



**SERVICE DELIVERY STRATEGY**  
**FORM 1**

**COUNTY: MACON COUNTY**

**I. GENERAL INSTRUCTIONS:**

1. FORM 1 is required for **ALL** SDS submittals. Only one set of these forms should be submitted per county. The completed forms should clearly present the collective agreement reached by all cities and counties that were party to the service delivery strategy.
2. List each local government and/or authority that provides services included in the service delivery strategy in Section II below.
3. List all services provided or primarily funded by each general purpose local government and authority within the county that are continuing *without change* in Section III, below. (It is acceptable to break a service into separate components if this will facilitate description of the service delivery strategy.)

<b>OPTION A</b> <i>Revising or Adding to the SDS</i>	<b>OPTION B</b> <i>Extending the Existing SDS</i>
<ol style="list-style-type: none"> <li>4. List all services provided or primarily funded by each general purpose local government and authority within the county which are revised or added to the SDS in Section IV, below. (It is acceptable to break a service into separate components if this will facilitate description of the service delivery strategy.)</li> <li>5. For <b>each</b> service or service component listed in Section IV, complete a separate, updated <i>Summary of Service Delivery Arrangements</i> form (FORM 2).</li> <li>6. Complete one copy of the <i>Certifications</i> form (FORM 4) and have it signed by the authorized representatives of participating local governments. [Please note that DCA cannot validate the strategy unless it is signed by the local governments required by law (see Instructions, FORM 4).]</li> </ol>	<ol style="list-style-type: none"> <li>4. In Section IV type, "NONE."</li> <li>5. Complete one copy of the <i>Certifications for Extension of Existing SDS</i> form (FORM 5) and have it signed by the authorized representatives of the participating local governments. [Please note that DCA cannot validate the strategy unless it is signed by the local governments required by law (see Instructions, FORM 5).]</li> <li>6. Proceed to step 7, below.</li> </ol> <div style="background-color: #004a99; color: white; padding: 10px; margin-top: 10px; text-align: center;"> <p><i>For answers to most frequently asked questions on Georgia's Service Delivery Act, links and helpful publications, visit DCA's website at <a href="http://www.dca.ga.gov/development/PlanningQualityGrowth/programs/servicedelivery.asp" style="color: white;">http://www.dca.ga.gov/development/PlanningQualityGrowth/programs/servicedelivery.asp</a>, or call the Office of Planning and Quality Growth at (404) 679-5279.</i></p> </div>

7. If any of the conditions described in the existing *Summary of Land Use Agreements* form (FORM 3) have changed or if it has been ten (10) or more years since the most recent FORM 3 was filed, update and include FORM 3 with the submittal.
8. Provide the completed forms and any attachments to your regional commission. The regional commission will upload digital copies of the SDS documents to the Department's password-protected web-server.

NOTE: ANY FUTURE CHANGES TO THE SERVICE DELIVERY ARRANGEMENTS DESCRIBED ON THESE FORMS WILL REQUIRE AN OFFICIAL UPDATE OF THE SERVICE DELIVERY STRATEGY AND SUBMITTAL OF REVISED FORMS AND ATTACHMENTS TO THE GEORGIA DEPARTMENT OF COMMUNITY AFFAIRS UNDER THE "OPTION A" PROCESS DESCRIBED, ABOVE.

## **II. LOCAL GOVERNMENTS INCLUDED IN THE SERVICE DELIVERY STRATEGY:**

In this section, list all local governments (including cities located partially within the county) and authorities that provide services included in the service delivery strategy.

MACON COUNTY  
CITY OF IDEAL  
CITY OF MARSHALLVILLE  
CITY OF MONTEZUMA  
CITY OF OGLETHORPE  
FLINT AREA HOUSING AUTHORITY  
DEVELOPMENT AUTHORITY OF MACON COUNTY

## **III. SERVICES INCLUDED IN THE EXISTING SERVICE DELIVERY STRATEGY THAT ARE BEING EXTENDED WITHOUT CHANGE:**

In this section, list each service or service component already included in the existing SDS which can continue as previously agreed with no need for modification.

AIRPORT  
CEMETERIES  
COURT SERVICES  
ECONOMIC DEVELOPMENT  
EMERGENCY MANAGEMENT  
EMERGENCY MEDICAL SERVICE  
HOUSING  
JAIL  
LEAF & LIMB COLLECTION  
LIBRARY  
MOSQUITO CONTROL  
PARKS  
PLANNING & ZONING  
RECREATION  
SEWAGE TREATMENT  
SHERIFF'S DEPARTMENT  
SOCIAL SERVICES  
STREET CLEANING  
STREET LIGHTING  
STREETS & ROAD MAINTENANCE  
TAX APPRAISAL  
TAX COLLECTION  
TRANSPORTATION  
VOTER REGISTRATION  
WATER TREATMENT & DISTRIBUTION

**IV. SERVICES THAT ARE BEING REVISED OR ADDED IN THIS SUBMITTAL:**

In this section, list each new service or new service component which is being added and each service or service component which is being revised in this submittal. For each item listed here, a separate Summary of Service Delivery Arrangements form (FORM 2) must be completed.

BOARD OF ELECTIONS  
BUILDING INSPECTION  
DOWNTOWN DEVELOPMENT  
EMERGENCY DISPATCH - E911  
FIRE PROTECTION  
JAIL  
PUBLIC SAFETY/COMMUNICATION  
PUBLIC DEFENDER  
SOLID WASTE MANAGEMENT



**SERVICE DELIVERY STRATEGY**

**FORM 2: Summary of Service Delivery Arrangements**

**Instructions:**

Make copies of this form and complete one for each service listed on FORM 1, Section III. Use exactly the same service names listed on FORM 1. Answer each question below, attaching additional pages as necessary. If the contact person for this service (listed at the bottom of the page) changes, this should be reported to the Department of Community Affairs.

COUNTY:MACON COUNTY

Service:AIRPORT

1. Check the box that best describes the agreed upon delivery arrangement for this service:

Service will be provided countywide (i.e., including all cities and unincorporated areas) by a single service provider. (If this box is checked, identify the government, authority or organization providing the service.):

**SERVICE PROVIDER: CITY OF MONTEZUMA**

Service will be provided only in the unincorporated portion of the county by a single service provider. (If this box is checked, identify the government, authority or organization providing the service.):

One or more cities will provide this service only within their incorporated boundaries, and the service will not be provided in unincorporated areas. (If this box is checked, identify the government(s), authority or organization providing the service):

One or more cities will provide this service only within their incorporated boundaries, and the county will provide the service in unincorporated areas. (If this box is checked, identify the government(s), authority or organization providing the service.):

Other (If this box is checked, attach a legible map delineating the service area of each service provider, and identify the government, authority, or other organization that will provide service within each service area.):

2. In developing this strategy, were overlapping service areas, unnecessary competition and/or duplication of this service identified?

**Yes** (if "Yes," you must attach additional documentation as described, below)

**No**

If these conditions will continue under this strategy, attach an explanation for continuing the arrangement (i.e., overlapping but higher levels of service (See O.C.G.A. 36-70-24(1)), overriding benefits of the duplication, or reasons that overlapping service areas or competition cannot be eliminated).

If these conditions will be eliminated under the strategy, attach an implementation schedule listing each step or action that will be taken to eliminate them, the responsible party and the agreed upon deadline for completing it.

**SDS FORM 2, continued**

3. List each government or authority that will help to pay for this service and indicate how the service will be funded (e.g., enterprise funds, user fees, general funds, special service district revenues, hotel/motel taxes, franchise taxes, impact fees, bonded indebtedness, etc.).

<i>Local Government or Authority</i>	<i>Funding Method</i>
CITY OF MONTEZUMA	AD VALOREM TAXES; GRANTS; HANGAR LEASES

4. How will the strategy change the previous arrangements for providing and/or funding this service within the county?

NO CHANGE

5. List any formal service delivery agreements or intergovernmental contracts that will be used to implement the strategy for this service:

<i>Agreement Name</i>	<i>Contracting Parties</i>	<i>Effective and Ending Dates</i>

6. What other mechanisms (if any) will be used to implement the strategy for this service (e.g., ordinances, resolutions, local acts of the General Assembly, rate or fee changes, etc.), and when will they take effect?

7. Person completing form: **Roselyn H Starling**  
 Phone number: **478-472-7021**      Date completed: 10/26/16

8. Is this the person who should be contacted by state agencies when evaluating whether proposed local government projects are consistent with the service delivery strategy?  Yes  No

If not, provide designated contact person(s) and phone number(s) below:  
**JOYCE H HARDY - MONTEZUMA CITY CLERK - 478-472-8144**



**SERVICE DELIVERY STRATEGY**

**FORM 2: Summary of Service Delivery Arrangements**

**Instructions:**

Make copies of this form and complete one for each service listed on FORM 1, Section III. Use exactly the same service names listed on FORM 1. Answer each question below, attaching additional pages as necessary. If the contact person for this service (listed at the bottom of the page) changes, this should be reported to the Department of Community Affairs.

COUNTY:MACON COUNTY

Service:BOARD OF ELECTIONS

1. Check the box that best describes the agreed upon delivery arrangement for this service:

Service will be provided countywide (i.e., including all cities and unincorporated areas) by a single service provider. (If this box is checked, identify the government, authority or organization providing the service.):**MACON COUNTY**

Service will be provided only in the unincorporated portion of the county by a single service provider. (If this box is checked, identify the government, authority or organization providing the service.):

One or more cities will provide this service only within their incorporated boundaries, and the service will not be provided in unincorporated areas. (If this box is checked, identify the government(s), authority or organization providing the service):

One or more cities will provide this service only within their incorporated boundaries, and the county will provide the service in unincorporated areas. (If this box is checked, identify the government(s), authority or organization providing the service.):

Other (If this box is checked, **attach a legible map delineating the service area of each service provider**, and identify the government, authority, or other organization that will provide service within each service area.):

2. In developing this strategy, were overlapping service areas, unnecessary competition and/or duplication of this service identified?

Yes (if "Yes," you must attach additional documentation as described, below)

No

If these conditions will continue under this strategy, **attach an explanation for continuing the arrangement** (i.e., overlapping but higher levels of service (See O.C.G.A. 36-70-24(1)), overriding benefits of the duplication, or reasons that overlapping service areas or competition cannot be eliminated).

If these conditions will be eliminated under the strategy, **attach an implementation schedule** listing each step or action that will be taken to eliminate them, the responsible party and the agreed upon deadline for completing it.

**SDS FORM 2, continued**

3. List each government or authority that will help to pay for this service and indicate how the service will be funded (e.g., enterprise funds, user fees, general funds, special service district revenues, hotel/motel taxes, franchise taxes, impact fees, bonded indebtedness, etc.).

<i>Local Government or Authority</i>	<i>Funding Method</i>
MACON COUNTY	GENERAL FUND
CITY OF MONTEZUMA	GENERAL FUND
CITY OF OGLETHORPE	GENERAL FUND
CITY OF MARSHALLVILLE	GENERAL FUND
CITY OF IDEAL	GENERAL FUND

4. How will the strategy change the previous arrangements for providing and/or funding this service within the county?

NO CHANGE

5. List any formal service delivery agreements or intergovernmental contracts that will be used to implement the strategy for this service:

<i>Agreement Name</i>	<i>Contracting Parties</i>	<i>Effective and Ending Dates</i>
Intergovernmental agreement	CITY OF MONTEZUMA	NOV 1, 2015 - NOV 1, 2018
Intergovernmental agreement	CITY OF MARSHALLVILLE	NOV 1, 2015 - NOV 1, 2018
Intergovernmental agreement	CITY OF OGLETHORPE	NOV 1, 2015 - NOV 1, 2018
Intergovernmental agreement	CITY OF IDEAL	NOV 1, 2015 - NOV 1, 2018

6. What other mechanisms (if any) will be used to implement the strategy for this service (e.g., ordinances, resolutions, local acts of the General Assembly, rate or fee changes, etc.), and when will they take effect?

7. Person completing form: **Roselyn H Starling - Deputy County Manager/CFO**  
 Phone number: **478-472-7021**      Date completed: 10/26/16

8. Is this the person who should be contacted by state agencies when evaluating whether proposed local government projects are consistent with the service delivery strategy?  Yes  No

If not, provide designated contact person(s) and phone number(s) below:



**SERVICE DELIVERY STRATEGY**

**FORM 2: Summary of Service Delivery Arrangements**

**Instructions:**

Make copies of this form and complete one for each service listed on FORM 1, Section III. Use exactly the same service names listed on FORM 1. Answer each question below, attaching additional pages as necessary. If the contact person for this service (listed at the bottom of the page) changes, this should be reported to the Department of Community Affairs.

COUNTY:MACON COUNTY

Service:BUILDING INSPECTION

1. Check the box that best describes the agreed upon delivery arrangement for this service:

Service will be provided countywide (i.e., including all cities and unincorporated areas) by a single service provider. (If this box is checked, identify the government, authority or organization providing the service.):

Service will be provided only in the unincorporated portion of the county by a single service provider. (If this box is checked, identify the government, authority or organization providing the service.):

One or more cities will provide this service only within their incorporated boundaries, and the service will not be provided in unincorporated areas. (If this box is checked, identify the government(s), authority or organization providing the service:

One or more cities will provide this service only within their incorporated boundaries, and the county will provide the service in unincorporated areas. (If this box is checked, identify the government(s), authority or organization providing the service.): **SERVICE PROVIDER; MACON COUNTY HAS A FULL-TIME BUILDING INSPECTOR ON STAFF; CITY OF MONTEZUMA AND CITY OF OGLETHORPE CONTRACT WITH MACON COUNTY TO PROVIDE THIS SERVICE. CITY OF MARSHALLVILLE CONTRACTS WITH PRIVATE COMPANY. CITY OF IDEAL DOES NOT HAVE BUILDING CODE ENFORCEMENT.**

Other (If this box is checked, attach a legible map delineating the service area of each service provider, and identify the government, authority, or other organization that will provide service within each service area.):

2. In developing this strategy, were overlapping service areas, unnecessary competition and/or duplication of this service identified?

Yes (if "Yes," you must attach additional documentation as described, below)

No

If these conditions will continue under this strategy, attach an explanation for continuing the arrangement (i.e., overlapping but higher levels of service (See O.C.G.A. 36-70-24(1)), overriding benefits of the duplication, or reasons that overlapping service areas or competition cannot be eliminated).

If these conditions will be eliminated under the strategy, attach an implementation schedule listing each step or action that will be taken to eliminate them, the responsible party and the agreed upon deadline for completing it.

**SDS FORM 2, continued**

3. List each government or authority that will help to pay for this service and indicate how the service will be funded (e.g., enterprise funds, user fees, general funds, special service district revenues, hotel/motel taxes, franchise taxes, impact fees, bonded indebtedness, etc.).

<i>Local Government or Authority</i>	<i>Funding Method</i>
CITY OF MONTEZUMA	PERMIT FEES
MACON COUNTY	GENERAL FUNDS; PERMIT FEES
CITY OF MARSHALLVILLE	PERMIT FEES
CITY OF OGLETHORPE	PERMIT FEES

4. How will the strategy change the previous arrangements for providing and/or funding this service within the county?

NO CHANGE

5. List any formal service delivery agreements or intergovernmental contracts that will be used to implement the strategy for this service:

<i>Agreement Name</i>	<i>Contracting Parties</i>	<i>Effective and Ending Dates</i>
	City of Montezuma & Macon County	Jan 9, 2016 - renewal yearly
	City of Oglethorpe & Macon County	Oct 20, 2011 - renewal yearly
	City of Marshallville & Roscoe Miller	Oct 2009

6. What other mechanisms (if any) will be used to implement the strategy for this service (e.g., ordinances, resolutions, local acts of the General Assembly, rate or fee changes, etc.), and when will they take effect?

7. Person completing form: **Roselyn H Starling**  
 Phone number: **478- 472-7021**      Date completed: 10/26/16

8. Is this the person who should be contacted by state agencies when evaluating whether proposed local government projects are consistent with the service delivery strategy?  Yes  No

If not, provide designated contact person(s) and phone number(s) below:



**SERVICE DELIVERY STRATEGY**

**FORM 2: Summary of Service Delivery Arrangements**

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COUNTY:MACON COUNTY

Service:CEMETERIES

1. Check the box that best describes the agreed upon delivery arrangement for this service:

Service will be provided countywide (i.e., including all cities and unincorporated areas) by a single service provider. (If this box is checked, identify the government, authority or organization providing the service.):

Service will be provided only in the unincorporated portion of the county by a single service provider. (If this box is checked, identify the government, authority or organization providing the service.):

One or more cities will provide this service only within their incorporated boundaries, and the service will not be provided in unincorporated areas. (If this box is checked, identify the government(s), authority or organization providing the service:  
**SERVICE PROVIDERS; CITIES OF MONTEZUMA, MARSHALLVILLE, OGLETHORPE, IDEAL**

One or more cities will provide this service only within their incorporated boundaries, and the county will provide the service in unincorporated areas. (If this box is checked, identify the government(s), authority or organization providing the service.):

Other (If this box is checked, **attach a legible map delineating the service area of each service provider**, and identify the government, authority, or other organization that will provide service within each service area.):

2. In developing this strategy, were overlapping service areas, unnecessary competition and/or duplication of this service identified?

**Yes** (if "Yes," you must attach additional documentation as described, below)

**No**

If these conditions will continue under this strategy, **attach an explanation for continuing the arrangement** (i.e., overlapping but higher levels of service (See O.C.G.A. 36-70-24(1)), overriding benefits of the duplication, or reasons that overlapping service areas or competition cannot be eliminated).

If these conditions will be eliminated under the strategy, **attach an implementation schedule** listing each step or action that will be taken to eliminate them, the responsible party and the agreed upon deadline for completing it.

**SDS FORM 2, continued**

3. List each government or authority that will help to pay for this service and indicate how the service will be funded (e.g., enterprise funds, user fees, general funds, special service district revenues, hotel/motel taxes, franchise taxes, impact fees, bonded indebtedness, etc.).

<i>Local Government or Authority</i>	<i>Funding Method</i>
CITY OF MONTEZUMA	GENERAL FUND; USER FEES
CITY OF IDEAL	GENERAL FUND; USER FEES
CITY OF MARSHALLVILLE	GENERAL FUND; USER FEES
CITY OF OGLETHORPE	GENERAL FUND; USER FEES

4. How will the strategy change the previous arrangements for providing and/or funding this service within the county?

NO CHANGE

5. List any formal service delivery agreements or intergovernmental contracts that will be used to implement the strategy for this service:

<i>Agreement Name</i>	<i>Contracting Parties</i>	<i>Effective and Ending Dates</i>

6. What other mechanisms (if any) will be used to implement the strategy for this service (e.g., ordinances, resolutions, local acts of the General Assembly, rate or fee changes, etc.), and when will they take effect?

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7. Person completing form: **Roselyn H Starling - Deputy County Manager/CFO**  
 Phone number: **478-472-7021**      Date completed: 10/26/16

8. Is this the person who should be contacted by state agencies when evaluating whether proposed local government projects are consistent with the service delivery strategy?  Yes  No

If not, provide designated contact person(s) and phone number(s) below:



**SERVICE DELIVERY STRATEGY**

**FORM 2: Summary of Service Delivery Arrangements**

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COUNTY:MACON COUNTY

Service:COURT SERVICES

1. Check the box that best describes the agreed upon delivery arrangement for this service:

- Service will be provided countywide (i.e., including all cities and unincorporated areas) by a single service provider. (If this box is checked, identify the government, authority or organization providing the service.):
  
- Service will be provided only in the unincorporated portion of the county by a single service provider. (If this box is checked, identify the government, authority or organization providing the service.):
  
- One or more cities will provide this service only within their incorporated boundaries, and the service will not be provided in unincorporated areas. (If this box is checked, identify the government(s), authority or organization providing the service):
  
- One or more cities will provide this service only within their incorporated boundaries, and the county will provide the service in unincorporated areas. (If this box is checked, identify the government(s), authority or organization providing the service.): **SERVICE PROVIDERS; MACON COUNTY; CITIES OF MONTEZUMA, MARSHALLVILLE, OGLETHORPE, AND IDEAL**
  
- Other (If this box is checked, attach a legible map delineating the service area of each service provider, and identify the government, authority, or other organization that will provide service within each service area.):

2. In developing this strategy, were overlapping service areas, unnecessary competition and/or duplication of this service identified?

- Yes** (if "Yes," you must attach additional documentation as described, below)
- No**

If these conditions will continue under this strategy, attach an explanation for continuing the arrangement (i.e., overlapping but higher levels of service (See O.C.G.A. 36-70-24(1)), overriding benefits of the duplication, or reasons that overlapping service areas or competition cannot be eliminated).

If these conditions will be eliminated under the strategy, attach an implementation schedule listing each step or action that will be taken to eliminate them, the responsible party and the agreed upon deadline for completing it.

**SDS FORM 2, continued**

3. List each government or authority that will help to pay for this service and indicate how the service will be funded (e.g., enterprise funds, user fees, general funds, special service district revenues, hotel/motel taxes, franchise taxes, impact fees, bonded indebtedness, etc.).

<i>Local Government or Authority</i>	<i>Funding Method</i>
MACON COUNTY	GENERAL FUND; USER FEES; FINES
CITY OF MONTEZUMA	GENERAL FUNDS; USER FEES; FINES
CITY OF MARSHALLVILLE	GENERAL FUNDS; USER FEES; FINES
CITY OF OGLETHORPE	GENERAL FUNDS; USER FEES; FINES
CITY OF IDEAL	GENERAL FUNDS; USER FEES; FINES

4. How will the strategy change the previous arrangements for providing and/or funding this service within the county?

NO CHANGE

5. List any formal service delivery agreements or intergovernmental contracts that will be used to implement the strategy for this service:

<i>Agreement Name</i>	<i>Contracting Parties</i>	<i>Effective and Ending Dates</i>

6. What other mechanisms (if any) will be used to implement the strategy for this service (e.g., ordinances, resolutions, local acts of the General Assembly, rate or fee changes, etc.), and when will they take effect?

7. Person completing form: **Roselyn H Starling - Deputy County Manager/CFO**  
 Phone number: **478-472-7021**      Date completed: 10/26/16

8. Is this the person who should be contacted by state agencies when evaluating whether proposed local government projects are consistent with the service delivery strategy?  Yes  No

If not, provide designated contact person(s) and phone number(s) below:



**SERVICE DELIVERY STRATEGY**

**FORM 2: Summary of Service Delivery Arrangements**

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Make copies of this form and complete one for each service listed on FORM 1, Section III. Use exactly the same service names listed on FORM 1. Answer each question below, attaching additional pages as necessary. If the contact person for this service (listed at the bottom of the page) changes, this should be reported to the Department of Community Affairs.

COUNTY:MACON COUNTY

Service:DOWNTOWN DEVELOPMENT

1. Check the box that best describes the agreed upon delivery arrangement for this service:

Service will be provided countywide (i.e., including all cities and unincorporated areas) by a single service provider. (If this box is checked, identify the government, authority or organization providing the service.):

Service will be provided only in the unincorporated portion of the county by a single service provider. (If this box is checked, identify the government, authority or organization providing the service.):

One or more cities will provide this service only within their incorporated boundaries, and the service will not be provided in unincorporated areas. (If this box is checked, identify the government(s), authority or organization providing the service:  
**SERVICE PROVIDERS; CITIES OF MONTEZUMA, OGLETHORPE**

One or more cities will provide this service only within their incorporated boundaries, and the county will provide the service in unincorporated areas. (If this box is checked, identify the government(s), authority or organization providing the service.):

Other (If this box is checked, **attach a legible map delineating the service area of each service provider**, and identify the government, authority, or other organization that will provide service within each service area.):

2. In developing this strategy, were overlapping service areas, unnecessary competition and/or duplication of this service identified?

**Yes** (if "Yes," you must attach additional documentation as described, below)

**No**

If these conditions will continue under this strategy, **attach an explanation for continuing the arrangement** (i.e., overlapping but higher levels of service (See O.C.G.A. 36-70-24(1)), overriding benefits of the duplication, or reasons that overlapping service areas or competition cannot be eliminated).

If these conditions will be eliminated under the strategy, **attach an implementation schedule** listing each step or action that will be taken to eliminate them, the responsible party and the agreed upon deadline for completing it.

**SDS FORM 2, continued**

3. List each government or authority that will help to pay for this service and indicate how the service will be funded (e.g., enterprise funds, user fees, general funds, special service district revenues, hotel/motel taxes, franchise taxes, impact fees, bonded indebtedness, etc.).

<i>Local Government or Authority</i>	<i>Funding Method</i>
CITY OF MONTEZUMA	GENERAL FUNDS; DONATIONS
CITY OF OGLETHORPE	GENERAL FUNDS; DONATIONS

4. How will the strategy change the previous arrangements for providing and/or funding this service within the county?

NO CHANGE

5. List any formal service delivery agreements or intergovernmental contracts that will be used to implement the strategy for this service:

<i>Agreement Name</i>	<i>Contracting Parties</i>	<i>Effective and Ending Dates</i>

6. What other mechanisms (if any) will be used to implement the strategy for this service (e.g., ordinances, resolutions, local acts of the General Assembly, rate or fee changes, etc.), and when will they take effect?

7. Person completing form: **Joyce Hardy**

Phone number: **478-472-8144**      Date completed: 10/26/16

8. Is this the person who should be contacted by state agencies when evaluating whether proposed local government projects are consistent with the service delivery strategy?  Yes  No

If not, provide designated contact person(s) and phone number(s) below:



**SERVICE DELIVERY STRATEGY**

**FORM 2: Summary of Service Delivery Arrangements**

**Instructions:**

Make copies of this form and complete one for each service listed on FORM 1, Section III. Use exactly the same service names listed on FORM 1. Answer each question below, attaching additional pages as necessary. If the contact person for this service (listed at the bottom of the page) changes, this should be reported to the Department of Community Affairs.

COUNTY:MACON COUNTY

Service:ECONOMIC DEVELOPMENT

1. Check the box that best describes the agreed upon delivery arrangement for this service:

Service will be provided countywide (i.e., including all cities and unincorporated areas) by a single service provider. (If this box is checked, identify the government, authority or organization providing the service.):**DEVELOPMENT AUTHORITY OF MACON COUNTY**

Service will be provided only in the unincorporated portion of the county by a single service provider. (If this box is checked, identify the government, authority or organization providing the service.):

One or more cities will provide this service only within their incorporated boundaries, and the service will not be provided in unincorporated areas. (If this box is checked, identify the government(s), authority or organization providing the service):

One or more cities will provide this service only within their incorporated boundaries, and the county will provide the service in unincorporated areas. (If this box is checked, identify the government(s), authority or organization providing the service.):

Other (If this box is checked, attach a legible map delineating the service area of each service provider, and identify the government, authority, or other organization that will provide service within each service area.):

2. In developing this strategy, were overlapping service areas, unnecessary competition and/or duplication of this service identified?

Yes (if "Yes," you must attach additional documentation as described, below)

No

If these conditions will continue under this strategy, attach an explanation for continuing the arrangement (i.e., overlapping but higher levels of service (See O.C.G.A. 36-70-24(1)), overriding benefits of the duplication, or reasons that overlapping service areas or competition cannot be eliminated).

If these conditions will be eliminated under the strategy, attach an implementation schedule listing each step or action that will be taken to eliminate them, the responsible party and the agreed upon deadline for completing it.

**SDS FORM 2, continued**

3. List each government or authority that will help to pay for this service and indicate how the service will be funded (e.g., enterprise funds, user fees, general funds, special service district revenues, hotel/motel taxes, franchise taxes, impact fees, bonded indebtedness, etc.).

<i>Local Government or Authority</i>	<i>Funding Method</i>
MACON COUNTY	GENERAL FUNDS; GRANTS
CITY OF MONTEZUMA	GENERAL FUNDS; GRANTS; HOTEL/MOTEL TAX
CITY OF MARSHALLVILLE	GENERAL FUNDS; GRANTS
CITY OF OGLETHORPE	GENERAL FUNDS; GRANTS
CITY OF IDEAL	GENERAL FUNDS; GRANTS

4. How will the strategy change the previous arrangements for providing and/or funding this service within the county?

NO CHANGE

5. List any formal service delivery agreements or intergovernmental contracts that will be used to implement the strategy for this service:

<i>Agreement Name</i>	<i>Contracting Parties</i>	<i>Effective and Ending Dates</i>

6. What other mechanisms (if any) will be used to implement the strategy for this service (e.g., ordinances, resolutions, local acts of the General Assembly, rate or fee changes, etc.), and when will they take effect?

7. Person completing form: **Roselyn H Starling - Deputy County Manager/CFO**  
 Phone number: **478-472-7021**      Date completed: 10/26/16

8. Is this the person who should be contacted by state agencies when evaluating whether proposed local government projects are consistent with the service delivery strategy?  Yes  No

If not, provide designated contact person(s) and phone number(s) below:



**SERVICE DELIVERY STRATEGY**

# FORM 2: Summary of Service Delivery Arrangements

**Instructions:**

Make copies of this form and complete one for each service listed on FORM 1, Section III. Use exactly the same service names listed on FORM 1. Answer each question below, attaching additional pages as necessary. If the contact person for this service (listed at the bottom of the page) changes, this should be reported to the Department of Community Affairs.

**COUNTY:MACON COUNTY**

**Service:EMERGENCY DISPATCH**

1. Check the box that best describes the agreed upon delivery arrangement for this service:

Service will be provided countywide (i.e., including all cities and unincorporated areas) by a single service provider. (If this box is checked, identify the government, authority or organization providing the service.): **MIDDLE FLINT REGIONAL E-911 AUTHORITY**

Service will be provided only in the unincorporated portion of the county by a single service provider. (If this box is checked, identify the government, authority or organization providing the service.):

One or more cities will provide this service only within their incorporated boundaries, and the service will not be provided in unincorporated areas. (If this box is checked, identify the government(s), authority or organization providing the service):

One or more cities will provide this service only within their incorporated boundaries, and the county will provide the service in unincorporated areas. (If this box is checked, identify the government(s), authority or organization providing the service.):

Other (If this box is checked, **attach a legible map delineating the service area of each service provider**, and identify the government, authority, or other organization that will provide service within each service area.):

2. In developing this strategy, were overlapping service areas, unnecessary competition and/or duplication of this service identified?

**Yes** (if "Yes," you must attach additional documentation as described, below)

**No**

If these conditions will continue under this strategy, **attach an explanation for continuing the arrangement** (i.e., overlapping but higher levels of service (See O.C.G.A. 36-70-24(1)), overriding benefits of the duplication, or reasons that overlapping service areas or competition cannot be eliminated).

If these conditions will be eliminated under the strategy, **attach an implementation schedule** listing each step or action that will be taken to eliminate them, the responsible party and the agreed upon deadline for completing it.

**SDS FORM 2, continued**

3. List each government or authority that will help to pay for this service and indicate how the service will be funded (e.g., enterprise funds, user fees, general funds, special service district revenues, hotel/motel taxes, franchise taxes, impact fees, bonded indebtedness, etc.).

<i>Local Government or Authority</i>	<i>Funding Method</i>
MACON COUNTY	GENERAL FUND; TELEPHONE SURCHARGES

4. How will the strategy change the previous arrangements for providing and/or funding this service within the county?

NO CHANGE

5. List any formal service delivery agreements or intergovernmental contracts that will be used to implement the strategy for this service:

<i>Agreement Name</i>	<i>Contracting Parties</i>	<i>Effective and Ending Dates</i>
Intergovernmental agreement	Macon County & Middle Flint Regional E-911 Authority	Sept 23, 2014- Sept 23, 2024

6. What other mechanisms (if any) will be used to implement the strategy for this service (e.g., ordinances, resolutions, local acts of the General Assembly, rate or fee changes, etc.), and when will they take effect?

7. Person completing form: **Roselyn H Starling - Deputy County Manager/CFO**  
 Phone number: **478-472-7021**      Date completed: 10/26/16

8. Is this the person who should be contacted by state agencies when evaluating whether proposed local government projects are consistent with the service delivery strategy?  Yes  No

If not, provide designated contact person(s) and phone number(s) below:



**SERVICE DELIVERY STRATEGY**

**FORM 2: Summary of Service Delivery Arrangements**

**Instructions:**

Make copies of this form and complete one for each service listed on FORM 1, Section III. Use exactly the same service names listed on FORM 1. Answer each question below, attaching additional pages as necessary. If the contact person for this service (listed at the bottom of the page) changes, this should be reported to the Department of Community Affairs.

COUNTY:MACON COUNTY	Service:EMERGENCY MANAGEMENT
---------------------	------------------------------

1. Check the box that best describes the agreed upon delivery arrangement for this service:

- Service will be provided countywide (i.e., including all cities and unincorporated areas) by a single service provider. (If this box is checked, identify the government, authority or organization providing the service.): **SERVICE PROVIDER; MACON COUNTY**
- Service will be provided only in the unincorporated portion of the county by a single service provider. (If this box is checked, identify the government, authority or organization providing the service.):
- One or more cities will provide this service only within their incorporated boundaries, and the service will not be provided in unincorporated areas. (If this box is checked, identify the government(s), authority or organization providing the service):
- One or more cities will provide this service only within their incorporated boundaries, and the county will provide the service in unincorporated areas. (If this box is checked, identify the government(s), authority or organization providing the service.):
- Other (If this box is checked, **attach a legible map delineating the service area of each service provider**, and identify the government, authority, or other organization that will provide service within each service area.):

2. In developing this strategy, were overlapping service areas, unnecessary competition and/or duplication of this service identified?

- Yes (if "Yes," you must attach additional documentation as described, below)
- No

If these conditions will continue under this strategy, **attach an explanation for continuing the arrangement** (i.e., overlapping but higher levels of service (See O.C.G.A. 36-70-24(1)), overriding benefits of the duplication, or reasons that overlapping service areas or competition cannot be eliminated).

If these conditions will be eliminated under the strategy, **attach an implementation schedule** listing each step or action that will be taken to eliminate them, the responsible party and the agreed upon deadline for completing it.

**SDS FORM 2, continued**

3. List each government or authority that will help to pay for this service and indicate how the service will be funded (e.g., enterprise funds, user fees, general funds, special service district revenues, hotel/motel taxes, franchise taxes, impact fees, bonded indebtedness, etc.).

<i>Local Government or Authority</i>	<i>Funding Method</i>
MACON COUNTY	GENERAL FUNDS; GRANTS

4. How will the strategy change the previous arrangements for providing and/or funding this service within the county?

NO CHANGE

5. List any formal service delivery agreements or intergovernmental contracts that will be used to implement the strategy for this service:

<i>Agreement Name</i>	<i>Contracting Parties</i>	<i>Effective and Ending Dates</i>

6. What other mechanisms (if any) will be used to implement the strategy for this service (e.g., ordinances, resolutions, local acts of the General Assembly, rate or fee changes, etc.), and when will they take effect?

7. Person completing form: **Roselyn H Starling- Deputy County Manager/CFO**  
 Phone number: **478-472-7021**      Date completed: 10/26/16

8. Is this the person who should be contacted by state agencies when evaluating whether proposed local government projects are consistent with the service delivery strategy?  Yes  No

If not, provide designated contact person(s) and phone number(s) below:



**SERVICE DELIVERY STRATEGY**

**FORM 2: Summary of Service Delivery Arrangements**

**Instructions:**

Make copies of this form and complete one for each service listed on FORM 1, Section III. Use exactly the same service names listed on FORM 1. Answer each question below, attaching additional pages as necessary. If the contact person for this service (listed at the bottom of the page) changes, this should be reported to the Department of Community Affairs.

**COUNTY:MACON COUNTY**

**Service:EMERGENCY MEDICAL SERVICE**

1. Check the box that best describes the agreed upon delivery arrangement for this service:

Service will be provided countywide (i.e., including all cities and unincorporated areas) by a single service provider. (If this box is checked, identify the government, authority or organization providing the service.):**SERVICE PROVIDER; MACON COUNTY**

Service will be provided only in the unincorporated portion of the county by a single service provider. (If this box is checked, identify the government, authority or organization providing the service.):

One or more cities will provide this service only within their incorporated boundaries, and the service will not be provided in unincorporated areas. (If this box is checked, identify the government(s), authority or organization providing the service:

One or more cities will provide this service only within their incorporated boundaries, and the county will provide the service in unincorporated areas. (If this box is checked, identify the government(s), authority or organization providing the service.):

Other (If this box is checked, **attach a legible map delineating the service area of each service provider**, and identify the government, authority, or other organization that will provide service within each service area.):

2. In developing this strategy, were overlapping service areas, unnecessary competition and/or duplication of this service identified?

**Yes** (if "Yes," you must attach additional documentation as described, below)

**No**

If these conditions will continue under this strategy, **attach an explanation for continuing the arrangement** (i.e., overlapping but higher levels of service (See O.C.G.A. 36-70-24(1)), overriding benefits of the duplication, or reasons that overlapping service areas or competition cannot be eliminated).

If these conditions will be eliminated under the strategy, **attach an implementation schedule** listing each step or action that will be taken to eliminate them, the responsible party and the agreed upon deadline for completing it.

**SDS FORM 2, continued**

3. List each government or authority that will help to pay for this service and indicate how the service will be funded (e.g., enterprise funds, user fees, general funds, special service district revenues, hotel/motel taxes, franchise taxes, impact fees, bonded indebtedness, etc.).

<i>Local Government or Authority</i>	<i>Funding Method</i>
MACON COUNTY	GENERAL FUNDS; AMBULANCE FEES; GRANTS

4. How will the strategy change the previous arrangements for providing and/or funding this service within the county?

NO CHANGE

5. List any formal service delivery agreements or intergovernmental contracts that will be used to implement the strategy for this service:

<i>Agreement Name</i>	<i>Contracting Parties</i>	<i>Effective and Ending Dates</i>

6. What other mechanisms (if any) will be used to implement the strategy for this service (e.g., ordinances, resolutions, local acts of the General Assembly, rate or fee changes, etc.), and when will they take effect?

7. Person completing form: **Roselyn H Starling - Deputy County Manager/CFO**  
 Phone number: **478-472-7021**      Date completed: 10/26/16

8. Is this the person who should be contacted by state agencies when evaluating whether proposed local government projects are consistent with the service delivery strategy?  Yes  No

If not, provide designated contact person(s) and phone number(s) below:



**SERVICE DELIVERY STRATEGY**

**FORM 2: Summary of Service Delivery Arrangements**

**Instructions:**

Make copies of this form and complete one for each service listed on FORM 1, Section III. Use exactly the same service names listed on FORM 1. Answer each question below, attaching additional pages as necessary. If the contact person for this service (listed at the bottom of the page) changes, this should be reported to the Department of Community Affairs.

COUNTY:MACON COUNTY

Service:FIRE PROTECTION

1. Check the box that best describes the agreed upon delivery arrangement for this service:

Service will be provided countywide (i.e., including all cities and unincorporated areas) by a single service provider. (If this box is checked, identify the government, authority or organization providing the service.):

Service will be provided only in the unincorporated portion of the county by a single service provider. (If this box is checked, identify the government, authority or organization providing the service.):

One or more cities will provide this service only within their incorporated boundaries, and the service will not be provided in unincorporated areas. (If this box is checked, identify the government(s), authority or organization providing the service):

One or more cities will provide this service only within their incorporated boundaries, and the county will provide the service in unincorporated areas. (If this box is checked, identify the government(s), authority or organization providing the service.):

Other (If this box is checked, **attach a legible map delineating the service area of each service provider**, and identify the government, authority, or other organization that will provide service within each service area.): **SEE ATTACHED MAP**

2. In developing this strategy, were overlapping service areas, unnecessary competition and/or duplication of this service identified?

**Yes** (if "Yes," you must attach additional documentation as described, below)

**No**

If these conditions will continue under this strategy, **attach an explanation for continuing the arrangement** (i.e., overlapping but higher levels of service (See O.C.G.A. 36-70-24(1)), overriding benefits of the duplication, or reasons that overlapping service areas or competition cannot be eliminated).

If these conditions will be eliminated under the strategy, **attach an implementation schedule** listing each step or action that will be taken to eliminate them, the responsible party and the agreed upon deadline for completing it.

**SDS FORM 2, continued**

3. List each government or authority that will help to pay for this service and indicate how the service will be funded (e.g., enterprise funds, user fees, general funds, special service district revenues, hotel/motel taxes, franchise taxes, impact fees, bonded indebtedness, etc.).

<i>Local Government or Authority</i>	<i>Funding Method</i>
MACON COUNTY	GENERAL FUNDS; GRANTS
CITY OF MONTEZUMA	GENERAL FUNDS; GRANTS; FIRE SERVICE FEES
CITY OF OGLETHORPE	GENERAL FUNDS; GRANTS
CITY OF IDEAL	GENERAL FUNDS; GRANTS
CITY OF MARSHALLVILLE	GENERAL FUNDS; GRANTS

4. How will the strategy change the previous arrangements for providing and/or funding this service within the county?

Macon County provides fire protection for the City of Marshallville.

5. List any formal service delivery agreements or intergovernmental contracts that will be used to implement the strategy for this service:

<i>Agreement Name</i>	<i>Contracting Parties</i>	<i>Effective and Ending Dates</i>
Intergovernmental agreement	Macon County & City of Marshallville	July 7, 2015
Intergovernmental agreement	City of Montezuma	updating agreement
Intergovernmental agreement	City of Oglethorpe	updating agreement
Intergovernmental agreement	City of Ideal	updating agreement

6. What other mechanisms (if any) will be used to implement the strategy for this service (e.g., ordinances, resolutions, local acts of the General Assembly, rate or fee changes, etc.), and when will they take effect?

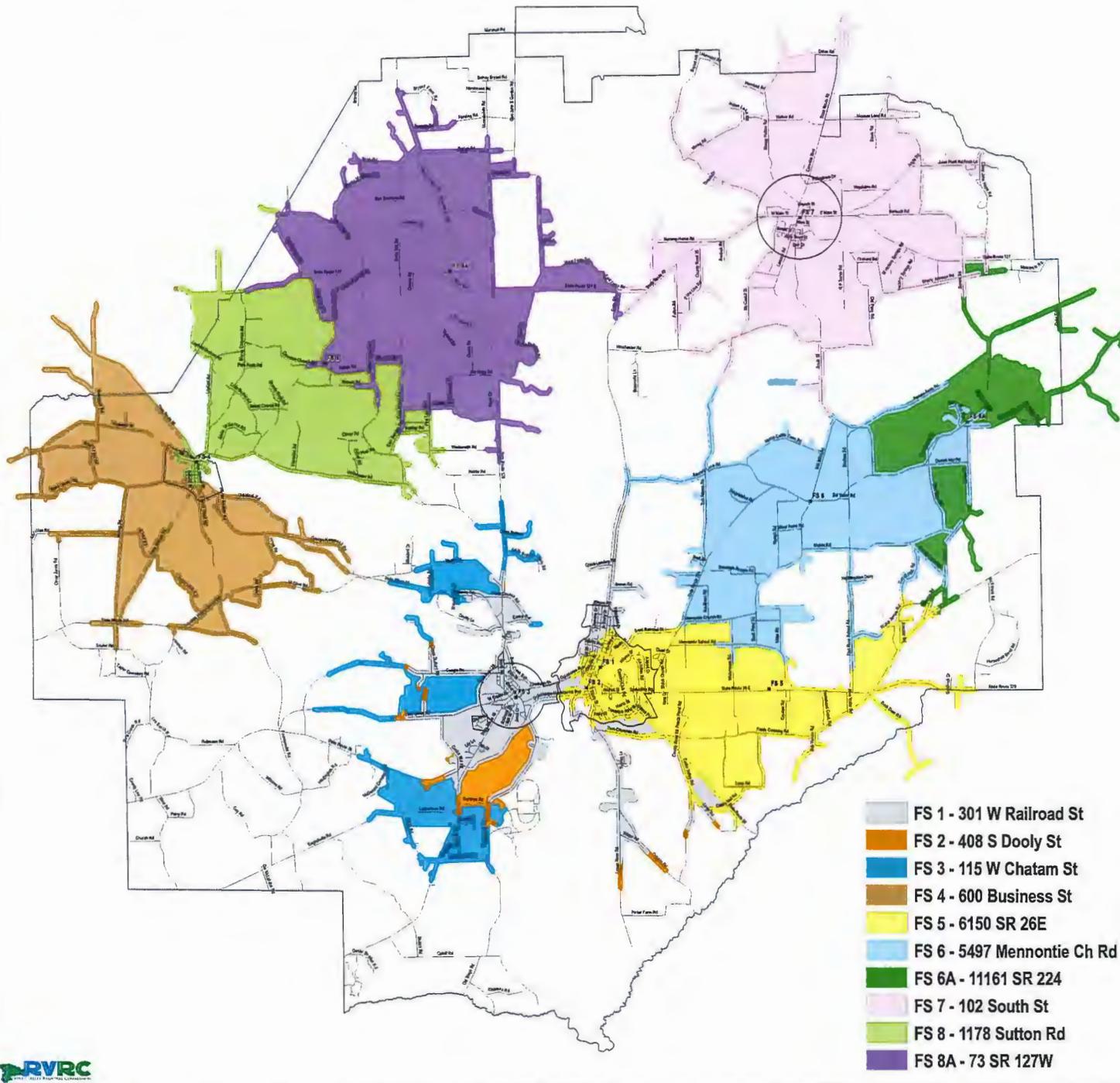
7. Person completing form: **Roselyn H Starling - Deputy County Manager/CFO**

Phone number: **478-472-7021**      Date completed: 10/26/16

8. Is this the person who should be contacted by state agencies when evaluating whether proposed local government projects are consistent with the service delivery strategy?  Yes  No

If not, provide designated contact person(s) and phone number(s) below:

# Five Mile Distance from Fire Station





**SERVICE DELIVERY STRATEGY**

**FORM 2: Summary of Service Delivery Arrangements**

**Instructions:**

Make copies of this form and complete one for each service listed on FORM 1, Section III. Use exactly the same service names listed on FORM 1. Answer each question below, attaching additional pages as necessary. If the contact person for this service (listed at the bottom of the page) changes, this should be reported to the Department of Community Affairs.

COUNTY:MACON COUNTY

Service:HOUSING

1. Check the box that best describes the agreed upon delivery arrangement for this service:

Service will be provided countywide (i.e., including all cities and unincorporated areas) by a single service provider. (If this box is checked, identify the government, authority or organization providing the service.):**FLINT AREA CONSOLIDATED HOUSING AUTHORITY**

Service will be provided only in the unincorporated portion of the county by a single service provider. (If this box is checked, identify the government, authority or organization providing the service.):

One or more cities will provide this service only within their incorporated boundaries, and the service will not be provided in unincorporated areas. (If this box is checked, identify the government(s), authority or organization providing the service):

One or more cities will provide this service only within their incorporated boundaries, and the county will provide the service in unincorporated areas. (If this box is checked, identify the government(s), authority or organization providing the service.):

Other (If this box is checked, **attach a legible map delineating the service area of each service provider**, and identify the government, authority, or other organization that will provide service within each service area.):

2. In developing this strategy, were overlapping service areas, unnecessary competition and/or duplication of this service identified?

Yes (if "Yes," you must attach additional documentation as described, below)

No

If these conditions will continue under this strategy, **attach an explanation for continuing the arrangement** (i.e., overlapping but higher levels of service (See O.C.G.A. 36-70-24(1)), overriding benefits of the duplication, or reasons that overlapping service areas or competition cannot be eliminated).

If these conditions will be eliminated under the strategy, **attach an implementation schedule** listing each step or action that will be taken to eliminate them, the responsible party and the agreed upon deadline for completing it.

**SDS FORM 2, continued**

3. List each government or authority that will help to pay for this service and indicate how the service will be funded (e.g., enterprise funds, user fees, general funds, special service district revenues, hotel/motel taxes, franchise taxes, impact fees, bonded indebtedness, etc.).

<i>Local Government or Authority</i>	<i>Funding Method</i>
FA CONS HOUSING AUTHORITY	GENERAL FUNDS; GRANTS; STATE & FEDERAL

4. How will the strategy change the previous arrangements for providing and/or funding this service within the county?

NO CHANGE

5. List any formal service delivery agreements or intergovernmental contracts that will be used to implement the strategy for this service:

<i>Agreement Name</i>	<i>Contracting Parties</i>	<i>Effective and Ending Dates</i>

6. What other mechanisms (if any) will be used to implement the strategy for this service (e.g., ordinances, resolutions, local acts of the General Assembly, rate or fee changes, etc.), and when will they take effect?

7. Person completing form: **Roselyn H Starling - Deputy County Manager/CFO**  
 Phone number: **478-472-7021**      Date completed: 10/26/16

8. Is this the person who should be contacted by state agencies when evaluating whether proposed local government projects are consistent with the service delivery strategy?  Yes  No

If not, provide designated contact person(s) and phone number(s) below:



**SERVICE DELIVERY STRATEGY**

**FORM 2: Summary of Service Delivery Arrangements**

**Instructions:**

Make copies of this form and complete one for each service listed on FORM 1, Section III. Use exactly the same service names listed on FORM 1. Answer each question below, attaching additional pages as necessary. If the contact person for this service (listed at the bottom of the page) changes, this should be reported to the Department of Community Affairs.

COUNTY: **MACON COUNTY**

Service: **JAIL**

1. Check the box that best describes the agreed upon delivery arrangement for this service:

- Service will be provided countywide (i.e., including all cities and unincorporated areas) by a single service provider. (If this box is checked, identify the government, authority or organization providing the service.): **MACON COUNTY**
- Service will be provided only in the unincorporated portion of the county by a single service provider. (If this box is checked, identify the government, authority or organization providing the service.):
- One or more cities will provide this service only within their incorporated boundaries, and the service will not be provided in unincorporated areas. (If this box is checked, identify the government(s), authority or organization providing the service):
- One or more cities will provide this service only within their incorporated boundaries, and the county will provide the service in unincorporated areas. (If this box is checked, identify the government(s), authority or organization providing the service.):
- Other (If this box is checked, **attach a legible map delineating the service area of each service provider**, and identify the government, authority, or other organization that will provide service within each service area.):

2. In developing this strategy, were overlapping service areas, unnecessary competition and/or duplication of this service identified?

- Yes** (if "Yes," you must attach additional documentation as described, below)
- No**

If these conditions will continue under this strategy, **attach an explanation for continuing the arrangement** (i.e., overlapping but higher levels of service (See O.C.G.A. 36-70-24(1)), overriding benefits of the duplication, or reasons that overlapping service areas or competition cannot be eliminated).

If these conditions will be eliminated under the strategy, **attach an implementation schedule** listing each step or action that will be taken to eliminate them, the responsible party and the agreed upon deadline for completing it.

**SDS FORM 2, continued**

3. List each government or authority that will help to pay for this service and indicate how the service will be funded (e.g., enterprise funds, user fees, general funds, special service district revenues, hotel/motel taxes, franchise taxes, impact fees, bonded indebtedness, etc.).

<i>Local Government or Authority</i>	<i>Funding Method</i>
MACON COUNTY	GENERAL FUNDS; USER FEES; FINES
CITY OF MONTEZUMA	FINES
CITY OF MARSHALLVILLE	FINES
CITY OF OGLETHORPE	FINES
CITY OF IDEAL	FINES

4. How will the strategy change the previous arrangements for providing and/or funding this service within the county?

NO CHANGE

5. List any formal service delivery agreements or intergovernmental contracts that will be used to implement the strategy for this service:

<i>Agreement Name</i>	<i>Contracting Parties</i>	<i>Effective and Ending Dates</i>
Intergovernmental agreement	Macon County & City of Montezuma	October 4, 2016
Intergovernmental agreement	Macon County & City of Marshallville	September 13, 2016
Intergovernmental agreement	Macon County & City of Oglethorpe	October 4, 2016
Intergovernmental agreement	Macon County & City of Ideal	October 4, 2016

6. What other mechanisms (if any) will be used to implement the strategy for this service (e.g., ordinances, resolutions, local acts of the General Assembly, rate or fee changes, etc.), and when will they take effect?

7. Person completing form: **Roselyn H Starling - Deputy County Manager/CFO**  
 Phone number: **478-472-7021**      Date completed: 10/26/16

8. Is this the person who should be contacted by state agencies when evaluating whether proposed local government projects are consistent with the service delivery strategy?  Yes  No

If not, provide designated contact person(s) and phone number(s) below:



**SERVICE DELIVERY STRATEGY**

**FORM 2: Summary of Service Delivery Arrangements**

**Instructions:**

Make copies of this form and complete one for each service listed on FORM 1, Section III. Use exactly the same service names listed on FORM 1. Answer each question below, attaching additional pages as necessary. If the contact person for this service (listed at the bottom of the page) changes, this should be reported to the Department of Community Affairs.

COUNTY:MACON COUNTY

Service:LEAF & LIMB COLLECTION

1. Check the box that best describes the agreed upon delivery arrangement for this service:

Service will be provided countywide (i.e., including all cities and unincorporated areas) by a single service provider. (If this box is checked, identify the government, authority or organization providing the service.):

Service will be provided only in the unincorporated portion of the county by a single service provider. (If this box is checked, identify the government, authority or organization providing the service.):

One or more cities will provide this service only within their incorporated boundaries, and the service will not be provided in unincorporated areas. (If this box is checked, identify the government(s), authority or organization providing the service:  
**CITIES OF MONTEZUMA, OGLETHORPE, MARSHALLVILLE, IDEAL**

One or more cities will provide this service only within their incorporated boundaries, and the county will provide the service in unincorporated areas. (If this box is checked, identify the government(s), authority or organization providing the service.):

Other (If this box is checked, **attach a legible map delineating the service area of each service provider**, and identify the government, authority, or other organization that will provide service within each service area.):

2. In developing this strategy, were overlapping service areas, unnecessary competition and/or duplication of this service identified?

**Yes** (if "Yes," you must attach additional documentation as described, below)

**No**

If these conditions will continue under this strategy, **attach an explanation for continuing the arrangement** (i.e., overlapping but higher levels of service (See O.C.G.A. 36-70-24(1)), overriding benefits of the duplication, or reasons that overlapping service areas or competition cannot be eliminated).

If these conditions will be eliminated under the strategy, **attach an implementation schedule** listing each step or action that will be taken to eliminate them, the responsible party and the agreed upon deadline for completing it.

**SDS FORM 2, continued**

3. List each government or authority that will help to pay for this service and indicate how the service will be funded (e.g., enterprise funds, user fees, general funds, special service district revenues, hotel/motel taxes, franchise taxes, impact fees, bonded indebtedness, etc.).

<i>Local Government or Authority</i>	<i>Funding Method</i>
CITY OF OGLETHORPE	GENERAL FUNDS; USER FEES;
CITY OF MONTEZUMA	GENERAL FUNDS; USER FEES
CITY OF MARSHALLVILLE	GENERAL FUNDS; USER FEES
CITY OF IDEAL	GENERAL FUND; USER FEES

4. How will the strategy change the previous arrangements for providing and/or funding this service within the county?

NO CHANGE

5. List any formal service delivery agreements or intergovernmental contracts that will be used to implement the strategy for this service:

<i>Agreement Name</i>	<i>Contracting Parties</i>	<i>Effective and Ending Dates</i>

6. What other mechanisms (if any) will be used to implement the strategy for this service (e.g., ordinances, resolutions, local acts of the General Assembly, rate or fee changes, etc.), and when will they take effect?

7. Person completing form: **Roselyn H Starling - Deputy County Manager/CFO**  
 Phone number: **478-472-7021**      Date completed: 10/26/16

8. Is this the person who should be contacted by state agencies when evaluating whether proposed local government projects are consistent with the service delivery strategy?  Yes  No

If not, provide designated contact person(s) and phone number(s) below:



**SERVICE DELIVERY STRATEGY**

**FORM 2: Summary of Service Delivery Arrangements**

**Instructions:**

Make copies of this form and complete one for each service listed on FORM 1, Section III. Use exactly the same service names listed on FORM 1. Answer each question below, attaching additional pages as necessary. If the contact person for this service (listed at the bottom of the page) changes, this should be reported to the Department of Community Affairs.

COUNTY:MACON COUNTY

Service:LIBRARY

1. Check the box that best describes the agreed upon delivery arrangement for this service:

Service will be provided countywide (i.e., including all cities and unincorporated areas) by a single service provider. (If this box is checked, identify the government, authority or organization providing the service.):

Service will be provided only in the unincorporated portion of the county by a single service provider. (If this box is checked, identify the government, authority or organization providing the service.):

One or more cities will provide this service only within their incorporated boundaries, and the service will not be provided in unincorporated areas. (If this box is checked, identify the government(s), authority or organization providing the service:  
**SERVICES PROVIDERS; CITIES OF MONTEZUMA, MARSHALLVILLE, OGLETHORPE, IDEAL**

One or more cities will provide this service only within their incorporated boundaries, and the county will provide the service in unincorporated areas. (If this box is checked, identify the government(s), authority or organization providing the service.):

Other (If this box is checked, attach a legible map delineating the service area of each service provider, and identify the government, authority, or other organization that will provide service within each service area.):

2. In developing this strategy, were overlapping service areas, unnecessary competition and/or duplication of this service identified?

**Yes** (if "Yes," you must attach additional documentation as described, below)

**No**

If these conditions will continue under this strategy, attach an explanation for continuing the arrangement (i.e., overlapping but higher levels of service (See O.C.G.A. 36-70-24(1)), overriding benefits of the duplication, or reasons that overlapping service areas or competition cannot be eliminated).

If these conditions will be eliminated under the strategy, attach an implementation schedule listing each step or action that will be taken to eliminate them, the responsible party and the agreed upon deadline for completing it.

**SDS FORM 2, continued**

3. List each government or authority that will help to pay for this service and indicate how the service will be funded (e.g., enterprise funds, user fees, general funds, special service district revenues, hotel/motel taxes, franchise taxes, impact fees, bonded indebtedness, etc.).

<i>Local Government or Authority</i>	<i>Funding Method</i>
CITY OF OGLETHORPE	GENERAL FUNDS; OVERDUE FEES
CITY OF MONTEZUMA	GENERAL FUNDS; PRIVATE DONATIONS; GRANTS
CITY OF MARSHALLVILLE	GENERAL FUNDS; OVERDUE FEES; DONATIONS
MACON COUNTY	GENERAL FUNDS

4. How will the strategy change the previous arrangements for providing and/or funding this service within the county?

NO CHANGE

5. List any formal service delivery agreements or intergovernmental contracts that will be used to implement the strategy for this service:

<i>Agreement Name</i>	<i>Contracting Parties</i>	<i>Effective and Ending Dates</i>

6. What other mechanisms (if any) will be used to implement the strategy for this service (e.g., ordinances, resolutions, local acts of the General Assembly, rate or fee changes, etc.), and when will they take effect?

7. Person completing form: **Roselyn H Starling - Deputy County Manager/CFO**  
 Phone number: **478-472-7021**      Date completed: 10/26/16

8. Is this the person who should be contacted by state agencies when evaluating whether proposed local government projects are consistent with the service delivery strategy?  Yes  No

If not, provide designated contact person(s) and phone number(s) below:



**SERVICE DELIVERY STRATEGY**

**FORM 2: Summary of Service Delivery Arrangements**

**Instructions:**

Make copies of this form and complete one for each service listed on FORM 1, Section III. Use exactly the same service names listed on FORM 1. Answer each question below, attaching additional pages as necessary. If the contact person for this service (listed at the bottom of the page) changes, this should be reported to the Department of Community Affairs.

COUNTY:MACON COUNTY

Service:MOSQUITO CONTROL

1. Check the box that best describes the agreed upon delivery arrangement for this service:

Service will be provided countywide (i.e., including all cities and unincorporated areas) by a single service provider. (If this box is checked, identify the government, authority or organization providing the service.):

Service will be provided only in the unincorporated portion of the county by a single service provider. (If this box is checked, identify the government, authority or organization providing the service.):

One or more cities will provide this service only within their incorporated boundaries, and the service will not be provided in unincorporated areas. (If this box is checked, identify the government(s), authority or organization providing the service:  
**SERVICES PROVIDERS; CITIES OF MONTEZUMA & OGLETHORPE**

One or more cities will provide this service only within their incorporated boundaries, and the county will provide the service in unincorporated areas. (If this box is checked, identify the government(s), authority or organization providing the service.):

Other (If this box is checked, attach a legible map delineating the service area of each service provider, and identify the government, authority, or other organization that will provide service within each service area.):

2. In developing this strategy, were overlapping service areas, unnecessary competition and/or duplication of this service identified?

Yes (if "Yes," you must attach additional documentation as described, below)

No

If these conditions will continue under this strategy, attach an explanation for continuing the arrangement (i.e., overlapping but higher levels of service (See O.C.G.A. 36-70-24(1)), overriding benefits of the duplication, or reasons that overlapping service areas or competition cannot be eliminated).

If these conditions will be eliminated under the strategy, attach an implementation schedule listing each step or action that will be taken to eliminate them, the responsible party and the agreed upon deadline for completing it.

**SDS FORM 2, continued**

3. List each government or authority that will help to pay for this service and indicate how the service will be funded (e.g., enterprise funds, user fees, general funds, special service district revenues, hotel/motel taxes, franchise taxes, impact fees, bonded indebtedness, etc.).

<i>Local Government or Authority</i>	<i>Funding Method</i>
CITY OF MONTEZUMA	GENERAL FUNDS
CITY OF OGLETHORPE	GENERAL FUNDS

4. How will the strategy change the previous arrangements for providing and/or funding this service within the county?

NO CHANGE

5. List any formal service delivery agreements or intergovernmental contracts that will be used to implement the strategy for this service:

<i>Agreement Name</i>	<i>Contracting Parties</i>	<i>Effective and Ending Dates</i>

6. What other mechanisms (if any) will be used to implement the strategy for this service (e.g., ordinances, resolutions, local acts of the General Assembly, rate or fee changes, etc.), and when will they take effect?

7. Person completing form: **Roselyn H Starling - Deputy County Manager- CFO**  
 Phone number: **478-472-7021**      Date completed: 10/26/16

8. Is this the person who should be contacted by state agencies when evaluating whether proposed local government projects are consistent with the service delivery strategy?  Yes  No

If not, provide designated contact person(s) and phone number(s) below:



**SERVICE DELIVERY STRATEGY**

**FORM 2: Summary of Service Delivery Arrangements**

**Instructions:**

Make copies of this form and complete one for each service listed on FORM 1, Section III. Use exactly the same service names listed on FORM 1. Answer each question below, attaching additional pages as necessary. If the contact person for this service (listed at the bottom of the page) changes, this should be reported to the Department of Community Affairs.

COUNTY:MACON COUNTY

Service:PARKS

1. Check the box that best describes the agreed upon delivery arrangement for this service:

Service will be provided countywide (i.e., including all cities and unincorporated areas) by a single service provider. (If this box is checked, identify the government, authority or organization providing the service.):

Service will be provided only in the unincorporated portion of the county by a single service provider. (If this box is checked, identify the government, authority or organization providing the service.):

One or more cities will provide this service only within their incorporated boundaries, and the service will not be provided in unincorporated areas. (If this box is checked, identify the government(s), authority or organization providing the service):

One or more cities will provide this service only within their incorporated boundaries, and the county will provide the service in unincorporated areas. (If this box is checked, identify the government(s), authority or organization providing the service.): **MACON COUNTY; CITY OF OGLETHORPE**

Other (If this box is checked, **attach a legible map delineating the service area of each service provider**, and identify the government, authority, or other organization that will provide service within each service area.):

2. In developing this strategy, were overlapping service areas, unnecessary competition and/or duplication of this service identified?

**Yes** (if "Yes," you must attach additional documentation as described, below)

**No**

If these conditions will continue under this strategy, **attach an explanation for continuing the arrangement** (i.e., overlapping but higher levels of service (See O.C.G.A. 36-70-24(1)), overriding benefits of the duplication, or reasons that overlapping service areas or competition cannot be eliminated).

If these conditions will be eliminated under the strategy, **attach an implementation schedule** listing each step or action that will be taken to eliminate them, the responsible party and the agreed upon deadline for completing it.

**SDS FORM 2, continued**

3. List each government or authority that will help to pay for this service and indicate how the service will be funded (e.g., enterprise funds, user fees, general funds, special service district revenues, hotel/motel taxes, franchise taxes, impact fees, bonded indebtedness, etc.).

<i>Local Government or Authority</i>	<i>Funding Method</i>
MACON COUNTY	GENERAL FUNDS; GRANTS; DONATIONS
CITY OF MONTEZUMA	GENERAL FUNDS; GRANTS; DONATIONS
CITY OF MARSHALLVILLE	GENERAL FUNDS; GRANTS; DONATIONS
CITY OF OGLETHORPE	GENERAL FUNDS; GRANTS; DONATIONS

4. How will the strategy change the previous arrangements for providing and/or funding this service within the county?

NO CHANGE

5. List any formal service delivery agreements or intergovernmental contracts that will be used to implement the strategy for this service:

<i>Agreement Name</i>	<i>Contracting Parties</i>	<i>Effective and Ending Dates</i>

6. What other mechanisms (if any) will be used to implement the strategy for this service (e.g., ordinances, resolutions, local acts of the General Assembly, rate or fee changes, etc.), and when will they take effect?

7. Person completing form: **Roselyn H Starling - Deputy County Manager/CFO**  
 Phone number: **478-472-7021**      Date completed: 10/26/16

8. Is this the person who should be contacted by state agencies when evaluating whether proposed local government projects are consistent with the service delivery strategy?  Yes  No

If not, provide designated contact person(s) and phone number(s) below:



**SERVICE DELIVERY STRATEGY**

# FORM 2: Summary of Service Delivery Arrangements

**Instructions:**

Make copies of this form and complete one for each service listed on FORM 1, Section III. Use exactly the same service names listed on FORM 1. Answer each question below, attaching additional pages as necessary. If the contact person for this service (listed at the bottom of the page) changes, this should be reported to the Department of Community Affairs.

<b>COUNTY:MACON COUNTY</b>	<b>Service:PLANNING &amp; ZONING</b>
----------------------------	--------------------------------------

1. Check the box that best describes the agreed upon delivery arrangement for this service:

Service will be provided countywide (i.e., including all cities and unincorporated areas) by a single service provider. (If this box is checked, identify the government, authority or organization providing the service.):

Service will be provided only in the unincorporated portion of the county by a single service provider. (If this box is checked, identify the government, authority or organization providing the service.):

One or more cities will provide this service only within their incorporated boundaries, and the service will not be provided in unincorporated areas. (If this box is checked, identify the government(s), authority or organization providing the service):

One or more cities will provide this service only within their incorporated boundaries, and the county will provide the service in unincorporated areas. (If this box is checked, identify the government(s), authority or organization providing the service.): **SERVICE PROVIDERS; MACON COUNTY; THE CITIES OF MONTEZUMA, MARSHALLVILLE & OGLETHORPE. THE CITY OF IDEAL DOES NOT HAVE PLANNING & ZONING.**

Other (If this box is checked, **attach a legible map delineating the service area of each service provider**, and identify the government, authority, or other organization that will provide service within each service area.):

2. In developing this strategy, were overlapping service areas, unnecessary competition and/or duplication of this service identified?

**Yes** (if "Yes," you must attach additional documentation as described, below)

**No**

If these conditions will continue under this strategy, **attach an explanation for continuing the arrangement** (i.e., overlapping but higher levels of service (See O.C.G.A. 36-70-24(1)), overriding benefits of the duplication, or reasons that overlapping service areas or competition cannot be eliminated).

If these conditions will be eliminated under the strategy, **attach an implementation schedule** listing each step or action that will be taken to eliminate them, the responsible party and the agreed upon deadline for completing it.

**SDS FORM 2, continued**

3. List each government or authority that will help to pay for this service and indicate how the service will be funded (e.g., enterprise funds, user fees, general funds, special service district revenues, hotel/motel taxes, franchise taxes, impact fees, bonded indebtedness, etc.).

<i>Local Government or Authority</i>	<i>Funding Method</i>
MACON COUNTY	GENERAL FUNDS; ZONING FEES
CITY OF MONTEZUMA	GENERAL FUNDS; ZONING FEES
CITY OF MARSHALLVILLE	GENERAL FUNDS; ZONING FEES
CITY OF OGLETHORPE	GENERAL FUNDS; ZONING FEES

4. How will the strategy change the previous arrangements for providing and/or funding this service within the county?

NO CHANGE

5. List any formal service delivery agreements or intergovernmental contracts that will be used to implement the strategy for this service:

<i>Agreement Name</i>	<i>Contracting Parties</i>	<i>Effective and Ending Dates</i>

6. What other mechanisms (if any) will be used to implement the strategy for this service (e.g., ordinances, resolutions, local acts of the General Assembly, rate or fee changes, etc.), and when will they take effect?

7. Person completing form: **Roselyn H Starling - Deputy County Manager/CFO**  
 Phone number: **478-472-7021**      Date completed: 10/26/16

8. Is this the person who should be contacted by state agencies when evaluating whether proposed local government projects are consistent with the service delivery strategy?  Yes  No

If not, provide designated contact person(s) and phone number(s) below:



**SERVICE DELIVERY STRATEGY**

**FORM 2: Summary of Service Delivery Arrangements**

**Instructions:**

Make copies of this form and complete one for each service listed on FORM 1, Section III. Use exactly the same service names listed on FORM 1. Answer each question below, attaching additional pages as necessary. If the contact person for this service (listed at the bottom of the page) changes, this should be reported to the Department of Community Affairs.

COUNTY: **MACON COUNTY**

Service: **PUBLIC DEFENDER**

1. Check the box that best describes the agreed upon delivery arrangement for this service:

Service will be provided countywide (i.e., including all cities and unincorporated areas) by a single service provider. (If this box is checked, identify the government, authority or organization providing the service.): **MACON COUNTY**

Service will be provided only in the unincorporated portion of the county by a single service provider. (If this box is checked, identify the government, authority or organization providing the service.):

One or more cities will provide this service only within their incorporated boundaries, and the service will not be provided in unincorporated areas. (If this box is checked, identify the government(s), authority or organization providing the service):

One or more cities will provide this service only within their incorporated boundaries, and the county will provide the service in unincorporated areas. (If this box is checked, identify the government(s), authority or organization providing the service.):

Other (If this box is checked, attach a legible map delineating the service area of each service provider, and identify the government, authority, or other organization that will provide service within each service area.):

2. In developing this strategy, were overlapping service areas, unnecessary competition and/or duplication of this service identified?

**Yes** (if "Yes," you must attach additional documentation as described, below)

**No**

If these conditions will continue under this strategy, attach an explanation for continuing the arrangement (i.e., overlapping but higher levels of service (See O.C.G.A. 36-70-24(1)), overriding benefits of the duplication, or reasons that overlapping service areas or competition cannot be eliminated).

If these conditions will be eliminated under the strategy, attach an implementation schedule listing each step or action that will be taken to eliminate them, the responsible party and the agreed upon deadline for completing it.

**SDS FORM 2, continued**

3. List each government or authority that will help to pay for this service and indicate how the service will be funded (e.g., enterprise funds, user fees, general funds, special service district revenues, hotel/motel taxes, franchise taxes, impact fees, bonded indebtedness, etc.).

<i>Local Government or Authority</i>	<i>Funding Method</i>
MACON COUNTY	GENERAL FUNDS

4. How will the strategy change the previous arrangements for providing and/or funding this service within the county?

NO CHANGE

5. List any formal service delivery agreements or intergovernmental contracts that will be used to implement the strategy for this service:

<i>Agreement Name</i>	<i>Contracting Parties</i>	<i>Effective and Ending Dates</i>
	Office of Public Defender- Southwestern Circuit	July 1, 2016 - Dec 30, 2016

6. What other mechanisms (if any) will be used to implement the strategy for this service (e.g., ordinances, resolutions, local acts of the General Assembly, rate or fee changes, etc.), and when will they take effect?

7. Person completing form: **Roselyn H Starling - Deputy County Manager/CFO**  
 Phone number: **478-472-7021**      Date completed: 10/26/16

8. Is this the person who should be contacted by state agencies when evaluating whether proposed local government projects are consistent with the service delivery strategy?  Yes  No

If not, provide designated contact person(s) and phone number(s) below:



**SERVICE DELIVERY STRATEGY**

**FORM 2: Summary of Service Delivery Arrangements**

**Instructions:**

Make copies of this form and complete one for each service listed on FORM 1, Section III. Use exactly the same service names listed on FORM 1. Answer each question below, attaching additional pages as necessary. If the contact person for this service (listed at the bottom of the page) changes, this should be reported to the Department of Community Affairs.

COUNTY: **MACON COUNTY**

Service: **PUBLIC SAFETY/COMMUNICATIONS**

1. Check the box that best describes the agreed upon delivery arrangement for this service:

Service will be provided countywide (i.e., including all cities and unincorporated areas) by a single service provider. (If this box is checked, identify the government, authority or organization providing the service.):

Service will be provided only in the unincorporated portion of the county by a single service provider. (If this box is checked, identify the government, authority or organization providing the service.):

One or more cities will provide this service only within their incorporated boundaries, and the service will not be provided in unincorporated areas. (If this box is checked, identify the government(s), authority or organization providing the service:

One or more cities will provide this service only within their incorporated boundaries, and the county will provide the service in unincorporated areas. (If this box is checked, identify the government(s), authority or organization providing the service.): **SERVICE PROVIDERS; MACON COUNTY; CITIES OF MONTEZUMA, MARSHALLVILLE, OGLETHORE & IDEAL**

Other (If this box is checked, attach a legible map delineating the service area of each service provider, and identify the government, authority, or other organization that will provide service within each service area.):

2. In developing this strategy, were overlapping service areas, unnecessary competition and/or duplication of this service identified?

**Yes** (if "Yes," you must attach additional documentation as described, below)

**No**

If these conditions will continue under this strategy, attach an explanation for continuing the arrangement (i.e., overlapping but higher levels of service (See O.C.G.A. 36-70-24(1)), overriding benefits of the duplication, or reasons that overlapping service areas or competition cannot be eliminated).

If these conditions will be eliminated under the strategy, attach an implementation schedule listing each step or action that will be taken to eliminate them, the responsible party and the agreed upon deadline for completing it.

**SDS FORM 2, continued**

3. List each government or authority that will help to pay for this service and indicate how the service will be funded (e.g., enterprise funds, user fees, general funds, special service district revenues, hotel/motel taxes, franchise taxes, impact fees, bonded indebtedness, etc.).

<i>Local Government or Authority</i>	<i>Funding Method</i>
MACON COUNTY	GENERAL FUNDS; GRANTS; FINES
CITY OF MONTEZUMA	GENERAL FUNDS; GRANTS; FINES
CITY OF MARSHALLVILLE	GENERAL FUNDS; GRANTS; FINES
CITY OF OGLETHORPE	GENERAL FUNDS; GRANTS; FINES
CITY OF IDEAL	GENERAL FUNDS; GRANTS; FINES

4. How will the strategy change the previous arrangements for providing and/or funding this service within the county?

NO CHANGE

5. List any formal service delivery agreements or intergovernmental contracts that will be used to implement the strategy for this service:

<i>Agreement Name</i>	<i>Contracting Parties</i>	<i>Effective and Ending Dates</i>

6. What other mechanisms (if any) will be used to implement the strategy for this service (e.g., ordinances, resolutions, local acts of the General Assembly, rate or fee changes, etc.), and when will they take effect?

7. Person completing form: **Roselyn H Starling - Deputy County Manager/CFO**  
 Phone number: **478-472-7021**      Date completed: 10/26/16

8. Is this the person who should be contacted by state agencies when evaluating whether proposed local government projects are consistent with the service delivery strategy?  Yes  No

If not, provide designated contact person(s) and phone number(s) below:



**SERVICE DELIVERY STRATEGY**

**FORM 2: Summary of Service Delivery Arrangements**

**Instructions:**

Make copies of this form and complete one for each service listed on FORM 1, Section III. Use exactly the same service names listed on FORM 1. Answer each question below, attaching additional pages as necessary. If the contact person for this service (listed at the bottom of the page) changes, this should be reported to the Department of Community Affairs.

COUNTY: **MACON COUNTY**

Service: **RECREATION**

1. Check the box that best describes the agreed upon delivery arrangement for this service:

Service will be provided countywide (i.e., including all cities and unincorporated areas) by a single service provider. (If this box is checked, identify the government, authority or organization providing the service.): **Macon County**

Service will be provided only in the unincorporated portion of the county by a single service provider. (If this box is checked, identify the government, authority or organization providing the service.):

One or more cities will provide this service only within their incorporated boundaries, and the service will not be provided in unincorporated areas. (If this box is checked, identify the government(s), authority or organization providing the service):

One or more cities will provide this service only within their incorporated boundaries, and the county will provide the service in unincorporated areas. (If this box is checked, identify the government(s), authority or organization providing the service.): **MACON COUNTY; CITY OF MARSHALLVILLE**

Other (If this box is checked, attach a legible map delineating the service area of each service provider, and identify the government, authority, or other organization that will provide service within each service area.):

2. In developing this strategy, were overlapping service areas, unnecessary competition and/or duplication of this service identified?

**Yes** (if "Yes," you must attach additional documentation as described, below)

**No**

If these conditions will continue under this strategy, attach an explanation for continuing the arrangement (i.e., overlapping but higher levels of service (See O.C.G.A. 36-70-24(1)), overriding benefits of the duplication, or reasons that overlapping service areas or competition cannot be eliminated).

If these conditions will be eliminated under the strategy, attach an implementation schedule listing each step or action that will be taken to eliminate them, the responsible party and the agreed upon deadline for completing it.

**SDS FORM 2, continued**

3. List each government or authority that will help to pay for this service and indicate how the service will be funded (e.g., enterprise funds, user fees, general funds, special service district revenues, hotel/motel taxes, franchise taxes, impact fees, bonded indebtedness, etc.).

<i>Local Government or Authority</i>	<i>Funding Method</i>
MACON COUNTY	GENERAL FUNDS; USER FEES; GRANTS

4. How will the strategy change the previous arrangements for providing and/or funding this service within the county?

NO CHANGE

5. List any formal service delivery agreements or intergovernmental contracts that will be used to implement the strategy for this service:

<i>Agreement Name</i>	<i>Contracting Parties</i>	<i>Effective and Ending Dates</i>

6. What other mechanisms (if any) will be used to implement the strategy for this service (e.g., ordinances, resolutions, local acts of the General Assembly, rate or fee changes, etc.), and when will they take effect?

7. Person completing form: **Roselyn H Starling - Deputy County Manager/CFO**  
 Phone number: **478-472-7021**      Date completed: 10/26/16

8. Is this the person who should be contacted by state agencies when evaluating whether proposed local government projects are consistent with the service delivery strategy?  Yes  No

If not, provide designated contact person(s) and phone number(s) below:



**SERVICE DELIVERY STRATEGY**

# FORM 2: Summary of Service Delivery Arrangements

**Instructions:**

**Make copies of this form and complete one for each service listed on FORM 1, Section III. Use exactly the same service names listed on FORM 1. Answer each question below, attaching additional pages as necessary. If the contact person for this service (listed at the bottom of the page) changes, this should be reported to the Department of Community Affairs.**

**COUNTY:MACON COUNTY**

**Service:SEWAGE TREATMENT**

1. Check the box that best describes the agreed upon delivery arrangement for this service:

Service will be provided countywide (i.e., including all cities and unincorporated areas) by a single service provider. (If this box is checked, identify the government, authority or organization providing the service.):

Service will be provided only in the unincorporated portion of the county by a single service provider. (If this box is checked, identify the government, authority or organization providing the service.):

One or more cities will provide this service only within their incorporated boundaries, and the service will not be provided in unincorporated areas. (If this box is checked, identify the government(s), authority or organization providing the service):

One or more cities will provide this service only within their incorporated boundaries, and the county will provide the service in unincorporated areas. (If this box is checked, identify the government(s), authority or organization providing the service.):

Other (If this box is checked, **attach a legible map delineating the service area of each service provider**, and identify the government, authority, or other organization that will provide service within each service area.): **CITIES OF MONTEZUMA, MARSHALLVILLE, OGLETHORPE, IDEAL**

2. In developing this strategy, were overlapping service areas, unnecessary competition and/or duplication of this service identified?

**Yes** (if "Yes," you must attach additional documentation as described, below)

**No**

If these conditions will continue under this strategy, **attach an explanation for continuing the arrangement** (i.e., overlapping but higher levels of service (See O.C.G.A. 36-70-24(1)), overriding benefits of the duplication, or reasons that overlapping service areas or competition cannot be eliminated).

If these conditions will be eliminated under the strategy, **attach an implementation schedule** listing each step or action that will be taken to eliminate them, the responsible party and the agreed upon deadline for completing it.

**SDS FORM 2, continued**

3. List each government or authority that will help to pay for this service and indicate how the service will be funded (e.g., enterprise funds, user fees, general funds, special service district revenues, hotel/motel taxes, franchise taxes, impact fees, bonded indebtedness, etc.).

<i>Local Government or Authority</i>	<i>Funding Method</i>
CITY OF MONTEZUMA	USER FEES; GRANTS; LOANS; BOND INDEBTEDNESS
CITY OF MARSHALLVILLE	USER FEES; GRANTS; LOANS; BOND INDEBTEDNESS
CITY OF OGLETHORPE	USER FEES; GRANTS; LOANS; BOND INDEBTEDNESS
CITY OF IDEAL	USER FEES; GRANTS; LOANS; BOND INDEBTEDNESS

4. How will the strategy change the previous arrangements for providing and/or funding this service within the county?

NO CHANGE

5. List any formal service delivery agreements or intergovernmental contracts that will be used to implement the strategy for this service:

<i>Agreement Name</i>	<i>Contracting Parties</i>	<i>Effective and Ending Dates</i>

6. What other mechanisms (if any) will be used to implement the strategy for this service (e.g., ordinances, resolutions, local acts of the General Assembly, rate or fee changes, etc.), and when will they take effect?

7. Person completing form: **Roselyn H Starling - Deputy County Manager/CFO**  
 Phone number: **478-472-7021**      Date completed: 10/26/16

8. Is this the person who should be contacted by state agencies when evaluating whether proposed local government projects are consistent with the service delivery strategy?  Yes  No

If not, provide designated contact person(s) and phone number(s) below:



**SERVICE DELIVERY STRATEGY**

**FORM 2: Summary of Service Delivery Arrangements**

**Instructions:**

Make copies of this form and complete one for each service listed on FORM 1, Section III. Use exactly the same service names listed on FORM 1. Answer each question below, attaching additional pages as necessary. If the contact person for this service (listed at the bottom of the page) changes, this should be reported to the Department of Community Affairs.

COUNTY:MACON COUNTY

Service:SHERIFF'S DEPARTMENT

1. Check the box that best describes the agreed upon delivery arrangement for this service:

Service will be provided countywide (i.e., including all cities and unincorporated areas) by a single service provider. (If this box is checked, identify the government, authority or organization providing the service.):**MACON COUNTY**

Service will be provided only in the unincorporated portion of the county by a single service provider. (If this box is checked, identify the government, authority or organization providing the service.):

One or more cities will provide this service only within their incorporated boundaries, and the service will not be provided in unincorporated areas. (If this box is checked, identify the government(s), authority or organization providing the service):

One or more cities will provide this service only within their incorporated boundaries, and the county will provide the service in unincorporated areas. (If this box is checked, identify the government(s), authority or organization providing the service.):

Other (If this box is checked, **attach a legible map delineating the service area of each service provider**, and identify the government, authority, or other organization that will provide service within each service area.):

2. In developing this strategy, were overlapping service areas, unnecessary competition and/or duplication of this service identified?

**Yes** (if "Yes," you must attach additional documentation as described, below)

**No**

If these conditions will continue under this strategy, **attach an explanation for continuing the arrangement** (i.e., overlapping but higher levels of service (See O.C.G.A. 36-70-24(1)), overriding benefits of the duplication, or reasons that overlapping service areas or competition cannot be eliminated).

If these conditions will be eliminated under the strategy, **attach an implementation schedule** listing each step or action that will be taken to eliminate them, the responsible party and the agreed upon deadline for completing it.

**SDS FORM 2, continued**

3. List each government or authority that will help to pay for this service and indicate how the service will be funded (e.g., enterprise funds, user fees, general funds, special service district revenues, hotel/motel taxes, franchise taxes, impact fees, bonded indebtedness, etc.).

<i>Local Government or Authority</i>	<i>Funding Method</i>
MACON COUNTY	GENERAL FUNDS; FINES; GRANTS

4. How will the strategy change the previous arrangements for providing and/or funding this service within the county?

NO CHANGE

5. List any formal service delivery agreements or intergovernmental contracts that will be used to implement the strategy for this service:

<i>Agreement Name</i>	<i>Contracting Parties</i>	<i>Effective and Ending Dates</i>

6. What other mechanisms (if any) will be used to implement the strategy for this service (e.g., ordinances, resolutions, local acts of the General Assembly, rate or fee changes, etc.), and when will they take effect?

7. Person completing form: **Roselyn H Starling - Deputy County Manager/CFO**  
 Phone number: **478-472-7021**      Date completed: 10/26/16

8. Is this the person who should be contacted by state agencies when evaluating whether proposed local government projects are consistent with the service delivery strategy?  Yes  No

If not, provide designated contact person(s) and phone number(s) below:



**SERVICE DELIVERY STRATEGY**

# FORM 2: Summary of Service Delivery Arrangements

**Instructions:**

Make copies of this form and complete one for each service listed on FORM 1, Section III. Use exactly the same service names listed on FORM 1. Answer each question below, attaching additional pages as necessary. If the contact person for this service (listed at the bottom of the page) changes, this should be reported to the Department of Community Affairs.

**COUNTY:MACON COUNTY**

**Service:SOCIAL SERVICES**

1. Check the box that best describes the agreed upon delivery arrangement for this service:

Service will be provided countywide (i.e., including all cities and unincorporated areas) by a single service provider. (If this box is checked, identify the government, authority or organization providing the service.): **MACON COUNTY**

Service will be provided only in the unincorporated portion of the county by a single service provider. (If this box is checked, identify the government, authority or organization providing the service.):

One or more cities will provide this service only within their incorporated boundaries, and the service will not be provided in unincorporated areas. (If this box is checked, identify the government(s), authority or organization providing the service):

One or more cities will provide this service only within their incorporated boundaries, and the county will provide the service in unincorporated areas. (If this box is checked, identify the government(s), authority or organization providing the service.):

Other (If this box is checked, **attach a legible map delineating the service area of each service provider**, and identify the government, authority, or other organization that will provide service within each service area.):

2. In developing this strategy, were overlapping service areas, unnecessary competition and/or duplication of this service identified?

**Yes** (if "Yes," you must attach additional documentation as described, below)

**No**

If these conditions will continue under this strategy, **attach an explanation for continuing the arrangement** (i.e., overlapping but higher levels of service (See O.C.G.A. 36-70-24(1)), overriding benefits of the duplication, or reasons that overlapping service areas or competition cannot be eliminated).

If these conditions will be eliminated under the strategy, **attach an implementation schedule** listing each step or action that will be taken to eliminate them, the responsible party and the agreed upon deadline for completing it.

**SDS FORM 2, continued**

3. List each government or authority that will help to pay for this service and indicate how the service will be funded (e.g., enterprise funds, user fees, general funds, special service district revenues, hotel/motel taxes, franchise taxes, impact fees, bonded indebtedness, etc.).

<i>Local Government or Authority</i>	<i>Funding Method</i>
MACON COUNTY	GENERAL FUNDS; STATE FUNDS; GRANTS

4. How will the strategy change the previous arrangements for providing and/or funding this service within the county?

NO CHANGE

5. List any formal service delivery agreements or intergovernmental contracts that will be used to implement the strategy for this service:

<i>Agreement Name</i>	<i>Contracting Parties</i>	<i>Effective and Ending Dates</i>

6. What other mechanisms (if any) will be used to implement the strategy for this service (e.g., ordinances, resolutions, local acts of the General Assembly, rate or fee changes, etc.), and when will they take effect?

7. Person completing form: **Roselyn H Starling - Deputy County Manager/CFO**  
 Phone number: **478-472-7021**      Date completed: 10/26/16

8. Is this the person who should be contacted by state agencies when evaluating whether proposed local government projects are consistent with the service delivery strategy?  Yes  No

If not, provide designated contact person(s) and phone number(s) below:



**SERVICE DELIVERY STRATEGY**

**FORM 2: Summary of Service Delivery Arrangements**

**Instructions:**

Make copies of this form and complete one for each service listed on FORM 1, Section III. Use exactly the same service names listed on FORM 1. Answer each question below, attaching additional pages as necessary. If the contact person for this service (listed at the bottom of the page) changes, this should be reported to the Department of Community Affairs.

COUNTY: **MACON COUNTY**

Service: **SOLID WASTE MANAGEMENT**

1. Check the box that best describes the agreed upon delivery arrangement for this service:

Service will be provided countywide (i.e., including all cities and unincorporated areas) by a single service provider. (If this box is checked, identify the government, authority or organization providing the service.):

Service will be provided only in the unincorporated portion of the county by a single service provider. (If this box is checked, identify the government, authority or organization providing the service.):

One or more cities will provide this service only within their incorporated boundaries, and the service will not be provided in unincorporated areas. (If this box is checked, identify the government(s), authority or organization providing the service:

One or more cities will provide this service only within their incorporated boundaries, and the county will provide the service in unincorporated areas. (If this box is checked, identify the government(s), authority or organization providing the service.): **SERVICE PROVIDERS; MACON COUNTY; CITIES OF MONTEZUMA, MARSHALLVILLE, OGLETHORPE, IDEAL**

Other (If this box is checked, attach a legible map delineating the service area of each service provider, and identify the government, authority, or other organization that will provide service within each service area.):

2. In developing this strategy, were overlapping service areas, unnecessary competition and/or duplication of this service identified?

**Yes** (if "Yes," you must attach additional documentation as described, below)

**No**

If these conditions will continue under this strategy, attach an explanation for continuing the arrangement (i.e., overlapping but higher levels of service (See O.C.G.A. 36-70-24(1)), overriding benefits of the duplication, or reasons that overlapping service areas or competition cannot be eliminated).

If these conditions will be eliminated under the strategy, attach an implementation schedule listing each step or action that will be taken to eliminate them, the responsible party and the agreed upon deadline for completing it.

**SDS FORM 2, continued**

3. List each government or authority that will help to pay for this service and indicate how the service will be funded (e.g., enterprise funds, user fees, general funds, special service district revenues, hotel/motel taxes, franchise taxes, impact fees, bonded indebtedness, etc.).

<i>Local Government or Authority</i>	<i>Funding Method</i>
MACON COUNTY	USER FEES; LIFE INSURANCE PREMIUM TAX
CITY OF MONTEZUMA	USER FEES
CITY OF MARSHALLVILLE	USER FEES
CITY OF OLGETHORPE	USER FEES
CITY OF IDEAL	USER FEES

4. How will the strategy change the previous arrangements for providing and/or funding this service within the county?

NO CHANGE

5. List any formal service delivery agreements or intergovernmental contracts that will be used to implement the strategy for this service:

<i>Agreement Name</i>	<i>Contracting Parties</i>	<i>Effective and Ending Dates</i>
	Macon County & Transwaste Industries	July 1, 2012 - renews yrly
	City of Marshallville & Solid Waste MGT of Crisp Co	Aug 1, 1996 - July 31, 2021
	City of Montezuma & Advanced Disposal	Oct 1, 2014 - Dec 31, 2019
	City of Oglethorpe & Transwaste Industries	Jan 1 2012 - Dec 30, 2016
	City of Ideal - Transwaste Industries	Jan 1, 2012 - Dec 30, 2016

6. What other mechanisms (if any) will be used to implement the strategy for this service (e.g., ordinances, resolutions, local acts of the General Assembly, rate or fee changes, etc.), and when will they take effect?

7. Person completing form: **Roselyn H Starling - Deputy County Clerk/CFO**  
 Phone number: **478-472-7021**      Date completed: 10/26/16

8. Is this the person who should be contacted by state agencies when evaluating whether proposed local government projects are consistent with the service delivery strategy?  Yes  No

If not, provide designated contact person(s) and phone number(s) below:



**SERVICE DELIVERY STRATEGY**

# FORM 2: Summary of Service Delivery Arrangements

**Instructions:**

Make copies of this form and complete one for each service listed on FORM 1, Section III. Use exactly the same service names listed on FORM 1. Answer each question below, attaching additional pages as necessary. If the contact person for this service (listed at the bottom of the page) changes, this should be reported to the Department of Community Affairs.

**COUNTY:MACON COUNTY**

**Service:STREET CLEANING**

1. Check the box that best describes the agreed upon delivery arrangement for this service:

Service will be provided countywide (i.e., including all cities and unincorporated areas) by a single service provider. (If this box is checked, identify the government, authority or organization providing the service.):

Service will be provided only in the unincorporated portion of the county by a single service provider. (If this box is checked, identify the government, authority or organization providing the service.):

One or more cities will provide this service only within their incorporated boundaries, and the service will not be provided in unincorporated areas. (If this box is checked, identify the government(s), authority or organization providing the service:  
**CITY OF MONTEZUMA WILL PROVIDE SERVICE TO ANY OTHER MUNICIPALITY THROUGH CONTRACT**

One or more cities will provide this service only within their incorporated boundaries, and the county will provide the service in unincorporated areas. (If this box is checked, identify the government(s), authority or organization providing the service.):

Other (If this box is checked, **attach a legible map delineating the service area of each service provider**, and identify the government, authority, or other organization that will provide service within each service area.):

2. In developing this strategy, were overlapping service areas, unnecessary competition and/or duplication of this service identified?

**Yes** (if "Yes," you must attach additional documentation as described, below)

**No**

If these conditions will continue under this strategy, **attach an explanation for continuing the arrangement** (i.e., overlapping but higher levels of service (See O.C.G.A. 36-70-24(1)), overriding benefits of the duplication, or reasons that overlapping service areas or competition cannot be eliminated).

If these conditions will be eliminated under the strategy, **attach an implementation schedule** listing each step or action that will be taken to eliminate them, the responsible party and the agreed upon deadline for completing it.

**SDS FORM 2, continued**

3. List each government or authority that will help to pay for this service and indicate how the service will be funded (e.g., enterprise funds, user fees, general funds, special service district revenues, hotel/motel taxes, franchise taxes, impact fees, bonded indebtedness, etc.).

<i>Local Government or Authority</i>	<i>Funding Method</i>
CITY OF MONTEZUMA	GENERAL FUNDS
CITY OF MARSHALLVILLE	GENERAL FUNDS
CITY OF OGLETHORPE	GENERAL FUNDS
CITY OF IDEAL	GENERAL FUNDS

4. How will the strategy change the previous arrangements for providing and/or funding this service within the county?

NO CHANGE

5. List any formal service delivery agreements or intergovernmental contracts that will be used to implement the strategy for this service:

<i>Agreement Name</i>	<i>Contracting Parties</i>	<i>Effective and Ending Dates</i>

6. What other mechanisms (if any) will be used to implement the strategy for this service (e.g., ordinances, resolutions, local acts of the General Assembly, rate or fee changes, etc.), and when will they take effect?

7. Person completing form: **Roselyn H Starling - Deputy County Manager/CFO**  
 Phone number: **478-472-7021**      Date completed: 10/26/16

8. Is this the person who should be contacted by state agencies when evaluating whether proposed local government projects are consistent with the service delivery strategy?  Yes  No

If not, provide designated contact person(s) and phone number(s) below:  
**JOYCE HARDY - CITY OF MONTEZUMA - 478-472-8144**



**SERVICE DELIVERY STRATEGY**

# FORM 2: Summary of Service Delivery Arrangements

**Instructions:**

Make copies of this form and complete one for each service listed on FORM 1, Section III. Use exactly the same service names listed on FORM 1. Answer each question below, attaching additional pages as necessary. If the contact person for this service (listed at the bottom of the page) changes, this should be reported to the Department of Community Affairs.

**COUNTY:MACON COUNTY**

**Service:STREET LIGHTING**

1. Check the box that best describes the agreed upon delivery arrangement for this service:

Service will be provided countywide (i.e., including all cities and unincorporated areas) by a single service provider. (If this box is checked, identify the government, authority or organization providing the service.):

Service will be provided only in the unincorporated portion of the county by a single service provider. (If this box is checked, identify the government, authority or organization providing the service.):

One or more cities will provide this service only within their incorporated boundaries, and the service will not be provided in unincorporated areas. (If this box is checked, identify the government(s), authority or organization providing the service:  
**CITIES OF MONTEZUMA, MARSHALLVILLE, OGLETHORPE, IDEAL**

One or more cities will provide this service only within their incorporated boundaries, and the county will provide the service in unincorporated areas. (If this box is checked, identify the government(s), authority or organization providing the service.):

Other (If this box is checked, **attach a legible map delineating the service area of each service provider**, and identify the government, authority, or other organization that will provide service within each service area.):

2. In developing this strategy, were overlapping service areas, unnecessary competition and/or duplication of this service identified?

**Yes** (if "Yes," you must attach additional documentation as described, below)

**No**

If these conditions will continue under this strategy, **attach an explanation for continuing the arrangement** (i.e., overlapping but higher levels of service (See O.C.G.A. 36-70-24(1)), overriding benefits of the duplication, or reasons that overlapping service areas or competition cannot be eliminated).

If these conditions will be eliminated under the strategy, **attach an implementation schedule** listing each step or action that will be taken to eliminate them, the responsible party and the agreed upon deadline for completing it.

**SDS FORM 2, continued**

3. List each government or authority that will help to pay for this service and indicate how the service will be funded (e.g., enterprise funds, user fees, general funds, special service district revenues, hotel/motel taxes, franchise taxes, impact fees, bonded indebtedness, etc.).

<i>Local Government or Authority</i>	<i>Funding Method</i>
CITY OF MONTEZUMA	GENERAL FUNDS; USER FEES
CITY OF MARSHALLVILLE	GENERAL FUNDS
CITY OF OGLETHORPE	GENERAL FUNDS
CITY OF IDEAL	GENERAL FUNDS

4. How will the strategy change the previous arrangements for providing and/or funding this service within the county?

NO CHANGE

5. List any formal service delivery agreements or intergovernmental contracts that will be used to implement the strategy for this service:

<i>Agreement Name</i>	<i>Contracting Parties</i>	<i>Effective and Ending Dates</i>

6. What other mechanisms (if any) will be used to implement the strategy for this service (e.g., ordinances, resolutions, local acts of the General Assembly, rate or fee changes, etc.), and when will they take effect?

7. Person completing form: **Roselyn H Starling - Deputy County ManagerCFO**  
 Phone number: **478-472-7021**      Date completed: 10/26/16

8. Is this the person who should be contacted by state agencies when evaluating whether proposed local government projects are consistent with the service delivery strategy?  Yes  No

If not, provide designated contact person(s) and phone number(s) below:  
**JOYCE HARDY - CITY OF MONTEZUMA - 478-472-8144**



**SERVICE DELIVERY STRATEGY**

# FORM 2: Summary of Service Delivery Arrangements

**Instructions:**

**Make copies of this form and complete one for each service listed on FORM 1, Section III.** Use exactly the same service names listed on FORM 1. Answer each question below, attaching additional pages as necessary. If the contact person for this service (listed at the bottom of the page) changes, this should be reported to the Department of Community Affairs.

**COUNTY:MACON COUNTY**

**Service:STREETS & ROAD MAINTENANCE**

1. Check the box that best describes the agreed upon delivery arrangement for this service:

Service will be provided countywide (i.e., including all cities and unincorporated areas) by a single service provider. (If this box is checked, identify the government, authority or organization providing the service.):

Service will be provided only in the unincorporated portion of the county by a single service provider. (If this box is checked, identify the government, authority or organization providing the service.):

One or more cities will provide this service only within their incorporated boundaries, and the service will not be provided in unincorporated areas. (If this box is checked, identify the government(s), authority or organization providing the service):

One or more cities will provide this service only within their incorporated boundaries, and the county will provide the service in unincorporated areas. (If this box is checked, identify the government(s), authority or organization providing the service.): **MACON COUNTY; CITIES OF MONTEZUMA, MARSHALLVILLE, OGLETHORPE & IDEAL**

Other (If this box is checked, **attach a legible map delineating the service area of each service provider**, and identify the government, authority, or other organization that will provide service within each service area.):

2. In developing this strategy, were overlapping service areas, unnecessary competition and/or duplication of this service identified?

**Yes** (if "Yes," you must attach additional documentation as described, below)

**No**

If these conditions will continue under this strategy, **attach an explanation for continuing the arrangement** (i.e., overlapping but higher levels of service (See O.C.G.A. 36-70-24(1)), overriding benefits of the duplication, or reasons that overlapping service areas or competition cannot be eliminated).

If these conditions will be eliminated under the strategy, **attach an implementation schedule** listing each step or action that will be taken to eliminate them, the responsible party and the agreed upon deadline for completing it.



**SERVICE DELIVERY STRATEGY**

**FORM 2: Summary of Service Delivery Arrangements**

**Instructions:**

Make copies of this form and complete one for each service listed on FORM 1, Section III. Use exactly the same service names listed on FORM 1. Answer each question below, attaching additional pages as necessary. If the contact person for this service (listed at the bottom of the page) changes, this should be reported to the Department of Community Affairs.

<b>COUNTY:MACON COUNTY</b>	<b>Service:TAX APPRAISAL</b>
----------------------------	------------------------------

1. Check the box that best describes the agreed upon delivery arrangement for this service:

Service will be provided countywide (i.e., including all cities and unincorporated areas) by a single service provider. (If this box is checked, identify the government, authority or organization providing the service.): **MACON COUNTY**

Service will be provided only in the unincorporated portion of the county by a single service provider. (If this box is checked, identify the government, authority or organization providing the service.):

One or more cities will provide this service only within their incorporated boundaries, and the service will not be provided in unincorporated areas. (If this box is checked, identify the government(s), authority or organization providing the service):

One or more cities will provide this service only within their incorporated boundaries, and the county will provide the service in unincorporated areas. (If this box is checked, identify the government(s), authority or organization providing the service.):

Other (If this box is checked, **attach a legible map delineating the service area of each service provider**, and identify the government, authority, or other organization that will provide service within each service area.):

2. In developing this strategy, were overlapping service areas, unnecessary competition and/or duplication of this service identified?

**Yes** (if "Yes," you must attach additional documentation as described, below)

**No**

If these conditions will continue under this strategy, **attach an explanation for continuing the arrangement** (i.e., overlapping but higher levels of service (See O.C.G.A. 36-70-24(1)), overriding benefits of the duplication, or reasons that overlapping service areas or competition cannot be eliminated).

If these conditions will be eliminated under the strategy, **attach an implementation schedule** listing each step or action that will be taken to eliminate them, the responsible party and the agreed upon deadline for completing it.

**SDS FORM 2, continued**

3. List each government or authority that will help to pay for this service and indicate how the service will be funded (e.g., enterprise funds, user fees, general funds, special service district revenues, hotel/motel taxes, franchise taxes, impact fees, bonded indebtedness, etc.).

<i>Local Government or Authority</i>	<i>Funding Method</i>
CITY OF MONTEZUMA	GENERAL FUNDS; GRANTS; SPLOST; TSPLOST
CITY OF MARSHALLVILLE	GENERAL FUNDS; GRANTS ; SPLOST; TSPLOST
CITY OF OGLETHORPE	GENERAL FUNDS; GRANTS ; SPLOST; TSPLOST
CITY OF IDEAL	GENERAL FUNDS; GRANTS; SPLOST; TSPLOST
MACON COUNTY	GENERAL FUNDS; GRANTS; SPLOST; TSPLOST

4. How will the strategy change the previous arrangements for providing and/or funding this service within the county?

NO CHANGE

5. List any formal service delivery agreements or intergovernmental contracts that will be used to implement the strategy for this service:

<i>Agreement Name</i>	<i>Contracting Parties</i>	<i>Effective and Ending Dates</i>

6. What other mechanisms (if any) will be used to implement the strategy for this service (e.g., ordinances, resolutions, local acts of the General Assembly, rate or fee changes, etc.), and when will they take effect?

7. Person completing form: **Roselyn H Starling - Deputy County Manager/CFO**  
 Phone number: **478-472-7021**      Date completed: 10/26/16

8. Is this the person who should be contacted by state agencies when evaluating whether proposed local government projects are consistent with the service delivery strategy?  Yes  No

If not, provide designated contact person(s) and phone number(s) below:



**SERVICE DELIVERY STRATEGY**

# FORM 2: Summary of Service Delivery Arrangements

**Instructions:**

Make copies of this form and complete one for each service listed on FORM 1, Section III. Use exactly the same service names listed on FORM 1. Answer each question below, attaching additional pages as necessary. If the contact person for this service (listed at the bottom of the page) changes, this should be reported to the Department of Community Affairs.

**COUNTY:MACON COUNTY**

**Service:TAX COLLECTION**

1. Check the box that best describes the agreed upon delivery arrangement for this service:

Service will be provided countywide (i.e., including all cities and unincorporated areas) by a single service provider. (If this box is checked, identify the government, authority or organization providing the service.):

**MACON COUNTY TAX COMMISSIONER**

Service will be provided only in the unincorporated portion of the county by a single service provider. (If this box is checked, identify the government, authority or organization providing the service.):

One or more cities will provide this service only within their incorporated boundaries, and the service will not be provided in unincorporated areas. (If this box is checked, identify the government(s), authority or organization providing the service):

One or more cities will provide this service only within their incorporated boundaries, and the county will provide the service in unincorporated areas. (If this box is checked, identify the government(s), authority or organization providing the service.):

Other (If this box is checked, **attach a legible map delineating the service area of each service provider**, and identify the government, authority, or other organization that will provide service within each service area.):

2. In developing this strategy, were overlapping service areas, unnecessary competition and/or duplication of this service identified?

**Yes** (if "Yes," you must attach additional documentation as described, below)

**No**

If these conditions will continue under this strategy, **attach an explanation for continuing the arrangement** (i.e., overlapping but higher levels of service (See O.C.G.A. 36-70-24(1)), overriding benefits of the duplication, or reasons that overlapping service areas or competition cannot be eliminated).

If these conditions will be eliminated under the strategy, **attach an implementation schedule** listing each step or action that will be taken to eliminate them, the responsible party and the agreed upon deadline for completing it.

**SDS FORM 2, continued**

3. List each government or authority that will help to pay for this service and indicate how the service will be funded (e.g., enterprise funds, user fees, general funds, special service district revenues, hotel/motel taxes, franchise taxes, impact fees, bonded indebtedness, etc.).

<i>Local Government or Authority</i>	<i>Funding Method</i>
MACON COUNTY	GENERAL FUNDS
CITY OF MONTEZUMA	GENERAL FUNDS
CITY OF MARSHALLVILLE	GENERAL FUNDS
CITY OF OGLETHORPE	GENERAL FUNDS
CITY OF IDEAL	GENERAL FUNDS

4. How will the strategy change the previous arrangements for providing and/or funding this service within the county?

NO CHANGE

5. List any formal service delivery agreements or intergovernmental contracts that will be used to implement the strategy for this service:

<i>Agreement Name</i>	<i>Contracting Parties</i>	<i>Effective and Ending Dates</i>

6. What other mechanisms (if any) will be used to implement the strategy for this service (e.g., ordinances, resolutions, local acts of the General Assembly, rate or fee changes, etc.), and when will they take effect?

7. Person completing form: **Roselyn H Starling - Deputy County Manager/CFO**  
 Phone number: **478-472-7021**      Date completed: 10/26/16

8. Is this the person who should be contacted by state agencies when evaluating whether proposed local government projects are consistent with the service delivery strategy?  Yes  No

If not, provide designated contact person(s) and phone number(s) below:



**SERVICE DELIVERY STRATEGY**

# FORM 2: Summary of Service Delivery Arrangements

**Instructions:**

Make copies of this form and complete one for each service listed on FORM 1, Section III. Use exactly the same service names listed on FORM 1. Answer each question below, attaching additional pages as necessary. If the contact person for this service (listed at the bottom of the page) changes, this should be reported to the Department of Community Affairs.

**COUNTY:MACON COUNTY**

**Service: TRANSPORTATION**

1. Check the box that best describes the agreed upon delivery arrangement for this service:

Service will be provided countywide (i.e., including all cities and unincorporated areas) by a single service provider. (If this box is checked, identify the government, authority or organization providing the service.):

**MACON COUNTY**

Service will be provided only in the unincorporated portion of the county by a single service provider. (If this box is checked, identify the government, authority or organization providing the service.):

One or more cities will provide this service only within their incorporated boundaries, and the service will not be provided in unincorporated areas. (If this box is checked, identify the government(s), authority or organization providing the service):

One or more cities will provide this service only within their incorporated boundaries, and the county will provide the service in unincorporated areas. (If this box is checked, identify the government(s), authority or organization providing the service.):

Other (If this box is checked, **attach a legible map delineating the service area of each service provider**, and identify the government, authority, or other organization that will provide service within each service area.):

2. In developing this strategy, were overlapping service areas, unnecessary competition and/or duplication of this service identified?

**Yes** (if "Yes," you must attach additional documentation as described, below)

**No**

If these conditions will continue under this strategy, **attach an explanation for continuing the arrangement** (i.e., overlapping but higher levels of service (See O.C.G.A. 36-70-24(1)), overriding benefits of the duplication, or reasons that overlapping service areas or competition cannot be eliminated).

If these conditions will be eliminated under the strategy, **attach an implementation schedule** listing each step or action that will be taken to eliminate them, the responsible party and the agreed upon deadline for completing it.

**SDS FORM 2, continued**

3. List each government or authority that will help to pay for this service and indicate how the service will be funded (e.g., enterprise funds, user fees, general funds, special service district revenues, hotel/motel taxes, franchise taxes, impact fees, bonded indebtedness, etc.).

<i>Local Government or Authority</i>	<i>Funding Method</i>
MACON COUNTY	GENERAL FUNDS; GRANTS; FEES

4. How will the strategy change the previous arrangements for providing and/or funding this service within the county?

NO CHANGE

5. List any formal service delivery agreements or intergovernmental contracts that will be used to implement the strategy for this service:

<i>Agreement Name</i>	<i>Contracting Parties</i>	<i>Effective and Ending Dates</i>
Transportation Services	Macon County and Resource Management Services	8/1/2016 yearly renewal

6. What other mechanisms (if any) will be used to implement the strategy for this service (e.g., ordinances, resolutions, local acts of the General Assembly, rate or fee changes, etc.), and when will they take effect?

7. Person completing form: **Roselyn H Starling - Deputy County Manager/CFO**  
 Phone number: **478-472-7021**      Date completed: 10/26/16

8. Is this the person who should be contacted by state agencies when evaluating whether proposed local government projects are consistent with the service delivery strategy?  Yes  No

If not, provide designated contact person(s) and phone number(s) below:



**SERVICE DELIVERY STRATEGY**

**FORM 2: Summary of Service Delivery Arrangements**

**Instructions:**

Make copies of this form and complete one for each service listed on FORM 1, Section III. Use exactly the same service names listed on FORM 1. Answer each question below, attaching additional pages as necessary. If the contact person for this service (listed at the bottom of the page) changes, this should be reported to the Department of Community Affairs.

COUNTY: **MACON COUNTY**

Service: **VOTER REGISTRATION**

1. Check the box that best describes the agreed upon delivery arrangement for this service:

- Service will be provided countywide (i.e., including all cities and unincorporated areas) by a single service provider. (If this box is checked, identify the government, authority or organization providing the service.): **MACON COUNTY**
- Service will be provided only in the unincorporated portion of the county by a single service provider. (If this box is checked, identify the government, authority or organization providing the service.):
- One or more cities will provide this service only within their incorporated boundaries, and the service will not be provided in unincorporated areas. (If this box is checked, identify the government(s), authority or organization providing the service):
- One or more cities will provide this service only within their incorporated boundaries, and the county will provide the service in unincorporated areas. (If this box is checked, identify the government(s), authority or organization providing the service.):
- Other (If this box is checked, **attach a legible map delineating the service area of each service provider**, and identify the government, authority, or other organization that will provide service within each service area.):

2. In developing this strategy, were overlapping service areas, unnecessary competition and/or duplication of this service identified?

- Yes** (if "Yes," you must attach additional documentation as described, below)
- No**

If these conditions will continue under this strategy, **attach an explanation for continuing the arrangement** (i.e., overlapping but higher levels of service (See O.C.G.A. 36-70-24(1)), overriding benefits of the duplication, or reasons that overlapping service areas or competition cannot be eliminated).

If these conditions will be eliminated under the strategy, **attach an implementation schedule** listing each step or action that will be taken to eliminate them, the responsible party and the agreed upon deadline for completing it.

**SDS FORM 2, continued**

3. List each government or authority that will help to pay for this service and indicate how the service will be funded (e.g., enterprise funds, user fees, general funds, special service district revenues, hotel/motel taxes, franchise taxes, impact fees, bonded indebtedness, etc.).

<i>Local Government or Authority</i>	<i>Funding Method</i>
MACON COUNTY	GENERAL FUNDS

4. How will the strategy change the previous arrangements for providing and/or funding this service within the county?

NO CHANGE

5. List any formal service delivery agreements or intergovernmental contracts that will be used to implement the strategy for this service:

<i>Agreement Name</i>	<i>Contracting Parties</i>	<i>Effective and Ending Dates</i>

6. What other mechanisms (if any) will be used to implement the strategy for this service (e.g., ordinances, resolutions, local acts of the General Assembly, rate or fee changes, etc.), and when will they take effect?

7. Person completing form: **Roselyn H Starling - Deputy County Manager/CFO**  
 Phone number: **478-472-7021**      Date completed: 10/26/16

8. Is this the person who should be contacted by state agencies when evaluating whether proposed local government projects are consistent with the service delivery strategy?  Yes  No

If not, provide designated contact person(s) and phone number(s) below:



**SERVICE DELIVERY STRATEGY**

**FORM 2: Summary of Service Delivery Arrangements**

**Instructions:**

Make copies of this form and complete one for each service listed on FORM 1, Section III. Use exactly the same service names listed on FORM 1. Answer each question below, attaching additional pages as necessary. If the contact person for this service (listed at the bottom of the page) changes, this should be reported to the Department of Community Affairs.

COUNTY: **MACON COUNTY**

Service: **WATER TREATMENT & DISTRIBUTION**

1. Check the box that best describes the agreed upon delivery arrangement for this service:

Service will be provided countywide (i.e., including all cities and unincorporated areas) by a single service provider. (If this box is checked, identify the government, authority or organization providing the service.):

Service will be provided only in the unincorporated portion of the county by a single service provider. (If this box is checked, identify the government, authority or organization providing the service.):

One or more cities will provide this service only within their incorporated boundaries, and the service will not be provided in unincorporated areas. (If this box is checked, identify the government(s), authority or organization providing the service):

One or more cities will provide this service only within their incorporated boundaries, and the county will provide the service in unincorporated areas. (If this box is checked, identify the government(s), authority or organization providing the service.):

Other (If this box is checked, **attach a legible map delineating the service area of each service provider**, and identify the government, authority, or other organization that will provide service within each service area.): **SERVICE PROVIDERS; CITIES OF MONTEZUMA, MARSHALLVILLE, OGLETHORPE, IDEAL**

2. In developing this strategy, were overlapping service areas, unnecessary competition and/or duplication of this service identified?

**Yes** (if "Yes," you must attach additional documentation as described, below)

**No**

If these conditions will continue under this strategy, **attach an explanation for continuing the arrangement** (i.e., overlapping but higher levels of service (See O.C.G.A. 36-70-24(1)), overriding benefits of the duplication, or reasons that overlapping service areas or competition cannot be eliminated).

If these conditions will be eliminated under the strategy, **attach an implementation schedule** listing each step or action that will be taken to eliminate them, the responsible party and the agreed upon deadline for completing it.

**SDS FORM 2, continued**

3. List each government or authority that will help to pay for this service and indicate how the service will be funded (e.g., enterprise funds, user fees, general funds, special service district revenues, hotel/motel taxes, franchise taxes, impact fees, bonded indebtedness, etc.).

<i>Local Government or Authority</i>	<i>Funding Method</i>
CITY OF MONTEZUMA	USER FEES; GRANTS; LOANS; BOND INDEBTEDNESS
CITY OF MARSHALLVILLE	USER FEES; GRANTS; LOANS; BOND INDEBTEDNESS
CITY OF OGLETHORPE	USER FEES; GRANTS; LOANS; BOND INDEBTEDNESS
CITY OF IDEAL	USER FEES; GRANTS; LOANS; BOND INDEBTEDNESS
FORT VALLEY UTILITY COM	USER FEES

4. How will the strategy change the previous arrangements for providing and/or funding this service within the county?

5. List any formal service delivery agreements or intergovernmental contracts that will be used to implement the strategy for this service:

<i>Agreement Name</i>	<i>Contracting Parties</i>	<i>Effective and Ending Dates</i>

6. What other mechanisms (if any) will be used to implement the strategy for this service (e.g., ordinances, resolutions, local acts of the General Assembly, rate or fee changes, etc.), and when will they take effect?

7. Person completing form: **Roselyn H Starling - Deputy County Manager/CFO**  
 Phone number: **478-472-7021**      Date completed: 10/26/16

8. Is this the person who should be contacted by state agencies when evaluating whether proposed local government projects are consistent with the service delivery strategy?  Yes  No

If not, provide designated contact person(s) and phone number(s) below:



**SERVICE DELIVERY STRATEGY**

## FORM 3: Summary of Land Use Agreements

**Instructions:**

Answer each question below, attaching additional pages as necessary. Please note that any changes to the answers provided will require an update of the service delivery strategy. If the contact person for this service (listed at the bottom of this page) changes, this should be reported to the Department of Community Affairs.

**COUNTY:MACON COUNTY**

1. What incompatibilities or conflicts between the land use plans of local governments were identified in the process of developing the service delivery strategy?

NO CONFLICTS WERE IDENTIFIED

2. Check the boxes indicating how these incompatibilities or conflicts were addressed:

- Amendments to existing comprehensive plans
- Adoption of a joint comprehensive plan
- Other measures (amend zoning ordinances, add environmental regulations, etc.)

If "other measures" was checked, describe these measures:  
Describe "Other" Measures Here

**NOTE:**

If the necessary plan amendments, regulations, ordinances, etc. have not yet been formally adopted, indicate when each of the affected local governments will adopt them.

3. What policies, procedures and/or processes have been established by local governments (and water and sewer authorities) to ensure that new extraterritorial water and sewer service will be consistent with all applicable land use plans and ordinances? Macon County and each Municipality that provides water and sewer service have formally adopted waste and sewer service boundaries. (See attached Map) In addition, each water and sewer provider has formally adopted an intergovernmental agreement for the provision of extraterritorial water/sewer services. Prior to the initiation of any extension of water/sewer services outside the adopted service boundaries, the provider proposing the extension will notify the affected jurisdiction in writing of the proposed extension to include the purpose of the extension and the proposed land use associated with the extension. Within 15 working days, the affected jurisdiction will respond to the proposed extension by either indicating it does or does not object to the proposed extension. If no objection is received, then the provider is free to proceed with the extension. However, if an objection is raised, the provider proposing the extension shall respond to the objection within 15 days by agreeing with the objection and stopping action, or agreeing to implement the conditions put forth by the affected jurisdiction or by initiating 30 day mediation process or disagreeing with the affected jurisdictions objections and proposes to seek declaratory judgment in court. Water lines extended into Macon County from Peach County (Fort Valley Utility Commission) will be addressed with an Intergovernmental Agreement which will be approved in November 2016.

4. Person completing form: **Roselyn H Starling**

Phone number: **Deputy County Manager/CFO**      Date completed: 10/26/16

5. Is this the person who should be contacted by state agencies when evaluating whether proposed local government projects are consistent with the service delivery strategy?  Yes  No

If not, provide designated contact person(s) and phone number(s) below:

**TYPE CONTACT NAME, TITLE & PHONE HERE**

# MACON COUNTY

## INTERGOVERNMENTAL AGREEMENT

### Process for Provision of Extraterritorial Water/Sewer Services

WHEREAS, the respective member government of Macon County, which includes the Macon County Board of Commissioners, and the Mayor/council Members of the cities of Ideal, Marshallville, Montezuma and Oglethorpe have, pursuant to Georgia Laws and Acts, prepared a Service Delivery Strategy; and

WHEREAS, Macon County and all its municipalities adopted a Land Use Plan Coordination and Dispute Resolution pursuant to the Georgia Service Delivery Strategy Act and Laws; and

WHEREAS, it is the intent of the respective parties to this agreement to establish a process whereby the provision of the extraterritorial water/sewer services by any jurisdiction shall be consistent with all applicable land use plans and ordinances so as to meet both the requirements of the law and spirit of cooperation and coordination outlined in the Georgia Service Delivery Strategy Act.

WHEREAS, Macon County, the cities of Ideal, Marshallville, Montezuma and Oglethorpe have agreed upon water/sewer service area boundaries. Each of the parties involved have formally adopted the Macon County Water/Sewer Service Area Map which shows each government's area. The purpose of the Water/Sewer Area Map is to designate the area in which a provider will serve end-users with potable water or sewer service. This map shall be reviewed and possibly updated on at least an annual basis.

WHEREAS, each water service area will also serve as the sewer service area where provided, unless there is an agreement between parties to contract the sewer service separately.

BE IT THEREFORE RESOLVED THAT: Macon County (hereinafter referred to as the "County"), the cities of Ideal, Marshallville, Montezuma and Oglethorpe (hereinafter referred to as the "Municipal Providers") hereby agree to implement the following process for the provision of extraterritorial water/sewer services effective the 4<sup>th</sup> day of October, 2016.

1. Prior to initiating any extension of water/sewer services outside the adopted water/sewer service boundaries of that respective local government, the Provider proposing the extension will notify by certified mail to the Macon County Board of Commissioners or the Municipal Provider of the proposed extension (to ensure land use compatibility is achieved). The notification will include at a minimum; information on location of the property, size of the area, size of the proposed extension and the current land use and zoning classification.

2. Within fifteen (15) working days following receipt of the above information, the County or Municipal Provider will forward to the Provider proposing the extension a statement:
  - (a) Indicating that the County or Municipal Provider has no objection to the Proposed extraterritorial water/sewer extension and its consistency with land use; or
  - (b) Describing its objection to the proposed water/sewer extension or land use consistency, providing supporting information including a listing of any possible stipulations or conditions that would alleviate such objections.
3. If the County or Municipal Provider has no objection, or fails to respond within the aforementioned time frame, to the Provider's proposed extraterritorial water/sewer extension or land use consistency, the Provider proposing the extension is free to proceed with the provision of the service and the Macon County Water/Sewer Service Area Map shall stand as amended to reflect the change in territories.
4. If the County of Municipal Provider notifies the Provider proposing the extension that it objects, the Provider seeking the extraterritorial extension will respond to the County or Municipal Provider in writing within fifteen working days by either:
  - (a) Agreeing with the County or Municipal Provider and stopping action on the proposed extraterritorial water/sewer and extension:
  - (b) Agreeing to implement the County of Municipal Provider's stipulations and conditions and thereby resolving the County or municipal Provider's objection:
  - (c) Initiating a 30 day maximum Mediation process to discuss possible compromises; or
  - (d) Disagreeing that the County or Municipal Provider's objection is bona fide and notifying the County or Municipal Provider that Provider proposing the extension will seek a declaratory Judgment.

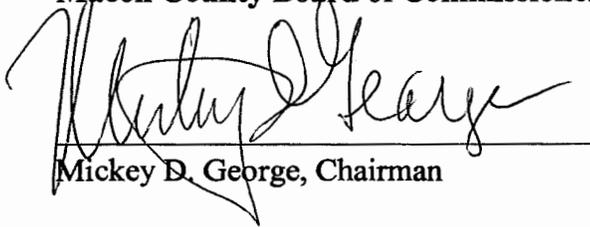
If the Provider seeking the extension initiates 4 (c) above Mediation, the Provider proposing the extension and County or Municipal Provider will agree on a mediator, a mediator schedule and participants in the mediation. The Provider proposing the extension and County or Municipal Provider shall agree to share equally any costs associated with mediation.

5. If no resolution of the County's or Municipal Provider's objection results from the mediation, the Provider proposing the extension:
  - (a) Will abandon and not proceed with the proposed extension, or
  - (b) Will notify the County or Municipal Provider that the Provider proposing the extension will seek declaratory judgment in court.

6. If the Provider proposing the extension and County or Municipal Provider reach an agreement as described in step 4 (b) or 4 (c) above, the Provider proposing the extension is free to proceed with the extraterritorial service and the Macon County Water/Sewer Service Area Map shall stand as amended to reflect the change in territories.

This extraterritorial process for water and sewer services shall remain in force and effect until amended by agreement of each party or unless otherwise terminated by operation of law.

**Macon County Board of Commissioners**



---

Mickey D. George, Chairman

**City of Montezuma**

---

Larry Smith, Mayor

**City of Ideal**

---

Kathy Gordon, Mayor

**City of Oglethorpe**

---

Bruce P. Hill, Mayor

**City of Marshallville**

---

Adeline Felton, Mayor

6. If the Provider proposing the extension and County or Municipal Provider reach an agreement as described in step 4 (b) or 4 (c) above, the Provider proposing the extension is free to proceed with the extraterritorial service and the Macon County Water/Sewer Service Area Map shall stand as amended to reflect the change in territories.

This extraterritorial process for water and sewer services shall remain in force and effect until amended by agreement of each party or unless otherwise terminated by operation of law.

**Macon County Board of Commissioners**

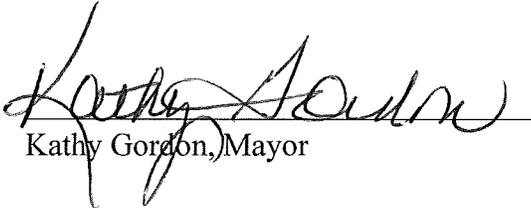
**City of Montezuma**

\_\_\_\_\_  
Mickey D. George, Chairman

\_\_\_\_\_  
Larry Smith, Mayor

**City of Ideal**

**City of Oglethorpe**

  
Kathy Gordon, Mayor

\_\_\_\_\_  
Bruce P. Hill, Mayor

**City of Marshallville**

\_\_\_\_\_  
Adeline Felton, Mayor

6. If the Provider proposing the extension and County or Municipal Provider reach an agreement as described in step 4 (b) or 4 (c) above, the Provider proposing the extension is free to proceed with the extraterritorial service and the Macon County Water/Sewer Service Area Map shall stand as amended to reflect the change in territories.

This extraterritorial process for water and sewer services shall remain in force and effect until amended by agreement of each party or unless otherwise terminated by operation of law.

**Macon County Board of Commissioners**

**City of Montezuma**

\_\_\_\_\_  
Mickey D. George, Chairman

\_\_\_\_\_  
Larry Smith, Mayor

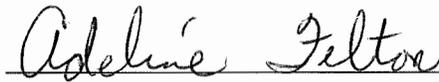
**City of Ideal**

**City of Oglethorpe**

\_\_\_\_\_  
Kathy Gordon, Mayor

\_\_\_\_\_  
Bruce P. Hill, Mayor

**City of Marshallville**

  
\_\_\_\_\_  
Adeline Felton, Mayor

6. If the Provider proposing the extension and County or Municipal Provider reach an agreement as described in step 4 (b) or 4 (c) above, the Provider proposing the extension is free to proceed with the extraterritorial service and the Macon County Water/Sewer Service Area Map shall stand as amended to reflect the change in territories.

This extraterritorial process for water and sewer services shall remain in force and effect until amended by agreement of each party or unless otherwise terminated by operation of law.

**Macon County Board of Commissioners**

**City of Montezuma**

\_\_\_\_\_  
Mickey D. George, Chairman

  
\_\_\_\_\_  
Larry Smith, Mayor

**City of Ideal**

**City of Oglethorpe**

\_\_\_\_\_  
Kathy Gordon, Mayor

\_\_\_\_\_  
Bruce P. Hill, Mayor

**City of Marshallville**

\_\_\_\_\_  
Adeline Felton, Mayor

6. If the Provider proposing the extension and County or Municipal Provider reach an agreement as described in step 4 (b) or 4 (c) above, the Provider proposing the extension is free to proceed with the extraterritorial service and the Macon County Water/Sewer Service Area Map shall stand as amended to reflect the change in territories.

This extraterritorial process for water and sewer services shall remain in force and effect until amended by agreement of each party or unless otherwise terminated by operation of law.

**Macon County Board of Commissioners**

**City of Montezuma**

\_\_\_\_\_  
Mickey D. George, Chairman

\_\_\_\_\_  
Larry Smith, Mayor

**City of Ideal**

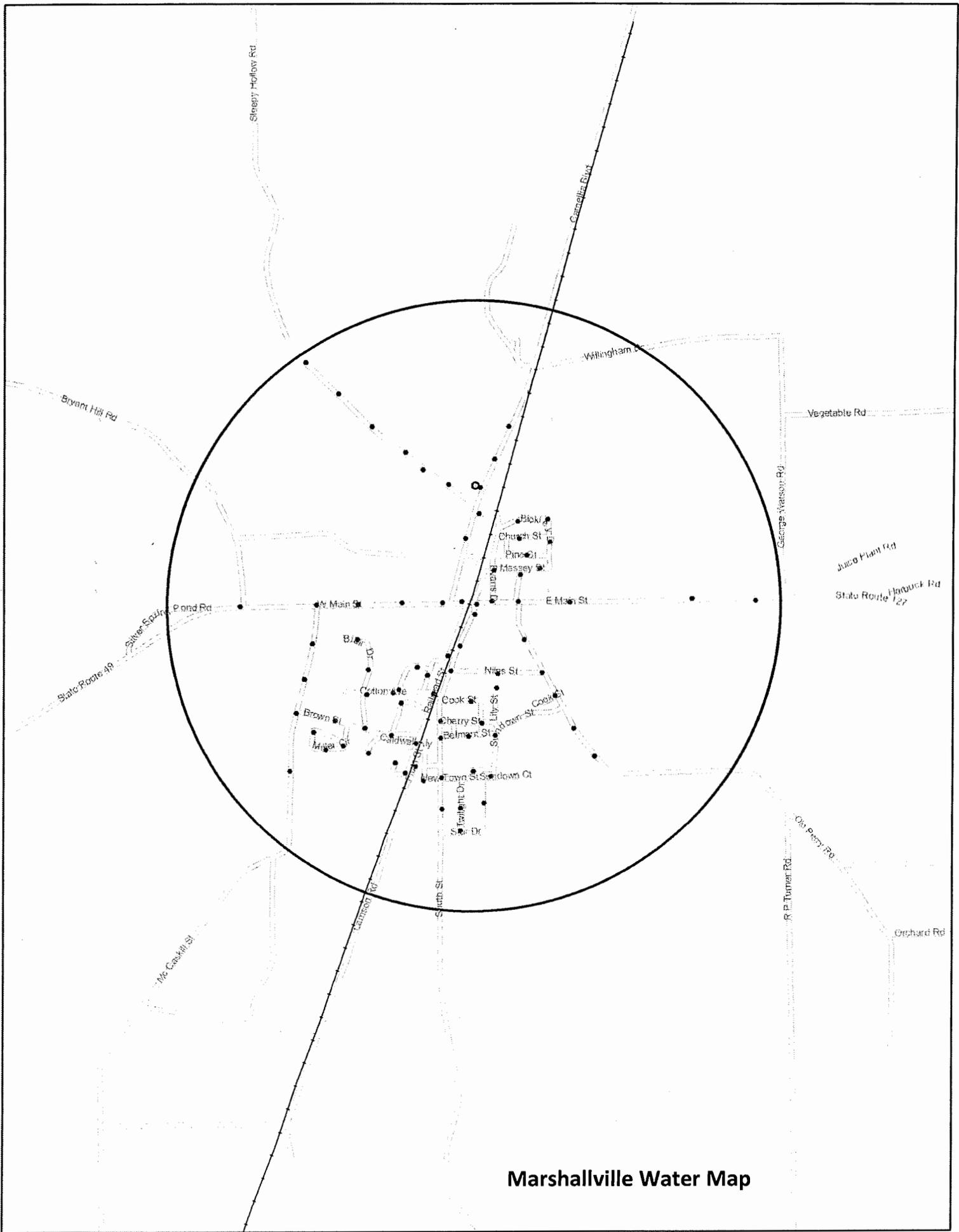
**City of Oglethorpe**

\_\_\_\_\_  
Kathy Gordon, Mayor

  
\_\_\_\_\_  
Bruce P. Hill, Mayor

**City of Marshallville**

\_\_\_\_\_  
Adeline Felton, Mayor



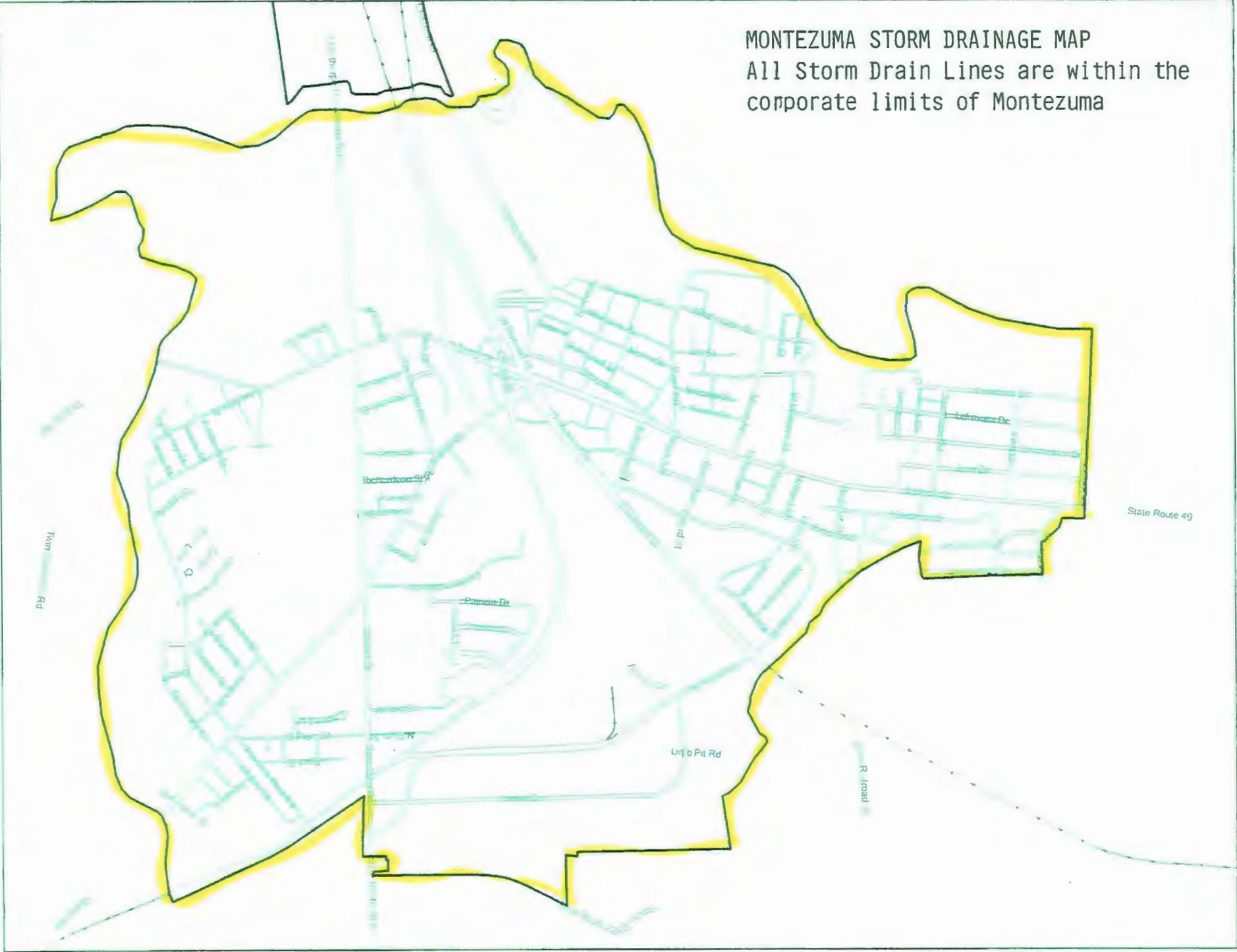
**Marshallville Water Map**

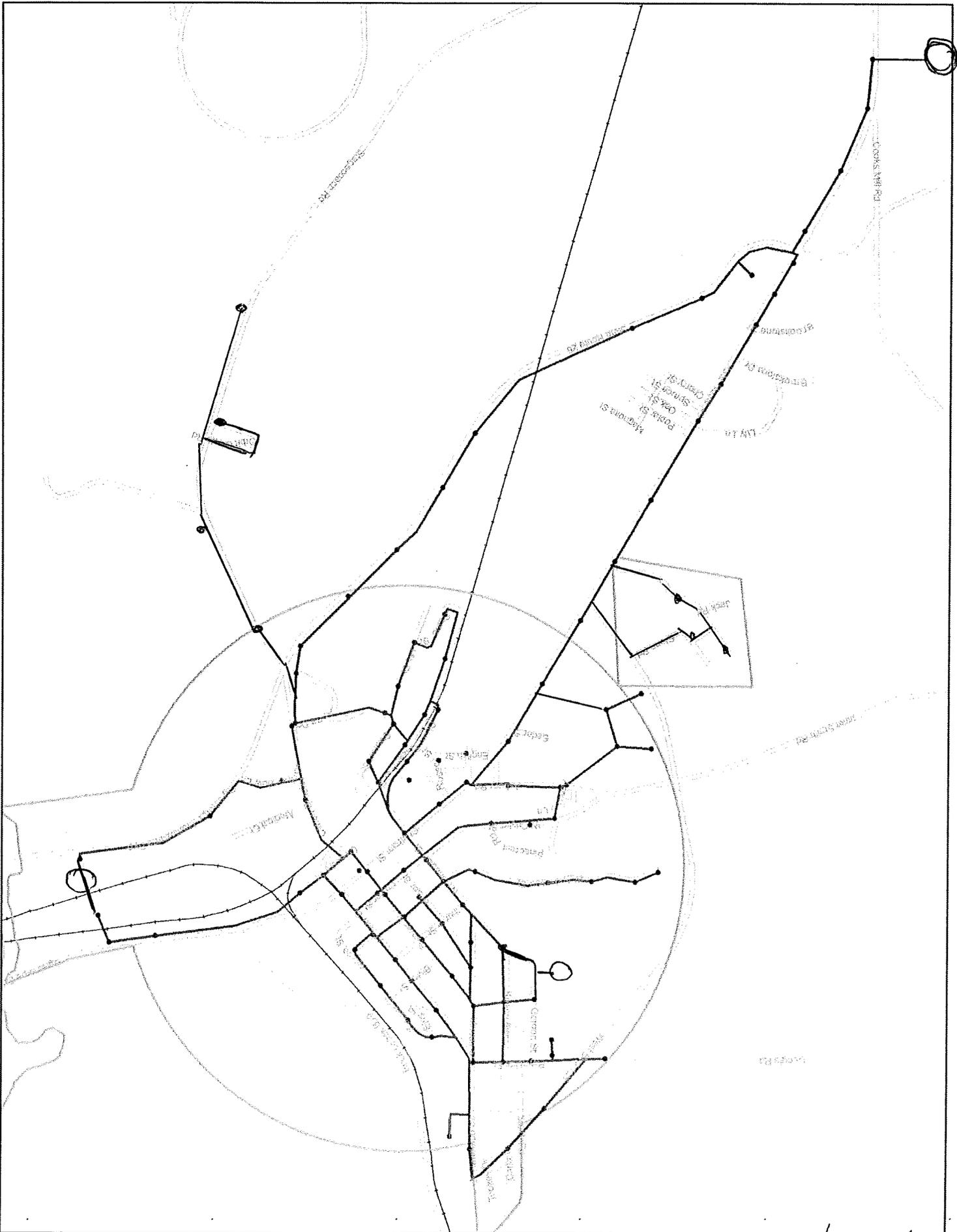
# CITY OF MONTEZUMA WATER LINE MAP





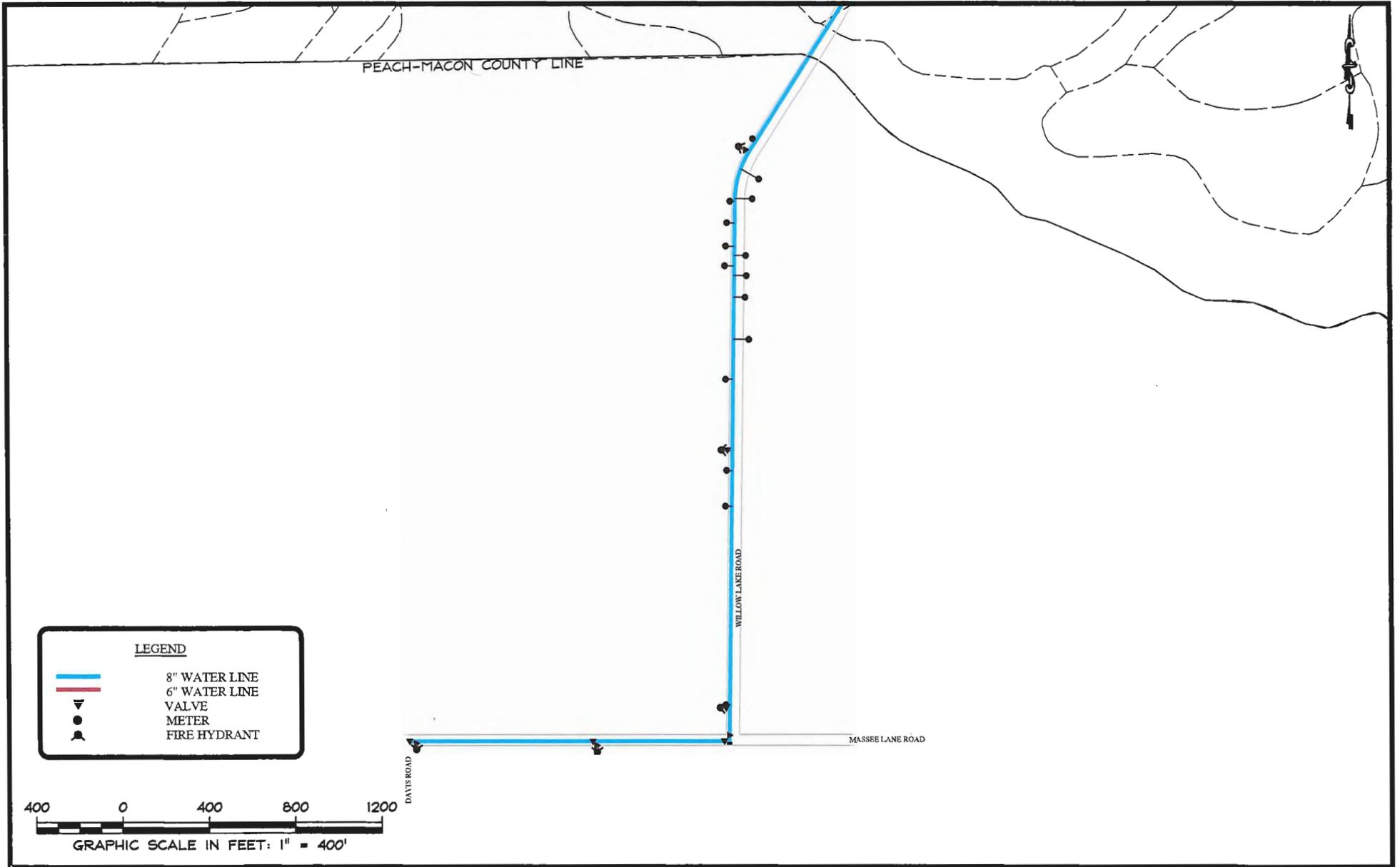
MONTEZUMA STORM DRAINAGE MAP  
All Storm Drain Lines are within the  
corporate limits of Montezuma





Ogden

Fort Valley Water Authority





**SERVICE DELIVERY STRATEGY**

**FORM 3: Summary of Land Use Agreements**

**Instructions:**

Answer each question below, attaching additional pages as necessary. Please note that any changes to the answers provided will require an update of the service delivery strategy. If the contact person for this service (listed at the bottom of this page) changes, this should be reported to the Department of Community Affairs.

**COUNTY:MACON COUNTY**

1. What incompatibilities or conflicts between the land use plans of local governments were identified in the process of developing the service delivery strategy?

NO CONFLICTS WERE IDENTIFIED

2. Check the boxes indicating how these incompatibilities or conflicts were addressed:

- Amendments to existing comprehensive plans
- Adoption of a joint comprehensive plan
- Other measures (amend zoning ordinances, add environmental regulations, etc.)

If "other measures" was checked, describe these measures:  
Describe "Other" Measures Here

**NOTE:**  
If the necessary plan amendments, regulations, ordinances, etc. have not yet been formally adopted, indicate when each of the affected local governments will adopt them.

3. What policies, procedures and/or processes have been established by local governments (and water and sewer authorities) to ensure that new extraterritorial water and sewer service will be consistent with all applicable land use plans and ordinances? Macon County and each Municipality that provides water and sewer service have formally adopted waste and sewer service boundaries. (See attached Map) In addition, each water and sewer provider has formally adopted an intergovernmental agreement for the provision of extraterritorial water/sewer services. Prior to the initiation of any extension of water/sewer services outside the adopted service boundaries, the provider proposing the extension will notify the affected jurisdiction in writing of the proposed extension to include the purpose of the extension and the proposed land use associated with the extension. Within 15 working days, the affected jurisdiction will respond to the proposed extension by either indicating it does or does not object to the proposed extension. If no objection is received, then the provider is free to proceed with the extension. However, if an objection is raised, the provider proposing the extension shall respond to the objection within 15 days by agreeing with the objection and stopping action, or agreeing to implement the conditions put forth by the affected jurisdiction or by initiating 30 day mediation process or disagreeing with the affected jurisdictions objections and proposes to seek declaratory judgment in court. Water lines extended into Macon County from Peach County (Fort Valley Utility Commission) will be addressed with an Intergovernmental Agreement which will be approved in November 2016.

4. Person completing form: **Roselyn H Starling**

Phone number: **Deputy County Manager/CFO**      Date completed: 10/26/16

5. Is this the person who should be contacted by state agencies when evaluating whether proposed local government projects are consistent with the service delivery strategy?  Yes  No

If not, provide designated contact person(s) and phone number(s) below:

**TYPE CONTACT NAME, TITLE & PHONE HERE**



**SERVICE DELIVERY STRATEGY**  
**FORM 4: Certifications**

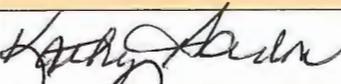
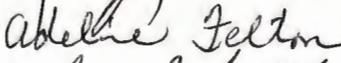
**Instructions:**

This form must, at a minimum, be signed by an authorized representative of the following governments: 1) the county; 2) the city serving as the county seat; 3) all cities having a 2000 population of over 9,000 residing within the county; and 4) no less than 50% of all other cities with a 2000 population of between 500 and 9,000 residing within the county. Cities with a 2000 population below 500 and local authorities providing services under the strategy are not required to sign this form, but are encouraged to do so.

**COUNTY: MACON COUNTY**

We, the undersigned authorized representatives of the jurisdictions listed below, certify that:

1. We have executed agreements for implementation of our service delivery strategy and the attached forms provide an accurate depiction of our agreed upon strategy (O.C.G.A 36-70-21);
2. Our service delivery strategy promotes the delivery of local government services in the most efficient, effective, and responsive manner (O.C.G.A. 36-70-24 (1));
3. Our service delivery strategy provides that water or sewer fees charged to customers located outside the geographic boundaries of a service provider are reasonable and are not arbitrarily higher than the fees charged to customers located within the geographic boundaries of the service provider (O.C.G.A. 36-70-24 (2)); and
4. Our service delivery strategy ensures that the cost of any services the county government provides (including those jointly funded by the county and one or more municipalities) primarily for the benefit of the unincorporated area of the county are borne by the unincorporated area residents, individuals, and property owners who receive such service (O.C.G.A. 36-70-24 (3)).

JURISDICTION	TITLE	NAME	SIGNATURE	DATE
<u>CITY - IDEAL</u>	Mayor	Kathy Gordon		10/04/16
<u>CITY - MARSHALLVILLE</u>	Mayor	Adeline Felton		10/04/16
<u>CITY - MONTEZUMA</u>	Mayor	Larry Smith		10/04/16
<u>CITY - OGLETHORPE</u>	Mayor	Bruce P Hill		10/04/16
<u>COUNTY - MACON</u>	Chairman	Mickey D George		10/04/16

**INTERGOVERNMENTAL AGREEMENT**  
**JAIL CONTRACT**

This agreement entered into this 4<sup>th</sup> day of October, 2016 between the Board of Commissioners of Macon county, Georgia (hereinafter referred to as County) and City of Oglethorpe (hereinafter referred to as City ) pursuant to terms of O.C.G.A. § 15-21-92:

**WITNESSETH:**

For an in consideration of the mutual promises contained herein and further consideration the sums set forth herein and the respective duties and responsibilities of the parties;

**1. TERM:**

This agreement shall be from year to year and renewable on same terms on the anniversary of the date hereof. Either party may cancel this agreement by giving notice thirty days in advance to the other party by certified mail.

**2. SCOPE OF COUNTY:**

County shall provide sufficient space for housing of all persons arrested by the City at the Macon County Jail or such other comparable facility.

**3. FEES:**

As outlined in O.C.G.A. § 15-21-93, a surcharge of 10% will be charged as additional penalty in fine cases and as additional sum required when posting bail or bond. In addition to the surcharge, the City shall pay a fee of \$40.00 per day per inmate for services rendered by the County under this agreement. Billing to the City for the fee will be made monthly with payment due upon receipt. The daily rate is in addition to the surcharge required by state law.

**4. PAYMENTS:**

In compliance with O.C.G.A. § 15-21-94, the City shall remit the amounts collected from the Jail Construction and Staffing Act surcharge (noted in paragraph above) to the County by the 10<sup>th</sup> of each month following collection; in continuation of the original agreement in which the City agreed to begin collection of the additional surcharge on August 1, 1999.

**5. COVERED SERVICES:**

The service rendered by the County shall be for housing and feeding the charged individuals and shall not cover such additional services as charges for DUI testing, processing fees and medical costs.

**6. ENTIRE AGREEMENT:**

This Agreement is the entire agreement of the parties and no modification, changes or alterations whether oral or otherwise shall be binding unless reduced to writing and signed by both parties.

IN WITNESS WHEREOF the parties have affixed its signatures of the authorized officials and affixed the seal of the governmental entity.

**MACON COUNTY BOARD OF COMMISSIONERS**

Sara Albritton  
Witness

Mickey D. George  
Mickey D. George, Chairman

Cynthia Jean Law  
Notary Public



Regina McDuffie  
Regina McDuffie, County Manager

CITY OF Oglethorpe

Sara Albritton  
Witness

[Signature]  
Mayor

Cynthia Jean Law  
Notary Public



Meg Lerie  
City Clerk

**INTERGOVERNMENTAL AGREEMENT**  
**JAIL CONTRACT**

This agreement entered into this 4<sup>th</sup> day of October, 2016 between the Board of Commissioners of Macon county, Georgia (hereinafter referred to as County) and City of Ideal (hereinafter referred to as City ) pursuant to terms of O.C.G.A. § 15-21-92:

**WITNESSETH:**

For an in consideration of the mutual promises contained herein and further consideration the sums set forth herein and the respective duties and responsibilities of the parties;

**1. TERM:**

This agreement shall be from year to year and renewable on same terms on the anniversary of the date hereof. Either party may cancel this agreement by giving notice thirty days in advance to the other party by certified mail.

**2. SCOPE OF COUNTY:**

County shall provide sufficient space for housing of all persons arrested by the City at the Macon County Jail or such other comparable facility.

**3. FEES:**

As outlined in O.C.G.A. § 15-21-93, a surcharge of 10% will be charged as additional penalty in fine cases and as additional sum required when posting bail or bond. In addition to the surcharge, the City shall pay a fee of \$40.00 per day per inmate for services rendered by the County under this agreement. Billing to the City for the fee will be made monthly with payment due upon receipt. The daily rate is in addition to the surcharge required by state law.

**4. PAYMENTS:**

In compliance with O.C.G.A. § 15-21-94, the City shall remit the amounts collected from the Jail Construction and Staffing Act surcharge (noted in paragraph above) to the County by the 10<sup>th</sup> of each month following collection; in continuation of the original agreement in which the City agreed to begin collection of the additional surcharge on August 1, 1999.

**5. COVERED SERVICES:**

The service rendered by the County shall be for housing and feeding the charged individuals and shall not cover such additional services as charges for DUI testing, processing fees and medical costs.

**6. ENTIRE AGREEMENT:**

This Agreement is the entire agreement of the parties and no modification, changes or alterations whether oral or otherwise shall be binding unless reduced to writing and signed by both parties.

IN WITNESS WHEREOF the parties have affixed its signatures of the authorized officials and affixed the seal of the governmental entity.

**MACON COUNTY BOARD OF COMMISSIONERS**

*Greg H. Stutz*  
Witness

*Mickey D. George*  
Mickey D. George, Chairman

*Melody J. Edmonson*  
Notary Public



*Regina McDuffie*  
Regina McDuffie, County Manager

**CITY OF Ideal**

*Melody J. Edmonson*  
Witness

*Walter Adams*  
Mayor

*Greg H. Stutz*  
Notary Public

*Betty Rainey*  
City Clerk



**INTERGOVERNMENTAL AGREEMENT**  
**JAIL CONTRACT**

This agreement entered into this 4<sup>th</sup> day of October, 2016 between the Board of Commissioners of Macon county, Georgia (hereinafter referred to as County) and City of Montezuma (hereinafter referred to as City ) pursuant to terms of O.C.G.A. § 15-21-92:

**WITNESSETH:**

For an in consideration of the mutual promises contained herein and further consideration the sums set forth herein and the respective duties and responsibilities of the parties;

**1. TERM:**

This agreement shall be from year to year and renewable on same terms on the anniversary of the date hereof. Either party may cancel this agreement by giving notice thirty days in advance to the other party by certified mail.

**2. SCOPE OF COUNTY:**

County shall provide sufficient space for housing of all persons arrested by the City at the Macon County Jail or such other comparable facility.

**3. FEES:**

As outlined in O.C.G.A. § 15-21-93, a surcharge of 10% will be charged as additional penalty in fine cases and as additional sum required when posting bail or bond. In addition to the surcharge, the City shall pay a fee of \$40.00 per day per inmate for services rendered by the County under this agreement. Billing to the City for the fee will be made monthly with payment due upon receipt.

**4. PAYMENTS:**

In compliance with O.C.G.A. § 15-21-94, the City shall remit the amounts collected from the Jail Construction and Staffing Act surcharge (noted in paragraph above) to the County by the 10<sup>th</sup> of each month following collection.

**5. COVERED SERVICES:**

The service rendered by the County shall be for housing and feeding the charged individuals and shall not cover such additional services as charges for DUI testing, processing fees and medical costs.

**6. ENTIRE AGREEMENT:**

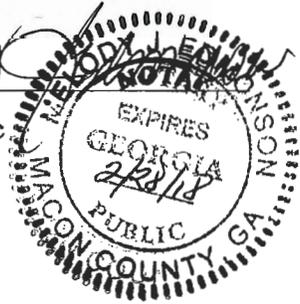
This Agreement is the entire agreement of the parties and no modification, changes or alterations whether oral or otherwise shall be binding unless reduced to writing and signed by both parties.

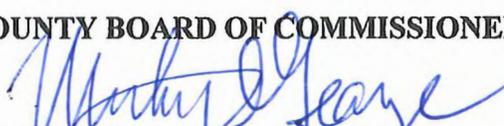
IN WITNESS WHEREOF the parties have affixed its signatures of the authorized officials and affixed the seal of the governmental entity.

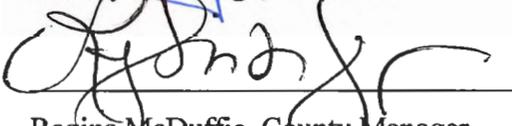
**MACON COUNTY BOARD OF COMMISSIONERS**

  
Witness

  
Notary Public



  
Mickey D. George, Chairman

  
Regina McDuffie, County Manager

**CITY OF MONTEZUMA**

  
Witness

  
Larry J. Smith, Mayor

  
Notary Public



  
Joyce H. Hardy, Clerk/Admin

**INTERGOVERNMENTAL AGREEMENT**  
**JAIL CONTRACT**

This agreement entered into this 13<sup>th</sup> day of September, 2016 between the Board of Commissioners of Macon county, Georgia (hereinafter referred to as County) and City of Marshallville (hereinafter referred to as City) pursuant to terms of O.C.G.A. § 15-21-92:

**WITNESSETH:**

For an in consideration of the mutual promises contained herein and further consideration the sums set forth herein and the respective duties and responsibilities of the parties;

**1. TERM:**

This agreement shall be from year to year and renewable on same terms on the anniversary of the date hereof. Either party may cancel this agreement by giving notice thirty days in advance to the other party by certified mail.

**2. SCOPE OF COUNTY:**

County shall provide sufficient space for housing of all persons arrested by the City at the Macon County Jail or such other comparable facility.

**3. FEES:**

As outlined in O.C.G.A. § 15-21-93, a surcharge of 10% will be charged as additional penalty in fine cases and as additional sum required when posting bail or bond. In addition to the surcharge, the City shall pay a fee of \$40.00 per day per inmate for services rendered by the County under this agreement. Billing to the City for the fee will be made monthly with payment due upon receipt. **The daily rate is in addition to the surcharge required by state law.**

**4. PAYMENTS:**

In compliance with O.C.G.A. § 15-21-94, the City shall remit the amounts collected from the Jail Construction and Staffing Act surcharge (noted in paragraph above) to the County by the 10<sup>th</sup> of each month following collection; in continuation of the original agreement in which the City agreed to begin collection of the additional surcharge on August 1, 1999.

**5. COVERED SERVICES:**

The service rendered by the County shall be for housing and feeding the charged individuals and shall not cover such additional services as charges for DUI testing, processing fees and medical costs.

**6. ENTIRE AGREEMENT:**

This Agreement is the entire agreement of the parties and no modification, changes or alterations whether oral or otherwise shall be binding unless reduced to writing and signed by both parties.

IN WITNESS WHEREOF the parties have affixed its signatures of the authorized officials and affixed the seal of the governmental entity.

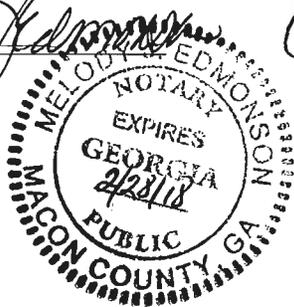
**MACON COUNTY BOARD OF COMMISSIONERS**

  
Witness

  
Mickey D. George, Chairman

  
Notary Public

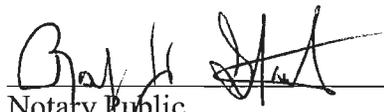
  
Regina McDuffie, County Manager

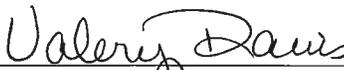


**CITY OF MARSHALLVILLE**

  
Witness

  
Mayor

  
Notary Public

  
City Clerk



**RESOLUTION**

**A RESOLUTION ADOPTING AND AUTHORIZING THE EXECUTION  
OF THE SERVICE DELIVERY STRATEGY FOR MACON COUNTY,  
GEORGIA, AND FOR OTHER PURPOSES.**

**WHEREAS**, O.C.G.A. § 36-70-1 *et seq.* requires counties and municipalities to adopt a local government service delivery strategy; and

**WHEREAS**, Macon County (the “County”) has worked with the Cities of Ideal, Marshallville, Montezuma and Oglethorpe (the “Cities”) to develop and revise the service delivery strategy; and

**WHEREAS**, O.C.G.A. § 36-70-25(b) provides that approval of the service delivery strategy shall be accomplished by adoption of a resolution:

- (1) By the Macon County governing authority;
- (2) By the governing authority of municipalities within Macon County which have a population of 9,000 or greater;
- (3) By the municipality which serves as the Macon County seat if not included in paragraph (2) of this subsection; and
- (4) By no less than 50% of the remaining municipalities within Macon County which contain at least 500 persons within the county if not included in paragraph (2) or (3) of this subsection; and

**WHEREAS**, a local government service delivery strategy between Macon County and the Cities was approved by Macon County on August 26, 1999; and

**WHEREAS**, in response to O.C.G.A. § 36-70-20 official representatives from Macon County and the Cities have reviewed and revised the previously adopted service delivery strategy and now seek to adopt the service delivery strategy attached hereto; and

**WHEREAS**, if a service delivery strategy is not adopted prior to expiration of the current strategy, which occurs on or about October 31, 2016, Macon County and the Cities will become ineligible for state administered financial assistance, grants, loans, or permits until the first day of the month following verification of the updated strategy, pursuant to the terms of O.C.G.A. § 36-70-27;

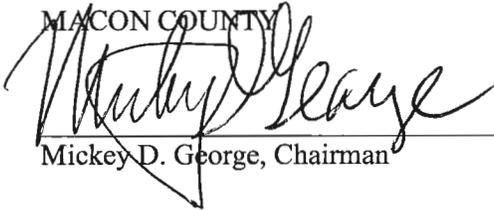
STATE OF GEORGIA  
COUNTY OF MACON

**NOW, THEREFORE, BE IT RESOLVED**, by the governing authority of the County and the Cities, and it is hereby resolved by authority of the same that the County and the Cities adopts as its service delivery strategy the documents attached hereto and entitled as the "Service Delivery Strategy for Macon County, Georgia." Such strategy shall remain in force and effect until October 31, 2026. The County Commission Chair and each Mayor of the respective Cities is authorized to execute all necessary documents to comply with the requirements of O.C.G.A. § 36-70-1 *et seq.* and this resolution.

**BE IT FURTHER RESOLVED** that any and all resolutions or any part thereof in conflict with this resolution are hereby repealed. This resolution shall be effective immediately upon its adoption.

**ADOPTED** by Macon County and the Cities of Ideal, Marshallville, Montezuma, Oglethorpe this 4<sup>th</sup> day of October, 2016.

MACON COUNTY

  
\_\_\_\_\_  
Mickey D. George, Chairman

ATTEST:

  
\_\_\_\_\_  
Regina M. McDuffie, County Manager

CITY OF IDEAL

\_\_\_\_\_  
Kathy Gordon, Mayor

ATTEST:

\_\_\_\_\_  
Betty Rainey, City Clerk

CITY OF MARSHALLVILLE

\_\_\_\_\_  
Adeline Felton, Mayor

ATTEST:

\_\_\_\_\_  
Valerie Davis, City Clerk

STATE OF GEORGIA  
COUNTY OF MACON

**NOW, THEREFORE, BE IT RESOLVED**, by the governing authority of the County and the Cities, and it is hereby resolved by authority of the same that the County and the Cities adopts as its service delivery strategy the documents attached hereto and entitled as the “Service Delivery Strategy for Macon County, Georgia.” Such strategy shall remain in force and effect until October 31, 2026. The County Commission Chair and each Mayor of the respective Cities is authorized to execute all necessary documents to comply with the requirements of O.C.G.A. § 36-70-1 *et seq.* and this resolution.

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MACON COUNTY

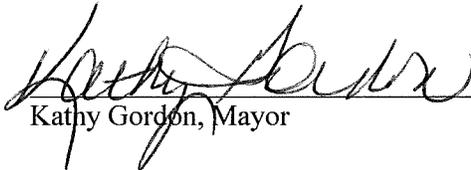
ATTEST:

\_\_\_\_\_  
Mickey D. George, Chairman

\_\_\_\_\_  
Regina M. McDuffie, County Manager

CITY OF IDEAL

ATTEST:

  
\_\_\_\_\_  
Kathy Gordon, Mayor

  
\_\_\_\_\_  
Betty Rainey, City Clerk

CITY OF MARSHALLVILLE

ATTEST:

\_\_\_\_\_  
Adeline Felton, Mayor

\_\_\_\_\_  
Valerie Davis, City Clerk

STATE OF GEORGIA  
COUNTY OF MACON

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**ADOPTED** by Macon County and the Cities of Ideal, Marshallville, Montezuma, Oglethorpe this 4<sup>th</sup> day of October, 2016.

MACON COUNTY

ATTEST:

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Mickey D. George, Chairman

\_\_\_\_\_  
Regina M. McDuffie, County Manager

CITY OF IDEAL

ATTEST:

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Kathy Gordon, Mayor

\_\_\_\_\_  
Betty Rainey, City Clerk

CITY OF MARSHALLVILLE

ATTEST:

Adeline Felton  
Adeline Felton, Mayor

Valery Davis  
Valery Davis, City Clerk

STATE OF GEORGIA  
COUNTY OF MACON

CITY OF MONTEZUMA

  
\_\_\_\_\_  
Larry Smith, Mayor

ATTEST:

  
\_\_\_\_\_  
Joyce Hardy, City Clerk

CITY OF OGLETHORPE

\_\_\_\_\_  
Bruce P. Hill, Mayor

ATTEST:

\_\_\_\_\_  
Meg Levie, City Clerk

STATE OF GEORGIA  
COUNTY OF MACON

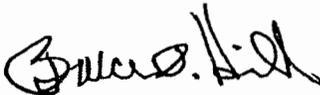
CITY OF MONTEZUMA

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Larry Smith, Mayor

ATTEST:

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Joyce Hardy, City Clerk

CITY OF OGLETHORPE



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Bruce P. Hill, Mayor

ATTEST:

  
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Meg Levie, City Clerk