



SERVICE DELIVERY STRATEGY
SUMMARY OF SERVICE DELIVERY ARRANGEMENTS PAGE 2

Instructions:

Make copies of this form and complete one for each service listed on page 1, Section III. Use exactly the same service names listed on page 1. Answer each question below, attaching additional pages as necessary. If the contact person for this service (listed at the bottom of the page) changes, this should be reported to the Department of Community Affairs.

County: Glynn **Service:** Planning and Zoning

1. Check the box that best describes the agreed upon delivery arrangement for this service:

Service will be provided countywide (i.e., including all cities and unincorporated areas) by a single service provider. (If this box is checked, identify the government, authority or organization providing the service.): _____

Service will be provided only in the unincorporated portion of the county by a single service provider. (If this box is checked, identify the government, authority or organization providing the service.): _____

One or more cities will provide this service only within their incorporated boundaries, and the service will not be provided in unincorporated areas. (If this box is checked, identify the government(s), authority or organization providing the service): _____

One or more cities will provide this service only within their incorporated boundaries, and the county will provide the service in unincorporated areas. (If this box is checked, identify the government(s), authority or organization providing the service.): _____

Glynn County and City of Brunswick

Other (If this box is checked, **attach a legible map delineating the service area of each service provider**, and identify the government, authority, or other organization that will provide service within each service area.): _____

2. In developing the strategy, were overlapping service areas, unnecessary competition and/or duplication of this service identified?

Yes No

If these conditions will continue under the strategy, **attach an explanation for continuing the arrangement** (i.e., overlapping but higher levels of service (See O.C.G.A. 36-70-24(1)), overriding benefits of the duplication, or reasons that overlapping service areas or competition cannot be eliminated).

If these conditions will be eliminated under the strategy, **attach an implementation schedule** listing each step or action that will be taken to eliminate them, the responsible party and the agreed upon deadline for completing it.

3. List each government or authority that will help to pay for this service and indicate how the service will be funded (e.g., enterprise funds, user fees, general funds, special service district revenues, hotel/motel taxes, franchise taxes, impact fees, bonded indebtedness, etc.).

<i>Local Government or Authority:</i>	<i>Funding Method:</i>
City of Brunswick	City general revenues
Glynn County	County general revenues

4. How will the strategy change the previous arrangements for providing and/or funding this service within the county?

Previously operated by Glynn County under the Joint Planning Commission.

5. List any formal service delivery agreements or intergovernmental contracts that will be used to implement the strategy for this service:

<i>Agreement Name:</i>	<i>Contracting Parties:</i>	<i>Effective and Ending Dates:</i>
Separate County Planning Comm. established	Glynn County	established 6/20/1985

6. What other mechanisms (if any) will be used to implement the strategy for this service (e.g., ordinances, resolutions, local acts of the General Assembly, rate or fee changes, etc.), and when will they take effect?

This corrects an error in the 1999 SDS submittal which indicated a joint planning commission was still in existence.

7. Person completing form: D. Hainley
 Phone number: 912-554-7428 Date completed: October 23, 2008

8. Is this the person who should be contacted by state agencies when evaluating whether proposed local government projects are consistent with the service delivery strategy? Yes No

If not, provide designated contact person(s) and phone number(s) below:



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County: Glynn **Service:** Water/Wastewater

1. Check the box that best describes the agreed upon delivery arrangement for this service:

Service will be provided countywide (i.e., including all cities and unincorporated areas) by a single service provider. (If this box is checked, identify the government, authority or organization providing the service.): Glynn County and City of Brunswick through Brunswick-Glynn County Joint Water and Sewer Commission

Service will be provided only in the unincorporated portion of the county by a single service provider. (If this box is checked, identify the government, authority or organization providing the service.): _____

One or more cities will provide this service only within their incorporated boundaries, and the service will not be provided in unincorporated areas. (If this box is checked, identify the government(s), authority or organization providing the service: _____

One or more cities will provide this service only within their incorporated boundaries, and the county will provide the service in unincorporated areas. (If this box is checked, identify the government(s), authority or organization providing the service.): _____

Other (If this box is checked, **attach a legible map delineating the service area of each service provider**, and identify the government, authority, or other organization that will provide service within each service area.): _____

2. In developing the strategy, were overlapping service areas, unnecessary competition and/or duplication of this service identified?

Yes No

If these conditions will continue under the strategy, **attach an explanation for continuing the arrangement** (i.e., overlapping but higher levels of service (See O.C.G.A. 36-70-24(1)), overriding benefits of the duplication, or reasons that overlapping service areas or competition cannot be eliminated).

If these conditions will be eliminated under the strategy, **attach an implementation schedule** listing each step or action that will be taken to eliminate them, the responsible party and the agreed upon deadline for completing it.

3. List each government or authority that will help to pay for this service and indicate how the service will be funded (e.g., enterprise funds, user fees, general funds, special service district revenues, hotel/motel taxes, franchise taxes, impact fees, bonded indebtedness, etc.).

<i>Local Government or Authority:</i>	<i>Funding Method:</i>
Brunswick-Glynn County Water and Sewer Comm.	JWSC revenues

4. How will the strategy change the previous arrangements for providing and/or funding this service within the county?

Previously operated separately by Glynn County and City of Brunswick and funded separately by each.

5. List any formal service delivery agreements or intergovernmental contracts that will be used to implement the strategy for this service:

<i>Agreement Name:</i>	<i>Contracting Parties:</i>	<i>Effective and Ending Dates:</i>
Brunswick-Glynn County Joint Water and Sewer Commission Act	Glynn County and City of Brunswick	January 1, 2008

6. What other mechanisms (if any) will be used to implement the strategy for this service (e.g., ordinances, resolutions, local acts of the General Assembly, rate or fee changes, etc.), and when will they take effect?

Implemented through Brunswick-Glynn County Joint Water and Sewer Commission - currently in operation.

7. Person completing form: D. Hainley
 Phone number: 912-554-7428 Date completed: October 23, 2008

8. Is this the person who should be contacted by state agencies when evaluating whether proposed local government projects are consistent with the service delivery strategy? Yes No

If not, provide designated contact person(s) and phone number(s) below:



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County: Glynn **Service:** Public Safety - Communications

1. Check the box that best describes the agreed upon delivery arrangement for this service:

Service will be provided countywide (i.e., including all cities and unincorporated areas) by a single service provider. (If this box is checked, identify the government, authority or organization providing the service.): Glynn County and City of Brunswick

Service will be provided only in the unincorporated portion of the county by a single service provider. (If this box is checked, identify the government, authority or organization providing the service.): _____

One or more cities will provide this service only within their incorporated boundaries, and the service will not be provided in unincorporated areas. (If this box is checked, identify the government(s), authority or organization providing the service): _____

One or more cities will provide this service only within their incorporated boundaries, and the county will provide the service in unincorporated areas. (If this box is checked, identify the government(s), authority or organization providing the service.): _____

Other (If this box is checked, **attach a legible map delineating the service area of each service provider**, and identify the government, authority, or other organization that will provide service within each service area.): _____

2. In developing the strategy, were overlapping service areas, unnecessary competition and/or duplication of this service identified?

Yes No

If these conditions will continue under the strategy, **attach an explanation for continuing the arrangement** (i.e., overlapping but higher levels of service (See O.C.G.A. 36-70-24(1)), overriding benefits of the duplication, or reasons that overlapping service areas or competition cannot be eliminated).

If these conditions will be eliminated under the strategy, **attach an implementation schedule** listing each step or action that will be taken to eliminate them, the responsible party and the agreed upon deadline for completing it.

3. List each government or authority that will help to pay for this service and indicate how the service will be funded (e.g., enterprise funds, user fees, general funds, special service district revenues, hotel/motel taxes, franchise taxes, impact fees, bonded indebtedness, etc.).

<i>Local Government or Authority:</i>	<i>Funding Method:</i>
City of Brunswick & Glynn County	Costs prorated based on agreement establishing Joint Public Safety Communications Dept.

4. How will the strategy change the previous arrangements for providing and/or funding this service within the county?

Previously operated separately by Glynn County and City of Brunswick and funded by each.

5. List any formal service delivery agreements or intergovernmental contracts that will be used to implement the strategy for this service:

<i>Agreement Name:</i>	<i>Contracting Parties:</i>	<i>Effective and Ending Dates:</i>
Joint Public Safety Communications Agreement	Glynn County and City of Brunswick	3/20/2002

6. What other mechanisms (if any) will be used to implement the strategy for this service (e.g., ordinances, resolutions, local acts of the General Assembly, rate or fee changes, etc.), and when will they take effect?

Implemented through Joint Public Safety Communications Department - currently in operation.

7. Person completing form: D. Hainley
 Phone number: 912-554-7428 Date completed: October 23, 2008

8. Is this the person who should be contacted by state agencies when evaluating whether proposed local government projects are consistent with the service delivery strategy? Yes No

If not, provide designated contact person(s) and phone number(s) below:

3. List each government or authority that will help to pay for this service and indicate how the service will be funded (e.g., enterprise funds, user fees, general funds, special service district revenues, hotel/motel taxes, franchise taxes, impact fees, bonded indebtedness, etc.).

<i>Local Government or Authority:</i>	<i>Funding Method:</i>
City of Brunswick	City general revenues
Glynn County	County general revenues

4. How will the strategy change the previous arrangements for providing and/or funding this service within the county?

Previously operated by Glynn County.

5. List any formal service delivery agreements or intergovernmental contracts that will be used to implement the strategy for this service:

<i>Agreement Name:</i>	<i>Contracting Parties:</i>	<i>Effective and Ending Dates:</i>
Service Delivery Agreement	City of Brunswick and Glynn County	1999; amended October, 2008

6. What other mechanisms (if any) will be used to implement the strategy for this service (e.g., ordinances, resolutions, local acts of the General Assembly, rate or fee changes, etc.), and when will they take effect?

Implemented through City and County management structure.

7. Person completing form: D. Hainley
 Phone number: 912-554-7428 Date completed: October 23, 2008

8. Is this the person who should be contacted by state agencies when evaluating whether proposed local government projects are consistent with the service delivery strategy? Yes No

If not, provide designated contact person(s) and phone number(s) below:



**SERVICE DELIVERY STRATEGY
SUMMARY OF LAND USE AGREEMENTS**

Instructions:

Answer each question below, attaching additional pages as necessary. Please note that any changes to the answers provided will require updating of the service delivery strategy. If the contact person for this service (listed at the bottom of this page) changes, this should be reported to the Department of Community Affairs.

County: Glynn

1. What incompatibilities or conflicts between the land use plans of local governments were identified in the process of developing the service delivery strategy?

None

2. Check the boxes indicating how these incompatibilities or conflicts were addressed:

- amendments to existing comprehensive plans
- adoption of a joint comprehensive plan
- other measures (amend zoning ordinances, add environmental regulations, etc.)

Note: If the necessary plan amendments, regulations, ordinances, etc. have not yet been formally adopted, indicate when each of the affected local governments will adopt them.

If "other measures" was checked, describe these measures:

None identified.

3. Summarize the process that will be used to resolve disputes when a county disagrees with the proposed land use classification(s) for areas to be annexed into a city. If the conflict resolution process will vary for different cities in the county, summarize each process.

Process for resolving disputes is incorporated in Service Delivery Strategy Annexation Dispute Resolution Process Agreement Between Glynn County, Georgia and The City of Brunswick, Georgia, dated June 19, 1998. This agreement is unchanged and is reaffirmed by the First Amendment to Service Delivery Strategy Agreement, approved October, 2008.

4. What policies, procedures and/or processes have been established by local governments (and water and sewer authorities) to ensure that new extraterritorial water and sewer service will be consistent with all applicable land use plans and ordinances?

Operations and expansion policies affecting water and sewer systems are made by the Joint Water and Sewer Commission which includes two representatives each from the Brunswick City Commission and the Glynn County Board of Commissioners.

5. Person completing form: D. Hainley

Phone number: 912-554-7428 Date completed: October 31, 2008

6. Is this the person who should be contacted by state agencies when evaluating whether proposed local government projects are consistent with land use plans of applicable jurisdictions? Yes No

If not, provide designated contact person(s) and phone number(s) below:

**GLYNN COUNTY BOARD OF COMMISSIONERS
BRUNSWICK, GEORGIA**

Resolution No: #R-95-08
Adoption: October 16, 2008

At the regular meeting of the Glynn County Board of Commissioners, held in the Glynn County Historic Courthouse, Second Floor Commissioners' Meeting Room, 701 "G" Street, Brunswick, Georgia, there were present:

Don Hogan, Chairman, At-Large Post 1
Carl Johnson, District 1
Tony Thaw, District 3
Howard Lynn, District 4
Jerome Clark, District 5
Cap Fendig, At-Large Post 2

Absent:
Uli Keller, Vice Chairman, District 2

On motion of Commissioner Johnson, which carried unanimously, the following was adopted:

**RESOLUTION ADOPTING THE FIRST AMENDMENT TO SERVICE DELIVERY
STRATEGY AGREEMENT WITH THE CITY OF BRUNSWICK**

WHEREAS, State law requires that Glynn County and the City of Brunswick enter into a Service Delivery Strategy Agreement; and,


WHEREAS, on May 20, 1999, the Glynn County Board of Commissioners adopted Resolution #R-22-99 entering into said Agreement with the City of Brunswick; and,

WHEREAS, the City and County desire to amend the Agreement to reflect the updates to their comprehensive plans and the changes to service delivery or revenue distribution arrangements.

BE IT THEREFORE RESOLVED, that the Glynn County Board of Commissioners does hereby adopt the First Amendment to the Service Delivery Strategy Agreement with the City of Brunswick.

Adopted this 16th day of October, 2008

**BOARD OF COMMISSIONERS
GLYNN COUNTY, GEORGIA**



DON HOGAN, CHAIRMAN

WITNESSED:


CINDEE OVERSTREET, CLERK

**FIRST AMENDMENT TO
SERVICE DELIVERY STRATEGY AGREEMENT
BETWEEN THE CITY OF BRUNSWICK AND GLYNN COUNTY, GEORGIA**

THIS FIRST AMENDMENT made and entered into this 15th day of October 2008, by and between GLYNN COUNTY, GEORGIA, (hereinafter referred to as the "County"), and the CITY OF BRUNSWICK (hereinafter referred to as the "City"),

WHEREAS, in May 1999, the City and the County entered into a Service Delivery Strategy Agreement (hereinafter the "Agreement") for the provision of local government services; and

WHEREAS, O.C.G.A. § 36-70-28 requires counties and municipalities to revise their approved service delivery strategies in conjunction with updates of the comprehensive plan and when necessary to change service delivery or revenue distribution arrangements; and

WHEREAS, the County and the City are updating their respective comprehensive plans; and

WHEREAS, the JWSC was created by a local act entitled the "Brunswick-Glynn County Joint Water and Sewer Commission Act" and said Act was approved by the electors of the City and the County; and

WHEREAS, creation of the JWSC constitutes a change to service delivery or revenue distribution arrangements; and

WHEREAS, the City and the County wish to amend the Agreement to reflect the changes to the service delivery arrangements brought about by the creation of the JWSC; and

WHEREAS, there have been other changes to service delivery or revenue distribution arrangements since the City and the County entered into the Agreement; and

WHEREAS, the City and the County desire to amend the Agreement to reflect the updates to their comprehensive plans and the changes to service delivery or revenue distribution arrangements.

NOW, THEREFORE, in compliance with state law (particularly O.C.G.A. Title 36, Chapter 70) and in consideration of the mutual promises herein and other good and valuable consideration, the City and the County do hereby agree to amend the Agreement as follows:

a. The first paragraph is replaced in its entirety and amended to read as follows:

"In compliance with state law (particularly O.C.G.A. Title 36, Chapter 70) and in consideration of the mutual promises herein and other good and valuable consideration, the

City of Brunswick (hereafter sometimes called "city" or "Brunswick") and Glynn County, Georgia (hereafter sometimes called "county") do hereby agree as follows:"

b. Exhibit "A" is hereby stricken and replaced by the revised Exhibit "A" attached hereto and incorporated herein by reference.

c. Glynn County and the City of Brunswick hereby reaffirm all of the provisions of the Agreement, and as amended by this First Amendment to Service Delivery Strategy Agreement.

d. This agreement shall be printed in two original counterparts, both of which shall be considered an original.

IN WITNESS WHEREOF, the County and the City have executed this First Amendment to Service Delivery Strategy Agreement under seal, on the day and year first written above.

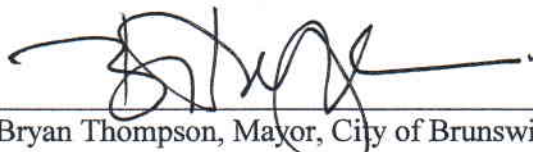
GLYNN COUNTY BOARD OF COMMISSIONERS:

By: 
Don Hogan, Chairman, Glynn County Board
of Commissioners

(SEAL)

Attest: 
Cindee Overstreet, County Clerk

CITY OF BRUNSWICK:

By: 
Bryan Thompson, Mayor, City of Brunswick

(SEAL)


Attest: 
Naomi Atkinson, City Clerk

EXHIBIT A
SERVICE DELIVERY LISTING

Key

GBCOC	Glynn County Board of Commissioners
Cnty Wide	Service area is entire corporate limits of Glynn County
City	City of Brunswick
Bwk	Corporate limits of city of Brunswick
Unc	Unincorporated area of the county of Glynn except Jekyll Island
JIA	The Jekyll Island Authority
JI	Jekyll Island
Unc/JI	Unincorporated area of county including Jekyll Island
Bwk/Unc	City of Brunswick plus certain portions of unincorporated areas
State	State of Georgia and outside of State
JWSC	Brunswick-Glynn County Joint Water and Sewer Commission
JPSCD	Joint Public Safety Communications Department

	Service	Provider	Area	Funding Source
A.	General Government			
1.	Judicial			
	Judges of Superior Court	GBCOC	Cnty Wide	Cnty Wide Rev
	Clerk of Superior Court	GBCOC	Cnty Wide	Cnty Wide Rev
	District Attorney	GBCOC	Cnty Wide	Cnty Wide Rev
	Public Defender	GBCOC	Cnty Wide	Cnty Wide Rev
	Judge of State Court	GBCOC	Cnty Wide	Cnty Wide Rev
	Clerk of State Court	GBCOC	Cnty Wide	Cnty Wide Rev
	Solicitor of State Court	GBCOC	Cnty Wide	Cnty Wide Rev
	Magistrate Court	GBCOC	Cnty Wide	Cnty Wide Rev
	Sheriff	GBCOC	Cnty Wide	Cnty Wide Rev
	Juvenile Court	GBCOC	Cnty Wide	Cnty Wide Rev
	City Court	City	Bwk	City Wide Rev
2.	Administration			
	Geographical Information Systems	GBCOC	Cnty Wide	Cnty Wide Rev
	County Clerk	GBCOC	Cnty Wide	Cnty Wide Rev
	County Litigation	GBCOC	Cnty Wide	Cnty Wide Rev
	County Administration	GBCOC	All Cnty Svcs	Prorated *
	Office Expenses	GBCOC	Cnty Wide	Cnty Wide Rev
	County Audit	GBCOC	All Cnty Svcs	Prorated *
	City Clerk	City	Bwk	City Wide Rev
	City Audit	City	Bwk	City Wide Rev
	County Mail Services	GBCOC	Unc	Unc Rev
	Admin – JIA	JIA	JI	JI General Rev
	County Administrator	GBCOC	All Cnty Svcs	Prorated *
	City Manager	City	Bwk	City Wide Rev
3.	Policy Makers			
	Board of County Commissioners	GBCOC	Cnty Wide	Cnty Wide Rev
	Board of City Commissioners	City	Bwk	City Wide Rev
	JWSC	JWSC	Cnty/Bwk Wide	JWSC Rev
	Jekyll Island Authority	JIA	JI	JI General Rev

4.	Legal			
	County Attorney	GBCOC	Cnty Wide	Cnty Wide Rev
	City Attorney	City	Bwk	City Wide Rev
	JWSC Attorney	JWSC	Cnty/Bwk Wide	JWSC Rev
	JIA	JIA	JI	JI General Rev
5.	State Offices			
	Board of Elections	GBCOC	Cnty Wide	Cnty Wide Rev
	Probate Court	GBCOC	Cnty Wide	Cnty Wide Rev
	Tax Commissioner	GBCOC	Cnty Wide	Cnty Wide Rev.
	Tax Assessors	GBCOC	Cnty Wide	Cnty Wide Rev
	Ga Ext Service	GBCOC	Cnty Wide	Cnty Wide Rev
	Ga Forestry Commission	GBCOC	Cnty Wide	Cnty Wide Rev
6.	Risk Mngement			
	Rick Insurance	GBCOC	Cnty Wide	Cnty Wide Rev
	Risk Insurance	City	Bwk	City Wide Rev
	Risk Insurance	JIA	JI	JI General Rev
	Health Insurance	GBCOC	Cnty Wide	Cnty Wide Rev
	Health Insurance	City	Bwk	City Wide Rev
	Health Insurance	JIA	JI	JI General Rev
	Other Insurance	GBCOC	Cnty Wide	Cnty Wide Rev
	Other Insurance	City	Bwk	City Wide Rev
	Other Insurance	JIA	JI	JI General Rev
7.	Community Development			
	Planning & Zoning	GBCOC	Unc	Unc Rev
	Planning & Zoning	City	Bwk	City Wide Rev
	Transportation Planning	GBCOC	Cnty Wide	Cnty Wide Rev
	Animal Control	GBCOC	Cnty Wide	Cnty Wide Rev
	Animal Control	City	Bwk	City Wide Rev
	Grant Management	GBCOC	Unc	Unc Rev
	Grant Management	City	Bwk	City Wide Rev
	Grant Management	JIA	JI	JI General Rev
	Administration	GBCOC	Unc	Unc Rev
	Administration	City	Bwk	City Wide Rev
	Building Inspection	GBCOC	Unc JI	Unc Rev
	Building Inspection	City	Bwk	City Wide Rev
	Economic Development	GBCOC	Cnty Wide	Cnty Wide Rev
	Code Enforcement	GBCOC	Unc	Unc Rev
	Coastal GA RDC	GBCOC	Unc	Unc Rev
	Coastal GA RDC	City	Bwk	City Wide Rev
	Salt Water Study	GBCOC	Unc	Unc Rev
	Salt Water Study	City	Bwk	City Wide Rev
	Community Assistance	GBCOC	Cnty Wide	Cnty Wide Rev
8.	Environmental Quality			
	Mosquito Control	GBCOC	Cnty Wide	Cnty Wide Rev
9.	Finance			
	Financial Administration	GBCOC	All Cnty Svcs	Prorated *
	Occupational Tax	GBCOC	Unc	Unc Rev
	Financial Administration	City	Bwk	City Wide Rev
	Business Licenses	City	Bwk	City Wide Rev

	Financial Administration	JIA	Jl	Jl General Rev
	Business Licenses	JIA	Jl	Jl General Rev
10.	Human Resources			
	Personnel	GCB0C	Prorated	All Cnty Funds
	Personnel	City	Bwk	City Wide Rev
	Personnel	JIA	Jl	Jl General
	Personnel	JWSC	CntyBwk Wide	JWSC Rev
11.	Debt Services			
	TANS	GCB0C	Cnty Wide	Cnty Wide Rev
	Water/Sewer (bonds)	GCB0C	Unc	JWSC Rev
	Debt Svc (General)	City	Bwk	City Wide Rev
	Water/Sewer (bonds)	City	Bwk/Unc	JWSC Rev
12.	Information Resources			
	Information Technology	GCB0C	Cnty Wide	Unc Rev
	Information Technology	City	Bwk	City Wide Rev
	Information Technology	JIA	Jl	Jl General
B.	Public Works			
1.	Engineer			
	County Engineer	GCB0C	Cnty Wide	Cnty Wide Rev
	City Engineer	City	Bwk	City Wide Rev
	Administration	City	Bwk	City Wide Rev
	Administration	JIA	Jl	Jl General
2.	Roads/Bridges/Drainage			
	Roads/Bridges	GCB0C	Cnty Wide	Cnty Wide Rev
	Streets/Drainage	City	Bwk	City Wide Rev
	Drainage	GCB0C	Cnty Wide	Cnty Wide Rev
	Traffic Safety	GCB0C	Cnty Wide	Cnty Wide Rev
	Traffic Control	City	Bwk	City Wide Rev
	Streets	JIA	Jl	Jl General Rev
3.	Facilities Maintenance/Opr			
	Parks/Property	City	Bwk	City Wide Rev
	Cemeteries	City	Bwk	City Wide Rev
	Electrical	City	Bwk	City Wide Rev
	Building Maintenance	GCB0C	Cnty Wide	Cnty Wide Rev
	Facility Maintenance	JIA	Jl	Jl General Rev
	Beaches/Grounds	JIA	Jl	Jl General Rev
	Airport	JIA	State	Jl General Rev
	Airport	GCB0C	State	Enterprise Fund
4.	Lighting			
	Street Lighting	City	Bwk	City Wide Rev
	Street Lighting	GCB0C	Unc/Jl	Unc Rev
	Interstate	GCB0C	Unc	Unc Rev
5.	Environmental Protection			
	Water/Wastewater	JWSC	Cnty /Bwk Wide	JWSC Rev
	Water/Wastewater	JIA	Jl	Jl General Rev
	Sanitation	GCB0C	Unc	Special Tax District
	Sanitation	City	Bwk	City Wide Rev
	Sanitation	JIA	Jl	Jl General
	Solid Waste Disposal	GCB0C	Unc	Special Tax District
	Solid Waste Disposal	City	Bwk	City Wide Rev

	Solid Waste Disposal	JIA	Jl	Jl General Rev
	Water Testing	JIA	Jl/Unc	Jl General
C.	Public Safety			
1.	Law Enforcement			
	Police Patrol	GCBOC	Cnty Wide	Cnty Wide Rev
	Police Patrol	City	Bwk	City Wide Rev
	Police	State Patrol	Jl	State
	Drug Intervention	GCBOC	Cnty Wide	Cnty Wide Rev
	Drug intervention	City	Bwk	City Wide Rev
	Investigation	GCBOC	Cnty Wide	Cnty Wide Rev
	Investigation	City	Bwk	City Wide Rev
	Sea Island SPD	GCBOC	Unc	Special Tax Digest
	Communications	JPSCD	Cnty Wide	Prorated
	Communications	JIA	Jl	Jl General Rev
2.	Fire Protection			
	Fire Suppression	GCBOC	Unc	Special Tax Digest
	Fire Suppression	City	Bwk	City Wide Rev
	Fire Suppression	JIA	Jl	Jl General Rev
3.	Emergency Medical Services			
	EMS	GCBOC	Bwk/Unc	Cnty Wide Rev
	EMS	JIA	Jl	Jl General Rev
4.	Coroner			
	Coroner	GCBOC	Cnty Wide	Cnty Wide Rev
5.	Emergency Management			
	EMA	GCBOC	Cnty Wide	Cnty Wide Rev
D.	Public Health/Welfare			
1.	Board of Health	GCBOC	Cnty Wide	Cnty Wide Rev
2.	Community Services Board	GCBOC	Cnty Wide	Cnty Wide Rev
3.	Family and Children Services	GCBOC	Cnty Wide	Cnty Wide Rev
E.	Culture and Recreation			
1.	Community Centers/Parks			
	Multi-Purpose Center	City	Bwk/Unc	City Wide Rev
	Boys Club	City	Bwk/Unc	City Wide Rev
	Community Buildings	GCBOC	Unc	Unc Rev
	Selden Park	GCBOC	Bwk/Unc	Unc Rev
	Casino	GCBOC	Cnty Wide	Unc Rev
	Blythe Island	GCBOC	Cnty Wide	Unc Rev
	Altamaha	GCBOC	Cnty Wide	Unc Rev
	Marina	GCBOC	State	Unc Rev
	Campground	JIA	State	Jl General
2.	Grounds Maintenance			
	Grounds Maintenance	GCBOC	Cnty Wide	Cnty Wide Rev
	Neighborhood Parks	GCBOC	Unc	Unc Rev
	Ballfields	GCBOC	Unc	Unc Rev
	Ballfields	City	Bwk	City Wide Rev
	Ballfields	JIA	State	Jl General
3.	Recreation Activities			
	Administration	GCBOC	Unc	Unc Rev
	Administration	City	Bwk	City Wide Rev
	Athletics	GCBOC	Unc	Unc Rev

	Athletics	City	Bwk	City Wide Rev
	Programs	GCBCOC	Cnty Wide	Unc Rev
	Programs	City	Bwk	City Wide Rev
	Summer Waves	JIA	State	Jl General Rev
	Tennis	JIA	State	Jl General Rev
	Special Events	JIA	State	Jl General Rev
	Golf	JIA	State	Jl General Rev
	Mini Golf	JIA	State	Jl General Rev
4.	Libraries			
	Southeast GA Regional Library	GCBCOC	Cnty Wide	Cnty Wide Rev
	Southeast GA Regional Library	City	Cnty Wide	Cnty Wide Rev
	St. Simons Library	GCBCOC	Cnty Wide	Unc Rev
5.	Tourism			
	Visitors Bureau	City	State	City Wide Rev
	Visitors Bureau	GCBCOC	State	Unc Rev
	Visitors Bureau	JIA	State	Jl General Rev
	Christmas Lights	City	State	City Wide Rev
	Wellness Center	JIA	State	Jl General Rev
	Convention Center	JIA	State	Jl General Rev
	Public Relations	JIA	State	Jl General Rev
	Museum/Prev	JIA	State	Jl General Rev
F.	Special Areas			
	Special Projects	GCBCOC	Unc	Unc Rev
	Special Projects	City	Bwk	City Wide Rev
	Special Projects	JIA	Jl	Jl General Rev
	Downtown Development	City	Bwk	City Wide Rev
G.	Capital Improvements			
	Community Facilities (General)	GCBCOC	Cnty Wide	Cnty Wide Rev
	Community Facilities (General)	City	Bwk	City Wide Rev
	Community Facilities (General)	JIA	Jl/State	Jl General
	Community Facilities (W/S)	JWSC	Cnty/Bwk Wide	JWSC Rev

Notice:

* Prorated

County general administrative costs of finance administrations, personnel and county administrator prorated out to services based on set formulas. These costs follow the service designation. In the case of the JPSCD, the costs are prorated between the City and the County based upon the agreement creating the JPSCD.

**EXHIBIT A
SERVICE DELIVERY LISTING**

Key

GBCOC	Glynn County Board of Commissioners
Cnty Wide	Service area is entire corporate limits of Glynn County
City	City of Brunswick
Bwk	Corporate limits of city of Brunswick
Unc	Unincorporated area of the county of Glynn except Jekyll Island
JIA	The Jekyll Island Authority
Jl	Jekyll Island
Unc/Jl	Unincorporated area of county including Jekyll Island
Bwk/Unc	City of Brunswick plus certain portions of unincorporated areas
State	State of Georgia and outside of State
JWSC	<u>Brunswick-Glynn County Joint Water and Sewer Commission</u>
JPSCD	<u>Joint Public Safety Communications Department</u>

Service	Provider	Area	Funding Source
A. General Government			
1. Judicial			
Judges of Superior Court	GBCOC	Cnty Wide	Cnty Wide Rev
Clerk of Superior Court	GBCOC	Cnty Wide	Cnty Wide Rev
District Attorney	GBCOC	Cnty Wide	Cnty Wide Rev
Public Defender	GBCOC	Cnty Wide	Cnty Wide Rev
Judge of State Court	GBCOC	Cnty Wide	Cnty Wide Rev
Clerk of State Court	GBCOC	Cnty Wide	Cnty Wide Rev
Solicitor of State Court	GBCOC	Cnty Wide	Cnty Wide Rev
Magistrate Court	GBCOC	Cnty Wide	Cnty Wide Rev
Sheriff	GBCOC	Cnty Wide	Cnty Wide Rev
Juvenile Court	GBCOC	Cnty Wide	Cnty Wide Rev
City Court	City	Bwk	City Wide Rev
2. Administration			
Geographical Information Systems	GBCOC	Cnty Wide	Cnty Wide Rev
County Clerk	GBCOC	Cnty Wide	Cnty Wide Rev
County Litigation	GBCOC	Cnty Wide	Cnty Wide Rev
County Administration	GBCOC	All Cnty Svcs	Prorated *
Office Expenses	GBCOC	Cnty Wide	Cnty Wide Rev
County Audit	GBCOC	All Cnty Svcs	Prorated *
City Clerk	City	Bwk	City Wide Rev
City Audit	City	Bwk	City Wide Rev
County Mail Services	GBCOC	Unc	Unc Rev
Admin – JIA	JIA	Jl	Jl General Rev
County Administrator	GBCOC	All Cnty Svcs	Prorated *
City Manager	City	Bwk	City Wide Rev
3. Policy Makers			
Board of County Commissioners	GBCOC	Cnty Wide	Cnty Wide Rev
Board of City Commissioners	City	Bwk	City Wide Rev
JWSC	JWSC	Cnty/Bwk Wide	JWSC Rev

	Jekyll Island Authority	JIA	JI	JI General Rev
4.	Legal			
	County Attorney	GCBCOC	Cnty Wide	Cnty Wide Rev
	City Attorney	City	Bwk	City Wide Rev
	JWSC Attorney	JWSC	Cnty/Bwk Wide	JWSC Rev
	JIA	JIA	JI	JI General Rev
5.	State Offices			
	Board of Elections	GCBCOC	Cnty Wide	Cnty Wide Rev
	Probate Court	GCBCOC	Cnty Wide	Cnty Wide Rev
	Tax Commissioner	GCBCOC	Cnty Wide	Cnty Wide Rev.
	Tax Assessors	GCBCOC	Cnty Wide	Cnty Wide Rev
	Ga Ext Service	GCBCOC	Cnty Wide	Cnty Wide Rev
	Ga Forestry Commission	GCBCOC	Cnty Wide	Cnty Wide Rev
6.	Risk Mngement			
	Rick Insurance	GCBCOC	Cnty Wide	Cnty Wide Rev
	Risk Insurance	City	Bwk	City Wide Rev
	Risk Insurance	JIA	JI	JI General Rev
	Health Insurance	GCBCOC	Cnty Wide	Cnty Wide Rev
	Health Insurance	City	Bwk	City Wide Rev
	Health Insurance	JIA	JI	JI General Rev
	Other Insurance	GCBCOC	Cnty Wide	Cnty Wide Rev
	Other Insurance	City	Bwk	City Wide Rev
	Other Insurance	JIA	JI	JI General Rev
7.	Community Development			
	Planning & Zoning	GCBCOC		<u>Unc</u>
	<u>Unc Rev</u>			
	<u>Planning & Zoning</u>	City	Bwk	City Wide Rev
	Transportation Planning	GCBCOC	Cnty Wide	Cnty Wide Rev
	Animal Control	GCBCOC	Cnty Wide	Cnty Wide Rev
	<u>Animal Control</u>	City	Bwk	City Wide Rev
	Grant Management	GCBCOC	Unc	Unc Rev
	Grant Management	City	Bwk	City Wide Rev
	Grant Management	JIA	JI	JI General Rev
	Administration	GCBCOC	Unc	Unc Rev
	Administration	City	Bwk	City Wide Rev
	Building Inspection	GCBCOC	Unc JI	Unc Rev
	Building Inspection	City	Bwk	City Wide Rev
	Economic Development	GCBCOC	Cnty Wide	Cnty Wide Rev
	Code Enforcement	GCBCOC	Unc	Unc Rev
	Coastal GA RDC	GCBCOC	Unc	Unc Rev
	Coastal GA RDC	City	Bwk	City Wide Rev
	Salt Water Study	GCBCOC	Unc	Unc Rev
	Salt Water Study	City	Bwk	City Wide Rev
	Community Assistance	GCBCOC	Cnty Wide	Cnty Wide Rev
8.	Environmental Quality			
	Mosquito Control	GCBCOC	Cnty Wide	Cnty Wide Rev
9.	Finance			
	Financial Administration	GCBCOC	All Cnty Svcs	Prorated *

	<u>Occupational Tax</u>	GCBCOC	Unc	Unc
	Rev			
	Financial Administration	City	Bwk	City Wide Rev
	Business Licenses	City	Bwk	City Wide Rev
	Financial Administration	JIA	Jl	Jl General Rev
	Business Licenses	JIA	Jl	Jl General Rev
10.	Human Resources			
	Personnel	GCBCOC	Prorated	All Cnty Funds
	Personnel	City	Bwk	City Wide Rev
	Personnel	JIA	Jl	Jl General
	Personnel	JWSC	CntyBwk Wide	JWSC Rev
11.	Debt Services			
	TANS	GCBCOC	Cnty Wide	Cnty Wide Rev
	Water/Sewer (<u>bonds</u>)	GCBCOC	Unc	
	<u>JWSC Rev</u>			
	Debt Svc (General)	City	Bwk	City Wide Rev
	Water/Sewer (<u>bonds</u>)	City	Bwk/Unc	<u>JWSC</u>
	<u>Rev</u>			
12.	Information Resources			
	Information Technology	GCBCOC	Cnty Wide	Unc Rev
	Information Technology	City	Bwk	City Wide Rev
	Information Technology	JIA	Jl	Jl General
B.	Public Works			
1.	Engineer			
	County Engineer	GCBCOC	Cnty Wide	Cnty Wide Rev
	City Engineer	City	Bwk	City Wide Rev
	Administration	City	Bwk	City Wide Rev
	Administration	JIA	Jl	Jl General
2.	Roads/Bridges/Drainage			
	Roads/Bridges	GCBCOC	Cnty Wide	Cnty Wide Rev
	Streets/Drainage	City	Bwk	City Wide Rev
	Drainage	GCBCOC	Cnty Wide	Cnty Wide Rev
	Traffic Safety	GCBCOC	Cnty Wide	Cnty Wide Rev
	Traffic Control	City	Bwk	City Wide Rev
	Streets	JIA	Jl	Jl General Rev
3.	Facilities Maintenance/Opr			
	Parks/Property	City	Bwk	City Wide Rev
	Cemeteries	City	Bwk	City Wide Rev
	Electrical	City	Bwk	City Wide Rev
	Building Maintenance	GCBCOC	Cnty Wide	Cnty Wide Rev
	Facility Maintenance	JIA	Jl	Jl General Rev
	Beaches/Grounds	JIA	Jl	Jl General Rev
	Airport	JIA	State	Jl General Rev
	Airport	GCBCOC	State	Enterprise Fund
4.	Lighting			
	Street Lighting	City	Bwk	City Wide Rev
	Street Lighting	GCBCOC	Unc/Jl	Unc Rev
	Interstate	GCBCOC	Unc	Unc Rev
5.	Environmental Protection			

	Water/Wastewater	JWSC	Cnty /Bwk Wide	JWSC Rev
	Water/Wastewater	JIA	Jl	Jl General Rev
	Sanitation	GBCOC	Unc	Special Tax District
	Sanitation	City	Bwk	City Wide Rev
	Sanitation	JIA	Jl	Jl General
	Solid Waste Disposal	GBCOC	Unc	Special Tax District
	Solid Waste Disposal	City	Bwk	City Wide Rev
	Solid Waste Disposal	JIA	Jl	Jl General Rev
	Water Testing	JIA	Jl/Unc	Jl General
C. Public Safety				
1. Law Enforcement				
Police Patrol	GBCOC	Cnty Wide	Cnty Wide Rev	
Police Patrol	City	Bwk	City Wide Rev	
Police	State Patrol	Jl	State	
Drug Intervention	GBCOC	Cnty Wide	Cnty Wide Rev	
Drug intervention	City	Bwk	City Wide Rev	
Investigation	GBCOC	Cnty Wide	Cnty Wide Rev	
Investigation	City	Bwk	City Wide Rev	
Sea Island SPD	GBCOC	Unc	Special Tax Digest	
Communications	<u>JPSCD</u>	Cnty Wide	<u>Prorated</u>	
Communications	JIA	Jl	Jl General Rev	
2. Fire Protection				
Fire Suppression	GBCOC	Unc	Special Tax Digest	
Fire Suppression	City	Bwk	City Wide Rev	
Fire Suppression	JIA	Jl	Jl General Rev	
3. Emergency Medical Services				
EMS	GBCOC	Bwk/Unc	Cnty Wide Rev	
EMS	JIA	Jl	Jl General Rev	
4. Coroner				
Coroner	GBCOC	Cnty Wide	Cnty Wide Rev	
5. Emergency Management				
EMA	GBCOC	Cnty Wide	Cnty Wide Rev	
D. Public Health/Welfare				
1. Board of Health	GBCOC	Cnty Wide	Cnty Wide Rev	
2. Community Services Board	GBCOC	Cnty Wide	Cnty Wide Rev	
3. Family and Children Services	GBCOC	Cnty Wide	Cnty Wide Rev	
E. Culture and Recreation				
1. Community Centers/Parks				
Multi-Purpose Center	City	Bwk/Unc	City Wide Rev	
Boys Club	City	Bwk/Unc	City Wide Rev	
Community Buildings	GBCOC	Unc	Unc Rev	
Selden Park	GBCOC	Bwk/Unc	Unc Rev	
Casino	GBCOC	Cnty Wide	Unc Rev	
Blythe Island	GBCOC	Cnty Wide	Unc Rev	
Altamaha	GBCOC	Cnty Wide	Unc Rev	
Marina	GBCOC	State	Unc Rev	
Campground	JIA	State	Jl General	

2.	Grounds Maintenance			
	Grounds Maintenance	GCBCOC	Cnty Wide	Cnty Wide Rev
	Neighborhood Parks	GCBCOC	Unc	Unc Rev
	Ballfields	GCBCOC	Unc	Unc Rev
	Ballfields	City	Bwk	City Wide Rev
	Ballfields	JIA	State	Jl General
3.	Recreation Activities			
	Administration	GCBCOC	Unc	Unc Rev
	Administration	City	Bwk	City Wide Rev
	Athletics	GCBCOC	Unc	Unc Rev
	Athletics	City	Bwk	City Wide Rev
	Programs	GCBCOC	Cnty Wide	Unc Rev
	Programs	City	Bwk	City Wide Rev
	Summer Waves	JIA	State	Jl General Rev
	Tennis	JIA	State	Jl General Rev
	Special Events	JIA	State	Jl General Rev
	Golf	JIA	State	Jl General Rev
	Mini Golf	JIA	State	Jl General Rev
4.	Libraries			
	Southeast GA Regional Library	GCBCOC	Cnty Wide	Cnty Wide Rev
	Southeast GA Regional Library	City	Cnty Wide	Cnty Wide Rev
	St. Simons Library	GCBCOC	Cnty Wide	Unc Rev
5.	Tourism			
	Visitors Bureau	City	State	City Wide Rev
	Visitors Bureau	GCBCOC	State	Unc Rev
	Visitors Bureau	JIA	State	Jl General Rev
	Christmas Lights	City	State	City Wide Rev
	Wellness Center	JIA	State	Jl General Rev
	Convention Center	JIA	State	Jl General Rev
	Public Relations	JIA	State	Jl General Rev
	Museum/Prev	JIA	State	Jl General Rev
F.	Special Areas			
	Special Projects	GCBCOC	Unc	Unc Rev
	Special Projects	City	Bwk	City Wide Rev
	Special Projects	JIA	Jl	Jl General Rev
	Downtown Development	City	Bwk	City Wide Rev
G.	Capital Improvements			
	Community Facilities (General)	GCBCOC	Cnty Wide	Cnty Wide Rev
	Community Facilities (General)	City	Bwk	City Wide Rev
	Community Facilities (General)	JIA	Jl/State	Jl General
	Community Facilities (W/S)	JWSC	Cnty/Bwk Wide	JWSC Rev

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