

<b>Taylor County Short Term Work Program</b>								
<b>FY 2014-2018</b>								
<b>Project/Activity</b>	<b>Fiscal Year</b>					<b>Funding</b>		<b>Responsible Party</b>
	<b>'14</b>	<b>'15</b>	<b>'16</b>	<b>'17</b>	<b>'18</b>	<b>Amount</b>	<b>Source</b>	
Computer upgrades	X	X	X	X	X	\$2.5K/yr.	Local	County Manager
Bridge repair	X	X	X	X	X	\$150K/yr	SPLOST	County Manager
Pave county roads	X	X	X	X	X	\$1.5M/yr	SPLOST/TSPLOST	County Manager
Stripe county roads	X	X	X	X	X	\$250K/yr	SPLOST/TSPLOST	County Manager
Replace sheriff's office cruiser	X	X	X	X	X	\$28K/yr	Local	Sheriff
Purchase fire vehicle and equipment	X	X	X	X	X	\$150K/yr	SPLOST	County Manager
Replace roadway signage (per US DOT reflectivity standard)	X	X	X	X	X	\$35K/yr	SPLOST/TSPLOST	County Manager
Purchase maintenance equipment for recreation department	X	X	X	X	X	\$25K/yr	SPLOST	Recreation Director
Capitalize on any opportunity to attract natural gas transmission lines to the community	X	X	X	X	X	\$5M+	Southern Natural Gas	County Commission
Railroad warning device at Norfolk Southern crossing	X					\$265K	Federal	DOT
Replace Flint River bridge @ SR 128	X					\$6M	DOT	DOT
Renovate courthouse (incorporating storm-resistant elements)	X					\$150K	USDA/SPLOST	County Manager
Remodel county building adjacent to annex for use as office space	X					\$100K	Local	County Manager
Ensure the availability of (and enhance current) speculative industrial building with storm-resistant features	X					\$100K	USDA-RDA/ Local	Development Authority Director
Erect field lights at football field	X					\$20K	SPLOST	Recreation Director
Complete installation of water sprinkler system at recreation complex	X					\$40K	SPLOST	Recreation Director

Construct self-serve fuel system (credit card) at airport	X					\$195 K	DOT/TSPLOST	Airport Manager
Construct ten-bay, storm-resistant, airport T-hangar with taxiways	X		X			<u>\$740K</u> \$760K	DOT/SPLOST	Airport Manager
Initiate pursuit of DNR funding for a public fishing area (PFA)	X	X	X	X	X	\$1M	Ga. DNR	County Commission
Pursue housing and/or related assistance	X		X		X	\$300-800K/yr	CDBG/CHIP	County Manager
Codify county ordinances	X					\$25K	Local	County Manager
Establish a revolving loan fund	X					\$500K	CDBG/EIP-USDA	County Manager
Initiate wholesale review of zoning ordinance; update as necessary	X	X				Staff time	Local	Planning Commission
Review/revise large signage regulations (placement)	X					Staff time	Local	Planning/County Commission
Review and increase environmental/nuisance code enforcement activity, incorporating disaster mitigation “standards” checklist	X					Staff Time	Local	P&Z
Post emergency preparedness information on web site	X					Staff Time	Local	EMA Director
Negotiate the possible consolidation or contract-for-services of zoning administration and comprehensive, full-time building/housing code enforcement countywide	X					Staff Time	Local	Board of Commissioners City Council
Replace bridge CR 247@ Horse Creek	X					\$680K	DOT	DOT
Remodel EMS building		X				\$135K	Local	County Manager
Purchase new ambulance		X				\$170K	Local	County Manager
Pursue funding for additional office space for Health Dept., DFCS, Neighborhood Service Center, Family Connections with storm-resistant features		X				\$750K	USDA/CDBG/ Local	County Manager
Construct Taylor Transit Complex; office		X				\$250K	DOT/Local	County Manager

and vehicle housing							
Pave county office complex parking lot		X				\$10K	DOT/Local County Manager
Negotiate the possible consolidation of the numerous fire services into a countywide department		X				Staff time	Local Fire Chief
Construct bleachers at football field		X				\$50K	SPLOST Recreation Director
Construct airport terminal		X				\$500K	DOT/SPLOST Airport Manager
Landscaping enhancements on GA. 96 between Butler and Reynolds		X				\$341K	DOT-TE-21/Local County Manager
Adopt environmental protection ordinances (wetlands, groundwater recharge and river corridor protection)		X				Staff time	Local County Commission
Implement an aggressive economic marketing campaign; dynamic web site, promoting competitive economic advantages (mega site), expand networking activities		X				Staff time, travel	Local Development Authority Director
Incorporate eco-tourism into economic promotion activities		X				Staff time	Local Development Authority/Chamber of Commerce
Replace heavy equipment in Public Works			X		X	\$175K/yr	Local County Manager
Replace (household) trash truck			X	X		\$180K/yr	Local County Manager
Install elevator in and harden county office annex			X			\$125K	SPLOST/USDA County Manager
Construct multi-purpose community building with storm-resistant features			X			\$500K	SPLOST Recreation Authority Director
Add one vehicle to Taylor Transit fleet			X			\$50K	DOT/Taylor Transit Transit Manager
Purchase concession trailer for recreation complex			X			\$3K	SPLOST Recreation Director
Parking/paving improvements at recreation site			X			\$200K	Rec. Dir Recreation Authority Director
Reestablish commission for historic preservation (and promotion of tourism)			X			Staff time	Local County Commission

Initiate single-family lease-to-purchase housing program			X			Staff time	Dept. of Housing and Urban Dev.	Flint Area CHA
Purchase new ambulance				X		\$170K	Local	County Manager
Purchase playground equipment, construct walking track and fencing at recreation complex				X		\$50K	SPLOST	Recreation Authority Director
Construct tennis courts (4) at recreation complex				X		\$175K	SPLOST	Recreation Authority Director
Pursue cluster zoning/conservation subdivision components with visual buffer standards for subdivision ordinance					X	Staff time	Local	Planning/County Commission
Pursue appropriate zoning for “Jarrell” and “motor sports” character areas					X	Staff time	Local	Planning/County Commission
Expand water system					X	\$1M+	USDA/CDBG	County Commission
Northwest (airport) bypass linking US 19 & GA 96					X	\$3M	DOT	County Commission
Pursue increase of minimum lot size in “Rural” Character Area					X	Staff time	Local	Planning/County Commission
Implement curbside garbage collection	Long-term horizon							
Reactivate recycling program	Long-term horizon							

<b>Butler Short Term Work Program FY 2014-2018</b>								
<b>Project Activity</b>	<b>Fiscal Year</b>					<b>Funding</b>		<b>Responsible Party</b>
	<b>'14</b>	<b>'15</b>	<b>'16</b>	<b>'17</b>	<b>'18</b>	<b>Amount</b>	<b>Source</b>	
Complete codification of municipal ordinances	X					\$10K	Local	City Clerk
Complete in-house review of zoning ordinance (including signage/billboards) and update as necessary	X					Staff Time	Local	Planning Commission City Council
Negotiate with the county the possible consolidation or contract-for-service zoning administration and comprehensive, full-time building/housing code enforcement	X					Staff Time	Local	City Council Board of Commissioners
Incorporate a disaster mitigation “standards” checklist into code enforcement activities	X					Staff Time	Local	Code Official
Post emergency preparedness information on web site	X					Staff Time	Local	EMA Director
Annex properties south of US 19/GA 96 intersection and zone appropriately to manage anticipated growth, or work with the county for appropriate zoning of the area	X					Staff Time	Local	City Council Board of Commissioners
Replace deteriorated sanitary sewer mains	X					\$500K	CDBG/Local	City Clerk
Sanitary Sewer Rehab/Replace Gravity Outfall Lines to WWTP	X					\$1.1M	USDA/GEFA	Public Works Director
Extend water/wastewater services to 19/96 intersection	X					\$650K±	USDA/GEFA/ Local	Public Works Director
Initiate capture of water/wastewater infrastructure using GPS (coordinate with implementation of FY '13 CDBG)	X					\$5K	Local	Public Works Director
Pursue a storm-hardened after-hours emergency care facility	X	X	X	X	X	Staff Time (\$350K)	USDA-RDA/ Local	City Council

Replace police cruiser	X		X		X	\$30K/yr.	Local	Police Chief
Purchase turnout gear and breathing apparatus for fire department	X	X	X	X	X	\$10K/yr.	Local	Fire Chief
Storm drainage improvements-piping/ditching at various sites	X		X			\$100K/yr.	SPLOST/ TSPLOST	PW Dir
Negotiate with surrounding property-owners ROW adjustments to facilitate traffic flow enhancements for Hillcrest/RR Street/SR 137		X				Staff Time	DOT/Local	PW Dir
Replace garbage truck or contract for private collection		X				\$120K	Local	PW Dir/ City Council
Construct sidewalk improvements on downtown square		X				\$300K	TE-21 /SPLOST	City Clerk
Reassess need and level of support for: (1) creation of a DDA, (2) local historic district/historic preservation commission, (3) downtown facade enhancement program and/or (4) incentives for infill development and follow through as appropriate.		X				Staff Time	Local	City council
Pursue housing and/or related assistance for residents		X		X		\$300K- 800K/yr.	CDBG/CHIP USDA	City Council
Extend wastewater collection service to unserved residences		X				\$400K±	USDA/ CDBG/Local	City council
Adopt environmental protection ordinances (wetlands and groundwater recharge area)		X				Staff Time	Local	City Clerk
Supplement fire department with one paid firefighter		X		X		\$30K/fire- fighter	Local	Fire Chief
Negotiate with county to consolidate fire services into one countywide department		X				Staff Time	Local	Fire Chief
Support county eco-tourism activity		X				Staff Time	Local	City Council
Initiate enhancements to elevated water storage capacity and upgrades to associated water transmission mains			X			\$700K+	USDA/ GEFA/Local	City council
Develop incentives for infill development			X			Staff Time	Local	City Council

Replace sanitary sewer flusher			X			\$75K	Local	City Council
WWTP improvements - influent & effluent lift stations, screening, grit removal, etc.			X			\$1.5M	USDA/GEFA	PW Dir
Construct storm-resistant fire substation (subject to consolidation of fire services)			X			\$500K±	USDA/Local	City Council
Construct larger, storm-resistant city hall				X		\$400K	Local	City council
Supplement fire department with second paid firefighter				X		\$31K	Local	Fire Chief
Complete enhancements to elevated water storage capacity and upgrades to associated water transmission mains				X		\$1M±	USDA/GEFA/Local	City council
Initiate water system improvements to industrial park (wells, storage, water main upgrades, etc.)					X	\$3.5M±	USDA/GEFA Local	City council
Develop sidewalk standards for new residential/commercial development					X	Staff Time	Local	City Council
Replace fire truck (subject to consolidation of fire services)					X	\$125K	Local	City Council
Library expansion					X	\$2M	Regional Library/ USDA	Butler Library

Reynolds Short Term Work Program								
FY 2014-2018								
Project	Fiscal Year					Funding		Responsible Party
	'14	'15	'16	'17	'18	Amount	Source	
Maintain diligent housing/environmental/ nuisance code enforcement program with eye on reducing size of potentially hazardous debris fields	X	X	X	X	X	Staff Time	Local	Chief of Police
Update municipal web site	X					\$2K	Local	City Clerk
Promote volunteerism in tutoring and mentor programs on dynamic web site	X	X	X	X	X	Staff Time	Local	City Clerk
Initiate wholesale review of zoning ordinance FY	X	X				\$6K	Local	City Clerk
Negotiate with the county the possible consolidation or contract-for-service zoning administration and comprehensive, full-time building/housing code enforcement	X					Staff Time	Local	City Council Board of Commissioners
Review/revise signage regulations (placement)	X					\$2K	Local	City Council
Continue rehabilitation of sanitary sewer lines (wastewater collection lines)	X					±\$2M	GEFA USDA	PW Director
Replace lift station on Ga Hwy 128 S.	X					\$40K	USDA	PW Director
Support county's eco-tourism activity	X	X	X	X	X	Staff Time	Local	City Council
Assist EMA with identification and designation of an emergency shelter	X					Staff Time	Local	City Clerk
Recruit medical doctor	X	X	X	X	X	Staff Time	Local	City Council
Relocate/upgrade city hall and police department to storm-resistant facility(ies)		X				±\$100K	SPLOST USDA	City Council
Duplicate and store copy of vital records offsite		X				\$5K	Local	City Clerk
Post information about family/business disaster preparedness on dynamic web site	X	X	X	X	X	Staff Time	Local	City Clerk EMA Director
Negotiate with county to consolidate fire services into one countywide department		X				Staff Time	Local	City Council

Replace asbestos-cement water mains in southern portion of city		X	X			\$500K	CDBG/Local USDA/GEFA	City Council
Adopt applicable environmental protection ordinances (wetlands and groundwater recharge area)		X				Staff Time	Local	City Clerk
Pursue funding for housing and/or related assistance		X		X		\$300-800K	CDBG/CHIP USDA	City Council
Initiate central business district redevelopment program		X				Staff Time	Local	City Council
Streetscape improvements along Gateway Corridor (Ga 96)		X				\$350K	DOT/Local	City Council
Develop incentives for infill development			X			Staff Time	Local	City Council
Acquire acreage for use as industrial park			X			±\$100K	Local	Development Authority Dir.
Construct second elevated water tank to stimulate west side economic development				X		±\$300K	USDA GEFA	PW Director
Purchase additional fire apparatus				X		\$150K	GEFA/Local	City Council
Initiate storm drainage/street improvements in NE quadrant and storm drainage improvements in SE quadrant					X	±\$2.5M	CDBG/LMIG USDA TSPLOST	PW Director

<b>Taylor County Short Term Work Program FY 2009-2013 Report of Accomplishments</b>	
<b>FY 2009</b>	
Annual computer upgrades '09-'13	complete
Remodel two county buildings adjacent to annex for use as office space	one complete and occupied; USDA reviewing loan request on second building; (STWP '14)
Install irrigation system on courthouse grounds	complete
Replace sheriff deputy's cruiser '09-'13	complete
Upgrade dynamic county web site	underway, anticipate completion late 2013
Organize Chamber of Commerce	complete
Implement an aggressive economic marketing campaign; dynamic web site, promoting competitive economic advantages (mega site), develop revolving loan fund, expand networking activities	Activity suspended indefinitely due to funding limitations (STWP '15)
Ensure availability of a speculative industrial building, ('09-'13, as needed)	existing spec building remains available
Purchase fire vehicle and equipment (Mauk station in '09), '11, '13	complete for the year; (apparatus assigned to another station, however)
Purchase playground equipment and fencing for recreation complex	due to funding limitations, rescheduled for 2017
Construct tennis courts (4) at recreation complex	due to funding limitations, rescheduled for 2017
Initiate pursuit of DNR funding for a public fishing area (PFA) '09-'13	suspended indefinitely due to state funding constraints (STWP '14-'18)
Acquire jail site	complete
Build new jail/sheriff complex '09-'10	complete
Construct airport runway extension	complete
Stripe county roadway '09, '11-'13	complete
Institute periodic town hall meetings	lost priority
Pursue housing and/or related assistance '09, '11, '13	Complete; implemented \$500K FY '09 CDBG project sanitary sewer services
Promote volunteerism in tutoring and mentor programs on county web site '09-'13	Included with "Upgrade dynamic county web site" to be complete by end of 2013
Promote enrollment in GED classes on county web site '09-'13	Included with "Upgrade dynamic county web site" to be complete by end of 2013
Pursue Work Ready designation	complete; designation received
Promote conservation use easements '09-'13 (farmland protection)	this state law remains, but has lost priority as a promotional activity of the county

Incorporate eco-tourism into economic promotion activities	activity delayed until better economy; (STWP '15)
<b>FY 2010</b>	
Annual computer upgrades '09-'13	complete for year
Replace sheriff deputy's cruiser '09-'13	complete for year
Replace garbage truck	completed in 2012 (and 2013)
Purchase fire equipment '10, '12	complete for year
Replace motor grader	complete; replaced two in 2013
Bridge repair '10, '12, '13	complete for year
Reactivate recycling program	long-term horizon (STWP >'18)
Pave county office complex parking lot	took first step, placed crushed rock (STWP '15)
Complete new jail/sheriff complex '09-'10	complete
Renovate courthouse	USDA currently reviewing loan request (STWP '14-'15)
Construct multi-purpose community building	delayed due to funding limitations (STWP '16)
Install self-serve fuel system (credit card) at airport	delayed due to funding limitations (STWP '16)
Parking/paving improvements at recreation site	delayed due to funding limitations (STWP '16)
Initiate development of county water system	more pressing priorities and funding limitations have delayed project implementation (STWP '18)
Promote volunteerism in tutoring and mentor programs on county web site '09-'13	included with "Upgrade dynamic county web site" to be complete by end of 2013
Promote enrollment in GED classes on county web site '09-'13	included with "Upgrade dynamic county web site" to be complete by end of 2013
Pursue funding for additional office space for Health Dept., DFCS and Neighborhood Service Center, Family Connections	deferred in favor of two CDBG projects (FY '09 and '11) which replaced septic systems with public sanitary sewer service; (STWP '15)
Corridor enhancements on GA. 96 between Butler and Reynolds	DOT rescheduled (STWP '15)
Adopt applicable Part V environmental planning criteria (new wetlands, ground-water and river corridor protection stds.)	ordinances will be adopted (STWP '15) per Regionally Important Resources plan
Wholesale review of zoning ordinance and update as necessary	lack of development reduced urgency of review (STWP '14-'15)
Increase environmental/nuisance code enforcement activity	currently under review (STWP '14)
Pursue cluster zoning/conservation subdivision components with visual buffer standards for subdivision ordinance	delayed in absence of development pressure (STWP '18)
Pursue appropriate zoning for "Jarrell" community and "motor sports"	delayed in absence of development pressure (STWP '18)

Promote conservation use easements '09-'13 (farmland protection)	this state law remains, but has lost priority as a promotional activity of the county
Incorporate eco-tourism into economic promotion activities	activity delayed until better economy (STWP '15)
Revise signage regulations (placement)	suspended in the absence of development pressure (STWP '14)
<b>FY 2011</b>	
Annual computer upgrades '09-'13	complete for the year
Replace sheriff deputy's cruiser '09-'13	complete for the year
Complete new jail/sheriff complex	complete for the year
Purchase fire vehicle and equipment '09, '11, '13	complete for the year
Pave county roads '11, '13	complete for the year
Stripe county roadway '09, '11-'13	complete for the year
Remodel building for EMS	delayed due to funding limitations (STWP '15)
Implement curbside garbage collection	long-term horizon (STWP >'18)
Construct airport terminal with security fencing	DOT rescheduled in five-year CIP (STWP '15)
Construct five airport hangars with taxiways '11, '13	DOT rescheduled in five-year CIP (STWP '14, '16)
Lighting improvements to football field and small baseball field	baseball field complete; football field delayed pending resolution of utility company charges
Promote volunteerism in tutoring and mentor programs on county web site '09-'13	included with "Upgrade dynamic county web site" to be complete by end of 2013
Promote enrollment in GED classes on county web site '09-'13	included with "Upgrade dynamic county web site" to be complete by end of 2013
Pursue housing and/or related assistance '09, '11, '13	implemented \$500K FY '11 CDBG project sanitary sewer services
Codify county ordinances	delayed due to funding limitations (STWP '14)
Reestablish commission for historic preservation (and promotion of tourism)	rescheduled for 2016 as follow-up to chamber and development authority structuring/organizing
Promote conservation use easements '09-'13 (farmland protection)	this state law remains, but has lost priority as a promotional activity of the county
Incorporate eco-tourism into economic promotion activities	activity suspended for improved economic (STWP '15)
<b>FY 2012</b>	
Annual computer upgrades '09-'13	complete
Replace sheriff deputy's cruiser '09-'13	complete
Purchase fire equipment '10-'12	complete
Bridge repair '10, '12, '13	no activity this year due to funding constraints
Stripe county roadway '09, '11-'13	complete
Add bleachers to football field and at Reynolds recreation site	complete at Reynolds recreation site; football bleachers (STWP '15)
Promote volunteerism in tutoring and	included with "Upgrade dynamic county web site"

mentor programs on county web site '09-'13	to be complete by end of 2013
Promote enrollment in GED classes on county web site '09-'13	included with "Upgrade dynamic county web site" to be complete by end of 2013
Initiate single-family lease-to-purchase housing program	activity superseded by financial constraints; (STWP '16)
Promote conservation use easements '09-'13 (farmland protection)	this state law remains, but has lost priority as a promotional activity of the county
Incorporate eco-tourism into economic promotion activities	activity suspended for improved economic (STWP '15)
<b>FY 2013</b>	
Annual computer upgrades '09-'13	complete for year
Replace sheriff deputy's cruiser '09-'13	complete for year
Purchase fire vehicle and equipment '09, '11, '13	complete for year, two trucks
Construct five airport hangars with taxiways '11, '13	DOT rescheduled in five-year CIP (STWP '14, '16)
Purchase new ambulance	complete 2012
Purchase garbage truck	complete 2013
Pave county roads '11, '13	complete for year
Bridge repair '10, '12, '13	no repair this year due to funding limitations,
Stripe county roadway '09, '11-'13	complete for year
Install water sprinkler system at recreation complex	completed part (STWP '14)
Purchase concession trailer for recreation complex	delayed due to funding limitations (STWP '16)
Purchase maintenance equipment for recreation department	complete for year
Construct restrooms at recreation complex	complete
Promote volunteerism in tutoring and mentor programs on county web site '09-'13	included with "Upgrade dynamic county web site" to be complete by end of 2013
Promote enrollment in GED classes on county web site '09-'13	included with "Upgrade dynamic county web site" to be complete by end of 2013
Expand water system	more pressing priorities and funding limitations have delayed project implementation (STWP '18)
Pursue housing and/or related assistance '09, '11, '13	implemented \$500K FY '11 CDBG sanitary sewer services
Northwest (airport) bypass linking US 19 & SR 96	suspended due to depressed economy (STWP '18)
Capitalize on any opportunity to attract natural gas transmission lines to the community	development authority monitors potential for transmission line development in this area
Replace two-way radio system in public safety departments, as needed	complete

Pursue increase of minimum lot size in Rural Character Area	suspended due to absence of development pressure (STWP '18)
Promote conservation use easements '09-'13 (farmland protection)	this state law remains, but has lost priority as a promotional activity of the county
Incorporate eco-tourism into economic promotion activities	activity suspended for improved economic (STWP '15)

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<b>Butler Short Term Work Program</b>	
<b>FY 2009-2013</b>	
<b>Report of Accomplishments</b>	
<b>FY 2009</b>	
Develop dynamic municipal website	Complete
Promote volunteerism in tutoring and mentor programs on web site '09-'13	This activity lost priority as a city function
Codify municipal ordinances	This activity is under contract, anticipate completion FY '14
Purchase replacement police cruiser	Complete
Purchase three sets of turn-out gear	Complete
Purchase replacement garbage truck	Complete
Stiffen enforcement of housing/ environmental/nuisance codes	Currently under review/considering options. Lack staff for proper execution in-house; in preliminary discussions with county to consolidate/contract code enforcement activity (STWP '14).
Pursue housing and/or related assistance for residents	FY '10 CDBG sanitary sewer - \$470K (Venus & Bell Streets) FY '12 CDBG sanitary sewer – (not approved) FY '13 CDBG sanitary sewer - \$500K (Venus & Bell Streets)
Initiate pursuit of an after-hours emergency care facility '09-'13	Discussions with medical personnel unsuccessful; effort continue (STWP '14-'18)
Investigate creation of a downtown development authority	This lower priority item has not been addressed; will reassess after adoption of urban redevelopment plan (FY '14) and completion of downtown square sidewalk/streetscape (FY '15)
Investigate creation of historic preservation commission and designation of local historic district	Deactivation of Taylor County HPC ( $\pm$ 2000) has raised concern over level of local support; will reassess after adoption of urban redevelopment plan (FY '14) and completion of downtown square sidewalk/streetscape (FY '15)
Initiate GPS capture of water/wastewater mains for GIS '09-'10	Will begin with implementation of FY '13 CDBG, and continue with implementation of other utility infrastructure improvements
Extend water and wastewater service to proposed county jail site	Not necessary; new facility located on a site in the city served with both municipal services
Extend water/wastewater services to 19/96 intersection	FY '12 CDBG application for sanitary sewer extension not approved; (STWP '14)
Perform wholesale review of zoning ordinance and update as necessary	Being performed incrementally in-house; (STWP '14)
Investigate additional annexation near 19/96 intersection or complementary zoning by county	Discussions with property owner were not fruitful; (STWP '14)

Zone 19/96 intersection appropriately to manage anticipated growth	Effort to annex has not been successful to date; effort will continue (STWP '14)
Revise signage regulations (placement)	Part of current in-house review of zoning ordinance (STWP '14)
Support county eco-tourism activity	Activity suspended indefinitely at city and county levels due to funding constraints
<b>FY 2010</b>	
Promote volunteerism in tutoring and mentor programs on web site '09-'13	This activity lost priority as a city function
Purchase three sets of turn-out gear	Complete
Pursue housing assistance	This activity was suspended indefinitely in favor of the need to "extend wastewater collection service to all residents not currently served". Received FY '10 and '13 CDBG grants for sanitary sewer extensions
Complete GPS capture of water/wastewater mains for GIS '09-'10	Will begin with implementation of FY '13 CDBG, and continue with implementation of other utility infrastructure improvements
Pursue an after-hours emergency care facility '09-'13	Discussions with medical personnel failed; effort will continue (STWP '14-'18)
Extend wastewater collection service to all residents not currently served	FY '10 CDBG sanitary sewer - \$470K (Venus & Bell Streets) FY '12 CDBG sanitary sewer – (application not approved) FY '13 sanitary sewer - \$500K (Venus & Bell Streets)
Initiate enhancements to elevated water storage capacity and upgrades to associated water transmission mains '10-'11	Delayed due to depressed economy and funding constraints; (STWP '16-'17)
Investigate options for duplication and permanent storage of public records	Complete
Adopt applicable Part V environmental planning criteria (rev. wetlands and groundwater protection standards)	state standards were not revised; ordinances will be adopted 2015 per Regionally Important Resources plan
Pursue funding for facade enhancement program	Deactivation of Taylor County HPC (±2000) has raised concern over level of local support for preservation/façade assistance; will reassess after adoption of urban redevelopment plan (FY '14) and completion of downtown square sidewalk/streetscape (FY '15)
Investigate opportunity for traffic flow enhancements for Hillcrest/RR Street/SR 137	Railroad Street is on RR R/W and RR has not cooperated despite public safety concerns; (STWP '15)
<b>FY 2011</b>	
Purchase replacement police cruiser	Complete

Purchase three sets of turn-out gear	Complete
Enhance fire service (substation)	Financial constraints limited enhancement to adding two bays to existing station; substation rescheduled for FY '16
Complete enhancements to elevated water storage capacity and upgrades to associated water transmission mains '10-'11	Delayed due to depressed economy and funding constraints; (STWP '16-'17)
Pursue housing and/or related assistance for residents	FY '10 CDBG sanitary sewer - \$470K (Venus & Bell Streets) FY '12 CDBG sanitary sewer - (not approved) FY '13 CDBG sanitary sewer - \$500K (Venus & Bell Streets)
Pursue an after-hours emergency care facility '09-'13	Discussions with medical personnel failed; effort will continue (STWP '14-'18)
Pursue Tree City designation	Activity lost priority; is not likely to be pursued
Develop incentives for infill development	This lower priority item has not been addressed; will reassess after adoption of urban redevelopment plan (FY '14) and completion of downtown square sidewalk/streetscape (FY '15)
<b>FY 2012</b>	
Promote volunteerism in tutoring and mentor programs on web site '09-'13	This activity lost priority as a city function
Expand/relocate city hall	Delayed due to depressed economy/funding constraints; (STWP '17)
Pursue an after-hours emergency care facility '09-'13	Discussions with medical personnel failed; effort will continue (STWP '14-'18)
<b>FY 2013</b>	
Promote volunteerism in tutoring and mentor programs on web site '09-'13	This activity lost priority as a city function
Purchase replacement police cruiser	Complete
Pursue an after-hours emergency care facility '09-'13	Discussions with medical personnel failed; effort will continue (STWP '14-'18)
Pursue housing and/or related assistance for residents	FY '10 CDBG sanitary sewer - \$470K (Venus & Bell Streets) FY '12 CDBG sanitary sewer – (not approved) FY '13 CDBG sanitary sewer - \$500K (Venus & Bell Streets)
Replace radio system with 700/800mHz	Complete
Initiate water system improvements to industrial park (wells, storage, water main upgrades, etc.)	Reduced economic activity has delayed the proposed improvements; (STWP '18)
Develop sidewalk standards for new residential/commercial development	The depressed economy has halted private development and the availability of public funds; (STWP '18)
Library expansion	Delayed due to insufficient funds; (STWP '18)

<b>Reynolds Short Term Work Program FY 2009-2013 Report of Accomplishments</b>	
<b>FY 2009</b>	
Annual computer upgrades	complete
Renovate city-owned rental buildings '09-'10	complete
Install awnings on city hall	complete
Aesthetic improvements to multi-purpose building	complete
Purchase sanitary sewer flusher and camera	complete
Resurface tennis courts	complete
Recruit medical doctor '09-'13	MD established practice, but stayed less than one year; activity continues FY '14-'18
Maintain diligent housing/environmental/nuisance code enforcement program '09-'13	±half dozen structures demolished/sites cleared ('09-'13); activity continues FY '14-'18
Streetscape improvements along Gateway Corridor '09-'13	DOT rescheduled for 2015
Initiate expansion and upgrade of wastewater treatment facility '09-'10	completed CY '13
Pursue funding for housing and/or related assistance	completed \$500K FY '09 CDBG sanitary sewer project
Initiate construction of ±30 units of senior housing '09-'10	completed
Promote volunteerism in tutoring and mentor programs on dynamic web site '09-'13	lower priority municipal activity not yet addressed; roll over FY '14-'18
Pursue acquisition of acreage for use as industrial park '09-'13	depressed economy/turnover in Dev. Authority's one-person staff delayed activity; rollover to FY '16
Promote Tree City	complete, participated in events to maintain 14 year Tree City USA membership
Revise signage regulations (placement)	absence of development pressure and turnover in city clerk position delayed activity; roll over to FY '14
Support county eco-tourism activity	depressed economy/turnover in Dev. Authority's one-person staff delayed activity; rollover to FY '14-'18
<b>FY 2010</b>	
Annual computer upgrades	complete
Renovate city-owned rental buildings '09-'10	complete
Maintain diligent housing/	±half dozen structures demolished/sites cleared ('09-'13)

environmental/nuisance code enforcement program '09-'13	activity continues FY '14-'18
Establish historic preservation commission	insufficient local interest/lost priority; deleted from work program
Recruit medical doctor '09-'13	MD established practice, but stayed less than one year; activity continues FY '14-'18
Streetscape improvements along Gateway Corridor '09-'13	DOT rescheduled for 2015
Develop guidelines for historic preservation/gateway corridor	insufficient local interest, lost priority; deleted from work program
Wholesale review of zoning ordinance and update as necessary (loft housing, etc.)	not yet addressed, roll over FY '14-'15
Complete the expansion and upgrade of wastewater treatment facility '09-'10	completed CY '13
Adopt applicable Part V environmental planning criteria (rev. wetlands and groundwater protection standards)	not yet addressed, will adopt in 2015 pursuant to Regionally Important Resources Plan
Pursue funding for facade program downtown	insufficient local interest, lost priority; deleted from work program
Promote Tree City	complete, participated in events to maintain 15 year Tree City USA membership
Promote volunteerism in tutoring and mentor programs on dynamic web site '09-'13	lower priority municipal activity not yet addressed; roll over FY '14-'18
Pursue acquisition of acreage for use as industrial park '09-'13	depressed economy/turnover in Dev. Authority's one-person staff delayed activity; rollover to FY '16
Complete construction of ±30 units of senior housing '09-'10	complete
<b>FY 2011</b>	
Annual computer upgrades	complete
Cemetery expansion	need met by private sector
Pursue funding for housing and/or related assistance	due to workload (utilities related to housing), this activity was deferred to 2013
Initiate rehabilitation of wastewater collection system '11-'12	current phase (\$1.5M) complete; activity (\$2M) continues FY '14
Maintain diligent housing/environmental/nuisance code enforcement program '09-'13	±half dozen structures demolished/sites cleared ('09-'13); activity continues FY '14-'18
Recruit medical doctor '09-'13	MD established practice, but stayed less than one year; activity continues FY '14-'18
Streetscape improvements along Gateway Corridor '09-'13	DOT rescheduled for 2015

Promote volunteerism in tutoring and mentor programs on dynamic web site '09-'13	lower priority municipal activity not yet addressed; roll over FY '14-'18
Pursue acquisition of acreage for use as industrial park '09-'13	depressed economy/turnover in Dev. Authority's one-person staff delayed activity; rollover to FY '16
Construct 5 single family houses '11-'12	additional HUD regulations made project cost-prohibitive, effectively killing project in CY '13
Develop incentives for infill development	lower priority municipal activity not yet addressed; roll over FY '16
Promote Tree City	complete, participated in events to maintain 16 year Tree City USA membership
<b>FY 2012</b>	
Annual computer upgrades	complete
Complete rehabilitation of wastewater collection system '11-'12	current phase complete; activity continues FY '14
Initiate replacement of asbestos-cement water mains in southern portion of city '12-'13	FY '13 CDBG will replace ±3,200 LF of asbestos-lined water main; roll over FY '15-'16
Maintain diligent housing/environmental/nuisance code enforcement program '09-'13	±half dozen structures demolished/sites cleared ('09-'13) activity continues FY '14-'18
Streetscape improvements along Gateway Corridor '09-'13	DOT rescheduled for 2015
Promote volunteerism in tutoring and mentor programs on dynamic web site '09-'13	lower priority municipal activity not yet addressed; roll over FY '14-'18
Recruit medical doctor '09-'13	MD established practice, but stayed less than one year; activity continues FY '14-'18
Initiate storm sewer and street improvements in NE quadrant '12-'13	activity delayed because of large financial obligations for WWTP upgrade and sanitary sewer line rehabilitation/replacement; roll over FY '18
Pursue acquisition of acreage for use as industrial park '09-'13	depressed economy/turnover in Dev. Authority's one-person staff delayed activity; rollover to FY '16
Construct 5 single family houses '11-'12	additional HUD regulations made project cost-prohibitive, effectively killing project in CY '13
Promote Tree City	complete, participated in events to maintain 17 year Tree City USA membership
<b>FY 2013</b>	
Annual computer upgrades	complete
Pursue funding for housing and/or related assistance	\$500K FY '13 CDBG will replace ±3,750 LF of sanitary sewer collection mains and 7,350 LF of service lines
Maintain diligent housing/environmental/nuisance code enforcement program '09-'13	±half dozen structures demolished/sites cleared ('09-'13) activity continues FY '14-'18
Recruit medical doctor '09-'13	MD established practice, but stayed less than one year;

	activity continues FY '14-'18
Promote volunteerism in tutoring and mentor programs on dynamic web site '09-'13	lower priority municipal activity not yet addressed; roll over FY '14-'18
Complete storm sewer and street improvements in NE quadrant '12-'13	activity delayed because of large financial obligations for WWTP upgrade and sanitary sewer line rehabilitation/replacement; roll over FY '18
Complete replacement of asbestos-cement water mains in southern portion of city '12-'13	FY '13 CDBG award is expected to replace ±3,200 LF of asbestos-lined water main, but activity will continue FY '15, '16
Pursue acquisition of acreage for use as industrial park '09-'13	depressed economy/turnover in Dev. Authority's one-person staff delayed activity; rollover to FY '16
Replace radio system with 700/800 MHz, as necessary	complete
Develop sidewalk standards for new residential/commercial development	lost priority because of lack of development activity; deleted from work program
Promote Tree City	complete, participated in events to maintain 18 year Tree City USA membership

DRAFT

RESOLUTION OF ADOPTION  
SHORT TERM WORK PROGRAM 2014-2018  
of the  
GREATER TAYLOR COMPREHENSIVE PLAN 2009-2028

WHEREAS, the Georgia General Assembly did enact, and subsequently amend, the Georgia Planning Act of 1989 to institute local comprehensive planning in communities throughout the state, and

WHEREAS, said Act requires local governments to prepare, maintain and periodically update a state-approved comprehensive plan to be eligible for certain state-issued grants, loans and permits, and

WHEREAS, in the most recent of a series of actions taken to comply with said Act, and the related standards and procedures promulgated pursuant thereto, Taylor County has satisfactorily updated the Greater Taylor Comprehensive Plan 2009-2028 with preparation of the Short Term Work Program for the period 2014-2018.

NOW, BE IT THEREFORE RESOLVED, and it is hereby resolved by the Taylor County Board of Commissioners, that the Short Term Work Program 2014-2018 of the Greater Taylor Comprehensive Plan 2009-2028 be adopted.

Duly considered and approved by the Taylor County Board of Commissioners this 3rd day of December, 2013.

TAYLOR COUNTY  
BOARD OF COMMISSIONERS

ATTEST

  
Chairman

  
County Clerk

**RESOLUTION OF ADOPTION  
SHORT TERM WORK PROGRAM 2014-2018  
of the  
GREATER TAYLOR COMPREHENSIVE PLAN 2009-2028**

**WHEREAS**, the Georgia General Assembly did enact, and subsequently amend, the Georgia Planning Act of 1989 to institute local comprehensive planning in communities throughout the state, and

**WHEREAS**, said Act requires local governments to prepare, maintain and periodically update a state-approved comprehensive plan to be eligible for certain state-issued grants, loans and permits, and

**WHEREAS**, in the most recent of a series of actions taken to comply with said Act, and the related standards and procedures promulgated pursuant thereto, the City of Butler has satisfactorily updated the Greater Taylor Comprehensive Plan 2009-2028 with preparation of the Butler Short Term Work Program for the period 2014-2018.

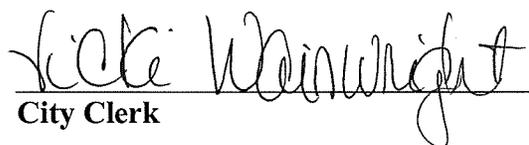
**NOW, BE IT THEREFORE RESOLVED**, and it is hereby resolved by Mayor and Council of the City of Butler, that the Butler Short Term Work Program 2014-2018 of the Greater Taylor Comprehensive Plan 2009-2028 be adopted.

Duly considered and approved by Mayor and Council of the City of Butler this 10<sup>th</sup> day of December, 2013.

**MAYOR AND COUNCIL  
CITY OF BUTLER**

  
\_\_\_\_\_  
Mayor

**ATTEST**

  
\_\_\_\_\_  
City Clerk

RESOLUTION OF ADOPTION  
SHORT TERM WORK PROGRAM 2014-2018  
of the  
GREATER TAYLOR COMPREHENSIVE PLAN 2009-2028

WHEREAS, the Georgia General Assembly did enact, and subsequently amend, the Georgia Planning Act of 1989 to institute local comprehensive planning in communities throughout the state, and

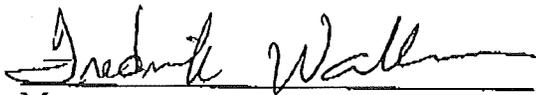
WHEREAS, said Act requires local governments to prepare, maintain and periodically update a state-approved comprehensive plan to be eligible for certain state-issued grants, loans and permits, and

WHEREAS, in the most recent of a series of actions taken to comply with said Act, and the related standards and procedures promulgated pursuant thereto, the City of Reynolds has satisfactorily updated the Greater Taylor Comprehensive Plan 2009-2028 with preparation of the Reynolds Short Term Work Program for the period 2014-2018.

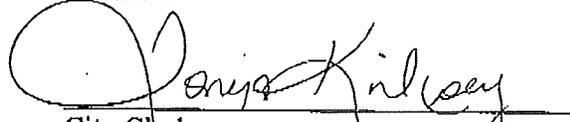
NOW, BE IT THEREFORE RESOLVED, and it is hereby resolved by Mayor and Council of the City of Reynolds, that the Reynolds Short Term Work Program 2014-2018 of the Greater Taylor Comprehensive Plan 2009-2028 be adopted.

Duly considered and approved by Mayor and Council of the City of Reynolds this 23<sup>rd</sup> day of December, 2013.

MAYOR AND COUNCIL  
CITY OF REYNOLDS

  
\_\_\_\_\_  
Mayor

ATTEST

  
\_\_\_\_\_  
City Clerk