

AUGUSTA-RICHMOND COUNTY, SHORT TERM WORK PROGRAM: 2008-2012
REPORT OF ACCOMPLISHMENTS

Project	Year of Implementation					Responsibility	Approx. Cost	Funding Source	Status	Comments
	2008	2009	2010	2011	2012					
LAND USE / GROWTH MANAGEMENT										
Conduct more detailed studies of character areas, neighborhoods, activity centers or other areas as necessary				■	■	Neighborhood Associations, Planning Commission, Other Stakeholders, Consultant	\$1.1 M	HUD, FHWA, City	Ongoing	Consultant working on the Augusta Sustainable Development Implementation Program Planning Projects
Evaluate the feasibility and merits of establishing mixed-use districts, Conservation districts or other types of overlay zones in various parts of the city	■	■	■	■	■	Neighborhood Associations, Planning Commission, Other Stakeholders	Staff Time	City	Ongoing	One overlay district established in Laney-Walker / Bethlehem revitalization area
Update zoning map to reflect Community Agenda, existing land use and other relevant considerations	■	■	■	■	■	City Commission, Planning Commission	Staff Time	City	Ongoing	Rezoning applications processed on a monthly basis
Update local zoning and development ordinances as necessary to achieve quality growth	■	■	■	■	■	City Commission, Planning Commission	Staff Time	City	Ongoing	Zoning ordinance and other development regulations amended as necessary
Address growth management issues through use of the Georgia Quality Growth Partnership's <i>Smart Growth Toolkit</i>	■	■	■	■	■	City Commission, Planning Commission	Staff Time	City	Ongoing	Smart growth concepts being used in the Augusta Sustainable Development Implementation Program

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Identify other suburban sites for infill development or redevelopment		■	■			City Commission, Planning Commission, Other stakeholders, Consultant	\$500,000	City	Completed	Consultant completed The Augusta Sustainable Development Agenda in October 2010
Continue cooperation with adjacent communities and Fort Gordon regarding land use and re-zoning actions and other initiatives	■	■	■	■	■	City, Fort Gordon and adjacent communities	Staff Time	City, Fort Gordon	Ongoing	Fort Gordon and adjacent communities consulted on land use and zoning actions; City now providing water and sewer service on the post.
HOUSING										
Continue to implement modernization projects at Augusta Housing Authority sites	■	■	■	■	■	Augusta Housing Authority (AHA)	\$8.0 M	HUD	Ongoing	Modernization projects completed at several AHA sites
Develop and implement mixed-income housing projects at identified sites	■	■	■	■	■	Augusta Housing Authority (AHA), Augusta Affordable Housing Corp.	NA	Tax Credits, Private Sector	Ongoing	Phases 1 and 2 of Walton Oaks project complete and occupied
Rehabilitate 125 housing units for low income homeowners	■	■	■	■	■	HCD	\$2.0 M	HUD, Program Income	Completed	Rehabilitated a total of 55 units for homeowners
Rehabilitate 50 housing units for low income renters	■	■	■	■	■	HCD	\$30,000	HUD, Program Income	Completed	Rehabilitated two renter-occupied units

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	2008	2009	2010	2011	2012					
Complete emergency repairs on 100 housing units occupied by low income households	■	■	■	■	■	HCD	\$219,298	HUD, Program Income	Completed	Emergency repairs to 55 housing units
Provide downpayment assistance to 150 first-time homebuyers	■	■	■	■	■	HCD	\$1.5 M	HUD	Completed	Provided downpayment assistance to 231 first-time homebuyers
Demolish 200 dilapidated housing units and rebuild new units on site for low income homeowners	■	■	■	■	■	Augusta License and Inspection Dept.	\$1.04 M	City, CDBG	Ongoing	243 dilapidated housing units demolished
Develop and implement new and renovated housing projects in target areas per adopted plans and implementation plans.	■	■	■	■	■	City, CHDOs, Other Non-Profits, Private Developers	1.2M	HUD Funding	Completed	Total of 54 housing units constructed and / or rehabilitated in target areas.
Develop and implement economic development projects in target areas per adopted Neighborhood Revitalization Strategy and other initiatives			■	■		HUD, Non-Profits, Private Sector	\$415,000	CDBG & CDBG-R	Completed two projects	Laney Enterprise Center (Antioch Ministries – Incubator) Total Cost: \$517,500
							\$180,000	Economic Development Incentive Grant (EDI)		HEAL Complex (Paine College) Total Cost:\$7,801,015
Continue code enforcement program in the inner-city target area	■	■	■	■	■	Augusta License & Inspection Department	N/A	City	Ongoing	Total of 28,966 cases made during the period

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	2008	2009	2010	2011	2012					
Acquire tax delinquent and abandoned properties through the Augusta Land Bank Authority for use in constructing affordable housing	■	■	■	■	■	Land Bank Authority	N/A	CDBG, City	Ongoing	Augusta Land Bank Authority acquired 262 parcels between 2008 and 2012 through purchase, donation or foreclosure.
ECONOMIC DEVELOPMENT										
Attract industry to the Augusta Corporate Park	■	■	■	■	■	County Development Authority, City	Staff Time	County Develop Auth., Chamber, City	Ongoing	First tenant, Starbucks, broke ground on plant in July 2012
Implement downtown revitalization projects as outlined in the <i>Joint Master Plan for the Augusta, GA and North Augusta, SC Regional Urban Core</i>	■	■	■	■	■	City, DDA, AT, Private	N/A	City, DDA, AT, Private	Ongoing	Detailed planning being worked on by project committees
Implement enhancement projects on gateways into the city	■	■	■	■	■	City, CVB, GAP, Chamber, Private	N/A	City, CVB, GAP, Chamber, Private	Ongoing	Established Garden City Improvement Fund; Completed projects on Wheeler Road, Greene St., St Sebastian Way
Attract new missions / partnerships to Fort Gordon	■	■	■	■	■	Fort Gordon, Chamber, City, CSRA Alliance for Fort Gordon	N/A	City, Private Sector, Others	Ongoing	Expansion of national security operations completed in 2011
Implement plan for redevelopment of former Regency Mall site	■	■	■	■	■	City, Non-Profit	NA	City, Non-Profit	Incomplete	Development of flood control impoundment on Rocky Creek expected to generate interest in

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										redevelopment of mall property.
New developments related to Bio-business and / or biomedical research and technology park.	■	■	■	■	■	Georgia Medical Center Authority, GRU	NA	Georgia Medical Center Authority	Three (3) companies graduated from bio-business center	State funding eliminated for GMCA, but Authority to continue work by partnering with other agencies
CULTURAL AND HISTORIC RESOURCES										
Complete Downtown Augusta Walking Tour Brochures	■	■	■			City, Historic Augusta, Inc.	\$20,000	City, DNR	Complete	Completed Phases I and II
Issue Certificates of Appropriateness for 325 projects in local historic districts	■	■	■	■	■	Historic Preservation Commission	Staff Time	City, Historic Augusta, Inc.	Ongoing	Augusta HPC reviewed 294 COAs during the period
Complete update of historic resource survey of the Harrisburg-West End Historic District	■	■	■	■	■	City, Consultant	\$30,000	DNR, City	Complete	Phases 1, 2 & 3 of Harrisburg survey. Also Summerville Phase 1
Update Augusta Historic Preservation Plan (c. 1991)			■	■		City, Consultant, Community Stakeholders	NA	DNR, City	Incomplete	Historic district survey work a higher priority
Evaluate the feasibility of using conservation districts as an alternative to historic district designation in some neighborhoods		■	■			Historic Preservation Commission, Historic Augusta, Inc.	Staff Time	HPC, Historic Augusta, Inc.	Incomplete	Overlay zoning being considered as a viable alternative.

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GREENSPACE AND NATURAL RESOURCES										
Continue to participate in the Georgia Greenspace Program and protection of environmentally sensitive lands as open space	■	■	■	■	■	Central Savannah River Land Trust, City	N/A	State, City, Private Sector	Ongoing	Central Savannah River Land Trust continues to acquire property for the Butler Creek Greenway. A trail head to the first phase of the Lombard Mill Pond Trail has been established at a site off Old Highway 1.
Continue work to eliminate invasive plant species from greenspace lands along Butler Creek	■	■	■	■	■	Central Savannah River Land Trust, City	\$	State, City, Private Sector	Ongoing	
Continue to enforce the applicable requirements of the Part V Environmental Ordinances adopted by the City of Augusta	■	■	■	■	■	City	Staff Time	City	Ongoing	
Continue the permitting and enforcement provisions of the Soil Erosion and Sediment Control Ordinance	■	■	■	■	■	City	Staff Time	City	Ongoing	Soil erosion and sediment control plans submitted with site plans and subdivisions plans.
Continue the permitting and enforcement provisions of the Flood Damage Prevention Ordinance	■	■	■	■	■	Augusta Engineering, Planning Commission	Staff Time	City	Ongoing	Total of 768 permits issued during the period
Continue community outreach related to water quality and quantity	■	■	■	■	■	AUD, Augusta Watershed Roundtable	Staff Time	State, City, Private Sector, Non-profits	Ongoing	Activities coordinated by the Augusta Utilities Department

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Implement emission reduction strategies to demonstrate compliance with federal air quality standards	■	■	■	■	■	GA EPD, City, Various Stakeholders	Staff Time	State, City, Private Sector	Ongoing	The CSRA Air Quality Alliance met regularly to report on relevant air quality data, discuss local and regional air quality initiatives, monitor developments related to federal air quality regulations and requirements and disseminate information to stakeholders in the study area.
Support implementation of the Phinizy Swamp Park Master Plan (buildings, education, research, land management)	■	■	■	■	■	Southeastern Natural Sciences Academy, Private, City, School Systems	N/A	City, Grants, Private donations	Ongoing	The Swamp Park hosts a variety of educational, cultural and environmental activities and programs; Additions to the boardwalk completed
COMMUNITY FACILITIES AND SERVICES										
Complete water & sewer projects funded by Series 2004 Bonds	■	■	■	■	■	AUD	\$189.6 M	Series 2004 Bonds	Ongoing	
Complete design and construct a new Judicial Center	■	■	■	■		City, Court Officials, Contractor	\$74.0 M	SPLOST Phases II, IV & V	Complete	Building open in April 2011

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Relocation of Sheriff's Administration Offices			■	■	■	Sheriff's Dept., City	\$3.0 M	SPLOST Phase V	Complete	Groundbreaking in June 2011; Building open in September 2012
Renovations to Richmond County Correctional Institution	■	■	■	■		City	\$750,000	SPLOST Phase V	Complete	Project completed in 2011
Complete design & construct and furnish new main branch of Augusta Regional Library	■	■	■			City	\$26.0 M	SPLOST Phases IV & V, State & Private Funds	Complete	Ground broken in 2009. Grand opening on June 25, 2010
Design and construct new exhibit hall and trade center	■	■	■	■	■	City, CVB	\$29.5 M	SPLOST Phase V	Complete	Ground broken in June 2010. Opened in January 2013
Design & construct new pods at the Phinizy Road Jail (Webster Detention Center)	■	■	■	■	■	City, Sheriff's Department	\$24.0 M	SPLOST Phase V	Ongoing	Project scheduled for completion in December 2013
Renovation of facilities for fire administration and training	■	■				Fire Department, Augusta Engineering	\$3.9M	SPLOST Phase IV	Complete	Fire administration and training center opened in 2009 and located at Deans Bridge Rd. and I-520
New Fire Station on Alexander Drive			■	■	■	Fire Department, Augusta Engineering	\$2.1 M	SPLOST Phase IV	Complete	New Fire Station #10 opens on 1/31/12
Upgrade existing parks included on SPLOST Phase V project list	■	■	■	■	■	Recreation and Parks Department	\$4.5 M	SPLOST Phase V	Complete	Variety of improvements at 30 facilities throughout the city
Augusta Mini Theatre Improvements	■	■				Augusta Mini Theatre, City	\$500,000	SPLOST Phase V, CDBG	Complete	New facility opened in 2010 at
Lucy Craft Laney Museum Improvements			■	■	■	Laney Museum, City	\$200,000	SPLOST Phase V	Ongoing	

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Improvements to Various Recreation, Historic and Cultural Facilities	■	■	■			City, Non-Profit Organizations	\$400,000	SPLOST Phase V	Ongoing	Completed installation of new roof on
Continue to implement the Augusta Wayfinding Signage Program	■	■	■	■	■	CVB, City, GDOT	\$382,000	SPLOST, DDA	Ongoing	68 wayfinding signs installed so far
Complete public school construction, renovation and expansion projects as identified	■	■	■	■	■	RCBOE	\$193 M budgeted	School Sales Tax Phase III	Ongoing	Completed approx. 27 major school renovation and new construction projects
TRANSPORTATION										
Reconstruct I-20 @ I-520 Interchange	■	■	■			FHWA, GDOT	\$193.0 M	FHWA, GDOT	Complete	Open to traffic in October 2009
Widen I-20 from 4 to 6 lanes from Belair Rd. to River Watch Pkwy.	■	■	■			FHWA, GDOT, Contractor	\$51.6 M	FHWA, GDOT	Complete	Open to traffic in October 2009
Construct St. Sebastian / Greene St. Ext. in vicinity of CSX Railroad & 15 th St.	■	■	■			GDOT, Augusta Engineering	\$30.3 M	FHWA, GDOT	Complete	Open to traffic in August 2010
Widen Bungalow Road from Richmond Hill Rd. to Peach Orchard Rd. Includes curb, gutter, sidewalks and piping.	■	■				Augusta Engineering, GDOT, Contractor	\$4.0 M	SPLOST Phase III	Complete	Open to traffic in 2009

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East Boundary road and drainage improvements from Broad St. to Laney-Walker Blvd.	■	■				Augusta Engineering	\$3.9 M	SPLOST Phase IV, CDBG	Complete	Open to traffic in 2009
Acquire ROW and widen Alexander Drive from 2 to 4 lanes from Washington Rd. to River Watch Pkwy.	■	■	■	■	■	GDOT, Augusta Engineering	\$13.89 M	FHWA, GDOT SPLOST Phase III	Complete	Open to traffic in March 2012
Acquire right-of-way to widen 15 th St. /MLK Blvd. from Government St. to Milledgeville Rd.		■	■	■		GDOT	\$5.0 M	FHWA, GDOT	Incomplete	Delays due to environmental issues and lack of full funding for ROW acquisition
Acquire right-of-way to widen Wrightsboro Rd. from 2 to 4 lanes from Jimmie Dyess Pkwy. to I-520 SB ramp	■	■	■	■	■	GDOT, Augusta Engineering	\$5.5 M	FHWA, GDOT, SPLOST Phase III	Complete	ROW certified on 8/15/12; Construction contract awarded to Reeves on 10/5/12
Preliminary engineering on construction of median barrier on Gordon Hwy. from Peach Orchard Rd. to Walton Way		■	■			GDOT	\$960,000	FHWA, GDOT	Incomplete	Project deleted from ARTS TIP at request of GDOT; To be completed as a local project with T-SPLOST funds
Windsor Spring Road Phase IV – Complete preliminary engineering and acquire ROW for widening from Willis Foreman Rd. to Tobacco Rd. (includes bridge @ Spirit Creek	■	■	■	■	■	GDOT, Augusta Engineering	\$33.16 M	FHWA, GDOT, SPLOST Phases III & IV	Ongoing	Final design is 85% complete; ROW acquisition activities are underway (property appraisals)

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	2008	2009	2010	2011	2012					
Windsor Spring Road Phase V – Complete preliminary engineering and acquire ROW for widening from Willis Foreman Rd. to SR 88 in Hephzibah (includes bridge @ NS Railroad	■	■	■	■	■	GDOT, Augusta Engineering	\$21.46 M	FHWA, GDOT, SPLOST Phases III & IV	Ongoing	Final design is 70% complete; ROW acquisition activities are underway (property appraisals)
Acquire ROW and widen I-520 from 4 to 6 lanes from Gordon Hwy. to Deans Bridge Rd. and reconstruct interchanges	■	■	■	■	■	FHWA, GDOT	\$8.97 M	FHWA, GDOT	ROW complete; Construction ongoing	Construction work started on 2/3/12
15 th St. (SR 4) @ Central Ave. intersection improvements	■	■	■			GDOT	\$392,337	FHWA, GDOT	Complete	Completed 3/31/10
Traffic signal upgrades @ 11 locations on Washington Rd. (SR 28) and road resurfacing of Washington Rd.	■	■				GDOT, Contractor	\$4.0 M	FHWA, GDOT	Complete	SR 28 resurfacing completed fall 2008; Traffic signal upgrades complete spring 2009
Implement Transportation Enhancement projects at Augusta State University and on James Brown Blvd. (Streetscape)	■	■	■	■	■	GDOT, ASU, City	\$600,000 & \$200,000	FHWA, ASU, City	Ongoing	ASU History Walk Phase IV complete 2/28/12; James Brown Streetscape in design
Construct intersection improvements on Washington Rd @ Boy Scout Rd. & Center West Pkwy.	■	■				Augusta Engineering	\$721,000	SPLOST Phase IV	Complete	Contract award in October 2008; Project complete and open to traffic in August 2009

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	2008	2009	2010	2011	2012					
Windsor Spring Rd. improvements from Peach Orchard Rd. to Wyman St. to Old Louisville Rd.	■	■				Augusta Engineering	\$2.13 M	SPLOST Phases I & III	Complete	
Engineer and install downtown traffic signal & lighting upgrades – Broad St. area	■	■				Augusta Engineering	\$2.5 - 3.0 M	SPLOST Phase IV	Complete	Broad St. signal system upgraded with ARRA funds
Engineer and install downtown traffic signal & lighting upgrades – Telfair St. area			■	■	■	Augusta Engineering	NA Subject to availability of funds	SPLOST Phase IV	Ongoing	Telfair St. signal upgrade postponed pending availability of funds
Engineer, acquire right-of-way & widen Marvin Griffin Rd. from 2 to 4 lanes from Mike Padgett Hwy. to Doug Barnard Pkwy.	■	■	■	■	■	Augusta Engineering	\$3.47 M	SPLOST Phases II & III	Ongoing	Right-of-way acquisition completed in 2012; Clearing is underway; construction expected to start in 2014.
Widen Morgan Rd. from Tobacco Rd. to Deans Bridge Rd.	■	■				Augusta Engineering	\$2.34 M	SPLOST Phases I & III	Complete	Contract award in January 2009; Project completed in Feb. 2012
Paving Various Roads, Phase IX (Paving of selected dirt roads)	■	■	■	■	■	Augusta Engineering	\$800,000	SPLOST Phase IV	Complete	
Implement any necessary improvement projects at Augusta Regional Airport and Daniel Field Airport	■	■	■	■	■	Augusta Aviation Commission, General Aviation Commission	N/A	Federal	Ongoing	Major projects completed at Augusta Regional include rebuilding main runway, construction of new general aviation terminal and expanding short and long-term parking lots.

KEY TO ABBREVIATIONS

- DNR – Georgia Department of Natural Resources
- FHWA – Federal Highway Administration
- HUD – Housing and Urban Development Department
- GDOT – Georgia Department of Transportation
- GA EPD – Georgia Environmental Protection Division
- GRU – Georgia Regents University (formed by consolidation of Georgia Health Sciences University and Augusta State University)
- City – City of Augusta
- AT – Augusta Tomorrow
- RCBOE – Richmond County Board of Education
- AHA – Augusta Housing Authority
- Augusta Engineering – Augusta Engineering Department
- AUD – Augusta Utilities Department
- HCD – Augusta Housing & Community Development Department
- CVB – Augusta Convention & Visitors Bureau
- Chamber – Augusta Metro Chamber of Commerce
- GAP – Greater Augusta Progress
- ARTS – Augusta Regional Transportation Study
- GMCA – Georgia Medical Center Authority

SHORT TERM WORK PROGRAM: 2013-2018

AUGUSTA-RICHMOND COUNTY

Project	Year of Implementation						Responsibility	Estimated / Contract Cost	Funding Source
	2013	2014	2015	2016	2017	2018			
LAND USE / GROWTH MANAGEMENT									
Conduct more detailed studies of character areas, neighborhoods, activity centers or other areas as necessary	■	■	■	■	■	■	Neighborhood Associations, Planning Commission, APDD, Other Stakeholders	Staff Time	City
Evaluate the feasibility and merits of establishing mixed-use districts, Conservation districts or other types of overlay zones in various parts of the city	■	■	■	■	■		Neighborhood Associations, APDD, Other Stakeholders	Staff Time	City
Update zoning map to reflect Community Agenda, existing land use and other relevant considerations	■	■	■	■	■		City Commission, Planning Commission, APDD	Staff Time	City
Update local zoning and development ordinances as necessary to achieve quality growth	■	■	■	■	■		City Commission, Planning Commission, APDD	Staff Time	City

Project	Year of Implementation						Responsibility	Estimated / Contract Cost	Funding Source
	2013	2014	2015	2016	2017	2018			
Address growth management issues through use of the Georgia Quality Growth Partnership's <i>Smart Growth Toolkit</i>	■	■	■	■	■	■	City Commission, Planning Commission, APDD	Staff Time	City
Continue cooperation with adjacent communities and Fort Gordon regarding land use and re-zoning actions and other initiatives	■	■	■	■	■	■	City, Fort Gordon and adjacent communities	Staff Time	City, Fort Gordon
HOUSING									
Continue to implement modernization projects at Augusta Housing Authority sites	■	■	■	■	■	■	Augusta Housing Authority (AHA)	\$3,758,808	HUD
Develop Phases 3 and 4 of the Walton Oaks mixed-income development	■	■	■	■			Augusta Housing Authority (AHA), Augusta Affordable Housing Corp.	\$20.0M	Tax Credits, Private Sector
Develop phase one of the Twiggs Circle housing project	■	■	■	■	■	■	Augusta Housing Authority (AHA)	\$4.5M	Tax Credits, Private Sector
Implement the three (3) phases of the Cherry Tree Crossing redevelopment project	■	■	■	■	■	■	Augusta Housing Authority (AHA), Augusta Affordable Housing Corp.	\$27.0-\$30.0M	Tax Credits, Private Sector

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Rehabilitate 95 housing units for low income homeowners	■	■	■	■	■	■	HCD	\$2.7 M	HUD, Program Income
Rehabilitate two housing units for low income renters	■	■	■	■	■	■	HCD	\$30,000	HUD, Program Income
Complete emergency repairs on 120 housing units occupied by low income households	■	■	■	■	■	■	HCD	\$600,000	HUD, Program Income
Provide down payment assistance to 305 first-time homebuyers	■	■	■	■	■	■	HCD	\$1.8 M	HUD
Demolish 120 dilapidated housing units	■	■	■	■	■	■	APDD	\$600,000	City General Fund
Develop and implement new and renovated housing projects in target areas per adopted plans and implementation plans. Total of 100 units to be assisted.	■	■	■	■	■	■	City, CHDOs, Other Non-Profits, Private Developers	\$1.8M	HUD
Develop and implement economic development projects in inner-city target areas.	■	■	■	■	■	■	City, Non-Profits, Private Sector	\$500,000	Bonds, tax credits, private, City

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Continue code enforcement program in the inner-city target area	■	■	■	■	■	■	Augusta Planning and Development Department	Staff Time	City
Acquire tax delinquent and abandoned properties through the Augusta Land Bank Authority for use in constructing affordable housing	■	■	■	■	■	■	Land Bank Authority	\$150,000	CDBG, City
ECONOMIC DEVELOPMENT									
Develop a Master Plan for the Augusta Corporate Park	■						County Development Authority	\$60,000	SPLOST
Extend the access road , named Valencia Way, located in the Augusta Corporate Park		■	■	■	■	■	County Development Authority	\$3.3 M	Sales Tax Funds
Build a Speculative Building at the Augusta Corporate Park				■	■		County Development Authority	\$3.2 M	Bonds, Sales Tax Funds
Complete due diligence and complete a master plan for the DARC 57 site				■	■	■	County Development Authority	\$100,000	SPLOST

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Attract industry to the Augusta Corporate Park	■	■	■	■	■	■	County Development Authority, City	Staff Time	County Develop Auth., Chamber, City
Implement downtown revitalization projects as outlined in the <i>Joint Master Plan for the Augusta, GA and North Augusta, SC Regional Urban Core</i>	■	■	■	■	■	■	City, DDA, AT, Private	Staff Time	City, DDA, AT, Private
Provide training to small businesses as part of the LWEC Economic Development Program	■						Antioch Ministries, Inc.	\$7,500	HUD CDBG
Implement enhancement projects on gateways into the city	■	■	■	■			Augusta Convention and Visitors Bureau	\$1.1 M	Private Sector, SPLOST Transportation Enhancement grant, City funds
Attract new missions / partnerships to Fort Gordon	■	■	■	■	■	■	Fort Gordon, Chamber, City, CSRA Alliance for Fort Gordon	Staff Time	City, CSRA Alliance for Fort Gordon, Private Sector, Others
Implement plan for redevelopment of former Regency Mall site	■	■	■	■	■		City, Non-Profit	N/A	City, Non-Profit
Implement Augusta Regional Collaboration Program	■	■	■	■	■	■	City, Consultant, GRU and other stakeholders	Unknown at present time	City, Private Sector, Grants

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CULTURAL AND HISTORIC RESOURCES									
Design and construct a Performing Arts Center		■	■	■	■	■	City, Private Sector, Others	\$30.7 M + land cost	Public & Private
Augusta Canal – implement projects funded in part with SPLOST VI	■	■	■	■	■	■	Augusta Canal Authority	\$4.3 M	Canal Authority, SPLOST VI, grants
Create Public Art Master Plan	■						Greater Augusta Arts Council, City	Staff Time	Greater Augusta Arts Council
Inventory Public Art in the City and Create a Brochure of the Same	■						Greater Augusta Arts Council	\$2,500	Grant Funds, In-Kind Donation
Evaluate the condition of existing public art and		■					Greater Augusta Arts Council, Conservator	\$15,000 – \$18,000	City, Owners of the Art
Create Two Murals on the 15 th Street Corridor	■						Greater Augusta Arts Council, Local Artists	\$20,000	GAAC & DOT
Create a Computer App mapping the location of public art	■						Greater Augusta Arts Council, City	Staff Time	Staff Time
Install Works of Art at Gateways Designated by the Augusta Convention and Visitors Bureau	■	■	■	■			Greater Augusta Arts Council, ACVB	\$3,000 - \$20,000 per work of art	Private Sector, SPLOST, City Funds, Grants
Evaluate the feasibility of using conservation districts as an alternative to historic district designation in some neighborhoods		■	■				Historic Preservation Commission, Historic Augusta, Inc.	Staff Time	HPC, Historic Augusta, Inc.

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Complete historic resource survey of Summerville Historic District	■	■					City, Consultant	\$30,000	DNR, City (in-Kind)
Complete web-based walking tour brochures for Broad and Reynolds Streets			■	■			City, Consultant	\$40,000	DNR, City (in-Kind)
Update the National Register nomination for Summerville and nominate other neighborhoods to the National Register	■	■	■	■	■	■	Historic Augusta, Inc.	Staff Time	Historic Augusta, Inc. budget
Rehabilitate historic structures and landmark buildings in the Laney-Walker and Bethlehem neighborhoods	■	■	■	■	■	■	Historic Augusta, Inc., Private Developers	\$2.0M	Private funds, Historic Preservation Tax Credits
GREENSPACE AND NATURAL RESOURCES									
Develop 1-3 Compressed Natural Gas (CNG) fueling stations throughout the city	■	■	■	■			Augusta Environmental Services Department	\$6.0 M - \$8.0 M	Enterprise Fund
Convert or replace the city's gasoline-powered vehicle fleet with alternative-fuel vehicles	■	■	■	■	■	■	Augusta Environmental Services Department	Unknown at present time; depends on revenue generated from sale of CNG	Revenue from sale of CNG fuel to waste haulers

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	2013	2014	2015	2016	2017	2018			
Provide economic incentives to increase household waste recycling	■	■	■	■	■	■	Augusta Environmental Services Department	\$1.8 M	Department budget
Participate in the Georgia Greenspace Program	■	■	■	■	■	■	Central Savannah River Land Trust, APDD, City	City contracts yearly with CSRLT	State, City, Private Sector
Butler Creek Privet Removal Program	■	■	■	■	■	■	Central Savannah River Land Trust, City	\$150,000±	U.S. Fish and Wildlife Service
Continue to enforce the applicable requirements of the Part V Environmental Ordinances	■	■	■	■	■	■	City, APDD	Staff Time	City
Continue the permitting and enforcement provisions of the Soil Erosion and Sediment Control Ordinance	■	■	■	■	■		City	Staff Time	City
Continue the permitting and enforcement provisions of the Flood Damage Prevention Ordinance	■	■	■	■	■		Augusta Engineering, Planning Commission	Staff Time	City

Project	Year of Implementation						Responsibility	Estimated / Contract Cost	Funding Source
	2013	2014	2015	2016	2017	2018			
Continue community outreach related to water quality and quantity	■	■	■	■	■		AUD, Augusta Watershed Roundtable	Staff Time	State, City, Private Sector, Non-profits
Implement emission reduction strategies to demonstrate compliance with federal air quality standards	■	■	■	■	■		GA EPD, City, Various Stakeholders	Staff Time	State, City, Private Sector
Support implementation of the Phinizy Swamp Park Master Plan (buildings, education, research, land management)	■	■	■	■	■	■	Southeastern Natural Sciences Academy, Private, City, School Systems	\$500,000	City, Grants, Private donations
Rehabilitate some of the infrastructure at Phinizy Swamp Nature Park constructed in the 1990s				■	■	■	Southeastern Natural Sciences Academy, Private, City	\$500,000	City, Private Donations, grants
COMMUNITY FACILITIES AND SERVICES									
Complete water & sewer projects funded by bonds	■	■	■	■	■	■	AUD	\$40.0 M	City, Bondholders
Complete Renovations to Augusta Municipal Building	■	■	■				City	\$29.6 M	Bond Proceeds, Sales Tax Funds

Project	Year of Implementation						Responsibility	Estimated / Contract Cost	Funding Source
	2013	2014	2015	2016	2017	2018			
Upgrade existing parks included on SPLOST Phase V project list	■	■	■	■	■	■	Recreation, Parks and Facilities Department	\$5.0 M	SPLOST Phase V
Center of Hope Revitalization Project	■						The Salvation Army of Greater Augusta	\$28,000	HUD CDBG
Renovation of Respite Care Center for the Homeless	■						Coordinated Health Services, Inc.	\$75,000	HUD CDBG
Construct Splash Pad at May Park	■	■					Recreation, Parks and Facilities Department	\$200,000	SPLOST, HUD CDBG
Continue to implement the Augusta Wayfinding Signage Program	■	■					CVB and Partners	\$140,000 (Phase 1A)	City, Grant
Complete public school construction, renovation and expansion projects as listed in the RCBOE Phase IV Master Plan	■	■	■	■	■	■	RCBOE	\$146.2 M	E-SPLOST, Phase IV
TRANSPORTATION									
Augusta Public Transit - design and construct a new maintenance garage and administrative offices	■	■					City	\$8.0 M	City, FTA
Wrightsboro Road – widen from Jimmie Dyess Pkwy. to I-520 ramps	■	■	■				GDOT, Augusta Engineering	\$18.6 M	FHWA, GDOT, TSPLOST Band 1

Project	Year of Implementation						Responsibility	Estimated / Contract Cost	Funding Source
	2013	2014	2015	2016	2017	2018			
I-520 / Bobby Jones Expressway – widen from Gordon Hwy. to Deans Bridge Rd. and reconstruct interchanges	■	■					FHWA, GDOT	\$29.8 M	FHWA, GDOT
Windsor Spring Road Phase IV – Complete ROW acquisition and widen for from Willis Foreman Rd. to Tobacco Rd. (includes bridge @ Spirit Creek	■	■	■	■			GDOT, Augusta Engineering	Road ROW \$9,970,630 Road CST \$22,954,457	FHWA, GDOT, SPLOST Phases III & IV, TSPLOST Band 1
Windsor Spring Road Phase V – Complete ROW acquisition and widen from Willis Foreman Rd. to SR 88 in Hephzibah (includes bridge @ NS Railroad	■	■	■	■			GDOT, Augusta Engineering	Road ROW \$6,990,000 Road CST \$12,827,273	FHWA, GDOT, SPLOST Phases III & IV
Highland Avenue Resurfacing from Wrightsboro Road to Wheeler Road	■	■	■				Augusta Engineering	\$288,178	TSPLOST Band 1
Walton Way Ext. Resurfacing from Robert C. Daniel to Walton Way	■	■	■				Augusta Engineering	\$415,038	TSPLOST Band 1

Project	Year of Implementation						Responsibility	Estimated / Contract Cost	Funding Source
	2013	2014	2015	2016	2017	2018			
Jackson Road Resurfacing from Walton Way to Wrightsboro Road	■	■	■				Augusta Engineering	\$394,946	TSPLOST Band 1
Marks Church Road - Widen from Wrightsboro Road to Wheeler Road	■	■	■				Augusta Engineering	\$8,329,835	TSPLOST Band 1
Druid Park Improvements - Walton Way to Wrightsboro Road	■	■	■				GDOT, Augusta Engineering	\$3,727,446	TSPLOST Band 1
Broad Street over Hawks Gully - Bridge Repair and Restoration	■	■	■				Augusta Engineering	\$803,587	TSPLOST Band 1
Broad Street over the Augusta Canal - Bridge Repair & Restoration	■	■	■				Augusta Engineering	\$1,487,581	TSPLOST Band 1
15th Street over Augusta Canal - Bridge Repair and Restoration	■	■	■				Augusta Engineering	\$1,679,172	TSPLOST Band 1
Gordon Hwy. @ Deans Bridge Road Intersection Improvements	■	■	■				Augusta Engineering	\$1,130,187	TSPLOST Band 1
Milledgeville Road Bridge Maintenance at Rocky Creek	■	■	■				Augusta Engineering	\$102,203	TSPLOST Band 1

Project	Year of Implementation						Responsibility	Estimated / Contract Cost	Funding Source
	2013	2014	2015	2016	2017	2018			
7th Street Bridge over Augusta Canal - Bridge Replacement	■	■	■				Augusta Engineering	\$843,333	TSPLOST Band 1
Riverwatch Pkwy. Corridor Improvements from I-20 to River Shoals	■	■	■				Augusta Engineering	\$2,672,981	TSPLOST Band 1
11th Street over the Augusta Canal - Bridge Repair and Restoration	■	■	■				Augusta Engineering	\$652,771	TSPLOST Band 1
Calhoun Expressway Repair and Reconstruction	■	■	■				Augusta Engineering	\$9,026,073	TSPLOST Band 1
Riverwatch Parkway Resurfacing - 15th Street to County Line	■	■	■				Augusta Engineering	\$10,714,803	TSPLOST Band 1
Riverwatch Parkway and Fury's Ferry Road Intersection Improvements	■	■	■				Augusta Engineering	\$547,547	TSPLOST Band 1
Riverwatch Parkway and Stevens Creek Road Intersection Improvements	■	■	■				Augusta Engineering	\$457,104	TSPLOST Band 1
Signal Modification, Phase III – Bransford to Milledge Rd.	■	■	■				Augusta Engineering	\$5,574,118	TSPLOST Band 1

Project	Year of Implementation						Responsibility	Estimated / Contract Cost	Funding Source
	2013	2014	2015	2016	2017	2018			
Signal Modification, Phase III – Druid Park to Heard Ave.	■	■	■				Augusta Engineering	\$2,467,309	TSPLOST Band 1
Bath Edie Road and Highway 88 Intersection Improvements	■	■	■				Augusta Engineering	\$505,883	TSPLOST Band 1
Old Waynesboro Road over Spirit Creek -Bridge Replacement	■	■	■				Augusta Engineering	\$3,825,554	TSPLOST Band 1
Brothersville Road and Highway 88 Intersection Improvements	■	■	■				Augusta Engineering	\$505,883	TSPLOST Band 1
Augusta Public Transit Operations and Maintenance	■	■	■	■	■	■	City, Augusta Public Transit	\$750,000 per year (approx.)	TSPLOST
Daniel Field Airport – Install New Hangar Doors for both the Bulk and Maintenance Hangars	■	■					City, General Aviation Commission	\$1,061,208	TSPLOST Band 1
Augusta Regional Airport - Rehabilitate Air Carrier and General Aviation Aprons	■	■					City, Augusta Aviation Commission	\$8,914,572	TSPLOST Band 1
Implementation of Intelligent Transportation System	■	■	■				Augusta Engineering	\$5,546,425	TSPLOST Band 1

Project	Year of Implementation						Responsibility	Estimated / Contract Cost	Funding Source
	2013	2014	2015	2016	2017	2018			
Pleasant Home Road (Riverwatch Parkway to Walton Way Extension)				■	■	■	Augusta Engineering	\$291,288	TSPLOST Band 2
Berckmans Road over Rae's Creek - Bridge Replacement				■	■	■	Augusta Engineering	\$4,519,998	TSPLOST Band 2
Berckmans Road Realignment and Widening from Wheeler Road to Washington Road				■	■	■	Augusta Engineering	\$20,357,207	TSPLOST Band 2
5th Street Bridge - Bridge Repair and Restoration				■	■	■	Augusta Engineering	\$11,153,324	TSPLOST Band 2
State Route 4 / 15th Street Pedestrian Improvements – Calhoun Expwy. to Central Avenue				■	■	■	Augusta Engineering	\$6,147,017	TSPLOST Band 2
State Route 4 / 15 th St. - widen from Government St. to Milledgeville Rd. - acquire right-of-way and start construction		■	■	■	■	■	GDOT	Road ROW \$16,685,123 Road CST \$8,226,173	FHWA, GDOT, TSPLOST Band 2
James Brown Blvd. Reconstruction – Reynolds St. to Wrightsboro Rd.				■	■	■	Augusta Engineering	\$6,975,428	TSPLOST Band 2

Project	Year of Implementation						Responsibility	Estimated / Contract Cost	Funding Source
	2013	2014	2015	2016	2017	2018			
James Brown Blvd. Streetscape Enhancement Project – Reynolds St. to Adams St.	■	■	■				GDOT, City, DDA	\$812,500	FHWA, City
Marvin Griffin Rd. – widen from 2 to 4 lanes from Mike Padgett Hwy. to Doug Barnard Pkwy.	■	■	■	■			Augusta Engineering	\$6.0 M ±	SPLOST Phases II & III
Improvements to SR 104 / Riverwatch Parkway Median Barrier – Jones Street to I-20				■	■	■	Augusta Engineering	\$17,246,472	TSPLOST Band 2, GDOT
Riverwatch Parkway Adaptive Signal Project				■	■	■	Augusta Engineering	\$723,836	TSPLOST Band 2

NOTES:

- Construction of some TSPLOST projects may not be complete until after the end of Bands in which they are programmed.
- Some project start and / or completion dates were unknown at the time the Short Term Work Program was developed, and thus represent the best estimate of these dates.

KEY TO ABBREVIATIONS:

- NA – Not Available at time of the Short-Term Work Program Update
- TBD – To Be Determined
- E-SPLOST – Education Special Purpose Local Option Sales Tax
- SPLOST – Special Purpose Local Option Sales Tax
- TSPLOST – Transportation Special Purpose Local Option Sales Tax (Transportation Investment Act, 2010)
- CNG – Compressed Natural Gas
- CDBG – Community Development Block Grant
- CHDO – Community Housing Development Organization

ORGANIZATIONS:

- DNR – Georgia Department of Natural Resources
- FHWA – Federal Highway Administration
- FTA – Federal Transit Administration
- HUD – U. S. Department of Housing and Urban Development
- GAAC – Greater Augusta Arts Council
- GDOT – Georgia Department of Transportation
- GA EPD – Georgia Environmental Protection Division
- GRU – Georgia Regents University (formed by consolidation of Georgia Health Sciences University and Augusta State University)
- City – City of Augusta, Georgia
- AT – Augusta Tomorrow
- RCBOE – Richmond County Board of Education
- AHA – Augusta Housing Authority
- APDD – Augusta Planning and Development Department
- Augusta Engineering – Augusta Engineering Department
- AUD – Augusta Utilities Department
- HCD – Augusta Housing & Community Development Department
- LBA – Augusta, Georgia Land Bank Authority
- CVB – Augusta Convention & Visitors Bureau
- Chamber – Augusta Metro Chamber of Commerce

- GAP – Greater Augusta Progress
- ARTS – Augusta Regional Transportation Study
- GMCA – Georgia Medical Center Authority

SOURCES OF INFORMATION

- Augusta Engineering Department
- Augusta Housing and Community Development Department
- Augusta Environmental Services Department
- Augusta Planning and Development Department
- Augusta Recreation, Parks and Facilities Department
- Augusta Utilities Department
- Augusta Housing Authority
- Augusta Canal Authority
- Augusta, Georgia Land Bank Authority
- Augusta Downtown Development Authority
- Augusta Convention and Visitors Bureau
- Augusta Tomorrow, Inc.
- Augusta Regional Collaboration
- Greater Augusta Arts Council
- Historic Augusta, Inc.
- Central Savannah River Land Trust
- Southeastern Natural Sciences Academy
- *The Westobou Vision*, the 2009 Master Plan for the Augusta, Georgia and North Augusta, South Carolina Urban Area (**For Cost Estimate of Performing Arts Center**)

CITY OF AUGUSTA, GEORGIA

RESOLUTION OF ADOPTION

2013-2018 Short Term Work Program Update
to the
Augusta-Richmond County Comprehensive Plan

WHEREAS, Augusta, Georgia has amended the Augusta-Richmond County Comprehensive Plan to include a Short-Term Work Program for the years 2013 – 2018; and

WHEREAS, this Short Term Work Program was prepared according to the Minimum Planning Standards and Procedures for Local Comprehensive Planning established by the Georgia Planning Act of 1989.

BE IT THEREFORE RESOLVED, that the Augusta Commission does hereby adopt the Short Term Work Program, 2013-2018, and hereby makes it part of the Augusta-Richmond County Comprehensive Plan, as per the requirements of the Georgia Planning Act of 1989, this 24TH day of SEPTEMBER, 2013

AUGUSTA, GEORGIA

Signature: 

Name: Deke S. Copenhaver

Title: Mayor

Attest: 

Name: NANCY W. MORAWSKI
~~Lena J. Bonner~~

Dep.
Title: Clerk of Commission

Seal:



