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Tom McMichael, Chairman Ralph Nix, Executive Director

April 9, 2008

Mr. Jim Frederick Georgia Department of Community Affairs Office of Planning and Quality Growth 60 Executive Park South, NE Atlanta, GA 30329-2231

Dear Mr. Frederick:

Enclosed please find the Service Delivery Strategy for <u>Baldwin</u> County and the City of Milledegville. The updated Service Delivery Strategy was formally adopted by resolution by each governing body ensuring their compliance with the Service Delivery Strategy Law.

If you have any questions, please do not hesitate to contact me at (478) 751-6160.

Sincerely,

Laura M. Mathis

Director of Public Administration

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spg

Enclosure

cc Joan Minton, Baldwin County Manager Scott Wood, Milledgeville City Manager

Attachment B: Included services

Airport Industrial Development * Tourism promotion v (~?) Conference center / Arts Center + Animal control V Elections – federal, state and county Elections - city Building inspections / Cemeteries Code enforcement Death examinations Courts – state and county Courts – municipal Clerk of courts – state and county 911 call answering, emergency vehicle dispatch Emergency management Emergency medical services Fire protection, emergency rescue Hospital Prisoner housing – state and county court prisoners Prisoner housing - municipal court prisoners Litter control Mosquito control Regional planning Planning \ Law enforcement – countywide Law enforcement – cities Public housing (MAP Parks and recreation Road construction (MAP) Road maintenance (* ** Drug abuse education Downtown development ∨ Water Lake Park served by Lowndes (Maps) Sewer Hahire & Valdosh Solid waste collection Recycling V Solid waste disposal Libraries Street lighting \(\square\$ Property tax-valuation Zoning Tax collection – county taxes

Attachment B continued:

Tax collection – city taxes / Criminal prosecution – state courts / Criminal prosecution – city courts / Indigent defense – state and county courts / Indigent defense – city courts / Probation services – state and county courts / Probation services – city courts / Public health / Mental health / Family and children services / Extension services / Geographic information system /

Baldwin County Service Delivery Strategy

Adopted April 2008

Prepared by:
Baldwin County, the City of Milledgeville
and
the Middle Georgia Regional Development Center

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Service Delivery Strategy for Baldwin County and the City of Milledgeville

Introduction

During the 1997 legislative session, the Georgia State Legislature adopted House Bill 489, otherwise known as the Service Delivery Strategy (SDS) Act of 1997 (see Appendix A). The SDS Act requires every county within the State of Georgia to develop and adopt a Service Delivery Strategy that outlines current and future service delivery arrangements for the county. The Act requires that each Strategy contain four components (O.C.G.A. 36-70-24). These components include the identification of current service delivery arrangements (those services being provided at the time that the community began this process), identification of future service delivery arrangements (those services that may be provided after July 1, 1999), the funding sources of both current and future services, and the identification of the legal mechanisms that will be used by each of the jurisdictions to implement the Service Delivery Strategy once it is complete.

Additionally, the Service Delivery Strategy Act requires that each Strategy meet six criteria (O.C.G.A. 36-70-24). These criteria include the following:

- •Elimination of Unnecessary Duplication of Services
- •Elimination of Arbitrary Water and Sewer Rate Differentials
- •Elimination of Double Taxation
- •Compatible Land Use Plans
- •Water and Sewer Extensions: Consistency with Land Use Plans

A discussion of the purpose of each of these criteria is included under the *Criteria* section of this Service Delivery Strategy.

Intent

"A Service Delivery Strategy is intended to be a concise action plan, backed up by the appropriate ordinances and intergovernmental agreements, for providing local government services and resolving land use conflicts within an entire county area. While the law does not dictate specific service delivery and land use planning arrangements within any given county, it does require every Strategy to include four basic components and to meet six criteria.

As indicated in Code Section 36-70-20, the General Assembly intends for local governments to use this planning process to develop service delivery systems which reduce unnecessary duplication, promote cooperation, eliminate funding inequities and minimize inter-jurisdictional land use disputes.

The intent of the code section is to provide a flexible framework within which local governments in each county can develop a service delivery system that is both efficient and responsive to citizens in their county. The General Assembly recognizes that the unique characteristics of each county throughout the state preclude a mandated legislative outcome for the delivery of services in every county. The process provided by this legislation is intended to minimize inefficiencies resulting from duplication of services and competition between local governments and to provide a mechanism to resolve disputes over local government service delivery, funding equity and land use. The local government service delivery process should result in the minimization of non-compatible municipal and county land use plans and in a simple, concise agreement describing which local governments will provide which service in specified areas within a county and how provision of such services will be funded.

The Strategy must be submitted to the Department of Community Affairs for review to verify that it includes the required components and addresses the minimum criteria. If a Strategy is not adopted by the county and the required combination of cities, all local governments within the county will be ineligible for state-administered funding, grants, loans and permits."

Officials from Baldwin County and the City of Milledgeville have held several meetings to discuss the county's Service Delivery Strategy. As a result of these meetings, each of which was open to the public, the original Service Delivery Strategy was developed.

This 2008 revision is being completed in conjunction with the completion of the joint Comprehensive Plan in accordance with the Georgia Planning Act. Similarly, this revision is the result of a series of meetings between all interested parties.

¹Charting a Course for Cooperation and Collaboration: An Introduction to the Service Delivery Strategy Act for Local Governments by the Association of County Commissioners of Georgia, the Georgia Municipal Association, the Georgia Department of Community Affairs, and the Carl Vinson Institute of Government, the University of Georgia, June 1997, pages 2-3.

JURISDICTION

Baldwin County, City of Milledgeville, Downtown Development

Economic Development Authority, Convention and Visitors Bureau, Development Authority of

Authority, Convention and Visitors Bureau, Development Authority
Milledgeville-Baldwin County

Emergency Management Agency _ Baldwin County

Emergency Medical Services _ Baldwin County

Fire Protection/Prevention Baldwin County, City of Milledgeville

Golf V - Baldwin County

Jail - Baldwin County, City of Milledgeville

Law Enforcement _ City of Milledgeville

Library ✓ _ Baldwin County, City of Milledgeville

Recreation Baldwin County

Roads & Bridges

Baldwin County, City of Milledgeville

Sewage Collection Baldwin County, City of Milledgeville

Sewage Treatment City of Milledgeville

Solid Waste Collection/Recycling Baldwin County, City of Milledgeville

Solid Waste Disposal

Baldwin County, City of Milledgeville

Storm water Management City of Milledgeville

Street Cleaning City of Milledgeville

Street Lighting City of Milledgeville

Traffic Control / _ City of Milledgeville

Water Distribution / - Baldwin County, City of Milledgeville

Water Treatment - City of Milledgeville, Sinclair Water Authority

The following descriptions briefly identify the services provided:

Airport Basic airport services provided at the Baldwin County Airport (i.e.

departures and arrivals) for private air transportation carriers.

Allied Arts The City of Milledgeville provides cultural activities for all residents

of Baldwin County.

Animal Control

Basic animal control services are provided throughout the entire county. Baldwin County funds this activity from general fund revenues and fees.

Building Inspections Inspection of new construction is undertaken in the City of Milledgeville and in unincorporated portions of Baldwin County by each jurisdiction. These activities are undertaken to ensure adequate, safe construction of facilities within the community.

Business Licenses

This activity involves the issuance and renewal of business licenses throughout the incorporated portions of the county by the City of Milledgeville and the unincorporated portions of the county by Baldwin County.

Cemetery

The City of Milledgeville owns, operates, and maintains several public cemeteries within its geographic boundaries. General fund revenues and user fees are utilized to provide for the upkeep associated with the operation of these facilities.

Code Enforcement

Enforcement of various local ordinances and regulations is undertaken within the City of Milledgeville and in unincorporated portions of the community by Baldwin County.

Court Services

Court services entail all operational functions associated with the operation of municipal, probate, juvenile, and superior courts throughout the county. The City of Milledgeville provides municipal court services for violations occurring in the city's geographic boundaries. Baldwin County funds juvenile court functions for crimes occurring county-wide. Various funding mechanisms are in place to provide the revenues required for court operations.

E-911

Communications

This activity involves the operation of an E-911 emergency dispatch system. Baldwin County ensures the provision of E-911 services. E-911 dispatchers are employees of Baldwin County.

Economic Development

Economic Development activities are provided through the following entities: Development Authority of Milledgeville-Baldwin County, the Milledgeville Downtown Development Authority, and the Convention & Visitors Bureau. Funding for each of the entities above is a combination of city revenues, county revenues, fees, and the hotel/motel tax. The Downtown Development Authority provides its services in a defined district, while the other two entities operate countywide. As each provides different services, the community has determined that there is no duplication of services.

Emergency Management Services

The Baldwin County Emergency Management Agency is funded by Baldwin County. EMA is charged with developing mitigation activities that either prevent the occurrence of an emergency or reduce the community's vulnerability in ways that minimize loss associated with disasters.

Fire Protection and Prevention

Fire protection is provided in the City of Milledgeville through the Milledgeville Fire Department and in Baldwin County by the Baldwin County Fire Department. Each jurisdiction owns the buildings and equipment for those stations in their service areas.

Golf

Baldwin County owns and operates Little Fishing Creek Golf Course, a public golf course located on S.R. 22. Funding for this operation is derived from general fund and revenue generated from user fees.

Jail

The City of Milledgeville provides a facility in which violators and suspected violators of laws can be held pending legal proceedings. This facility is available for use only by the Milledgeville Police Department. This facility is funded from a variety of sources.

Law Enforcement

Law enforcement activities such as routine patrol, traffic enforcement, enforcement of local ordinances and regulations, enforcement of state and federal laws, and the issuance of warrants. The City of Milledgeville operates a police department through general fund revenues.

Library

Basic library services are provided county-wide for all residents regardless of the jurisdiction in which they live. The City of Milledgeville and Baldwin County provide for library services through general fund revenues and user fees.

Recreation

Recreation activities are provided for all residents located in municipal and unincorporated areas. Funding mechanisms for each jurisdiction are listed below. Baldwin County provides for recreational services to be made available to all residents of the county through general fund revenues, user fees, and SPLOST.

Roads and Bridges

Basic road and bridge maintenance and construction activities are performed by each jurisdiction. Beneficiaries of these activities are municipal and unincorporated area residents.

Sewerage Collection

Collection of sewerage is a service offered by Baldwin County and the City of Milledgeville. Enterprise funds are utilized by each entity to provide sewerage collection services. Special service areas are identified within this Strategy defining the areas served by each entity.

Sewerage Treatment

The City of Milledgeville provides sewerage treatment for all portions of Baldwin County. Revenues for the provision of this service are derived from an enterprise fund.

Solid Waste Collection and Recycling

Solid waste collection for municipal area residents is provided by the City of Milledgeville, while the service is provided in unincorporated areas by Baldwin County. The City of Milledgeville utilizes its general fund, while Baldwin County applies funds from SPLOST revenues and user fees to provide the service.

Solid Waste Disposal

Solid waste collection for municipal area residents is provided by the City of Milledgeville, while the service is provided in unincorporated areas by Baldwin County. The City of Milledgeville utilizes private haulers and their agreements for disposal; while Baldwin County's solid waste is disposed of in the Baldwin County Landfill.

Storm water

Management Storm water management activities such as drainage control are

provided by the City of Milledgeville. The City provides this service

within its municipal boundaries.

Street Cleaning Street cleaning is provided by the City of Milledgeville within the

downtown area by the public works department.

Street Lighting Street lighting is provided by the City of Milledgeville within the

downtown area.

Traffic Control Traffic control mechanisms are provided by the City of Milledgeville

to ensure the safe and orderly flow of traffic throughout

Milledgeville.

Water Distribution Water distribution services are provided by Baldwin County and the

city of Milledgeville. Due to the geographic areas served by each jurisdiction, a map is included in this strategy identifying areas served

by each governmental entity.

Water Treatment Water treatment services are provided by the City of Milledgeville

and Sinclair Water Authority for all portions of the county at this

time.

The Strategy must also include the geographic areas of the county in which each of these services is provided. The following table lists the geographic service area for "current" services provided for by Baldwin County:

Baldwin County:

SERVICE NAME

GEOGRAPHIC SERVICE AREA

_ Countywide Airport - Countywide **Animal Control**

_ Unincorporated Areas **Building Inspections Business License** - Unincorporated Areas _ Unincorporated Areas Code Enforcement

Court Services _ Countywide

E-911 Communications _ Countywide

Economic Development _ Countywide

Emergency Management Agency - Countywide

_ Unincorporated Areas Fire Protection and Prevention

_ Countywide Golf

_ Countywide Library

Recreation _ Countywide

_ Unincorporated Areas Roads and Bridges

Special Service Area (see

Sewage Collection attached map)

Solid Waste Collection and Recycling _ Unincorporated Areas

Solid Waste Disposal - Unincorporated Areas

Special Service Area (see Water Distribution

attached map)

Maps outlining "extraterritorial" service areas are included in the Appendix C.

The Strategy must also include the geographic areas of the county in which each of these services is provided. The following table lists the geographic service area for "current" services provided by the City of Milledgeville:

City of Milledgeville:

SERVICE NAME

GEOGRAPHIC SERVICE AREA

Allied Arts

Building Inspection

Business Licenses

Cemetery

Code Enforcement

Court Services

Economic Development

Fire Protection and Prevention

Jail

Law Enforcement

Library

Roads and Bridges

Sewage Collection

Sewage Treatment

Solid Waste Collection/Recycling

Solid Waste Disposal

Storm water Management

Street Cleaning

Street Lighting

Traffic Control

Water Distribution

Water Treatment

_ Countywide

_ Municipal Area Only

_ Municipal Area Only

Municipal Area Only

_ Municipal Area Only

- Municipal Area Only

- Countywide

- Municipal Area Only

- Municipal Area Only

_ Municipal Area Only

- Countywide

- Municipal Area Only

Special Service Area (see attached map)

- Countywide

_ Municipal Area Only

_ Municipal Area Only

- Special Service Area (see attached map)

- Countywide

Maps outlining "extraterritorial" service areas are included in the Appendix C.

The Strategy must also include the geographic areas of the county in which each of these services is provided. The following table lists the geographic service area for "current" services by the Development Authority of Milledgeville-Baldwin County:

Development Authority of Milledgeville-Baldwin County:

SERVICE NAME

GEOGRAPHIC SERVICE AREA

Economic Development

_ Countywide

The Strategy must also include the geographic areas of the county in which each of these services is provided. The following table lists the geographic service area for "current" services provided by the Milledgeville Downtown Development Authority:

Milledgeville Downtown Development Authority:

SERVICE NAME

GEOGRAPHIC SERVICE AREA

Economic Development

_ Downtown Milledgeville

The Strategy must also include the geographic areas of the county in which each of these services is provided. The following table lists the geographic service area for "current" services provided by the Convention & Visitors Bureau:

Convention & Visitors Bureau:

SERVICE NAME

GEOGRAPHIC SERVICE AREA

Economic Development

_ Countywide

Future Service Delivery Arrangements

"The Strategy must indicate which local government or authority will provide each service, the geographic areas of the county in which each service will be provided and a description of any services to be provided by any local government to any area outside of its geographical boundaries. If two or more local governments within the same county are assigned responsibility for providing identical services within the same geographic area, the Strategy must include an explanation of this arrangement.

This component of the Strategy should which local governments and authorities will provide which services in which areas of the county after the Strategy is adopted and implemented."³ The following services may be provided by their respective jurisdictions and/or authorities within the next five years:

SERVICE NAME

JURISDICTION

Airport _ Baldwin County

Allied Arts _ City of Milledgeville

Animal Control _ Baldwin County

Building Inspections _ Baldwin County, City of Milledgeville

Business Licenses _ City of Milledgeville

Cemetery _ City of Milledgeville

Code Enforcement - Baldwin County, City of Milledgeville

Court Services Baldwin County, City of Milledgeville

E-911 Communications _ Baldwin County

Baldwin County, City of Milledgeville, Development

Economic Development Authority of Milledgeville-Baldwin County,

- Milledgeville Dougley Development Authority of Milledgeville Dougley Development Authority Development Development Authority Development Developme

- Milledgeville Downtown Development Authority,

Convention & Visitors Bureau

Emergency Management

Agency

_ Baldwin County

Emergency Medical Services

_ Baldwin County

Fire Prevention/Protection

_ Baldwin County, City of Milledgeville

Golf

- Baldwin County

Jail

_ City of Milledgeville

Law Enforcement

_ City of Milledgeville

Library

Baldwin County, City of Milledgeville

Recreation

_ Baldwin County

³et al., page 5.

JURISDICTION

Roads & Bridges _ Baldwin County, City of Milledgeville

Sewage Collection _ Baldwin County, City of Milledgeville

Sewage Treatment _ City of Milledgeville

Solid Waste

Collection/Recycling Baldwin County, City of Milledgeville

Solid Waste Disposal _ Baldwin County, City of Milledgeville

Storm water Management _ City of Milledgeville

Street Cleaning _ City of Milledgeville

Street Lighting - City of Milledgeville

Traffic Control - City of Milledgeville

Water Distribution - City of Milledgeville, Sinclair Water Authority
Water Treatment - City of Milledgeville, Sinclair Water Authority

The Strategy must also include the geographic areas of the county in which each of these services is provided. The following table lists the geographic service area for "future" services provided by Baldwin County:

Baldwin County:

SERVICE NAME

GEOGRAPHIC SERVICE AREA

Airport _ Countywide

Animal Control - Countywide

Building Inspections _ Unincorporated Areas

Business License _ Unincorporated Areas

Code Enforcement _ Unincorporated Areas

Court Services _ Countywide

E-911 Communications _ Countywide

Economic Development _ Countywide

Emergency Management

Agency - Countywide

GEOGRAPHIC SERVICE AREA

Fire Protection and Prevention _ Unincorporated Areas

Golf _ Countywide

Library _ Countywide

Recreation _ Countywide

Roads and Bridges _ Unincorporated Areas

Sewage Collection _ Countywide

Solid Waste Collection and

Recycling

Unincorporated Areas

Solid Waste Disposal - Unincorporated Areas

Water Distribution - Special Service Area (see attached map)

Maps outlining "extraterritorial" service areas are included in the Appendix C.

The Strategy must also include the geographic areas of the county in which each of these services is provided. The following table lists the geographic service area for "future" services by the City of Milledgeville:

City of Milledgeville:

SERVICE NAME

GEOGRAPHIC SERVICE AREA

Allied Arts _ Countywide

Building Inspection _ Municipal Area Only

Business Licenses _ Municipal Area Only

Cemetery _ Municipal Area Only

Code Enforcement _ Municipal Area Only

Court Services - Municipal Area Only

Economic Development - Countywide

Fire Protection and Prevention - Municipal Area Only
Jail - Municipal Area Only

Law Enforcement _ Municipal Area Only

Library - Countywide

GEOGRAPHIC SERVICE AREA

Roads and Bridges - Municipal Area Only

Sewage Collection _ Countywide

Sewage Treatment - Countywide
Solid Waste

Collection/Recycling - Municipal Area Only

Solid Waste Disposal

Storm water Management

Street Cleaning

Municipal Area Only

Municipal Area Only

Street Lighting - Municipal Area Only
Traffic Control - Municipal Area Only

Water Distribution - Special Service Area (see attached map)

Water Treatment - Countywide

Maps outlining "extraterritorial" service areas are included in the Appendix C.

The Strategy must also include the geographic areas of the county in which each of these services is provided. The following table lists the geographic service area for "future" services by the Development Authority of Milledgeville-Baldwin County:

Development Authority of Milledgeville-Baldwin County:

SERVICE NAME

GEOGRAPHIC SERVICE AREA

Economic Development

_ Countywide

The Strategy must also include the geographic areas of the county in which each of these services is provided. The following table lists the geographic service area for "future" services provided by the Milledgeville Downtown Development Authority:

Milledgeville Downtown Development Authority:

SERVICE NAME

GEOGRAPHIC SERVICE

AREA

Economic Development

_ Downtown Milledgeville

The Strategy must also include the geographic areas of the county in which each of these services is provided. The following table lists the geographic service area for "future" services provided by the Convention & Visitors Bureau:

Convention & Visitors Bureau:

SERVICE NAME

GEOGRAPHIC SERVICE AREA

Economic Development

_ Countywide

The Strategy must also include the geographic areas of the county in which each of these services is provided. The following table lists the geographic service area for "future" services provided by the Sinclair Water Authority:

Sinclair Water Authority:

SERVICE NAME

GEOGRAPHIC SERVICE AREA

Water Treatment

Special Service Areas (see

attached map)

Water Distribution

Special Service Areas (see

attached map)

Funding Sources

"The Strategy must describe the funding source for each service to be provided. This component of the Strategy must indicate the source of revenue each local government will use to fund each service it will provide within the county (e.g., countywide revenues, unincorporated area revenues, municipal revenues, enterprise funds, or some combination)."

In compliance with this section, the local governments in Baldwin County have outlined the funding sources for all services provided within their jurisdiction. The following table outlines the funding source for each service provided by Baldwin County:

⁴et al., page 6.

Baldwin County:

SERVICE NAME

FUNDING SOURCE

Airport

Animal Control

Building Inspections

Business License

Code Enforcement

Court Services

E-911 Communications

Economic Development

Emergency Management Agency

Emergency Medical Services

Fire Protection and Prevention

Golf

Library

Recreation

Roads and Bridges

Sewage Collection

Solid Waste Collection and Recycling

Solid Waste Disposal

Water Distribution

- General Fund, User Fees, SPLOST

- General Fund, User Fees

Licenses, Permits, Fees

Licenses, Fees

_ General Fund

General Fund, Fees

General Fund, Fees

- General Fund, SPLOST

_ General Fund, State Grants

General Fund, User Fees

General Fund, Insurance Premium

- Tax, SPLOST

General Fund, User Fees

General Fund, User Fees

General Fund, User Fees, SPLOST

General Fund, SPLOST

Enterprise Fund

_ General Fund

- User Fees, SPLOST

- Enterprise Fund, SPLOST

In compliance with this section, the local governments in Baldwin County have outlined the funding sources for all services provided within their jurisdiction. The following table outlines the funding source for each service provided by the City of Milledgeville:

City of Milledgeville:

SERVICE NAME

FUNDING SOURCE

Allied Arts

Building Inspection

Business Licenses

Cemetery

Code Enforcement

Court Services

Economic Development

Fire Protection and Prevention

Jail

Law Enforcement

Library

Roads and Bridges

Sewage Collection

Sewage Treatment

Solid Waste Collection/Recycling

Solid Waste Disposal

Storm water Management

Street Cleaning

Street Lighting

Traffic Control

Water Distribution

Water Treatment

General Fund

- General Fund, Fees

General Fund

_ General Fund

General Fund

General Fund

- General Fund, Hotel/Motel Tax

- General Fund

- General Fund

General Fund

General Fund

- General Fund, SPLOST

Enterprise Fund

- Enterprise Fund

_ User Fees

General Fund

- General Fund, SPLOST

- General Fund

- General Fund

- General Fund

- Enterprise Fund, SPLOST

- Enterprise Fund

In compliance with this section, the local governments in Baldwin County have outlined the funding sources for all services provided within their jurisdiction. The following table outlines the funding source for each service provided by the Development Authority of Milledgeville-Baldwin County:

Development Authority of Milledgeville-Baldwin County:

SERVICE NAME

FUNDING SOURCE

Economic Development

Revenues from Baldwin

FUNDING SOURCE

- County, City of Milledgeville, Fees

In compliance with this section, the local governments in Baldwin County have outlined the funding sources for all services provided within their jurisdiction. The following table outlines the funding source for each service provided by the Milledgeville Downtown Development Authority:

Milledgeville Downtown Development Authority:

SERVICE NAME

FUNDING SOURCE

Economic Development

Revenues from City of

Milledgeville, Fees

In compliance with this section, the local governments in Baldwin County have outlined the funding sources for all services provided within their jurisdiction. The following table outlines the funding source for each service provided by Convention & Visitors Bureau:

Convention & Visitors Bureau:

SERVICE NAME

FUNDING SOURCE

Economic Development

_ Hotel/Motel Tax

Legal Mechanisms to Implement Strategy

"The Strategy must identify the mechanisms, if any, to be used to implement the Service Delivery Strategy.

The term mechanisms, as defined in O.C.G.A. 36-70-2, paragraph 5.3, includes but is not limited to, intergovernmental agreements, ordinances, resolutions and local Acts of the General Assembly in effect on July 1, 1997 or executed thereafter."⁵

In order to implement this Service Delivery Strategy for Baldwin County, each of the jurisdictions required to adopt the Strategy has elected to utilize resolutions passed by the governing body. These resolutions authorize the Chief Elected Official (i.e. County Commission Chairman or Mayor) to execute the certification forms associated with the adoption and submission of the county's Service Delivery Strategy. A copy of the resolution passed by each jurisdiction is attached as Appendix D.

⁵et al., page 7.

SECTION B

Criteria (O.C.G.A. 36-70-24)

Elimination of Unnecessary Duplication

"The Strategy must promote the delivery of government services in the most efficient, effective and responsive manner. The Strategy must also identify steps which will be taken to eliminate or avoid overlapping and unnecessary competition and duplication of services and identify the time frame in which such steps will be taken.

When two local governments or authorities provide or offer the same service in overlapping areas, the Service Delivery Strategy must provide for elimination of this duplication of services. Examples of such duplication of service include:

- A city water department and a county water authority both have excess water capacity and have extended water lines to serve the same area of the county immediately adjacent to the city's jurisdictional boundaries.
- A city contracts for ambulance service with a provider that routinely responds to calls outside the city's boundaries where the county EMS also provides ambulance service.

When a city provides a service at a higher level than the same service provided throughout the geographic area of the county by the county, the law states that such service shall not be considered a duplication of the county service. Cities by their very nature exist to meet the greater service demands of the residents and businesses within their communities.

After reviewing current and future service delivery arrangements for Baldwin County, it was determined that no "duplication" of services currently exists in the county. The lack of duplication of services within the county demonstrates that county and municipal officials have been working together to ensure that services are provided to the citizens of Baldwin County and the City of Milledgeville in the most efficient and effective manner possible. As a result, this requirement of the Service Delivery Strategy Act has been met.

Elimination of Arbitrary Water and Sewer Rate Differentials

"The Strategy must ensure that water or sewer fees charged to customers located outside the geographic boundaries of a service provider are not arbitrarily higher than the fees charged to customers inside the boundaries of the service provider." If a local government believes a rate

differential is arbitrary and disputes the reasonableness of such water and sewer rate differentials, the law provides that local government with the following recourse:

- The disputing local government may hold a public hearing for the purpose of reviewing the rate differential.
- If the public hearing does not lead to a resolution of the dispute, a qualified engineer may be hired to prepare a study of the water and sewer rates.
- If the rate study concludes that the rate differential is arbitrary (i.e. not reasonably based on the cost to provide the service), the dispute must be submitted to some form of alternative dispute resolution, such as mediation.
- If alternative dispute resolution is unsuccessful, the disputing local government may challenge the arbitrary rate differentials in a court of competent jurisdiction.

Before initiating a time-consuming and potentially expensive appeals process, the local government representing disgruntled water and sewer customers is encouraged to meet with the jurisdiction providing the service and attempt to resolve their concerns."

Baldwin County and the City of Milledgeville have agreed that the water and sewer rates to be charged by the City to non-city customers shall not exceed the current rate charged by the City, increased by no more than the same percentage increase applied to in-city rates, or the rates charged by the County, whichever is higher.

Elimination of Double Taxation

"The Strategy must ensure that the cost of any service which a county provides primarily for the benefit of the unincorporated area of the county shall be borne by the unincorporated area residents, individuals and property owners who receive the service. In addition, the Strategy must ensure that when the county and one or more cities jointly fund a countywide service, the county share of such funding shall be borne by the unincorporated residents, individuals, and property owners who receive the service.

The intent of this provision is to eliminate double taxation of municipal property owners. When a county provides a service primarily for the benefit of the unincorporated area, the law provides that funding for such service must come from:

(1) special service districts created by the county in which property taxes, insurance premiums taxes, assessments or user fees are levied or imposed; or

⁶et al., pages 8-9.

(2) any other mechanism agreed upon by the affected parties which eliminates double taxation."⁷

Baldwin County and the City of Milledgeville are committed to eliminating double taxation issues and no issues have been identified at this time.

Compatible Land Use Plans

"Local governments within the same county must, if necessary, either amend their land use plans so that the plans are compatible and nonconflicting or adopt a single land use plan for the entire county."

Currently, the land use plans for Baldwin County and the City of Milledgeville are compatible. Since the land use plans are compatible, this requirement has been met without any additional changes and/or revisions needing to be made to each jurisdiction's land use plan.

Water and Sewer Extension: Consistency with Land Use Plans

"The provision of extraterritorial water and sewer services by any jurisdiction must be consistent with all applicable land use plans and ordinances."

Since the land use plans for Baldwin County and the City of Milledgeville are currently compatible, the provision of extraterritorial water and sewer services by any jurisdiction will be consistent with all applicable land use plans and ordinances so long as the extension of those services is undertaken in compliance with the implementing jurisdiction's own land use plans. In the event that water and sewer lines will be extended into an area where the land use plans have not been made compatible, the jurisdiction extending such services will, in good faith, authorize such extensions in a manner that ensures that they will be compatible with the other jurisdiction's existing land use plans. Adoption of this Service Delivery Strategy for Baldwin County will serve as an agreement by all parties to this section.

⁷et al., page 10.

⁸et al., page 12.

⁹et al., page 13.

SECTION C

Adoption of the Strategy (O.C.G.A. 36-70-21, 36-70-25)

"Local governments within each county must execute an agreement for the implementation of a Service Delivery Strategy by July 1, 1999. Adoption of the Strategy must be accomplished by adoption of a resolution by:

- the county governing authority;
- the governing authority of each city located within the county which has a population of 9,000 or greater within the county;
- the city which serves as the county seat; and
- no less than half of the remaining cities which have a population of at least 500 persons within the county."¹⁰

In Baldwin County, both Baldwin County and the City of Milledgeville are required to adopt the Baldwin County Service Delivery Strategy.

Completion of this Service Delivery Strategy indicates that all jurisdictions required to adopt the Strategy for Baldwin County, as outlined above, have reviewed and adopted the strategy through the legal mechanism identified in Section C. A copy of the executed resolution for each jurisdiction adopting the strategy is attached as Appendix D.

SECTION D

Strategy Updates (O.C.G.A. 36-70-28)

In compliance with O.C.G.A. 36-70-28, Baldwin County has reviewed and revised this Service Delivery Strategy. The County and the City have conducted such revisions under the following condition as outlined by the law:

¹⁰et al., page 14.

• In conjunction with updates of the comprehensive plan as required by Article I of this chapter;

This condition warrants a revision to this Service Delivery Strategy. Any jurisdiction that becomes aware of a necessary revision will forward notification to all other jurisdictions within the county. At such time, the chief elected officials of each jurisdiction will take the necessary steps to identify the revisions required, to draft new language for the Service Delivery Strategy, and to adopt such revisions once they have been agreed upon by all jurisdictions required to adopt the Strategy.

Appendix A Service Delivery Strategy Act of 1997

H. B. No. 489 (AS PASSED HOUSE AND SENATE) By: Representatives Royal of the 164th, Walker of the 141st, Reichert of the 126th and Felton of the 43rd.

A BILL TO BE ENTITLED AN ACT

To amend Title 36 of the Official Code of Georgia Annotated, relating to local government, so as to provide for the adoption of a local government service delivery strategy agreement by municipalities and counties; to change certain definitions; to provide legislative intent; to provide procedures for adopting the strategy; to provide for the elements to be included within the strategy; to provide for criteria to be met by the strategy; to provide for verification by the Department of Community Affairs; to provide for prohibitions related to state administered grants to municipalities and counties; to change a certain cross-reference; to provide for related matters; to provide an effective date; to repeal conflicting laws; and for other purposes.

BE IT ENACTED BY THE GENERAL ASSEMBLY OF GEORGIA:

SECTION 1.

Title 36 of Georgia Annotated, relating to local government, is amended by striking Chapter 70, relating to coordinated and comprehensive planning by counties and municipalities, and inserting in its place a new Chapter 70 to read as follows:

ARTICLE 1

36-70-1.

The local governments of the State of Georgia are of vital importance to the state and its citizens. The state has an essential public interest in promoting, developing, sustaining, and assisting local governments. In addition, the natural resources, environment, and vital areas of the state are of vital importance to the state and its citizens. The state has an essential public interest in protecting and preserving the natural resources, the environment, and the vital areas of the state. The purpose of this article is to provide for local governance to serve these essential public interests of the state by authorizing and promoting the establishment, implementation, and performance of coordinated and comprehensive planning by municipal governments and county governments, and this article shall be construed liberally to achieve that end. This article is enacted pursuant to the authority granted the General Assembly in the Constitution of the State of Georgia, including, but not limited to, the authority provided in Article III, Section VI, Paragraphs I and II(a)(1) and Article IX, Section II, Paragraphs III and IV.

36-70-2.

As used in this chapter, the term:

- (1) 'Comprehensive plan' means any plan by a county or municipality covering such county or municipality proposed or prepared pursuant to the minimum standards and procedures for preparation of comprehensive plans and for implementation of comprehensive plans established by the department.
- (2) 'Coordinated and comprehensive planning' means planning by counties and municipalities undertaken in accordance with the minimum standards and procedures for preparation of plans, for implementation of plans, and for participation in the coordinated and comprehensive planning process, as established by the Department.
- (3) 'County' means any county of this state.
- (4) 'Department of Community Affairs' means the Department of Community Affairs of the State of Georgia created pursuant to Article I of Chapter 8 of Title 50.
- (5) 'Governing authority' or 'governing body' means the board of commissioners of a county, sole commissioner of a county, council, commissioners, or other governing authority for a county or municipality.
 - (5.1) 'Inactive municipality' means any municipality which has not for a period of three consecutive calendar years carried out any of the following activities:
 - (A) The levying or collecting of any taxes or fees;
 - (B) The provision of any of the following governmental services: water; sewage; garbage collection; police protection; fire protection; or library; or
 - (C) The holding of a municipal election.
 - (5.2) 'Local government' means any county as defined in paragraph (3) of this Code section or any municipality as defined in paragraph (7) of this Code section. The term does not include any school district of this state.
 - (5.3) 'Mechanisms' includes, but is not limited to, intergovernmental agreements, ordinances, resolutions, and local Acts of the General Assembly in effect on July 1, 1997, or executed thereafter.
- (6) 'Minimum standards and procedures' means the minimum standards and procedures for preparation of comprehensive plans, for implementation of comprehensive plans, and for participation in the coordinated and comprehensive planning process, as established by the Department, in accordance with Article I of Chapter 8 of Title 50. Minimum standards and procedures shall include any standards and procedures for such purposes prescribed by a regional development center for counties and municipalities within its region and approved in advance by the Department.
- (7) 'Municipality' means any municipal corporation of the state and any consolidated city-county government of the state.

- (8) 'Region' means the territorial area within the boundaries of operation for any regional development center, as such boundaries shall be established from time to time by the board of the Department.
- (9) 'Regional development center' means a regional development center established under Article 2 of Chapter 8 of Title 50.

36-70-3.

The governing bodies of municipalities and counties are authorized:

- (1) To develop, or to cause to be developed pursuant to a contract or other arrangement approved by the governing body, a comprehensive plan;
- (2) To develop, establish, and implement land use regulations which are consistent with the comprehensive plan of the municipality or county, as the case may be;
- (3) To develop, establish, and implement a plan for capital improvements which conforms to minimum standards and procedures and to make any capital improvements plan a part of the comprehensive plan of the municipality or county, as the case may be;
- (4) To employ personnel, or to enter into contracts with a regional development center or other public or private entity, to assist the municipality or county in developing, establishing, and implementing its comprehensive plan;
- (5) To contract with one or more counties or municipalities, or both, for assistance in developing, establishing, and implementing a comprehensive plan, regardless of whether the contract is to obtain such assistance or to provide such assistance; and
- (6) To take all action necessary or desirable to further the policy of the state for coordinated and comprehensive planning, without regard for whether any such action is specifically mentioned in this article or is otherwise specifically granted by law.

36-70-4.

- (a) Each municipality and county shall automatically be a member of the regional development center for the region which includes such municipality or county, as the case may be.
- (b) Each municipality and county shall pay, when and as they become due, the annual dues required for membership in its regional development center.
- (c) Each municipality and county shall participate in compiling a Georgia data base and network, coordinated by the department, to serve as a comprehensive source of information available, in an accessible form, to local governments and state agencies.

36-70-5.

- (a) Except as provided in subsection (b) of this Code section, nothing in this article shall limit or compromise the right of the governing body of any county or municipality to exercise the power of zoning.
- (b) Any municipality which is as of April 17, 1992, an inactive municipality shall not on or after April 17, 1992, exercise any powers under this article or exercise any zoning powers, until and unless the municipality is restored to active status by the enactment of an appropriate new or amended charter by local Act of the General Assembly. Any municipality which becomes an inactive municipality after April 17, 1992, shall not after becoming inactive exercise powers under this article or exercise any zoning powers, until and unless the municipality is restored to active status by the enactment of an appropriate new or amended charter by local Act of the General Assembly.
- (c) Any county which has located within its boundaries all or any part of any inactive municipality shall have full authority to exercise through its governing body all planning and zoning powers within the area of such inactive municipality within the county, in the same manner as if such area were an unincorporated area.

ARTICLE 2

36-70-20.

The intent of this article is to provide a flexible framework within which local governments in each county can develop a service delivery system that is both efficient and responsive to citizens in their county. The General Assembly recognizes that the unique characteristics of each county throughout the state preclude a mandated legislative outcome for the delivery of services in every county. The process provided by this article is intended to minimize inefficiencies resulting from duplication of services and competition between local governments and to provide a mechanism to resolve disputes over local government service delivery, funding equity, and land use. The local government service delivery process should result in the minimization of noncompatible municipal and county land use plans and in a simple, concise agreement describing which local governments will provide which service in specified areas within a county and how provision of such services will be funded.

36-70-21.

Each county and municipality shall execute an agreement for the implementation of a local government service delivery strategy as set forth in this article by July 1, 1999.

36-70-22.

Each county shall initiate the process for developing a local government service delivery strategy after July 1, 1997, but no later than January 1, 1998. Initiation of the strategy shall be accomplished by the provision of a written notice from the county to the governing bodies of all municipalities located wholly or partially within the county or providing services within the county and to other counties providing services within the county.

Such notice shall state the date, time, and place for a joint meeting at which designated representatives of all local governing bodies shall assemble for the purpose of commencing deliberations on the service delivery strategy. The notice shall be sent not more than 45 and not less than 15 days prior to the meeting date. In the event the county governing authority fails to initiate the process by January 1, 1998, any municipality within the county may do so by sending a written notice, containing the required information, to the county and all other municipalities.

36-70-23.

Each local government service delivery strategy shall include the following components:

- (1) An identification of all local government services presently provided or primarily funded by each general purpose local government and each authority within the county, or providing services within the county, and a description of the geographic area in which the identified services are provided by each jurisdiction;
- (2) An assignment of which local government or authority, pursuant to the requirements of this article, will provide each service, the geographic areas of the county in which such services are to be provided, and a description of any services to be provided by any local government to any geographic area outside its geographical boundaries. In the event two or more local governments within the county are assigned responsibility for providing identical services within the same geographic area, the strategy shall include an explanation of such arrangement;
- (3) A description of the source of the funding for each service identified pursuant to paragraph (2) of this Code section; and
- (4) An identification of the mechanisms to be utilized to facilitate the implementation of the services and funding responsibilities identified pursuant to paragraphs (2) and (3) of this Code section.

36-70-24.

In the development of a service delivery strategy, the following criteria shall be met:

- (1) The strategy shall promote the delivery of local government services in the most efficient, effective, and responsive manner. The strategy shall identify steps which will be taken to remediate or avoid overlapping and unnecessary competition and duplication of service delivery and shall identify the time frame in which such steps shall be taken. When a municipality provides a service at a higher level than the base level of service provided throughout the geographic area of the county by the county, such service shall not be considered a duplication of the county service;
- (2) (A) The strategy shall provide that water or sewer fees charged to customers located outside the geographic boundaries of a service provider shall not be arbitrarily higher than the fees charged to customers receiving such service which are located within the geographic boundaries of the service provider.

- (B) If a governing authority disputes the reasonableness of water and sewer rate differentials imposed within its jurisdiction by another governing authority, that disputing governing authority may hold a public hearing for the purpose of reviewing the rate differential. Following the preparation of a rate study by a qualified engineer, the governing authority may challenge the arbitrary rate differentials on behalf of its residents in a court of competent jurisdiction. Prior to such challenge, the dispute shall be submitted to some form of alternative dispute resolution;
- (3) (A) The strategy shall ensure that the cost of any service which a county provides primarily for the benefit of the unincorporated area of the county shall be borne by the unincorporated area residents, individuals, and property owners who receive the service. Further, when the county and one or more municipalities jointly fund a county-wide service, the county share of such funding shall be borne by the unincorporated residents, individuals, and property owners that receive the service.
 - (B) Such funding shall be derived from special service districts created by the county in which property taxes, insurance premium taxes, assessments, or user fees are levied or imposed or through such other mechanism agreed upon by the affected parties which complies with the intent of subparagraph (A) of this paragraph; and
- (4) (A) Local governments within the same county shall, if necessary, amend their land use plans so that such plans are compatible and nonconflicting, or, as an alternative, they shall adopt a single land use plan for the unincorporated and incorporated areas of the county.
 - (B) The provision of extraterritorial water and sewer services by any jurisdiction shall be consistent with all applicable land use plans and ordinances.
 - (C) A process shall be established by July 1, 1998, to resolve land use classification disputes when a county objects to the proposed land use of an area to be annexed into a municipality within the county.

36-70-25.

- (a) Approval of the local government service delivery strategy shall be accomplished as provided for in this Code section.
- (b) The county and each municipality within the county shall participate in the development of the strategy. Approval of the strategy shall be accomplished by adoption of a resolution:
 - (1) By the county governing authority;
 - (2) By the governing authority of municipalities located within the county which have a population of 9,000 or greater within the county;
 - (3) By the municipality which serves as the county site if not included in paragraph (2) of this subsection; and

- (4) By no less than 50 percent of the remaining municipalities within the county which contain at least 500 persons within the county if not included in paragraph (2) or (3) of this subsection.
- (c) For the purpose of determining population, the population in the most recent United States decennial census shall be utilized.
- (d) If a county and the necessary number of cities in the county cannot reach an agreement on the strategy, a means for facilitating an agreement through some form of alternative dispute resolution shall be employed. Where the alternative dispute resolution action is unsuccessful, the neutral party or parties shall prepare a report which shall be provided to each governing authority and made a public record. The cost of alternative dispute resolution authorized by this subsection shall be shared by the parties to the dispute pro rata based on each party's population according to the most recent United States decennial census. The county's share shall be based upon the unincorporated population of the county.
- (e) The adoption of a service delivery strategy specified in Code Section

36-70-21 may be extended to a date certain no later than 120 days following the date otherwise specified in Code Section 36-70-21 upon written agreement of the local governments enumerated in subsection (b) of this Code section. In the event such an agreement is executed, the sanctions specified in Code Section 36-70-27 shall not apply until on and after such extended date.

36-70-26.

Each county shall file the agreement for the implementation of strategy required by Code Section 36-70-21 with the department. The department shall, within 30 days of receipt, verify that the strategy includes the components enumerated in Code Section 36-70-23 and the minimum criteria enumerated in Code Section 36-70-24. The department, however, shall neither approve nor disapprove the specific elements or outcomes of the strategy.

36-70-27.

On and after July 1, 1999, no state administered financial assistance or grant, loan, or permit shall be issued to any local government or authority which is not included in a department verified strategy or for any project which is inconsistent with such strategy.

36-70-28.

Each county and municipality shall review, and revise if necessary, the approved strategy:

- (1) In conjunction with updates of the comprehensive plan as required by Article I of this chapter;
- (2) Whenever necessary to change service delivery or revenue distribution arrangements; or
- (3) In the event of the creation, abolition, or consolidation of local governments.

SECTION 2.

Said title is further amended by striking paragraph (2) of Code Section 36-66-3, relating to definitions regarding zoning procedures, and inserting in its place a new paragraph (2) to read as follows:

"(2) 'Territorial boundaries' means, in the case of counties, the unincorporated areas thereof and any area defined in paragraph (5. 1) of Code Section 3 6-70-2, and, in the case of municipalities, the area lying within the corporate limits thereof except any area defined in paragraph (5.1) of Code Section 36-70-2."

SECTION 3.

This Act shall become effective upon its approval by the Governor or upon its becoming law without such approval.

SECTION 4.

All laws and parts of laws in conflict with this Act are repealed.

Appendix B Service Delivery Strategy Forms



SERVICE DELIVERY STRATEGY UPDATE CERTIFICATIONS

Instructions:

This two page form must, at a minimum, be signed by an authorized representative of the following governments: 1) the county; 2) the city serving as the county seat; 3) all cities having a 2000 population of over 9,000 residing within the county; and 4) no less than 50% of all other cities with a 2000 population of between 500 and 9,000 residing within the county. Cities with a 2000 population below 500 and local authorities providing services under the strategy are not required to sign this form, but are encouraged to do so.

_							
	UP	DATED SEI	RVICE DELIVERY	STRATEGY FOR	Baldwin		_COUNTY
٧	√e, the u	ndersigned a	authorized represent	atives of the jurisdic	tions listed below, certify	y that:	
1	. We h (Chea	ave reviewe	d our existing Servic box for question #1)	ce Delivery Strategy	and have determined tha	t:	
		A. Our Str.	ategy continues to a and no changes in or	occurately reflect our ur Strategy are neede	preferred arrangements ed at this time; or	for providing local	services throughout ou
		B. Our Stra	ategy has been revise	ed to reflect our pref	erred arrangements for p	providing local serv	ices.
If	Option A	A is selected	, only this form, sign	ned by the appropriat	te local government repre	esentatives must be	provided to DCA.
If w	Option I	B is selected	, this form, signed b	y the appropriate loc	al government represent	atives, must be sub	mitted to DCA along
	• 3	an updated so provider for	ervice area map den	icting the agreed upon been revised/undate	m (page 2) for each local f these services that has lon service area for each ped ed within the county, and	been revised/update	ed; and
2.	resoru	nons agreen	ig to the Service Del	Commission and Ci livery arrangements strategy (O.C.G.A.	ty Councils) that are a paidentified in our strategy 36-70-21);	arty to this strategy and have executed	have adopted agreements for
3.	Our ser	rvice deliver sponsive ma	y strategy continues nner for all residents	s to promote the delives, individuals and pro	very of local government operty owners throughou	t services in the mo	st efficient, effective, G.A. 36-70-24(1));
4.	geogra	pine bounga	ines of a service pro-	Vider are reasonable	er or sewer fees charged and are not arbitrarily hi vider (O.C.G.A. 36-70-2	oher than the face	ed outside the charged to customers
5.	county	ominy funder	d by the county and	one or more municu	ost of any services the co palities) primarily for the viduals, and property own	hanafit of the uni-	

- Our Service Delivery Strategy continues to ensure that the officially adopted County and City land use plans of all local governments located in the County are compatible and nonconflicting (O.C.G.A. 36-70-24 (4)(A));
- 7. Our Service Delivery Strategy continues to ensure that the provision of extraterritorial water and sewer services by any jurisdiction is consistent with all County and City land use plans and ordinances (O.C.G.A. 36-70-24 (4)(B)); and
- 8. Our Service Delivery Strategy continues to contain an agreed upon process between the county government and each city located in the county to resolve land use classification disputes when the county objects to the proposed land use of an area to be annexed into a city within the county (O.C.G.A. 36-70-24 (4)(C)) and;
- DCA has been provided a copy of this certification and copies of all forms, maps and supporting agreements needed to accurately depict our agreed upon strategy (O.C.G.A, 36-70-27).

'If the County does not have an Annexation/Land Use dispute resolution process with each of its cities, list the cities where no agreed upon process exists:_____

SIGNATURE:	NAME: (Please print or type)	TITLE:	JURISDICTION:	DATE:
UR Blizzo	William R. Blizzard	Chairman	Baldwin County	3/18/2008
VR Blizzo	Richard Bentley	Mayor	City of Milledgeville	4/9/2008
				3



Instructions:

County: Baldwin	Service: Airport
1. Check the box that best describes th	ne agreed upon delivery arrangement for this service:
Service will be provided county service provider. (If this box is chec service.): Baldwin County	wide (i.e., including all cities and unincorporated areas) by a single cked, identify the government, authority or organization providing the
Service will be provided only in a (If this box is checked, identify the generation):	the unincorporated portion of the county by a single service provider government, authority or organization providing the
One or more cities will provide the will not be provided in unincorporate authority or organization providing the second	his service only within their incorporated boundaries, and the service ted areas. (If this box is checked, identify the government(s), the service:
One or more cities will provide the will provide the service in unincorporauthority or organization providing to	his service only within their incorporated boundaries, and the county orated areas. (If this box is checked, identify the government(s), the service.):
Other (If this box is checked, atta provider, and identify the government each service area.):	ach a legible map delineating the service area of each service ent, authority, or other organization that will provide service within
2. In developing the strategy, were ove of this service identified?☐ Yes ☑ No	erlapping service areas, unnecessary competition and/or duplication
arrangement (i.e., overlapping but hig	the strategy, attach an explanation for continuing the gher levels of service (See O.C.G.A. 36-70-24(1)), overriding that overlapping service areas or competition cannot be eliminated).

ar

If these conditions will be eliminated under the strategy, attach an implementation schedule listing each step or action that will be taken to eliminate them, the responsible party and the agreed upon deadline for completing it.

 List each government or authority to be funded (e.g., enterprise funds, us taxes, franchise taxes, impact fees, b 	er fees, general funds, special ser	ce and indicate how the service will vice district revenues, hotel/motel
Local Government or Authority:	Fundin	g Method:
Baldwin County	General Fund, user fees, SPLOST	g memou.
	*	
How will the strategy change the protection the county?	evious arrangements for providin	g and/or funding this service within
This strategy does not alter the met provide the service countywide thro fund this service. The attached Ser information related to the provision	ugh general fund revenues. L vice Deliverv Strategy docum	Iser fees are no longer used to
5. List any formal service delivery agree implement the strategy for this service. **Agreement Name:**	eements or intergovernmental conce: Contracting Parties:	ntracts that will be used to Effective and Ending Dates:
	8 2 200	Lifetive and Litating Dutes.
6. What other mechanisms (if any) will resolutions, local acts of the General The county and cities have elected	Assembly, rate or fee changes, e	tc.), and when will they take effect?
the existing Service Delivery Strate(authorized by the governing bodies agreements outlined above will gove	upon passage to the adoption	resolution. Additionally, any
7. Person completing form: Laura M. Mathis		
Phone number: 478-751-6160	Date completed: _	02/28/2008
8. Is this the person who should be cont government projects are consistent w	racted by state agencies when evaith the service delivery strategy?	aluating whether proposed local ☐Yes ☑No
If not, provide designated contact per Joan Minton, County Manager (478) 445-47	rson(s) and phone number(s) belo	w:
		PAGE 2 (continued)



Instructions:

completing it.

County: Baldwin	Service: Allied Arts
1. Check the box that best describes t	the agreed upon delivery arrangement for this service:
✓ Service will be provided county service provider. (If this box is che service.): City of Milledgeville	ywide (i.e., including all cities and unincorporated areas) by a single secked, identify the government, authority or organization providing the
Service will be provided only in (If this box is checked, identify the service.):	the unincorporated portion of the county by a single service provider government, authority or organization providing the
will not be provided in difficolbols	this service only within their incorporated boundaries, and the service ated areas. (If this box is checked, identify the government(s), the service:
One or more cities will provide	this service only within their incorporated boundaries, and the county porated areas. (If this box is checked, identify the government(s)
Other (If this box is checked, att provider, and identify the government each service area.):	tach a legible map delineating the service area of each service nent, authority, or other organization that will provide service within
In developing the strategy, were ov of this service identified? ☐ Yes ☑ No	erlapping service areas, unnecessary competition and/or duplication
irrangement (i.e., overlapping but hi	r the strategy, attach an explanation for continuing the gher levels of service (See O.C.G.A. 36-70-24(1)), overriding that overlapping service areas or competition cannot be eliminated).
f these conditions will be eliminated to tep or action that will be taken to elim	under the strategy, attach an implementation schedule listing each ninate them, the responsible party and the agreed upon deadline for

	: Fundin	g Method:
City of Milledgeville	General Fund	
How will the strategy change the the county?	previous arrangements for providing	g and/or funding this service within
This strategy does not alter the mathematics through the Service Delivery Strategy documents service.	e Allied Arts agreement through	general fund. The attached
5. List any formal service delivery a implement the strategy for this ser	rvice:	ntracts that will be used to
Agreement Name:	Contracting Parties:	Effective and Ending Dates:
Animal Control/Allied Arts/EMA Exchange	Baldwin County, City of Milledgeville	1986 - N/A
resolutions, local acts of the General The county and cities have elected the existing Service Delivery Stra	ral Assembly, rate or fee changes, e ed to use resolutions adopted by tegy. Service provision will be o	tc.), and when will they take effect? each governing body to amend arried out as outlined and
6. What other mechanisms (if any) versolutions, local acts of the General The county and cities have elected the existing Service Delivery Strasuthorized by the governing bodic agreements outlined above will general terms.	ral Assembly, rate or fee changes, end to use resolutions adopted by tegy. Service provision will be described upon passage to the adoption	tc.), and when will they take effect? each governing body to amend arried out as outlined and resolution. Additionally, any
resolutions, local acts of the General The county and cities have elected the existing Service Delivery Strasuthorized by the governing bodic agreements outlined above will governed to the service of the General Theorem 1988 and 1988 and 1988 are serviced as a completing form: Laura M. M. M. C. Person completing form: Laura M. M. M. C. Person completing form: Laura M. C. P	ral Assembly, rate or fee changes, end to use resolutions adopted by tegy. Service provision will be common passage to the adoption overn the delivery of this service athis, Director of Public Administration	tc.), and when will they take effect? each governing body to amend arried out as outlined and resolution. Additionally, any .
resolutions, local acts of the General The county and cities have elected the existing Service Delivery Straeuthorized by the governing bodies.	ral Assembly, rate or fee changes, end to use resolutions adopted by tegy. Service provision will be described upon passage to the adoption overn the delivery of this service	tc.), and when will they take effect? each governing body to amend arried out as outlined and resolution. Additionally, any .
The county and cities have elected the existing Service Delivery Strasuthorized by the governing bodies agreements outlined above will get 7. Person completing form: Laura M. Mit	ral Assembly, rate or fee changes, end to use resolutions adopted by tegy. Service provision will be described upon passage to the adoption overn the delivery of this service athis, Director of Public Administration Date completed:	tc.), and when will they take effect? each governing body to amend arried out as outlined and resolution. Additionally, any .



Instructions:	
Make copies of this form and complete one for elisted on page 1. Answer each question below, attache bottom of the page) changes, this should be rep	each service listed on page 1, Section III. Use exactly the same service names ching additional pages as necessary. If the contact person for this service (listed at orted to the Department of Community Affairs.
County: Baldwin	Service: Animal Control
1. Check the box that best describes the a	greed upon delivery arrangement for this service:
Service will be provided countywid	e (i.e., including all cities and unincorporated areas) by a single d, identify the government, authority or organization providing the
Service will be provided only in the (If this box is checked, identify the gov service.):	unincorporated portion of the county by a single service provider ernment, authority or organization providing the
One or more cities will provide this swill not be provided in unincorporated authority or organization providing the	service only within their incorporated boundaries, and the service areas. (If this box is checked, identify the government(s), service:
One or more cities will provide this s will provide the service in unincorporate authority or organization providing the s	service only within their incorporated boundaries, and the county ed areas. (If this box is checked, identify the government(s), service.):
Other (If this box is checked, attach a provider, and identify the government, a each service area.):	a legible map delineating the service area of each service authority, or other organization that will provide service within
2. In developing the strategy, were overlap of this service identified? ☐ Yes ☑ No	ping service areas, unnecessary competition and/or duplication
	strategy, attach an explanation for continuing the levels of service (See O.C.G.A. 36-70-24(1)), overriding overlapping service areas or competition cannot be eliminated).

If these conditions will be eliminated under the strategy, attach an implementation schedule listing each step or action that will be taken to eliminate them, the responsible party and the agreed upon deadline for completing it.

Local Government or Authority:	Fu	nding Method:
Baldwin County	General Fund, Fees	naing meinoa:
. How will the strategy change the the county?	previous arrangements for prov	viding and/or funding this service with
his strategy does not alter the m rovide animal control countywide evenues and fees. The attached formation related to the provision	through the Animal Control Service Delivery Strategy do	vice. The county will continue to agreement through general fund ocument contains additional
List any formal service delivery ag implement the strategy for this service.	vice:	l contracts that will be used to
Agreement Name:	Contracting Parties:	Effective and Ending Dates
	Contracting Parties: Baldwin County, City of Milledgevi	Effective and Ending Dates 1986 - N/A
	Contracting Parties: Baldwin County, City of Milledgevi	Effective and Ending Dates 1986 - N/A
	Contracting Parties: Baldwin County, City of Milledgevi	Effective and Ending Dates 1986 - N/A
	Contracting Parties: Baldwin County, City of Milledgevi	Effective and Ending Dates 1986 - N/A
nimal Control/Allied Arts/EMA Exchange E	Baldwin County, City of Milledgevi	Effective and Ending Dates 1986 - N/A rategy for this service (e.g., ordinances es, etc.), and when will they take effec
. What other mechanisms (if any) w resolutions, local acts of the General he county and cities have elected the existing Service Delivery Strate	ill be used to implement the strated Assembly, rate or fee changed to use resolutions adopted egy. Service provision will be upon passage to the adopted supon passage to the adopted to use passage to the adopted to use passage to the adopted to t	rategy for this service (e.g., ordinances es, etc.), and when will they take effect by each governing body to amend be carried out as outlined and
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What other mechanisms (if any) w resolutions, local acts of the General existing Service Delivery Stratulthorized by the governing bodie	ill be used to implement the stral Assembly, rate or fee changed to use resolutions adopted egy. Service provision will be supon passage to the adopted vern the delivery of this service. Date complete intacted by state agencies when	rategy for this service (e.g., ordinances es, etc.), and when will they take effect by each governing body to amend the carried out as outlined and tion resolution. Additionally, any vice.



completing it.

County: Baldwin	Service: Building Inspections
1. Check the box that best describes the ag	reed upon delivery arrangement for this service:
Service will be provided countywide service provider. (If this box is checked, service.):	(i.e., including all cities and unincorporated areas) by a single identify the government, authority or organization providing the
Service will be provided only in the u (If this box is checked, identify the gove service.):	nincorporated portion of the county by a single service provider. ernment, authority or organization providing the
will not be provided in unincorporated a	ervice only within their incorporated boundaries, and the service reas. (If this box is checked, identify the government(s), service:
One or more cities will provide this swill provide the service in unincorporate authority or organization providing the saldwin County, City of Milledgeville	ervice only within their incorporated boundaries, and the county and areas. (If this box is checked, identify the government(s), ervice.):
Other (If this box is checked, attach a provider, and identify the government, a each service area.):	a legible map delineating the service area of each service authority, or other organization that will provide service within
2. In developing the strategy, were overlap of this service identified?☐ Yes ✓ No	ping service areas, unnecessary competition and/or duplication
arrangement (i.e., overlapping but higher	strategy, attach an explanation for continuing the levels of service (See O.C.G.A. 36-70-24(1)), overriding overlapping service areas or competition cannot be eliminated).

If these conditions will be eliminated under the strategy, **attach an implementation schedule** listing each step or action that will be taken to eliminate them, the responsible party and the agreed upon deadline for

	ity:	Funding Method:
Baldwin County	Licenses, Permits, Fees	- www.sg memou.
City of Milledgeville	General Fund, Fees	
How will the strategy change the the county?	e previous arrangements for	providing and/or funding this service within
he city limits. Baldwin County u Milledegville uses general fund i document contains additional in	rated areas, while the City utilizes licenses, permits, a revenues and fees. The a formation related to the pr	· ·
promone the strategy for this se	agreements or intergovernm ervice:	ental contracts that will be used to
Agreement Name:	Contracting Partie	es: Effective and Ending Dates:
b. What other mechanisms (if any) resolutions, local acts of the General	will be used to implement th eral Assembly, rate or fee ch	e strategy for this service (e.g., ordinances, anges, etc.), and when will they take effect?
	ed to use resolutions adop	pted by each governing body to amend will be carried out as outlined and
	ies upon passage to the a	doption resultation Addition to
The county and cities have electine existing Service Delivery Strauthorized by the governing boding greements outlined above will govern completing form:	tategy. Service provision vies upon passage to the a govern the delivery of this station.	doption resolution. Additionally, any service.
The county and cities have electine existing Service Delivery Strauthorized by the governing boding greements outlined above will g	tategy. Service provision vies upon passage to the a govern the delivery of this station.	doption resultation Addition to
The county and cities have electine existing Service Delivery Strauthorized by the governing boding greements outlined above will governed to the completing form: Note: Laura M. M. Phone number: 478-751-6160	determined by state apencies were contacted by state appencies were contacted by state appencies appencie	pleted: 02/28/2008



Instructions:

County: Baldwin	Service: Business Licenses
1. Check the box that best describes the a	agreed upon delivery arrangement for this service:
Service will be provided countywick service provider. (If this box is checked service.):	de (i.e., including all cities and unincorporated areas) by a single d, identify the government, authority or organization providing the
Service will be provided only in the (If this box is checked, identify the gov service.):	unincorporated portion of the county by a single service provider renment, authority or organization providing the
will not be provided in unincorporated	service only within their incorporated boundaries, and the service areas. (If this box is checked, identify the government(s), service:
One or more cities will provide this will provide the service in unincorporat authority or organization providing the City of Milledgeville and Baldwin County	service only within their incorporated boundaries, and the county ted areas. (If this box is checked, identify the government(s), service.):
Other (If this box is checked, attach provider, and identify the government, each service area.):	a legible map delineating the service area of each service authority, or other organization that will provide service within
2. In developing the strategy, were overlaged of this service identified? ☐ Yes ☑ No	pping service areas, unnecessary competition and/or duplication
it rangement (i.e., overlapping but higher	e strategy, attach an explanation for continuing the r levels of service (See O.C.G.A. 36-70-24(1)), overriding overlapping service areas or competition cannot be eliminated).
f these conditions will be eliminated unde tep or action that will be taken to elimina ompleting it.	er the strategy, attach an implementation schedule listing each te them, the responsible party and the agreed upon deadline for

Local Government or Auth	ority: Fu	nding Method:
City of Milledgeville	General Fund and Fees	3.20
Baldwin County	General Fund and Fees	
How will the strategy change the county?	the previous arrangements for prov	viding and/or funding this service withi
he city limits utilizing general		vice. The County will continue to Milledgeville provides the service in ttached Service Delivery Strategy ion of this service.
implement the strategy for this		l contracts that will be used to
Action and Manager		
Agreement Name:	Contracting Parties:	Effective and Ending Dates.
Agreement Name:	Contracting Parties:	Effective and Ending Dates:
Agreement Name:	Contracting Parties:	Effective and Ending Dates.
Agreement Name:	Contracting Parties:	Effective and Ending Dates.
Agreement Name:	Contracting Parties:	Effective and Ending Dates.
5. What other mechanisms (if an resolutions, local acts of the G The county and cities have element of the existing Service Delivery Soluthorized by the governing b	y) will be used to implement the strenger and Assembly, rate or fee change ected to use resolutions adopted strategy. Service provision will be	rategy for this service (e.g., ordinances, es, etc.), and when will they take effect by each governing body to amend be carried out as outlined and
5. What other mechanisms (if an resolutions, local acts of the Gine county and cities have elemented by the governing by the greements outlined above with the county and cities have elements outlined above with the county and cities have elements outlined above with the county and cities have a county and cities and cities and cities and cities and cities are considered.	y) will be used to implement the streneral Assembly, rate or fee change ected to use resolutions adopted strategy. Service provision will be odies upon passage to the adopt govern the delivery of this serve.	rategy for this service (e.g., ordinances es, etc.), and when will they take effect by each governing body to amend be carried out as outlined and tion resolution. Additionally, any vice.
5. What other mechanisms (if an resolutions, local acts of the Grant of the Grant of the Grant of the existing Service Delivery Southorized by the governing by the governing by the greements outlined above with the person completing form: A Person completing form: A Person completing form: A TR-751-6160 Is this the person who should be government projects are consistent.	y) will be used to implement the streneral Assembly, rate or fee change ected to use resolutions adopted strategy. Service provision will be odies upon passage to the adopt govern the delivery of this service. M. Mathis, Director of Public Administration	rategy for this service (e.g., ordinances, es, etc.), and when will they take effect by each governing body to amend be carried out as outlined and tion resolution. Additionally, any rice.



Instructions:

Make copies of this form and complete one for each service listed on page 1, Section III. Use exactly the same service names listed on page 1. Answer each question below, attaching additional pages as necessary. If the contact person for this service (listed at the bottom of the page) changes, this should be reported to the Department of Community Affairs.

County: Baldwin	Service: Cemetery
1. Check the box that best describes the	agreed upon delivery arrangement for this service:
	ride (i.e., including all cities and unincorporated areas) by a single ted, identify the government, authority or organization providing the
	ne unincorporated portion of the county by a single service provider overnment, authority or organization providing the
	is service only within their incorporated boundaries, and the service ed areas. (If this box is checked, identify the government(s), the service: City of Milledgeville
	is service only within their incorporated boundaries, and the county rated areas. (If this box is checked, identify the government(s), he service.):
Other (If this box is checked, atta provider, and identify the government each service area.):	ch a legible map delineating the service area of each service and each service and each service and each service and each service within
2. In developing the strategy, were over of this service identified? ☐ Yes ✓ No	rlapping service areas, unnecessary competition and/or duplication
If these conditions will continue under arrangement (i.e., overlapping but hig	the strategy, attach an explanation for continuing the ther levels of service (See O.C.G.A. 36-70-24(1)), overriding

If benefits of the duplication, or reasons that overlapping service areas or competition cannot be eliminated).

If these conditions will be eliminated under the strategy, attach an implementation schedule listing each step or action that will be taken to eliminate them, the responsible party and the agreed upon deadline for completing it.

Local Government or Author	rity:		Fundi	ng Method:	
City of Milledgeville		eneral Fund	1 what	ig memou:	
4. How will the strategy change the county?	the previo	us arrangement	ts for providir	ng and/or funding this servic	e with
This strate and the s					
This strategy does not alter the provides the service in the city.	method	of delivery for	r this service	. The City of Milledgeville	e
provides the service in the city Delivery Strategy document cou	limits uti	lizing general	fund revenu	es. The attached Service	9
Pelivery Strategy document con	mains a	iditional inforn	nation relate	d to the provision of this s	servic
List any formal service delivery implement the strategy for this s	v agreeme	ents or intercov	ornmontal -		
implement the strategy for this s	service:	ins of finergove	eriimentai cor	itracts that will be used to	
Agreement Name:		Contracting I	Parties:	Effective and Fnding	Datas
Agreement Name:		Contracting I	Parties:	Effective and Ending	Dates
Agreement Name:		Contracting 1	Parties;	Effective and Ending	Dates
Agreement Name:		Contracting 1	Parties:	Effective and Ending	Dates
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Agreement Name:		Contracting I	Parties;	Effective and Ending	Dates
	l will be w				
What other mechanisms (if any)	will be u				
Agreement Name: What other mechanisms (if any) resolutions, local acts of the Gen	will be u				
What other mechanisms (if any) resolutions, local acts of the Gen	tod to we	sed to impleme mbly, rate or fe	ent the strateg	y for this service (e.g., ordin c.), and when will they take	ances
What other mechanisms (if any) resolutions, local acts of the Gen ne county and cities have elected existing Service Delivery Str.	ted to us	sed to impleme mbly, rate or fe e resolutions	ent the strateggee changes, et	y for this service (e.g., ordin c.), and when will they take each governing body to a	ances effect
What other mechanisms (if any) resolutions, local acts of the Gen ne county and cities have elected existing Service Delivery Strathorized by the governing bod	ted to us	sed to impleme mbly, rate or fe e resolutions	ent the strateg ee changes, et adopted by e on will be ca	y for this service (e.g., ordin c.), and when will they take each governing body to a	ances effect
What other mechanisms (if any) resolutions, local acts of the Gen ne county and cities have elected existing Service Delivery Strathorized by the governing bod	ted to us	sed to impleme mbly, rate or fe e resolutions	ent the strateg ee changes, et adopted by e on will be ca	y for this service (e.g., ordin c.), and when will they take each governing body to a	ances effect
What other mechanisms (if any) resolutions, local acts of the Gen ne county and cities have elected existing Service Delivery Str.	ted to us	sed to impleme mbly, rate or fe e resolutions	ent the strateg ee changes, et adopted by e on will be ca	y for this service (e.g., ordin c.), and when will they take each governing body to a	ances effect
What other mechanisms (if any) resolutions, local acts of the Gen ne county and cities have elect e existing Service Delivery Strathorized by the governing bod	ted to us	sed to impleme mbly, rate or fe e resolutions	ent the strateg ee changes, et adopted by e on will be ca	y for this service (e.g., ordin c.), and when will they take each governing body to a	ances effect
What other mechanisms (if any) resolutions, local acts of the Gen ne county and cities have elect e existing Service Delivery Strathorized by the governing bod reements outlined above will generate the completing form:	ted to us rategy. S lies upor govern th	sed to impleme mbly, rate or fe e resolutions Service provisi passage to the delivery of the	ent the strateggee changes, etcadopted by each will be can be adoption this service.	y for this service (e.g., ordin c.), and when will they take each governing body to a	ances effect
What other mechanisms (if any) resolutions, local acts of the Gen ne county and cities have elected existing Service Delivery Strathorized by the governing bod	ted to us rategy. S lies upor govern th	sed to impleme mbly, rate or fe e resolutions a Service provisi I passage to the ne delivery of the	ant the strateg ee changes, et adopted by e on will be ca he adoption this service.	y for this service (e.g., ordin c.), and when will they take each governing body to a pried out as outlined and resolution. Additionally, a	ances effect
What other mechanisms (if any) resolutions, local acts of the Gen ne county and cities have elected existing Service Delivery Strathorized by the governing body reements outlined above will governed by the governing the preson completing form: Leura M. M. Phone number: 478-751-6160	ted to us rategy. S dies upor govern th Mathis, Directo	sed to impleme mbly, rate or fee resolutions a Gervice provision passage to the delivery of Public Administration of Pub	ant the strategge changes, etcadopted by eon will be can this service.	y for this service (e.g., ordin c.), and when will they take each governing body to a pried out as outlined and resolution. Additionally, a	ances effect mend
What other mechanisms (if any) resolutions, local acts of the Gen ne county and cities have elect e existing Service Delivery Strathorized by the governing bod reements outlined above will generate the completing form:	ted to us rategy. S dies upor govern the Mathis, Director	sed to impleme mbly, rate or fee resolutions a Service provision passage to the delivery of th	ant the strategge changes, etcadopted by eon will be can the adoption this service.	y for this service (e.g., ordin c.), and when will they take each governing body to a pried out as outlined and resolution. Additionally, a	ances effect mend



Instructions

Service: Code Enforcement
greed upon delivery arrangement for this service:
e (i.e., including all cities and unincorporated areas) by a single, identify the government, authority or organization providing th
unincorporated portion of the county by a single service provider ernment, authority or organization providing the
ervice only within their incorporated boundaries, and the service reas. (If this box is checked, identify the government(s), service:
ervice only within their incorporated boundaries, and the county d areas. (If this box is checked, identify the government(s), ervice.):
a legible map delineating the service area of each service authority, or other organization that will provide service within
ping service areas, unnecessary competition and/or duplication

If these conditions will continue under the strategy, attach an explanation for continuing the arrangement (i.e., overlapping but higher levels of service (See O.C.G.A. 36-70-24(1)), overriding benefits of the duplication, or reasons that overlapping service areas or competition cannot be eliminated).

If these conditions will be eliminated under the strategy, **attach an implementation schedule** listing each step or action that will be taken to eliminate them, the responsible party and the agreed upon deadline for completing it.

Local Government or Author	ity: Fund	ding Method:		
Baldwin County		General Fund, Fees		
City of Milledgeville	General Fund, Fees			
4. How will the strategy change to the county?	ne previous arrangements for provi	ding and/or funding this service within		
willeageville each provide the s	ervice in their primary jurisdiction Delivery Strategy document co	ice. Baldwin County and the City or ons utilizing general fund revenues ontains additional information		
implement the strategy for this		contracts that will be used to		
Agreement Name:	Contracting Parties:	Effective and Ending Dates:		
Agreement Name:	Contracting Parties:	Effective and Ending Dates:		
Agreement Name:	Contracting Parties:	Effective and Ending Dates:		
Agreement Name:	Contracting Parties:	Effective and Ending Dates:		
Agreement Name:	Contracting Parties:	Effective and Ending Dates:		
6. What other mechanisms (if any	will be used to implement the stra	tegy for this service (e.g., ordinances, s, etc.), and when will they take effect?		
6. What other mechanisms (if any resolutions, local acts of the Ge. The county and cities have electhe existing Service Delivery Stauthorized by the governing bo	will be used to implement the strangeral Assembly, rate or fee changes ated to use resolutions adopted rategy. Service provision will be	tegy for this service (e.g., ordinances, s, etc.), and when will they take effect? by each governing body to amend e carried out as outlined and ion resolution. Additionally, any		
6. What other mechanisms (if any resolutions, local acts of the Ge. The county and cities have electhe existing Service Delivery Stauthorized by the governing boagreements outlined above will 7. Person completing form:	will be used to implement the stranderal Assembly, rate or fee changes ated to use resolutions adopted rategy. Service provision will be dies upon passage to the adopt govern the delivery of this service.	tegy for this service (e.g., ordinances, s, etc.), and when will they take effect? by each governing body to amend e carried out as outlined and ion resolution. Additionally, any ce.		
6. What other mechanisms (if any resolutions, local acts of the Ge. The county and cities have electhe existing Service Delivery Stauthorized by the governing boagreements outlined above will. 7. Person completing form: Laura M. Phone number: 478-751-6160	will be used to implement the strangeral Assembly, rate or fee changes ated to use resolutions adopted rategy. Service provision will be dies upon passage to the adopt govern the delivery of this servi	tegy for this service (e.g., ordinances, s, etc.), and when will they take effect? by each governing body to amend e carried out as outlined and ion resolution. Additionally, any ce.		



the bottom of the page) changes, this should be repo	nch service listed on page I, Section III. Use exactly the same service names thing additional pages as necessary. If the contact person for this service (listed to the Department of Community Affairs.
County: Baldwin	Service: Court Services
1. Check the box that best describes the ag	reed upon delivery arrangement for this service:
Service will be provided and	(i.e., including all cities and unincorporated areas) by a single
Service will be provided a 1	nincorporated portion of the county by a single service provide rnment, authority or organization providing the
One or more cities will provide this se will not be provided in unincorporated an authority or organization providing the se	rvice only within their incorporated boundaries, and the service eas. (If this box is checked, identify the government(s),
One or more cities will provide at	rvice only within their incorporated boundaries, and the county
each service area.):	legible map delineating the service area of each service thority, or other organization that will provide service within
In developing the strategy, were overlapping this service identified? Yes No	ng service areas, unnecessary competition and/or duplication
erits of the duplication, or reasons that over	ategy, attach an explanation for continuing the vels of service (See O.C.G.A. 36-70-24(1)), overriding erlapping service areas or competition cannot be eliminated).
iese conditions will be aliminated to	e strategy, attach an implementation schedule listing each nem, the responsible party and the agreed upon deadline for

Local Government or Authority:	Funding	g Method:		
aldwin County	General Fund, Fees			
ity of Milledgeville	General Fund			
I. How will the strategy change the p the county?	revious arrangements for providin	g and/or funding this service within		
This strategy does not alter the metrovide the service in unincorporates, while the City of Milledgeville und revenues. The attached Servelated to the provision of this serve. 5. List any formal service delivery ag	ted portions of the county throu will provide the service within vice Delivery Strategy documer vice.	the city limits utilizing general at contains additional information		
implement the strategy for this serv	vice: Contracting Parties:	Effective and Ending Dates:		
Agreement Name:	Contracting Turnes.	Dijecure una znang zana		
6. What other mechanisms (if any) w resolutions, local acts of the General	vill be used to implement the strate ral Assembly, rate or fee changes,	egy for this service (e.g., ordinances, etc.), and when will they take effect?		
The county and cities have electe the existing Service Delivery Stra authorized by the governing bodic agreements outlined above will g	tegy. Service provision will be es upon passage to the adoption	carried out as outlined and on resolution. Additionally, any		
7. Person completing form: Laura M. M. Phone number: 478-751-6160	athis, Director of Public Administration Date completed	: 02/28/2008		
Phone humber. 470-751-0700	ontacted by state agencies when e	valuating whether proposed local		
Is this the person who should be a government projects are consistent.	t with the service delivery strategy	/: [] Tes [] No		



Instructions:

Service: F-911 Communication
Service: E-911 Communications ed upon delivery arrangement for this service:
entify the government, authority or organization providing the
ncorporated portion of the county by a single service provider ment, authority or organization providing the
ice only within their incorporated boundaries, and the service s. (If this box is checked, identify the government(s), ice:
ce only within their incorporated boundaries, and the county reas. (If this box is checked, identify the government(s), ce.):
tible map delineating the service area of each service ority, or other organization that will provide service within
service areas, unnecessary competition and/or duplication

If these conditions will be eliminated under the strategy, **attach an implementation schedule** listing each step or action that will be taken to eliminate them, the responsible party and the agreed upon deadline for completing it.

Local Government or Authority:	F	Funding Method:
Baldwin County	General Fund, Fees	with the state of
	· · · · · · · · · · · · · · · · · · ·	
How will the strategy change the properties the county?	revious arrangements for pr	roviding and/or funding this service within
provide the service countywide thro	ough general fund revent dispatch system, where t Service Delivery Strategy	service. Baldwin County will continue to ues and fees. This activity involves the he employees are considered to be a document contains additional
5. List any formal service delivery agr implement the strategy for this serv	reements or intergovernmentice:	ntal contracts that will be used to
Agreement Name:	Contracting Parties	: Effective and Ending Dates:
6. What other mechanisms (if any) wi resolutions, local acts of the Genera	ll be used to implement the I Assembly, rate or fee cha	strategy for this service (e.g., ordinances, nges, etc.), and when will they take effect?
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resolutions, local acts of the General The county and cities have elected the existing Service Delivery Strate authorized by the governing bodies agreements outlined above will govern. 7. Person completing form: Laura M. Math	I Assembly, rate or fee change to use resolutions adopegy. Service provision we apon passage to the acceptant the delivery of this service.	nges, etc.), and when will they take effect? ted by each governing body to amend ill be carried out as outlined and doption resolution. Additionally, any ervice.
resolutions, local acts of the Genera The county and cities have elected the existing Service Delivery Strate authorized by the governing bodies agreements outlined above will governed to the service of the General County and th	I Assembly, rate or fee change to use resolutions adopegy. Service provision we apon passage to the acceptant the delivery of this service.	nges, etc.), and when will they take effect? ted by each governing body to amend ill be carried out as outlined and doption resolution. Additionally, any
resolutions, local acts of the General The county and cities have elected the existing Service Delivery Strate authorized by the governing bodies agreements outlined above will governed to the service of the county of the coun	I Assembly, rate or fee cha I to use resolutions adop egy. Service provision w s upon passage to the ac vern the delivery of this s	nges, etc.), and when will they take effect? ted by each governing body to amend ill be carried out as outlined and doption resolution. Additionally, any service. leted: 02/28/2008



175-C Emery Highway Macon, GA 31217 tel. 478-751-6160 fax 478-751-6517 http://www.mgrdc.org

RECEIVE Tom McMichael, Chairman Ralph Nix, Executive Director

DEC 01 2008

November 26, 2008

Mr. Jim Frederick Georgia Department of Community Affairs Office of Planning and Quality Growth 60 Executive Park South, NE Atlanta, GA 30329-2231

Dear Mr. Frederick:

Enclosed please find an amendment to the Service Delivery Strategy for Baldwin County and the City of Milledgeville approved on November 4, 2008 and November 18, 2008 respectively. The city and county revised the Economic Development Service to include all service providers. No other changes were made to the plan. The updated Service Delivery Strategy was formally adopted by resolution by each governing body ensuring their compliance with the Service Delivery Strategy Law.

If you have any questions, please don't hesitate to contact me at (478) 751-6160.

Sincerely.

Laura M. Mathis

Director of Public Administration

cap

c:

Joan Minton Scott Wood



SERVICE DELIVERY STRATEGY UPDATE CERTIFICATIONS

Instructions:

This two page form must, at a minimum, be signed by an authorized representative of the following governments: 1) the county, 2) the city serving as the county seat, 3) all cities having a 2000 population of over 9,000 residing within the county; and 4) no less than 50% of all other cities with a 2000 population of between 500 and 9,000 residing within the county. Cities with a 2000 population below 500 and local authorities providing services under the strategy are not required to sign this form, but are encouraged to do so.

	F
	UPDATED SERVICE DELIVERY STRATEGY FOR Baldwin COUNTY
W	e, the undersigned authorized representatives of the jurisdictions listed below, certify that:
1.	We have reviewed our existing Service Delivery Strategy and have determined that: (Check only one box for question #1)
	 A. Our Strategy continues to accurately reflect our preferred arrangements for providing local services throughout our county and no changes in our Strategy are needed at this time; or
	B. Our Strategy has been revised to reflect our preferred arrangements for providing local services.
If	Option A is selected, only this form, signed by the appropriate local government representatives must be provided to DCA.
	Option B is selected, this form, signed by the appropriate local government representatives, must be submitted to DCA along ith: • an updated "Summary of Service Arrangements" form (page 2) for each local service that has been revised/updated; • any supporting local agreements pertaining to each of these services that has been revised/updated; and • an updated service area map depicting the agreed upon service area for each provider if there is more than one service provider for each service that has been revised/updated within the county, and if the agreed upon service areas do not coincide with local political boundaries.
2.	Each of our governing bodies (County Commission and City Councils) that are a party to this strategy have adopted resolutions agreeing to the Service Delivery arrangements identified in our strategy and have executed agreements for implementation of our service delivery strategy (O.C.G.A. 36-70-21);
3.	Our service delivery strategy continues to promote the delivery of local government services in the most efficient, effective, and responsive manner for all residents, individuals and property owners throughout the county (O.C.G.A. 36-70-24(1));
4.	Our service delivery strategy continues to provide that water or sewer fees charged to customers located outside the geographic boundaries of a service provider are reasonable and are not arbitrarily higher than the fees charged to customers located within the geographic boundaries of the service provider (O.C.G.A. 36-70-24 (2));
5.	Our service delivery strategy continues to ensure that the cost of any services the county government provides (including those jointly funded by the county and one or more municipalities) primarily for the benefit of the unincorporated area of the county are borne by the unincorporated area residents, individuals, and property owners who receive such service (O.C.G.A. 36.70-24.(3)):

- Our Service Delivery Strategy continues to ensure that the officially adopted County and City land use plans of all local governments located in the County are compatible and nonconflicting (O.C.G.A. 36-70-24 (4)(A));
- 7. Our Service Delivery Strategy continues to ensure that the provision of extraterritorial water and sewer services by any jurisdiction is consistent with all County and City land use plans and ordinances (O.C.G.A. 36-70-24 (4)(B)); and
- 8. Our Service Delivery Strategy continues to contain an agreed upon process between the county government and each city located in the county to resolve land use classification disputes when the county objects to the proposed land use of an area to be annexed into a city within the county (O.C.G.A. 36-70-24 (4)(C))¹ and;
- DCA has been provided a copy of this certification and copies of all forms, maps and supporting agreements needed to accurately depict our agreed upon strategy (O.C.G.A. 36-70-27).

If the County does not have an Annexation/Land Use dispute resolution process with each of its cities, list the cities where no

agreed upon process ex SIGNATURE:	NAME: (Please print or type)	TITLE:	JURISDICTION:	DATE:
Bobby Bazza	Bobby Blizzard	Chairman	Baldwin County	11/25/08
	Richard Bentley	Mayor	City of Milledgeville	11-18-08



Instructions:

Make copies of this form and complete one for each service listed on page 1, Section III. Use exactly the same service names listed on page 1. Answer each question below, attaching additional pages as necessary. If the contact person for this service (listed at the bottom of the page) changes, this should be reported to the Department of Community Affairs.			
County: Baldwin	Service: Economic Development		
1. Check the box that best describes the	agreed upon delivery arrangement for this service:		
Service will be provided countywi service provider. (If this box is checke service.):	de (i.e., including all cities and unincorporated areas) by a single ed, identify the government, authority or organization providing the		
Service will be provided only in the (If this box is checked, identify the go service.):	e unincorporated portion of the county by a single service provider vernment, authority or organization providing the		
One or more cities will provide this will not be provided in unincorporated authority or organization providing the	s service only within their incorporated boundaries, and the service dareas. (If this box is checked, identify the government(s), e service:		
One or more cities will provide this will provide the service in unincorpora authority or organization providing the	s service only within their incorporated boundaries, and the county ated areas. (If this box is checked, identify the government(s), e service.):		
provider, and identify the government each service area.):	h a legible map delineating the service area of each service t, authority, or other organization that will provide service within		
In developing the strategy, were overladed of this service identified? Yes XNo	apping service areas, unnecessary competition and/or duplication		
rrangement (i.e., overlapping but higher	the strategy, attach an explanation for continuing the ser levels of service (See O.C.G.A. 36-70-24(1)), overriding at overlapping service areas or competition cannot be eliminated).		
f these conditions will be eliminated und tep or action that will be taken to eliminal completing it.	der the strategy, attach an implementation schedule listing each ate them, the responsible party and the agreed upon deadline for		

 List each government or authority th be funded (e.g., enterprise funds, use taxes, franchise taxes, impact fees, be 	r fees, general funds, special serv	and indicate how the service will ice district revenues, hotel/motel			
taxes, manerise taxes, impact rees, or	onaca macoramesa, ever,				
Local Government or Authority:		Method:			
Baldwin County	General Fund , SPLOST				
City of Milledgeville	General Fund, Hotel/Motel Tax Revenues From City of Milledgeville, Fees				
Downtown Development Authority (DDA)					
Development Authority of Milledgeville-Baldwin County	Revenues from Baldwin County & City of Milledgeville, Fees Hotel/Motel Tax				
Convention & Visitors Bureau (CVB)					
Fall Line Regional Development Authority	General Fund , SPLOST, Federal and S	tate Grants			
4. How will the strategy change the pre the county?	vious arrangements for providing	; and/or funding this service within			
This strategy does not alter the meti- activities will be provided through the DDA, Fall Line Regional Developme the Industrial Authority, while the Cit Strategy document contains addition	e Development Authority of Mi ent Authority, and the CVB. Bo by funds the DDA and the CVB	lledgeville-Baldwin County, the oth governmental entities fund . The attached Service Delivery			
 List any formal service delivery agree implement the strategy for this service. Agreement Name: 	eements or intergovernmental conce: Contracting Parties:	tracts that will be used to Effective and Ending Dates:			
What other mechanisms (if any) will resolutions, local acts of the General	be used to implement the strateg Assembly, rate or fee changes, et	y for this service (e.g., ordinances, c.), and when will they take effect?			
The county and cities have elected the existing Service Delivery Strates authorized by the governing bodies agreements outlined above will gove	gy. Service provision will be ca upon passage to the adoption	arried out as outlined and resolution. Additionally, any			
7. Person completing form: Laura M. Mathie					
Phone number: 478-751-6160	Date completed:	10/21/2008			
Is this the person who should be congovernment projects are consistent was a second consistent with the congovernment projects are consistent was a second congovernment projects.	tacted by state agencies when eva- rith the service delivery strategy?	luating whether proposed local Yes No			
If not, provide designated contact per Joan Minton, County Manager, 478-445-47					

RESOLUTION BALDWIN COUNTY

WHEREAS, Baldwin County and the City of Milledgeville adopted the current Service Delivery Strategy in April 2008 in accordance with the update of the Joint Comprehensive Plan; and

WHEREAS, the Service Delivery Strategy was accepted by the Georgia Department of Community Affairs on April 21, 2008; and

WHEREAS, it is necessary to amend the Baldwin County and City of Milledgeville Service Delivery Strategy to reflect the Fall Line Regional Development Authority as a service provider for Economic Development in accordance with the Service Delivery Strategy Act; and

WHEREAS, no other amendments are necessary at this time.

NOW, THEREFORE, BE IT RESOLVED by Baldwin County that the attached *Baldwin County-City of Milledgeville Service Delivery Strategy* is hereby adopted as the official Service Delivery Strategy, to be updated from time-to-time as required in Title 36 of the Official Code of Georgia Annotated 36-70-1 et al; and

BE IT FURTHER RESOLVED that Baldwin County is hereby authorized to place the Service Delivery Strategy on the appropriate forms prescribed by the Georgia Department of Community Affairs, to execute those forms in the proper places, and to submit the Service Delivery Strategy to the Department of Community Affairs for verification in compliance with O.C.G.A. 36-70-26.

Adopted this $\frac{4}{3}$ day of $\frac{900}{200}$. 2008 at the County's regular Commission meeting.

Chairman, Baldwin County

County Clerk, Baldwin County

CERTIFICATE OF RESOLUTION PASSED AND ADOPTED BY THE MAYOR AND ALDERMEN OF THE CITY OF MILLEDGEVILLE, GEORGIA

The undersigned does hereby certify as follows:

- I am the duly elected, qualified and serving Acting Clerk of the City of Milledgeville, Georgia (the "City").
- The City is a municipality organized and existing under the laws of the State of Georgia.
- 3. Attached hereto and marked as Exhibit "A" is a true and correct copy of a resolution duly adopted at a meeting of the Mayor and Aldermen of the City of Milledgeville, Georgia, held on the 18th day of November, 2008 at which a quorum was present and acting throughout.
- Said meeting was held and conducted in accordance with the ordinances and rules governing the adoption of resolutions by the Mayor and Aldermen of the City of Milledgeville, Georgia.
- Said resolution is now in full force and effect and has not been modified or amended as of the date of this certification.
- As of the date of the adoption of the attached resolution, the office of the Mayor of the City of Milledgeville, Georgia was and continues to be held by Richard A. Bentley.

SO CERTIFIED this 24th day of November, 2008.

Bo Danuser, Acting Clerk City of Milledgeville, Georgia

[City Seal]

EXHIBIT A

RESOLUTION R-0811-029

To Amend the Service Delivery Strategy to Include the Fall Line Regional Development Authority as a Service Provider in the City of Milledgeville and Baldwin County

WHEREAS, Baldwin County and the City of Milledgeville adopted the current Service Delivery Strategy in April 2008 in accordance with the update of the Joint Comprehensive Plan; and

WHEREAS, the Service Delivery Strategy was accepted by the Georgia Department of Community Affairs on April 21, 2008; and

WHEREAS, it is necessary to amend the Baldwin County and City of Milledgeville Service Delivery Strategy to reflect the Fall Line Regional Development Authority as a service provider for Economic Development in accordance with the Service Delivery Strategy Act; and

WHEREAS, no other amendments are necessary at this time.

NOW, THEREFORE, BE IT RESOLVED by the City of Milledgeville that the attached *Baldwin County-City of Milledgeville Service Delivery Strategy* is hereby adopted as the official Service Delivery Strategy, to be updated from time-to-time as required in Title 36 of the Official Code of Georgia Annotated 36-70-1 et al; and

BE IT FURTHER RESOLVED that the City of Milledgeville is hereby authorized to place the Service Delivery Strategy on the appropriate forms prescribed by the Georgia Department of Community Affairs, to execute those forms in the proper places, and to submit the Service Delivery Strategy to the Department of Community Affairs for verification in compliance with O.C.G.A. 36-70-26.

PASSED AND ADOPTED this 18th day of November, 2008 at the City's regular Council meeting.

Richard A. Bentley, Mayor

ATTEST:

Bo Danuser, Acting Clerk



Instructions:

Make copies of this form and complete one for each service listed on page 1, Section III. Use exactly the same service names listed on page 1. Answer each question below, attaching additional pages as necessary. If the contact person for this service (listed at the bottom of the page) changes, this should be reported to the Department of Community Affairs.

the bottom of the page) changes, this should be reported to	the Department of Community Affairs.
County: Baldwin	Service: Economic Development
1. Check the box that best describes the agreed	upon delivery arrangement for this service:
	., including all cities and unincorporated areas) by a single ntify the government, authority or organization providing the
Service will be provided only in the uninc (If this box is checked, identify the governm service.):	, , , , , , , , , , , , , , , , , , , ,
	ce only within their incorporated boundaries, and the service. (If this box is checked, identify the government(s), ce:
	gible map delineating the service area of each service ority, or other organization that will provide service within
2. In developing the strategy, were overlapping of this service identified? ☐ Yes ☒ No	g service areas, unnecessary competition and/or duplication
arrangement (i.e., overlapping but higher level	tegy, attach an explanation for continuing the els of service (See O.C.G.A. 36-70-24(1)), overriding rlapping service areas or competition cannot be eliminated).

If these conditions will be eliminated under the strategy, **attach an implementation schedule** listing each step or action that will be taken to eliminate them, the responsible party and the agreed upon deadline for completing it.

From: Renetta Hobson

Sent: Wednesday, December 03, 2008 4:12 PM

To: Annette Henson

Subject: FW: Baldwin County SDS

Attachments: Page2_Baldwin_Economic_Development_Nov08rev (2).pdf Please add this email and PDF to the Baldwin County SDS File. Thanks.

Renetta Hobson, Planner Office of Planning and Quality Growth

404-679-3111 (O) 404-679-0646 (F)

From: Laura Mathis [mailto:lmathis@mgrdc.org] Sent: Wednesday, December 03, 2008 3:54 PM

To: Renetta Hobson

Subject: Baldwin County SDS

Rennetta

Please see attached. This form should replace the Page 2 that was transmitted to DCA on November 26, 2008. The form has been corrected to indicate the multiple service providers. Please let me know if you need anything additional.

Best Regards,

Laura Mathis
Director of Public Administration
Middle Georgia Regional Development Center
175 Emery Highway
Suite C
Macon, GA 31217

(478) 751-6160 (478) 751-6517 (Fax)



Instructions:

Make copies of this form and complete one for each service listed on page 1, Section III. Use exactly the same service names listed on page 1. Answer each question below, attaching additional pages as necessary. If the contact person for this service (listed the bottom of the page) changes, this should be reported to the Department of Community Affairs.	l at
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County: Baldwin	Service: Emergency Management Agency
1. Check the box that best describes the a	greed upon delivery arrangement for this service:
Service will be provided countywid service provider. (If this box is checked service.): Baldwin County	e (i.e., including all cities and unincorporated areas) by a single i, identify the government, authority or organization providing the
Service will be provided only in the (If this box is checked, identify the gov service.):	unincorporated portion of the county by a single service provider ernment, authority or organization providing the
will not be provided in unincorporated.	service only within their incorporated boundaries, and the service areas. (If this box is checked, identify the government(s), service:
One or more cities will provide this	service only within their incorporated boundaries, and the county ted areas. (If this box is checked, identify the government(s).
Other (If this box is checked, attach provider, and identify the government, each service area.):	a legible map delineating the service area of each service authority, or other organization that will provide service within
2. In developing the strategy, were overlaptor of this service identified? ☐ Yes ☑ No	pping service areas, unnecessary competition and/or duplication
arrangement (i.e., overlapping but higher	e strategy, attach an explanation for continuing the r levels of service (See O.C.G.A. 36-70-24(1)), overriding overlapping service areas or competition cannot be eliminated).
(February and dispression 11 by 11 b	

If these conditions will be eliminated under the strategy, **attach an implementation schedule** listing each step or action that will be taken to eliminate them, the responsible party and the agreed upon deadline for completing it.

	thority:		
Local Government or Au Baldwin County		Fund	ding Method:
	General Funds, Sta	ite Grants	
4. How will the strategy chan the county?	ge the previous arrangements	for provid	ing and/or funding this service with
grants. The EMA will continue to be grants. The EMA will continue prevent the occurrence of ar Strategy document contains	de to be charged with dev	elopina mi	ce. Emergency Management general fund revenues and state tigation activities that either ity. The attached Service Delive provision of this service
implement the strategy for th	ery agreements or intergover is service:	nmental co	entracts that will be used to
Agreement Name:			
Animal Control/Alliad Adv. (Table)	Contracting Pa	rties:	Fice.
Animal Control/Allied Arts/EMA Excha	Contracting Pa	Irties:	Effective and Ending Dates.
Animal Control/Allied Arts/EMA Excha	nge Baldwin County, City of Mi	irties: lledgeville	Effective and Ending Dates. 1986 - N/A
Animal Control/Allied Arts/EMA Excha	nge Baldwin County, City of Mi	Irties: lledgeville	Effective and Ending Dates:
Animal Control/Allied Arts/EMA Excha	nge Baldwin County, City of Mi	arties: lledgeville	Effective and Ending Dates:
Animal Control/Allied Arts/EMA Excha	ige Baldwin County, City of Mi	lledgeville	1900 - N/A
Animal Control/Allied Arts/EMA Excha	ige Baldwin County, City of Mi	lledgeville	1900 - N/A
Animal Control/Allied Arts/EMA Excha	y) will be used to implement eneral Assembly, rate or fee	the strateg	y for this service (e.g., ordinances,
6. What other mechanisms (if an resolutions, local acts of the G	y) will be used to implement eneral Assembly, rate or fee	the strateg	y for this service (e.g., ordinances, c.), and when will they take effect?
6. What other mechanisms (if an resolutions, local acts of the Gine existing Service Delivery Suthorized by the governing Uthorized by the governing Service Delivery Suthorized by the governing Service	y) will be used to implement eneral Assembly, rate or fee ected to use resolutions actrategy. Service provision	the strateg changes, et	y for this service (e.g., ordinances, c.), and when will they take effect?
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Animal Control/Allied Arts/EMA Excha	y) will be used to implement eneral Assembly, rate or fee ected to use resolutions actrategy. Service provision	the strateg changes, et	y for this service (e.g., ordinances, c.), and when will they take effect?
6. What other mechanisms (if an resolutions, local acts of the Green county and cities have elemented by the governing by the governing by the green county and cities have elements outlined above will be green county and cities have elements outlined above will be green county and cities have elements outlined above will be county and cities have elements outlined above will be county and cities have elements outlined above will be controlled to the county and cities have elements outlined above will be county and cities have elements outlined above will be county and cities have elements outlined above will be county and cities have elements outlined above will be county and cities have elements outlined above will be county and cities have elements outlined above will be county and cities have elements outlined above will be county and cities have elements outlined above will be county and cities have elements outlined above will be county and cities have elements outlined above will be county and cities have elements outlined above will be county and cities have elements outlined above will be county and cities have elements outlined above will be county and cities have elements outlined above will be county and cities and cities have elements outlined above will be county and cities and cities and cities and cities and cities and cities are cities and cities are cities and cities are cities and cities and cities are cities and cities are cities and cities and cities are cities a	y) will be used to implement eneral Assembly, rate or fee extend to use resolutions and trategy. Service provision odies upon passage to the govern the delivery of this	the strateg changes, et	y for this service (e.g., ordinances, c.), and when will they take effect?
5. What other mechanisms (if an resolutions, local acts of the Gine county and cities have elemented by the governing begreements outlined above will person completing form; large	y) will be used to implement eneral Assembly, rate or fee extend to use resolutions and trategy. Service provision odies upon passage to the govern the delivery of this	the strateg changes, et	y for this service (e.g., ordinances, c.), and when will they take effect?
6. What other mechanisms (if an resolutions, local acts of the Gine existing Service Delivery Suthorized by the governing Uthorized by the governing Service Delivery Suthorized by the governing Service	y) will be used to implement eneral Assembly, rate or fee ected to use resolutions actrategy. Service provision odies upon passage to the govern the delivery of thi	the strateg changes, et lopted by e will be ca adoption s service.	y for this service (e.g., ordinances, c.), and when will they take effect? each governing body to amend arried out as outlined and resolution. Additionally, any
6. What other mechanisms (if an resolutions, local acts of the Green county and cities have elemented by the governing begreements outlined above will person completing form: Laura M. Phone number: 478-751-6160	y) will be used to implement eneral Assembly, rate or fee extend to use resolutions and trategy. Service provision odies upon passage to the govern the delivery of this extended with the delivery of the delivery of the delivery of the Date corrections.	the strateg changes, et lopted by e will be ca adoption s service.	y for this service (e.g., ordinances, c.), and when will they take effect? each governing body to amend arried out as outlined and resolution. Additionally, any
5. What other mechanisms (if an resolutions, local acts of the Gine county and cities have elemented by the governing begreements outlined above will person completing form; large	y) will be used to implement eneral Assembly, rate or fee extended to use resolutions and trategy. Service provision odies upon passage to the govern the delivery of this extended to the delivery of the extended to the delivery of the extended to the delivery of the extended to the ext	the strateg changes, et lopted by e will be ca adoption s service.	y for this service (e.g., ordinances, c.), and when will they take effect? each governing body to amend arried out as outlined and resolution. Additionally, any



Instructions:	
Make copies of this form and complete one for ealisted on page 1. Answer each question below, attact the bottom of the page) changes, this should be reported.	ach service listed on page 1, Section III. Use exactly the same service names ching additional pages as necessary. If the contact person for this service (listed at orted to the Department of Community Affairs.
County: Baldwin	Service: Emergency Medical Services
1. Check the box that best describes the a	agreed upon delivery arrangement for this service:
Service will be provided countywic service provider. (If this box is checke service.): Baldwin County	de (i.e., including all cities and unincorporated areas) by a single d, identify the government, authority or organization providing the
Service will be provided only in the (If this box is checked, identify the governice.):	e unincorporated portion of the county by a single service provider, vernment, authority or organization providing the
will not be provided in unincorporated	s service only within their incorporated boundaries, and the service lareas. (If this box is checked, identify the government(s), e service:
One or more cities will provide this will provide the service in unincorporauthority or organization providing the	s service only within their incorporated boundaries, and the county ated areas. (If this box is checked, identify the government(s), e service.):
Other (If this box is checked, attace provider, and identify the government each service area.):	th a legible map delineating the service area of each service at, authority, or other organization that will provide service within
2. In developing the strategy, were over of this service identified? ☐ Yes ☑ No	lapping service areas, unnecessary competition and/or duplication
If these conditions will continue under tarrangement (i.e., overlapping but high	the strategy, attach an explanation for continuing the her levels of service (See O.C.G.A. 36-70-24(1)), overriding

benefits of the duplication, or reasons that overlapping service areas or competition cannot be eliminated).

If these conditions will be eliminated under the strategy, **attach an implementation schedule** listing each step or action that will be taken to eliminate them, the responsible party and the agreed upon deadline for completing it.

Local Government or Author	ty: Funding Method:
Baldwin County	General Fund, Fees
4. How will the strategy change the county?	e previous arrangements for providing and/or funding this service w
contracts with a provider, curre	method of delivery for this service. Emergency Medical Servi dwin County through general fund revenues and fees. The Co tly Oconee Regional Medical Center for the provision of this Delivery Strategy document contains additional information rel
surprement the strategy for this s	agreements or intergovernmental contracts that will be used to ervice:
Agreement Name:	Contracting Parties: Effective and Ending Da
Agreement Name:	Contracting Parties: Effective and Ending Da
Agreement Name:	Contracting Parties: Effective and Ending Da
Agreement Name:	Contracting Parties: Effective and Ending Da
Agreement Name:	Contracting Parties: Effective and Ending Da
5. What other mechanisms (if any)	will be used to implement the strategy for this service (e.g., ordinaneral Assembly, rate or fee changes, etc.), and when will they take eff
5. What other mechanisms (if any) resolutions, local acts of the Gen he county and cities have elected existing Service Delivery Struthorized by the governing books.	will be used to implement the state of
5. What other mechanisms (if any) resolutions, local acts of the Gen The county and cities have elected existing Service Delivery Struthorized by the governing body greements outlined above will govern completing form:	will be used to implement the strategy for this service (e.g., ordinaneral Assembly, rate or fee changes, etc.), and when will they take effect to use resolutions adopted by each governing body to ameategy. Service provision will be carried out as outlined and ies upon passage to the adoption resolution. Additionally, any govern the delivery of this service.
5. What other mechanisms (if any) resolutions, local acts of the Gen The county and cities have elected existing Service Delivery Struthorized by the governing body greements outlined above will green completing form: Laura M. I Phone number: 478-751-6160	will be used to implement the strategy for this service (e.g., ordinaneral Assembly, rate or fee changes, etc.), and when will they take effect to use resolutions adopted by each governing body to amendategy. Service provision will be carried out as outlined and ites upon passage to the adoption resolution. Additionally, any govern the delivery of this service. Author
5. What other mechanisms (if any) resolutions, local acts of the Gen The county and cities have elected existing Service Delivery Struthorized by the governing body greements outlined above will greements outlined form: 1. Person completing form: 1. Person completing form: 1. Phone number: 1. Is this the person who should be	will be used to implement the strategy for this service (e.g., ordinaneral Assembly, rate or fee changes, etc.), and when will they take effect to use resolutions adopted by each governing body to ameategy. Service provision will be carried out as outlined and ies upon passage to the adoption resolution. Additionally, any govern the delivery of this service.



Instructions:

County: Baldwin	Service: Fire Protection and Prevention
1. Check the box that best describes the a	agreed upon delivery arrangement for this service:
Service will be provided countywise	de (i.e., including all cities and unincorporated areas) by a single d, identify the government, authority or organization providing the
Service will be provided only in the (If this box is checked, identify the gov service.):	unincorporated portion of the county by a single service provided vernment, authority or organization providing the
One or more cities will provide this will not be provided in unincorporated authority or organization providing the	service only within their incorporated boundaries, and the service areas. (If this box is checked, identify the government(s), service:
One or more cities will provide this	service only within their incorporated boundaries, and the county
Other (If this box is checked, attach provider, and identify the government, each service area.):	a legible map delineating the service area of each service authority, or other organization that will provide service within
In developing the strategy, were overlap of this service identified? ☐ Yes ☑No	ping service areas, unnecessary competition and/or duplication
these conditions will continue under the strangement (i.e., overlapping but higher nefits of the duplication, or reasons that of	strategy, attach an explanation for continuing the levels of service (See O.C.G.A. 36-70-24(1)), overriding overlapping service areas or competition cannot be eliminated).
hese conditions will be eliminated under	

If these conditions will be eliminated under the strategy, attach an implementation schedule listing each step or action that will be taken to eliminate them, the responsible party and the agreed upon deadline for

Local Government or Authority:	Fundin	g Method:
aldwin County	General Fund, Insurance Premiun	Tax, SPLOST
City of Milledgeville	General Fund	
4. How will the strategy change the p the county?	previous arrangements for providing	ng and/or funding this service within
This strategy does not alter the mobe provided in each jurisdiction by fund the service through general fund recontains additional information recontains additional information re	veach jurisdiction's own life de fund revenues (new), insurance evenues. The attached Service	e premium tax, and SPLOST, while Delivery Strategy document
5. List any formal service delivery a implement the strategy for this ser Agreement Name:	greements or intergovernmental c vice: Contracting Parties:	ontracts that will be used to Effective and Ending Dates:
Agreement Nume.		
resolutions, local acts of the Gene	ted to use resolutions adopted ategy. Service provision will be	1011 10001411
7. Person completing form: Laura M. Phone number: 478-751-6160	Mathis, Director of Public Administration Date complete	d: <u>02/28/2008</u>
to about the	contacted by state agencies when ent with the service delivery strate	evaluating whether proposed local gy? ☐Yes ☑No



Instructions:

completing it.

County: Baldwin	Service: Golf
1. Check the box that best describes	the agreed upon delivery arrangement for this service:
Service will be provided count service provider. (If this box is che service.): Baldwin County	ywide (i.e., including all cities and unincorporated areas) by a single ecked, identify the government, authority or organization providing the
Service will be provided only in (If this box is checked, identify the service.):	n the unincorporated portion of the county by a single service provider government, authority or organization providing the
One or more cities will provide will not be provided in unincorporauthority or organization providing	this service only within their incorporated boundaries, and the service ated areas. (If this box is checked, identify the government(s), g the service:
One or more cities will provide will provide the service in unincorpauthority or organization providing	this service only within their incorporated boundaries, and the county porated areas. (If this box is checked, identify the government(s), g the service.):
Other (If this box is checked, at provider, and identify the governmeach service area.):	tach a legible map delineating the service area of each service nent, authority, or other organization that will provide service within
2. In developing the strategy, were ov of this service identified? ☐Yes ☑No	verlapping service areas, unnecessary competition and/or duplication
arrangement (i.e., overlapping but h	er the strategy, attach an explanation for continuing the igher levels of service (See O.C.G.A. 36-70-24(1)), overriding that overlapping service areas or competition cannot be eliminated).
If these conditions will be eliminated step or action that will be taken to eliminated	under the strategy, attach an implementation schedule listing each minate them, the responsible party and the agreed upon deadline for

	Founding Mathads
Local Government or Authority:	Funding Method:
Idwin County	General Fund, User Fees
. How will the strategy change the pr	evious arrangements for providing and/or funding this service withir
for the enjoyment of the GOI	thod of delivery for this service. Baldwin County operates a goneral public. The golf course is funded through general fund e attached Service Delivery Strategy document contains e provision of this service.
implement the strategy for this serv	reements or intergovernmental contracts that will be used to vice: Contracting Parties: Effective and Ending Dates
Agreement Name:	Contracting Farties.
6. What other mechanisms (if any) w resolutions, local acts of the Gener	vill be used to implement the strategy for this service (e.g., ordinance ral Assembly, rate or fee changes, etc.), and when will they take effect
resolutions, local acts of the Gener The county and cities have electe	ed to use resolutions adopted by each governing body to amen tegy. Service provision will be carried out as outlined and es upon passage to the adoption resolution. Additionally, any
resolutions, local acts of the General The county and cities have elected the existing Service Delivery Strasulthorized by the governing bodic agreements outlined above will gray. 7. Person completing form: Laura M. M.	ed to use resolutions adopted by each governing body to amentegy. Service provision will be carried out as outlined and es upon passage to the adoption resolution. Additionally, any overn the delivery of this service.
resolutions, local acts of the Gener The county and cities have electe the existing Service Delivery Stra authorized by the governing bodic agreements outlined above will g	ed to use resolutions adopted by each governing body to amentegy. Service provision will be carried out as outlined and es upon passage to the adoption resolution. Additionally, any overn the delivery of this service.
The county and cities have elected the existing Service Delivery Strasuthorized by the governing bodies agreements outlined above will generate the existing Service Delivery Strasuthorized by the governing bodies agreements outlined above will generate the server who should be controlled to	ed to use resolutions adopted by each governing body to amentegy. Service provision will be carried out as outlined and es upon passage to the adoption resolution. Additionally, any overn the delivery of this service.



Instructions:

County: Baldwin	Service: Jail
1. Check the box that best descri	bes the agreed upon delivery arrangement for this service:
service provider. (If this box is	ountywide (i.e., including all cities and unincorporated areas) by a single s checked, identify the government, authority or organization providing the
Service will be provided or (If this box is checked, identif service.):	nly in the unincorporated portion of the county by a single service provider. Ty the government, authority or organization providing the
will not be provided in uninco	ovide this service only within their incorporated boundaries, and the service orporated areas. (If this box is checked, identify the government(s), origing the service: City of Milledgeville
One or more cities will prowill provide the service in uniauthority or organization prov	evide this service only within their incorporated boundaries, and the county incorporated areas. (If this box is checked, identify the government(s), viding the service.):
Other (If this box is checked provider, and identify the godeach service area.):	ed, attach a legible map delineating the service area of each service vernment, authority, or other organization that will provide service within
2. In developing the strategy, w of this service identified? ☐Yes ✓No	vere overlapping service areas, unnecessary competition and/or duplication
amongament (i.e. overlanning	e under the strategy, attach an explanation for continuing the g but higher levels of service (See O.C.G.A. 36-70-24(1)), overriding easons that overlapping service areas or competition cannot be eliminated)

If these conditions will be eliminated under the strategy, **attach an implementation schedule** listing each step or action that will be taken to eliminate them, the responsible party and the agreed upon deadline for completing it.

Local Government or Authorit	y: Fundin	g Method:
City of Milledgeville	General Fund	
4. How will the strategy change the the county?	e previous arrangements for providing	g and/or funding this service within
municipal jail that is serves the c was removed due to the June 20	hod of delivery for this service. T city limits through general fund re 005 Attorney General's opinion. ditional information related to the	venues. Baldwin County's facilit The attached Service Delivery
5. List any formal service delivery implement the strategy for this s	agreements or intergovernmental co	ntracts that will be used to
Agreement Name	Contracting Parties	Fffective and Fuding Dates
Agreement Name:	Contracting Parties:	Effective and Ending Dates:
Agreement Name:	Contracting Parties:	Effective and Ending Dates:
Agreement Name:	Contracting Parties:	Effective and Ending Dates:
Agreement Name:	Contracting Parties:	Effective and Ending Dates:
6. What other mechanisms (if any) resolutions, local acts of the Ger The county and cities have electhe existing Service Delivery St	will be used to implement the strate neral Assembly, rate or fee changes, atted to use resolutions adopted by rategy. Service provision will be	gy for this service (e.g., ordinances, etc.), and when will they take effect y each governing body to amend carried out as outlined and
6. What other mechanisms (if any) resolutions, local acts of the Ger The county and cities have electhe existing Service Delivery Structure authorized by the governing boo	will be used to implement the strate neral Assembly, rate or fee changes, atted to use resolutions adopted by	gy for this service (e.g., ordinances, etc.), and when will they take effect y each governing body to amend carried out as outlined and n resolution. Additionally, any
6. What other mechanisms (if any) resolutions, local acts of the Ger The county and cities have electhe existing Service Delivery Structure authorized by the governing boo	will be used to implement the strate neral Assembly, rate or fee changes, of the document to use resolutions adopted by rategy. Service provision will be adopted upon passage to the adoption govern the delivery of this service.	gy for this service (e.g., ordinances, etc.), and when will they take effect y each governing body to amend carried out as outlined and n resolution. Additionally, any e.
6. What other mechanisms (if any) resolutions, local acts of the Ger The county and cities have electhe existing Service Delivery Structure authorized by the governing bor agreements outlined above will 7. Person completing form: Laura M. Phone number: 478-751-6160	will be used to implement the strate neral Assembly, rate or fee changes, of the doctor of Public Administration	gy for this service (e.g., ordinances, etc.), and when will they take effect y each governing body to amend carried out as outlined and n resolution. Additionally, any e.



Take copies of this form and complete one for each service listed on page 1, Section III. Use exactly the same service names sted on page 1. Answer each question below, attaching additional pages as necessary. If the contact person for this service (listed at ne bottom of the page) changes, this should be reported to the Department of Community Affairs.		
County: B	aldwin	Service: Law Enforcement
l. Check th	e box that best describes	s the agreed upon delivery arrangement for this service:
	rovider. (If this box is ch	ntywide (i.e., including all cities and unincorporated areas) by a single necked, identify the government, authority or organization providing the
Service.):	ox is checked, identify the	in the unincorporated portion of the county by a single service provider ne government, authority or organization providing the
will not b	e provided in unincorpo	this service only within their incorporated boundaries, and the service orated areas. (If this box is checked, identify the government(s), and the service: City of Milledgeville
will prov		the this service only within their incorporated boundaries, and the county or prorated areas. (If this box is checked, identify the government(s), and the service.):
provider		attach a legible map delineating the service area of each service nment, authority, or other organization that will provide service within
	rvice identified?	overlapping service areas, unnecessary competition and/or duplication
arrangeme	ent (i.e., overlapping but	der the strategy, attach an explanation for continuing the higher levels of service (See O.C.G.A. 36-70-24(1)), overriding ons that overlapping service areas or competition cannot be eliminated).
	on that will be taken to e	ed under the strategy, attach an implementation schedule listing each eliminate them, the responsible party and the agreed upon deadline for

Local Government or Author	rity: Fundi	ng Method:
City of Milledgeville	General Fund	
How will the strategy change the county?	the previous arrangements for providi	ng and/or funding this service within
Department provides law enfore revenues. The Baldwin Coun	ethod of delivery for this service. To rement protection within the city I ty Sheriff's Office has been remove the attached Service Delivery Stratision of this service.	imits through general fund ed due to the June 2005 Georgia
implement the strategy for this	ry agreements or intergovernmental co s service:	ontracts that will be used to
Agreement Name:	Contracting Parties:	Effective and Ending Dates:
6. What other mechanisms (if an resolutions, local acts of the G	y) will be used to implement the strate eneral Assembly, rate or fee changes,	egy for this service (e.g., ordinances, etc.), and when will they take effect
the existing Service Delivery t authorized by the governing b	ected to use resolutions adopted by Strategy. Service provision will be odies upon passage to the adoption ill govern the delivery of this service	carried out as outlined and on resolution. Additionally, any
7. Person completing form: Laura		
Phone number: 478-751-6160	Date completed:	02/28/2008
8. Is this the person who should government projects are consistent and consistent are consistent and consistent are consistent and consistent are consistent as a consistent are consiste	be contacted by state agencies when extent with the service delivery strategy	valuating whether proposed local ? ☐Yes ☑No
If not, provide designated com Scott Wood, City Manager, 478-41	act person(s) and phone number(s) be 4-4010	low:



Instructions:

completing it.

lis	Make copies of this form and complete one for each service listed on page 1, Section III. Use exactly the same service names listed on page 1. Answer each question below, attaching additional pages as necessary. If the contact person for this service (listed at the bottom of the page) changes, this should be reported to the Department of Community Affairs.		
C	ounty: Baldwin Service: Library		
1.	Check the box that best describes the agreed upon delivery arrangement for this service:		
	Service will be provided countywide (i.e., including all cities and unincorporated areas) by a single service provider. (If this box is checked, identify the government, authority or organization providing the service.):		
	Service will be provided only in the unincorporated portion of the county by a single service provider (If this box is checked, identify the government, authority or organization providing the service.):		
	One or more cities will provide this service only within their incorporated boundaries, and the service will not be provided in unincorporated areas. (If this box is checked, identify the government(s), authority or organization providing the service:		
	One or more cities will provide this service only within their incorporated boundaries, and the county will provide the service in unincorporated areas. (If this box is checked, identify the government(s), authority or organization providing the service.): City of Milledgeville and Baldwin County		
	Other (If this box is checked, attach a legible map delineating the service area of each service provider, and identify the government, authority, or other organization that will provide service within each service area.):		
2	In developing the strategy, were overlapping service areas, unnecessary competition and/or duplication of this service identified? ☐ Yes ☑ No		
a	these conditions will continue under the strategy, attach an explanation for continuing the rrangement (i.e., overlapping but higher levels of service (See O.C.G.A. 36-70-24(1)), overriding enefits of the duplication, or reasons that overlapping service areas or competition cannot be eliminated).		
	these conditions will be eliminated under the strategy, attach an implementation schedule listing each ep or action that will be taken to eliminate them, the responsible party and the agreed upon deadline for		

Local Government or Autho	rity: Fundi	ing Method:
City of Milledgeville	General Fund and user fees	ing Memou.
Baldwin County	General Fund and user fees	
4. How will the strategy change the county?	the previous arrangements for provide	ing and/or funding this service with
BAldwin County provide basic	ethod of delivery for this service. library services for the benefit of a library services for the benefit of a library services. For a delibrary services and user fees.	all county residents. The service
List any formal service deliver implement the strategy for this	ry agreements or intergovernmental cosservice:	ontracts that will be used to
Agreement Name:	Contracting Parties:	Effective and Ending Dates
Agreement Name:	Contracting Parties: Baldwin County, City of Milledgeville	Effective and Ending Dates
	Contracting Parties: Baldwin County, City of Milledgeville	Effective and Ending Dates April 8, 2008 - Ongoing
Agreement Name:		
6. What other mechanisms (if any resolutions, local acts of the Go The county and cities have elethe existing Service Delivery Sauthorized by the governing be		egy for this service (e.g., ordinance: etc.), and when will they take effectly each governing body to amend carried out as outlined and on resolution. Additionally, any
6. What other mechanisms (if any resolutions, local acts of the Go The county and cities have elethe existing Service Delivery Service Delivery Service by the governing be agreements outlined above wi	y) will be used to implement the strate eneral Assembly, rate or fee changes, ected to use resolutions adopted b Strategy. Service provision will be odies upon passage to the adopticial govern the delivery of this service	egy for this service (e.g., ordinance: etc.), and when will they take effect by each governing body to amend carried out as outlined and on resolution. Additionally, any see.
6. What other mechanisms (if any resolutions, local acts of the Go The county and cities have elethe existing Service Delivery Sauthorized by the governing be agreements outlined above with the preson completing form: Phone number: 478-751-6160 8. Is this the person who should be	y) will be used to implement the strate eneral Assembly, rate or fee changes, ected to use resolutions adopted b Strategy. Service provision will be odies upon passage to the adopticial govern the delivery of this service.	April 8, 2008 - Ongoing egy for this service (e.g., ordinance: etc.), and when will they take effect by each governing body to amend carried out as outlined and on resolution. Additionally, any etc.



listed o	n page 1. Answer each question below, att	r each service listed on page 1, Section III. Use exactly the same service names taching additional pages as necessary. If the contact person for this service (listed a eported to the Department of Community Affairs.
Coun	y: Baldwin	Service: Recreation
1. Che	eck the box that best describes the	e agreed upon delivery arrangement for this service:
serv		vide (i.e., including all cities and unincorporated areas) by a single ked, identify the government, authority or organization providing the second sec
(If t	Service will be provided only in the this box is checked, identify the govice.):	he unincorporated portion of the county by a single service provide overnment, authority or organization providing the
will		is service only within their incorporated boundaries, and the serviced areas. (If this box is checked, identify the government(s), he service:
will		is service only within their incorporated boundaries, and the count orated areas. (If this box is checked, identify the government(s), the service.):
pro		nch a legible map delineating the service area of each service ent, authority, or other organization that will provide service within
of t	developing the strategy, were over this service identified? Yes	rlapping service areas, unnecessary competition and/or duplication
arran	ngement (i.e., overlapping but hig	the strategy, attach an explanation for continuing the gher levels of service (See O.C.G.A. 36-70-24(1)), overriding that overlapping service areas or competition cannot be eliminated
step o		under the strategy, attach an implementation schedule listing each ninate them, the responsible party and the agreed upon deadline for

Local Government or Authorit	y: Fundin	g Method:
aldwin County	General Fund, SPLOST, User Fee	98
Here is the Her	e previous arrangements for providin	g and/or funding this service within
ontinue to be provided for the bund revenues, SPLOST revenues	method of delivery for this service penefit of all county residents by E les, and user fees. The attached formation related to the provision	Baldwin County through general Service Delivery Strategy
5. List any formal service delivery implement the strategy for this s Agreement Name:	agreements or intergovernmental co ervice: Contracting Parties:	ntracts that will be used to Effective and Ending Dates:
6. What other mechanisms (if any) resolutions, local acts of the Ger	will be used to implement the strate neral Assembly, rate or fee changes,	egy for this service (e.g., ordinances etc.), and when will they take effec
he existing Service Delivery St	sted to use resolutions adopted by rategy. Service provision will be dies upon passage to the adoption govern the delivery of this service	carried out as outlined and n resolution. Additionally, any
	. Mathis, Director of Public Administration Date completed:	02/28/2008



isted on page 1. Answer each question below, at he bottom of the page) changes, this should be re-	r each service listed on page 1, Section III. Use exactly the same service names traching additional pages as necessary. If the contact person for this service (listed at reported to the Department of Community Affairs.
County: Baldwin	Service: Roads and Bridges
1. Check the box that best describes the	e agreed upon delivery arrangement for this service:
Service will be provided countyweservice provider. (If this box is check service.):	vide (i.e., including all cities and unincorporated areas) by a single ked, identify the government, authority or organization providing the
Service will be provided only in to (If this box is checked, identify the generate.):	he unincorporated portion of the county by a single service provider government, authority or organization providing the
One or more cities will provide the will not be provided in unincorporate authority or organization providing to	nis service only within their incorporated boundaries, and the service areas. (If this box is checked, identify the government(s), the service:
One or more cities will provide the will provide the service in unincorporauthority or organization providing to Baldwin County, City of Milledgeville	his service only within their incorporated boundaries, and the county orated areas. (If this box is checked, identify the government(s), the service.):
Other (If this box is checked, attaprovider, and identify the government each service area.):	ach a legible map delineating the service area of each service ent, authority, or other organization that will provide service within
2. In developing the strategy, were over of this service identified? ☐ Yes ☑ No	erlapping service areas, unnecessary competition and/or duplication
arrangement (i.e. overlanning but hi	r the strategy, attach an explanation for continuing the gher levels of service (See O.C.G.A. 36-70-24(1)), overriding that overlapping service areas or competition cannot be eliminated)
If these conditions will be eliminated step or action that will be taken to eliminated completing it.	under the strategy, attach an implementation schedule listing each minate them, the responsible party and the agreed upon deadline for

Local Government or Authority:	Fundir	ng Method:
Baldwin County	General Fund, SPLOST	
City of Milledgeville	General Fund, SPLOST	
4. How will the strategy change the p the county?	revious arrangements for providir	ng and/or funding this service within
This strategy does not alter the me maintenance and construction acti general fund revenues and SPLOS contains additional information rela	ivities will continue to be provid ST revenues. The attached Se	ed by each jurisdiction through rvice Delivery Strategy document
5. List any formal service delivery ag implement the strategy for this service. **Agreement Name:**	greements or intergovernmental covice: Contracting Parties:	
rigi centent i vante.	Contracting Turtles.	Effective and Ending Dates:
6. What other mechanisms (if any) we resolutions, local acts of the General	ill be used to implement the strate al Assembly, rate or fee changes, or	gy for this service (e.g., ordinances, etc.), and when will they take effect?
The county and cities have elected the existing Service Delivery Strate authorized by the governing bodie	egy. Service provision will be on s upon passage to the adoption	carried out as outlined and necessity and necessity and necessity.
agreements outlined above will go	vern the delivery of this service).
agreements outlined above will go 7. Person completing form: Laura M. Mat	this, Director of Public Administration	
agreements outlined above will go		
7. Person completing form: Laura M. Mat Phone number: 478-751-6160	this, Director of Public Administration	02/28/2008 aluating whether proposed local
7. Person completing form: Laura M. Mat Phone number: 478-751-6160 8. Is this the person who should be co	Date completed: ntacted by state agencies when ev with the service delivery strategy? erson(s) and phone number(s) belance.	o2/28/2008 aluating whether proposed local ? □Yes ☑No



Instructions:

completing it.

the bottom of the page) changes, this should be recounty: Baldwin	taching additional pages as necessary. If the contact person for this service (listed at eported to the Department of Community Affairs Service: Sewage Collection
	agreed upon delivery arrangement for this service:
Service will be provided countyw service provider. (If this box is check service.):	ride (i.e., including all cities and unincorporated areas) by a single red, identify the government, authority or organization providing the
Service will be provided only in the (If this box is checked, identify the g service.):	ne unincorporated portion of the county by a single service provider. overnment, authority or organization providing the
One or more cities will provide th will not be provided in unincorporate authority or organization providing the	is service only within their incorporated boundaries, and the service and areas. (If this box is checked, identify the government(s), the service:
One or more cities will provide th will provide the service in unincorpo authority or organization providing the	is service only within their incorporated boundaries, and the county rated areas. (If this box is checked, identify the government(s), he service.):
Other (If this box is checked, atta provider, and identify the governme each service area.): Baldwin County, City of Milledgeville	ch a legible map delineating the service area of each service ent, authority, or other organization that will provide service within
2. In developing the strategy, were ove of this service identified? ☐ Yes ☑ No	rlapping service areas, unnecessary competition and/or duplication
arrangement (i.e., overlapping but high	the strategy, attach an explanation for continuing the gher levels of service (See O.C.G.A. 36-70-24(1)), overriding that overlapping service areas or competition cannot be eliminated).
If these conditions will be eliminated ustep or action that will be taken to eliminated ustep or action that will be taken to eliminate uster the state of the st	under the strategy, attach an implementation schedule listing each ninate them, the responsible party and the agreed upon deadline for

Local Government or Authority:	Fundin	g Method:
Baldwin County	Enterprise Fund	
City of Milledgeville	Enterprise Fund	
How will the strategy change the p the county?	previous arrangements for providing	ng and/or funding this service within
This strategy does not alter the mocontinue to be provided by both the enterprise fund. The attached Se related to the provision of this server	ne City of Milledgeville and Bald rvice Delivery Strategy docume	win County, each through an
5. List any formal service delivery as implement the strategy for this ser Agreement Name:	vice:	
Agreement Name:		
	Contracting Parties:	Effective and Ending Dates:
	Contracting Furites:	Effective and Ending Dates:
	Contracting Furites:	Effective and Ending Dates:
	Contracting Farites:	Effective and Ending Dates:
	Contracting Furites:	Effective and Ending Dates:
6. What other mechanisms (if any) w	vill be used to implement the strate ral Assembly, rate or fee changes, and to use resolutions adopted by tegy. Service provision will be seen upon passage to the adoption	gy for this service (e.g., ordinances, etc.), and when will they take effect? y each governing body to amend carried out as outlined and n resolution. Additionally, any
6. What other mechanisms (if any) we resolutions, local acts of the Generative County and cities have elected the existing Service Delivery Strame authorized by the governing bodies.	vill be used to implement the strate ral Assembly, rate or fee changes, and to use resolutions adopted by tegy. Service provision will be assuped to the adoption overn the delivery of this service athis, Director of Public Administration Date completed: ontacted by state agencies when exit with the service delivery strategy	gy for this service (e.g., ordinances, etc.), and when will they take effect? y each governing body to amend carried out as outlined and n resolution. Additionally, any e. oz/28/2008 yaluating whether proposed local Types No



County: Baldwin	Service: Sewage Treatment
1. Check the box that best describes the a	agreed upon delivery arrangement for this service:
Service will be provided countywick service provider. (If this box is checke service.): City of Milledgeville	de (i.e., including all cities and unincorporated areas) by a single d, identify the government, authority or organization providing the
Service will be provided only in the (If this box is checked, identify the go service.):	e unincorporated portion of the county by a single service provider vernment, authority or organization providing the
will not be provided in unincorporated	s service only within their incorporated boundaries, and the service d areas. (If this box is checked, identify the government(s), e service:
One or more cities will provide this will provide the service in unincorpor authority or organization providing the	s service only within their incorporated boundaries, and the county ated areas. (If this box is checked, identify the government(s), e service.):
Other (If this box is checked, attace provider, and identify the government each service area.):	th a legible map delineating the service area of each service at, authority, or other organization that will provide service within
In developing the strategy, were over of this service identified? ☐ Yes ☑ No	lapping service areas, unnecessary competition and/or duplication
arrangement (i.e. overlanning but high	the strategy, attach an explanation for continuing the ther levels of service (See O.C.G.A. 36-70-24(1)), overriding that overlapping service areas or competition cannot be eliminated).
If these conditions will be eliminated un step or action that will be taken to elimi completing it.	nder the strategy, attach an implementation schedule listing each inate them, the responsible party and the agreed upon deadline for

Local Government or Author	ity: Fundin	g Method:
City of Milledgeville	Enterprise Fund	
4. How will the strategy change t the county?	he previous arrangements for providin	g and/or funding this service within
continue to be provided by the	e method of delivery for this service City of Milledgeville for the entire of Strategy document contains additi	county through an enterprise fun-
5. List any formal service deliver	y agreements or intergovernmental co	ntracts that will be used to
implement the strategy for this		Effactive and Ending Dates:
implement the strategy for this Agreement Name:	service: Contracting Parties:	Effective and Ending Dates:
		Effective and Ending Dates:
Agreement Name: 6. What other mechanisms (if an		egy for this service (e.g., ordinances
6. What other mechanisms (if an resolutions, local acts of the G The county and cities have elethe existing Service Delivery Sauthorized by the governing b	Contracting Parties: y) will be used to implement the strate	egy for this service (e.g., ordinances etc.), and when will they take effect yeach governing body to amend carried out as outlined and on resolution. Additionally, any
6. What other mechanisms (if an resolutions, local acts of the G The county and cities have elethe existing Service Delivery Sauthorized by the governing bagreements outlined above with the service of	y) will be used to implement the strate eneral Assembly, rate or fee changes, ected to use resolutions adopted by Strategy. Service provision will be odies upon passage to the adoptic ill govern the delivery of this service.	egy for this service (e.g., ordinances etc.), and when will they take effect yeach governing body to amend carried out as outlined and on resolution. Additionally, any
6. What other mechanisms (if an resolutions, local acts of the G The county and cities have elethe existing Service Delivery Sauthorized by the governing b	y) will be used to implement the strate eneral Assembly, rate or fee changes, ected to use resolutions adopted by Strategy. Service provision will be odies upon passage to the adoptic ill govern the delivery of this service.	egy for this service (e.g., ordinances etc.), and when will they take effect y each governing body to amend carried out as outlined and en resolution. Additionally, any e.
6. What other mechanisms (if an resolutions, local acts of the G The county and cities have elethe existing Service Delivery Sauthorized by the governing bagreements outlined above with the existing Service Delivery Sauthorized by the governing bagreements outlined above with the person completing form: 1. Person completing form: Laura Phone number: 478-751-6160	y) will be used to implement the strate eneral Assembly, rate or fee changes, ected to use resolutions adopted by Strategy. Service provision will be odies upon passage to the adoption ill govern the delivery of this service. M. Mathis, Director of Public Administration	egy for this service (e.g., ordinances etc.), and when will they take effect yeach governing body to amend carried out as outlined and an resolution. Additionally, any e.



PAGE 2

Make copies of this form and complete one for listed on page 1. Answer each question below, att the bottom of the page) changes, this should be re-	each service listed on page 1, Section III. Use exactly the same service names taching additional pages as necessary. If the contact person for this service (listed at exported to the Department of Community Affairs.
County: Baldwin	Service: Solid Waste Collection & Recycling
1. Check the box that best describes the	agreed upon delivery arrangement for this service:
Service will be provided countywiservice provider. (If this box is checked service.):	ide (i.e., including all cities and unincorporated areas) by a single ed, identify the government, authority or organization providing the
Service will be provided only in th (If this box is checked, identify the go service.):	e unincorporated portion of the county by a single service provider overnment, authority or organization providing the
One or more cities will provide this will not be provided in unincorporated authority or organization providing the	s service only within their incorporated boundaries, and the service d areas. (If this box is checked, identify the government(s), se service:
☑One or more cities will provide this will provide the service in unincorpor authority or organization providing the Baldwin County, City of Milledgeville	s service only within their incorporated boundaries, and the county ated areas. (If this box is checked, identify the government(s), e service.):
Other (If this box is checked, attac provider, and identify the government each service area.):	th a legible map delineating the service area of each service at, authority, or other organization that will provide service within
2. In developing the strategy, were overl of this service identified? ☐ Yes ☑ No	lapping service areas, unnecessary competition and/or duplication
arrangement (i.e., overlapping but high	the strategy, attach an explanation for continuing the strategy, action (See O.C.G.A. 36-70-24(1)), overriding at overlapping service areas or competition cannot be eliminated).
If these conditions will be eliminated un- step or action that will be taken to elimin completing it.	der the strategy, attach an implementation schedule listing each nate them, the responsible party and the agreed upon deadline for

Local Government or Authori	ty: Fundir	ng Method:
Baldwin County	General Fund	
City of Milledgeville	User Fees	
4. How will the strategy change the county?	ne previous arrangements for providing	ng and/or funding this service within
recycling will continue to be pro City of Milledgeville through do County uses general fund & SF		tes and recycling centers &by the vith a private contractor. Baldwin es general fund revenues and
	y agreements or intergovernmental co	ontracts that will be used to
implement the strategy for this		Ecc. c. LE C. D.
Agreement Name:	Contracting Parties:	Effective and Ending Dates:
		Effective and Ending Dates:
6. What other mechanisms (if any resolutions, local acts of the Ge The county and cities have ele the existing Service Delivery S	Contracting Parties: T) will be used to implement the stratemeral Assembly, rate or fee changes, cted to use resolutions adopted by trategy. Service provision will be	egy for this service (e.g., ordinances, etc.), and when will they take effect? y each governing body to amend carried out as outlined and
6. What other mechanisms (if any resolutions, local acts of the Ge The county and cities have ele the existing Service Delivery S authorized by the governing bo	Contracting Parties: a) will be used to implement the stratemeral Assembly, rate or fee changes, cted to use resolutions adopted b	egy for this service (e.g., ordinances, etc.), and when will they take effect? y each governing body to amend carried out as outlined and on resolution. Additionally, any
Agreement Name: 6. What other mechanisms (if any resolutions, local acts of the Gethe county and cities have elethe existing Service Delivery Sauthorized by the governing be agreements outlined above will	Contracting Parties: a) will be used to implement the stratemeral Assembly, rate or fee changes, cted to use resolutions adopted b trategy. Service provision will be odies upon passage to the adoptical govern the delivery of this service.	egy for this service (e.g., ordinances, etc.), and when will they take effect? y each governing body to amend carried out as outlined and on resolution. Additionally, any
6. What other mechanisms (if any resolutions, local acts of the Ge The county and cities have ele the existing Service Delivery S authorized by the governing bo	Contracting Parties: a) will be used to implement the stratemeral Assembly, rate or fee changes, cted to use resolutions adopted b trategy. Service provision will be odies upon passage to the adoptical govern the delivery of this service.	egy for this service (e.g., ordinances, etc.), and when will they take effect? y each governing body to amend carried out as outlined and on resolution. Additionally, any ee.



Make copies of this form and complete one for e listed on page 1. Answer each question below, attac the bottom of the page) changes, this should be rep	each service listed on page 1, Section III. Use exactly the same service names ching additional pages as necessary. If the contact person for this service (listed at ported to the Department of Community Affairs.
County: Baldwin	Service: Solid Waste Disposal
I. Check the box that best describes the a	agreed upon delivery arrangement for this service:
	de (i.e., including all cities and unincorporated areas) by a single ed, identify the government, authority or organization providing the
Service will be provided only in the (If this box is checked, identify the governice.):	e unincorporated portion of the county by a single service provider vernment, authority or organization providing the
One or more cities will provide this will not be provided in unincorporated authority or organization providing the	s service only within their incorporated boundaries, and the service d areas. (If this box is checked, identify the government(s), e service:
One or more cities will provide this will provide the service in unincorpora authority or organization providing the Baldwin County, City of Milledgeville	s service only within their incorporated boundaries, and the county ated areas. (If this box is checked, identify the government(s), e service.):
Other (If this box is checked, attack provider, and identify the government each service area.):	th a legible map delineating the service area of each service at, authority, or other organization that will provide service within
2. In developing the strategy, were overl of this service identified? ☐ Yes ☑ No	lapping service areas, unnecessary competition and/or duplication
arrangement (i.e., overlapping but high	he strategy, attach an explanation for continuing the ner levels of service (See O.C.G.A. 36-70-24(1)), overriding nat overlapping service areas or competition cannot be eliminated).
If these conditions will be eliminated un step or action that will be taken to elimin completing it.	nder the strategy, attach an implementation schedule listing each nate them, the responsible party and the agreed upon deadline for

Local Government or Authority:	Fundin	g Method:
aldwin County	Fees, SPLOST	
ity of Milledgeville	General Fund	
4. How will the strategy change the parties that the county?	previous arrangements for providing	g and/or funding this service within
his strategy does not alter the m wn and maintain the Baldwin Co ontinue to occur at the landfill, w ttached Service Delivery Strateg	unty Landfill. Disposal of solid think the disposal by the City may on	e. Baldwin County will continue to waste collected by the County will cur at the same facility. The information.
5. List any formal service delivery a implement the strategy for this ser	greements or intergovernmental co	entracts that will be used to
Agrague aut Namas	Contracting Parties:	Effective and Ending Dates:
Agreement Name:	Contracting Parties:	Effective and Ending Dates:
Agreement Name:	Contracting Parties:	Effective and Ending Dates:
Agreement Name:	Contracting Parties:	Effective and Ending Dates:
Agreement Name:	Contracting Parties:	Effective and Ending Dates:
Agreement Name:	Contracting Parties:	Effective and Ending Dates:
6. What other mechanisms (if any) or resolutions, local acts of the General The county and cities have electing service Delivery Strains authorized by the governing bodi	will be used to implement the strate ral Assembly, rate or fee changes, ed to use resolutions adopted bategy. Service provision will be fee upon passage to the adoption	egy for this service (e.g., ordinances, etc.), and when will they take effect y each governing body to amend carried out as outlined and on resolution. Additionally, any
6. What other mechanisms (if any) or resolutions, local acts of the General The county and cities have electrone existing Service Delivery Strauthorized by the governing boding agreements outlined above will governed to the county of the co	will be used to implement the strate ral Assembly, rate or fee changes, ed to use resolutions adopted bategy. Service provision will be les upon passage to the adoptic govern the delivery of this service.	egy for this service (e.g., ordinances, etc.), and when will they take effect y each governing body to amend carried out as outlined and on resolution. Additionally, any see.
6. What other mechanisms (if any) versolutions, local acts of the General The county and cities have electronic between the existing Service Delivery Strauthorized by the governing boding agreements outlined above will go	will be used to implement the strate ral Assembly, rate or fee changes, ed to use resolutions adopted bategy. Service provision will be les upon passage to the adoption of the delivery of this service. Mathis, Director of Public Administration Date completed	egy for this service (e.g., ordinances, etc.), and when will they take effect y each governing body to amend carried out as outlined and on resolution. Additionally, any se.
6. What other mechanisms (if any) or resolutions, local acts of the General The county and cities have electrone existing Service Delivery Strauthorized by the governing boding agreements outlined above will governed to the completing form: 7. Person completing form: Laura M. M. Phone number: 478-751-6160	will be used to implement the strate ral Assembly, rate or fee changes, ed to use resolutions adopted bategy. Service provision will be les upon passage to the adoption of the delivery of this service. Mathis, Director of Public Administration Date completed	egy for this service (e.g., ordinances, etc.), and when will they take effect y each governing body to amend carried out as outlined and on resolution. Additionally, any sec.



listed on page 1. Answer each question below, at	r each service listed on page 1, Section III. Use exactly the same service names ttaching additional pages as necessary. If the contact person for this service (listed at eported to the Department of Community Affairs.
County: Baldwin	Service: Stormwater Management
1. Check the box that best describes the	e agreed upon delivery arrangement for this service:
	vide (i.e., including all cities and unincorporated areas) by a single ked, identify the government, authority or organization providing the
	he unincorporated portion of the county by a single service provider government, authority or organization providing the
	his service only within their incorporated boundaries, and the service ed areas. (If this box is checked, identify the government(s), the service: City of Milledgeville
	nis service only within their incorporated boundaries, and the county orated areas. (If this box is checked, identify the government(s), the service.):
	ach a legible map delineating the service area of each service ent, authority, or other organization that will provide service within
2. In developing the strategy, were ove of this service identified? ☐Yes ✓No	erlapping service areas, unnecessary competition and/or duplication
arrangement (i.e., overlapping but hig	the strategy, attach an explanation for continuing the gher levels of service (See O.C.G.A. 36-70-24(1)), overriding that overlapping service areas or competition cannot be eliminated).
	under the strategy, attach an implementation schedule listing each ninate them, the responsible party and the agreed upon deadline for

Local Government or Authority.	: Fundin	g Method:
ity of Milledgeville	General Fund, SPLOST	
I. How will the strategy change the the county?	previous arrangements for providing	ng and/or funding this service within
ontinue to provide stormwater n	nethod of delivery for this service nanagement activities such as di ivery Strategy document contain	rainage control within the city
5. List any formal service delivery a implement the strategy for this se	agreements or intergovernmental co	entracts that will be used to
		Effective and Ending Dates:
Agreement Name:	Contracting Parties:	Effective and Ending Dates.
		Effective and Ending Dates:
		Effective and Ending Dates:
		Effective and Ending Dates:
Agreement Name: 6. What other mechanisms (if any) resolutions, local acts of the General County and cities have elect the existing Service Delivery Strauthorized by the governing body		egy for this service (e.g., ordinances etc.), and when will they take effect y each governing body to amend carried out as outlined and on resolution. Additionally, any
Agreement Name: 6. What other mechanisms (if any) resolutions, local acts of the General The county and cities have electing Service Delivery Structure authorized by the governing bod agreements outlined above will general the service of the ser	will be used to implement the strate eral Assembly, rate or fee changes, ted to use resolutions adopted by ategy. Service provision will be lies upon passage to the adoptic govern the delivery of this service	egy for this service (e.g., ordinances etc.), and when will they take effect y each governing body to amend carried out as outlined and on resolution. Additionally, any e.
Agreement Name: 6. What other mechanisms (if any) resolutions, local acts of the General The county and cities have elect the existing Service Delivery Strauthorized by the governing bod agreements outlined above will generally and the completing form: 7. Person completing form: Augreement Name: 478-751-6160	will be used to implement the strate eral Assembly, rate or fee changes, ted to use resolutions adopted by ategy. Service provision will be dies upon passage to the adoption govern the delivery of this service.	egy for this service (e.g., ordinances etc.), and when will they take effect yeach governing body to amend carried out as outlined and on resolution. Additionally, any e.



Instructions:

completing it.

County: Baldwin	Service: Street Cleaning
1. Check the box that best describ	pes the agreed upon delivery arrangement for this service:
Service will be provided co service provider. (If this box is service.):	untywide (i.e., including all cities and unincorporated areas) by a single checked, identify the government, authority or organization providing the
Service will be provided onl (If this box is checked, identify service.):	ly in the unincorporated portion of the county by a single service provider the government, authority or organization providing the
will not be provided in unincom	ride this service only within their incorporated boundaries, and the service rporated areas. (If this box is checked, identify the government(s), ding the service: City of Milledgeville
One or more cities will provide the service in unit authority or organization provi	vide this service only within their incorporated boundaries, and the county accorporated areas. (If this box is checked, identify the government(s), iding the service.):
Other (If this box is checked provider, and identify the gove each service area.):	d, attach a legible map delineating the service area of each service ernment, authority, or other organization that will provide service within
2. In developing the strategy, we of this service identified? ☐ Yes ☑ No	re overlapping service areas, unnecessary competition and/or duplication
arrangement (i.e., overlapping	under the strategy, attach an explanation for continuing the but higher levels of service (See O.C.G.A. 36-70-24(1)), overriding asons that overlapping service areas or competition cannot be eliminated)
If these conditions will be eliminated or action that will be taken to	nated under the strategy, attach an implementation schedule listing each to eliminate them, the responsible party and the agreed upon deadline for

Local Government or Authority:	Fundin	g Method:
City of Milledgeville	General Fund	
4. How will the strategy change the the county?	previous arrangements for providin	ng and/or funding this service with
This strategy does not alter the montinue to provide street cleanine evenues. The attached Service	g services within the downtown	area through general fund
5. List any formal service delivery a implement the strategy for this ser		ntracts that will be used to
		TOTAL TOTAL DA
Agreement Name:	Contracting Parties:	Effective and Ending Date
Agreement Name:	Contracting Parties:	Effective and Ending Date
Agreement Name:	Contracting Parties:	Effective and Ending Date
Agreement Name:	Contracting Parties:	Effective and Ending Date
Agreement Name:	Contracting Parties:	Effective and Ending Date.
6. What other mechanisms (if any) v		gy for this service (e.g., ordinance
6. What other mechanisms (if any) versolutions, local acts of the Gene. The county and cities have elected the existing Service Delivery Strauthorized by the governing bodi	will be used to implement the strate ral Assembly, rate or fee changes, ded to use resolutions adopted by ategy. Service provision will be des upon passage to the adoptio	gy for this service (e.g., ordinance etc.), and when will they take effect each governing body to amendarried out as outlined and n resolution. Additionally, any
6. What other mechanisms (if any) versolutions, local acts of the General The county and cities have elected the existing Service Delivery Strate authorized by the governing boding agreements outlined above will general services.	will be used to implement the strate and Assembly, rate or fee changes, and to use resolutions adopted by ategy. Service provision will be a service upon passage to the adoption povern the delivery of this service	gy for this service (e.g., ordinance etc.), and when will they take effect each governing body to amendarried out as outlined and n resolution. Additionally, any
6. What other mechanisms (if any) versolutions, local acts of the General The county and cities have elected the existing Service Delivery Strategic by the governing boding agreements outlined above will general to the completing form:	will be used to implement the strate ral Assembly, rate or fee changes, and to use resolutions adopted by ategy. Service provision will be a service upon passage to the adoption powern the delivery of this service that the delivery of the deliv	gy for this service (e.g., ordinance etc.), and when will they take effer y each governing body to amendarried out as outlined and n resolution. Additionally, any e.
6. What other mechanisms (if any) versolutions, local acts of the General The county and cities have elected the existing Service Delivery Strate authorized by the governing boding agreements outlined above will general services.	will be used to implement the strate and Assembly, rate or fee changes, and to use resolutions adopted by ategy. Service provision will be a service upon passage to the adoption povern the delivery of this service	gy for this service (e.g., ordinance etc.), and when will they take effect of each governing body to amendarried out as outlined and n resolution. Additionally, any e.
6. What other mechanisms (if any) versolutions, local acts of the General The county and cities have elected the existing Service Delivery Strauthorized by the governing boding agreements outlined above will general to the completing form: 7. Person completing form: Phone number: 478-751-6160	will be used to implement the strate ral Assembly, rate or fee changes, and to use resolutions adopted by a tegy. Service provision will be a tegy. Service provision will be a tegy are adopted povern the delivery of this service wathis, Director of Public Administration	gy for this service (e.g., ordinance etc.), and when will they take effect of each governing body to amendaried out as outlined and n resolution. Additionally, any e.



Instructions:

Make copies of this form and complete one for each service listed on page 1, Section III. Use exactly the same service names listed on page 1. Answer each question below, attaching additional pages as necessary. If the contact person for this service (listed at the bottom of the page) changes, this should be reported to the Department of Community Affairs.

County: Baldwin	Service: Street Lighting
1. Check the box that best describes t	the agreed upon delivery arrangement for this service:
	ywide (i.e., including all cities and unincorporated areas) by a single ecked, identify the government, authority or organization providing the
	the unincorporated portion of the county by a single service provider. government, authority or organization providing the
	this service only within their incorporated boundaries, and the service ated areas. (If this box is checked, identify the government(s), g the service: City of Milledgeville
	this service only within their incorporated boundaries, and the county porated areas. (If this box is checked, identify the government(s), g the service.):
	ttach a legible map delineating the service area of each service ment, authority, or other organization that will provide service within
2. In developing the strategy, were of this service identified? ☐Yes ☑No	verlapping service areas, unnecessary competition and/or duplication
arrangement (i.e., overlapping but h	er the strategy, attach an explanation for continuing the nigher levels of service (See O.C.G.A. 36-70-24(1)), overriding s that overlapping service areas or competition cannot be eliminated).

If these conditions will be eliminated under the strategy, **attach an implementation schedule** listing each step or action that will be taken to eliminate them, the responsible party and the agreed upon deadline for completing it.

Local Government or Authority:	Fundin	ng Method:
ity of Milledgeville	General Fund	
4. How will the strategy change the pr	revious arrangements for providing	ng and/or funding this service within
the county? This strategy does not alter the me provided by the City of Milledge Strategy document contains addition	ville in areas of downtown. The	e. Street lighting will continue to he attached Service Delivery
5. List any formal service delivery ag implement the strategy for this serv	rice:	
Agreement Name:	Contracting Parties:	Effective and Ending Dates:
6. What other mechanisms (if any) w resolutions, local acts of the General The county and cities have elected the existing Service Delivery Strat authorized by the governing bodie agreements outlined above will go	al Assembly, rate or fee changes, d to use resolutions adopted b egy. Service provision will be s upon passage to the adoptic	etc.), and when will they take effect by each governing body to amend carried out as outlined and on resolution. Additionally, any
The county and cities have elected the existing Service Delivery Strat authorized by the governing bodie	al Assembly, rate or fee changes, d to use resolutions adopted b egy. Service provision will be es upon passage to the adoptio	etc.), and when will they take effect by each governing body to amend carried out as outlined and on resolution. Additionally, any ce.
resolutions, local acts of the General The county and cities have elected the existing Service Delivery Strat authorized by the governing bodie agreements outlined above will go 7. Person completing form: Laura M. Ma	al Assembly, rate or fee changes, d to use resolutions adopted begy. Service provision will be se upon passage to the adoption overn the delivery of this service this, Director of Public Administration Date completed ontacted by state agencies when e	etc.), and when will they take effect by each governing body to amend carried out as outlined and on resolution. Additionally, any ce. 1: 02/28/2008 evaluating whether proposed local



Instructions

County: Baldwin	Service: Traffic Control
1. Check the box that best describes	s the agreed upon delivery arrangement for this service:
	ntywide (i.e., including all cities and unincorporated areas) by a single hecked, identify the government, authority or organization providing the
	in the unincorporated portion of the county by a single service provider the government, authority or organization providing the
	the this service only within their incorporated boundaries, and the service orated areas. (If this box is checked, identify the government(s), and the service: City of Milledgeville
	the this service only within their incorporated boundaries, and the county or properties areas. (If this box is checked, identify the government(s), and the service.):
	attach a legible map delineating the service area of each service nment, authority, or other organization that will provide service within
2. In developing the strategy, were of this service identified? ☐ Yes ☑ No	overlapping service areas, unnecessary competition and/or duplication
arrangement (i.e., overlapping but	der the strategy, attach an explanation for continuing the thigher levels of service (See O.C.G.A. 36-70-24(1)), overriding ons that overlapping service areas or competition cannot be eliminated).

If these conditions will be eliminated under the strategy, **attach an implementation schedule** listing each step or action that will be taken to eliminate them, the responsible party and the agreed upon deadline for completing it.

Local Government or Authori	ity: Fundin	g Method:
City of Milledgeville	General Fund	
4. How will the strategy change the county?	ne previous arrangements for providing	g and/or funding this service within
designed to ensure the orderly	method of delivery for this service and safe flow of traffic through do ement by the City of Milledgeville. Iditional information.	wntown Milledgeville will continu
	y agreements or intergovernmental co	ntracts that will be used to
implement the strategy for this		Effective and Ending Nates
Agreement Name:	Service: Contracting Parties:	Effective and Ending Dates:
		Effective and Ending Dates.
		Effective and Ending Dates
		Effective and Ending Dates.
6. What other mechanisms (if any resolutions, local acts of the Gethe existing Service Delivery Sauthorized by the governing both		gy for this service (e.g., ordinances etc.), and when will they take effect a each governing body to amend carried out as outlined and in resolution. Additionally, any
Agreement Name: 6. What other mechanisms (if any resolutions, local acts of the Gethe existing Service Delivery Sauthorized by the governing be agreements outlined above will 7. Person completing form: Laura N	Contracting Parties: (a) will be used to implement the strate eneral Assembly, rate or fee changes, and the energy of the energy of the energy. Service provision will be energy of the energy of the energy of the energy of this service. (b) Mathis, Director of Public Administration	gy for this service (e.g., ordinances etc.), and when will they take effect a each governing body to amend carried out as outlined and n resolution. Additionally, any e.
Agreement Name: 6. What other mechanisms (if any resolutions, local acts of the Gethe existing Service Delivery Sauthorized by the governing be agreements outlined above will 7. Person completing form: Laura Mark Phone number: 478-751-6160 8. Is this the person who should be	Contracting Parties: (i) will be used to implement the strategeneral Assembly, rate or fee changes, acted to use resolutions adopted by strategy. Service provision will be addies upon passage to the adoptional govern the delivery of this services.	gy for this service (e.g., ordinances etc.), and when will they take effect of each governing body to amend carried out as outlined and in resolution. Additionally, any e.



Instructions

completing it.

	ch service listed on page 1, Section III. Use exactly the same service names sing additional pages as necessary. If the contact person for this service (listed at ted to the Department of Community Affairs.
County: Baldwin	Service: Water Distribution
I. Check the box that best describes the ag	reed upon delivery arrangement for this service:
	e (i.e., including all cities and unincorporated areas) by a single, identify the government, authority or organization providing the
	unincorporated portion of the county by a single service provider. ernment, authority or organization providing the
will not be provided in unincorporated a	service only within their incorporated boundaries, and the service areas. (If this box is checked, identify the government(s), service:
One or more cities will provide this swill provide the service in unincorporate authority or organization providing the	service only within their incorporated boundaries, and the county ed areas. (If this box is checked, identify the government(s), service.):
✓Other (If this box is checked, attach provider, and identify the government, each service area.): Baldwin County, City of Milledgeville	a legible map delineating the service area of each service authority, or other organization that will provide service within
2. In developing the strategy, were overlay of this service identified?☐ Yes ✓ No	pping service areas, unnecessary competition and/or duplication
arrangement (i.e., overlapping but highe	e strategy, attach an explanation for continuing the r levels of service (See O.C.G.A. 36-70-24(1)), overriding to overlapping service areas or competition cannot be eliminated).
If these conditions will be eliminated und step or action that will be taken to eliminate	er the strategy, attach an implementation schedule listing each ate them, the responsible party and the agreed upon deadline for

Baldwin County		g Method:
	Enterprise Fund, SPLOST	
City of Milledgeville	Enterprise Fund, SPLOST	
4. How will the strategy change the p	previous arrangements for providing	ng and/or funding this service within
This strategy does not alter the me continue to be offered by the City The attached Service Delivery Stra	and the County through enterp	rise funds and SPLOST revenue
5. List any formal service delivery ag implement the strategy for this ser Agreement Name:		ontracts that will be used to Effective and Ending Dates:
	ral Assembly, rate or fee changes,	etc.), and when will they take effect
6. What other mechanisms (if any) we resolutions, local acts of the General The county and cities have elected the existing Service Delivery Strata authorized by the governing bodies agreements outlined above will general	ral Assembly, rate or fee changes, and to use resolutions adopted bettegy. Service provision will be tes upon passage to the adoption	etc.), and when will they take effect y each governing body to amend carried out as outlined and on resolution. Additionally, any
resolutions, local acts of the General The county and cities have elected the existing Service Delivery Strasuthorized by the governing bodic agreements outlined above will govern the completing form: 1. Person completing form: 1. Laura M. M.	ral Assembly, rate or fee changes, and to use resolutions adopted by tegy. Service provision will be seen upon passage to the adoptic overn the delivery of this service athis, Director of Public Administration	etc.), and when will they take effecty each governing body to amend carried out as outlined and on resolution. Additionally, any e.
resolutions, local acts of the General The county and cities have elected the existing Service Delivery Strauthorized by the governing bodic agreements outlined above will general the service of the General Theorem 1997 and 1997 acres to the General Theorem 1997 acres to the Ge	ral Assembly, rate or fee changes, and to use resolutions adopted by tegy. Service provision will be seen upon passage to the adoptic overn the delivery of this service athis, Director of Public Administration Date completed ontacted by state agencies when e	etc.), and when will they take effect yeach governing body to amend carried out as outlined and on resolution. Additionally, any e.



Instructions:

County: Baldwin	Service: Water Treatment
1. Check the box that best describes the	agreed upon delivery arrangement for this service:
	ide (i.e., including all cities and unincorporated areas) by a single ed, identify the government, authority or organization providing the
Service will be provided only in the (If this box is checked, identify the goservice.):	ne unincorporated portion of the county by a single service provider overnment, authority or organization providing the
	is service only within their incorporated boundaries, and the service d areas. (If this box is checked, identify the government(s), ne service:
	is service only within their incorporated boundaries, and the county rated areas. (If this box is checked, identify the government(s), ne service.):
	ch a legible map delineating the service area of each service nt, authority, or other organization that will provide service within

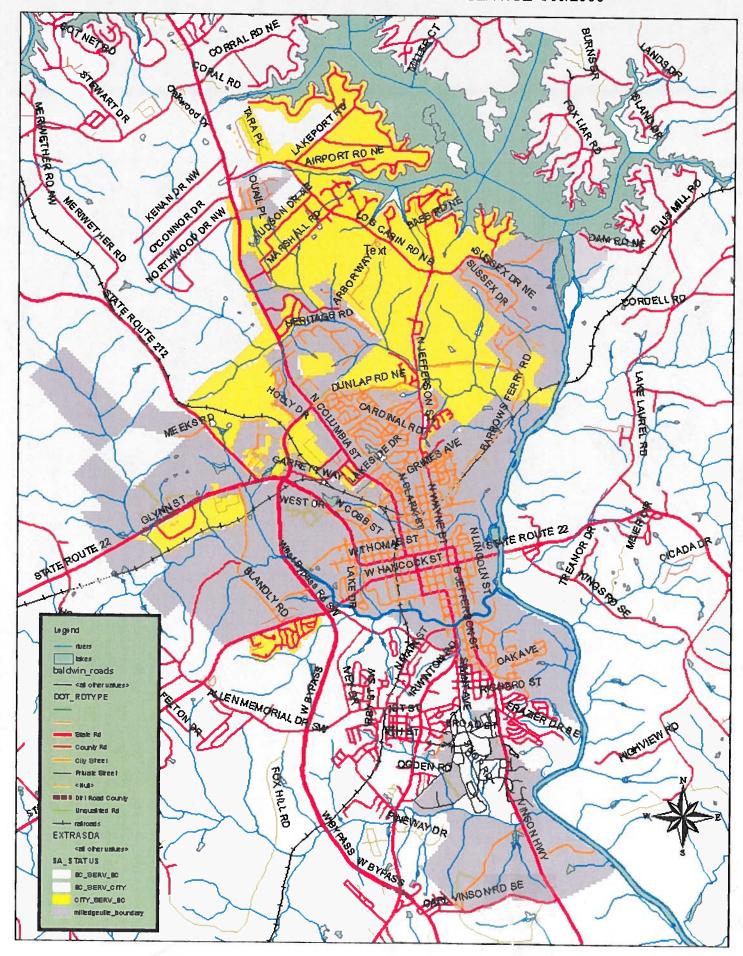
If these conditions will continue under the strategy, attach an explanation for continuing the arrangement (i.e., overlapping but higher levels of service (See O.C.G.A. 36-70-24(1)), overriding benefits of the duplication, or reasons that overlapping service areas or competition cannot be eliminated).

If these conditions will be eliminated under the strategy, **attach an implementation schedule** listing each step or action that will be taken to eliminate them, the responsible party and the agreed upon deadline for completing it.

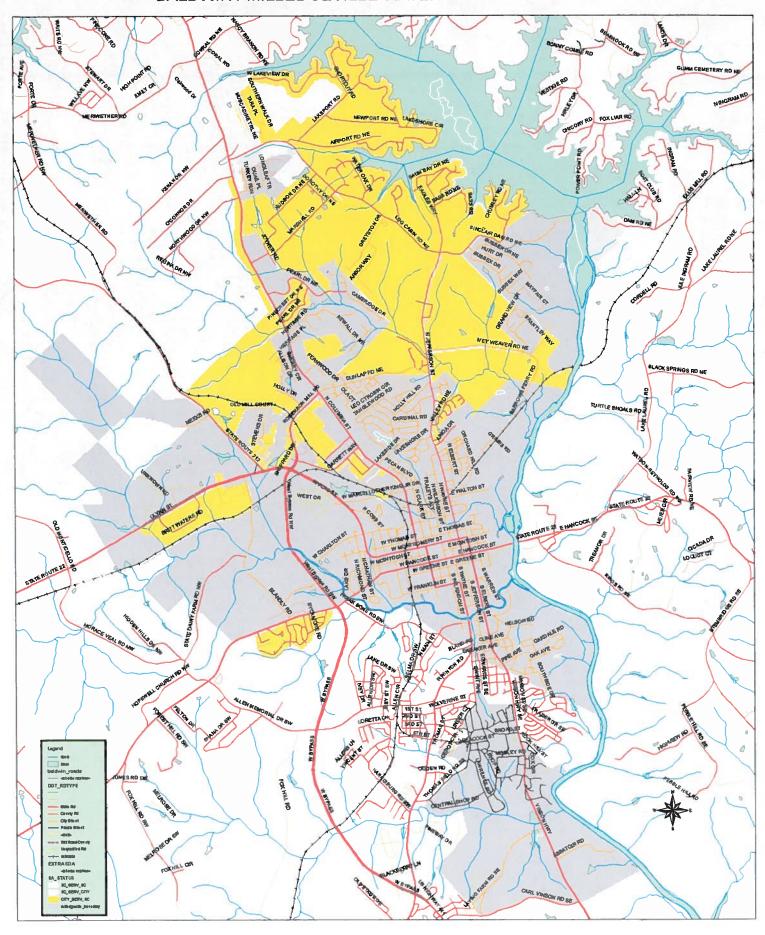
Local Government or Authority:	Fundin	g Method:
City of Milledgeville	Enterprise Fund and fees	
Inclair Water Authority	General Fund and Fees	
How will the strategy change the properties the county?	revious arrangements for providin	g and/or funding this service within
This strategy does not alter the me provided by the City of Milledgeville Milledgeville and the Sinclair Wate Service Delivery Strategy document 5. List any formal service delivery ag	e and the Sinclair Water Autho r Authority through an enterpri nt contains additional informati	rity for all water sold by the City of se fund and fees. The attached on.
implement the strategy for this serv	vice:	
Agreement Name	Contracting Parties:	Effective and Ending Dates:
Agreement Name:	Contracting Parties:	Effective and Ending Dates:
Agreement Name:	Contracting Parties:	Effective and Ending Dates:
Agreement Name:	Contracting Parties:	Effective and Ending Dates:
Agreement Name:	Contracting Parties:	Effective and Ending Dates:
Agreement Name:	Contracting Parties:	Effective and Ending Dates:
6. What other mechanisms (if any) w	ill be used to implement the strate	
6. What other mechanisms (if any) w	ill be used to implement the strate al Assembly, rate or fee changes, d to use resolutions adopted by tegy. Service provision will be seen upon passage to the adoption	egy for this service (e.g., ordinances, etc.), and when will they take effect by each governing body to amend carried out as outlined and on resolution. Additionally, any
6. What other mechanisms (if any) w resolutions, local acts of the Gener The county and cities have electe the existing Service Delivery Strat authorized by the governing bodic agreements outlined above will go	ill be used to implement the strate al Assembly, rate or fee changes, d to use resolutions adopted by the segy. Service provision will be segupon passage to the adoption overn the delivery of this service.	egy for this service (e.g., ordinances, etc.), and when will they take effect by each governing body to amend carried out as outlined and on resolution. Additionally, any e.
6. What other mechanisms (if any) w resolutions, local acts of the Gener The county and cities have electe the existing Service Delivery Strat authorized by the governing bodic agreements outlined above will go	ill be used to implement the strate al Assembly, rate or fee changes, d to use resolutions adopted by the segonal sego	egy for this service (e.g., ordinances, etc.), and when will they take effect by each governing body to amend carried out as outlined and on resolution. Additionally, any e.

Appendix C Maps of Service Areas

BALDWIN/MILLEDGEVILLE WATER AND SEWER SERVICE 4/08/2008



BALDWIN / MILLEDGEVILLE WATER SERVICE 4/08/2008



Appendix D Legal Resolution Adopting the Strategy and Intergovernmental Agreements



Baldwin County Board of Commissioners

Suite 314, Courthouse 121 North Wilkinson Street Milledgeville, Georgia 31061-3365 Telephone: (478) 445-4791 Facsimile: (478) 445-6320 www.baldwincountyga.com

County Manager JOAN G. MINTON

Assistant County Manager RALPH McMULLEN

County Attorney DAVID WADDELL

Chairman BOBBY BLIZZARD, DISTRICT 4

Vice Chairman COLLINS P. LEE, DISTRICT 2

Commissioners GENEVA B. DAVIS, DISTRICT 1 DALE EPPS, SR., DISTRICT 3 BUBBA WILLIAMS, DISTRICT 5

RESOLUTION BALDWIN COUNTY

WHEREAS, the Georgia State Legislature adopted during its 1997 Legislative Session the Service Delivery Strategy Act: and

WHEREAS, this act requires each and every county within the State of Georgia to adopt a Service Delivery Strategy which identifies the methods, funding sources, service provider, and geographic service area of each public service activity provided within the county; and

WHEREAS, the Service Delivery Strategy must be officially adopted and verified by the Georgia Department of Community Affairs by February 28, 2008; and

WHEREAS, city and county officials have worked diligently to revise the county's Service Delivery Strategy and authorizing the Chairman to sign the requisite documents acknowledging approval of the Service Delivery Strategy;

NOW THEREFORE, BE IT RESOLVED by Baldwin County that the attached *Baldwin County-City of Milledgeville Service Delivery Strategy* is hereby adopted as the official Service Delivery Strategy, to be updated from time-to-time as required in the Title 36 of the Official Code of Georgia Annotated 36-70-1 et al;

BE IT FURTHER RESOLVED that Baldwin County is hereby authorized to place the Service Delivery Strategy on the appropriate forms prescribed by the Georgia Department of Community Affairs, to execute those forms in the proper places, and to submit the Service Delivery Strategy to the Department of Community Affairs for verification in compliance with O.C.G.A. 36-70-26.

Adopted this 18 day of March 2008 at the County's Regular Commission Meeting.

Authorized County Official

Cyuthia K. Currington

ADDENDUM TO SERVICE DELIVERY STRATEGY REGARDING WATER AND SEWER SERVICE

- 1. City does hereby transfer to County the water line which runs from the western end of West Lakeview Drive under Lake Sinclair to Lakecrest Drive and all lines, meters, fire hydrants and appurtenances in Lakecrest Drive that serve the Lakecrest Drive area.
- 2. County does hereby transfer to City all lines, meters, fire hydrants and appurtenances in Marshall Road, Hudson Drive, Joyner Drive and Dorothy Drive that serve the Valley Hills area.
- 3. City does hereby authorize County to tap the water line which runs from the western end of Log Cabin Drive at its intersection with U. S. Highway 441, in an easterly direction to the point at which the City will serve its existing customers in Plantation Chase.
- 4. Effective as of July 15, 2008, County does hereby transfer to City the water lines in Blandy Road and all lines, meters, fire hydrants and appurtenances in Blandy Road that serve the Blandy Road area. (Note: Changes in service delivery may result in a discontinuance of the Frank Bone Station and use of those pumps in other locations).
- 5. As to the Extraterritorial Areas being served by City (marked in yellow on the service area map), annexation into the City shall not be a requirement for the continuation of service as to current customers. City shall not require a property owner to apply for annexation as a fundamental condition to providing water and sewer services to that property owner; provided however, the City shall be allowed to retain the right to negotiate for reimbursement for all or a portion of the water and sewer infrastructure costs for commercial customers in exchange for the property owner's agreement to petition for annexation.
- 6. In the event either government determines that it is unable or unwilling to provide water and/or sewer service to any part of the service area designated for that government as set out herein, then that government shall notify the other in writing of that inability or unwillingness and request that the other consider providing service to that area. The other government shall respond within 45 days as to whether or not they will provide service to that area and shall provide that service within 120 days of the receipt of notice regarding the area to be served. In like manner, if an owner of property provides a request for service within the respective service area, to that service provider, and is unable to obtain service and requests service of the other, then the non-service area

government shall send a notice to the other that it is willing and able to provide the service. The service provider for that area shall then have 45 days in which to respond as to their ability and willingness to provide the service. If the response is that they will provide the service, then service shall be provided within 120 days of the date of the initial notice. If the service provider for that area does not respond within the 45 day period or fails to provide the service within the 120 day period, then the other government may provide the service. In the event either government provides service within the service area of the other by virtue of this paragraph, then the service delivery strategy is revised to reflect that service change. The notices provided for herein shall be by certified mail, return receipt requested, or by personal delivery, and shall be provided to the following: as to the City, to the Mayor, to the City Manager, to the City Attorney, and to the head of the Water and Sewer Department; and as to the County, to the Chairman of the Board, to the County Manager, to the County Attorney, and to the head of the Water and Sewer Department.

7. Those parts of Plantation Chase now being provided water service by the City, that are set out on the service delivery maps as part of the City's service delivery area shall be provided with water by the City, but may be provided with sewer service by the County, at its option.

8. Water and sewer rates to be charged by City to out of city customers shall not exceed the current rate charged by City, increased by no more than the same percentage increase applied to in city rates, or the rates charged by County, whichever is higher.

ADDENDUM TO SERVICE DELIVERY STRATEGY REGARDING LIBRARY SERVICE

1. The City of Milledgeville shall continue full funding of the Library and

Branch through the end of this fiscal year ending June 30, 2008.

2. Beginning July 1, 2008, Baldwin County shall fully fund the branch of the Twin Lakes Library now located on U. S. Highway 441 North. The level of funding shall be as agreed on an annual basis between Baldwin County and the library board.

3. Beginning July 1, 2008 and subject to the phasing as provided herein, Milledgeville and Baldwin County shall jointly fund the main library now located on South Jefferson Street in Milledgeville under the following terms and conditions:

a. the funding split provided for herein shall be phased-in over a five (5) year period*; and

b. the funding split between the City and County shall be 42% being paid by the City and 58% being paid by the County*; and

c. the library board shall present its budget proposal to the City and County on or before April 1 of each fiscal year. City and County shall jointly agree upon the amount to be funded for that fiscal year. In the event the parties are unable to agree upon the funding amount, then the funding amount provided shall be the amount agreed upon by City and County for the previous fiscal year. If the parties are unable to agree as to the funding for fiscal year beginning July 1, 2008, the amount shall be the amount funded by City for the current fiscal year.

*For the fiscal year beginning July 1, 2008, County shall pay the entire agreed amount for said branch and shall pay 11.6% of the total agreed amount for the main library; shall pay 23.2% for the fiscal year beginning July 1, 2009; 34.8% for 2010; 46.4% for 2011; and 58% for the fiscal year beginning July 1, 2012 and continuing thereafter until the Service Delivery Strategy expires.

RESOLUTION R-0804-006

To Adopt the Baldwin County-City of Milledgeville Service Delivery Strategy

WHEREAS, the Georgia State Legislature adopted during its 1997 Legislative Session the Service Delivery Strategy Act: and

WHEREAS, this act requires each and every county within the State of Georgia to adopt a Service Delivery Strategy which identifies the methods, funding sources, service provider, and geographic service area of each public service activity provided within the county; and

WHEREAS, the Service Delivery Strategy must be officially adopted and verified by the Georgia Department of Community Affairs by February 28, 2008; and

WHEREAS, city and county officials have worked diligently to revise the county's Service Delivery Strategy and authorizing the Mayor to sign the requisite documents acknowledging approval of the Service Delivery Strategy; and

NOW THEREFORE, BE IT RESOLVED by the City of Milledgeville that the attached Baldwin County-City of Milledgeville Service Delivery Strategy is hereby adopted as the official Service Delivery Strategy, to be updated from time-to-time as required in the Title 36 of the Official Code of Georgia Annotated 36-70-1 et al; and

BE IT FURTHER RESOLVED that the City of Milledgeville is hereby authorized to place the Service Delivery Strategy on the appropriate forms prescribed by the Georgia Department of Community Affairs, to execute those forms in the proper places, and to submit the Service Delivery Strategy to the Department of Community Affairs for verification in compliance with O.C.G.A. 36-70-26.

PASSED AND ADOPTED this 8th day of April, 2008 at the city's regular council meeting.

Richard A. Bentley,**/**Mayor

ATTEST:

Bo Danuser, Acting Clerk

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ADDENDUM TO SERVICE DELIVERY STRATEGY REGARDING LIBRARY SERVICES

1. The "base number" for local library funding will be agreed to by both the city and county governments each year. In the event that both governments do not agree to an increase in any given year the "base number" shall be the appropriation established for the preceding year.

2. The total cost of the lake branch of the library shall be deducted from the "base number," resulting in the budget amount to be divided between the two

governments.

3. The resulting budget amount shall be divided between the two governments, with the county paying 58% and the city paying 42% each year.

4. The "phase in" of the county's 58% share shall be achieved over a period of five years, beginning in July of 2008, at a rate of 20% per year.