



SERVICE DELIVERY STRATEGY

FORM 1

COUNTY: **Gwinnett**

INSTRUCTIONS:

After logging in with your DCA login and password, please fill out your contact information. Across the top of the application you will see tabs for five different forms. Choose any forms that you plan to submit for verification. After each form is completed, click "Submit Form" to be directed to the next step.

These are the same forms and information DCA had previously been collecting, only in a new electronic format.

FORM 1 is completed for every SDS submittal regardless of type. This form will allow you to choose your local governments and services *without change* in Section III, below. (It is acceptable to break a service into separate components if this will facilitate description of the service delivery strategy.)

FORM 2 allows you to provide a summary of Service Delivery Arrangements for any selected type of service.

without change in Section III, below. (It is acceptable to break a service into separate components if this will facilitate description of the service delivery strategy.)

If all services were extended without change in FORM 1, you do not need to complete FORM 2 or FORM 4 (the system will gray out the option). If a FORM 3 (see below) isnt needed, go directly to the FORM 5 tab at the top.

FORM 3 should be filled out if any of the conditions in the existing Summary of Land Use Agreements have changed or it has been ten (10) or more years since the community has filed a FORM 3 with DCA.

FORM 4 is for Local Government Certifications of New or Revised Services.

without change in Section III, below. (It is acceptable to break a service into separate components if this will facilitate description of the service delivery strategy.)

FORM 5 is for Local Government Certifications for extending an existing Service Delivery Strategy without changes of service delivery arrangements.

without change in Section III, below. (It is acceptable to break a service into separate components if this will facilitate description of the service delivery strategy.)

II. LOCAL GOVERNMENTS INCLUDED IN THE SERVICE DELIVERY STRATEGY:

In this section, list all local governments (including cities located partially within the county) and authorities that provide services included in the service delivery strategy.

- Auburn
- Berkeley Lake
- Braselton
- Buford
- Dacula
- Duluth
- Grayson
- Gwinnett County
- Lawrenceville
- Lilburn
- Loganville
- Norcross
- Rest Haven
- Snellville
- Sugar Hill
- Suwanee

III. SERVICES INCLUDED IN THE EXISTING SERVICE DELIVERY STRATEGY THAT ARE BEING EXTENDED WITHOUT CHANGE:

In this section, list each service or service component already included in the existing SDS which can continue as previously agreed with no need for modification.

IV. SERVICES THAT ARE BEING REVISED OR ADDED IN THIS SUBMITTAL:

In this section, list each new service or new service component which is being added and each service or service component which is being revised in this submittal. For each item listed here, a separate Summary of Service Delivery Arrangements form (FORM 2) must be completed.

800 MHz Radio
911
Animal Welfare and Enforcement
Chemical/Biological Hazard Disposal
Clerk of the Commission
Community Services
Comprehensive Long-Range Planning
Correctional Institute - Inmate Labor
Corrections
Courts/Indigent Defense-Municipal
Courts/Indigent Defense-State and County
Development and Enforcement
Economic Development
Elections - Municipal
Elections - State Federal and Local
Fire and Emergency Medical
Graffiti Removal
Homeland Security/Emergency Management
Inmate Housing and Medical Care
Libraries
Loganville Emergency Medical
Loganville Fire
Parks and Recreation - County
Parks and Recreation - Municipal
Police
Probation
Re-Use Water
Sewer
Solicitor General Other Than Recorders Court
Solid Waste Collection
Stormwater
Transit
Transportation/Roads
Voter Registration
Water



SERVICE DELIVERY STRATEGY

FORM 2: Summary of Service Delivery Arrangements

Instructions:

Make copies of this form and complete one for each service listed on FORM 1, Section III. Use exactly the same service names listed on FORM 1. Answer each question below, attaching additional pages as necessary. If the contact person for this service (listed at the bottom of the page) changes, this should be reported to the Department of Community Affairs.

COUNTY: Gwinnett	Service: 800 MHz Radio
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1. Check the box that best describes the agreed upon delivery arrangement for this service:

- Service will be provided countywide (i.e., including all cities and unincorporated areas) by a single service provider. (If this box is checked, identify the government, authority or organization providing the service.):
Gwinnett County
- Service will be provided only in the unincorporated portion of the county by a single service provider. (If this box is checked, identify the government, authority or organization providing the service.):
- One or more cities will provide this service only within their incorporated boundaries, and the service will not be provided in unincorporated areas. (If this box is checked, identify the government(s), authority or organization providing the service:)
- One or more cities will provide this service only within their incorporated boundaries, and the county will provide the service in unincorporated areas. (If this box is checked, identify the government(s), authority or organization providing the service.):
- Other (If this box is checked, attach a legible map delineating the service area of each service provider, and identify the government, authority, or other organization that will provide service within each service area.):

2. In developing this strategy, were overlapping service areas, unnecessary competition and/or duplication of this service identified?

- Yes (if 'Yes', you must attach additional documentation as described, below)
- No

If these conditions will continue under this strategy, attach an explanation for continuing the arrangement (i.e., overlapping but higher levels of service (See O.C.G.A. 36-70-24(1)), overriding benefits of the duplication, or reasons that overlapping service areas or competition cannot be eliminated).

If these conditions will be eliminated under the strategy, attach an implementation schedule listing each step or action that will be taken to eliminate them, the responsible party and the agreed upon deadline for completing it.

SDS FORM 2, continued

3. List each government or authority that will help to pay for this service and indicate how the service will be funded (e.g., enterprise funds, user fees, general funds, special service district revenues, hotel/motel taxes, franchise taxes, impact fees, bonded indebtedness, etc.):

<i>Local Government or Authority</i>	<i>Funding Method</i>
Gwinnett County	User Fees within the County's 911 Special Revenue Fund, General Funds, SPLOST

4. How will the strategy change the previous arrangements for providing and/or funding this service within the county?

Gwinnett County and the fifteen Gwinnett Cities agreed upon a Service Delivery Strategy as set forth in a Final Consent Order entered on February 8, 2012 in the case of Gwinnett County v. City of Auburn, et al. Pursuant to the Final Consent Order, the parties have created four Special Service Districts by Joint Resolution of the County and affected Cities or by Resolution of the County. The Consent Order also provides for the manner of delivery of other services.

5. List any formal service delivery agreements or intergovernmental contracts that will be used to implement the strategy for this service:

<i>Agreement Name</i>	<i>Contracting Parties</i>	<i>Effective and Ending Dates</i>
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6. What other mechanisms (if any) will be used to implement the strategy for this service (e.g., ordinances, resolutions, local acts of the General Assembly, rate or fee changes, etc.), and when will they take effect?

Gwinnett County and the fifteen Gwinnett Cities agreed upon a Service Delivery Strategy as set forth in a Final Consent Order entered on February 8, 2012 in the case of Gwinnett County v. City of Auburn, et al. Gwinnett Superior Court Action Number 09-A-01923-9. Pursuant to the Final Consent Order, the parties have created four Special Service Districts by Joint Resolution of the County and affected Cities or by Resolution of the County.

7. Person completing form: **Van Stephens, Acting County Attorney**

Phone number: **(770) 822-8700** Date completed: **3/2/2012**

8. Is this the person who should be contacted by state agencies when evaluating whether proposed local government projects are consistent with the service delivery strategy? **Yes**

If not, provide designated contact person(s) and phone numbers(s) below:



SERVICE DELIVERY STRATEGY

FORM 2: Summary of Service Delivery Arrangements

Instructions:

Make copies of this form and complete one for each service listed on FORM 1, Section III. Use exactly the same service names listed on FORM 1. Answer each question below, attaching additional pages as necessary. If the contact person for this service (listed at the bottom of the page) changes, this should be reported to the Department of Community Affairs.

COUNTY: Gwinnett	Service: 911
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1. Check the box that best describes the agreed upon delivery arrangement for this service:

- Service will be provided countywide (i.e., including all cities and unincorporated areas) by a single service provider. (If this box is checked, identify the government, authority or organization providing the service.):
Gwinnett County
- Service will be provided only in the unincorporated portion of the county by a single service provider. (If this box is checked, identify the government, authority or organization providing the service.):
- One or more cities will provide this service only within their incorporated boundaries, and the service will not be provided in unincorporated areas. (If this box is checked, identify the government(s), authority or organization providing the service):
- One or more cities will provide this service only within their incorporated boundaries, and the county will provide the service in unincorporated areas. (If this box is checked, identify the government(s), authority or organization providing the service.):
- Other (If this box is checked, attach a legible map delineating the service area of each service provider, and identify the government, authority, or other organization that will provide service within each service area.):

2. In developing this strategy, were overlapping service areas, unnecessary competition and/or duplication of this service identified?

- Yes (if 'Yes', you must attach additional documentation as described, below)
- No

If these conditions will continue under this strategy, attach an explanation for continuing the arrangement (i.e., overlapping but higher levels of service (See O.C.G.A. 36-70-24(1)), overriding benefits of the duplication, or reasons that overlapping service areas or competition cannot be eliminated).

If these conditions will be eliminated under the strategy, attach an implementation schedule listing each step or action that will be taken to eliminate them, the responsible party and the agreed upon deadline for completing it.

SDS FORM 2, continued

3. List each government or authority that will help to pay for this service and indicate how the service will be funded (e.g., enterprise funds, user fees, general funds, special service district revenues, hotel/motel taxes, franchise taxes, impact fees, bonded indebtedness, etc.):

Local Government or Authority	Funding Method
Gwinnett County	User Fess within the County's Special Revenue Fund

4. How will the strategy change the previous arrangements for providing and/or funding this service within the county?

[Gwinnett County and the fifteen Gwinnett Cities agreed upon a Service Delivery Strategy as set forth in a Final Consent Order entered on February 8, 2012 in the case of Gwinnett County v. City of Auburn, et al. Pursuant to the Final Consent Order, the parties have created four Special Service Districts by Joint Resolution of the County and affected Cities or by Resolution of the County. The Consent Order also provides for the manner of delivery of other services.](#)

5. List any formal service delivery agreements or intergovernmental contracts that will be used to implement the strategy for this service:

Agreement Name	Contracting Parties	Effective and Ending Dates
IGA - 911 Services	Gwinnett County and each City (Auburn, Berkeley Lake, Braselton, Buford, Dacula, Duluth, Grayson, Lawrenceville, Lilburn, Loganville, Norcross, Resthaven, Snellville, Sugar Hill and Suwanee)	1/1/2012-12/31/2018

6. What other mechanisms (if any) will be used to implement the strategy for this service (e.g., ordinances, resolutions, local acts of the General Assembly, rate or fee changes, etc.), and when will they take effect?

[Gwinnett County and the fifteen Gwinnett Cities agreed upon a Service Delivery Strategy as set forth in a Final Consent Order entered on February 8, 2012 in the case of Gwinnett County v. City of Auburn, et al. Gwinnett Superior Court Action Number 09-A-01923-9. Pursuant to the Final Consent Order, the parties have created four Special Service Districts by Joint Resolution of the County and affected Cities or by Resolution of the County.](#)

7. Person completing form: [Van Stephens, Acting County Attorney](#)

Phone number: [\(770\) 822-8700](#) Date completed: [3/2/2012](#)

8. Is this the person who should be contacted by state agencies when evaluating whether proposed local government projects are consistent with the service delivery strategy? [Yes](#)

If not, provide designated contact person(s) and phone numbers(s) below:



SERVICE DELIVERY STRATEGY

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Instructions:

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COUNTY: Gwinnett	Service: Animal Welfare and Enforcement
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1. Check the box that best describes the agreed upon delivery arrangement for this service:

- Service will be provided countywide (i.e., including all cities and unincorporated areas) by a single service provider. (If this box is checked, identify the government, authority or organization providing the service.):
Gwinnett County
- Service will be provided only in the unincorporated portion of the county by a single service provider. (If this box is checked, identify the government, authority or organization providing the service.):
- One or more cities will provide this service only within their incorporated boundaries, and the service will not be provided in unincorporated areas. (If this box is checked, identify the government(s), authority or organization providing the service:)
- One or more cities will provide this service only within their incorporated boundaries, and the county will provide the service in unincorporated areas. (If this box is checked, identify the government(s), authority or organization providing the service.):
- Other (If this box is checked, attach a legible map delineating the service area of each service provider, and identify the government, authority, or other organization that will provide service within each service area.):

2. In developing this strategy, were overlapping service areas, unnecessary competition and/or duplication of this service identified?

- Yes (if 'Yes', you must attach additional documentation as described, below)
- No

If these conditions will continue under this strategy, attach an explanation for continuing the arrangement (i.e., overlapping but higher levels of service (See O.C.G.A. 36-70-24(1)), overriding benefits of the duplication, or reasons that overlapping service areas or competition cannot be eliminated).

If these conditions will be eliminated under the strategy, attach an implementation schedule listing each step or action that will be taken to eliminate them, the responsible party and the agreed upon deadline for completing it.

SDS FORM 2, continued

3. List each government or authority that will help to pay for this service and indicate how the service will be funded (e.g., enterprise funds, user fees, general funds, special service district revenues, hotel/motel taxes, franchise taxes, impact fees, bonded indebtedness, etc.):

<i>Local Government or Authority</i>	<i>Funding Method</i>
Gwinnett County	General Funds, SPLOST, User Fees

4. How will the strategy change the previous arrangements for providing and/or funding this service within the county?

Gwinnett County and the fifteen Gwinnett Cities agreed upon a Service Delivery Strategy as set forth in a Final Consent Order entered on February 8, 2012 in the case of Gwinnett County v. City of Auburn, et al. Pursuant to the Final Consent Order, the parties have created four Special Service Districts by Joint Resolution of the County and affected Cities or by Resolution of the County. The Consent Order also provides for the manner of delivery of other services.

5. List any formal service delivery agreements or intergovernmental contracts that will be used to implement the strategy for this service:

<i>Agreement Name</i>	<i>Contracting Parties</i>	<i>Effective and Ending Dates</i>
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6. What other mechanisms (if any) will be used to implement the strategy for this service (e.g., ordinances, resolutions, local acts of the General Assembly, rate or fee changes, etc.), and when will they take effect?

Gwinnett County and the fifteen Gwinnett Cities agreed upon a Service Delivery Strategy as set forth in a Final Consent Order entered on February 8, 2012 in the case of Gwinnett County v. City of Auburn, et al. Gwinnett Superior Court Action Number 09-A-01923-9. Pursuant to the Final Consent Order, the parties have created four Special Service Districts by Joint Resolution of the County and affected Cities or by Resolution of the County.

7. Person completing form: **Van Stephens, Acting County Attorney**

Phone number: **(770) 822-8700** Date completed: **2/24/2012**

8. Is this the person who should be contacted by state agencies when evaluating whether proposed local government projects are consistent with the service delivery strategy? **Yes**

If not, provide designated contact person(s) and phone numbers(s) below:



SERVICE DELIVERY STRATEGY

FORM 2: Summary of Service Delivery Arrangements

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COUNTY: Gwinnett	Service: Chemical/Biological Hazard Disposal
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1. Check the box that best describes the agreed upon delivery arrangement for this service:

- Service will be provided countywide (i.e., including all cities and unincorporated areas) by a single service provider. (If this box is checked, identify the government, authority or organization providing the service.):
Gwinnett County
- Service will be provided only in the unincorporated portion of the county by a single service provider. (If this box is checked, identify the government, authority or organization providing the service.):
- One or more cities will provide this service only within their incorporated boundaries, and the service will not be provided in unincorporated areas. (If this box is checked, identify the government(s), authority or organization providing the service):
- One or more cities will provide this service only within their incorporated boundaries, and the county will provide the service in unincorporated areas. (If this box is checked, identify the government(s), authority or organization providing the service.):
- Other (If this box is checked, attach a legible map delineating the service area of each service provider, and identify the government, authority, or other organization that will provide service within each service area.):

2. In developing this strategy, were overlapping service areas, unnecessary competition and/or duplication of this service identified?

- Yes (if 'Yes', you must attach additional documentation as described, below)
- No

If these conditions will continue under this strategy, attach an explanation for continuing the arrangement (i.e., overlapping but higher levels of service (See O.C.G.A. 36-70-24(1)), overriding benefits of the duplication, or reasons that overlapping service areas or competition cannot be eliminated).

If these conditions will be eliminated under the strategy, attach an implementation schedule listing each step or action that will be taken to eliminate them, the responsible party and the agreed upon deadline for completing it.

SDS FORM 2, continued

3. List each government or authority that will help to pay for this service and indicate how the service will be funded (e.g., enterprise funds, user fees, general funds, special service district revenues, hotel/motel taxes, franchise taxes, impact fees, bonded indebtedness, etc.):

<i>Local Government or Authority</i>	<i>Funding Method</i>
Gwinnett County	General Funds

4. How will the strategy change the previous arrangements for providing and/or funding this service within the county?

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5. List any formal service delivery agreements or intergovernmental contracts that will be used to implement the strategy for this service:

<i>Agreement Name</i>	<i>Contracting Parties</i>	<i>Effective and Ending Dates</i>

6. What other mechanisms (if any) will be used to implement the strategy for this service (e.g., ordinances, resolutions, local acts of the General Assembly, rate or fee changes, etc.), and when will they take effect?

Gwinnett County and the fifteen Gwinnett Cities agreed upon a Service Delivery Strategy as set forth in a Final Consent Order entered on February 8, 2012 in the case of Gwinnett County v. City of Auburn, et al. Gwinnett Superior Court Action Number 09-A-01923-9. Pursuant to the Final Consent Order, the parties have created four Special Service Districts by Joint Resolution of the County and affected Cities or by Resolution of the County.

7. Person completing form: **Van Stephens, Acting County Attorney**

Phone number: **(770) 822-8700** Date completed: **2/17/2012**

8. Is this the person who should be contacted by state agencies when evaluating whether proposed local government projects are consistent with the service delivery strategy? **Yes**

If not, provide designated contact person(s) and phone numbers(s) below:



SERVICE DELIVERY STRATEGY

FORM 2: Summary of Service Delivery Arrangements

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Make copies of this form and complete one for each service listed on FORM 1, Section III. Use exactly the same service names listed on FORM 1. Answer each question below, attaching additional pages as necessary. If the contact person for this service (listed at the bottom of the page) changes, this should be reported to the Department of Community Affairs.

COUNTY: Gwinnett	Service: Clerk of the Commission
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1. Check the box that best describes the agreed upon delivery arrangement for this service:

- Service will be provided countywide (i.e., including all cities and unincorporated areas) by a single service provider. (If this box is checked, identify the government, authority or organization providing the service.):
Gwinnett County
- Service will be provided only in the unincorporated portion of the county by a single service provider. (If this box is checked, identify the government, authority or organization providing the service.):
- One or more cities will provide this service only within their incorporated boundaries, and the service will not be provided in unincorporated areas. (If this box is checked, identify the government(s), authority or organization providing the service):
- One or more cities will provide this service only within their incorporated boundaries, and the county will provide the service in unincorporated areas. (If this box is checked, identify the government(s), authority or organization providing the service.):
- Other (If this box is checked, attach a legible map delineating the service area of each service provider, and identify the government, authority, or other organization that will provide service within each service area.):

2. In developing this strategy, were overlapping service areas, unnecessary competition and/or duplication of this service identified?

- Yes (if 'Yes', you must attach additional documentation as described, below)
- No

If these conditions will continue under this strategy, attach an explanation for continuing the arrangement (i.e., overlapping but higher levels of service (See O.C.G.A. 36-70-24(1)), overriding benefits of the duplication, or reasons that overlapping service areas or competition cannot be eliminated).

If these conditions will be eliminated under the strategy, attach an implementation schedule listing each step or action that will be taken to eliminate them, the responsible party and the agreed upon deadline for completing it.

SDS FORM 2, continued

3. List each government or authority that will help to pay for this service and indicate how the service will be funded (e.g., enterprise funds, user fees, general funds, special service district revenues, hotel/motel taxes, franchise taxes, impact fees, bonded indebtedness, etc.):

<i>Local Government or Authority</i>	<i>Funding Method</i>
Gwinnett County	General Funds

4. How will the strategy change the previous arrangements for providing and/or funding this service within the county?

Gwinnett County and the fifteen Gwinnett Cities agreed upon a Service Delivery Strategy as set forth in a Final Consent Order entered on February 8, 2012 in the case of Gwinnett County v. City of Auburn, et al. Pursuant to the Final Consent Order, the parties have created four Special Service Districts by Joint Resolution of the County and affected Cities or by Resolution of the County. The Consent Order also provides for the manner of delivery of other services.

5. List any formal service delivery agreements or intergovernmental contracts that will be used to implement the strategy for this service:

<i>Agreement Name</i>	<i>Contracting Parties</i>	<i>Effective and Ending Dates</i>

6. What other mechanisms (if any) will be used to implement the strategy for this service (e.g., ordinances, resolutions, local acts of the General Assembly, rate or fee changes, etc.), and when will they take effect?

Gwinnett County and the fifteen Gwinnett Cities agreed upon a Service Delivery Strategy as set forth in a Final Consent Order entered on February 8, 2012 in the case of Gwinnett County v. City of Auburn, et al. Gwinnett Superior Court Action Number 09-A-01923-9. Pursuant to the Final Consent Order, the parties have created four Special Service Districts by Joint Resolution of the County and affected Cities or by Resolution of the County.

7. Person completing form: **Van Stephens, Acting County Attorney**

Phone number: **(770) 822-8700** Date completed: **2/17/2012**

8. Is this the person who should be contacted by state agencies when evaluating whether proposed local government projects are consistent with the service delivery strategy? **Yes**

If not, provide designated contact person(s) and phone numbers(s) below:



SERVICE DELIVERY STRATEGY

FORM 2: Summary of Service Delivery Arrangements

Instructions:

Make copies of this form and complete one for each service listed on FORM 1, Section III. Use exactly the same service names listed on FORM 1. Answer each question below, attaching additional pages as necessary. If the contact person for this service (listed at the bottom of the page) changes, this should be reported to the Department of Community Affairs.

COUNTY: Gwinnett	Service: Community Services
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1. Check the box that best describes the agreed upon delivery arrangement for this service:

- Service will be provided countywide (i.e., including all cities and unincorporated areas) by a single service provider. (If this box is checked, identify the government, authority or organization providing the service.):
- Service will be provided only in the unincorporated portion of the county by a single service provider. (If this box is checked, identify the government, authority or organization providing the service.):
- One or more cities will provide this service only within their incorporated boundaries, and the service will not be provided in unincorporated areas. (If this box is checked, identify the government(s), authority or organization providing the service:
- One or more cities will provide this service only within their incorporated boundaries, and the county will provide the service in unincorporated areas. (If this box is checked, identify the government(s), authority or organization providing the service.):
- Other (If this box is checked, attach a legible map delineating the service area of each service provider, and identify the government, authority, or other organization that will provide service within each service area.):
Duluth, Gwinnett County, Snellville, Sugar Hill

2. In developing this strategy, were overlapping service areas, unnecessary competition and/or duplication of this service identified?

- Yes** (if 'Yes', you must attach additional documentation as described, below)
- No**

If these conditions will continue under this strategy, attach an explanation for continuing the arrangement (i.e., overlapping but higher levels of service (See O.C.G.A. 36-70-24(1)), overriding benefits of the duplication, or reasons that overlapping service areas or competition cannot be eliminated).

If these conditions will be eliminated under the strategy, attach an implementation schedule listing each step or action that will be taken to eliminate them, the responsible party and the agreed upon deadline for completing it.

SDS FORM 2, continued

3. List each government or authority that will help to pay for this service and indicate how the service will be funded (e.g., enterprise funds, user fees, general funds, special service district revenues, hotel/motel taxes, franchise taxes, impact fees, bonded indebtedness, etc.):

Local Government or Authority	Funding Method
Duluth	General Funds
Gwinnett County	General funds, countywide revenues, grants
Snellville	Senior Center - General funds
Sugar Hill	Senior Center - General funds

4. How will the strategy change the previous arrangements for providing and/or funding this service within the county?

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5. List any formal service delivery agreements or intergovernmental contracts that will be used to implement the strategy for this service:

Agreement Name	Contracting Parties	Effective and Ending Dates
Buford Health & Human Services Bldg Lease	Gwinnett County and City of Buford	1/1/1994-12/31/2014

6. What other mechanisms (if any) will be used to implement the strategy for this service (e.g., ordinances, resolutions, local acts of the General Assembly, rate or fee changes, etc.), and when will they take effect?

Gwinnett County and the fifteen Gwinnett Cities agreed upon a Service Delivery Strategy as set forth in a Final Consent Order entered on February 8, 2012 in the case of Gwinnett County v. City of Auburn, et al. Gwinnett Superior Court Action Number 09-A-01923-9. Pursuant to the Final Consent Order, the parties have created four Special Service Districts by Joint Resolution of the County and affected Cities or by Resolution of the County.

7. Person completing form: **Van Stephens, Acting County Attorney**

Phone number: **(770) 822-8700** Date completed: **2/29/2012**

8. Is this the person who should be contacted by state agencies when evaluating whether proposed local government projects are consistent with the service delivery strategy? **Yes**

If not, provide designated contact person(s) and phone numbers(s) below:



SERVICE DELIVERY STRATEGY

FORM 2: Summary of Service Delivery Arrangements

Instructions:

Make copies of this form and complete one for each service listed on FORM 1, Section III. Use exactly the same service names listed on FORM 1. Answer each question below, attaching additional pages as necessary. If the contact person for this service (listed at the bottom of the page) changes, this should be reported to the Department of Community Affairs.

COUNTY: Gwinnett	Service: Comprehensive Long-Range Planning
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1. Check the box that best describes the agreed upon delivery arrangement for this service:

- Service will be provided countywide (i.e., including all cities and unincorporated areas) by a single service provider. (If this box is checked, identify the government, authority or organization providing the service.):
Gwinnett County
- Service will be provided only in the unincorporated portion of the county by a single service provider. (If this box is checked, identify the government, authority or organization providing the service.):
- One or more cities will provide this service only within their incorporated boundaries, and the service will not be provided in unincorporated areas. (If this box is checked, identify the government(s), authority or organization providing the service:)
- One or more cities will provide this service only within their incorporated boundaries, and the county will provide the service in unincorporated areas. (If this box is checked, identify the government(s), authority or organization providing the service.):
- Other (If this box is checked, attach a legible map delineating the service area of each service provider, and identify the government, authority, or other organization that will provide service within each service area.):

2. In developing this strategy, were overlapping service areas, unnecessary competition and/or duplication of this service identified?

- Yes (if 'Yes', you must attach additional documentation as described, below)
- No

If these conditions will continue under this strategy, attach an explanation for continuing the arrangement (i.e., overlapping but higher levels of service (See O.C.G.A. 36-70-24(1)), overriding benefits of the duplication, or reasons that overlapping service areas or competition cannot be eliminated).

If these conditions will be eliminated under the strategy, attach an implementation schedule listing each step or action that will be taken to eliminate them, the responsible party and the agreed upon deadline for completing it.

SDS FORM 2, continued

3. List each government or authority that will help to pay for this service and indicate how the service will be funded (e.g., enterprise funds, user fees, general funds, special service district revenues, hotel/motel taxes, franchise taxes, impact fees, bonded indebtedness, etc.):

<i>Local Government or Authority</i>	<i>Funding Method</i>
Gwinnett County	General Funds

4. How will the strategy change the previous arrangements for providing and/or funding this service within the county?

Gwinnett County and the fifteen Gwinnett Cities agreed upon a Service Delivery Strategy as set forth in a Final Consent Order entered on February 8, 2012 in the case of Gwinnett County v. City of Auburn, et al. Pursuant to the Final Consent Order, the parties have created four Special Service Districts by Joint Resolution of the County and affected Cities or by Resolution of the County. The Consent Order also provides for the manner of delivery of other services.

5. List any formal service delivery agreements or intergovernmental contracts that will be used to implement the strategy for this service:

<i>Agreement Name</i>	<i>Contracting Parties</i>	<i>Effective and Ending Dates</i>

6. What other mechanisms (if any) will be used to implement the strategy for this service (e.g., ordinances, resolutions, local acts of the General Assembly, rate or fee changes, etc.), and when will they take effect?

Gwinnett County and the fifteen Gwinnett Cities agreed upon a Service Delivery Strategy as set forth in a Final Consent Order entered on February 8, 2012 in the case of Gwinnett County v. City of Auburn, et al. Gwinnett Superior Court Action Number 09-A-01923-9. Pursuant to the Final Consent Order, the parties have created four Special Service Districts by Joint Resolution of the County and affected Cities or by Resolution of the County.

7. Person completing form: **Van Stephens, Acting County Attorney**

Phone number: **(770) 822-8700** Date completed: **2/17/2012**

8. Is this the person who should be contacted by state agencies when evaluating whether proposed local government projects are consistent with the service delivery strategy? **Yes**

If not, provide designated contact person(s) and phone numbers(s) below:



SERVICE DELIVERY STRATEGY

FORM 2: Summary of Service Delivery Arrangements

Instructions:

Make copies of this form and complete one for each service listed on FORM 1, Section III. Use exactly the same service names listed on FORM 1. Answer each question below, attaching additional pages as necessary. If the contact person for this service (listed at the bottom of the page) changes, this should be reported to the Department of Community Affairs.

COUNTY: Gwinnett	Service: Correctional Institute - Inmate Labor
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1. Check the box that best describes the agreed upon delivery arrangement for this service:

- Service will be provided countywide (i.e., including all cities and unincorporated areas) by a single service provider. (If this box is checked, identify the government, authority or organization providing the service.):
- Service will be provided only in the unincorporated portion of the county by a single service provider. (If this box is checked, identify the government, authority or organization providing the service.):
- One or more cities will provide this service only within their incorporated boundaries, and the service will not be provided in unincorporated areas. (If this box is checked, identify the government(s), authority or organization providing the service:
- One or more cities will provide this service only within their incorporated boundaries, and the county will provide the service in unincorporated areas. (If this box is checked, identify the government(s), authority or organization providing the service.):
- Other (If this box is checked, attach a legible map delineating the service area of each service provider, and identify the government, authority, or other organization that will provide service within each service area.):
Gwinnett County

2. In developing this strategy, were overlapping service areas, unnecessary competition and/or duplication of this service identified?

- Yes (if 'Yes', you must attach additional documentation as described, below)
- No

If these conditions will continue under this strategy, attach an explanation for continuing the arrangement (i.e., overlapping but higher levels of service (See O.C.G.A. 36-70-24(1)), overriding benefits of the duplication, or reasons that overlapping service areas or competition cannot be eliminated).

If these conditions will be eliminated under the strategy, attach an implementation schedule listing each step or action that will be taken to eliminate them, the responsible party and the agreed upon deadline for completing it.

SDS FORM 2, continued

3. List each government or authority that will help to pay for this service and indicate how the service will be funded (e.g., enterprise funds, user fees, general funds, special service district revenues, hotel/motel taxes, franchise taxes, impact fees, bonded indebtedness, etc.):

<i>Local Government or Authority</i>	<i>Funding Method</i>
Buford	General Funds
Grayson	General Funds
Gwinnett County	General Funds, User Fees
Lawrenceville	General Funds
Lilburn	General Funds
Snellville	General Funds
Suwanee	General Funds

4. How will the strategy change the previous arrangements for providing and/or funding this service within the county?

Gwinnett County and the fifteen Gwinnett Cities agreed upon a Service Delivery Strategy as set forth in a Final Consent Order entered on February 8, 2012 in the case of Gwinnett County v. City of Auburn, et al. Pursuant to the Final Consent Order, the parties have created four Special Service Districts by Joint Resolution of the County and affected Cities or by Resolution of the County. The Consent Order also provides for the manner of delivery of other services.

5. List any formal service delivery agreements or intergovernmental contracts that will be used to implement the strategy for this service:

<i>Agreement Name</i>	<i>Contracting Parties</i>	<i>Effective and Ending Dates</i>
IGA-Buford	Gwinnett County and City of Buford	11/7/2011-11/6/2016
IGA-Grayson	Gwinnett County and City of Grayson	1/21/2006-8/20/2012
IGA-Lawrenceville	Gwinnett County and City of Lawrenceville	6/21/2006-6/20/2012
IGA-Lilburn	Gwinnett County and City of Lilburn	7/21/2006-7/20/2012
IGA-Snellville	Gwinnett County and City of Snellville	6/1/2011-5/31/2016
IGA-Suwanee	Gwinnett County and City of Suwanee	7/18/2006-7/17/2012

6. What other mechanisms (if any) will be used to implement the strategy for this service (e.g., ordinances, resolutions, local acts of the General Assembly, rate or fee changes, etc.), and when will they take effect?

Gwinnett County and the fifteen Gwinnett Cities agreed upon a Service Delivery Strategy as set forth in a Final Consent Order entered on February 8, 2012 in the case of Gwinnett County v. City of Auburn, et al. Gwinnett Superior Court Action Number 09-A-01923-9. Pursuant to the Final Consent Order, the parties have created four Special Service Districts by Joint Resolution of the County and affected Cities or by Resolution of the County.

7. Person completing form: **Van Stephens, Acting County Attorney**

Phone number: **(770) 822-8700** Date completed: **3/2/2012**

8. Is this the person who should be contacted by state agencies when evaluating whether proposed local government projects are consistent with the service delivery strategy? **Yes**

If not, provide designated contact person(s) and phone numbers(s) below:



SERVICE DELIVERY STRATEGY

FORM 2: Summary of Service Delivery Arrangements

Instructions:

Make copies of this form and complete one for each service listed on FORM 1, Section III. Use exactly the same service names listed on FORM 1. Answer each question below, attaching additional pages as necessary. If the contact person for this service (listed at the bottom of the page) changes, this should be reported to the Department of Community Affairs.

COUNTY: Gwinnett	Service: Corrections
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1. Check the box that best describes the agreed upon delivery arrangement for this service:

- Service will be provided countywide (i.e., including all cities and unincorporated areas) by a single service provider. (If this box is checked, identify the government, authority or organization providing the service.):
Gwinnett County
- Service will be provided only in the unincorporated portion of the county by a single service provider. (If this box is checked, identify the government, authority or organization providing the service.):
- One or more cities will provide this service only within their incorporated boundaries, and the service will not be provided in unincorporated areas. (If this box is checked, identify the government(s), authority or organization providing the service):
- One or more cities will provide this service only within their incorporated boundaries, and the county will provide the service in unincorporated areas. (If this box is checked, identify the government(s), authority or organization providing the service.):
- Other (If this box is checked, attach a legible map delineating the service area of each service provider, and identify the government, authority, or other organization that will provide service within each service area.):

2. In developing this strategy, were overlapping service areas, unnecessary competition and/or duplication of this service identified?

- Yes (if 'Yes', you must attach additional documentation as described, below)
- No

If these conditions will continue under this strategy, attach an explanation for continuing the arrangement (i.e., overlapping but higher levels of service (See O.C.G.A. 36-70-24(1)), overriding benefits of the duplication, or reasons that overlapping service areas or competition cannot be eliminated).

If these conditions will be eliminated under the strategy, attach an implementation schedule listing each step or action that will be taken to eliminate them, the responsible party and the agreed upon deadline for completing it.

SDS FORM 2, continued

3. List each government or authority that will help to pay for this service and indicate how the service will be funded (e.g., enterprise funds, user fees, general funds, special service district revenues, hotel/motel taxes, franchise taxes, impact fees, bonded indebtedness, etc.):

<i>Local Government or Authority</i>	<i>Funding Method</i>
Gwinnett County	General Funds, User fees

4. How will the strategy change the previous arrangements for providing and/or funding this service within the county?

Gwinnett County and the fifteen Gwinnett Cities agreed upon a Service Delivery Strategy as set forth in a Final Consent Order entered on February 8, 2012 in the case of Gwinnett County v. City of Auburn, et al. Pursuant to the Final Consent Order, the parties have created four Special Service Districts by Joint Resolution of the County and affected Cities or by Resolution of the County. The Consent Order also provides for the manner of delivery of other services.

5. List any formal service delivery agreements or intergovernmental contracts that will be used to implement the strategy for this service:

<i>Agreement Name</i>	<i>Contracting Parties</i>	<i>Effective and Ending Dates</i>

6. What other mechanisms (if any) will be used to implement the strategy for this service (e.g., ordinances, resolutions, local acts of the General Assembly, rate or fee changes, etc.), and when will they take effect?

Gwinnett County and the fifteen Gwinnett Cities agreed upon a Service Delivery Strategy as set forth in a Final Consent Order entered on February 8, 2012 in the case of Gwinnett County v. City of Auburn, et al. Gwinnett Superior Court Action Number 09-A-01923-9. Pursuant to the Final Consent Order, the parties have created four Special Service Districts by Joint Resolution of the County and affected Cities or by Resolution of the County.

7. Person completing form: **Van Stephens, Acting County Attorney**

Phone number: **(770) 822-8700** Date completed: **2/24/2012**

8. Is this the person who should be contacted by state agencies when evaluating whether proposed local government projects are consistent with the service delivery strategy? **Yes**

If not, provide designated contact person(s) and phone numbers(s) below:



SERVICE DELIVERY STRATEGY

FORM 2: Summary of Service Delivery Arrangements

Instructions:

Make copies of this form and complete one for each service listed on FORM 1, Section III. Use exactly the same service names listed on FORM 1. Answer each question below, attaching additional pages as necessary. If the contact person for this service (listed at the bottom of the page) changes, this should be reported to the Department of Community Affairs.

COUNTY: Gwinnett	Service: Courts/Indigent Defense-Municipal
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1. Check the box that best describes the agreed upon delivery arrangement for this service:

- Service will be provided countywide (i.e., including all cities and unincorporated areas) by a single service provider. (If this box is checked, identify the government, authority or organization providing the service.):
- Service will be provided only in the unincorporated portion of the county by a single service provider. (If this box is checked, identify the government, authority or organization providing the service.):
- One or more cities will provide this service only within their incorporated boundaries, and the service will not be provided in unincorporated areas. (If this box is checked, identify the government(s), authority or organization providing the service:
Auburn, Berkeley Lake, Braselton, Buford, Dacula, Duluth, Grayson, Lawrenceville, Lilburn, Loganville, Norcross, Rest Haven, Snellville, Sugar Hill, Suwanee
- One or more cities will provide this service only within their incorporated boundaries, and the county will provide the service in unincorporated areas. (If this box is checked, identify the government(s), authority or organization providing the service.):
- Other (If this box is checked, attach a legible map delineating the service area of each service provider, and identify the government, authority, or other organization that will provide service within each service area.):

2. In developing this strategy, were overlapping service areas, unnecessary competition and/or duplication of this service identified?

- Yes (if 'Yes', you must attach additional documentation as described, below)
- No

If these conditions will continue under this strategy, attach an explanation for continuing the arrangement (i.e., overlapping but higher levels of service (See O.C.G.A. 36-70-24(1)), overriding benefits of the duplication, or reasons that overlapping service areas or competition cannot be eliminated).

If these conditions will be eliminated under the strategy, attach an implementation schedule listing each step or action that will be taken to eliminate them, the responsible party and the agreed upon deadline for completing it.

SDS FORM 2, continued

3. List each government or authority that will help to pay for this service and indicate how the service will be funded (e.g., enterprise funds, user fees, general funds, special service district revenues, hotel/motel taxes, franchise taxes, impact fees, bonded indebtedness, etc.):

Local Government or Authority	Funding Method
Auburn	General funds, fines, forfeitures
Berkeley Lake	General funds, fines, forfeitures
Braselton	General funds, fines, forfeitures
Buford	General funds, fines, forfeitures
Dacula	General funds, fines, forfeitures
Duluth	General funds, fines, forfeitures
Grayson	General funds, fines, forfeitures
Lawrenceville	General funds, fines, forfeitures
Lilburn	General funds, fines, forfeitures
Loganville	General funds, fines, forfeitures
Norcross	General funds, fines, forfeitures
Rest Haven	General funds, fines, forfeitures
Snellville	General funds, fines, forfeitures
Sugar Hill	General funds, fines, forfeitures
Suwanee	General funds, fines, forfeitures

4. How will the strategy change the previous arrangements for providing and/or funding this service within the county?

Gwinnett County and the fifteen Gwinnett Cities agreed upon a Service Delivery Strategy as set forth in a Final Consent Order entered on February 8, 2012 in the case of Gwinnett County v. City of Auburn, et al. Pursuant to the Final Consent Order, the parties have created four Special Service Districts by Joint Resolution of the County and affected Cities or by Resolution of the County. The Consent Order also provides for the manner of delivery of other services.

5. List any formal service delivery agreements or intergovernmental contracts that will be used to implement the strategy for this service:

Agreement Name	Contracting Parties	Effective and Ending Dates
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6. What other mechanisms (if any) will be used to implement the strategy for this service (e.g., ordinances, resolutions, local acts of the General Assembly, rate or fee changes, etc.), and when will they take effect?

Gwinnett County and the fifteen Gwinnett Cities agreed upon a Service Delivery Strategy as set forth in a Final Consent Order entered on February 8, 2012 in the case of Gwinnett County v. City of Auburn, et al. Gwinnett Superior Court Action Number 09-A-01923-9. Pursuant to the Final Consent Order, the parties have created four Special Service Districts by Joint Resolution of the County and affected Cities or by Resolution of the County.

7. Person completing form: **Van Stephens, Acting County Attorney**

Phone number: **(770) 822-8700** Date completed: **2/29/2012**

8. Is this the person who should be contacted by state agencies when evaluating whether proposed local government projects are consistent with the service delivery strategy? **Yes**

If not, provide designated contact person(s) and phone numbers(s) below:



SERVICE DELIVERY STRATEGY

FORM 2: Summary of Service Delivery Arrangements

Instructions:

Make copies of this form and complete one for each service listed on FORM 1, Section III. Use exactly the same service names listed on FORM 1. Answer each question below, attaching additional pages as necessary. If the contact person for this service (listed at the bottom of the page) changes, this should be reported to the Department of Community Affairs.

COUNTY: Gwinnett	Service: Courts/Indigent Defense-State and County
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1. Check the box that best describes the agreed upon delivery arrangement for this service:

- Service will be provided countywide (i.e., including all cities and unincorporated areas) by a single service provider. (If this box is checked, identify the government, authority or organization providing the service.):
Gwinnett County
- Service will be provided only in the unincorporated portion of the county by a single service provider. (If this box is checked, identify the government, authority or organization providing the service.):
- One or more cities will provide this service only within their incorporated boundaries, and the service will not be provided in unincorporated areas. (If this box is checked, identify the government(s), authority or organization providing the service):
- One or more cities will provide this service only within their incorporated boundaries, and the county will provide the service in unincorporated areas. (If this box is checked, identify the government(s), authority or organization providing the service.):
- Other (If this box is checked, attach a legible map delineating the service area of each service provider, and identify the government, authority, or other organization that will provide service within each service area.):

2. In developing this strategy, were overlapping service areas, unnecessary competition and/or duplication of this service identified?

- Yes (if 'Yes', you must attach additional documentation as described, below)
- No

If these conditions will continue under this strategy, attach an explanation for continuing the arrangement (i.e., overlapping but higher levels of service (See O.C.G.A. 36-70-24(1)), overriding benefits of the duplication, or reasons that overlapping service areas or competition cannot be eliminated).

If these conditions will be eliminated under the strategy, attach an implementation schedule listing each step or action that will be taken to eliminate them, the responsible party and the agreed upon deadline for completing it.

SDS FORM 2, continued

3. List each government or authority that will help to pay for this service and indicate how the service will be funded (e.g., enterprise funds, user fees, general funds, special service district revenues, hotel/motel taxes, franchise taxes, impact fees, bonded indebtedness, etc.):

<i>Local Government or Authority</i>	<i>Funding Method</i>
Gwinnett County	Countywide revenues, general fund, fines & forfeitures, user fees

4. How will the strategy change the previous arrangements for providing and/or funding this service within the county?

Gwinnett County and the fifteen Gwinnett Cities agreed upon a Service Delivery Strategy as set forth in a Final Consent Order entered on February 8, 2012 in the case of Gwinnett County v. City of Auburn, et al. Pursuant to the Final Consent Order, the parties have created four Special Service Districts by Joint Resolution of the County and affected Cities or by Resolution of the County. The Consent Order also provides for the manner of delivery of other services.

5. List any formal service delivery agreements or intergovernmental contracts that will be used to implement the strategy for this service:

<i>Agreement Name</i>	<i>Contracting Parties</i>	<i>Effective and Ending Dates</i>
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6. What other mechanisms (if any) will be used to implement the strategy for this service (e.g., ordinances, resolutions, local acts of the General Assembly, rate or fee changes, etc.), and when will they take effect?

Gwinnett County and the fifteen Gwinnett Cities agreed upon a Service Delivery Strategy as set forth in a Final Consent Order entered on February 8, 2012 in the case of Gwinnett County v. City of Auburn, et al. Gwinnett Superior Court Action Number 09-A-01923-9. Pursuant to the Final Consent Order, the parties have created four Special Service Districts by Joint Resolution of the County and affected Cities or by Resolution of the County.

7. Person completing form: **Van Stephens, Acting County Attorney**

Phone number: **(770) 822-8700** Date completed: **3/2/2012**

8. Is this the person who should be contacted by state agencies when evaluating whether proposed local government projects are consistent with the service delivery strategy? **Yes**

If not, provide designated contact person(s) and phone numbers(s) below:



SERVICE DELIVERY STRATEGY

FORM 2: Summary of Service Delivery Arrangements

Instructions:

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COUNTY: Gwinnett	Service: Development and Enforcement
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1. Check the box that best describes the agreed upon delivery arrangement for this service:

- Service will be provided countywide (i.e., including all cities and unincorporated areas) by a single service provider. (If this box is checked, identify the government, authority or organization providing the service.):
- Service will be provided only in the unincorporated portion of the county by a single service provider. (If this box is checked, identify the government, authority or organization providing the service.):
- One or more cities will provide this service only within their incorporated boundaries, and the service will not be provided in unincorporated areas. (If this box is checked, identify the government(s), authority or organization providing the service:)
- One or more cities will provide this service only within their incorporated boundaries, and the county will provide the service in unincorporated areas. (If this box is checked, identify the government(s), authority or organization providing the service.):
Auburn, Berkeley Lake, Braselton, Buford, Dacula, Duluth, Grayson, Gwinnett County, Lawrenceville, Lilburn, Loganville, Norcross, Rest Haven, Snellville, Sugar Hill, Suwanee
- Other (If this box is checked, attach a legible map delineating the service area of each service provider, and identify the government, authority, or other organization that will provide service within each service area.):

2. In developing this strategy, were overlapping service areas, unnecessary competition and/or duplication of this service identified?

- Yes (if 'Yes', you must attach additional documentation as described, below)
- No

If these conditions will continue under this strategy, attach an explanation for continuing the arrangement (i.e., overlapping but higher levels of service (See O.C.G.A. 36-70-24(1)), overriding benefits of the duplication, or reasons that overlapping service areas or competition cannot be eliminated).

If these conditions will be eliminated under the strategy, attach an implementation schedule listing each step or action that will be taken to eliminate them, the responsible party and the agreed upon deadline for completing it.

SDS FORM 2, continued

3. List each government or authority that will help to pay for this service and indicate how the service will be funded (e.g., enterprise funds, user fees, general funds, special service district revenues, hotel/motel taxes, franchise taxes, impact fees, bonded indebtedness, etc.):

<i>Local Government or Authority</i>	<i>Funding Method</i>
Auburn	Municipal revenues, user fees
Berkeley Lake	Municipal revenues, user fees
Braselton	Municipal revenues, user fees
Buford	Municipal revenues, user fees
Dacula	Municipal revenues, user fees
Duluth	Municipal revenues, user fees
Grayson	Municipal revenues, user fees
Gwinnett County	Development and Enforcement District Revenues, User Fees
Lawrenceville	Municipal revenues, user fees
Lilburn	Municipal revenues, user fees
Loganville	Municipal revenues, user fees
Norcross	Municipal revenues, user fees
Rest Haven	Municipal revenues, user fees
Snellville	Municipal revenues, user fees
Sugar Hill	Municipal revenues, user fees
Suwanee	Municipal revenues, user fees

4. How will the strategy change the previous arrangements for providing and/or funding this service within the county?

Gwinnett County and the fifteen Gwinnett Cities agreed upon a Service Delivery Strategy as set forth in a Final Consent Order entered on February 8, 2012 in the case of Gwinnett County v. City of Auburn, et al. Pursuant to the Final Consent Order, the parties have created four Special Service Districts by Joint Resolution of the County and affected Cities or by Resolution of the County. The Consent Order also provides for the manner of delivery of other services.

5. List any formal service delivery agreements or intergovernmental contracts that will be used to implement the strategy for this service:

<i>Agreement Name</i>	<i>Contracting Parties</i>	<i>Effective and Ending Dates</i>
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6. What other mechanisms (if any) will be used to implement the strategy for this service (e.g., ordinances, resolutions, local acts of the General Assembly, rate or fee changes, etc.), and when will they take effect?

Gwinnett County and the fifteen Gwinnett Cities agreed upon a Service Delivery Strategy as set forth in a Final Consent Order entered on February 8, 2012 in the case of Gwinnett County v. City of Auburn, et al. Gwinnett Superior Court Action Number 09-A-01923-9. Pursuant to the Final Consent Order, the parties have created four Special Service Districts by Joint Resolution of the County and affected Cities or by Resolution of the County.

7. Person completing form: **Van Stephens, Acting County Attorney**

Phone number: **(770) 822-8700** Date completed: **2/29/2012**

8. Is this the person who should be contacted by state agencies when evaluating whether proposed local government projects are consistent with the service delivery strategy? **Yes**

If not, provide designated contact person(s) and phone numbers(s) below:





SERVICE DELIVERY STRATEGY

FORM 2: Summary of Service Delivery Arrangements

Instructions:

Make copies of this form and complete one for each service listed on FORM 1, Section III. Use exactly the same service names listed on FORM 1. Answer each question below, attaching additional pages as necessary. If the contact person for this service (listed at the bottom of the page) changes, this should be reported to the Department of Community Affairs.

COUNTY: Gwinnett	Service: Economic Development
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1. Check the box that best describes the agreed upon delivery arrangement for this service:

- Service will be provided countywide (i.e., including all cities and unincorporated areas) by a single service provider. (If this box is checked, identify the government, authority or organization providing the service.):
- Service will be provided only in the unincorporated portion of the county by a single service provider. (If this box is checked, identify the government, authority or organization providing the service.):
- One or more cities will provide this service only within their incorporated boundaries, and the service will not be provided in unincorporated areas. (If this box is checked, identify the government(s), authority or organization providing the service:
- One or more cities will provide this service only within their incorporated boundaries, and the county will provide the service in unincorporated areas. (If this box is checked, identify the government(s), authority or organization providing the service.):
- Other (If this box is checked, attach a legible map delineating the service area of each service provider, and identify the government, authority, or other organization that will provide service within each service area.):
Auburn, Berkeley Lake, Braselton, Buford, Dacula, Duluth, Grayson, Gwinnett County, Lawrenceville, Lilburn, Loganville, Norcross, Rest Haven, Snellville, Sugar Hill, Suwanee

2. In developing this strategy, were overlapping service areas, unnecessary competition and/or duplication of this service identified?

- Yes (if 'Yes', you must attach additional documentation as described, below)
- No

If these conditions will continue under this strategy, attach an explanation for continuing the arrangement (i.e., overlapping but higher levels of service (See O.C.G.A. 36-70-24(1)), overriding benefits of the duplication, or reasons that overlapping service areas or competition cannot be eliminated).

If these conditions will be eliminated under the strategy, attach an implementation schedule listing each step or action that will be taken to eliminate them, the responsible party and the agreed upon deadline for completing it.

SDS FORM 2, continued

3. List each government or authority that will help to pay for this service and indicate how the service will be funded (e.g., enterprise funds, user fees, general funds, special service district revenues, hotel/motel taxes, franchise taxes, impact fees, bonded indebtedness, etc.):

<i>Local Government or Authority</i>	<i>Funding Method</i>
Auburn	General Funds
Berkeley Lake	General Funds
Braselton	General Funds
Buford	General Funds
Dacula	General Funds
Duluth	General Funds
Grayson	General Funds
Gwinnett County	General Funds
Lawrenceville	General Funds
Lilburn	General Funds
Loganville	General Funds
Norcross	General Funds
Rest Haven	General Funds
Snellville	General Funds
Sugar Hill	General Funds
Suwanee	General Funds

4. How will the strategy change the previous arrangements for providing and/or funding this service within the county?

Gwinnett County and the fifteen Gwinnett Cities agreed upon a Service Delivery Strategy as set forth in a Final Consent Order entered on February 8, 2012 in the case of Gwinnett County v. City of Auburn, et al. Pursuant to the Final Consent Order, the parties have created four Special Service Districts by Joint Resolution of the County and affected Cities or by Resolution of the County. The Consent Order also provides for the manner of delivery of other services.

5. List any formal service delivery agreements or intergovernmental contracts that will be used to implement the strategy for this service:

<i>Agreement Name</i>	<i>Contracting Parties</i>	<i>Effective and Ending Dates</i>
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6. What other mechanisms (if any) will be used to implement the strategy for this service (e.g., ordinances, resolutions, local acts of the General Assembly, rate or fee changes, etc.), and when will they take effect?

Gwinnett County and the fifteen Gwinnett Cities agreed upon a Service Delivery Strategy as set forth in a Final Consent Order entered on February 8, 2012 in the case of Gwinnett County v. City of Auburn, et al. Gwinnett Superior Court Action Number 09-A-01923-9. Pursuant to the Final Consent Order, the parties have created four Special Service Districts by Joint Resolution of the County and affected Cities or by Resolution of the County.

7. Person completing form: **Van Stephens, Acting County Attorney**

Phone number: **(770) 822-8700** Date completed: **2/29/2012**

8. Is this the person who should be contacted by state agencies when evaluating whether proposed local government projects are consistent with the service delivery strategy? **Yes**

If not, provide designated contact person(s) and phone numbers(s) below:





SERVICE DELIVERY STRATEGY

FORM 2: Summary of Service Delivery Arrangements

Instructions:

Make copies of this form and complete one for each service listed on FORM 1, Section III. Use exactly the same service names listed on FORM 1. Answer each question below, attaching additional pages as necessary. If the contact person for this service (listed at the bottom of the page) changes, this should be reported to the Department of Community Affairs.

COUNTY: Gwinnett	Service: Elections - Municipal
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1. Check the box that best describes the agreed upon delivery arrangement for this service:

- Service will be provided countywide (i.e., including all cities and unincorporated areas) by a single service provider. (If this box is checked, identify the government, authority or organization providing the service.):
- Service will be provided only in the unincorporated portion of the county by a single service provider. (If this box is checked, identify the government, authority or organization providing the service.):
- One or more cities will provide this service only within their incorporated boundaries, and the service will not be provided in unincorporated areas. (If this box is checked, identify the government(s), authority or organization providing the service:
Auburn, Berkeley Lake, Braselton, Buford, Dacula, Duluth, Grayson, Lawrenceville, Lilburn, Loganville, Norcross, Rest Haven, Snellville, Sugar Hill, Suwanee
- One or more cities will provide this service only within their incorporated boundaries, and the county will provide the service in unincorporated areas. (If this box is checked, identify the government(s), authority or organization providing the service.):
- Other (If this box is checked, attach a legible map delineating the service area of each service provider, and identify the government, authority, or other organization that will provide service within each service area.):

2. In developing this strategy, were overlapping service areas, unnecessary competition and/or duplication of this service identified?

- Yes (if 'Yes', you must attach additional documentation as described, below)
- No

If these conditions will continue under this strategy, attach an explanation for continuing the arrangement (i.e., overlapping but higher levels of service (See O.C.G.A. 36-70-24(1)), overriding benefits of the duplication, or reasons that overlapping service areas or competition cannot be eliminated).

If these conditions will be eliminated under the strategy, attach an implementation schedule listing each step or action that will be taken to eliminate them, the responsible party and the agreed upon deadline for completing it.

SDS FORM 2, continued

3. List each government or authority that will help to pay for this service and indicate how the service will be funded (e.g., enterprise funds, user fees, general funds, special service district revenues, hotel/motel taxes, franchise taxes, impact fees, bonded indebtedness, etc.):

<i>Local Government or Authority</i>	<i>Funding Method</i>
Auburn	Municipal revenues
Berkeley Lake	Municipal revenues
Braselton	Municipal revenues
Buford	Municipal revenues
Dacula	Municipal revenues
Duluth	Municipal revenues
Grayson	Municipal revenues
Lawrenceville	Municipal revenues
Lilburn	Municipal revenues
Loganville	Municipal revenues
Norcross	Municipal revenues
Rest Haven	Municipal revenues
Snellville	Municipal revenues
Sugar Hill	Municipal revenues
Suwanee	Municipal revenues

4. How will the strategy change the previous arrangements for providing and/or funding this service within the county?

Gwinnett County and the fifteen Gwinnett Cities agreed upon a Service Delivery Strategy as set forth in a Final Consent Order entered on February 8, 2012 in the case of Gwinnett County v. City of Auburn, et al. Pursuant to the Final Consent Order, the parties have created four Special Service Districts by Joint Resolution of the County and affected Cities or by Resolution of the County. The Consent Order also provides for the manner of delivery of other services.

5. List any formal service delivery agreements or intergovernmental contracts that will be used to implement the strategy for this service:

<i>Agreement Name</i>	<i>Contracting Parties</i>	<i>Effective and Ending Dates</i>
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6. What other mechanisms (if any) will be used to implement the strategy for this service (e.g., ordinances, resolutions, local acts of the General Assembly, rate or fee changes, etc.), and when will they take effect?

Gwinnett County and the fifteen Gwinnett Cities agreed upon a Service Delivery Strategy as set forth in a Final Consent Order entered on February 8, 2012 in the case of Gwinnett County v. City of Auburn, et al. Gwinnett Superior Court Action Number 09-A-01923-9. Pursuant to the Final Consent Order, the parties have created four Special Service Districts by Joint Resolution of the County and affected Cities or by Resolution of the County.

7. Person completing form: **Van Stephens, Acting County Attorney**

Phone number: **(770) 822-8700** Date completed: **2/17/2012**

8. Is this the person who should be contacted by state agencies when evaluating whether proposed local government projects are consistent with the service delivery strategy? **Yes**

If not, provide designated contact person(s) and phone numbers(s) below:



SERVICE DELIVERY STRATEGY

FORM 2: Summary of Service Delivery Arrangements

Instructions:

Make copies of this form and complete one for each service listed on FORM 1, Section III. Use exactly the same service names listed on FORM 1. Answer each question below, attaching additional pages as necessary. If the contact person for this service (listed at the bottom of the page) changes, this should be reported to the Department of Community Affairs.

COUNTY: Gwinnett	Service: Elections - State Federal and Local
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1. Check the box that best describes the agreed upon delivery arrangement for this service:

- Service will be provided countywide (i.e., including all cities and unincorporated areas) by a single service provider. (If this box is checked, identify the government, authority or organization providing the service.):
Gwinnett County
- Service will be provided only in the unincorporated portion of the county by a single service provider. (If this box is checked, identify the government, authority or organization providing the service.):
- One or more cities will provide this service only within their incorporated boundaries, and the service will not be provided in unincorporated areas. (If this box is checked, identify the government(s), authority or organization providing the service):
- One or more cities will provide this service only within their incorporated boundaries, and the county will provide the service in unincorporated areas. (If this box is checked, identify the government(s), authority or organization providing the service.):
- Other (If this box is checked, attach a legible map delineating the service area of each service provider, and identify the government, authority, or other organization that will provide service within each service area.):

2. In developing this strategy, were overlapping service areas, unnecessary competition and/or duplication of this service identified?

- Yes (if 'Yes', you must attach additional documentation as described, below)
- No

If these conditions will continue under this strategy, attach an explanation for continuing the arrangement (i.e., overlapping but higher levels of service (See O.C.G.A. 36-70-24(1)), overriding benefits of the duplication, or reasons that overlapping service areas or competition cannot be eliminated).

If these conditions will be eliminated under the strategy, attach an implementation schedule listing each step or action that will be taken to eliminate them, the responsible party and the agreed upon deadline for completing it.

SDS FORM 2, continued

3. List each government or authority that will help to pay for this service and indicate how the service will be funded (e.g., enterprise funds, user fees, general funds, special service district revenues, hotel/motel taxes, franchise taxes, impact fees, bonded indebtedness, etc.):

<i>Local Government or Authority</i>	<i>Funding Method</i>
Gwinnett County	General Funds

4. How will the strategy change the previous arrangements for providing and/or funding this service within the county?

Gwinnett County and the fifteen Gwinnett Cities agreed upon a Service Delivery Strategy as set forth in a Final Consent Order entered on February 8, 2012 in the case of Gwinnett County v. City of Auburn, et al. Pursuant to the Final Consent Order, the parties have created four Special Service Districts by Joint Resolution of the County and affected Cities or by Resolution of the County. The Consent Order also provides for the manner of delivery of other services.

5. List any formal service delivery agreements or intergovernmental contracts that will be used to implement the strategy for this service:

<i>Agreement Name</i>	<i>Contracting Parties</i>	<i>Effective and Ending Dates</i>

6. What other mechanisms (if any) will be used to implement the strategy for this service (e.g., ordinances, resolutions, local acts of the General Assembly, rate or fee changes, etc.), and when will they take effect?

Gwinnett County and the fifteen Gwinnett Cities agreed upon a Service Delivery Strategy as set forth in a Final Consent Order entered on February 8, 2012 in the case of Gwinnett County v. City of Auburn, et al. Gwinnett Superior Court Action Number 09-A-01923-9. Pursuant to the Final Consent Order, the parties have created four Special Service Districts by Joint Resolution of the County and affected Cities or by Resolution of the County.

7. Person completing form: **Van Stephens, Acting County Attorney**

Phone number: **(770) 822-8700** Date completed: **2/17/2012**

8. Is this the person who should be contacted by state agencies when evaluating whether proposed local government projects are consistent with the service delivery strategy? **Yes**

If not, provide designated contact person(s) and phone numbers(s) below:



SERVICE DELIVERY STRATEGY

FORM 2: Summary of Service Delivery Arrangements

Instructions:

Make copies of this form and complete one for each service listed on FORM 1, Section III. Use exactly the same service names listed on FORM 1. Answer each question below, attaching additional pages as necessary. If the contact person for this service (listed at the bottom of the page) changes, this should be reported to the Department of Community Affairs.

COUNTY: Gwinnett	Service: Fire and Emergency Medical
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1. Check the box that best describes the agreed upon delivery arrangement for this service:

- Service will be provided countywide (i.e., including all cities and unincorporated areas) by a single service provider. (If this box is checked, identify the government, authority or organization providing the service.):
- Service will be provided only in the unincorporated portion of the county by a single service provider. (If this box is checked, identify the government, authority or organization providing the service.):
- One or more cities will provide this service only within their incorporated boundaries, and the service will not be provided in unincorporated areas. (If this box is checked, identify the government(s), authority or organization providing the service:
- One or more cities will provide this service only within their incorporated boundaries, and the county will provide the service in unincorporated areas. (If this box is checked, identify the government(s), authority or organization providing the service.):
- Other (If this box is checked, attach a legible map delineating the service area of each service provider, and identify the government, authority, or other organization that will provide service within each service area.):
Gwinnett County

2. In developing this strategy, were overlapping service areas, unnecessary competition and/or duplication of this service identified?

- Yes** (if 'Yes', you must attach additional documentation as described, below)
- No**

If these conditions will continue under this strategy, attach an explanation for continuing the arrangement (i.e., overlapping but higher levels of service (See O.C.G.A. 36-70-24(1)), overriding benefits of the duplication, or reasons that overlapping service areas or competition cannot be eliminated).

If these conditions will be eliminated under the strategy, attach an implementation schedule listing each step or action that will be taken to eliminate them, the responsible party and the agreed upon deadline for completing it.

SDS FORM 2, continued

3. List each government or authority that will help to pay for this service and indicate how the service will be funded (e.g., enterprise funds, user fees, general funds, special service district revenues, hotel/motel taxes, franchise taxes, impact fees, bonded indebtedness, etc.):

Local Government or Authority	Funding Method
Gwinnett County	Fire and Emergency Medical Services District Revenue, SPLOST, User fees

4. How will the strategy change the previous arrangements for providing and/or funding this service within the county?

Gwinnett County and the fifteen Gwinnett Cities agreed upon a Service Delivery Strategy as set forth in a Final Consent Order entered on February 8, 2012 in the case of Gwinnett County v. City of Auburn, et al. Pursuant to the Final Consent Order, the parties have created four Special Service Districts by Joint Resolution of the County and affected Cities or by Resolution of the County. The Consent Order also provides for the manner of delivery of other services.

5. List any formal service delivery agreements or intergovernmental contracts that will be used to implement the strategy for this service:

Agreement Name	Contracting Parties	Effective and Ending Dates
IGA - Fire and Emergency Medical	Gwinnett County and Cities of Auburn, Berkeley Lake, Braselton, Buford, Dacula, Duluth, Grayson, Lawrenceville, Lilburn, Norcross, Rest Haven, Snellville, Sugar Hill and Suwanee	1/1/2012-12/31/2037

6. What other mechanisms (if any) will be used to implement the strategy for this service (e.g., ordinances, resolutions, local acts of the General Assembly, rate or fee changes, etc.), and when will they take effect?

Gwinnett County and the fifteen Gwinnett Cities agreed upon a Service Delivery Strategy as set forth in a Final Consent Order entered on February 8, 2012 in the case of Gwinnett County v. City of Auburn, et al. Gwinnett Superior Court Action Number 09-A-01923-9. Pursuant to the Final Consent Order, the parties have created four Special Service Districts by Joint Resolution of the County and affected Cities or by Resolution of the County.

7. Person completing form: **Van Stephens, Acting County Attorney**

Phone number: **(770) 822-8700** Date completed: **2/29/2012**

8. Is this the person who should be contacted by state agencies when evaluating whether proposed local government projects are consistent with the service delivery strategy? **Yes**

If not, provide designated contact person(s) and phone numbers(s) below:



SERVICE DELIVERY STRATEGY

FORM 2: Summary of Service Delivery Arrangements

Instructions:

Make copies of this form and complete one for each service listed on FORM 1, Section III. Use exactly the same service names listed on FORM 1. Answer each question below, attaching additional pages as necessary. If the contact person for this service (listed at the bottom of the page) changes, this should be reported to the Department of Community Affairs.

COUNTY: Gwinnett	Service: Graffiti Removal
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1. Check the box that best describes the agreed upon delivery arrangement for this service:

- Service will be provided countywide (i.e., including all cities and unincorporated areas) by a single service provider. (If this box is checked, identify the government, authority or organization providing the service.):
Gwinnett County
- Service will be provided only in the unincorporated portion of the county by a single service provider. (If this box is checked, identify the government, authority or organization providing the service.):
- One or more cities will provide this service only within their incorporated boundaries, and the service will not be provided in unincorporated areas. (If this box is checked, identify the government(s), authority or organization providing the service:)
- One or more cities will provide this service only within their incorporated boundaries, and the county will provide the service in unincorporated areas. (If this box is checked, identify the government(s), authority or organization providing the service.):
- Other (If this box is checked, attach a legible map delineating the service area of each service provider, and identify the government, authority, or other organization that will provide service within each service area.):

2. In developing this strategy, were overlapping service areas, unnecessary competition and/or duplication of this service identified?

- Yes (if 'Yes', you must attach additional documentation as described, below)
- No

If these conditions will continue under this strategy, attach an explanation for continuing the arrangement (i.e., overlapping but higher levels of service (See O.C.G.A. 36-70-24(1)), overriding benefits of the duplication, or reasons that overlapping service areas or competition cannot be eliminated).

If these conditions will be eliminated under the strategy, attach an implementation schedule listing each step or action that will be taken to eliminate them, the responsible party and the agreed upon deadline for completing it.

SDS FORM 2, continued

3. List each government or authority that will help to pay for this service and indicate how the service will be funded (e.g., enterprise funds, user fees, general funds, special service district revenues, hotel/motel taxes, franchise taxes, impact fees, bonded indebtedness, etc.):

<i>Local Government or Authority</i>	<i>Funding Method</i>
Gwinnett County	General Funds, Enterprise Funds

4. How will the strategy change the previous arrangements for providing and/or funding this service within the county?

Gwinnett County and the fifteen Gwinnett Cities agreed upon a Service Delivery Strategy as set forth in a Final Consent Order entered on February 8, 2012 in the case of Gwinnett County v. City of Auburn, et al. Pursuant to the Final Consent Order, the parties have created four Special Service Districts by Joint Resolution of the County and affected Cities or by Resolution of the County. The Consent Order also provides for the manner of delivery of other services.

5. List any formal service delivery agreements or intergovernmental contracts that will be used to implement the strategy for this service:

<i>Agreement Name</i>	<i>Contracting Parties</i>	<i>Effective and Ending Dates</i>

6. What other mechanisms (if any) will be used to implement the strategy for this service (e.g., ordinances, resolutions, local acts of the General Assembly, rate or fee changes, etc.), and when will they take effect?

Gwinnett County and the fifteen Gwinnett Cities agreed upon a Service Delivery Strategy as set forth in a Final Consent Order entered on February 8, 2012 in the case of Gwinnett County v. City of Auburn, et al. Gwinnett Superior Court Action Number 09-A-01923-9. Pursuant to the Final Consent Order, the parties have created four Special Service Districts by Joint Resolution of the County and affected Cities or by Resolution of the County.

7. Person completing form: **Van Stephens, Acting County Attorney**

Phone number: **(770) 822-8700** Date completed: **2/24/2012**

8. Is this the person who should be contacted by state agencies when evaluating whether proposed local government projects are consistent with the service delivery strategy? **Yes**

If not, provide designated contact person(s) and phone numbers(s) below:



SERVICE DELIVERY STRATEGY

FORM 2: Summary of Service Delivery Arrangements

Instructions:

Make copies of this form and complete one for each service listed on FORM 1, Section III. Use exactly the same service names listed on FORM 1. Answer each question below, attaching additional pages as necessary. If the contact person for this service (listed at the bottom of the page) changes, this should be reported to the Department of Community Affairs.

COUNTY: Gwinnett	Service: Homeland Security/Emergency Management
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1. Check the box that best describes the agreed upon delivery arrangement for this service:

- Service will be provided countywide (i.e., including all cities and unincorporated areas) by a single service provider. (If this box is checked, identify the government, authority or organization providing the service.):
Gwinnett County
- Service will be provided only in the unincorporated portion of the county by a single service provider. (If this box is checked, identify the government, authority or organization providing the service.):
- One or more cities will provide this service only within their incorporated boundaries, and the service will not be provided in unincorporated areas. (If this box is checked, identify the government(s), authority or organization providing the service):
- One or more cities will provide this service only within their incorporated boundaries, and the county will provide the service in unincorporated areas. (If this box is checked, identify the government(s), authority or organization providing the service.):
- Other (If this box is checked, attach a legible map delineating the service area of each service provider, and identify the government, authority, or other organization that will provide service within each service area.):

2. In developing this strategy, were overlapping service areas, unnecessary competition and/or duplication of this service identified?

- Yes (if 'Yes', you must attach additional documentation as described, below)
- No

If these conditions will continue under this strategy, attach an explanation for continuing the arrangement (i.e., overlapping but higher levels of service (See O.C.G.A. 36-70-24(1)), overriding benefits of the duplication, or reasons that overlapping service areas or competition cannot be eliminated).

If these conditions will be eliminated under the strategy, attach an implementation schedule listing each step or action that will be taken to eliminate them, the responsible party and the agreed upon deadline for completing it.

SDS FORM 2, continued

3. List each government or authority that will help to pay for this service and indicate how the service will be funded (e.g., enterprise funds, user fees, general funds, special service district revenues, hotel/motel taxes, franchise taxes, impact fees, bonded indebtedness, etc.):

<i>Local Government or Authority</i>	<i>Funding Method</i>
Gwinnett County	General Funds

4. How will the strategy change the previous arrangements for providing and/or funding this service within the county?

Gwinnett County and the fifteen Gwinnett Cities agreed upon a Service Delivery Strategy as set forth in a Final Consent Order entered on February 8, 2012 in the case of Gwinnett County v. City of Auburn, et al. Pursuant to the Final Consent Order, the parties have created four Special Service Districts by Joint Resolution of the County and affected Cities or by Resolution of the County. The Consent Order also provides for the manner of delivery of other services.

5. List any formal service delivery agreements or intergovernmental contracts that will be used to implement the strategy for this service:

<i>Agreement Name</i>	<i>Contracting Parties</i>	<i>Effective and Ending Dates</i>
Emergency Ops Plan Adoption-Buford	Gwinnett County and City of Buford	11/3/2008-11/2/2012
Emergency Ops Plan Adoption-Dacula	Gwinnett County and City of Dacula	11/6/2008-11/5/2012
Emergency Ops Plan Adoption-Duluth	Gwinnett County and City of Duluth	2/23/2009-2/22/2013
Emergency Ops Plan Adoption-Grayson	Gwinnett County and City of Grayson	2/16/2009-2/15/2013
Emergency Ops Plan Adoption-Lawrenceville	Gwinnett County and City of Lawrenceville	11/10/2008-11/9/2012
Emergency Ops Plan Adoption-Lilburn	Gwinnett County and City of Lilburn	1/21/2009-1/20/2013
Emergency Ops Plan Adoption-Norcross	Gwinnett County and City of Norcross	2/2/2009-2/1/2013
Emergency Ops Plan Adoption-Snellville	Gwinnett County and City of Snellville	10/27/2008-10/26/2012
Emergency Ops Plan Adoption-Sugar Hill	Gwinnett County and City of Sugar Hill	11/10/2008-11/9/2012
Emergency Ops Plan Adoption-Suwanee	Gwinnett County and City of Suwanee	11/25/2008-11/24/2012
Emergency Ops Plan Adoption Berkeley Lake	Gwinnett County and City of Berkeley Lake	11/20/2008-11/19/2012

6. What other mechanisms (if any) will be used to implement the strategy for this service (e.g., ordinances, resolutions, local acts of the General Assembly, rate or fee changes, etc.), and when will they take effect?

Gwinnett County and the fifteen Gwinnett Cities agreed upon a Service Delivery Strategy as set forth in a Final Consent Order entered on February 8, 2012 in the case of Gwinnett County v. City of Auburn, et al. Gwinnett Superior Court Action Number 09-A-01923-9. Pursuant to the Final Consent Order, the parties have created four Special Service Districts by Joint Resolution of the County and affected Cities or by Resolution of the County.

7. Person completing form: **Van Stephens, Acting County Attorney**

Phone number: **(770) 822-8700** Date completed: **2/17/2012**

8. Is this the person who should be contacted by state agencies when evaluating whether proposed local government projects are consistent with the service delivery strategy? **Yes**

If not, provide designated contact person(s) and phone numbers(s) below:



SERVICE DELIVERY STRATEGY

FORM 2: Summary of Service Delivery Arrangements

Instructions:

Make copies of this form and complete one for each service listed on FORM 1, Section III. Use exactly the same service names listed on FORM 1. Answer each question below, attaching additional pages as necessary. If the contact person for this service (listed at the bottom of the page) changes, this should be reported to the Department of Community Affairs.

COUNTY: Gwinnett	Service: Inmate Housing and Medical Care
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1. Check the box that best describes the agreed upon delivery arrangement for this service:

- Service will be provided countywide (i.e., including all cities and unincorporated areas) by a single service provider. (If this box is checked, identify the government, authority or organization providing the service.):
- Service will be provided only in the unincorporated portion of the county by a single service provider. (If this box is checked, identify the government, authority or organization providing the service.):
- One or more cities will provide this service only within their incorporated boundaries, and the service will not be provided in unincorporated areas. (If this box is checked, identify the government(s), authority or organization providing the service:
- One or more cities will provide this service only within their incorporated boundaries, and the county will provide the service in unincorporated areas. (If this box is checked, identify the government(s), authority or organization providing the service.):
Gwinnett County
- Other (If this box is checked, attach a legible map delineating the service area of each service provider, and identify the government, authority, or other organization that will provide service within each service area.):

2. In developing this strategy, were overlapping service areas, unnecessary competition and/or duplication of this service identified?

- Yes** (if 'Yes', you must attach additional documentation as described, below)
- No**

If these conditions will continue under this strategy, attach an explanation for continuing the arrangement (i.e., overlapping but higher levels of service (See O.C.G.A. 36-70-24(1)), overriding benefits of the duplication, or reasons that overlapping service areas or competition cannot be eliminated).

If these conditions will be eliminated under the strategy, attach an implementation schedule listing each step or action that will be taken to eliminate them, the responsible party and the agreed upon deadline for completing it.

SDS FORM 2, continued

3. List each government or authority that will help to pay for this service and indicate how the service will be funded (e.g., enterprise funds, user fees, general funds, special service district revenues, hotel/motel taxes, franchise taxes, impact fees, bonded indebtedness, etc.):

<i>Local Government or Authority</i>	<i>Funding Method</i>
Auburn	General Funds
Buford	General Funds
Dacula	General Funds
Duluth	General Funds
Gwinnett County	General Funds, Bond Indebtedness
Lawrenceville	General Funds
Lilburn	General Funds
Norcross	General Funds
Snellville	General Funds
Suwanee	General Funds

4. How will the strategy change the previous arrangements for providing and/or funding this service within the county?

Gwinnett County and the fifteen Gwinnett Cities agreed upon a Service Delivery Strategy as set forth in a Final Consent Order entered on February 8, 2012 in the case of Gwinnett County v. City of Auburn, et al. Pursuant to the Final Consent Order, the parties have created four Special Service Districts by Joint Resolution of the County and affected Cities or by Resolution of the County. The Consent Order also provides for the manner of delivery of other services.

5. List any formal service delivery agreements or intergovernmental contracts that will be used to implement the strategy for this service:

<i>Agreement Name</i>	<i>Contracting Parties</i>	<i>Effective and Ending Dates</i>
IGA-Auburn	Gwinnett County and City of Auburn	1/1/1998-12/31/2012
IGA-Buford	Gwinnett County and City of Buford	12/13/2011-12/31/2012
IGA-Dacula	Gwinnett County and City of Dacula	1/1/2010-12/31/2012
IGA-Duluth	Gwinnett County and City of Duluth	1/1/2000-12/31/2012
IGA-Lawrenceville	Gwinnett County and City of Lawrenceville	1/1/1997-12/31/2012
IGA-Lilburn	Gwinnett County and City of Lilburn	1/1/1997-12/31/2012
IGA-Norcross	Gwinnett County and City of Norcross	8/26/1997-12/31/2012
IGA-Snellville	Gwinnett County and City of Snellville	1/1/1997-12/31/2012
IGA-Suwanee	Gwinnett County and City of Suwanee	1/1/1997-12/31/2012

6. What other mechanisms (if any) will be used to implement the strategy for this service (e.g., ordinances, resolutions, local acts of the General Assembly, rate or fee changes, etc.), and when will they take effect?

Gwinnett County and the fifteen Gwinnett Cities agreed upon a Service Delivery Strategy as set forth in a Final Consent Order entered on February 8, 2012 in the case of Gwinnett County v. City of Auburn, et al. Gwinnett Superior Court Action Number 09-A-01923-9. Pursuant to the Final Consent Order, the parties have created four Special Service Districts by Joint Resolution of the County and affected Cities or by Resolution of the County.

7. Person completing form: **Van Stephens, Acting County Attorney**

Phone number: **(770) 822-8700** Date completed: **2/24/2012**

8. Is this the person who should be contacted by state agencies when evaluating whether proposed local government projects are consistent with the service delivery strategy? **Yes**

If not, provide designated contact person(s) and phone numbers(s) below:



SERVICE DELIVERY STRATEGY

FORM 2: Summary of Service Delivery Arrangements

Instructions:

Make copies of this form and complete one for each service listed on FORM 1, Section III. Use exactly the same service names listed on FORM 1. Answer each question below, attaching additional pages as necessary. If the contact person for this service (listed at the bottom of the page) changes, this should be reported to the Department of Community Affairs.

COUNTY: Gwinnett	Service: Libraries
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1. Check the box that best describes the agreed upon delivery arrangement for this service:

- Service will be provided countywide (i.e., including all cities and unincorporated areas) by a single service provider. (If this box is checked, identify the government, authority or organization providing the service.):
- Service will be provided only in the unincorporated portion of the county by a single service provider. (If this box is checked, identify the government, authority or organization providing the service.):
- One or more cities will provide this service only within their incorporated boundaries, and the service will not be provided in unincorporated areas. (If this box is checked, identify the government(s), authority or organization providing the service:
- One or more cities will provide this service only within their incorporated boundaries, and the county will provide the service in unincorporated areas. (If this box is checked, identify the government(s), authority or organization providing the service.):
- Other (If this box is checked, attach a legible map delineating the service area of each service provider, and identify the government, authority, or other organization that will provide service within each service area.):
Braselton, Gwinnett County

2. In developing this strategy, were overlapping service areas, unnecessary competition and/or duplication of this service identified?

- Yes (if 'Yes', you must attach additional documentation as described, below)
- No

If these conditions will continue under this strategy, attach an explanation for continuing the arrangement (i.e., overlapping but higher levels of service (See O.C.G.A. 36-70-24(1)), overriding benefits of the duplication, or reasons that overlapping service areas or competition cannot be eliminated).

If these conditions will be eliminated under the strategy, attach an implementation schedule listing each step or action that will be taken to eliminate them, the responsible party and the agreed upon deadline for completing it.

SDS FORM 2, continued

3. List each government or authority that will help to pay for this service and indicate how the service will be funded (e.g., enterprise funds, user fees, general funds, special service district revenues, hotel/motel taxes, franchise taxes, impact fees, bonded indebtedness, etc.):

Local Government or Authority	Funding Method
Braselton	General fund, Federal/State funds
Gwinnett County	General fund, SPLOST, Federal and State funds

4. How will the strategy change the previous arrangements for providing and/or funding this service within the county?

Gwinnett County and the fifteen Gwinnett Cities agreed upon a Service Delivery Strategy as set forth in a Final Consent Order entered on February 8, 2012 in the case of Gwinnett County v. City of Auburn, et al. Pursuant to the Final Consent Order, the parties have created four Special Service Districts by Joint Resolution of the County and affected Cities or by Resolution of the County. The Consent Order also provides for the manner of delivery of other services.

5. List any formal service delivery agreements or intergovernmental contracts that will be used to implement the strategy for this service:

Agreement Name	Contracting Parties	Effective and Ending Dates
Library Property Exchange	Gwinnett County and City of Suwanee	9/1/2003-9/30/2053

6. What other mechanisms (if any) will be used to implement the strategy for this service (e.g., ordinances, resolutions, local acts of the General Assembly, rate or fee changes, etc.), and when will they take effect?

Gwinnett County and the fifteen Gwinnett Cities agreed upon a Service Delivery Strategy as set forth in a Final Consent Order entered on February 8, 2012 in the case of Gwinnett County v. City of Auburn, et al. Gwinnett Superior Court Action Number 09-A-01923-9. Pursuant to the Final Consent Order, the parties have created four Special Service Districts by Joint Resolution of the County and affected Cities or by Resolution of the County.

7. Person completing form: **Van Stephens, Acting County Attorney**

Phone number: **(770) 822-8700** Date completed: **2/29/2012**

8. Is this the person who should be contacted by state agencies when evaluating whether proposed local government projects are consistent with the service delivery strategy? **Yes**

If not, provide designated contact person(s) and phone numbers(s) below:



SERVICE DELIVERY STRATEGY

FORM 2: Summary of Service Delivery Arrangements

Instructions:

Make copies of this form and complete one for each service listed on FORM 1, Section III. Use exactly the same service names listed on FORM 1. Answer each question below, attaching additional pages as necessary. If the contact person for this service (listed at the bottom of the page) changes, this should be reported to the Department of Community Affairs.

COUNTY: Gwinnett	Service: Loganville Emergency Medical
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1. Check the box that best describes the agreed upon delivery arrangement for this service:

- Service will be provided countywide (i.e., including all cities and unincorporated areas) by a single service provider. (If this box is checked, identify the government, authority or organization providing the service.):
- Service will be provided only in the unincorporated portion of the county by a single service provider. (If this box is checked, identify the government, authority or organization providing the service.):
- One or more cities will provide this service only within their incorporated boundaries, and the service will not be provided in unincorporated areas. (If this box is checked, identify the government(s), authority or organization providing the service:)
- One or more cities will provide this service only within their incorporated boundaries, and the county will provide the service in unincorporated areas. (If this box is checked, identify the government(s), authority or organization providing the service.):
- Other (If this box is checked, attach a legible map delineating the service area of each service provider, and identify the government, authority, or other organization that will provide service within each service area.):
Gwinnett County

2. In developing this strategy, were overlapping service areas, unnecessary competition and/or duplication of this service identified?

- Yes (if 'Yes', you must attach additional documentation as described, below)
- No

If these conditions will continue under this strategy, attach an explanation for continuing the arrangement (i.e., overlapping but higher levels of service (See O.C.G.A. 36-70-24(1)), overriding benefits of the duplication, or reasons that overlapping service areas or competition cannot be eliminated).

If these conditions will be eliminated under the strategy, attach an implementation schedule listing each step or action that will be taken to eliminate them, the responsible party and the agreed upon deadline for completing it.

SDS FORM 2, continued

3. List each government or authority that will help to pay for this service and indicate how the service will be funded (e.g., enterprise funds, user fees, general funds, special service district revenues, hotel/motel taxes, franchise taxes, impact fees, bonded indebtedness, etc.):

<i>Local Government or Authority</i>	<i>Funding Method</i>
Gwinnett County	Loganville EMS Special Service District Fund & Special Service District Revenues

4. How will the strategy change the previous arrangements for providing and/or funding this service within the county?

[Gwinnett County and the fifteen Gwinnett Cities agreed upon a Service Delivery Strategy as set forth in a Final Consent Order entered on February 8, 2012 in the case of Gwinnett County v. City of Auburn, et al. Pursuant to the Final Consent Order, the parties have created four Special Service Districts by Joint Resolution of the County and affected Cities or by Resolution of the County. The Consent Order also provides for the manner of delivery of other services.](#)

5. List any formal service delivery agreements or intergovernmental contracts that will be used to implement the strategy for this service:

<i>Agreement Name</i>	<i>Contracting Parties</i>	<i>Effective and Ending Dates</i>
IGA-Loganville EMS	Gwinnett County and City of Loganville	1/1/2012-12/31/2037

6. What other mechanisms (if any) will be used to implement the strategy for this service (e.g., ordinances, resolutions, local acts of the General Assembly, rate or fee changes, etc.), and when will they take effect?

[Gwinnett County and the fifteen Gwinnett Cities agreed upon a Service Delivery Strategy as set forth in a Final Consent Order entered on February 8, 2012 in the case of Gwinnett County v. City of Auburn, et al. Gwinnett Superior Court Action Number 09-A-01923-9. Pursuant to the Final Consent Order, the parties have created four Special Service Districts by Joint Resolution of the County and affected Cities or by Resolution of the County.](#)

7. Person completing form: **Van Stephens, Acting County Attorney**

Phone number: **(770) 822-8700** Date completed: **2/29/2012**

8. Is this the person who should be contacted by state agencies when evaluating whether proposed local government projects are consistent with the service delivery strategy? **Yes**

If not, provide designated contact person(s) and phone numbers(s) below:



SERVICE DELIVERY STRATEGY

FORM 2: Summary of Service Delivery Arrangements

Instructions:

Make copies of this form and complete one for each service listed on FORM 1, Section III. Use exactly the same service names listed on FORM 1. Answer each question below, attaching additional pages as necessary. If the contact person for this service (listed at the bottom of the page) changes, this should be reported to the Department of Community Affairs.

COUNTY: Gwinnett	Service: Loganville Fire
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1. Check the box that best describes the agreed upon delivery arrangement for this service:

- Service will be provided countywide (i.e., including all cities and unincorporated areas) by a single service provider. (If this box is checked, identify the government, authority or organization providing the service.):
- Service will be provided only in the unincorporated portion of the county by a single service provider. (If this box is checked, identify the government, authority or organization providing the service.):
- One or more cities will provide this service only within their incorporated boundaries, and the service will not be provided in unincorporated areas. (If this box is checked, identify the government(s), authority or organization providing the service:
Loganville)
- One or more cities will provide this service only within their incorporated boundaries, and the county will provide the service in unincorporated areas. (If this box is checked, identify the government(s), authority or organization providing the service.):
- Other (If this box is checked, attach a legible map delineating the service area of each service provider, and identify the government, authority, or other organization that will provide service within each service area.):

2. In developing this strategy, were overlapping service areas, unnecessary competition and/or duplication of this service identified?

- Yes** (if 'Yes', you must attach additional documentation as described, below)
- No**

If these conditions will continue under this strategy, attach an explanation for continuing the arrangement (i.e., overlapping but higher levels of service (See O.C.G.A. 36-70-24(1)), overriding benefits of the duplication, or reasons that overlapping service areas or competition cannot be eliminated).

If these conditions will be eliminated under the strategy, attach an implementation schedule listing each step or action that will be taken to eliminate them, the responsible party and the agreed upon deadline for completing it.

SDS FORM 2, continued

3. List each government or authority that will help to pay for this service and indicate how the service will be funded (e.g., enterprise funds, user fees, general funds, special service district revenues, hotel/motel taxes, franchise taxes, impact fees, bonded indebtedness, etc.):

<i>Local Government or Authority</i>	<i>Funding Method</i>
Loganville	General Funds

4. How will the strategy change the previous arrangements for providing and/or funding this service within the county?

Gwinnett County and the fifteen Gwinnett Cities agreed upon a Service Delivery Strategy as set forth in a Final Consent Order entered on February 8, 2012 in the case of Gwinnett County v. City of Auburn, et al. Pursuant to the Final Consent Order, the parties have created four Special Service Districts by Joint Resolution of the County and affected Cities or by Resolution of the County. The Consent Order also provides for the manner of delivery of other services.

5. List any formal service delivery agreements or intergovernmental contracts that will be used to implement the strategy for this service:

<i>Agreement Name</i>	<i>Contracting Parties</i>	<i>Effective and Ending Dates</i>

6. What other mechanisms (if any) will be used to implement the strategy for this service (e.g., ordinances, resolutions, local acts of the General Assembly, rate or fee changes, etc.), and when will they take effect?

Gwinnett County and the fifteen Gwinnett Cities agreed upon a Service Delivery Strategy as set forth in a Final Consent Order entered on February 8, 2012 in the case of Gwinnett County v. City of Auburn, et al. Gwinnett Superior Court Action Number 09-A-01923-9. Pursuant to the Final Consent Order, the parties have created four Special Service Districts by Joint Resolution of the County and affected Cities or by Resolution of the County.

7. Person completing form: **Van Stephens, Acting County Attorney**

Phone number: **(770) 822-8700** Date completed: **2/23/2012**

8. Is this the person who should be contacted by state agencies when evaluating whether proposed local government projects are consistent with the service delivery strategy? **Yes**

If not, provide designated contact person(s) and phone numbers(s) below:



SERVICE DELIVERY STRATEGY

FORM 2: Summary of Service Delivery Arrangements

Instructions:

Make copies of this form and complete one for each service listed on FORM 1, Section III. Use exactly the same service names listed on FORM 1. Answer each question below, attaching additional pages as necessary. If the contact person for this service (listed at the bottom of the page) changes, this should be reported to the Department of Community Affairs.

COUNTY: Gwinnett	Service: Parks and Recreation - County
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1. Check the box that best describes the agreed upon delivery arrangement for this service:

- Service will be provided countywide (i.e., including all cities and unincorporated areas) by a single service provider. (If this box is checked, identify the government, authority or organization providing the service.):
Gwinnett County
- Service will be provided only in the unincorporated portion of the county by a single service provider. (If this box is checked, identify the government, authority or organization providing the service.):
- One or more cities will provide this service only within their incorporated boundaries, and the service will not be provided in unincorporated areas. (If this box is checked, identify the government(s), authority or organization providing the service):
- One or more cities will provide this service only within their incorporated boundaries, and the county will provide the service in unincorporated areas. (If this box is checked, identify the government(s), authority or organization providing the service.):
- Other (If this box is checked, attach a legible map delineating the service area of each service provider, and identify the government, authority, or other organization that will provide service within each service area.):

2. In developing this strategy, were overlapping service areas, unnecessary competition and/or duplication of this service identified?

- Yes (if 'Yes', you must attach additional documentation as described, below)
- No

If these conditions will continue under this strategy, attach an explanation for continuing the arrangement (i.e., overlapping but higher levels of service (See O.C.G.A. 36-70-24(1)), overriding benefits of the duplication, or reasons that overlapping service areas or competition cannot be eliminated).

If these conditions will be eliminated under the strategy, attach an implementation schedule listing each step or action that will be taken to eliminate them, the responsible party and the agreed upon deadline for completing it.

SDS FORM 2, continued

3. List each government or authority that will help to pay for this service and indicate how the service will be funded (e.g., enterprise funds, user fees, general funds, special service district revenues, hotel/motel taxes, franchise taxes, impact fees, bonded indebtedness, etc.):

<i>Local Government or Authority</i>	<i>Funding Method</i>
Gwinnett County	Countywide special services district, SPLOST, user fees

4. How will the strategy change the previous arrangements for providing and/or funding this service within the county?

Gwinnett County and the fifteen Gwinnett Cities agreed upon a Service Delivery Strategy as set forth in a Final Consent Order entered on February 8, 2012 in the case of Gwinnett County v. City of Auburn, et al. Pursuant to the Final Consent Order, the parties have created four Special Service Districts by Joint Resolution of the County and affected Cities or by Resolution of the County. The Consent Order also provides for the manner of delivery of other services.

5. List any formal service delivery agreements or intergovernmental contracts that will be used to implement the strategy for this service:

<i>Agreement Name</i>	<i>Contracting Parties</i>	<i>Effective and Ending Dates</i>
Lease of Cemetery Field	Gwinnett County and City of Norcross	6/19/2008-6/18/2018
Lease of Lion's Club Park	Gwinnett County and City of Lilburn	11/1/2005-10/31/2055
Lease of Phondes Jordan Park	Gwinnett County and City of Lawrenceville	1/1/1992-12/31/2032
Park Security Cameras @ George Pierce Park	Gwinnett County and City of Suwanee	11/29/2010-11/28/2060

6. What other mechanisms (if any) will be used to implement the strategy for this service (e.g., ordinances, resolutions, local acts of the General Assembly, rate or fee changes, etc.), and when will they take effect?

Gwinnett County and the fifteen Gwinnett Cities agreed upon a Service Delivery Strategy as set forth in a Final Consent Order entered on February 8, 2012 in the case of Gwinnett County v. City of Auburn, et al. Gwinnett Superior Court Action Number 09-A-01923-9. Pursuant to the Final Consent Order, the parties have created four Special Service Districts by Joint Resolution of the County and affected Cities or by Resolution of the County.

7. Person completing form: **Van Stephens, Acting County Attorney**

Phone number: **(770) 822-8700** Date completed: **3/2/2012**

8. Is this the person who should be contacted by state agencies when evaluating whether proposed local government projects are consistent with the service delivery strategy? **Yes**

If not, provide designated contact person(s) and phone numbers(s) below:



SERVICE DELIVERY STRATEGY

FORM 2: Summary of Service Delivery Arrangements

Instructions:

Make copies of this form and complete one for each service listed on FORM 1, Section III. Use exactly the same service names listed on FORM 1. Answer each question below, attaching additional pages as necessary. If the contact person for this service (listed at the bottom of the page) changes, this should be reported to the Department of Community Affairs.

COUNTY: Gwinnett	Service: Parks and Recreation - Municipal
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1. Check the box that best describes the agreed upon delivery arrangement for this service:

- Service will be provided countywide (i.e., including all cities and unincorporated areas) by a single service provider. (If this box is checked, identify the government, authority or organization providing the service.):
- Service will be provided only in the unincorporated portion of the county by a single service provider. (If this box is checked, identify the government, authority or organization providing the service.):
- One or more cities will provide this service only within their incorporated boundaries, and the service will not be provided in unincorporated areas. (If this box is checked, identify the government(s), authority or organization providing the service:
Auburn, Berkeley Lake, Braselton, Buford, Dacula, Duluth, Grayson, Lawrenceville, Lilburn, Loganville, Norcross, Rest Haven, Snellville, Sugar Hill, Suwanee
- One or more cities will provide this service only within their incorporated boundaries, and the county will provide the service in unincorporated areas. (If this box is checked, identify the government(s), authority or organization providing the service.):
- Other (If this box is checked, attach a legible map delineating the service area of each service provider, and identify the government, authority, or other organization that will provide service within each service area.):

2. In developing this strategy, were overlapping service areas, unnecessary competition and/or duplication of this service identified?

- Yes (if 'Yes', you must attach additional documentation as described, below)
- No

If these conditions will continue under this strategy, attach an explanation for continuing the arrangement (i.e., overlapping but higher levels of service (See O.C.G.A. 36-70-24(1)), overriding benefits of the duplication, or reasons that overlapping service areas or competition cannot be eliminated).

If these conditions will be eliminated under the strategy, attach an implementation schedule listing each step or action that will be taken to eliminate them, the responsible party and the agreed upon deadline for completing it.

SDS FORM 2, continued

3. List each government or authority that will help to pay for this service and indicate how the service will be funded (e.g., enterprise funds, user fees, general funds, special service district revenues, hotel/motel taxes, franchise taxes, impact fees, bonded indebtedness, etc.):

<i>Local Government or Authority</i>	<i>Funding Method</i>
Auburn	General fund, SPLOST
Berkeley Lake	General fund, SPLOST
Braselton	General fund, SPLOST
Buford	General fund, SPLOST
Dacula	General fund, SPLOST
Duluth	General fund, SPLOST
Grayson	General fund, SPLOST
Lawrenceville	General fund, SPLOST
Lilburn	General fund, SPLOST
Loganville	General fund, SPLOST
Norcross	General fund, SPLOST
Rest Haven	General fund, SPLOST
Snellville	General fund, SPLOST
Sugar Hill	General fund, SPLOST
Suwanee	General fund, SPLOST

4. How will the strategy change the previous arrangements for providing and/or funding this service within the county?

Gwinnett County and the fifteen Gwinnett Cities agreed upon a Service Delivery Strategy as set forth in a Final Consent Order entered on February 8, 2012 in the case of Gwinnett County v. City of Auburn, et al. Pursuant to the Final Consent Order, the parties have created four Special Service Districts by Joint Resolution of the County and affected Cities or by Resolution of the County. The Consent Order also provides for the manner of delivery of other services.

5. List any formal service delivery agreements or intergovernmental contracts that will be used to implement the strategy for this service:

<i>Agreement Name</i>	<i>Contracting Parties</i>	<i>Effective and Ending Dates</i>
Lease of Cemetery Field	Gwinnett County and City of Norcross	6/19/2008-6/18/2018
Lease of Lion's Club Park	Gwinnett County and City of Lilburn	11/1/2005-10/31/2055
Lease of Rhodes Jordan Park	Gwinnett County and City of Lawrenceville	1/1/1992-12/31/2032
Park Security Cameras @ George Pierce Park	Gwinnett County and City of Suwanee	11/29/2010-11/28/2060

6. What other mechanisms (if any) will be used to implement the strategy for this service (e.g., ordinances, resolutions, local acts of the General Assembly, rate or fee changes, etc.), and when will they take effect?

Gwinnett County and the fifteen Gwinnett Cities agreed upon a Service Delivery Strategy as set forth in a Final Consent Order entered on February 8, 2012 in the case of Gwinnett County v. City of Auburn, et al. Gwinnett Superior Court Action Number 09-A-01923-9. Pursuant to the Final Consent Order, the parties have created four Special Service Districts by Joint Resolution of the County and affected Cities or by Resolution of the County.

7. Person completing form: **Van Stephens, Acting County Attorney**

Phone number: **(770) 822-8700** Date completed: **2/17/2012**

8. Is this the person who should be contacted by state agencies when evaluating whether proposed local government projects are consistent with the

service delivery strategy? **Yes**

If not, provide designated contact person(s) and phone numbers(s) below:



SERVICE DELIVERY STRATEGY

FORM 2: Summary of Service Delivery Arrangements

Instructions:

Make copies of this form and complete one for each service listed on FORM 1, Section III. Use exactly the same service names listed on FORM 1. Answer each question below, attaching additional pages as necessary. If the contact person for this service (listed at the bottom of the page) changes, this should be reported to the Department of Community Affairs.

COUNTY: Gwinnett	Service: Police
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1. Check the box that best describes the agreed upon delivery arrangement for this service:

- Service will be provided countywide (i.e., including all cities and unincorporated areas) by a single service provider. (If this box is checked, identify the government, authority or organization providing the service.):
- Service will be provided only in the unincorporated portion of the county by a single service provider. (If this box is checked, identify the government, authority or organization providing the service.):
- One or more cities will provide this service only within their incorporated boundaries, and the service will not be provided in unincorporated areas. (If this box is checked, identify the government(s), authority or organization providing the service:
- One or more cities will provide this service only within their incorporated boundaries, and the county will provide the service in unincorporated areas. (If this box is checked, identify the government(s), authority or organization providing the service.):
- Other (If this box is checked, attach a legible map delineating the service area of each service provider, and identify the government, authority, or other organization that will provide service within each service area.):
Auburn, Braselton, Duluth, Gwinnett County, Lawrenceville, Lilburn, Loganville, Norcross, Snellville, Suwanee

2. In developing this strategy, were overlapping service areas, unnecessary competition and/or duplication of this service identified?

- Yes** (if 'Yes', you must attach additional documentation as described, below)
- No**

If these conditions will continue under this strategy, attach an explanation for continuing the arrangement (i.e., overlapping but higher levels of service (See O.C.G.A. 36-70-24(1)), overriding benefits of the duplication, or reasons that overlapping service areas or competition cannot be eliminated).

If these conditions will be eliminated under the strategy, attach an implementation schedule listing each step or action that will be taken to eliminate them, the responsible party and the agreed upon deadline for completing it.

SDS FORM 2, continued

3. List each government or authority that will help to pay for this service and indicate how the service will be funded (e.g., enterprise funds, user fees, general funds, special service district revenues, hotel/motel taxes, franchise taxes, impact fees, bonded indebtedness, etc.):

<i>Local Government or Authority</i>	<i>Funding Method</i>
Auburn	Municipal revenues
Braselton	Municipal revenues
Duluth	Municipal revenues
Gwinnett County	Insurance premium taxes, Police Services District Revenue, SPLOST
Lawrenceville	Municipal revenues
Lilburn	Municipal revenues
Loganville	Municipal revenues
Norcross	Municipal revenues
Snellville	Municipal revenues
Suwanee	Municipal revenues

4. How will the strategy change the previous arrangements for providing and/or funding this service within the county?

Gwinnett County & the 15 Gwinnett Cities agreed upon a Service Delivery Strategy as set forth in a Final Consent Order entered on February 8, 2012 in the case of Gwinnett County v. City of Auburn, et al. Pursuant to the Final Consent Order, Gwinnett County & the Cities of Berkeley Lake, Buford, Dacula, Grayson, Rest Haven, & Sugar Hill have created a Police Service District by Joint Resolution, through which Police Services will be provided to the unincorporated areas & these Cities.

5. List any formal service delivery agreements or intergovernmental contracts that will be used to implement the strategy for this service:

<i>Agreement Name</i>	<i>Contracting Parties</i>	<i>Effective and Ending Dates</i>
IGA-Police Services	Gwinnett County and the each of the following Non-Police Cities: Berkeley Lake, Buford, Dacula, Grayson, Rest Haven, and Sugar Hill	1/1/2012-12/31/2018

6. What other mechanisms (if any) will be used to implement the strategy for this service (e.g., ordinances, resolutions, local acts of the General Assembly, rate or fee changes, etc.), and when will they take effect?

Gwinnett County and the fifteen Gwinnett Cities agreed upon a Service Delivery Strategy as set forth in a Final Consent Order entered on February 8, 2012 in the case of Gwinnett County v. City of Auburn, et al. Gwinnett Superior Court Action Number 09-A-01923-9. Pursuant to the Final Consent Order, the parties have created four Special Service Districts by Joint Resolution of the County and affected Cities or by Resolution of the County.

7. Person completing form: **Van Stephens, Acting County Attorney**

Phone number: **(770) 822-8700** Date completed: **2/24/2012**

8. Is this the person who should be contacted by state agencies when evaluating whether proposed local government projects are consistent with the service delivery strategy? **Yes**

If not, provide designated contact person(s) and phone numbers(s) below:



SERVICE DELIVERY STRATEGY

FORM 2: Summary of Service Delivery Arrangements

Instructions:

Make copies of this form and complete one for each service listed on FORM 1, Section III. Use exactly the same service names listed on FORM 1. Answer each question below, attaching additional pages as necessary. If the contact person for this service (listed at the bottom of the page) changes, this should be reported to the Department of Community Affairs.

COUNTY: Gwinnett	Service: Probation
-------------------------	---------------------------

1. Check the box that best describes the agreed upon delivery arrangement for this service:

- Service will be provided countywide (i.e., including all cities and unincorporated areas) by a single service provider. (If this box is checked, identify the government, authority or organization providing the service.):
- Service will be provided only in the unincorporated portion of the county by a single service provider. (If this box is checked, identify the government, authority or organization providing the service.):
- One or more cities will provide this service only within their incorporated boundaries, and the service will not be provided in unincorporated areas. (If this box is checked, identify the government(s), authority or organization providing the service:
- One or more cities will provide this service only within their incorporated boundaries, and the county will provide the service in unincorporated areas. (If this box is checked, identify the government(s), authority or organization providing the service.):
Auburn, Braselton, Duluth, Gwinnett County, Lawrenceville, Lilburn, Loganville, Norcross, Snellville, Suwanee
- Other (If this box is checked, attach a legible map delineating the service area of each service provider, and identify the government, authority, or other organization that will provide service within each service area.):

2. In developing this strategy, were overlapping service areas, unnecessary competition and/or duplication of this service identified?

- Yes** (if 'Yes', you must attach additional documentation as described, below)
- No**

If these conditions will continue under this strategy, attach an explanation for continuing the arrangement (i.e., overlapping but higher levels of service (See O.C.G.A. 36-70-24(1)), overriding benefits of the duplication, or reasons that overlapping service areas or competition cannot be eliminated).

If these conditions will be eliminated under the strategy, attach an implementation schedule listing each step or action that will be taken to eliminate them, the responsible party and the agreed upon deadline for completing it.

SDS FORM 2, continued

3. List each government or authority that will help to pay for this service and indicate how the service will be funded (e.g., enterprise funds, user fees, general funds, special service district revenues, hotel/motel taxes, franchise taxes, impact fees, bonded indebtedness, etc.):

Local Government or Authority	Funding Method
Auburn	User Fees
Braselton	User Fees
Duluth	User Fees
Gwinnett County	User fees (Superior, State, Records' Court) and general funds
Lawrenceville	User Fees
Lilburn	User Fees
Loganville	User Fees
Norcross	User Fees
Snellville	User Fees
Suwanee	User Fees

4. How will the strategy change the previous arrangements for providing and/or funding this service within the county?

Gwinnett County and the fifteen Gwinnett Cities agreed upon a Service Delivery Strategy as set forth in a Final Consent Order entered on February 8, 2012 in the case of Gwinnett County v. City of Auburn, et al. Pursuant to the Final Consent Order, the parties have created four Special Service Districts by Joint Resolution of the County and affected Cities or by Resolution of the County. The Consent Order also provides for the manner of delivery of other services.

5. List any formal service delivery agreements or intergovernmental contracts that will be used to implement the strategy for this service:

Agreement Name	Contracting Parties	Effective and Ending Dates

6. What other mechanisms (if any) will be used to implement the strategy for this service (e.g., ordinances, resolutions, local acts of the General Assembly, rate or fee changes, etc.), and when will they take effect?

Gwinnett County and the fifteen Gwinnett Cities agreed upon a Service Delivery Strategy as set forth in a Final Consent Order entered on February 8, 2012 in the case of Gwinnett County v. City of Auburn, et al. Gwinnett Superior Court Action Number 09-A-01923-9. Pursuant to the Final Consent Order, the parties have created four Special Service Districts by Joint Resolution of the County and affected Cities or by Resolution of the County.

7. Person completing form: **Van Stephens, Acting County Attorney**

Phone number: **(770) 822-8700** Date completed: **2/24/2012**

8. Is this the person who should be contacted by state agencies when evaluating whether proposed local government projects are consistent with the service delivery strategy? **Yes**

If not, provide designated contact person(s) and phone numbers(s) below:



SERVICE DELIVERY STRATEGY

FORM 2: Summary of Service Delivery Arrangements

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Make copies of this form and complete one for each service listed on FORM 1, Section III. Use exactly the same service names listed on FORM 1. Answer each question below, attaching additional pages as necessary. If the contact person for this service (listed at the bottom of the page) changes, this should be reported to the Department of Community Affairs.

COUNTY: Gwinnett	Service: Re-Use Water
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1. Check the box that best describes the agreed upon delivery arrangement for this service:

- Service will be provided countywide (i.e., including all cities and unincorporated areas) by a single service provider. (If this box is checked, identify the government, authority or organization providing the service.):
- Service will be provided only in the unincorporated portion of the county by a single service provider. (If this box is checked, identify the government, authority or organization providing the service.):
- One or more cities will provide this service only within their incorporated boundaries, and the service will not be provided in unincorporated areas. (If this box is checked, identify the government(s), authority or organization providing the service:
- One or more cities will provide this service only within their incorporated boundaries, and the county will provide the service in unincorporated areas. (If this box is checked, identify the government(s), authority or organization providing the service.):
- Other (If this box is checked, attach a legible map delineating the service area of each service provider, and identify the government, authority, or other organization that will provide service within each service area.):
Gwinnett County

2. In developing this strategy, were overlapping service areas, unnecessary competition and/or duplication of this service identified?

- Yes** (if 'Yes', you must attach additional documentation as described, below)
- No**

If these conditions will continue under this strategy, attach an explanation for continuing the arrangement (i.e., overlapping but higher levels of service (See O.C.G.A. 36-70-24(1)), overriding benefits of the duplication, or reasons that overlapping service areas or competition cannot be eliminated).

If these conditions will be eliminated under the strategy, attach an implementation schedule listing each step or action that will be taken to eliminate them, the responsible party and the agreed upon deadline for completing it.

SDS FORM 2, continued

3. List each government or authority that will help to pay for this service and indicate how the service will be funded (e.g., enterprise funds, user fees, general funds, special service district revenues, hotel/motel taxes, franchise taxes, impact fees, bonded indebtedness, etc.):

<i>Local Government or Authority</i>	<i>Funding Method</i>
Gwinnett County	Enterprise Funds

4. How will the strategy change the previous arrangements for providing and/or funding this service within the county?

Gwinnett County and the fifteen Gwinnett Cities agreed upon a Service Delivery Strategy as set forth in a Final Consent Order entered on February 8, 2012 in the case of Gwinnett County v. City of Auburn, et al. Pursuant to the Final Consent Order, the parties have created four Special Service Districts by Joint Resolution of the County and affected Cities or by Resolution of the County. The Consent Order also provides for the manner of delivery of other services.

5. List any formal service delivery agreements or intergovernmental contracts that will be used to implement the strategy for this service:

<i>Agreement Name</i>	<i>Contracting Parties</i>	<i>Effective and Ending Dates</i>

6. What other mechanisms (if any) will be used to implement the strategy for this service (e.g., ordinances, resolutions, local acts of the General Assembly, rate or fee changes, etc.), and when will they take effect?

Gwinnett County and the fifteen Gwinnett Cities agreed upon a Service Delivery Strategy as set forth in a Final Consent Order entered on February 8, 2012 in the case of Gwinnett County v. City of Auburn, et al. Gwinnett Superior Court Action Number 09-A-01923-9. Pursuant to the Final Consent Order, the parties have created four Special Service Districts by Joint Resolution of the County and affected Cities or by Resolution of the County.

7. Person completing form: **Van Stephens, Acting County Attorney**

Phone number: **(770) 822-8700** Date completed: **2/23/2012**

8. Is this the person who should be contacted by state agencies when evaluating whether proposed local government projects are consistent with the service delivery strategy? **Yes**

If not, provide designated contact person(s) and phone numbers(s) below:



SERVICE DELIVERY STRATEGY

FORM 2: Summary of Service Delivery Arrangements

Instructions:

Make copies of this form and complete one for each service listed on FORM 1, Section III. Use exactly the same service names listed on FORM 1. Answer each question below, attaching additional pages as necessary. If the contact person for this service (listed at the bottom of the page) changes, this should be reported to the Department of Community Affairs.

COUNTY: Gwinnett	Service: Sewer
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1. Check the box that best describes the agreed upon delivery arrangement for this service:

- Service will be provided countywide (i.e., including all cities and unincorporated areas) by a single service provider. (If this box is checked, identify the government, authority or organization providing the service.):
- Service will be provided only in the unincorporated portion of the county by a single service provider. (If this box is checked, identify the government, authority or organization providing the service.):
- One or more cities will provide this service only within their incorporated boundaries, and the service will not be provided in unincorporated areas. (If this box is checked, identify the government(s), authority or organization providing the service:
- One or more cities will provide this service only within their incorporated boundaries, and the county will provide the service in unincorporated areas. (If this box is checked, identify the government(s), authority or organization providing the service.):
- Other (If this box is checked, attach a legible map delineating the service area of each service provider, and identify the government, authority, or other organization that will provide service within each service area.):
Auburn, Braselton, Buford, Gwinnett County, Loganville, Norcross

2. In developing this strategy, were overlapping service areas, unnecessary competition and/or duplication of this service identified?

- Yes** (if 'Yes', you must attach additional documentation as described, below)
- No**

If these conditions will continue under this strategy, attach an explanation for continuing the arrangement (i.e., overlapping but higher levels of service (See O.C.G.A. 36-70-24(1)), overriding benefits of the duplication, or reasons that overlapping service areas or competition cannot be eliminated).

If these conditions will be eliminated under the strategy, attach an implementation schedule listing each step or action that will be taken to eliminate them, the responsible party and the agreed upon deadline for completing it.

SDS FORM 2, continued

3. List each government or authority that will help to pay for this service and indicate how the service will be funded (e.g., enterprise funds, user fees, general funds, special service district revenues, hotel/motel taxes, franchise taxes, impact fees, bonded indebtedness, etc.):

Local Government or Authority	Funding Method
Auburn	User fees and/or municipal revenues
Braselton	User fees and/or municipal revenues
Buford	User fees and/or municipal revenues
Gwinnett County	Enterprise fund revenues, bond proceeds and grants
Loganville	User fees and/or municipal revenues
Norcross	User fees and/or municipal revenues

4. How will the strategy change the previous arrangements for providing and/or funding this service within the county?

Gwinnett County and the fifteen Gwinnett Cities agreed upon a Service Delivery Strategy as set forth in a Final Consent Order entered on February 8, 2012 in the case of Gwinnett County v. City of Auburn, et al. Pursuant to the Final Consent Order, the parties have created four Special Service Districts by Joint Resolution of the County and affected Cities or by Resolution of the County. The Consent Order also provides for the manner of delivery of other services.

5. List any formal service delivery agreements or intergovernmental contracts that will be used to implement the strategy for this service:

Agreement Name	Contracting Parties	Effective and Ending Dates

6. What other mechanisms (if any) will be used to implement the strategy for this service (e.g., ordinances, resolutions, local acts of the General Assembly, rate or fee changes, etc.), and when will they take effect?

Gwinnett County and the fifteen Gwinnett Cities agreed upon a Service Delivery Strategy as set forth in a Final Consent Order entered on February 8, 2012 in the case of Gwinnett County v. City of Auburn, et al. Gwinnett Superior Court Action Number 09-A-01923-9. Pursuant to the Final Consent Order, the parties have created four Special Service Districts by Joint Resolution of the County and affected Cities or by Resolution of the County.

7. Person completing form: **Van Stephens, Acting County Attorney**

Phone number: **(770) 822-8700** Date completed: **3/2/2012**

8. Is this the person who should be contacted by state agencies when evaluating whether proposed local government projects are consistent with the service delivery strategy? **Yes**

If not, provide designated contact person(s) and phone numbers(s) below:



SERVICE DELIVERY STRATEGY

FORM 2: Summary of Service Delivery Arrangements

Instructions:

Make copies of this form and complete one for each service listed on FORM 1, Section III. Use exactly the same service names listed on FORM 1. Answer each question below, attaching additional pages as necessary. If the contact person for this service (listed at the bottom of the page) changes, this should be reported to the Department of Community Affairs.

COUNTY: Gwinnett	Service: Solicitor General Other Than Recorders Court
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1. Check the box that best describes the agreed upon delivery arrangement for this service:

- Service will be provided countywide (i.e., including all cities and unincorporated areas) by a single service provider. (If this box is checked, identify the government, authority or organization providing the service.):
Gwinnett County
- Service will be provided only in the unincorporated portion of the county by a single service provider. (If this box is checked, identify the government, authority or organization providing the service.):
- One or more cities will provide this service only within their incorporated boundaries, and the service will not be provided in unincorporated areas. (If this box is checked, identify the government(s), authority or organization providing the service:)
- One or more cities will provide this service only within their incorporated boundaries, and the county will provide the service in unincorporated areas. (If this box is checked, identify the government(s), authority or organization providing the service.):
- Other (If this box is checked, attach a legible map delineating the service area of each service provider, and identify the government, authority, or other organization that will provide service within each service area.):

2. In developing this strategy, were overlapping service areas, unnecessary competition and/or duplication of this service identified?

- Yes (if 'Yes', you must attach additional documentation as described, below)
- No

If these conditions will continue under this strategy, attach an explanation for continuing the arrangement (i.e., overlapping but higher levels of service (See O.C.G.A. 36-70-24(1)), overriding benefits of the duplication, or reasons that overlapping service areas or competition cannot be eliminated).

If these conditions will be eliminated under the strategy, attach an implementation schedule listing each step or action that will be taken to eliminate them, the responsible party and the agreed upon deadline for completing it.

SDS FORM 2, continued

3. List each government or authority that will help to pay for this service and indicate how the service will be funded (e.g., enterprise funds, user fees, general funds, special service district revenues, hotel/motel taxes, franchise taxes, impact fees, bonded indebtedness, etc.):

<i>Local Government or Authority</i>	<i>Funding Method</i>
Gwinnett County	General Funds

4. How will the strategy change the previous arrangements for providing and/or funding this service within the county?

Gwinnett County and the fifteen Gwinnett Cities agreed upon a Service Delivery Strategy as set forth in a Final Consent Order entered on February 8, 2012 in the case of Gwinnett County v. City of Auburn, et al. Pursuant to the Final Consent Order, the parties have created four Special Service Districts by Joint Resolution of the County and affected Cities or by Resolution of the County. The Consent Order also provides for the manner of delivery of other services.

5. List any formal service delivery agreements or intergovernmental contracts that will be used to implement the strategy for this service:

<i>Agreement Name</i>	<i>Contracting Parties</i>	<i>Effective and Ending Dates</i>

6. What other mechanisms (if any) will be used to implement the strategy for this service (e.g., ordinances, resolutions, local acts of the General Assembly, rate or fee changes, etc.), and when will they take effect?

Gwinnett County and the fifteen Gwinnett Cities agreed upon a Service Delivery Strategy as set forth in a Final Consent Order entered on February 8, 2012 in the case of Gwinnett County v. City of Auburn, et al. Gwinnett Superior Court Action Number 09-A-01923-9. Pursuant to the Final Consent Order, the parties have created four Special Service Districts by Joint Resolution of the County and affected Cities or by Resolution of the County.

7. Person completing form: **Van Stephens, Acting County Attorney**

Phone number: **(770) 822-8700** Date completed: **2/17/2012**

8. Is this the person who should be contacted by state agencies when evaluating whether proposed local government projects are consistent with the service delivery strategy? **Yes**

If not, provide designated contact person(s) and phone numbers(s) below:



SERVICE DELIVERY STRATEGY

FORM 2: Summary of Service Delivery Arrangements

Instructions:

Make copies of this form and complete one for each service listed on FORM 1, Section III. Use exactly the same service names listed on FORM 1. Answer each question below, attaching additional pages as necessary. If the contact person for this service (listed at the bottom of the page) changes, this should be reported to the Department of Community Affairs.

COUNTY: Gwinnett	Service: Solid Waste Collection
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1. Check the box that best describes the agreed upon delivery arrangement for this service:

- Service will be provided countywide (i.e., including all cities and unincorporated areas) by a single service provider. (If this box is checked, identify the government, authority or organization providing the service.):
- Service will be provided only in the unincorporated portion of the county by a single service provider. (If this box is checked, identify the government, authority or organization providing the service.):
- One or more cities will provide this service only within their incorporated boundaries, and the service will not be provided in unincorporated areas. (If this box is checked, identify the government(s), authority or organization providing the service:)
- One or more cities will provide this service only within their incorporated boundaries, and the county will provide the service in unincorporated areas. (If this box is checked, identify the government(s), authority or organization providing the service.):
Auburn, Berkeley Lake, Braselton, Buford, Dacula, Duluth, Grayson, Gwinnett County, Lawrenceville, Lilburn, Loganville, Norcross, Rest Haven, Snellville, Sugar Hill, Suwanee
- Other (If this box is checked, attach a legible map delineating the service area of each service provider, and identify the government, authority, or other organization that will provide service within each service area.):

2. In developing this strategy, were overlapping service areas, unnecessary competition and/or duplication of this service identified?

- Yes (if 'Yes', you must attach additional documentation as described, below)
- No

If these conditions will continue under this strategy, attach an explanation for continuing the arrangement (i.e., overlapping but higher levels of service (See O.C.G.A. 36-70-24(1)), overriding benefits of the duplication, or reasons that overlapping service areas or competition cannot be eliminated).

If these conditions will be eliminated under the strategy, attach an implementation schedule listing each step or action that will be taken to eliminate them, the responsible party and the agreed upon deadline for completing it.

SDS FORM 2, continued

3. List each government or authority that will help to pay for this service and indicate how the service will be funded (e.g., enterprise funds, user fees, general funds, special service district revenues, hotel/motel taxes, franchise taxes, impact fees, bonded indebtedness, etc.):

<i>Local Government or Authority</i>	<i>Funding Method</i>
Auburn	General funds or user fees
Berkeley Lake	General funds or user fees
Braselton	General funds or user fees
Buford	General funds or user fees
Dacula	General funds or user fees
Duluth	General funds or user fees
Grayson	General funds or user fees
Gwinnett County	Enterprise Funds, User fees
Lawrenceville	General funds or user fees
Lilburn	General funds or user fees
Loganville	General funds or user fees
Norcross	General funds or user fees
Rest Haven	General funds or user fees
Snellville	General funds or user fees
Sugar Hill	General funds or user fees
Suwanee	General funds or user fees

4. How will the strategy change the previous arrangements for providing and/or funding this service within the county?

[Gwinnett County and the fifteen Gwinnett Cities agreed upon a Service Delivery Strategy as set forth in a Final Consent Order entered on February 8, 2012 in the case of Gwinnett County v. City of Auburn, et al. Pursuant to the Final Consent Order, the parties have created four Special Service Districts by Joint Resolution of the County and affected Cities or by Resolution of the County. The Consent Order also provides for the manner of delivery of other services.](#)

5. List any formal service delivery agreements or intergovernmental contracts that will be used to implement the strategy for this service:

<i>Agreement Name</i>	<i>Contracting Parties</i>	<i>Effective and Ending Dates</i>
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6. What other mechanisms (if any) will be used to implement the strategy for this service (e.g., ordinances, resolutions, local acts of the General Assembly, rate or fee changes, etc.), and when will they take effect?

[See Solid Waste Collection and Disposal Ordinance. The County and the fifteen Cities agreed upon a Service Delivery Strategy as set forth in a Final Consent Order entered on February 8, 2012 in the case of Gwinnett County v. City of Auburn, et al., CAFN: 09-A-01923-9. Pursuant to the Final Consent Order, the parties have created four Special Service Districts by Joint Resolution of the County and affected Cities or by Resolution of the County. See also each City's Solid Waste Management Plan.](#)

7. Person completing form: **Van Stephens, Acting County Attorney**

Phone number: **(770) 822-8700** Date completed: **2/29/2012**

8. Is this the person who should be contacted by state agencies when evaluating whether proposed local government projects are consistent with the service delivery strategy? **Yes**

If not, provide designated contact person(s) and phone numbers(s) below:





SERVICE DELIVERY STRATEGY

FORM 2: Summary of Service Delivery Arrangements

Instructions:

Make copies of this form and complete one for each service listed on FORM 1, Section III. Use exactly the same service names listed on FORM 1. Answer each question below, attaching additional pages as necessary. If the contact person for this service (listed at the bottom of the page) changes, this should be reported to the Department of Community Affairs.

COUNTY: Gwinnett Service: Stormwater

1. Check the box that best describes the agreed upon delivery arrangement for this service:

- Service will be provided countywide...
Service will be provided only in the unincorporated portion...
One or more cities will provide this service only within their incorporated boundaries...
One or more cities will provide this service only within their incorporated boundaries...
Other (If this box is checked, attach a legible map delineating the service area of each service provider, and identify the government, authority, or other organization that will provide service within each service area.): Auburn, Berkeley Lake, Braselton, Buford, Dacula, Duluth, Grayson, Gwinnett County, Lawrenceville, Lilburn, Loganville, Norcross, Rest Haven, Snellville, Sugar Hill, Suwanee

2. In developing this strategy, were overlapping service areas, unnecessary competition and/or duplication of this service identified?

- Yes (if 'Yes', you must attach additional documentation as described, below)
No

If these conditions will continue under this strategy, attach an explanation for continuing the arrangement (i.e., overlapping but higher levels of service (See O.C.G.A. 36-70-24(1)), overriding benefits of the duplication, or reasons that overlapping service areas or competition cannot be eliminated).

If these conditions will be eliminated under the strategy, attach an implementation schedule listing each step or action that will be taken to eliminate them, the responsible party and the agreed upon deadline for completing it.

SDS FORM 2, continued

3. List each government or authority that will help to pay for this service and indicate how the service will be funded (e.g., enterprise funds, user fees, general funds, special service district revenues, hotel/motel taxes, franchise taxes, impact fees, bonded indebtedness, etc.):

Local Government or Authority	Funding Method
Auburn	General funds, enterprise funds
Berkeley Lake	General Funds
Braselton	General Funds
Buford	General funds, enterprise funds
Dacula	General Funds
Duluth	General funds, enterprise funds
Grayson	General Funds
Gwinnett County	Enterprise Funds
Lawrenceville	General funds, enterprise funds
Lilburn	Enterprise Funds
Loganville	General funds, enterprise funds
Norcross	General funds, enterprise funds
Rest Haven	General Funds
Snellville	General funds, enterprise funds
Sugar Hill	General funds, enterprise funds
Suwanee	General Funds

4. How will the strategy change the previous arrangements for providing and/or funding this service within the county?

Gwinnett County and the fifteen Gwinnett Cities agreed upon a Service Delivery Strategy as set forth in a Final Consent Order entered on February 8, 2012 in the case of Gwinnett County v. City of Auburn, et al. Pursuant to the Final Consent Order, the parties have created four Special Service Districts by Joint Resolution of the County and affected Cities or by Resolution of the County. The Consent Order also provides for the manner of delivery of other services.

5. List any formal service delivery agreements or intergovernmental contracts that will be used to implement the strategy for this service:

Agreement Name	Contracting Parties	Effective and Ending Dates
Stormwater Agreement-Grayson	Gwinnett County and City of Grayson	12/14/2007-12/13/2017
Stormwater Agreement-Lilburn	Gwinnett County and City of Lilburn	12/14/2007-12/13/2017

6. What other mechanisms (if any) will be used to implement the strategy for this service (e.g., ordinances, resolutions, local acts of the General Assembly, rate or fee changes, etc.), and when will they take effect?

Gwinnett County and the fifteen Gwinnett Cities agreed upon a Service Delivery Strategy as set forth in a Final Consent Order entered on February 8, 2012 in the case of Gwinnett County v. City of Auburn, et al. Gwinnett Superior Court Action Number 09-A-01923-9. Pursuant to the Final Consent Order, the parties have created four Special Service Districts by Joint Resolution of the County and affected Cities or by Resolution of the County.

7. Person completing form: **Van Stephens, Acting County Attorney**

Phone number: **(770) 822-8700** Date completed: **2/29/2012**

8. Is this the person who should be contacted by state agencies when evaluating whether proposed local government projects are consistent with the service delivery strategy? **Yes**

If not, provide designated contact person(s) and phone numbers(s) below:



SERVICE DELIVERY STRATEGY

FORM 2: Summary of Service Delivery Arrangements

Instructions:

Make copies of this form and complete one for each service listed on FORM 1, Section III. Use exactly the same service names listed on FORM 1. Answer each question below, attaching additional pages as necessary. If the contact person for this service (listed at the bottom of the page) changes, this should be reported to the Department of Community Affairs.

COUNTY: Gwinnett	Service: Transit
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1. Check the box that best describes the agreed upon delivery arrangement for this service:

- Service will be provided countywide (i.e., including all cities and unincorporated areas) by a single service provider. (If this box is checked, identify the government, authority or organization providing the service.):
Gwinnett County
- Service will be provided only in the unincorporated portion of the county by a single service provider. (If this box is checked, identify the government, authority or organization providing the service.):
- One or more cities will provide this service only within their incorporated boundaries, and the service will not be provided in unincorporated areas. (If this box is checked, identify the government(s), authority or organization providing the service):
- One or more cities will provide this service only within their incorporated boundaries, and the county will provide the service in unincorporated areas. (If this box is checked, identify the government(s), authority or organization providing the service.):
- Other (If this box is checked, attach a legible map delineating the service area of each service provider, and identify the government, authority, or other organization that will provide service within each service area.):

2. In developing this strategy, were overlapping service areas, unnecessary competition and/or duplication of this service identified?

- Yes (if 'Yes', you must attach additional documentation as described, below)
- No

If these conditions will continue under this strategy, attach an explanation for continuing the arrangement (i.e., overlapping but higher levels of service (See O.C.G.A. 36-70-24(1)), overriding benefits of the duplication, or reasons that overlapping service areas or competition cannot be eliminated).

If these conditions will be eliminated under the strategy, attach an implementation schedule listing each step or action that will be taken to eliminate them, the responsible party and the agreed upon deadline for completing it.

SDS FORM 2, continued

3. List each government or authority that will help to pay for this service and indicate how the service will be funded (e.g., enterprise funds, user fees, general funds, special service district revenues, hotel/motel taxes, franchise taxes, impact fees, bonded indebtedness, etc.):

<i>Local Government or Authority</i>	<i>Funding Method</i>
Gwinnett County	Enterprise fund, including grants, service charges, user fees & general fund

4. How will the strategy change the previous arrangements for providing and/or funding this service within the county?

Gwinnett County and the fifteen Gwinnett Cities agreed upon a Service Delivery Strategy as set forth in a Final Consent Order entered on February 8, 2012 in the case of Gwinnett County v. City of Auburn, et al. Pursuant to the Final Consent Order, the parties have created four Special Service Districts by Joint Resolution of the County and affected Cities or by Resolution of the County. The Consent Order also provides for the manner of delivery of other services.

5. List any formal service delivery agreements or intergovernmental contracts that will be used to implement the strategy for this service:

<i>Agreement Name</i>	<i>Contracting Parties</i>	<i>Effective and Ending Dates</i>

6. What other mechanisms (if any) will be used to implement the strategy for this service (e.g., ordinances, resolutions, local acts of the General Assembly, rate or fee changes, etc.), and when will they take effect?

Gwinnett County and the fifteen Gwinnett Cities agreed upon a Service Delivery Strategy as set forth in a Final Consent Order entered on February 8, 2012 in the case of Gwinnett County v. City of Auburn, et al. Gwinnett Superior Court Action Number 09-A-01923-9. Pursuant to the Final Consent Order, the parties have created four Special Service Districts by Joint Resolution of the County and affected Cities or by Resolution of the County.

7. Person completing form: **Van Stephens, Acting County Attorney**

Phone number: **(770) 822-8700** Date completed: **2/23/2012**

8. Is this the person who should be contacted by state agencies when evaluating whether proposed local government projects are consistent with the service delivery strategy? **Yes**

If not, provide designated contact person(s) and phone numbers(s) below:



SERVICE DELIVERY STRATEGY

FORM 2: Summary of Service Delivery Arrangements

Instructions:

Make copies of this form and complete one for each service listed on FORM 1, Section III. Use exactly the same service names listed on FORM 1. Answer each question below, attaching additional pages as necessary. If the contact person for this service (listed at the bottom of the page) changes, this should be reported to the Department of Community Affairs.

COUNTY: Gwinnett	Service: Transportation/Roads
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1. Check the box that best describes the agreed upon delivery arrangement for this service:

- Service will be provided countywide (i.e., including all cities and unincorporated areas) by a single service provider. (If this box is checked, identify the government, authority or organization providing the service.):
- Service will be provided only in the unincorporated portion of the county by a single service provider. (If this box is checked, identify the government, authority or organization providing the service.):
- One or more cities will provide this service only within their incorporated boundaries, and the service will not be provided in unincorporated areas. (If this box is checked, identify the government(s), authority or organization providing the service:
- One or more cities will provide this service only within their incorporated boundaries, and the county will provide the service in unincorporated areas. (If this box is checked, identify the government(s), authority or organization providing the service.):
- Other (If this box is checked, attach a legible map delineating the service area of each service provider, and identify the government, authority, or other organization that will provide service within each service area.):
Auburn, Berkeley Lake, Braselton, Buford, Dacula, Duluth, Grayson, Gwinnett County, Lawrenceville, Lilburn, Loganville, Norcross, Rest Haven, Snellville, Sugar Hill, Suwanee

2. In developing this strategy, were overlapping service areas, unnecessary competition and/or duplication of this service identified?

- Yes** (if 'Yes', you must attach additional documentation as described, below)
- No**

If these conditions will continue under this strategy, attach an explanation for continuing the arrangement (i.e., overlapping but higher levels of service (See O.C.G.A. 36-70-24(1)), overriding benefits of the duplication, or reasons that overlapping service areas or competition cannot be eliminated).

If these conditions will be eliminated under the strategy, attach an implementation schedule listing each step or action that will be taken to eliminate them, the responsible party and the agreed upon deadline for completing it.

SDS FORM 2, continued

3. List each government or authority that will help to pay for this service and indicate how the service will be funded (e.g., enterprise funds, user fees, general funds, special service district revenues, hotel/motel taxes, franchise taxes, impact fees, bonded indebtedness, etc.):

<i>Local Government or Authority</i>	<i>Funding Method</i>
Auburn	General funds, SPLOST, Federal/State grants
Berkeley Lake	General funds, SPLOST, Federal/State grants
Braselton	General funds, SPLOST, Federal/State grants
Buford	General funds, SPLOST, Federal/State grants
Dacula	General funds, SPLOST, Federal/State grants
Duluth	General funds, SPLOST, Federal/State grants
Grayson	General funds, SPLOST, Federal/State grants
Gwinnett County	General, streetlight & speed hump funds, SPLOST, Federal/State funding & grants
Lawrenceville	General funds, SPLOST, Federal/State grants
Lilburn	General funds, SPLOST, Federal/State grants
Loganville	General funds, SPLOST, Federal/State grants
Norcross	General funds, SPLOST, Federal/State grants
Rest Haven	General funds, SPLOST, Federal/State grants
Snellville	General funds, SPLOST, Federal/State grants
Sugar Hill	General funds, SPLOST, Federal/State grants
Suwanee	General funds, SPLOST, Federal/State grants

4. How will the strategy change the previous arrangements for providing and/or funding this service within the county?

Gwinnett County and the fifteen Gwinnett Cities agreed upon a Service Delivery Strategy as set forth in a Final Consent Order entered on February 8, 2012 in the case of Gwinnett County v. City of Auburn, et al. Pursuant to the Final Consent Order, the parties have created four Special Service Districts by Joint Resolution of the County and affected Cities or by Resolution of the County. The Consent Order also provides for the manner of delivery of other services.

5. List any formal service delivery agreements or intergovernmental contracts that will be used to implement the strategy for this service:

<i>Agreement Name</i>	<i>Contracting Parties</i>	<i>Effective and Ending Dates</i>
Speed Hump-Buford	Gwinnett County and City of Buford	6/16/1994-6/15/2044
Speed Hump-Grayson	Gwinnett County and City of Grayson	8/1/1994-7/31/2044
Speed Hump-Lawrenceville	Gwinnett County and City of Lawrenceville	8/1/1994-7/31/2044
Speed Hump-Lilburn	Gwinnett County and City of Lilburn	3/31/2008-3/30/2058
Speed Hump-Loganville	Gwinnett County and City of Loganville	8/1/1994-7/31/2044
Speed Hump-Snellville	Gwinnett County and City of Snellville	9/23/1996-9/22/2046
Speed Hump-Sugar Hill	Gwinnett County and City of Sugar Hill	4/24/2008-4/23/2058
Speed Hump-Suwanee	Gwinnett County and City of Suwanee	8/27/1997-8/26/2047

6. What other mechanisms (if any) will be used to implement the strategy for this service (e.g., ordinances, resolutions, local acts of the General Assembly, rate or fee changes, etc.), and when will they take effect?

Gwinnett County and the fifteen Gwinnett Cities agreed upon a Service Delivery Strategy as set forth in a Final Consent Order entered on February 8, 2012 in the case of Gwinnett County v. City of Auburn, et al. Gwinnett Superior Court Action Number 09-A-01923-9. Pursuant to the Final Consent Order, the parties have created four Special Service Districts by Joint Resolution of the County and affected Cities or by Resolution of the County.

7. Person completing form: **Van Stephens, Acting County Attorney**

Phone number: **(770) 822-8700** Date completed: **3/2/2012**

8. Is this the person who should be contacted by state agencies when evaluating whether proposed local government projects are consistent with the service delivery strategy? **Yes**

If not, provide designated contact person(s) and phone numbers(s) below:



SERVICE DELIVERY STRATEGY

FORM 2: Summary of Service Delivery Arrangements

Instructions:

Make copies of this form and complete one for each service listed on FORM 1, Section III. Use exactly the same service names listed on FORM 1. Answer each question below, attaching additional pages as necessary. If the contact person for this service (listed at the bottom of the page) changes, this should be reported to the Department of Community Affairs.

COUNTY: Gwinnett	Service: Voter Registration
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1. Check the box that best describes the agreed upon delivery arrangement for this service:

- Service will be provided countywide (i.e., including all cities and unincorporated areas) by a single service provider. (If this box is checked, identify the government, authority or organization providing the service.):
- Service will be provided only in the unincorporated portion of the county by a single service provider. (If this box is checked, identify the government, authority or organization providing the service.):
- One or more cities will provide this service only within their incorporated boundaries, and the service will not be provided in unincorporated areas. (If this box is checked, identify the government(s), authority or organization providing the service:
- One or more cities will provide this service only within their incorporated boundaries, and the county will provide the service in unincorporated areas. (If this box is checked, identify the government(s), authority or organization providing the service.):
- Other (If this box is checked, attach a legible map delineating the service area of each service provider, and identify the government, authority, or other organization that will provide service within each service area.):
Auburn, Berkeley Lake, Braselton, Buford, Dacula, Duluth, Grayson, Gwinnett County, Lawrenceville, Lilburn, Loganville, Norcross, Rest Haven, Snellville, Sugar Hill, Suwanee

2. In developing this strategy, were overlapping service areas, unnecessary competition and/or duplication of this service identified?

- Yes (if 'Yes', you must attach additional documentation as described, below)
- No

If these conditions will continue under this strategy, attach an explanation for continuing the arrangement (i.e., overlapping but higher levels of service (See O.C.G.A. 36-70-24(1)), overriding benefits of the duplication, or reasons that overlapping service areas or competition cannot be eliminated).

If these conditions will be eliminated under the strategy, attach an implementation schedule listing each step or action that will be taken to eliminate them, the responsible party and the agreed upon deadline for completing it.

SDS FORM 2, continued

3. List each government or authority that will help to pay for this service and indicate how the service will be funded (e.g., enterprise funds, user fees, general funds, special service district revenues, hotel/motel taxes, franchise taxes, impact fees, bonded indebtedness, etc.):

<i>Local Government or Authority</i>	<i>Funding Method</i>
Auburn	General Funds
Berkeley Lake	General Funds
Braselton	General Funds
Buford	General Funds
Dacula	General Funds
Duluth	General Funds
Grayson	General Funds
Gwinnett County	General Funds
Lawrenceville	General Funds
Lilburn	General Funds
Loganville	General Funds
Norcross	General Funds
Rest Haven	General Funds
Snellville	General Funds
Sugar Hill	General Funds
Suwanee	General Funds

4. How will the strategy change the previous arrangements for providing and/or funding this service within the county?

Gwinnett County and the fifteen Gwinnett Cities agreed upon a Service Delivery Strategy as set forth in a Final Consent Order entered on February 8, 2012 in the case of Gwinnett County v. City of Auburn, et al. Pursuant to the Final Consent Order, the parties have created four Special Service Districts by Joint Resolution of the County and affected Cities or by Resolution of the County. The Consent Order also provides for the manner of delivery of other services.

5. List any formal service delivery agreements or intergovernmental contracts that will be used to implement the strategy for this service:

<i>Agreement Name</i>	<i>Contracting Parties</i>	<i>Effective and Ending Dates</i>
-----------------------	----------------------------	-----------------------------------

6. What other mechanisms (if any) will be used to implement the strategy for this service (e.g., ordinances, resolutions, local acts of the General Assembly, rate or fee changes, etc.), and when will they take effect?

Gwinnett County and the fifteen Gwinnett Cities agreed upon a Service Delivery Strategy as set forth in a Final Consent Order entered on February 8, 2012 in the case of Gwinnett County v. City of Auburn, et al. Gwinnett Superior Court Action Number 09-A-01923-9. Pursuant to the Final Consent Order, the parties have created four Special Service Districts by Joint Resolution of the County and affected Cities or by Resolution of the County.

7. Person completing form: **Van Stephens, Acting County Attorney**

Phone number: **(770) 822-8700** Date completed: **2/29/2012**

8. Is this the person who should be contacted by state agencies when evaluating whether proposed local government projects are consistent with the service delivery strategy? **Yes**

If not, provide designated contact person(s) and phone numbers(s) below:





SERVICE DELIVERY STRATEGY

FORM 2: Summary of Service Delivery Arrangements

Instructions:

Make copies of this form and complete one for each service listed on FORM 1, Section III. Use exactly the same service names listed on FORM 1. Answer each question below, attaching additional pages as necessary. If the contact person for this service (listed at the bottom of the page) changes, this should be reported to the Department of Community Affairs.

COUNTY: Gwinnett	Service: Water
-------------------------	-----------------------

1. Check the box that best describes the agreed upon delivery arrangement for this service:

- Service will be provided countywide (i.e., including all cities and unincorporated areas) by a single service provider. (If this box is checked, identify the government, authority or organization providing the service.):
- Service will be provided only in the unincorporated portion of the county by a single service provider. (If this box is checked, identify the government, authority or organization providing the service.):
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- One or more cities will provide this service only within their incorporated boundaries, and the county will provide the service in unincorporated areas. (If this box is checked, identify the government(s), authority or organization providing the service.):
- Other (If this box is checked, attach a legible map delineating the service area of each service provider, and identify the government, authority, or other organization that will provide service within each service area.):
Buford, Gwinnett County, Lawrenceville, Suwanee

2. In developing this strategy, were overlapping service areas, unnecessary competition and/or duplication of this service identified?

- Yes** (if 'Yes', you must attach additional documentation as described, below)
- No**

If these conditions will continue under this strategy, attach an explanation for continuing the arrangement (i.e., overlapping but higher levels of service (See O.C.G.A. 36-70-24(1)), overriding benefits of the duplication, or reasons that overlapping service areas or competition cannot be eliminated).

If these conditions will be eliminated under the strategy, attach an implementation schedule listing each step or action that will be taken to eliminate them, the responsible party and the agreed upon deadline for completing it.

SDS FORM 2, continued

3. List each government or authority that will help to pay for this service and indicate how the service will be funded (e.g., enterprise funds, user fees, general funds, special service district revenues, hotel/motel taxes, franchise taxes, impact fees, bonded indebtedness, etc.):

Local Government or Authority	Funding Method
Auburn	User fees and/or municipal revenues
Braselton	User fees and/or municipal revenues
Buford	User fees and/or municipal revenues
Gwinnett County	Enterprise funds, bond proceeds and grants
Lawrenceville	User fees and/or municipal revenues
Loganville	User fees and/or municipal revenues
Norcross	User fees and/or municipal revenues
Suwanee	User fees and/or municipal revenues

4. How will the strategy change the previous arrangements for providing and/or funding this service within the county?

Gwinnett County and the fifteen Gwinnett Cities agreed upon a Service Delivery Strategy as set forth in a Final Consent Order entered on February 8, 2012 in the case of Gwinnett County v. City of Auburn, et al. Pursuant to the Final Consent Order, the parties have created four Special Service Districts by Joint Resolution of the County and affected Cities or by Resolution of the County. The Consent Order also provides for the manner of delivery of other services.

5. List any formal service delivery agreements or intergovernmental contracts that will be used to implement the strategy for this service:

Agreement Name	Contracting Parties	Effective and Ending Dates

6. What other mechanisms (if any) will be used to implement the strategy for this service (e.g., ordinances, resolutions, local acts of the General Assembly, rate or fee changes, etc.), and when will they take effect?

Gwinnett County and the fifteen Gwinnett Cities agreed upon a Service Delivery Strategy as set forth in a Final Consent Order entered on February 8, 2012 in the case of Gwinnett County v. City of Auburn, et al. Gwinnett Superior Court Action Number 09-A-01923-9. Pursuant to the Final Consent Order, the parties have created four Special Service Districts by Joint Resolution of the County and affected Cities or by Resolution of the County.

7. Person completing form: **Van Stephens, Acting County Attorney**

Phone number: **(770) 822-8700** Date completed: **3/2/2012**

8. Is this the person who should be contacted by state agencies when evaluating whether proposed local government projects are consistent with the service delivery strategy? **Yes**

If not, provide designated contact person(s) and phone numbers(s) below:



SERVICE DELIVERY STRATEGY

FORM 3: Summary of Land Use Agreements

Instructions:

Please note that any changes to the answers provided will require an update of the service delivery strategy. If the contact person for this service (listed at the bottom of this page) changes, this should be reported to the Department of Community Affairs.

COUNTY: **Gwinnett**

1. What incompatibilities or conflicts between the land use plans of local governments were identified in the process of developing the service delivery strategy?

None.

2. Check the boxes indicating how these incompatibilities or conflicts were addressed:

- Amendments to existing comprehensive plans
- Adoption of a joint comprehensive plan
- Other measures (amend zoning ordinances, add environmental regulations, etc.)

If the necessary plan amendments, regulations, ordinances, etc. have not been formally adopted, indicate when each of the affected local governments will adopt them.

3. What policies, procedures and/or processes have been established by local governments (and water and sewer authorities) to ensure that new extraterritorial water and sewer service will be consistent with all applicable land use plans and ordinances?

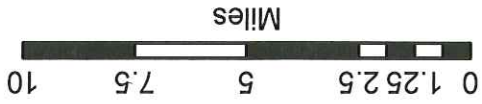
Gwinnett County invites all Gwinnett Cities to participate in long range planning efforts associated with water and sewer services.

4. Person completing form: **Van Stephens, Acting County Attorney**





Phone number: **(770) 822-8700** Date completed: **3/7/2012**

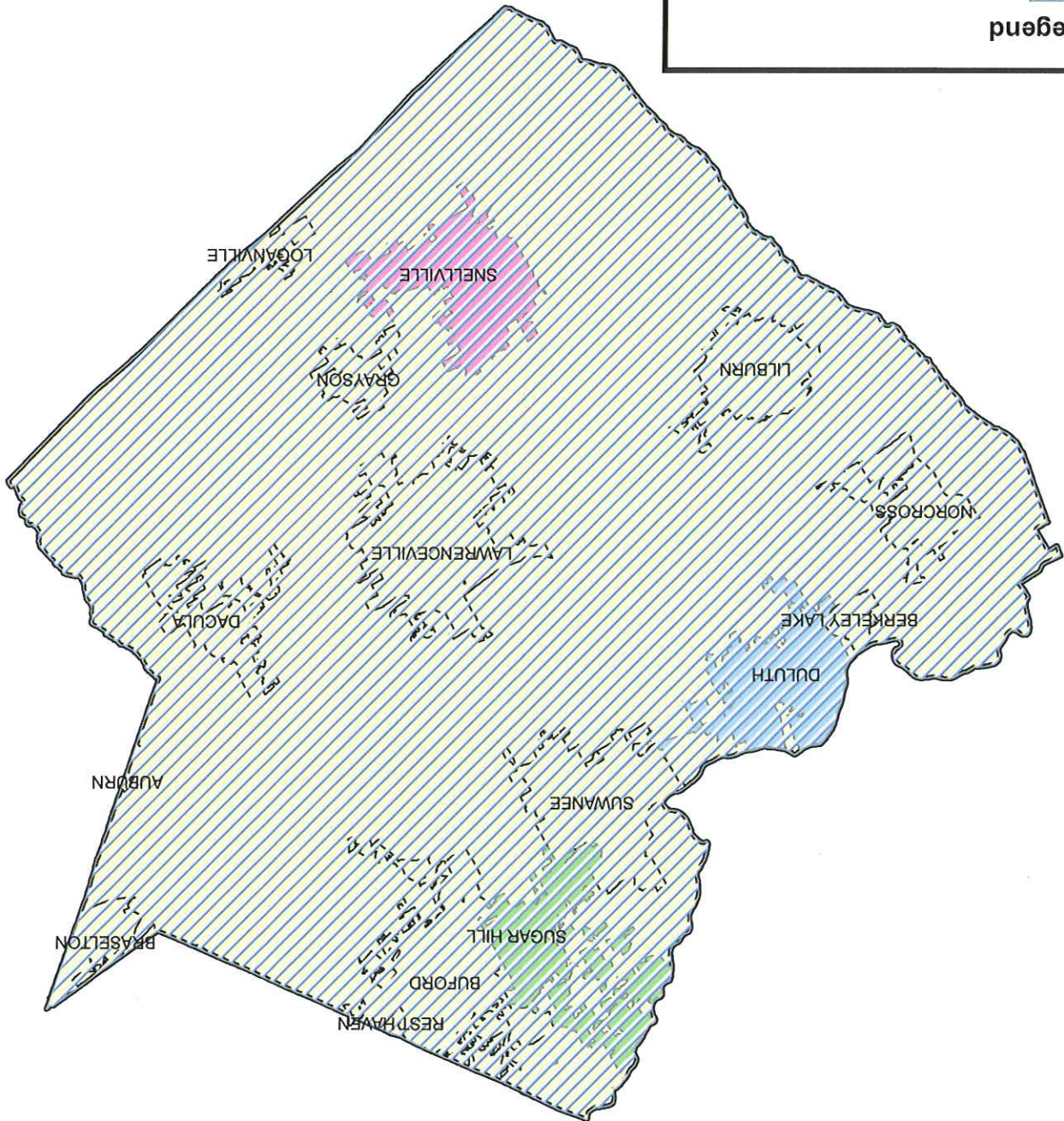
5. Is this the person who should be contacted by state agencies when evaluating whether proposed local government projects are consistent with the service delivery strategy? **Yes**

If not, provide designated contact person(s) and phone numbers(s) below:



Legend

-  SUGAR HILL COMMUNITY SERVICES
-  SNELLVILLE COMMUNITY SERVICES
-  DULUTH COMMUNITY SERVICES
-  COUNTY COMMUNITY SERVICES

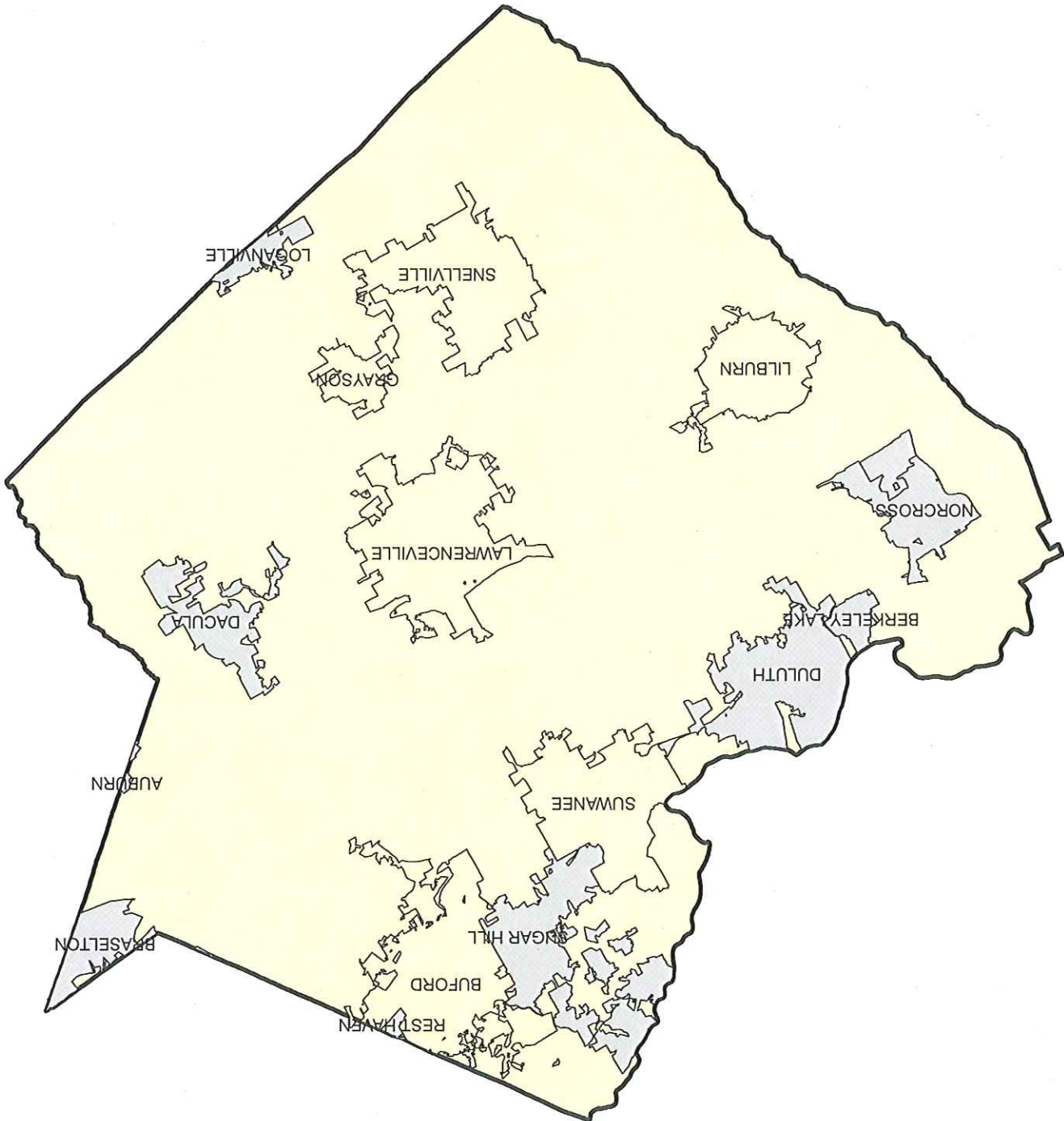


Community Services



Legend

- No Inmate Labor Services (light gray box)
- Inmate Labor Services (yellow box)

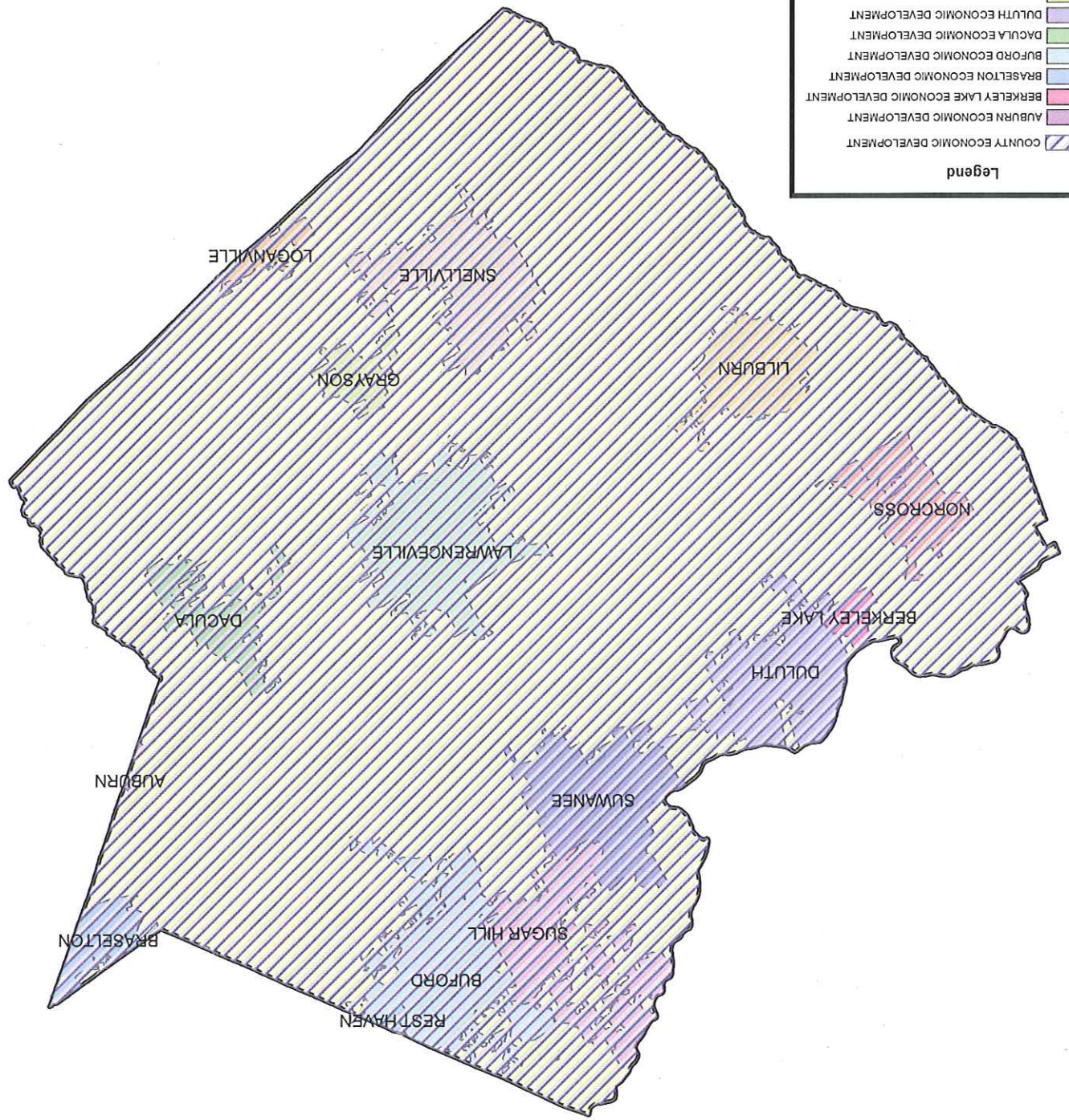


Correctional Institute - Inmate Labor



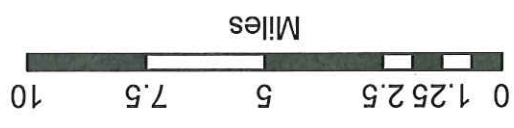


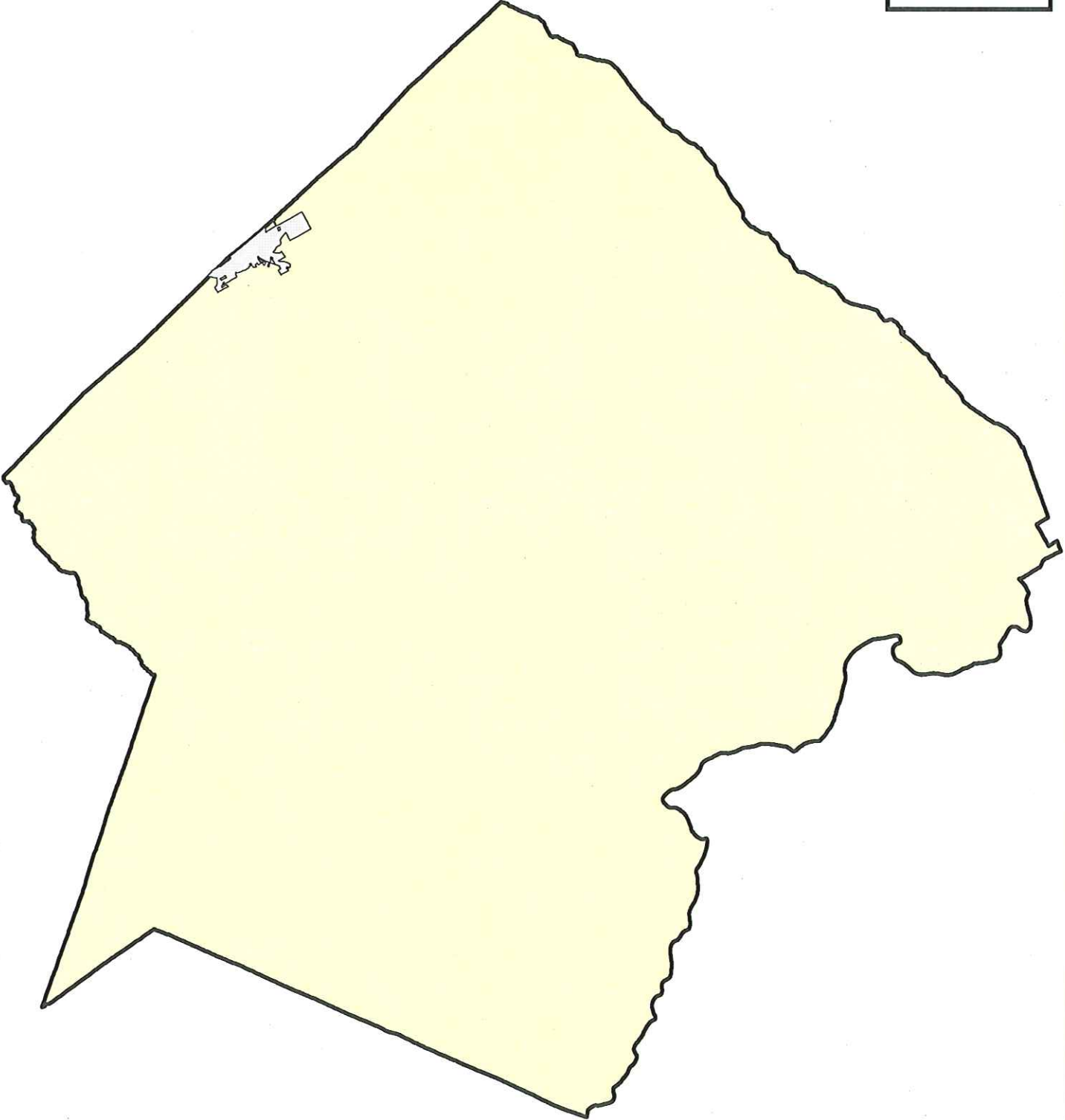
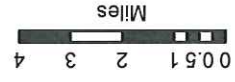
Economic Development



Legend

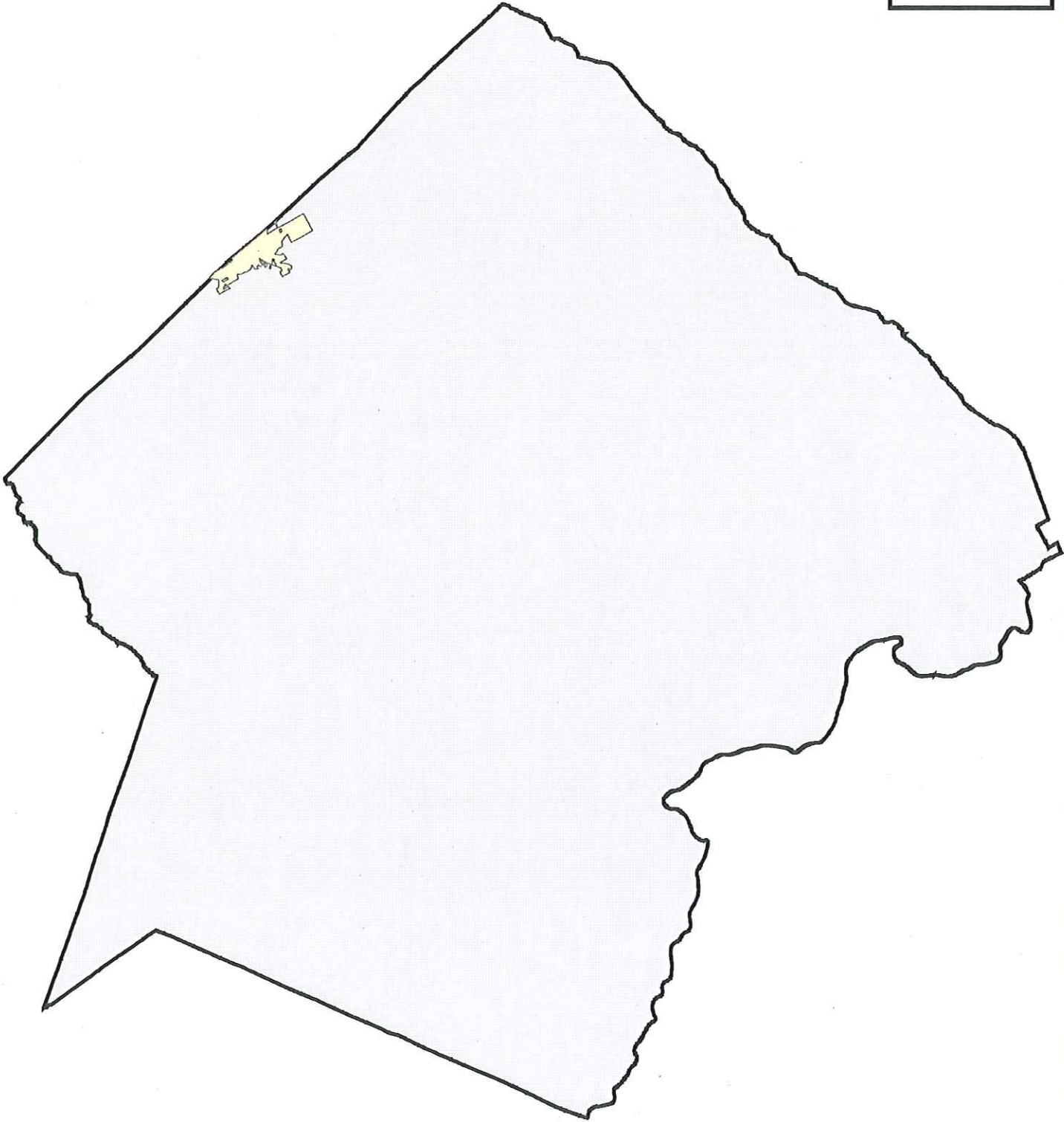
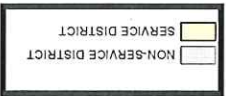
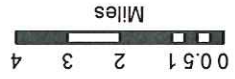
- County Economic Development
- Suwanee Economic Development
- Auburn Economic Development
- Berkeley Lake Economic Development
- Braselton Economic Development
- Buford Economic Development
- Dacula Economic Development
- Duluth Economic Development
- Grayson Economic Development
- Lawrenceville Economic Development
- Lilburn Economic Development
- Loganville Economic Development
- Norcross Economic Development
- Rest Haven Economic Development
- Snellville Economic Development
- Sugar Hill Economic Development
- Suwanee Economic Development





County Fire and EMS District

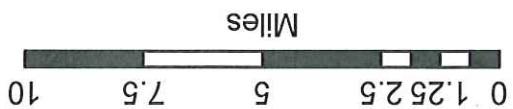
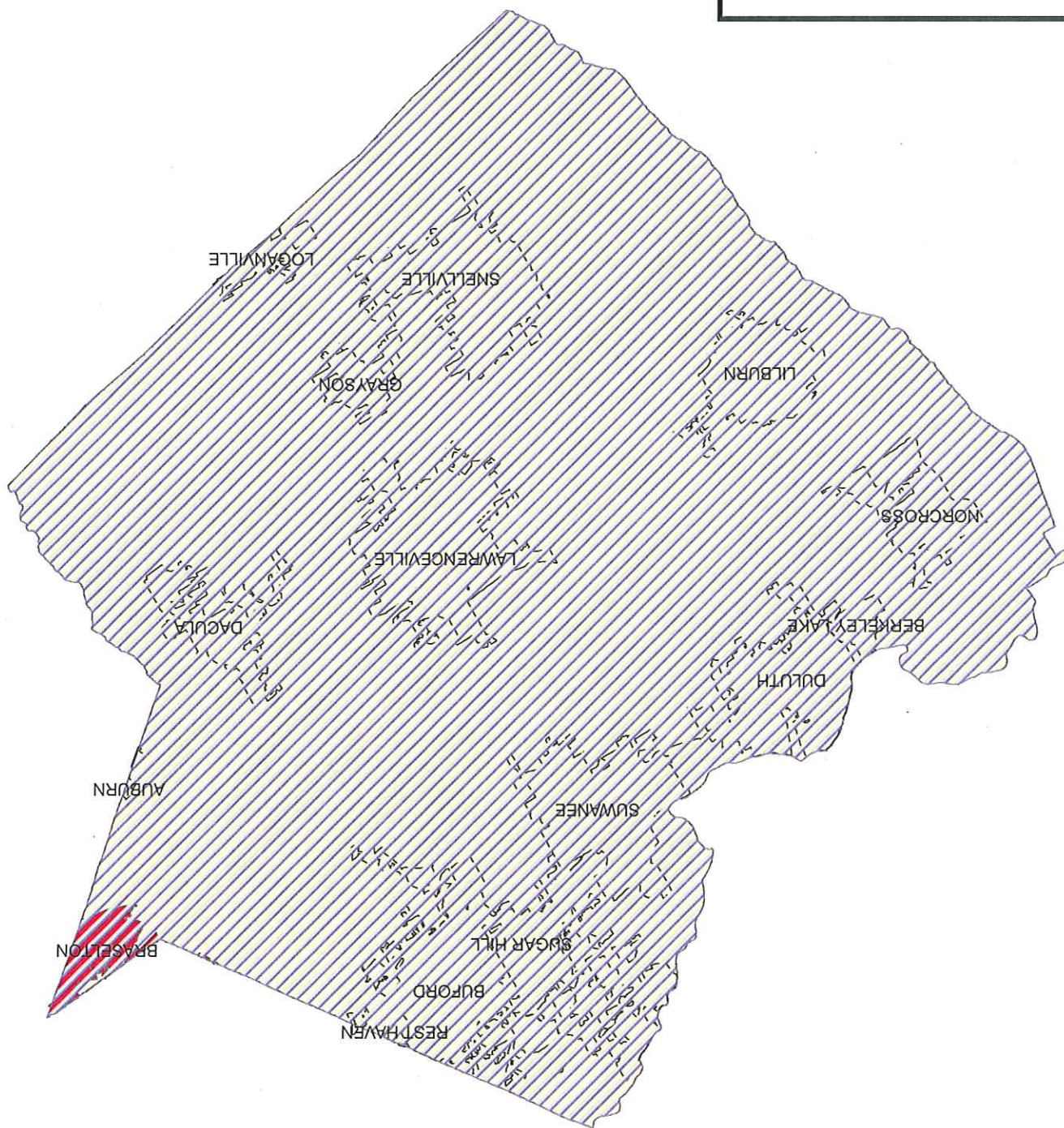




Loganville EMS District



Libraries

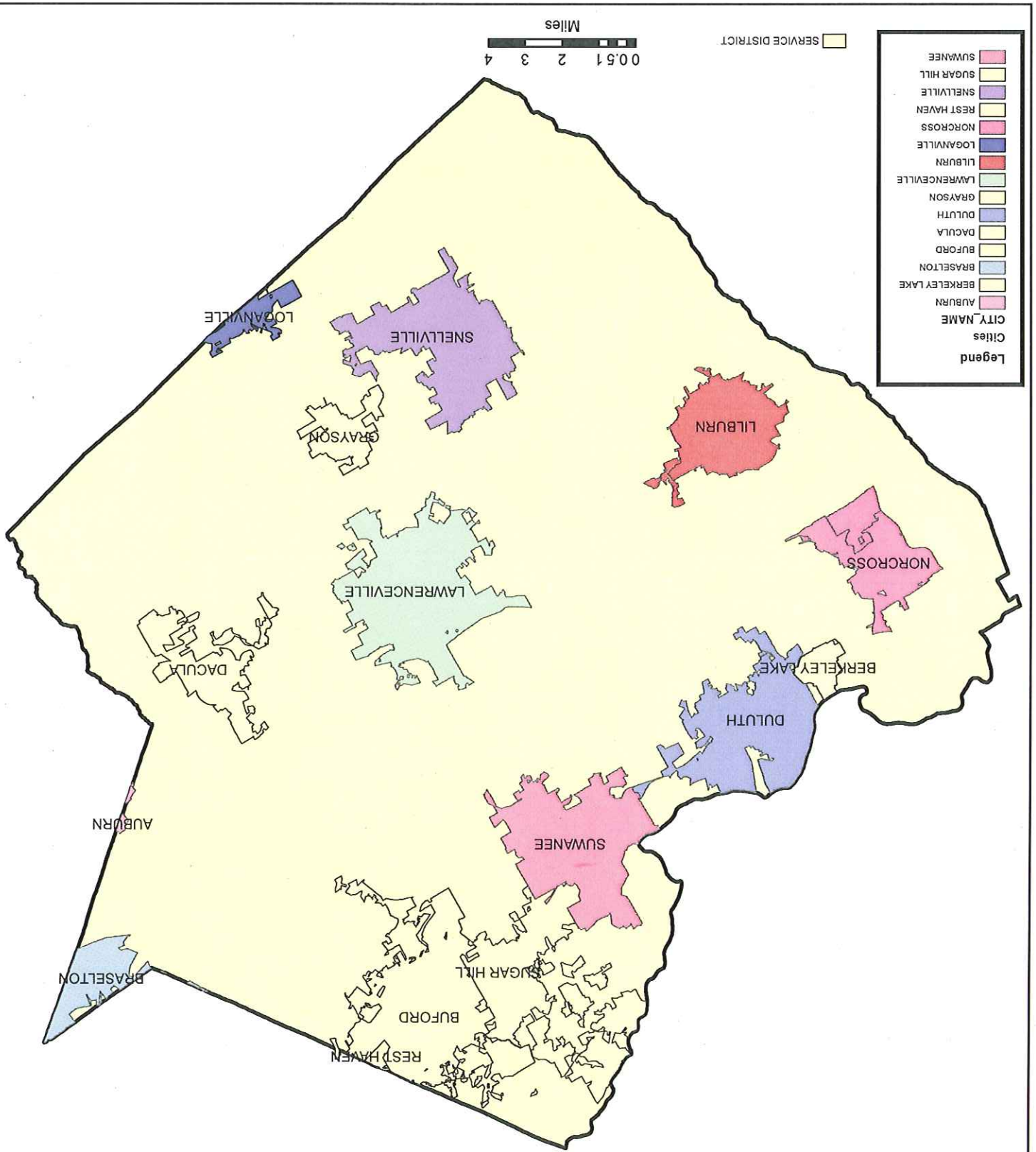


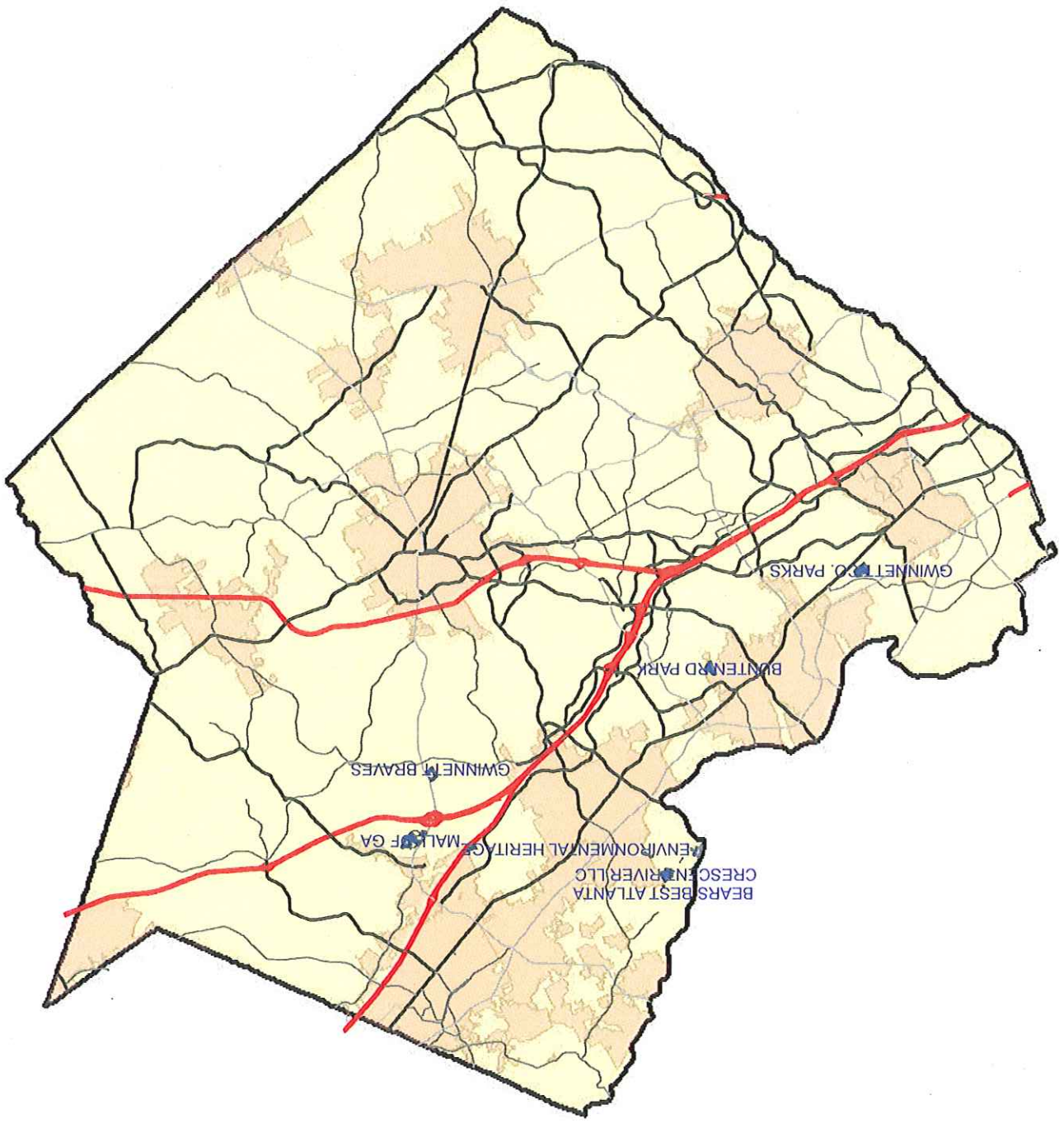
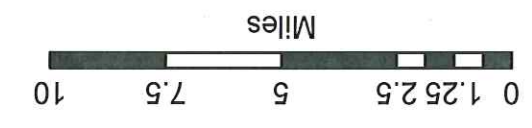
Legend

- Braselton Library Services (Red square)
- County Library Services (Hatched square)

Insert map

Police Services District & Independent Municipal Police Jurisdictions





Reuse Service Map



SEWER: SERVICE DELIVERY STRATEGY

REVISED FEBRUARY 23, 2012

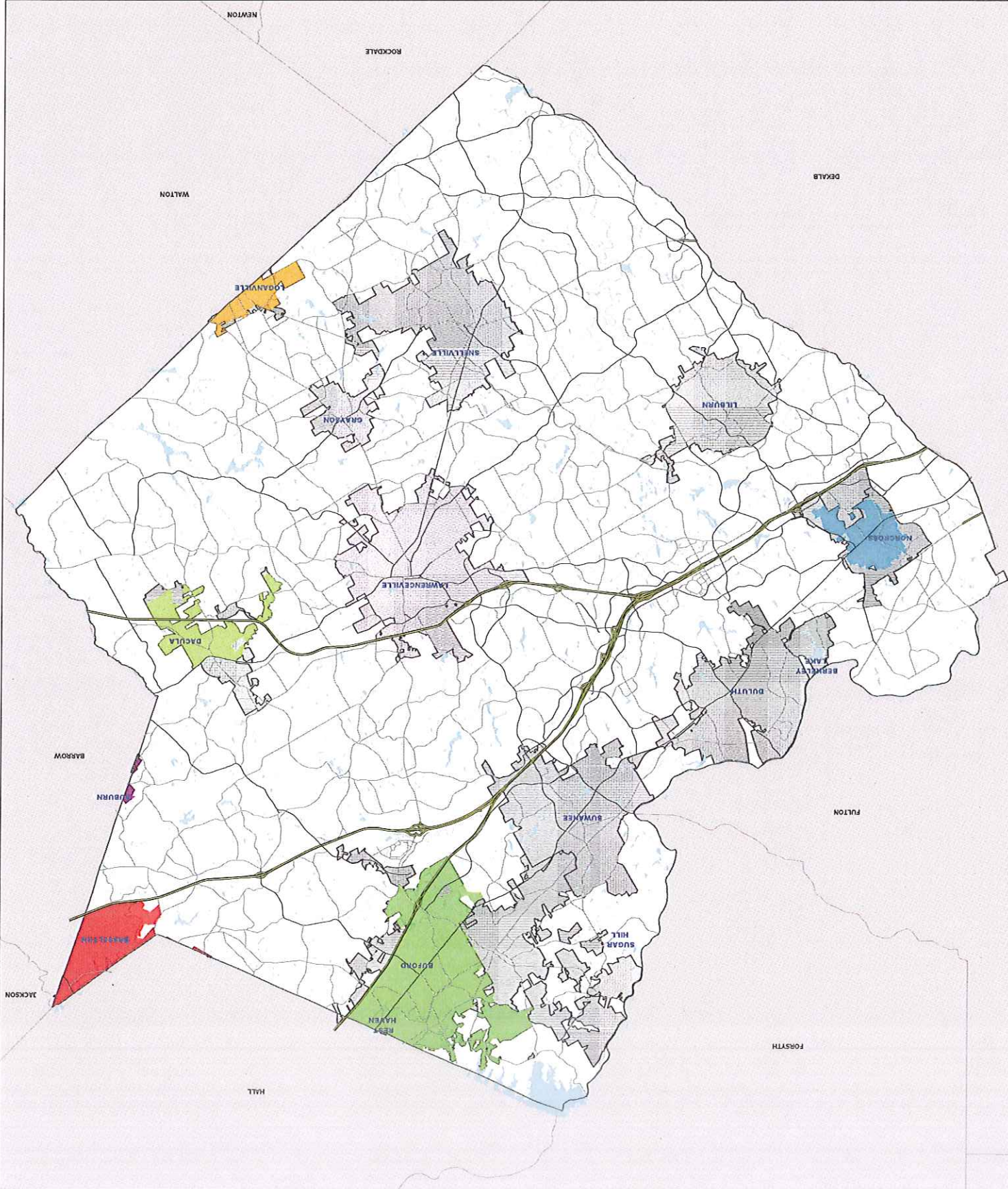
- Legend**
- Auburn Service Area
 - Braselton Service Area
 - Buford Service Area
 - Dacula Service Area
 - Loganville Service Area
 - Norcross Service Area
 - Adjacent County
 - GOVISA Service Area
 - City Limits
 - State Route
 - Major Road
 - Interstate

0 0.2505 1 1.5 2 2.5 3 Miles

06050051 MAP 01/2009
 Department of Water Resources
 Operations & Structures
 Support Division
 Data Management Section

GA DEPARTMENT OF WATER RESOURCES
 GEORGIA DEPARTMENT OF WATER RESOURCES

The Georgia Department of Water Resources is an equal opportunity employer. It is the policy of the Department to provide equal employment opportunities for all individuals without regard to race, color, sex, religion, national origin, age, or disability. The Department is committed to providing a safe and healthy work environment for all employees and to providing equal employment opportunities for all individuals without regard to race, color, sex, religion, national origin, age, or disability.



This map is a technical drawing of the sewer system for the Auburn Service Area. It is not a photograph and should not be used for construction purposes. The map is a technical drawing of the sewer system for the Auburn Service Area. It is not a photograph and should not be used for construction purposes.

DEPARTMENT OF WATER RESOURCES
 DIVISION OF WATER RESOURCES
 PLANNING DIVISION
 GIS SERVICES SECTION
 MJP 6/1/2009
 Gwinnett County
 Department of Water Resources



REVISED FEBRUARY 23, 2012

AUBURN SEWER

- ### Legend
- Auburn Service Area
 - Auburn City Limits
 - GOWSA Service Area
 - Streets
 - Major Road
 - State Route
 - Interstate
 - Pressure Main
 - County Sewer
 - Pump Station
 - Adjacent County



DEPARTMENT OF WATER RESOURCES
 COUNTY OF GWINNETT
 GIS Services Section
 Planning Division
 Resources
 Department of Water
 Gwinnett County
 MJP 6/1/2009











This map is a technical drawing of the sewer system and is not intended to be used for any other purpose. It is the property of the Department of Water Resources and is loaned to you for your use only. It is not to be reproduced, stored in a retrieval system, or transmitted in any form or by any means, electronic, mechanical, photocopying, recording, or by any information storage and retrieval system, without the prior written permission of the Department of Water Resources.

BRASELTON SEWER



REVISED FEBRUARY 23, 2012

Legend

	Braselton Service Area		Adjacent County
	Braselton City Limits		GWASA Service Area
	Streets		Pump Station
	Major Road		Braselton Sewer
	State Route		County Sewer
	Interstate		Pressure Main















DEPARTMENT OF WATER RESOURCES
 GWINNETT COUNTY, GEORGIA
 Planning Division
 GIS Services Section
 MJP 6/1/2009
 Department of Water Resources
 Gwinnett County

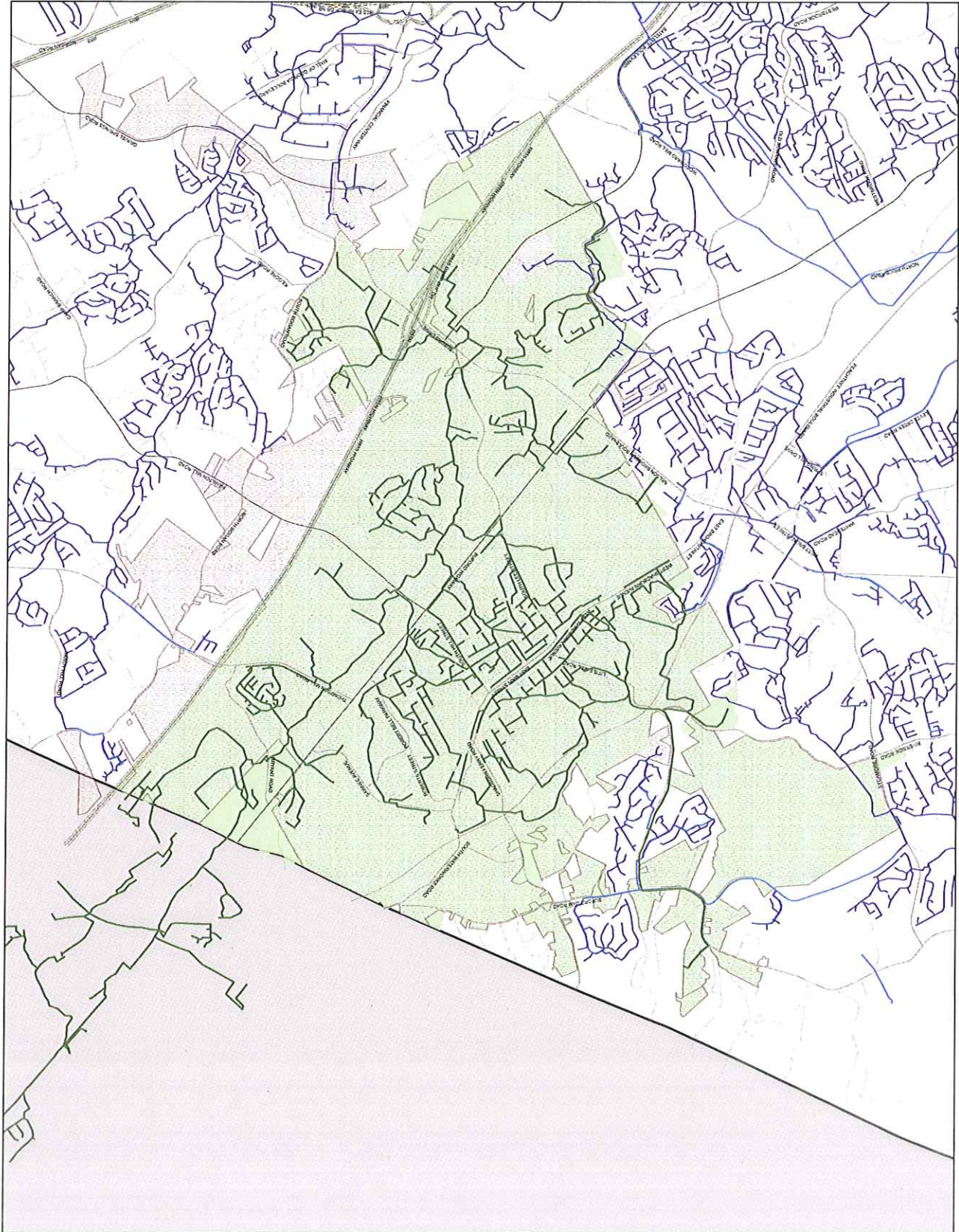



This map is a technical representation of data and does not constitute a warranty, expressed or implied, regarding the accuracy of the data. The user assumes all responsibility for the use of the data. The Department of Water Resources is not responsible for any errors or omissions in this map. The Department of Water Resources is not responsible for any damages or losses resulting from the use of this map.

REVISED MARCH 1, 2012

BUFORD SEWER

- ### Legend
-  Buford Service Area
 -  Buford City Limits
 -  Streets
 -  Major Road
 -  State Route
 -  Interstate
 -  Adjacent County
 -  GCWSA Service Area
 -  Pump Station
 -  Buford Sewer
 -  County Sewer
 -  Pressure Main



This map is a graphic representation of the sewer system and is not intended to be used as a legal document. It is based on the best available information and is subject to change without notice. The Department of Water Resources reserves the right to modify or update this map at any time.

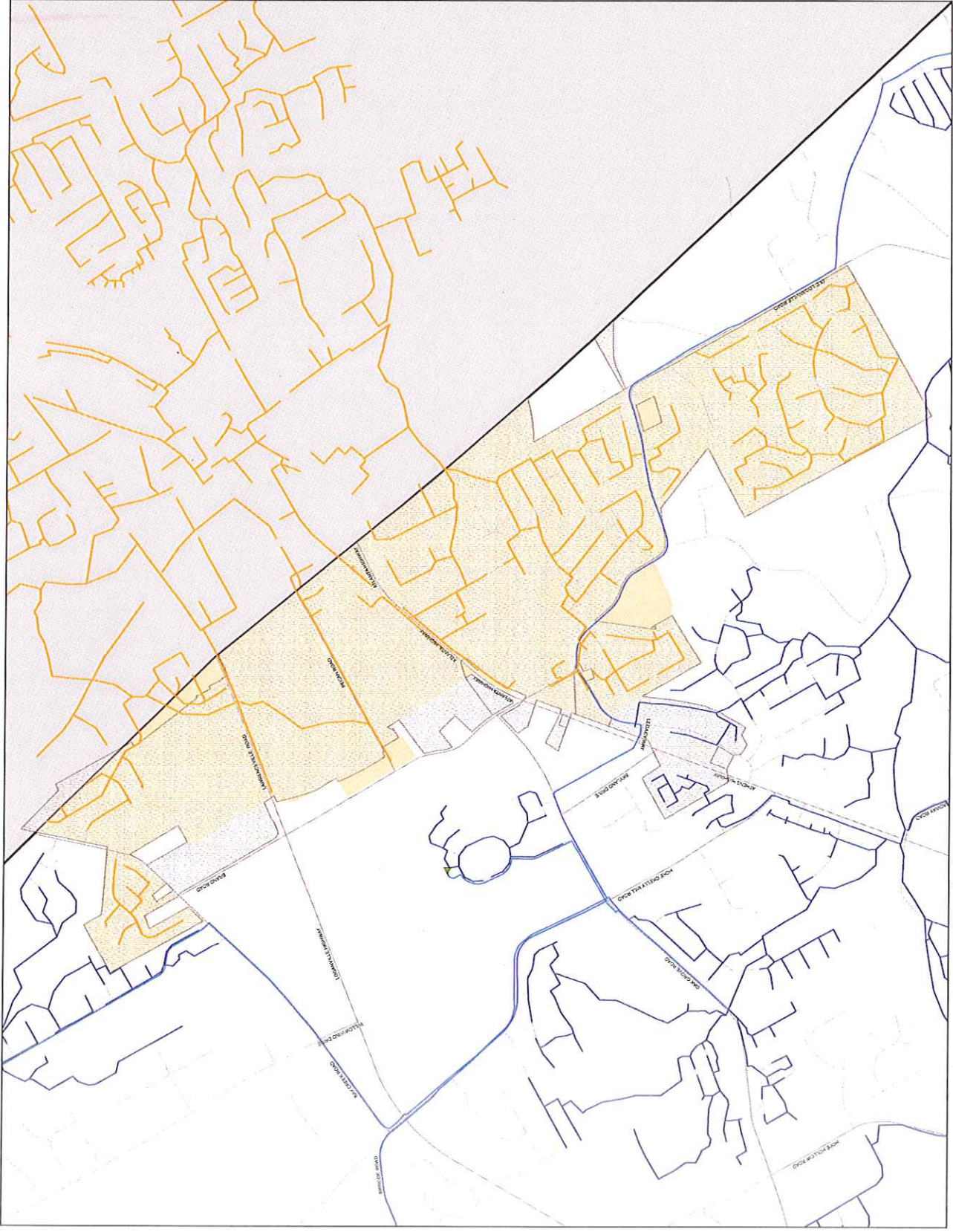
DEPARTMENT OF WATER RESOURCES
 GWINNETT COUNTY
 PLANNING DIVISION
 GIS SERVICES SECTION
 MJP 6/1/2009

0 500 1,000 2,000 3,000 4,000 Feet

REVISED FEBRUARY 23, 2012

LOGANVILLE SEWER

- ### Legend
- Loganville Service Area
 - Loganville City Limits
 - Adjacent County
 - Pump Station
 - Loganville Sewer
 - County Sewer
 - Pressure Main
 - Interstate
 - State Route
 - Major Road
 - Streets



This is a graphic representation of the sewer service area for the City of Norcross, Georgia. It is not intended to be used as a legal document. The City of Norcross is not responsible for any errors or omissions in this map. The City of Norcross is not responsible for any damages or injuries resulting from the use of this map.

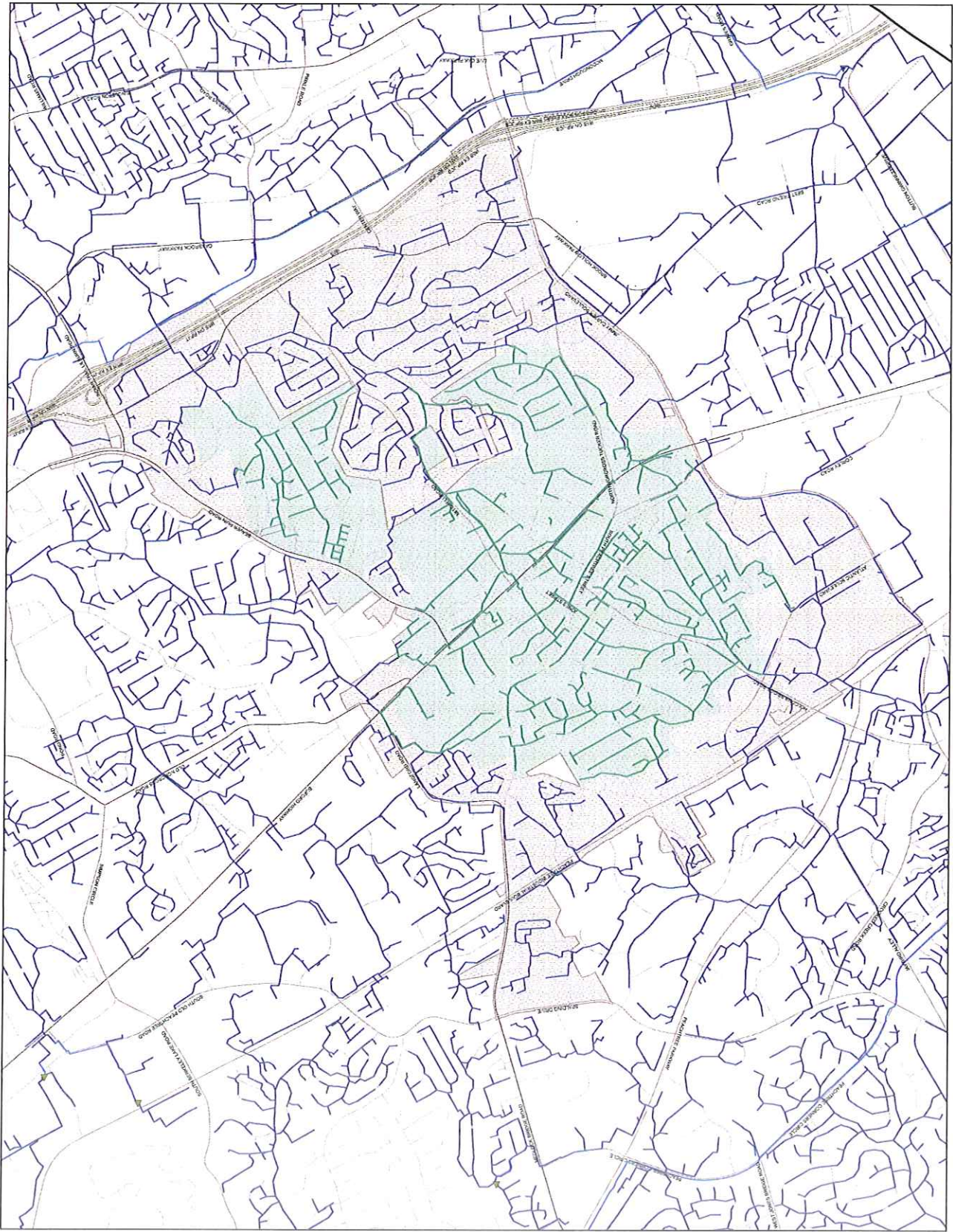
DEPARTMENT OF WATER RESOURCES
 CITY OF NORCROSS, GEORGIA
 GIS Services Section
 Planning Division
 Resources
 Department of Water
 Gwinnett County
 MJP 6/1/2009

NORCROSS SEWER

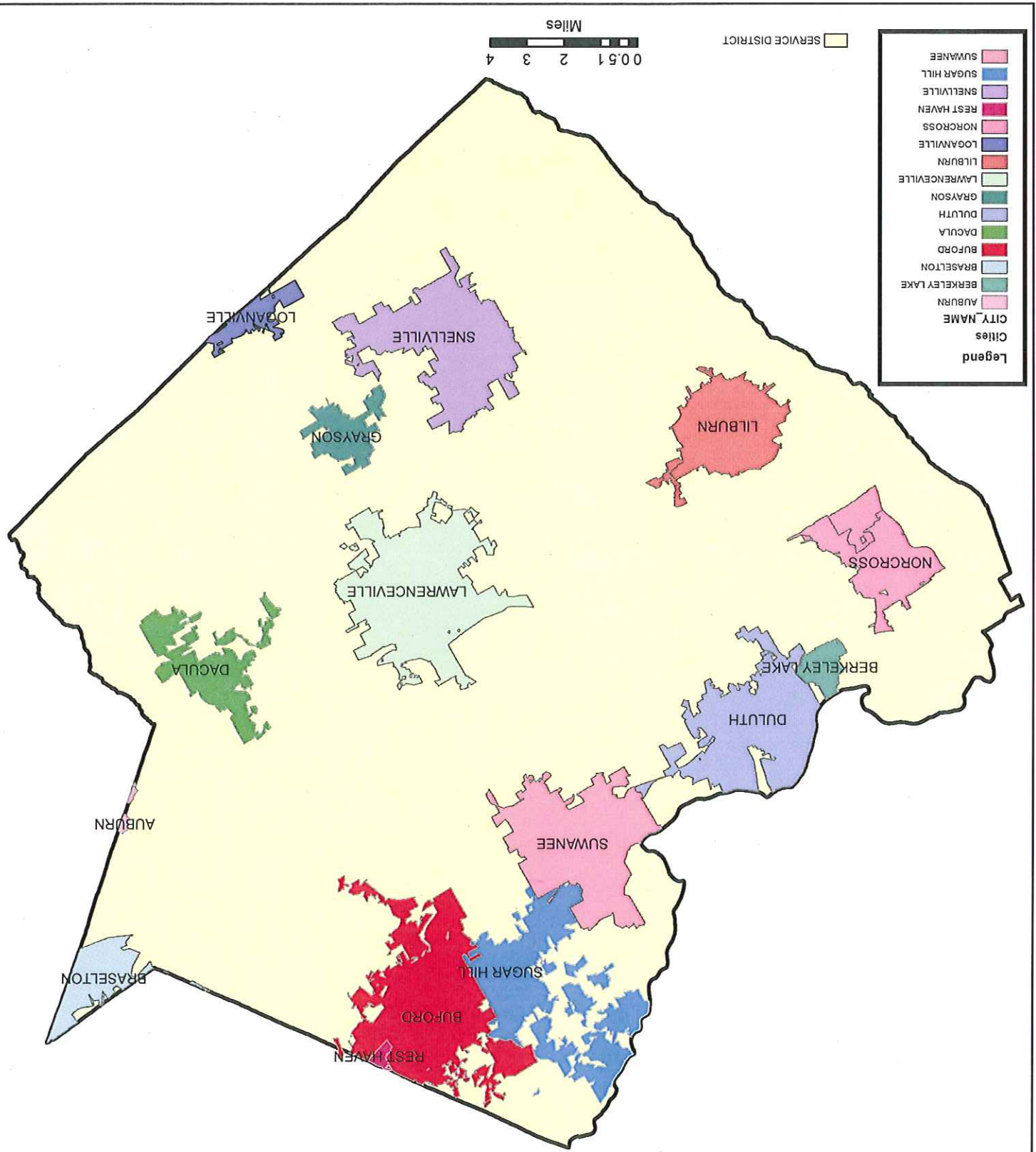
REVISED FEBRUARY 23, 2012

Legend

- Interstate
- State Route
- Major Road
- Streets
- Norcross City Limits
- Norcross Service Area
- Adjacent County
- Pressure Main
- County Sewer
- Norcross Sewer
- Pump Station
- GOWSA Service Area
- Norcross Service Area

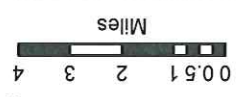


Stormwater Services



Legend

CITY NAME	Color
AUBURN	Pink
BERKELEY LAKE	Teal
BRASELTON	Light Blue
BUFORD	Red
DACULA	Green
DULUTH	Blue
GRAYSON	Teal
LAWRENCEVILLE	Light Green
LIBURN	Red
LOGANVILLE	Dark Blue
NORCROSS	Light Pink
REST HAVEN	Red
SUGAR HILL	Blue
SUWANE	Pink



09.12.2011 City Roads List - Proposed County Maintenance
 (For Settlement Discussions Only)

EXHIBIT B

Proposed Road	Centerline Miles	# of Lanes	Lane Miles	City	Notes
None	0	0	0	Auburn	
OK with County Map	0	0	0	Berkeley Lake	
Thompson Mill Rd	1.1	2	2.2	Braselton	After GDOT no longer maintains
S. Lee St. - Buford to Watson St	0.64	3	1.92	Buford	End of 3-lane
OK with County Map	0	0	0	Dacula	
Albion Farm Rd.	1.12	3	3.36	Duluth	
Chattahoochee Dr	0.76	2	1.5	Duluth	
Creek Dr	0.06	2	0.1	Duluth	One Lot
Howell Cir	0.06	2	0.1	Duluth	One Lot
McDaniel St	0.17	2	0.34	Duluth	County paved and maintained - not shown in the city
N. Berkeley Lake Rd	1.2	3	3.6	Duluth	
Pittard Rd	0.06	2	0.1	Duluth	One Lot
Roberts Rd	0.06	2	0.1	Duluth	One Lot
Summit Ridge Pkwy	0.79	4	3.16	Duluth	
West Lawrenceville St./McClure Bridge Rd./Howell Ferry Rd (All the road)	1.61	3	4.83	Duluth	
Bennett Rd	0.6	2	1.2	Grayson	1/2 mile - all
Herring Rd	0.5	2	1	Grayson	1/2 mile - all
Briscoe Blvd - Hosea to end	1.03	2	2.06	Lawrenceville	Deleted on County Map
Collins Hill Rd - Hurricane Shoals Rd to SR 316	0.46	3	1.36	Lawrenceville	
Constitution Blvd Culver St to SR 124	0.97	4	3.88	Lawrenceville	South Culver St. to Scenic Hwy.
GJAC Alley	0.1	2	0.2	Lawrenceville	
Hillendale Rd - Old Norcross Rd to end.	0.39	2	0.78	Lawrenceville	Deleted on County Map
Hosea Rd - SR 316 to US 29	1.26	2.6	3.26	Lawrenceville	
Langley Dr from SR 120 to Nash St	0.71	6	3.66	Lawrenceville	
Woon Road - Old Snellville Hwy to SR 124	0.22	2	0.44	Lawrenceville	
Old Snellville Hwy - Five Forks Tatum Rd to Sugarloaf Pky.	0.79	2	1.58	Lawrenceville	
Phillip Blvd - SR 120 to Hurricane Shoals Rd	0.46	3	1.36	Lawrenceville	
Keynolds Rd - SR 20 to end	0.3	2	0.6	Lawrenceville	
Seaboard Industrial - Hosea Rd to end	0.26	2	0.5	Lawrenceville	
Walter - Phillip to SR 316	0.26	3	0.76	Lawrenceville	
Wimberley - Reynolds to end	0.6	2	1	Lawrenceville	
None	0	0	0	Loganville	
Track Hollow Pkwy	1.38	6	6.9	Norcross	Section within Norcross city limits (Mitchell Rd to Indian Trail)
Volcomb Bridge - From South Peachtree St. to Peachtree Ind. Blvd.	0.8	3	2.4	Norcross	
Brushy Fork Rd.	0.4	2	0.8	Snellville	Correction
Tanner to SR 124	0.26	2	0.52	Snellville	

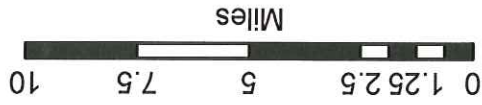
09.12.2011 City Roads List - Proposed County Maintenance
(For Settlement Discussions Only)

McGee Rd to Highway 78	0.62	2	1.04	Snellville
Jedala to SR 124	0.6	2	1.2	Snellville
Tree Ln to SR 124	0.62	2	1.24	Snellville
Wisteria - North to SR 124	0.1	4	0.4	Snellville
Riverside Rd	0.43	2	0.86	Sugar Hill
Sycamore Rd.	0.2	2	0.4	Sugar Hill
Greystidge Rd	0.1	2	0.2	Suwanee
Horizon Dr Extension	0.63	3	1.89	Suwanee
Entirely				
Moore Rd at P/B	0.17	3	0.61	Suwanee
Suwanee Creek Rd at Bend	0.16	2	0.3	Suwanee
Greek	0.61	2	1.02	Suwanee
Tench Rd	0.68	2	1.36	Suwanee
Westbrook Rd at Snlithtown Rd	0.15	2	0.3	Suwanee
Wildwood Rd	23.64	2	0.3	Suwanee
Total	23.64		66.04	
All of Riverside Rd - only small section of road/lot in City limits not currently maintained by County				

Alburn	0.00	0.00
Berkeley Lake	0.00	0.00
Wesson	1.10	2.20
Jrd	0.64	1.62
Dacula	0.00	0.00
Duluth	5.74	18.89
Grayson	1.00	2.00
Lawrenceville	7.66	21.29
Loganville	0.00	0.00
Norcross	2.18	9.30
Shelville	2.60	6.20
Sugar Hill	0.63	1.26
Suwanee	2.29	6.28
Total	23.64	66.04

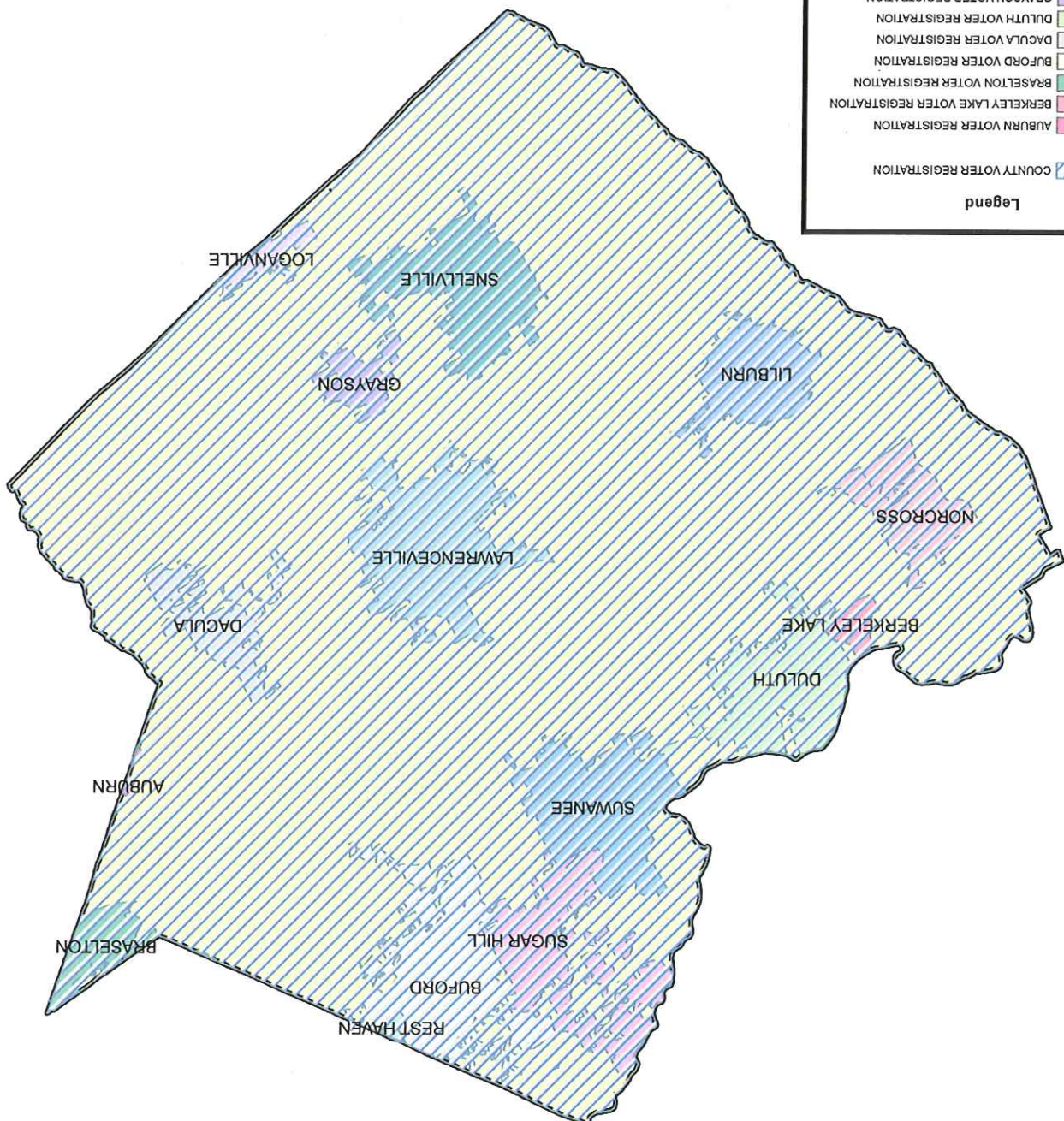
McConnell Road 1/4 to 3/8 Grayson Only portion within Grayson

Moon Road about 1 mile Grayson Only portion within Grayson



Legend

	COUNTY VOTER REGISTRATION
	AUBURN VOTER REGISTRATION
	BERKELEY LAKE VOTER REGISTRATION
	BRASELTON VOTER REGISTRATION
	BUFORD VOTER REGISTRATION
	DACULA VOTER REGISTRATION
	DULUTH VOTER REGISTRATION
	GRAYSON VOTER REGISTRATION
	LAWRENCEVILLE VOTER REGISTRATION
	LIBURN VOTER REGISTRATION
	LOGANVILLE VOTER REGISTRATION
	NORCROSS VOTER REGISTRATION
	REST HAVEN VOTER REGISTRATION
	SNELLVILLE VOTER REGISTRATION
	SUGAR HILL VOTER REGISTRATION
	SUWANEE VOTER REGISTRATION



Voter Registration



WATER: SERVICE DELIVERY STRATEGY

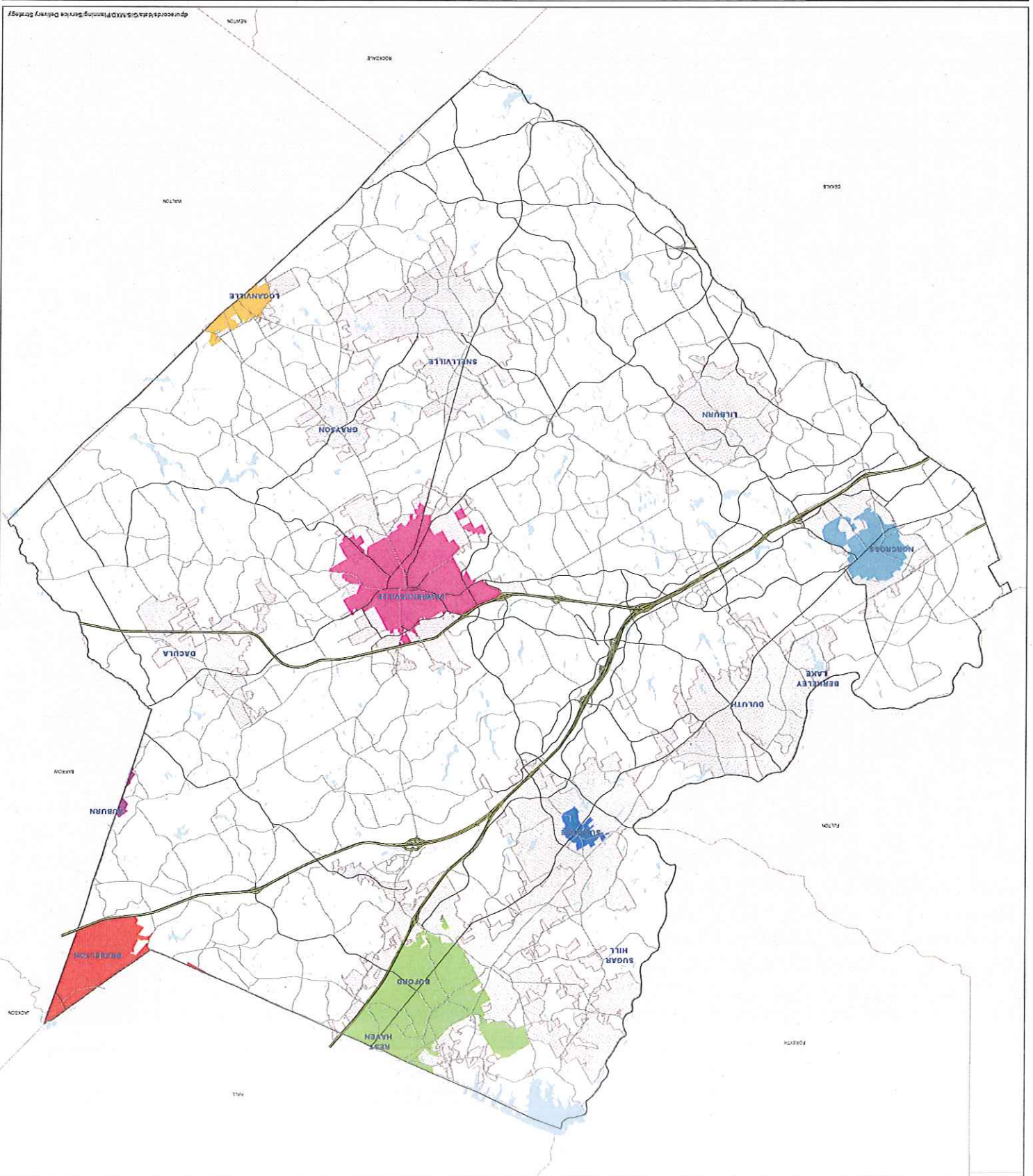
REVISED FEBRUARY 23, 2012

- Legend**
- Suwannee Service Area
 - Norcross Service Area
 - Loganville Service Area
 - Lawrenceville Service Area
 - Buford Service Area
 - Brashton Service Area
 - Auburn Service Area
 - City Limits
 - GOWSA Service Area
 - Major Road
 - State Road
 - Interstate
 - Adjacent County

This map is a graphic representation of data derived from various geographic information systems, including aerial photography, ground survey, and other public records. It is not intended to be used as a legal document. The user assumes all responsibility for the accuracy of the data and the results of any analysis or interpretation of the data. The user also assumes all responsibility for the accuracy of the data and the results of any analysis or interpretation of the data.

Gwinnett County
Department of Water Resources
Operations & Infrastructure
Support Division
Data Management Section
G090002 MJP 6/1/2009

Scale: 0 0.5 1 2 3 4 Miles



This map is a technical drawing and should not be used for planning, zoning, or other purposes without the approval of the Department of Water Resources. It is not a guarantee of accuracy and is provided as a reference only. The Department of Water Resources is not responsible for any errors or omissions on this map.

0 200 400 600 800 1,000 1,200 1,400 1,600 1,800 2,000
 Feet

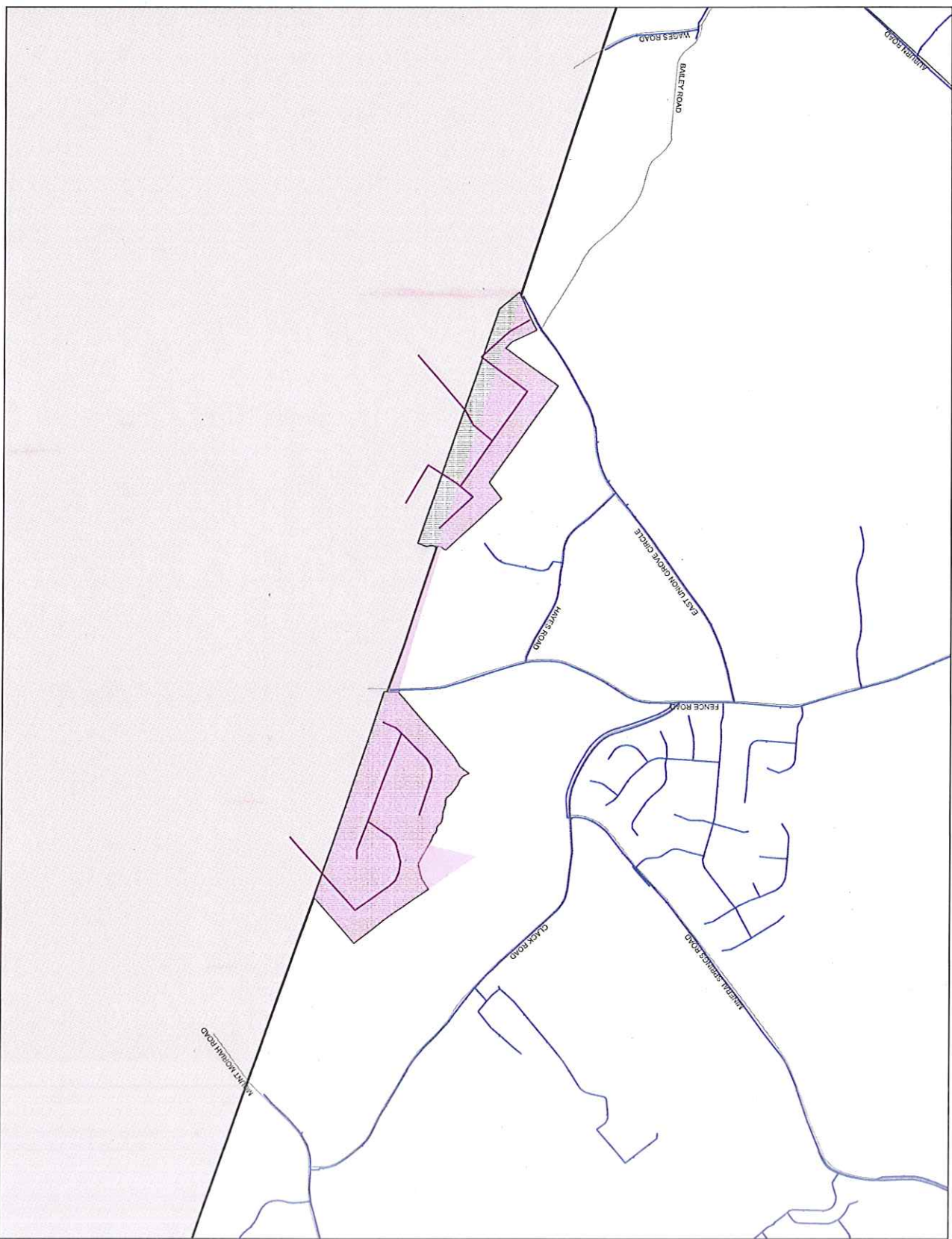
Gwinnett County
 Department of Water Resources
 Planning Division
 GIS Services Section
 MJP 6/1/2009

REVISED FEBRUARY 23, 2012

AUBURN WATER




Legend

- Auburn Water
- Gwinnett Water
- Interstate
- State Route
- Major Road
- Streets
- Auburn City Limits
- GCWSA Service Area
- Adjacent County













This map is a product of the Department of Water Resources, Gwinnett County, Georgia. It was prepared using GIS software and data provided by the Gwinnett County Department of Water Resources. The map is for informational purposes only and does not constitute a contract or warranty of any kind. The Department of Water Resources is not responsible for any errors or omissions on this map.

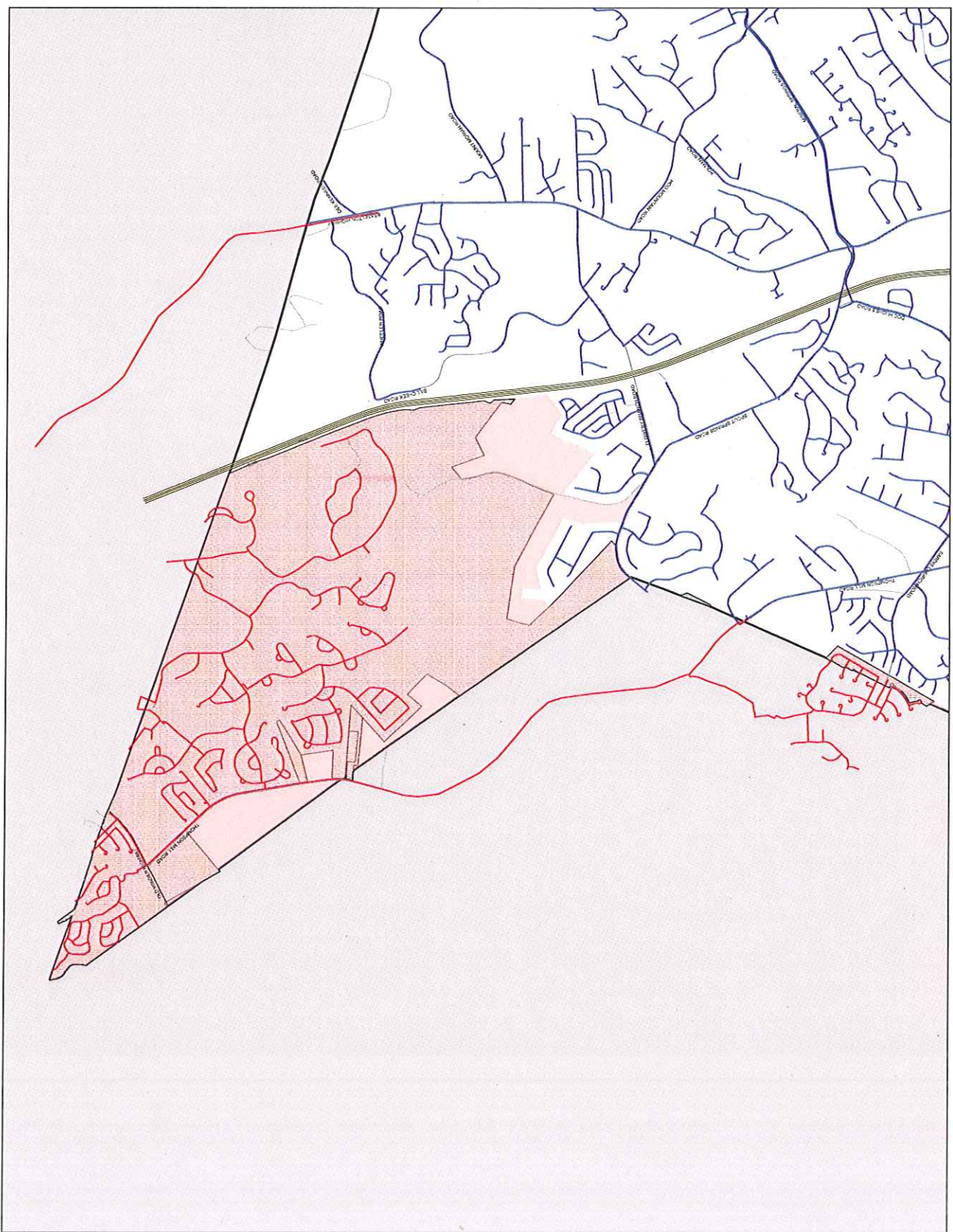
Department of Water Resources
 Gwinnett County
 Planning Division
 GIS Services Section
 MJP 6/1/2009

REVISED FEBRUARY 23, 2012

BRASELTON WATER

- Legend**
-  Braselton Service Area
 -  Braselton City Limits
 -  GCWSA Service Area
 -  Interstate
 -  State Route
 -  Major Road
 -  Streets
 -  Braselton Water
 -  Gwinnett Water
 -  Adjacent County




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Scale: 1 inch = 1 mile

7.500 1.500 3.000 4.500 6.000 7.500











Department of Water Resources
Gwinnett County
Planning Division
GIS Services Section
MJP 6/1/2009

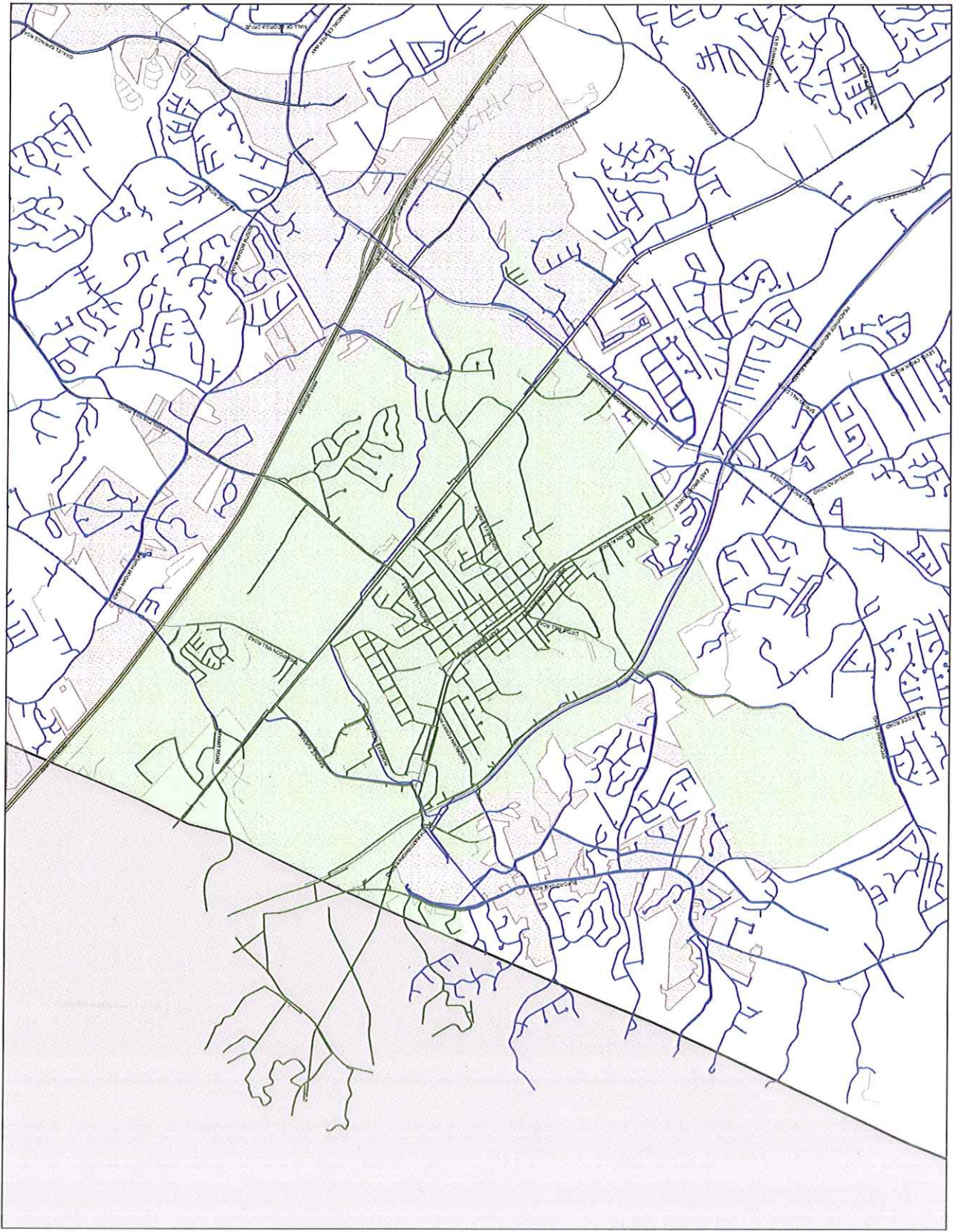



BUFORD WATER

REVISED MARCH 1, 2012

Legend

-  Buford Service Area
-  Buford City Limits
-  Streets
-  Major Road
-  State Route
-  Interstate
-  Buford Water
-  Gwinnett Water
-  Adjacent County
-  GCWSA Service Area





 Gwinnett County


 Department of Water

 Resources

 Planning Division

 GIS Services Section


 MFP 6/1/2009




LAWRENCEVILLE WATER

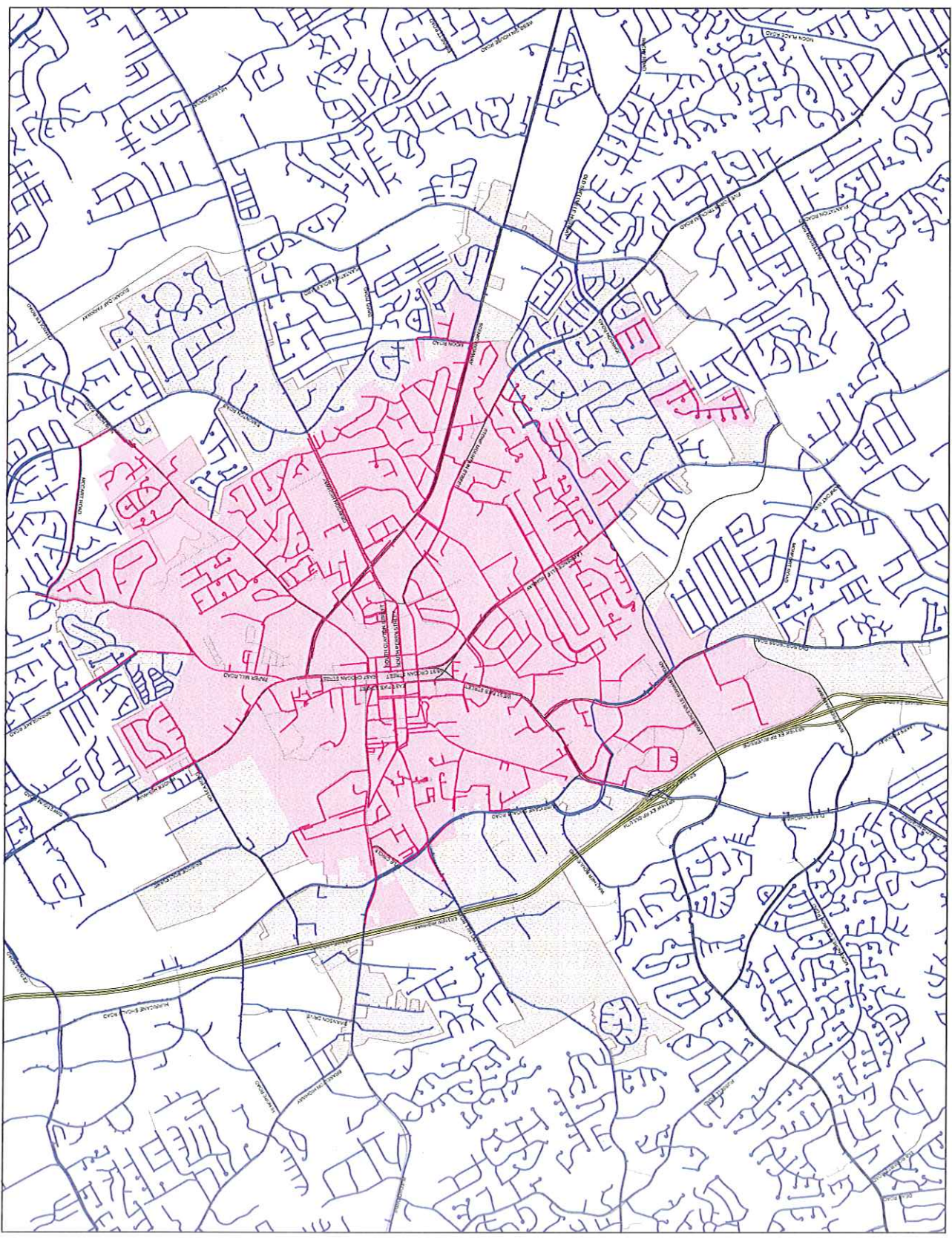
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Legend

-  Lawrenceville Service Area
-  Lawrenceville City Limits
-  Streets
-  Major Road
-  State Route
-  Interstate
-  Lawrenceville Water
-  Gwinnett Water
-  Adjacent County
-  GWSA Service Area



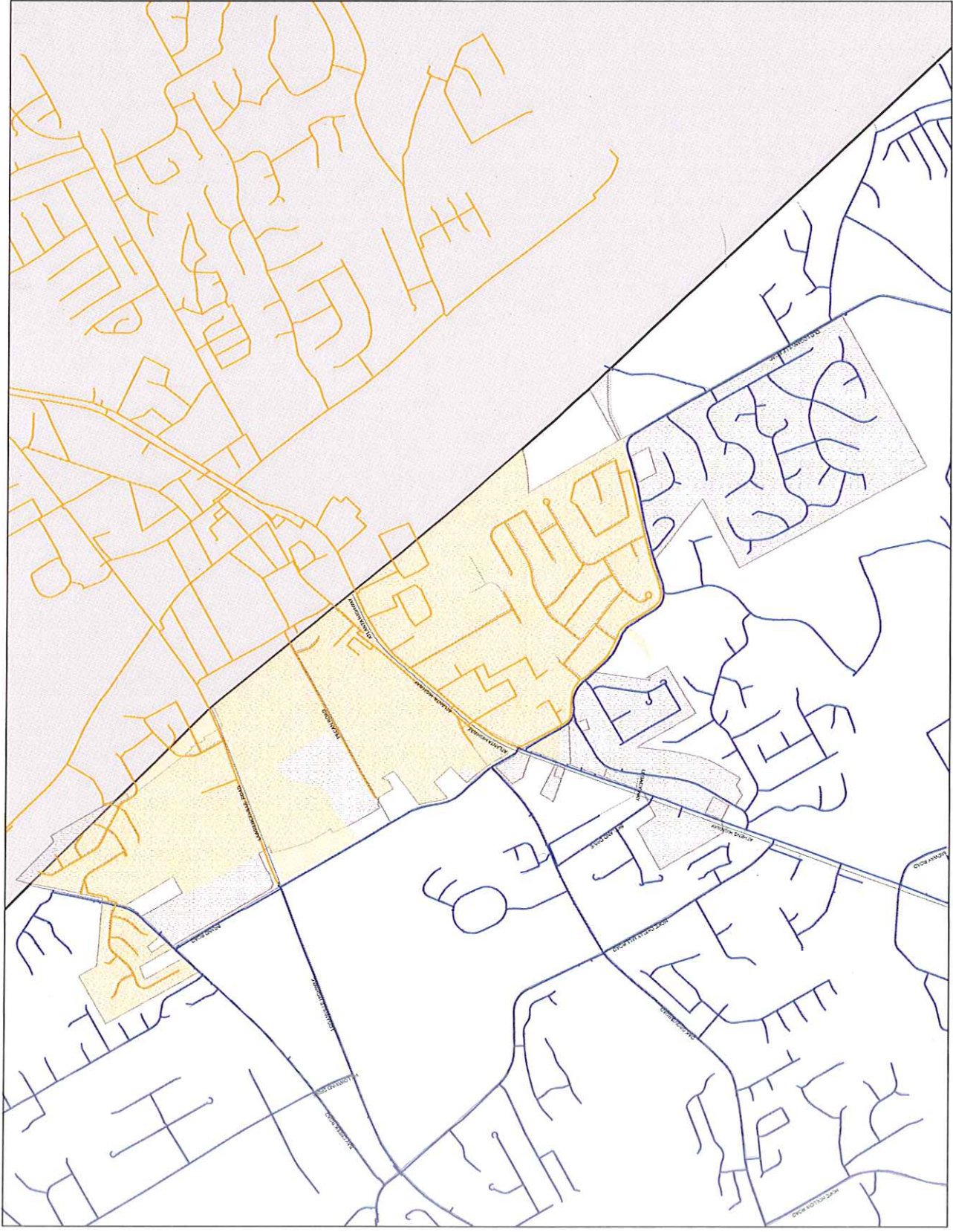
DEPARTMENT OF WATER RESOURCES
 GIS Services Section
 MJP 6/1/2009
 Department of Water Resources
 Planning Division
 GIS Services Section
 MJP 6/1/2009



REVISED FEBRUARY 23, 2012

LOGANVILLE WATER

- Legend**
- Loganville Service Area
 - Loganville City Limits
 - Streets
 - Major Road
 - State Route
 - Interstate
 - Loganville Water
 - Gwinnett Water
 - Adjacent County
 - GCSA Service Area



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DEPARTMENT OF WATER RESOURCES
 GWINNETT COUNTY, GEORGIA
 Planning Division
 GIS Services Section
 MJP 6/11/2009



NORCROSS WATER

Legend

- Norcross Water
- Gwinnett Water
- Interstate
- State Route
- Major Road
- Streets
- Norcross City Limits
- Norcross Service Area
- Adjacent County



This map is a product of the Swanneege Water Resources Planning Division, Georgia Department of Water Resources. It is a technical drawing and should not be used for legal purposes. The map is a product of the Swanneege Water Resources Planning Division, Georgia Department of Water Resources. It is a technical drawing and should not be used for legal purposes.

DEPARTMENT OF WATER RESOURCES
 GEORGIA
 COMMISSIONERS OF WATER RESOURCES
 GWINNETT COUNTY
 Department of Water Resources
 Planning Division
 GIS Services Section
 MJP 6/1/2009

SUWANEE WATER

REVISED FEBRUARY 23, 2012

Legend

- Swannee Service Area
- Swannee City Limits
- Streets
- Major Road
- State Route
- Interstate
- Swannee Water
- Gwinnett Water
- Adjacent County
- GCMSA Service Area





SERVICE DELIVERY STRATEGY

FORM 4: Certifications

Instructions:

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COUNTY: Gwinnett

We, the undersigned authorized representatives of the jurisdictions listed below, certify that:

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JURISDICTION	TITLE	NAME	SIGNATURE	DATE
City of Auburn	Mayor	Linda Blechinger	<i>Linda Blechinger</i>	2/27/12
City of Berkeley Lake	Mayor	Lols Salter		
City of Buford	Commission Chairman	Phillip Beard		
City of Dacula	Mayor	Jimmy Wilbanks		
City of Duluth	Mayor	Nancy Harris		
City of Grayson	Mayor	Jim Hinkle		
City of Lawrenceville	Mayor	Judy Jordan Johnson		
City of Lilburn	Mayor	Johnny Crist		
City of Loganville	Mayor	Ray Nunley		
City of Norcross	Mayor	Bucky Johnson		
City of Rest Haven	Mayor	Kenneth Waycaster		
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City of Sugar Hill	Mayor	Gary Pirkle		
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Town of Braselton	Mayor	Bill Orr		



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JURISDICTION	TITLE	NAME	SIGNATURE	DATE
City of Auburn	Mayor	Linda Blechinger		
City of Berkeley Lake	Mayor	Lols Salter	<i>Lols Salter</i>	2-28-12
City of Buford	Commisssion Chairman	Phillip Beard		
City of Dacula	Mayor	Jimmy Wilbanks		
City of Duluth	Mayor	Nancy Harris		
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City of Suwanee	Mayor	Jimmy Burnette		
Gwinnett County	Chairman	Charlotte J. Nash		
Town of Braselton	Mayor	Pro Tem Bill Orr	Peggy B. Slappy Peggy B. Slappy	2-27-12



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SERVICE DELIVERY STRATEGY

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SERVICE DELIVERY STRATEGY

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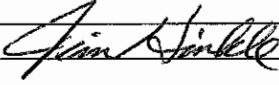
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City of Sugar Hill	Mayor	Gary Pirkle		
City of Suwanee	Mayor	Jimmy Burnette		
Gwinnett County	Chairman	Charlotte J. Nash	<i>Charlotte J. Nash</i>	2/29/12
Town of Braselton	Mayor	Bill Orr		



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City of Auburn	Mayor	Linda Blechinger		
City of Berkeley Lake	Mayor	Lois Salter		
City of Buford	Commission Chairman	Phillip Beard		
City of Dacula	Mayor	Jimmy Wilbanks		
City of Duluth	Mayor	Nancy Harris		
City of Grayson	Mayor	Jim Hinkle		
City of Lawrenceville	Mayor	Judy Jordan Johnson	<i>Judy Jordan Johnson</i>	2/27/12
City of Lilburn	Mayor	Johnny Crist		
City of Loganville	Mayor	Ray Nunley		
City of Norcross	Mayor	Bucky Johnson		
City of Rest Haven	Mayor	Kenneth Waycaster		
City of Snellville	Mayor	Kelly Kautz		
City of Sugar Hill	Mayor	Gary Pirkle		
City of Suwanee	Mayor	Jimmy Burnette		
Gwinnett County	Chairman	Charlotte J. Nash		
Town of Braselton	Mayor	Bill Orr		



SERVICE DELIVERY STRATEGY

FORM 4: Certifications

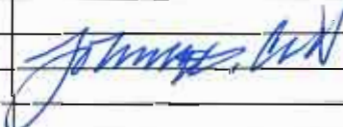
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COUNTY: Gwinnett

We, the undersigned authorized representatives of the jurisdictions listed below, certify that:

1. We have executed agreements for implementation of our service delivery strategy and the attached forms provide an accurate depiction of our agreed upon strategy (O.C.G.A. 36-70-21);
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3. Our service delivery strategy provides that water or sewer fees charged to customers located outside the geographic boundaries of a service provider are reasonable and are not arbitrarily higher than the fees charged to customers located within the geographic boundaries of the service provider (O.C.G.A. 36-70-24 (20); and
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City of Duluth	Mayor	Nancy Harris		
City of Grayson	Mayor	Jim Hinkle		
City of Lawrenceville	Mayor	Judy Jordan Johnson		
City of Lilburn	Mayor	Johnny Crist		27 Feb. 2012
City of Loganville	Mayor	Ray Nunley		
City of Norcross	Mayor	Bucky Johnson		
City of Rest Haven	Mayor	Kenneth Waycaster		
City of Snellville	Mayor	Kelly Kautz		
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City of Lilburn	Mayor	Johnny Crist		
City of Loganville	Mayor	Ray Nunley	<i>Ray Nunley</i>	2-28-12
City of Norcross	Mayor	Bucky Johnson		
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City of Lawrenceville	Mayor	Judy Jordan Johnson		
City of Lilburn	Mayor	Johnny Crist		
City of Loganville	Mayor	Ray Nunley		2/25/12
City of Norcross	Mayor	Bucky Johnson		
City of Rest Haven	Mayor	Kenneth Waycaster		
City of Snellville	Mayor	Kelly Kautz		
City of Sugar Hill	Mayor	Gary Pirkle		
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City of Norcross	Mayor	Bucky Johnson		
City of Rest Haven	Mayor	Kenneth Waycaster	<i>Kenneth Waycaster</i>	2-29-12
City of Snellville	Mayor	Kelly Kautz		
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City of Loganville	Mayor	Ray Nunley		
City of Norcross	Mayor	Bucky Johnson		
City of Rest Haven	Mayor	Kenneth Waycaster		
City of Snellville	Mayor	Kelly Kautz	<i>Kelly Kautz</i>	2/27/10
City of Sugar Hill	Mayor	Gary Pirkle		
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City of Rest Haven	Mayor	Kenneth Waycaster		
City of Snellville	Mayor	Kelly Kautz		
City of Sugar Hill	Mayor	Gary Pirkle	<i>Gary Pirkle</i>	2/28/12
City of Suwanee	Mayor	Jimmy Burnette		
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City of Duluth	Mayor	Nancy Harris		
City of Grayson	Mayor	Jim Hinkle		
City of Lawrenceville	Mayor	Judy Jordan Johnson		
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City of Norcross	Mayor	Bucky Johnson		
City of Rest Haven	Mayor	Kenneth Waycaster		
City of Snellville	Mayor	Kelly Kautz		
City of Sugar Hill	Mayor	Gary Pirkle		
City of Suwanee	Mayor	Jimmy Burnette	<i>James M. Burnette</i>	2/27/19
Gwinnett County	Chairman	Charlotte J. Nash		
Town of Braselton	Mayor	Bill Orr		