



# Gordon County Board of Commissioners

## Board of Commissioners

Alvin Long, Chairman  
Judy W. Bailey, Vice Chairman  
Richard Gordon, Commissioner  
Becky Hood, Commissioner  
G.W. Townsend, Commissioner

Randall G. Dowling, Administrator  
rdowling@gordoncounty.org

Annette Berry, County Clerk  
aberry@gordoncounty.org

June 4, 2009

RECEIVED

JUN 08 2009

Georgia Department of Community Affairs  
Office of Planning and Quality Growth  
60 Executive Park South, N.E.  
Atlanta, GA 30329

Dear Sirs:

Attached is Gordon County's Service Delivery Strategy.

Sincerely,

Handwritten signature of Alvin N. Long in cursive.

Alvin N. Long

Chairman

Gordon County Board of Commissioners

**Revised and Amended Comprehensive Plan  
Pertaining to Recreation and Parks Service Delivery Strategies for  
the cities of Calhoun, Fairmount, Plainville, Ranger,  
Resaca and unincorporated Gordon County**

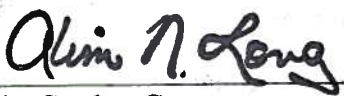
Gordon County offers Recreation and Parks service through the County Recreation Department, with recreational opportunities available at the Sonorville Recreation Center, Salacoa Park, and various recreational facilities which are owned by the Gordon County Board of Education. The City of Calhoun owns and operates the Calhoun Recreation Department, plus it also leases various recreational facilities for use by the City of Calhoun Recreation Department. The Cities of Fairmount, Plainville, Ranger, and Resaca operate their recreational programs through the Gordon County Recreation Department. Each municipality and Gordon County fund recreation and park improvements through general fund tax revenues.

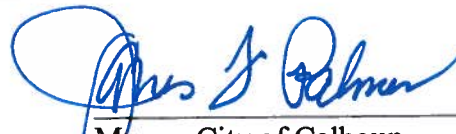
Each municipality and Gordon County will be responsible for the allocation of general fund revenues for recreational purposes according to their respective recreational needs and their respective fiscal policies, and may supplement funding as each party deems necessary. Residents are free to participate in whatever program is available according to their own needs and preferences.


Additionally, Gordon County has paid to the City of Calhoun the amount of \$275,000.00 per fiscal year, beginning July 1, 2002, with a 3% per annum increase each subsequent year, to be used for the funding of recreation. The parties agree to continue with this funding process.

We, the undersigned agree that the Recreation and Parks Service Delivery Strategy can best serve the people of Gordon County by the City of Calhoun being responsible for the Calhoun Recreation Department, and the Board of Commissioners being responsible for other recreational programs in Gordon County. Due to a higher level of base service provided by Calhoun, and the overriding benefit derived from separate recreational administration, all citizens will enjoy enhanced recreational opportunities through the continuation of this arrangement.

SO AGREED, this the 5 day of MAY, 2009.

  
\_\_\_\_\_  
Chair, Gordon County  
Board of Commissioners

  
\_\_\_\_\_  
Mayor, City of Calhoun

  
\_\_\_\_\_  
Mayor, City of Resaca



**SERVICE DELIVERY STRATEGY**

# FORM 2: Summary of Service Delivery Arrangements

**Instructions:**

Make copies of this form and complete one for each service listed on FORM 1, Section III. Use exactly the same service names listed on FORM 1. Answer each question below, attaching additional pages as necessary. If the contact person for this service (listed at the bottom of the page) changes, this should be reported to the Department of Community Affairs.

**COUNTY: GORDON**

**Service: Recreation and Parks**

1. Check the box that best describes the agreed upon delivery arrangement for this service:

Service will be provided countywide (i.e., including all cities and unincorporated areas) by a single service provider. (If this box is checked, identify the government, authority or organization providing the service.): **Gordon County and the City of Calhoun both have recreation departments. Residents are free to participate in whatever program is available according to their own needs and preferences.**

Service will be provided only in the unincorporated portion of the county by a single service provider. (If this box is checked, identify the government, authority or organization providing the service.): **Type Name of Government, Authority or Organization Here**

One or more cities will provide this service only within their incorporated boundaries, and the service will not be provided in unincorporated areas. (If this box is checked, identify the government(s), authority or organization providing the service): **Type Name of Government, Authority or Organization Here**

One or more cities will provide this service only within their incorporated boundaries, and the county will provide the service in unincorporated areas. (If this box is checked, identify the government(s), authority or organization providing the service.): **Type Name of Government, Authority or Organization Here**

Other (If this box is checked, attach a legible map delineating the service area of each service provider, and identify the government, authority, or other organization that will provide service within each service area.): **Type Name of Government, Authority or Organization Here**

2. In developing this strategy, were overlapping service areas, unnecessary competition and/or duplication of this service identified?

**Yes** (if "Yes," you must attach additional documentation as described, below)

**No**

If these conditions will continue under this strategy, attach an explanation for continuing the arrangement (i.e., overlapping but higher levels of service (See O.C.G.A. 36-70-24(1)), overriding benefits of the duplication, or reasons that overlapping service areas or competition cannot be eliminated).

If these conditions will be eliminated under the strategy, attach an implementation schedule listing each step or action that will be taken to eliminate them, the responsible party and the agreed upon deadline for completing it.

**SDS FORM 2, continued**

3. List each government or authority that will help to pay for this service and indicate how the service will be funded (e.g., enterprise funds, user fees, general funds, special service district revenues, hotel/motel taxes, franchise taxes, impact fees, bonded indebtedness, etc.).

<i>Local Government or Authority</i>	<i>Funding Method</i>
Gordon County	General Fund, User Fees
City of Calhoun	General Fund, User Fees

4. How will the strategy change the previous arrangements for providing and/or funding this service within the county?

Both parties will allocate general fund revenues for recreational purposes. Previously, SPLOST proceeds had funded recreational purposes.

5. List any formal service delivery agreements or intergovernmental contracts that will be used to implement the strategy for this service:

<i>Agreement Name</i>	<i>Contracting Parties</i>	<i>Effective and Ending Dates</i>

6. What other mechanisms (if any) will be used to implement the strategy for this service (e.g., ordinances, resolutions, local acts of the General Assembly, rate or fee changes, etc.), and when will they take effect?

N/A

7. Person completing form: **Suzanne Hutchinson-Smith, County Attorney**  
 Phone number: **706-629-3795**      Date completed: May 25, 2009

8. Is this the person who should be contacted by state agencies when evaluating whether proposed local government projects are consistent with the service delivery strategy?  Yes  No

If not, provide designated contact person(s) and phone number(s) below:

**Revised and Amended Comprehensive Plan  
Pertaining to Roads and Bridges  
Service Delivery Strategies for the cities of Calhoun and Resaca and unincorporated  
Gordon County**

Each municipality and Gordon County fund road and bridge maintenance and improvements through general fund tax revenues.

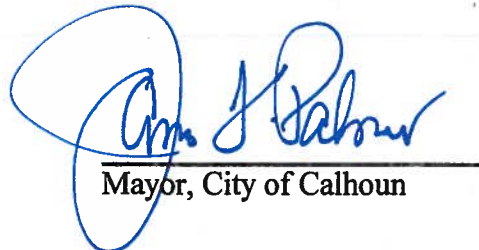
Gordon County offers this service through the County Road Department, maintaining approximately 542 miles of roadways including corresponding bridges and rights-of-way outside the corporate city limits of each municipality.

The City of Calhoun offers less comprehensive service through its Street Department for its city streets and bridges inside the corporate city limits. The cities of Calhoun and Resaca will utilize Gordon County expertise, equipment, and manpower for resurfacing and paving needs for Georgia Department of Transportation sponsored LARP and PR projects, or other streets in each municipality as may be budgeted for by each municipality. Gordon County will purchase necessary materials used for those projects and charge back to the respective municipality the County's cost of materials, as determined by the County's annual bid process and contract award. Paving projects will be scheduled through coordination of city and county staff, with every effort made to complete those projects during the current paving season.

Additionally, Gordon County will provide paving services (labor, equipment, materials) for the City of Calhoun in an amount of three (3) miles of City streets per year. The three (3) miles of City streets to be paved annually by Gordon County will be selected each year by the City of Calhoun.

We, the undersigned agree that the Roads and Bridges Service Delivery Strategy in place is an effective and efficient method of service delivery that provides for tax equity for each entity without the need for consolidation, this the 12<sup>th</sup> day of May, 2009.

  
Chair, Gordon County Commission

  
Mayor, City of Calhoun

  
Mayor, City of Resaca





**SERVICE DELIVERY STRATEGY**

**FORM 2: Summary of Service Delivery Arrangements**

**Instructions:**

Make copies of this form and complete one for each service listed on FORM 1, Section III. Use exactly the same service names listed on FORM 1. Answer each question below, attaching additional pages as necessary. If the contact person for this service (listed at the bottom of the page) changes, this should be reported to the Department of Community Affairs.

**COUNTY: GORDON**

**Service: Roads and Bridges**

1. Check the box that best describes the agreed upon delivery arrangement for this service:

- Service will be provided countywide (i.e., including all cities and unincorporated areas) by a single service provider. (If this box is checked, identify the government, authority or organization providing the service.):
  
- Service will be provided only in the unincorporated portion of the county by a single service provider. (If this box is checked, identify the government, authority or organization providing the service.): **Type Name of Government, Authority or Organization Here**
  
- One or more cities will provide this service only within their incorporated boundaries, and the service will not be provided in unincorporated areas. (If this box is checked, identify the government(s), authority or organization providing the service: **Type Name of Government, Authority or Organization Here**
  
- One or more cities will provide this service only within their incorporated boundaries, and the county will provide the service in unincorporated areas. (If this box is checked, identify the government(s), authority or organization providing the service.): **Type Name of Government, Authority or Organization Here**
  
- Other (If this box is checked, attach a legible map delineating the service area of each service provider, and identify the government, authority, or other organization that will provide service within each service area.): **Type Name of Government, Authority or Organization Here**

2. In developing this strategy, were overlapping service areas, unnecessary competition and/or duplication of this service identified?

**Yes** (if "Yes," you must attach additional documentation as described, below)

**No**

If these conditions will continue under this strategy, attach an explanation for continuing the arrangement (i.e., overlapping but higher levels of service (See O.C.G.A. 36-70-24(1)), overriding benefits of the duplication, or reasons that overlapping service areas or competition cannot be eliminated).

If these conditions will be eliminated under the strategy, attach an implementation schedule listing each step or action that will be taken to eliminate them, the responsible party and the agreed upon deadline for completing it.

**SDS FORM 2, continued**

3. List each government or authority that will help to pay for this service and indicate how the service will be funded (e.g., enterprise funds, user fees, general funds, special service district revenues, hotel/motel taxes, franchise taxes, impact fees, bonded indebtedness, etc.).

<i>Local Government or Authority</i>	<i>Funding Method</i>
Gordon County	General Fund, SPLOST

4. How will the strategy change the previous arrangements for providing and/or funding this service within the county?

Gordon County provides assistance with paving services to each municipality. In addition, Gordon County will provide paving services each year to the City of Calhoun for 3 miles of city streets, with the city streets to be paved being designated by the City of Calhoun.

5. List any formal service delivery agreements or intergovernmental contracts that will be used to implement the strategy for this service:

<i>Agreement Name</i>	<i>Contracting Parties</i>	<i>Effective and Ending Dates</i>

6. What other mechanisms (if any) will be used to implement the strategy for this service (e.g., ordinances, resolutions, local acts of the General Assembly, rate or fee changes, etc.), and when will they take effect?

N/A

7. Person completing form: **Suzanne Hutchinson-Smith, County Attorney**  
 Phone number: **706-629-3795**      Date completed: **May 25, 2009**

8. Is this the person who should be contacted by state agencies when evaluating whether proposed local government projects are consistent with the service delivery strategy?  Yes  No

If not, provide designated contact person(s) and phone number(s) below:





**SERVICE DELIVERY STRATEGY**

**FORM 5: Certifications for Revision/Extension of Existing SDS**

**Instructions:**

This two page form must, at a minimum, be signed by an authorized representative of the following governments: 1) the county; 2) the city serving as the county seat; 3) all cities having a 2000 population of over 9,000 residing within the county, and 4) no less than 50% of all other cities with a 2000 population of between 500 and 9,000 residing within the county. Cities with a 2000 population below 500 and local authorities providing services under the strategy are not required to sign this form, but are encouraged to do so.

**COUNTY: GORDON COUNTY**

We, the undersigned authorized representatives of the jurisdictions listed below, certify that:

1. We have reviewed our existing Service Delivery Strategy and have determined that: (Check only 1 box for question#1)

A. Our Strategy continues to accurately reflect our preferred arrangements for providing local services throughout our county and no changes in our Strategy are needed at this time; we authorize its extension until:

**OR**

B. Our Strategy has been revised to reflect our preferred arrangements for providing local services.

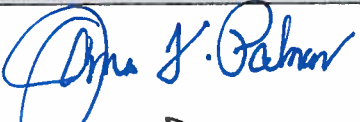

**NOTE:**

If Option A is selected, only this form, signed by the authorized local government representatives must be provided to DCA. If Option B is selected, this form, signed by the appropriate local government representatives, must be submitted to DCA along with:

- An updated "Summary of Service Arrangements" (FORM 2) for each local service that has been revised/updated;
- Any supporting local agreements pertaining to each of these services that has been revised/updated; and
- An updated service area map depicting the agreed upon service area for each provider if there is more than one service provider for each service that has been revised/updated within the county, and if the agreed upon service areas do not coincide with local political boundaries.

2. Each of our governing bodies (County Commission and City Councils) that are a party to this strategy have adopted resolutions agreeing to the Service Delivery arrangements identified in our strategy and have executed agreements for implementation of our service delivery strategy (O.C.G.A. 36-70-21);
3. Our service delivery strategy continues to promote the delivery of local government services in the most efficient, effective, and responsive manner for all residents, individuals and property owners throughout the county (O.C.G.A. 36-70-24(1));
4. Our service delivery strategy continues to provide that water or sewer fees charged to customers located outside the geographic boundaries of a service provider are reasonable and are not arbitrarily higher than the fees charged to customers located within the geographic boundaries of the service provider (O.C.G.A. 36-70-24 (2));
5. Our service delivery strategy continues to ensure that the cost of any services the county government provides (including those jointly funded by the county and one or more municipalities) primarily for the benefit of the unincorporated area of the county are borne by the unincorporated area residents, individuals, and property owners who receive such service (O.C.G.A. 36-70-24 (3));
6. Our Service Delivery Strategy continues to ensure that the officially adopted County and City land use plans of all local governments located in the County are compatible and nonconflicting (O.C.G.A. 36-70-24 (4)(A));
7. Our Service Delivery Strategy continues to ensure that the provision of extraterritorial water and sewer services by any jurisdiction is consistent with all County and City land use plans and ordinances (O.C.G.A. 36-70-24 (4)(B)); and
8. DCA has been provided a copy of this certification and copies of all forms, maps and supporting agreements needed to accurately depict our agreed upon strategy (O.C.G.A. 36-70-27).

**SDS FORM 5, continued**

<b>JURISDICTION</b>	<b>TITLE</b>	<b>NAME</b>	<b>SIGNATURE</b>	<b>DATE</b>
<u>CITY OF CALHOUN</u>	Mayor	James Palmer		
<u>CITY OF RESACA</u>	Mayor	Samuel Allen		
<u>GORDON COUNTY</u>	Chair	Alvin Long	