



SERVICE DELIVERY STRATEGY

FORM 1

COUNTY: **WARREN COUNTY**

I. GENERAL INSTRUCTIONS:

1. FORM 1 is required for **ALL** SDS submittals. Only one set of these forms should be submitted per county. The completed forms should clearly present the collective agreement reached by all cities and counties that were party to the service delivery strategy.
2. List each local government and/or authority that provides services included in the service delivery strategy in Section II below.
3. List all services provided or primarily funded by each general purpose local government and authority within the county that are continuing *without change* in Section III, below. (It is acceptable to break a service into separate components if this will facilitate description of the service delivery strategy.)

<p style="text-align: center;">OPTION A <i>Revising or Adding to the SDS</i></p>	<p style="text-align: center;">OPTION B <i>Extending the Existing SDS</i></p>
<ol style="list-style-type: none"> 4. List all services provided or primarily funded by each general purpose local government and authority within the county which are revised or added to the SDS in Section IV, below. (It is acceptable to break a service into separate components if this will facilitate description of the service delivery strategy.) 5. For each service or service component listed in Section IV, complete a separate, updated <i>Summary of Service Delivery Arrangements</i> form (FORM 2). 6. Complete one copy of the <i>Certifications</i> form (FORM 4) and have it signed by the authorized representatives of participating local governments. [Please note that DCA cannot validate the strategy unless it is signed by the local governments required by law (see Instructions, FORM 4).] 	<ol style="list-style-type: none"> 4. In Section IV type, "NONE." 5. Complete one copy of the <i>Certifications for Extension of Existing SDS</i> form (FORM 5) and have it signed by the authorized representatives of the participating local governments. [Please note that DCA cannot validate the strategy unless it is signed by the local governments required by law (see Instructions, FORM 5).] 6. Proceed to step 7, below. <div style="background-color: #000080; color: white; padding: 10px; margin-top: 10px; text-align: center;"> <p><i>For answers to most frequently asked questions on Georgia's Service Delivery Act, links and helpful publications, visit DCA's website at http://www.dca.ga.gov/development/PlanningQualityGrowth/programs/servicedelivery.asp, or call the Office of Planning and Quality Growth at (404) 679-5279.</i></p> </div>

7. If any of the conditions described in the existing *Summary of Land Use Agreements* form (FORM 3) have changed or if it has been ten (10) or more years since the most recent FORM 3 was filed, update and include FORM 3 with the submittal.
8. Provide the completed forms and any attachments to your regional commission. The regional commission will upload digital copies of the SDS documents to the Department's password-protected web-server.

NOTE: ANY FUTURE CHANGES TO THE SERVICE DELIVERY ARRANGEMENTS DESCRIBED ON THESE FORMS WILL REQUIRE AN OFFICIAL UPDATE OF THE SERVICE DELIVERY STRATEGY AND SUBMITTAL OF REVISED FORMS AND ATTACHMENTS TO THE GEORGIA DEPARTMENT OF COMMUNITY AFFAIRS UNDER THE "OPTION A" PROCESS DESCRIBED, ABOVE.

II. LOCAL GOVERNMENTS INCLUDED IN THE SERVICE DELIVERY STRATEGY:

In this section, list all local governments (including cities located partially within the county) and authorities that provide services included in the service delivery strategy.

Warren County
Town of Camak
City of Norwood
City of Warrenton

III. SERVICES INCLUDED IN THE EXISTING SERVICE DELIVERY STRATEGY THAT ARE BEING EXTENDED WITHOUT CHANGE:

In this section, list each service or service component already included in the existing SDS which can continue as previously agreed with no need for modification.

Clerk of Courts
Code Enforcement
Coroner
Dispatch
Economic Development
Emergency Management
EMS
Exention Services
Fire Service
Georgia Forestry
Jail (Prisoner Cost)
Landfill
Law Enforcement
Magistrate Court
Municipal Court
Nutrition Program
Probate Court
Public Health Service
Public Transportation
Regional Commission
Rescue
Road/Street Maintenance
Senior Citiezens
Sewer
Sidewalk Maintenance
Social Services
Street Lights
Superior Courts
Tax Assessor
Traffic Lights
Voter Registration
Yard Waste Collection

IV. SERVICES THAT ARE BEING REVISED OR ADDED IN THIS SUBMITTAL:

In this section, list each new service or new service component which is being added and each service or service component which is being revised in this submittal. For each item listed here, a separate Summary of Service Delivery Arrangements form (FORM 2) must be completed.

Cemeteries
Indigent Defense
Inert Landfill
Library
Parking Facilities
Parks and Recreation
Solid Waste Collection
Solid Waste Disposal
Tax Collection
Water
Zoning Administration



SERVICE DELIVERY STRATEGY

FORM 2: Summary of Service Delivery Arrangements

Instructions:

Make copies of this form and complete one for each service listed on FORM 1, Section III. Use exactly the same service names listed on FORM 1. Answer each question below, attaching additional pages as necessary. If the contact person for this service (listed at the bottom of the page) changes, this should be reported to the Department of Community Affairs.

COUNTY: WARREN COUNTY

Service: Cemeteries

1. Check the box that best describes the agreed upon delivery arrangement for this service:

Service will be provided countywide (i.e., including all cities and unincorporated areas) by a single service provider. (If this box is checked, identify the government, authority or organization providing the service.):

Service will be provided only in the unincorporated portion of the county by a single service provider. (If this box is checked, identify the government, authority or organization providing the service.):

One or more cities will provide this service only within their incorporated boundaries, and the service will not be provided in unincorporated areas. (If this box is checked, identify the government(s), authority or organization providing the service:
City of Warrenton, City of Norwood, City of Camak

One or more cities will provide this service only within their incorporated boundaries, and the county will provide the service in unincorporated areas. (If this box is checked, identify the government(s), authority or organization providing the service.):

Other (If this box is checked, **attach a legible map delineating the service area of each service provider**, and identify the government, authority, or other organization that will provide service within each service area.):

2. In developing this strategy, were overlapping service areas, unnecessary competition and/or duplication of this service identified?

Yes (if "Yes," you must attach additional documentation as described, below)

No

If these conditions will continue under this strategy, **attach an explanation for continuing the arrangement** (i.e., overlapping but higher levels of service (See O.C.G.A. 36-70-24(1)), overriding benefits of the duplication, or reasons that overlapping service areas or competition cannot be eliminated).

If these conditions will be eliminated under the strategy, **attach an implementation schedule** listing each step or action that will be taken to eliminate them, the responsible party and the agreed upon deadline for completing it.

SDS FORM 2, continued

3. List each government or authority that will help to pay for this service and indicate how the service will be funded (e.g., enterprise funds, user fees, general funds, special service district revenues, hotel/motel taxes, franchise taxes, impact fees, bonded indebtedness, etc.).

<i>Local Government or Authority</i>	<i>Funding Method</i>
City of Warrenton	General Fund
City of Norwood	General Fund
City of Camak	General Fund

4. How will the strategy change the previous arrangements for providing and/or funding this service within the county?

5. List any formal service delivery agreements or intergovernmental contracts that will be used to implement the strategy for this service:

<i>Agreement Name</i>	<i>Contracting Parties</i>	<i>Effective and Ending Dates</i>

6. What other mechanisms (if any) will be used to implement the strategy for this service (e.g., ordinances, resolutions, local acts of the General Assembly, rate or fee changes, etc.), and when will they take effect?

7. Person completing form: **Martin Laws, CSRA-RC Regional Planner**

Phone number: **(706) 651-7304** Date completed: 03/27/2014

8. Is this the person who should be contacted by state agencies when evaluating whether proposed local government projects are consistent with the service delivery strategy? Yes No

If not, provide designated contact person(s) and phone number(s) below:

JOHN GRAHAM, CHAIRMAN, WARREN COUNTY BOARD OF COMMISSIONERS; (706) 465-9604

PAMELA MCCORD, CITY CLERK, CITY NORWOOD; (706) 465-9675

JAMIE SIKES, MAYOR, CITY OF CAMAK; (706) 465-3282

MARY ANN MOSELEY, CITY ADMINISTRATOR; (706) 465-3282



SERVICE DELIVERY STRATEGY

FORM 2: Summary of Service Delivery Arrangements

Instructions:

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COUNTY: WARREN COUNTY

Service: *Indigent Defense*

1. Check the box that best describes the agreed upon delivery arrangement for this service:

Service will be provided countywide (i.e., including all cities and unincorporated areas) by a single service provider. (If this box is checked, identify the government, authority or organization providing the service.):

Service will be provided only in the unincorporated portion of the county by a single service provider. (If this box is checked, identify the government, authority or organization providing the service.):

One or more cities will provide this service only within their incorporated boundaries, and the service will not be provided in unincorporated areas. (If this box is checked, identify the government(s), authority or organization providing the service.):

One or more cities will provide this service only within their incorporated boundaries, and the county will provide the service in unincorporated areas. (If this box is checked, identify the government(s), authority or organization providing the service.): **City of Warrenton, Warren County**

Other (If this box is checked, **attach a legible map delineating the service area of each service provider**, and identify the government, authority, or other organization that will provide service within each service area.):

2. In developing this strategy, were overlapping service areas, unnecessary competition and/or duplication of this service identified?

Yes (if "Yes," you must attach additional documentation as described, below)

No

If these conditions will continue under this strategy, **attach an explanation for continuing the arrangement** (i.e., overlapping but higher levels of service (See O.C.G.A. 36-70-24(1)), overriding benefits of the duplication, or reasons that overlapping service areas or competition cannot be eliminated).

If these conditions will be eliminated under the strategy, **attach an implementation schedule** listing each step or action that will be taken to eliminate them, the responsible party and the agreed upon deadline for completing it.

SDS FORM 2, continued

3. List each government or authority that will help to pay for this service and indicate how the service will be funded (e.g., enterprise funds, user fees, general funds, special service district revenues, hotel/motel taxes, franchise taxes, impact fees, bonded indebtedness, etc.).

<i>Local Government or Authority</i>	<i>Funding Method</i>
City of Warrenton	General Funds
Warren County	General Funds

4. How will the strategy change the previous arrangements for providing and/or funding this service within the county?

5. List any formal service delivery agreements or intergovernmental contracts that will be used to implement the strategy for this service:

<i>Agreement Name</i>	<i>Contracting Parties</i>	<i>Effective and Ending Dates</i>

6. What other mechanisms (if any) will be used to implement the strategy for this service (e.g., ordinances, resolutions, local acts of the General Assembly, rate or fee changes, etc.), and when will they take effect?

7. Person completing form: **Martin Laws, CSRA-RC Regional Planner**
 Phone number: **(706) 651-7304** Date completed: 03/27/2014

8. Is this the person who should be contacted by state agencies when evaluating whether proposed local government projects are consistent with the service delivery strategy? Yes No

If not, provide designated contact person(s) and phone number(s) below:
JOHN GRAHAM, CHAIRMAN, WARREN COUNTY BOARD OF COMMISSIONERS; (706) 465-9604
MARY ANN MOSELEY, CITY ADMINISTRATOR; (706) 465-3282



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COUNTY: WARREN COUNTY

Service: *Inert Landfill*

1. Check the box that best describes the agreed upon delivery arrangement for this service:

Service will be provided countywide (i.e., including all cities and unincorporated areas) by a single service provider. (If this box is checked, identify the government, authority or organization providing the service.):

Service will be provided only in the unincorporated portion of the county by a single service provider. (If this box is checked, identify the government, authority or organization providing the service.):

One or more cities will provide this service only within their incorporated boundaries, and the service will not be provided in unincorporated areas. (If this box is checked, identify the government(s), authority or organization providing the service:
City of Warrenton

One or more cities will provide this service only within their incorporated boundaries, and the county will provide the service in unincorporated areas. (If this box is checked, identify the government(s), authority or organization providing the service.):

Other (If this box is checked, **attach a legible map delineating the service area of each service provider**, and identify the government, authority, or other organization that will provide service within each service area.):

2. In developing this strategy, were overlapping service areas, unnecessary competition and/or duplication of this service identified?

Yes (if "Yes," you must attach additional documentation as described, below)

No

If these conditions will continue under this strategy, **attach an explanation for continuing the arrangement** (i.e., overlapping but higher levels of service (See O.C.G.A. 36-70-24(1)), overriding benefits of the duplication, or reasons that overlapping service areas or competition cannot be eliminated).

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SDS FORM 2, continued

3. List each government or authority that will help to pay for this service and indicate how the service will be funded (e.g., enterprise funds, user fees, general funds, special service district revenues, hotel/motel taxes, franchise taxes, impact fees, bonded indebtedness, etc.).

Local Government or Authority	Funding Method
City of Warrenton	General Funds

4. How will the strategy change the previous arrangements for providing and/or funding this service within the county?

5. List any formal service delivery agreements or intergovernmental contracts that will be used to implement the strategy for this service:

Agreement Name	Contracting Parties	Effective and Ending Dates

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COUNTY: WARREN COUNTY

Service: *Library*

1. Check the box that best describes the agreed upon delivery arrangement for this service:

Service will be provided countywide (i.e., including all cities and unincorporated areas) by a single service provider. (If this box is checked, identify the government, authority or organization providing the service.): **Warren County**

Service will be provided only in the unincorporated portion of the county by a single service provider. (If this box is checked, identify the government, authority or organization providing the service.):

One or more cities will provide this service only within their incorporated boundaries, and the service will not be provided in unincorporated areas. (If this box is checked, identify the government(s), authority or organization providing the service):

One or more cities will provide this service only within their incorporated boundaries, and the county will provide the service in unincorporated areas. (If this box is checked, identify the government(s), authority or organization providing the service.):

Other (If this box is checked, **attach a legible map delineating the service area of each service provider**, and identify the government, authority, or other organization that will provide service within each service area.):

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Yes (if "Yes," you must attach additional documentation as described, below)

No

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<i>Local Government or Authority</i>	<i>Funding Method</i>
Warren County	General Funds

4. How will the strategy change the previous arrangements for providing and/or funding this service within the county?

5. List any formal service delivery agreements or intergovernmental contracts that will be used to implement the strategy for this service:

<i>Agreement Name</i>	<i>Contracting Parties</i>	<i>Effective and Ending Dates</i>

6. What other mechanisms (if any) will be used to implement the strategy for this service (e.g., ordinances, resolutions, local acts of the General Assembly, rate or fee changes, etc.), and when will they take effect?

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COUNTY: WARREN COUNTY

Service: *Parking Facilities*

1. Check the box that best describes the agreed upon delivery arrangement for this service:

Service will be provided countywide (i.e., including all cities and unincorporated areas) by a single service provider. (If this box is checked, identify the government, authority or organization providing the service.):

Service will be provided only in the unincorporated portion of the county by a single service provider. (If this box is checked, identify the government, authority or organization providing the service.):

One or more cities will provide this service only within their incorporated boundaries, and the service will not be provided in unincorporated areas. (If this box is checked, identify the government(s), authority or organization providing the service):

One or more cities will provide this service only within their incorporated boundaries, and the county will provide the service in unincorporated areas. (If this box is checked, identify the government(s), authority or organization providing the service.): **City of Warrenton, Warren County**

Other (If this box is checked, **attach a legible map delineating the service area of each service provider**, and identify the government, authority, or other organization that will provide service within each service area.):

2. In developing this strategy, were overlapping service areas, unnecessary competition and/or duplication of this service identified?

Yes (if "Yes," you must attach additional documentation as described, below)

No

If these conditions will continue under this strategy, **attach an explanation for continuing the arrangement** (i.e., overlapping but higher levels of service (See O.C.G.A. 36-70-24(1)), overriding benefits of the duplication, or reasons that overlapping service areas or competition cannot be eliminated).

If these conditions will be eliminated under the strategy, **attach an implementation schedule** listing each step or action that will be taken to eliminate them, the responsible party and the agreed upon deadline for completing it.

SDS FORM 2, continued

3. List each government or authority that will help to pay for this service and indicate how the service will be funded (e.g., enterprise funds, user fees, general funds, special service district revenues, hotel/motel taxes, franchise taxes, impact fees, bonded indebtedness, etc.).

Local Government or Authority	Funding Method
Warren County	General Funds
City of Warrenton	General Funds

4. How will the strategy change the previous arrangements for providing and/or funding this service within the county?

5. List any formal service delivery agreements or intergovernmental contracts that will be used to implement the strategy for this service:

Agreement Name	Contracting Parties	Effective and Ending Dates

6. What other mechanisms (if any) will be used to implement the strategy for this service (e.g., ordinances, resolutions, local acts of the General Assembly, rate or fee changes, etc.), and when will they take effect?

7. Person completing form: **Martin Laws, CSRA-RC Regional Planner**

Phone number: **(706) 651-7304** Date completed: 03/27/2014

8. Is this the person who should be contacted by state agencies when evaluating whether proposed local government projects are consistent with the service delivery strategy? Yes No

If not, provide designated contact person(s) and phone number(s) below:

JOHN GRAHAM, CHAIRMAN, WARREN COUNTY BOARD OF COMMISSIONERS; (706) 465-9604

MARY ANN MOSELEY, CITY ADMINISTRATOR; (706) 465-3282



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FORM 2: Summary of Service Delivery Arrangements

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COUNTY: WARREN COUNTY

Service: Parks and Recreation

1. Check the box that best describes the agreed upon delivery arrangement for this service:

Service will be provided countywide (i.e., including all cities and unincorporated areas) by a single service provider. (If this box is checked, identify the government, authority or organization providing the service.):

Service will be provided only in the unincorporated portion of the county by a single service provider. (If this box is checked, identify the government, authority or organization providing the service.):

One or more cities will provide this service only within their incorporated boundaries, and the service will not be provided in unincorporated areas. (If this box is checked, identify the government(s), authority or organization providing the service:
City of Warrenton

One or more cities will provide this service only within their incorporated boundaries, and the county will provide the service in unincorporated areas. (If this box is checked, identify the government(s), authority or organization providing the service.):

Other (If this box is checked, **attach a legible map delineating the service area of each service provider**, and identify the government, authority, or other organization that will provide service within each service area.):

2. In developing this strategy, were overlapping service areas, unnecessary competition and/or duplication of this service identified?

Yes (if "Yes," you must attach additional documentation as described, below)

No

If these conditions will continue under this strategy, **attach an explanation for continuing the arrangement** (i.e., overlapping but higher levels of service (See O.C.G.A. 36-70-24(1)), overriding benefits of the duplication, or reasons that overlapping service areas or competition cannot be eliminated).

If these conditions will be eliminated under the strategy, **attach an implementation schedule** listing each step or action that will be taken to eliminate them, the responsible party and the agreed upon deadline for completing it.

SDS FORM 2, continued

3. List each government or authority that will help to pay for this service and indicate how the service will be funded (e.g., enterprise funds, user fees, general funds, special service district revenues, hotel/motel taxes, franchise taxes, impact fees, bonded indebtedness, etc.).

Local Government or Authority	Funding Method
City of Warrenton	General Funds

4. How will the strategy change the previous arrangements for providing and/or funding this service within the county?

5. List any formal service delivery agreements or intergovernmental contracts that will be used to implement the strategy for this service:

Agreement Name	Contracting Parties	Effective and Ending Dates

6. What other mechanisms (if any) will be used to implement the strategy for this service (e.g., ordinances, resolutions, local acts of the General Assembly, rate or fee changes, etc.), and when will they take effect?

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8. Is this the person who should be contacted by state agencies when evaluating whether proposed local government projects are consistent with the service delivery strategy? Yes No

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COUNTY: WARREN COUNTY

Service: Solid Waste Collection

1. Check the box that best describes the agreed upon delivery arrangement for this service:

Service will be provided countywide (i.e., including all cities and unincorporated areas) by a single service provider. (If this box is checked, identify the government, authority or organization providing the service.):

Service will be provided only in the unincorporated portion of the county by a single service provider. (If this box is checked, identify the government, authority or organization providing the service.):

One or more cities will provide this service only within their incorporated boundaries, and the service will not be provided in unincorporated areas. (If this box is checked, identify the government(s), authority or organization providing the service):

One or more cities will provide this service only within their incorporated boundaries, and the county will provide the service in unincorporated areas. (If this box is checked, identify the government(s), authority or organization providing the service.): **Warren County, City of Camak, City of Norwood, City of Warrenton**

Other (If this box is checked, **attach a legible map delineating the service area of each service provider**, and identify the government, authority, or other organization that will provide service within each service area.):

2. In developing this strategy, were overlapping service areas, unnecessary competition and/or duplication of this service identified?

Yes (if "Yes," you must attach additional documentation as described, below)

No

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If these conditions will be eliminated under the strategy, **attach an implementation schedule** listing each step or action that will be taken to eliminate them, the responsible party and the agreed upon deadline for completing it.

SDS FORM 2, continued

3. List each government or authority that will help to pay for this service and indicate how the service will be funded (e.g., enterprise funds, user fees, general funds, special service district revenues, hotel/motel taxes, franchise taxes, impact fees, bonded indebtedness, etc.).

Local Government or Authority	Funding Method
Warren County	General Funds / User Fee
City of Camak	General Funds / User Fee
City of Norwood	General Funds / User Fee
City of Warrenton	General Funds / User Fee

4. How will the strategy change the previous arrangements for providing and/or funding this service within the county?

5. List any formal service delivery agreements or intergovernmental contracts that will be used to implement the strategy for this service:

Agreement Name	Contracting Parties	Effective and Ending Dates

6. What other mechanisms (if any) will be used to implement the strategy for this service (e.g., ordinances, resolutions, local acts of the General Assembly, rate or fee changes, etc.), and when will they take effect?

7. Person completing form: **Martin Laws, CSRA-RC Regional Planner**

Phone number: **(706) 651-7304** Date completed: 03/27/2014

8. Is this the person who should be contacted by state agencies when evaluating whether proposed local government projects are consistent with the service delivery strategy? Yes No

If not, provide designated contact person(s) and phone number(s) below:

JOHN GRAHAM, CHAIRMAN, WARREN COUNTY BOARD OF COMMISSIONERS; (706) 465-9604

PAMELA MCCORD, CITY CLERK, CITY NORWOOD; (706) 465-9675

JAMIE SIKES, MAYOR, CITY OF CAMAK; (706) 465-3282

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COUNTY: WARREN COUNTY

Service: Solid Waste Disposal

1. Check the box that best describes the agreed upon delivery arrangement for this service:

Service will be provided countywide (i.e., including all cities and unincorporated areas) by a single service provider. (If this box is checked, identify the government, authority or organization providing the service.):

Service will be provided only in the unincorporated portion of the county by a single service provider. (If this box is checked, identify the government, authority or organization providing the service.):

One or more cities will provide this service only within their incorporated boundaries, and the service will not be provided in unincorporated areas. (If this box is checked, identify the government(s), authority or organization providing the service):

One or more cities will provide this service only within their incorporated boundaries, and the county will provide the service in unincorporated areas. (If this box is checked, identify the government(s), authority or organization providing the service.): **Warren County, City of Camak, City of Norwood, City of Warrenton**

Other (If this box is checked, **attach a legible map delineating the service area of each service provider**, and identify the government, authority, or other organization that will provide service within each service area.):

2. In developing this strategy, were overlapping service areas, unnecessary competition and/or duplication of this service identified?

Yes (if "Yes," you must attach additional documentation as described, below)

No

If these conditions will continue under this strategy, **attach an explanation for continuing the arrangement** (i.e., overlapping but higher levels of service (See O.C.G.A. 36-70-24(1)), overriding benefits of the duplication, or reasons that overlapping service areas or competition cannot be eliminated).

If these conditions will be eliminated under the strategy, **attach an implementation schedule** listing each step or action that will be taken to eliminate them, the responsible party and the agreed upon deadline for completing it.

SDS FORM 2, continued

3. List each government or authority that will help to pay for this service and indicate how the service will be funded (e.g., enterprise funds, user fees, general funds, special service district revenues, hotel/motel taxes, franchise taxes, impact fees, bonded indebtedness, etc.).

Local Government or Authority	Funding Method
Warren County	General Funds / User Fee
City of Camak	General Funds / User Fee
City of Norwood	General Funds / User Fee
City of Warrenton	General Funds / User Fee

4. How will the strategy change the previous arrangements for providing and/or funding this service within the county?

5. List any formal service delivery agreements or intergovernmental contracts that will be used to implement the strategy for this service:

Agreement Name	Contracting Parties	Effective and Ending Dates

6. What other mechanisms (if any) will be used to implement the strategy for this service (e.g., ordinances, resolutions, local acts of the General Assembly, rate or fee changes, etc.), and when will they take effect?

7. Person completing form: **Martin Laws, CSRA-RC Regional Planner**

Phone number: **(706) 651-7304** Date completed: 03/27/2014

8. Is this the person who should be contacted by state agencies when evaluating whether proposed local government projects are consistent with the service delivery strategy? Yes No

If not, provide designated contact person(s) and phone number(s) below:

JOHN GRAHAM, CHAIRMAN, WARREN COUNTY BOARD OF COMMISSIONERS; (706) 465-9604

PAMELA MCCORD, CITY CLERK, CITY NORWOOD; (706) 465-9675

JAMIE SIKES, MAYOR, CITY OF CAMAK; (706) 465-3282

MARY ANN MOSELEY, CITY ADMINISTRATOR; (706) 465-3282



SERVICE DELIVERY STRATEGY

FORM 2: Summary of Service Delivery Arrangements

Instructions:

Make copies of this form and complete one for each service listed on FORM 1, Section III. Use exactly the same service names listed on FORM 1. Answer each question below, attaching additional pages as necessary. If the contact person for this service (listed at the bottom of the page) changes, this should be reported to the Department of Community Affairs.

COUNTY: WARREN COUNTY

Service: Tax Collection

1. Check the box that best describes the agreed upon delivery arrangement for this service:

Service will be provided countywide (i.e., including all cities and unincorporated areas) by a single service provider. (If this box is checked, identify the government, authority or organization providing the service.):

Service will be provided only in the unincorporated portion of the county by a single service provider. (If this box is checked, identify the government, authority or organization providing the service.):

One or more cities will provide this service only within their incorporated boundaries, and the service will not be provided in unincorporated areas. (If this box is checked, identify the government(s), authority or organization providing the service):

One or more cities will provide this service only within their incorporated boundaries, and the county will provide the service in unincorporated areas. (If this box is checked, identify the government(s), authority or organization providing the service.): **Warren County, City of Camak, City of Norwood, City of Warrenton**

Other (If this box is checked, **attach a legible map delineating the service area of each service provider**, and identify the government, authority, or other organization that will provide service within each service area.):

2. In developing this strategy, were overlapping service areas, unnecessary competition and/or duplication of this service identified?

Yes (if "Yes," you must attach additional documentation as described, below)

No

If these conditions will continue under this strategy, **attach an explanation for continuing the arrangement** (i.e., overlapping but higher levels of service (See O.C.G.A. 36-70-24(1)), overriding benefits of the duplication, or reasons that overlapping service areas or competition cannot be eliminated).

If these conditions will be eliminated under the strategy, **attach an implementation schedule** listing each step or action that will be taken to eliminate them, the responsible party and the agreed upon deadline for completing it.

SDS FORM 2, continued

3. List each government or authority that will help to pay for this service and indicate how the service will be funded (e.g., enterprise funds, user fees, general funds, special service district revenues, hotel/motel taxes, franchise taxes, impact fees, bonded indebtedness, etc.).

Local Government or Authority	Funding Method
Warren County	General Funds
City of Camak	General Funds
City of Norwood	General Funds
City of Warrenton	General Funds

4. How will the strategy change the previous arrangements for providing and/or funding this service within the county?

5. List any formal service delivery agreements or intergovernmental contracts that will be used to implement the strategy for this service:

Agreement Name	Contracting Parties	Effective and Ending Dates

6. What other mechanisms (if any) will be used to implement the strategy for this service (e.g., ordinances, resolutions, local acts of the General Assembly, rate or fee changes, etc.), and when will they take effect?

7. Person completing form: **Martin Laws, CSRA-RC Regional Planner**
 Phone number: **(706) 651-7304** Date completed: 03/27/2014

8. Is this the person who should be contacted by state agencies when evaluating whether proposed local government projects are consistent with the service delivery strategy? Yes No

If not, provide designated contact person(s) and phone number(s) below:
JOHN GRAHAM, CHAIRMAN, WARREN COUNTY BOARD OF COMMISSIONERS; (706) 465-9604
PAMELA MCCORD, CITY CLERK, CITY NORWOOD; (706) 465-9675
JAMIE SIKES, MAYOR, CITY OF CAMAK; (706) 465-3282
MARY ANN MOSELEY, CITY ADMINISTRATOR; (706) 465-3282



SERVICE DELIVERY STRATEGY

FORM 2: Summary of Service Delivery Arrangements

Instructions:

Make copies of this form and complete one for each service listed on FORM 1, Section III. Use exactly the same service names listed on FORM 1. Answer each question below, attaching additional pages as necessary. If the contact person for this service (listed at the bottom of the page) changes, this should be reported to the Department of Community Affairs.

COUNTY: WARREN COUNTY

Service: WATER

1. Check the box that best describes the agreed upon delivery arrangement for this service:

Service will be provided countywide (i.e., including all cities and unincorporated areas) by a single service provider. (If this box is checked, identify the government, authority or organization providing the service.):

Service will be provided only in the unincorporated portion of the county by a single service provider. (If this box is checked, identify the government, authority or organization providing the service.):

One or more cities will provide this service only within their incorporated boundaries, and the service will not be provided in unincorporated areas. (If this box is checked, identify the government(s), authority or organization providing the service):

One or more cities will provide this service only within their incorporated boundaries, and the county will provide the service in unincorporated areas. (If this box is checked, identify the government(s), authority or organization providing the service.): **City of Warrenton, City of Norwood, City of Camak, Warren County**

Other (If this box is checked, **attach a legible map delineating the service area of each service provider**, and identify the government, authority, or other organization that will provide service within each service area.):

2. In developing this strategy, were overlapping service areas, unnecessary competition and/or duplication of this service identified?

Yes (if "Yes," you must attach additional documentation as described, below)

No

If these conditions will continue under this strategy, **attach an explanation for continuing the arrangement** (i.e., overlapping but higher levels of service (See O.C.G.A. 36-70-24(1)), overriding benefits of the duplication, or reasons that overlapping service areas or competition cannot be eliminated).

If these conditions will be eliminated under the strategy, **attach an implementation schedule** listing each step or action that will be taken to eliminate them, the responsible party and the agreed upon deadline for completing it.

SDS FORM 2, continued

3. List each government or authority that will help to pay for this service and indicate how the service will be funded (e.g., enterprise funds, user fees, general funds, special service district revenues, hotel/motel taxes, franchise taxes, impact fees, bonded indebtedness, etc.).

<i>Local Government or Authority</i>	<i>Funding Method</i>
Warren County	General Funds
City of Camak	General Funds
City of Norwood	General Funds
City of Warrenton	General Funds

4. How will the strategy change the previous arrangements for providing and/or funding this service within the county?

5. List any formal service delivery agreements or intergovernmental contracts that will be used to implement the strategy for this service:

<i>Agreement Name</i>	<i>Contracting Parties</i>	<i>Effective and Ending Dates</i>
Master Service Delivery	Warren County, Camak, Norwood, Warrenton	
Thomas-McDuffie-Warren Co.	Warren County, Thomson-McDuffie County	12/2009 - 12/2059

6. What other mechanisms (if any) will be used to implement the strategy for this service (e.g., ordinances, resolutions, local acts of the General Assembly, rate or fee changes, etc.), and when will they take effect?

7. Person completing form: **Martin Laws, CSRA-RC Regional Planner**

Phone number: **(706) 651-7304** Date completed: 03/27/2014

8. Is this the person who should be contacted by state agencies when evaluating whether proposed local government projects are consistent with the service delivery strategy? Yes No

If not, provide designated contact person(s) and phone number(s) below:

JOHN GRAHAM, CHAIRMAN, WARREN COUNTY BOARD OF COMMISSIONERS; (706) 465-9604

PAMELA MCCORD, CITY CLERK, CITY NORWOOD; (706) 465-9675

JAMIE SIKES, MAYOR, CITY OF CAMAK; (706) 465-3282

MARY ANN MOSELEY, CITY ADMINISTRATOR; (706) 465-3282



SERVICE DELIVERY STRATEGY

FORM 2: Summary of Service Delivery Arrangements

Instructions:

Make copies of this form and complete one for each service listed on FORM 1, Section III. Use exactly the same service names listed on FORM 1. Answer each question below, attaching additional pages as necessary. If the contact person for this service (listed at the bottom of the page) changes, this should be reported to the Department of Community Affairs.

COUNTY: WARREN COUNTY

Service: Zoning Administration

1. Check the box that best describes the agreed upon delivery arrangement for this service:

Service will be provided countywide (i.e., including all cities and unincorporated areas) by a single service provider. (If this box is checked, identify the government, authority or organization providing the service.):

Service will be provided only in the unincorporated portion of the county by a single service provider. (If this box is checked, identify the government, authority or organization providing the service.):

One or more cities will provide this service only within their incorporated boundaries, and the service will not be provided in unincorporated areas. (If this box is checked, identify the government(s), authority or organization providing the service):

One or more cities will provide this service only within their incorporated boundaries, and the county will provide the service in unincorporated areas. (If this box is checked, identify the government(s), authority or organization providing the service.): **City of Warrenton, Warren County**

Other (If this box is checked, **attach a legible map delineating the service area of each service provider**, and identify the government, authority, or other organization that will provide service within each service area.):

2. In developing this strategy, were overlapping service areas, unnecessary competition and/or duplication of this service identified?

Yes (if "Yes," you must attach additional documentation as described, below)

No

If these conditions will continue under this strategy, **attach an explanation for continuing the arrangement** (i.e., overlapping but higher levels of service (See O.C.G.A. 36-70-24(1)), overriding benefits of the duplication, or reasons that overlapping service areas or competition cannot be eliminated).

If these conditions will be eliminated under the strategy, **attach an implementation schedule** listing each step or action that will be taken to eliminate them, the responsible party and the agreed upon deadline for completing it.

SDS FORM 2, continued

3. List each government or authority that will help to pay for this service and indicate how the service will be funded (e.g., enterprise funds, user fees, general funds, special service district revenues, hotel/motel taxes, franchise taxes, impact fees, bonded indebtedness, etc.).

<i>Local Government or Authority</i>	<i>Funding Method</i>
City of Warrenton	General Funds
Warren County	General Funds

4. How will the strategy change the previous arrangements for providing and/or funding this service within the county?

5. List any formal service delivery agreements or intergovernmental contracts that will be used to implement the strategy for this service:

<i>Agreement Name</i>	<i>Contracting Parties</i>	<i>Effective and Ending Dates</i>

6. What other mechanisms (if any) will be used to implement the strategy for this service (e.g., ordinances, resolutions, local acts of the General Assembly, rate or fee changes, etc.), and when will they take effect?

7. Person completing form: **Martin Laws, CSRA-RC Regional Planner**
 Phone number: **(706) 651-7304** Date completed: 03/27/2014

8. Is this the person who should be contacted by state agencies when evaluating whether proposed local government projects are consistent with the service delivery strategy? Yes No

If not, provide designated contact person(s) and phone number(s) below:
JOHN GRAHAM, CHIARMAN, WARREN COUNTY BOARD OF COMMISSIONERS; (706) 465-9604
MARY ANN MOSELEY, CITY ADMINISTRATOR; (706) 465-3282



SERVICE DELIVERY STRATEGY
FORM 4: Certifications

Instructions:

This form must, at a minimum, be signed by an authorized representative of the following governments: 1) the county; 2) the city serving as the county seat; 3) all cities having a 2000 population of over 9,000 residing within the county; and 4) no less than 50% of all other cities with a 2000 population of between 500 and 9,000 residing within the county. Cities with a 2000 population below 500 and local authorities providing services under the strategy are not required to sign this form, but are encouraged to do so.

COUNTY: WARREN COUNTY

We, the undersigned authorized representatives of the jurisdictions listed below, certify that:

1. We have executed agreements for implementation of our service delivery strategy and the attached forms provide an accurate depiction of our agreed upon strategy (O.C.G.A 36-70-21);
2. Our service delivery strategy promotes the delivery of local government services in the most efficient, effective, and responsive manner (O.C.G.A. 36-70-24 (1));
3. Our service delivery strategy provides that water or sewer fees charged to customers located outside the geographic boundaries of a service provider are reasonable and are not arbitrarily higher than the fees charged to customers located within the geographic boundaries of the service provider (O.C.G.A. 36-70-24 (2)); and
4. Our service delivery strategy ensures that the cost of any services the county government provides (including those jointly funded by the county and one or more municipalities) primarily for the benefit of the unincorporated area of the county are borne by the unincorporated area residents, individuals, and property owners who receive such service (O.C.G.A. 36-70-24 (3)).

JURISDICTION	TITLE	NAME	SIGNATURE	DATE
<u>WARREN, COUNTY OF</u>	Chairman	John R. Graham	<i>John R. Graham</i>	5-15-14
<u>CAMAK, CITY OF</u>	Mayor	Jamie Sykes	<i>Jamie Sykes</i>	5-16-14
<u>NORWOOD, CITY OF</u>	Mayor	David Harper	<i>David Harper</i>	5-20-14
<u>WARRENTON, CITY OF</u>	Mayor	George Ivey	<i>George Ivey</i>	5-16-14

**RESOLUTION OF EXTENSION
THE WARREN COUNTY, GEORGIA, SERVICE DELIVERY STRATEGY**

WHEREAS, the Town Council of the Town of Camak, and the governing authorities of the cities of Norwood, Warrenton, and Warren County jointly maintain the *Warren County, Georgia, Service Delivery Strategy* document prepared in accordance the Official Code of Georgia (O.C.G.A. § 36-70; Art. 2) regarding coordinated public service delivery; and,

WHEREAS, the preparation of *Warren County Joint Comprehensive Plan 2014-2024* for Warren County, Camak, Norwood, and Warrenton requires that these jurisdictions review and authorize an extension of their joint service delivery arrangements as provided in O.C.G.A. § 36-70-28; and,

WHEREAS, the pre-existing *Warren County, Georgia, Service Delivery Strategy*, was recently extended by resolution on March 14, 2011 was jointly reviewed by representatives of participating local governments to ensure that the delivery of public services to the citizens of incorporated and unincorporated areas of Warren County remains efficient and unimpeded; and,

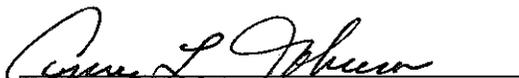
WHEREAS, the review of the pre-existing *Warren County, Georgia, Service Delivery Strategy* document has resulted in the amendment of eleven (11) public service delivery arrangements; and,

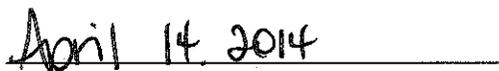
WHEREAS, such amended service delivery arrangements include the following public services: Cemeteries, Indigent Defense, Inert Landfill, Library, Parking Facilities, Parks and Recreation, Solid Waste Collection, Solid Waste Disposal, Tax Collection, Water and Zoning Administration for which amended documentation has been prepared in accordance with the administrative requirements of the Georgia Department of Community Affairs; and,

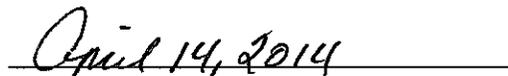
WHEREAS, all other public services and associated service delivery arrangements referenced in the pre-existing *Warren County, Georgia, Service Delivery Strategy*, shall be extended without change;

NOW THEREFORE, BE IT RESOLVED, that the City Council of the Town of Camak extends the *Warren County, Georgia, Service Delivery Strategy*, such extension incorporating those service delivery amendments referenced herein.


By: Jamie Sikes, Mayor


Attest: Anne Johnson, Town Clerk


Date


Date

**RESOLUTION OF EXTENSION
THE WARREN COUNTY, GEORGIA, SERVICE DELIVERY STRATEGY**

WHEREAS, the City Council of the City of Norwood, and the governing authorities of the cities of Camak, Warrenton, and Warren County jointly maintain the *Warren County, Georgia, Service Delivery Strategy* document prepared in accordance the Official Code of Georgia (O.C.G.A. § 36-70; Art. 2) regarding coordinated public service delivery; and,

WHEREAS, the preparation of *Warren County Joint Comprehensive Plan 2014-2024* for Warren County, Camak, Norwood, and Warrenton requires that these jurisdictions review and authorize an extension of their joint service delivery arrangements as provided in O.C.G.A. § 36-70-28; and,

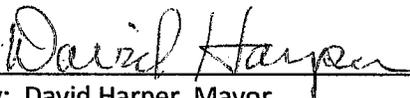
WHEREAS, the pre-existing *Warren County, Georgia, Service Delivery Strategy*, was recently extended by resolution on March 7, 2011 was jointly reviewed by representatives of participating local governments to ensure that the delivery of public services to the citizens of incorporated and unincorporated areas of Warren County remains efficient and unimpeded; and,

WHEREAS, the review of the pre-existing *Warren County, Georgia, Service Delivery Strategy* document has resulted in the amendment of eleven (11) public service delivery arrangements; and,

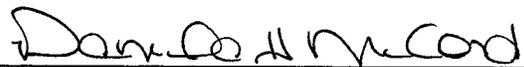
WHEREAS, such amended service delivery arrangements include the following public services: Cemeteries, Indigent Defense, Inert Landfill, Library, Parking Facilities, Parks and Recreation, Solid Waste Collection, Solid Waste Disposal, Tax Collection, Water and Zoning Administration for which amended documentation has been prepared in accordance with the administrative requirements of the Georgia Department of Community Affairs; and,

WHEREAS, all other public services and associated service delivery arrangements referenced in the pre-existing *Warren County, Georgia, Service Delivery Strategy*, shall be extended without change;

NOW THEREFORE, BE IT RESOLVED, that the City Council of the City of Norwood extends the *Warren County, Georgia, Service Delivery Strategy*, such extension incorporating those service delivery amendments referenced herein.



By: David Harper, Mayor



Attest: Pamela McCord, City Clerk

4/7/14

Date

4/7-14

Date

Resolution #2014-04-01
RESOLUTION OF EXTENSION
THE WARREN COUNTY, GEORGIA, SERVICE DELIVERY STRATEGY

WHEREAS, the Warren County Board of Commissioners, and the governing authorities of the cities of Camak, Norwood, and Warrenton jointly maintain the *Warren County, Georgia, Service Delivery Strategy* document prepared in accordance the Official Code of Georgia (O.C.G.A. § 36-70; Art. 2) regarding coordinated public service delivery; and,

WHEREAS, the preparation of *Warren County Joint Comprehensive Plan 2014-2024* for Warren County, Camak, Norwood, and Warrenton requires that these jurisdictions review and authorize an extension of their joint service delivery arrangements as provided in O.C.G.A. § 36-70-28; and,

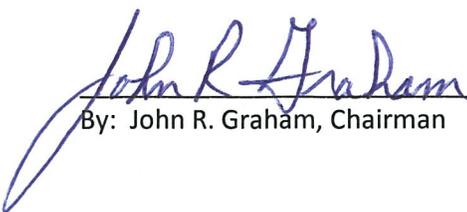
WHEREAS, the pre-existing *Warren County, Georgia, Service Delivery Strategy*, was recently extended by resolution on March 8, 2011 was jointly reviewed by representatives of participating local governments to ensure that the delivery of public services to the citizens of incorporated and unincorporated areas of Warren County remains efficient and unimpeded; and,

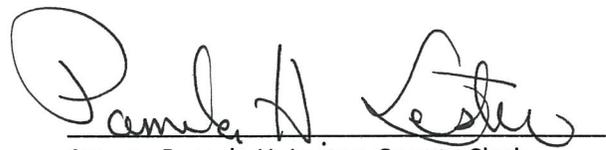
WHEREAS, the review of the pre-existing *Warren County, Georgia, Service Delivery Strategy* document has resulted in the amendment of eleven (11) public service delivery arrangements; and,

WHEREAS, such amended service delivery arrangements include the following public services: Cemeteries, Indigent Defense, Inert Landfill, Library, Parking Facilities, Parks and Recreation, Solid Waste Collection, Solid Waste Disposal, Tax Collection, Water and Zoning Administration for which amended documentation has been prepared in accordance with the administrative requirements of the Georgia Department of Community Affairs; and,

WHEREAS, all other public services and associated service delivery arrangements referenced in the pre-existing *Warren County, Georgia, Service Delivery Strategy*, shall be extended without change;

NOW THEREFORE, BE IT RESOLVED, that the Warren County Board of Commissioners extends the *Warren County, Georgia, Service Delivery Strategy*, such extension incorporating those service delivery amendments referenced herein.


By: John R. Graham, Chairman


Attest: Pamela H. Lester, County Clerk

4-8-14
Date

April 8, 2014
Date

**RESOLUTION OF EXTENSION
THE WARREN COUNTY, GEORGIA, SERVICE DELIVERY STRATEGY**

WHEREAS, the City Council of the City of Warrenton, and the governing authorities of the cities of Camak, Norwood, and Warren County jointly maintain the *Warren County, Georgia, Service Delivery Strategy* document prepared in accordance the Official Code of Georgia (O.C.G.A. § 36-70; Art. 2) regarding coordinated public service delivery; and,

WHEREAS, the preparation of *Warren County Joint Comprehensive Plan 2014-2024* for Warren County, Camak, Norwood, and Warrenton requires that these jurisdictions review and authorize an extension of their joint service delivery arrangements as provided in O.C.G.A. § 36-70-28; and,

WHEREAS, the pre-existing *Warren County, Georgia, Service Delivery Strategy*, was recently extended by resolution on March 7, 2011 was jointly reviewed by representatives of participating local governments to ensure that the delivery of public services to the citizens of incorporated and unincorporated areas of Warren County remains efficient and unimpeded; and,

WHEREAS, the review of the pre-existing *Warren County, Georgia, Service Delivery Strategy* document has resulted in the amendment of eleven (11) public service delivery arrangements; and,

WHEREAS, such amended service delivery arrangements include the following public services: Cemeteries, Indigent Defense, Inert Landfill, Library, Parking Facilities, Parks and Recreation, Solid Waste Collection, Solid Waste Disposal, Tax Collection, Water and Zoning Administration for which amended documentation has been prepared in accordance with the administrative requirements of the Georgia Department of Community Affairs; and,

WHEREAS, all other public services and associated service delivery arrangements referenced in the pre-existing *Warren County, Georgia, Service Delivery Strategy*, shall be extended without change;

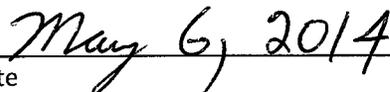
NOW THEREFORE, BE IT RESOLVED, that the City Council of the City of Warrenton extends the *Warren County, Georgia, Service Delivery Strategy*, such extension incorporating those service delivery amendments referenced herein.



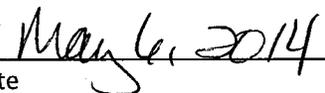
By: George Ivy, Mayor



Attest: Mary-Ann Moseley, City Administrator



Date



Date