



GEORGIA DEPARTMENT OF COMMUNITY AFFAIRS

Mike Beatty
COMMISSIONER

Sonny Perdue
GOVERNOR

MEMORANDUM

TO: Honorable C. Crandle Bray
Chairman, Clayton County Commission

Honorable Charles Hall
Mayor, City of Forest Park

Honorable Willie R. Oswalt
Mayor, Lake City

Honorable Jim H. Millirons
Mayor, City of Morrow

Honorable Jack P. Longino
Mayor, City of College Park

Honorable Joy B. Day
Mayor, City of Jonesboro

Honorable Joseph L. Murphy
Mayor, City of Lovejoy

Honorable Phaedra Graham
Mayor, City of Riverdale

FROM: Rick Brooks, Director *R Brooks*
Planning and Environmental Management Division

DATE: April 1, 2004

SUBJECT: Clayton County Service Delivery Strategy Expiration

It has come to our attention that the term of your Service Delivery Strategy has expired and Clayton County and its cities are no longer in compliance with the Service Delivery Strategy law. A signed agreement dated April 28, 2000 (attached) extended the Clayton County Service Delivery Strategy for a period of three years with an expiration date of April 28, 2003. We have no record of receiving an amendment to the Clayton County Service Delivery Strategy extending the term of the Strategy. An inquiry to the Clayton County Community Development Department confirmed that the Strategy had expired and that no subsequent action has been taken to date to extend the term of the Strategy. Local governments not in compliance with the Service Delivery Strategy law no longer have the ability to access any state grants, loans, state administered financial assistance or state permits.

If we do not receive an amendment to your Service Delivery Strategy bringing it back into compliance with the law by April 30, 2004, Clayton County and all the cities within the County will be placed on our ineligible governments list for any state grants, loans, state administered financial assistance or state permits.

We recommend that the County and cities act expeditiously on this matter. Should you have any questions or need further clarification, please call me at (404) 679-0608 or contact me at rbrooks@dca.state.ga.us.

RB/dbm
Attachment
cc: Charles Krautler, Executive Director, ARC
Jennifer Fine, ARC



CITY OF RIVERDALE

6690 CHURCH STREET
RIVERDALE, GEORGIA 30274

EMERGENCY DIAL 911

Police - 996-3382

Fire - 996-1912

City Hall - 997-8989

Public Works - 996-3397

April 28, 2000

Mr. Kevin Dubose
Georgia Department of Community Affairs
60 Executive Park South, NE
Atlanta, Georgia 30329

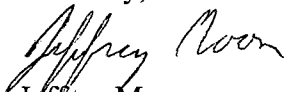
Dear Mr. Dubose:

Please find attached the original copy of the signed agreement extended the existing Service Deliver Strategy for Clayton County Georgia until April 28, 2003.

The City of Lake City and the Clayton County Water Authority are not required signatories to this agreement. All of the required entities that are necessary for compliance have signed the document.

If you have any questions, or need additional information, please do not hesitate to contact my office.

Sincerely,


Jeffrey Moon
City Manager

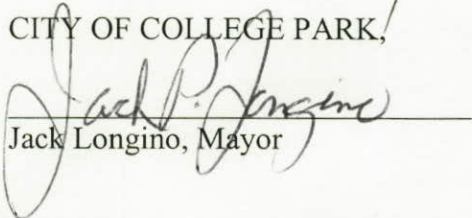
The governmental entities within Clayton County wish to extend the existing Clayton County Service Delivery Strategy which maintains the status quo for a period of three (3) years. This agreement will expire on April 28, 2003. During this period the undersigned parties will monitor, evaluate, refine and, if the need arises, revise the agreement.

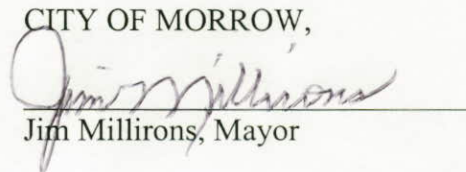
CLAYTON COUNTY,

E. Crandle Bray, Chairman

CITY OF LAKE CITY, GEORGIA,

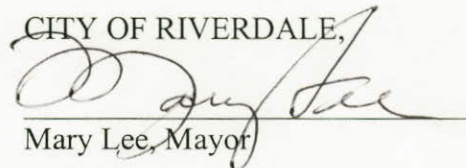
Willie Oswalt, Mayor

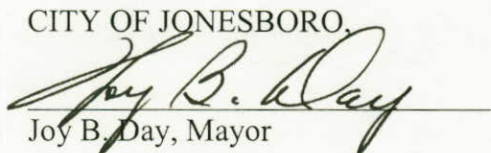
CITY OF COLLEGE PARK,

Jack Longino, Mayor

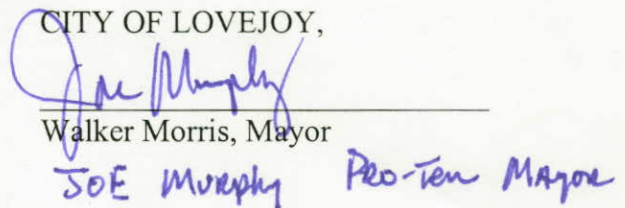
CITY OF MORROW,

Jim Millirons, Mayor

CITY OF FOREST PARK,

Charles M. "Chuck" Hall, Mayor

CITY OF RIVERDALE,

Mary Lee, Mayor

CITY OF JONESBORO,

Joy B. Day, Mayor

CITY OF LOVEJOY,

Walker Morris, Mayor
JOE Murphy Pro-Tem Mayor

CLAYTON COUNTY WATER AUTHORITY


Joe T. Lane, Chairman

Attached hereto is the Clayton County Service Delivery Strategy which maintains the status quo. This agreement will expire at the end of six months or on April 28, 2000. During this period the undersigned parties will monitor, evaluate, refine and, if the need arises, revise the agreement.

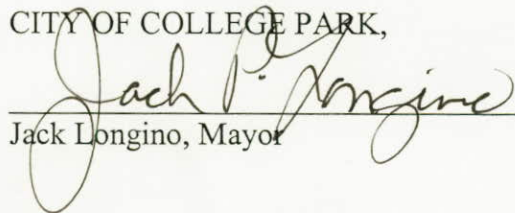
CLAYTON COUNTY, GEORGIA,


C. Crandle Bray, Chairman

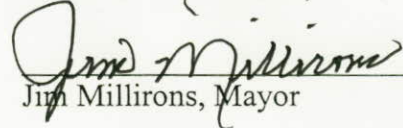
CITY OF LAKE CITY,


Willie Oswald, Mayor

CITY OF COLLEGE PARK,


Jack Longino, Mayor

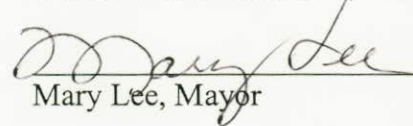
CITY OF MORROW,


Jim Milliron, Mayor

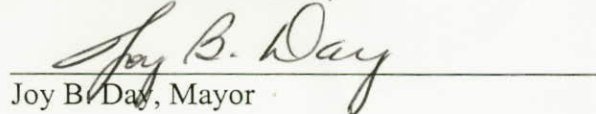
CITY OF FOREST PARK,


Charles M. "Church" Hall, Mayor

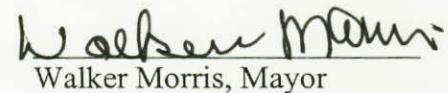
CITY OF RIVERDALE,


Mary Lee, Mayor

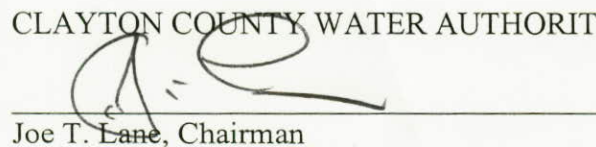
CITY OF JONESBORO,


Joy B. Day, Mayor

CITY OF LOVEJOY,


Walker Morris, Mayor

CLAYTON COUNTY WATER AUTHORITY,


Joe T. Lane, Chairman

COPY

APR 29 2004

STATE OF GEORGIA

COUNTY OF CLAYTON

SECOND EXTENSION OF THE
CLAYTON COUNTY SERVICE DELIVERY STRATEGY

This Agreement to extend the Clayton County Service Delivery Strategy is made this 28th day of April, 2004, by and between Clayton County, Georgia, a political subdivision of the State of Georgia (the "County"), the cities of College Park, Forest Park, Jonesboro, Lake City, Lovejoy, Morrow, and Riverdale, each of which is a municipal corporation chartered under the laws of the State of Georgia (the "Cities"), and the Clayton County Water Authority, a body politic, created under the laws of the State of Georgia (the "Water Authority"). The parties collectively are hereinafter referred to as the "Parties."

WITNESSETH:

WHEREAS, the Parties entered into the Clayton County Service Delivery Strategy providing for the reorganization, and in some instances, the consolidation of local government service delivery programs in Clayton County; and

WHEREAS, the Parties previously agreed to extend the operation of the Clayton County Service Delivery Strategy within Clayton County through April 28, 2003; and

WHEREAS, the Parties deem it in their respective best interests and the citizens of Clayton County will best be served by entering into a Second Extension Service Delivery Strategy for the purposes stated herein.

NOW, THEREFORE, for and in consideration of the premises and the mutual undertakings by the respective Parties, it is agreed by and between the County, the Cities, and the Water Authority as follows:

Strategy heretofore adopted for an additional period of three (3) years from its previous expiration date of April 28, 2003. Accordingly, the Clayton County Service Delivery Strategy is hereby extended to and through April 28, 2006. During this period, the Parties will monitor, evaluate, refine and, if the occasion should arise, hereafter revise the Clayton County Service Delivery Strategy to better meet the needs of the citizens of Clayton County.

IN WITNESS WHEREOF, the Parties, acting by and through their duly authorized officials have caused their hands and seals to be hereunto affixed, the day and year first above written.

CLAYTON COUNTY, GEORGIA

C. Crandle Bray
C. Crandle Bray, Chairman

CITY OF LAKE CITY

Willie Oswald
Willie Oswald, Mayor

CITY OF COLLEGE PARK

Jack Logino
Jack Logino, Mayor

CITY OF LOVEJOY

Joe Murphy
Joe Murphy, Mayor

CITY OF FOREST PARK

Charles M. "Chuck" Hall
Charles M. "Chuck" Hall, Mayor

CITY OF MORROW

Jim Millirons
Jim Millirons, Mayor

CITY OF JONESBORO

Joy B. Day
Joy B. Day, Mayor

CITY OF RIVERDALE

Phaedra Graham
Phaedra Graham, Mayor

CLAYTON COUNTY WATER AUTHORITY

Pete McQueen
Pete McQueen, Chairman



**SERVICE DELIVERY STRATEGY UPDATE
CERTIFICATIONS**

Instructions:

This two page form must, at a minimum, be signed by an authorized representative of the following governments: 1) the county; 2) the city serving as the county seat; 3) all cities having a 2000 population of over 9,000 residing within the county; and 4) no less than 50% of all other cities with a 2000 population of between 500 and 9,000 residing within the county. Cities with a 2000 population below 500 and local authorities providing services under the strategy are not required to sign this form, but are encouraged to do so.

UPDATED SERVICE DELIVERY STRATEGY FOR CLAYTON COUNTY

We, the undersigned authorized representatives of the jurisdictions listed below, certify that:

1. We have reviewed our existing Service Delivery Strategy and have determined that:
(Check only one box for question #1)

- A. Our Strategy continues to accurately reflect our preferred arrangements for providing local services throughout our county and no changes in our Strategy are needed at this time; or
- B. Our Strategy has been revised to reflect our preferred arrangements for providing local services.

If Option A is selected, only this form, signed by the appropriate local government representatives must be provided to DCA.

If Option B is selected, this form, signed by the appropriate local government representatives, must be submitted to DCA along with:

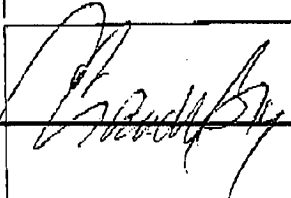
- an updated "Summary of Service Arrangements" form (page 2) for each local service that has been revised/updated;
- any supporting local agreements pertaining to each of these services that has been revised/updated; and
- an updated service area map depicting the agreed upon service area for each provider if there is more than one service provider for each service that has been revised/updated within the county, and if the agreed upon service areas do not coincide with local political boundaries.

2. Each of our governing bodies (County Commission and City Councils) that are a party to this strategy have adopted resolutions agreeing to the Service Delivery arrangements identified in our strategy and have executed agreements for implementation of our service delivery strategy (O.C.G.A. 36-70-21);

3. Our service delivery strategy continues to promote the delivery of local government services in the most efficient, effective, and responsive manner for all residents, individuals and property owners throughout the county (O.C.G.A. 36-70-24(1));
4. Our service delivery strategy continues to provide that water or sewer fees charged to customers located outside the geographic boundaries of a service provider are reasonable and are not arbitrarily higher than the fees charged to customers located within the geographic boundaries of the service provider (O.C.G.A. 36-70-24 (2));
5. Our service delivery strategy continues to ensure that the cost of any services the county government provides (including those jointly funded by the county and one or more municipalities) primarily for the benefit of the unincorporated area of the county are borne by the unincorporated area residents, individuals, and property owners who receive such service (O.C.G.A. 36-70-24 (3));

6. Our Service Delivery Strategy continues to ensure that the officially adopted County and City land use plans of all local governments located in the County are compatible and nonconflicting (O.C.G.A. 36-70-24 (4)(A));
7. Our Service Delivery Strategy continues to ensure that the provision of extraterritorial water and sewer services by any jurisdiction is consistent with all County and City land use plans and ordinances (O.C.G.A. 36-70-24 (4)(B)); and
8. Our Service Delivery Strategy continues to contain an agreed upon process between the county government and each city located in the county to resolve land use classification disputes when the county objects to the proposed land use of an area to be annexed into a city within the county (O.C.G.A. 36-70-24 (4)(C))' and;
9. DCA has been provided a copy of this certification and copies of all forms, maps and supporting agreements needed to accurately depict our agreed upon strategy (O.C.G.A. 36-70-27).

If the County does not have an Annexation/Land Use dispute resolution process with each of its cities, list the cities where no agreed upon process exists:

SIGNATURE:	NAME: (Please print or type)	TITLE:	JURISDICTION:	DATE:
	C. Crandle Bray	Chairman	Clayton County	
	Jack P. Longino	Mayor	City of College Park	
	Charles M. "Chuck" Hall	Mayor	City of Forest Park	
	Joy B. Day	Mayor	City of Jonesboro	
	Jim Milliners	Mayor	City of Morrow	
	Phaedra Graham	Mayor	City of Riverdale	
	Joe Murphy	Mayor	City of Lovejoy	
	See Attached Page for Signatures			

The first part of the document discusses the importance of maintaining accurate records of all transactions. It emphasizes that every entry should be supported by a valid receipt or invoice. This ensures that the financial statements are reliable and can be audited without any discrepancies.

In the second section, the author outlines the various methods used to collect and analyze data. This includes both primary and secondary research techniques. The primary research involves direct observation and interviews, while secondary research involves analyzing existing data sources. The analysis of this data is crucial for identifying trends and making informed decisions.

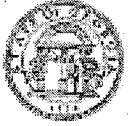
The third section focuses on the implementation of the findings. It details the steps taken to put the research into practice, including the development of new products and the optimization of existing ones. The author notes that successful implementation requires a strong commitment from all stakeholders and a clear understanding of the market needs.

The fourth section discusses the challenges faced during the process. One of the main challenges was the lack of sufficient data in certain areas, which required creative solutions to overcome. Another challenge was the time and cost involved in conducting extensive research and analysis. Despite these challenges, the author believes that the benefits of a thorough and accurate analysis far outweigh the costs.

The fifth section provides a summary of the key findings and conclusions. It highlights the most significant insights gained from the research and offers practical recommendations for future actions. The author concludes that a data-driven approach is essential for long-term success in a competitive market.

Finally, the document includes a list of references and a bibliography. These references provide additional resources for those interested in further exploring the topics discussed in the report. The author also includes a disclaimer, stating that the information provided is for informational purposes only and should not be used as a substitute for professional advice.

The report concludes with a statement of appreciation to the individuals and organizations that supported the research. The author expresses gratitude for their contributions and hopes that the findings will be helpful to others in the field.



**SERVICE DELIVERY STRATEGY
SUMMARY OF LAND USE AGREEMENTS**

Instructions:

Answer each question below, attaching additional pages as necessary. Please note that any changes to the answers provided will require updating of the service delivery strategy. If the contact person for this service (listed at the bottom of this page) changes, this should be reported to the Department of Community Affairs.

County: Clayton

1. What incompatibilities or conflicts between the land use plans of local governments were identified in the process of developing the service delivery strategy?

None

2. Check the boxes indicating how these incompatibilities or conflicts were addressed:

- amendments to existing comprehensive plans
- adoption of a joint comprehensive plan
- other measures (amend zoning ordinances, add environmental regulations, etc.)

Note: If the necessary plan amendments, regulations, ordinances, etc. have not yet been formally adopted, indicate when each of the affected local governments will adopt them.

If "other measures" was checked, describe these measures:

N/A

3. Summarize the process that will be used to resolve disputes when a county disagrees with the proposed land use classification(s) for areas to be annexed into a city. If the conflict resolution process will vary for different cities in the county, summarize each process.

See Annexation Dispute Resolution Agreement.

4. What policies, procedures and/or processes have been established by local governments (and water and sewer authorities) to ensure that new extraterritorial water and sewer service will be consistent with all applicable land use plans and ordinances?

All cities agree that any water/sewer extensions or service within their jurisdiction by CCWA would not compromise any land use plans or ordinances. The cities of Riverdale and College Park agree that they will not extend water/sewer service past their current service areas (city limits) except upon request by CCWA.

[Handwritten signatures: Jeffrey Moon, J.R.M., and others]

5. Person completing form: Jeffrey Moon

Phone number: 770997-8989 Date completed: 01/24/00

6. Is this the person who should be contacted by state agencies when evaluating whether proposed local government projects are consistent with land use plans of applicable jurisdictions? Yes No

If not, provide designated contact person(s) and phone number(s) below: