

SERVICE DELIVERY STRATEGY

FOR COBB COUNTY

I. GENERAL INSTRUCTIONS

1. Only one set of these forms should be submitted per county. The completed forms should clearly present the collective agreement reached by all cities and counties that were party to the service delivery strategy.
2. List each local government and/or authority that provides services included in the service delivery strategy in Section II below.
3. List all services provided or primarily funded by each general purpose local government and authority within the county in Section III below. It is acceptable to break a service into separate components if this will facilitate description of the service delivery strategy.
4. For each service or service component listed in Section III, complete a separate *Summary of Service Delivery Arrangements* form (page 2).
5. Complete one copy of the *Summary of Land Use Agreements* form (page 3).
6. Have the *Certifications* form (page 4) signed by the authorized representatives of participating local governments. Please note that DCA cannot validate the strategy unless it is signed by the local governments required by law (see Instructions, page 4).
7. Mail the completed forms along with any attachments to:

Georgia Department of Community Affairs
 Office of Coordinated Planning
 60 Executive Park South, N.E.
 Atlanta, Georgia 30329

For answers to most frequently asked questions on Georgia's Service Delivery Act, links and helpful publications, visit DCA's website at www.dca.servicedelivery.org, or call the Office of Coordinated Planning at (404) 679-3114.

Note: Any future changes to the service delivery arrangements described on these forms will require an official update of the service delivery strategy and submittal of revised forms and attachments to the Georgia Department of Community Affairs.

II. LOCAL GOVERNMENTS INCLUDED IN THE SERVICE DELIVERY STRATEGY:

In this section, list all local governments (including cities located partially within the county's and authorities that provide services included in the service delivery strategy.

Cobb County	City of Marietta
City of Acworth	City of Powder Springs
City of Austell	City of Smyrna
City of Kennesaw	

III. SERVICES INCLUDED IN THE SERVICE DELIVERY STRATEGY:

For each service listed here, a separate *Summary of Service Delivery Arrangements* form (page 2) must be completed.

- | | |
|---|--------------------------|
| Animal Control | Planning & Zoning |
| Building Inspections | Police |
| Code Enforcement | Public Health |
| Coliseum & Exhibit Hall Authority | Right-of-Way Maintenance |
| Courts (Judicial Services) | Sanitation/Solid Waste |
| Development Authority | Senior |
| Drainage/Stormwater | Street Maintenance |
| E-911 | Tax Assessor |
| Economic Development | Tax Commissioner |
| Elections | Transit (CCT) |
| Electric, Gas, Fiber, Telecommunications,
& related Technologies | Wastewater Treatment |
| Extension | Water Distribution |
| Fire & Emergency | Water Supply |
| Jail | |
| Library | |
| Parks & Recreation | |

COBB COUNTY, GEORGIA
SERVICE DELIVERY STRATEGY
CONTENTS

- I. Service Delivery Strategy, Page 1
- II. Service Delivery Strategy, Page 2 – Twenty-nine (29) services
29 copies of Page 2 with supplemental materials for each service
- III. Service Delivery Strategy, Page 3
- IV. Service Delivery Strategy, Page 4 – Certification Pages, signed by the Chairman
of the Board of Commissioners and the Mayors of Austell, Kennesaw, Marietta
and Smyrna
- V. Addendum, (overview and synopsis of the identified service agreements)
- VI. Map I. – County Location Map – to be used when services are identified as being
all of Cobb County, unincorporated Cobb only, or within any municipal boundary.
- VII. Additional maps as required – for service boundaries that do not follow political
boundaries.

SERVICE DELIVERY STRATEGY
SUMMARY OF SERVICE DELIVERY ARRANGEMENTS

Instructions:

Make copies of this form and complete one for each service listed on page 1, Section III. Use exactly the same service names listed on page 1. Answer each question below, attaching additional pages as necessary. If the contact person for this service (listed at the bottom of the page) changes, this should be reported to the Department of Community Affairs.

County: Cobb Service: Animal Control

1. Check the box that best describes the agreed upon delivery arrangement for this service:

- Service will be provided countywide (i.e., including all cities and unincorporated areas) by a single service provider. (If this box is checked, identify the government, authority or organization providing the service.)
- Service will be provided only in the unincorporated portion of the county by a single service provider. (If this box is checked, identify the government, authority or organization providing the service.)
- One or more cities will provide this service only within their incorporated boundaries, and the service will not be provided in unincorporated areas. (If this box is checked, identify the governments, authority or organization providing the service.)
- One or more cities will provide this service only within their incorporated boundaries, and the county will provide the service in unincorporated areas. (If this box is checked, identify the governments, authority or organization providing the service.)
- Other. (If this box is checked, **attach a legible map delineating the service area of each service provider**, and identify the government, authority, or other organization that will provide service within each service area.)

Cobb County provides the service within the county and five cities; Smyrna provides service within Smyrna city limits.

2. In developing the strategy, were overlapping service areas, unnecessary competition and/or duplication of this service identified?

- yes no

If these conditions will continue under the strategy, **attach an explanation for continuing the arrangement** (i.e., overlapping but higher levels of service (See O.C.G.A. 36-70-24(l)), overriding benefits of the duplication, or reasons that overlapping service areas or competition cannot be eliminated).

If these conditions will be eliminated under the strategy, **attach an implementation schedule** listing each step or action that will be taken to eliminate them, the responsible party and the agreed upon deadline for completing it.

3. List each government or authority that will help to pay for this service and indicate how the service will be funded (e.g., enterprise funds, user fees, general funds, special service district revenues, hotel/motel taxes, franchise taxes, impact fees, bonded indebtedness, etc.)

Local Government or Authority:	Funding Method:
Cobb County	General Fund
City of Acworth	Not applicable
City of Austell	Not applicable
City of Kennesaw	Not applicable
City of Marietta	Not applicable
City of Powder Springs	Not applicable
City of Smyrna	General Fund

4. How will the strategy change the previous arrangements for providing and/or funding this service within the county?

No change in funding.

5. List any formal service delivery agreements or intergovernmental contracts that will be used to implement the strategy for this service:

Agreement Name:	Contracting Parties:	Effective and Ending Dates:
Animal Control	Cobb County & City of Smyrna	1999 – Ongoing

6. What other mechanisms (if any) will be used to implement the strategy for this service (e.g., ordinances, resolutions, local acts of the General Assembly, rate or fee changes, etc.), and when will they take effect?

None

7. Person completing form: Rob Hosack

Phone number: (770) 528-2125 Date completed: 12/27/99

8. Is this the person who should be contacted by state agencies when evaluating whether proposed local government projects are consistent with the service delivery strategy? yes no
If not, provide designated contact person(s) and phone number(s) below:

Animal Control

Cobb County

Animal Control is a division of the Department of Public Safety currently staffed with 20 Animal Control Officers, 4 Animal Control Supervisors, 3 Public Services Technician I, 2 Animal Care Specialists, 2 Administrative Specialist II, and 1 Animal Control Sergeant. This division is charged with enforcing Georgia State laws and Cobb County ordinances pertaining to animal control and management. Cobb County also has a 31,000 square foot animal control facility to serve the entire county and its six municipalities. Five of the municipalities currently rely on Cobb County to provide animal control services. The City of Smyrna has a full time officer who utilizes a county furnished truck to patrol the city limits.

City of Acworth

The City of Acworth relies on Cobb County Animal Control for animal control services.

City of Smyrna

The City of Smyrna has one (1) Animal Control Officer who works 40 hours per week completely within the Smyrna city limits handling animal complaints. All seized animals are transported to the Cobb County Animal Shelter. The City of Smyrna is responsible for their personnel expenses. Cobb County provides an animal control truck.

City of Kennesaw

The current service delivery of Animal Control accomplished by the County is sufficient at this time. During the fiscal year, discussions may take place to develop an agreement, similar to the Smyrna agreement, where the County will supply a vehicle and use of facilities and the City of Kennesaw will employ an Animal Control Officer.

SERVICE DELIVERY STRATEGY
SUMMARY OF SERVICE DELIVERY ARRANGEMENTS

Instructions:

Make copies of this form and complete one for each service listed on page 1, Section III. Use exactly the same service names listed on page 1. Answer each question below, attaching additional pages as necessary. If the contact person for this service (listed at the bottom of the page) changes, this should be reported to the Department of Community Affairs.

County: Cobb Service: Building Inspections (includes Plan Review, Erosion Control & Site Inspections)

1. Check the box that best describes the agreed upon delivery arrangement for this service:

- Service will be provided countywide (i.e., including all cities and unincorporated areas) by a single service provider. (If this box is checked, identify the government, authority or organization providing the service.)
- Service will be provided only in the unincorporated portion of the county by a single service provider. (If this box is checked, identify the government, authority or organization providing the service.)
- One or more cities will provide this service only within their incorporated boundaries, and the service will not be provided in unincorporated areas. (If this box is checked, identify the governments, authority or organization providing the service.)
- One or more cities will provide this service only within their incorporated boundaries, and the county will provide the service in unincorporated areas. (If this box is checked, identify the governments, authority or organization providing the service.)
See attached Overview
- Other. (If this box is checked, **attach a legible map delineating the service area of each service provider**, and identify the government, authority, or other organization that will provide service within each service area.)

2. In developing the strategy, were overlapping service areas, unnecessary competition and/or duplication of this service identified?

- yes no

If these conditions will continue under the strategy, **attach an explanation for continuing the arrangement** (i.e., overlapping but higher levels of service (See O.C.G.A. 36-70-24(l)), overriding benefits of the duplication, or reasons that overlapping service areas or competition cannot be eliminated).

If these conditions will be eliminated under the strategy, **attach an implementation schedule** listing each step or action that will be taken to eliminate them, the responsible party and the agreed upon deadline for completing it.

3. List each government or authority that will help to pay for this service and indicate how the service will be funded (e.g., enterprise funds, user fees, general funds, special service district revenues, hotel/motel taxes, franchise taxes, impact fees, bonded indebtedness, etc.)

Local Government or Authority:	Funding Method:
Cobb County	General Fund (Comm. Dev. Fees, licenses, fines, etc. offset)
City of Acworth	Inspection Fees; Permits; General Fund
City of Austell	General Fund
City of Kennesaw	General Fund
City of Marietta	General Fund
City of Powder Springs	User Fees & General Fund
City of Smyrna	General Fund

4. How will the strategy change the previous arrangements for providing and/or funding this service within the county?

Current provision & funding of services will remain.

5. List any formal service delivery agreements or intergovernmental contracts that will be used to implement the strategy for this service:

Agreement Name:	Contracting Parties:	Effective and Ending Dates:

6. What other mechanisms (if any) will be used to implement the strategy for this service (e.g., ordinances, resolutions, local acts of the General Assembly, rate or fee changes, etc.), and when will they take effect?

None

7. Person completing form: Rob Hosack

Phone number: (770) 528-2125 Date completed: 12/27/99

8. Is this the person who should be contacted by state agencies when evaluating whether proposed local government projects are consistent with the service delivery strategy? yes no

If not, provide designated contact person(s) and phone number(s) below:

Building Inspections - (includes Plan Review, Erosion Control & Site Inspections)

Cobb County

The Development and Inspections Division ensures residential, commercial, and industrial development adheres to the laws and regulations of Cobb County, the State of Georgia, and the United States Government. The division is also charged with the responsibility of preserving and conserving Cobb County's natural resources and promoting the general safety of Cobb's citizens through the administration and enforcement of construction codes.

City of Acworth

The City of Acworth has a full time Building Inspection Department made up of 3 inspectors who handle all Building Inspections in the City of Acworth. The department provides plan review and site inspections. Service delivery area is the city limits. As the city annexes, this service boundary shall also increase to include the annexed property(s). Funding is from the General Fund.

City of Austell

This department issues building, electrical, plumbing, HVAC, land disturbance and clearing permits. The City has two (2) inspectors for new construction, remodeling, etc. The General Fund funds this department.

City of Kennesaw

The City of Kennesaw currently performs the duties and inspections of all commercial and residential construction within its city limits. These inspections include plan review, permitting, soil and erosion, and site inspections. Coordination between City and County departments occurs but does not constitute any overlap of authority. The Building Services Department services the entire city limits of Kennesaw. We are part of the Plan Review Committee that looks at all plans for any new development. We also collect the money for the deposit for Plan Review, and any additional engineering fees.

We issue and collect the money for the following permits for the City of Kennesaw: land disturbance, grading, borrow/fill, building (including new residential, repair/remodel/addition to residential, new commercial, and repair/remodel/addition to commercial), electrical, plumbing, heat & air, mobile home, construction trailer, demolition, foundation only, and business license occupancy.

We do the inspections for the City of Kennesaw on all the permits pulled, to ensure that everything is up to code, with the exception of land disturbance. We issue the certificate of occupancy, or certificate of completion depending on the permit pulled.

City of Marietta

Service Provided: The City employs residential framing, commercial framing, plumbing, electrical and HVAC building inspectors to ensure that all construction and renovation activity is in compliance with state and local laws. Inspectors issue permits if the work performed is in compliance with applicable laws. Land disturbance permits (soil/erosion control) are also issued by this department.

Funding Provided: Funding is provided through the General Fund of the City of Marietta. Map of Service Area: All building inspections (residential and commercial) are performed wholly within the city limits of the City of Marietta. As the city annexes, this service boundary shall also increase to include the annexed property(s).

City of Powder Springs

Powder Springs provides this service within the City limits. User fees and General fund revenues fund the service.

City of Smyrna

The City of Smyrna provides all building and mechanical inspections for both commercial and residential contractors within the corporate city limits of Smyrna. Our staff provides assistance to citizens that are working on their homes. Our staff provides and processes all permits for the builders and mechanical contractors as well as schedules the appropriate inspections as requested. Our combination inspectors can provide any type of inspection. Our funding source is generated from the general fund.

SERVICE DELIVERY STRATEGY
SUMMARY OF SERVICE DELIVERY ARRANGEMENTS

Instructions:

Make copies of this form and complete one for each service listed on page 1, Section III. Use exactly the same service names listed on page 1. Answer each question below, attaching additional pages as necessary. If the contact person for this service (listed at the bottom of the page) changes, this should be reported to the Department of Community Affairs.

County: Cobb Service: Code Enforcement

1. Check the box that best describes the agreed upon delivery arrangement for this service:

- Service will be provided countywide (i.e., including all cities and unincorporated areas) by a single service provider. (If this box is checked, identify the government, authority or organization providing the service.)
- Service will be provided only in the unincorporated portion of the county by a single service provider. (If this box is checked, identify the government, authority or organization providing the service.)
- One or more cities will provide this service only within their incorporated boundaries, and the service will not be provided in unincorporated areas. (If this box is checked, identify the governments, authority or organization providing the service.)
- One or more cities will provide this service only within their incorporated boundaries, and the county will provide the service in unincorporated areas. (If this box is checked, identify the governments, authority or organization providing the service.)
See attached Overview
- Other. (If this box is checked, **attach a legible map delineating the service area of each service provider**, and identify the government, authority, or other organization that will provide service within each service area.)

2. In developing the strategy, were overlapping service areas, unnecessary competition and/or duplication of this service identified?

- yes no

If these conditions will continue under the strategy, **attach an explanation for continuing the arrangement** (i.e., overlapping but higher levels of service (See O.C.G.A. 36-70-24(1)), overriding benefits of the duplication, or reasons that overlapping service areas or competition cannot be eliminated).

If these conditions will be eliminated under the strategy, **attach an implementation schedule** listing each step or action that will be taken to eliminate them, the responsible party and the agreed upon deadline for completing it.

3. List each government or authority that will help to pay for this service and indicate how the service will be funded (e.g., enterprise funds, user fees, general funds, special service district revenues, hotel/motel taxes, franchise taxes, impact fees, bonded indebtedness, etc.)

Local Government or Authority:	Funding Method:
Cobb County	General Fund (Comm. Dev. Fees, licenses, fines, etc. offset)
City of Acworth	Inspection Fees; Permits; General Fund
City of Austell	General Fund
City of Kennesaw	General Fund
City of Marietta	General Fund
City of Powder Springs	General Fund
City of Smyrna	General Fund

4. How will the strategy change the previous arrangements for providing and/or funding this service within the county?

No change

5. List any formal service delivery agreements or intergovernmental contracts that will be used to implement the strategy for this service:

Agreement Name:	Contracting Parties:	Effective and Ending Dates:

6. What other mechanisms (if any) will be used to implement the strategy for this service (e.g., ordinances, resolutions, local acts of the General Assembly, rate or fee changes, etc.), and when will they take effect?

None

7. Person completing form: Rob Hosack

Phone number: (770) 528-2125 Date completed: 12/27/99

8. Is this the person who should be contacted by state agencies when evaluating whether proposed local government projects are consistent with the service delivery strategy? yes no

If not, provide designated contact person(s) and phone number(s) below:

Code Enforcement

Cobb County

The Code Enforcement Division is responsible for enforcing the *Cobb County Zoning Ordinance, sign Ordinance, House Moving Ordinance, and the Flea Market Ordinance*. The Code Enforcement Division also assists the Cobb County Health Department with enforcement of some of its ordinances, as well as waste management. Code Enforcement assists the Planning and Zoning Divisions with zoning issues at zoning and variance public hearings.

City of Acworth

The City of Acworth has a code enforcement officer within its Building Inspection Department. This code enforcement officer handles both code enforcement and building inspections. The Acworth Police Department also handles some code enforcement when the violation deals primarily with vehicles.

Service delivery area is the city limits. As the city annexes, this service boundary shall also increase to include the annexed property(s). Funding is inspection fees, permits and general fund revenues.

City of Austell

The City has one (1) code Enforcement officer that enforces the city's ordinances. This position is funded by the General Fund.

City of Kennesaw

Code Enforcement services the entire city limits of Kennesaw. The Division enforces all the ordinances of the City of Kennesaw, and issue warnings and citations to court. In addition, the staff issue and collect the money for all new and renewal sign permits in the city, as well as help out the Business License Department by collecting for them the past due business license fees.

City of Marietta

Service Provided: The City employs Code Enforcement Officers to investigate non-criminal violations of the Marietta City Code. Code Enforcement Officers routinely deal with problems regarding obnoxious vegetation, poorly maintained properties and other eye-sores.

Funding Provided: Funding is provided through the General Fund of the City of Marietta.

Map of Service Area: All code enforcement activities are performed wholly within the city limits of the City of Marietta. As the city annexes, this service boundary shall also increase to include the annexed property(s).

City of Powder Springs

Powder Springs provides this service within the City limits. This service is funded by General fund revenues.

City of Smyrna

The City Marshals provide code enforcement within the corporate city limits of Smyrna. They enforce all local codes and city ordinances that include the condition of residential and commercial property, enforcement of business license requirements, enforcement of sign regulations, as well as assisting other departments with the enforcement of their ordinances. The City Marshals also appear in City Court when required to present evidence when a citation is required. Our funding source is generated from the general fund.

SERVICE DELIVERY STRATEGY
SUMMARY OF SERVICE DELIVERY ARRANGEMENTS

Instructions:

Make copies of this form and complete one for each service listed on page 1, Section III. Use exactly the same service names listed on page 1. Answer each question below, attaching additional pages as necessary. If the contact person for this service (listed at the bottom of the page) changes, this should be reported to the Department of Community Affairs.

County: Cobb Service: Coliseum & Exhibit Hall Authority Services

1. Check the box that best describes the agreed upon delivery arrangement for this service:

- Service will be provided countywide (i.e., including all cities and unincorporated areas) by a single service provider. (If this box is checked, identify the government, authority or organization providing the service.)
- Service will be provided only in the unincorporated portion of the county by a single service provider. (If this box is checked, identify the government, authority or organization providing the service.)
- One or more cities will provide this service only within their incorporated boundaries, and the service will not be provided in unincorporated areas. (If this box is checked, identify the governments, authority or organization providing the service.)
- One or more cities will provide this service only within their incorporated boundaries, and the county will provide the service in unincorporated areas. (If this box is checked, identify the governments, authority or organization providing the service.)
- Other. (If this box is checked, **attach a legible map delineating the service area of each service provider**, and identify the government, authority, or other organization that will provide service within each service area.)

2. In developing the strategy, were overlapping service areas, unnecessary competition and/or duplication of this service identified?

- yes no

If these conditions will continue under the strategy, **attach an explanation for continuing the arrangement** (i.e., overlapping but higher levels of service (See O.C.G.A. 36-70-24(l)), overriding benefits of the duplication, or reasons that overlapping service areas or competition cannot be eliminated).

If these conditions will be eliminated under the strategy, **attach an implementation schedule** listing each step or action that will be taken to eliminate them, the responsible party and the agreed upon deadline for completing it.

3. List each government or authority that will help to pay for this service and indicate how the service will be funded (e.g., enterprise funds, user fees, general funds, special service district revenues, hotel/motel taxes, franchise taxes, impact fees, bonded indebtedness, etc.)

Local Government or Authority:	Funding Method:
Cobb County	Tax (hotel/motel & liquor by the drink)
City of Acworth	Tax (hotel/motel & liquor by the drink)
City of Austell	Tax (hotel/motel & liquor by the drink)
City of Kennesaw	Tax (hotel/motel & liquor by the drink)
City of Marietta	Tax (hotel/motel & liquor by the drink)
City of Powder Springs	Tax (hotel/motel & liquor by the drink)
City of Smyrna	Tax (hotel/motel & liquor by the drink)

4. How will the strategy change the previous arrangements for providing and/or funding this service within the county?

No change

5. List any formal service delivery agreements or intergovernmental contracts that will be used to implement the strategy for this service:

Agreement Name:	Contracting Parties:	Effective and Ending Dates:
Coliseum & Exhibit Hall Authority Agreement	Individual agreements w/ county & cities	Ongoing

6. What other mechanisms (if any) will be used to implement the strategy for this service (e.g., ordinances, resolutions, local acts of the General Assembly, rate or fee changes, etc.), and when will they take effect?

No change

7. Person completing form: Rob Hosack

Phone number: (770) 528-2125 Date completed: 12/27/99

8. Is this the person who should be contacted by state agencies when evaluating whether proposed local government projects are consistent with the service delivery strategy? yes no

If not, provide designated contact person(s) and phone number(s) below:

**COBB-MARIETTA COLISEUM AND EXHIBIT HALL AUTHORITY
OVERVIEW**

The meeting and hospitality industry is a significant component of Cobb County's economy. Since construction was completed on the Cobb Galleria Centre, it has been used to host a variety of special events for trade associations, business groups, and other special interest groups.

The Authority was created to acquire, construct, improve, alter, operate and maintain projects embracing buildings and facilities to be used for amusement, recreational, or educational purposes and for fairs, expositions or exhibitions in connection therewith and to acquire and construct all property necessary or convenient for the purposes of such projects. The Authority currently owns, operates and maintains a 280,000 square foot multi-use convention facility, the Cobb Galleria Centre, on approximately 19 acres of land in Cobb County. The Centre opened for operations on January 15, 1994. The facility has a 108,000 square foot exhibition hall; a 25,000 square foot ballroom that can be subdivided into six sections; twenty spacious meeting rooms and four board rooms.

FUNDING COMPONENT

The activities of the Cobb-Marietta Coliseum and Exhibit Hall Authority are funded primarily through the hotel/motel tax and liquor by the drink tax. The revenue from these sources is used to repay debt on revenue bonds periodically issued by the Authority to fund such activities as land acquisition, construction, and expansion. The Authority has entered into separate agreements with Cobb County and the municipalities located within the County which entitle the entities to remit all or a portion of the hotel/motel taxes and liquor by the drink taxes to the bond Trustee on behalf of the Authority. The following provides an outline of the specific agreements.

Cobb County agrees to levy and collect hotel/motel taxes at a rate of 8 percent and liquor by the drink taxes at a rate of 3 percent. The County then remits 100% of the hotel/motel tax and 50% of the liquor by the drink tax to the Trustee on behalf of the Authority. Cobb's municipalities levy and collect hotel/motel tax at a rate of 8% and are obligated to remit the following amounts to the Trustee on behalf of the Authority.

<u>City</u>	% of Hotel/Motel Tax to be Paid to Trustee
Acworth	62.50%
Austell	62.50%
Kennesaw	62.50%
Marietta	19.75%
Powder Springs	62.50%
Smyrna	62.50%

Once the above amounts have been collected by the Authority, the Authority is obligated by individual operating agreements to remit the following, as a percentage of the collected amounts, of hotel/motel taxes back to the individual entities:

<u>City</u>	% of Hotel/Motel Tax to be Paid by Trustee
Acworth	40.00%
Austell	40.00%
Cobb	37.50%
Kennesaw	40.00%
Marietta	-----
Powder Springs	40.00%
Smyrna	40.00%

SERVICE DELIVERY STRATEGY
SUMMARY OF SERVICE DELIVERY ARRANGEMENTS

Instructions:

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County: Cobb Service: Courts (Judicial Services)

1. Check the box that best describes the agreed upon delivery arrangement for this service:

- Service will be provided countywide (i.e., including all cities and unincorporated areas) by a single service provider. (If this box is checked, identify the government, authority or organization providing the service.)
- Service will be provided only in the unincorporated portion of the county by a single service provider. (If this box is checked, identify the government, authority or organization providing the service.)
- One or more cities will provide this service only within their incorporated boundaries, and the service will not be provided in unincorporated areas. (If this box is checked, identify the governments, authority or organization providing the service.)
- One or more cities will provide this service only within their incorporated boundaries, and the county will provide the service in unincorporated areas. (If this box is checked, identify the governments, authority or organization providing the service.)
- Other. (If this box is checked, **attach a legible map delineating the service area of each service provider**, and identify the government, authority, or other organization that will provide service within each service area.)

*Service provided within respective jurisdictional boundaries; no extraterritorial provision of this service.

2. In developing the strategy, were overlapping service areas, unnecessary competition and/or duplication of this service identified?
 yes no

If these conditions will continue under the strategy, **attach an explanation for continuing the arrangement** (i.e., overlapping but higher levels of service (See O.C.G.A. 36-70-24(l)), overriding benefits of the duplication, or reasons that overlapping service areas or competition cannot be eliminated).

If these conditions will be eliminated under the strategy, **attach an implementation schedule** listing each step or action that will be taken to eliminate them, the responsible party and the agreed upon deadline for completing it.

3. List each government or authority that will help to pay for this service and indicate how the service will be funded (e.g., enterprise funds, user fees, general funds, special service district revenues, hotel/motel taxes, franchise taxes, impact fees, bonded indebtedness, etc.)

Local Government or Authority:	Funding Method:
Cobb County	General Fund (court fines, fees, bonds, grants)
City of Acworth	Fines; General Fund
City of Austell	General Fund
City of Kennesaw	General Fund (includes fines, forfeitures)
City of Marietta	General Fund
City of Powder Springs	General Fund (includes fines & penalties)
City of Smyrna	General Fund

4. How will the strategy change the previous arrangements for providing and/or funding this service within the county?

No change in provision of funding of service.

5. List any formal service delivery agreements or intergovernmental contracts that will be used to implement the strategy for this service:

Agreement Name:	Contracting Parties:	Effective and Ending Dates:

6. What other mechanisms (if any) will be used to implement the strategy for this service (e.g., ordinances, resolutions, local acts of the General Assembly, rate or fee changes, etc.), and when will they take effect?

None

7. Person completing form: Rob Hosack

Phone number: (770) 528-2125 Date completed: 12/27/99

8. Is this the person who should be contacted by state agencies when evaluating whether proposed local government projects are consistent with the service delivery strategy? yes no

If not, provide designated contact person(s) and phone number(s) below:

Courts (Judicial Services)

Cobb County

Judicial services in Cobb County are provided through a number of venues including Superior Court, Pretrial Services, State Court, Magistrate Court, Juvenile Court, Probate Court, the District Attorney, the Victim Witness Assistance Unit, the Child Support Enforcement Unit, the Circuit Defender, the Solicitor General, the Clerk of Superior Court, Drug Education and Treatment, the Clerk of State Court, the Cobb County Law library and the Cobb County Medical Examiner. These services are county wide services. The cities have municipal courts to process local municipal issues, state misdemeanors and traffic violations.

City of Acworth

The City of Acworth has a full time court services department which employs a court clerk and a deputy court clerk. The city has a municipal judge and associate judge who adjudicate municipal issues. The city has court hearings once a week. The municipal court hears approximately 12,000 cases each year. The city also handles probation services by subcontracting out this service to a private company.

Service delivery area is the city limits. As the city annexes, this service boundary shall also increase to include the annexed property(s). Funding is fines collected and general fund revenues.

City of Austell

The City has a Clerk of Court with an assistant that set up court agendas and collect fines. This court processes city ordinance violations as well as state and local traffic violations and is funded by the General Fund.

City of Kennesaw

Power and Jurisdiction of Kennesaw Municipal Court - Has the power to try all offenses within the territorial limits of the City of Kennesaw constituting traffic cases which under the laws of Georgia are placed within the jurisdiction of municipal courts to the extent of and in accordance with the provisions of such laws and all laws subsequently enacted amendatory thereof. The Municipal Court tries offenses against laws and ordinances of the city and violations of the uniform rules of the road as adopted by the City.

The municipal court shall also have concurrent jurisdiction with that of the magistrate over offenses against the criminal laws of the state committed within the corporate limits, but Felony cases are turned over to the State Court for prosecution. The municipal court judge may impose fines, costs and forfeitures in an amount not to exceed \$2,000 and may imprison offenders for a period not to exceed 60 days. The judge may issue warrants for offenses committed within the limits of the City which warrants may be executed by an officer of the city.

Probation is contracted through a privatized company. A representative of the Probation Company attends our court weekly.

The Police Department, Jail/Detention Division, houses prisoners within the City of Kennesaw. The City licenses Bail Bonding Companies and lists are posted in the jail area as required by City ordinances for offenders needing to post bail.

Court is held weekly on Tuesday's starting at 2:00 p.m. The courtroom has a seating capacity of 150 people. Court consists of three (3) court clerks, the municipal court judge and a city solicitor. The bailiff is the jailer from the City of Kennesaw Police Department.

Funding for Court Services is from the General Fund of the City of Kennesaw for salaries and necessary expenses. All fines and forfeitures are deposited in the General Fund of the City.

City of Marietta

Map of Service Area: The Marietta Municipal Court jurisdiction is wholly within the city limits of the City of Marietta. As the city annexes, this service boundary shall also increase to include the annexed property(s).

Municipal Court. These services are extended to all persons, not just Marietta citizens, but the geographic extent of the services is limited to the area within city limits. The Municipal Court's source of funding is the City of Marietta general fund. Marietta has a Probation Department and provides probation services. There is one contract with Cobb County that affects the Municipal Court.

City of Powder Springs

Powder Springs Recorders Court hears cases as provided by law that arise within the City limits. This service generates revenue in the form of fines and penalties and is funded by General Fund revenues.

City of Smyrna

The City of Smyrna provides municipal court services to handle all traffic, misdemeanor and code violation citations issued within our corporate limits. This department is divided into two divisions - Court Services and Probation Services - and is under the direction of the City Clerk/Court Administrator.

Court Services: Court Services is staffed by one (1) full-time and one (1) part-time Judge, Solicitor, Deputy Court Clerk, four (4) Court Clerks and one (1) part-time Court Clerk. This division is responsible for processing all citations issued by the Smyrna Police Department and Code Enforcement Department, preparing court dockets, and collecting fines and fees. Through an inter-governmental agreement, the City of Smyrna also provides municipal court services for the Cobb County Board of Health regarding enforcement of regulations pertaining to public health, sanitation and safety matters.

1998 statistics:	16,151 citations written
	26,299 cases on dockets
	10,228 cases completed
	\$2,294,584 collected in fines and fees

Arraignment calendars are scheduled for the first Wednesday of each month and Tuesday and Thursday of every other week beginning at 9:00 a.m. Tuesday and Thursday of the first week of each month is reserved for trial court, also beginning at 9:00 a.m.

Probation Services: A Chief Probation Officer and two (2) Probation Officers staff this division. In addition to collection of fines, restitution and court fees, this department oversees completion of community service, home confinement, provides referrals for drug/alcohol counseling programs and assists in job placement for probationers. The Probation division currently supervises and manages approximately 900 cases.

Instructions:

Make copies of this form and complete one for each service listed on page 1, Section III. Use exactly the same service names listed on page 1. Answer each question below, attaching additional pages as necessary. If the contact person for this service (listed at the bottom of the page) changes, this should be reported to the Department of Community Affairs.

County: Cobb Service: Development Authority Services

1. Check the box that best describes the agreed upon delivery arrangement for this service:

- Service will be provided countywide (i.e., including all cities and unincorporated areas) by a single service provider. (If this box is checked, identify the government, authority or organization providing the service.)
- Service will be provided only in the unincorporated portion of the county by a single service provider. (If this box is checked, identify the government, authority or organization providing the service.)
- One or more cities will provide this service only within their incorporated boundaries, and the service will not be provided in unincorporated areas. (If this box is checked, identify the governments, authority or organization providing the service.)
- One or more cities will provide this service only within their incorporated boundaries, and the county will provide the service in unincorporated areas. (If this box is checked, identify the governments, authority or organization providing the service.)
- Other. (If this box is checked, **attach a legible map delineating the service area of each service provider**, and identify the government, authority, or other organization that will provide service within each service area.)

2. In developing the strategy, were overlapping service areas, unnecessary competition and/or duplication of this service identified?
 yes no

If these conditions will continue under the strategy, **attach an explanation for continuing the arrangement** (i.e., overlapping but higher levels of service (See O.C.G.A. 36-70-24(1)), overriding benefits of the duplication, or reasons that overlapping service areas or competition cannot be eliminated).

If these conditions will be eliminated under the strategy, **attach an implementation schedule** listing each step or action that will be taken to eliminate them, the responsible party and the agreed upon deadline for completing it.

3. List each government or authority that will help to pay for this service and indicate how the service will be funded (e.g., enterprise funds, user fees, general funds, special service district revenues, hotel/motel taxes, franchise taxes, impact fees, bonded indebtedness, etc.)

Local Government or Authority:	Funding Method:
Cobb County	Industrial revenue bonds
City of Acworth	Hotel-motel tax, Federal funding
City of Austell	General Fund
City of Kennesaw	General Fund
City of Marietta	Industrial revenue bonds, Tax Levy, Federal funding, Rents
City of Powder Springs	General Fund
City of Smyrna	Municipal bonds, Lease payments

4. How will the strategy change the previous arrangements for providing and/or funding this service within the county?
 No change

5. List any formal service delivery agreements or intergovernmental contracts that will be used to implement the strategy for this service:

Agreement Name:	Contracting Parties:	Effective and Ending Dates:

6. What other mechanisms (if any) will be used to implement the strategy for this service (e.g., ordinances, resolutions, local acts of the General Assembly, rate or fee changes, etc.), and when will they take effect?
 None

7. Person completing form: Rob Hosack

Phone number: (770) 528-2125 Date completed: 12/27/99

8. Is this the person who should be contacted by state agencies when evaluating whether proposed local government projects are consistent with the service delivery strategy? yes no
 If not, provide designated contact person(s) and phone number(s) below:

Development Authority Services

Cobb County

The Development Authority of Cobb County is an authority created by the State of Georgia pursuant to the provisions of the Development Authorities law. The Authority has been in continuous operation since 1972 with active involvement in locating and financially assisting industries in Cobb County. Under State law, industrial revenue bond (IRB) financing has been recognized and justified as a bona fide public purpose and has served a legitimate incentive to locate business within the geographical jurisdiction of the Authority. Financing powers of the Authority are limited to those qualifying businesses which provide or save jobs.

The Authority is a public, corporate and political body, and has the powers and authority to encourage, induce, assist and promote the location and expansion of industrial (and under certain conditions, commercial) facilities throughout the territorial limits of Cobb County (incorporated or unincorporated). The Authority exercises these broad powers for the principal purposes of encouraging and developing the location and expansion of business facilities throughout the county for the further purposes of creating new employment opportunities and broadening the tax base for the local community, which are vital for its economic health. The Authority, as a public corporation, may incur debt which bears tax-free interest to the bond holder. There are usually two methods by which industrial revenue bond financing may be structured, a lease or a purchase agreement or a tax exempt mortgage.

The following authorities exist in the six municipalities:

Acworth:	Acworth Downtown Development Authority, Acworth Lake Authority, Acworth Housing Authority, Acworth Area Convention and Visitors Bureau Authority
Austell:	Austell Downtown Development Authority, Industrial Development Authority of Austell
Kennesaw:	Kennesaw Downtown Development Authority, Kennesaw Development Authority
Marietta:	Downtown Marietta Development Authority, Marietta Development Authority, Marietta Housing Authority
Powder Springs:	Powder Springs Downtown Development Authority, Powder Springs Development Authority
Smyrna:	Smyrna Downtown Development Authority, Smyrna Housing Authority

City of Acworth

The Acworth Downtown Development Authority (ADDA) is an independent authority created by amendment to the Georgia Constitution in 1980. ADDA has nine members appointed by the Mayor and Board of Aldermen. To carry out its purpose of the redevelopment of the downtown district, ADDA has the power to finance projects, borrow money, issue revenue bonds, extend credit or make loans, levy taxation on all real property within its district, and acquire property through eminent domain. ADDA is funded partly with contributions from the City's hotel-motel tax collected by the City of Acworth and its own fundraising efforts. It is not now using its taxing authority. ADDA acts within a specific geographic area (see Map and Resolution). Coordination between ADDA and the county occurs but does not constitute any overlap of authority.

The Acworth Lake Authority (ALA) is an independent authority created by the State Legislature in 1951. It has 5 members, including the Mayor of Acworth who serves as

Chair. The other members are appointed by the Mayor and Board of Aldermen. ALA has the power to acquire property, condemn property for public use, make contracts and leases, and to borrow money and issue revenue certificates. ALA's purpose is the acquisition and development of park and recreational facilities within the boundaries of Cobb County and it was specifically charged with acquiring shore and land area adjoining Lake Acworth. It is funded through user fees.

The Acworth Area Convention and Visitors Bureau Authority (ACVBA) is an independent authority created by the legislature in 1997. It has 7 members appointed by the Mayor and Board of Aldermen. Its purpose is to promote tourism, conventions and trade shows within the area. It has the power to borrow money, issue revenue bonds and make contracts and leases. It is funded through revenues from the city's hotel-motel tax. Coordination between AACVGA and the CCVB occurs but does not constitute any overlap of authority. It is a paid member of the CCVB.

The Acworth Housing Authority (AHA) provides direct housing assistance to low income families and the elderly wholly within the city limits of Acworth. Applicants for AHA facilities do not have to be Acworth residents. Funded solely with federal dollars, no city of Acworth or Cobb County funds are provided.

City of Austell

The two authorities are funded by the General Fund and are made up of appointed citizens.

City of Kennesaw

The Kennesaw Development Authority (KDA) is a lawful authority in accordance with State Law. Its function is to develop/redevelop the downtown area and promote industrial development in Kennesaw. Coordination between city and county departments occurs but does not constitute any overlap of authority. KDA works closely with the City's Economic Development Department to enhance the commercial/industrial base of the city. By engaging in promotions, marketing and industrial revenue financing, the KDA augments and enhance the city's economic development efforts.

The Kennesaw Downtown Development Authority (KDDA) is a lawful authority in accordance with State Law. Its functions is to develop/redevelop the downtown area. Coordination between city and county departments occurs but does not constitute any overlap of authority. KDDA has a specific geographic focus which coincides with the city's redevelopment initiative for downtown Kennesaw working cooperatively. The KDDA and the city are concentrating on: a) improving the gateways to the city, b) to improve the downtown areas, c) to increase pedestrian traffic in the downtown area, d) attract visitors to downtown businesses, e) promote historic preservation and, f) maintain safety. KDDA has the unique ability to arrange special financing, assist in property acquisition in and provide special tax incentives not available through municipal means.

City of Marietta

Service Provided: The Marietta Housing Authority (MHA) provides low income and elderly housing assistance. MHA provides direct housing assistance for families and the elderly within the City of Marietta and provides Section 8 housing vouchers all over Cobb County. Applicants for MHA facilities do not have to be City of Marietta residents. **Funding Provided:** MHA is funded solely with federal dollars. No City of Marietta funds or Cobb County funds are provided. **Map of Service Area:** MHA facilities are all located wholly within the city limits of Marietta. Section 8 vouchers are distributed all over Cobb County.

The Marietta Development Authority (MDA) was created to support economic development and growth in the City by Resolution by Council May 17, 1998 and Development Authorities Law, Chapter 62, Title 36 O.C.G.A. MDA has the power to

issue tax free bonds to support projects. It charges a fee for these transactions and receives no funds from the City of Marietta. The geographic area in which the identified services are provided is confined to the city limits.

The Downtown Marietta Development Authority (DMDA) is an independent authority. It has eight members. It was created by the Georgia legislature for the purpose of encouraging economic development & growth of the downtown Marietta area. It acts within a specific geographic area and it is funded by a special tax imposed on this area.

City of Powder Springs

The Development Authority of Powder Springs (DAPS) provides services within the City limits and is funded by General Fund revenues and some other user fees.

The Powder Springs Downtown Development Authority works to promote business development within the downtown area of Powder Springs and is funded by General Fund revenues.

City of Smyrna

The Smyrna Downtown Development Authority is composed of a cross section of citizens from within the city limits, who contribute a broad variety of backgrounds and expertise. Members are appointed by the Mayor and City Council. Through special state legislation, it has the power to issue bonds, purchase land, construct public buildings and lease them back to the municipal government. The bonds issued by the Downtown Development Authority are retired by the lease payments from tenants in the buildings it constructs; primarily the City of Smyrna.

Concerned about the environmental quality of the new center of Smyrna, the Downtown Development Authority formed a "Downtown Design Committee", who prepared design guidelines for the Central Business District, to encourage development of a more attractive version of the downtown Smyrna once had relatively small, flat-roofed, brick commercial structures adjoining the sidewalks. After review by citizens and City Council, the guidelines were refined and an ordinance creating two overlay land use control zones was adopted by City Council. A Downtown Design Review Committee was created to review proposed projects.

SERVICE DELIVERY STRATEGY
SUMMARY OF SERVICE DELIVERY ARRANGEMENTS

Instructions:

Make copies of this form and complete one for each service listed on page 1, Section III. Use exactly the same service names listed on page 1. Answer each question below, attaching additional pages as necessary. If the contact person for this service (listed at the bottom of the page) changes, this should be reported to the Department of Community Affairs.

County: Cobb Service: Drainage/Stormwater Management Services

1. Check the box that best describes the agreed upon delivery arrangement for this service:

- Service will be provided countywide (i.e., including all cities and unincorporated areas) by a single service provider. (If this box is checked, identify the government, authority or organization providing the service.)
- Service will be provided only in the unincorporated portion of the county by a single service provider. (If this box is checked, identify the government, authority or organization providing the service.)
- One or more cities will provide this service only within their incorporated boundaries, and the service will not be provided in unincorporated areas. (If this box is checked, identify the governments, authority or organization providing the service.)
- One or more cities will provide this service only within their incorporated boundaries, and the county will provide the service in unincorporated areas. (If this box is checked, identify the governments, authority or organization providing the service.)
- Other. (If this box is checked, **attach a legible map delineating the service area of each service provider**, and identify the government, authority, or other organization that will provide service within each service area.)

2. In developing the strategy, were overlapping service areas, unnecessary competition and/or duplication of this service identified?

- yes no

If these conditions will continue under the strategy, **attach an explanation for continuing the arrangement** (i.e., overlapping but higher levels of service (See O.C.G.A. 36-70-24(l)), overriding benefits of the duplication, or reasons that overlapping service areas or competition cannot be eliminated).

If these conditions will be eliminated under the strategy, **attach an implementation schedule** listing each step or action that will be taken to eliminate them, the responsible party and the agreed upon deadline for completing it.

3. List each government or authority that will help to pay for this service and indicate how the service will be funded (e.g., enterprise funds, user fees, general funds, special service district revenues, hotel/motel taxes, franchise taxes, impact fees, bonded indebtedness, etc.)

Local Government or Authority:	Funding Method:
Cobb County	Cobb County Water System budget (fees, TIP, sales & grants)
City of Acworth	General Fund; 1% Sales Tax
City of Austell	General Fund
City of Kennesaw	General Fund
City of Marietta	General Fund
City of Powder Springs	General Fund
City of Smyrna	Water/Sewer Revenue Fund & General Fund

4. How will the strategy change the previous arrangements for providing and/or funding this service within the county?

County & cities will continue discussion of future services on a regional or watershed basis, with key issues being testing, monitoring, inspection, basin planning, maintenance.

5. List any formal service delivery agreements or intergovernmental contracts that will be used to implement the strategy for this service:

Agreement Name:	Contracting Parties:	Effective and Ending Dates:

6. What other mechanisms (if any) will be used to implement the strategy for this service (e.g., ordinances, resolutions, local acts of the General Assembly, rate or fee changes, etc.), and when will they take effect?

Please see attached addendum.

7. Person completing form: Rob Hosack

Phone number: (770) 528-2125 Date completed: 12/27/99

8. Is this the person who should be contacted by state agencies when evaluating whether proposed local government projects are consistent with the service delivery strategy? yes no

If not, provide designated contact person(s) and phone number(s) below:

Drainage/Stormwater Management Services

Cobb County

The Stormwater Management Division is a division of the Cobb County Water System. Its main objectives related to stormwater management in Cobb County are to:

- Preserve all remaining floodplain and wetland areas from future encroachment.
- Prevent all flooding problems than can possibly be avoided.
- Maintain and proactively replace all drainage infrastructure at the end of their useful life.
- Preserve natural greenway buffers around all major storm waterways.
- Maintain, preserve and enhance the natural environment to preserve and protect stormwater quality, trees, vegetation and wildlife.

It is comprised of three sections: Stormwater Maintenance, Basin Planning and Water Quality.

1. *Stormwater Maintenance:* The Stormwater Maintenance Section is the construction operation branch of the division responsible for maintaining all dedicated closed stormwater infrastructure including pipes; catch basin drop inlets, control structures, county owned dams, stormwater and detention ponds. At present the county does not own or assume maintenance responsibility for open channels whether or not they exist in a dedicated drainage easement unless someone has been or is being flooded, and corrective action is possible.

2. *Basin Planning:* On December 10, 1996 the Stormwater Division requested Board approval to proceed with the first Basinwide Stormwater Capital Improvement Master Plan to cover approximately 34% of the County, including the Noonday Creek, Powder Springs and Noses Creek Watersheds and to hire a basin planner. Recommended Stormwater Capital Improvements for each of these 3 watersheds will be developed during the next 12 months. In April, 1997 the Board authorized the CCWS to hire a consultant team to perform the first basinwide stormwater master plan. One of the principal products of this study will be digital stormwater mapping for these three basins as well as establishing the core of a digital stormwater database. An another important byproduct of this contract, the Stormwater Division will be provided with Global Positioning Satellite (GPS) equipment to allow staff to continuously enhance the drainage structure inventory database initiated by the consultant.

At the July 8, 1997 Public Meeting the CCWS received Board approval to request proposals for the second basinwide study. In December of 1997, the CCWS will request approval for the third basinwide study and finally in July of FY 98, the fourth and last basinwide study will be advertised. These basinwide master plans will be the first major step toward the development of a comprehensive and proactive stormwater plan for Cobb County. The will provide the blueprint for addressing stormwater problems according to their predesignated priorities, needs and importance.

3. *Water Quality:* The Water Quality Section is dedicated exclusively to meeting the federal mandates of the Clean Water Act. Specifically, it is charged with performing all of the inventory, sampling, database creation and maintenance, and reporting to meet the requirements of Cobb County's National Pollution Discharge Elimination System (NPDES) permit. In addition, this section responds to all reported illicit stormwater discharges and issues citations as appropriate. CCWS provides county wide basin planning and regional stormwater management systems. The cities provide stormwater infrastructure maintenance within their municipal boundaries for a higher level of service.

City of Acworth

The City of Acworth handles drainage and stormwater management issues in its Public Works Department. The city also has a contracted engineering firm working with the city to advise the city of stormwater issues. The department oversees the construction and maintenance of the city's storm water system. The city is responsible for implementing activities associated with stormwater permits, and a national pollution

discharge elimination system (NPDES) permit. As stormwater runoff cannot be defined by political boundaries (sic), the service area for the City of Acworth is the drainage basin that the city is in. The city coordinates issues that are outside of the city's boundaries (sic) with Cobb County. While the boundaries (sic) are outside of the city limits this does not constitute a conflict of authority. Service delivery area is the city limits. Funding is general fund and 1% sales tax.

City of Austell

This is handled by the Public Works Department and funded out of General Fund. This service is provided within the municipal boundaries.

City of Kennesaw

The City of Kennesaw currently has an engineering firm to advise the city and a Soil & Erosion Specialist to monitor this area. Coordination between city and county departments occurs but does not constitute any overlap of authority at this time but there is a countywide organization in the development stages to address this issue. This service is provided within the municipal boundaries.

City of Marietta

Service Provided: The City provides a comprehensive storm water management program. City staff reviews private development plans, and inspects construction sites to ensure that developers adhere to their development plan and all applicable state and local laws regarding drainage and storm water management. The City also maintains storm drainage facilities on public right-of-ways, and assists private homeowners with drainage problems by funding up to 50% of the project cost. The City is responsible for implementing activities associated with the National Pollutant Discharge Elimination System Municipal Separate Storm Sewer System Discharge Permit Program (NPDESMSSDPP). If a major regional Cobb County stormwater management facility exists within an area to be annexed by the City of Marietta; upon annexation, the City of Marietta's service delivery boundary may expand by mutual agreement of Cobb County and the City of Marietta.

Funding Provided: Funding is provided through the General Fund of the City of Marietta.

Map of Service Area: All drainage/stormwater management activities are performed wholly within the city limits of the City of Marietta.

City of Powder Springs

This service is provided by the City of Powder Springs within the City limits. General Fund revenues fund the service.

City of Smyrna

The City of Smyrna reviews all development plans within the city limits. All storm drainage structures are checked for adequate sizes. Storm water detention is required for all new development. Drainage easements are accepted for residential storm drain pipes, ditches, and detention facilities for public maintenance.

The City of Smyrna Public Works Department provides installation, maintenance, and repair of drainage facilities within all city rights-of-way and drainage easements. This work includes installing, repairing or replacing existing storm drain pipes, installing erosion control measures along ditches and creeks, and cleaning detention facilities. All work is limited to the Smyrna city limits.

The City of Smyrna submits an annual report to the Georgia Environmental Protection Division in order to maintain its National Pollutant Discharge Elimination System (NPDES) Storm Water Permit.

SERVICE DELIVERY STRATEGY
SUMMARY OF SERVICE DELIVERY ARRANGEMENTS

Instructions:

Make copies of this form and complete one for each service listed on page 1, Section III. Use exactly the same service names listed on page 1. Answer each question below, attaching additional pages as necessary. If the contact person for this service (listed at the bottom of the page) changes, this should be reported to the Department of Community Affairs.

County: Cobb Service: Economic Development Services

1. Check the box that best describes the agreed upon delivery arrangement for this service:

- Service will be provided countywide (i.e., including all cities and unincorporated areas) by a single service provider. (If this box is checked, identify the government, authority or organization providing the service.)
- Service will be provided only in the unincorporated portion of the county by a single service provider. (If this box is checked, identify the government, authority or organization providing the service.)
- One or more cities will provide this service only within their incorporated boundaries, and the service will not be provided in unincorporated areas. (If this box is checked, identify the governments, authority or organization providing the service.)
- One or more cities will provide this service only within their incorporated boundaries, and the county will provide the service in unincorporated areas. (If this box is checked, identify the governments, authority or organization providing the service.)
- Other. (If this box is checked, **attach a legible map delineating the service area of each service provider**, and identify the government, authority, or other organization that will provide service within each service area.)

2. In developing the strategy, were overlapping service areas, unnecessary competition and/or duplication of this service identified?

- yes no

If these conditions will continue under the strategy, **attach an explanation for continuing the arrangement** (i.e., overlapping but higher levels of service (See O.C.G.A. 36-70-24(l)), overriding benefits of the duplication, or reasons that overlapping service areas or competition cannot be eliminated).

If these conditions will be eliminated under the strategy, **attach an implementation schedule** listing each step or action that will be taken to eliminate them, the responsible party and the agreed upon deadline for completing it.

3. List each government or authority that will help to pay for this service and indicate how the service will be funded (e.g., enterprise funds, user fees, general funds, special service district revenues, hotel/motel taxes, franchise taxes, impact fees, bonded indebtedness, etc.)

Local Government or Authority:	Funding Method:
Cobb County	General Fund
City of Acworth	General Fund, City enterprise funds, hotel/motel tax
City of Austell	N/A
City of Kennesaw - Econ. Dev.	General Fund
City of Marietta - Econ. Dev.	General Fund
City of Powder Springs	General Fund
City of Smyrna	N/A

4. How will the strategy change the previous arrangements for providing and/or funding this service within the county?

Discussions regarding additional city/county coordination to be held by staff and officials.

5. List any formal service delivery agreements or intergovernmental contracts that will be used to implement the strategy for this service:

Agreement Name:	Contracting Parties:	Effective and Ending Dates:

6. What other mechanisms (if any) will be used to implement the strategy for this service (e.g., ordinances, resolutions, local acts of the General Assembly, rate or fee changes, etc.), and when will they take effect?

None

7. Person completing form: Rob Hosack

Phone number: (770) 528-2125 Date completed: 12/27/99

8. Is this the person who should be contacted by state agencies when evaluating whether proposed local government projects are consistent with the service delivery strategy? yes no

If not, provide designated contact person(s) and phone number(s) below:

Economic Development

Cobb County

Cobb County government includes an Economic Development Department. Among the functions of the Economic Development Department:

- Work closely with the Cobb County Chamber of Commerce, Cobb County Development Authority, municipal development authorities, Georgia Industry and Trade as well as the Georgia Department of Community Affairs, The Governor's Development Council and the local utility companies. One of the primary goals of the department is to attract and retain quality business in the County.
- Ensure that all commercial development is within the parameters of the Comprehensive Plan.
- Administer the County's Economic Development Incentive Ordinance which is designed to promote quality, controlled growth, retention, redevelopment, and rehabilitation of targeted County businesses.

City of Acworth

The City of Acworth has a Downtown Development Director that handles Economic Development issues within the city's downtown development area. The city is currently reviewing its options and may be hiring an Economic Development Director to handle city wide economic issues.

Service delivery area is the city limits. As the city annexes, this service boundary shall also increase to include the annexed property(s).

Funding is general fund revenues, city enterprise funds and hotel/motel tax revenues.

City of Kennesaw

The City of Kennesaw currently has its own Economic Development Division. It performs the functions to develop/redevelop and to bring new businesses to the city. Coordination between city and county departments occurs but does not constitute any overlap of authority. The Economic Development Division actively pursues business development within the city to encourage a healthy balance between residential and commercial occupancy through project planning and implementation. The city is able to direct its infrastructure, marketing, customer service, annexation and recruitment/retention/expansion efforts in a method compatible with the City's policy direction. Offering a responsive "one-stop" development process has been well received by the community. The City's Economic Development Department focuses specifically on the needs of the community while recognizing and encouraging regional development.

City of Marietta

Service Provided: The city employs an economic development office that works to retain and assist local businesses, as well as attract new businesses to the city.

Funding Provided: Funding is provided through the General Fund of the City of Marietta.

Map of Service Area: All economic development activities are performed wholly within the city limits of the City of Marietta. As the city annexes, this service boundary shall also increase to include the annexed property(s).

City of Powder Springs

Powder Springs provides this service within the City limits. General Fund revenues fund the service.

SERVICE DELIVERY STRATEGY
SUMMARY OF SERVICE DELIVERY ARRANGEMENTS

Instructions:

Make copies of this form and complete one for each service listed on page 1, Section III. Use exactly the same service names listed on page 1. Answer each question below, attaching additional pages as necessary. If the contact person for this service (listed at the bottom of the page) changes, this should be reported to the Department of Community Affairs.

County: Cobb Service: E-911 Services

1. Check the box that best describes the agreed upon delivery arrangement for this service:

- Service will be provided countywide (i.e., including all cities and unincorporated areas) by a single service provider. (If this box is checked, identify the government, authority or organization providing the service.)
- Service will be provided only in the unincorporated portion of the county by a single service provider. (If this box is checked, identify the government, authority or organization providing the service.)
- One or more cities will provide this service only within their incorporated boundaries, and the service will not be provided in unincorporated areas. (If this box is checked, identify the governments, authority or organization providing the service.)
- One or more cities will provide this service only within their incorporated boundaries, and the county will provide the service in unincorporated areas. (If this box is checked, identify the governments, authority or organization providing the service.)
- Other. (If this box is checked, **attach a legible map delineating the service area of each service provider**, and identify the government, authority, or other organization that will provide service within each service area.)

2. In developing the strategy, were overlapping service areas, unnecessary competition and/or duplication of this service identified?

- yes no

If these conditions will continue under the strategy, **attach an explanation for continuing the arrangement** (i.e., overlapping but higher levels of service (See O.C.G.A. 36-70-24(l)), overriding benefits of the duplication, or reasons that overlapping service areas or competition cannot be eliminated).

If these conditions will be eliminated under the strategy, **attach an implementation schedule** listing each step or action that will be taken to eliminate them, the responsible party and the agreed upon deadline for completing it.

3. List each government or authority that will help to pay for this service and indicate how the service will be funded (e.g., enterprise funds, user fees, general funds, special service district revenues, hotel/motel taxes, franchise taxes, impact fees, bonded indebtedness, etc.)

Local Government or Authority:	Funding Method:
Cobb County	Fees for 800 MHz system, surcharges, included in E-911 Fund
City of Acworth	General Fund
City of Austell	General Fund
City of Kennesaw	911 Enterprise Fund & General Fund
City of Marietta	Joint w/Cobb County
City of Powder Springs	Joint w/Cobb County
City of Smyrna	Special Revenue Fund & General Fund

4. How will the strategy change the previous arrangements for providing and/or funding this service within the county?

No change

5. List any formal service delivery agreements or intergovernmental contracts that will be used to implement the strategy for this service:

Agreement Name:	Contracting Parties:	Effective and Ending Dates:
Intergovernmental Agreement on E-911 Service	Cobb County & City of Marietta	1/14/97 - 1/14/17
Intergovernmental Agreement on E-911 Service	Cobb County & City of Powder Springs	11/09/99 - 11/09/19

6. What other mechanisms (if any) will be used to implement the strategy for this service (e.g., ordinances, resolutions, local acts of the General Assembly, rate or fee changes, etc.), and when will they take effect?

None

7. Person completing form: Rob Hosack

Phone number: (770) 528-2125 Date completed: 12/27/99

8. Is this the person who should be contacted by state agencies when evaluating whether proposed local government projects are consistent with the service delivery strategy? yes no

If not, provide designated contact person(s) and phone number(s) below:

Cobb County

The 911/Communications Bureau (E-911) is currently staffed with 1 Assistant Communications Manager, 73 Communication Officers, 4 Lead Supervisors, 8 Communication Supervisors, 1 Records Supervisor, 1 Training Coordinator, 1 911 Analyst, 1 CAD Analyst, 1 Administrative Specialist, 1 Fiscal Technician, and 1 Bureau Commander who is a Police Major. E-911 handles all emergency and non-emergency calls for police, fire and medical service on 20 incoming emergency telephone lines (5 are Marietta) and 8 administrative telephone lines. Calls for service are dispatched to police, fire and medical units via the 800 MHz radio system which provides two way wireless communication for the public safety and public service agencies in the county. Other jurisdictions within the county are also served by the 800 MHz radio system, including all of the municipalities, Kennesaw State College, and the Kennesaw National Battlefield Park. There are approximately 4,228 radios on the system at this time.

The City of Marietta and Cobb County have recently entered into an E-911 agreement. This agreement provided for the merger of these two systems which had previously been independent of each other. This arrangement also required that each entity prepare an impact analysis to determine the probable effects on the delivery of public safety services for those areas under consideration for annexation.

The City of Powder Springs and Cobb County have recently entered into an E-911 agreement. This agreement provided for the merger of these two systems which had previously been independent of each other.

City of Acworth

The City of Acworth works in coordination with Cobb County for its E-911 services. All E-911 calls from within the city go to the Cobb E-911 system. Cobb County dispatches all fire and medical calls. Any calls for police services within the city are transferred to the city's dispatch center, which then handles the call. Service delivery area is the city limits. As the city annexes, this service boundary shall also increase to include the annexed property. Funding is general fund revenues.

City of Austell

This department handles emergency phone calls for the city and is funded out of the General Fund.

City of Kennesaw

The City of Kennesaw currently has its own 911 Emergency Communication System to dispatch police and emergency medical service. This department is run by (10) employees. It coordinates all fire responses with the County and the county is solely responsible for fire protection within the city limits. 911 phone fees collected by the phone system and paid to the 911 Enterprise Fund and supplemented by General Fund as necessary. Location of Service: Kennesaw Police Headquarters at 2539 J.O. Stephenson Avenue/ Kennesaw, Ga. 30144. Funding sources: Funding for the 911 center is provided jointly by the City of Kennesaw and residential telephone services fees. Operation Specifications: Operates continuously, twenty-four hours a day 7 days per week. Receives and dispatches emergency and non-emergency calls for police, fire and medical services to all persons and property within the corporate city limits of Kennesaw, as indicated on attached map. Nine communications operators and one director staff the Kennesaw Police Department 911 Center.

City of Smyrna

E-911 service is provided for the citizens of Smyrna only. We do not dispatch for anyone else and no else dispatches for us. The 911 service is for police, fire and ambulance.

SERVICE DELIVERY STRATEGY
SUMMARY OF SERVICE DELIVERY ARRANGEMENTS

Instructions:

Make copies of this form and complete one for each service listed on page 1, Section III. Use exactly the same service names listed on page 1. Answer each question below, attaching additional pages as necessary. If the contact person for this service (listed at the bottom of the page) changes, this should be reported to the Department of Community Affairs.

County: Cobb Service: Elections

1. Check the box that best describes the agreed upon delivery arrangement for this service:

- Service will be provided countywide (i.e., including all cities and unincorporated areas) by a single service provider. (If this box is checked, identify the government, authority or organization providing the service.)
- Service will be provided only in the unincorporated portion of the county by a single service provider. (If this box is checked, identify the government, authority or organization providing the service.)
- One or more cities will provide this service only within their incorporated boundaries, and the service will not be provided in unincorporated areas. (If this box is checked, identify the governments, authority or organization providing the service.)
- One or more cities will provide this service only within their incorporated boundaries, and the county will provide the service in unincorporated areas. (If this box is checked, identify the governments, authority or organization providing the service.)
- Other. (If this box is checked, **attach a legible map delineating the service area of each service provider**, and identify the government, authority, or other organization that will provide service within each service area.)

2. In developing the strategy, were overlapping service areas, unnecessary competition and/or duplication of this service identified?

- yes no

If these conditions will continue under the strategy, **attach an explanation for continuing the arrangement** (i.e., overlapping but higher levels of service (See O.C.G.A. 36-70-24(l)), overriding benefits of the duplication, or reasons that overlapping service areas or competition cannot be eliminated).

If these conditions will be eliminated under the strategy, **attach an implementation schedule** listing each step or action that will be taken to eliminate them, the responsible party and the agreed upon deadline for completing it.

3. List each government or authority that will help to pay for this service and indicate how the service will be funded (e.g., enterprise funds, user fees, general funds, special service district revenues, hotel/motel taxes, franchise taxes, impact fees, bonded indebtedness, etc.)

Local Government or Authority:	Funding Method:
Cobb County	General Fund
City of Acworth	General Fund
City of Austell	General Fund
City of Kennesaw	General Fund
City of Marietta	General Fund
City of Powder Springs	General Fund
City of Smyrna	General Fund

4. How will the strategy change the previous arrangements for providing and/or funding this service within the county?

No change

5. List any formal service delivery agreements or intergovernmental contracts that will be used to implement the strategy for this service:

Agreement Name:	Contracting Parties:	Effective and Ending Dates:

6. What other mechanisms (if any) will be used to implement the strategy for this service (e.g., ordinances, resolutions, local acts of the General Assembly, rate or fee changes, etc.), and when will they take effect?

None

7. Person completing form: Rob Hosack

Phone number: (770) 528-2125 Date completed: 12/27/99

8. Is this the person who should be contacted by state agencies when evaluating whether proposed local government projects are consistent with the service delivery strategy? yes no

If not, provide designated contact person(s) and phone number(s) below:

Elections & Registration

Cobb County

The Elections and Registration Office is responsible to the Cobb County Board of Elections and Registration. This department conducts all local, state, and national elections in the county in accordance with O.C.G.A. 21-2. It maintains voter registration records, registers new voters and seeks ultimately to increase the rate of election participation of the county's eligible citizenry. To carry out this mission, the office provides for voter registration at the main office, Cobb Public Libraries, and through the U.S. Mail.

Municipal elections are governed in accordance with O.C.G.A. 21-3, which allows for municipalities to contract with the County Board of Elections and Registration to conduct municipal elections. Currently the cities of Marietta, Kennesaw and Austell contract with the Cobb County Board of Elections and Registration to conduct their municipal elections. The remaining municipalities elect to conduct their own municipal elections.

City of Acworth

The Acworth City Clerk is responsible for conducting all municipal elections for the City of Acworth. Cobb County handles all county, state and national elections. Service delivery area is the city limits. As the city annexes, this service boundary shall also increase to include the annexed property(s). Funding is general fund revenues.

The Cities of Acworth, Powder Springs and Smyrna conduct their own municipal elections within their own political boundaries. Funding is general fund revenues.

City of Powder Springs

Powder Springs provides this service for municipal elections. Fees and General Fund revenues fund the service.

SERVICE DELIVERY STRATEGY
SUMMARY OF SERVICE DELIVERY ARRANGEMENTS

Instructions:

Make copies of this form and complete one for each service listed on page 1, Section III. Use exactly the same service names listed on page 1. Answer each question below, attaching additional pages as necessary. If the contact person for this service (listed at the bottom of the page) changes, this should be reported to the Department of Community Affairs.

County: Cobb Service: Electric, Gas, Fiber, Telecommunication and related Technologies

1. Check the box that best describes the agreed upon delivery arrangement for this service:

- Service will be provided countywide (i.e., including all cities and unincorporated areas) by a single service provider. (If this box is checked, identify the government, authority or organization providing the service.)
- Service will be provided only in the unincorporated portion of the county by a single service provider. (If this box is checked, identify the government, authority or organization providing the service.)
- One or more cities will provide this service only within their incorporated boundaries, and the service will not be provided in unincorporated areas. (If this box is checked, identify the governments, authority or organization providing the service.)
- One or more cities will provide this service only within their incorporated boundaries, and the county will provide the service in unincorporated areas. (If this box is checked, identify the governments, authority or organization providing the service.)
- Other. (If this box is checked, **attach a legible map delineating the service area of each service provider**, and identify the government, authority, or other organization that will provide service within each service area.)

Cobb County

2. In developing the strategy, were overlapping service areas, unnecessary competition and/or duplication of this service identified?

- yes no

If these conditions will continue under the strategy, **attach an explanation for continuing the arrangement** (i.e., overlapping but higher levels of service (See O.C.G.A. 36-70-24(l)), overriding benefits of the duplication, or reasons that overlapping service areas or competition cannot be eliminated).

If these conditions will be eliminated under the strategy, **attach an implementation schedule** listing each step or action that will be taken to eliminate them, the responsible party and the agreed upon deadline for completing it.

3. List each government or authority that will help to pay for this service and indicate how the service will be funded (e.g., enterprise funds, user fees, general funds, special service district revenues, hotel/motel taxes, franchise taxes, impact fees, bonded indebtedness, etc.)

Local Government or Authority:	Funding Method:
Cobb County	N/A
City of Acworth	Enterprise Fund
City of Austell	Enterprise Fund
City of Kennesaw	N/A
City of Marietta	Enterprise Fund
City of Powder Springs	N/A
City of Smyrna	N/A

4. How will the strategy change the previous arrangements for providing and/or funding this service within the county?

No change

5. List any formal service delivery agreements or intergovernmental contracts that will be used to implement the strategy for this service:

Agreement Name:	Contracting Parties:	Effective and Ending Dates:

6. What other mechanisms (if any) will be used to implement the strategy for this service (e.g., ordinances, resolutions, local acts of the General Assembly, rate or fee changes, etc.), and when will they take effect?

None

7. Person completing form: Rob Hosack

Phone number: (770) 528-2125 Date completed: 12/27/99

8. Is this the person who should be contacted by state agencies when evaluating whether proposed local government projects are consistent with the service delivery strategy? yes no

If not, provide designated contact person(s) and phone number(s) below:

- Bill Buckner (770) 794-5504 City of Marietta
- Brian Bulthuis (770) 974-3112 City of Acworth

Electric, Gas, Fiber, Telecommunication and related Technologies

City of Acworth

Electric Service and related services: The City of Acworth provides electric service to all residential and businesses within a territorial boundary that includes portions of the City of Acworth, part of unincorporated Cobb County and Bartow County. Further, certain loads are "Customer Choice" and are open to competition statewide. Acworth competes within a service district that covers the State of Georgia. As electric deregulation occurs, Acworth service district on all loads will be statewide, although primary focus remains in Acworth, Cobb County and Bartow County. The service includes, but is not limited to, electric transmission, distribution and meter reading services. Funding is through the City of Acworth Power Enterprise Account. The Service area could potentially extend to all areas of Cobb County, thus the County Map indicates service boundaries.

Acworth CableNET: The City of Acworth will be providing advanced telecommunication services to all residents and businesses of the city through its Acworth CableNET Department. CableNET will provide cable television, digital video and high speed internet access along analog and fiber optic lines. Other services could be added to the system as technology becomes available. While the city is currently only serving the City of Acworth, the service area will be all areas in the State of Georgia. Funding is through the Acworth CableNET Enterprise Account.

City of Austell

Gas Service: Austell currently has an alliance to provide gas service to customers. The service district is currently Cobb County. Funding is through enterprise account(s).

The Service area could potentially extend to all areas of Cobb County, thus the County Map indicates service boundaries.

City of Marietta

Electric Service and related services: Electric service generally is currently provided within a territorial boundary that includes the City of Marietta and part of unincorporated Cobb County. Further, certain loads are "Customer Choice" and are open to competition statewide and Marietta competes within a service district that covers the State of Georgia. As electric deregulation occurs, Marietta service district on all loads will be statewide, although primary focus remains in Marietta and Cobb County. The service includes, but is not limited to, electric transmission, distribution and meter reading services. Funding is through the Board of Lights and Water [enterprise account(s)]. Further, as to the additional parts of the county, the service area could potentially extend to all areas of Cobb County, thus the County Map indicates service boundaries.

Gas Service: Marietta currently has an alliance to provide gas service to customers. The service district is currently Cobb County. Marietta has an application in to the PSC to be certified to sell natural gas. When the application is approved, the service area will be all areas in the State of Georgia that are open to natural gas competition, although the primary focus will be within Cobb County. Funding is through the Board of Lights and Water [enterprise account(s)]. The service area in Cobb County is the County Map.

Fiber and other telecommunication services: Marietta currently provides fiber and other telecommunication services and is continuing to expand the services it offers as new technology becomes available. The service area will be all areas in the State of Georgia, although the primary focus will be within Cobb County. Funding is through the Board of Lights and Water [enterprise account(s)]. The service area in Cobb County is the County Map.

SERVICE DELIVERY STRATEGY
SUMMARY OF SERVICE DELIVERY ARRANGEMENTS

Instructions:

Make copies of this form and complete one for each service listed on page 1, Section III. Use exactly the same service names listed on page 1. Answer each question below, attaching additional pages as necessary. If the contact person for this service (listed at the bottom of the page) changes, this should be reported to the Department of Community Affairs.

County: Cobb Service: Extension Service

1. Check the box that best describes the agreed upon delivery arrangement for this service:

- Service will be provided countywide (i.e., including all cities and unincorporated areas) by a single service provider. (If this box is checked, identify the government, authority or organization providing the service.)
- Service will be provided only in the unincorporated portion of the county by a single service provider. (If this box is checked, identify the government, authority or organization providing the service.)
- One or more cities will provide this service only within their incorporated boundaries, and the service will not be provided in unincorporated areas. (If this box is checked, identify the governments, authority or organization providing the service.)
- One or more cities will provide this service only within their incorporated boundaries, and the county will provide the service in unincorporated areas. (If this box is checked, identify the governments, authority or organization providing the service.)
- Other. (If this box is checked, **attach a legible map delineating the service area of each service provider**, and identify the government, authority, or other organization that will provide service within each service area.)

2. In developing the strategy, were overlapping service areas, unnecessary competition and/or duplication of this service identified?

- yes no

If these conditions will continue under the strategy, **attach an explanation for continuing the arrangement** (i.e., overlapping but higher levels of service (See O.C.G.A. 36-70-24(l)), overriding benefits of the duplication, or reasons that overlapping service areas or competition cannot be eliminated).

If these conditions will be eliminated under the strategy, **attach an implementation schedule** listing each step or action that will be taken to eliminate them, the responsible party and the agreed upon deadline for completing it.

3. List each government or authority that will help to pay for this service and indicate how the service will be funded (e.g., enterprise funds, user fees, general funds, special service district revenues, hotel/motel taxes, franchise taxes, impact fees, bonded indebtedness, etc.)

Local Government or Authority:	Funding Method:
Cobb County	UGA, State funding; Bd. of Ed.; Dept. of Agriculture; General Fund
City of Acworth	None
City of Austell	None
City of Kennesaw	None
City of Marietta	None
City of Powder Springs	None
City of Smyrna	None

4. How will the strategy change the previous arrangements for providing and/or funding this service within the county?

No change

5. List any formal service delivery agreements or intergovernmental contracts that will be used to implement the strategy for this service:

Agreement Name:	Contracting Parties:	Effective and Ending Dates:

6. What other mechanisms (if any) will be used to implement the strategy for this service (e.g., ordinances, resolutions, local acts of the General Assembly, rate or fee changes, etc.), and when will they take effect?

None

7. Person completing form: Rob Hosack

Phone number: (770) 528-2125 Date completed: 12/27/99

8. Is this the person who should be contacted by state agencies when evaluating whether proposed local government projects are consistent with the service delivery strategy? yes no

If not, provide designated contact person(s) and phone number(s) below:

SERVICE DELIVERY STRATEGY
SUMMARY OF SERVICE DELIVERY ARRANGEMENTS

Instructions:

Make copies of this form and complete one for each service listed on page 1, Section III. Use exactly the same service names listed on page 1. Answer each question below, attaching additional pages as necessary. If the contact person for this service (listed at the bottom of the page) changes, this should be reported to the Department of Community Affairs.

County: Cobb Service: Fire and Emergency Services

1. Check the box that best describes the agreed upon delivery arrangement for this service:

- Service will be provided countywide (i.e., including all cities and unincorporated areas) by a single service provider. (If this box is checked, identify the government, authority or organization providing the service.)
- Service will be provided only in the unincorporated portion of the county by a single service provider. (If this box is checked, identify the government, authority or organization providing the service.)
- One or more cities will provide this service only within their incorporated boundaries, and the service will not be provided in unincorporated areas. (If this box is checked, identify the governments, authority or organization providing the service.)
- One or more cities will provide this service only within their incorporated boundaries, and the county will provide the service in unincorporated areas. (If this box is checked, identify the governments, authority or organization providing the service.)
- Other. (If this box is checked, **attach a legible map delineating the service area of each service provider**, and identify the government, authority, or other organization that will provide service within each service area.)

2. In developing the strategy, were overlapping service areas, unnecessary competition and/or duplication of this service identified?

- yes no

If these conditions will continue under the strategy, **attach an explanation for continuing the arrangement** (i.e., overlapping but higher levels of service (See O.C.G.A. 36-70-24(l)), overriding benefits of the duplication, or reasons that overlapping service areas or competition cannot be eliminated).

If these conditions will be eliminated under the strategy, **attach an implementation schedule** listing each step or action that will be taken to eliminate them, the responsible party and the agreed upon deadline for completing it.

3. List each government or authority that will help to pay for this service and indicate how the service will be funded (e.g., enterprise funds, user fees, general funds, special service district revenues, hotel/motel taxes, franchise taxes, impact fees, bonded indebtedness, etc.)

Local Government or Authority:	Funding Method:
Cobb County	Fire Tax District Fund
City of Acworth	Fire Tax District Fund via Cobb Co.
City of Austell	General Fund
City of Kennesaw	Fire Tax District Fund via Cobb Co.
City of Marietta	General Fund
City of Powder Springs	Fire Tax District Fund via Cobb Co.
City of Smyrna	General Fund

4. How will the strategy change the previous arrangements for providing and/or funding this service within the county?

No change

5. List any formal service delivery agreements or intergovernmental contracts that will be used to implement the strategy for this service:

Agreement Name:	Contracting Parties:	Effective and Ending Dates:

6. What other mechanisms (if any) will be used to implement the strategy for this service (e.g., ordinances, resolutions, local acts of the General Assembly, rate or fee changes, etc.), and when will they take effect?

None

7. Person completing form: Rob Hosack

Phone number: (770) 528-2125 Date completed: 12/27/99

8. Is this the person who should be contacted by state agencies when evaluating whether proposed local government projects are consistent with the service delivery strategy? yes no

If not, provide designated contact person(s) and phone number(s) below:

Fire & Emergency Services

Cobb County

The Cobb County Fire Department is currently staffed with 532 sworn personnel and 13 civilian employees. The department provides fire protection for all of unincorporated Cobb County and the Cities of Acworth, Kennesaw and Powder Springs with 25 stations located throughout the county. Please see the attached map and table for locations of county and city fire stations.

City of Austell

Fire protection as well as medical protection is handled by the Austell Fire Department. They are equipped with two (2) pumper trucks, one backup pumper and one (1) EMC truck. This department is funded by the General Fund. Service area is within the city limits.

City of Marietta

Service Provided: Marietta Fire and Emergency Services (MFES) provides a full-range of fire safety, fire suppression and investigative services for both residential and commercial structures. Emergency medical services are also provided.

Funding Provided: Funding is provided through the General Fund of the City of Marietta.

Map of Service Area: Service is provided by Marietta Fire and Emergency Services (MFES) within the city limits of the City of Marietta. There is also a first responder agreement (Contract #1586) between the City of Marietta and Cobb County. This agreement stipulates that E-911 will dispatch either MFES or the Cobb County fire Department to a fire or emergency depending on which department is closest to the location. This means that sometimes MFES will handle calls in unincorporated Cobb County and that sometimes the Cobb County Fire Department will handle calls within the city limits of the City of Marietta.

City of Smyrna

The City of Smyrna provides full service fire protection, advanced life support/first responder/emergency medical service as well as Emergency Management inside the City of Smyrna's municipal boundaries.

Fire Protection includes:

4 - Engines plus 1 - Reserve Engine
1 - Ladder Truck plus 1 - Reserve Ladder Truck

Emergency Medical includes:

4 - State licensed, Advanced Life Support/First Responder Units
In-house Paramedic & E.M.T. training

Bureau of Fire Prevention includes:

Plan Review & Approval Safety Education
Inspections Enforcement
Investigations

Emergency Management includes:

Outdoor siren warning system Cable TV warning system
Disaster Planning Co-ordination of Govt. & private
agencies in a declared disaster

The City of Smyrna enjoys an I.S.O. Town Class 3 insurance rating. Services are provided from 4 strategically located stations. Generally speaking the service area is the city limits with Mutual Aid with Cobb County, Marietta, Dobbins A.F.B. and Georgia Mutual Aid Group. Total Staff is - 69.

City of Powder Springs

Powder Springs is part of Cobb County's Fire Service District. Service is funded by property taxed collected in the District.

SERVICE DELIVERY STRATEGY
SUMMARY OF SERVICE DELIVERY ARRANGEMENTS

Instructions:

Make copies of this form and complete one for each service listed on page 1, Section III. Use exactly the same service names listed on page 1. Answer each question below, attaching additional pages as necessary. If the contact person for this service (listed at the bottom of the page) changes, this should be reported to the Department of Community Affairs.

County: Cobb Service: Jail Services

1. Check the box that best describes the agreed upon delivery arrangement for this service:

- Service will be provided countywide (i.e., including all cities and unincorporated areas) by a single service provider. (If this box is checked, identify the government, authority or organization providing the service.)
- Service will be provided only in the unincorporated portion of the county by a single service provider. (If this box is checked, identify the government, authority or organization providing the service.)
- One or more cities will provide this service only within their incorporated boundaries, and the service will not be provided in unincorporated areas. (If this box is checked, identify the governments, authority or organization providing the service.)
- One or more cities will provide this service only within their incorporated boundaries, and the county will provide the service in unincorporated areas. (If this box is checked, identify the governments, authority or organization providing the service.)
- Other. (If this box is checked, **attach a legible map delineating the service area of each service provider**, and identify the government, authority, or other organization that will provide service within each service area.)

2. In developing the strategy, were overlapping service areas, unnecessary competition and/or duplication of this service identified?

- yes no

If these conditions will continue under the strategy, **attach an explanation for continuing the arrangement** (i.e., overlapping but higher levels of service (See O.C.G.A. 36-70-24(l)), overriding benefits of the duplication, or reasons that overlapping service areas or competition cannot be eliminated).

If these conditions will be eliminated under the strategy, **attach an implementation schedule** listing each step or action that will be taken to eliminate them, the responsible party and the agreed upon deadline for completing it.

3. List each government or authority that will help to pay for this service and indicate how the service will be funded (e.g., enterprise funds, user fees, general funds, special service district revenues, hotel/motel taxes, franchise taxes, impact fees, bonded indebtedness, etc.)

Local Government or Authority:	Funding Method:
Cobb County	State revenues; charges for services; fines, bonds, fees; General Fund
City of Acworth Jail	General Fund
City of Austell	General Fund
City of Kennesaw Jail	General Fund
City of Marietta	General Fund/Jail Fund
City of Powder Springs Jail	General Fund
City of Smyrna Jail	General Fund

4. How will the strategy change the previous arrangements for providing and/or funding this service within the county?

No change

5. List any formal service delivery agreements or intergovernmental contracts that will be used to implement the strategy for this service:

Agreement Name:	Contracting Parties:	Effective and Ending Dates:
Contract #1186	City of Marietta, Cobb County	

6. What other mechanisms (if any) will be used to implement the strategy for this service (e.g., ordinances, resolutions, local acts of the General Assembly, rate or fee changes, etc.), and when will they take effect?

None

7. Person completing form: Rob Hosack

Phone number: (770) 528-2125 Date completed: 12/27/99

8. Is this the person who should be contacted by state agencies when evaluating whether proposed local government projects are consistent with the service delivery strategy? yes no

If not, provide designated contact person(s) and phone number(s) below:

Jail Services

Cobb County

The Cobb County Correctional Institute (CCCI), under the management of the Cobb County Department of Corrections (CCDC), is a county operated penal facility which incarcerates an average of 425 adult males (seventeen years of age or older) convicted of misdemeanor offenses and selected felonies. The Superior and State Courts of Cobb County adjudicate offenders sentenced to confinement at the CCCI. The Department of Corrections is responsible for the following functions and service delivery pertaining to the management of the Cobb County Correctional Institute:

1. Provision of general security and supervision of all inmates;
2. Provision of essential support services such as food, clothing, and medical; and
3. Provision of additional services including recreation, visitation management, religious programs, rehabilitation programs (library, alcohol and drug counseling, education programs, job training, ex-offender job placement, etc.)

The Cobb County Adult Detention Center was successfully expanded in March of 1997 from the proceeds of a \$39,200,000 jail bond referendum. The old portion of the jail had a capacity of 684 inmates and was expanded to accommodate an additional 1,086 inmates. This brings the new capacity to a total of 1,770 inmates. The current jail population is averaging around 1,550 inmates.

City of Acworth

The City of Acworth operates a 42-bed jail facility to handle violators of municipal ordinances and of state law when state law authorizes the city to charge the violator with a state offense under a municipal ordinance. Service delivery area is the city limits. Funding is general fund revenues. As the city annexes, this service boundary shall also increase to include the annexed property(s).

City of Austell

The city has facilities to hold prisoners until they can be bound over to the Cobb County Jails. There is an agreement, provided with this information, whereas ten percent (10%) of monies collected from fines is paid to Cobb County for providing this service. This service is funded by the General Fund.

City of Kennesaw

The City of Kennesaw currently has its own jail system with a normal capacity of 22 and allows for expansion to 40. Ten (10) officers to manage the prisoners; two officers per shift are scheduled. Coordination between city and county departments occurs but does not constitute any overlap of authority. The City of Kennesaw Jail holds only misdemeanor inmates.

City of Marietta

Map of Service Area: The City of Marietta does not operate a jail facility. The city houses prisoners at the Cobb County Adult Detention Center (County Services Parkway) and at the Women's Annex in the Cobb County Public Safety Building (contract #1186 between the City of Marietta, the Sheriff of Cobb County and Cobb County Government for Jail Services.

The jail contract (attached) indicates that the city, pursuant to Article III, Section IX, Paragraph VI (h) of the Constitution of Georgia assess an additional penalty in all criminal and traffic cases in order to deposit monies to the "County Jail Fund". That fund covers the expenses associated with the boarding of the city's male and female prisoners by Cobb County. This information was provided by Brooks Parish, Clerk of Court.

City of Powder Springs

Powder Springs provides this service to house persons arrested by the city police department and those sentenced to jail in Records Court. General Fund revenues fund the service.

City of Smyrna

The City of Smyrna jail facility is used to house defendants arrested by Smyrna officers and/or suspects wanted by this agency. Defendants sentenced by the City of Smyrna Court are housed in this facility. Defendants arrested for felonies or scheduled for State Court are only housed in our facility until they can be transported to the county facility. We do not house prisoners for other agencies other than on a temporary basis.

SERVICE DELIVERY STRATEGY
SUMMARY OF SERVICE DELIVERY ARRANGEMENTS

Instructions:

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County: Cobb Service: Library Services

1. Check the box that best describes the agreed upon delivery arrangement for this service:

- Service will be provided countywide (i.e., including all cities and unincorporated areas) by a single service provider. (If this box is checked, identify the government, authority or organization providing the service.)
- Service will be provided only in the unincorporated portion of the county by a single service provider. (If this box is checked, identify the government, authority or organization providing the service.)
- One or more cities will provide this service only within their incorporated boundaries, and the service will not be provided in unincorporated areas. (If this box is checked, identify the governments, authority or organization providing the service.)
- One or more cities will provide this service only within their incorporated boundaries, and the county will provide the service in unincorporated areas. (If this box is checked, identify the governments, authority or organization providing the service.)
- Other. (If this box is checked, **attach a legible map delineating the service area of each service provider**, and identify the government, authority, or other organization that will provide service within each service area.)

2. In developing the strategy, were overlapping service areas, unnecessary competition and/or duplication of this service identified?

- yes no

If these conditions will continue under the strategy, **attach an explanation for continuing the arrangement** (i.e., overlapping but higher levels of service (See O.C.G.A. 36-70-24(1)), overriding benefits of the duplication, or reasons that overlapping service areas or competition cannot be eliminated).

If these conditions will be eliminated under the strategy, **attach an implementation schedule** listing each step or action that will be taken to eliminate them, the responsible party and the agreed upon deadline for completing it.

3. List each government or authority that will help to pay for this service and indicate how the service will be funded (e.g., enterprise funds, user fees, general funds, special service district revenues, hotel/motel taxes, franchise taxes, impact fees, bonded indebtedness, etc.)

Local Government or Authority:	Funding Method:
Cobb County	General Fund
City of Acworth	N/A
City of Austell	N/A
City of Kennesaw	N/A
City of Marietta	N/A
City of Powder Springs	N/A
City of Smyrna	General Fund

4. How will the strategy change the previous arrangements for providing and/or funding this service within the county?

No change

5. List any formal service delivery agreements or intergovernmental contracts that will be used to implement the strategy for this service:

Agreement Name:	Contracting Parties:	Effective and Ending Dates:

6. What other mechanisms (if any) will be used to implement the strategy for this service (e.g., ordinances, resolutions, local acts of the General Assembly, rate or fee changes, etc.), and when will they take effect?

None

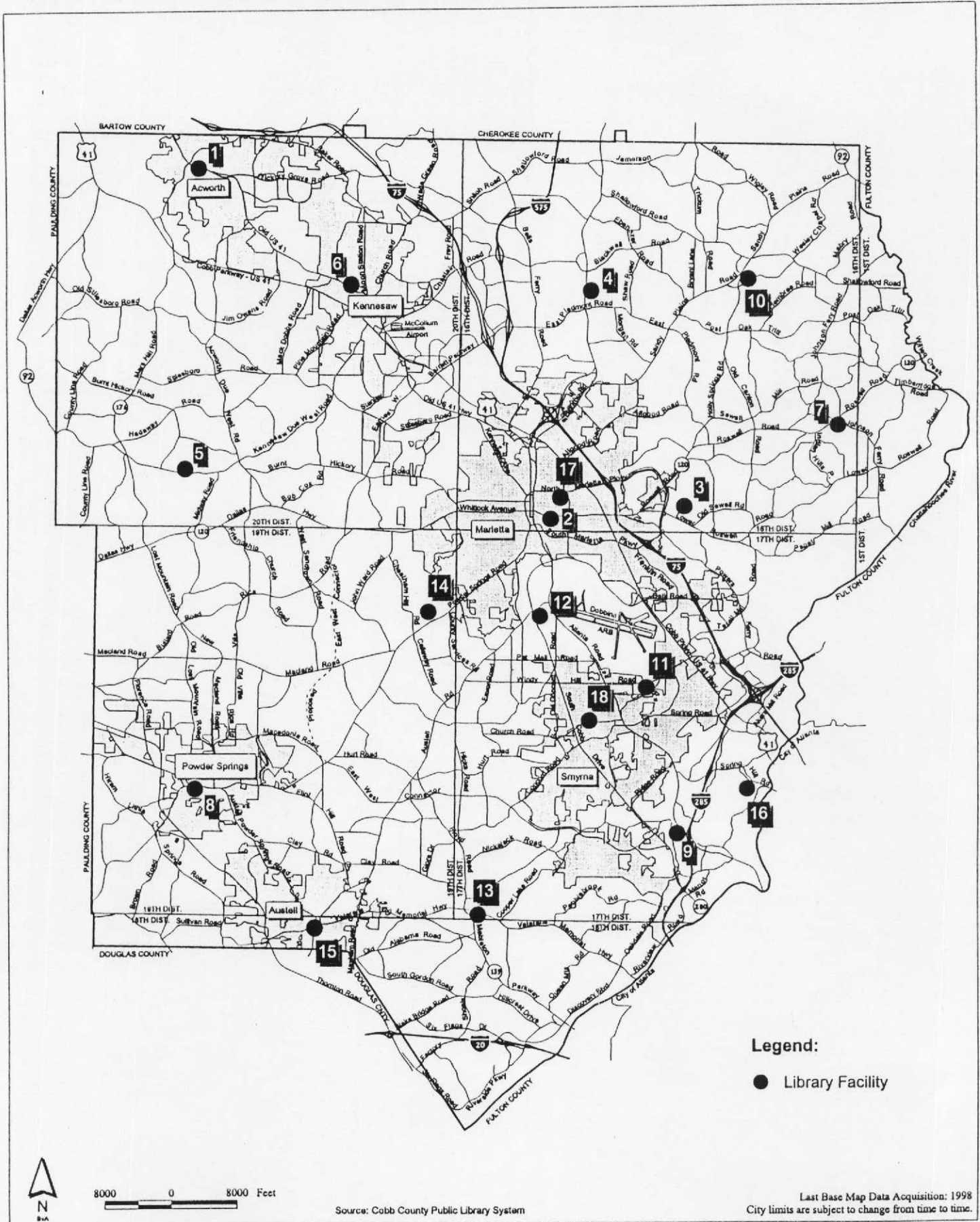
7. Person completing form: Rob Hosack

Phone number: (770) 528-2125 Date completed: 12/27/99

8. Is this the person who should be contacted by state agencies when evaluating whether proposed local government projects are consistent with the service delivery strategy? yes no

If not, provide designated contact person(s) and phone number(s) below:

Public Library Locations



Legend:
● Library Facility



8000 0 8000 Feet

Source: Cobb County Public Library System

Last Base Map Data Acquisition: 1998
City limits are subject to change from time to time.

TABLE 70
Cobb County Public Library System (including City of Smyrna): 1998-99

Map Location	Name/Address/Phone Sq. Ft./No. Volumes/Items	Map Location	Name/Address/Phone Sq. Ft./No. Volumes/Items
1	Acworth 4569 Dallas St. Acworth 30101; (770) 917-5165 2,916 sq. ft./23,213 vol.	10	Mountain View 3320 Sandy Plains Rd. Marietta 30066; (770) 509-2725 16,000 sq. ft./93,218 items
2	Central Headquarters 266 Roswell St. Marietta 30060; (770) 528-2318 64,000 sq. ft./186,593 items	11	Windy Hill Senior Center 1885 Roswell Street Smyrna 30080; (770) 801-5320 421 sq. ft./1,435 items
3	East Marietta 2051 Lower Roswell Rd. Marietta 30068; (770) 509-2711 8,600 sq. ft./45,583 items	12	Weldon Sibley 1539 South Cobb Dr. Marietta 30060; (770) 528-2520 2,916 sq. ft./21,778 items
4	Gritters 880 Shaw Park Rd. Marietta 30066; (770) 528-2524 7,500 sq. ft./35,921 items	13	South Cobb 5801 Mableton Pkwy. Mableton 30126; (770) 819-3280 8,600 sq. ft./30,021 items
5	Kemp Memorial 4029 Due West Rd., N.W. Marietta 30064; (770) 528-2527 6,143 sq. ft./39,184 items	14	Joanne P. Stratton 1100 Powder Springs Rd. Marietta 30064; (770) 528-2522 7,500 sq. ft./33,209 items
6	Kennesaw 2250 Lewis St. Kennesaw 30144; (770) 528-2529 5,099 sq. ft./33,123 items	15	Sweetwater Valley 2773 Sweetwater St. Austell 30106; (770) 819-3280 3,385 sq. ft./20,018 items
7	Merchants Walk 1315 Johnson Ferry Rd. Marietta 30068; (770) 509-2730 9,820 sq. ft./49,203 items	16	Vinings 4300 Paces Ferry Rd., S.E. Atlanta 30339; (770) 801-5330 8,567 sq. ft./35,310 items
8	Powder Springs 4262 Marietta St. Powder Springs 30127; (770) 439-3600 4,964 sq. ft./30,911 items	17	Hattie G. Wilson 350 Lemon St. Marietta 30060; (770) 528-2526 1,176 sq. ft./15,265 items
9	Lewis A. Ray 4500 Oakdale Rd. Smyrna 30080; (770) 801-5335 2,916 sq. ft./19,084 items	18	Smyrna Public Library 100 Village Green Circle Smyrna 30080; (770) 431-2860 28,000 sq. ft./55,000 vol.

SOURCE: Cobb County Libraries

Library Services

Cobb County

The Cobb County Public Library System is one of the four largest library systems in the state, operating seventeen service outlets: a Central Library/Headquarters facility, fifteen branch locations geographically distributed throughout the county and one mini-branch manned by volunteers at a Cobb County Senior Center. Over 700,000 books and audiovisual materials are housed in these facilities. Reference and information services are provided both in traditional book format as well as through the Internet and other computer resources. Beginning in October, 1997, the Central Library and four branch libraries will have access to PeachNet, the state Internet network for all public, academic, and school libraries, and Galileo the reference databases available through PeachNet. Reference material on CD ROM is available at all libraries.

The Cobb County Commission and the Library Board will, on a continuing basis, but at least annually, review the needs with the respective cities in which the branches are located and will set priorities for improvements in services and facilities based on user demands.

The City of Smyrna is the only municipality in Cobb County which runs an independent, municipal library. The Smyrna Library augments many of the same programs and services as the county library system. People living outside the city limits can obtain a city library card for a small fee. Please see the table and map for public library locations on the following pages.

City of Acworth

The City of Acworth receives Library services from Cobb County.

City of Smyrna

Service Area: The Smyrna Public Library provides library service to the 36,000 residents of the City of Smyrna. Nonresidents can obtain a library card by paying a user fee.

Description of Service: The Smyrna Public Library is open seven days a week, 72 hours a week (longer than any other public library in Georgia). The existing collection contains 71,143 cataloged items and an additional 26,000 uncataloged cd-rom databases, micromaterials and periodicals. A well-trained reference staff assists patrons in using the library effectively.

The 28,000 square foot facility houses the best in current and classical literature. The library also contains large collections of audiotapes, videotapes, compact discs and large print books. Free interlibrary loan service is available, which gives library users access to millions of books from other libraries.

The library provides a wide variety of services to the community. It sponsors cultural and educational programs for patrons of all ages. Staff and volunteers provide free notary service; prepare income taxes; and register voters. Meeting rooms are available for use by local groups. The library has an attractive, comfortable browsing area with new books, current magazines and newspapers for leisure reading. Art and collectibles are displayed monthly to promote community awareness of local cultural interests. In addition the public has access to a computerized catalog system with integrated periodical and statistical databases; local history and genealogy collections; over 100 cd-rom databases; and the internet.

These factors have combined to create a steady growth in the use of the library. There are currently over 12,000 registered library cardholders. Over 191,000 visits were made to the library in 1998 and the library's annual circulation has grown from 62,291 items to 150,370 items in the past ten years.

SERVICE DELIVERY STRATEGY
SUMMARY OF SERVICE DELIVERY ARRANGEMENTS

Instructions:

Make copies of this form and complete one for each service listed on page 1, Section III. Use exactly the same service names listed on page 1. Answer each question below, attaching additional pages as necessary. If the contact person for this service (listed at the bottom of the page) changes, this should be reported to the Department of Community Affairs.

County: Cobb Service: Parks & Recreation Services

1. Check the box that best describes the agreed upon delivery arrangement for this service:

- Service will be provided countywide (i.e., including all cities and unincorporated areas) by a single service provider. (If this box is checked, identify the government, authority or organization providing the service.)
- Service will be provided only in the unincorporated portion of the county by a single service provider. (If this box is checked, identify the government, authority or organization providing the service.)
- One or more cities will provide this service only within their incorporated boundaries, and the service will not be provided in unincorporated areas. (If this box is checked, identify the governments, authority or organization providing the service.)
- One or more cities will provide this service only within their incorporated boundaries, and the county will provide the service in unincorporated areas. (If this box is checked, identify the governments, authority or organization providing the service.)
- Other. (If this box is checked, **attach a legible map delineating the service area of each service provider**, and identify the government, authority, or other organization that will provide service within each service area.)

2. In developing the strategy, were overlapping service areas, unnecessary competition and/or duplication of this service identified?
 yes no

If these conditions will continue under the strategy, **attach an explanation for continuing the arrangement** (i.e., overlapping but higher levels of service (See O.C.G.A. 36-70-24(1)), overriding benefits of the duplication, or reasons that overlapping service areas or competition cannot be eliminated).

If these conditions will be eliminated under the strategy, **attach an implementation schedule** listing each step or action that will be taken to eliminate them, the responsible party and the agreed upon deadline for completing it.

3. List each government or authority that will help to pay for this service and indicate how the service will be funded (e.g., enterprise funds, user fees, general funds, special service district revenues, hotel/motel taxes, franchise taxes, impact fees, bonded indebtedness, etc.)

Local Government or Authority:	Funding Method:
Cobb County	User Fees, Building Rental, Concessions & Royalties; General Fund
City of Acworth	General Fund; Recreation Impact Fees
City of Austell	CDBG; P & R Revenue; General Fund
City of Kennesaw	General Fund; Impact Fees; User Fees
City of Marietta	General Fund; Enterprise Fund; User Fees
City of Powder Springs	General Fund; Grants
City of Smyrna	CDBG Funds; P & R Bond Revenue; General Fund

4. How will the strategy change the previous arrangements for providing and/or funding this service within the county?
 No change

5. List any formal service delivery agreements or intergovernmental contracts that will be used to implement the strategy for this service:

Agreement Name:	Contracting Parties:	Effective and Ending Dates:

6. What other mechanisms (if any) will be used to implement the strategy for this service (e.g., ordinances, resolutions, local acts of the General Assembly, rate or fee changes, etc.), and when will they take effect?
 None

7. Person completing form: Rob Hosack

Phone number: (770) 528-2125 Date completed: 12/27/99

8. Is this the person who should be contacted by state agencies when evaluating whether proposed local government projects are consistent with the service delivery strategy? yes no

If not, provide designated contact person(s) and phone number(s) below:

Parks & Recreation Services

Cobb County

The Cobb County Parks, Recreation and Cultural Affairs Department is divided into three divisions - Operations (Parks Services including maintenance and infrastructure management), Services (Recreation Services including programming - Adult Athletics - tennis, softball, football, basketball, youth track, Bishop Complex; volunteer organization/resource management; Facility Management - Civic Center, Miller Park, Aquatics Center, Gymnastics Center; Programming - Therapeutic Recreation, Arts Facilities/Programs, Community Centers, Recreation Centers, Special Events; Concessions), and Administration.

The Operations Division is responsible for the basic infrastructure and overall parks maintenance and infrastructure management -- site improvements support to facility staff, support to event management, etc.

The Services Division is the division housing the arts and cultural programs and facilities. The department has an Arts Commission to oversee arts and cultural-related programming and facilities, and to recommend related budgets, fees, charges and policies to the Board of Commissioners. It was created by Board of Commission action, and is included in the County Code. The Arts Commission has a Ten Year Arts Facilities Plan, adopted by the Board of Commissioners in 1990, similar to the Parks Master Plan.

The Recreation Commission was permitted by state legislative action and created by the Board of Commissioners. It also recommends related budgets, fees, charges and policies to the Board of Commissioners.

Arts and cultural programs and facilities are handled through a Program Manager who reports to the Service Division Director. Two facilities, The Art Place - Mountain View and the Mable House, fall under this unit's operation. The county provides the staff for both facilities. The Art Place is fully staffed with service staff and operations staff. The Mable House currently has only service staff, but maintenance needs are supported by the Operations Division. The manager of the unit utilizes all resources as needed, and creates interaction and support between the two facilities.

The Mable House and The Art Place have volunteer organizations that support the efforts of the programs offered, and in some instances operate programs in conjunction with the facilities. They serve as extensions of county-sponsored recreation services offered through these facilities, and serve a county wide audience.

The department operates park sites totaling more than 2500 acres. The county park system has developed over time in accordance with the recommendations of the 1966 and 1986 Parks and Recreation Master Plans. All parks currently in the system are classified as either community or regional in nature.

In September of 1986, a \$21.65 million bond referendum was approved by county voters for park system improvements. The 1986 Bond Referendum included acquisition of additional park properties (47 percent of bond funds), park development funds (20 percent), and monies for renovation to existing park facilities (33 percent). The program financed acquisition of 400 acres of park land. Renovations and improvements from the 1986 Bond Referendum have provided all facilities with upgraded lighting and timer systems. Entrance signs were constructed at various locations. Parking lots, roadway, and tennis courts were resurfaced/ repaved, and erosion/drainage improvements were made at many facilities.

Department renovation projects have included field rehabilitation, fencing, sodding, and the addition of playgrounds, picnic pavilions and bleachers. In 1996 Cobb voters approved a \$30 million bond referendum for park system improvements. Please see the attached map and table for county and federal park locations.

Services/Programs/Benefits provided to all residents of Cobb County:

Program	Service Area	Other Provider	Years Offered
Adult Athletics			
Softball: Spring, Summer and Fall	County wide	Yes - 3 municipalities	31
Basketball: Fall/Winter	County wide	Yes - 2 municipalities	31
Basketball: Summer	County wide	No	8
Volleyball: Spring/Fall	County wide	Yes - municipality	31
Youth Track League	County wide	No	31
Tennis Programs: 5 centers, 94 total courts	County wide	Yes - 3 municipalities	23
Specialized Facilities			
Gymnastics: 1 center	County wide	No	12
Aquatics: 1 center, 2 outdoor pools	County wide	Yes - 2 municipalities	12
Jim R. Miller Park	County wide and Regional	No	12
Civic Center Complex	County wide and Regional	No	22
Recreation & Cultural Programs			
Recreation Centers - 2 centers	County wide	Yes - 3 municipalities	7
Community Centers - 2 centers	County wide	Yes - 1 municipality	11
Community Centers - 3 centers operated by volunteer associations	County wide, Northeast, South, West	Yes - 2 municipalities	15

Therapeutic Recreation	County wide	No	20
Arts 2 centers	County wide	No	11
Volunteer Services			
Youth Baseball: Spring/Fall	County wide	Yes - 4 municipalities	30
Youth Basketball: Winter	County wide	Yes - 2 municipalities	30
Equestrian: 2 arenas	County wide	Yes - National Battlefield Park	25
Youth Softball: Spring/Fall	County wide	Yes - 1 municipality	30
Youth Football	County wide	No	30
Adult Baseball	County wide	No	30
BMX Bicycle - 1 course	County wide	No	15
Radio Control Modelers 1 site	County wide	No	8
Disc Golf - 1 course	County wide	No	10
Youth Soccer Spring/Fall	County wide	Yes - 2 municipalities	30
Adult Soccer Spring/Fall	County wide	No	20
Archery - 1 course/site	County wide	No	8
Softball/Church Adult	County wide	No	
Quarter Midget Racing 1 track	County wide	No	12
Contract Management			
Golf - 2 courses Cobblestone Legacy Links	County wide and Regional	Yes - 1 municipality	5

All the municipalities in Cobb County appear to provide some form of park and recreational services to augment the county's services.

- Acworth, Kennesaw, Marietta, and Smyrna all operate full-time recreation departments;
- The Community Affairs Director for the City of Austell has the functional responsibility of providing recreation services;
- The City of Powder Springs currently leases Powder Springs Park to the county, but maintains the passive area across the creek as a city facility;
- The City of Acworth provides facilities and some special events.

The service areas for these municipal services are the city limits. However, all of the cities allow for non city residents to participate/enjoy the parks.

City of Acworth

The City of Acworth has a Parks and Recreation Department that oversees the city's 9 parks that total over 87.5 acres. The city's parks have a variety of amenities in each park which include:

Lake for Swimming & Bath House	Community Room (with Kitchen)
Lake Side Gazebo	Picnic Pavilions
Fishing Dock & Areas	Playgrounds
Public Restrooms	Gazebo and Fountain
Half-Court Basketball Court	Football Field with Stadium
5 baseball diamonds	Concession stands
Softball diamond	

The parks and recreation department also oversees a summer camp for kids, summer concerts in the park, and a fall harvest hoedown. The department also works along with the Acworth Baseball and Football Associations to offer baseball and football for the kids in the community at the city facilities.

While the primary service delivery area is the city, city parks and the recreation department also services many residents of unincorporated Cobb County and the cities in Cobb County as well as residents of Bartow, Cherokee, and Paulding counties. As the city annexes, this service boundary shall also increase to include the annexed property(s). Funding is general fund revenues and recreation impact fees.

City of Austell

The city has six (6) recreational facilities and two (2) passive parks. Two are community parks. Collar Park houses the John Collar Community Center and Legion Park contains five (5) ball fields, Cobb Senior Center, a pavilion, new concession facility, child's playground, outdoor picnic area and the soon to be completed, 1/3 mile paved walking trail. The city leases out the ball fields each year to the Sweetwater Valley Youth Association with no charge. The two passive parks are Berry Park and James Park. This department is funded by the General Fund.

City of Kennesaw

The City of Kennesaw currently has its own Parks & Recreation Department. We have 14 neighborhood parks, the Adams Park complex (more than 20 acres), and several facilities for recreation usage. Also we are developing a Community Center. Coordination between city and county departments occurs but does not constitute any overlap of authority. The city does allow county residents to participate in city programs for a minimal fee, \$7.50 per individual.

City of Marietta

Service Provided: Park and recreation facilities are available for use by the public for both passive and active recreation within the city. Athletic programs, concerts and other special events are coordinated by the Marietta Parks and Recreation Department. The city oversees the city cemetery and "City Club, Marietta", an 18-hole golf course.

Marietta Conference Center and Resort: The City of Marietta owns the 200-room Marietta Conference Center and Resort which is located on an 18-hole golf course. The 132-acre resort includes the adjacent Brumby Hall and formal gardens. This facility

serves both national and international clients, as well as Marietta, Cobb County and all of Georgia. The Conference Center is operated by a private vendor. It is funded by a combination of Marietta's portion of the Hotel/Motel tax, Rental Car Tax and self-generating revenues. No General Fund moneys are involved.

City Club Marietta Public Golf Course: The City Club Marietta Golf Course is owned by the City of Marietta and is a regulation 18 hole public golf course located on the site of the Marietta Conference Center and Resort. The facility is operated under contract with a private vendor and fall under the direction of the Marietta Parks and Recreation Department. Like the Conference Center, this facility's service area is worldwide. Funding is provided by self-generated revenues and General Fund contributions.

Marietta Golf Center: The Marietta Golf Center is a 20 acre public golf driving range located on city property and consists of a tee area of approximately 66 positions, a putting green as well as a golf pro shop. The facility's service area includes as its primary focus all of Cobb County, as well as the surrounding counties of Fulton, Douglas, Gwinnett, Cherokee and Bartow. Operation of the facility is through a private vendor and operations and maintenance are supported by self-generated revenues.

Laurel Park Tennis Center: The Laurel Park Tennis Center is located in one of Marietta's park facilities and includes 13 public tennis courts. It is operated by a private vendor and is supported by a combination of fees and general fund moneys. The facility's service area includes all of Cobb County and falls under the auspices of the Marietta Parks and Recreation Department.

Funding Provided: Funding for park and recreation facilities and services is provided through the General Fund of the City of Marietta. The City Cemetery is funded through both a cemetery fund which generates its own millage and through private trust funds. The golf course is funded through a Golf Course Enterprise Fund. **Map of Service Area:** All parks and recreation facilities and the services provided in those facilities are located wholly within the city limits of the City of Marietta.

City of Powder Springs

Powder Springs provides this service for residents in Cobb County. General fund revenues and grants fund this service.

City of Smyrna

The City of Smyrna provides an array of programs for various age groups through a system of 16 parks. Athletic fields for youth and adults, tennis and racquetball courts, seasonal and year-round aquatic facilities, community buildings, walking trails, gymnasiums, meeting rooms, and pavilions are some of the features in the inventory. Parks programs and the facilities needed to provide them are made available through the General Fund. All adult athletic programs are managed by the Parks Department and hosted at its facilities. These include softball leagues, volleyball and basketball leagues. Conversely, private associations and boards of volunteers manage youth athletics. Although league registration varies seasonally, upwards of 50% of the city's ball players come from unincorporated Cobb. To a lesser extent, some of our adult athletes commute from other counties as well. Use of fields and courts in Smyrna are therefore used as much by the resident as those living outside the city's boundaries. (Because there is no uniformity among the addresses of the non-resident user, no Service Area Location Map has been provided.) Adult athletes living outside the city limits are charged additional fees through the registration process. Youth sport program participants are not assessed a non-resident fee of any kind through the registration process. (Gymnastics programs are the only exclusion.)

At the Smyrna Community Center, there is variation in the fee schedule for room and gym rentals. Business meetings, receptions, etc., occur at different hourly rates for the Smyrna resident, individual non-resident, and corporate bookings. More so than other parks facilities, community center space is made available to interests throughout the

metro area. Year-round adult and youth oriented instructional programs to include aerobics, dance, foreign language, computer, music, crafts, etc., are made available and conducted at the Community Center. A nominal, non-resident fee is added to class registration. For these purposes, users come primarily from the Smyrna and south Cobb County areas.

Tolleson Pool is open to the general public from May - September. Admissions fees are uniform. Swim team, swim classes, and scuba are hosted here. Visitors are from the Smyrna and south Cobb areas although summer camp and day care participants often come from elsewhere.

The Senior Aquatic Center offers programs such as water aerobics, therapy exercise, and swim lessons. These are made available to persons over 50 years of age. Users are drawn largely from Smyrna with some visitation from the south and west Cobb County areas. Resident use is free with an annual charge made to those living outside the city.

County and Federal Park Locations

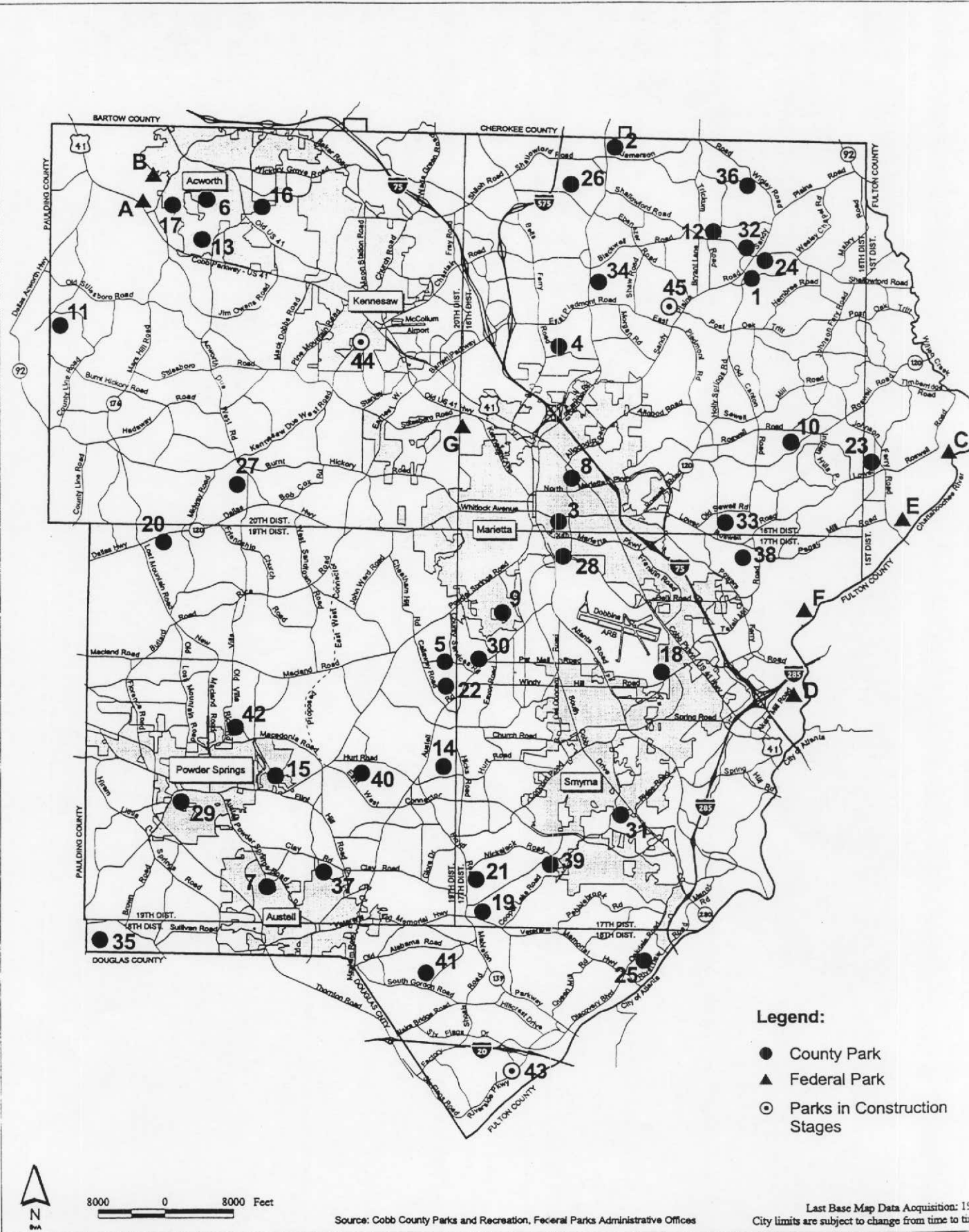


TABLE 68
County and Federal Parks: 1998-99
Cobb County, Georgia

Map Location	County Park Name	Map Location	County Park Name
1	The Art Place Mountain View	24	Mountain View Community Center
2	Barrett Property	25	Nickajack Park
3	Larry Bell Complex/Cobb Civic Center	26	Noonday Creek Park
4	Bells Ferry Park	27	Oregon Park
5	Al Bishop Complex	28	Perry Parham Park
6	Cobblestone Golf Course	29	Powder Springs Park
7	Clarkdale Park	30	Quarter Midget Facility
8	Custer Park	31	Rhyne Park
9	Fair Oaks Park/Booth Road Field	32	Sandy Plains Park
10	Fullers Park	33	Sewell Park
11	Pitner/Cheatham Prop./Ernie Gilbert Air Field	34	Shaw Park
12	Harrison Park	35	Stout Property
13	O.C. Hubert Property	36	Sweat Mountain Park
14	Hurt Road Park	37	Sweetwater Park
15	Jackson/Yarborough Property	38	Terrell Mill Park
16	Kennworth Park	39	Thompson Park
17	Lake Acworth Regional Park Property	40	Tramore Park
18	Legacy Golf Links	41	Wallace Park
19	Lions Park	42	Wild Horse Creek Park
20	Lost Mountain Park	43	South Cobb Recreation Center/Park*
21	Mable House Park	44	Big Shanty Park*
22	Jim R. Miller Park	45	E. Cobb Aquatic Ctr.*
23	Mt. Bethel Park	46	W. Cobb Aquatic Ctr.**
Map Location	Federal Park		
A, B	Lake Allatoona Reservoir		
Map Location	Chattahoochee River National Recreation Areas		
C	Gold Branch		
D	Palisades		
E	Johnson Ferry		
F	Cochran Shoals/Sope Creek		
G	Kennesaw Mountain National Battlefield		

* In construction stages, **Planning stages - not yet under construction

SOURCES: Cobb County Parks, Federal Park Administrative Offices

TABLE 69
Municipal Parks by City: 1998-99
Cobb County, Georgia

ACWORTH		
Acworth Beach	Frana Brown Park	Pop Willis Park
Amos Durr Park	Mini Park	Terrace Drive Park
Coats and Clark Park	Overlook Park	
AUSTELL		
Barry Park	Legion Park	Washington Park
Cheyenne Park	Pine Street Park	
Collar Park	Stephens Park	
KENNESAW		
Adams Park	Fairfax Park	Shilling Chase
Burrell Field	Kennesaw City Hall	Tara Playground
Butler's Ridge	Kennesaw Station	Terry Lane Playground
Chalker Playground	Matlock Street Ball Field	Woodland Acres Playground
Commemorative Park	McCullum Park	Wren's Ridge
Deerfield Park	Pine Mountain Playground	
MARIETTA		
Al Burruss Nature Park	Gramling Street Park	Merritt Park
Birney Street Park	Henry Memorial Park	Monarch Park
Brown Park	Hickory Hills Park	Victory Park
Clay Street	Lake Park	West Dixie
Elizabeth Porter Center	Laurel Park	Wildwood Park
Flournoy Park	Lawrence Street Recreation Center	Woods Park
Gantt Park	Lewis Park	
Glover Park	Marietta City Club (golf course)	
SMYRNA		
Askew Park	Fox Creek Golf Course	Tolleson Park
Brinkley Park	Jonquil Park	Twin Oaks Park
Centennial Park	Lake Court Park	Ward Park
Church Street Park	Memorial Park	Whitfield Park
Cobb Park	Rose Garden Park	
Creawood Park	Smyrna Community Center	

SOURCE: Cobb County Municipal Recreation Departments

SERVICE DELIVERY STRATEGY
SUMMARY OF SERVICE DELIVERY ARRANGEMENTS

Instructions:

Make copies of this form and complete one for each service listed on page 1, Section III. Use exactly the same service names listed on page 1. Answer each question below, attaching additional pages as necessary. If the contact person for this service (listed at the bottom of the page) changes, this should be reported to the Department of Community Affairs.

County: Cobb Service: Planning & Zoning Services

1. Check the box that best describes the agreed upon delivery arrangement for this service:

- Service will be provided countywide (i.e., including all cities and unincorporated areas) by a single service provider. (If this box is checked, identify the government, authority or organization providing the service.)
- Service will be provided only in the unincorporated portion of the county by a single service provider. (If this box is checked, identify the government, authority or organization providing the service.)
- One or more cities will provide this service only within their incorporated boundaries, and the service will not be provided in unincorporated areas. (If this box is checked, identify the governments, authority or organization providing the service.)
- One or more cities will provide this service only within their incorporated boundaries, and the county will provide the service in unincorporated areas. (If this box is checked, identify the governments, authority or organization providing the service.)
See attached Overview
- Other. (If this box is checked, **attach a legible map delineating the service area of each service provider**, and identify the government, authority, or other organization that will provide service within each service area.)

2. In developing the strategy, were overlapping service areas, unnecessary competition and/or duplication of this service identified?
 yes no

If these conditions will continue under the strategy, **attach an explanation for continuing the arrangement** (i.e., overlapping but higher levels of service (See O.C.G.A. 36-70-24(l)), overriding benefits of the duplication, or reasons that overlapping service areas or competition cannot be eliminated).

If these conditions will be eliminated under the strategy, **attach an implementation schedule** listing each step or action that will be taken to eliminate them, the responsible party and the agreed upon deadline for completing it.

3. List each government or authority that will help to pay for this service and indicate how the service will be funded (e.g., enterprise funds, user fees, general funds, special service district revenues, hotel/motel taxes, franchise taxes, impact fees, bonded indebtedness, etc.)

Local Government or Authority:	Funding Method:
Cobb County	General Fund (Comm. Dev. Fees, licenses, fines, etc. offset)
City of Acworth	General Fund; Permit Fees
City of Austell	General Fund
City of Kennesaw	General Fund
City of Marietta	General Fund
City of Powder Springs	User Fees & General Fund
City of Smyrna	General Fund

4. How will the strategy change the previous arrangements for providing and/or funding this service within the county?

No change

5. List any formal service delivery agreements or intergovernmental contracts that will be used to implement the strategy for this service:

Agreement Name:	Contracting Parties:	Effective and Ending Dates:

6. What other mechanisms (if any) will be used to implement the strategy for this service (e.g., ordinances, resolutions, local acts of the General Assembly, rate or fee changes, etc.), and when will they take effect?

None

7. Person completing form: Rob Hosack

Phone number: (770) 528-2125 Date completed: 12/27/99

8. Is this the person who should be contacted by state agencies when evaluating whether proposed local government projects are consistent with the service delivery strategy? yes no
If not, provide designated contact person(s) and phone number(s) below:

Planning & Zoning Services

Cobb County

The Zoning Division provides the best professional advice on planning and zoning matters to the Planning Commission, Board of Zoning Appeals, Historic Preservation Commission, Cemetery Preservation Commission, and Board of Commissioners, so that their decisions might serve the best interests of the citizens of Cobb County. The Planning Division of Community Development is responsible for comprehensive planning for the county. Planning coordinates the plans and development policy between Cobb County and other jurisdictions including regional agencies, other counties and Cobb's municipalities. The Planning Division provides planning and zoning assistance to Cobb's municipalities. There are four primary responsibilities: Long Range (Comprehensive) Planning, Research, Local Planning (Intergovernmental) and Drafting/Graphics.

City of Acworth

The City of Acworth handles all planning and zoning services in house by staff or by hiring an outside consultant to act as the city's planning consultant. Included in planning are historic preservation review and tree commission review. Service delivery area is the city limits. As the city annexes, this service boundary shall also increase to include the annexed property(s). Funding is general fund revenues and permit fees.

City of Austell

This department falls under the Department of Community Affairs and processes all rezonings, annexations, variances, etc. Both departments are funded by the General Fund.

City of Kennesaw

The City of Kennesaw currently performs the planning and zoning requirements for all land within its city limits. It also performs all required advertising and documentation of annexations into the city. The FY2000 Budget authorizes three (3) personnel for this department. Coordination between city and county departments occurs but does not constitute any overlap of authority.

City of Marietta

The Zoning Division provides the best professional advice on planning and zoning matters to the Planning Commission, Board of Zoning Appeals, and City Council, so that their decisions might serve the best interests of the citizens of Marietta. Service Provided: The Planning and Zoning Department provides comprehensive planning services and zoning administration. The department also manages the Community Development Block Grant (CDBG) program and other housing programs. Funding Provided: Funding for the department is provided through the General Fund of the City of Marietta. The CDBG and housing programs are federally funded. Map of Service Area: All planning and zoning services are performed wholly within the city limits of the City of Marietta. The Section 8 housing program operates all over Cobb County. As the city annexes, this service boundary shall also increase to include the annexed property(s).

City of Powder Springs

Powder Springs provides this service within the City limits. User fees and General Fund revenues fund the service.

City of Smyrna

The City of Smyrna has a Planning and Zoning Department that handles zoning issues within the corporate city limits of Smyrna. The zoning procedure is a two step process. First, the zoning request is presented to the Planning and Zoning Commission for a recommendation. Second, the zoning request is presented to the Mayor and Council for a final vote. The Community Development Department also has an annexation coordinator that assists applicants that wish to annex property into the city.

SERVICE DELIVERY STRATEGY
SUMMARY OF SERVICE DELIVERY ARRANGEMENTS

Instructions:

Make copies of this form and complete one for each service listed on page 1, Section III. Use exactly the same service names listed on page 1. Answer each question below, attaching additional pages as necessary. If the contact person for this service (listed at the bottom of the page) changes, this should be reported to the Department of Community Affairs.

County: Cobb Service: Police Services

1. Check the box that best describes the agreed upon delivery arrangement for this service:

- Service will be provided countywide (i.e., including all cities and unincorporated areas) by a single service provider. (If this box is checked, identify the government, authority or organization providing the service.)
- Service will be provided only in the unincorporated portion of the county by a single service provider. (If this box is checked, identify the government, authority or organization providing the service.)
- One or more cities will provide this service only within their incorporated boundaries, and the service will not be provided in unincorporated areas. (If this box is checked, identify the governments, authority or organization providing the service.)
- One or more cities will provide this service only within their incorporated boundaries, and the county will provide the service in unincorporated areas. (If this box is checked, identify the governments, authority or organization providing the service.)
See attached Overview - Cobb - Countywide, see map
- Other. (If this box is checked, **attach a legible map delineating the service area of each service provider**, and identify the government, authority, or other organization that will provide service within each service area.)

2. In developing the strategy, were overlapping service areas, unnecessary competition and/or duplication of this service identified?

- yes no

If these conditions will continue under the strategy, **attach an explanation for continuing the arrangement** (i.e., overlapping but higher levels of service (See O.C.G.A. 36-70-24(l)), overriding benefits of the duplication, or reasons that overlapping service areas or competition cannot be eliminated).

If these conditions will be eliminated under the strategy, **attach an implementation schedule** listing each step or action that will be taken to eliminate them, the responsible party and the agreed upon deadline for completing it.

3. List each government or authority that will help to pay for this service and indicate how the service will be funded (e.g., enterprise funds, user fees, general funds, special service district revenues, hotel/motel taxes, franchise taxes, impact fees, bonded indebtedness, etc.)

Local Government or Authority:	Funding Method:
Cobb County	Charges for services; Federal Grants; Fees; General Fund; MCS Fund
City of Acworth	General Fund; Fines; COPS Grant
City of Austell	General Fund; COPS Grant
City of Kennesaw	General Fund; COPS Grant
City of Marietta	General Fund; MCS Fund; LLEBG Fund; COPS Grant
City of Powder Springs	General Fund; COPS Grant
City of Smyrna	General Fund; MCS Fund; COPS Grant

4. How will the strategy change the previous arrangements for providing and/or funding this service within the county?

No change

5. List any formal service delivery agreements or intergovernmental contracts that will be used to implement the strategy for this service:

Agreement Name:	Contracting Parties:	Effective and Ending Dates:
Informal Mutual Aid	County & cities	Ongoing

6. What other mechanisms (if any) will be used to implement the strategy for this service (e.g., ordinances, resolutions, local acts of the General Assembly, rate or fee changes, etc.), and when will they take effect?

None

7. Person completing form: Rob Hosack

Phone number: (770) 528-2125 Date completed: 12/27/99

8. Is this the person who should be contacted by state agencies when evaluating whether proposed local government projects are consistent with the service delivery strategy? yes no

If not, provide designated contact person(s) and phone number(s) below:

Police Services

Cobb County

Police: The Cobb County Police Department is currently staffed with 490 sworn officers and 183 civilian employees. The attached map shows precinct boundaries, precinct command centers, police department headquarters, the public safety training center, and the animal control facility.

Public Safety Training Center: The Cobb County Public Safety Training Academy provides training for all Public Safety Agencies (i.e. - Fire, Police, Corrections, etc.). Cobb County Department of Public Safety provides range time for both the City of Marietta and the City of Smyrna officers at the firing range. The Academy currently provides in-depth, state-of-the-art basic and advanced in-service training to Public Safety personnel. Cobb County is a State-approved Police Officers Standards and Training (P.O.S.T.) Academy.

City of Acworth

The City of Acworth Police Department is currently staffed with 24 sworn officers and one civilian. The department has a Uniform Patrol Division, a Criminal Investigations Division, K-9 and a Community Oriented Police Services Division. The department handles training in house and by sending officers to regional and state academies. It is estimated that in 1999 the Police Department will handle over 55,000 calls for service, self initiated stops, and other calls requiring law enforcement attention.

Service delivery area is the city limits. As the city annexes, this service boundary shall also increase to include the annexed property(s). Coordination and mutual support occurs between city and county departments but does not constitute any overlap of authority. Funding is general fund revenues and fines.

City of Austell

The Austell Police Department provides police protection for citizens within the corporate boundaries of the city. This department has a Police Chief, Assistant Chief, thirteen (13) officers, and one (1) D.A.R.E. officer. It includes a bicycle patrol, motorcycle patrol, three (3) drug dogs, an investigator and Drug Division. The department is funded from the General Fund.

City of Kennesaw

The City of Kennesaw currently performs all law enforcement activities within its city limits. This department has 59 personnel and performs the following services: law and traffic enforcement, drug investigations, detective investigations, domestic investigations, utilizes a K-9 drug dog, community policing program, a special traffic enforcement unit, and a jail system capable of handling up to 40 inmates. Coordination and mutual support occurs between city and county departments but does not constitute any overlap of authority.

City of Marietta

Marietta Police Department provides public safety services within the city limits of Marietta and also provides staff and resources to other government agencies and/or combined efforts with other government agencies.

Marietta is responsible for, and provides, all police related services within the city limits of Marietta. This includes, but is not limited to, police records, training, permits and privilege licenses, animal control, community oriented police, uniform patrol, S.T.E.P. units, DUI task force, motorcycle units and a criminal investigation division.

Map of Service Area: The jurisdiction of the Marietta Police Department is wholly within the city limits of the City of Marietta. As the city annexes, this service boundary shall also increase to include the annexed property(s).

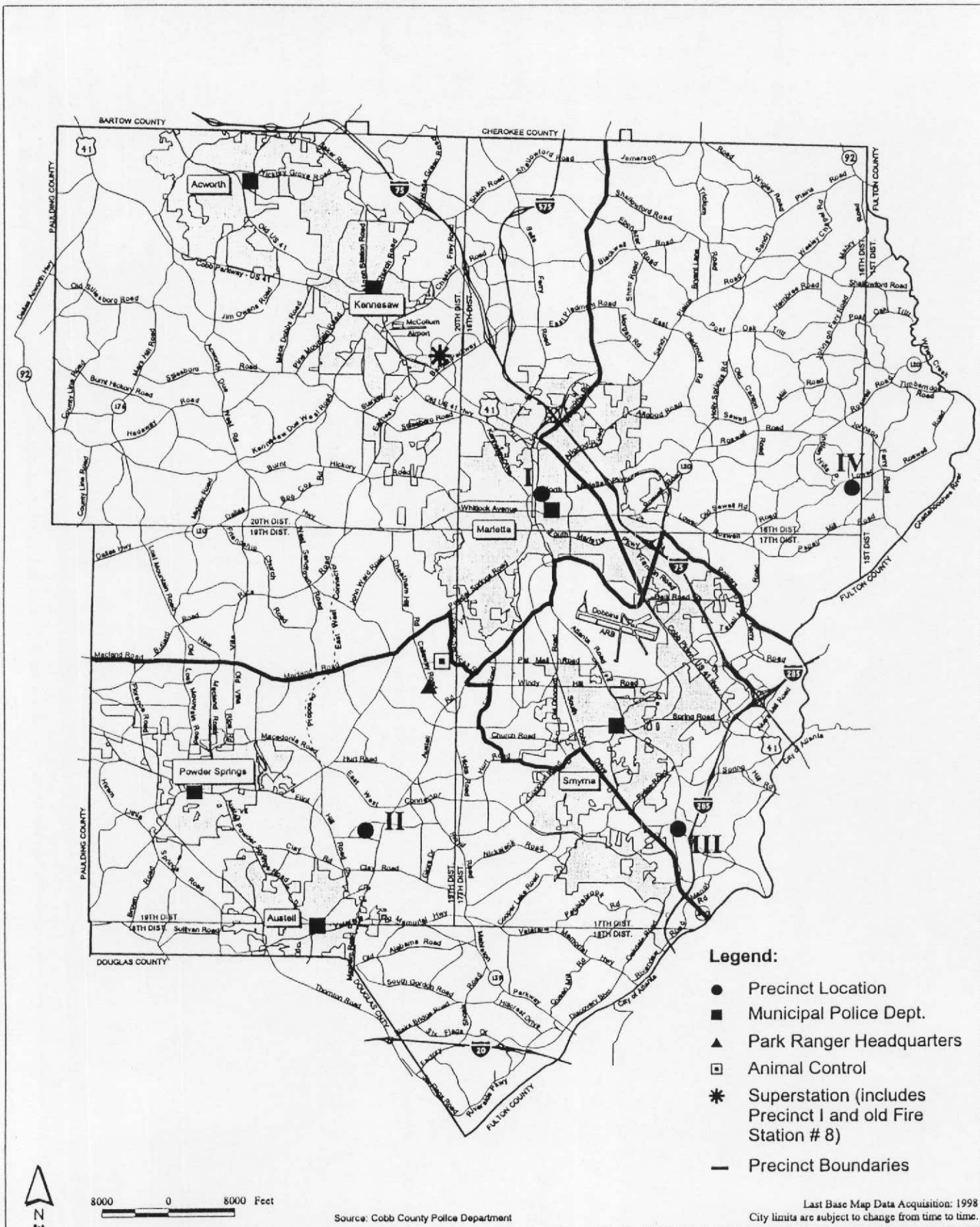
City of Powder Springs

Powder Springs provides this service within the City limits. General Fund revenues fund the service.

City of Smyrna

Smyrna is responsible for, and provides, all police related services within the city limits of Smyrna. This includes, but is not limited to, police records, training, permits and privilege licenses, animal control, jail operations, community oriented police, uniform patrol, S.T.E.P. units, DUI task force, motorcycle units and a criminal investigation division.

Police Service Areas



- Legend:**
- Precinct Location
 - Municipal Police Dept.
 - ▲ Park Ranger Headquarters
 - Animal Control
 - * Superstation (includes Precinct I and old Fire Station # 8)
 - Precinct Boundaries



8000 0 8000 Feet

Source: Cobb County Police Department

Last Base Map Data Acquisition: 1998
City limits are subject to change from time to time.

Local Governmental Services-Police Department

<u>Service</u>	<u>Client</u>	<u>Geographic Extent</u> <u>of Coverage</u>	<u>Agreements/Contracts</u> <u>Relating to Service</u>	<u>Source of</u> <u>Funding</u>	<u>Duplication of Service?</u> <u>If So, Give Explanation</u>
Uniform Patrol Services	All Citizens	Within City Limits	No	GF*	No
Reporting of Vehicle Accidents	All Citizens	Within City Limits	No	GF	No
Investigation of Fatality Accidents	All Citizens	Within City Limits	No	GF	No
Reporting of Thefts	All Citizens	Within City Limits	No	GF	No
Reporting of Misdemeanor & Felony Crimes	All Citizens	Within City Limits	No	GF	No
Safe Flow of Vehicular Traffic	All Citizens	Within City Limits	No	GF	No
Reporting of Burglaries	Marietta Citizens	Within City Limits	No	GF	No
Enforcement of All Federal/ State Laws	All Citizens	Within City Limits	No	GF	No
Enforcement of City Ordinances	Marietta Citizens	Within City Limits	No	GF	No
Service Calls (Doors, Fights, Drunks, Etc.)	Marietta Citizens	Within City Limits	No	GF	No
Home/Business Patrols	Marietta Citizens	Within City Limits	No	GF	No
Parking Enforcement	Marietta Citizens	Within City Limits	No	GF	No
Traffic Enforcement	Marietta Citizens	Within City Limits	No	GF	No
Conduct Drug Searches	Marietta Citizens	Within City Limits	No	GF	No
Conduct Building Searches	Marietta Citizens	Within City Limits	No	GF	No
Conduct Police Demonstrations	All Citizens	Where Requested	No	GF	No
Conduct Searches For Missing Persons	All Citizens	Where Requested	No	GF	No
Identifying Criminals	All Citizens	Within City Limits	No	GF	No
Apprehending Criminals	All Citizens	Within City Limits	No	GF	No
Recovery of Stolen Property	All Citizens	Within City Limits	No	GF	No
Intelligence Gathering	All Citizens	Wherever Necessary	No	GF	No
Investigation of Hit/Run Accidents	All Citizens	Within City Limits	No	GF	No
Follow-up Robbery/Theft Investigations	All Citizens	Within City Limits	No	GF	No
Narcotics Investigations	All Citizens	Wherever Necessary	Yes, MCS Agreement Cannot Be Located	GF & MCS Fund	No
Child Abuse/Neglect Investigations	Marietta Citizens	Within City Limits	No	GF	No
Follow-up Burglary Investigations	Marietta Citizens	Within City Limits	No	GF	No
Sex Crimes Investigations	All Citizens	Within City Limits	No	GF	No
Motor Vehicle Theft Investigations	All Citizens	Within City Limits	No	GF	No
Follow-up Investigations/ Other Agencies	All Citizens	Within City Limits	No	GF	No
Vice Investigations	All Citizens	Within City Limits	No	GF	No
Homicide Investigations	All Citizens	Within City Limits	No	GF	No
Crime Scene Processing	Marietta Citizens	Within City Limits	No	GF	No
Police Academy	All Citizens	Within City Limits	Informal, oral agreement	GF	No

Local Governmental Services-Police Department

Service	Client	Geographic Extent of Coverage	Agreements/Contracts Relating to Service	Source of Funding	Duplication of Service? If So, Give Explanation
			re: costs		
Maintenance of Property	All Citizens	Within City Limits	No	GF	No
Maintenance of Records	All Citizens	Within City Limits	No	GF	No
Issuing Permits	All Citizens	Within City Limits	No	GF	No
Maintenance of Evidence	All Citizens	Within City Limits	No	GF	No
Court Services	All Citizens	Within City Limits	No	GF	No
Identification Services	All Citizens	Within City Limits	No	GF	No
Criminal History Checks	All Citizens	Within City Limits	No	GF	No
Drivers' History Checks	All Citizens	Within City Limits	No	GF	No
Records/Report Reproductions	All Citizens	Within City Limits	No	GF	No
Jail Services	All Citizens	Within City Limits	Jail Contract W/ Cobb Co.	GF	No
Crime Prevention	Marietta Citizens	Within City Limits	No	GF	No
Crime Analysis	All Citizens	Within City Limits	No	GF, (also, Have Applied for Fed. Grant)	No
Fleet Maintenance	Marietta Citizens	Within City Limits	No	GF	No
Payroll	Marietta Citizens	Within City Limits	No	GF	No
School Resource Program	Marietta Citizens	Within City Limits		GF, Grant from City Bd. of Ed., & LLEBG Fund (Fed. COPS Grant)	No
Community Outreach Program	Marietta Citizens	Within City Limits		GF & LLEBG Fund	No
Purchasing Equipment/Supplies	Marietta Citizens	Where Necessary	No	GF	No
Fugitive Apprehension	Marietta Citizens	Where Necessary	No	GF	No
Training	Marietta Citizens	Within City Limits	No	GF	No
Search and Rescue Team	All Citizens	Within City Limits	No	GF	No
Marietta Police Explorers	All Citizens	Within City Limits	No	GF	No
Special Response Unit(Tactical/High Risk)	Marietta Citizens	Within City limits	No	GF	No
Honor Guard	Marietta Citizens	Within City Limits	No	GF	No
Critical Response Team	Marietta Citizens	Within City Limits	No	GF	No
Firearms Training Unit	Marietta Citizens	Within City Limits	No	GF	No
*GF means City of Marietta General Fund.					

SERVICE DELIVERY STRATEGY
SUMMARY OF SERVICE DELIVERY ARRANGEMENTS

Instructions:

Make copies of this form and complete one for each service listed on page 1, Section III. Use exactly the same service names listed on page 1. Answer each question below, attaching additional pages as necessary. If the contact person for this service (listed at the bottom of the page) changes, this should be reported to the Department of Community Affairs.

County: Cobb Service: Public Health Services

1. Check the box that best describes the agreed upon delivery arrangement for this service:

- Service will be provided countywide (i.e., including all cities and unincorporated areas) by a single service provider. (If this box is checked, identify the government, authority or organization providing the service.)
- Service will be provided only in the unincorporated portion of the county by a single service provider. (If this box is checked, identify the government, authority or organization providing the service.)
- One or more cities will provide this service only within their incorporated boundaries, and the service will not be provided in unincorporated areas. (If this box is checked, identify the governments, authority or organization providing the service.)
- One or more cities will provide this service only within their incorporated boundaries, and the county will provide the service in unincorporated areas. (If this box is checked, identify the governments, authority or organization providing the service.)
- Other. (If this box is checked, **attach a legible map delineating the service area of each service provider**, and identify the government, authority, or other organization that will provide service within each service area.)

2. In developing the strategy, were overlapping service areas, unnecessary competition and/or duplication of this service identified?

- yes no

If these conditions will continue under the strategy, **attach an explanation for continuing the arrangement** (i.e., overlapping but higher levels of service (See O.C.G.A. 36-70-24(1)), overriding benefits of the duplication, or reasons that overlapping service areas or competition cannot be eliminated).

If these conditions will be eliminated under the strategy, **attach an implementation schedule** listing each step or action that will be taken to eliminate them, the responsible party and the agreed upon deadline for completing it.

3. List each government or authority that will help to pay for this service and indicate how the service will be funded (e.g., enterprise funds, user fees, general funds, special service district revenues, hotel/motel taxes, franchise taxes, impact fees, bonded indebtedness, etc.)

Local Government or Authority:	Funding Method:
Cobb County	State Funding & Grants; fees; General Fund
City of Acworth	No funding contributions
City of Austell	No funding contributions
City of Kennesaw	No funding contributions
City of Marietta	No funding contributions
City of Powder Springs	No funding contributions
City of Smyrna	No funding contributions

4. How will the strategy change the previous arrangements for providing and/or funding this service within the county?

No change

5. List any formal service delivery agreements or intergovernmental contracts that will be used to implement the strategy for this service:

Agreement Name:	Contracting Parties:	Effective and Ending Dates:

6. What other mechanisms (if any) will be used to implement the strategy for this service (e.g., ordinances, resolutions, local acts of the General Assembly, rate or fee changes, etc.), and when will they take effect?

None

7. Person completing form: Rob Hosack

Phone number: (770) 528-2125 Date completed: 12/27/99

8. Is this the person who should be contacted by state agencies when evaluating whether proposed local government projects are consistent with the service delivery strategy? yes no

If not, provide designated contact person(s) and phone number(s) below:

Public Health Services

Cobb County

The Board of Health, with headquarters on County Services Parkway in Marietta, performs its critical functions in six general centers, and an environmental health program. The clinics are strategically located throughout the county, as shown on the attached map. They offer medical services, including diagnostics, physical examinations, family planning, primary care, immunizations and pediatrics. The table below summarizes services available at each clinic. Dental and pharmacy services are available to all customers, even if they are not offered on site. The Cobb County Board of Health also has established a very unique and effective partnership with Promina Northwest Health System, Inc., a for profit health care provider. In addition to maximizing efficiency in operations related issues, the agreement enhances primary care services at all health centers.

Health Center Locations

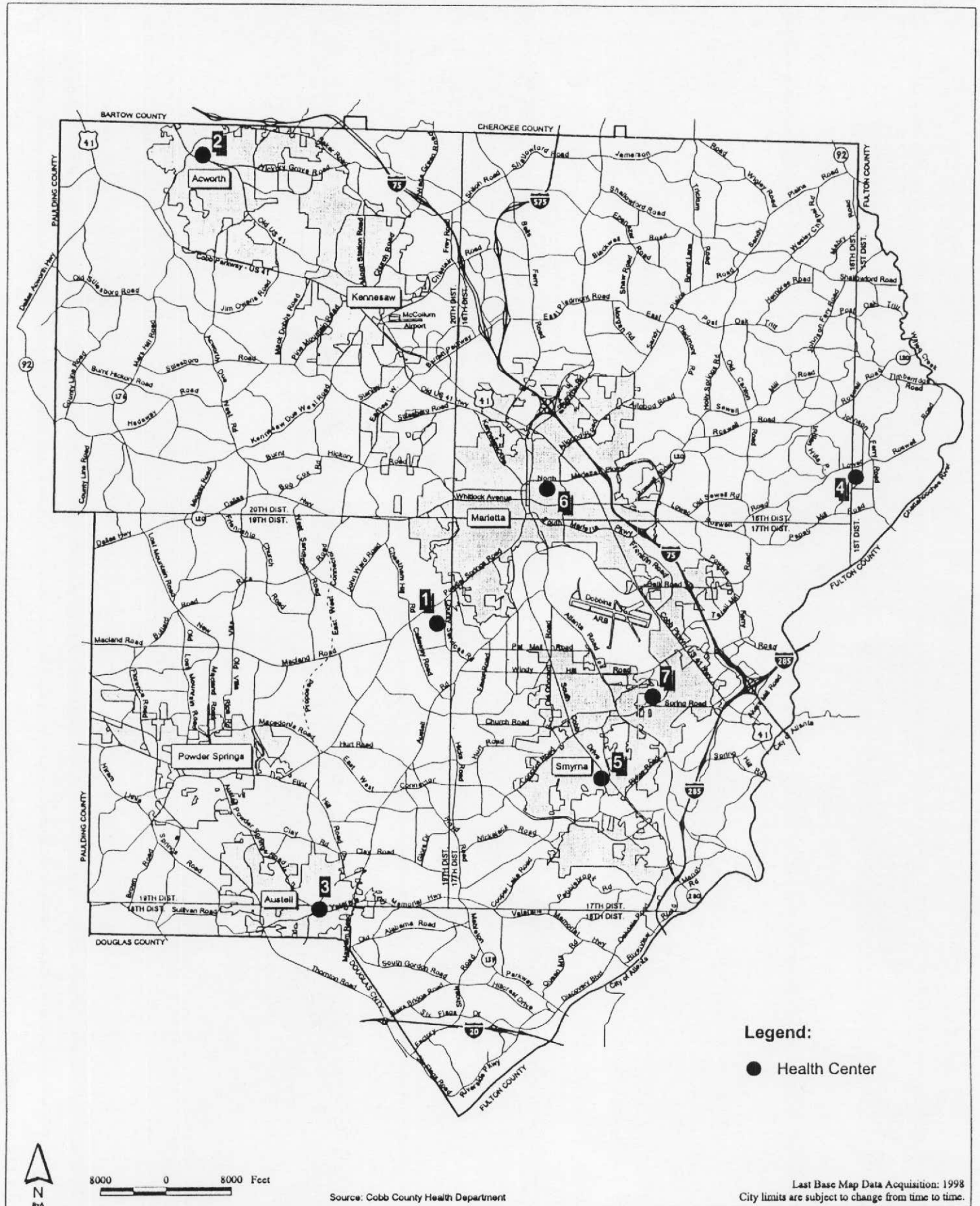


TABLE 74
County Board of Health Services by Center: 1999-2000
Cobb County, Georgia

Map Location	Center/Address/Phone	Child Health	Maternal Health	Family Planning	Adult Health	Nutrition	Dental	Pharmacy	Vital Records
1	Marietta 1650 County Services Pkwy. Marietta 30008 (770) 514-2300	♦	♦	♦	♦	♦	♦	♦	♦
2	Acworth 4489 Acworth Indus. Dr., N.W. Acworth 30101 (770) 974-3330	♦	♦	♦	♦	♦	♦		
3	Austell 6133 Love St. Austell 30106 (770) 739-3200	♦	♦	♦	♦	♦	♦	♦	
4	East Cobb 4400 Lower Roswell Rd. Marietta 30068 (770) 499-4421	♦	♦	♦	♦	♦			
5	Smyrna 3830 South Cobb Dr. Suite 200 Smyrna 30080 (770) 438-5105	♦	♦	♦	♦	♦			
6	Fort Hill/ Roosevelt Cir. 397 Roosevelt Cir. Marietta 30060 (770) 919-0025	♦	♦	♦	♦	♦			
7	Rose Garden Hills Community Center 1861 Teasley Dr. Smyrna 30080 (770) 432-0112								

SOURCE: Cobb County Board of Health

SERVICE DELIVERY STRATEGY
SUMMARY OF SERVICE DELIVERY ARRANGEMENTS

Instructions:

Make copies of this form and complete one for each service listed on page 1, Section III. Use exactly the same service names listed on page 1. Answer each question below, attaching additional pages as necessary. If the contact person for this service (listed at the bottom of the page) changes, this should be reported to the Department of Community Affairs.

County: Cobb Service: Right of Way (ROW) Maintenance (includes litter removal)

1. Check the box that best describes the agreed upon delivery arrangement for this service:

- Service will be provided countywide (i.e., including all cities and unincorporated areas) by a single service provider. (If this box is checked, identify the government, authority or organization providing the service.)
- Service will be provided only in the unincorporated portion of the county by a single service provider. (If this box is checked, identify the government, authority or organization providing the service.)
- One or more cities will provide this service only within their incorporated boundaries, and the service will not be provided in unincorporated areas. (If this box is checked, identify the governments, authority or organization providing the service.)
- One or more cities will provide this service only within their incorporated boundaries, and the county will provide the service in unincorporated areas. (If this box is checked, identify the governments, authority or organization providing the service.)
See attached Overview
- Other. (If this box is checked, **attach a legible map delineating the service area of each service provider**, and identify the government, authority, or other organization that will provide service within each service area.)

2. In developing the strategy, were overlapping service areas, unnecessary competition and/or duplication of this service identified?

- yes no

If these conditions will continue under the strategy, **attach an explanation for continuing the arrangement** (i.e., overlapping but higher levels of service (See O.C.G.A. 36-70-24(l)), overriding benefits of the duplication, or reasons that overlapping service areas or competition cannot be eliminated).

If these conditions will be eliminated under the strategy, **attach an implementation schedule** listing each step or action that will be taken to eliminate them, the responsible party and the agreed upon deadline for completing it.

3. List each government or authority that will help to pay for this service and indicate how the service will be funded (e.g., enterprise funds, user fees, general funds, special service district revenues, hotel/motel taxes, franchise taxes, impact fees, bonded indebtedness, etc.)

Local Government or Authority:	Funding Method:
Cobb County	TIP 1% Revenue, General Fund
City of Acworth	TIP 1% Revenue, General Fund
City of Austell	General Fund, TIP 1% Revenue
City of Kennesaw	General Fund, TIP 1% Revenue
City of Marietta	General Fund, TIP 1% Revenue
City of Powder Springs	General Fund
City of Smyrna	TIP 1% Revenue, General Fund

4. How will the strategy change the previous arrangements for providing and/or funding this service within the county?

No change

5. List any formal service delivery agreements or intergovernmental contracts that will be used to implement the strategy for this service:

Agreement Name:	Contracting Parties:	Effective and Ending Dates:

6. What other mechanisms (if any) will be used to implement the strategy for this service (e.g., ordinances, resolutions, local acts of the General Assembly, rate or fee changes, etc.), and when will they take effect?

7. Person completing form: Rob Hosack

Phone number: (770) 528-2125 Date completed: 12/27/99

8. Is this the person who should be contacted by state agencies when evaluating whether proposed local government projects are consistent with the service delivery strategy? yes no

If not, provide designated contact person(s) and phone number(s) below:

Right of Way (ROW) Maintenance (includes litter removal)

Cobb County

The Operations Division has responsibility for the maintenance of the roads, bridges, rights-of-way, sidewalks, traffic signs and signals, and drainage structures belonging to Cobb County. It is the mission of this division to maintain these units on a day-to-day basis, as well as an emergency basis. The Operations Division is also responsible for new sign and signal installations and the county's Advanced Traffic Management System. TIP revenues of \$15,000,000 are allocated to municipalities over the 4 year sales tax collection period based on city populations.

City of Acworth

The City of Acworth right of way maintenance is included within the city's Department of Public Works. The Public Works Department has 22 employees. The city maintains rights of way throughout the city with a variety of equipment that allows the rights of way to be cut weekly down to a yard type of cut. The city also operates a street sweeper that cleans the city streets. The city also handles rights of way maintenance for roads, bridges and railroad ROW (including litter pickup), sidewalks, traffic signs and drainage structures. Service delivery area is the city limits. As the city annexes, this service boundary shall also increase to include the annexed property(s). Funding is general fund revenues.

City of Austell

The Public Works Department and Street Division handle all maintenance of right-of-ways, and maintain local and state roads within the city limits. This department is funded by the General Fund.

City of Kennesaw

The Public Works Department and Street Division handle all maintenance of right-of-ways, and maintain local, county and state roads within the city limits. This department is funded by the General Fund.

City of Marietta

Service Provided: City employees mow the grass, cut trees and generally landscape and physically maintain all publicly owned right-of-ways in the City of Marietta.

Occasionally the State DOT does some maintenance on right-of-way inside the city.

Funding Provided: Funding is provided through the General Fund of the City of Marietta.

Map of Service Area: All right-of-way maintenance activities are performed wholly within the city limits of the City of Marietta. As the city annexes, this service boundary shall also increase to include the annexed property(s).

City of Powder Springs

Powder Springs provides this service within the City limits. General Fund revenues fund the service.

City of Smyrna

The Public Works Department maintains all public rights-of-way within the city limits. Services include the maintenance of traffic signals, signs, drainage structures, landscaping, cutting grass and litter collection.

SERVICE DELIVERY STRATEGY
SUMMARY OF SERVICE DELIVERY ARRANGEMENTS

Instructions:

Make copies of this form and complete one for each service listed on page 1, Section III. Use exactly the same service names listed on page 1. Answer each question below, attaching additional pages as necessary. If the contact person for this service (listed at the bottom of the page) changes, this should be reported to the Department of Community Affairs.

County: Cobb Service: Sanitation/Solid Waste Services

1. Check the box that best describes the agreed upon delivery arrangement for this service:

- Service will be provided countywide (i.e., including all cities and unincorporated areas) by a single service provider. (If this box is checked, identify the government, authority or organization providing the service.)
- Service will be provided only in the unincorporated portion of the county by a single service provider. (If this box is checked, identify the government, authority or organization providing the service.)
- One or more cities will provide this service only within their incorporated boundaries, and the service will not be provided in unincorporated areas. (If this box is checked, identify the governments, authority or organization providing the service.)
[Solid Waste & Recycling Collection]
- One or more cities will provide this service only within their incorporated boundaries, and the county will provide the service in unincorporated areas. (If this box is checked, identify the governments, authority or organization providing the service.)
- Other. (If this box is checked, **attach a legible map delineating the service area of each service provider**, and identify the government, authority, or other organization that will provide service within each service area.)

2. In developing the strategy, were overlapping service areas, unnecessary competition and/or duplication of this service identified?

- yes no

If these conditions will continue under the strategy, **attach an explanation for continuing the arrangement** (i.e., overlapping but higher levels of service (See O.C.G.A. 36-70-24(l)), overriding benefits of the duplication, or reasons that overlapping service areas or competition cannot be eliminated).

If these conditions will be eliminated under the strategy, **attach an implementation schedule** listing each step or action that will be taken to eliminate them, the responsible party and the agreed upon deadline for completing it.

3. List each government or authority that will help to pay for this service and indicate how the service will be funded (e.g., enterprise funds, user fees, general funds, special service district revenues, hotel/motel taxes, franchise taxes, impact fees, bonded indebtedness, etc.)

Local Government or Authority:	Funding Method:
Cobb County	Tip fees, Recycling Revenues; Permits; General Fund
City of Acworth	User fees
City of Austell	General Fund
City of Kennesaw	General Fund
City of Marietta	General Fund
City of Powder Springs	User fees
City of Smyrna	General Fund

4. How will the strategy change the previous arrangements for providing and/or funding this service within the county?

No change

5. List any formal service delivery agreements or intergovernmental contracts that will be used to implement the strategy for this service:

Agreement Name:	Contracting Parties:	Effective and Ending Dates:

6. What other mechanisms (if any) will be used to implement the strategy for this service (e.g., ordinances, resolutions, local acts of the General Assembly, rate or fee changes, etc.), and when will they take effect?

None

7. Person completing form: Rob Hosack

Phone number: (770) 528-2125 Date completed: 12/27/99

8. Is this the person who should be contacted by state agencies when evaluating whether proposed local government projects are consistent with the service delivery strategy? yes no

If not, provide designated contact person(s) and phone number(s) below:

Sanitation/Solid Waste Services

Cobb County

Waste disposal in Cobb County is provided by both the public and private sector. The existing system involves residential and non residential waste generation, waste collection, hauling, recycling and disposal. Private commercial haulers and Cobb's municipalities collect the solid waste and offer curbside recycling in Cobb County. There are approximately 60 permitted private waste collection firms servicing the unincorporated areas of the county. The private collection firms range from large international firms to small one-truck operations. The larger private firms collect the majority of the county's commercial and industrial waste.

The six incorporated cities in the county provide garbage collection and recycling for their residents. The municipal collection vehicles haul to transfer stations located in Cobb County.

In 1988, an estimated 345,000 tons of waste were disposed at Cobb's landfills. In 1997, the citizens of Cobb County generated an estimated 953,000 tons of waste. Of the total waste generated, 96 percent was disposed out of county. Each of Cobb County's landfills is no longer accepting waste. The County Farm Drive landfill, County Farm Road landfill, and the Cheatham Road landfill are scheduled for closure by the year 2000. Cobb County will operate two solid waste facilities; Cobb County Transfer Station and Co-Composting Facility. The Cobb County Transfer Station continues to provide drop-off recycling services at the Cobb County Transfer Station. Over 2,000,000 pounds of materials were recycled in 1998. All haulers in unincorporated Cobb County are required by ordinance to offer their residential customers' curbside recycling. The Cobb, Marietta, and Smyrna Clean Commissions encourage recycling education and other beautification programs.

City of Acworth

The City of Acworth operates 3 sanitation vehicles that weekly collect household refuse from all citizens throughout the city. The city takes all material collected to a transfer station operated by a private company which then disposes of the material in a licensed landfill. The City of Acworth weekly collects yard waste, brush, and non-refuse material. The city also provides two annual community wide clean-ups. The city takes all material collected to a transfer station operated by a private company which then disposes of the material in a licensed landfill for said items. The City of Acworth contracts with a private company to weekly collect recycling from residents. As the city's contracts with private companies expire, the city plans to seek an agreement with Cobb County on the disposal of material at the county's Co-composting Facility. Service delivery area is the city limits. As the city annexes, this service boundary shall also increase to include the annexed property(s). Funding is from fees for service and general fund.

City of Austell

For citizens wishing to have garbage pickup, the City Sanitation Department sells garbage bags having the city logo. Pickup is every Monday. This department also does citywide cleanup twice a year, picking up trash, large appliances, furniture and other large items. This service is free to the citizens and funded by the General Fund. Service delivery area is the city limits.

City of Kennesaw

The City of Kennesaw currently services all its citizens with sanitation pickup and disposal. This service is twice a week and once a week for recycling. City service is provided by a department supervisor and crew of seventeen. The city owns seven garbage collection trucks. The city pays the county by weight for all solid waste delivered to the county landfill collection area. The city contracts with a private company to pickup recycling materials. Coordination between city and county

departments occurs but does not constitute any overlap of authority. Service delivery area is the city limits.

City of Marietta

Service Provided: The city provides residential solid waste collection and brush pickup/composting services as well as commercial solid waste collection services for businesses located in the Central Business District (CBD). The Sanitation Department picks up newspapers from residential customers for recycling. The city is also involved in a voluntary comprehensive residential recycling program with an independent contractor.

Funding Provided: Funding is provided through the General Fund of the City of Marietta.

Map of Service Area: All sanitation collection/solid waste management, as well as recycling collection is performed wholly within the city limits of the City of Marietta. As the city annexes, this service boundary shall also increase to include the annexed property(s).

City of Powder Springs

Powder Springs collects and disposes of residential waste within the City limits and in several neighborhoods around the City. User fees fund the service.

City of Smyrna

The City of Smyrna provides sanitation services only within the confines of our municipal boundaries.

The extent of sanitation services include household garbage, refuse collection at curbside once or twice a week dependent upon location. Recycling collection once a week, once a week trash collection, leaf collection is provided once a month, four months a year and limb chipping at curbside on a monthly basis.

SERVICE DELIVERY STRATEGY
SUMMARY OF SERVICE DELIVERY ARRANGEMENTS

Instructions:

Make copies of this form and complete one for each service listed on page 1, Section III. Use exactly the same service names listed on page 1. Answer each question below, attaching additional pages as necessary. If the contact person for this service (listed at the bottom of the page) changes, this should be reported to the Department of Community Affairs.

County: Cobb Service: Senior Services

1. Check the box that best describes the agreed upon delivery arrangement for this service:

- Service will be provided countywide (i.e., including all cities and unincorporated areas) by a single service provider. (If this box is checked, identify the government, authority or organization providing the service.)
- Service will be provided only in the unincorporated portion of the county by a single service provider. (If this box is checked, identify the government, authority or organization providing the service.)
- One or more cities will provide this service only within their incorporated boundaries, and the service will not be provided in unincorporated areas. (If this box is checked, identify the governments, authority or organization providing the service.)
- One or more cities will provide this service only within their incorporated boundaries, and the county will provide the service in unincorporated areas. (If this box is checked, identify the governments, authority or organization providing the service.)
- Other. (If this box is checked, **attach a legible map delineating the service area of each service provider**, and identify the government, authority, or other organization that will provide service within each service area.)

2. In developing the strategy, were overlapping service areas, unnecessary competition and/or duplication of this service identified?

- yes no

If these conditions will continue under the strategy, **attach an explanation for continuing the arrangement** (i.e., overlapping but higher levels of service (See O.C.G.A. 36-70-24(l)), overriding benefits of the duplication, or reasons that overlapping service areas or competition cannot be eliminated).

If these conditions will be eliminated under the strategy, **attach an implementation schedule** listing each step or action that will be taken to eliminate them, the responsible party and the agreed upon deadline for completing it.

3. List each government or authority that will help to pay for this service and indicate how the service will be funded (e.g., enterprise funds, user fees, general funds, special service district revenues, hotel/motel taxes, franchise taxes, impact fees, bonded indebtedness, etc.)

Local Government or Authority:	Funding Method:
Cobb County	Federal, State & Local Grants; Fees; General Fund
City of Acworth	General Fund
City of Austell	N/A
City of Kennesaw	General fund
City of Marietta	General fund
City of Powder Springs	Dues, Contribution, General Fund
City of Smyrna	General Fund/Community Development Funds

4. How will the strategy change the previous arrangements for providing and/or funding this service within the county?

No change

5. List any formal service delivery agreements or intergovernmental contracts that will be used to implement the strategy for this service:

Agreement Name:	Contracting Parties:	Effective and Ending Dates:

6. What other mechanisms (if any) will be used to implement the strategy for this service (e.g., ordinances, resolutions, local acts of the General Assembly, rate or fee changes, etc.), and when will they take effect?

None

7. Person completing form: Rob Hosack

Phone number: (770) 528-2125 Date completed: 12/27/99

8. Is this the person who should be contacted by state agencies when evaluating whether proposed local government projects are consistent with the service delivery strategy? yes no

If not, provide designated contact person(s) and phone number(s) below:

Senior Services

Cobb County

Cobb County's senior population (55 years and up) is currently over 100,000 strong. Cobb Senior Services provides an array of services to meet the needs of today's seniors and searches for solutions to their challenges of tomorrow.

In 1972, the Marietta-Cobb Community Service Center was created by the Marietta Housing Authority. When the agency became a part of Cobb County Government in 1984, the name was changed to Cobb Senior Services.

Today, Cobb Senior Services staffs 60 full-time and 39 part-time employees. Cobb Senior Services provides seniors with transportation, home delivered meals, senior centers/congregate meals, in-home services, adult day care services, volunteer services and multipurpose senior centers. The City of Marietta sends municipal staff to various senior centers throughout the county to conduct programs. Title III of the Older Americans Act established a grant program structure of funneling grant moneys through county-based aging agencies, such as Cobb Senior Services. Please see the attached map for the locations of Cobb Senior Services' senior centers.

City of Acworth

City provides a monthly luncheon and activities for the North Cobb, Acworth, Kennesaw Senior citizens. The city also coordinates the activities in cooperation with Cobb County. The city is also exploring other activities and services to provide through its Parks and Recreation Department. Funding is the city's general fund.

City of Kennesaw

City provides a facility, utilities, maintenance upkeep, and supplies for the North Cobb Service Center that services the residents of Kennesaw, Acworth and surrounding areas. Service delivery area is city limits.

City of Marietta

Service Provided: City staff coordinates recreational and social activities for senior citizens in the city. The City also coordinates the Cobb Senior Games in cooperation with Cobb County.

Funding Provided: Funding is provided by the General fund of the City of Marietta.

Map of Service Area: All Senior service activities are performed wholly within the city limits of the City of Marietta.

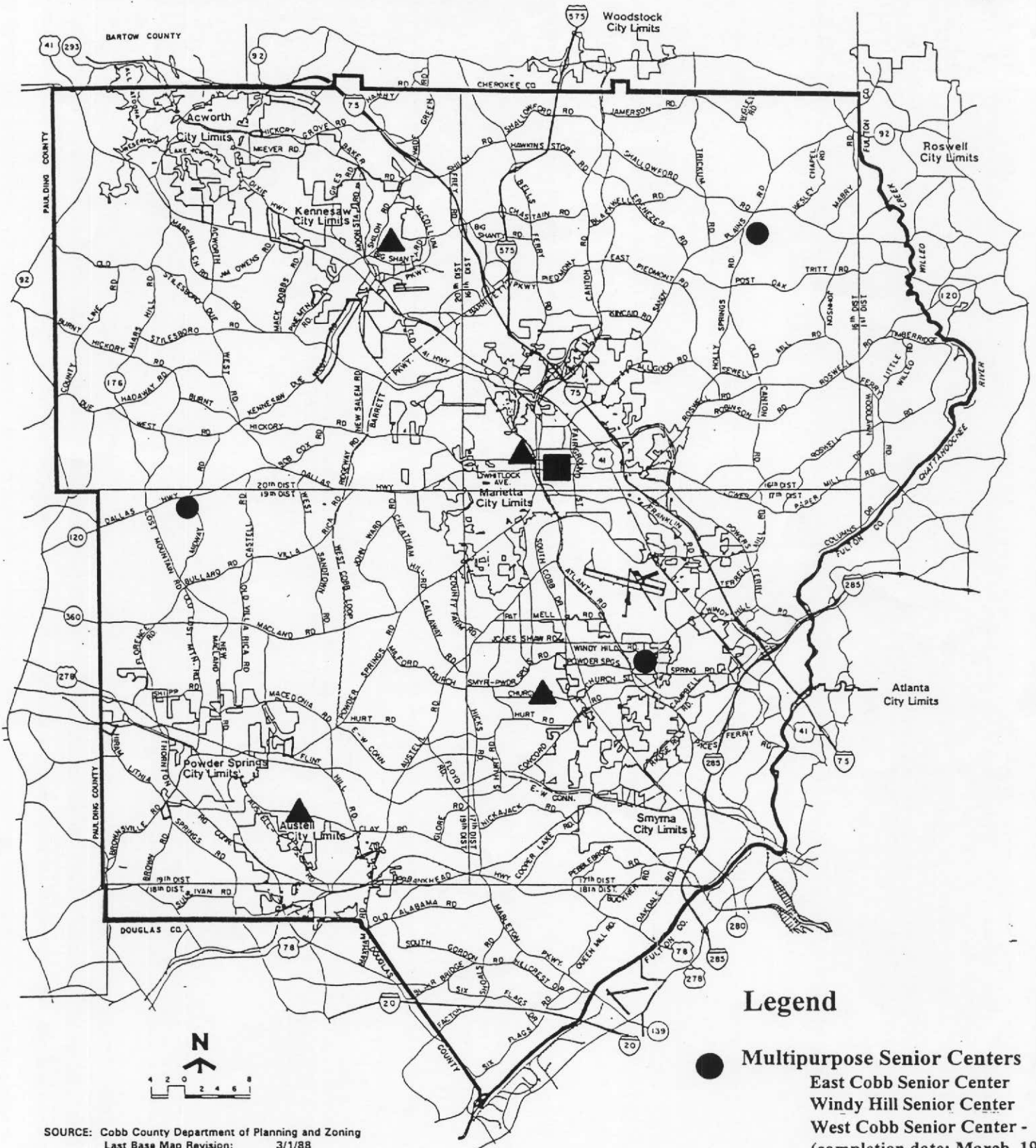
City of Powder Springs

Powder Springs provides this service within the City limits. Member dues, contributions, grants and General Fund revenues fund the service.

City of Smyrna

Senior adult services are offered through the Programs Division of the Parks and Recreation Department. Two staff persons are responsible for the provision of services that include year-round water aerobics, swim lessons, therapy exercise, bus trips and tours, hiking and walking club, crafts workshops, socials and parties, and health fairs. The Senior Aquatics Center hosts all aquatics programming and is open six days per week. Under construction at Church Street are shuffleboard and bocci courts. Recreational and tournament play is planned for spring 2000 at this location. A large picnic pavilion was constructed for senior use at Church Street in 1998. These facilities were built using federal grant monies.

A 24-passenger bus and 15-passenger van used for trips were also purchased using federal funds. The operating budget is funded by the City's General Fund. Service delivery area is city limits.



SOURCE: Cobb County Department of Planning and Zoning
 Last Base Map Revision: 3/1/88

COBB COUNTY, GEORGIA

LEGEND

- Existing Road
- - - - - Approved Road Alignment
- ++++ Existing Rail
- - - - - Approved General Road Corridor

Legend

- Multipurpose Senior Centers
 East Cobb Senior Center
 Windy Hill Senior Center
 West Cobb Senior Center -
 (completion date: March, 1997)
- ▲ Senior Nutrition Centers
 Austell Senior Center
 Kennesaw Senior Center
 Marietta Senior Center
 Smyrna Senior Center
- Adult Day Center

COBB SENIOR SERVICES
FACILITY DEVELOPMENT PLAN
SEPTEMBER 1999

Current Facilities:

Senior Centers: Each weekday, four nutrition centers serve hot, lunches to clients. In addition to the meals, the centers provide activities such as music, arts and crafts, games, exercise, trips and special events. Managed by a Program Leader- and assisted by volunteers and a site council - these facilities maintain information on nutrition, health, conseling and community resources. They are open Monday through Friday, 8 AM until 4 PM. Door to door transportation can be provided.

Center Locations:

Austell Senior Center
5580 Austell-Powder Springs Road
Austell, GA 30001

Kennesaw Senior Center
2753 Watts Drive
Kennesaw, GA 30144

Marietta Senior Center
32 North Fairground Street
Marietta, GA 30060

Smyrna Senior Center
884 Church Street
Smyrna, GA 30080

Multi-Purpose Senior Centers:

These facilities provide comfortable meeting space, class rooms and game rooms. Social and recreational activities include computer courses, dance classes, billiards, card games and day trips. Centers are open to all residents at no charge although classes and activities are offered at cost.

Center Locations:

Freeman Poole Senior Center
4025 South Hurt Road
Smyrna, GA 30082

East Cobb Senior Center
3332 Sandy Plains Road
Marietta, GA 30066

Windy Hill Senior Center
1885 Roswell Street
Smyrna, GA 30080

West Cobb Senior Center
4915 Dallas Highway
Powder Springs, GA 30127

Buildings are 19,000 square feet. They include lobby area, 5000 sq. ft. multipurpose room, recreation room, lounge/breakroom with appliances, full catering kitchen, and large storage area.

Estimated planning and construction cost: \$2,198,400 (not including land)

Operating Costs:	Personnel (5)	\$190,000
	Operating	<u>35,000</u>
Total Cost:		\$225,000

Development Plan:

Construction of additional multipurpose centers will be done by the County based on priorities established by the Board of Commissioners and availability of funding for both construction and operations costs. Location of these centers would likely be in North Cobb to serve the Kennesaw/Acworth area, Marietta, and the Powder Springs Austell area.

SERVICE DELIVERY STRATEGY
SUMMARY OF SERVICE DELIVERY ARRANGEMENTS

Instructions:

Make copies of this form and complete one for each service listed on page 1, Section III. Use exactly the same service names listed on page 1. Answer each question below, attaching additional pages as necessary. If the contact person for this service (listed at the bottom of the page) changes, this should be reported to the Department of Community Affairs.

County: Cobb Service: Street Maintenance Services (includes signals, signs & bridges)

1. Check the box that best describes the agreed upon delivery arrangement for this service:

- Service will be provided countywide (i.e., including all cities and unincorporated areas) by a single service provider. (If this box is checked, identify the government, authority or organization providing the service.)
- Service will be provided only in the unincorporated portion of the county by a single service provider. (If this box is checked, identify the government, authority or organization providing the service.)
- One or more cities will provide this service only within their incorporated boundaries, and the service will not be provided in unincorporated areas. (If this box is checked, identify the governments, authority or organization providing the service.)
- One or more cities will provide this service only within their incorporated boundaries, and the county will provide the service in unincorporated areas. (If this box is checked, identify the governments, authority or organization providing the service.)
- Other. (If this box is checked, **attach a legible map delineating the service area of each service provider**, and identify the government, authority, or other organization that will provide service within each service area.)

2. In developing the strategy, were overlapping service areas, unnecessary competition and/or duplication of this service identified?

- yes no

If these conditions will continue under the strategy, **attach an explanation for continuing the arrangement** (i.e., overlapping but higher levels of service (See O.C.G.A. 36-70-24(l)), overriding benefits of the duplication, or reasons that overlapping service areas or competition cannot be eliminated).

If these conditions will be eliminated under the strategy, **attach an implementation schedule** listing each step or action that will be taken to eliminate them, the responsible party and the agreed upon deadline for completing it.

3. List each government or authority that will help to pay for this service and indicate how the service will be funded (e.g., enterprise funds, user fees, general funds, special service district revenues, hotel/motel taxes, franchise taxes, impact fees, bonded indebtedness, etc.)

Local Government or Authority:	Funding Method:
Cobb County	TIP - 1% Revenue & General Fund
City of Acworth	TIP - 1% Revenue & General Fund & LARP Funds
City of Austell	General Fund; 1% Revenues
City of Kennesaw	General Fund; 1% Revenues
City of Marietta	General Fund; 1% Revenues
City of Powder Springs	General Fund; 1% Revenues
City of Smyrna	1% Special Revenue; General Fund

4. How will the strategy change the previous arrangements for providing and/or funding this service within the county?

No change

5. List any formal service delivery agreements or intergovernmental contracts that will be used to implement the strategy for this service:

Agreement Name:	Contracting Parties:	Effective and Ending Dates:

6. What other mechanisms (if any) will be used to implement the strategy for this service (e.g., ordinances, resolutions, local acts of the General Assembly, rate or fee changes, etc.), and when will they take effect?

7. Person completing form: Rob Hosack

Phone number: (770) 528-2125 Date completed: 12/27/99

8. Is this the person who should be contacted by state agencies when evaluating whether proposed local government projects are consistent with the service delivery strategy? yes no

If not, provide designated contact person(s) and phone number(s) below:

Street Maintenance Services (includes signals, signs & bridges)

Cobb County

Transportation is a countywide service. Cobb County maintains many arterial and major collector roadways inside and outside of municipal boundaries (please see attached maps and charts). Access control and signalization are two of many critical components of a transportation corridor. Uncoordinated decisions regarding access or signalization can have detrimental effects on the entire corridor, i.e. - one local government allows an ill advised curb cut which can result in excessive queues and congestion from the curb cut. TIP revenues of \$15,000,000 were allocated to municipalities over the 4-year collection period based on population of cities.

City of Acworth

The City of Acworth Public works department maintains all streets throughout the city except for State Routes. The city replaces all signs throughout the city but does get the signs from the Cobb County Department of Transportation Sign Shop. Cobb County maintains the traffic signals in the city. Service delivery area is the city limits. As the city annexes, this service boundary shall also increase to include the annexed property(s). Funding is general fund revenues, and 1% road tax and LARP Funds.

City of Austell

The Austell Public Works Department oversees the Street Department which maintains the city streets. Maintenance includes patching potholes, repairing curbs and gutters, installing new sidewalks and curbing. The department also maintains sight visibility and street signage, supplied by Cobb County Department of Transportation Sign Shop, by clearing limbs and brush. This is funded by LARP, the General Fund and the 1% Road Tax.

City of Kennesaw

The City of Kennesaw has its own Street Department consisting of a department supervisor and a crew of sixteen who currently maintain approximately 90 miles of roads for road, curb and gutter, sidewalk, and drainage repair and vegetation control. The county maintains Highway 41 that runs through the southern portion of the city. All signalization is supported and maintained by the county even on roads and streets that are the responsibility of the city to maintain. There are currently eighteen intersections with traffic lights within the city limits. The city has one "major" bridge that crosses over a railroad and it is under oversight of the county and state. Coordination between city and county departments occurs but does not constitute any overlap of authority.

City of Marietta

Service Provided: The city repairs, paves and generally maintains all public roadways in the city. Street maintenance on state routes may be maintained by the State of Georgia Department of Transportation. When an annexation by the City of Marietta occurs, the Street Maintenance Boundary (including signals, signs and bridges) may be expanded by mutual agreement of Cobb County and the City of Marietta.

Funding Provided: Funding is provided for local road maintenance by the General Fund of the City of Marietta. Road construction and improvement projects are partially funded by the remainder of funds available in the Transportation Improvement Program (TIP) 1% sales tax fund. The State of Georgia grants road maintenance funding to the city through Local Assistance Road Program (LARP) funds.

Map of Service Area: All street maintenance services are performed wholly within the city limits of the City of Marietta.

City of Powder Springs

Powder Springs provides this service within the City limits. General Fund revenues fund the service.

City of Smyrna

The City of Smyrna provides street maintenance services only within the confines of our municipal boundaries. The City of Smyrna maintains street surfaces including resurfacing, street curbing, sidewalks, grass cutting and landscaping maintenance within their street right-of-way boundaries. Street signage and traffic signals are also maintained and installed by the City of Smyrna.

SERVICE DELIVERY STRATEGY
SUMMARY OF SERVICE DELIVERY ARRANGEMENTS

Instructions:

Make copies of this form and complete one for each service listed on page 1, Section III. Use exactly the same service names listed on page 1. Answer each question below, attaching additional pages as necessary. If the contact person for this service (listed at the bottom of the page) changes, this should be reported to the Department of Community Affairs.

County: Cobb Service: Tax Assessor Services

1. Check the box that best describes the agreed upon delivery arrangement for this service:

- Service will be provided countywide (i.e., including all cities and unincorporated areas) by a single service provider. (If this box is checked, identify the government, authority or organization providing the service.)
- Service will be provided only in the unincorporated portion of the county by a single service provider. (If this box is checked, identify the government, authority or organization providing the service.)
- One or more cities will provide this service only within their incorporated boundaries, and the service will not be provided in unincorporated areas. (If this box is checked, identify the governments, authority or organization providing the service.)
- One or more cities will provide this service only within their incorporated boundaries, and the county will provide the service in unincorporated areas. (If this box is checked, identify the governments, authority or organization providing the service.)
- Other. (If this box is checked, **attach a legible map delineating the service area of each service provider**, and identify the government, authority, or other organization that will provide service within each service area.)

2. In developing the strategy, were overlapping service areas, unnecessary competition and/or duplication of this service identified?
 yes no

If these conditions will continue under the strategy, **attach an explanation for continuing the arrangement** (i.e., overlapping but higher levels of service (See O.C.G.A. 36-70-24(l)), overriding benefits of the duplication, or reasons that overlapping service areas or competition cannot be eliminated).

If these conditions will be eliminated under the strategy, **attach an implementation schedule** listing each step or action that will be taken to eliminate them, the responsible party and the agreed upon deadline for completing it.

3. List each government or authority that will help to pay for this service and indicate how the service will be funded (e.g., enterprise funds, user fees, general funds, special service district revenues, hotel/motel taxes, franchise taxes, impact fees, bonded indebtedness, etc.)

Local Government or Authority:	Funding Method:
Cobb County	General Fund
City of Acworth	N/A
City of Austell	N/A
City of Kennesaw	N/A
City of Marietta	N/A
City of Powder Springs	N/A
City of Smyrna	N/A

4. How will the strategy change the previous arrangements for providing and/or funding this service within the county?
 No change

5. List any formal service delivery agreements or intergovernmental contracts that will be used to implement the strategy for this service:

Agreement Name:	Contracting Parties:	Effective and Ending Dates:

6. What other mechanisms (if any) will be used to implement the strategy for this service (e.g., ordinances, resolutions, local acts of the General Assembly, rate or fee changes, etc.), and when will they take effect?
 No change

7. Person completing form: Rob Hosack
 Phone number: (770) 528-2125 Date completed: 12/27/99

8. Is this the person who should be contacted by state agencies when evaluating whether proposed local government projects are consistent with the service delivery strategy? yes no
 If not, provide designated contact person(s) and phone number(s) below:

Tax Assessor Services

Cobb County

The Board of Tax Assessors (BTA) is an autonomous board whose members are appointed by the County Commission for four year terms, have specific responsibilities, and employ the Chief Appraiser who is responsible for the operation and functioning of the county appraisal staff. Official Code of Georgia (O.C.G.A.) 48-5-290, 264, 299, and others.

It is the duty of the Board of Tax Assessors to see that all taxable property within the county is returned and assessed for taxes at its fair market value and that each taxpayer shall pay as nearly as possible only his proportionate share of taxes (equalization).

O.C.G.A. 48-5-306. It is the duty of the Board of Tax Assessors to maintain all tax records and maps for the county including, but not limited to, the mapping, platting, cataloging, and indexing of all real and personal property in the county. O.C.G.A. 48-5-263. The City of Marietta also does mapping; but does so for a slightly higher level of sophistication (GIS). It is the duty of the Board of Tax Assessors to provide for the training of new appraisers and the continuing education of experienced appraisers. O.C.G.A. 48-5-263, 267, 268.

SERVICE DELIVERY STRATEGY
SUMMARY OF SERVICE DELIVERY ARRANGEMENTS

Instructions:

Make copies of this form and complete one for each service listed on page 1, Section III. Use exactly the same service names listed on page 1. Answer each question below, attaching additional pages as necessary. If the contact person for this service (listed at the bottom of the page) changes, this should be reported to the Department of Community Affairs.

County: Cobb Service: Tax Commissioners Services

1. Check the box that best describes the agreed upon delivery arrangement for this service:

- Service will be provided countywide (i.e., including all cities and unincorporated areas) by a single service provider. (If this box is checked, identify the government, authority or organization providing the service.)
- Service will be provided only in the unincorporated portion of the county by a single service provider. (If this box is checked, identify the government, authority or organization providing the service.)
- One or more cities will provide this service only within their incorporated boundaries, and the service will not be provided in unincorporated areas. (If this box is checked, identify the governments, authority or organization providing the service.)
- One or more cities will provide this service only within their incorporated boundaries, and the county will provide the service in unincorporated areas. (If this box is checked, identify the governments, authority or organization providing the service.)
- Other. (If this box is checked, **attach a legible map delineating the service area of each service provider**, and identify the government, authority, or other organization that will provide service within each service area.)

2. In developing the strategy, were overlapping service areas, unnecessary competition and/or duplication of this service identified?

- yes no

If these conditions will continue under the strategy, **attach an explanation for continuing the arrangement** (i.e., overlapping but higher levels of service (See O.C.G.A. 36-70-24(l)), overriding benefits of the duplication, or reasons that overlapping service areas or competition cannot be eliminated).

If these conditions will be eliminated under the strategy, **attach an implementation schedule** listing each step or action that will be taken to eliminate them, the responsible party and the agreed upon deadline for completing it.

3. List each government or authority that will help to pay for this service and indicate how the service will be funded (e.g., enterprise funds, user fees, general funds, special service district revenues, hotel/motel taxes, franchise taxes, impact fees, bonded indebtedness, etc.)

Local Government or Authority:	Funding Method:
Cobb County	Taxes (Property & Ad Valorem)
City of Acworth	Taxes (Property & Ad Valorem)
City of Austell	Taxes (Property & Ad Valorem)
City of Kennesaw	Taxes (Property & Ad Valorem)
City of Marietta	Taxes (Property & Ad Valorem)
City of Powder Springs	Taxes (Property & Ad Valorem)
City of Smyrna	Taxes (Property & Ad Valorem)

4. How will the strategy change the previous arrangements for providing and/or funding this service within the county?

No change

5. List any formal service delivery agreements or intergovernmental contracts that will be used to implement the strategy for this service:

Agreement Name:	Contracting Parties:	Effective and Ending Dates:

6. What other mechanisms (if any) will be used to implement the strategy for this service (e.g., ordinances, resolutions, local acts of the General Assembly, rate or fee changes, etc.), and when will they take effect?

None

7. Person completing form: Rob Hosack

Phone number: (770) 528-2125 Date completed: 12/27/99

8. Is this the person who should be contacted by state agencies when evaluating whether proposed local government projects are consistent with the service delivery strategy? yes no

If not, provide designated contact person(s) and phone number(s) below:

Tax Commissioners Services

Cobb County

The office of the Tax Commissioner is responsible for every phase of property tax collection including homestead exemptions, preparation of the tax digest, billing, accounting, and disbursements. Property taxes include those assessed on real estate, public utilities, tangible personal property (boats, aircraft, machinery, business inventory, etc.), and ad valorem taxes on motor vehicles and mobile homes. These collections are disbursed in a timely manner to the appropriate governing authorities of the state, county, schools, municipalities and the Community Improvement District with detailed reports.

SERVICE DELIVERY STRATEGY
SUMMARY OF SERVICE DELIVERY ARRANGEMENTS

Instructions:

Make copies of this form and complete one for each service listed on page 1, Section III. Use exactly the same service names listed on page 1. Answer each question below, attaching additional pages as necessary. If the contact person for this service (listed at the bottom of the page) changes, this should be reported to the Department of Community Affairs.

County: Cobb Service: Transit Services (CCT)

1. Check the box that best describes the agreed upon delivery arrangement for this service:

- Service will be provided countywide (i.e., including all cities and unincorporated areas) by a single service provider. (If this box is checked, identify the government, authority or organization providing the service.)
- Service will be provided only in the unincorporated portion of the county by a single service provider. (If this box is checked, identify the government, authority or organization providing the service.)
- One or more cities will provide this service only within their incorporated boundaries, and the service will not be provided in unincorporated areas. (If this box is checked, identify the governments, authority or organization providing the service.)
- One or more cities will provide this service only within their incorporated boundaries, and the county will provide the service in unincorporated areas. (If this box is checked, identify the governments, authority or organization providing the service.)
- Other. (If this box is checked, **attach a legible map delineating the service area of each service provider**, and identify the government, authority, or other organization that will provide service within each service area.)

2. In developing the strategy, were overlapping service areas, unnecessary competition and/or duplication of this service identified?

- yes no

If these conditions will continue under the strategy, **attach an explanation for continuing the arrangement** (i.e., overlapping but higher levels of service (See O.C.G.A. 36-70-24(l)), overriding benefits of the duplication, or reasons that overlapping service areas or competition cannot be eliminated).

If these conditions will be eliminated under the strategy, **attach an implementation schedule** listing each step or action that will be taken to eliminate them, the responsible party and the agreed upon deadline for completing it.

3. List each government or authority that will help to pay for this service and indicate how the service will be funded (e.g., enterprise funds, user fees, general funds, special service district revenues, hotel/motel taxes, franchise taxes, impact fees, bonded indebtedness, etc.)

Local Government or Authority:	Funding Method:
Cobb County	Passenger Fares; Transportation Grants (FTA & GDOT); Fees
City of Acworth	N/A
City of Austell	N/A
City of Kennesaw	N/A
City of Marietta	N/A
City of Powder Springs	N/A
City of Smyrna	N/A

4. How will the strategy change the previous arrangements for providing and/or funding this service within the county?

No change

5. List any formal service delivery agreements or intergovernmental contracts that will be used to implement the strategy for this service:

Agreement Name:	Contracting Parties:	Effective and Ending Dates:

6. What other mechanisms (if any) will be used to implement the strategy for this service (e.g., ordinances, resolutions, local acts of the General Assembly, rate or fee changes, etc.), and when will they take effect?

None

7. Person completing form: Rob Hosack

Phone number: (770) 528-2125 Date completed: 12/27/99

8. Is this the person who should be contacted by state agencies when evaluating whether proposed local government projects are consistent with the service delivery strategy? yes no

If not, provide designated contact person(s) and phone number(s) below:

Transit Services (CCT)

Cobb County

The Transit Division's function is to develop, implement, and manage a comprehensive public transportation system which is safe, reliable, attractive, convenient, and affordable. It is the division's responsibility to ensure that the public transportation services will be provided at a reasonable cost to the county, will contribute to the economic development of the county and to the mitigation of traffic congestion, air pollution, commuting costs, and stresses. Services include a marketing program that encourages maximum use of the public transportation system, including not only fixed route service, but paratransit service as well.

Revised "Water Distribution Services Agreement - As part of Aug 2 2004 Amendment - Deletas Konesaw AS AN Agreed upon provider AND Revises water (And some) service AREA MAPS for ALL cities EXCEPT SMYRNA



SERVICE DELIVERY STRATEGY
SUMMARY OF SERVICE DELIVERY ARRANGEMENTS PAGE 2

Instructions:

Make copies of this form and complete one for each service listed on page 1, Section III. Use exactly the same service names listed on page 1. Answer each question below, attaching additional pages as necessary. If the contact person for this service (listed at the bottom of the page) changes, this should be reported to the Department of Community Affairs.

County: Cobb

Service: Water Distribution Services

1. Check the box that best describes the agreed upon delivery arrangement for this service:

Service will be provided countywide (i.e., including all cities and unincorporated areas) by a single service provider. (If this box is checked, identify the government, authority or organization providing the service.): _____

Service will be provided only in the unincorporated portion of the county by a single service provider. (If this box is checked, identify the government, authority or organization providing the service.): _____

One or more cities will provide this service only within their incorporated boundaries, and the service will not be provided in unincorporated areas. (If this box is checked, identify the government(s), authority or organization providing the service): _____

One or more cities will provide this service only within their incorporated boundaries, and the county will provide the service in unincorporated areas. (If this box is checked, identify the government(s), authority or organization providing the service.): _____

Other (If this box is checked, **attach a legible map delineating the service area of each service provider**, and identify the government, authority, or other organization that will provide service within each service area.): _____

2. In developing the strategy, were overlapping service areas, unnecessary competition and/or duplication of this service identified?

Yes No

If these conditions will continue under the strategy, **attach an explanation for continuing the arrangement** (i.e., overlapping but higher levels of service (See O.C.G.A. 36-70-24(1)), overriding benefits of the duplication, or reasons that overlapping service areas or competition cannot be eliminated).

If these conditions will be eliminated under the strategy, **attach an implementation schedule** listing each step or action that will be taken to eliminate them, the responsible party and the agreed upon deadline for completing it.

3. List each government or authority that will help to pay for this service and indicate how the service will be funded (e.g., enterprise funds, user fees, general funds, special service district revenues, hotel/motel taxes, franchise taxes, impact fees, bonded indebtedness, etc.).

<i>Local Government or Authority:</i>	<i>Funding Method:</i>
Cobb County	Water Fees
City of Austell	Water Fees
City of Powder Springs	Water Fees
City of Smyrna	Water Fees
City of Marietta	Water Fees

4. How will the strategy change the previous arrangements for providing and/or funding this service within the county?

1. Cobb County and the City of Kennesaw are negotiating the purchase of the City's Water and Sewer system by the County and anticipate public hearings to consider and approve the sale of such system. Cobb County and the City of Smyrna have negotiated and approved a new boundary agreement that provides in part for water distribution services.

5. List any formal service delivery agreements or intergovernmental contracts that will be used to implement the strategy for this service:

<i>Agreement Name:</i>	<i>Contracting Parties:</i>	<i>Effective and Ending Dates:</i>
AGREEMENT FOR WHOLESALE WASTEWATER TREATMENT SERVICE, RE	Cobb County and the City of Smyrna	August 1, 2004 ending August 1, 2035

6. What other mechanisms (if any) will be used to implement the strategy for this service (e.g., ordinances, resolutions, local acts of the General Assembly, rate or fee changes, etc.), and when will they take effect?

7. Person completing form: Rob Hosack
 Phone number: 770-528-2125 Date completed: July 7, 2004

8. Is this the person who should be contacted by state agencies when evaluating whether proposed local government projects are consistent with the service delivery strategy? Yes No

If not, provide designated contact person(s) and phone number(s) below:

Water Distribution Services

Cobb County

The Cobb County Water System (CCWS) distributes potable water in the unincorporated portions of the county and in the City of Acworth via the purchase agreement in 1987 portions of the majority of the cities within Cobb County. The CCWS has approximately 142,000 146,400 customers (~~roughly 450,000~~ persons). It maintains some 2,470 miles of water lines and 13,370 fire hydrants. The CCWS service area includes a normal operating pressure zone and three high pressure zones. The normal operating pressure zone consists of the areas in the CCWS service area with ground elevations below 1,150 feet. Because of variations in ground elevation, the operating pressure in the normal zone varies between 40 and 200 psi. Approximately 95% of the CCWS service area is in this normal pressure zone.

The Cobb County-Marietta Water authority maintains one high pressure zone, the Blackjack Mountain High Service Area (Groover Tank). The CCWS has recently obtained the Sweat Mountain High Service Area from the Authority, and has completed construction for the Lost Mountain High Service Area. For the Sweat Mountain High Service Area, water service is provided to a ground elevation of 1,447 feet. In the Blackjack Mountain High Service Area, water service is provided up to an elevation of 1,257 feet. In the Lost Mountain High Service Area, water service is provided up to an elevation of 1,400 feet. Booster pumps are used to lift water from the normal operating pressure zone to the storage tanks for Sweat Mountain, Lost Mountain and Blackjack Mountain.

The Cities of Marietta, Smyrna, ~~Kennesaw~~, Powder Springs, and Austell distribute water within their water and sewer service area boundaries. The attached map shows these generalized service areas. ~~A summary reference chart of these service agreements is attached.~~ The City of Kennesaw and Cobb County are, however, negotiating the purchase of the City of Kennesaw's Water and Sewer system by the County and anticipate public hearings to consider and approve the sale of such system. The CCWS distribution system is used to transmit water to these municipal systems. The flow between each system is measured at master meters, which are located at the service boundaries. The CCWS maintains these meters. In some instances the boundaries extend beyond the corporate limits; in other cases the county water system serves areas within city limits. These unique instances could represent a duplication of services. In 1991, a Report of the Analysis and Computer Modeling of Cobb County's Water Distribution System was prepared by Metcalf & Eddy, Inc. (ME). The CCWS is currently preparing an update to this analysis.

Unless otherwise specified by the individual water and sewer boundary agreements existing between Cobb County and its municipalities; or as may be dictated by other legal instruments/agreements, any extraterritorial water and sewer service extensions shall be agreed upon by both parties and consistent with the respective comprehensive plans.

City of Austell

The Austell Water Department purchases water from the Cobb/Marietta Water Authority. This department consists of two (2) maintenance workers, two (2) meter readers and a billing clerk. The city maintains its own water and sewer lines. This service is funded from user fees and the General Fund.

City of Kennesaw

Kennesaw distributes drinking water purchased from Cobb-Marietta Water Authority & Cobb Water System. The city serves approximately 3,500 customers. This service is funded by fees for service. The City of Kennesaw and Cobb County are negotiating the purchase of the City's Water and Sewer system by the County and anticipate public hearings to consider and approve the sale of such system

City of Marietta

Service Provided: Marietta Water provides water distribution and meter reading services to customers inside and outside the City of Marietta. Marietta provides water distribution service in a portion of unincorporated Cobb. The Marietta water distribution area is the existing boundary lines except that Marietta may extend outside that boundary to serve a property in the city which is in the county service area that the county declines to serve. Map of Service Area: Water distribution service is provided to almost all areas of the City of Marietta. In addition, water is distributed to customers outside the city limits. (See attached Marietta Water Boundary Map)

Funding Provided: Funding is provided through the Board of Lights and Water (BLW) Enterprise Fund.

City of Powder Springs

Powder Springs provides this service within a defined service area. User fees fund the service.

City of Smyrna

Smyrna provides this service per the 2004 agreement. User fees fund the service.

~~The City of Smyrna obtains their water supply from the Cobb Marietta Water Authority. The City of Smyrna Water System is metered at this point. The city distributes their water supply by way of distribution piping varying from 2" piping through 12" piping. Customer water supplies are made from the distribution piping by way of service taps. Customer service taps end at the right of way with a meter set. Water piping beyond the meter set is the customer's responsibility. The City of Smyrna stocks all parts and material to repair or maintain its water system including meters and back-flow preventers.~~

~~The City of Smyrna Water System is not confined to our municipal boundaries nor are our municipal boundaries confined to the Smyrna Water System. The City of Smyrna Water System defines the limits of our sanitary sewer distribution system.~~

Replaced by Aug 2, 2004
Amendment

9409

SERVICE DELIVERY STRATEGY

SUMMARY OF SERVICE DELIVERY ARRANGEMENTS

Instructions:

Make copies of this form and complete one for each service listed on page 1, Section III. Use exactly the same service names listed on page 1. Answer each question below, attaching additional pages as necessary. If the contact person for this service (listed at the bottom of the page) changes, this should be reported to the Department of Community Affairs.

County: Cobb Service: Water Distribution Services

1. Check the box that best describes the agreed upon delivery arrangement for this service:

- Service will be provided countywide (i.e., including all cities and unincorporated areas) by a single service provider. (If this box is checked, identify the government, authority or organization providing the service.)
- Service will be provided only in the unincorporated portion of the county by a single service provider. (If this box is checked, identify the government, authority or organization providing the service.)
- One or more cities will provide this service only within their incorporated boundaries, and the service will not be provided in unincorporated areas. (If this box is checked, identify the governments, authority or organization providing the service.)
- One or more cities will provide this service only within their incorporated boundaries, and the county will provide the service in unincorporated areas. (If this box is checked, identify the governments, authority or organization providing the service.)
- Other. (If this box is checked, **attach a legible map delineating the service area of each service provider**, and identify the government, authority, or other organization that will provide service within each service area.)

2. In developing the strategy, were overlapping service areas, unnecessary competition and/or duplication of this service identified?

- yes
- no

If these conditions will continue under the strategy, **attach an explanation for continuing the arrangement** (i.e., overlapping but higher levels of service (See O.C.G.A. 36-70-24(1)), overriding benefits of the duplication, or reasons that overlapping service areas or competition cannot be eliminated).

If these conditions will be eliminated under the strategy, **attach an implementation schedule** listing each step or action that will be taken to eliminate them, the responsible party and the agreed upon deadline for completing it.

3. List each government or authority that will help to pay for this service and indicate how the service will be funded (e.g., enterprise funds, user fees, general funds, special service district revenues, hotel/motel taxes, franchise taxes, impact fees, bonded indebtedness, etc.)

Local Government or Authority:	Funding Method:
Cobb County	Water Sales; Service fees
City of Acworth	N/A
City of Austell	User fees
City of Kennesaw	User fees
City of Marietta	Board of Lights & Water (BLW) Enterprise fund
City of Powder Springs	User fees
City of Smyrna	Water/Sewer Revenue Fund

4. How will the strategy change the previous arrangements for providing and/or funding this service within the county?

No change

5. List any formal service delivery agreements or intergovernmental contracts that will be used to implement the strategy for this service:

Agreement Name:	Contracting Parties:	Effective and Ending Dates:
Intergovernmental Agreement - see attached	Cobb, Austell, Kennesaw, Marietta, Powder Springs, Smyrna	See attached chart

6. What other mechanisms (if any) will be used to implement the strategy for this service (e.g., ordinances, resolutions, local acts of the General Assembly, rate or fee changes, etc.), and when will they take effect?

None

7. Person completing form: Rob Hosack

Phone number: (770) 528-2125 Date completed: 12/27/99

8. Is this the person who should be contacted by state agencies when evaluating whether proposed local government projects are consistent with the service delivery strategy? yes no

If not, provide designated contact person(s) and phone number(s) below:

Water Distribution Services

Cobb County

The Cobb County Water System (CCWS) distributes potable water in the unincorporated portions of the county and in the City of Acworth via the purchase agreement in 1987. The CCWS has 142,000 customers (roughly 450,000 persons). It maintains some 2,470 miles of water lines and 13,370 fire hydrants. The CCWS service area includes a normal operating pressure zone and three high pressure zones. The normal operating pressure zone consists of the areas in the CCWS service area with ground elevations below 1,150 feet. Because of variations in ground elevation, the operating pressure in the normal zone varies between 40 and 200 psi. Approximately 95% of the CCWS service area is in this normal pressure zone.

The Cobb County-Marietta Water authority maintains one high pressure zone, the Blackjack Mountain High Service Area (Groover Tank). The CCWS has recently obtained the Sweat Mountain High Service Area from the Authority, and has completed construction for the Lost Mountain High Service Area. For the Sweat Mountain High Service Area, water service is provided to a ground elevation of 1,447 feet. In the Blackjack Mountain High Service Area, water service is provided up to an elevation of 1,257 feet. In the Lost Mountain High Service Area, water service is provided up to an elevation of 1,400 feet. Booster pumps are used to lift water from the normal operating pressure zone to the storage tanks for Sweat Mountain, Lost Mountain and Blackjack Mountain.

The Cities of Marietta, Smyrna, Kennesaw, Powder Springs, and Austell distribute water within their water and sewer service area boundaries. The attached map shows these generalized service areas. A summary reference chart of these service agreements is attached. The CCWS distribution system is used to transmit water to these municipal systems. The flow between each system is measured at master meters, which are located at the service boundaries. The CCWS maintains these meters. In some instances the boundaries extend beyond the corporate limits; in other cases the county water system serves areas within city limits. These unique instances could represent a duplication of services. In 1991, a Report of the Analysis and Computer Modeling of Cobb County's Water Distribution System was prepared by Metcalf & Eddy, Inc. (ME). The CCWS is currently preparing an update to this analysis.

Unless otherwise specified by the individual water and sewer boundary agreements existing between Cobb County and its municipalities; or as may be dictated by other legal instruments/agreements, any extraterritorial water and sewer service extensions shall be agreed upon by both parties and consistent with the respective comprehensive plans.

City of Austell

The Austell Water Department purchases water from the Cobb/Marietta Water Authority. This department consists of two (2) maintenance workers, two (2) meter readers and a billing clerk. The city maintains its own water and sewer lines. This service is funded from user fees and the General Fund.

City of Kennesaw

Kennesaw distributes drinking water purchased from Cobb-Marietta Water Authority & Cobb Water System. The city serves approximately 3,500 customers. This service is funded by fees for service.

City of Marietta

Service Provided: Marietta Water provides water distribution and meter reading services to customers inside and outside the City of Marietta. Marietta provides water distribution service in a portion of unincorporated Cobb. The Marietta water distribution area is the existing boundary lines except that Marietta may extend outside that boundary to serve a property in the city which is in the county service area that the

county declines to serve. Map of Service Area: Water distribution service is provided to almost all areas of the City of Marietta. In addition, water is distributed to customers outside the city limits. (See attached Marietta Water Boundary Map)

Funding Provided: Funding is provided through the Board of Lights and Water (BLW) Enterprise Fund.

City of Powder Springs

Powder Springs provides this service within a defined service area. User fees fund the service.

City of Smyrna

The City of Smyrna obtains their water supply from the Cobb Marietta Water Authority. The City of Smyrna Water System is metered at this point. The city distributes their water supply by way of distribution piping varying from 2" piping through 12" piping. Customer water supplies are made from the distribution piping by way of service taps. Customer service taps end at the right-of-way with a meter set. Water piping beyond the meter set is the customer's responsibility. The City of Smyrna stocks all parts and material to repair or maintain its water system including meters and back-flow preventors.

The City of Smyrna Water System is not confined to our municipal boundaries nor are our municipal boundaries confined to the Smyrna Water System. The City of Smyrna Water System defines the limits of our sanitary sewer distribution system.

Revised "Wastewater Treatment Services" Agreement - AS part of Aug 2, 2004 Amendment 8/2/04

Also, see Revised wastewater service areas maps done on Aug 3, 2004



SERVICE DELIVERY STRATEGY
SUMMARY OF SERVICE DELIVERY ARRANGEMENTS PAGE 2

Instructions:

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County: Cobb Service: Wastewater Treatment Services

1. Check the box that best describes the agreed upon delivery arrangement for this service:

Service will be provided countywide (i.e., including all cities and unincorporated areas) by a single service provider. (If this box is checked, identify the government, authority or organization providing the service.): _____

Service will be provided only in the unincorporated portion of the county by a single service provider. (If this box is checked, identify the government, authority or organization providing the service.): _____

One or more cities will provide this service only within their incorporated boundaries, and the service will not be provided in unincorporated areas. (If this box is checked, identify the government(s), authority or organization providing the service.): _____

One or more cities will provide this service only within their incorporated boundaries, and the county will provide the service in unincorporated areas. (If this box is checked, identify the government(s), authority or organization providing the service.): _____

Other (If this box is checked, attach a legible map delineating the service area of each service provider, and identify the government, authority, or other organization that will provide service within each service area.): _____

2. In developing the strategy, were overlapping service areas, unnecessary competition and/or duplication of this service identified?

Yes No

If these conditions will continue under the strategy, attach an explanation for continuing the arrangement (i.e., overlapping but higher levels of service (See O.C.G.A. 36-70-24(1)), overriding benefits of the duplication, or reasons that overlapping service areas or competition cannot be eliminated).

If these conditions will be eliminated under the strategy, attach an implementation schedule listing each step or action that will be taken to eliminate them, the responsible party and the agreed upon deadline for completing it.

3. List each government or authority that will help to pay for this service and indicate how the service will be funded (e.g., enterprise funds, user fees, general funds, special service district revenues, hotel/motel taxes, franchise taxes, impact fees, bonded indebtedness, etc.).

<i>Local Government or Authority:</i>	<i>Funding Method:</i>
Cobb County	Sewer Fees
City of Austell	Sewer Fees
City of Powder Springs	Sewer Fees
City of Smyrna	Sewer Fees
City of Marietta	Sewer Fees

4. How will the strategy change the previous arrangements for providing and/or funding this service within the county?

1. Cobb County and the City of Kennesaw are negotiating the purchase of the City's Water and Sewer system by the County and anticipate public hearings to consider and approve the sale of such system. Cobb County and the City of Smyrna have negotiated and approved a new boundary agreement that provides in part for wastewater treatment services.

5. List any formal service delivery agreements or intergovernmental contracts that will be used to implement the strategy for this service:

<i>Agreement Name:</i>	<i>Contracting Parties:</i>	<i>Effective and Ending Dates:</i>
AGREEMENT FOR WHOLESALE WASTEWATER TREATMENT SERVICE, RE	Cobb County and the City of Smyrna	August 1, 2004 ending August 1, 2035

6. What other mechanisms (if any) will be used to implement the strategy for this service (e.g., ordinances, resolutions, local acts of the General Assembly, rate or fee changes, etc.), and when will they take effect?

7. Person completing form: Rob Hosack
 Phone number: 770-528-2125 Date completed: July 7, 2004

8. Is this the person who should be contacted by state agencies when evaluating whether proposed local government projects are consistent with the service delivery strategy? Yes No

If not, provide designated contact person(s) and phone number(s) below:

Wastewater Treatment Services

Cobb County

Treatment and collection are the two major components of a wastewater system. Wastewater treatment for the entire county is the responsibility of the CCWS. Collection is handled by the Water System and by the Cities of Marietta, Smyrna, ~~Kennesaw~~, Powder Springs, and Austell. The attached map shows the generalized service areas. ~~A summary reference chart of these service agreements is attached.~~ Other intergovernmental agreements address the System Development Fee, Industrial Pretreatment and High Strength programs. ~~A summary reference chart is attached.~~ The flows from these municipalities, as well as a small portion of Fulton County in the Sandy Springs area, are received by the CCWS interceptor system for transport to treatment facilities. In addition, flows from several Fulton County pumping stations (Morgan Falls, Marsh Creek, Game Creek, and Long Island) are tributary to the Chattahoochee interceptor. Wastewater is also collected from limited portions of Cherokee and Douglas counties, and the City of Atlanta (near U.S. Highway 41 and Interstate 75). The CCWS also performs grease trap inspections and industrial waste monitoring for the entire county. The CCWS has approximately ~~142,000~~ 146,400 sewer service customers in unincorporated Cobb County and in the City of Acworth ~~other cities~~.

Cobb County currently maintains approximately 2,200 miles of sewer lines and 35 pump stations. Four wastewater treatment plants are located in Cobb County and are owned and operated by the Water System. The attached maps show treatment plant and drainage basin locations and sub basin locations. The Noonday Wastewater Treatment Plant, located in North Cobb, was permitted in 1996 for 12 million gallons per day (MGD); the Northwest Cobb Wastewater Treatment Plant has a capacity of 8 mgd (6 mgd can be discharged to Lake Allatoona, 2 mgd can be sprayed onto Cobblestone Golf Course); the R. L. Sutton Wastewater Treatment Plant, located in Southeast Cobb, has a capacity of 40 mgd; the South Cobb Wastewater Treatment Plant will have a 1998 capacity of 40 mgd. The CCWS sprays treated wastewater from the Northwest Cobb Treatment Plant onto the county-owned golf course constructed at Lake Acworth. The CCWS plans to make the following upgrades by the year 2015: South Cobb - 50 mgd; Northwest - 12 mgd; Sutton - 65 mgd; Noonday - 24 mgd. A copy of the CCWS's capital improvement program is included in the appendix. It is important to note the Northwest Plant's upgraded 2015 capacity of 12 mgd, of which 6 mgd may ultimately be discharged into Lake Allatoona. The CCWS has been informed by the Georgia EPD that the 6 mgd into Lake Allatoona is the maximum permissible amount. The remaining 6 mgd could be permitted to spray irrigation.

Only three small areas of Cobb lack access to central sewage treatment: the far northwestern, northeastern, and southwestern corners. By 2010, 95% of the county will have sewer service. The attached map shows areas of the county in which it will be difficult to install sewers because of topography or soil conditions. Some of these areas may never need sewer service since the larger lots could handle septic tanks.

Unless otherwise specified by the individual water and sewer boundary agreements existing between Cobb County and its municipalities; or as may be dictated by other legal instruments/agreements, any extraterritorial water and sewer service extensions shall be agreed upon by both parties and consistent with the respective comprehensive plans.

City of Austell

The Austell Water Department pays Cobb County for sewer disposal. This service is funded by user fees and the Water Fund.

City of Kennesaw

~~The City of Kennesaw currently purchases wastewater treatment from Cobb County. The City has no Water Boundary Agreement with the County and does not foresee entering one in the future. The City services approximately 1/2 of its citizens and maintains the infrastructure for this~~

~~recovery system. The recovery system is serviced by a department supervisor and a crew of ten who split their time, as needed, between the water and sewer service. The Water Department charges fees for the recovery and sewage treatment and these fees totally support this Enterprise Department. Currently the City charges less per unit of treated water than does the County. Coordination between City and County departments occurs but does not constitute any overlap of authority. The City of Kennesaw purchases wastewater treatment from Cobb County. The City and Cobb County are negotiating the purchase of the City's Water and Sewer System by the County and anticipate public hearings to consider and approve the sale of such system.~~

City of Marietta

The City of Marietta contracts for purchase of wastewater treatment from the Cobb County Water System. Marietta provides sewer and wastewater collection services in Marietta and in a portion of unincorporated Cobb. For wastewater collected within its wastewater/sewer system the Marietta service area is the existing boundary lines except that Marietta may extend outside that boundary to serve a property in the city which is in the county service area that the county declines to serve.

City of Powder Springs

Powder Springs provides this service within a defined service area. User fees fund the service.

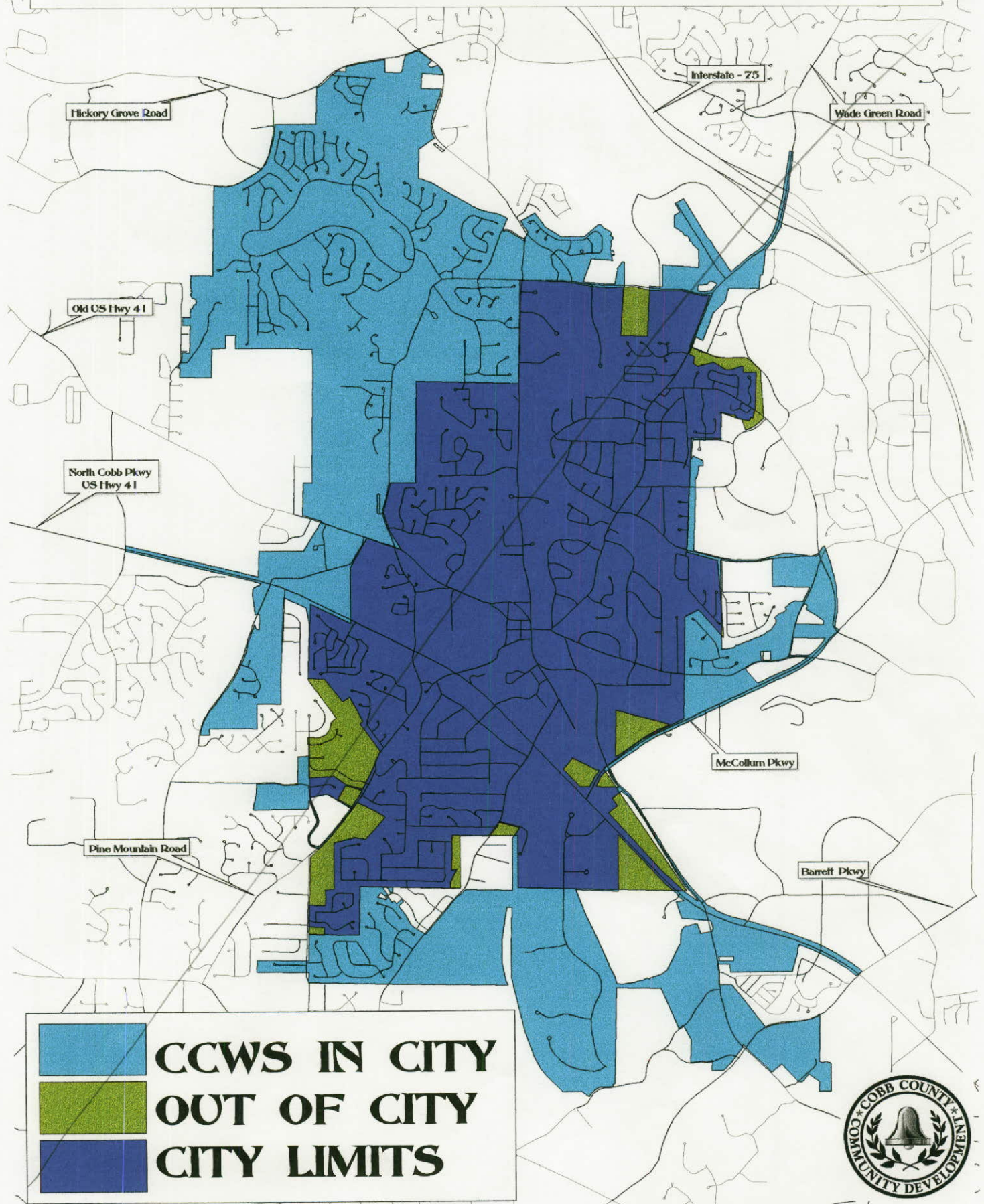
City of Smyrna




Smyrna provides this service per the 2004 agreement. User fees fund the service.

Kennesaw was deleted as an
Agreed upon water and sewer provider
AS PART of Aug 2, 2004 Amendment

8/2/04

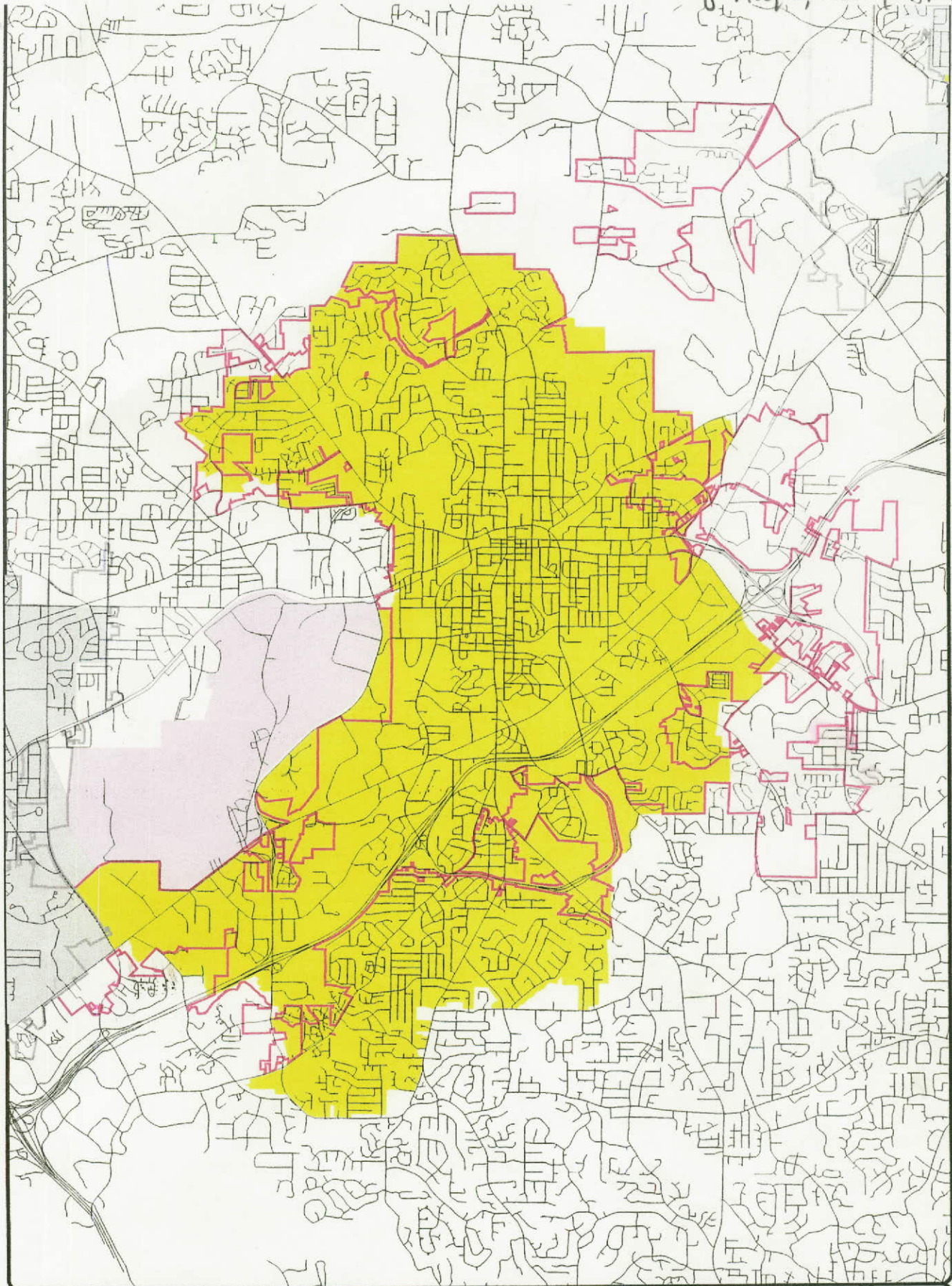
W/S Service Boundary - Kennesaw



	CCWS IN CITY
	OUT OF CITY
	CITY LIMITS



Rowland Water & Sewer 8/2/04
Service Area Map - AS PART
of Aug 2, 2004 Amendment



CITY OF MARIETTA SERVICE BOUNDARY

Water & Sewer

MC 8/2/04

- MARIETTA SERVICE AREA
- DOBINS SERVICE AREA
- SMYRNA SERVICE AREA
- KENNESAW SERVICE AREA

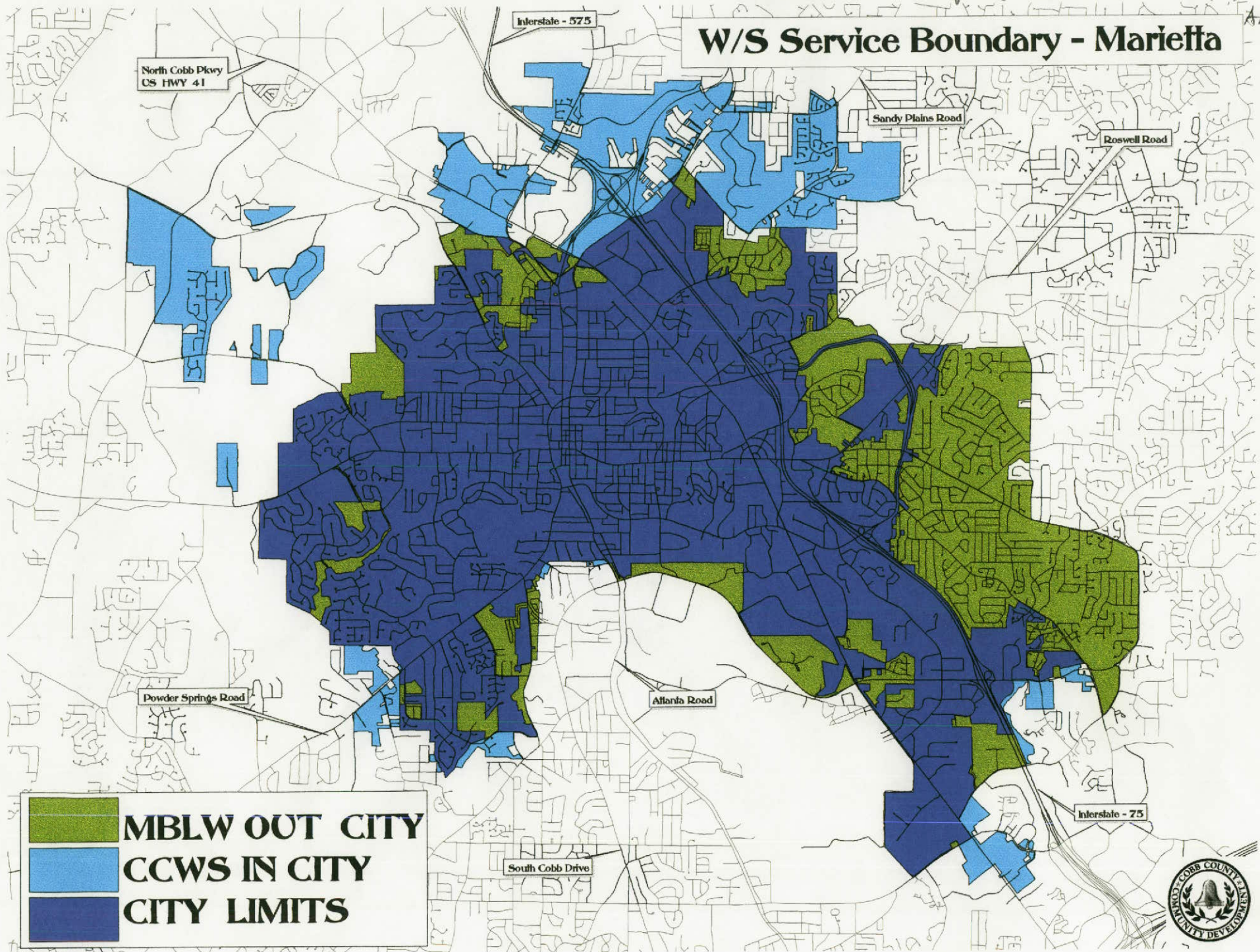
MARIETTA
CITY LIMITS




MAP DATE 09-JUL-2004
PREPARED BY
SCALE



Replaced by Revised Water & Sewer Service Area Map - AS contained in Aug 2, 2004 Amendment

W/S Service Boundary - Marietta



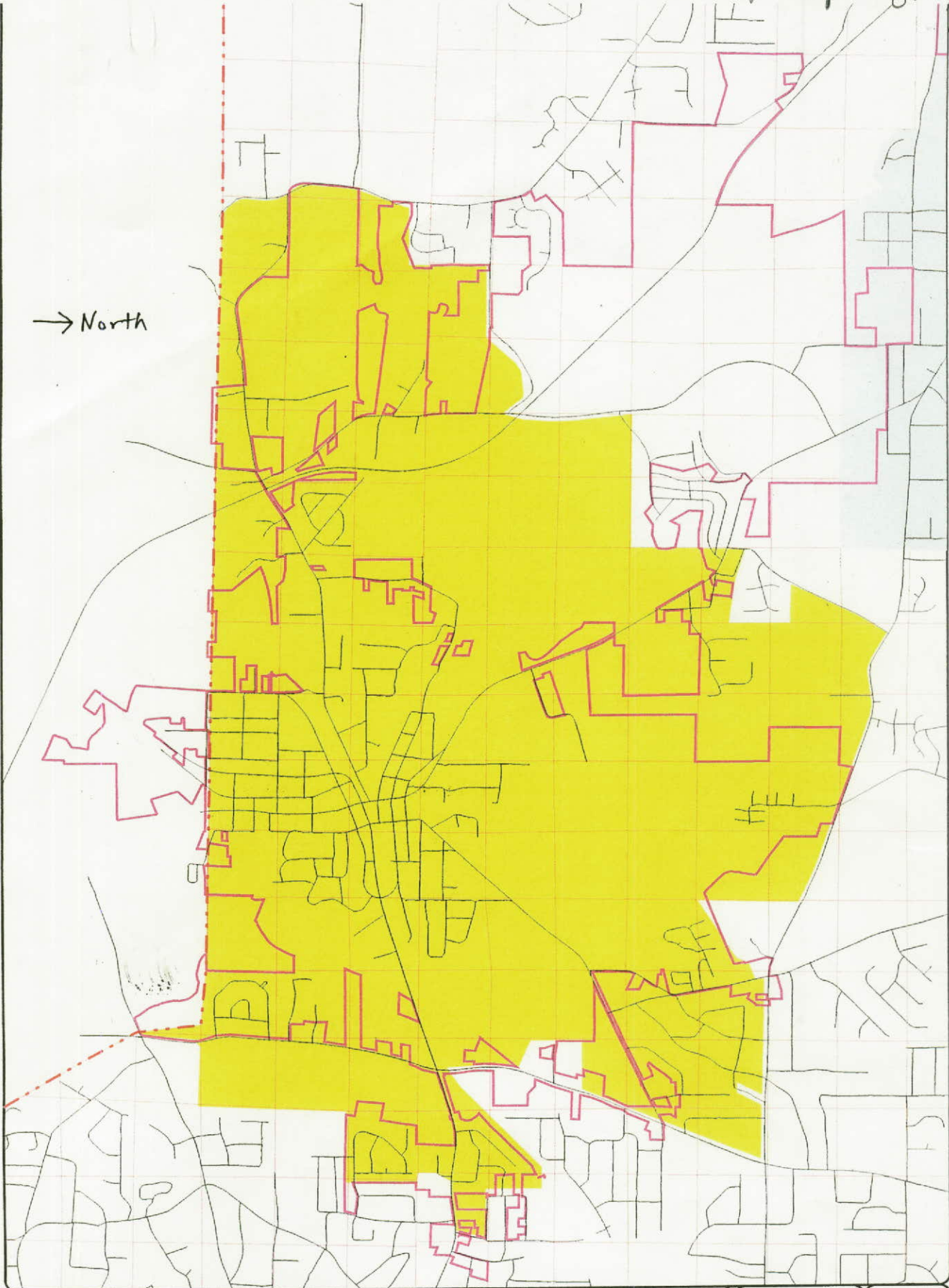
	MBLW OUT CITY
	CCWS IN CITY
	CITY LIMITS



8/10/04
Revised Water & Sewer Service
AREA MAP - AS part of Aug 2, 2004
Amendment

→ North

→ N



CITY OF AUSTELL BOUNDARY

Water & Sewer
MG 8/10/04

LEGEND

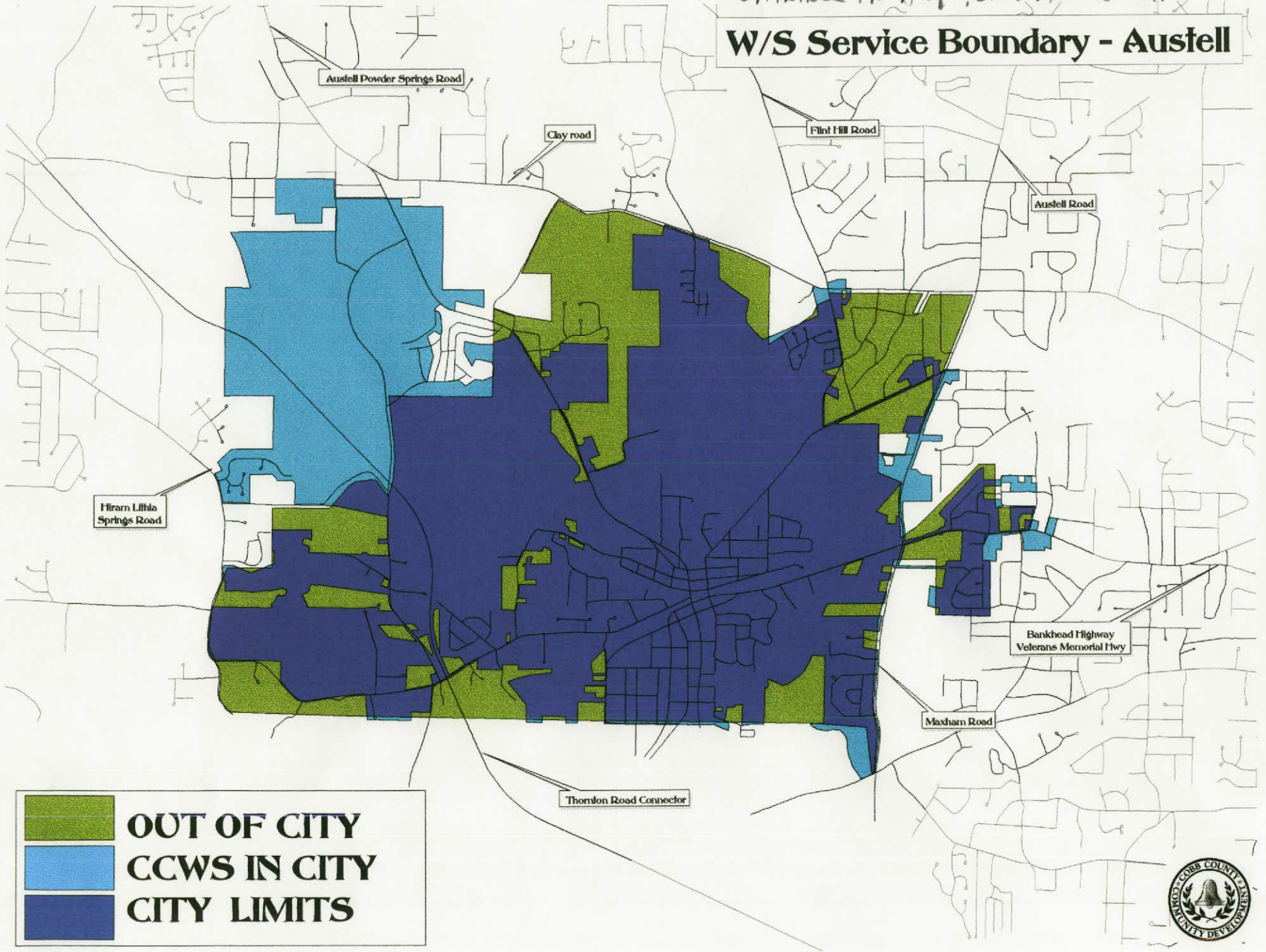
- AUSTELL SERVICE AREA
- AUSTELL CITY LIMITS
- POWDER SPRINGS SERVICE AREA

MAP DATE 09-JUL-2004
PREPARED BY
SCALE



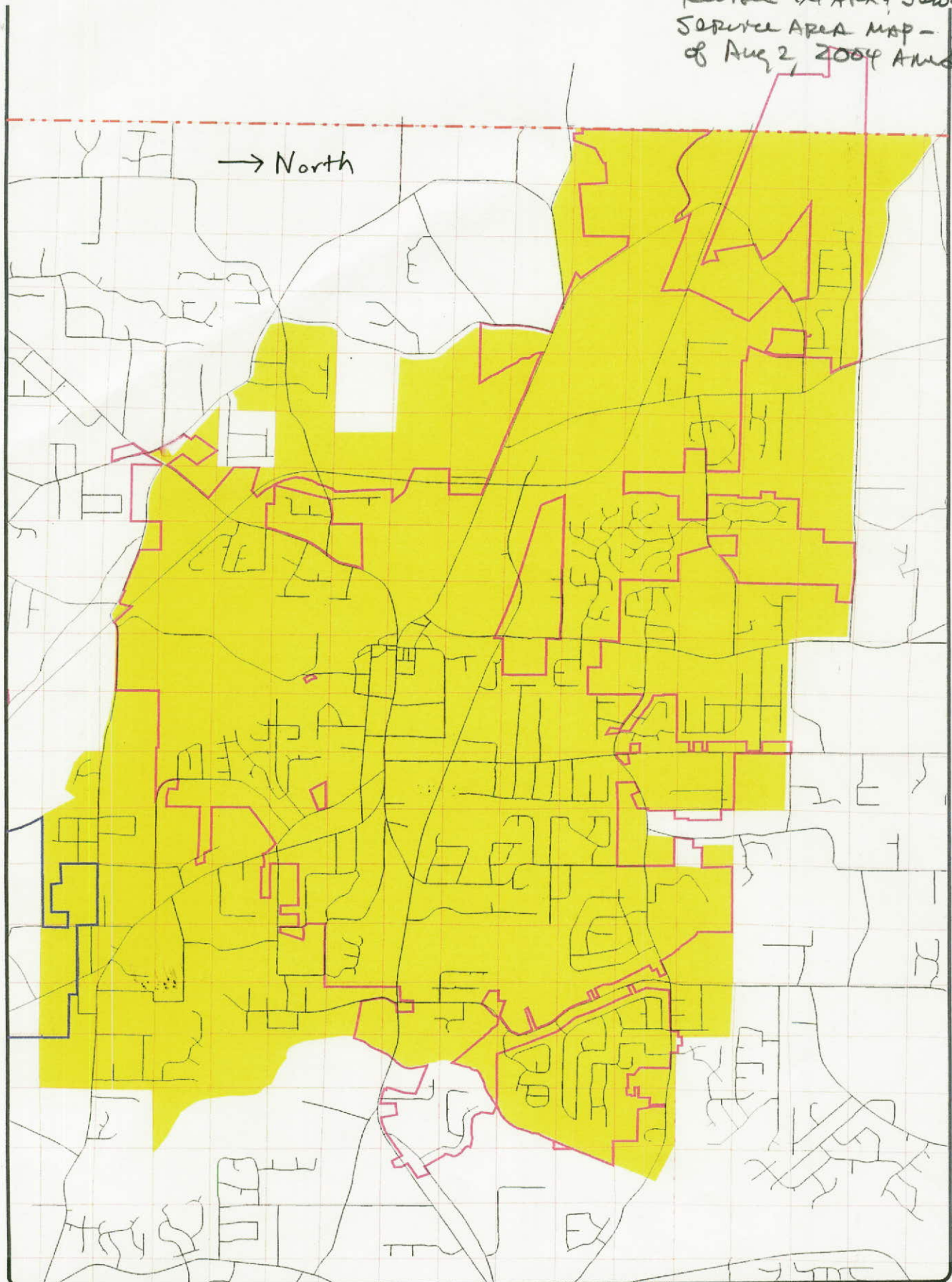
Replaced by Revised Water Service Map - AS
Contained in Aug 2, 2004 Amendment.

W/S Service Boundary - Austell



8/2/04

Revised Water & Sewer Service Area Map - AS part of Aug 2, 2004 Amendment.



→ North

→ N



CITY OF POWDER SPRINGS BOUNDARY
 Water & Sewer
 M.G. 8/2/04

LEGEND

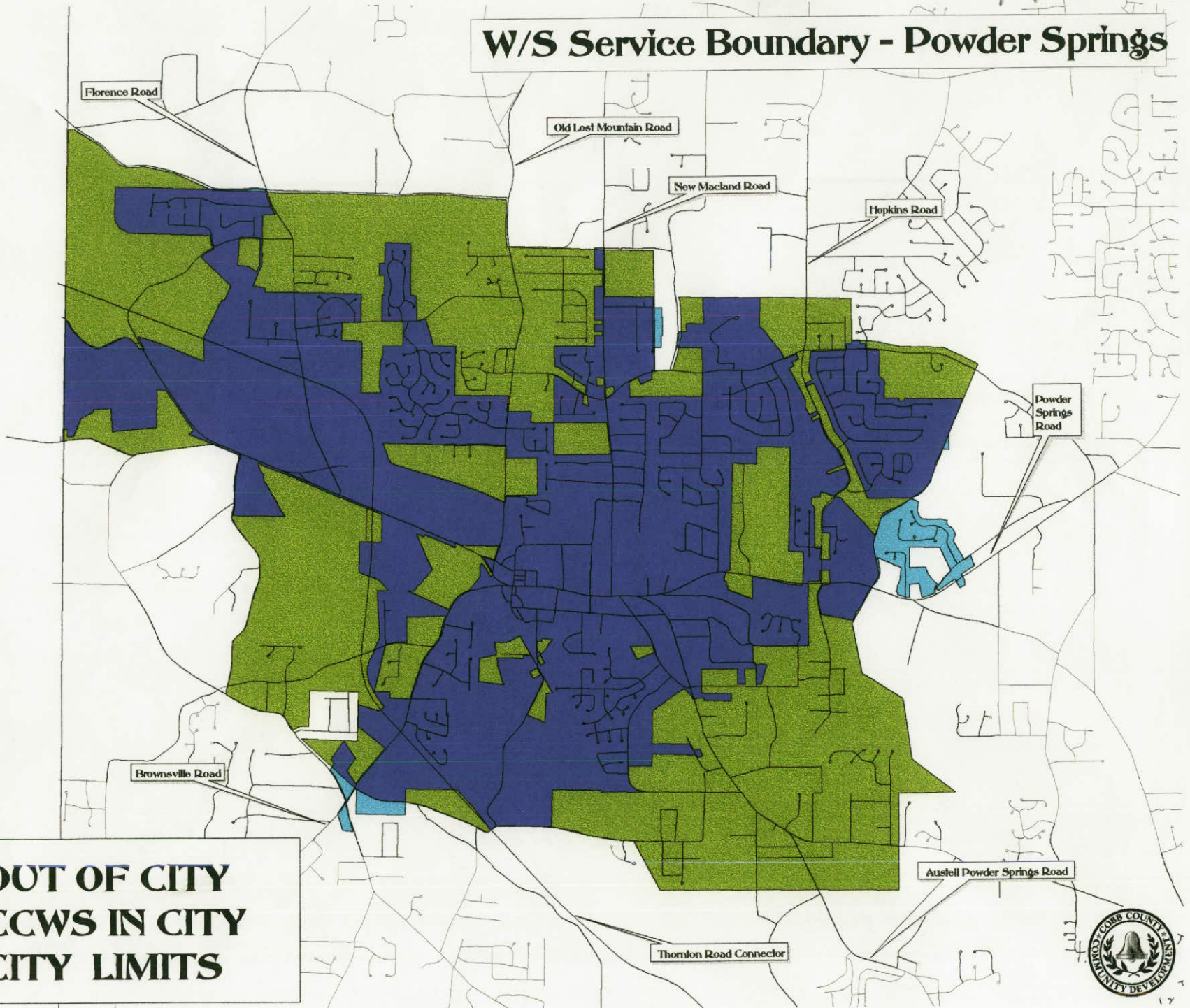
- Powder Springs City Service Area
- Powder Springs City Limits
- Anstell City Limits




MAP DATE 09-JUL-2004
 PREPARED BY
 SCALE



Replaced by Revised Water & Sewer Service Area Map contained in Aug 2, 2004 Amendment

W/S Service Boundary - Powder Springs

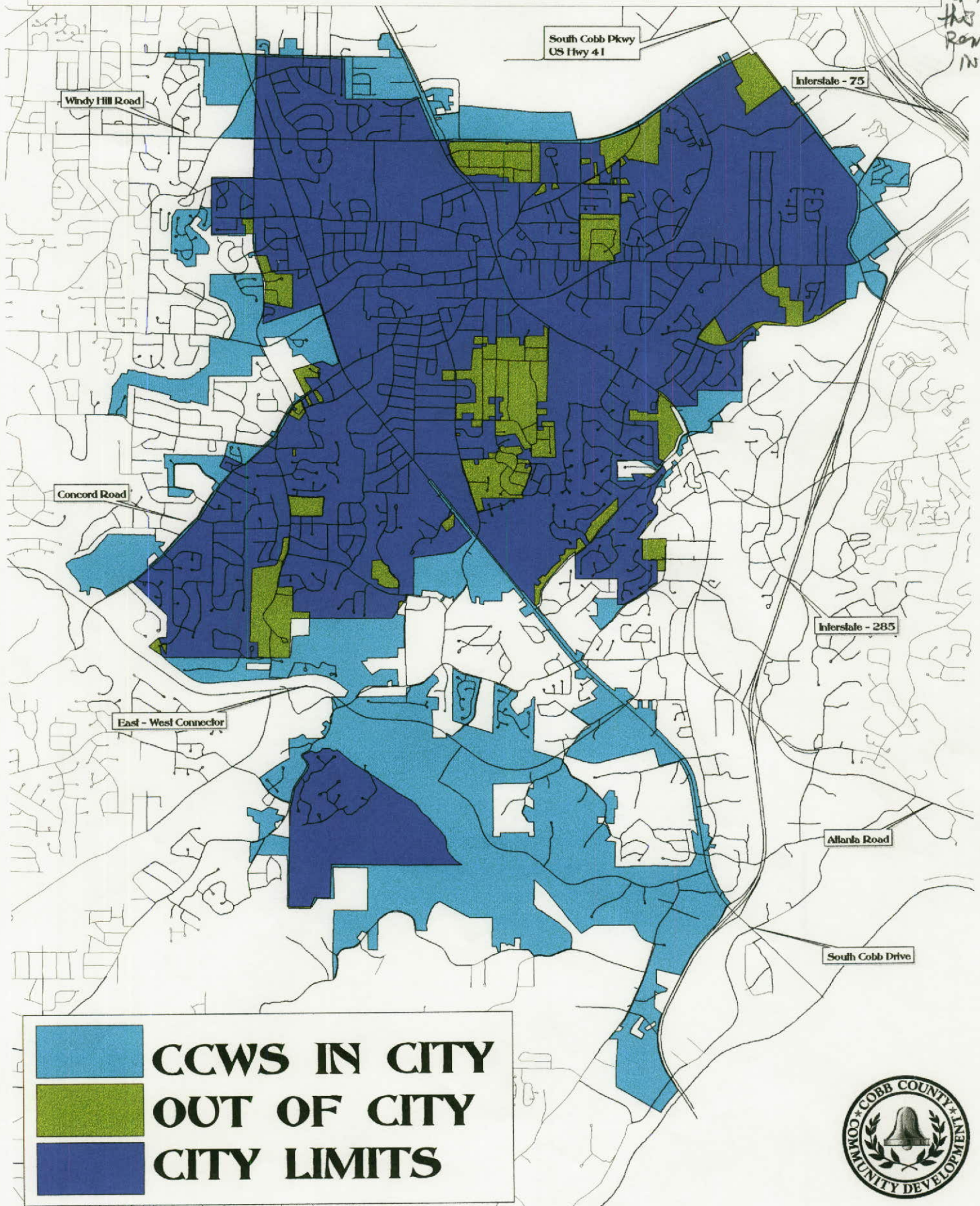


	OUT OF CITY
	CCWS IN CITY
	CITY LIMITS



Note: Smyrna's Agreed upon water and sewer service area was NOT Revised AS part of Aug 2, 2008 Amendment. And AS of 8/2/04 the map remains in effect.

W/S Service Boundary - Smyrna



Water Authority Facility Locations



08/11/97

WHOLESALE CUSTOMER CONTRACT EXPIRATION DATES

City of Mountain Park	11/01/2000
Cobb County	07/01/2008
Powder Springs	04/02/2002
City of Marietta	04/02/2002
City of Smyrna	04/02/2002
City of Kennesaw	04/02/2002
Southern Tech	09/30/2008
Douglas County	12/31/2017
City of Austell	12/31/2017
Paulding County	05/31/2032
Cherokee County	12/31/2022
Fulton County	04/06/2027
City of Woodstock	05/30/2032
Lockheed	thirty days notice

Replaced by Aug 2, 2004 Amendment

SERVICE DELIVERY STRATEGY
SUMMARY OF SERVICE DELIVERY ARRANGEMENTS

Instructions:

Make copies of this form and complete one for each service listed on page 1, Section III. Use exactly the same service names listed on page 1. Answer each question below, attaching additional pages as necessary. If the contact person for this service (listed at the bottom of the page) changes, this should be reported to the Department of Community Affairs.

County: Cobb Service: Wastewater Treatment Services

1. Check the box that best describes the agreed upon delivery arrangement for this service:

- Service will be provided countywide (i.e., including all cities and unincorporated areas) by a single service provider. (If this box is checked, identify the government, authority or organization providing the service.)
- Service will be provided only in the unincorporated portion of the county by a single service provider. (If this box is checked, identify the government, authority or organization providing the service.)
- One or more cities will provide this service only within their incorporated boundaries, and the service will not be provided in unincorporated areas. (If this box is checked, identify the governments, authority or organization providing the service.)
- One or more cities will provide this service only within their incorporated boundaries, and the county will provide the service in unincorporated areas. (If this box is checked, identify the governments, authority or organization providing the service.)
- Other. (If this box is checked, **attach a legible map delineating the service area of each service provider**, and identify the government, authority, or other organization that will provide service within each service area.)
For wastewater collection, see map for water distribution.

2. In developing the strategy, were overlapping service areas, unnecessary competition and/or duplication of this service identified?
 yes no

If these conditions will continue under the strategy, **attach an explanation for continuing the arrangement** (i.e., overlapping but higher levels of service (See O.C.G.A. 36-70-24(l)), overriding benefits of the duplication, or reasons that overlapping service areas or competition cannot be eliminated).

If these conditions will be eliminated under the strategy, **attach an implementation schedule** listing each step or action that will be taken to eliminate them, the responsible party and the agreed upon deadline for completing it.

3. List each government or authority that will help to pay for this service and indicate how the service will be funded (e.g., enterprise funds, user fees, general funds, special service district revenues, hotel/motel taxes, franchise taxes, impact fees, bonded indebtedness, etc.)

Local Government or Authority:	Funding Method:
Cobb County	Sewerage Fees
City of Acworth	Sewerage Fees
City of Austell	Sewerage Fees
City of Kennesaw	Sewerage Fees
City of Marietta	Sewerage Fees
City of Powder Springs	Sewerage Fees
City of Smyrna	Sewerage Fees

4. How will the strategy change the previous arrangements for providing and/or funding this service within the county?

No change

5. List any formal service delivery agreements or intergovernmental contracts that will be used to implement the strategy for this service:

Agreement Name:	Contracting Parties:	Effective and Ending Dates:

6. What other mechanisms (if any) will be used to implement the strategy for this service (e.g., ordinances, resolutions, local acts of the General Assembly, rate or fee changes, etc.), and when will they take effect?

None

7. Person completing form: Rob Hosack

Phone number: (770) 528-2125 Date completed: 12/27/99

8. Is this the person who should be contacted by state agencies when evaluating whether proposed local government projects are consistent with the service delivery strategy? yes no
If not, provide designated contact person(s) and phone number(s) below:

Wastewater Treatment Services

Cobb County

Treatment and collection are the two major components of a wastewater system. Wastewater treatment for the entire county is the responsibility of the CCWS. Collection is handled by the Water System and by the Cities of Marietta, Smyrna, Kennesaw, Powder Springs, and Austell. The attached map shows the generalized service areas. A summary reference chart of these service agreements is attached. Other intergovernmental agreements address the System Development Fee, Industrial Pretreatment and High Strength programs. A summary reference chart is attached. The flows from these municipalities, as well as a small portion of Fulton County in the Sandy Springs area, are received by the CCWS interceptor system for transport to treatment facilities. In addition, flows from several Fulton County pumping stations (Morgan Falls, Marsh Creek, Game Creek, and Long Island) are tributary to the Chattahoochee interceptor. Wastewater is also collected from limited portions of Cherokee and Douglas counties, and the City of Atlanta (near U.S. Highway 41 and Interstate 75). The CCWS also performs grease trap inspections and industrial waste monitoring for the entire county. The CCWS has approximately 142,000 sewer service customers in unincorporated Cobb County and in the City of Acworth.

Cobb County currently maintains approximately 2,200 miles of sewer lines and 35 pump stations. Four wastewater treatment plants are located in Cobb County and are owned and operated by the Water System. The attached maps show treatment plant and drainage basin locations and sub basin locations. The Noonday Wastewater Treatment Plant, located in North Cobb, was permitted in 1996 for 12 million gallons per day (MGD); the Northwest Cobb Wastewater Treatment Plant has a capacity of 8 mgd (6 mgd can be discharged to Lake Allatoona, 2 mgd can be sprayed onto Cobblestone Golf Course); the R. L. Sutton Wastewater Treatment Plant, located in Southeast Cobb, has a capacity of 40 mgd; the South Cobb Wastewater Treatment Plant will have a 1998 capacity of 40 mgd. The CCWS sprays treated wastewater from the Northwest Cobb Treatment Plant onto the county-owned golf course constructed at Lake Acworth.

The CCWS plans to make the following upgrades by the year 2015: South Cobb - 50 mgd; Northwest - 12 mgd; Sutton - 65 mgd; Noonday - 24 mgd. A copy of the CCWS's capital improvement program is included in the appendix. It is important to note the Northwest Plant's upgraded 2015 capacity of 12 mgd, of which 6 mgd may ultimately be discharged into Lake Allatoona. The CCWS has been informed by the Georgia EPD that the 6 mgd into Lake Allatoona is the maximum permissible amount. The remaining 6 mgd could be permitted to spray irrigation.

Only three small areas of Cobb lack access to central sewage treatment: the far northwestern, northeastern, and southwestern corners. By 2010, 95% of the county will have sewer service. The attached map shows areas of the county in which it will be difficult to install sewers because of topography or soil conditions. Some of these areas may never need sewer service since the larger lots could handle septic tanks.

Unless otherwise specified by the individual water and sewer boundary agreements existing between Cobb County and its municipalities; or as may be dictated by other legal instruments/agreements, any extraterritorial water and sewer service extensions shall be agreed upon by both parties and consistent with the respective comprehensive plans.

City of Austell

The Austell Water Department pays Cobb County for sewer disposal. This service is funded by user fees and the Water Fund.

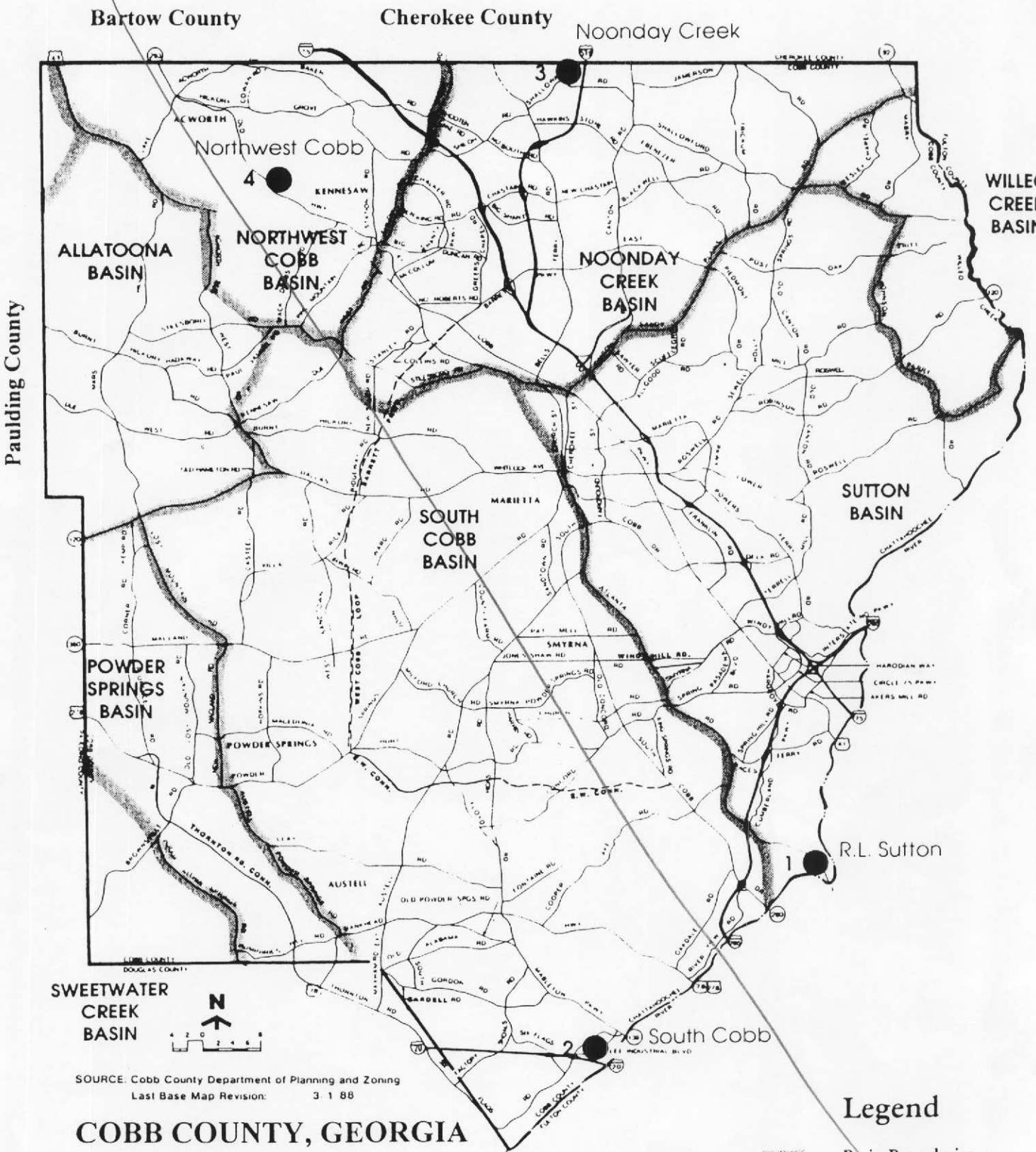
City of Kennesaw

The City of Kennesaw currently purchases wastewater treatment from Cobb County. The City has no Water Boundary Agreement with the County and does not foresee entering one in the future. The City services approximately 1/2 of its citizens and maintains the infrastructure for this recovery system. The recovery system is serviced by a department supervisor and a crew of ten who split their time, as needed, between the water and sewer service. The Water Department charges fees for the recovery and sewage treatment and these fees totally support this Enterprise Department. Currently the City charges less per unit of treated water than does the County. Coordination between City and County departments occurs but does not constitute any overlap of authority.

City of Marietta

The City of Marietta contracts for purchase of wastewater treatment from the Cobb County Water System. Marietta provides sewer and wastewater collection services in Marietta and in a portion of unincorporated Cobb. For wastewater collected within its wastewater/sewer system the Marietta service area is the existing boundary lines except that Marietta may extend outside that boundary to serve a property in the city which is in the county service area that the county declines to serve.

Wastewater Treatment Plants and Drainage Basin Locations



SOURCE: Cobb County Department of Planning and Zoning
 Last Base Map Revision: 3 1 88

COBB COUNTY, GEORGIA

- LEGEND
- Existing Road
 - - - Approved Road Alignment
 - Approved General Road Corridor

SOURCE: Cobb County Water System

Legend

- Basin Boundaries
- Wastewater Treatment Plants

Intergovernmental Agreements: Cobb County and Cobb Cities Summary Status Report -- July 1997

Agreement Type	Austell	Kennesaw	Marietta	Powder Springs	Smyrna
Service	Exec. 12/14/71 Amended 8/3/87 Term: 50 years Expires 12/13/2021	Exec. 7/1/77 Amended 2/3/86 Term: 20 years Expires 6/30/1997	Exec. 12/28/71 Term: 30 years Expires 12/27/2001	Exec. 12/14/71 Term: 30 years Expires 12/13/2001	Exec. 12/14/71 Term: 30 years Expires 12/13/2001
Boundary	Exec. 12/14/71 Amended 9/14/87 Term: 50 years Expires 12/13/2021	Exec. 7/1/77 Amended 1/24/86 Term: 20 years Expires 6/30/1997	Exec. 12/28/71 Term: 30 years Expires 12/27/2001	Exec. 4/1/85 No Term	Exec. 6/27/95 NOTE: Limited Scope Term: 5 years Expires 6/26/2000
System Development	Exec. 10/1/87 Term: 15 years Expires 9/30/2007	Exec. 10/1/87 Term: 15 years Expires 9/30/2003	Exec. 10/1/87 Term: 20 years Expires 9/30/2007	Exec. 10/1/87 Term: 20 years Expires 9/30/2007	Exec. 10/1/87 Term: 20 years Expires 9/30/2007
PreTreatment	Exec. 8/5/85 Term: 50 years Expires 8/4/2035	Exec. 3/18/85 Term: 30 years Expires 3/17/2015	Exec. 11/26/85 Term: 30 years Expires 11/25/2015	Exec. 10/22/90 Term: 30 years Expires 10/21/2020	Exec. 3/4/85 Term: 30 years Expires 3/3/2015
High Strength (separate or combined with PreTreatment)	Same as above	No Agreement	Same as above	Exec. 4/1/85	No Agreement

Revised "Water Supply Services" Agreement - AS PART of Aug 2, 2004 8/2/04



SERVICE DELIVERY STRATEGY
SUMMARY OF SERVICE DELIVERY ARRANGEMENTS PAGE 2

Instructions:

Make copies of this form and complete one for each service listed on page 1, Section III. Use exactly the same service names listed on page 1. Answer each question below, attaching additional pages as necessary. If the contact person for this service (listed at the bottom of the page) changes, this should be reported to the Department of Community Affairs.

County: Cobb Service: Water Supply Services

1. Check the box that best describes the agreed upon delivery arrangement for this service:

- Service will be provided countywide (i.e., including all cities and unincorporated areas) by a single service provider. (If this box is checked, identify the government, authority or organization providing the service.): _____
- Service will be provided only in the unincorporated portion of the county by a single service provider. (If this box is checked, identify the government, authority or organization providing the service.): _____
- One or more cities will provide this service only within their incorporated boundaries, and the service will not be provided in unincorporated areas. (If this box is checked, identify the government(s), authority or organization providing the service): _____
- One or more cities will provide this service only within their incorporated boundaries, and the county will provide the service in unincorporated areas. (If this box is checked, identify the government(s), authority or organization providing the service.): _____
- Other (If this box is checked, attach a legible map delineating the service area of each service provider, and identify the government, authority, or other organization that will provide service within each service area.): _____

2. In developing the strategy, were overlapping service areas, unnecessary competition and/or duplication of this service identified?
 Yes No

If these conditions will continue under the strategy, attach an explanation for continuing the arrangement (i.e., overlapping but higher levels of service (See O.C.G.A. 36-70-24(1)), overriding benefits of the duplication, or reasons that overlapping service areas or competition cannot be eliminated).

If these conditions will be eliminated under the strategy, attach an implementation schedule listing each step or action that will be taken to eliminate them, the responsible party and the agreed upon deadline for completing it.

Amendment
Replaces
Previous
"Water
Supply
Services"
Agreement
Also, the Aug 2
2004 Amendment
Revised Water
(and tower) service
Areas for all
cities except
SMYRNA - and
eliminated
KENNESAW AS
AN AGREED UPON
PROVIDER OF
WATER

3. List each government or authority that will help to pay for this service and indicate how the service will be funded (e.g., enterprise funds, user fees, general funds, special service district revenues, hotel/motel taxes, franchise taxes, impact fees, bonded indebtedness, etc.).

<i>Local Government or Authority:</i>	<i>Funding Method:</i>
Cobb County	Water Fees
City of Austell	Water Fees
City of Powder Springs	Water Fees
City of Smyrna	Water Fees
City of Marietta	Water Fees

4. How will the strategy change the previous arrangements for providing and/or funding this service within the county?

1. Cobb County and the City of Kennesaw are negotiating the purchase of the City's Water and Sewer system by the County and anticipate public hearings to consider and approve the sale of such system. Cobb County and the City of Smyrna have negotiated and approved a new boundary agreement that provides in part for water supply services.

5. List any formal service delivery agreements or intergovernmental contracts that will be used to implement the strategy for this service:

<i>Agreement Name:</i>	<i>Contracting Parties:</i>	<i>Effective and Ending Dates:</i>
AGREEMENT FOR WHOLESALE WASTEWATER TREATMENT SERVICE; RE:	Cobb County and the City of Smyrna	August 1, 2004 ending August 1, 2035

6. What other mechanisms (if any) will be used to implement the strategy for this service (e.g., ordinances, resolutions, local acts of the General Assembly, rate or fee changes, etc.), and when will they take effect?

7. Person completing form: Rob Hosack
 Phone number: 770-528-2125 Date completed: July 7, 2004

8. Is this the person who should be contacted by state agencies when evaluating whether proposed local government projects are consistent with the service delivery strategy? Yes No

If not, provide designated contact person(s) and phone number(s) below:

Water Supply Services

Cobb County

The Cobb County-Marietta Water Authority (CCMWA) handles water treatment for all of Cobb County. The CCMWA was created by the Georgia General Assembly in 1951 via Act No. 319 (Senate Bill 175) as amended. The distribution of water is the responsibility of Cobb County and the Cities of Marietta, Smyrna, Kennesaw, Powder Springs, and Austell. The City of Kennesaw and Cobb County are, however, negotiating the purchase of the City of Kennesaw's Water and Sewer system by Cobb County and anticipate public hearings to consider and approve the sale of such system. The CCMWA has a meter maintenance agreement with the Cobb County Water System. The CCMWA also provides bacteriological sampling services to the Cobb County Water System and the Cities of Marietta, Smyrna, Powder Springs, Austell and Kennesaw. The CCMWA is a regional wholesaler of water. In addition to selling water to the Cobb County Water System and the five municipal systems in Cobb, it serves portions of Fulton, Douglas, Cherokee, and Paulding Counties. The sources of water are the Chattahoochee River and Lake Allatoona. The treated water is distributed via a circumferential trunk main system through approximately 900 separate feed points.

The CCMWA takes water from the Chattahoochee River for its Quarles Treatment Plant on Lower Roswell Road. Capacity at this plant is currently 64 million gallons per day (MGD). The Authority takes water from Lake Allatoona for its Wyckoff Treatment Plant on Mars Hill Road in Acworth. Capacity at this plant is 72 MGD. The Water Authority maintains a large circumferential wholesale water main around Cobb to distribute to the local water systems. This water main serves to interconnect the treatment plants, helping to maintain an adequate flow for the entire county.

The Water Authority maintains eight water storage tanks across the county with a combined storage capacity of approximately 35 million gallons, representing about one-half of average daily flow in the county. The storage tanks are located at Pine Mountain, Brushy Mountain, Pete Shaw Road, Factory Shoals Road, Groover Mountain, and Blackjack Mountain.

The locations of the two treatment plants, the eight storage tanks, and the large circumferential water main are shown on the attached map. This map also represents the CCMWA's service area; which is county wide.

City of Acworth

Acworth does not have a municipal water system. The City of Acworth sold its system to Cobb County in 1987.

City of Austell

The Austell Water Department purchases water from the Cobb/Marietta Water Authority. This department consists of two (2) maintenance workers, two (2) meter readers and a billing clerk. The city maintains its own water and sewer lines. This service is funded from user fees and the General Fund.

City of Kennesaw

The City of Kennesaw currently purchases water from the Cobb Marietta Water Authority. ~~The city has no Water Boundary Agreement with the county and does not foresee entering one in the future. The city services approximately ½ of its citizens and maintains the infrastructure for this delivery system. The delivery system is comprised of approximately 216,000 feet of water lines, approximately 4,000 water meters and 230 fire hydrants. The system is serviced by a department supervisor and a crew of ten who split time, as needed, between the water and sewer service. The Water Department charges fees for the delivery of its water and these fees totally support this Enterprise Department. Coordination between city and county departments occurs but does not constitute any overlap of authority. The City and Cobb County are, however, negotiating the sale of the City's Water and Sewer System and public hearings are anticipated to consider and approve the sale of such system.~~

City of Marietta

The City of Marietta purchases water from the Cobb Marietta Water Authority. The distribution system, under a Water Boundary Agreement with Cobb County, serves both city residents and a limited number of county residents. Under the Water Boundary Agreement, there is no overlap of authority. The service is totally funded by the Board of Lights and Water enterprise fund and is self-supporting.

City of Powder Springs

Powder Springs provides this service within the City limits. User fees fund the service.

City of Smyrna

The City of Smyrna purchases water from the Cobb County-Marietta Water Authority and the Cobb County Water System and distributes per the 2004 agreement. ~~The Public Works Departments maintains the infrastructure of this delivery system. Our customer base is in excess of 12,000 services, which is approximately two-thirds of our citizens. Service delivery is not limited to the corporate city limits.~~

Replaced by Aug 2, 2004
Amendment

SERVICE DELIVERY STRATEGY
SUMMARY OF SERVICE DELIVERY ARRANGEMENTS

Instructions:

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County: Cobb Service: Water Supply Services

1. Check the box that best describes the agreed upon delivery arrangement for this service:

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- Service will be provided only in the unincorporated portion of the county by a single service provider. (If this box is checked, identify the government, authority or organization providing the service.)
- One or more cities will provide this service only within their incorporated boundaries, and the service will not be provided in unincorporated areas. (If this box is checked, identify the governments, authority or organization providing the service.)
- One or more cities will provide this service only within their incorporated boundaries, and the county will provide the service in unincorporated areas. (If this box is checked, identify the governments, authority or organization providing the service.)
- Other. (If this box is checked, **attach a legible map delineating the service area of each service provider**, and identify the government, authority, or other organization that will provide service within each service area.)

2. In developing the strategy, were overlapping service areas, unnecessary competition and/or duplication of this service identified?

- yes no

If these conditions will continue under the strategy, **attach an explanation for continuing the arrangement** (i.e., overlapping but higher levels of service (See O.C.G.A. 36-70-24(l)), overriding benefits of the duplication, or reasons that overlapping service areas or competition cannot be eliminated).

If these conditions will be eliminated under the strategy, **attach an implementation schedule** listing each step or action that will be taken to eliminate them, the responsible party and the agreed upon deadline for completing it.

3. List each government or authority that will help to pay for this service and indicate how the service will be funded (e.g., enterprise funds, user fees, general funds, special service district revenues, hotel/motel taxes, franchise taxes, impact fees, bonded indebtedness, etc.)

Local Government or Authority:	Funding Method:
Cobb County	User fees
City of Acworth	NA
City of Austell	User fees
City of Kennesaw	Enterprise Fund (fees)
City of Marietta	Fees
City of Powder Springs	Fees
City of Smyrna	(fees) Revenue Fund & General Fund

4. How will the strategy change the previous arrangements for providing and/or funding this service within the county?

No change

5. List any formal service delivery agreements or intergovernmental contracts that will be used to implement the strategy for this service:

Agreement Name:	Contracting Parties:	Effective and Ending Dates:

6. What other mechanisms (if any) will be used to implement the strategy for this service (e.g., ordinances, resolutions, local acts of the General Assembly, rate or fee changes, etc.), and when will they take effect?

None

7. Person completing form: Rob Hosack

Phone number: (770) 528-2125 Date completed: 12/27/99

8. Is this the person who should be contacted by state agencies when evaluating whether proposed local government projects are consistent with the service delivery strategy? yes no

If not, provide designated contact person(s) and phone number(s) below:

Water Supply Services

Cobb County

The Cobb County-Marietta Water Authority (CCMWA) handles water treatment for all of Cobb County. The CCMWA was created by the Georgia General Assembly in 1951 via Act No. 319 (Senate Bill 175) as amended. The distribution of water is the responsibility of Cobb County and the Cities of Marietta, Smyrna, Kennesaw, Powder Springs, and Austell. The CCMWA has a meter maintenance agreement with the Cobb County Water System. The CCMWA also provides bacteriological sampling services to the Cobb County Water System and the Cities of Marietta, Smyrna, Powder Springs, Austell and Kennesaw. The CCMWA is a regional wholesaler of water. In addition to selling water to the Cobb County Water System and the five municipal systems in Cobb, it serves portions of Fulton, Douglas, Cherokee, and Paulding Counties. The sources of water are the Chattahoochee River and Lake Allatoona. The treated water is distributed via a circumferential trunk main system through approximately 900 separate feed points.

The CCMWA takes water from the Chattahoochee River for its Quarles Treatment Plant on Lower Roswell Road. Capacity at this plant is currently 64 million gallons per day (MGD). The Authority takes water from Lake Allatoona for its Wyckoff Treatment Plant on Mars Hill Road in Acworth. Capacity at this plant is 72 MGD. The Water Authority maintains a large circumferential wholesale water main around Cobb to distribute to the local water systems. This water main serves to interconnect the treatment plants, helping to maintain an adequate flow for the entire county.

The Water Authority maintains eight water storage tanks across the county with a combined storage capacity of approximately 35 million gallons, representing about one-half of average daily flow in the county. The storage tanks are located at Pine Mountain, Brushy Mountain, Pete Shaw Road, Factory Shoals Road, Groover Mountain, and Blackjack Mountain.

The locations of the two treatment plants, the eight storage tanks, and the large circumferential water main are shown on the attached map. This map also represents the CCMWA's service area; which is county wide.

City of Acworth

Acworth does not have a municipal water system. The City of Acworth sold its system to Cobb County in 1987.

City of Austell

The Austell Water Department purchases water from the Cobb/Marietta Water Authority. This department consists of two (2) maintenance workers, two (2) meter readers and a billing clerk. The city maintains its own water and sewer lines. This service is funded from user fees and the General Fund.

City of Kennesaw

The City of Kennesaw currently purchases water from the Cobb Marietta Water Authority. The city has no Water Boundary Agreement with the county and does not foresee entering one in the future. The city services approximately 1/2 of its citizens and maintains the infrastructure for this delivery system. The delivery system is comprised of approximately 216,000 feet of water lines, approximately 4,000 water meters and 230 fire hydrants. The system is serviced by a department supervisor and a crew of ten who split time, as needed, between the water and sewer service. The Water Department charges fees for the delivery of its water and these fees totally support this Enterprise Department. Coordination between city and county departments occurs but does not constitute any overlap of authority.

City of Marietta

The City of Marietta purchases water from the Cobb Marietta Water Authority. The distribution system, under a Water Boundary Agreement with Cobb County, serves both city residents and a limited number of county residents. Under the Water Boundary Agreement, there is no overlap of authority. The service is totally funded by the Board of Lights and Water enterprise fund and is self-supporting.

City of Powder Springs

Powder Springs provides this service within the City limits. User fees fund the service.

City of Smyrna

The City of Smyrna purchases water from the Cobb County-Marietta Water Authority. The Public Works Departments maintains the infrastructure of this delivery system. Our customer base is in excess of 12,000 services, which is approximately two-thirds of our citizens. Service delivery is not limited to the corporate city limits.