

JEFFERSON COUNTY

JOINT SHORT TERM WORK
PROGRAM UPDATE

2013-2018

THE COMMUNITIES OF:

- CITY OF AVERA • CITY OF BARTOW • CITY OF LOUISVILLE
- CITY OF STAPLETON • CITY OF WADLEY • CITY OF WRENS
- JEFFERSON COUNTY

GEORGIA



PREPARED BY: CSRA REGIONAL COMMISSION

JOINT JEFFERSON COUNTY SHORT TERM WORK PROGRAM 2013-2018
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INTRODUCTION

Jefferson County, Georgia, and the cities of Avera, Bartow, Louisville, Wadley and Wrens – have consistently engaged in joint activities to manage the development and use of land within their jurisdictions. In 2003, all six (6) communities prepared the Jefferson County Joint Comprehensive Plan (2004-2024) for the purposes of coordinating their respective land management policies. A similar collaboration occurred in 2009 – in part to adjust to changing statewide planning standards – resulting in the adoption of the 2009-2104 Jefferson County Comprehensive Plan: Partial Update by each jurisdiction. Consistent with state of Georgia requirements for coordinated delivery of public services, both comprehensive planning efforts were accompanied by a review and update of the communities' joint service delivery strategy.

Comprehensive plans prepared in Georgia consistent with the Standards... have historically included a strategic planning component called the "short-term work program." Each community's five-year short-term work program lists measurable priority projects that will be undertaken throughout the applicable communities' geographic areas consistent with their stated comprehensive plan goals for economic development, housing, community facilities, natural and cultural resources, transportation, land use, etc. Jefferson County, Avera, Bartow, Louisville, Wadley, and Wrens' most recent joint short-term work program component was to expire in 2014. In anticipation of the benchmark, all six (6) communities have prepared the new Jefferson County Joint Short-Term Work Program (2013-2018) – thereby programming measurable projects that will promote community health and development for the foreseeable future.

The Jefferson County Joint Short-Term Work Program (2013-2018) was prepared by the CSRA Regional Commission (RC) in coordination with authorized representatives of all six (6) participating communities. Short-term work program meetings with individual communities began in April, 2013 and concluded in July. The planning process for all six (6) communities was conducted concurrently, and all participants were kept informed of the proposed projects, programs, or activities that were being programmed by their counterparts. Adjustments made to initial draft work programs for individual communities accounted for potential conflicts which were brought to CSRA RC staff's attention by representatives of the county or any of the five (5) participating municipalities.

This document is a compilation of the six (6) short-term work program documents adopted independently by Jefferson County, Avera, Bartow, Louisville, Wadley, and Wrens. As with the planning process employed to produce the document, all communities adopted their individual short-term work program components with the understanding that their action was the endorsement of part of a greater whole.

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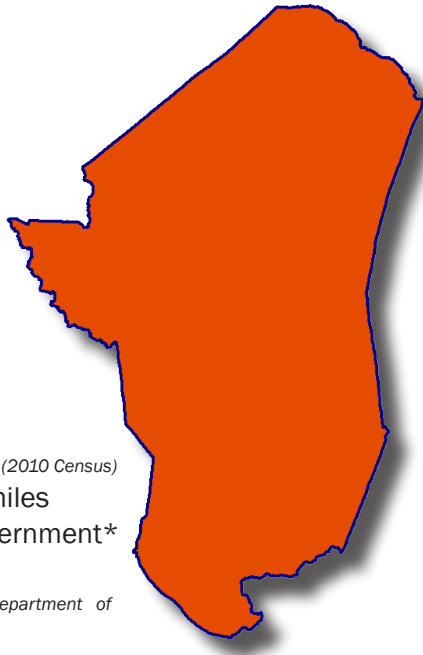


JEFFERSON COUNTY

SHORT TERM WORK PROGRAM 2013-2018: BACKGROUND AND OVERVIEW

Jefferson County

Plan Development & Points of Emphasis



- Population 16,930 (2010 Census)
- Area: 531 square miles
- Qualified Local Government*

* Designated by the Georgia Department of Community Affairs.

Meetings with Jefferson County Officials took place on the **following dates:**

- April 25, 2013
- June 26, 2013
- July 1, 2013

Significant accomplishments from the previous 2008-2012 Short Term Work Program include:

- A new Public Safety Radio system was established. (see pg. JC-6)
- Renovations to the small courtroom in the county courthouse were completed. (see pg. JC-5)
- A new crow's nest and a new concession stand have been constructed for the recreation fields (see pg. JC-6)

Points of interest in the 2013-2018 Short Term Work Program Update include:

- The County remains committed to attracting retail businesses and industry. (see pg. JC-7)
- The main courtroom of the county courthouse will be completely renovated. (see pg. JC-8)
- The Jefferson County football field will be relocated to the county recreation center. (see pg. JC-8)
- Begin planning for recreation and greenspace at county's T.E. Buchannan property. (see pg. JC-8)

The Jefferson County adopted their portion of the Jefferson County Short Term Work Program on October 15, 2013.

JEFFERSON COUNTY : REPORT OF ACCOMPLISHMENTS 2008 - 2012

ECONOMIC DEVELOPMENT

<i>Short Term Work Program Project</i>	Status				Comments
	Completed	Underway / Ongoing	Postponed	Not Accomplished	
Construction of a roadway which leads into the industrial park in King's Mill Commerce Park	√				This project was completed in March 2013. The commerce park is now awaiting occupants.
Roadway construction within the industrial park to provide access on an as needed basis		√			The County will provide roadway access to different areas of the industrial park when tenants are committed to occupying a certain lot.
Work with the Development Authority of Jefferson County to retain existing industries		√			The County will continue to work with the Development Authority to provide local industries necessary support. (This is an ongoing process and will be removed from the next STWP)
Work with the Jefferson County Chamber of Commerce to retain existing retail businesses		√			The County will continue to work with the Chamber of Commerce to provide local businesses with necessary support. (This is an ongoing process and will be removed from the next STWP)
Work with the Development Authority of Jefferson County to attract new industries to the county		√			The County will continue to work with the Development Authority to provide information and incentives to attract new industry. (This is an ongoing process and will be removed from the next STWP)
Work with the Jefferson County Chamber of Commerce to attract new businesses to the County		√			The County will continue to work with the Chamber of Commerce to provide information and incentives to attract new businesses. (This is an ongoing process and will be removed from the next STWP)
Allot a portion of ad valorem taxes for the purpose of economic development		√			A portion of ad valorem taxes will continue to be used until county leadership believe it will no longer be necessary.

HOUSING

Adopt policies to increase low and medium income housing options within the county.		√			The County will continue to seek funding to increase the number of low and medium income housing options.
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NATURAL & CULTURAL RESOURCES

Rehabilitate historic court house		√			The County Courthouse basement was renovated to house county records and courthouse network infrastructure.
Develop and adopt uniform county-wide floodplain ordinance				√	Support for the ordinance was limited and no ordinance was adopted.

JEFFERSON COUNTY : REPORT OF ACCOMPLISHMENTS 2008 - 2012

COMMUNITY FACILITIES

<i>Short Term Work Program Project</i>	Status				<i>Comments</i>
	Completed	Underway / Ongoing	Postponed	Not Accomplished	
Repair and replace insufficient bridges throughout Jefferson County	√				Although this project is ongoing, the Lincoln Park Bridge has been completed at a cost of \$154,000
Establish county-wide Public Safety Operating System	√				Jefferson County has established a new Public Safety Operation System.
Rehabilitation of Communication Tower for Public Safety Operating System	√				The communication tower has been rehabilitated in conjunction with the establishment of the new Public Safety Operation System.
Establish county-wide animal control office			√		The county maintains an interest remains in establishing a county-wide animal control office, but funding opportunities have been insufficient.
Construct a new crow's nest and concession stand for recreation fields	√				These facilities have been constructed.
New lighting for baseball fields	√				Improved lighting has been installed around county-owned baseball fields.

LAND USE

No Land Use Goals were established within the 2008-2012 Short Term Work Program.

INTERGOVERNMENTAL COORDINATION

No Intergovernmental Coordination Goals were established within the 2008-2012 Short Term Work Program.

JEFFERSON COUNTY : SHORT TERM WORK PROGRAM 2013 - 2018

ECONOMIC DEVELOPMENT									
Short Term Work Program Project	Timeframe						Responsible Party	Cost Estimate	Fund Source
	2013	2014	2015	2016	2017	2018			
A portion of ad-valorem taxes will be allotted for the purposes of economic development within the county.	√	√	√	√	√	√	Jefferson County Commission	Staff Time	County Tax Revenue
A focus will be placed on attracting new industry to the industrial park located in south Jefferson County.	√	√	√	√	√	√	Jefferson County & Development Authority	Staff Time	County and Agency Staff Time

HOUSING									
Short Term Work Program Project	Timeframe						Responsible Party	Cost Estimate	Fund Source
	2013	2014	2015	2016	2017	2018			
Reconstruct or rehabilitate housing for low-to-moderate income households utilizing recently received CDBG funds (Including local match.)		√					Jefferson County	\$302,000	CDBG / Local Funds
Continue to improve access to low and moderate income housing to provide housing options for current and future residents.	√	√	√	√	√	√	Jefferson County	\$800,000	CDBG / CHIP / Local Funds

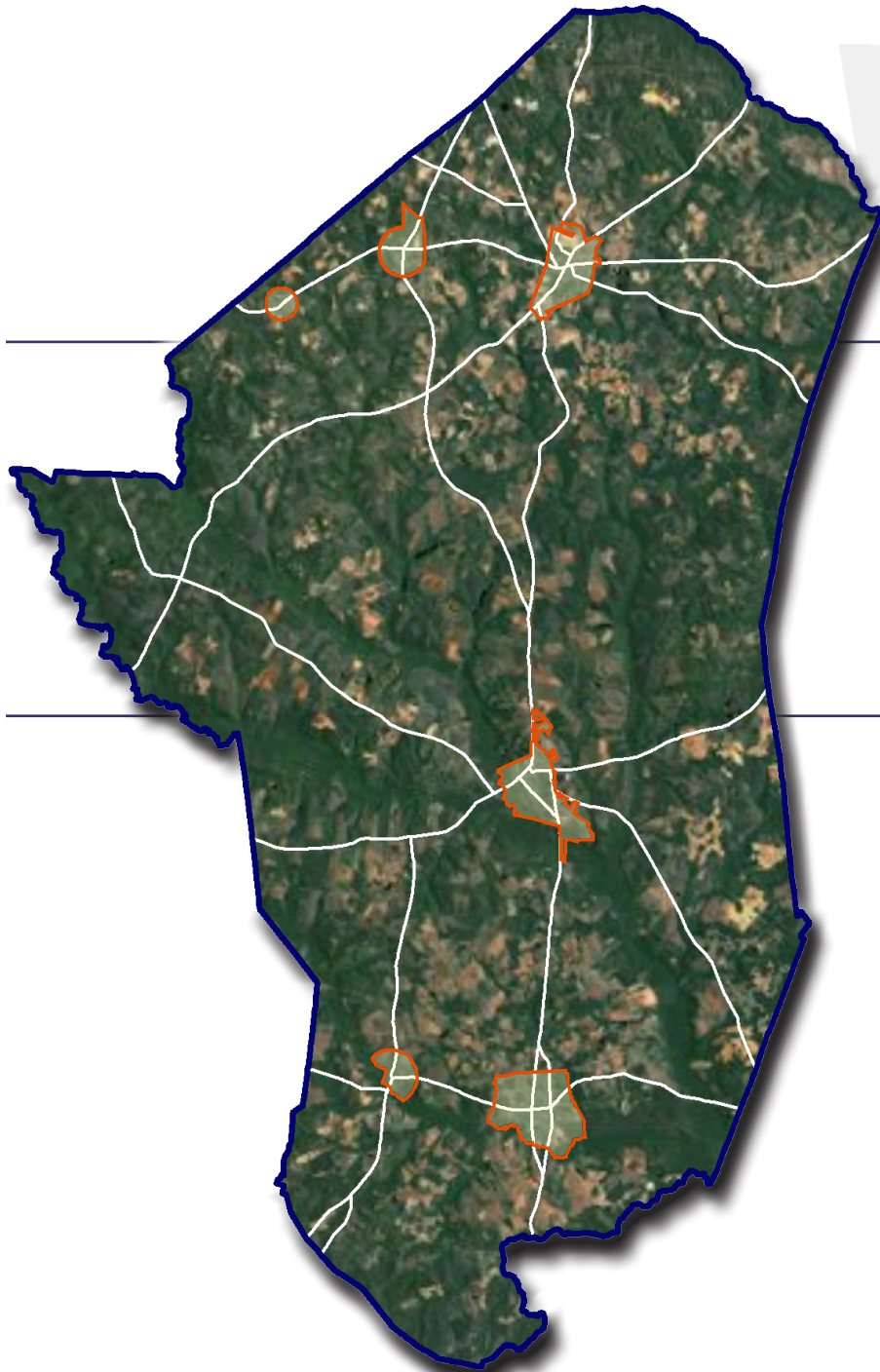
NATURAL & CULTURAL RESOURCES									
Short Term Work Program Project	Timeframe						Responsible Party	Cost Estimate	Fund Source
	2013	2014	2015	2016	2017	2018			
Update the main courtroom of the Jefferson County Courthouse.	√	√	√				Jefferson County	\$250,000	SPLOST
Identify recreational and greenspace options for county property on T.E. Buchanan Road and seek funding for implementation support.						√	Jefferson County	\$20,000 - \$50,000	SPLOST / General Fund

JEFFERSON COUNTY : SHORT TERM WORK PROGRAM 2013 - 2018

COMMUNITY FACILITIES									
Short Term Work Program Project	Timeframe						Responsible Party	Cost Estimate	Fund Source
	2013	2014	2015	2016	2017	2018			
Relocate the Jefferson County football facilities to the Jefferson County Recreation Center.	√	√	√				Jefferson County	\$70,000	SPLOST / 2006 General Funds
Resurface the tennis courts at the Jefferson County Recreation Center.				√			Jefferson County	\$15,000	SPLOST
Re-roof the old National Guard Armory in order to maintain facility usage.	√						Jefferson County	\$90,000	SPLOST
Install an HVAC unit in the Armory for the purpose of making the community space usable.		√	√				Jefferson County	\$20,000	SPLOST / General Funds
Develop an "Emergency Operations Center" in the old National Guard Armory.		√	√				Jefferson County	\$10,000	SPLOST / General Funds
Update sewerage and water infrastructure on an as needed basis.	√	√	√	√	√	√	Jefferson County	\$150,000 - \$300,000	Genral Funds / CDBG
Repair and replace insufficient bridges throughout Jefferson County	√	√	√	√	√	√	Jefferson County	N/A	General Funds /TSPLOST

LAND USE									
Short Term Work Program Project	Timeframe						Responsible Party	Cost Estimates	Fund Source
	2013	2014	2015	2016	2017	2018			
Initiate changes to the provisions of the R-A and M-1 zoning districts to allow for solar collection facilities as conditional uses.	√						Jefferson County	Staff Time	County Staff Time
Conduct a land development ordinance review for the purpose of auditing the manner in which the County manages growth and development.		√	√				Jefferson County	\$5,000 - \$15,000	General Fund

Note: Asterisk indicates total cost to be shared by participating governments; all cost figures are estimates and are subject to substantial variation



JEFFERSON COUNTY

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INTRODUCTION

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Comprehensive plans prepared in Georgia consistent with the Standards... have historically included a strategic planning component called the "short-term work program." Each community's five-year short-term work program lists measurable priority projects that will be undertaken throughout the applicable communities' geographic areas consistent with their stated comprehensive plan goals for economic development, housing, community facilities, natural and cultural resources, transportation, land use, etc. Jefferson County, Avera, Bartow, Louisville, Wadley, and Wrens' most recent joint short-term work program component was to expire in 2014. In anticipation of the benchmark, all six (6) communities have prepared the new Jefferson County Joint Short-Term Work Program (2013-2018) – thereby programming measurable projects that will promote community health and development for the foreseeable future.

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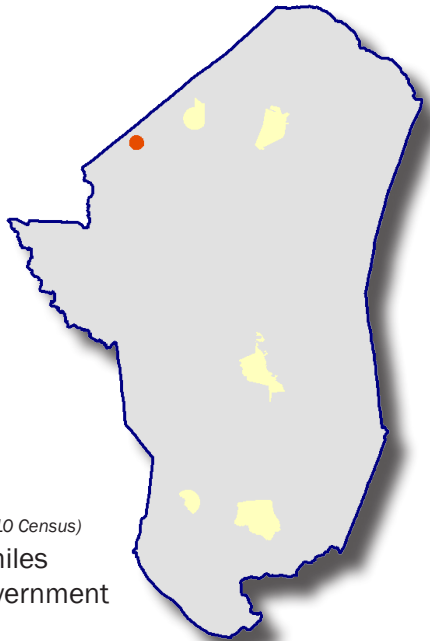
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SHORT TERM WORK PROGRAM 2013-2018: BACKGROUND AND OVERVIEW

Avera



- Population 246 (2010 Census)
- Area: .64 square miles
- Qualified Local Government

* Designated by the Georgia Department of Community Affairs.

Plan Development & Points of Emphasis

Meetings with Avera city officials took place on the following dates:

- May 2, 2013
- July 12, 2013

Significant accomplishments from the previous 2008-2012 Short Term Work Program include:

- The City of Avera has attempted to attract new businesses to the downtown area. (see pg. AV-2)

Points of interest in the 2013-2018 Short Term Work Program Update include:

- The City of Avera is committed to continued communication with Jefferson County. (see pg. AV-4)
- City officials intend to make improvements to the storm water drainage system. (see pg. AV-4)

CITY OF AVERA : REPORT OF ACCOMPLISHMENTS 2008 - 2012

ECONOMIC DEVELOPMENT					
Short Term Work Program Project	Status				Comments
	Completed	Underway / Ongoing	Postponed	Not Accomplished	
Work with the Jefferson County Chamber of Commerce to recruit businesses to the city	✓				The city continues to work with the county Chamber to attract businesses to the downtown area.

HOUSING					
Create low income housing and increase medium income housing options within the city.				✓	The City does not, currently own property on which to place low income housing. Grant applications to implement this project were denied.

NATURAL & CULTURAL RESOURCES					
Develop and adopt uniform county-wide floodplain ordinance				✓	Support for the ordinance was limited and no ordinance was adopted.

COMMUNITY FACILITIES					
No Community Facilities Goals were established within the 2008-2012 Short Term Work Program.					

LAND USE					
No Land Use Goals were established within the 2008-2012 Short Term Work Program.					

INTERGOVERNMENTAL COORDINATION					
No Intergovernmental Coordination Goals were established within the 2008-2012 Short Term Work Program.					

CITY OF AVERA : SHORT-TERM WORK PROGRAM 2013 - 2018

ECONOMIC DEVELOPMENT									
Short Term Work Program Project	Timeframe						Responsible Party	Cost Estimate	Fund Source
	2013	2014	2015	2016	2017	2018			
Coordinate with the Jefferson County Chamber of Commerce to attract new retail businesses to the downtown area.			√	√	√	√	City of Avera	Staff Time	City Staff Time

HOUSING									
Short Term Work Program Project	Timeframe						Responsible Party	Cost Estimate	Fund Source
	2013	2014	2015	2016	2017	2018			
Locate and map blighted areas of the city for potential redevelopment.						√	City of Avera	Staff Time	City Staff Time

NATURAL & CULTURAL RESOURCES									
Short Term Work Program Project	Timeframe						Responsible Party	Cost Estimate	Fund Source
	2013	2014	2015	2016	2017	2018			
The City has identified no potential projects related to this topic.									

Note: Asterisk indicates total cost to be shared by participating governments; all cost figures are estimates and are subject to substantial variation

CITY OF AVERA : SHORT-TERM WORK PROGRAM 2013 - 2018

LAND USE									
Short Term Work Program Project	Timeframe						Responsible Party	Cost Estimate	Fund Source
	2013	2014	2015	2016	2017	2018			
The City has identified no potential projects related to this topic.									

COMMUNITY FACILITIES									
Short Term Work Program Project	Timeframe						Responsible Party	Cost Estimate	Fund Source
	2013	2014	2015	2016	2017	2018			
Make improvements to the city storm water drainage system.						√	City of Avera	\$300,000	CDBG / General Funds

INTERGOVERNMENTAL RELATIONS									
Short Term Work Program Project	Timeframe						Responsible Party	Cost Estimate	Fund Source
	2013	2014	2015	2016	2017	2018			
Increase the number of opportunities for interaction between county and city officials	√	√	√	√	√	√	City of Avera	Staff Time	City and County Staff Time

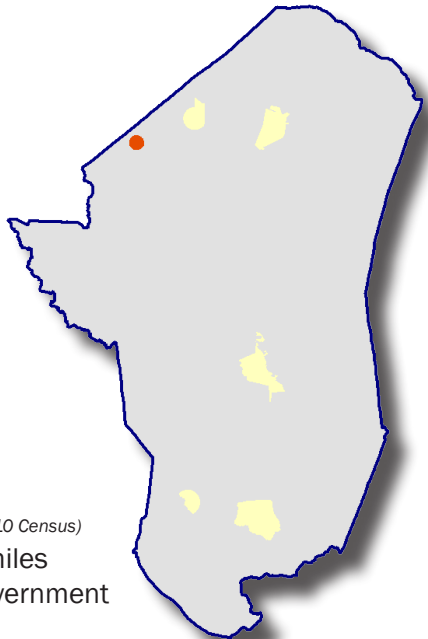
JEFFERSON COUNTY : SHORT TERM WORK PROGRAM 2013 - 2018

INTERGOVERNMENTAL RELATIONS									
Short Term Work Program Project	Timeframe						Responsible Party	Cost Estimate	Fund Source
	2013	2014	2015	2016	2017	2018			
Increase the number of opportunities for interaction between county and city officials	√	√	√	√	√	√	Jefferson County & Cities	Staff Time	County & City Staff Time



SHORT TERM WORK PROGRAM 2013-2018: BACKGROUND AND OVERVIEW

Avera



- Population 246 (2010 Census)
- Area: .64 square miles
- Qualified Local Government

* Designated by the Georgia Department of Community Affairs.

Plan Development & Points of Emphasis

Meetings with Avera city officials took place on the following dates:

- May 2, 2013
- July 12, 2013

Significant accomplishments from the previous 2008-2012 Short Term Work Program include:

- The City of Avera has attempted to attract new businesses to the downtown area. (see pg. AV-2)

Points of interest in the 2013-2018 Short Term Work Program Update include:

- The City of Avera is committed to continued communication with Jefferson County. (see pg. AV-4)
- City officials intend to make improvements to the storm water drainage system. (see pg. AV-4)

The City of Avera adopted their portion of the Jefferson County Short Term Work Program on October 7, 2013.

CITY OF AVERA : REPORT OF ACCOMPLISHMENTS 2008 - 2012

ECONOMIC DEVELOPMENT					
Short Term Work Program Project	Status				Comments
	Completed	Underway / Ongoing	Postponed	Not Accomplished	
Work with the Jefferson County Chamber of Commerce to recruit businesses to the city	✓				The city continues to work with the county Chamber to attract businesses to the downtown area.

HOUSING					
Create low income housing and increase medium income housing options within the city.				✓	The City does not, currently own property on which to place low income housing. Grant applications to implement this project were denied.

NATURAL & CULTURAL RESOURCES					
Develop and adopt uniform county-wide floodplain ordinance				✓	Support for the ordinance was limited and no ordinance was adopted.

COMMUNITY FACILITIES				
No Community Facilities Goals were established within the 2008-2012 Short Term Work Program.				

LAND USE				
No Land Use Goals were established within the 2008-2012 Short Term Work Program.				

INTERGOVERNMENTAL COORDINATION				
No Intergovernmental Coordination Goals were established within the 2008-2012 Short Term Work Program.				

CITY OF AVERA : SHORT-TERM WORK PROGRAM 2013 - 2018

ECONOMIC DEVELOPMENT									
Short Term Work Program Project	Timeframe						Responsible Party	Cost Estimate	Fund Source
	2013	2014	2015	2016	2017	2018			
Coordinate with the Jefferson County Chamber of Commerce to attract new retail businesses to the downtown area.			√	√	√	√	City of Avera	Staff Time	City Staff Time

HOUSING									
Short Term Work Program Project	Timeframe						Responsible Party	Cost Estimate	Fund Source
	2013	2014	2015	2016	2017	2018			
Locate and map blighted areas of the city for potential redevelopment.						√	City of Avera	Staff Time	City Staff Time

NATURAL & CULTURAL RESOURCES									
Short Term Work Program Project	Timeframe						Responsible Party	Cost Estimate	Fund Source
	2013	2014	2015	2016	2017	2018			
The City has identified no potential projects related to this topic.									

CITY OF AVERA : SHORT-TERM WORK PROGRAM 2013 - 2018

LAND USE									
Short Term Work Program Project	Timeframe						Responsible Party	Cost Estimate	Fund Source
	2013	2014	2015	2016	2017	2018			
The City has identified no potential projects related to this topic.									

COMMUNITY FACILITIES									
Short Term Work Program Project	Timeframe						Responsible Party	Cost Estimate	Fund Source
	2013	2014	2015	2016	2017	2018			
Make improvements to the city storm water drainage system.						√	City of Avera	\$300,000	CDBG / General Funds

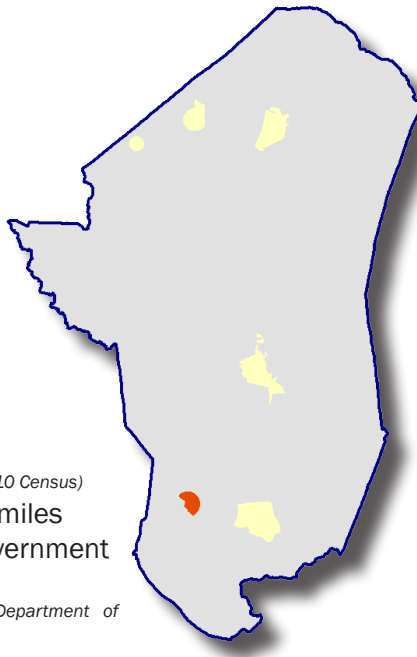
INTERGOVERNMENTAL RELATIONS									
Short Term Work Program Project	Timeframe						Responsible Party	Cost Estimate	Fund Source
	2013	2014	2015	2016	2017	2018			
Increase the number of opportunities for interaction between county and city officials	√	√	√	√	√	√	City of Avera	Staff Time	City and County Staff Time



SHORT TERM WORK PROGRAM 2013-2018: BACKGROUND AND OVERVIEW

Bartow

Plan Development & Points of Emphasis



- Population 286 (2010 Census)
- Area: 1.14 square miles
- Qualified Local Government

* Designated by the Georgia Department of Community Affairs.

Meetings with City Officials took place on the following dates:

- May 7, 2013
- July 15, 2013

Significant accomplishments from the previous Short Term Work Program include:

- A facade improvement program was initiated for downtown businesses. (see pg. BA-2)

Points of interest in the Short Term Work Program Update

- The city intends to construct a Civil War Heritage Trail historic monument. (see pg. BA-4)
- The city will renovate a downtown building to house a soda fountain museum. (see pg. BA-4)

The City of Bartow adopted their portion of the Jefferson County Short Term Work Program on October 28, 2013.

CITY OF BARTOW : REPORT OF ACCOMPLISHMENTS 2008 - 2012

ECONOMIC DEVELOPMENT					
Short Term Work Program Project	Status				Comments
	Completed	Underway / Ongoing	Postponed	Not Accomplished	
Improve the water system serving low to moderate income areas.				√	The City did not qualify for the grant which would have assisted in funding this project.

HOUSING					
Improve low and moderate income housing options.				√	The City does not, currently own property on which to place low income housing. Grant applications to implement this project were denied.

NATURAL & CULTURAL RESOURCES					
Make improvements to building facades in downtown Bartow.		√			This is an ongoing initiative to encourage local beautification of the downtown area.
Develop and adopt uniform county-wide floodplain ordinance				√	Support for the ordinance was limited and no ordinance was adopted.

COMMUNITY FACILITIES					
No Community Facilities Goals were established within the 2008-2012 Short Term Work Program.					

LAND USE					
No Land Use Goals were established within the 2008-2012 Short Term Work Program.					

INTERGOVERNMENTAL COORDINATION					
No Intergovernmental Coordination Goals were established within the 2008-2012 Short Term Work Program.					

CITY OF BARTOW : SHORT-TERM WORK PROGRAM 2013 - 2018

ECONOMIC DEVELOPMENT									
Short Term Work Program Project	Timeframe						Responsible Party	Cost Estimate	Fund Source
	2013	2014	2015	2016	2017	2018			
Coordinate with the Development Authority of Jefferson County to recruit new industries to the area.	√	√	√	√	√	√	City of Bartow & Development Authority	Staff Time*	City Staff Time
Coordinate with the Jefferson County Chamber of Commerce to attract new retail businesses.	√	√	√	√	√	√	City of Bartow & Chamber of Commerce	Staff Time*	City Staff Time

HOUSING									
Short Term Work Program Project	Timeframe						Responsible Party	Cost Estimate	Fund Source
	2013	2014	2015	2016	2017	2018			
The City has identified no potential projects related to this topic.									

CITY OF BARTOW : SHORT-TERM WORK PROGRAM 2013 - 2018

NATURAL & CULTURAL RESOURCES									
Short Term Work Program Project	Timeframe						Responsible Party	Cost Estimate	Fund Source
	2013	2014	2015	2016	2017	2018			
Continue to offer grants to encourage facade improvements for downtown businesses.	√	√	√	√	√	√	City of Bartow	\$500 per applicant	State Grant / General Fund
Construct a historic marker to commemorate Sherman's Trail.		√					City of Bartow	\$2,500	TE Grant Allocation
Renovate a building downtown to create a soda fountain museum.	√						City of Bartow	\$25,000	SPLOST
Advertise the Bartow Museum along state and federal roads	√						City of Bartow / GDOT	\$4,000*	Bartow Community Club

COMMUNITY FACILITIES									
Short Term Work Program Project	Timeframe						Responsible Party	Cost Estimate	Fund Source
	2013	2014	2015	2016	2017	2018			
Upgrade or replace water infrastructure to provide better service to residents.		√	√				City of Bartow	\$300,000	Water Grant
Refurbish the city's elevated water tank.		√	√				City of Bartow	\$125,000*	General Fund / Fed. Grant

CITY OF BARTOW : SHORT-TERM WORK PROGRAM 2013 - 2018

LAND USE									
<i>Short Term Work Program Project</i>	Timeframe						<i>Responsible Party</i>	<i>Cost Estimate</i>	<i>Fund Source</i>
	2013	2014	2015	2016	2017	2018			
The City has identified no potential projects related to this topic.									

INTERGOVERNMENTAL RELATIONS									
<i>Short Term Work Program Project</i>	Timeframe						<i>Responsible Party</i>	<i>Cost Estimate</i>	<i>Fund Source</i>
	2013	2014	2015	2016	2017	2018			
The City will seek opportunities to meet with Jefferson County and other city officials.	√	√	√	√	√	√	City of Bartow	Staff Time	City Staff Time

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SHORT TERM WORK PROGRAM 2013-2018: BACKGROUND AND OVERVIEW

Louisville

Plan Development & Points of Emphasis

Meetings with City Officials took place on the **following dates**:

- April 25, 2013
- June 11, 2013

Significant accomplishments from the previous 2008-2012 Short Term Work Program include:

- The City has re-established its Downtown Development Authority. (see pg. LO-2)
- A new fire-station has been built adjacent to City Hall. (see pg, LO-3)
- The elevated water tank has been refurbished. (see pg, LO-3)
- A new well has been installed to maintain an optimal level of service. (see pg, LO-3)
- New equipment has been purchased for the Public Safety and Public Works department. (see pg, LO-3)

Points of interest in the 2013-2018 Short Term Work Program Update

- Airport improvements are being conducted including a runway extension and GPS approach. (see page, LO-5)
- Downtown Development Authority members are receiving ongoing training. (see page, LO-5)
- A performance stage is being installed at Helen Clark Park. (see page, LO-7)
- A CNG (Natural gas) filling station is being constructed in the city. (see page, LO-7)

The City of Louisville adopted their portion of the Jefferson County Short Term Work Program on October 8, 2013.

- Population 2,493 (2010 Census)
- Area: 3.64 square miles
- Qualified Local Government

* Designated by the Georgia Department of Community Affairs.

CITY OF LOUISVILLE : REPORT OF ACCOMPLISHMENTS 2008 - 2012

ECONOMIC DEVELOPMENT					
<i>Short Term Work Program Project</i>	Status				<i>Comments</i>
	Completed	Underway / Ongoing	Postponed	Not Accomplished	
Improvements to the City airport	√				The perimeter of the airport has been fenced (\$235,531.55). In preparation for a GPS approach system installation, 20.5 acres have been purchased at a cost of \$148,000. A new jet fuel system was installed in 2011.
Re-establishment of Downtown Development Authority	√				The City of Louisville re-established its Downtown Development Authority (DDA).
Provide training for members of the Downtown Development Authority		√			Members of the DDA receive training from the Carl Vinson Institute at the University of Georgia.
Recruit new local businesses*		√			This project is an ongoing City activity. (To be removed from the Short Term Work Program)
Rely on Local Development Fund to support small businesses*		√			This project is an ongoing City activity. (To be removed from the Short Term Work Program)
Work closely with County agencies for business recruitment *		√			This is an ongoing city activity. A recent success of these efforts is the location of a Pizza Hut franchise in the city. (To be removed from the Short Term Work Program)
Continued sponsorship for the Family Connection *		√			This is an ongoing activity the City sponsors through the Job Opportunity Enterprise Program. (To be removed from the Short Term Work Program)
Infrastructure improvements to Industrial Park*		√			The City will continue to make improvements to the industrial park as tenants are found. This is an ongoing activity. (To be removed from the Short Term Work Program)

HOUSING

Improve low & moderate income housing options		√			Community Development Block Grants have been used to either reconstruct or rehabilitate multiple homes throughout the county.
---	--	---	--	--	---

*Please note that there are certain projects listed in the "Report of Accomplishment" that are projects that the community continues on an ongoing or as needed basis and listed as underway/ongoing. These projects will not be carried over to the new Short-Term Work Program.

CITY OF LOUISVILLE : REPORT OF ACCOMPLISHMENTS 2008 - 2012

NATURAL & CULTURAL RESOURCES					
<i>Short Term Work Program Project</i>	Status				<i>Comments</i>
	Completed	Underway / Ongoing	Postponed	Not Accomplished	
Develop design guidelines for the Historic Preservation Commission and a Historic Preservation Ordinance	√				The City has committed itself to historic preservation by assembling a historic preservation commission and adopting a historic preservation ordinance which include design guidelines.
Erosion and Sediment implementation and enforcement	√				These issues are now addressed by ordinance.
Review/revise land use regulations*		√			Land use regulations are revised on an as needed basis. (This is an ongoing activity. To be removed from the Short Term Work Program)

COMMUNITY FACILITIES					
Sewer expansion to better serve LMI population		√			Community Development Block Grants have been used to either reconstruct or rehabilitate multiple homes throughout the city. (This is an ongoing activity. To be removed from the STWP)
Build new fire station	√				The new fire station was completed in 2011 next to City Hall at a cost of \$860,000.
Build new well and refurbishment of elevated water tank	√				A new municipal well was completed in 2012 and the existing water tower was cleaned and painted with funds from multiple sources including a Clean Water grant and GEFA loan.
Upgrade water and sewer meters to digital				√	Funding for upgrades were not available during this five-year period.
Purchase new solid waste equipment	√				The City purchased a new garbage truck in 2012 at a cost of \$124,000.
Make necessary storm-water improvements		√			Storm-water improvements are made on an as needed basis. (This is an ongoing activity. To be removed from the Short Term Work Program)
Purchase new equipment for both the Public Safety and Public Works departments		√			The City of Louisville purchased a total of four new police cars in 2012 and 2013.
Construction of new bathroom facilities at Helen Clark Park				√	The City, in conjunction with the Jefferson County Board of Education, will make improvements to the Helen Clark Park by adding bathrooms at an estimated cost of \$60,000,
Renovations and upgrades to City Offices	√				The new City Hall was completed in 2011 with upgraded equipment and facilities.

*Please note that there are certain projects listed in the "Report of Accomplishment" that are projects that the community continues on an ongoing or as needed basis and listed as underway/ongoing. These projects will not be carried over to the new Short-Term Work Program.

CITY OF LOUISVILLE : REPORT OF ACCOMPLISHMENTS 2008 - 2012

LAND USE

No Land Use Goals were established within the 2008-2012 Short Term Work Program.

INTERGOVERNMENTAL COORDINATION

No Intergovernmental coordination Goals were established within the 2008-2012 Short Term Work Program.

CITY OF LOUISVILLE : SHORT-TERM WORK PROGRAM 2013 - 2018

ECONOMIC DEVELOPMENT									
Short Term Work Program Project	Timeframe						Responsible Party	Cost Estimate	Fund Source
	2013	2014	2015	2016	2017	2018			
Purchase land for ability to have GPS approach	√						City of Louisville	\$148,000*	FAA / GDOT / City of Louisville
Re-mark the airport runway to improve the viability of markings.	√						City of Louisville	\$35,000*	FAA / GDOT / City of Louisville
Seal cracks in airport runway.		√					City of Louisville	\$155,000*	FAA / GDOT / City of Louisville
Continue DDA member training when needed.	√	√	√	√	√	√	City of Louisville & Chamber of Commerce	Staff Time	General Fund
Engage in efforts to improve downtown storefronts.	√	√	√	√	√	√	Louisville Downtown Development Authority	Staff Time	Louisville Downtown Development Authority
Update airport layout plan		√					City of Louisville	\$50,000*	FAA / GDOT/ City of Louisville

HOUSING									
Short Term Work Program Project	Timeframe						Responsible Party	Cost Estimate	Fund Source
	2013	2014	2015	2016	2017	2018			
Continue to improve access to low and moderate income housing to provide housing options for current and future residents.	√	√	√	√	√	√	City of Louisville	\$500,000	General Funds / CHIP / CDBG

CITY OF LOUISVILLE : SHORT-TERM WORK PROGRAM 2013 - 2018

NATURAL & CULTURAL RESOURCES									
Short Term Work Program Project	Timeframe						Responsible Party	Cost Estimate	Fund Source
	2013	2014	2015	2016	2017	2018			
Conduct activities to maintain the newly acquired "Tree City" certification.		√	√	√	√	√	City of Louisville	Staff Time	City Staff Time

COMMUNITY FACILITIES									
Short Term Work Program Project	Timeframe						Responsible Party	Cost Estimate	Fund Source
	2013	2014	2015	2016	2017	2018			
Purchase a street sweeper.				√			City of Louisville	\$85,000	SPLOST
Purchase a brush truck.				√			City of Louisville	\$55,000	SPLOST
Purchase four police cars.	√	√					City of Louisville	\$40,000	SPLOST
Purchase a garbage truck.	√						City of Louisville	\$104,000	SPLOST
Purchase a speed trailer.	√						City of Louisville	\$24,000	COPS Tech Grant
Purchase tornado sirens.	√						City of Louisville	\$45,000	COPS Tech Grant

CITY OF LOUISVILLE : SHORT-TERM WORK PROGRAM 2013 - 2018

COMMUNITY FACILITIES									
Short Term Work Program Project	Timeframe						Responsible Party	Cost Estimate	Fund Source
	2013	2014	2015	2016	2017	2018			
Purchase laptops and printers for the police department.	√						City of Louisville	\$42,000	COPS Grant
Purchase surveillance equipment.	√						City of Louisville	\$33,750	COPS Grant
In conjunction with the Jefferson County Board of Education, install ADA compliant bathrooms facilities at Helen Clark Park.	√						City of Louisville / Board of Education	\$80,000*	SPLOST
Construct a performance stage at Helen Clark Park.		√					City of Louisville	\$150,000	SPLOST
Install a pond system lift station as part of sewerage upgrades.				√			City of Louisville	\$75,000	SPLOST
Upgrade water treatment facilities will be undergoing upgrades.		√					City of Louisville	\$300,000	GIF Grant / Loan
Construct a four-lane by-pass.				√	√		Georgia DOT	N/A	TSPLOST / Georgia DOT
In conjunction with the Jefferson County Board of Education and Jefferson County, construct a natural gas filling station.		√	√				City of Louisville / BOE / Jefferson County	\$400,000*	General Funds / Municipal Gas Authority of Georgia
Conduct street repairs on 10th street & Mimosa Street.	√	√	√				City of Louisville	\$300,000	TSPLOST / LMIG
Pave Par Lane and Duffers Drive.	√						City of Louisville	\$500,000	Georgia DOT Grant
Pave First Street.				√	√		City of Louisville	\$250,000	TSPLOST
Resurface basketball courts.			√				Jefferson County	\$15,000	SPLOST
Seek funding for the development of center city recreational opportunities that link downtown to Revolutionary War cemetery and the creek				√			Jefferson County	Staff Time	Recreational Trails Fund / TSPLOST / TAP
Implement streetscape enhancements that conform to center city conceptual designs (see Land Use LO-8), improve safety and aesthetics, and support multiple modes of transportation				√			Jefferson County	N/A	TSPLOST / TAP

CITY OF LOUISVILLE : SHORT-TERM WORK PROGRAM 2013- 2018

LAND USE									
<i>Short Term Work Program Project</i>	<i>Timeframe</i>						<i>Responsible Party</i>	<i>Cost Estimate</i>	<i>Fund Source</i>
	2013	2014	2015	2016	2017	2018			
Develop a conceptual design plan for center city streetscapes, trails, park development, and other facilities that enhance community recreation, tourism, and other quality of life measures.	√	√					City of Louisville	\$25,000	General Funds
Amend land development ordinance provisions to support conceptual center city enhancements.		√	√				City of Louisville	Staff time	City Staff Time

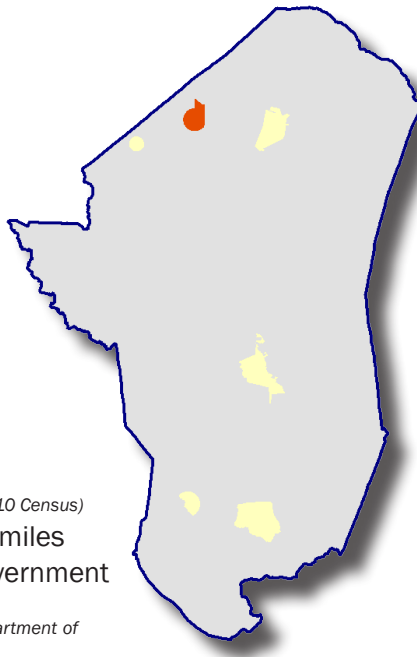
INTERGOVERNMENTAL RELATIONS									
<i>Short Term Work Program Project</i>	<i>Timeframe</i>						<i>Responsible Party</i>	<i>Cost Estimate</i>	<i>Fund Source</i>
	2013	2014	2015	2016	2017	2018			
Increase the number of opportunities for interaction between county and city officials	√	√	√	√	√	√	City of Louisville	Staff Time	City Staff Time



SHORT TERM WORK PROGRAM 2013-2018: BACKGROUND AND OVERVIEW

Stapleton

Plan Development & Points of Emphasis



- Population 438 (2010 Census)
- Area: 1.73 square miles
- Qualified Local Government

* Designated by the Georgia Department of Community Affairs.

Meetings with City Officials took place on the **following dates**:

- May 2, 2013
- July 12, 2013

Significant accomplishments from the previous 2008-2012 Short Term Work Program include:

- The City has upgraded and repaired the water system. (see pg, SA-1)
- Upgrades to the elevated water tank have been completed. (see pg, SA-1)
- Fire hydrants have been installed and renovated. (see pg, SA-1)

Points of interest in the 2013-2018 Short Term Work Program Update

- Renovate the Stapleton Gym to become a community center. (see pg, SA-4)

The City of Stapleton adopted their portion of the Jefferson County Short Term Work Program on September 12, 2013.

CITY OF STAPLETON : REPORT OF ACCOMPLISHMENTS 2008 - 2012

ECONOMIC DEVELOPMENT

Short Term Work Program Project	Status				Comments
	Completed	Underway / Ongoing	Postponed	Not Accomplished	

No Goals for Community Facilities Were Established for the 2008-2012 Short Term Work Program

HOUSING

Improvements to low and moderate income housing		√			A total of 6 homes have been rehabilitated and 4 homes have been reconstructed using CHIP/ CDBG and local funds.
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NATURAL & CULTURAL RESOURCES

Develop and adopt uniform county-wide floodplain ordinance				√	Support for the ordinance was limited and no ordinance was adopted.
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COMMUNITY FACILITIES

Water system repair and upgrades		√			The repair and upgrade of the City water system continues on an as-needed basis.
Renovation of the elevated water tank				√	A lack of funding has forced this project to be placed on hold until funding is available.
Fire hydrant installation and renovation*		√			Funding has allowed for some hydrants to be installed in 2010. The project will continue subject to future funding. (To be removed from the Short Term Work Program)

LAND USE

No Land Use Goals were established within the 2008-2012 Short Term Work Program.

INTERGOVERNMENTAL COORDINATION

No Intergovernmental Coordination Goals were established within the 2008-2012 Short Term Work Program.

*Please note that there are certain projects listed in the "Report of Accomplishment" that are projects that the community continues on an ongoing or as needed basis and listed as underway/ongoing. These projects will not be carried over to the new Short-Term Work Program.

CITY OF STAPLETON : SHORT-TERM WORK PROGRAM 2013 - 2018

ECONOMIC DEVELOPMENT									
Short Term Work Program Project	Timeframe						Responsible Party	Cost Estimate	Fund Source
	2013	2014	2015	2016	2017	2018			
Coordinate with the Development Authority of Jefferson County to recruit new industries to the area.	√	√	√	√	√	√	City of Stapleton	Staff Time	City Staff Time
Coordinate with the Jefferson County Chamber of Commerce to attract new retail businesses.	√	√	√	√	√	√	City of Stapleton	Staff Time	City Staff Time

HOUSING									
Short Term Work Program Project	Timeframe						Responsible Party	Cost Estimate	Fund Source
	2013	2014	2015	2016	2017	2018			
Continue to improve access to low and moderate income housing to provide housing options for current and future residents.	√	√	√	√	√	√	City of Stapleton	\$150,000	CDBG / CHIP / General Funds

NATURAL & CULTURAL RESOURCES									
Short Term Work Program Project	Timeframe						Responsible Party	Cost Estimate	Fund Source
	2013	2014	2015	2016	2017	2018			
Rehabilitate the Stapleton city-owned gym.				√	√		City of Stapleton	\$25,000	CDBG / General Fund

CITY OF STAPLETON : SHORT-TERM WORK PROGRAM 2013 - 2018

COMMUNITY FACILITIES									
<i>Short Term Work Program Project</i>	<i>Timeframe</i>						<i>Responsible Party</i>	<i>Cost Estimate</i>	<i>Fund Source</i>
	2013	2014	2015	2016	2017	2018			
Upgrade the water system to continue to provide adequate service to residents.		√	√				City of Stapleton	\$150,000	Grant Funds
Place a water cooler and grill in the city park for the enjoyment of patrons.		√					City of Stapleton	\$10,000	Grant Funds
Upgrade restroom facilities at the city park to include ADA facilities.			√				City of Stapleton	\$25,000	Grant Funds
Pave Stapleton Acres Road.						√	City of Stapleton	\$100,000	LMIG
Extend water lines along Stapleton Acres Road and in other locations.		√	√				City of Stapleton	\$250,000	CDBG
Paved Highway 102 to the Glascock County line.	√						GDOT	\$350,000	TSPLOST

LAND USE									
<i>Short Term Work Program Project</i>	<i>Timeframe</i>						<i>Responsible Party</i>	<i>Cost Estimate</i>	<i>Fund Source</i>
	2013	2014	2015	2016	2017	2018			
The City has identified no potential projects related to this topic.									

CITY OF STAPLETON : SHORT-TERM WORK PROGRAM 2013 - 2018

INTERGOVERNMENTAL RELATIONS									
Short Term Work Program Project	Timeframe						Responsible Party	Cost Estimate	Fund Source
	2013	2014	2015	2016	2017	2018			
Continue to seek opportunities to meet with Jefferson County and other city officials.	√	√	√	√	√	√	Staff Time	City of Stapleton	City Staff Time

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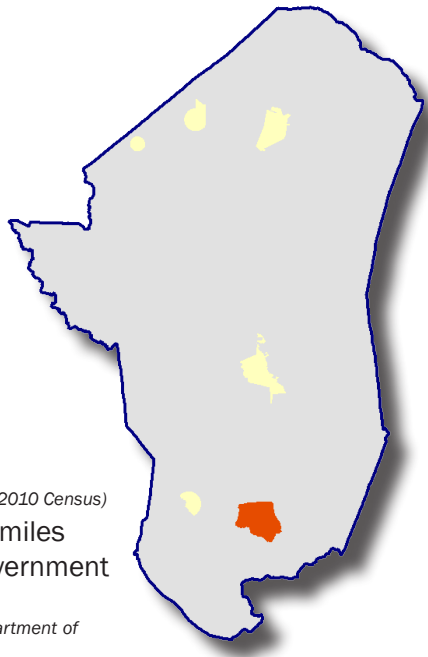


WADELY

SHORT TERM WORK PROGRAM 2013-2018: BACKGROUND AND OVERVIEW

Wadley

Plan Development & Points of Emphasis



- Population 2,061 (2010 Census)
- Area: 4.59 square miles
- Qualified Local Government

* Designated by the Georgia Department of Community Affairs.

Meetings with City Officials took place on the **following dates**:

- May 2, 2013
- June 28, 2013

Significant accomplishments from the previous Short Term Work Program include:

- An Industrial Park has been established within the City. (see pg, WA-2)
- Infrastructure has been located in the industrial park. (see pg, WA-2)

Points of interest in the Short Term Work Program Update

- The "Old Wadley High School" will be renovated to house community services. (see pg, (WA-4)
- The train car, located behind the new city hall, will become a visitor's center. (see pg, WA-4)
- Mixed-used zoning will be introduced in the zoning ordinance. (see pg, WA-5)
-

The City of Wadley adopted their portion of the Jefferson County Short Term Work Program on December 11, 2013.

CITY OF WADLEY : REPORT OF ACCOMPLISHMENTS 2008 - 2012

ECONOMIC DEVELOPMENT

<i>Short Term Work Program Project</i>	Status				Comments
	Completed	Underway / Ongoing	Postponed	Not Accomplished	
Establish an Industrial Park within the city limits	√				The city has purchased land and established an industrial park.
Recruit local businesses		√			The city is working with the Jefferson County Chamber of Commerce to attract businesses to with a focus on downtown.
Improve infrastructure at Industrial Park		√			The city is now actively working on improving infrastructure at the industrial park.

HOUSING

Improve low & moderate income housing options		√			A total of 6 homes have been rehabilitated and 4 homes have been reconstructed using CHIP/CDBG and local funds.
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NATURAL & CULTURAL RESOURCES

Facade improvements to buildings located in Downtown		√			The City has funded the painting of several buildings downtown.
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COMMUNITY FACILITIES

No Goals for Community Facilities Were Established for the 2008-2012 Short Term Work Program					
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LAND USE

No Land Use Goals Were Established for the 2008-2012 Short Term Work Program					
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INTERGOVERNMENTAL COORDINATION

No Intergovernmental Coordination Goals Were Established for the 2008-2012 Short Term Work Program					
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CITY OF WADLEY : SHORT-TERM WORK PROGRAM 2013 - 2018

ECONOMIC DEVELOPMENT									
Short Term Work Program Project	Timeframe						Responsible Party	Cost Estimates	Fund Source
	2013	2014	2015	2016	2017	2018			
The City is actively seeking to annex property into the municipal limits	√	√	√	√	√	√	City of Wadley	Staff Time	City Staff Time
Revise land use regulations as needed.	√	√	√	√	√	√	City of Wadley	Staff Time	City Staff Time
Recruit businesses with an emphasis to placing more businesses in downtown Wadley	√	√	√	√	√	√	City of Wadley Chamber of Commerce	Staff Time	City Staff Time
Work to attract industries to the recently established industrial park				√	√	√	City of Wadley / Development Authority	Staff Time	City Staff Time

HOUSING									
Short Term Work Program Project	Timeframe						Responsible Party	Cost Estimate	Funding Source
	2013	2014	2015	2016	2017	2018			
Continue to improve access to low and moderate income housing for current and future residents.	√	√	√	√	√	√	City of Wadley	\$150,000	CHIP / CDBG Funds

CITY OF WADLEY : SHORT-TERM WORK PROGRAM 2013 - 2018

NATURAL & CULTURAL RESOURCES									
Short Term Work Program Project	Timeframe						Responsible Party	Cost Estimates	Fund Source
	2013	2014	2015	2016	2017	2018			
Identify houses along South Main Street of historic significance with the intention of creating a historic district.		√	√				City of Wadley	\$50,000	SPLST / General Funds
Place the Old Wadley Middle/High School on the National Register of Historic Places.			√				City of Wadley	Staff Time	City Staff Time

COMMUNITY FACILITIES									
Short Term Work Program Project	Timeframe						Responsible Party	Cost Estimates	Fund Source
	2013	2014	2015	2016	2017	2018			
Rehabilitate the "Old Wadley Middle/High School" for the purpose of creating a community center.			√				City of Wadley	\$150,000	Grant Funds
Establish a senior center.			√	√	√	√	City of Wadley	\$250,000	General Funds / Staff Time
Upgrade sewerage to provide appropriate capacity.	√	√		√	√		City of Wadley	\$100,000	CDBG
Complete drainage and road improvements along MLK and Butts Streets.	√						City of Wadley	\$100,000	TE Grant
Renovate the Train Car (located behind the new city hall) to house a visitor's center.				√			City of Wadley	\$2,500 - \$10,000	Local Funds / Grant Funds
Improve Barger Street and other local streets.			√				City of Wadley	\$50,000	TE Grant
Water Line Improvements along roadways				√			City of Wadley	\$500,000*	CDBG
Road repairs on Railroad and Calhoun					√	√	GDOT	\$100,000	TPSLOST / LMIG

CITY OF WADLEY : SHORT-TERM WORK PROGRAM 2013 - 2018

LAND USE									
<i>Short Term Work Program Project</i>	<i>Timeframe</i>						<i>Responsible Party</i>	<i>Cost Estimates</i>	<i>Fund Source</i>
	2013	2014	2015	2016	2017	2018			
Annex property along Cooper Road and near the Lincoln Park Area into the municipal limits.			√	√			City of Wadley	Staff Time	City Staff Time
Revise land use regulations on an as-needed basis	√	√	√	√	√	√	City of Wadley	Staff Time	City Staff Time
Draft a downtown master plan.						√	City of Wadley	\$20,000 - \$50,000	General Funds
Amend the zoning ordinance to allow mixed-use buildings downtown for the purposes of revitalization.		√					City of Wadley	Staff Time	City Staff Time
Focus residential development along Calhoun Street with the possibility of some mixed-use development also occurring.		√	√	√	√		City of Wadley	Staff Time	City Staff Time

INTERGOVERNMENTAL RELATIONS									
<i>Short Term Work Program Project</i>	<i>Timeframe</i>						<i>Responsible Party</i>	<i>Cost Estimates</i>	<i>Fund Source</i>
	2013	2014	2015	2016	2017	2018			
Continue to seek opportunities to meet with Jefferson County and other city officials.	√	√	√	√	√	√	City of Wadley	Staff Time	City Staff Time

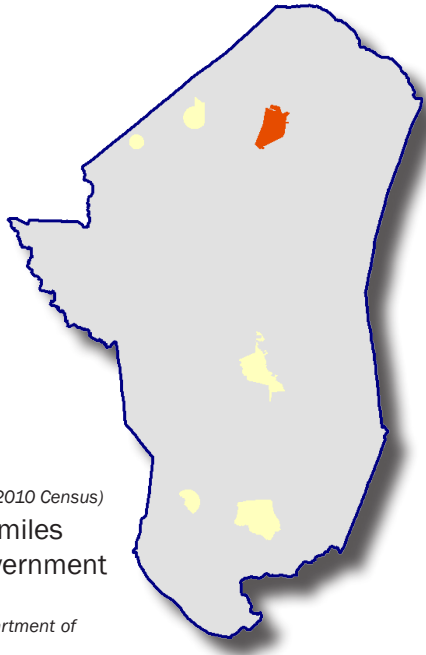
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SHORT TERM WORK PROGRAM 2013-2018: BACKGROUND AND OVERVIEW

Wrens

Plan Development & Points of Emphasis



- Population 2,187 (2010 Census)
- Area: 3.08 square miles
- Qualified Local Government

* Designated by the Georgia Department of Community Affairs.

Meetings with City Officials took place on the **following dates**:

- April 22, 2013
- June 27, 2013

Significant accomplishments from the previous 2008-2012 Short Term Work Program include:

- Members of the Downtown Development Authority receive training on an on-going basis. (see pg, WR-2)
- A Revolving Loan Grant fund for small businesses development has been established.(see pg, WR-2)
- The municipal airport has begun the process of improving its facilities. (see pg, WR-2)

Points of interest in the 2013-2018 Short Term Work Program Update

- The City Airport is undergoing multiple improvements and upgrades. (see page, WR-3)
- Quarterly meetings are held with a committee to discuss land use within the city. (see page, WR-4)

The City of Wrens adopted their portion of the Jefferson County Short Term Work Program on October 10, 2013.

CITY OF WRENS : REPORT OF ACCOMPLISHMENTS 2008 - 2012

ECONOMIC DEVELOPMENT

<i>Short Term Work Program Project</i>	Status				<i>Comments</i>
	Completed	Underway	Postponed	Not Accomplished	
Recruitment of new businesses		√			A total of nine (9) new businesses have opened in Wrens since 2008.
Recruitment of new businesses - Revolving Loan Fund Grant for local development of small businesses				√	Georgia DCA requested that these grant funds be returned, thus ending the project.
Training for members of the Downtown Development Authority				√	The Downtown Development Authority no longer exists in Wrens.
Airport Improvements - Crack, Seal, and Striping	√				Completed in conjunction with the Georgia Department of Transportation.
Airport Improvements - Land Acquisition		√			This is an ongoing project.

HOUSING

Improve low & moderate income housing options		√			Through an ongoing CHIP grant, the City of Wrens has completed renovations to three (3) qualified low income homes.
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NATURAL & CULTURAL RESOURCES

Develop and adopt uniform county-wide floodplain ordinance				√	Support for the ordinance was limited and no ordinance was adopted.
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COMMUNITY FACILITIES

Equipment Acquisition - New Water Tank				√	A new water tank was not needed at this point as Wrens has partnered with the Development Authority of Jefferson County for a commercial well with access for city use.
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LAND USE

No Land Use Goals were established within the 2008-2012 Short Term Work Program.					
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INTERGOVERNMENTAL COORDINATION

No Intergovernmental Coordination Goals were established within the 2008-2012 Short Term Work Program.					
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CITY OF WRENS : SHORT-TERM WORK PROGRAM 2013 - 2018

ECONOMIC DEVELOPMENT									
<i>Short Term Work Program Project</i>	<i>Timeframe</i>						<i>Responsible Party</i>	<i>Cost Estimates</i>	<i>Fund Source</i>
	2013	2014	2015	2016	2017	2018			
Actively recruit new local businesses.	√	√	√	√	√	√	City & Chamber of Commerce	Staff Time	City Staff Time
Complete an environmental assessment as part of improvements to city airport.	√						City of Wrens	\$70,000	Combination of Federal / State / General Funds
Conduct a survey to measure demand for a T-hanger.	√						City of Wrens	\$7,500	Combination of Federal / State / General Funds
Implement phased airport improvements such as a runway extension, pavement rehabilitation, fencing for a fuel farm, runway lighting, etc.		√					City of Wrens	\$4,087,500	Combination of Federal / State / General Funds
Implement phased airport improvements such as a fuel farm access road plan, fencing design, pavement rehabilitation, parallel taxiway, T-Hanger, update of ALP, etc.			√				City of Wrens	\$1,195,000	Combination of Federal / State / General Funds
Implement phased airport improvements such as security fencing, design of fuel farm, design of fuel farm access road, design of security fencing, etc.				√			City of Wrens	\$135,000	Combination of Federal / State / General Funds
Implement phased airport improvements such as perimeter security fencing - phase II, fuel farm & access road engineering, etc.					√		City of Wrens	\$530,000	Combination of Federal / State / General Funds

HOUSING									
<i>Short Term Work Program Project</i>	<i>Timeframe</i>						<i>Responsible Party</i>	<i>Cost Estimates</i>	<i>Fund Source</i>
	2013	2014	2015	2016	2017	2018			
Continue to improve access to low and moderate income housing to provide housing options for current and future residents.	√	√	√	√	√	√	City of Wrens	\$350,000	CDBG / CHIP Funds

CITY OF WRENS : SHORT-TERM WORK PROGRAM 2013 - 2018

NATURAL & CULTURAL RESOURCES									
Short Term Work Program Project	Timeframe						Responsible Party	Cost Estimates	Fund Source
	2013	2014	2015	2016	2017	2018			
The Johnson Lake facility at Memorial Lake will be upgraded.			√				City of Wrens	\$35,000	General Funds / SPLOST

COMMUNITY FACILITIES									
Short Term Work Program Project	Timeframe						Responsible Party	Cost Estimates	Fund Source
	2013	2014	2015	2016	2017	2018			
Acquire new police cars on a bi-annual basis.	√		√		√		City of Wrens	\$15,000	SPLOST

LAND USE									
Short Term Work Program Project	Timeframe						Responsible Party	Cost Estimates	Fund Source
	2013	2014	2015	2016	2017	2018			
Continue to train Planning and Zoning Commissioners at the UGA Carl Vinson Institute of Government on an as-needed basis.	√						City of Wrens	Staff Time	General Funds
Hold quarterly meetings regarding land use in Wrens	√	√	√	√	√	√	City of Wrens	Staff Time	City Staff Time

CITY OF WRENS : SHORT-TERM WORK PROGRAM 2013 - 2018

INTERGOVERNMENTAL RELATIONS									
<i>Short Term Work Program Project</i>	<i>Timeframe</i>						<i>Responsible Party</i>	<i>Cost Estimates</i>	<i>Fund Source</i>
	2013	2014	2015	2016	2017	2018			
Continue to seek opportunities to meet with Jefferson County and other city officials.	√	√	√	√	√	√	City of Wrens	Staff Time	City Staff Time

JEFFERSON COUNTY
RESOLUTION OF ADOPTION

Adoption of the Jefferson County Joint Short Term Work Program Update (2013-2018)


WHEREAS, Jefferson County has completed a comprehensive plan five-year short-term work program update for the years 2013 through 2018; and,

WHEREAS, the short-term work program update was prepared in accordance with the Rules and Procedures of the Georgia Department of Community Affairs; and,

WHEREAS, the short-term work program update has been reviewed by the Central Savannah River Area Regional Commission and the Georgia Department of Community Affairs and found to be in compliance with the *Standards and Procedures for Local Comprehensive Planning*;

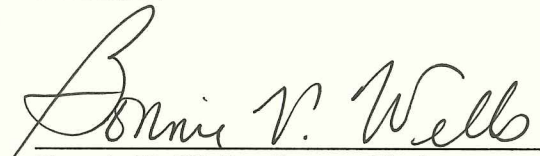
BE IT THEREFORE RESOLVED, that the Jefferson County Board of Commissioners does hereby adopt the Jefferson County section of the *Jefferson County Joint Short-Term Work Program Update (2013-2018)* and submit the short-term work program update document and a copy of this resolution to the Central Savannah River Area Regional Commission for provision to the Georgia Department of Community Affairs.

Adopted this 15TH day of OCT, 2013



Mitchell McGraw, Chairman
Jefferson County Board of Commissioners

ATTEST:



Bonnie V. Wells, County Clerk
Jefferson County



CITY OF AVERA, GEORGIA
RESOLUTION OF ADOPTION

Adoption of the Jefferson County Joint Short Term Work Program Update (2013-2018)

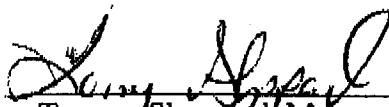
WHEREAS, The City of Avera, Georgia has completed a comprehensive plan five-year short-term work program update for the years 2013 through 2018; and,

WHEREAS, the short-term work program update was prepared in accordance with the Rules and Procedures of the Georgia Department of Community Affairs; and,

WHEREAS, the short-term work program update has been reviewed by the Central Savannah River Area Regional Commission and the Georgia Department of Community Affairs and found to be in compliance with the *Standards and Procedures for Local Comprehensive Planning*;

BE IT THEREFORE RESOLVED, that the Avera City Council does hereby adopt the City of Avera section of the *Jefferson County Joint Short-Term Work Program Update (2013-2018)* and submit the short-term work program update document and a copy of this resolution to the Central Savannah River Area Regional Commission for provision to the Georgia Department of Community Affairs.

Adopted this 7 day of Oct., 2013



Tommy Sheppard, Mayor
City of Avera

ATTEST:



Amy Hadden, City Clerk
City of Avera

CITY OF BARTOW, GEORGIA

RESOLUTION OF ADOPTION

Adoption of the Jefferson County Joint Short Term Work Program Update (2013-2018)

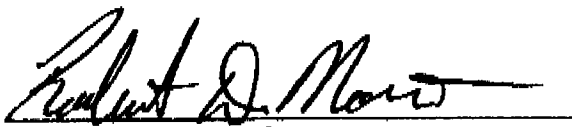
WHEREAS, The City of Bartow, Georgia has completed a comprehensive plan five-year short-term work program update for the years 2013 through 2018; and,

WHEREAS, the short-term work program update was prepared in accordance with the Rules and Procedures of the Georgia Department of Community Affairs; and,

WHEREAS, the short-term work program update has been reviewed by the Central Savannah River Area Regional Commission and the Georgia Department of Community Affairs and found to be in compliance with the *Standards and Procedures for Local Comprehensive Planning*;

BE IT THEREFORE RESOLVED, that the Bartow City Council does hereby adopt the City of Bartow section of the *Jefferson County Joint Short-Term Work Program Update (2013-2018)* and submit the short-term work program update document and a copy of this resolution to the Central Savannah River Area Regional Commission for provision to the Georgia Department of Community Affairs.

Adopted this 28 day of Oct., 2013


Robert D. Morris, Mayor
City of Bartow

ATTEST:


Susan Scarboro, City Clerk
City of Bartow

CITY OF LOUISVILLE, GEORGIA

RESOLUTION OF ADOPTION

Adoption of the Jefferson County Joint Short Term Work Program Update (2013-2018)

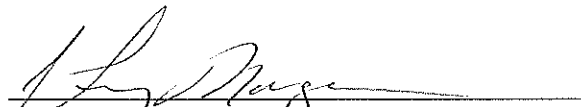
WHEREAS, The City of Louisville, Georgia has completed a comprehensive plan five-year short-term work program update for the years 2013 through 2018; and,

WHEREAS, the short-term work program update was prepared in accordance with the Rules and Procedures of the Georgia Department of Community Affairs; and,

WHEREAS, the short-term work program update has been reviewed by the Central Savannah River Area Regional Commission and the Georgia Department of Community Affairs and found to be in compliance with the *Standards and Procedures for Local Comprehensive Planning*;

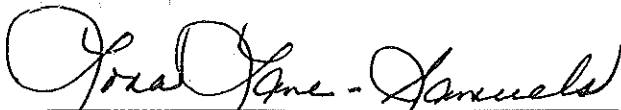
BE IT THEREFORE RESOLVED, that the Louisville City Council does hereby adopt the City of Louisville section of the *Jefferson County Joint Short-Term Work Program Update (2013-2018)* and submit the short-term work program update document and a copy of this resolution to the Central Savannah River Area Regional Commission for provision to the Georgia Department of Community Affairs.

Adopted this 8th day of Oct, 2013



Larry Morgan, Mayor
City of Louisville

ATTEST:



Eona Lane-Samuels, City Clerk
City of Louisville

CITY OF STAPLETON, GEORGIA**RESOLUTION OF ADOPTION*****Adoption of the Jefferson County Joint Short Term Work Program Update (2013-2018)***

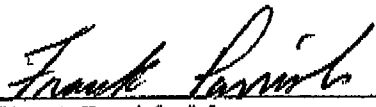
WHEREAS, The City of Stapleton, Georgia has completed a comprehensive plan five-year short-term work program update for the years 2013 through 2018; and,

WHEREAS, the short-term work program update was prepared in accordance with the Rules and Procedures of the Georgia Department of Community Affairs; and,

WHEREAS, the short-term work program update has been reviewed by the Central Savannah River Area Regional Commission and the Georgia Department of Community Affairs and found to be in compliance with the *Standards and Procedures for Local Comprehensive Planning*;

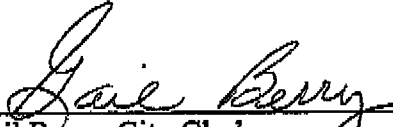
BE IT THEREFORE RESOLVED, that the Stapleton City Council does hereby adopt the City of Stapleton section of the *Jefferson County Joint Short-Term Work Program Update (2013-2018)* and submit the short-term work program update document and a copy of this resolution to the Central Savannah River Area Regional Commission for provision to the Georgia Department of Community Affairs.

Adopted this 10 day of Oct., 2013



Frank Parrish, Mayor
City of Stapleton

ATTEST:



Gail Berry, City Clerk
City of Stapleton

CITY OF WADLEY, GEORGIA

RESOLUTION OF ADOPTION

Adoption of the Jefferson County Joint Short Term Work Program Update (2013-2018)

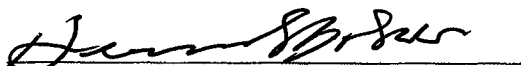
WHEREAS, The City of Wadley, Georgia has completed a comprehensive plan five-year short-term work program update for the years 2013 through 2018; and,

WHEREAS, the short-term work program update was prepared in accordance with the Rules and Procedures of the Georgia Department of Community Affairs; and,

WHEREAS, the short-term work program update has been reviewed by the Central Savannah River Area Regional Commission and the Georgia Department of Community Affairs and found to be in compliance with the *Standards and Procedures for Local Comprehensive Planning*;

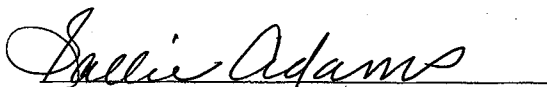
BE IT THEREFORE RESOLVED, that the Wadley City Council does hereby adopt the City of Wadley section of the *Jefferson County Joint Short-Term Work Program Update (2013-2018)* and submit the short-term work program update document and a copy of this resolution to the Central Savannah River Area Regional Commission for provision to the Georgia Department of Community Affairs.

Adopted this 17th day of Dec., 2013



Herman Baker, Mayor
City of Wadley

ATTEST:



Sallie Adams, City Clerk
City of Wadley

CITY OF WRENS, GEORGIA

RESOLUTION OF ADOPTION

Adoption of the Jefferson County Joint Short Term Work Program Update (2013-2018)

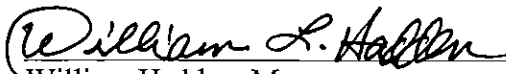
WHEREAS, The City of Wrens, Georgia has completed a comprehensive plan five-year short-term work program update for the years 2013 through 2018; and,

WHEREAS, the short-term work program update was prepared in accordance with the Rules and Procedures of the Georgia Department of Community Affairs; and,

WHEREAS, the short-term work program update has been reviewed by the Central Savannah River Area Regional Commission and the Georgia Department of Community Affairs and found to be in compliance with the *Standards and Procedures for Local Comprehensive Planning*;

BE IT THEREFORE RESOLVED, that the Wrens City Council does hereby adopt the City of Wrens section of the *Jefferson County Joint Short-Term Work Program Update (2013-2018)* and submit the short-term work program update document and a copy of this resolution to the Central Savannah River Area Regional Commission for provision to the Georgia Department of Community Affairs.

Adopted this 10th day of Oct, 2013



William Hadden, Mayor
City of Wrens

ATTEST:



Jancee Hodge, City Clerk
City of Wrens