

Resolution NO. 13-013

**RESOLUTION TO ADOPT THE 2013-2017 SHORT TERM WORK PROGRAM
FOR THE CITY OF AUBURN AND AUTHORIZE ITS SUBMISSION TO
THE GEORGIA DEPARTMENT OF COMMUNITY AFFAIRS AND
THE NORTHEAST GEORGIA REGIONAL COMMISSION**

WHEREAS, the City of Auburn, Georgia prepared and publicized the draft of its Five Year Short Term Work Program for the period 2013 to 2017; and

WHEREAS, the draft was submitted to the Northeast Georgia Regional Commission and the Georgia Department of Community Affairs this Five Year Short Work Program was prepared in accordance with the Minimum Planning Standards and Procedures for Local Comprehensive Planning established by the Georgia Planning Act of 1989;; and

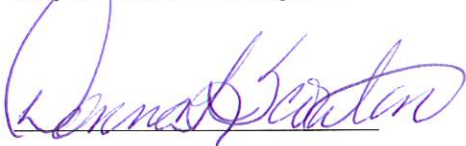
WHEREAS, the City incorporated comments from these agencies into a revised draft that was certified by the Georgia Department of Community Affairs as complete and authorized the adoption of this final version.

BE IT THEREFORE RESOLVED that the City of Auburn, Georgia hereby adopts the 2013-2017 Short Term Work Program and submit the same to the Georgia Department of Community Affairs and the Northeast Georgia Regional Commission.

Adopted this 5th day of September, 2013.

BY:


Mayor Linda Blechinger



Donna Scouten, Council Member



Dorissa Shackelford, Council Member



Peggy Langley, Council Member



Robert Vogel, Council Member

ATTEST:

Joyce Brown

Joyce Brown, City Clerk

Report of Accomplishments	STATUS OF PROJECT OR ACTIVITY				**Currently underway or temporarily postponed activities or projects should appear in new STWP
Project or Activity from Previous STWP	Completed	** Currently Underway	** Postponed *	Not Accomplished *	* Explanation for Postponed or Not Accomplished Project or Activity
Update Comprehensive Plan Future Development Map frequently to insure planned growth and enact appropriate growth management ordinances		Ongoing			Amended as needed.
Add an economic development director position to the city roster	2012				Econ. Dev. & Planning Asst. position created to coordinate DDA and to facilitate ED initiatives.
Examine the potential for Commercial Improvement Districts, Business Improvement Districts and Tax Allocation Districts in downtown and along important corridors				✓	Alternate business development strategies selected overpotential burden of additional taxes in current economy. Opportunity Zone and adoption of Redevelopment Plan selected aspreferred business incentive tools.
Implement Barrow Summit recommendations and focus efforts on business/industrial recruitment and retention		Ongoing			Incorporated into DDA strategies and objectives.
Prepare a GIS analysis comparing the locations of existing grocery stores with population (existing and projected) and communicate determined needs to developers			✓		Population declined slightly in 2010 census and did not justify study until growth supports additional major grocery store.
Work with the State Department of Community Affairs Office of Downtown Development to establish a Main Street Program			✓		Main Street Program suspended. Will apply for membership when program re-activates.
Prepare and adopt incentives for developing new housing in downtown such as density bonuses, shared parking			✓		
Prepare and adopt incentives for developing new housing in downtown such as density bonuses, shared parking	2009				Overlay District created that allows live/work space and shared parking. No density bonus included, but sewer installed at City expense.

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Prepare and adopt amendments to the Zoning Ordinance for RM-D residential multifamily duplex district , RM-8 residential multifamily apartment district to include language that would add providing access to infrastructure such as sewer, and/or access to commercial districts and to the downtown to the list of criteria uses to determine where this district should be applied				✓	Impact standards sufficient to insure proposed multi-family districts are supported by adequate infrastructure, either existing or by installation during development.
Prepare and adopt amendments to the Zoning Ordinance to change the permitted uses for RM-D from "attached dwellings with no more than two units per lot" to be given in units per acre, as outlined in the other housing district classifications.			Carried Over		To be completed in 2014
Prepare and adopt a Senior Housing Ordinance to permit detached, attached and multi-family homes on suitable properties close to the city center	2012				Ordinance 12-001 adopted to permit multi-family residential in commercial zoning districts by Special Use Permit.
Prepare and adopt amendments to the Zoning Ordinance to allow RM-D and RM-8 on local streets rather than restricting this zoning district to areas with access only via collector streets, major thoroughfares or state highways				✓	More than adequate supply of developable land accessible to major streets does not justify amending Ordinance.
Prepare and adopt zoning districts that prescribe more intense, walkable, mixed-use neighborhood development and also encourage a variety of housing types	2009-2010				Overlay District adopted in 2009 to establish pedestrian oriented character for downtown. Strategic Implementation Plan adopted 2010 to facilitate expansion of housing choices.

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Reevaluate the permitted uses for OI office-institutional district, C-1 neighborhood commercial district, C-2 general business district C-3 central business district and heavy commercial district and consider the service establishments and/or permitted uses that want to serve alcohol (country clubs) and their relationship to institutional buildings such as churches, temples and synagogues.				✓	Deleted from work plan, current Ordinance sufficiently regulates proximity per O.C.G.A. § 3-3-21
Reevaluate the permitted uses for RM-D and delete "detached dwellings on individual lots" since allowing detached dwellings that also qualify for single-family residential may eliminate the opportunity for multifamily units to be developed (Especially when combined with the location requirements set forth in this ordinance)				✓	Deleted, evaluation of permitted uses did not identify potential impediments suggested in initial work item.
Reevaluate the temporary uses allowed for C-2 and C-3 districts and consider revising the provision that appears to indicate that all sidewalk uses for businesses cannot exceed 20 days to allow sidewalk retail business (i.e. restaurants and lounges) to exist for a non-prescribed amount of time.			Ongoing		
Revise the PUD ordinance to accommodate the city's desire for more housing choices in both the downtown and throughout the community by adjusting the maximum dwelling units per gross acre requirement of to an amount that will encourage PUDs to occur in the City (currently 2.2 dwelling units per gross acre) in addition to setting minimum number of parking spaces for PUDs that incorporate multiple, mixed uses.	2008				Planned Suburban Village (PSV) a PUD-type zoning district created which allows a max of 32 units/acre.

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Adopt the Georgia Stormwater Management Manual, enforce stormwater BMPs to enhance waterway protection, and encourage the use of the manual's Stormwater Better Site Design Standards section to conserve natural areas, reduce impervious surfaces and better integrate stormwater treatment in site planning and design	2009				
Prepare and adopt a Tree Protection/Replacement Ordinance that limits clearing and grading and therefore maintain the natural tree canopy as much as possible.	2008				Sec. 16.43, Tree and Landscaping Ordinance adopted
Prepare and adopt specific cross sections for roads that cross Preserve character area				✓	Deleted from work plan. Existing road specifications remain in place.
Prepare and adopt a Historic Preservation Ordinance that will establish a HP Commission to provide for the designation, protection, preservation and rehabilitation of historic properties and historic districts and to participate in federal or state programs to do the same.				✓	Deleted from work plan as need for HP District has been created.
Participate with Barrow County in acquisition of land for a countywide greenway network outlined in proposed Countywide Greenways Master Plan (consult the Atlanta Regional Commission's Green Infrastructure Toolkit for a complete list of acquisition methods)				✓	Due to the financial status of Barrow County and surrounding cities, This program is on hold
Prepare a City public involvement strategy that includes the involvement of church and civic leaders in local government and planning efforts	✓				Public information meetings are included as typical components of community planning efforts.

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Reevaluate the ban on dogs in public parks and consider allowing dogs either in certain designated areas, or on a leash at all times in addition to requiring dog owners to pick up any waste left by the dog in order to ensure the health, safety and welfare of all visitors.			2014		Parks that currently allow dogs:James Shackelford Memorial Park, RH Burel Park, and Whistlestop Park. There are no dogs allowed at Parks Mill ball field, Mary Carter ball field, Auburn Cemetery, or Roy E. Parks Children's Playground. All parks have their rules on dogs being allowed except for the cemetery. <u>Next step is to create ordinances to change 12.08.040 to allow dogs at certain parks and create a fine that may be posted, allowing Police to properly enforce the ordinance.</u>
Participate with Barrow County and other county municipalities in preparation of a Countywide Greenways Master Plan outlines a countywide system of interconnected greenway/trail corridors, provides for integration into a regional greenway system and defines specific priorities for property acquisition to develop the system.				✓	Due to the financial status of Barrow County and surrounding cities, This program is on hold
Prepare and adopt greenspace master plan that includes an inventory of potential small, passive neighborhood parks			2016		
Implement the Barrow County Recreation Master Plan recommendations					There has been no coordination with Barrow County regarding a Recreation Master Plan. The City has agreements with 3rd party athletic programs to facilitate recreation programs.
Increase budget to allow for proper property and parks maintenance	2010				Parks and Leisure elevated to department status with new positions, Director and assigned crewmember.
Expand sewer service to including the all Emerging Suburban, Suburban Neighborhood and Traditional Neighborhood character areas currently underserved		Ongoing			Sewer installed in downtown by City in 2009. Further expansion based on settlement agreement with Barrow County.

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Initiate discussions with both Barrow and Gwinnett counties, the City's primary water/sewer providers to address the water and sewer inadequacies		Ongoing			
Participate in future efforts to promote SPLOST referendum success	2009				
Plan community festivals and seasonal events to include information to promote community involvement		Ongoing			
Prepare and adopt amendments to the Zoning Ordinance for C-2 and C-3 zoning districts to require all new development and redevelopment to be connected to the sewer system; the requirement currently only requires new mixed-use developments within the C-3 to have service from a sewer system.		Ongoing			Under evaluation.
Prepare and adopt amendments to C-3 and PUD to allow for shared parking		Ongoing			Appropriate for Downtown Overlay District, but other areas may pursue via Special Exception.
Prepare and adopt amendments to the Zoning Ordinance to incorporate language that will encourage future development to connect to the City's water and sewer system; such language is appropriate for the following zoning districts: RM-D, RM-8, OI, C-1, C-2, C-3, M-1, M-2 and PUD.				✓	Incorporated into similar work item listed above
Apply for a Livable Centers Initiative (LCI) grant (offering a local 20% match) to fund a Downtown Auburn area LCI/Master Plan				✓	Deleted due to adoption of Strategic Implementation Plan
Prepare and adopt form-based code enabling legislation into the City zoning ordinance				✓	Deleted. Current zoning format satisfactory.

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Prepare and adopt a Downtown Master Plan that includes, additional streetscape improvements, design and location of buildings, a downtown housing and retail market analysis	2009-2012				Overlay District adopted in 2009 with streetscape, architectural controls and pedestrian facilities. Auburn Redevelopment Plan adopted in 2012 included downtown and qualified area for Opportunity Zone.
Prepare and adopt a downtown-specific zoning district or form-based code (based on the creation of a Downtown Master Plan) that streamlines the uses currently permitted under C-1 zoning and permits upper-story residential uses	2009				Overlay District adopted in 2009.
Prepare and adopt specific guidelines that regulate exterior alterations to existing buildings/homes, as well as building relocation, new construction, demolition and signage in Downtown Auburn and in the surrounding Auburn Historic District	2009				Overlay District adopted in 2009.
Prepare and adopt corridor and small area master plans for Commercial Corridor and Transition Corridor character areas; consider Urban Redevelopment Plan as an option that would allow for Tax Allocation Districts	2012				Auburn Urban Redevelopment Plan adopted in 2012.
Prepare and adopt a corridor overlay district or form-based code (based on the creation of a Small Area (corridor) Master Plan) to regulate building placement and design, sign placement, size and materials, landscaping, access and other elements that contribute to the look and function for the Transitional Corridor and Commercial Corridor character areas.	2009-2012				Partially accomplished with adoption of Overlay District and Auburn Redevelopment Plan. Form based code not considered for replacing existing zoning format.
Create more specific development and design review requirements for commercial and mixed use properties	2008				Available in current PUD zoning and included with PSV zoning adopted in 2008.

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Prepare a “development impact matrix” to determine potential impacts of specific industries on the environment and infrastructure				✓	Deleted from work plan, current priorities and budget constraints do not support the proposed study.
Prepare a vacant site inventory that identifies sites suitable for in-fill development	2010				
Prepare an inventory of buildings suitable for redevelopment	2009				
Prepare and adopt a Mixed Use Development Ordinance	2008				PSV zoning classification adopted in 1998.
Prepare and adopt a policy framework to prevent encroachment of inappropriate automobile-oriented development that would adversely affect the quality of life and public realm					Deleted, incorporated into pedestrian and multi-modal goals in planning documents.
Prepare and adopt a Traditional Neighborhood Development Ordinance					Deleted. Intended purpose served by existing ordinance.
Prepare and adopt amendments to the development regulations to require interparcel access, limit curb cuts, and require sidewalks with new development			2015		Pending
Prepare and adopt amendments to the Zoning Ordinance to include flexible setback provisions to ensure any in-fill development is consistent with surrounding homes, which tend to have large front yards and may exceed the minimum front setback requirement				✓	Deleted, flexibility of development under current regulations viewed as an incentive.
Prepare and adopt amendments to the Zoning Ordinance to permit garage apartments or mother-in-law units in single-family districts, which would include specific guidelines for size, location on the lot, use, parking, etc. to protect neighborhood character			2015		Public input required to evaluate policy change.

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Prepare and adopt an Appearance and Maintenance Code to require upkeep of buildings	2008				ICC Property Maintenance Code adopted by reference.
Prepare and adopt Big Box ordinance to specify design parameters, maximum square footage requirements, a plan for re-use, etc.		Ongoing			Pending 2015-2016
Prepare and adopt design/development standards for industrial sites				✓	Deleted, increased site requirements viewed as detrimental to attraction efforts for new business.
Prepare and adopt updates to the Zoning Ordinance requirements for landscape and buffer requirements that require additional landscaping, tree planting, etc.	2008				Sec. 16.43, Tree and Landscaping Ordinance adopted
Review Sign Ordinance for inconsistencies with the desired development pattern outlined for Commercial Corridor and Transitional Corridor character areas and amend regulations accordingly		Ongoing			Sign ordinance amended as required for legal compliance and new technology.
Prepare and adopt amendments to the Zoning Ordinance for C-2 and C-3 zoning districts to require sidewalks for establishments as set forth in the PUD			2013		Pending
Prepare a neighborhood sidewalk inventory and work with local residents to identify needs and prioritize projects: new systems, filling in gaps in existing systems, or replacing sub-standard facilities (can be part of a Bike/Ped/Multi-use Plan)			2014-2015		Pending
Prepare and adopt a Bike/Ped/Greenways Master Plan		Ongoing			Transportation Enhancement project approved gateway/bike plaza as trailhead for Great Rail Trail, included in NEGRC Biking & Walking Plan (2011)

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Prepare and adopt an Access Management Plan, with recommendations that include opportunities for driveway consolidation and interparcel access for the Atlanta Highway/SR 8/U.S. 29 Bus. Route corridor				✓	Incorporated into similar work plan item for 2015.
Complete long range water supply master plan as joint planning effort		Ongoing			Study for converting existing quarry into reservoir in progress.
Continue established quarterly meeting schedule				✓	Deleted. Purpose and participants were not identified.
Coordinate to develop a unified system for sharing permit information in the cities in order to assist schools in estimating future enrollment		Ongoing			Reflects exist. sharing of permit information with County on quarterly basis.
Study potential impacts of consolidation of government services or unified government				✓	Deleted for lack of support.
Participate with Barrow County Sewer Authority and other municipalities in updating the long-range sewer service master plan		Ongoing			
Participate in countywide long range water resources master plan		Ongoing			
Promote the use of conservation easements and conservation tax credits by landowners	2012				Sec. 17.90.145 Conservation Subdivision adopted
Promote the use of Transfer of Development Rights (TDR) and Purchase of Development Rights (PDR)				✓	Current and foreseeable future development demand does not justify.
Promote entertainment and restaurant developments both in historic town centers and in emerging activity centers		Ongoing			

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Protect historic buildings and neighborhoods in order to preserve downtown character and neighborhoods; the adoption of historic overlay districts with design guidelines is a potential tool	2010				Architectural guidelines adopted for Overlay District
Protect the quality of historic neighborhood areas with adequate code enforcement, infill development regulations and protection from incompatible land uses in adjacent areas		Ongoing			Covered by existing regulation in Municipal Code.
Encourage the revitalization and retrofit of existing neighborhoods	2010-2012				Accomplished through participation in GICH, 2010-2013 and Redevelopment Plan (2012).
Prepare and adopt connector street plan				✓	Deleted, existing network meets needs for Comp Plan period
Implement pedestrian, bicycle and multi-modal recommendation of the Barrow County Comprehensive Transportation Plan.	2010-2011				Incorporated into Great Rail Trail proposal and Strategic Implementation Plan.

City of Auburn Short Term Work Program 2013-2017 (DRAFT)

Category	Implementation Strategy	2013	2014	2015	2016	2017	Responsible Dept.(s)	Cost Estimate	Funding Source	Status
Economic Development	Create inventory of vacant commercial properties in Auburn Overlay District.	X	X	X	X	X	Downtown Development Authority	TBD	TBD	Overlay District certified for Opportunity Zone (2013) DDA to assume active business dev. program
Economic Development	Implement ED goals and objectives of Redevelopment Plan, i.e. -Expand business sector -Facilitate infill development	X	X	X	X	X	Planning Dept. & Downtown Dev. Authority	TBD	TBD	New activity
Economic Development	Establish and implement a sign grant.		X	X	X	X	DDA	\$1,500.00	General Fund	Under evaluation
Economic Development	Create and maintain a business directory for commerical businesses.	X	X	X	X	X	ED Staff	staff time	N/A	Ongoing
Economic Development	Create and maintain a business start up informational packet for new businesses and entrepreneurs.	X	X	X	X	X	ED Staff	staff time	N/A	Ongoing
Economic Development	Build a partnership with the Parks and Leisure Board to renovate the caboose in Burel Park and create a mini-museum and have it open to the public.	X	X				DDA/Parks and Leisure	\$5,000.00	various fundraisers	Ongoing
Economic Development	Build a relationship with property owners to encourage re-development of vacant commercial buildings and undeveloped land.	X	X	X	X	X	ED Staff	staff time	N/A	New activity

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Economic Development	Build a relationship with property owners to encourage re-development of vacant commercial buildings and undeveloped land.	X	X	X	X	X	ED Staff	staff time	N/A	New activity
Economic Development	Create and maintain a property inventory for vacant commercial property and undeveloped commercial land.	X	X	X	X	X	ED Staff	staff time	N/A	Ongoing
Economic Development	Implement a direct marketing campaign to attract attorneys, accountants, optometrists etc. that are not currently represented in Auburn	X	X				DDA/ ED Staff	staff time	N/A	Pending
Economic Development	Market and develop property acquired by the DDA.	X	X				DDA	staff time	N/A	In development stage with a signature sign being created as first element to bring attention to DDA properties.
Economic Development	Convene annual DDA retreat to evaluate program effectiveness.	X	X	X	X	X	Planning Dept. & Downtown Dev. Authority	TBD	TBD	New activity
Economic Development	Reevaluate the temporary uses allowed for C-2 and C-3 districts and consider revising the provision that appears to indicate that all sidewalk uses for businesses cannot exceed 20 days to allow sidewalk retail business (i.e. restaurants and lounges) to exist for a non-prescribed amount of time.	X					Planning Dept.	TBD	General Fund	Under evaluation

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Housing	Systematically inspect city to identify and mediate dangerous buildings or other violations of Property Maintenance Code	X	X	X	X	X	Planning Dept. & Code Enforcement Officer	None	General Fund	Ongoing
Housing	Implement housing goals and objectives in Auburn Redevelopment Plan, I.e. -blight removal -Increase options for quality housing	X	X	X	X	X	Planning Dept & Code Enforcement Officer	None	General Fund	Ongoing
Housing	Develop new rental housing through Tax Credit development or convential funding	X	X	X			Planning Dept.	None	General Fund	Accepted into GICH in 2011 with prime goal of facilitating quality rental housing. Tax credit project anticipated for 2013 QAP.
Natural & Cultural Resources	Distrubute public educational materials to the community or conduct outreach activities about the impacts of storm water discharges on water bodies and steps the public can take to reduce pollutants in storm water runoff.	X	X	X	X	X	Stormwater Coordinator	NA	General Fund	New activity
Natural & Cultural Resources	Serve as a sponsor for Recycling Day held twice yearly - April and October of each year. Marketing and participation will result in preventing litter from entering local streams, and encourage participants to protect stream throughout the year.	X	X	X	X	X	Stormwater Coordinator	TBD	TBD	New activity

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Natural & Cultural Resources	Implement and enforce a program to reduce pollutants in any storm water runoff to City's MS4 from construction activities that will result in a land disturbance of greater than or equal to one acre. Construction activities disturbing less than one acre will be included in the program if activity is part of a larger common plan of development or sale that would disturb one acre or more.	X	X	X	X	X	Stormwater Coordinator	TBD	General Fund	New activity
Natural & Cultural Resources	Develop and implement strategies which include a combination of structural and/or non-structural BMPs appropriate for the community.	X	X	X	X	X	Stormwater Coordinator	TBD	General Fund	New activity
Natural & Cultural Resources	Use an ordinance or other mechanism to address post-construction runoff from new development or redevelopment projects	X	X	X	X	X	Stormwater Coordinator	NA	General Fund	New activity
Natural & Cultural Resources	Ensure adequate long-term operation and maintenance of BMPs.	X	X	X	X	X	Stormwater Coordinator	NA	General Fund	New activity

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Natural & Cultural Resources	Implement an operation and maintenance program which will include a training component and has the ultimate goal of preventing or reducing pollutant runoff from municipal operations.	X	X	X	X	X	Stormwater Coordinator	NA	General Fund	New activity
Natural & Cultural Resources	Map stormwater & sewer features utilizing GIS locating devices	X	X				Planning Dept. & Public Works	staff time	General Fund	New activity
Community Facilities & Services	Reevaluate the ban on dogs in public parks and consider allowing dogs either in certain designated areas, or on a leash at all times in addition to requiring dog owners to pick up any waste left by the dog in order to ensure the health, safety and welfare of all visitors.		X				City of Auburn, Auburn Police Department, Planning Dept., Legal & Parks and Leisure Dept.	Signage & legal services: ~\$1,000 - \$2000	General Fund	Parks that currently allow dogs: James Shackelford Memorial Park, RH Burel Park, and Whistlestop Park. There are no dogs allowed at Parks Mill ball field, Mary Carter ball field, Auburn Cemetery, or Roy E. Parks Children's Playground. All parks have their rules on dogs being allowed except for the cemetery. <u>Next step is to create ordinances to change 12.08.040 to allow dogs at certain parks</u> and create a fine that may be posted, allowing Police to properly enforce the ordinance.

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Community Facilities & Services	Initiate discussions with both Barrow and Gwinnett counties, the City's primary water/sewer providers to address the water and sewer inadequacies	X	X	X	X	X	Planning Dept. & Public Works	TBD	TBD	Ongoing
Community Facilities & Services	Reevaluate Chapter 12.12 in our ordinances regarding the Auburn Cemetery. Consider updating this section to include a master plan to complete the cemetery and include more detailed regulations to govern the cemetery. This will ensure the perpetual care and beauty of the cemetery.			X			Planning Dept. & Public Works	legal services: ~\$1,000 Construction: ~\$100,000	General Fund	Pending
Community Facilities & Services	Prepare and adopt greenspace master plan that includes an inventory of potential small, passive neighborhood parks				X		Planning Dept., & Parks and Leisure Dept.	TBA	SPLOST for dev./ General Fund for maint.	Pending
Community Facilities & Services	Implement an Community and Arts program master plan that will take advantage of the future Cultural Arts Center.					X	Planning Dept., & Parks and Leisure Dept.	TBA	SPLOST for dev./ General Fund for maint.	Pending

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Community Facilities & Services	Implement an Community and Arts program master plan that will take advantage of the future Cultural Arts Center.					X	Planning Dept., & Parks and Leisure Dept.	TBA	SPLOST for dev./ General Fund for maint.	Pending
Community Facilities & Services	Prepare and adopt amendments to the Zoning Ordinance for C-2 and C-3 zoning districts to require all new development and redevelopment to be connected to the sewer system; the requirement currently only requires new mixed-use developments within the C-3 to have service from a sewer system.	X	X	X	X	X				Ongoing
Community Facilities & Services	Implement an Community and Arts program master plan that will take advantage of the future Cultural Arts Center.					X	Planning Dept., & Parks and Leisure Dept.	TBA	SPLOST for dev./ General Fund for maint.	Pending
Community Facilities & Services	Participate with Barrow County and other county municipalities in preparation of a Countywide Greenways Master Plan outlines a countywide system of interconnected greenway/trail corridors, provides for integration into a regional greenway system and defines specific priorities for property acquisition to develop the system.			X			City of Auburn Planning Dept., & Parks and Leisure Dept.	TBD	TBD	Pending

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Community Facilities & Services	Participate with Barrow County in acquisition of land for a countywide greenway network outlined in proposed Countywide Greenways Master Plan (consult the Atlanta Regional Commission's Green Infrastructure Toolkit for a complete list of acquisition methods)				X	X	City of Auburn Planning Dept., & Parks and Leisure Dept.	TBD	TBD	Pending
Community Facilities & Services	Prepare and adopt greenspace master plan that includes an inventory of potential small, passive neighborhood parks			X			Planning Dept., & Parks & Leisure Dept.	TBD	TBD	
Community Facilities & Services	Rehabilitate R&R Building for Cultural Affairs and Education Center	X	X	X			Admin, Planning Dept.,DDA. Public Works Parks & Leisure Dept.	TBD	TBD	Application for Phase I funding via Redev. Grant to be submitted July-August 2013.
Community Facilities & Services	Implement the Barrow County Recreation Master Plan recommendations	X	X	X	X	X	TBD	TBD	TBD	
Community Facilities & Services	Expand sewer service to including the all Emerging Suburban, Suburban Neighborhood and Traditional Neighborhood character areas currently underserved		X	X	X	X	Public Works	TBD	TBD	Pending with cooperation from County
Intergovernmental Coordination	Complete long range water supply master plan as joint planning effort	X	X				Administration Public Works	TBD	TBD	Ongoing

Category	Implementation Strategy	2013	2014	2015	2016	2017	Responsible Dept.(s)	Cost Estimate	Funding Source	Status
Intergovernmental Coordination	Coordinate to develop a unified system for sharing permit information in the cities in order to assist schools in estimating future enrollment	X					City of Auburn, Barrow County & Gwinnett County	TBD	TBD	Data provided via annual permit report sent to Barrow County Tax Assessor's Office.
Intergovernmental Coordination	Participate with Barrow County Sewer Authority and other municipalities in updating the long-range sewer service master plan	X	X				Planning Dept. & Public Works	TBD	TBD	Ongoing
Intergovernmental Coordination	Participate in countywide long range water resources master plan	X	X				Administration Public Works	TBD	TBD	Ongoing
Intergovernmental Coordination	Complete long range water supply master plan as joint planning effort	X	X	X			Administration Public Works	TBD	TBD	Depending on outcome of negotiations with EPD
Intergovernmental Coordination	Participate with Barrow County Sewer Authority and other municipalities in updating the long-range sewer service master plan	X					Planning Dept. & Public Works	TBD	TBD	
Intergovernmental Coordination	Participate in countywide long range water resources master plan	X					Administration Public Works	TBD	TBD	Ongoing

Category	Implementation Strategy	2013	2014	2015	2016	2017	Responsible Dept.(s)	Cost Estimate	Funding Source	Status
Community Facilities & Services	Plan community festivals and seasonal events to include information to promote community involvement	X	X	X	X	X	Downtown Development Auth. & Parks & Leisure	TBD	TBD	Ongoing
Land Use	Prepare and adopt amendments to C-3 and PUD to allow for shared parking	X					TBD	TBD	TBD	Appropriate for Downtown Overlay District, but other areas may pursue via Special Exception.
Land Use	Prepare and adopt amendments to the Zoning Ordinance to incorporate language that will encourage future development to connect to the City's water and sewer system; such language is appropriate for the following zoning districts: RM-D, RM-8, OI, C-1, C-2, C-3, M-1, M-2 and PUD.	X					Planning Dept. & Public Works	TBD	TBD	Under evaluation
Land Use	Prepare and adopt amendments to the Zoning Ordinance to change the permitted uses for RM-D from "attached dwellings with no more than two units per lot" to be given in units per acre, as outlined in the other housing district classifications.		X				Planning Dept.	TBD	TBD	Under evaluation
Land Use	Review Sign Ordinance	X	X	X	X	X	Planning Dept.	TBD	TBD	Ongoing
Land Use	Develop 200 market rate apartments	X	X	X	X	X	Planning Dept.	TBD	TBD	Progressive implementation

Category	Implementation Strategy	2013	2014	2015	2016	2017	Responsible Dept.(s)	Cost Estimate	Funding Source	Status
Land Use	Re-use existing commercial spaces for restaurants and small professional	X	X	X	X	X	Planning Dept. & DDA	TBD	TBD	Progressive implementation
Land Use	Prepare and adopt amendements to the development regulations to require interparcel access, limit curb cuts, and require sidewalks with new development			X			Planning Dept.	TBD	Funding Source	Pending
Land Use	Prepare and adopt amendements to the Zoning Ordinance to permit garage apartments or mother-in-law units in single-family districts, which would include specific guidelines for size, location on the lot, use, parking, etc. to protect neighborhood character			X			Planning Dept.	TBD	TBD	Requires public input to assess housing need.
Land Use	Prepare and adopt Big Box ordinance to specify design parameters, maximum square footage requirements, a plan for re-use, etc.			X	X		Planning Dept.	TBD	TBD	Pending
Transportation	Prepare a neighborhood sidewalk inventory and work with local residents to identify needs and prioritize projects: new systems, filling in gaps in existing systems, or replacing sub-standard facilities (can be part of a Bike/Ped/Multi-use Plan)		X	X			Planning Dept. & Public Works	TBD	TBD	Pending

Category	Implementation Strategy	2013	2014	2015	2016	2017	Responsible Dept.(s)	Cost Estimate	Funding Source	Status
Transportation	Prepare and adopt a Bike/Ped/Greenways Master Plan		X	X	X	X	Planning Dept. & Parks/Liesure	TBD	TBD	Transportation Enhancement project approved gateway/bike plaza as trailhead for Great Rail Trail. Continuining efforts to encourage other jurisdictions to install elements
Transportation	Prepare and adopt an Access Management Plan, with recommendations that include opportunities for driveway consolidation and interparcel access for the Atlanta Highway/SR 8/U.S. 29 Bus. Route corridor			X	X	X	Planning Dept. & Public Works	TBD	TBD	See Land Use section project on "Interparcel access".