

Board of County Commissioners

200 East 4th Street / P.O. Box 99 • Woodbine, GA 31569
Phone: (912) 576.5601 • Fax: (912) 576.5647 • www.co.camden.ga.us



Office of the County Administrator

October 29, 2008

SENT VIA FEDERAL EXPRESS

Annette Henson
Georgia Department of Community Affairs
60 Executive Park South, N.E.
Atlanta, GA 30329

RECEIVED

OCT 31 2008

RE: Camden County SDS

Dear Ms. Henson:

Pursuant to our conversation with Diana Smith on today's date, enclosed please find the Service Delivery Strategy maps which DCA outlined in its memorandum dated October 21, 2008 that were necessary to meet the SDS requirements, including;

Animal Control	Building Inspections
Building Permits	Code Enforcement
Development Authority	EMS
Library	Police/Sheriff Patrol
Senior Citizens Services	Sewer

Should any additional information be needed, please do not hesitate to contact me.

Sincerely,

Steve L. Howard, CPM, CPPO
County Administrator

"Leadership that Listens"

STEVE L. HOWARD
County Administrator

O. BRENT GREEN
County Attorney

PRESTON RHODES – Chair
Commissioner, District 1

KATHERINE NISI ZELL – Vice Chair
Commissioner, District 2

STEPHEN L. BERRY
Commissioner, District 3

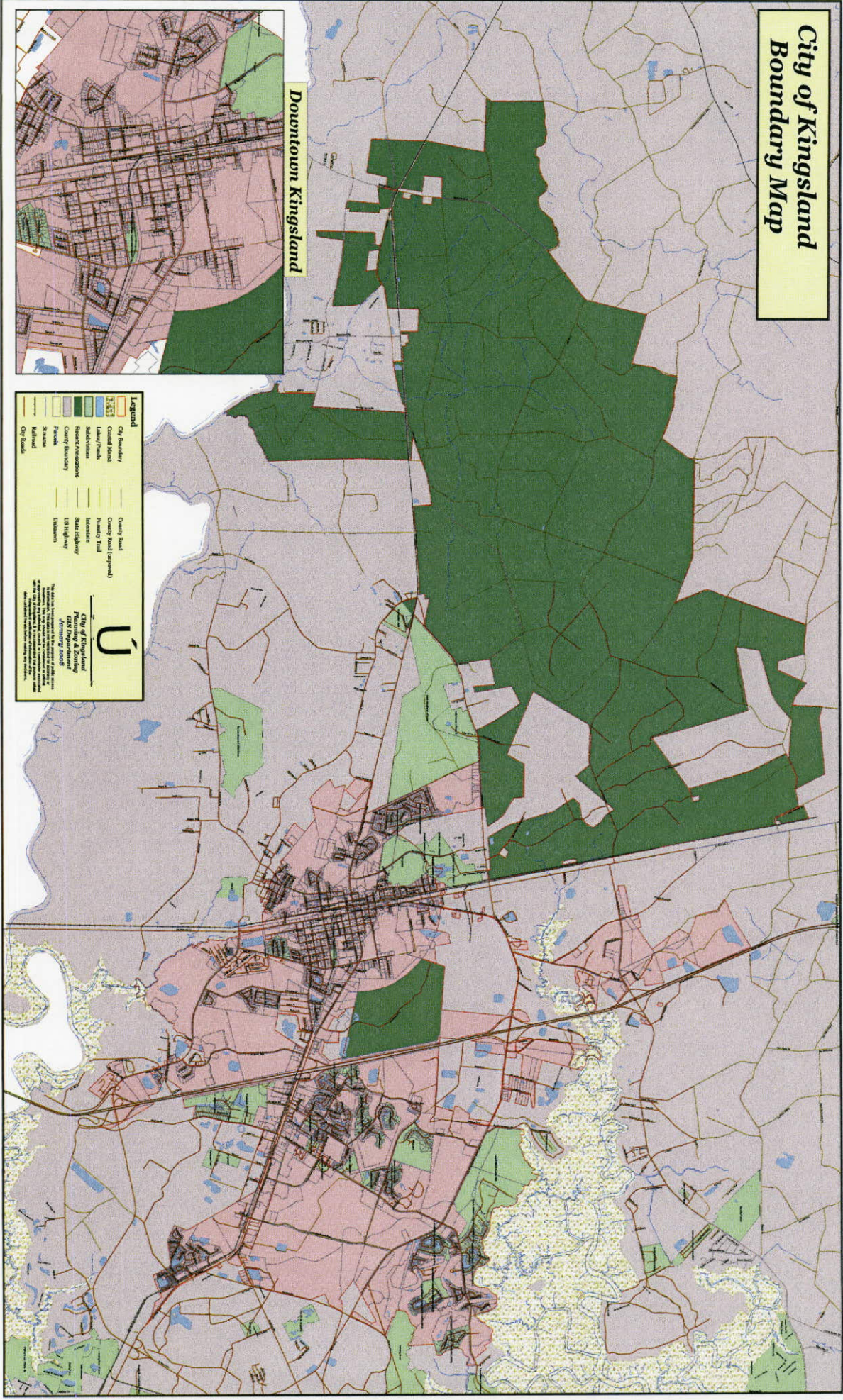
CHARLENE SEARS
Commissioner, District 4

DAVID L. RAINER
Commissioner, District 5

Sever... A-H
moss 9/12/08

Animal Control

City of Kingsland Boundary Map



Downtown Kingsland

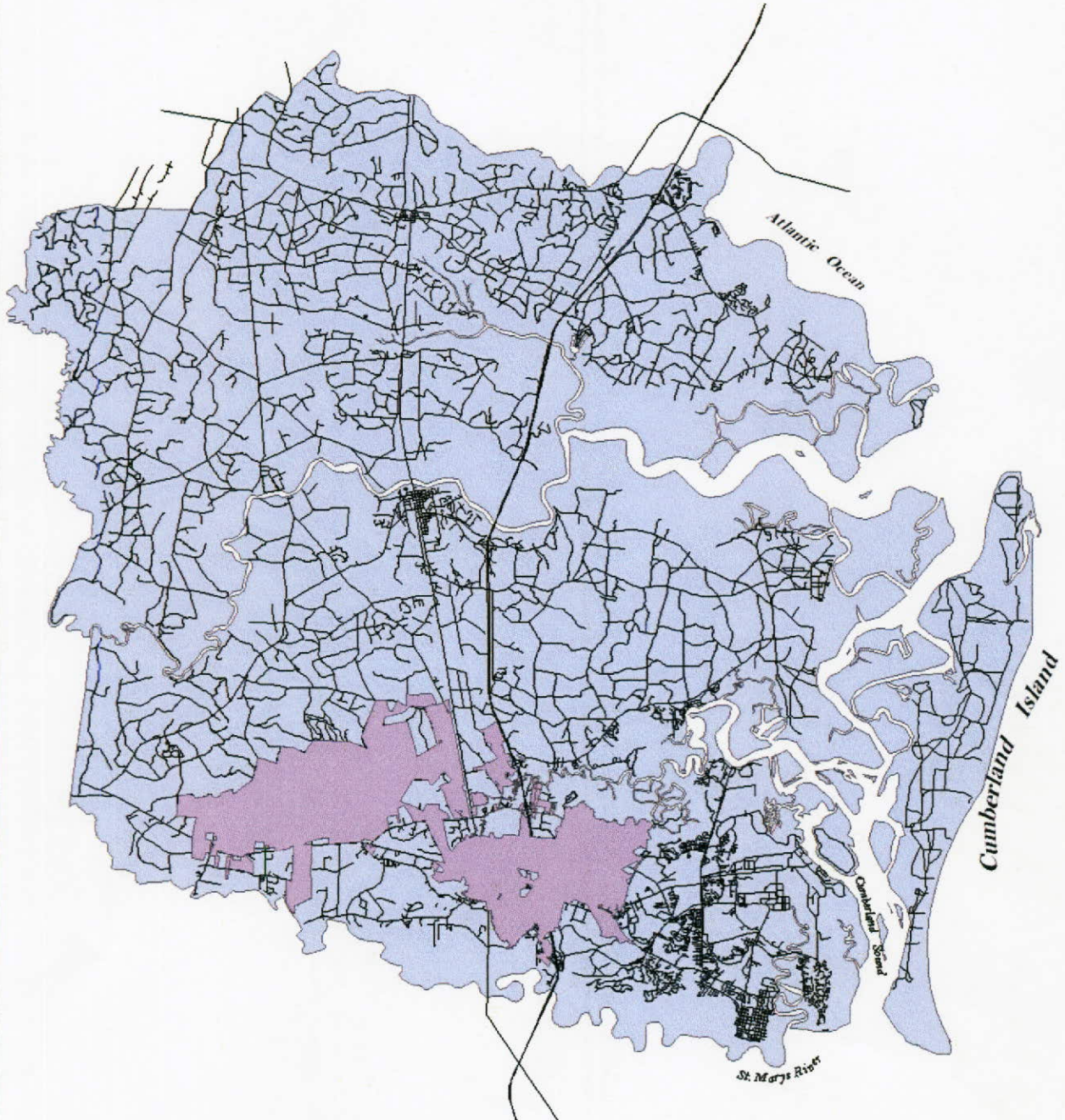
Legend

	City Boundary		County Road (Impaved)
	Coastal Marsh		Primary Trail
	Lake/Stream		Interstate
	Subdivision		State Highway
	Recreation		US Highway
	County Antiquities		Utilities
	City Boundary		
	Pavement		
	Water		
	Marsh		
	Forest		
	Other Roads		

**City of Kingsland
Planning & Zoning
2021 Department**


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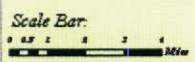
This map was prepared by the Planning & Zoning Department of the City of Kingsland, Georgia. It is intended to provide a general overview of the City's boundaries and is not intended to be used for legal purposes. The City of Kingsland, Georgia, is not responsible for any errors or omissions in this map. The City of Kingsland, Georgia, is not responsible for any damages or losses resulting from the use of this map.



Camden County, Georgia

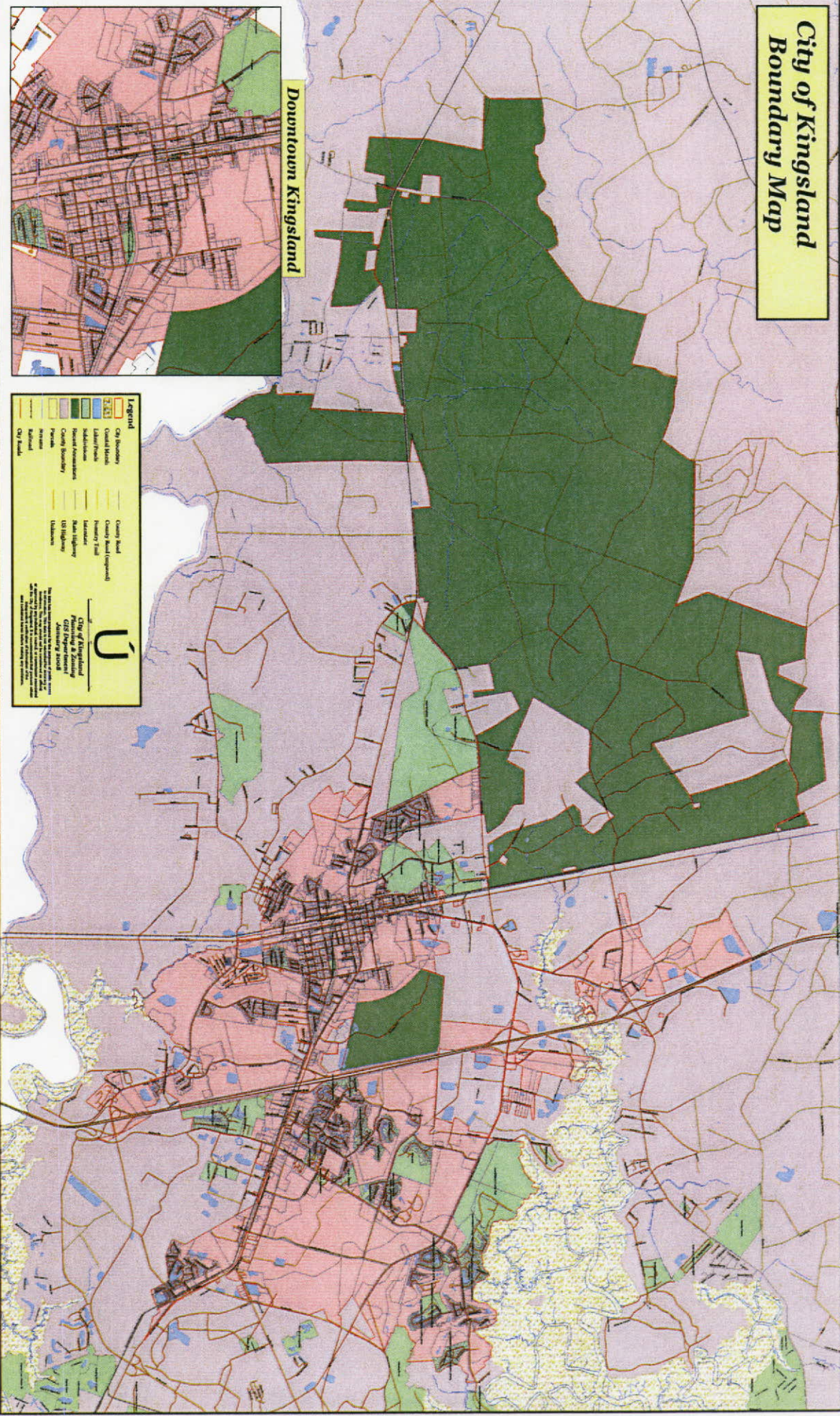
Legend

 Kingsland City Limits



Building Inspections

City of Kingsland Boundary Map



Downtown Kingsland

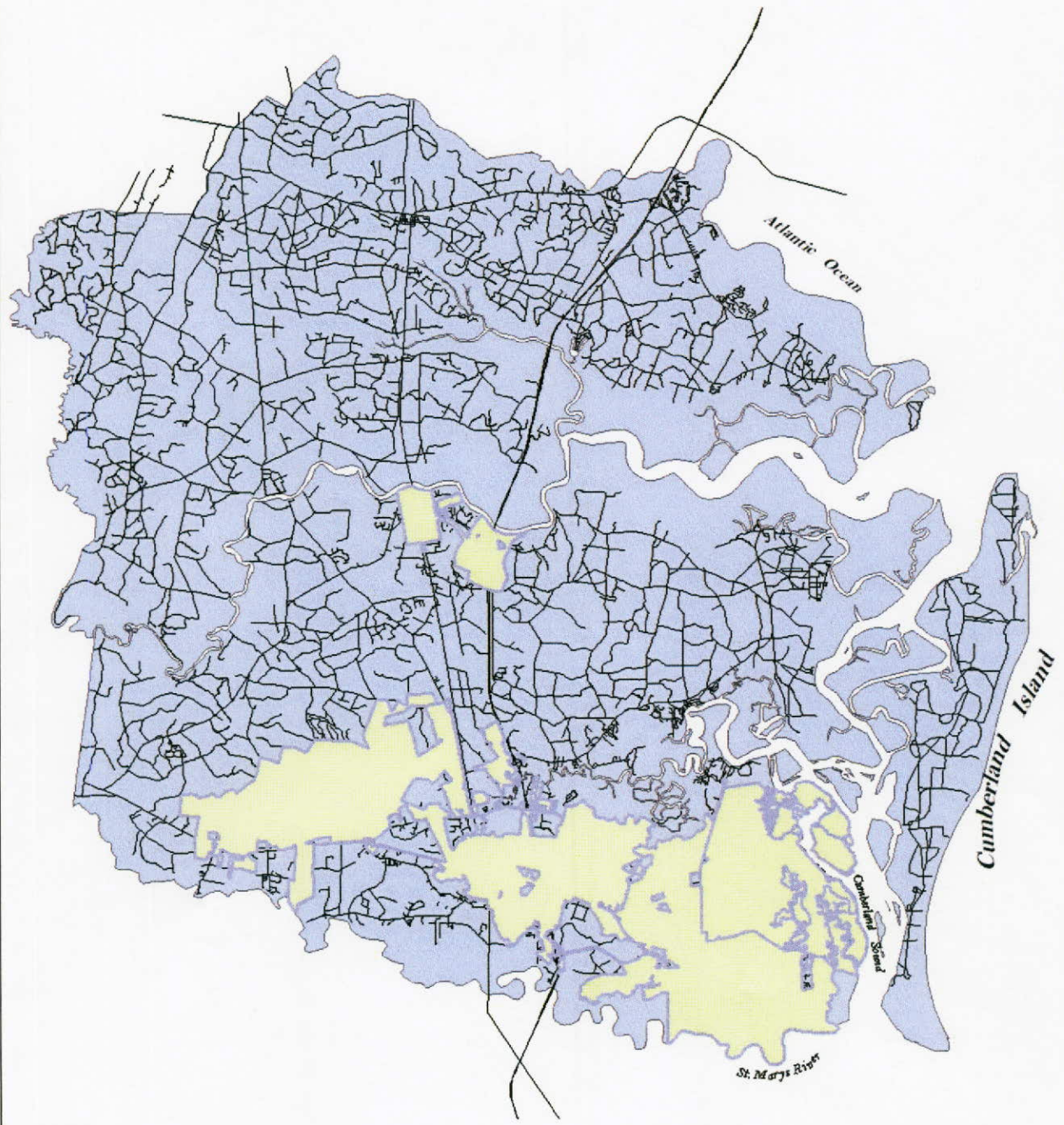
Legend

City Boundary	County Road
Central District	County Road (Impervious)
Urban Parks	Primary Road
Subdivisions	Interstate
Forest Reservations	Main Highway
Parks	US Highway
City Boundary	Tollroad
Airports	Utilities
Old Roads	

City of Kingsland
Planning & Zoning
Advertising Staff


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Map Date: 10/2010
Map Scale: 1" = 1000'
Map Projection: NAD 83
Map Source: Aerial Photography, GIS Data, and Public Works Department

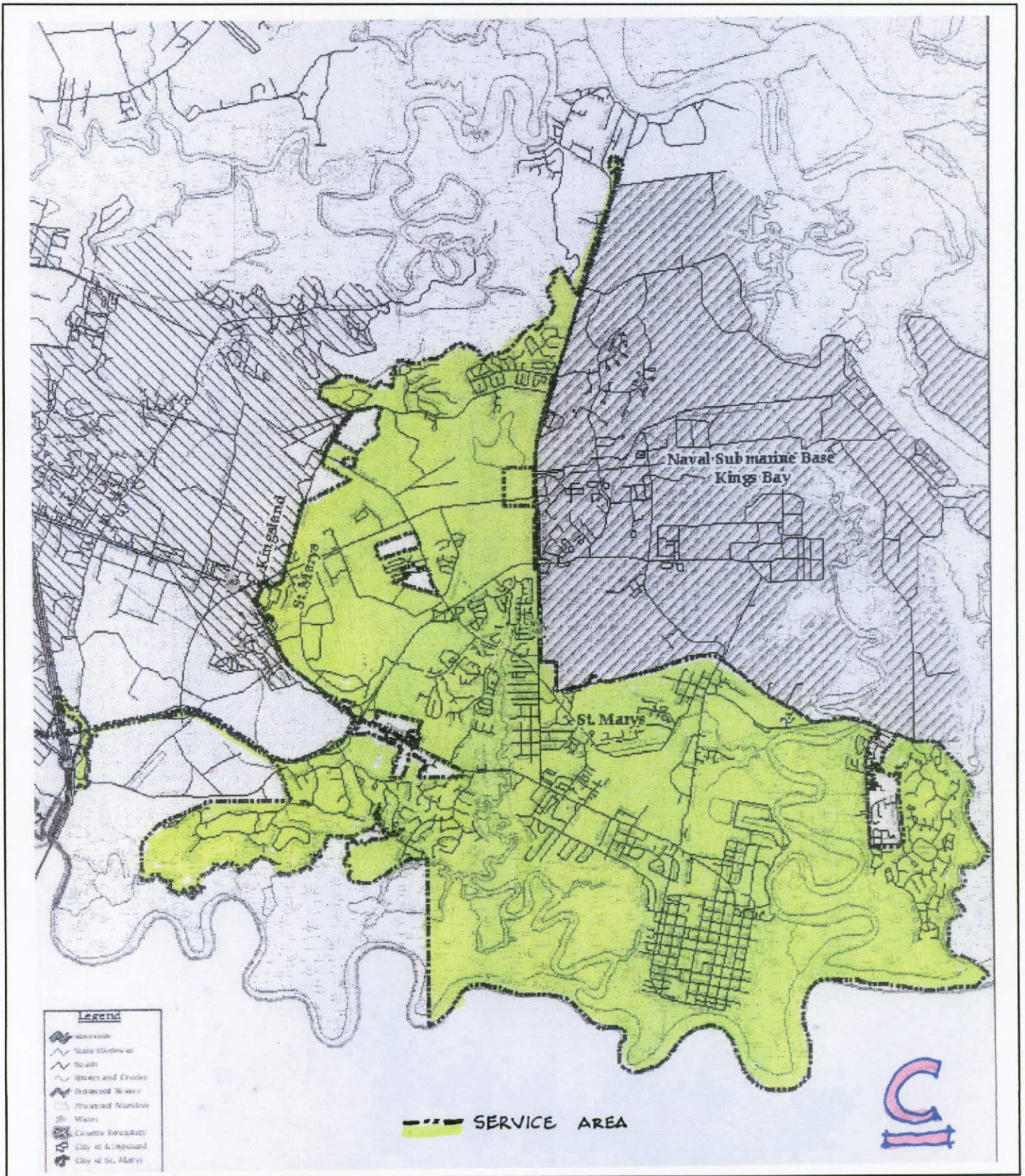


Camden County, Georgia

Legend

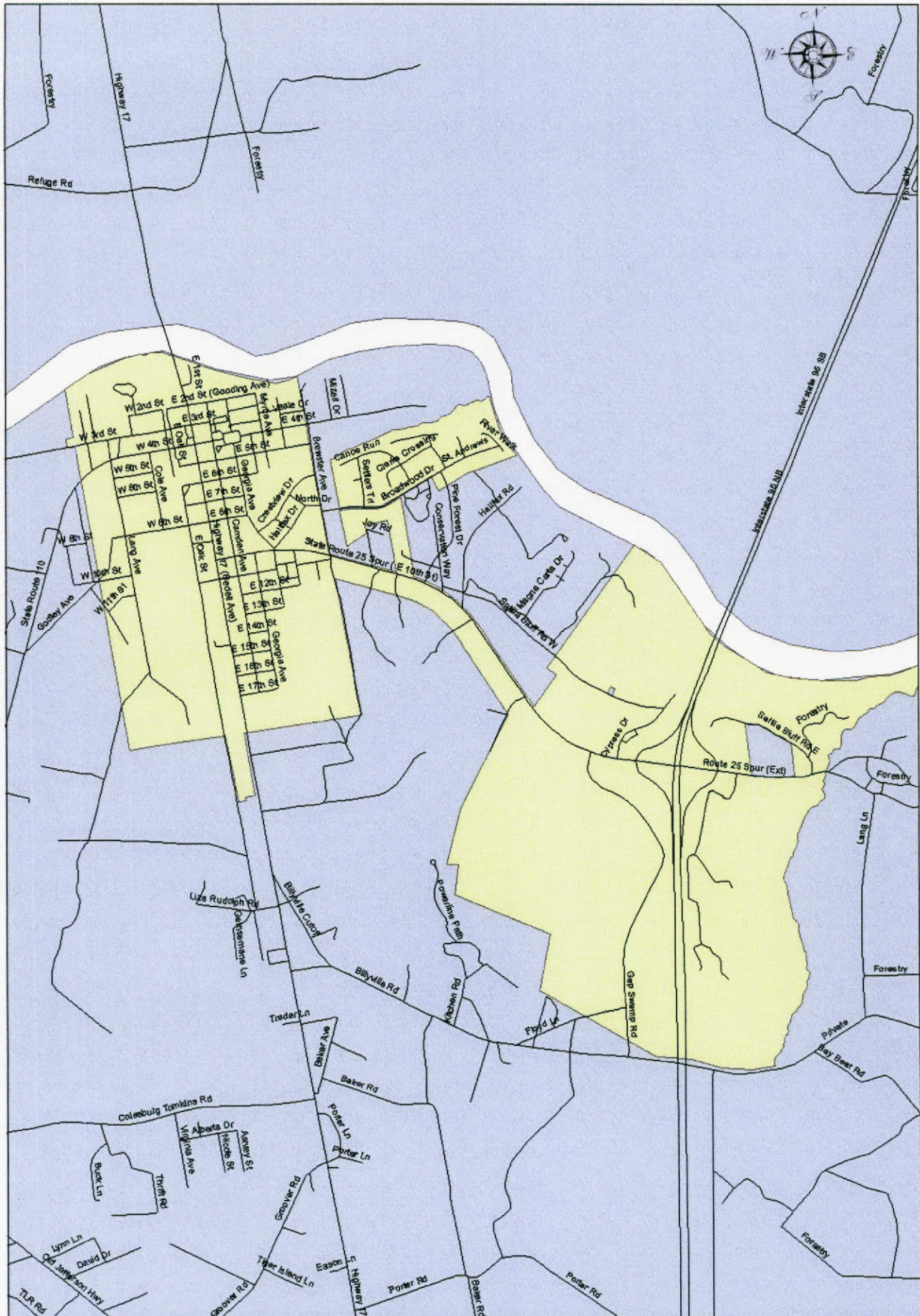
 citylimits





CITY OF ST. MARYS MAP C

Dashed Black Line is Service Delivery Area for Services covered by this Map.



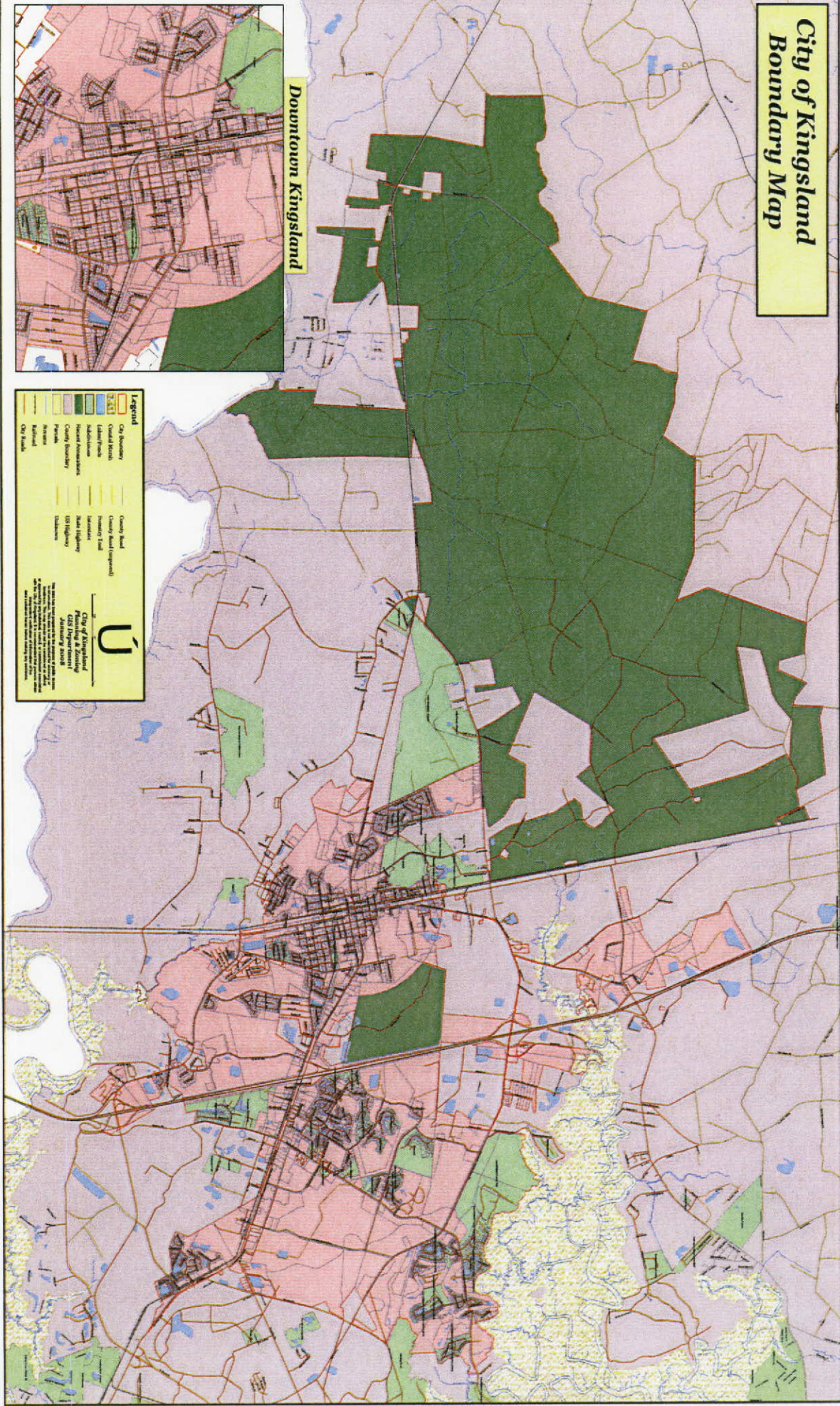
City of Woodbine, Georgia



Prepared By:
 Camden County Board of Commissioners
 C&D Department
 12/16

Building Permits

City of Kingsland Boundary Map



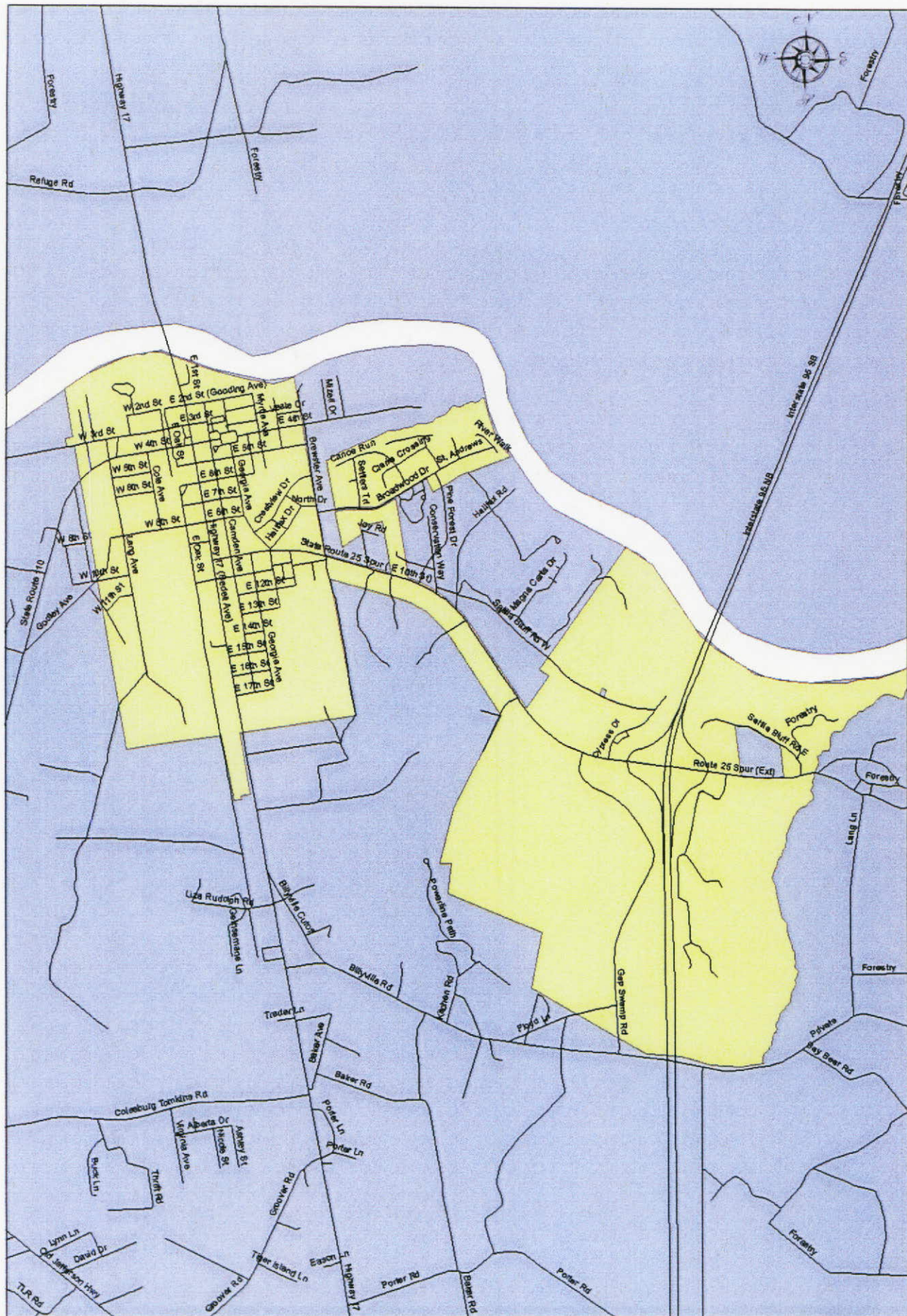
Downtown Kingsland

Legend

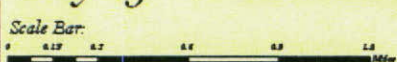
	City Boundary		County Road (improvd)
	Central Parks		Interstate Road
	Local Parks		State Highway
	Subdivisions		US Highway
	Neighborhoods		Waterways
	County Boundary		Utilities
	Parks		Other
	Arterial		
	Residential		
	City Road		

**City of Kingsland
Planning & Zoning
Administration 2018**

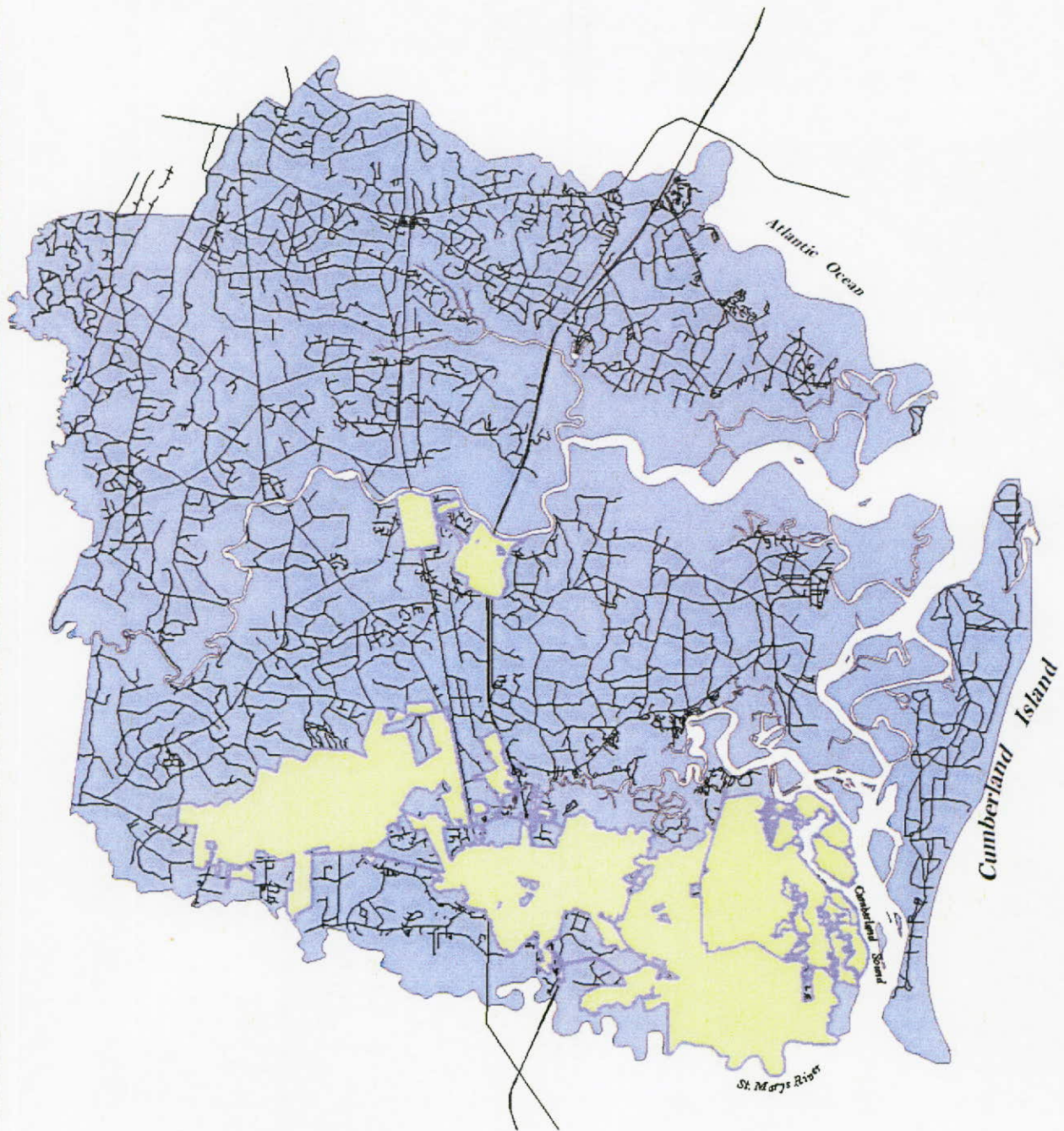
Map prepared by the Planning & Zoning Administration. The map is for informational purposes only and does not constitute a contract or warranty of any kind. The City of Kingsland is not responsible for any errors or omissions on this map. The City of Kingsland is not responsible for any damages or losses resulting from the use of this map.



City of Woodbine, Georgia




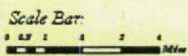
Prepared by:
 Camden County Board of Commissioners
 GIS Department
 10/10



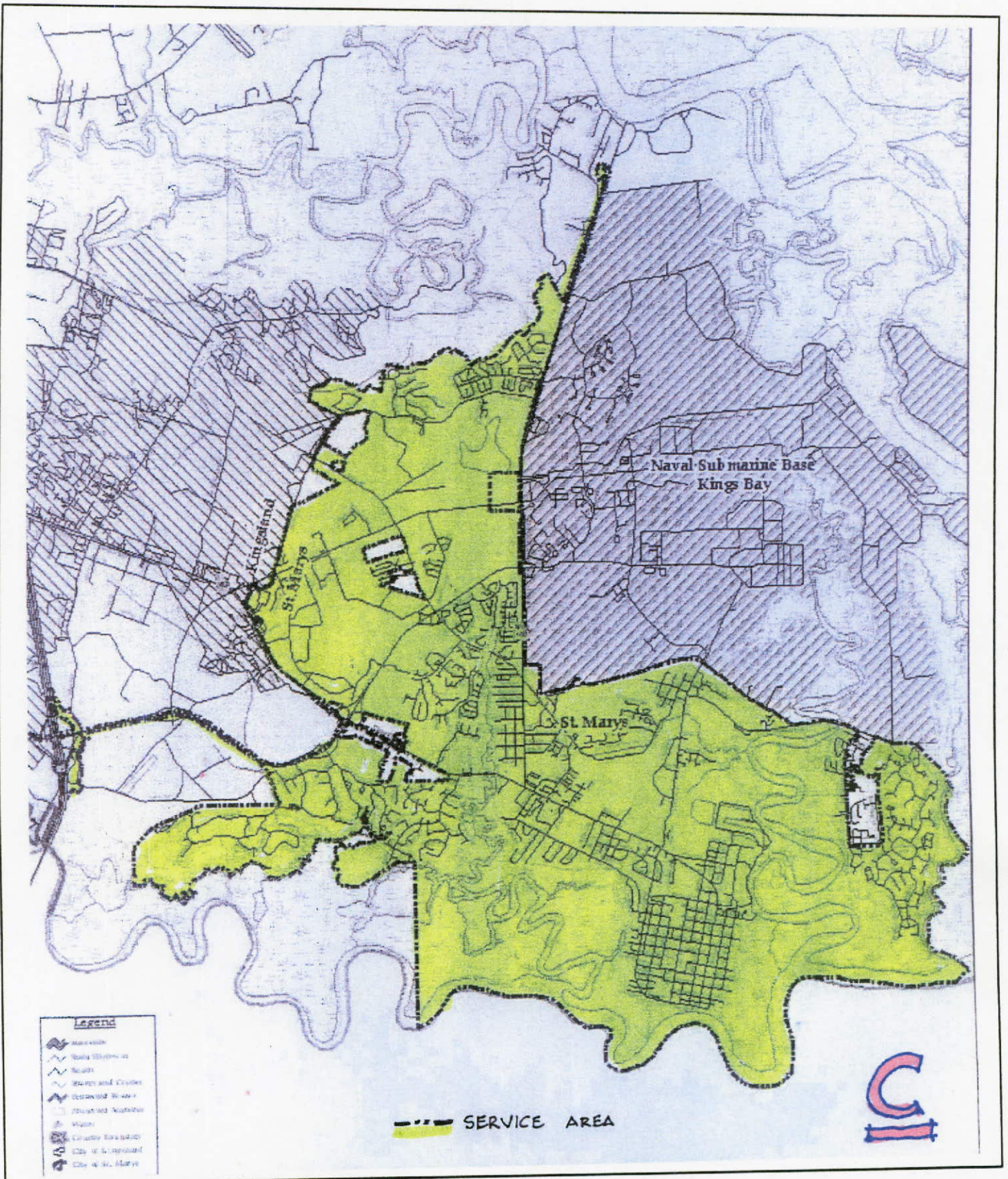
Camden County, Georgia

Legend

 city limits



Prepared by
Camden County Board of Commissioners
GIS Department
12/12

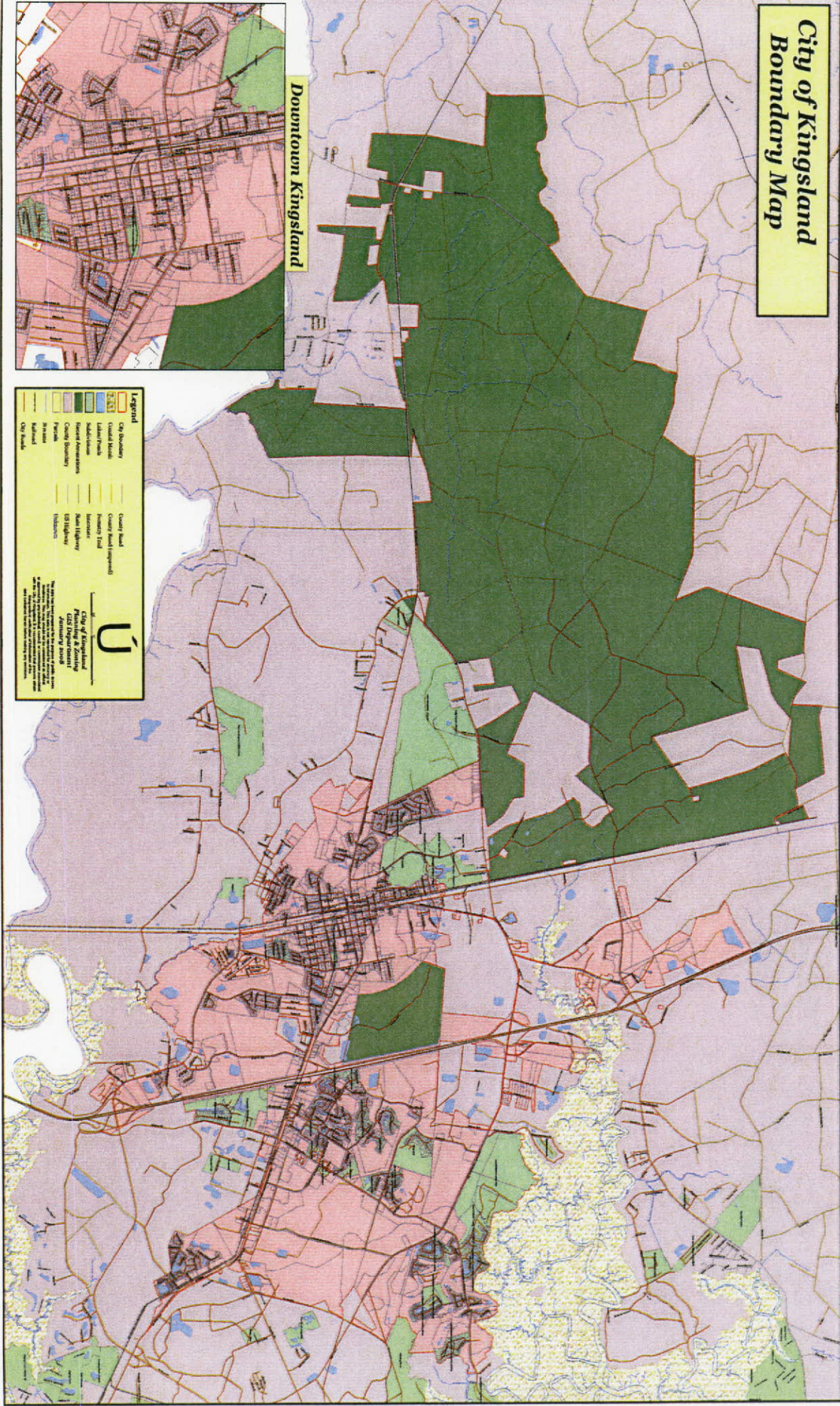


CITY OF ST. MARYS MAP C

Dashed Black Line is Service Delivery Area for Services covered by this Map.

Code Enforcement

City of Kingsland Boundary Map



Downtown Kingsland

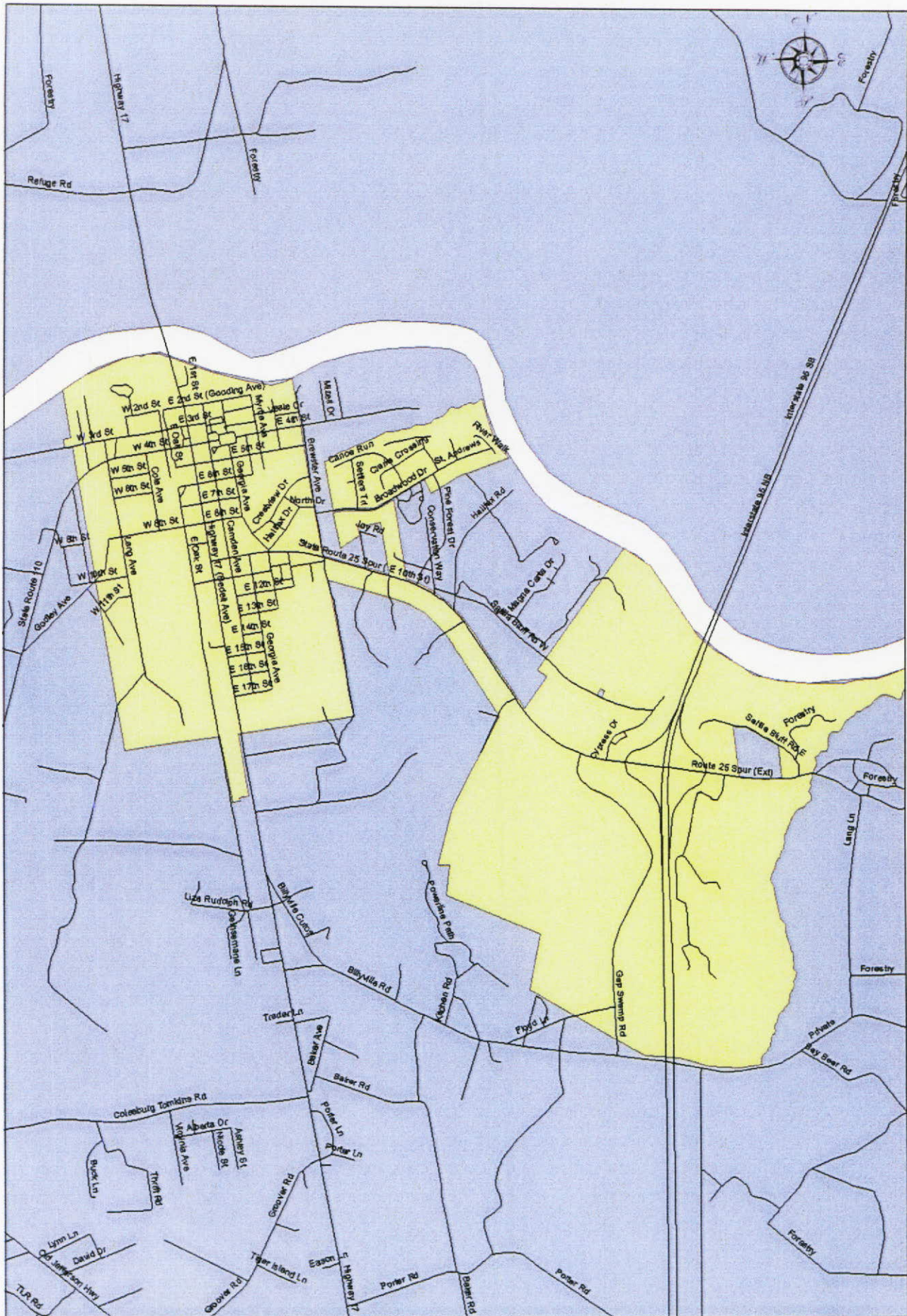
Legend

	City Boundary		County Road (Impervious)
	County Road		Interstate
	County Road (Impervious)		State Highway
	Industrial Parks		US Highway
	Industrial		Utilities
	Residential		
	City Boundary		
	Water		
	Forest		
	Other		

**City of Kingsland
Planning & Zoning
Joint Impact Study**

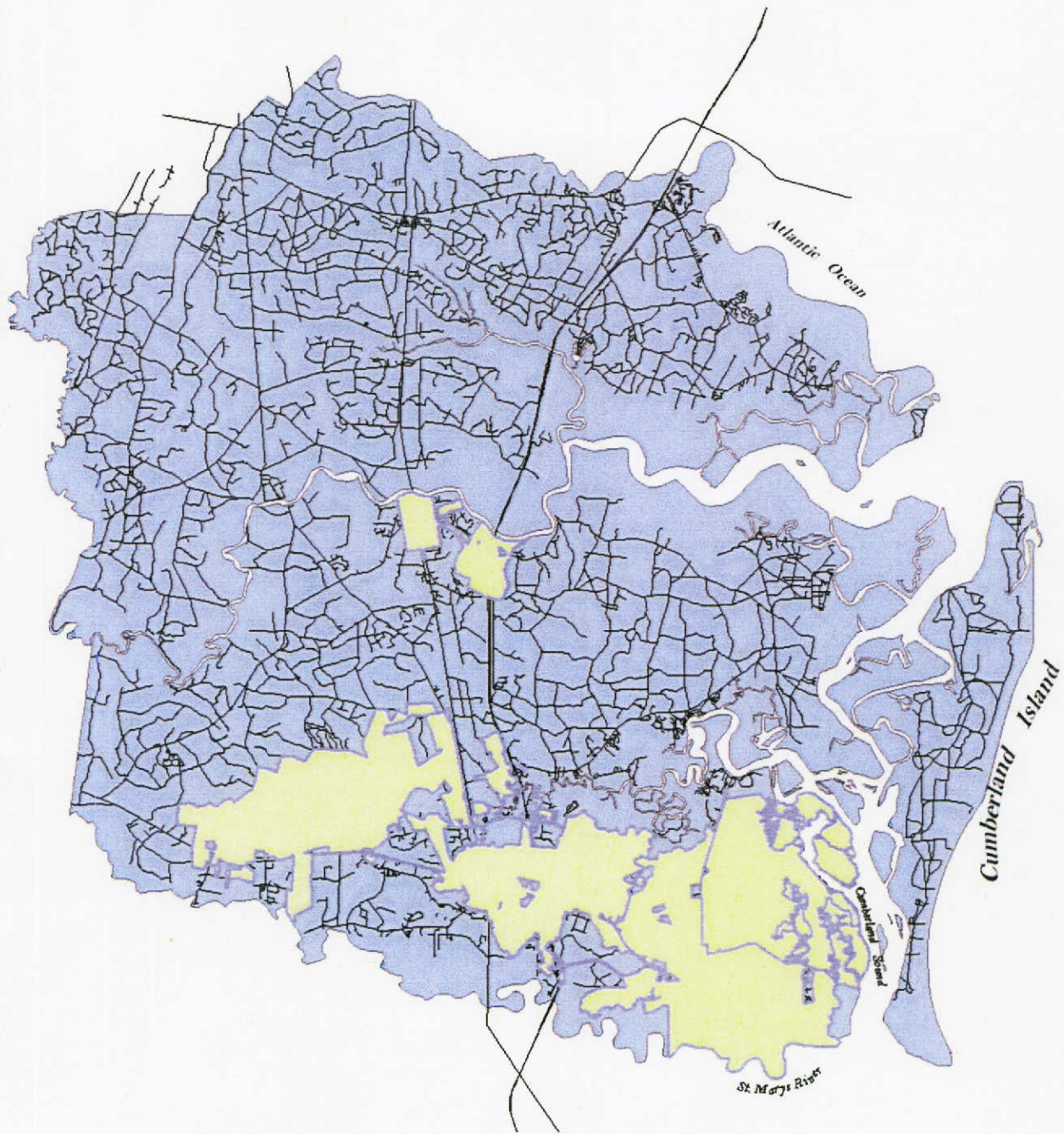
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City of Woodbine, Georgia





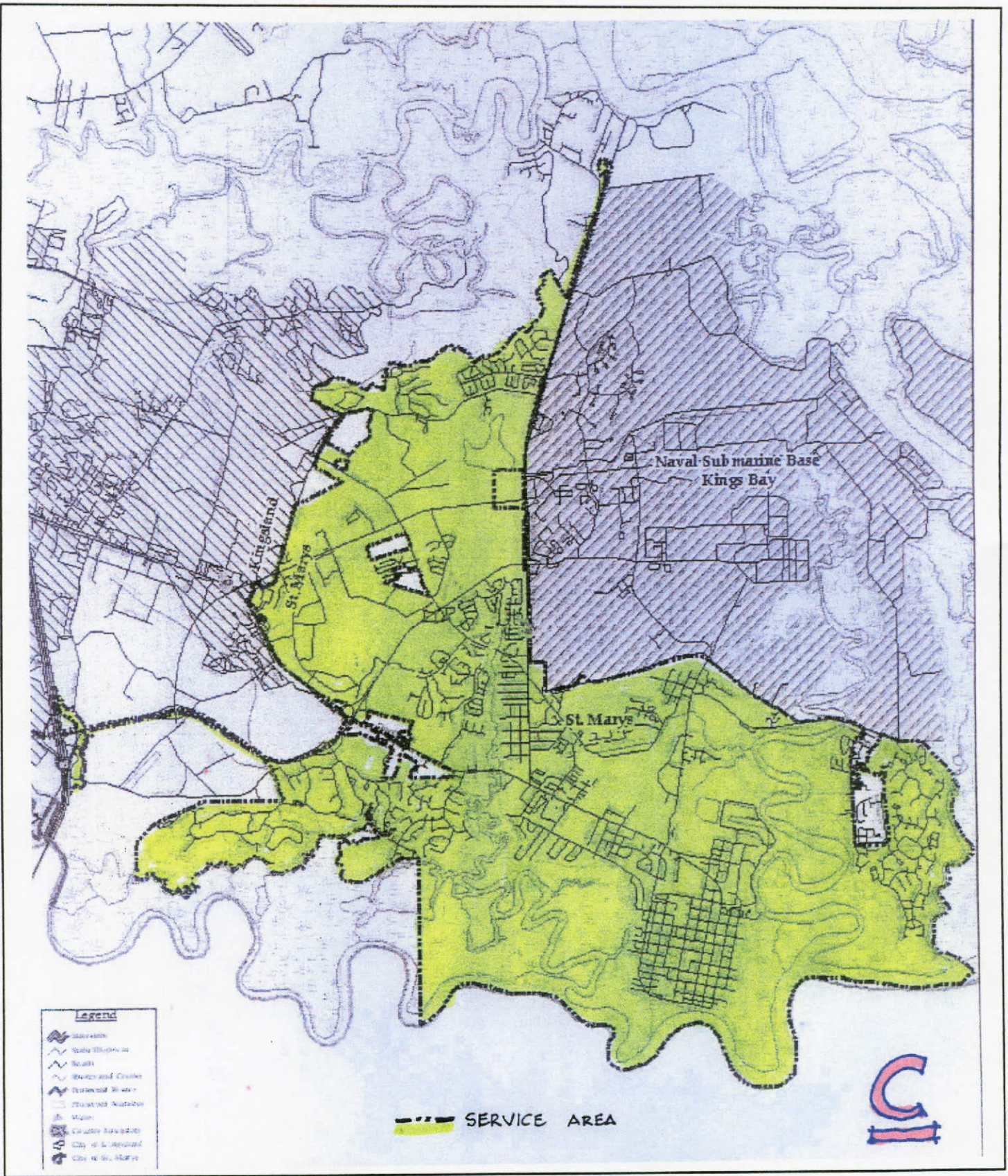
Camden County, Georgia

Legend

 city limits



Prepared by
Camden County Board of Commissioners
GIS Department
12/12

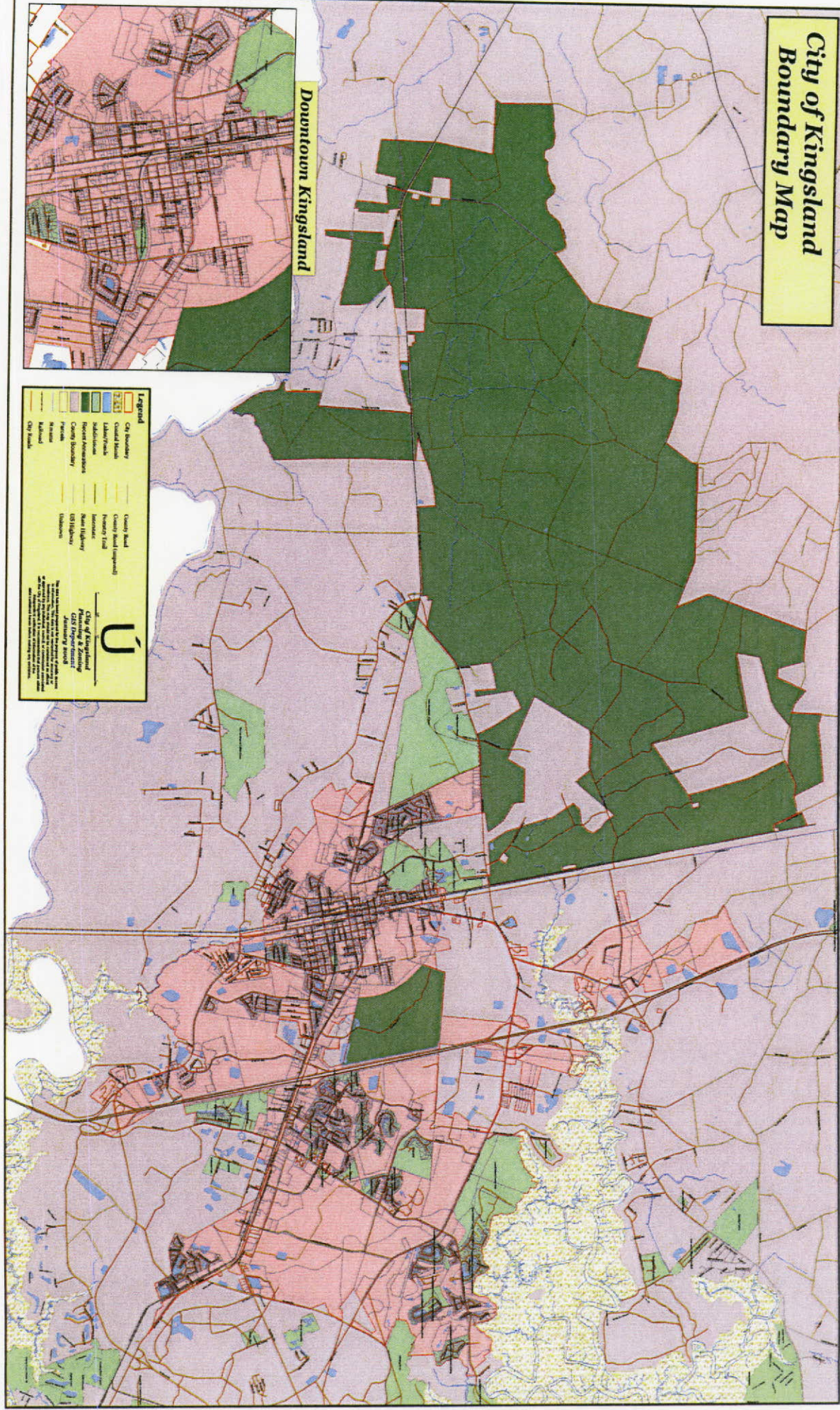
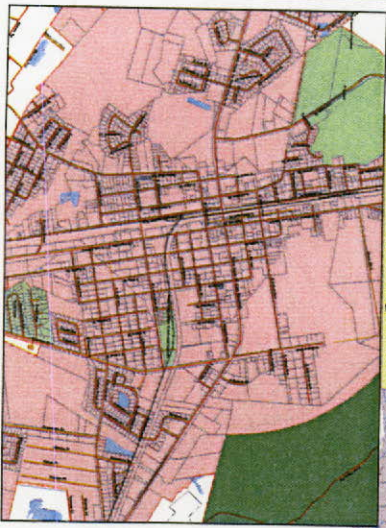


CITY OF ST. MARYS MAP C

Dashed Black Line is Service Delivery Area for Services covered by this Map.

Development Authority

City of Kingsland Boundary Map



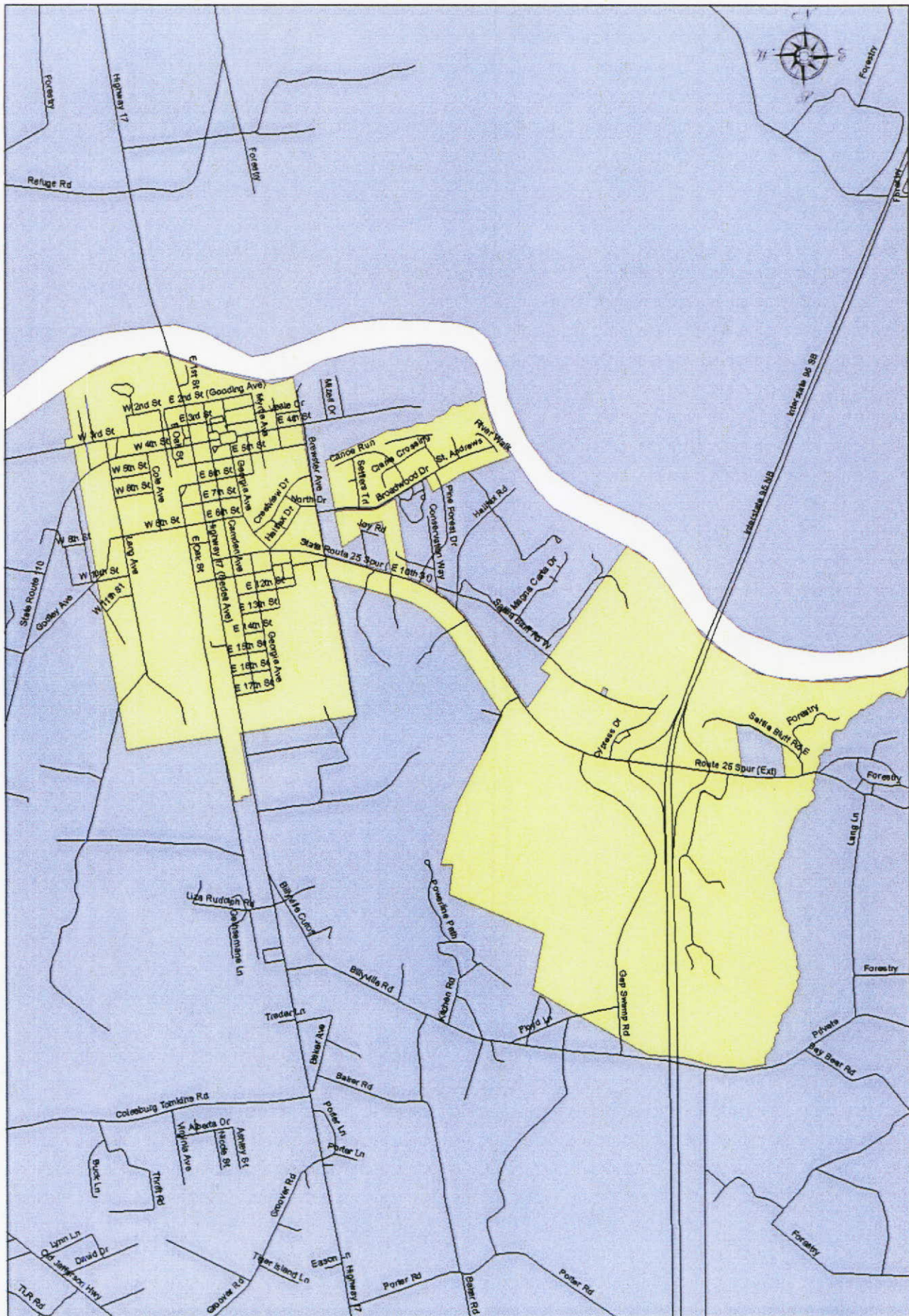
Legend

	City Boundary		County Road
	Central Business District/Trade		County Road (improved)
	Industrial		County Road
	Medium Density Residential		Historic Trail
	High Density Residential		Interstate
	City Boundary		State Highway
	City Boundary		US Highway
	Water		Interstate
	City Boundary		Interstate

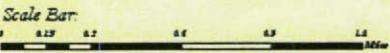
City of Kingsland
Planning & Zoning
City Manager

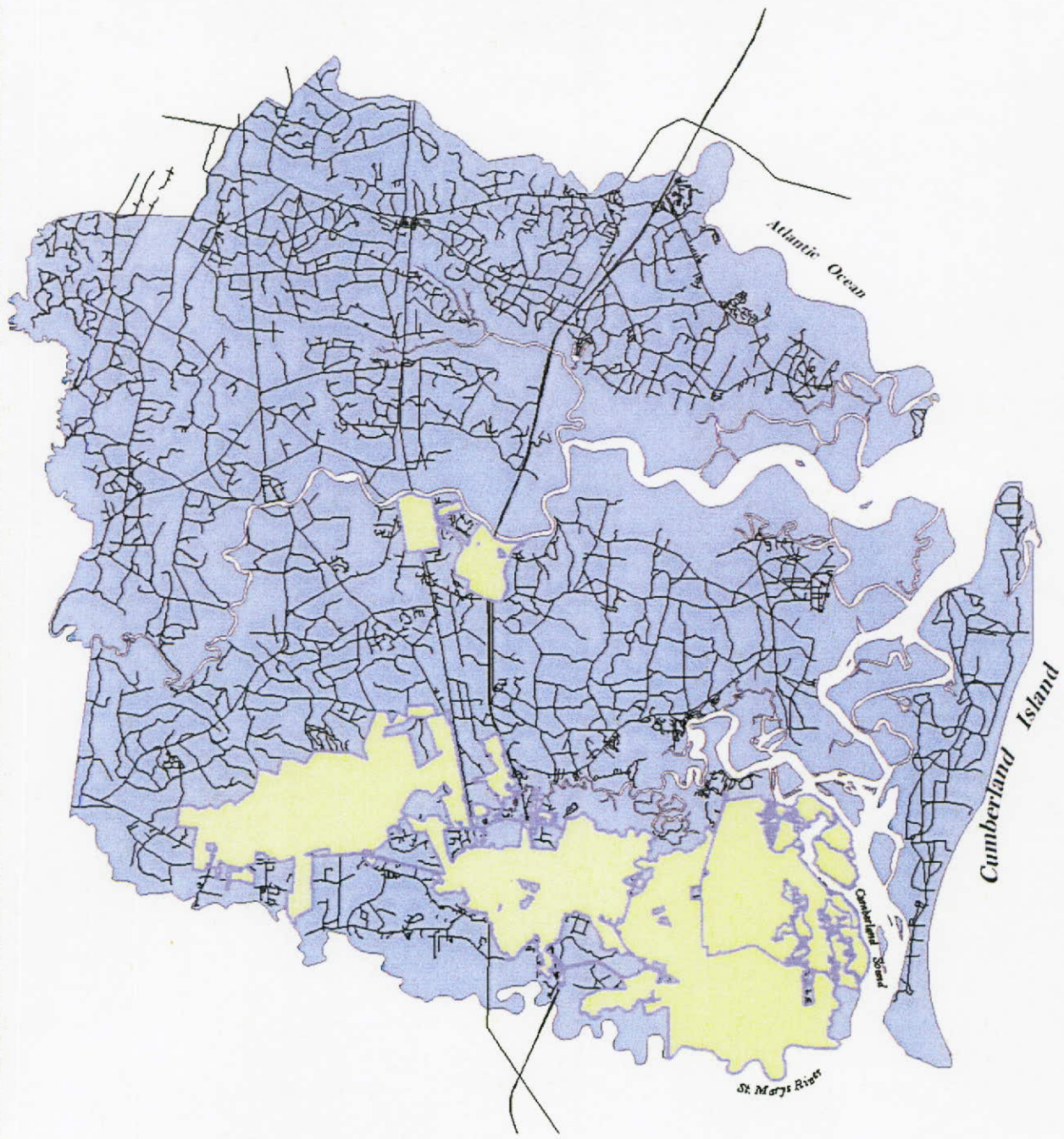
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This map was prepared by the Planning & Zoning Department of the City of Kingsland, Georgia. It is intended to provide a general overview of the City's boundaries and land use zones. It is not intended to be used for legal purposes. For more information, please contact the Planning & Zoning Department at (770) 932-1234.




City of Woodbine, Georgia

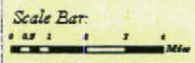




Camden County, Georgia

Legend

 citylimits




1999



Camden County, Georgia

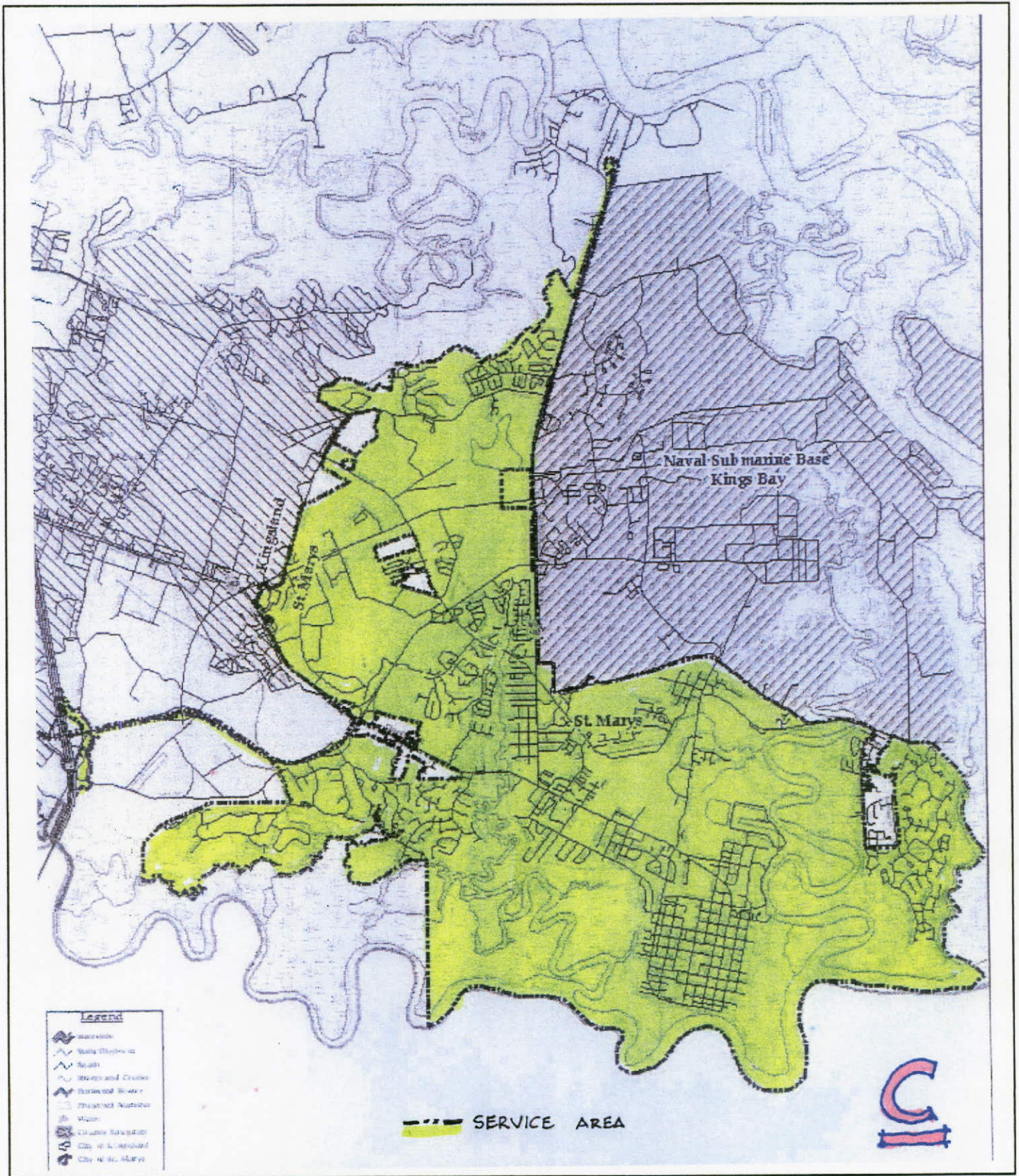


Legend

 citylimits



Prepared by:
Camden County Board of Commissioners
GIS Department
10/10

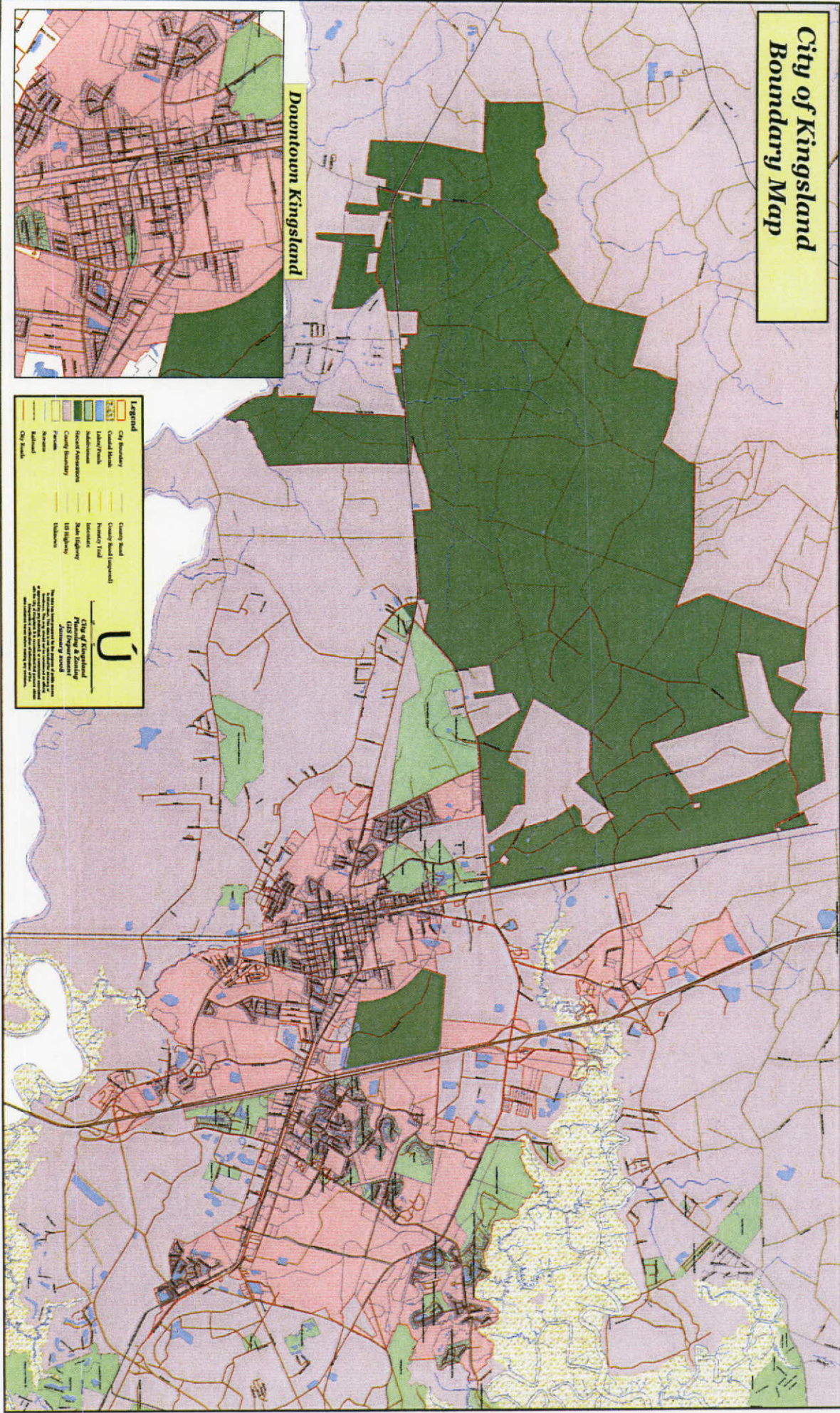


CITY OF ST. MARYS MAP C

Dashed Black Line is Service Delivery Area for Services covered by this Map.

EMS

City of Kingsland Boundary Map



Downtown Kingsland

Legend

	City Boundary		County Road (improved)
	Coastal Strips		County Road
	Lake/Park		Interstate
	Subdivision		State Highway
	Special Assessment		US Highway
	City Boundary		Water
	Proration		Wetlands
	Proration		Wetlands
	Proration		Wetlands
	Proration		Wetlands
	Proration		Wetlands
	Proration		Wetlands

**City of Kingsland
Planning & Zoning
GIS Department**

The City of Kingsland is a member of the Georgia Association of Municipalities (GAM). The City of Kingsland is a member of the Georgia Association of Municipalities (GAM). The City of Kingsland is a member of the Georgia Association of Municipalities (GAM).



Camden County, Georgia



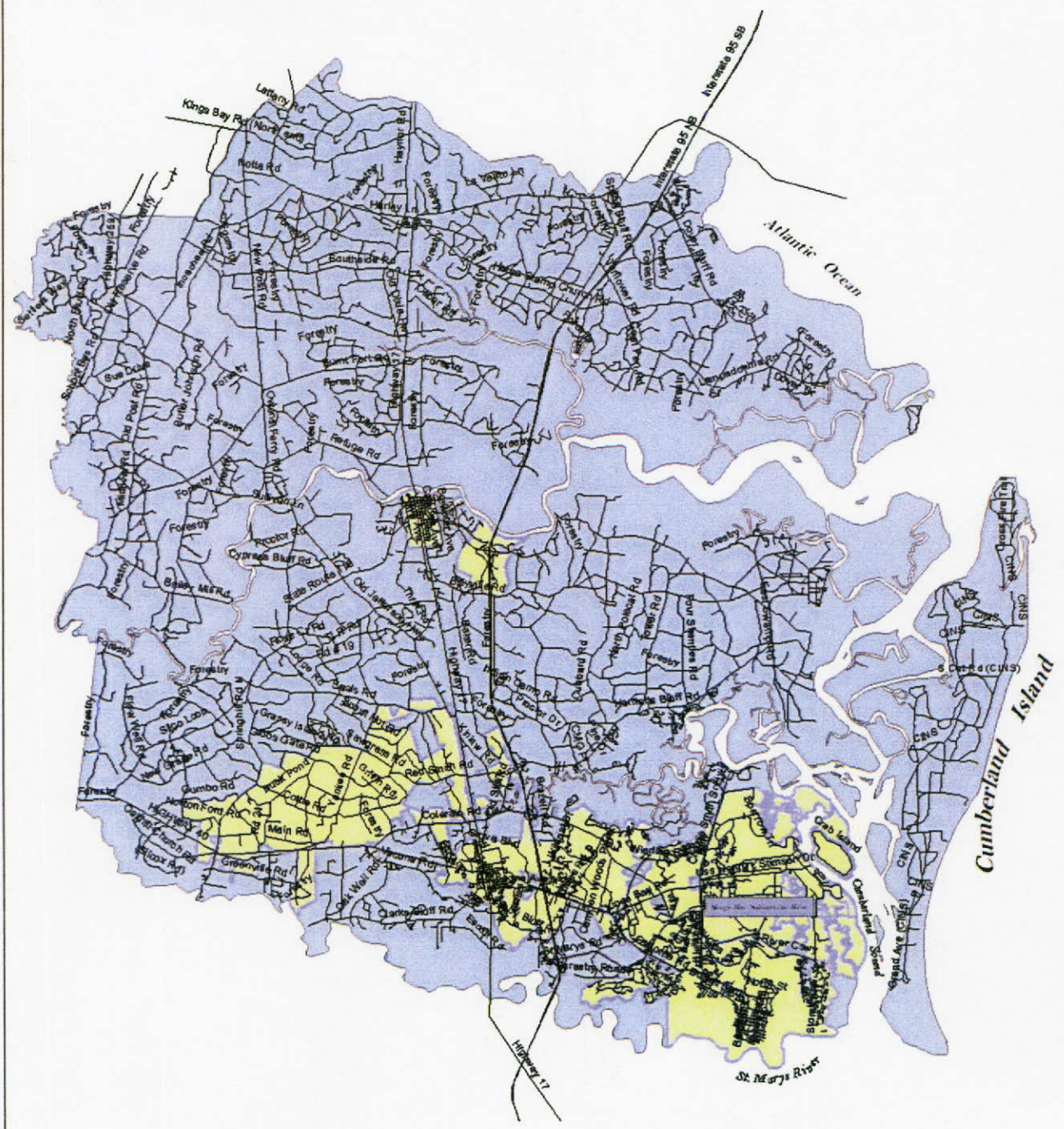
Legend

citylimits

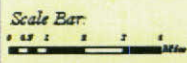


Prepared by
Camden County Board of Commissioners
GIS Department
12/12

Library



Camden County, Georgia

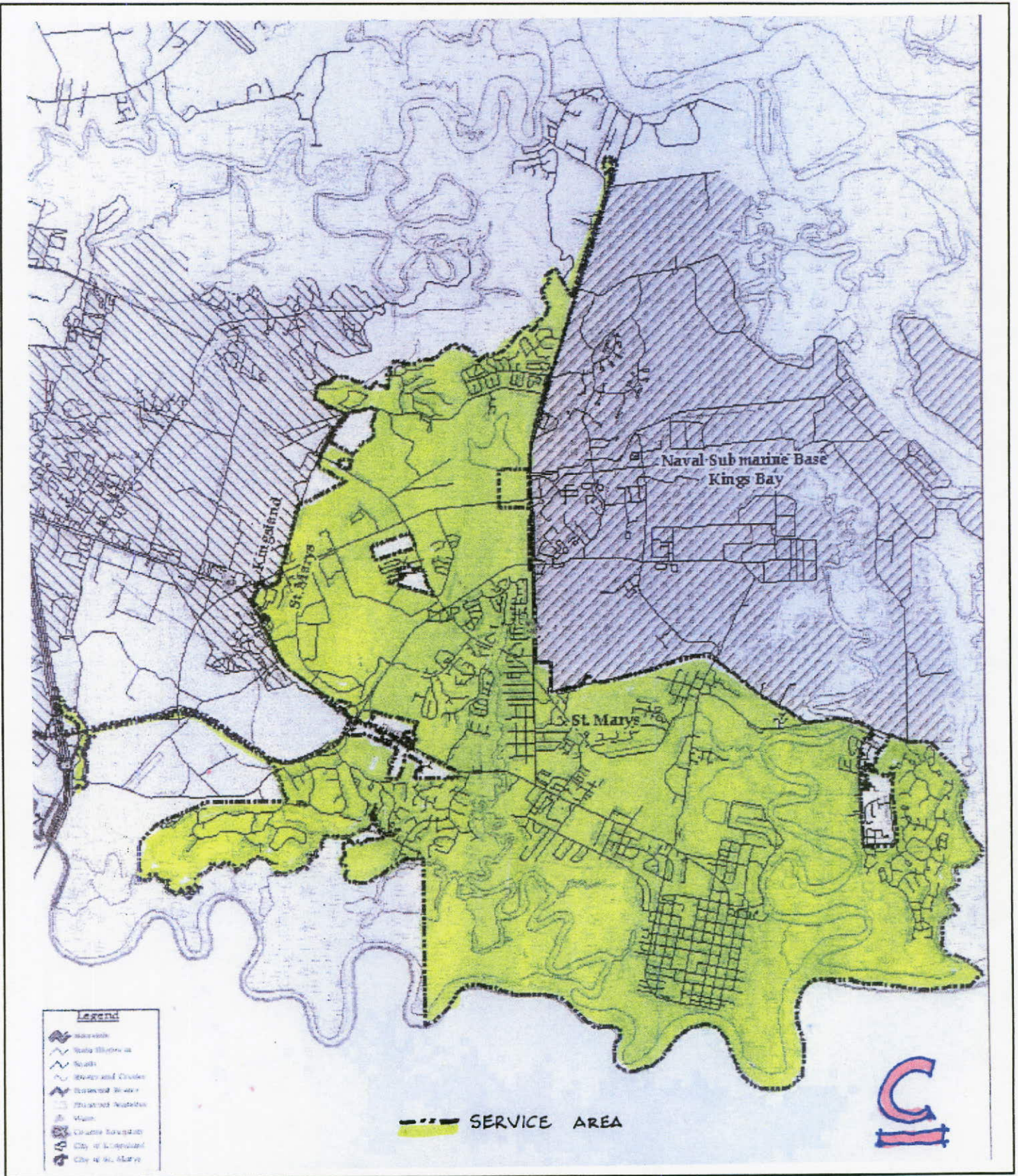


Legend

citylimits



Prepared By:
Camden County Board of Commissioners
GIS Department
12/12

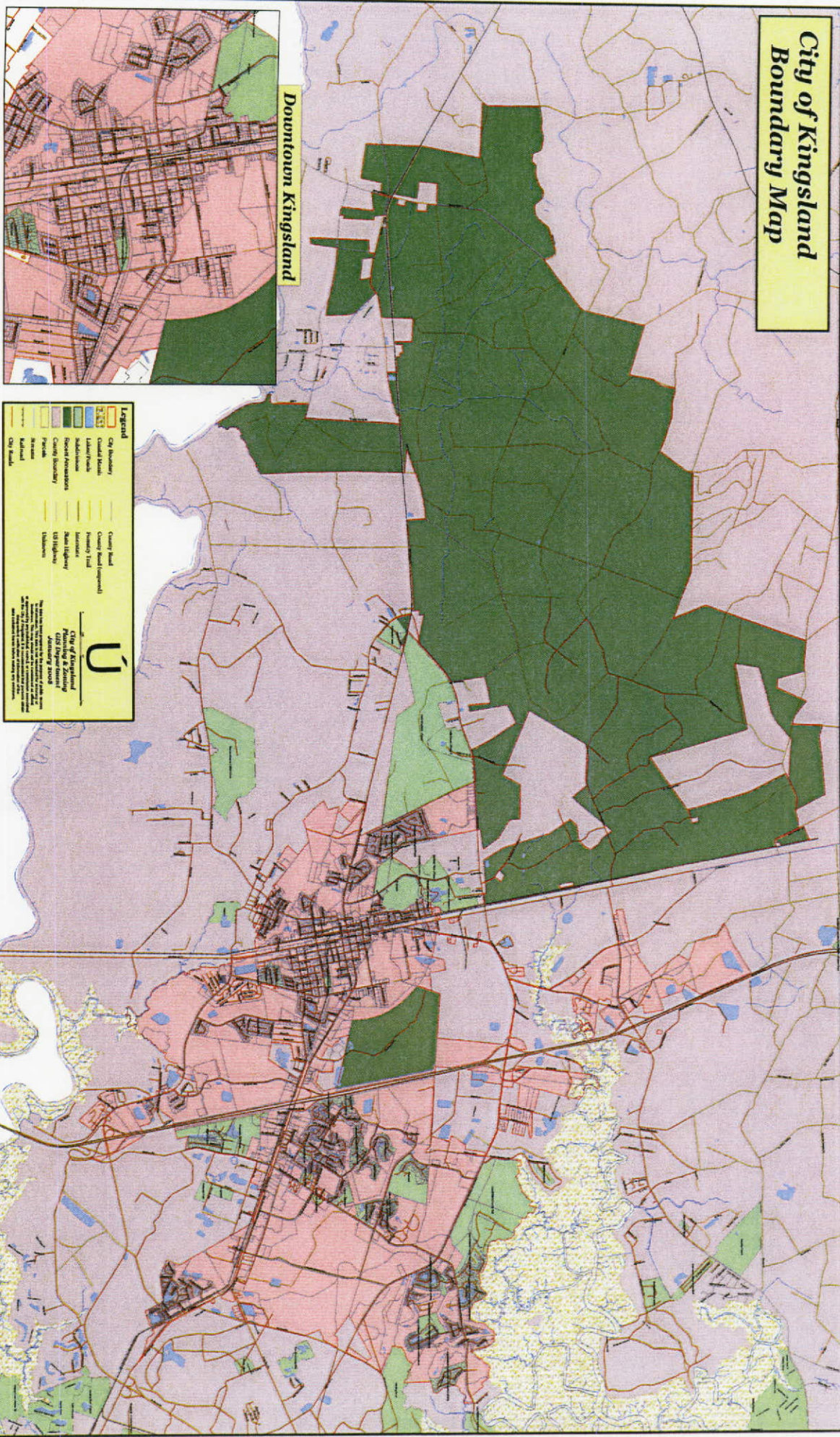


CITY OF ST. MARYS MAP C

Dashed Black Line is Service Delivery Area for Services covered by this Map.

Police/Sheriff Patrol

City of Kingsland Boundary Map



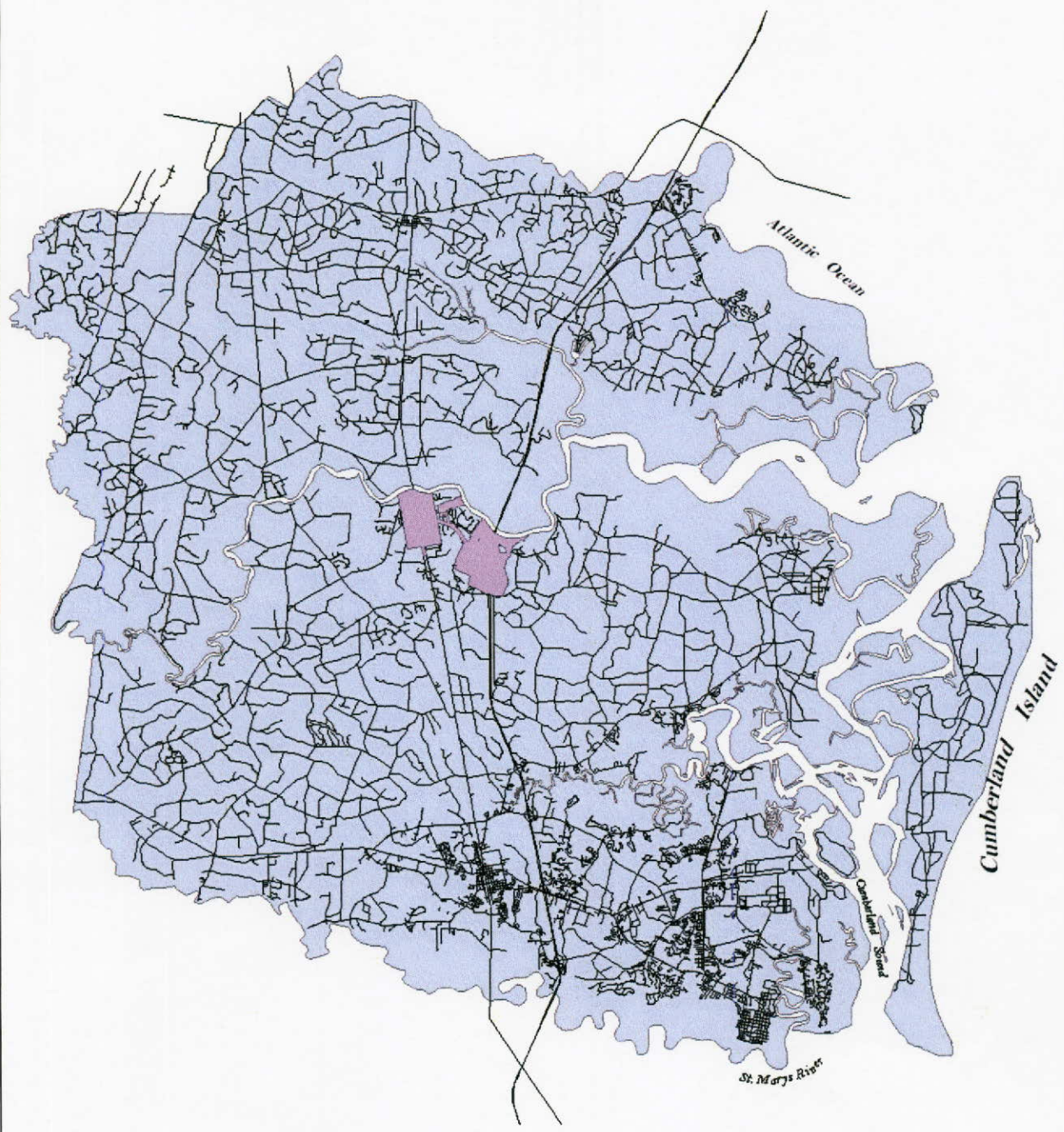
Downtown Kingsland

Legend

	City Boundary		County Road (unimproved)
	Coastal Wetlands		Primary Road
	Marsh/Fresh Water Wetlands		Interstate
	Shrub Wetlands		State Highway
	Special Recreational Areas		US Highway
	City Boundary		Tributaries
	Private		
	Residential		
	Commercial		
	City Parks		


City of Kingsland
Planning & Zoning
1225 Regent Street
Kingsland, GA 31548
912.238.1234
www.kingslandga.gov

Scale: 1 inch = 1 mile



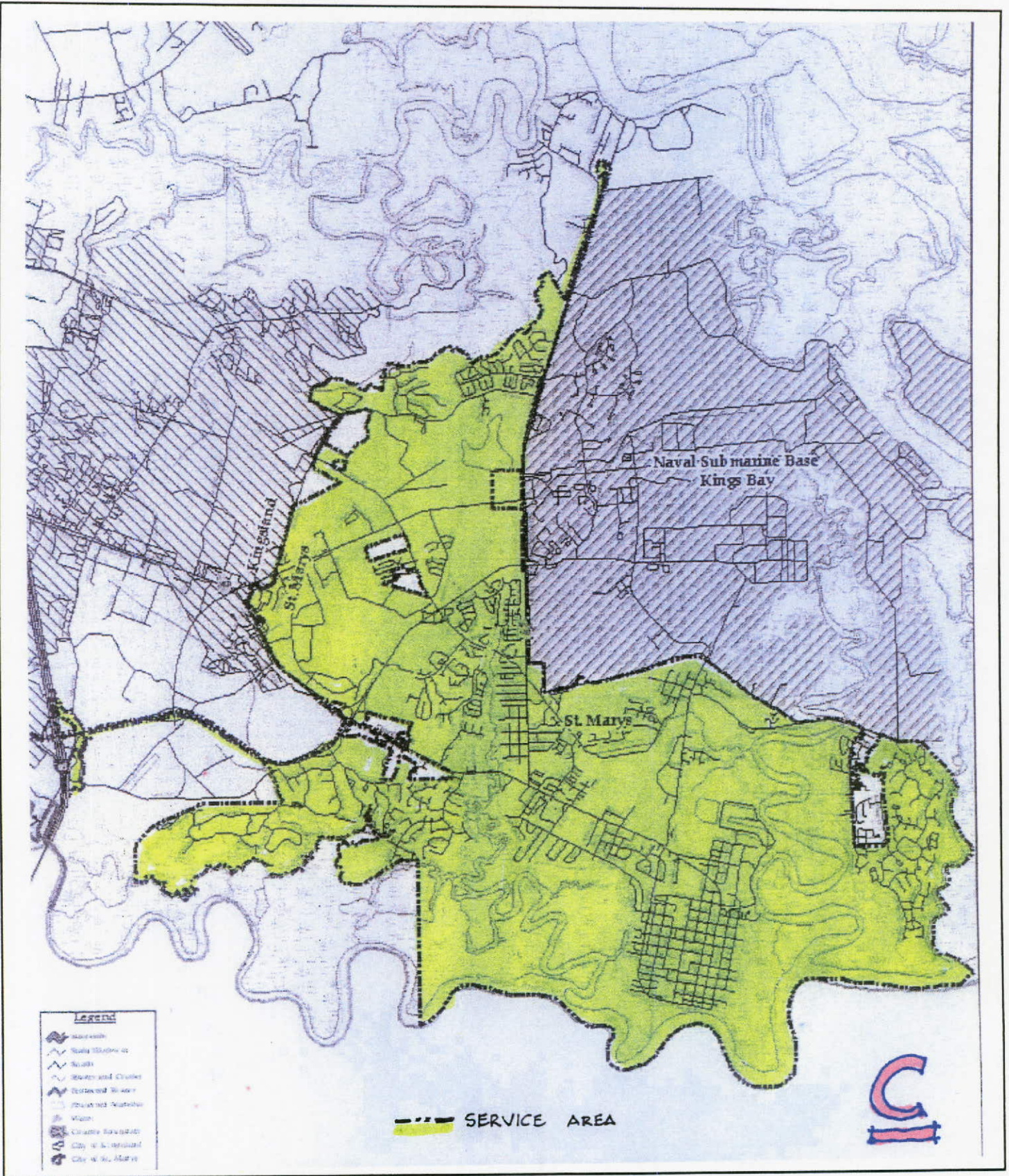
Camden County, Georgia

Legend

 Woodbine City Limits



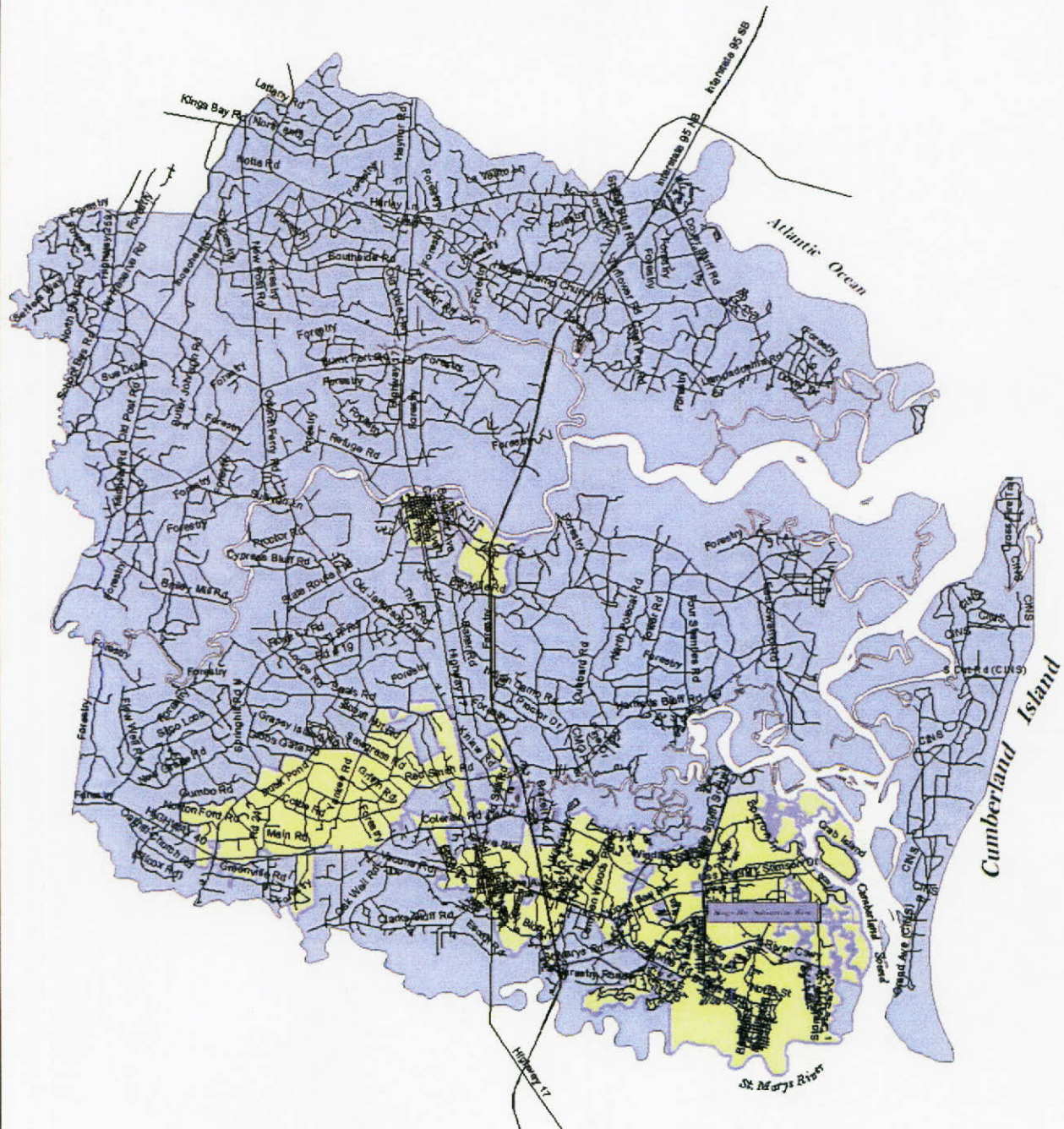
Prepared By
Camden County Board of Commissioners
GIS Department
10/11



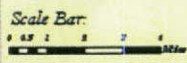
CITY OF ST. MARYS MAP C

Dashed Black Line is Service Delivery Area for Services covered by this Map.


Senior Citizens Services



Camden County, Georgia

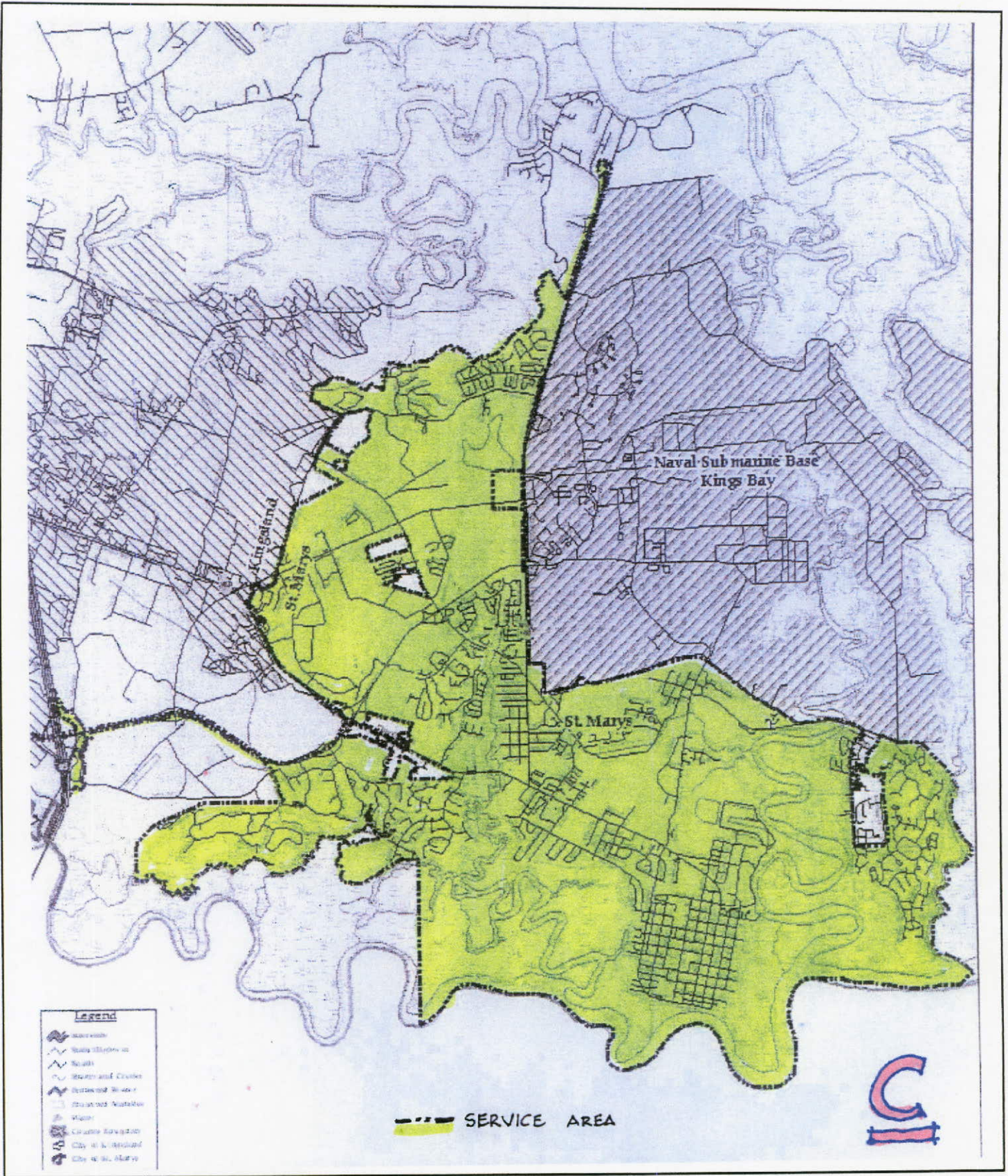


Legend

 citylimits



Prepared By
Camden County Board of Commissioners
GIS Department
2/12

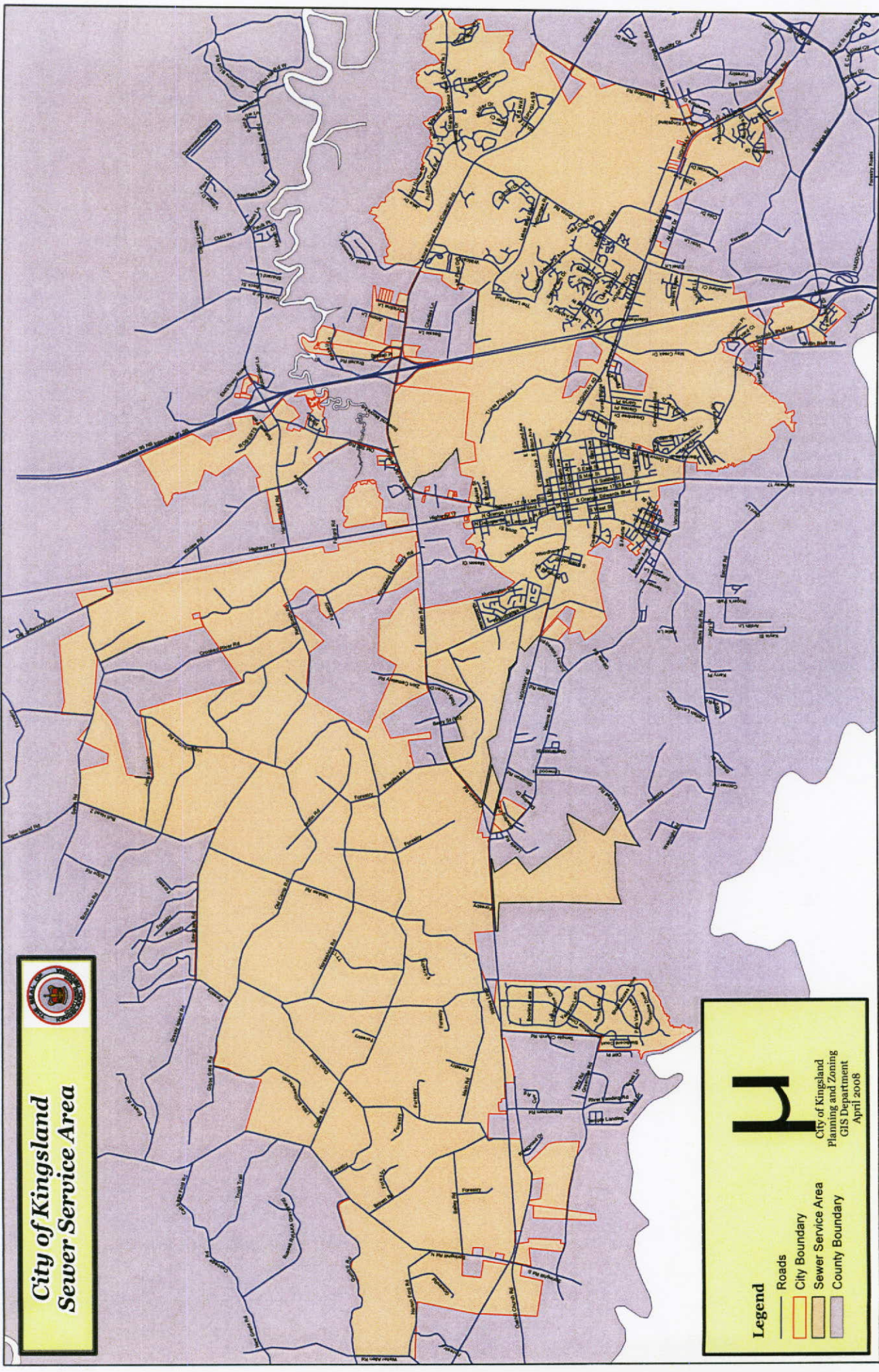


CITY OF ST. MARYS MAP C

Dashed Black Line is Service Delivery Area for Services covered by this Map.

Sewer

City of Kingsland Sewer Service Area



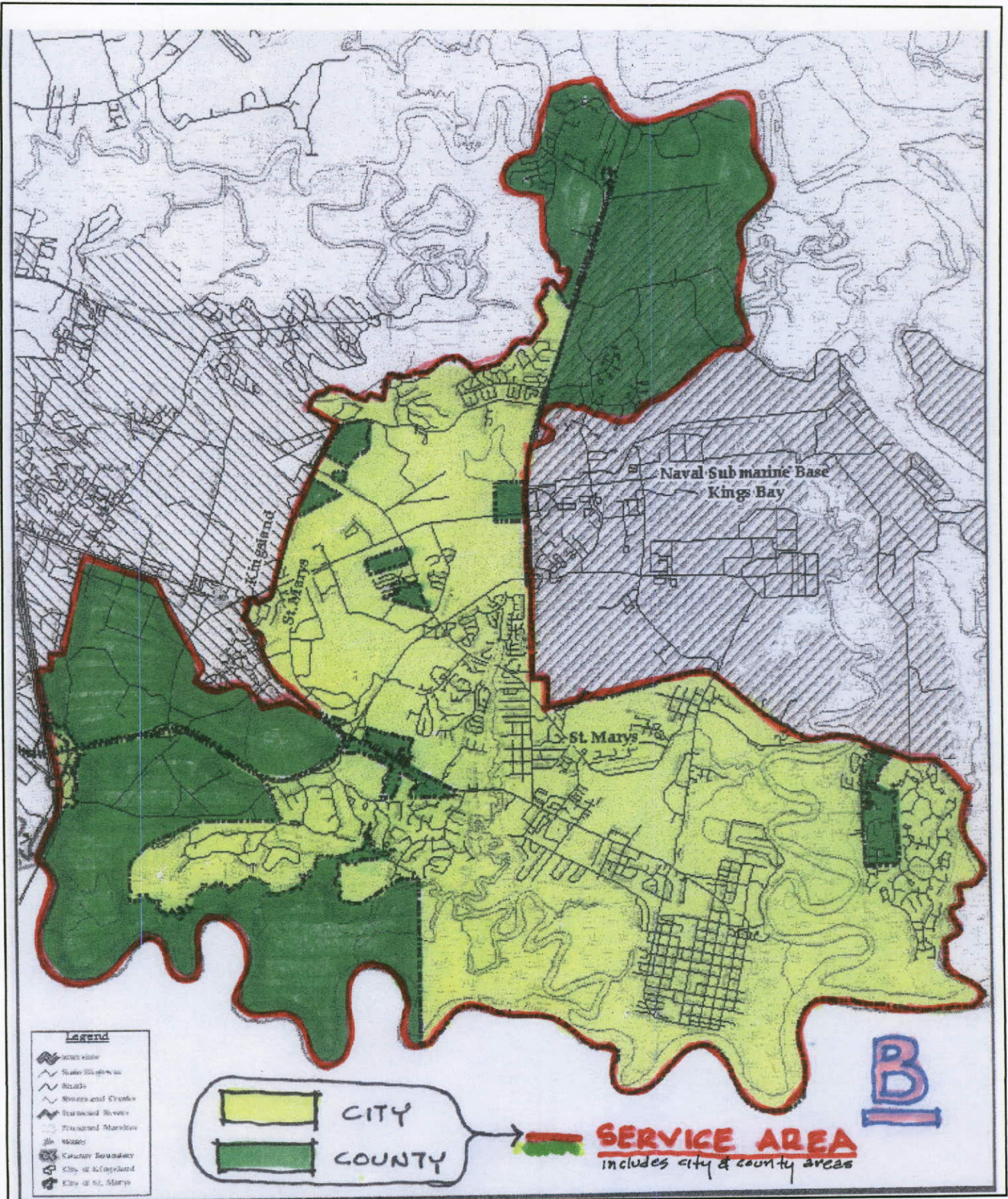
Legend

- Roads
- City Boundary
- Sewer Service Area
- County Boundary

City of Kingsland
Planning and Zoning
GIS Department
April 2008

Water

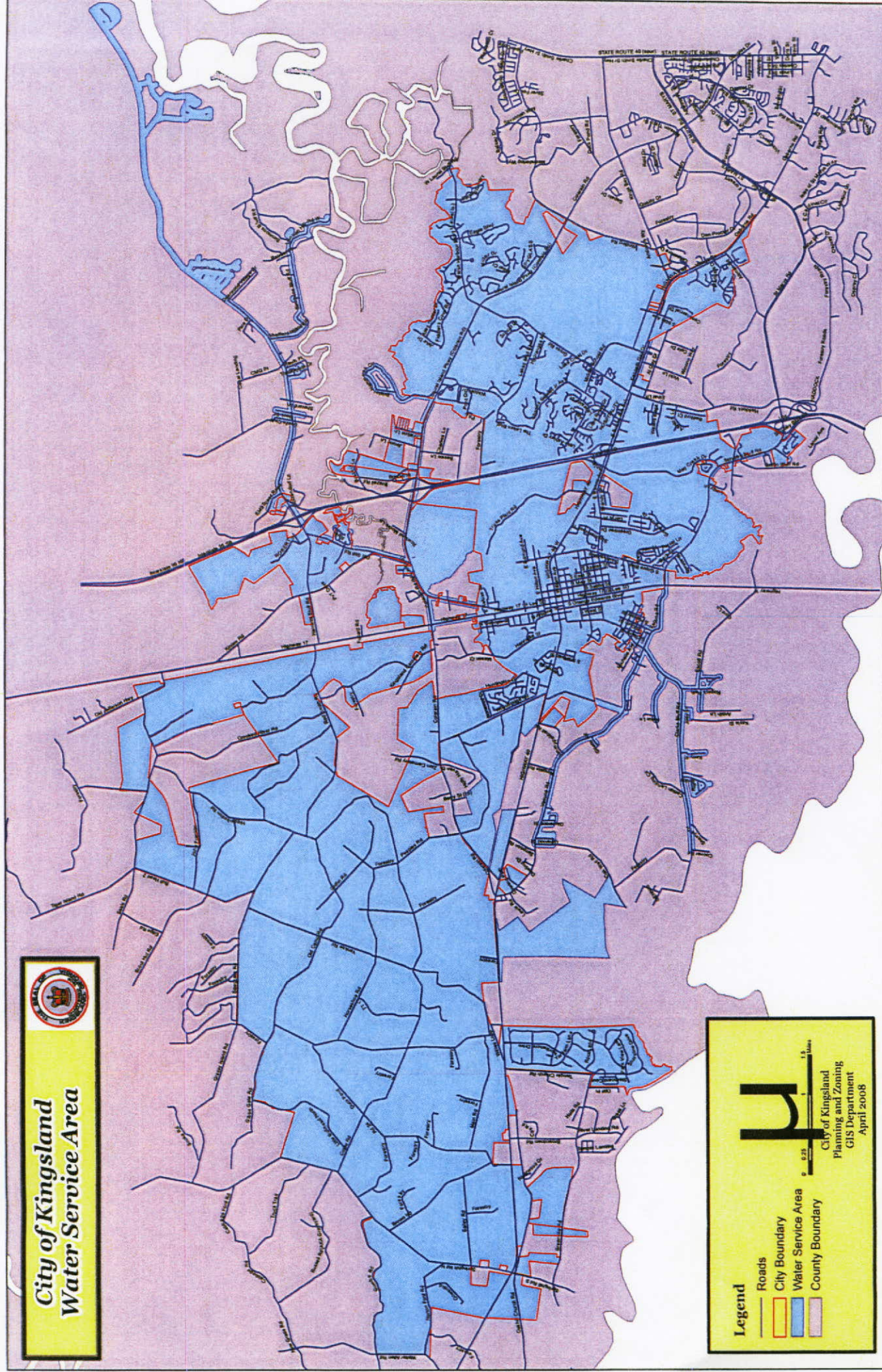
(City of Woodbine Water and Sewer maps are identical)



CITY OF ST. MARYS MAP B

Solid Red Line is Service Delivery Area for Services covered by this Map.

City of Kingsland Water Service Area

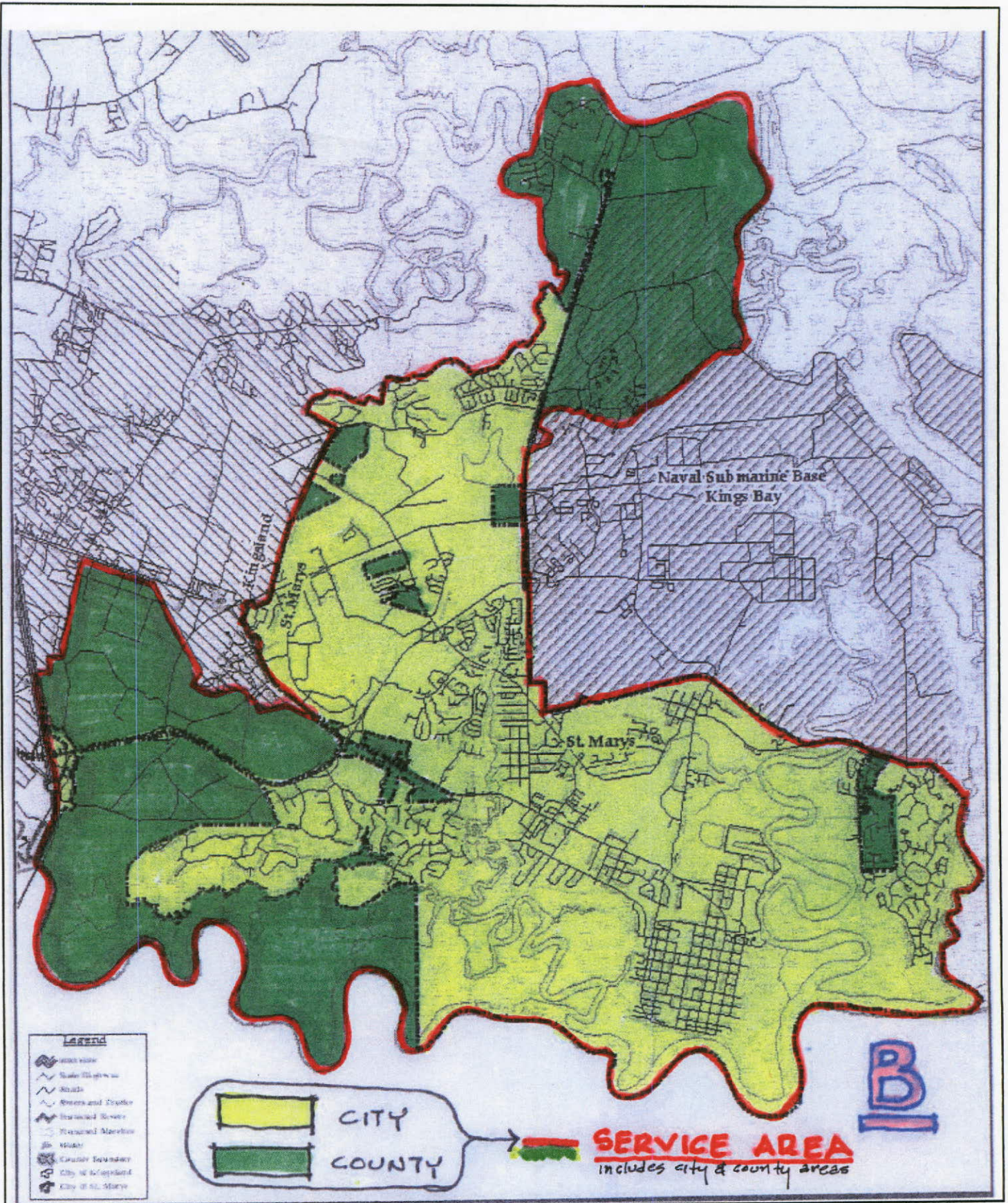


Legend

- Roads
- City Boundary
- Water Service Area
- County Boundary

City of Kingsland
Planning and Zoning
GIS Department
April 2008

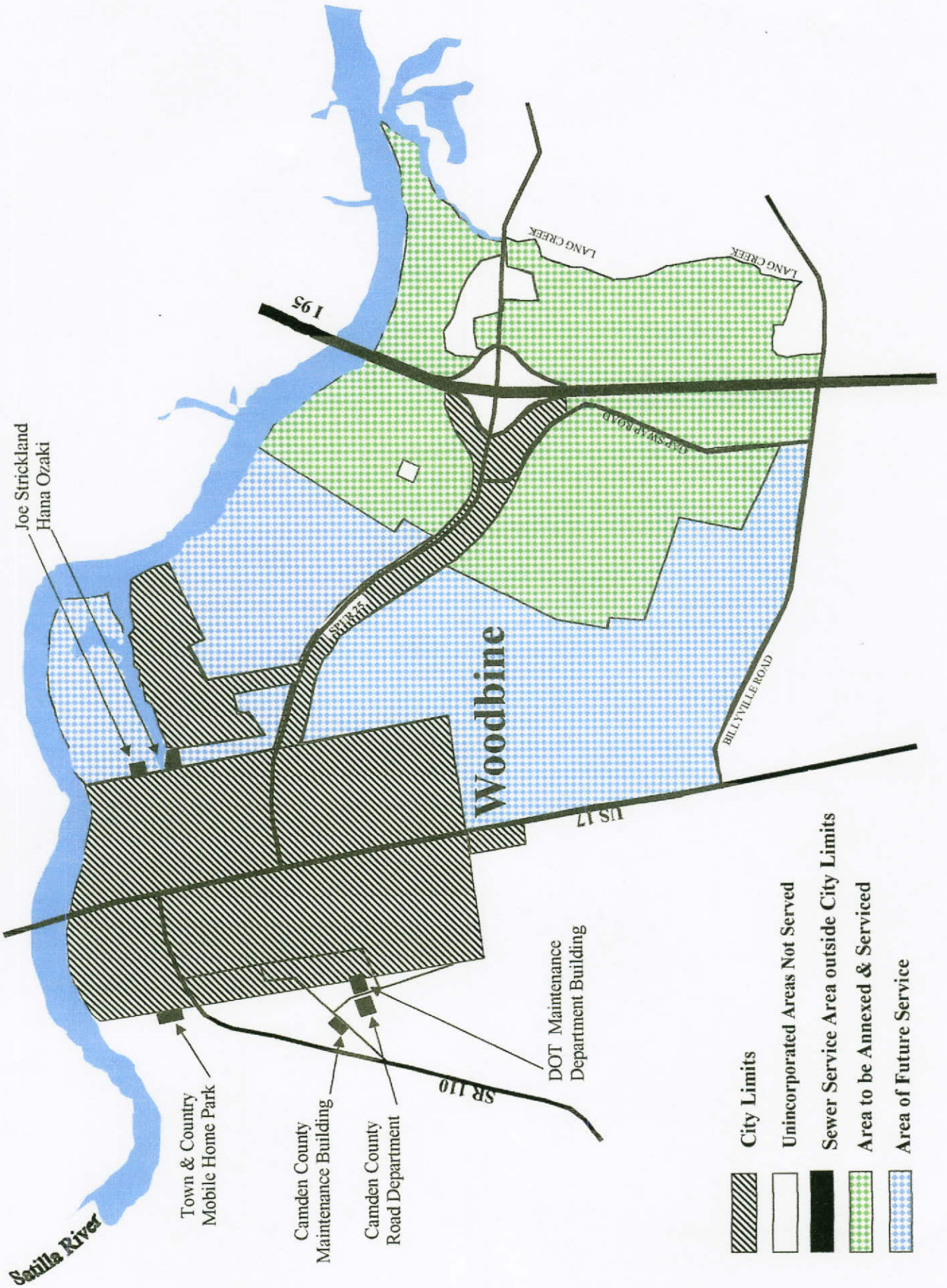
A scale bar showing distances in miles, with markings at 0, 0.25, 0.5, 1, and 1.5 miles.



CITY OF ST. MARYS MAP B

Solid Red Line is Service Delivery Area for Services covered by this Map.

Sewer Service - Woodbine



Joe Strickland
Hana Ozaki

Town & Country
Mobile Home Park






Camden County
Maintenance Building

Camden County
Road Department

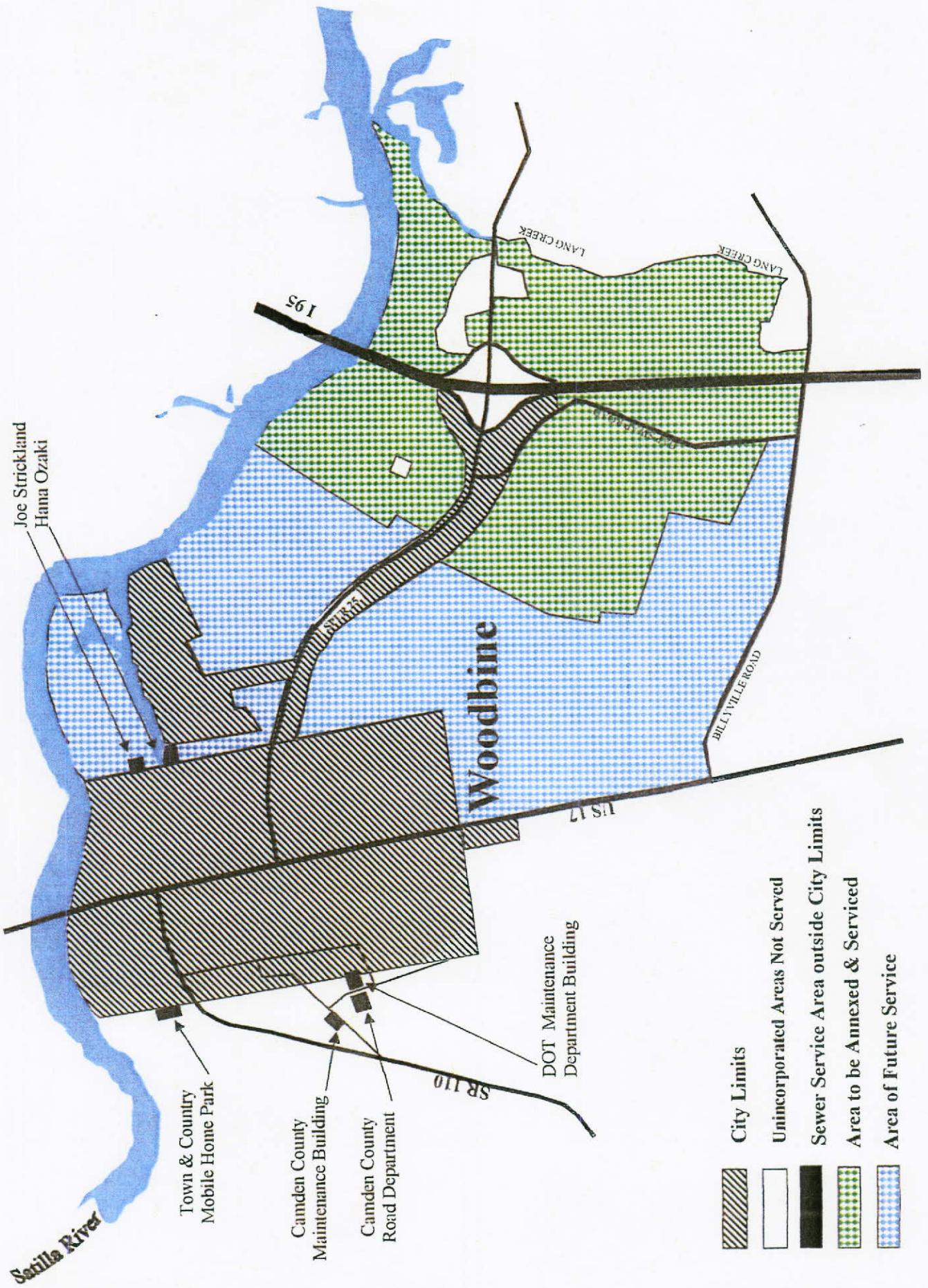
DOT Maintenance
Department Building






Sarilla River

Woodbine

-  City Limits
-  Unincorporated Areas Not Served
-  Sewer Service Area outside City Limits
-  Area to be Annexed & Serviced
-  Area of Future Service

Sewer Service - Woodbine



-  City Limits
-  Unincorporated Areas Not Served
-  Sewer Service Area outside City Limits
-  Area to be Annexed & Served
-  Area of Future Service



1/10/31

SERVICE DELIVERY STRATEGY FOR WORTH COUNTY

I. GENERAL INSTRUCTIONS:

- 1. Only one set of these forms should be submitted per county. The completed forms should clearly present the collective agreement reached by all cities and counties that were party to the service delivery strategy.
2. List each local government and/or authority that provides services included in the service delivery strategy in Section II below.
3. List all services provided or primarily funded by each general purpose local government and authority within the county in Section III below. It is acceptable to break a service into separate components if this will facilitate description of the service delivery strategy.
4. For each service or service component listed in Section III, complete a separate Summary of Service Delivery Arrangements form (page 2).
5. Complete one copy of the Summary of Land Use Agreements form (page 3).
6. Have the Certifications form (page 4) signed by the authorized representatives of participating local governments. Please note that DCA cannot validate the strategy unless it is signed by the local governments required by law (see Instructions, page 4).
7. Mail the completed forms along with any attachments to:

Georgia Department of Community Affairs
Office of Coordinated Planning
60 Executive Park South, N.E.
Atlanta, Georgia 30329

For answers to most frequently asked questions on Georgia's Service Delivery Act, links and helpful publications, visit DCA's website at www.dca.servicedelivery.org, or call the Office of Coordinated Planning at (404) 679-3114.

Note: Any future changes to the service delivery arrangements described on these forms will require an official update of the service delivery strategy and submittal of revised forms and attachments to the Georgia Department of Community Affairs.

II. LOCAL GOVERNMENTS INCLUDED IN THE SERVICE DELIVERY STRATEGY:

In this section, list all local governments (including cities located partially within the county) and authorities that provide services included in the service delivery strategy.

- Worth County
City of Poulan
City of Sumner
City of Sylvester
City of Warwick
Worth County Library Board
Worth County Economic Development Authority
Sylvester Housing Authority
Worth County School Board
Phoebe Worth

III. SERVICES INCLUDED IN THE SERVICE DELIVERY STRATEGY:

Barbara Reddick
229-522-3552

For each service listed here, a separate Summary of Service Delivery Arrangements form (page 2) must be completed.

- Ad Valorem Tax Billing & Collections
Agricultural Building/Agent
Airport
Animal Control
Building Inspection/Code Enforcement
Cemetery
County Jail
Court Services (MAP)
Economic Development
Emergency Management/Rescue (Agreement)
Emergency Medicine
Fire Protection
Law Enforcement (MAP)
Library
Neighborhood Service Center
Public Housing
Recreation
Roads and Bridges
Sewage Collection/Disposal (MAP)
Sheriff Department
Social Services
Solid Waste Management
Stormwater Management
Street Lighting
Tax Digest Preparation
Voter Registration and Election (Citywide)
Voter Registration and Election (Countywide)
Water Supply and Distribution (MAP)
Zoning
911 Emergency Dispatch



GEORGIA DEPARTMENT OF COMMUNITY AFFAIRS

SERVICE DELIVERY STRATEGY

FOR

COUNTY

PAGE 1

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Atlanta, Georgia 30329

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II. LOCAL GOVERNMENTS INCLUDED IN THE SERVICE DELIVERY STRATEGY:

In this section, list all local governments (including cities located partially within the county) and authorities that provide services included in the service delivery strategy.

TIFT COUNTY, CITY OF TIFTON, CITY OF TY TY, CITY OF OMEGA, DOWNTOWN DEVELOPMENT AUTHORITY OF THE CITY OF TIFTON, TIFTON-TIFT COUNTY AIRPORT AUTHORITY, DEVELOPMENT AUTHORITY OF TIFT COUNTY, TIFT COUNTY HOSPITAL AUTHORITY, TIFT-TURNER-WORTH-COOK JOINT DEVELOPMENT AUTHORITY

III. SERVICES INCLUDED IN THE SERVICE DELIVERY STRATEGY:

For each service listed here, a separate *Summary of Service Delivery Arrangements* form (page 2) must be completed.

SEE ATTACHED INVENTORY OF EXISTING SERVICE FOR TIFT COUNTY AND DCA SUMMARY OF SERVICES DELIVERY ARRANGEMENTS FOR EACH SERVICE.

**INVENTORY OF EXISTING SERVICES
SERVICE DELIVERY STRATEGY FOR TIFT COUNTY**

SERVICE	GOVERNMENT OR AUTHORITY					
	TIFT	TIFTON	TY TY	OMEGA	AUTHORITIES	JOINT
ANIMAL CONTROL						X
BUSINESS LICENSE	X	X	X	X		
DEVELOPMENT SUPPORT SERVICES						X
E-911						X
EMA	X					
ENGINEERING	X	X				
FIRE						X
HOSPITAL					X	
INDUSTRIAL					X	
JAIL	X					
KEEP TIFT BEAUTIFUL						X
LIBRARY						X
MAIN STREET					X	
MOSQUITO CONTROL						X
POLICE		X		X		
PUBLIC TRANSIT	X					
RECREATION	X					
ROAD CONSTRUCTION	X	X	X	X		
SHERIFF	X					
SOLID WASTE COLLECTION DISPOSAL			X	X		X
STREET MAINTENANCE	X	X	X	X		
TAX ASSESSMENT	X					
VOTER REGISTRATION/ELECTIONS			X	X		X

INVENTORY OF EXISTING SERVICES
SERVICE DELIVERY STRATEGY FOR TIFT COUNTY

SERVICE	GOVERNMENT OR AUTHORITY					
	TIFT	TIFTON	TY TY	OMEGA	AUTHORITIES	JOINT
WATER & WASTEWATER SERVICES			X	X		X
ZONING			X	X		X

TIFT COUNTY BOARD OF COMMISSIONERS
SERVICE DELIVERY STRATEGY
ADOPTION RESOLUTION

RECEIVED

NOV 03 2008

Resolution No. _____

Pursuant to the Official Code of Georgia, Title 36, Chapter 70, the local governments of Tift County have completed their Service Delivery Strategy process. This process included a review of all existing services currently provided throughout the county and their funding mechanisms, and developed a strategy for the provision of these services that is efficient, equitable and responsive to all citizens of the County.

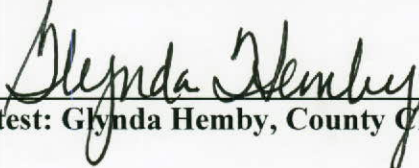
The Joint Tift County Service Delivery Strategy includes: (1) and identification of all services provided and a description of the geographic service area, (2) an assignment as to the provider of the service, (3) a description of the funding sources, and (4) an identification of the mechanisms to be used to facilitate the implementation. The aforementioned is evidenced on the Georgia Department of Community Affairs Service Delivery Strategy for Tift County, herein after referred to as the Joint Tift County Service Delivery Strategy.

By adoption of this resolution, the Tift County Board of Commissioners hereby adopts the Joint Tift County Service Delivery Strategy and authorizes the Chairman to sign the Joint Tift County Service Delivery Strategy and submit the strategy to the Georgia Department of Community Affairs for verification. The adoption of this resolution further authorizes the Chairman to certify that the Joint Tift County Service Delivery Strategy: 1) provides an accurate depiction of the agreed upon strategy, (2) promotes the most efficient, effective, and responsive delivery of services, (3) provides that water and sewer fees for extraterritorial services are reasonable and not arbitrarily higher, (4) provides that extraterritorial water and sewer extensions will be consistent with all applicable land use plans and ordinances, (5) ensures that cost of services provided primarily for the benefit of unincorporated area residents are paid for by unincorporated area revenues and (6) provides a process for resolving land use disputes arising over annexation.

This resolution duly adopted this 13 day of October, 2008.



Grady Thompson, Chairman



Attest: Glynda Hemby, County Clerk

CITY OF TIFTON, GEORGIA

RESOLUTION NO. 2008 - 49

[Service Delivery Strategy]

Pursuant to the Official Code of Georgia, Title 36, Chapter 70, the local governments of Tift County have completed their Service Delivery Strategy process. This process included a review of all existing services currently provided throughout the county and their funding mechanisms, and developed a strategy for the provision of these services that is efficient, equitable and responsive to all citizens of the County.

The Joint Tift County Service Delivery Strategy includes: (1) an identification of all services provided and a description of the geographic service area, (2) an assignment as to the provider of the service, (3) a description of the funding sources, and (4) an identification of the mechanisms to be used to facilitate the implementation. The aforementioned is evidenced on the Georgia Department of Community Affairs Service Delivery Strategy for Tift County, herein after referred to as the Joint Tift County Service Delivery Strategy.

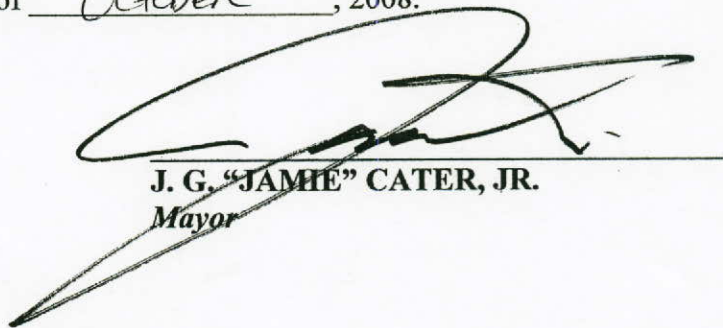
By adoption of this resolution, the Tifton City Council hereby adopts the Joint Tift County Service Delivery Strategy and authorizes the Mayor to sign the Joint Tift County Service Delivery Strategy and submit the strategy to the Georgia Department of Community Affairs for verification. The adoption of this resolution further authorizes the Mayor to certify that the Joint Tift County Service Delivery Strategy: 1) provides an accurate depiction of the agreed upon strategy, (2) promotes the most efficient, effective, and responsive delivery of services, (3) provides that water and sewer fees for extraterritorial services are reasonable and not arbitrarily higher, (4) provides that extraterritorial water and sewer extensions will be consistent with all applicable land use plans and ordinances, (5) ensures that cost of services provided primarily for the benefit of unincorporated area residents are paid for by unincorporated area revenues and (6) provides a process for resolving land use disputes arising over annexation.

RESOLVED this the 7 day of October, 2008.

Attest:



Rona Martin
City Clerk



J. G. "JAMIE" CATER, JR.
Mayor

APPROVED as to Form:



Gregory C. Sowell
City Attorney

CITY OF OMEGA, GEORGIA

RESOLUTION NO. 2008 - 009

[Service Delivery Strategy]

Pursuant to the Official Code of Georgia, Title 36, Chapter 70, the local governments of Tift County have completed their Service Delivery Strategy process. This process included a review of all existing services currently provided throughout the county and their funding mechanisms, and developed a strategy for the provision of these services that is efficient, equitable and responsive to all citizens of the County.

The Joint Tift County Service Delivery Strategy includes: (1) an identification of all services provided and a description of the geographic service area, (2) an assignment as to the provider of the service, (3) a description of the funding sources, and (4) an identification of the mechanisms to be used to facilitate the implementation. The aforementioned is evidenced on the Georgia Department of Community Affairs Service Delivery Strategy for Tift County, herein after referred to as the Joint Tift County Service Delivery Strategy.

By adoption of this resolution, the Omega City Council hereby adopts the Joint Tift County Service Delivery Strategy and authorizes the Mayor to sign the Joint Tift County Service Delivery Strategy and submit the strategy to the Georgia Department of Community Affairs for verification. The adoption of this resolution further authorizes the Mayor to certify that the Joint Tift County Service Delivery Strategy: 1) provides an accurate depiction of the agreed upon strategy, (2) promotes the most efficient, effective, and responsive delivery of services, (3) provides that water and sewer fees for extraterritorial services are reasonable and not arbitrarily higher, (4) provides that extraterritorial water and sewer extensions will be consistent with all applicable land use plans and ordinances, (5) ensures that cost of services provided primarily for the benefit of unincorporated area residents are paid for by unincorporated area revenues and (6) provides a process for resolving land use disputes arising over annexation.

RESOLVED by the City Council of the City of Omega this 7th day of October, 2008.



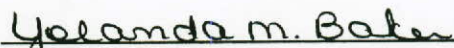
Ray Hunt, Jr.
Mayor

APPROVED as to Form:

Attest:



Gregory C. Sowell
City Attorney



Yolanda M. Baker
City Clerk

This is a certified copy of the original.



Yolanda M. Baker

**TY TY CITY COUNCIL
SERVICE DELIVERY STRATEGY
ADOPTION RESOLUTION**

Resolution No. 2008-04

Pursuant to the Official Code of Georgia, Title 36, Chapter 70, the local governments of Tift County have completed their Service Delivery Strategy process. This process included a review of all existing services currently provided throughout the county and their funding mechanisms, and developed a strategy for the provision of these services that is efficient, equitable and responsive to all citizens of the County.

The Joint Tift County Service Delivery Strategy includes: (1) an identification of all services provided and a description of the geographic service area, (2) an assignment as to the provider of the service, (3) a description of the funding sources, and (4) an identification of the mechanisms to be used to facilitate the implementation. The aforementioned is evidenced on the Georgia Department of Community Affairs Service Delivery Strategy for Tift County, herein after referred to as the Joint Tift County Service Delivery Strategy.

By adoption of this resolution, the Ty Ty City Council hereby adopts the Joint Tift County Service Delivery Strategy and authorizes the Mayor to sign the Joint Tift County Service Delivery Strategy and submit the strategy to the Georgia Department of Community Affairs for verification. The adoption of this resolution further authorizes the Mayor to certify that the Joint Tift County Service Delivery Strategy: 1) provides an accurate depiction of the agreed upon strategy, (2) promotes the most efficient, effective, and responsive delivery of services, (3) provides that water and sewer fees for extraterritorial services are reasonable and not arbitrarily higher, (4) provides that extraterritorial water and sewer extensions will be consistent with all applicable land use plans and ordinances, (5) ensures that cost of services provided primarily for the benefit of unincorporated area residents are paid for by unincorporated area revenues and (6) provides a process for resolving land use disputes arising over annexation.

This resolution duly adopted this 6th day of October, 2008.



J. Keith Beasley, Mayor



Attest: Sherry Boyett, City Clerk

Review complete
✓ 10/21/08



SERVICE DELIVERY STRATEGY CERTIFICATIONS

PAGE 4

*
Missing
items

Instructions:

This page must, at a minimum, be signed by an authorized representative of the following governments: 1) the county; 2) the city serving as the county seat; 3) all cities having 1990 populations of over 9,000 residing within the county; and 4) no less than 50% of all other cities with a 1990 population of between 500 and 9,000 residing within the county. Cities with 1990 populations below 500 and authorities providing services under the strategy are not required to sign this form, but are encouraged to do so. Attach additional copies of this page as necessary.

SERVICE DELIVERY STRATEGY FOR Camden COUNTY

We, the undersigned authorized representatives of the jurisdictions listed below, certify that:

1. We have executed agreements for implementation of our service delivery strategy and the attached forms provide an accurate depiction of our agreed upon strategy (O.C.G.A. 36-70-21);
2. Our service delivery strategy promotes the delivery of local government services in the most efficient, effective, and responsive manner (O.C.G.A. 36-70-24 (1));
3. Our service delivery strategy provides that water or sewer fees charged to customers located outside the geographic boundaries of a service provider are reasonable and are not arbitrarily higher than the fees charged to customers located within the geographic boundaries of the service provider (O.C.G.A. 36-70-24 (2)); and
4. Our service delivery strategy ensures that the cost of any services the county government provides (including those jointly funded by the county and one or more municipalities) primarily for the benefit of the unincorporated area of the county are borne by the unincorporated area residents, individuals, and property owners who receive such service (O.C.G.A. 36-70-24 (3)).

SIGNATURE:	NAME: (Please print or type)	TITLE:	JURISDICTION:	DATE:
	Preston Rhodes	Chairman, Camden County Board of Commissioners	Camden County	10/7/08
	Kenneth E. Smith, Sr.	Mayor	City of Kingsland	10/13/08
	Rowland Eskridge	Mayor	City of St. Marys	10/13/08
	W. Burford Clark, Jr.	Mayor	City of Woodbine	10/6/08

RECEIVED
OCT 16 2008

WMP WAH
4/17/09

**SERVICE DELIVERY STRATEGY
SUMMARY OF SERVICE DELIVERY ARRANGEMENTS**

Camden County

Service: **Animal Control**

1. Check the box that best describes the agreed upon delivery arrangement for this service:
 - Service will be provided county wide (i.e., including all cities and unincorporated areas) by a single service provider. (If this box is checked, identify the government, authority or organization providing the service.)
 - Service will be provided only in the unincorporated portion of the county by a single service provider. (If this box is checked, identify the government, authority or organization providing the service.)
 - One or more cities will provide this service only within their incorporated boundaries, and the service will not be provided in the unincorporated areas. (If this box is checked, identify the government(s), authority or organization providing the service.)
 - One or more cities will provide this service only within their incorporated boundaries, and the county will provide the service in unincorporated areas. (If this box is checked, identify the government(s), authority or organization providing the service.)
 - Other. If this box is checked, attach a legible map delineating the service area of each service provider, and identify the government, authority or other organization that will provide service within each service area.)

2. In developing the strategy, were overlapping service areas, unnecessary competition and/or duplication of this service identified?

Yes No

If these conditions will continue under the strategy, attach an explanation for continuing the arrangement (i.e., overlapping but higher levels of service (See O.C.G.A. 36-70-24(1)), overriding benefits of the duplication, or reasons that overlapping service areas or competition cannot be eliminated.

If these conditions will be eliminated under the strategy, attach an implementation schedule listing each step or action that will be taken to eliminate them, the responsible party and the agreed upon deadline for completing it.

3. List each government or authority that will help to pay for this service and indicate how the service will be funded (e.g., enterprise funds, user fees, general funds, special service district revenues, hotel/motel taxes, franchise taxes, impact fees, bonded indebtedness, etc.)

Local Government or Authority	Funding Method
Camden County	General Fund
Kingsland	General Fund

4. How will the strategy change the previous arrangements for providing and/or funding this service within the county?

Camden County will provide Animal Control Services for the Cities of St. Marys and Woodbine. The City of Kingsland will provide Animal Control Services within its city limits.

5. List any formal service delivery agreements or intergovernmental contracts that will be used to implement the strategy for this service:

Agreement Name:	Contracting Parties:	Effective and Ending Dates

6. What other mechanisms (if any) will be used to implement the strategy for this service (e.g., ordinances, resolutions, local acts of the General Assembly, rate or fee changes, etc), and when will they take effect?

7. Person(s) completing this form:

Name	Title	Agency	Phone Number
Steve L. Howard	County Administrator	Camden County	912-576-4021
Gwen Mungin	City Manager	Kingsland	912-729-5613
Bill Shanahan	City Manager	St. Marys	912-882-5516
Sandra Rayson	City Administrator	Woodbine	912-576-3211

Date Completed:

8. Is this the person who should be contacted by state agencies when evaluating whether proposed local government projects are consistent with Service Delivery Strategy?

Yes No

If not, provide designated contact person(s) and phone number(s) below:

**SERVICE DELIVERY STRATEGY
SUMMARY OF SERVICE DELIVERY ARRANGEMENTS**

Camden County

Service: Animal Shelter

1. Check the box that best describes the agreed upon delivery arrangement for this service:
 - Service will be provided county wide (i.e., including all cities and unincorporated areas) by a single service provider. (If this box is checked, identify the government, authority or organization providing the service.)
 - Service will be provided only in the unincorporated portion of the county by a single service provider. (If this box is checked, identify the government, authority or organization providing the service.)
 - One or more cities will provide this service only within their incorporated boundaries, and the service will not be provided in the unincorporated areas. (If this box is checked, identify the government(s), authority or organization providing the service.)
 - One or more cities will provide this service only within their incorporated boundaries, and the county will provide the service in unincorporated areas. (If this box is checked, identify the government(s), authority or organization providing the service.)
 - Other. If this box is checked, attach a legible map delineating the service area of each service provider, and identify the government, authority or other organization that will provide service within each service area.)

2. In developing the strategy, were overlapping service areas, unnecessary competition and/or duplication of this service identified?
 - Yes
 - No

If these conditions will continue under the strategy, attach an explanation for continuing the arrangement (i.e., overlapping but higher levels of service (See O.C.G.A. 36-70-24(1)), overriding benefits of the duplication, or reasons that overlapping service areas or competition cannot be eliminated.

If these conditions will be eliminated under the strategy, attach an implementation schedule listing each step or action that will be taken to eliminate them, the responsible party and the agreed upon deadline for completing it.

3. List each government or authority that will help to pay for this service and indicate how the service will be funded (e.g., enterprise funds, user fees, general funds, special service district revenues, hotel/motel taxes, franchise taxes, impact fees, bonded indebtedness, etc.)

Local Government or Authority	Funding Method
Humane Society	City of Kingsland and County General Funds

4. How will the strategy change the previous arrangements for providing and/or funding this service within the county?

There are no current plans to alter delivery of this service.

5. List any formal service delivery agreements or intergovernmental contracts that will be used to implement the strategy for this service:

Agreement Name:	Contracting Parties:	Effective and Ending Dates

6. What other mechanisms (if any) will be used to implement the strategy for this service (e.g., ordinances, resolutions, local acts of the General Assembly, rate or fee changes, etc), and when will they take effect?

7. Person(s) completing form:

Name	Title	Agency	Phone Number
Steve L. Howard	County Administrator	Camden County	912-576-4021
Gwen Mungin	City Manager	Kingsland	912-729-5613
Bill Shanahan	City Manager	St. Marys	912-882-5516
Sandra Rayson	City Administrator	Woodbine	912-576-3211

Date Completed:

8. Is this the person who should be contacted by state agencies when evaluating whether proposed local government projects are consistent with Service Delivery Strategy?

Yes No

If not, provide designated contact person(s) and phone number(s) below:

**SERVICE DELIVERY STRATEGY
SUMMARY OF SERVICE DELIVERY ARRANGEMENTS**

Camden County

Service: Building Inspection

- 1 Check the box that best describes the agreed upon delivery arrangement for this service:
- Service will be provided county wide (i.e., including all cities and unincorporated areas) by a single service provider. (If this box is checked, identify the government, authority or organization providing the service.)
 - Service will be provided only in the unincorporated portion of the county by a single service provider. (If this box is checked, identify the government, authority or organization providing the service.)
 - One or more cities will provide this service only within their incorporated boundaries, and the service will not be provided in the unincorporated areas. (If this box is checked, identify the government(s), authority or organization providing the service.)
 - One or more cities will provide this service only within their incorporated boundaries, and the county will provide the service in unincorporated areas. (If this box is checked, identify the government(s), authority or organization providing the service.)
 - Other. If this box is checked, attach a legible map delineating the service area of each service provider, and identify the government, authority or other organization that will provide service within each service area.)
2. In developing the strategy, were overlapping service areas, unnecessary competition and/or duplication of this service identified?
- Yes No

If these conditions will continue under the strategy, attach an explanation for continuing the arrangement (i.e., overlapping but higher levels of service (See O.C.G.A. 36-70-24(1)), overriding benefits of the duplication, or reasons that overlapping service areas or competition cannot be eliminated.

If these conditions will be eliminated under the strategy, attach an implementation schedule listing each step or action that will be taken to eliminate them, the responsible party and the agreed upon deadline for completing it.

3. List each government or authority that will help to pay for this service and indicate how the service will be funded (e.g., enterprise funds, user fees, general funds, special service district revenues, hotel/motel taxes, franchise taxes, impact fees, bonded indebtedness, etc.)

Local Government or Authority	Funding Method
Camden County	General Fund
Kingsland	General Fund
St. Marys	General Fund
Woodbine	General Fund

4. How will the strategy change the previous arrangements for providing and/or funding this service within the county?

The City of Woodbine contacts with the City of Kingsland for Building Inspection Services.

5. List any formal service delivery agreements or intergovernmental contracts that will be used to implement the strategy for this service:

Agreement Name:	Contracting Parties:	Effective and Ending Dates
Building Inspection Services	Kingsland and Woodbine	

6. What other mechanisms (if any) will be used to implement the strategy for this service (e.g., ordinances, resolutions, local acts of the General Assembly, rate or fee changes, etc), and when will they take effect?

The City of Woodbine contracts with the City of Kingsland to perform Building Inspections.

7. Person(s) completing form:

Name	Title	Agency	Phone Number
Steve L. Howard	County Administrator	Camden County	912-576-4021
Gwen Mungin	City Manager	Kingsland	912-729-5613
Bill Shanahan	City Manager	St. Marys	912-882-5516
Sandra Rayson	City Administrator	Woodbine	912-576-3211

Date Completed:

8. Is this the person who should be contacted by state agencies when evaluating whether proposed local government projects are consistent with Service Delivery Strategy?

Yes No

If not, provide designated contact person(s) and phone number(s) below:

**SERVICE DELIVERY STRATEGY
SUMMARY OF SERVICE DELIVERY ARRANGEMENTS**

Camden County

Service: Building Permits

1. Check the box that best describes the agreed upon delivery arrangement for this service:
- Service will be provided county wide (i.e., including all cities and unincorporated areas) by a single service provider. (If this box is checked, identify the government, authority or organization providing the service.)
 - Service will be provided only in the unincorporated portion of the county by a single service provider. (If this box is checked, identify the government, authority or organization providing the service.)
 - One or more cities will provide this service only within their incorporated boundaries, and the service will not be provided in the unincorporated areas. (If this box is checked, identify the government(s), authority or organization providing the service.)
 - One or more cities will provide this service only within their incorporated boundaries, and the county will provide the service in unincorporated areas. (If this box is checked, identify the government(s), authority or organization providing the service.)
 - Other. If this box is checked, attach a legible map delineating the service area of each service provider, and identify the government, authority or other organization that will provide service within each service area.)
2. In developing the strategy, were overlapping service areas, unnecessary competition and/or duplication of this service identified?
- Yes No

If these conditions will continue under the strategy, attach an explanation for continuing the arrangement (i.e., overlapping but higher levels of service (See O.C.G.A. 36-70-24(1)), overriding benefits of the duplication, or reasons that overlapping service areas or competition cannot be eliminated.

If these conditions will be eliminated under the strategy, attach an implementation schedule listing each step or action that will be taken to eliminate them, the responsible party and the agreed upon deadline for completing it.

3. List each government or authority that will help to pay for this service and indicate how the service will be funded (e.g., enterprise funds, user fees, general funds, special service district revenues, hotel/motel taxes, franchise taxes, impact fees, bonded indebtedness, etc.)

Local Government or Authority	Funding Method
Camden County	General Fund
Kingsland	General Fund
St. Marys	General Fund
Woodbine	General Fund

4. How will the strategy change the previous arrangements for providing and/or funding this service within the county?

The City of Woodbine contracts with the City of Kingsland for Building Permits

5. List any formal service delivery agreements or intergovernmental contracts that will be used to implement the strategy for this service:

Agreement Name:	Contracting Parties:	Effective and Ending Dates
Building Permits	Kingsland and Woodbine	

6. What other mechanisms (if any) will be used to implement the strategy for this service (e.g., ordinances, resolutions, local acts of the General Assembly, rate or fee changes, etc), and when will they take effect?

7. Person(s) completing form:

Name	Title	Agency	Phone Number
Steve L. Howard	County Administrator	Camden County	912-576-4021
Gwen Mungin	City Manager	Kingsland	912-729-5613
Bill Shanahan	City Manager	St. Marys	912-882-5516
Sandra Rayson	City Administrator	Woodbine	912-576-3211

Date Completed:

8. Is this the person who should be contacted by state agencies when evaluating whether proposed local government projects are consistent with Service Delivery Strategy?

Yes No

If not, provide designated contact person(s) and phone number(s) below:

**SERVICE DELIVERY STRATEGY
SUMMARY OF SERVICE DELIVERY ARRANGEMENTS**

Camden County

Service: Cemetery

1. Check the box that best describes the agreed upon delivery arrangement for this service:
 - Service will be provided county wide (i.e., including all cities and unincorporated areas) by a single service provider. (If this box is checked, identify the government, authority or organization providing the service.)
 - Service will be provided only in the unincorporated portion of the county by a single service provider. (If this box is checked, identify the government, authority or organization providing the service.)
 - One or more cities will provide this service only within their incorporated boundaries, and the service will not be provided in the unincorporated areas. (If this box is checked, identify the government(s), authority or organization providing the service.)
 - One or more cities will provide this service only within their incorporated boundaries, and the county will provide the service in unincorporated areas. (If this box is checked, identify the government(s), authority or organization providing the service.)
 - Other. If this box is checked, attach a legible map delineating the service area of each service provider, and identify the government, authority or other organization that will provide service within each service area.)

2. In developing the strategy, were overlapping service areas, unnecessary competition and/or duplication of this service identified?

Yes

No

If these conditions will continue under the strategy, attach an explanation for continuing the arrangement (i.e., overlapping but higher levels of service (See O.C.G.A. 36-70-24(1)), overriding benefits of the duplication, or reasons that overlapping service areas or competition cannot be eliminated.

If these conditions will be eliminated under the strategy, attach an implementation schedule listing each step or action that will be taken to eliminate them, the responsible party and the agreed upon deadline for completing it.

3. List each government or authority that will help to pay for this service and indicate how the service will be funded (e.g., enterprise funds, user fees, general funds, special service district revenues, hotel/motel taxes, franchise taxes, impact fees, bonded indebtedness, etc.)

Local Government or Authority	Funding Method
Kingsland	General Fund
St. Marys	General Fund

4. How will the strategy change the previous arrangements for providing and/or funding this service within the county?

There are no current plans to alter the delivery of this service.

5. List any formal service delivery agreements or intergovernmental contracts that will be used to implement the strategy for this service:

Agreement Name:	Contracting Parties:	Effective and Ending Dates

6. What other mechanisms (if any) will be used to implement the strategy for this service (e.g., ordinances, resolutions, local acts of the General Assembly, rate or fee changes, etc), and when will they take effect?

7. Person(s) completing form:

Name	Title	Agency	Phone Number
Steve L. Howard	County Administrator	Camden County	912-576-4021
Gwen Mungin	City Manager	Kingsland	912-729-5613
Bill Shanahan	City Manager	St. Marys	912-882-5516
Sandra Rayson	City Administrator	Woodbine	912-576-3211

Date Completed:

8. Is this the person who should be contacted by state agencies when evaluating whether proposed local government projects are consistent with Service Delivery Strategy?

Yes No

If not, provide designated contact person(s) and phone number(s) below:

**SERVICE DELIVERY STRATEGY
SUMMARY OF SERVICE DELIVERY ARRANGEMENTS**

Camden County

Service:

Code Enforcement

1. Check the box that best describes the agreed upon delivery arrangement for this service:
 - Service will be provided county wide (i.e., including all cities and unincorporated areas) by a single service provider. (If this box is checked, identify the government, authority or organization providing the service.)
 - Service will be provided only in the unincorporated portion of the county by a single service provider. (If this box is checked, identify the government, authority or organization providing the service.)
 - One or more cities will provide this service only within their incorporated boundaries, and the service will not be provided in the unincorporated areas. (If this box is checked, identify the government(s), authority or organization providing the service.)
 - One or more cities will provide this service only within their incorporated boundaries, and the county will provide the service in unincorporated areas. (If this box is checked, identify the government(s), authority or organization providing the service.)
 - Other. If this box is checked, attach a legible map delineating the service area of each service provider, and identify the government, authority or other organization that will provide service within each service area.)

2. In developing the strategy, were overlapping service areas, unnecessary competition and/or duplication of this service identified?
 - Yes
 - No

If these conditions will continue under the strategy, attach an explanation for continuing the arrangement (i.e., overlapping but higher levels of service (See O.C.G.A. 36-70-24(1)), overriding benefits of the duplication, or reasons that overlapping service areas or competition cannot be eliminated.

If these conditions will be eliminated under the strategy, attach an implementation schedule listing each step or action that will be taken to eliminate them, the responsible party and the agreed upon deadline for completing it.

3. List each government or authority that will help to pay for this service and indicate how the service will be funded (e.g., enterprise funds, user fees, general funds, special service district revenues, hotel/motel taxes, franchise taxes, impact fees, bonded indebtedness, etc.)

Local Government or Authority	Funding Method
Camden County	General Fund
Kingsland	General Fund
St. Marys	General Fund
Woodbine	General Fund

4. How will the strategy change the previous arrangements for providing and/or funding this service within the county?

The City of Woodbine currently contracts with the City of Kingsland for Code Enforcement Services.

5. List any formal service delivery agreements or intergovernmental contracts that will be used to implement the strategy for this service:

Agreement Name:	Contracting Parties:	Effective and Ending Dates
	Kingsland and Woodbine	

6. What other mechanisms (if any) will be used to implement the strategy for this service (e.g., ordinances, resolutions, local acts of the General Assembly, rate or fee changes, etc), and when will they take effect?

7. Person(s) completing form:

Name	Title	Agency	Phone Number
Steve L. Howard	County Administrator	Camden County	912-576-4021
Gwen Mungin	City Manager	Kingsland	912-729-5613
Bill Shanahan	City Manager	St. Marys	912-882-5516
Sandra Rayson	City Administrator	Woodbine	912-576-3211

Date Completed:

8. Is this the person who should be contacted by state agencies when evaluating whether proposed local government projects are consistent with Service Delivery Strategy?

Yes No

If not, provide designated contact person(s) and phone number(s) below:

**SERVICE DELIVERY STRATEGY
SUMMARY OF SERVICE DELIVERY ARRANGEMENTS**

Camden County

Service:

Dept. Family & Children

1. Check the box that best describes the agreed upon delivery arrangement for this service:
 - Service will be provided county wide (i.e., including all cities and unincorporated areas) by a single service provider. (If this box is checked, identify the government, authority or organization providing the service.)
 - Service will be provided only in the unincorporated portion of the county by a single service provider. (If this box is checked, identify the government, authority or organization providing the service.)
 - One or more cities will provide this service only within their incorporated boundaries, and the service will not be provided in the unincorporated areas. (If this box is checked, identify the government(s), authority or organization providing the service.)
 - One or more cities will provide this service only within their incorporated boundaries, and the county will provide the service in unincorporated areas. (If this box is checked, identify the government(s), authority or organization providing the service.)
 - Other. If this box is checked, attach a legible map delineating the service area of each service provider, and identify the government, authority or other organization that will provide service within each service area.)

2. In developing the strategy, were overlapping service areas, unnecessary competition and/or duplication of this service identified?

Yes

No

If these conditions will continue under the strategy, attach an explanation for continuing the arrangement (i.e., overlapping but higher levels of service (See O.C.G.A. 36-70-24(1)), overriding benefits of the duplication, or reasons that overlapping service areas or competition cannot be eliminated.

If these conditions will be eliminated under the strategy, attach an implementation schedule listing each step or action that will be taken to eliminate them, the responsible party and the agreed upon deadline for completing it.

3. List each government or authority that will help to pay for this service and indicate how the service will be funded (e.g., enterprise funds, user fees, general funds, special service district revenues, hotel/motel taxes, franchise taxes, impact fees, bonded indebtedness, etc.)

Local Government or Authority	Funding Method
Camden County	Federal, State and County Funds

4. How will the strategy change the previous arrangements for providing and/or funding this service within the county?

There are no current plans to alter this service

5. List any formal service delivery agreements or intergovernmental contracts that will be used to implement the strategy for this service:

Agreement Name:	Contracting Parties:	Effective and Ending Dates

6. What other mechanisms (if any) will be used to implement the strategy for this service (e.g., ordinances, resolutions, local acts of the General Assembly, rate or fee changes, etc), and when will they take effect?

7. Person(s) completing form:

Name	Title	Agency	Phone Number
Steve L. Howard	County Administrator	Camden County	912-576-4021
Gwen Mungin	City Manager	Kingsland	912-729-5613
Bill Shanahan	City Manager	St. Marys	912-882-5516
Sandra Rayson	City Administrator	Woodbine	912-576-3211

Date Completed:

8. Is this the person who should be contacted by state agencies when evaluating whether proposed local government projects are consistent with Service Delivery Strategy?

Yes No

If not, provide designated contact person(s) and phone number(s) below:

**SERVICE DELIVERY STRATEGY
SUMMARY OF SERVICE DELIVERY ARRANGEMENTS**

Camden County

Service:

Development Authority

1. Check the box that best describes the agreed upon delivery arrangement for this service:
 - Service will be provided county wide (i.e., including all cities and unincorporated areas) by a single service provider. (If this box is checked, identify the government, authority or organization providing the service.)
 - Service will be provided only in the unincorporated portion of the county by a single service provider. (If this box is checked, identify the government, authority or organization providing the service.)
 - One or more cities will provide this service only within their incorporated boundaries, and the service will not be provided in the unincorporated areas. (If this box is checked, identify the government(s), authority or organization providing the service.)
 - One or more cities will provide this service only within their incorporated boundaries, and the county will provide the service in unincorporated areas. (If this box is checked, identify the government(s), authority or organization providing the service.)
 - Other. If this box is checked, attach a legible map delineating the service area of each service provider, and identify the government, authority or other organization that will provide service within each service area.)

2. In developing the strategy, were overlapping service areas, unnecessary competition and/or duplication of this service identified?
 - Yes
 - No

If these conditions will continue under the strategy, attach an explanation for continuing the arrangement (i.e., overlapping but higher levels of service (See O.C.G.A. 36-70-24(1)), overriding benefits of the duplication, or reasons that overlapping service areas or competition cannot be eliminated.

If these conditions will be eliminated under the strategy, attach an implementation schedule listing each step or action that will be taken to eliminate them, the responsible party and the agreed upon deadline for completing it.

3. List each government or authority that will help to pay for this service and indicate how the service will be funded (e.g., enterprise funds, user fees, general funds, special service district revenues, hotel/motel taxes, franchise taxes, impact fees, bonded indebtedness, etc.)

Local Government or Authority	Funding Method
Camden County	General Fund
Kingsland	Self Sustaining
St. Marys	Self Sustaining
Woodbine	General Fund

4. How will the strategy change the previous arrangements for providing and/or funding this service within the county?

There are no current plans to alter delivery of this service.

5. List any formal service delivery agreements or intergovernmental contracts that will be used to implement the strategy for this service:

Agreement Name:	Contracting Parties:	Effective and Ending Dates

6. What other mechanisms (if any) will be used to implement the strategy for this service (e.g., ordinances, resolutions, local acts of the General Assembly, rate or fee changes, etc), and when will they take effect?

7. Person(s) completing form:

Name	Title	Agency	Phone Number
Steve L. Howard	County Administrator	Camden County	912-576-4021
Gwen Mungin	City Manager	Kingsland	912-729-5613
Bill Shanahan	City Manager	St. Marys	912-882-5516
Sandra Rayson	City Administrator	Woodbine	912-576-3211

Date Completed:

8. Is this the person who should be contacted by state agencies when evaluating whether proposed local government projects are consistent with Service Delivery Strategy?

Yes No

If not, provide designated contact person(s) and phone number(s) below:

Explanation for Continued Arrangement

Service: Development Authority

The County provides for an Industrial Authority and that service is countywide. The City of Kingsland has its own Development Authority that generates its own revenues and therefore is not funded through the general fund. The city receives a higher level of service. All three cities have downtown development authorities that do not duplicate the services of the county's industrial development authority.

**SERVICE DELIVERY STRATEGY
SUMMARY OF SERVICE DELIVERY ARRANGEMENTS**

Camden County

Service: District Attorney's Office

1. Check the box that best describes the agreed upon delivery arrangement for this service:
- Service will be provided county wide (i.e., including all cities and unincorporated areas) by a single service provider. (If this box is checked, identify the government, authority or organization providing the service.)
 - Service will be provided only in the unincorporated portion of the county by a single service provider. (If this box is checked, identify the government, authority or organization providing the service.)
 - One or more cities will provide this service only within their incorporated boundaries, and the service will not be provided in the unincorporated areas. (If this box is checked, identify the government(s), authority or organization providing the service.)
 - One or more cities will provide this service only within their incorporated boundaries, and the county will provide the service in unincorporated areas. (If this box is checked, identify the government(s), authority or organization providing the service.)
 - Other. If this box is checked, attach a legible map delineating the service area of each service provider, and identify the government, authority or other organization that will provide service within each service area.)
2. In developing the strategy, were overlapping service areas, unnecessary competition and/or duplication of this service identified?
- Yes No

If these conditions will continue under the strategy, attach an explanation for continuing the arrangement (i.e., overlapping but higher levels of service (See O.C.G.A. 36-70-24(1)), overriding benefits of the duplication, or reasons that overlapping service areas or competition cannot be eliminated.

If these conditions will be eliminated under the strategy, attach an implementation schedule listing each step or action that will be taken to eliminate them, the responsible party and the agreed upon deadline for completing it.

3. List each government or authority that will help to pay for this service and indicate how the service will be funded (e.g., enterprise funds, user fees, general funds, special service district revenues, hotel/motel taxes, franchise taxes, impact fees, bonded indebtedness, etc.)

Local Government or Authority	Funding Method
Camden County	County and State Revenues

4. How will the strategy change the previous arrangements for providing and/or funding this service within the county?

There are no current plans to alter the delivery of this service.

5. List any formal service delivery agreements or intergovernmental contracts that will be used to implement the strategy for this service:

Agreement Name:	Contracting Parties:	Effective and Ending Dates

6. What other mechanisms (if any) will be used to implement the strategy for this service (e.g., ordinances, resolutions, local acts of the General Assembly, rate or fee changes, etc), and when will they take effect?

7. Person(s) completing form:

Name	Title	Agency	Phone Number
Steve L. Howard	County Administrator	Camden County	912-576-4021
Gwen Mungin	City Manager	Kingsland	912-729-5613
Bill Shanahan	City Manager	St. Marys	912-882-5516
Sandra Rayson	City Administrator	Woodbine	912-576-3211

Date Completed:

8. Is this the person who should be contacted by state agencies when evaluating whether proposed local government projects are consistent with Service Delivery Strategy?

Yes No

If not, provide designated contact person(s) and phone number(s) below:

**SERVICE DELIVERY STRATEGY
SUMMARY OF SERVICE DELIVERY ARRANGEMENTS**

Camden County

Service: Emergency Management Agency

1. Check the box that best describes the agreed upon delivery arrangement for this service:
 - Service will be provided county wide (i.e., including all cities and unincorporated areas) by a single service provider. (If this box is checked, identify the government, authority or organization providing the service.)
 - Service will be provided only in the unincorporated portion of the county by a single service provider. (If this box is checked, identify the government, authority or organization providing the service.)
 - One or more cities will provide this service only within their incorporated boundaries, and the service will not be provided in the unincorporated areas. (If this box is checked, identify the government(s), authority or organization providing the service.)
 - One or more cities will provide this service only within their incorporated boundaries, and the county will provide the service in unincorporated areas. (If this box is checked, identify the government(s), authority or organization providing the service.)
 - Other. If this box is checked, attach a legible map delineating the service area of each service provider, and identify the government, authority or other organization that will provide service within each service area.)

2. In developing the strategy, were overlapping service areas, unnecessary competition and/or duplication of this service identified?
 - Yes
 - No

If these conditions will continue under the strategy, attach an explanation for continuing the arrangement (i.e., overlapping but higher levels of service (See O.C.G.A. 36-70-24(1)), overriding benefits of the duplication, or reasons that overlapping service areas or competition cannot be eliminated.

If these conditions will be eliminated under the strategy, attach an implementation schedule listing each step or action that will be taken to eliminate them, the responsible party and the agreed upon deadline for completing it.

3. List each government or authority that will help to pay for this service and indicate how the service will be funded (e.g., enterprise funds, user fees, general funds, special service district revenues, hotel/motel taxes, franchise taxes, impact fees, bonded indebtedness, etc.)

Local Government or Authority	Funding Method
Camden County	General Fund, GEMA, FEMA

4. How will the strategy change the previous arrangements for providing and/or funding this service within the county?

There are no current plans to alter delivery of this service.

5. List any formal service delivery agreements or intergovernmental contracts that will be used to implement the strategy for this service:

Agreement Name:	Contracting Parties:	Effective and Ending Dates

6. What other mechanisms (if any) will be used to implement the strategy for this service (e.g., ordinances, resolutions, local acts of the General Assembly, rate or fee changes, etc), and when will they take effect?

7. Person(s) completing form:

Name	Title	Agency	Phone Number
Steve L. Howard	County Administrator	Camden County	912-576-4021
Gwen Mungin	City Manager	Kingsland	912-729-5613
Bill Shanahan	City Manager	St. Marys	912-882-5516
Sandra Rayson	City Administrator	Woodbine	912-576-3211

Date Completed:

8. Is this the person who should be contacted by state agencies when evaluating whether proposed local government projects are consistent with Service Delivery Strategy?

Yes No

If not, provide designated contact person(s) and phone number(s) below:

**SERVICE DELIVERY STRATEGY
SUMMARY OF SERVICE DELIVERY ARRANGEMENTS**

Camden County

Service: EMS

1. Check the box that best describes the agreed upon delivery arrangement for this service:
 - Service will be provided county wide (i.e., including all cities and unincorporated areas) by a single service provider. (If this box is checked, identify the government, authority or organization providing the service.)
 - Service will be provided only in the unincorporated portion of the county by a single service provider. (If this box is checked, identify the government, authority or organization providing the service.)
 - One or more cities will provide this service only within their incorporated boundaries, and the service will not be provided in the unincorporated areas. (If this box is checked, identify the government(s), authority or organization providing the service.)
 - One or more cities will provide this service only within their incorporated boundaries, and the county will provide the service in unincorporated areas. (If this box is checked, identify the government(s), authority or organization providing the service.)
 - Other. If this box is checked, attach a legible map delineating the service area of each service provider, and identify the government, authority or other organization that will provide service within each service area.)

2. In developing the strategy, were overlapping service areas, unnecessary competition and/or duplication of this service identified?
 - Yes
 - No

If these conditions will continue under the strategy, attach an explanation for continuing the arrangement (i.e., overlapping but higher levels of service (See O.C.G.A. 36-70-24(1)), overriding benefits of the duplication, or reasons that overlapping service areas or competition cannot be eliminated.

If these conditions will be eliminated under the strategy, attach an implementation schedule listing each step or action that will be taken to eliminate them, the responsible party and the agreed upon deadline for completing it.

3. List each government or authority that will help to pay for this service and indicate how the service will be funded (e.g., enterprise funds, user fees, general funds, special service district revenues, hotel/motel taxes, franchise taxes, impact fees, bonded indebtedness, etc.)

Local Government or Authority	Funding Method
Camden County	General Fund
Kingsland	General Fund

4. How will the strategy change the previous arrangements for providing and/or funding this service within the county?

There are no current plans to alter the delivery of this service.

5. List any formal service delivery agreements or intergovernmental contracts that will be used to implement the strategy for this service:

Agreement Name:	Contracting Parties:	Effective and Ending Dates
	Camden and St. Marys	
	Camden and Woodbine	

6. What other mechanisms (if any) will be used to implement the strategy for this service (e.g., ordinances, resolutions, local acts of the General Assembly, rate or fee changes, etc), and when will they take effect?

The Cities of St Marys and Woodbine contract with Camden County for EMS Services.

7. Person(s) completing form:

Name	Title	Agency	Phone Number
Steve L. Howard	County Administrator	Camden County	912-576-4021
Gwen Mungin	City Manager	Kingsland	912-729-5613
Bill Shanahan	City Manager	St. Marys	912-882-5516
Sandra Rayson	City Administrator	Woodbine	912-576-3211

Date Completed:

8. Is this the person who should be contacted by state agencies when evaluating whether proposed local government projects are consistent with Service Delivery Strategy?

Yes No

If not, provide designated contact person(s) and phone number(s) below:

Explanation for Continued Arrangement
Service: EMS

A higher level of service is realized with the service of the First Responder unit in Kingsland.

The City of Kingsland First Responder Unit does not duplicate all of the services of the County's EMS; instead it provides shorter response times to emergencies within the city limits.

**SERVICE DELIVERY STRATEGY
SUMMARY OF SERVICE DELIVERY ARRANGEMENTS**

Camden County

Service: Fire Suppression

1. Check the box that best describes the agreed upon delivery arrangement for this service:
 - Service will be provided county wide (i.e., including all cities and unincorporated areas) by a single service provider. (If this box is checked, identify the government, authority or organization providing the service.)
 - Service will be provided only in the unincorporated portion of the county by a single service provider. (If this box is checked, identify the government, authority or organization providing the service.)
 - One or more cities will provide this service only within their incorporated boundaries, and the service will not be provided in the unincorporated areas. (If this box is checked, identify the government(s), authority or organization providing the service.)
 - One or more cities will provide this service only within their incorporated boundaries, and the county will provide the service in unincorporated areas. (If this box is checked, identify the government(s), authority or organization providing the service.)
 - Other. If this box is checked, attach a legible map delineating the service area of each service provider, and identify the government, authority or other organization that will provide service within each service area.)

2. In developing the strategy, were overlapping service areas, unnecessary competition and/or duplication of this service identified?

Yes No

If these conditions will continue under the strategy, attach an explanation for continuing the arrangement (i.e., overlapping but higher levels of service (See O.C.G.A. 36-70-24(1)), overriding benefits of the duplication, or reasons that overlapping service areas or competition cannot be eliminated.

If these conditions will be eliminated under the strategy, attach an implementation schedule listing each step or action that will be taken to eliminate them, the responsible party and the agreed upon deadline for completing it.

3. List each government or authority that will help to pay for this service and indicate how the service will be funded (e.g., enterprise funds, user fees, general funds, special service district revenues, hotel/motel taxes, franchise taxes, impact fees, bonded indebtedness, etc.)

Local Government or Authority	Funding Method
Camden County	Camden County Unincorporated Fire Tax
	District; Woodbine Fire Tax
Kingsland	General Fund
St. Marys	General Fund

4. How will the strategy change the previous arrangements for providing and/or funding this service within the county?

Municipalities will study the feasibility of creating a municipal service district for this service.

5. List any formal service delivery agreements or intergovernmental contracts that will be used to implement the strategy for this service:

Agreement Name:	Contracting Parties:	Effective and Ending Dates
Fire Suppression; Woodbine	Camden County and Woodbine	

6. What other mechanisms (if any) will be used to implement the strategy for this service (e.g., ordinances, resolutions, local acts of the General Assembly, rate or fee changes, etc), and when will they take effect?

Camden County

7. Person(s) completing form:

Name	Title	Agency	Phone Number
Steve L. Howard	County Administrator	Camden County	912-576-4021
Gwen Mungin	City Manager	Kingsland	912-729-5613
Bill Shanahan	City Manager	St. Marys	912-882-5516
Sandra Rayson	City Administrator	Woodbine	912-576-3211

Date Completed:

8. Is this the person who should be contacted by state agencies when evaluating whether proposed local government projects are consistent with Service Delivery Strategy?

Yes No

If not, provide designated contact person(s) and phone number(s) below:

Explanation for Continued Arrangement
Service: Fire Suppression

A higher level of service is realized with the service of Fire Suppression in Kingsland and St. Marys.

The Cities of Kingsland and St. Marys Fire Suppression Service does not duplicate all of the services of the County's Fire Suppression; instead it provides shorter response times to emergencies within the city limits.

**SERVICE DELIVERY STRATEGY
SUMMARY OF SERVICE DELIVERY ARRANGEMENTS**

Camden County

Service: Health Dept.

1. Check the box that best describes the agreed upon delivery arrangement for this service:
 - Service will be provided county wide (i.e., including all cities and unincorporated areas) by a single service provider. (If this box is checked, identify the government, authority or organization providing the service.)
 - Service will be provided only in the unincorporated portion of the county by a single service provider. (If this box is checked, identify the government, authority or organization providing the service.)
 - One or more cities will provide this service only within their incorporated boundaries, and the service will not be provided in the unincorporated areas. (If this box is checked, identify the government(s), authority or organization providing the service.)
 - One or more cities will provide this service only within their incorporated boundaries, and the county will provide the service in unincorporated areas. (If this box is checked, identify the government(s), authority or organization providing the service.)
 - Other. If this box is checked, attach a legible map delineating the service area of each service provider, and identify the government, authority or other organization that will provide service within each service area.)

2. In developing the strategy, were overlapping service areas, unnecessary competition and/or duplication of this service identified?
 - Yes
 - No

If these conditions will continue under the strategy, attach an explanation for continuing the arrangement (i.e., overlapping but higher levels of service (See O.C.G.A. 36-70-24(1)), overriding benefits of the duplication, or reasons that overlapping service areas or competition cannot be eliminated.

If these conditions will be eliminated under the strategy, attach an implementation schedule listing each step or action that will be taken to eliminate them, the responsible party and the agreed upon deadline for completing it.

3. List each government or authority that will help to pay for this service and indicate how the service will be funded (e.g., enterprise funds, user fees, general funds, special service district revenues, hotel/motel taxes, franchise taxes, impact fees, bonded indebtedness, etc.)

Local Government or Authority	Funding Method
Camden County	General Fund

4. How will the strategy change the previous arrangements for providing and/or funding this service within the county?

There are no current plans to alter this delivery of service.

5. List any formal service delivery agreements or intergovernmental contracts that will be used to implement the strategy for this service:

Agreement Name:	Contracting Parties:	Effective and Ending Dates

6. What other mechanisms (if any) will be used to implement the strategy for this service (e.g., ordinances, resolutions, local acts of the General Assembly, rate or fee changes, etc), and when will they take effect?

7. Person(s) completing form:

Name	Title	Agency	Phone Number
Steve L. Howard	County Administrator	Camden County	912-576-4021
Gwen Mungin	City Manager	Kingsland	912-729-5613
Bill Shanahan	City Manager	St. Marys	912-882-5516
Sandra Rayson	City Administrator	Woodbine	912-576-3211

Date Completed:

8. Is this the person who should be contacted by state agencies when evaluating whether proposed local government projects are consistent with Service Delivery Strategy?

Yes No

If not, provide designated contact person(s) and phone number(s) below:

**SERVICE DELIVERY STRATEGY
SUMMARY OF SERVICE DELIVERY ARRANGEMENTS**

Camden County

Service: Jail

1. Check the box that best describes the agreed upon delivery arrangement for this service:
 - Service will be provided county wide (i.e., including all cities and unincorporated areas) by a single service provider. (If this box is checked, identify the government, authority or organization providing the service.)
 - Service will be provided only in the unincorporated portion of the county by a single service provider. (If this box is checked, identify the government, authority or organization providing the service.)
 - One or more cities will provide this service only within their incorporated boundaries, and the service will not be provided in the unincorporated areas. (If this box is checked, identify the government(s), authority or organization providing the service.)
 - One or more cities will provide this service only within their incorporated boundaries, and the county will provide the service in unincorporated areas. (If this box is checked, identify the government(s), authority or organization providing the service.)
 - Other. If this box is checked, attach a legible map delineating the service area of each service provider, and identify the government, authority or other organization that will provide service within each service area.)

2. In developing the strategy, were overlapping service areas, unnecessary competition and/or duplication of this service identified?

Yes No

If these conditions will continue under the strategy, attach an explanation for continuing the arrangement (i.e., overlapping but higher levels of service (See O.C.G.A. 36-70-24(1)), overriding benefits of the duplication, or reasons that overlapping service areas or competition cannot be eliminated.

If these conditions will be eliminated under the strategy, attach an implementation schedule listing each step or action that will be taken to eliminate them, the responsible party and the agreed upon deadline for completing it.

3. List each government or authority that will help to pay for this service and indicate how the service will be funded (e.g., enterprise funds, user fees, general funds, special service district revenues, hotel/motel taxes, franchise taxes, impact fees, bonded indebtedness, etc.)

Local Government or Authority	Funding Method
Camden County	General Fund, Federal, State and Municipal Funds

4. How will the strategy change the previous arrangements for providing and/or funding this service within the county?

There are no current plans to alter this delivery of service.

5. List any formal service delivery agreements or intergovernmental contracts that will be used to implement the strategy for this service:

Agreement Name:	Contracting Parties:	Effective and Ending Dates

6. What other mechanisms (if any) will be used to implement the strategy for this service (e.g., ordinances, resolutions, local acts of the General Assembly, rate or fee changes, etc), and when will they take effect?

Name	Title	Agency	Phone Number
Steve L. Howard	County Administrator	Camden County	912-576-4021
Gwen Mungin	City Manager	Kingsland	912-729-5613
Bill Shanahan	City Manager	St. Marys	912-882-5516
Sandra Rayson	City Administrator	Woodbine	912-576-3211

Date Completed:

7. Is this the person who should be contacted by state agencies when evaluating whether proposed local government projects are consistent with Service Delivery Strategy?
 Yes No
 If not, provide designated contact person(s) and phone number(s) below:

**SERVICE DELIVERY STRATEGY
SUMMARY OF SERVICE DELIVERY ARRANGEMENTS**

Camden County

Service: Landfill

1. Check the box that best describes the agreed upon delivery arrangement for this service:
 - Service will be provided county wide (i.e., including all cities and unincorporated areas) by a single service provider. (If this box is checked, identify the government, authority or organization providing the service.)
 - Service will be provided only in the unincorporated portion of the county by a single service provider. (If this box is checked, identify the government, authority or organization providing the service.)
 - One or more cities will provide this service only within their incorporated boundaries, and the service will not be provided in the unincorporated areas. (If this box is checked, identify the government(s), authority or organization providing the service.)
 - One or more cities will provide this service only within their incorporated boundaries, and the county will provide the service in unincorporated areas. (If this box is checked, identify the government(s), authority or organization providing the service.)
 - Other. If this box is checked, attach a legible map delineating the service area of each service provider, and identify the government, authority or other organization that will provide service within each service area.)

2. In developing the strategy, were overlapping service areas, unnecessary competition and/or duplication of this service identified?
 - Yes
 - No

If these conditions will continue under the strategy, attach an explanation for continuing the arrangement (i.e., overlapping but higher levels of service (See O.C.G.A. 36-70-24(1)), overriding benefits of the duplication, or reasons that overlapping service areas or competition cannot be eliminated.

If these conditions will be eliminated under the strategy, attach an implementation schedule listing each step or action that will be taken to eliminate them, the responsible party and the agreed upon deadline for completing it.

3. List each government or authority that will help to pay for this service and indicate how the service will be funded (e.g., enterprise funds, user fees, general funds, special service district revenues, hotel/motel taxes, franchise taxes, impact fees, bonded indebtedness, etc.)

Local Government or Authority	Funding Method
Camden County	Enterprise Fund

4. How will the strategy change the previous arrangements for providing and/or funding this service within the county?

There are no current plans to alter this delivery of service.

5. List any formal service delivery agreements or intergovernmental contracts that will be used to implement the strategy for this service:

Agreement Name:	Contracting Parties:	Effective and Ending Dates

6. What other mechanisms (if any) will be used to implement the strategy for this service (e.g., ordinances, resolutions, local acts of the General Assembly, rate or fee changes, etc), and when will they take effect?

Name	Title	Agency	Phone Number
Steve L. Howard	County Administrator	Camden County	912-576-4021
Gwen Mungin	City Manager	Kingsland	912-729-5613
Bill Shanahan	City Manager	St. Marys	912-882-5516
Sandra Rayson	City Administrator	Woodbine	912-576-3211

Date Completed:

7. Is this the person who should be contacted by state agencies when evaluating whether proposed local government projects are consistent with Service Delivery Strategy?

Yes No

If not, provide designated contact person(s) and phone number(s) below:

**SERVICE DELIVERY STRATEGY
SUMMARY OF SERVICE DELIVERY ARRANGEMENTS**

Camden County

Service: Library

1. Check the box that best describes the agreed upon delivery arrangement for this service:
 - Service will be provided county wide (i.e., including all cities and unincorporated areas) by a single service provider. (If this box is checked, identify the government, authority or organization providing the service.)
 - Service will be provided only in the unincorporated portion of the county by a single service provider. (If this box is checked, identify the government, authority or organization providing the service.)
 - One or more cities will provide this service only within their incorporated boundaries, and the service will not be provided in the unincorporated areas. (If this box is checked, identify the government(s), authority or organization providing the service.)
 - One or more cities will provide this service only within their incorporated boundaries, and the county will provide the service in unincorporated areas. (If this box is checked, identify the government(s), authority or organization providing the service.)
 - Other. If this box is checked, attach a legible map delineating the service area of each service provider, and identify the government, authority or other organization that will provide service within each service area.)

2. In developing the strategy, were overlapping service areas, unnecessary competition and/or duplication of this service identified?

Yes No

If these conditions will continue under the strategy, attach an explanation for continuing the arrangement (i.e., overlapping but higher levels of service (See O.C.G.A. 36-70-24(1)), overriding benefits of the duplication, or reasons that overlapping service areas or competition cannot be eliminated.

If these conditions will be eliminated under the strategy, attach an implementation schedule listing each step or action that will be taken to eliminate them, the responsible party and the agreed upon deadline for completing it.

3. List each government or authority that will help to pay for this service and indicate how the service will be funded (e.g., enterprise funds, user fees, general funds, special service district revenues, hotel/motel taxes, franchise taxes, impact fees, bonded indebtedness, etc.)

Local Government or Authority	Funding Method
Camden County	General Fund
St. Marys	General Fund

4. How will the strategy change the previous arrangements for providing and/or funding this service within the county?

There are no current plans to alter this delivery of service.

5. List any formal service delivery agreements or intergovernmental contracts that will be used to implement the strategy for this service:

Agreement Name:	Contracting Parties:	Effective and Ending Dates

6. What other mechanisms (if any) will be used to implement the strategy for this service (e.g., ordinances, resolutions, local acts of the General Assembly, rate or fee changes, etc), and when will they take effect?

Name	Title	Agency	Phone Number
Steve L. Howard	County Administrator	Camden County	912-576-4021
Gwen Mungin	City Manager	Kingsland	912-729-5613
Bill Shanahan	City Manager	St. Marys	912-882-5516
Sandra Rayson	City Administrator	Woodbine	912-576-3211

Date Completed:

7. Is this the person who should be contacted by state agencies when evaluating whether proposed local government projects are consistent with Service Delivery Strategy?

Yes No

If not, provide designated contact person(s) and phone number(s) below:

**SERVICE DELIVERY STRATEGY
SUMMARY OF SERVICE DELIVERY ARRANGEMENTS**

Camden County

Service: Magistrate Court

1. Check the box that best describes the agreed upon delivery arrangement for this service:
 - Service will be provided county wide (i.e., including all cities and unincorporated areas) by a single service provider. (If this box is checked, identify the government, authority or organization providing the service.)
 - Service will be provided only in the unincorporated portion of the county by a single service provider. (If this box is checked, identify the government, authority or organization providing the service.)
 - One or more cities will provide this service only within their incorporated boundaries, and the service will not be provided in the unincorporated areas. (If this box is checked, identify the government(s), authority or organization providing the service.)
 - One or more cities will provide this service only within their incorporated boundaries, and the county will provide the service in unincorporated areas. (If this box is checked, identify the government(s), authority or organization providing the service.)
 - Other. If this box is checked, attach a legible map delineating the service area of each service provider, and identify the government, authority or other organization that will provide service within each service area.)

2. In developing the strategy, were overlapping service areas, unnecessary competition and/or duplication of this service identified?

Yes No

If these conditions will continue under the strategy, attach an explanation for continuing the arrangement (i.e., overlapping but higher levels of service (See O.C.G.A. 36-70-24(1)), overriding benefits of the duplication, or reasons that overlapping service areas or competition cannot be eliminated.

If these conditions will be eliminated under the strategy, attach an implementation schedule listing each step or action that will be taken to eliminate them, the responsible party and the agreed upon deadline for completing it.

3. List each government or authority that will help to pay for this service and indicate how the service will be funded (e.g., enterprise funds, user fees, general funds, special service district revenues, hotel/motel taxes, franchise taxes, impact fees, bonded indebtedness, etc.)

Local Government or Authority	Funding Method
Camden County	General Fund

4. How will the strategy change the previous arrangements for providing and/or funding this service within the county?

There are no current plans to alter this delivery of service.

5. List any formal service delivery agreements or intergovernmental contracts that will be used to implement the strategy for this service:

Agreement Name:	Contracting Parties:	Effective and Ending Dates

6. What other mechanisms (if any) will be used to implement the strategy for this service (e.g., ordinances, resolutions, local acts of the General Assembly, rate or fee changes, etc), and when will they take effect?

Name	Title	Agency	Phone Number
Steve L. Howard	County Administrator	Camden County	912-576-4021
Gwen Mungin	City Manager	Kingsland	912-729-5613
Bill Shanahan	City Manager	St. Marys	912-882-5516
Sandra Rayson	City Administrator	Woodbine	912-576-3211

Date Completed:

7. Is this the person who should be contacted by state agencies when evaluating whether proposed local government projects are consistent with Service Delivery Strategy?
 Yes No
 If not, provide designated contact person(s) and phone number(s) below:

**SERVICE DELIVERY STRATEGY
SUMMARY OF SERVICE DELIVERY ARRANGEMENTS**

Camden County

Service: Municipal Court

1. Check the box that best describes the agreed upon delivery arrangement for this service:
- Service will be provided county wide (i.e., including all cities and unincorporated areas) by a single service provider. (If this box is checked, identify the government, authority or organization providing the service.)
 - Service will be provided only in the unincorporated portion of the county by a single service provider. (If this box is checked, identify the government, authority or organization providing the service.)
 - One or more cities will provide this service only within their incorporated boundaries, and the service will not be provided in the unincorporated areas. (If this box is checked, identify the government(s), authority or organization providing the service.)
 - One or more cities will provide this service only within their incorporated boundaries, and the county will provide the service in unincorporated areas. (If this box is checked, identify the government(s), authority or organization providing the service.)
 - Other. If this box is checked, attach a legible map delineating the service area of each service provider, and identify the government, authority or other organization that will provide service within each service area.)
2. In developing the strategy, were overlapping service areas, unnecessary competition and/or duplication of this service identified?
- Yes No

If these conditions will continue under the strategy, attach an explanation for continuing the arrangement (i.e., overlapping but higher levels of service (See O.C.G.A. 36-70-24(1)), overriding benefits of the duplication, or reasons that overlapping service areas or competition cannot be eliminated.

If these conditions will be eliminated under the strategy, attach an implementation schedule listing each step or action that will be taken to eliminate them, the responsible party and the agreed upon deadline for completing it.

3. List each government or authority that will help to pay for this service and indicate how the service will be funded (e.g., enterprise funds, user fees, general funds, special service district revenues, hotel/motel taxes, franchise taxes, impact fees, bonded indebtedness, etc.)

Local Government or Authority	Funding Method
Kingsland	General Fund
St. Marys	General Fund
Woodbine	General Fund

4. How will the strategy change the previous arrangements for providing and/or funding this service within the county?

There are no current plans to alter this delivery of service.

5. List any formal service delivery agreements or intergovernmental contracts that will be used to implement the strategy for this service:

Agreement Name:	Contracting Parties:	Effective and Ending Dates

6. What other mechanisms (if any) will be used to implement the strategy for this service (e.g., ordinances, resolutions, local acts of the General Assembly, rate or fee changes, etc), and when will they take effect?

7. Person(s) completing form:

Name	Title	Agency	Phone Number
Steve L. Howard	County Administrator	Camden County	912-576-4021
Gwen Mungin	City Manager	Kingsland	912-729-5613
Bill Shanahan	City Manager	St. Marys	912-882-5516
Sandra Rayson	City Administrator	Woodbine	912-576-3211

Date Completed:

8. Is this the person who should be contacted by state agencies when evaluating whether proposed local government projects are consistent with Service Delivery Strategy?

Yes No

If not, provide designated contact person(s) and phone number(s) below:

**SERVICE DELIVERY STRATEGY
SUMMARY OF SERVICE DELIVERY ARRANGEMENTS**

Camden County

Service: Occupational Tax

1. Check the box that best describes the agreed upon delivery arrangement for this service:
 - Service will be provided county wide (i.e., including all cities and unincorporated areas) by a single service provider. (If this box is checked, identify the government, authority or organization providing the service.)
 - Service will be provided only in the unincorporated portion of the county by a single service provider. (If this box is checked, identify the government, authority or organization providing the service.)
 - One or more cities will provide this service only within their incorporated boundaries, and the service will not be provided in the unincorporated areas. (If this box is checked, identify the government(s), authority or organization providing the service.)
 - One or more cities will provide this service only within their incorporated boundaries, and the county will provide the service in unincorporated areas. (If this box is checked, identify the government(s), authority or organization providing the service.)
 - Other. If this box is checked, attach a legible map delineating the service area of each service provider, and identify the government, authority or other organization that will provide service within each service area.)

2. In developing the strategy, were overlapping service areas, unnecessary competition and/or duplication of this service identified?

Yes No

If these conditions will continue under the strategy, attach an explanation for continuing the arrangement (i.e., overlapping but higher levels of service (See O.C.G.A. 36-70-24(1)), overriding benefits of the duplication, or reasons that overlapping service areas or competition cannot be eliminated.

If these conditions will be eliminated under the strategy, attach an implementation schedule listing each step or action that will be taken to eliminate them, the responsible party and the agreed upon deadline for completing it.

3. List each government or authority that will help to pay for this service and indicate how the service will be funded (e.g., enterprise funds, user fees, general funds, special service district revenues, hotel/motel taxes, franchise taxes, impact fees, bonded indebtedness, etc.)

Local Government or Authority	Funding Method
Camden County	General Fund
Kingsland	General Fund
St. Marys	General Fund
Woodbine	General Fund

4. How will the strategy change the previous arrangements for providing and/or funding this service within the county?

There are no current plans to alter this delivery of service.

5. List any formal service delivery agreements or intergovernmental contracts that will be used to implement the strategy for this service:

Agreement Name:	Contracting Parties:	Effective and Ending Dates

6. What other mechanisms (if any) will be used to implement the strategy for this service (e.g., ordinances, resolutions, local acts of the General Assembly, rate or fee changes, etc), and when will they take effect?

7. Person(s) completing form:

Name	Title	Agency	Phone Number
Steve L. Howard	County Administrator	Camden County	912-576-4021
Gwen Mungin	City Manager	Kingsland	912-729-5613
Bill Shanahan	City Manager	St. Marys	912-882-5516
Sandra Rayson	City Administrator	Woodbine	912-576-3211

Date Completed:

8. Is this the person who should be contacted by state agencies when evaluating whether proposed local government projects are consistent with Service Delivery Strategy?

Yes No

If not, provide designated contact person(s) and phone number(s) below:

**SERVICE DELIVERY STRATEGY
SUMMARY OF SERVICE DELIVERY ARRANGEMENTS**

Camden County

Service: Police/Sheriff Patrol Division

1. Check the box that best describes the agreed upon delivery arrangement for this service:
- Service will be provided county wide (i.e., including all cities and unincorporated areas) by a single service provider. (If this box is checked, identify the government, authority or organization providing the service.)
 - Service will be provided only in the unincorporated portion of the county by a single service provider. (If this box is checked, identify the government, authority or organization providing the service.)
 - One or more cities will provide this service only within their incorporated boundaries, and the service will not be provided in the unincorporated areas. (If this box is checked, identify the government(s), authority or organization providing the service.)
 - One or more cities will provide this service only within their incorporated boundaries, and the county will provide the service in unincorporated areas. (If this box is checked, identify the government(s), authority or organization providing the service.)
 - Other. If this box is checked, attach a legible map delineating the service area of each service provider, and identify the government, authority or other organization that will provide service within each service area.)

2. In developing the strategy, were overlapping service areas, unnecessary competition and/or duplication of this service identified?

Yes No

If these conditions will continue under the strategy, attach an explanation for continuing the arrangement (i.e., overlapping but higher levels of service (See O.C.G.A. 36-70-24(1)), overriding benefits of the duplication, or reasons that overlapping service areas or competition cannot be eliminated.

If these conditions will be eliminated under the strategy, attach an implementation schedule listing each step or action that will be taken to eliminate them, the responsible party and the agreed upon deadline for completing it.

3. List each government or authority that will help to pay for this service and indicate how the service will be funded (e.g., enterprise funds, user fees, general funds, special service district revenues, hotel/motel taxes, franchise taxes, impact fees, bonded indebtedness, etc.)

Local Government or Authority	Funding Method
Camden County	General Fund
Kingsland	General Fund
St. Marys	General Fund

4. How will the strategy change the previous arrangements for providing and/or funding this service within the county?

There are no current plans to alter this delivery of service.

5. List any formal service delivery agreements or intergovernmental contracts that will be used to implement the strategy for this service:

Agreement Name:	Contracting Parties:	Effective and Ending Dates
	Camden County and Woodbine	

6. What other mechanisms (if any) will be used to implement the strategy for this service (e.g., ordinances, resolutions, local acts of the General Assembly, rate or fee changes, etc), and when will they take effect?

Camden County provides Sheriff's Office Patrol Services for the City of Woodbine.

7. Person(s) completing form:

Name	Title	Agency	Phone Number
Steve L. Howard	County Administrator	Camden County	912-576-4021
Gwen Mungin	City Manager	Kingsland	912-729-5613
Bill Shanahan	City Manager	St. Marys	912-882-5516
Sandra Rayson	City Administrator	Woodbine	912-576-3211

Date Completed:

8. Is this the person who should be contacted by state agencies when evaluating whether proposed local government projects are consistent with Service Delivery Strategy?

Yes No

If not, provide designated contact person(s) and phone number(s) below:

**SERVICE DELIVERY STRATEGY
SUMMARY OF SERVICE DELIVERY ARRANGEMENTS**

Camden County

Service: Public Defender

1. Check the box that best describes the agreed upon delivery arrangement for this service:
 - Service will be provided county wide (i.e., including all cities and unincorporated areas) by a single service provider. (If this box is checked, identify the government, authority or organization providing the service.)
 - Service will be provided only in the unincorporated portion of the county by a single service provider. (If this box is checked, identify the government, authority or organization providing the service.)
 - One or more cities will provide this service only within their incorporated boundaries, and the service will not be provided in the unincorporated areas. (If this box is checked, identify the government(s), authority or organization providing the service.)
 - One or more cities will provide this service only within their incorporated boundaries, and the county will provide the service in unincorporated areas. (If this box is checked, identify the government(s), authority or organization providing the service.)
 - Other. If this box is checked, attach a legible map delineating the service area of each service provider, and identify the government, authority or other organization that will provide service within each service area.)

2. In developing the strategy, were overlapping service areas, unnecessary competition and/or duplication of this service identified?
 - Yes
 - No

If these conditions will continue under the strategy, attach an explanation for continuing the arrangement (i.e., overlapping but higher levels of service (See O.C.G.A. 36-70-24(1)), overriding benefits of the duplication, or reasons that overlapping service areas or competition cannot be eliminated.

If these conditions will be eliminated under the strategy, attach an implementation schedule listing each step or action that will be taken to eliminate them, the responsible party and the agreed upon deadline for completing it.

3. List each government or authority that will help to pay for this service and indicate how the service will be funded (e.g., enterprise funds, user fees, general funds, special service district revenues, hotel/motel taxes, franchise taxes, impact fees, bonded indebtedness, etc.)

Local Government or Authority	Funding Method
Camden County	General Fund
St. Marys	Municipal Court and General Fund

4. How will the strategy change the previous arrangements for providing and/or funding this service within the county?

There are no current plans to alter this delivery of service.

5. List any formal service delivery agreements or intergovernmental contracts that will be used to implement the strategy for this service:

Agreement Name:	Contracting Parties:	Effective and Ending Dates

6. What other mechanisms (if any) will be used to implement the strategy for this service (e.g., ordinances, resolutions, local acts of the General Assembly, rate or fee changes, etc), and when will they take effect?

7. Person(s) completing form:

Name	Title	Agency	Phone Number
Steve L. Howard	County Administrator	Camden County	912-576-4021
Gwen Mungin	City Manager	Kingsland	912-729-5613
Bill Shanahan	City Manager	St. Marys	912-882-5516
Sandra Rayson	City Administrator	Woodbine	912-576-3211

Date Completed:

8. Is this the person who should be contacted by state agencies when evaluating whether proposed local government projects are consistent with Service Delivery Strategy?

Yes No

If not, provide designated contact person(s) and phone number(s) below:

**SERVICE DELIVERY STRATEGY
SUMMARY OF SERVICE DELIVERY ARRANGEMENTS**

Camden County

Service: Recreation/Leisure Services

1. Check the box that best describes the agreed upon delivery arrangement for this service:

Service will be provided county wide (i.e., including all cities and unincorporated areas) by a single service provider. (If this box is checked, identify the government, authority or organization providing the service.)

Service will be provided only in the unincorporated portion of the county by a single service provider. (If this box is checked, identify the government, authority or organization providing the service.)

One or more cities will provide this service only within their incorporated boundaries, and the service will not be provided in the unincorporated areas. (If this box is checked, identify the government(s), authority or organization providing the service.)

One or more cities will provide this service only within their incorporated boundaries, and the county will provide the service in unincorporated areas. (If this box is checked, identify the government(s), authority or organization providing the service.)

Other. If this box is checked, attach a legible map delineating the service area of each service provider, and identify the government, authority or other organization that will provide service within each service area.)

2. In developing the strategy, were overlapping service areas, unnecessary competition and/or duplication of this service identified?

Yes

No

If these conditions will continue under the strategy, attach an explanation for continuing the arrangement (i.e., overlapping but higher levels of service (See O.C.G.A. 36-70-24(1)), overriding benefits of the duplication, or reasons that overlapping service areas or competition cannot be eliminated.

If these conditions will be eliminated under the strategy, attach an implementation schedule listing each step or action that will be taken to eliminate them, the responsible party and the agreed upon deadline for completing it.

3. List each government or authority that will help to pay for this service and indicate how the service will be funded (e.g., enterprise funds, user fees, general funds, special service district revenues, hotel/motel taxes, franchise taxes, impact fees, bonded indebtedness, etc.)

Local Government or Authority	Funding Method
Public Service Authority	Percentage based on Population from County, And Cities of Kingsland, St. Marys & Woodbine

4. How will the strategy change the previous arrangements for providing and/or funding this service within the county?

There are no current plans to alter this delivery of service.

5. List any formal service delivery agreements or intergovernmental contracts that will be used to implement the strategy for this service:

Agreement Name:	Contracting Parties:	Effective and Ending Dates

6. What other mechanisms (if any) will be used to implement the strategy for this service (e.g., ordinances, resolutions, local acts of the General Assembly, rate or fee changes, etc), and when will they take effect?

7. Person(s) completing form:

Name	Title	Agency	Phone Number
Steve L. Howard	County Administrator	Camden County	912-576-4021
Gwen Mungin	City Manager	Kingsland	912-729-5613
Bill Shanahan	City Manager	St. Marys	912-882-5516
Sandra Rayson	City Administrator	Woodbine	912-576-3211

Date Completed:

8. Is this the person who should be contacted by state agencies when evaluating whether proposed local government projects are consistent with Service Delivery Strategy?

Yes No

If not, provide designated contact person(s) and phone number(s) below:

**SERVICE DELIVERY STRATEGY
SUMMARY OF SERVICE DELIVERY ARRANGEMENTS**

Camden County

Service: Road/Street Const/Maint.

1. Check the box that best describes the agreed upon delivery arrangement for this service:
 - Service will be provided county wide (i.e., including all cities and unincorporated areas) by a single service provider. (If this box is checked, identify the government, authority or organization providing the service.)
 - Service will be provided only in the unincorporated portion of the county by a single service provider. (If this box is checked, identify the government, authority or organization providing the service.)
 - One or more cities will provide this service only within their incorporated boundaries, and the service will not be provided in the unincorporated areas. (If this box is checked, identify the government(s), authority or organization providing the service.)
 - One or more cities will provide this service only within their incorporated boundaries, and the county will provide the service in unincorporated areas. (If this box is checked, identify the government(s), authority or organization providing the service.)
 - Other. If this box is checked, attach a legible map delineating the service area of each service provider, and identify the government, authority or other organization that will provide service within each service area.)

2. In developing the strategy, were overlapping service areas, unnecessary competition and/or duplication of this service identified?
 - Yes
 - No

If these conditions will continue under the strategy, attach an explanation for continuing the arrangement (i.e., overlapping but higher levels of service (See O.C.G.A. 36-70-24(1)), overriding benefits of the duplication, or reasons that overlapping service areas or competition cannot be eliminated.

If these conditions will be eliminated under the strategy, attach an implementation schedule listing each step or action that will be taken to eliminate them, the responsible party and the agreed upon deadline for completing it.

3. List each government or authority that will help to pay for this service and indicate how the service will be funded (e.g., enterprise funds, user fees, general funds, special service district revenues, hotel/motel taxes, franchise taxes, impact fees, bonded indebtedness, etc.)

Local Government or Authority	Funding Method
Camden County	General Fund, LARP, SPLOST
Kingsland	General Fund, LARP, SPLOST
St. Marys	General Fund, LARP, SPLOST
Woodbine	General Fund, LARP, SPLOST

4. How will the strategy change the previous arrangements for providing and/or funding this service within the county?

There are no current plans to alter this delivery of service.

5. List any formal service delivery agreements or intergovernmental contracts that will be used to implement the strategy for this service:

Agreement Name:	Contracting Parties:	Effective and Ending Dates

6. What other mechanisms (if any) will be used to implement the strategy for this service (e.g., ordinances, resolutions, local acts of the General Assembly, rate or fee changes, etc), and when will they take effect?

7. Person(s) completing form:

Name	Title	Agency	Phone Number
Steve L. Howard	County Administrator	Camden County	912-576-4021
Gwen Mungin	City Manager	Kingsland	912-729-5613
Bill Shanahan	City Manager	St. Marys	912-882-5516
Sandra Rayson	City Administrator	Woodbine	912-576-3211

Date Completed:

8. Is this the person who should be contacted by state agencies when evaluating whether proposed local government projects are consistent with Service Delivery Strategy?

Yes No

If not, provide designated contact person(s) and phone number(s) below:

**SERVICE DELIVERY STRATEGY
SUMMARY OF SERVICE DELIVERY ARRANGEMENTS**

Camden County

Service: Senior Citizen Services

1. Check the box that best describes the agreed upon delivery arrangement for this service:
 - Service will be provided county wide (i.e., including all cities and unincorporated areas) by a single service provider. (If this box is checked, identify the government, authority or organization providing the service.)
 - Service will be provided only in the unincorporated portion of the county by a single service provider. (If this box is checked, identify the government, authority or organization providing the service.)
 - One or more cities will provide this service only within their incorporated boundaries, and the service will not be provided in the unincorporated areas. (If this box is checked, identify the government(s), authority or organization providing the service.)
 - One or more cities will provide this service only within their incorporated boundaries, and the county will provide the service in unincorporated areas. (If this box is checked, identify the government(s), authority or organization providing the service.)
 - Other. If this box is checked, attach a legible map delineating the service area of each service provider, and identify the government, authority or other organization that will provide service within each service area.)

2. In developing the strategy, were overlapping service areas, unnecessary competition and/or duplication of this service identified?
 - Yes
 - No

If these conditions will continue under the strategy, attach an explanation for continuing the arrangement (i.e., overlapping but higher levels of service (See O.C.G.A. 36-70-24(1)), overriding benefits of the duplication, or reasons that overlapping service areas or competition cannot be eliminated.

If these conditions will be eliminated under the strategy, attach an implementation schedule listing each step or action that will be taken to eliminate them, the responsible party and the agreed upon deadline for completing it.

3. List each government or authority that will help to pay for this service and indicate how the service will be funded (e.g., enterprise funds, user fees, general funds, special service district revenues, hotel/motel taxes, franchise taxes, impact fees, bonded indebtedness, etc.)

Local Government or Authority	Funding Method
St. Marys	General Fund
Public Service Authority	County General Fund

4. How will the strategy change the previous arrangements for providing and/or funding this service within the county?

There are no current plans to alter this delivery of service.

5. List any formal service delivery agreements or intergovernmental contracts that will be used to implement the strategy for this service:

Agreement Name:	Contracting Parties:	Effective and Ending Dates
	PSA and Camden County	

6. What other mechanisms (if any) will be used to implement the strategy for this service (e.g., ordinances, resolutions, local acts of the General Assembly, rate or fee changes, etc), and when will they take effect?

Camden County contracts with the PSA for the Senior Citizen Services.

7. Person(s) completing form:

Name	Title	Agency	Phone Number
Steve L. Howard	County Administrator	Camden County	912-576-4021
Gwen Mungin	City Manager	Kingsland	912-729-5613
Bill Shanahan	City Manager	St. Marys	912-882-5516
Sandra Rayson	City Administrator	Woodbine	912-576-3211

Date Completed:

8. Is this the person who should be contacted by state agencies when evaluating whether proposed local government projects are consistent with Service Delivery Strategy?

Yes No

If not, provide designated contact person(s) and phone number(s) below:

**SERVICE DELIVERY STRATEGY
SUMMARY OF SERVICE DELIVERY ARRANGEMENTS**

Camden County

Service: Sewer

1. Check the box that best describes the agreed upon delivery arrangement for this service:
 - Service will be provided county wide (i.e., including all cities and unincorporated areas) by a single service provider. (If this box is checked, identify the government, authority or organization providing the service.)
 - Service will be provided only in the unincorporated portion of the county by a single service provider. (If this box is checked, identify the government, authority or organization providing the service.)
 - One or more cities will provide this service only within their incorporated boundaries, and the service will not be provided in the unincorporated areas. (If this box is checked, identify the government(s), authority or organization providing the service.)
 - One or more cities will provide this service only within their incorporated boundaries, and the county will provide the service in unincorporated areas. (If this box is checked, identify the government(s), authority or organization providing the service.)
 - Other. If this box is checked, attach a legible map delineating the service area of each service provider, and identify the government, authority or other organization that will provide service within each service area.)

2. In developing the strategy, were overlapping service areas, unnecessary competition and/or duplication of this service identified?
 - Yes
 - No

If these conditions will continue under the strategy, attach an explanation for continuing the arrangement (i.e., overlapping but higher levels of service (See O.C.G.A. 36-70-24(1)), overriding benefits of the duplication, or reasons that overlapping service areas or competition cannot be eliminated.

If these conditions will be eliminated under the strategy, attach an implementation schedule listing each step or action that will be taken to eliminate them, the responsible party and the agreed upon deadline for completing it.

3. List each government or authority that will help to pay for this service and indicate how the service will be funded (e.g., enterprise funds, user fees, general funds, special service district revenues, hotel/motel taxes, franchise taxes, impact fees, bonded indebtedness, etc.)

Local Government or Authority	Funding Method
Kingsland	Enterprise Fund, Water/Sewer
St. Marys	Enterprise Fund, Water/Sewer
Woodbine	Enterprise Fund, Water/Sewer

4. How will the strategy change the previous arrangements for providing and/or funding this service within the county?

County will study the feasibility of working with cities and/or private/public partnership regarding sewer services in the unincorporated areas.

5. List any formal service delivery agreements or intergovernmental contracts that will be used to implement the strategy for this service:

Agreement Name:	Contracting Parties:	Effective and Ending Dates

6. What other mechanisms (if any) will be used to implement the strategy for this service (e.g., ordinances, resolutions, local acts of the General Assembly, rate or fee changes, etc), and when will they take effect?

7. Person(s) completing form:

Name	Title	Agency	Phone Number
Steve L. Howard	County Administrator	Camden County	912-576-4021
Gwen Mungin	City Manager	Kingsland	912-729-5613
Bill Shanahan	City Manager	St. Marys	912-882-5516
Sandra Rayson	City Administrator	Woodbine	912-576-3211

Date Completed:

8. Is this the person who should be contacted by state agencies when evaluating whether proposed local government projects are consistent with Service Delivery Strategy?

Yes No

If not, provide designated contact person(s) and phone number(s) below:

**SERVICE DELIVERY STRATEGY
SUMMARY OF SERVICE DELIVERY ARRANGEMENTS**

Camden County

Service: Sheriff, Constitutional Duties

1. Check the box that best describes the agreed upon delivery arrangement for this service:
 - Service will be provided county wide (i.e., including all cities and unincorporated areas) by a single service provider. (If this box is checked, identify the government, authority or organization providing the service.)
 - Service will be provided only in the unincorporated portion of the county by a single service provider. (If this box is checked, identify the government, authority or organization providing the service.)
 - One or more cities will provide this service only within their incorporated boundaries, and the service will not be provided in the unincorporated areas. (If this box is checked, identify the government(s), authority or organization providing the service.)
 - One or more cities will provide this service only within their incorporated boundaries, and the county will provide the service in unincorporated areas. (If this box is checked, identify the government(s), authority or organization providing the service.)
 - Other. If this box is checked, attach a legible map delineating the service area of each service provider, and identify the government, authority or other organization that will provide service within each service area.)

2. In developing the strategy, were overlapping service areas, unnecessary competition and/or duplication of this service identified?
 - Yes
 - No

If these conditions will continue under the strategy, attach an explanation for continuing the arrangement (i.e., overlapping but higher levels of service (See O.C.G.A. 36-70-24(1)), overriding benefits of the duplication, or reasons that overlapping service areas or competition cannot be eliminated.

If these conditions will be eliminated under the strategy, attach an implementation schedule listing each step or action that will be taken to eliminate them, the responsible party and the agreed upon deadline for completing it.

3. List each government or authority that will help to pay for this service and indicate how the service will be funded (e.g., enterprise funds, user fees, general funds, special service district revenues, hotel/motel taxes, franchise taxes, impact fees, bonded indebtedness, etc.)

Local Government or Authority	Funding Method
Camden County	General Fund

4. How will the strategy change the previous arrangements for providing and/or funding this service within the county?

There are no current plans to alter this delivery of service.

5. List any formal service delivery agreements or intergovernmental contracts that will be used to implement the strategy for this service:

Agreement Name:	Contracting Parties:	Effective and Ending Dates

6. What other mechanisms (if any) will be used to implement the strategy for this service (e.g., ordinances, resolutions, local acts of the General Assembly, rate or fee changes, etc), and when will they take effect?

7. Person(s) completing form:

Name	Title	Agency	Phone Number
Steve L. Howard	County Administrator	Camden County	912-576-4021
Gwen Mungin	City Manager	Kingsland	912-729-5613
Bill Shanahan	City Manager	St. Marys	912-882-5516
Sandra Rayson	City Administrator	Woodbine	912-576-3211

Date Completed:

8. Is this the person who should be contacted by state agencies when evaluating whether proposed local government projects are consistent with Service Delivery Strategy?

Yes No

If not, provide designated contact person(s) and phone number(s) below:

**SERVICE DELIVERY STRATEGY
SUMMARY OF SERVICE DELIVERY ARRANGEMENTS**

Camden County

Service: Solid Waste Collection

1. Check the box that best describes the agreed upon delivery arrangement for this service:
 - Service will be provided county wide (i.e., including all cities and unincorporated areas) by a single service provider. (If this box is checked, identify the government, authority or organization providing the service.)
 - Service will be provided only in the unincorporated portion of the county by a single service provider. (If this box is checked, identify the government, authority or organization providing the service.)
 - One or more cities will provide this service only within their incorporated boundaries, and the service will not be provided in the unincorporated areas. (If this box is checked, identify the government(s), authority or organization providing the service.)
 - One or more cities will provide this service only within their incorporated boundaries, and the county will provide the service in unincorporated areas. (If this box is checked, identify the government(s), authority or organization providing the service.)
 - Other. If this box is checked, attach a legible map delineating the service area of each service provider, and identify the government, authority or other organization that will provide service within each service area.)

2. In developing the strategy, were overlapping service areas, unnecessary competition and/or duplication of this service identified?

Yes No

If these conditions will continue under the strategy, attach an explanation for continuing the arrangement (i.e., overlapping but higher levels of service (See O.C.G.A. 36-70-24(1)), overriding benefits of the duplication, or reasons that overlapping service areas or competition cannot be eliminated.

If these conditions will be eliminated under the strategy, attach an implementation schedule listing each step or action that will be taken to eliminate them, the responsible party and the agreed upon deadline for completing it.

3. List each government or authority that will help to pay for this service and indicate how the service will be funded (e.g., enterprise funds, user fees, general funds, special service district revenues, hotel/motel taxes, franchise taxes, impact fees, bonded indebtedness, etc.)

Local Government or Authority	Funding Method
Camden County	Enterprise Fund
Kingsland	Enterprise Fund
St. Marys	Enterprise Fund
Woodbine	Enterprise Fund

4. How will the strategy change the previous arrangements for providing and/or funding this service within the county?

There are no current plans to alter this delivery of service.

5. List any formal service delivery agreements or intergovernmental contracts that will be used to implement the strategy for this service:

Agreement Name:	Contracting Parties:	Effective and Ending Dates

6. What other mechanisms (if any) will be used to implement the strategy for this service (e.g., ordinances, resolutions, local acts of the General Assembly, rate or fee changes, etc), and when will they take effect?

7. Person(s) completing form:

Name	Title	Agency	Phone Number
Steve L. Howard	County Administrator	Camden County	912-576-4021
Gwen Mungin	City Manager	Kingsland	912-729-5613
Bill Shanahan	City Manager	St. Marys	912-882-5516
Sandra Rayson	City Administrator	Woodbine	912-576-3211

Date Completed:

8. Is this the person who should be contacted by state agencies when evaluating whether proposed local government projects are consistent with Service Delivery Strategy?

Yes No

If not, provide designated contact person(s) and phone number(s) below:

**SERVICE DELIVERY STRATEGY
SUMMARY OF SERVICE DELIVERY ARRANGEMENTS**

Camden County

Service: Superior Court

1. Check the box that best describes the agreed upon delivery arrangement for this service:
- Service will be provided county wide (i.e., including all cities and unincorporated areas) by a single service provider. (If this box is checked, identify the government, authority or organization providing the service.)
 - Service will be provided only in the unincorporated portion of the county by a single service provider. (If this box is checked, identify the government, authority or organization providing the service.)
 - One or more cities will provide this service only within their incorporated boundaries, and the service will not be provided in the unincorporated areas. (If this box is checked, identify the government(s), authority or organization providing the service.)
 - One or more cities will provide this service only within their incorporated boundaries, and the county will provide the service in unincorporated areas. (If this box is checked, identify the government(s), authority or organization providing the service.)
 - Other. If this box is checked, attach a legible map delineating the service area of each service provider, and identify the government, authority or other organization that will provide service within each service area.)
2. In developing the strategy, were overlapping service areas, unnecessary competition and/or duplication of this service identified?
- Yes No

If these conditions will continue under the strategy, attach an explanation for continuing the arrangement (i.e., overlapping but higher levels of service (See O.C.G.A. 36-70-24(1)), overriding benefits of the duplication, or reasons that overlapping service areas or competition cannot be eliminated.

If these conditions will be eliminated under the strategy, attach an implementation schedule listing each step or action that will be taken to eliminate them, the responsible party and the agreed upon deadline for completing it.

3. List each government or authority that will help to pay for this service and indicate how the service will be funded (e.g., enterprise funds, user fees, general funds, special service district revenues, hotel/motel taxes, franchise taxes, impact fees, bonded indebtedness, etc.)

Local Government or Authority	Funding Method
Camden County	General Fund (from county revenue)

4. How will the strategy change the previous arrangements for providing and/or funding this service within the county?

There are no current plans to alter this delivery of service.

5. List any formal service delivery agreements or intergovernmental contracts that will be used to implement the strategy for this service:

Agreement Name:	Contracting Parties:	Effective and Ending Dates

6. What other mechanisms (if any) will be used to implement the strategy for this service (e.g., ordinances, resolutions, local acts of the General Assembly, rate or fee changes, etc), and when will they take effect?

7. Person(s) completing form:

Name	Title	Agency	Phone Number
Steve L. Howard	County Administrator	Camden County	912-576-4021
Gwen Mungin	City Manager	Kingsland	912-729-5613
Bill Shanahan	City Manager	St. Marys	912-882-5516
Sandra Rayson	City Administrator	Woodbine	912-576-3211

Date Completed:

8. Is this the person who should be contacted by state agencies when evaluating whether proposed local government projects are consistent with Service Delivery Strategy?

Yes No

If not, provide designated contact person(s) and phone number(s) below:

**SERVICE DELIVERY STRATEGY
SUMMARY OF SERVICE DELIVERY ARRANGEMENTS**

Camden County

Service: Tourism/Welcome Center

1. Check the box that best describes the agreed upon delivery arrangement for this service:
- Service will be provided county wide (i.e., including all cities and unincorporated areas) by a single service provider. (If this box is checked, identify the government, authority or organization providing the service.)
 - Service will be provided only in the unincorporated portion of the county by a single service provider. (If this box is checked, identify the government, authority or organization providing the service.)
 - One or more cities will provide this service only within their incorporated boundaries, and the service will not be provided in the unincorporated areas. (If this box is checked, identify the government(s), authority or organization providing the service.)
 - One or more cities will provide this service only within their incorporated boundaries, and the county will provide the service in unincorporated areas. (If this box is checked, identify the government(s), authority or organization providing the service.)
 - Other. If this box is checked, attach a legible map delineating the service area of each service provider, and identify the government, authority or other organization that will provide service within each service area.)
2. In developing the strategy, were overlapping service areas, unnecessary competition and/or duplication of this service identified?
- Yes No

If these conditions will continue under the strategy, attach an explanation for continuing the arrangement (i.e., overlapping but higher levels of service (See O.C.G.A. 36-70-24(1)), overriding benefits of the duplication, or reasons that overlapping service areas or competition cannot be eliminated.

If these conditions will be eliminated under the strategy, attach an implementation schedule listing each step or action that will be taken to eliminate them, the responsible party and the agreed upon deadline for completing it.

3. List each government or authority that will help to pay for this service and indicate how the service will be funded (e.g., enterprise funds, user fees, general funds, special service district revenues, hotel/motel taxes, franchise taxes, impact fees, bonded indebtedness, etc.)

Local Government or Authority	Funding Method
Kingsland	General Fund/Hotel & Motel Tax
St. Marys	General Fund/Hotel & Motel Tax

4. How will the strategy change the previous arrangements for providing and/or funding this service within the county?

There are no current plans to alter this delivery of service.

5. List any formal service delivery agreements or intergovernmental contracts that will be used to implement the strategy for this service:

Agreement Name:	Contracting Parties:	Effective and Ending Dates

6. What other mechanisms (if any) will be used to implement the strategy for this service (e.g., ordinances, resolutions, local acts of the General Assembly, rate or fee changes, etc), and when will they take effect?

7. Person(s) completing form:

Name	Title	Agency	Phone Number
Steve L. Howard	County Administrator	Camden County	912-576-4021
Gwen Mungin	City Manager	Kingsland	912-729-5613
Bill Shanahan	City Manager	St. Marys	912-882-5516
Sandra Rayson	City Administrator	Woodbine	912-576-3211

Date Completed:

8. Is this the person who should be contacted by state agencies when evaluating whether proposed local government projects are consistent with Service Delivery Strategy?

Yes No

If not, provide designated contact person(s) and phone number(s) below:

**SERVICE DELIVERY STRATEGY
SUMMARY OF SERVICE DELIVERY ARRANGEMENTS**

Camden County

Service: Voter Registration

1. Check the box that best describes the agreed upon delivery arrangement for this service:
 - Service will be provided county wide (i.e., including all cities and unincorporated areas) by a single service provider. (If this box is checked, identify the government, authority or organization providing the service.)
 - Service will be provided only in the unincorporated portion of the county by a single service provider. (If this box is checked, identify the government, authority or organization providing the service.)
 - One or more cities will provide this service only within their incorporated boundaries, and the service will not be provided in the unincorporated areas. (If this box is checked, identify the government(s), authority or organization providing the service.)
 - One or more cities will provide this service only within their incorporated boundaries, and the county will provide the service in unincorporated areas. (If this box is checked, identify the government(s), authority or organization providing the service.)
 - Other. If this box is checked, attach a legible map delineating the service area of each service provider, and identify the government, authority or other organization that will provide service within each service area.)

2. In developing the strategy, were overlapping service areas, unnecessary competition and/or duplication of this service identified?

Yes No

If these conditions will continue under the strategy, attach an explanation for continuing the arrangement (i.e., overlapping but higher levels of service (See O.C.G.A. 36-70-24(1)), overriding benefits of the duplication, or reasons that overlapping service areas or competition cannot be eliminated.

If these conditions will be eliminated under the strategy, attach an implementation schedule listing each step or action that will be taken to eliminate them, the responsible party and the agreed upon deadline for completing it.

3. List each government or authority that will help to pay for this service and indicate how the service will be funded (e.g., enterprise funds, user fees, general funds, special service district revenues, hotel/motel taxes, franchise taxes, impact fees, bonded indebtedness, etc.)

Local Government or Authority	Funding Method
Camden County	General Fund/County Revenues

4. How will the strategy change the previous arrangements for providing and/or funding this service within the county?

There are no current plans to alter this delivery of service.

5. List any formal service delivery agreements or intergovernmental contracts that will be used to implement the strategy for this service:

Agreement Name:	Contracting Parties:	Effective and Ending Dates

6. What other mechanisms (if any) will be used to implement the strategy for this service (e.g., ordinances, resolutions, local acts of the General Assembly, rate or fee changes, etc), and when will they take effect?

7. Person(s) completing form:

Name	Title	Agency	Phone Number
Steve L. Howard	County Administrator	Camden County	912-576-4021
Gwen Mungin	City Manager	Kingsland	912-729-5613
Bill Shanahan	City Manager	St. Marys	912-882-5516
Sandra Rayson	City Administrator	Woodbine	912-576-3211

Date Completed:

8. Is this the person who should be contacted by state agencies when evaluating whether proposed local government projects are consistent with Service Delivery Strategy?

Yes No

If not, provide designated contact person(s) and phone number(s) below:

**SERVICE DELIVERY STRATEGY
SUMMARY OF SERVICE DELIVERY ARRANGEMENTS**

Camden County

Service: Water

1. Check the box that best describes the agreed upon delivery arrangement for this service:
 - Service will be provided county wide (i.e., including all cities and unincorporated areas) by a single service provider. (If this box is checked, identify the government, authority or organization providing the service.)
 - Service will be provided only in the unincorporated portion of the county by a single service provider. (If this box is checked, identify the government, authority or organization providing the service.)
 - One or more cities will provide this service only within their incorporated boundaries, and the service will not be provided in the unincorporated areas. (If this box is checked, identify the government(s), authority or organization providing the service.)
 - One or more cities will provide this service only within their incorporated boundaries, and the county will provide the service in unincorporated areas. (If this box is checked, identify the government(s), authority or organization providing the service.)
 - Other. If this box is checked, attach a legible map delineating the service area of each service provider, and identify the government, authority or other organization that will provide service within each service area.)

2. In developing the strategy, were overlapping service areas, unnecessary competition and/or duplication of this service identified?
 - Yes
 - No

If these conditions will continue under the strategy, attach an explanation for continuing the arrangement (i.e., overlapping but higher levels of service (See O.C.G.A. 36-70-24(1)), overriding benefits of the duplication, or reasons that overlapping service areas or competition cannot be eliminated.

If these conditions will be eliminated under the strategy, attach an implementation schedule listing each step or action that will be taken to eliminate them, the responsible party and the agreed upon deadline for completing it.

3. List each government or authority that will help to pay for this service and indicate how the service will be funded (e.g., enterprise funds, user fees, general funds, special service district revenues, hotel/motel taxes, franchise taxes, impact fees, bonded indebtedness, etc.)

Local Government or Authority	Funding Method
Kingsland	Enterprise Fund, Water/Sewer
St. Marys	Enterprise Fund, Water/Sewer
Woodbine	Enterprise Fund, Water/Sewer

4. How will the strategy change the previous arrangements for providing and/or funding this service within the county?

County will study the feasibility of working with cities and/or private/public partnership regarding water services in the unincorporated areas.

5. List any formal service delivery agreements or intergovernmental contracts that will be used to implement the strategy for this service:

Agreement Name:	Contracting Parties:	Effective and Ending Dates

6. What other mechanisms (if any) will be used to implement the strategy for this service (e.g., ordinances, resolutions, local acts of the General Assembly, rate or fee changes, etc), and when will they take effect?

7. Person(s) completing form:

Name	Title	Agency	Phone Number
Steve L. Howard	County Administrator	Camden County	912-576-4021
Gwen Mungin	City Manager	Kingsland	912-729-5613
Bill Shanahan	City Manager	St. Marys	912-882-5516
Sandra Rayson	City Administrator	Woodbine	912-576-3211

Date Completed:

8. Is this the person who should be contacted by state agencies when evaluating whether proposed local government projects are consistent with Service Delivery Strategy?

Yes No

If not, provide designated contact person(s) and phone number(s) below:

SERVICE DELIVERY STRATEGY
SUMMARY OF LAND USE AGREEMENTS

County: Camden

1. What incompatibilities or conflicts between the land use plans of local governments were identified in the process of developing the service delivery strategy?

No incompatibilities or conflicts between land use plans of local governments were identified. The local governments of Camden County developed a Joint City/County Comprehensive Plan in October, 2008.

2. Check the boxes indicating how these incompatibilities or conflicts were addressed: Not Applicable
 Amendments to existing comprehensive plans
 Adoption of a Joint Comprehensive Plan
 Other measures (amend zoning ordinances, add environmental regulations, etc.)

If “other measures” was checked, describe these measures.

3. Summarize the process that will be used to resolve disputes when a county disagrees with the proposed land use classification(s) for areas to be annexed into a city. If the conflict resolutions process will vary for different cities in the county, summarize each process.

See “Service Delivery Strategy – Dispute Resolution Process” in Appendix A – Intergovernmental Agreements

4. What policies, procedures, and/or processes have been established by local governments (and water and sewer authorities) to ensure that new extraterritorial water and sewer service will be consistent with all applicable land use plans and ordinances?

Camden County does not provide water and/or sewer service. Local ordinances establish water and sewer rates. The cities of Camden County must obtain easements from the county before they can run utility lines outside their city boundaries. The county grants easements based on their consistency with the Comprehensive Plan.

5. Person(s) completing form:

Name	Title	Agency	Phone Number
Steve L. Howard	County Administrator	Camden County	912-576-4021
Gwen Mungin	City Manager	Kingsland	912-729-5613
Bill Shanahan	City Manager	St. Marys	912-882-5516
Sandra Rayson	City Administrator	Woodbine	912-576-3211

6. Is this the person(s) who should be contacted by state agencies when evaluating whether proposed local government projects are consistent with land use plans of applicable jurisdictions? Yes No

**SERVICE DELIVERY STRATEGY
SUMMARY OF SERVICE DELIVERY ARRANGEMENTS**

Camden County

Service: Mosquito Control

9. Check the box that best describes the agreed upon delivery arrangement for this service:
- Service will be provided county wide (i.e., including all cities and unincorporated areas) by a single service provider. (If this box is checked, identify the government, authority or organization providing the service.)
 - Service will be provided only in the unincorporated portion of the county by a single service provider. (If this box is checked, identify the government, authority or organization providing the service.)
 - One or more cities will provide this service only within their incorporated boundaries, and the service will not be provided in the unincorporated areas. (If this box is checked, identify the government(s), authority or organization providing the service.)
 - One or more cities will provide this service only within their incorporated boundaries, and the county will provide the service in unincorporated areas. (If this box is checked, identify the government(s), authority or organization providing the service.)
 - Other. If this box is checked, attach a legible map delineating the service area of each service provider, and identify the government, authority or other organization that will provide service within each service area.)
10. In developing the strategy, were overlapping service areas, unnecessary competition and/or duplication of this service identified?

Yes No

If these conditions will continue under the strategy, attach an explanation for continuing the arrangement (i.e., overlapping but higher levels of service (See O.C.G.A. 36-70-24(1)), overriding benefits of the duplication, or reasons that overlapping service areas or competition cannot be eliminated.

If these conditions will be eliminated under the strategy, attach an implementation schedule listing each step or action that will be taken to eliminate them, the responsible party and the agreed upon deadline for completing it.

11. List each government or authority that will help to pay for this service and indicate how the service will be funded (e.g., enterprise funds, user fees, general funds, special service district revenues, hotel/motel taxes, franchise taxes, impact fees, bonded indebtedness, etc.)

Local Government or Authority	Funding Method
Camden County	General Fund

12. How will the strategy change the previous arrangements for providing and/or funding this service within the county?

There are no current plans to alter this delivery of service.

13. List any formal service delivery agreements or intergovernmental contracts that will be used to implement the strategy for this service:

Agreement Name:	Contracting Parties:	Effective and Ending Dates

14. What other mechanisms (if any) will be used to implement the strategy for this service (e.g., ordinances, resolutions, local acts of the General Assembly, rate or fee changes, etc), and when will they take effect?

15. Person(s) completing form:

Name	Title	Agency	Phone Number
Steve L. Howard	County Administrator	Camden County	912-576-4021
Gwen Mungin	City Manager	Kingsland	912-729-5613
Bill Shanahan	City Manager	St. Marys	912-882-5516
Sandra Rayson	City Administrator	Woodbine	912-576-3211

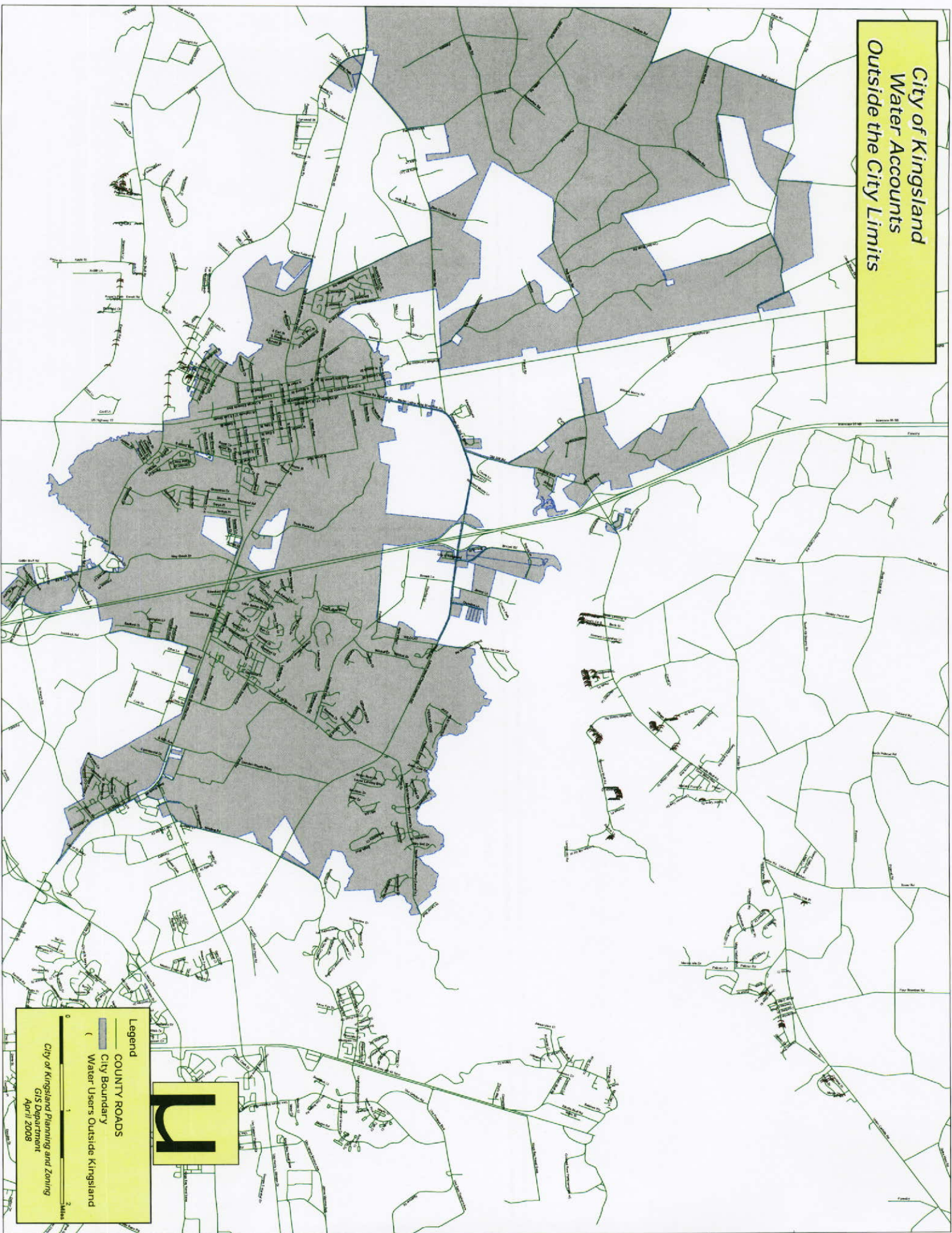
Date Completed:

16. Is this the person who should be contacted by state agencies when evaluating whether proposed local government projects are consistent with Service Delivery Strategy?

Yes No

If not, provide designated contact person(s) and phone number(s) below:

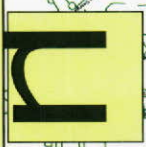
**City of Kingsland
Water Accounts
Outside the City Limits**



Legend

- COUNTY ROADS
- City Boundary
- Water Users Outside Kingsland

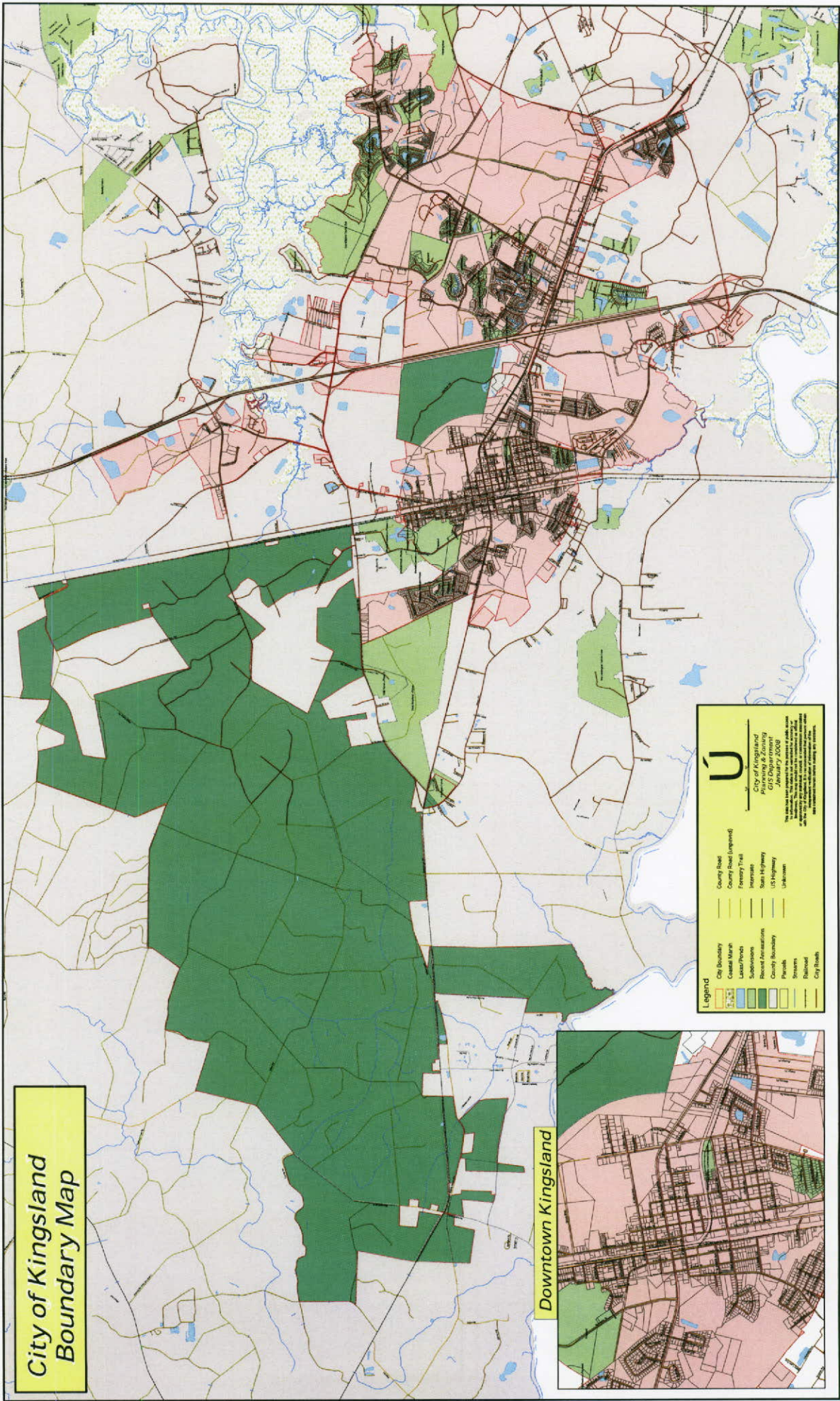
City of Kingsland Planning and Zoning
GIS Department
April 2008



Scanned AH 4/15/08



City of Kingsland Boundary Map

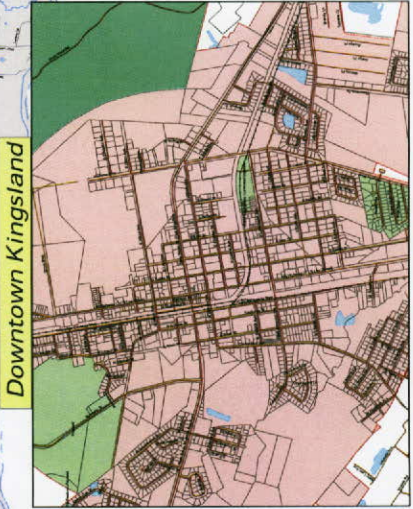


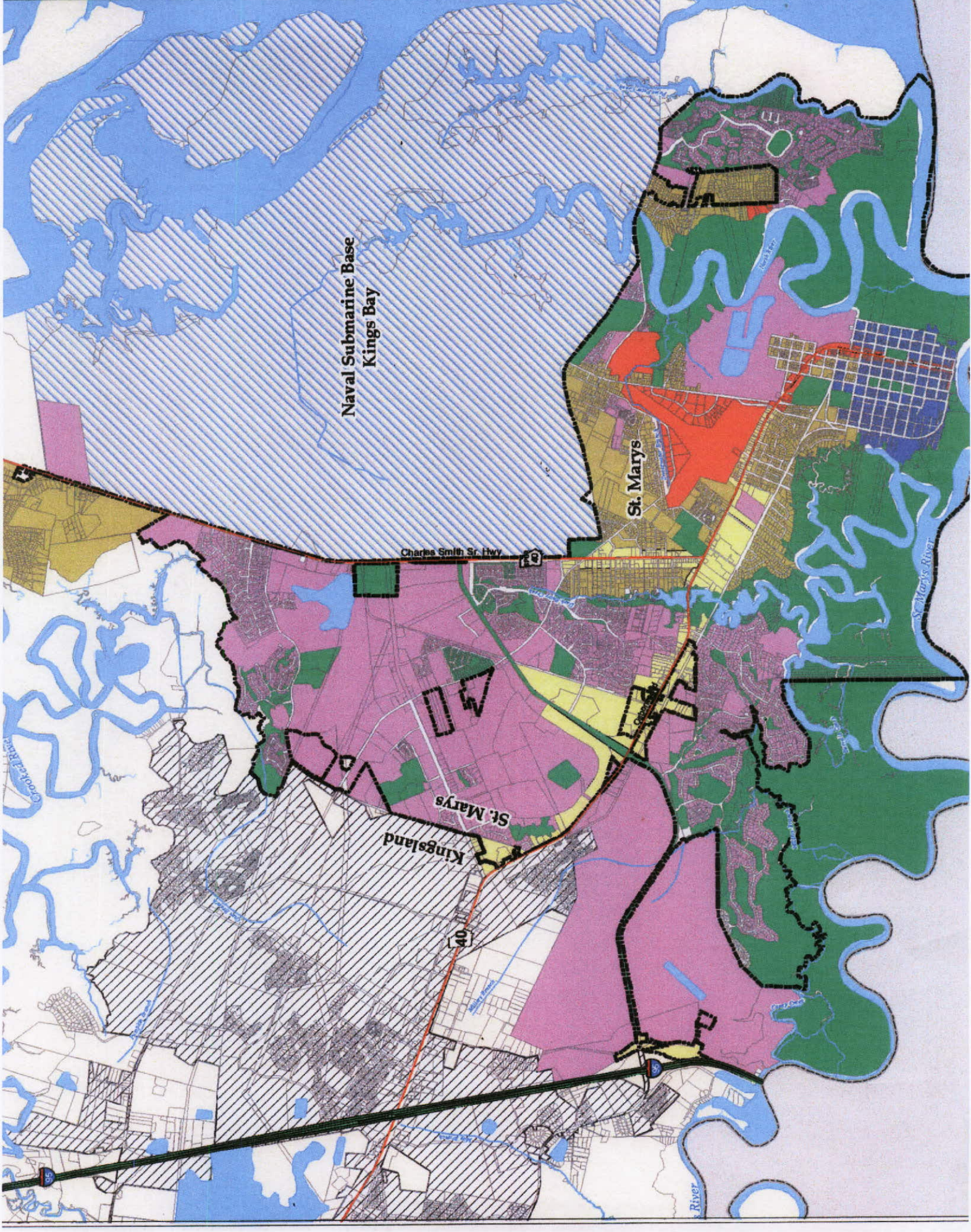
City of Kingsland
GIS Department
January 2008

This map is the property of the City of Kingsland, Georgia. It is intended for informational purposes only. The City of Kingsland, Georgia, is not responsible for any errors or omissions on this map. The City of Kingsland, Georgia, is not responsible for any damages or losses resulting from the use of this map.

Legend

- City Boundary
- County Boundary
- County Road (Impaved)
- County Road (Unimpaved)
- Forest Trails
- State Highway
- US Highway
- Interstate
- Water
- Wetlands
- Streams
- Railroad
- City Roads
- City Boundary
- County Boundary
- County Road (Impaved)
- County Road (Unimpaved)
- Forest Trails
- State Highway
- US Highway
- Interstate
- Water
- Wetlands
- Streams
- Railroad
- City Roads





Naval Submarine Base
Kings Bay

St. Marys

Charles Smith Sr. Hwy

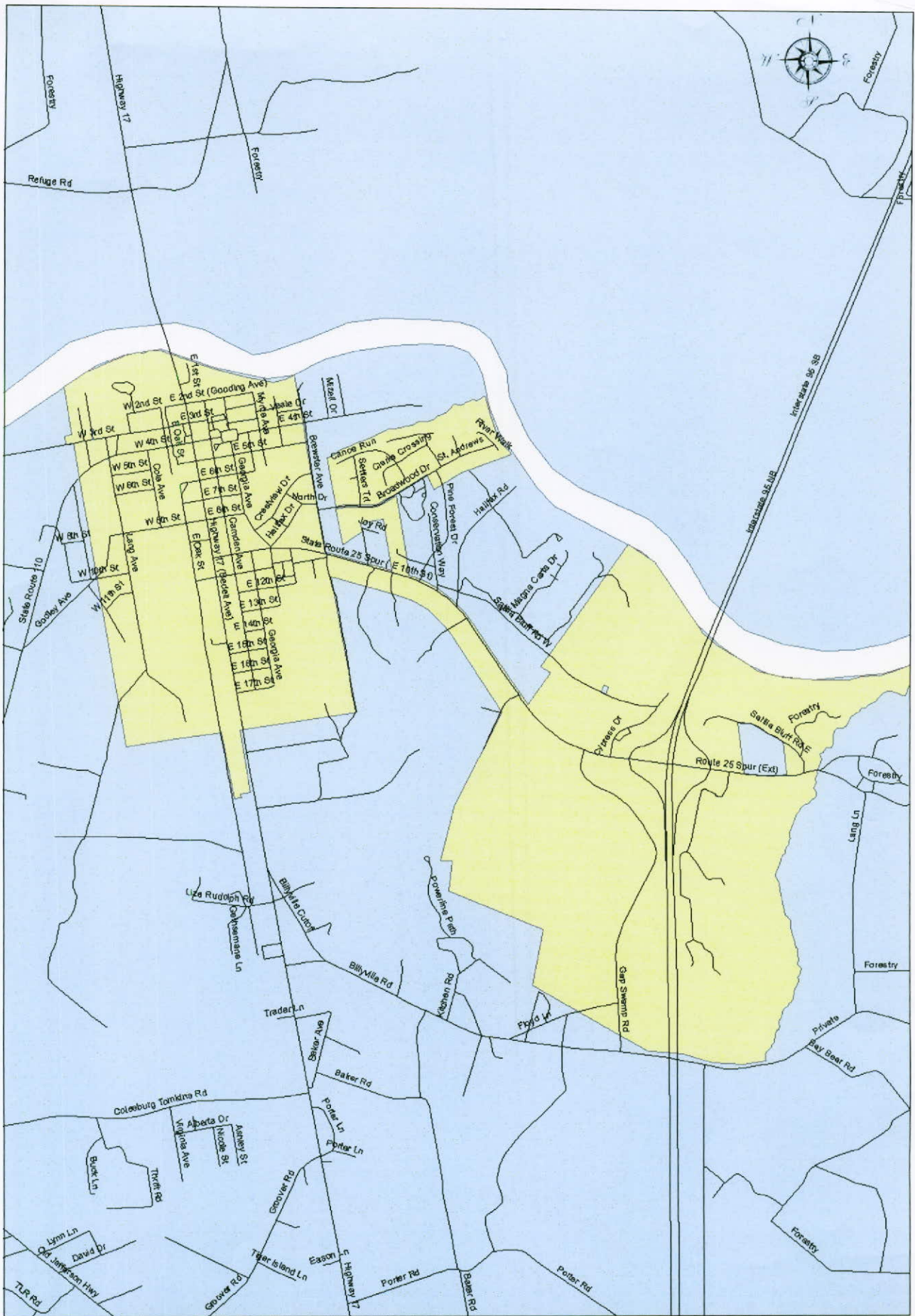
St. Marys
Kingsland

40

St. Marys River

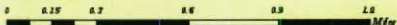
Great River

River



City of Woodbine, Georgia

Scale Bar:



Prepared By:
 Camden County Board of Commissioners
 CES Department
 12/12