b>FY 14</b>	<b>FY 15</b>	<b>FY 16</b>	<b>FY 17</b>	<b>FY 18</b>	<b>FUNDING</b>
programs								
Develop a community assessment of code enforcement issues	No cost to \$5,000 (depending on staff availability)/Nicholls	X						General fund
Water tank improvements	\$100,000/Nicholls			X				SPLOST
Increase drug prevention (CHAMPS) program efforts	No additional cost/Nicholls , Nicholls Police Department, CCBOE	X	X	X	X	X	X	State and federal funds and grants
Expand wastewater capabilities by purchasing additional land for future development of the wastewater treatment plant	\$500,000/Nicholls	X	X	X	X	X	X	CDBG
Purchase Class A Fire Engine	\$150,000/Nicholls	X	X	X	X	X	X	SPLOST
Purchase public safety equipment; police cars and fire fighter equipment	\$100,000/Nicholls	X	X	X	X	X	X	SPLOST

<b>PROJECTS</b>	<b>Estimated Cost / Resp.</b>	<b>FY 13</b>	<b>FY 14</b>	<b>FY 15</b>	<b>FY 16</b>	<b>FY 17</b>	<b>FY 18</b>	<b>FUNDING</b>
<b>ECONOMIC DEVELOPMENT</b>								
Develop nuisance abatement for rehabilitation	Staff time/Nicholls	X	X					General fund, DCA
Survey City residents and workers to determine needed and desired services and retail	No cost/Nicholls, DCCC		X					General fund

<b>PROJECTS</b>	<b>Estimated Cost / Resp.</b>	<b>FY 13</b>	<b>FY 14</b>	<b>FY 15</b>	<b>FY 16</b>	<b>FY 17</b>	<b>FY 18</b>	<b>FUNDING</b>
<b>PARKS AND RECREATION</b>								
City park improvements/City Youth Park	\$350,000/Nicholls	X	X	X	X	X		SPLOST
Construct combination basketball and tennis courts	\$33,000 per court/Nicholls			X	X	X	X	SPLOST

<b>PROJECTS</b>	<b>Estimated Cost / Resp.</b>	<b>FY 13</b>	<b>FY 14</b>	<b>FY 15</b>	<b>FY 16</b>	<b>FY 17</b>	<b>FY 18</b>	<b>FUNDING</b>
<b>TRANSPORTATION</b>								
Widen SR 32	\$9.3million/GDOT, Coffee County	X	X	X	X			GDOT
Enhance SR 32 streetscaping in downtown Nicholls	\$80,000 to \$200,000/Nicholls, GDOT	X	X	X	X	X	X	State and federal funds and grants, General fund
Annual sidewalk repair	TBD/Nicholls	X	X	X	X	X	X	General fund
Resurface roads listed by priority on LMIG list submitted to GDOT for funding	\$250,000/Nicholls	X	X	X	X	X	X	SPLOST

<b>PROJECTS</b>	<b>Estimated Cost / Resp.</b>	<b>FY 13</b>	<b>FY 14</b>	<b>FY 15</b>	<b>FY 16</b>	<b>FY 17</b>	<b>FY 18</b>	<b>FUNDING</b>
<b>GENERAL PLANNING</b>								
Development of County wide Unified Development Ordinance, subdivision regulations and zoning which includes sidewalk ordinance	\$150,000/ Coffee County, cities of Ambrose, Broxton, Douglas and Nicholls	X	X					General Fund
Develop public input procedures for code violations	No cost/Nicholls, DCCC		X					General Fund



**COFFEE COUNTY  
RESOLUTION OF ADOPTION**

***Adoption of the Coffee County and the Cities of Ambrose, Broxton,  
Douglas, and Nicholls Short-Term Work Program Update***

**WHEREAS**, Coffee County has completed a comprehensive plan five-year short-term work program update for the years 2013 through 2018; and,

**WHEREAS**, the short-term work program update was prepared in accordance with the Rules and Procedures of the Georgia Department of Community Affairs; and,

**WHEREAS**, the short-term work program update has been reviewed by the Southern Georgia Regional Commission and the Georgia Department of Community Affairs and found to be in compliance with the *Standards and Procedures for Local Comprehensive Planning*;

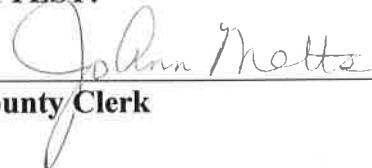
**BE IT THEREFORE RESOLVED**, that the Coffee County Commission does hereby adopt the *Coffee County and the Cities of Ambrose, Broxton, Douglas, and Nicholls Short-Term Work Program Update* and submit the short-term work program update document and a copy of this resolution to the Southern Georgia Regional Commission for provision to the Georgia Department of Community Affairs.

Adopted this (7<sup>th</sup>) day of (October), 2013.



\_\_\_\_\_  
**Chairman Charles H. Deen, Coffee County Commission**

**ATTEST:**



\_\_\_\_\_  
**County Clerk**

**CITY OF AMBROSE  
RESOLUTION OF ADOPTION**

***Adoption of the Coffee County and the Cities of Ambrose, Broxton, Douglas, and Nicholls Short-Term Work Program Update***

**WHEREAS**, the City of Ambrose has completed a comprehensive plan five-year short-term work program update for the years 2013 through 2018; and,

**WHEREAS**, the short-term work program update was prepared in accordance with the Rules and Procedures of the Georgia Department of Community Affairs; and,

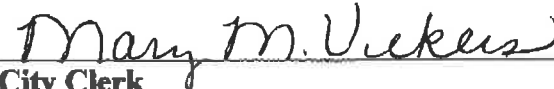
**WHEREAS**, the short-term work program update has been reviewed by the Southern Georgia Regional Commission and the Georgia Department of Community Affairs and found to be in compliance with the *Standards and Procedures for Local Comprehensive Planning*;

**BE IT THEREFORE RESOLVED**, that the City of Ambrose City Council does hereby adopt the *Coffee County and the Cities of Ambrose, Broxton, Douglas, and Nicholls Short-Term Work Program Update* and submit the short-term work program update document and a copy of this resolution to the Southern Georgia Regional Commission for provision to the Georgia Department of Community Affairs.

Adopted this (1<sup>st</sup>) day of (October), 2013.

  
\_\_\_\_\_  
Mayor, Henry Milhollin City of Ambrose

**ATTEST:**

  
\_\_\_\_\_  
City Clerk

**CITY OF BROXTON  
RESOLUTION OF ADOPTION**

***Adoption of the Coffee County and the Cities of Ambrose, Broxton, Douglas, and Nicholls Short-Term Work Program Update***

**WHEREAS**, the City of Broxton has completed a comprehensive plan five-year short-term work program update for the years 2013 through 2018; and,

**WHEREAS**, the short-term work program update was prepared in accordance with the Rules and Procedures of the Georgia Department of Community Affairs; and,

**WHEREAS**, the short-term work program update has been reviewed by the Southern Georgia Regional Commission and the Georgia Department of Community Affairs and found to be in compliance with the *Standards and Procedures for Local Comprehensive Planning*;

**BE IT THEREFORE RESOLVED**, that the City of Broxton City Council does hereby adopt the *Coffee County and the Cities of Ambrose, Broxton, Douglas, and Nicholls Short-Term Work Program Update* and submit the short-term work program update document and a copy of this resolution to the Southern Georgia Regional Commission for provision to the Georgia Department of Community Affairs.

Adopted this (7) day of (October), 2013.

  
Mayor, Darquitta Riley City of Broxton

**ATTEST:**  
  
City Clerk

CITY OF DOUGLAS  
RESOLUTION OF ADOPTION

*Adoption of the Coffee County and the Cities of Ambrose, Broxton, Douglas, and Nicholls Short-Term Work Program Update*

WHEREAS, the City of Douglas has completed a comprehensive plan five-year short-term work program update for the years 2013 through 2018; and,

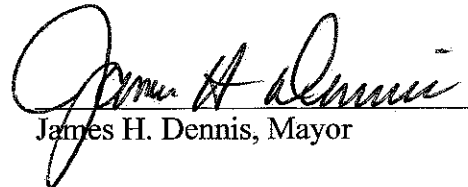
WHEREAS, the short-term work program update was prepared in accordance with the Rules and Procedures of the Georgia Department of Community Affairs; and,

WHEREAS, the short-term work program update has been reviewed by the Southern Georgia Regional Commission and the Georgia Department of Community Affairs and found to be in compliance with the *Standards and Procedures for Local comprehensive Planning*;

BE IT THEREFORE RESOLVED that the City of Douglas City Council does hereby adopt the *Coffee County and the Cities of Ambrose, Broxton, Douglas, and Nicholls Short-Term Work Program Update* and submit the short-term work program update document and a copy of this resolution to the Southern Georgia Regional Commission for provision to the Georgia Department of Community Affairs.

Offered, read and adopted this the 14<sup>th</sup> day of October, 2013.

CITY OF DOUGLAS, GEORGIA

  
James H. Dennis, Mayor

ATTEST:

  
Wynetta J. Bolder, City Clerk

**CITY OF NICHOLLS  
RESOLUTION OF ADOPTION**

***Adoption of the Coffee County and the Cities of Ambrose, Broxton,  
Douglas, and Nicholls Short-Term Work Program Update***

**WHEREAS**, the City of Nicholls has completed a comprehensive plan five-year short-term work program update for the years 2013 through 2018; and,

**WHEREAS**, the short-term work program update was prepared in accordance with the Rules and Procedures of the Georgia Department of Community Affairs; and,


**WHEREAS**, the short-term work program update has been reviewed by the Southern Georgia Regional Commission and the Georgia Department of Community Affairs and found to be in compliance with the *Standards and Procedures for Local Comprehensive Planning*;

**BE IT THEREFORE RESOLVED**, that the City of Nicholls City Council does hereby adopt the *Coffee County and the Cities of Ambrose, Broxton, Douglas, and Nicholls Short-Term Work Program Update* and submit the short-term work program update document and a copy of this resolution to the Southern Georgia Regional Commission for provision to the Georgia Department of Community Affairs.

Adopted this 17<sup>th</sup> day of (October), 2013.

  
\_\_\_\_\_  
Mayor, Dewayne Streat City of Nicholls

**ATTEST:**

  
\_\_\_\_\_  
City Clerk