

SERVICE DELIVERY STRATEGY AGREEMENTS

FOR

GORDON COUNTY

AND

THE CITIES OF

**CALHOUN, FAIRMOUNT,
PLAINVILLE,
RANGER, AND RESACA**



Verified



SERVICE DELIVERY STRATEGY

FOR Gordon COUNTY

I. GENERAL INSTRUCTIONS

1. Only one set of these forms should be submitted per county. The completed forms should clearly present the collective agreement reached by all cities and counties that were party to the service delivery strategy.
2. List each local government and/or authority that provides services included in the service delivery strategy in Section II below.
List all services provided or primarily funded by each general purpose local government and authority within the county in Section III below. It is acceptable to break a service into separate components if this will facilitate description of the service delivery strategy.
3. For each service or service component listed in Section III, complete a separate *Summary of Service Delivery Arrangements* form (page 2).
4. Complete one copy of the *Summary of Land Use Agreements* form (page 3).
5. Have the *Certifications* form (page 4) signed by the authorized representatives of participating local governments. Please note that DCA cannot validate the strategy unless it is signed by the local governments required by law (see Instructions, page 4).
6. Mail the completed forms along with any attachments to:

Georgia Department of Community Affairs
 Office of Coordinated Planning
 60 Executive Park South, N.E.
 Atlanta, Georgia 30329

For answers to most frequently asked questions on Georgia's Service Delivery Act, links and helpful publications, visit DCA's website at www.dca.servicedelivery.org, or call the Office of Coordinated Planning at (404) 679-3114.

Note: Any future changes to the service delivery arrangements described on these forms will require an official update of the service delivery strategy and submittal of revised forms and attachments to the Georgia Department of Community Affairs.

II. LOCAL GOVERNMENTS INCLUDED IN THE SERVICE DELIVERY STRATEGY:

In this section, list all local governments (including cities located partially within the county) and authorities that provide services included in the service delivery strategy.

Gordon County	City of Ranger	Development Authority
City of Calhoun	City of Resaca	Municipal Electric Authority of GA.
City of Fairmount	Airport Authority	
City of Plainville	Housing Authority	

III. SERVICES INCLUDED IN THE SERVICE DELIVERY STRATEGY:

For each service listed here, a separate *Summary of Service Delivery Arrangements* form (page 2) must be completed.

- | | |
|---|------------------------------------|
| 1. Economic Development | 25. Tax Assessment and Collections |
| 2. Emergency Management | |
| 3. Fire Protection | |
| 4. Roads and Bridges | |
| 5. General Administration | |
| 6. Solid Waste Disposal | |
| 7. Solid Waste Collection | |
| 8. Emergency Medical Services/Ambulance | |
| 9. Rural Public Transportation | |
| 10. E-911 Emergency Dispatch | |
| 11. Senior Center Services | |
| 12. Airport Services | |
| 13. Animal Control | |
| 14. Water & Waste Water | |
| 15. Building & Development Permitting & Inspections | |
| 16. Alcohol Licenses | |
| 17. Municipal Court Services | |
| 18. Law Enforcement | |
| 19. Housing Authority | |
| 20. Telecommunications | |
| 21. Library | |
| 22. Electricity | |
| 23. Recreation | |
| 24. Soil Erosion Permitting & Enforcement | |



SERVICE DELIVERY STRATEGY

SUMMARY OF SERVICE DELIVERY ARRANGEMENTS

Instructions:

Make copies of this form and complete one for each service listed on page 1, Section III. Use exactly the same service names listed on page 1. Answer each question below, attaching additional pages as necessary. If the contact person for this service (listed at the bottom of the page) changes, this should be reported to the Department of Community Affairs.

County: Gordon Service: Economic Development

1. Check the box that best describes the agreed upon delivery arrangement for this service:

- Service will be provided countywide (i.e., including all cities and unincorporated areas) by a single service provider. (If this box is checked, identify the government, authority or organization providing the service.) The Gordon County Chamber of Commerce will provide this service to all entities signing this agreement
- Service will be provided only in the unincorporated portion of the county by a single service provider. (If this box is checked, identify the government, authority or organization providing the service.)
- One or more cities will provide this service only within their incorporated boundaries, and the service will not be provided in unincorporated areas. (If this box is checked, identify the government(s), authority or organization providing the service.)
- One or more cities will provide this service only within their incorporated boundaries, and the county will provide the service in unincorporated areas. (If this box is checked, identify the government(s), authority or organization providing the service.)
- Other. (If this box is checked, attach a legible map delineating the service area of each service provider, and identify the government, authority, or other organization that will provide service within each service area.)

2. In developing the strategy, were overlapping service areas, unnecessary competition and/or duplication of this service identified?
 yes no

If these conditions will continue under the strategy, attach an explanation for continuing the arrangement (i.e., overlapping but higher levels of service (See O.C.G.A. 36-70-24(1)), overriding benefits of the duplication, or reasons that overlapping service areas or competition cannot be eliminated).

If these conditions will be eliminated under the strategy, attach an implementation schedule listing each step or action that will be taken to eliminate them, the responsible party and the agreed upon deadline for completing it.

3. List each government or authority that will help to pay for this service and indicate how the service will be funded (e.g., enterprise funds, user fees, general funds, special service district revenues, hotel/motel taxes, franchise taxes, impact fees, bonded indebtedness, etc.)

Local Government or Authority:	Funding Method:
Gordon County	Hotel-Motel Tax
City of Calhoun	Hotel- Motel Tax

4. How will the strategy change the previous arrangements for providing and/or funding this service within the county?

N/A

5. List any formal service delivery agreements or intergovernmental contracts that will be used to implement the strategy for this service:

Agreement Name:	Contracting Parties:	Effective and Ending Dates:
Economic Development Service Delivery Agreement	Gordon County, Cities of Calhoun, Fairmount, Plainville, Ranger, Resaca	1999 - Current

6. What other mechanisms (if any) will be used to implement the strategy for this service (e.g., ordinances, resolutions, local acts of the General Assembly, rate or fee changes, etc.), and when will they take effect?

Same as No. 5 above

7. Person completing form: Alan D. Theriault

Phone number: (706) 629-3795 Date completed: 17 Sept 99

8. Is this the person who should be contacted by state agencies when evaluating whether proposed local government projects are consistent with the service delivery strategy? yes no

If not, provide designated contact person(s) and phone number(s) below:

**Comprehensive Plan Pertaining to
Service Delivery Strategy for Economic Development
For the cities of
Calhoun, Fairmount, Plainville, Ranger, Resaca, and unincorporated Gordon County**

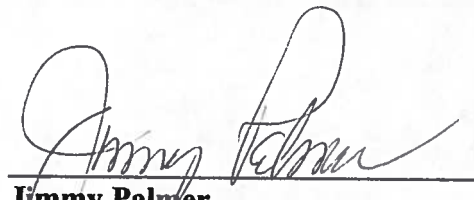
The Gordon County Chamber of Commerce and The Calhoun/Gordon County Development Authority jointly provide Economic Development Services for all jurisdictions in Gordon County. The City of Calhoun and Gordon County make allocations annually to the Chamber of Commerce and the Development Authority through distributions of Hotel/Motel Tax receipts, for Economic Development Services and Tourism. The Chamber of Commerce receives 3/5's of the allocation and the Development Authority receives 2/5's.

The above arrangement has worked well in the past for the City of Calhoun, the remaining municipalities of Gordon County who do not impose a Hotel/Motel Tax, and unincorporated Gordon County. Therefore, we see no advantages in changing a system that works well for all concerned parties.

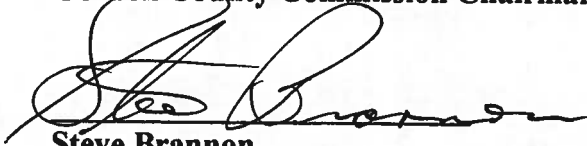
We, the undersigned agree that the Economic Development Strategy in place has proven to be an efficient and effective means of addressing our economic development needs and see no apparent duplication of services nor prospect for consolidation of services. Each of the parties agrees this 16th day of March, 2000 that we continue our present agreement.



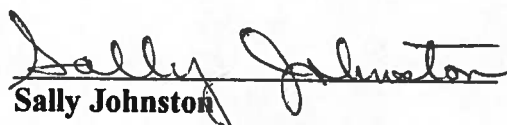
J. C. Maddox
Gordon County Commission Chairman




Jimmy Palmer
Mayor, City of Calhoun



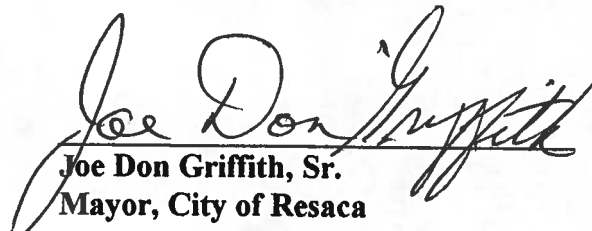
Steve Brannon
Mayor, City of Fairmount



Sally Johnston
Mayor, City of Plainville



Joyce Hopper
Mayor, City of Ranger



Joe Don Griffith, Sr.
Mayor, City of Resaca



SERVICE DELIVERY STRATEGY

SUMMARY OF SERVICE DELIVERY ARRANGEMENTS

Instructions:

Make copies of this form and complete one for each service listed on page 1, Section III. Use exactly the same service names listed on page 1. Answer each question below, attaching additional pages as necessary. If the contact person for this service (listed at the bottom of the page) changes, this should be reported to the Department of Community Affairs.

County: Gordon Service: Emergency Management

1. Check the box that best describes the agreed upon delivery arrangement for this service:

- Service will be provided countywide (i.e., including all cities and unincorporated areas) by a single service provider. (If this box is checked, identify the government, authority or organization providing the service.)
Gordon County
- Service will be provided only in the unincorporated portion of the county by a single service provider. (If this box is checked, identify the government, authority or organization providing the service.)
- One or more cities will provide this service only within their incorporated boundaries, and the service will not be provided in unincorporated areas. (If this box is checked, identify the government(s), authority or organization providing the service.)
- One or more cities will provide this service only within their incorporated boundaries, and the county will provide the service in unincorporated areas. (If this box is checked, identify the government(s), authority or organization providing the service.)
- Other. (If this box is checked, attach a legible map delineating the service area of each service provider, and identify the government, authority, or other organization that will provide service within each service area.)

2. In developing the strategy, were overlapping service areas, unnecessary competition and/or duplication of this service identified?
 yes no

If these conditions will continue under the strategy, attach an explanation for continuing the arrangement (i.e., overlapping but higher levels of service (See O.C.G.A. 36-70-24(1)), overriding benefits of the duplication, or reasons that overlapping service areas or competition cannot be eliminated).

If these conditions will be eliminated under the strategy, attach an implementation schedule listing each step or action that will be taken to eliminate them, the responsible party and the agreed upon deadline for completing it.

3. List each government or authority that will help to pay for this service and indicate how the service will be funded (e.g., enterprise funds, user fees, general funds, special service district revenues, hotel/motel taxes, franchise taxes, impact fees, bonded indebtedness, etc.)

Local Government or Authority:	Funding Method:
Gordon County	General Funds

4. How will the strategy change the previous arrangements for providing and/or funding this service within the county?

N/A

5. List any formal service delivery agreements or intergovernmental contracts that will be used to implement the strategy for this service:

Agreement Name:	Contracting Parties:	Effective and Ending Dates:
Emergency Management Service Delivery Agreement	Gordon County, Cities of Calhoun, Fairmount, Plainville, Ranger, Resaca	1999-Current

6. What other mechanisms (if any) will be used to implement the strategy for this service (e.g., ordinances, resolutions, local acts of the General Assembly, rate or fee changes, etc.), and when will they take effect?

Same As No. 5 above

7. Person completing form: Alan D. Theriault

Phone number: (706) 629-3795 Date completed: 14 Sept 99 / 16 March 2000

8. Is this the person who should be contacted by state agencies when evaluating whether proposed local government projects are consistent with the service delivery strategy? yes no

If not, provide designated contact person(s) and phone number(s) below:

**Comprehensive Plan Pertaining to
Service Delivery Strategy for
Emergency Management
For the cities of
Calhoun, Fairmount, Plainville, Ranger, Resaca, and unincorporated Gordon County**

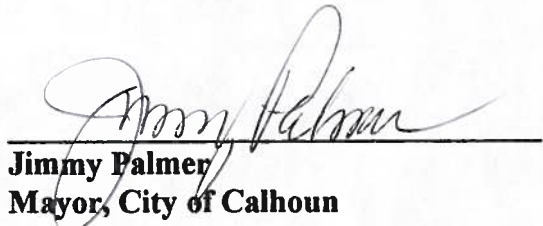
This agency provides Emergency Management service to the cities of Calhoun, Fairmount, Plainville, Ranger, Resaca and unincorporated Gordon County.

Gordon County funds this agency from general tax revenues at the local level. There being only one service delivery, it is a consolidated plan with no duplication of services.

By this inter-local agreement, we, the undersigned agree that this is the most effective, efficient manner in which to deliver Emergency Management service to the people of the entire county, this the 16th day of March, 2000.




**J. C. Maddox
Gordon County Commission Chairman**



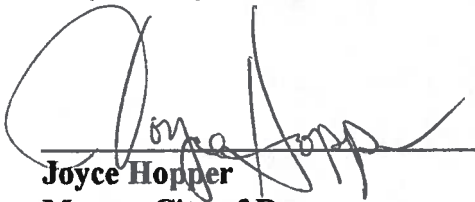
**Jimmy Palmer
Mayor, City of Calhoun**



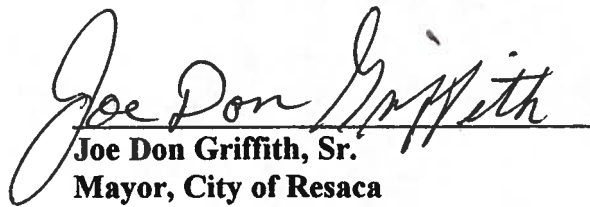
**Steve Brannon
Mayor, City of Fairmount**



**Sally Johnston
Mayor, City of Plainville**



**Joyce Hopper
Mayor, City of Ranger**



**Joe Don Griffith, Sr.
Mayor, City of Resaca**



**SERVICE DELIVERY STRATEGY
SUMMARY OF SERVICE DELIVERY ARRANGEMENTS**

Instructions:

Make copies of this form and complete one for each service listed on page 1, Section III. Use exactly the same service names listed on page 1. Answer each question below, attaching additional pages as necessary. If the contact person for this service (listed at the bottom of the page) changes, this should be reported to the Department of Community Affairs.

County: Gordon County Service: Fire Protection

1. Check the box that best describes the agreed upon delivery arrangement for this service:

- Service will be provided countywide (i.e., including all cities and unincorporated areas) by a single service provider. (If this box is checked, identify the government, authority or organization providing the service.)
- Service will be provided only in the unincorporated portion of the county by a single service provider. (If this box is checked, identify the government, authority or organization providing the service.)
- One or more cities will provide this service only within their incorporated boundaries, and the service will not be provided in unincorporated areas. (If this box is checked, identify the government(s), authority or organization providing the service.)
- One or more cities will provide this service only within their incorporated boundaries, and the county will provide the service in unincorporated areas. (If this box is checked, identify the government(s), authority or organization providing the service.)
- Other. (If this box is checked, attach a legible map delineating the service area of each service provider, and identify the government, authority, or other organization that will provide service within each service area.)

Map attached

2. In developing the strategy, were overlapping service areas, unnecessary competition and/or duplication of this service identified?

- yes no

If these conditions will continue under the strategy, attach an explanation for continuing the arrangement (i.e., overlapping but higher levels of service (See O.C.G.A. 36-70-24(1)), overriding benefits of the duplication, or reasons that overlapping service areas or competition cannot be eliminated).

If these conditions will be eliminated under the strategy, attach an implementation schedule listing each step or action that will be taken to eliminate them, the responsible party and the agreed upon deadline for completing it.

3. List each government or authority that will help to pay for this service and indicate how the service will be funded (e.g., enterprise funds, user fees, general funds, special service district revenues, hotel/motel taxes, franchise taxes, impact fees, bonded indebtedness, etc.)

Local Government or Authority: Funding Method:

Gordon County	Insurance Premium Tax, Local Option Sales Tax
City of Calhoun	Insurance Premium Tax, General Fund

4. How will the strategy change the previous arrangements for providing and/or funding this service within the county?

N/A

5. List any formal service delivery agreements or intergovernmental contracts that will be used to implement the strategy for this service:

Agreement Name:	Contracting Parties:	Effective and Ending Dates:
Fire Protection Service Delivery Agreement	Gordon County, Cities of Calhoun, Fairmount, Plainville, Ranger, Resaca	1999 - Current

6. What other mechanisms (if any) will be used to implement the strategy for this service (e.g., ordinances, resolutions, local acts of the General Assembly, rate or fee changes, etc.), and when will they take effect?

Same as No. 5 above

7. Person completing form: Alan D. Theriault

Phone number: (706) 629-3795 Date completed: 17 Sept 99 / 16 March 2000

8. Is this the person who should be contacted by state agencies when evaluating whether proposed local government projects are consistent with the service delivery strategy? yes no

If not, provide designated contact person(s) and phone number(s) below:

**Comprehensive Plan Pertaining
To Fire Protection Services Delivery Strategy
For the cities of
Calhoun, Fairmount, Plainville, Ranger, Resaca and unincorporated Gordon County**

Prior to Fiscal Year 2000, The Gordon County Board of Commissioners funded Fire Protection Services by full-time and volunteer Firefighters for unincorporated Gordon County and the cities of Fairmount, Plainville, Ranger, and Resaca through Insurance Premium taxes and General tax revenues. To insure tax equity in future funding for Fire Protection, The Board of Commissioners established a Special Revenue Fund for Fire Protection, consisting of Insurance Premium Taxes and a portion of Local Option Sales Tax Revenues.

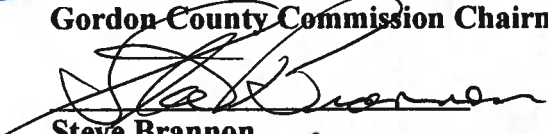
Fairmount and Plainville employ a Station Chief and provide station facilities. Ranger has provided the land upon which the County erected a station facility, and Resaca makes an annual budget allocation in support of the volunteer station located in that municipality. All other firefighting personnel are compensated by the County and all are under the direction of the County Fire Chief.

The City of Calhoun funds its full-time Fire Department through Insurance Premium taxes and General tax revenues imposed on the residents of the City of Calhoun. The City of Calhoun enjoys a lower ISO rating than the other cities in Gordon County or unincorporated Gordon County, and provides a higher level of service.

We, the undersigned agree that the Fire Services Delivery Strategy described above is proving to be an effective and efficient manner of delivering fire protection services to all the residents of Gordon County without jeopardizing any one jurisdictional ISO rating. The City of Calhoun's full-time Fire Department is solely for the purpose of enhancing fire service within the corporate limits and central business district of Calhoun and provides a higher level of service than the base level of service provided elsewhere in the county. As the Gordon County Fire Department carries the major responsibility for all other jurisdictions, we see no apparent duplication of services nor issues for consolidation, this the 16th day of March, 2000.



J. C. Maddox
Gordon County Commission Chairman



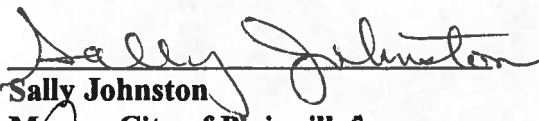
Steve Brannon
Mayor, City of Fairmount



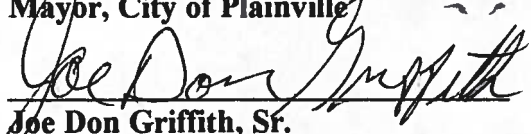
Joyce Hopper
Mayor, City of Ranger



Jimmy Palmer
Mayor, City of Calhoun



Sally Johnston
Mayor, City of Plainville



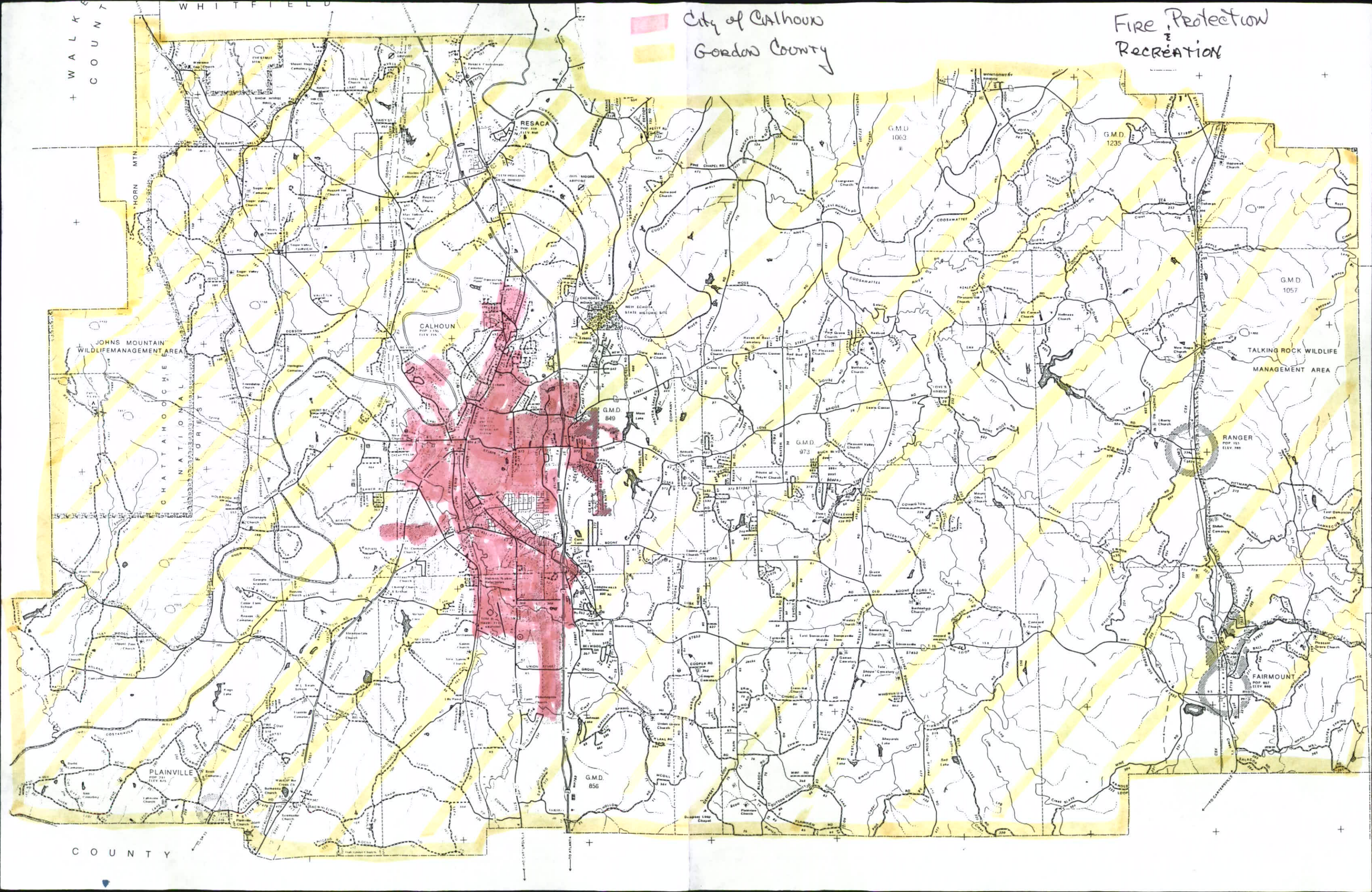
Joe Don Griffith, Sr.
Mayor, City of Resaca

WALKER COUNTY

WHITFIELD COUNTY

City of Calhoun
Gordon County

Fire Protection
Recreation



COUNTY

JOHNS MOUNTAIN
WILDLIFEMANAGEMENT AREA

CHATTAHOOCHEE
NATIONAL FOREST

CALHOUN
POP. 7100
ELEV. 716'

RESACA
POP. 1000
ELEV. 800'

G.M.D.
849

G.M.D.
973

G.M.D.
1063

G.M.D.
1235

G.M.D.
1057

TALKING ROCK WILDLIFE
MANAGEMENT AREA

RANGER
POP. 155
ELEV. 780'

FAIRMOUNT
POP. 857
ELEV. 888'

G.M.D.
856



**SERVICE DELIVERY STRATEGY
SUMMARY OF SERVICE DELIVERY ARRANGEMENTS**

Instructions:

Make copies of this form and complete one for each service listed on page 1, Section III. Use exactly the same service names listed on page 1. Answer each question below, attaching additional pages as necessary. If the contact person for this service (listed at the bottom of the page) changes, this should be reported to the Department of Community Affairs.

County: Gordon County Service: Road and Bridges

1. Check the box that best describes the agreed upon delivery arrangement for this service:

- Service will be provided countywide (i.e., including all cities and unincorporated areas) by a single service provider. (If this box is checked, identify the government, authority or organization providing the service.)
Gordon County
- Service will be provided only in the unincorporated portion of the county by a single service provider. (If this box is checked, identify the government, authority or organization providing the service.)
- One or more cities will provide this service only within their incorporated boundaries, and the service will not be provided in unincorporated areas. (If this box is checked, identify the government(s), authority or organization providing the service.)
- One or more cities will provide this service only within their incorporated boundaries, and the county will provide the service in unincorporated areas. (If this box is checked, identify the government(s), authority or organization providing the service.)
- Other. (If this box is checked, attach a legible map delineating the service area of each service provider, and identify the government, authority, or other organization that will provide service within each service area.)

2. In developing the strategy, were overlapping service areas, unnecessary competition and/or duplication of this service identified?

- yes no

If these conditions will continue under the strategy, attach an explanation for continuing the arrangement (i.e., overlapping but higher levels of service (See O.C.G.A. 36-70-24(1)), overriding benefits of the duplication, or reasons that overlapping service areas or competition cannot be eliminated).

If these conditions will be eliminated under the strategy, attach an implementation schedule listing each step or action that will be taken to eliminate them, the responsible party and the agreed upon deadline for completing it.

3. List each government or authority that will help to pay for this service and indicate how the service will be funded (e.g., enterprise funds, user fees, general funds, special service district revenues, hotel/motel taxes, franchise taxes, impact fees, bonded indebtedness, etc.)

Local Government or Authority: Funding Method:

<u>Gordon County</u>	<u>General Funds, Special Service District Revenues</u>

4. How will the strategy change the previous arrangements for providing and/or funding this service within the county?

Gordon County uses purchasing power, labor, equipment to pave streets, roads, bridges throughout county

*Amended
12/11/02*

5. List any formal service delivery agreements or intergovernmental contracts that will be used to implement the strategy for this service:

Agreement Name:	Contracting Parties:	Effective and Ending Dates:
<u>Road and Bridges Service Delivery Agreement</u>	<u>Gordon County, Cities of Calhoun, Fairmount, Plainville, Ranger, Resaca</u>	<u>1999 - Current</u>

6. What other mechanisms (if any) will be used to implement the strategy for this service (e.g., ordinances, resolutions, local acts of the General Assembly, rate or fee changes, etc.), and when will they take effect?

Same as No. 5 above

7. Person completing form: Alan D. Theriault

Phone number: (706) 629-3795 Date completed: 17 Sept 99 / 16 March 2000

8. Is this the person who should be contacted by state agencies when evaluating whether proposed local government projects are consistent with the service delivery strategy? yes no

If not, provide designated contact person(s) and phone number(s) below:

**Comprehensive Plan Pertaining to
Road and Bridges Service Delivery Strategies
For the cities of
Calhoun, Fairmount, Plainville, Ranger, Resaca and unincorporated Gordon County**

Each municipality and Gordon County fund road and bridge maintenance and improvements through general fund tax revenues. Gordon County also imposes a County-Wide 2 mil property tax assessment dedicated to road, street, and bridge improvements in incorporated and unincorporated areas of Gordon County.

Gordon County offers this service through the County Road Department, maintaining approximately 600 miles of roadways including corresponding bridges and rights-of-way outside the corporate city limits of Calhoun, Fairmount, Plainville, Ranger, and Resaca.

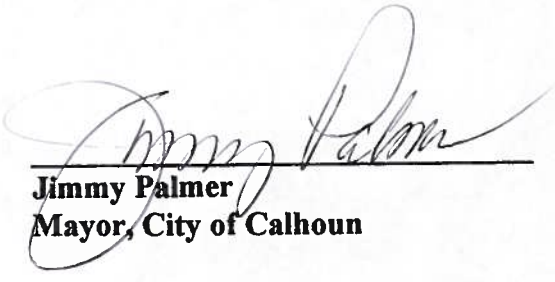
The City of Calhoun offers less comprehensive service through its Street Department for its city streets and bridges inside the corporate city limits. The cities of Calhoun, Fairmount, Plainville, Ranger and Resaca will utilize Gordon County expertise, equipment, and manpower for resurfacing and paving needs for Georgia D.O.T. sponsored LARP and PR projects, or other streets in each municipality as may be budgeted for by each municipality. Gordon County will purchase necessary materials used for those projects and charge back to the respective municipality the county's cost of materials, as determined by the annual bid process and contract award. Paving projects will be scheduled through coordination of city and county staff, with every effort made to complete those projects during the current paving season.

Additionally, Gordon County will provide paving services for the City of Calhoun in an amount equal to the percentage derived from comparing the total mileage of city streets to the total mileage of County Roads, and applying that resulting percentage to the total annual General Fund operating budget of the county Road Department.

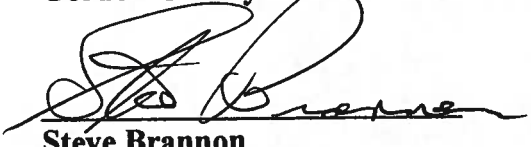
We, the undersigned agree that the Roads and Bridges Service Delivery Strategy in place is an effective and efficient method of service delivery that provides for tax equity for each entity without the need for consolidation, this the 16th day of March, 2000.



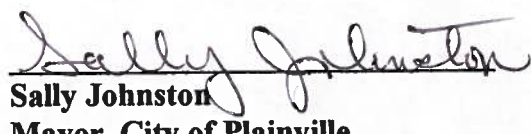
J. C. Maddox
Gordon County Commission Chairman



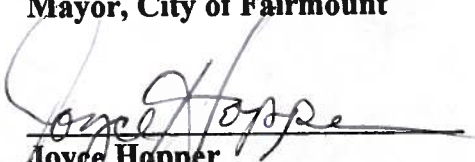
Jimmy Palmer
Mayor, City of Calhoun



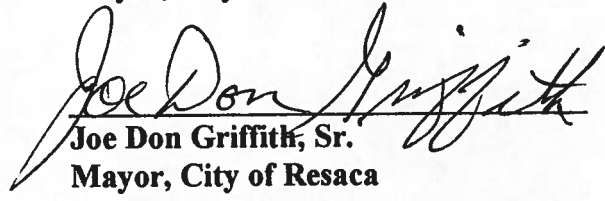
Steve Brannon
Mayor, City of Fairmount



Sally Johnston
Mayor, City of Plainville



Joyce Hopper
Mayor, City of Ranger



Joe Don Griffith, Sr.
Mayor, City of Resaca



SERVICE DELIVERY STRATEGY

SUMMARY OF SERVICE DELIVERY ARRANGEMENTS

Instructions:

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County: Gordon County Service: General Administration/Finance

1. Check the box that best describes the agreed upon delivery arrangement for this service:

- Service will be provided countywide (i.e., including all cities and unincorporated areas) by a single service provider. (If this box is checked, identify the government, authority or organization providing the service.)
- Service will be provided only in the unincorporated portion of the county by a single service provider. (If this box is checked, identify the government, authority or organization providing the service.)
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- Other. (If this box is checked, attach a legible map delineating the service area of each service provider, and identify the government, authority, or other organization that will provide service within each service area.)

Map attached

2. In developing the strategy, were overlapping service areas, unnecessary competition and/or duplication of this service identified?

yes no

If these conditions will continue under the strategy, attach an explanation for continuing the arrangement (i.e., overlapping but higher levels of service (See O.C.G.A. 36-70-24(1)), overriding benefits of the duplication, or reasons that overlapping service areas or competition cannot be eliminated).

If these conditions will be eliminated under the strategy, attach an implementation schedule listing each step or action that will be taken to eliminate them, the responsible party and the agreed upon deadline for completing it.

3. List each government or authority that will help to pay for this service and indicate how the service will be funded (e.g., enterprise funds, user fees, general funds, special service district revenues, hotel/motel taxes, franchise taxes, impact fees, bonded indebtedness, etc.)

Local Government or Authority: Funding Method:

Local Government or Authority	Funding Method
Gordon County	General Funds
Calhoun	" "
Plainville	" "
Fairmount	" "
Ranger	" "
Resaca	" "

4. How will the strategy change the previous arrangements for providing and/or funding this service within the county?

N/A

5. List any formal service delivery agreements or intergovernmental contracts that will be used to implement the strategy for this service:

Agreement Name:	Contracting Parties:	Effective and Ending Dates:
General Administration and Finance Service	Gordon County, Cities of Calhoun, Fairmount, Plainville, Ranger, Resaca	1999 - Current
Delivery Agreement		

6. What other mechanisms (if any) will be used to implement the strategy for this service (e.g., ordinances, resolutions, local acts of the General Assembly, rate or fee changes, etc.), and when will they take effect?

State of Georgia Constitution, Article 2
City Charters of Calhoun, Fairmount, Plainville, Ranger, Resaca

7. Person completing form: Alan D. Theriault

Phone number: (706) 629-3795 Date completed: 14 Sept 99 / 16 March 2000

8. Is this the person who should be contacted by state agencies when evaluating whether proposed local government projects are consistent with the service delivery strategy? yes no

If not, provide designated contact person(s) and phone number(s) below:

**Comprehensive Plan as it Relates to
Service Delivery Strategies for General Administration/Finance
For the cities of
Calhoun, Fairmount, Plainville, Ranger, Resaca and unincorporated Gordon County**


Through other agreements entered into and included in this report, the need for various City and County General Administrative and Finance Departments is clearly evidenced.

These areas are operated with no duplication of services and in those cases where two services are provided for the same activity, they are enhancement type services. Furthermore, each governmental entity by its respective charter or by State Law is required to have a General Administration and Finance Department. This department controls and monitors the receipt and expenditures and by this process insures that all activities are conducted in an efficient, ethical, and legal manner.

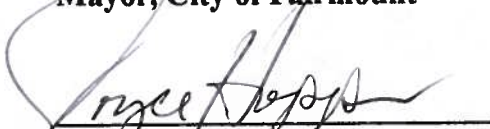
We, the undersigned agree that the Administrative/Finance procedures in place have proven to be effective, efficient procedures of operation for each entity and see no apparent duplication of services nor prospect for consolidation, this 16th day of March, 2000.



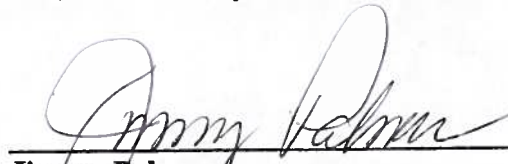
J. C. Maddox
Gordon County Commission Chairman




Steve Brannon
Mayor, City of Fairmount



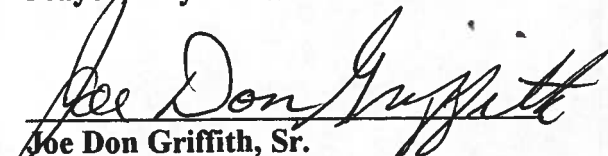
Joyce Hopper
Mayor, City of Ranger



Jimmy Palmer
Mayor, City of Calhoun



Sally Johnston
Mayor, City of Plainville

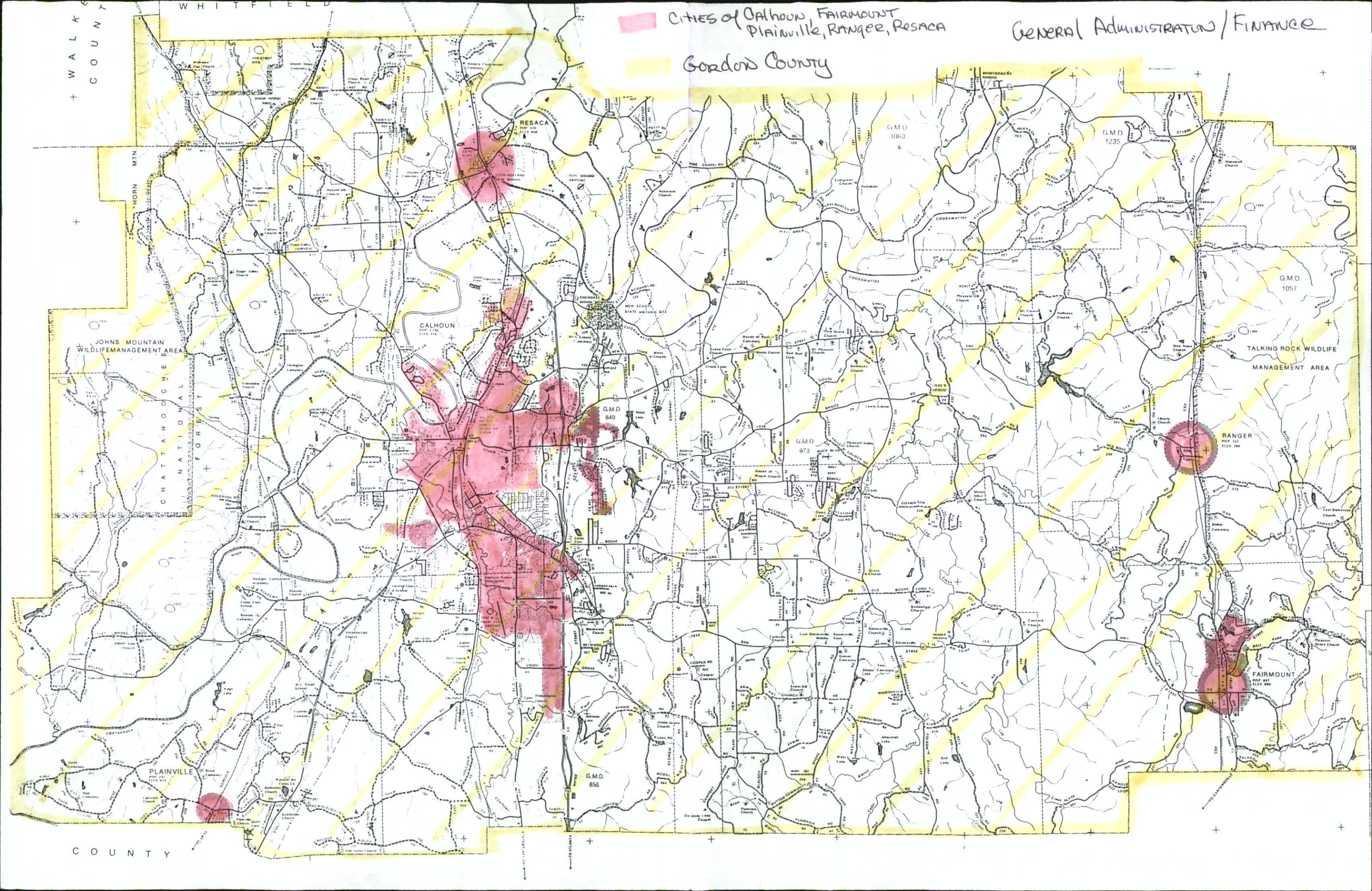


Joe Don Griffith, Sr.
Mayor, City of Resaca

CITIES of Calhoun, Fairmount, Plainville, Ranger, Resaca

General Administrator / Finance

Gordon County





**SERVICE DELIVERY STRATEGY
SUMMARY OF SERVICE DELIVERY ARRANGEMENTS**

Instructions:

Make copies of this form and complete one for each service listed on page 1, Section III. Use exactly the same service names listed on page 1. Answer each question below, attaching additional pages as necessary. If the contact person for this service (listed at the bottom of the page) changes, this should be reported to the Department of Community Affairs.

County: Gordon County Service: Solid Waste Disposal

1. Check the box that best describes the agreed upon delivery arrangement for this service:

Service will be provided countywide (i.e., including all cities and unincorporated areas) by a single service provider. (If this box is checked, identify the government, authority or organization providing the service.)

Gordon County
Service will be provided only in the unincorporated portion of the county by a single service provider. (If this box is checked, identify the government, authority or organization providing the service.)

One or more cities will provide this service only within their incorporated boundaries, and the service will not be provided in unincorporated areas. (If this box is checked, identify the government(s), authority or organization providing the service.)

One or more cities will provide this service only within their incorporated boundaries, and the county will provide the service in unincorporated areas. (If this box is checked, identify the government(s), authority or organization providing the service.)

Other. (If this box is checked, attach a legible map delineating the service area of each service provider, and identify the government, authority, or other organization that will provide service within each service area.)

2. In developing the strategy, were overlapping service areas, unnecessary competition and/or duplication of this service identified?
 yes no

If these conditions will continue under the strategy, attach an explanation for continuing the arrangement (i.e., overlapping but higher levels of service (See O.C.G.A. 36-70-24(1)), overriding benefits of the duplication, or reasons that overlapping service areas or competition cannot be eliminated).

If these conditions will be eliminated under the strategy, attach an implementation schedule listing each step or action that will be taken to eliminate them, the responsible party and the agreed upon deadline for completing it.

3. List each government or authority that will help to pay for this service and indicate how the service will be funded (e.g., enterprise funds, user fees, general funds, special service district revenues, hotel/motel taxes, franchise taxes, impact fees, bonded indebtedness, etc.)

Local Government or Authority:	Funding Method:
Gordon County	Enterprise Fund

4. How will the strategy change the previous arrangements for providing and/or funding this service within the county?

N/A:

5. List any formal service delivery agreements or intergovernmental contracts that will be used to implement the strategy for this service:

Agreement Name:	Contracting Parties:	Effective and Ending Dates:
Solid Waste Disposal Service Agreement	Gordon County, Cities of Calhoun, Fairmount, Plainville, Ranger, Resaca	1999 - Current
Multi-Jurisdictional Solid Waste Management Plan		1991 - Current

6. What other mechanisms (if any) will be used to implement the strategy for this service (e.g., ordinances, resolutions, local acts of the General Assembly, rate or fee changes, etc.), and when will they take effect?

Same as No. 5 above

7. Person completing form: Alan D. Theriault

Phone number: (706) 629-3795 Date completed: 14 Sept 99 / 16 March 2000

8. Is this the person who should be contacted by state agencies when evaluating whether proposed local government projects are consistent with the service delivery strategy? yes no

If not, provide designated contact person(s) and phone number(s) below:



Instructions:

Make copies of this form and complete one for each service listed on page 1, Section III. Use exactly the same service names listed on page 1. Answer each question below, attaching additional pages as necessary. If the contact person for this service (listed at the bottom of the page) changes, this should be reported to the Department of Community Affairs.

County: Gordon County Service: Solid Waste Collection

1. Check the box that best describes the agreed upon delivery arrangement for this service:

- Service will be provided countywide (i.e., including all cities and unincorporated areas) by a single service provider. (If this box is checked, identify the government, authority or organization providing the service.)
- Service will be provided only in the unincorporated portion of the county by a single service provider. (If this box is checked, identify the government, authority or organization providing the service.)
- One or more cities will provide this service only within their incorporated boundaries, and the service will not be provided in unincorporated areas. (If this box is checked, identify the government(s), authority or organization providing the service.)
- One or more cities will provide this service only within their incorporated boundaries, and the county will provide the service in unincorporated areas. (If this box is checked, identify the government(s), authority or organization providing the service.)
Calhoun, Plainville, Resaca, Gordon County
- Other. (If this box is checked, attach a legible map delineating the service area of each service provider, and identify the government, authority, or other organization that will provide service within each service area.)

2. In developing the strategy, were overlapping service areas, unnecessary competition and/or duplication of this service identified?
 yes no

If these conditions will continue under the strategy, attach an explanation for continuing the arrangement (i.e., overlapping but higher levels of service (See O.C.G.A. 36-70-24(1)), overriding benefits of the duplication, or reasons that overlapping service areas or competition cannot be eliminated).

If these conditions will be eliminated under the strategy, attach an implementation schedule listing each step or action that will be taken to eliminate them, the responsible party and the agreed upon deadline for completing it.

3. List each government or authority that will help to pay for this service and indicate how the service will be funded (e.g., enterprise funds, user fees, general funds, special service district revenues, hotel/motel taxes, franchise taxes, impact fees, bonded indebtedness, etc.)

Local Government or Authority:	Funding Method:
Calhoun	General Fund, User Fees
Plainville	General Funds
Resaca	General Funds
Gordon County	Enterprise Funds

4. How will the strategy change the previous arrangements for providing and/or funding this service within the county?

N/A

5. List any formal service delivery agreements or intergovernmental contracts that will be used to implement the strategy for this service:

Agreement Name:	Contracting Parties:	Effective and Ending Dates:

6. What other mechanisms (if any) will be used to implement the strategy for this service (e.g., ordinances, resolutions, local acts of the General Assembly, rate or fee changes, etc.), and when will they take effect?

Same as No. 5 above

7. Person completing form: Alan D. Theriault
Phone number: (706) 629-3795 Date completed: 14 Sept 99 / 16 March 2000

8. Is this the person who should be contacted by state agencies when evaluating whether proposed local government projects are consistent with the service delivery strategy? yes no
If not, provide designated contact person(s) and phone number(s) below:

**Comprehensive Plan Pertaining to
Service Delivery Strategy for Solid Waste Disposal
For the cities of
Calhoun, Fairmount, Plainville, Ranger, Resaca, and unincorporated Gordon County**


The cities of Calhoun, Plainville, and Resaca provide solid waste collection and disposal to its residents through contracts with private waste hauling firms. The city of Calhoun also provides commercial waste pickup and a recycling location. The remaining municipal jurisdictions and the residents of unincorporated Gordon County may individually contract for solid waste collection and disposal, or utilize any of the 5 manned collection sites operated by Gordon County and strategically located throughout the unincorporated County. All citizens are allowed to utilize those sites without regard to jurisdictional boundaries on a "pay as you throw" basis, with free recycling.

The County owned and operated RedBone Ridges Municipal Solid Waste Landfill is operated as an enterprise fund, with all users of the facility being charged a tipping fee. All revenues collected by the facility are retained in the enterprise fund for future expansion, capital acquisitions, operating costs, and closure / post-closure costs. No tax revenues are utilized in any way for any aspect of this operation.


We, the undersigned agree that the Service Delivery Strategy currently in place for the collection and disposal for solid waste has proven to be effective and efficient, and see no apparent duplication of services nor prospect for consolidation, this 16th day of March, 2000.



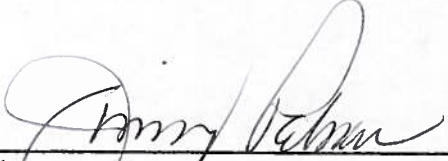
J. C. Maddox
Gordon County Commission Chairman



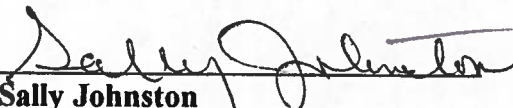
Steve Brannon
Mayor, City of Fairmount



Joyce Hopper
Mayor, City of Ranger



Jimmy Palmer
Mayor, City of Calhoun



Sally Johnston
Mayor, City of Plainville



Joe Don Griffith, Sr.
Mayor, City of Resaca



SUMMARY OF SERVICE DELIVERY ARRANGEMENTS

Instructions:

Make copies of this form and complete one for each service listed on page 1, Section III. Use exactly the same service names listed on page 1. Answer each question below, attaching additional pages as necessary. If the contact person for this service (listed at the bottom of the page) changes, this should be reported to the Department of Community Affairs.

County: Gordon County Service: Emergency Medical Services/Ambulance

1. Check the box that best describes the agreed upon delivery arrangement for this service:

Service will be provided countywide (i.e., including all cities and unincorporated areas) by a single service provider. (If this box is checked, identify the government, authority or organization providing the service.)

Gordon County
Service will be provided only in the unincorporated portion of the county by a single service provider. (If this box is checked, identify the government, authority or organization providing the service.)

One or more cities will provide this service only within their incorporated boundaries, and the service will not be provided in unincorporated areas. (If this box is checked, identify the government(s), authority or organization providing the service.)

One or more cities will provide this service only within their incorporated boundaries, and the county will provide the service in unincorporated areas. (If this box is checked, identify the government(s), authority or organization providing the service.)

Other. (If this box is checked, attach a legible map delineating the service area of each service provider, and identify the government, authority, or other organization that will provide service within each service area.)

2. In developing the strategy, were overlapping service areas, unnecessary competition and/or duplication of this service identified?

yes no

If these conditions will continue under the strategy, attach an explanation for continuing the arrangement (i.e., overlapping but higher levels of service (See O.C.G.A. 36-70-24(1)), overriding benefits of the duplication, or reasons that overlapping service areas or competition cannot be eliminated).

If these conditions will be eliminated under the strategy, attach an implementation schedule listing each step or action that will be taken to eliminate them, the responsible party and the agreed upon deadline for completing it.

3. List each government or authority that will help to pay for this service and indicate how the service will be funded (e.g., enterprise funds, user fees, general funds, special service district revenues, hotel/motel taxes, franchise taxes, impact fees, bonded indebtedness, etc.)

Local Government or Authority: Gordon County Funding Method: General Funds

<u>Gordon County</u>	<u>General Funds</u>

4. How will the strategy change the previous arrangements for providing and/or funding this service within the county?

N/A

5. List any formal service delivery agreements or intergovernmental contracts that will be used to implement the strategy for this service:

Agreement Name:	Contracting Parties:	Effective and Ending Dates:
<u>Emergency Medical Services</u>	<u>Gordon County, Cities of Calhoun,</u>	<u>1999 - Current</u>
<u>Ambulance Service</u>	<u>Fairmount, Plainville, Ranger,</u>	
<u>Delivery Agreement</u>	<u>Resaca</u>	

6. What other mechanisms (if any) will be used to implement the strategy for this service (e.g., ordinances, resolutions, local acts of the General Assembly, rate or fee changes, etc.), and when will they take effect?

Same as No. 5 above

7. Person completing form: Alan D. Theriault

Phone number: (706) 629-3795 Date completed: 14 Sept 99 / 16 March 2000

8. Is this the person who should be contacted by state agencies when evaluating whether proposed local government projects are consistent with the service delivery strategy? yes no

If not, provide designated contact person(s) and phone number(s) below:

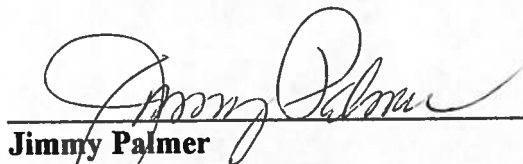
**Comprehensive Plan Pertaining to
Service Delivery Strategy for
Emergency Medical Services/Ambulance
For the cities of
Calhoun, Fairmount, Plainville, Ranger, Resaca, and unincorporated Gordon County**

The Gordon County Board of Commissioners provides for Emergency Medical Services for all the citizens of Gordon County through an Ambulance contract with a private provider. This contract provides for an operational subsidy funded through the general tax revenues of Gordon County

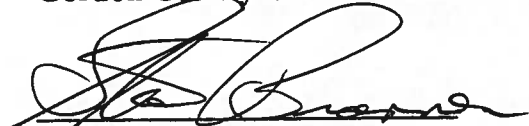
By this inter-local agreement, we, the undersigned agree that this is the most effective, efficient manner in which to deliver Emergency Medical/Ambulance Service to the people of the entire county, this the 16th day of March, 2000.



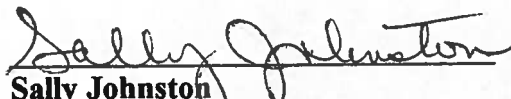
**J. C. Maddox
Gordon County Commission Chairman**



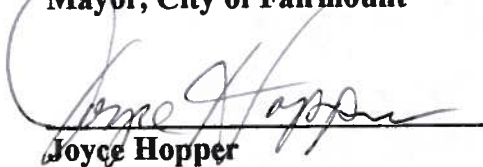
**Jimmy Palmer
Mayor, City of Calhoun**



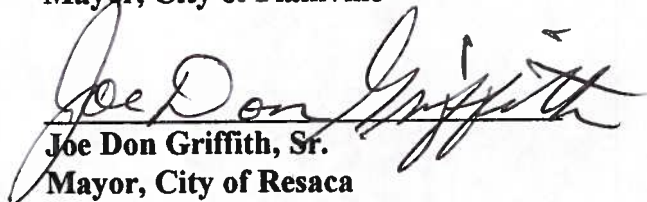
**Steve Brannon
Mayor, City of Fairmount**



**Sally Johnston
Mayor, City of Plainville**



**Joyce Hopper
Mayor, City of Ranger**



**Joe Don Griffith, Sr.
Mayor, City of Resaca**



SERVICE DELIVERY STRATEGY
SUMMARY OF SERVICE DELIVERY ARRANGEMENTS

Instructions:

Make copies of this form and complete one for each service listed on page 1, Section III. Use exactly the same service names listed on page 1. Answer each question below, attaching additional pages as necessary. If the contact person for this service (listed at the bottom of the page) changes, this should be reported to the Department of Community Affairs.

County: Gordon County Service: Rural Public Transportation

1. Check the box that best describes the agreed upon delivery arrangement for this service:

- Service will be provided countywide (i.e., including all cities and unincorporated areas) by a single service provider. (If this box is checked, identify the government, authority or organization providing the service.)
Gordon County
- Service will be provided only in the unincorporated portion of the county by a single service provider. (If this box is checked, identify the government, authority or organization providing the service.)
- One or more cities will provide this service only within their incorporated boundaries, and the service will not be provided in unincorporated areas. (If this box is checked, identify the government(s), authority or organization providing the service.)
- One or more cities will provide this service only within their incorporated boundaries, and the county will provide the service in unincorporated areas. (If this box is checked, identify the government(s), authority or organization providing the service.)
- Other. (If this box is checked, attach a legible map delineating the service area of each service provider, and identify the government, authority, or other organization that will provide service within each service area.)

2. In developing the strategy, were overlapping service areas, unnecessary competition and/or duplication of this service identified?
 yes no

If these conditions will continue under the strategy, attach an explanation for continuing the arrangement (i.e., overlapping but higher levels of service (See O.C.G.A. 36-70-24(1)), overriding benefits of the duplication, or reasons that overlapping service areas or competition cannot be eliminated).

If these conditions will be eliminated under the strategy, attach an implementation schedule listing each step or action that will be taken to eliminate them, the responsible party and the agreed upon deadline for completing it.

3. List each government or authority that will help to pay for this service and indicate how the service will be funded (e.g., enterprise funds, user fees, general funds, special service district revenues, hotel/motel taxes, franchise taxes, impact fees, bonded indebtedness, etc.)

Local Government or Authority: Funding Method:

Gordon County	General Funds, GA D. O. T. Grant

4. How will the strategy change the previous arrangements for providing and/or funding this service within the county?

N/A

5. List any formal service delivery agreements or intergovernmental contracts that will be used to implement the strategy for this service:

Agreement Name:	Contracting Parties:	Effective and Ending Dates:
Rural Transportation Service Delivery Agreement	Gordon County, Cities of Calhoun, Fairmount, Plainville, Ranger, Resaca	1999 - Current

6. What other mechanisms (if any) will be used to implement the strategy for this service (e.g., ordinances, resolutions, local acts of the General Assembly, rate or fee changes, etc.), and when will they take effect?

Same as No. 5 above

7. Person completing form: Alan D. Theriault

Phone number: (706) 629-3795 Date completed: 14 Sept 99 / 16 March 2000

8. Is this the person who should be contacted by state agencies when evaluating whether proposed local government projects are consistent with the service delivery strategy? yes no

If not, provide designated contact person(s) and phone number(s) below:

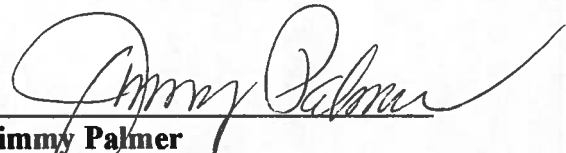
**Comprehensive Plan Pertaining to
Service Delivery Strategy for
Rural Public Transportation
For the cities of
Calhoun, Fairmount, Plainville, Ranger, Resaca, and unincorporated Gordon County**

The Gordon County Board of Commissioners provides for Rural Public Transportation for all the citizens of Gordon County through a contract with a private provider, and through a Federal/State Grant. This contract provides for an operational subsidy funded through the general tax revenues of Gordon County.

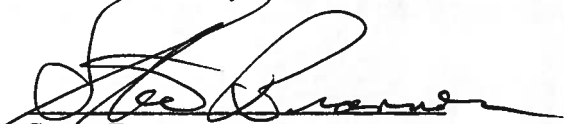
By this inter-local agreement, we, the undersigned agree that this is the most effective, efficient manner in which to deliver Rural Public Transportation Service to the people of the entire county, this the 16th day of March, 2000.



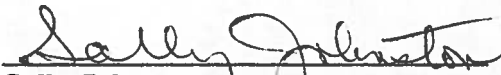
**J. C. Maddox
Gordon County Commission Chairman**



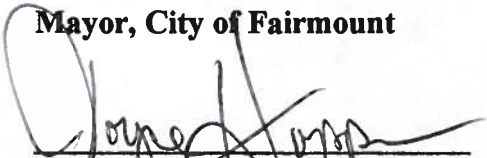
**Jimmy Palmer
Mayor, City of Calhoun**



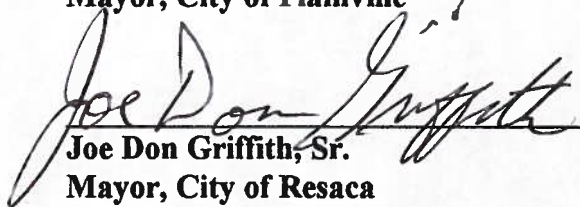
**Steve Brannon
Mayor, City of Fairmount**



**Sally Johnston
Mayor, City of Plainville**



**Joyce Hopper
Mayor, City of Ranger**



**Joe Don Griffith, Sr.
Mayor, City of Resaca**



SERVICE DELIVERY STRATEGY

SUMMARY OF SERVICE DELIVERY ARRANGEMENTS

Instructions:

Make copies of this form and complete one for each service listed on page 1, Section III. Use exactly the same service names listed on page 1. Answer each question below, attaching additional pages as necessary. If the contact person for this service (listed at the bottom of the page) changes, this should be reported to the Department of Community Affairs.

County: Gordon County Service: E-911 Emergency Dispatch

1. Check the box that best describes the agreed upon delivery arrangement for this service:

- Service will be provided countywide (i.e., including all cities and unincorporated areas) by a single service provider. (If this box is checked, identify the government, authority or organization providing the service.)
Gordon County
- Service will be provided only in the unincorporated portion of the county by a single service provider. (If this box is checked, identify the government, authority or organization providing the service.)
- One or more cities will provide this service only within their incorporated boundaries, and the service will not be provided in unincorporated areas. (If this box is checked, identify the government(s), authority or organization providing the service.)
- One or more cities will provide this service only within their incorporated boundaries, and the county will provide the service in unincorporated areas. (If this box is checked, identify the government(s), authority or organization providing the service.)
- Other. (If this box is checked, attach a legible map delineating the service area of each service provider, and identify the government, authority, or other organization that will provide service within each service area.)

2. In developing the strategy, were overlapping service areas, unnecessary competition and/or duplication of this service identified?
 yes no

If these conditions will continue under the strategy, attach an explanation for continuing the arrangement (i.e., overlapping but higher levels of service (See O.C.G.A. 36-70-24(1)), overriding benefits of the duplication, or reasons that overlapping service areas or competition cannot be eliminated).

If these conditions will be eliminated under the strategy, attach an implementation schedule listing each step or action that will be taken to eliminate them, the responsible party and the agreed upon deadline for completing it.

3. List each government or authority that will help to pay for this service and indicate how the service will be funded (e.g., enterprise funds, user fees, general funds, special service district revenues, hotel/motel taxes, franchise taxes, impact fees, bonded indebtedness, etc.)

Local Government or Authority: Funding Method:

Gordon County	General Funds, E-911 phone line charge

4. How will the strategy change the previous arrangements for providing and/or funding this service within the county?

N/A

5. List any formal service delivery agreements or intergovernmental contracts that will be used to implement the strategy for this service:

Agreement Name:	Contracting Parties:	Effective and Ending Dates:
E-911 Emergency Dispatch Service Delivery Agreement	Gordon County, Cities of Calhoun, Fairmount, Plainville, Ranger, Resaca	1999 - Current

6. What other mechanisms (if any) will be used to implement the strategy for this service (e.g., ordinances, resolutions, local acts of the General Assembly, rate or fee changes, etc.), and when will they take effect?

Same as No. 5 above

7. Person completing form: Alan D. Theriault

Phone number: (706) 629-3795 Date completed: 14 Sept 99 / 16 March 2000

8. Is this the person who should be contacted by state agencies when evaluating whether proposed local government projects are consistent with the service delivery strategy? yes no

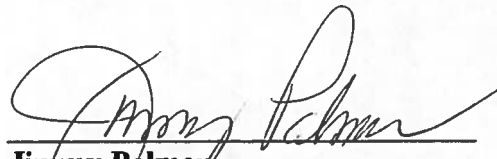
If not, provide designated contact person(s) and phone number(s) below:


**Comprehensive Plan Pertaining to
Service Delivery Strategy for
E – 911 Emergency Dispatch Service
For the cities of
Calhoun, Fairmount, Plainville, Ranger, Resaca, and unincorporated Gordon County**

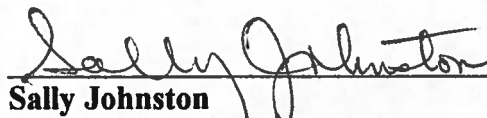
The Gordon County Board of Commissioners provides for E – 911 Service for all the citizens of Gordon County through an enhanced 911 facility. Funding for this service is provided by a per telephone line service charge levied throughout Gordon County, and is subsidized by general tax revenues.

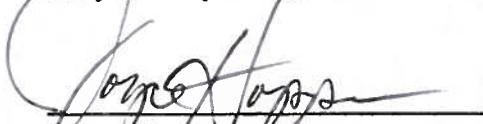
By this inter-local agreement, we, the undersigned agree that this is the most effective, efficient manner in which to deliver E – 911 Emergency Dispatch Service to the people of the entire county, this the 16th day of March, 2000.



J. C. Maddox
Gordon County Commission Chairman


Jimmy Palmer
Mayor, City of Calhoun


Steve Brannon
Mayor, City of Fairmount


Sally Johnston
Mayor, City of Plainville


Joyce Hopper
Mayor, City of Ranger


Joe Don Griffith, Sr.
Mayor, City of Resaca



**SERVICE DELIVERY STRATEGY
SUMMARY OF SERVICE DELIVERY ARRANGEMENTS**

Instructions:

Make copies of this form and complete one for each service listed on page 1, Section III. Use exactly the same service names listed on page 1. Answer each question below, attaching additional pages as necessary. If the contact person for this service (listed at the bottom of the page) changes, this should be reported to the Department of Community Affairs.

County: Gordon County Service: Senior Center Services

1. Check the box that best describes the agreed upon delivery arrangement for this service:

- Service will be provided countywide (i.e., including all cities and unincorporated areas) by a single service provider. (If this box is checked, identify the government, authority or organization providing the service.)
Gordon County
- Service will be provided only in the unincorporated portion of the county by a single service provider. (If this box is checked, identify the government, authority or organization providing the service.)
- One or more cities will provide this service only within their incorporated boundaries, and the service will not be provided in unincorporated areas. (If this box is checked, identify the government(s), authority or organization providing the service.)
- One or more cities will provide this service only within their incorporated boundaries, and the county will provide the service in unincorporated areas. (If this box is checked, identify the government(s), authority or organization providing the service.)
- Other. (If this box is checked, attach a legible map delineating the service area of each service provider, and identify the government, authority, or other organization that will provide service within each service area.)

2. In developing the strategy, were overlapping service areas, unnecessary competition and/or duplication of this service identified?
 yes no

If these conditions will continue under the strategy, attach an explanation for continuing the arrangement (i.e., overlapping but higher levels of service (See O.C.G.A. 36-70-24(1)), overriding benefits of the duplication, or reasons that overlapping service areas or competition cannot be eliminated).

If these conditions will be eliminated under the strategy, attach an implementation schedule listing each step or action that will be taken to eliminate them, the responsible party and the agreed upon deadline for completing it.

3. List each government or authority that will help to pay for this service and indicate how the service will be funded (e.g., enterprise funds, user fees, general funds, special service district revenues, hotel/motel taxes, franchise taxes, impact fees, bonded indebtedness, etc.)

Local Government or Authority: Funding Method:

Local Government or Authority	Funding Method
Gordon County	General Funds

4. How will the strategy change the previous arrangements for providing and/or funding this service within the county?

N/A

5. List any formal service delivery agreements or intergovernmental contracts that will be used to implement the strategy for this service:

Agreement Name:	Contracting Parties:	Effective and Ending Dates:
Senior Center Service Delivery Agreement	Gordon County, Cities of Calhoun, Fairmount, Plainville, Ranger, Resaca	1999 - Current

6. What other mechanisms (if any) will be used to implement the strategy for this service (e.g., ordinances, resolutions, local acts of the General Assembly, rate or fee changes, etc.), and when will they take effect?

Same as No. 5 above

7. Person completing form: Alan D. Theriault

Phone number: (706) 629-3795 Date completed: 14 Sept 99 / 16 March 2000

8. Is this the person who should be contacted by state agencies when evaluating whether proposed local government projects are consistent with the service delivery strategy? yes no

If not, provide designated contact person(s) and phone number(s) below:

**Comprehensive Plan Pertaining to
Service Delivery Strategy for
Senior Center Services
For the cities of
Calhoun, Fairmount, Plainville, Ranger, Resaca, and Gordon County**

The Gordon County Board of Commissioners provides for Senior Center Services for all the citizens of Gordon County through a County owned and operated Senior Center facility. Funding for this service is provided through general tax revenues. The County also provides operational funding assistance, through the Senior Center Budget, for a satellite Senior Center housed in the City of Fairmount

By this inter-local agreement, we, the undersigned agree that this is the most effective, efficient manner in which to deliver Senior Center Services to the people of the entire county, this the 16th day of March, 2000.



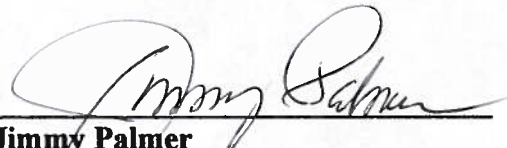
J. C. Maddox
Gordon County Commission Chairman



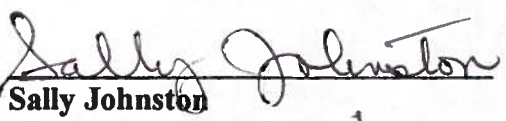
Steve Brannon
Mayor, City of Fairmount



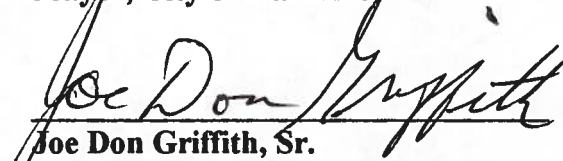
Joyce Hopper
Mayor, City of Ranger



Jimmy Palmer
Mayor, City of Calhoun



Sally Johnston
Mayor, City of Plainville



Joe Don Griffith, Sr.
Mayor, City of Resaca



SERVICE DELIVERY STRATEGY

SUMMARY OF SERVICE DELIVERY ARRANGEMENTS

Instructions:

Make copies of this form and complete one for each service listed on page 1, Section III. Use exactly the same service names listed on page 1. Answer each question below, attaching additional pages as necessary. If the contact person for this service (listed at the bottom of the page) changes, this should be reported to the Department of Community Affairs.

County: Gordon County Service: Airport Services

1. Check the box that best describes the agreed upon delivery arrangement for this service:

- Service will be provided countywide (i.e., including all cities and unincorporated areas) by a single service provider. (If this box is checked, identify the government, authority or organization providing the service.)
Airport Authority
- Service will be provided only in the unincorporated portion of the county by a single service provider. (If this box is checked, identify the government, authority or organization providing the service.)
- One or more cities will provide this service only within their incorporated boundaries, and the service will not be provided in unincorporated areas. (If this box is checked, identify the government(s), authority or organization providing the service.)
- One or more cities will provide this service only within their incorporated boundaries, and the county will provide the service in unincorporated areas. (If this box is checked, identify the government(s), authority or organization providing the service.)
- Other. (If this box is checked, attach a legible map delineating the service area of each service provider, and identify the government, authority, or other organization that will provide service within each service area.)

2. In developing the strategy, were overlapping service areas, unnecessary competition and/or duplication of this service identified?
 yes no

If these conditions will continue under the strategy, attach an explanation for continuing the arrangement (i.e., overlapping but higher levels of service (See O.C.G.A. 36-70-24(1)), overriding benefits of the duplication, or reasons that overlapping service areas or competition cannot be eliminated).

If these conditions will be eliminated under the strategy, attach an implementation schedule listing each step or action that will be taken to eliminate them, the responsible party and the agreed upon deadline for completing it.

3. List each government or authority that will help to pay for this service and indicate how the service will be funded (e.g., enterprise funds, user fees, general funds, special service district revenues, hotel/motel taxes, franchise taxes, impact fees, bonded indebtedness, etc.)

Local Government or Authority: Funding Method:

<u>Airport Authority</u>	<u>50% City of Calhoun; 50% Gordon County</u>

4. How will the strategy change the previous arrangements for providing and/or funding this service within the county?

N/A

5. List any formal service delivery agreements or intergovernmental contracts that will be used to implement the strategy for this service:

Agreement Name:	Contracting Parties:	Effective and Ending Dates:
<u>Airport Service Delivery Agreement</u>	<u>Gordon County, Cities of Calhoun, Fairmount, Plainville, Ranger, Resaca</u>	<u>1999 - Current</u>

6. What other mechanisms (if any) will be used to implement the strategy for this service (e.g., ordinances, resolutions, local acts of the General Assembly, rate or fee changes, etc.), and when will they take effect?

Same as No. 5 above

7. Person completing form: Alan D. Theriault

Phone number: (706) 629-3795 Date completed: 17 Sept 99 / 16 March 2000

8. Is this the person who should be contacted by state agencies when evaluating whether proposed local government projects are consistent with the service delivery strategy? yes no

If not, provide designated contact person(s) and phone number(s) below:

**Comprehensive Plan Pertaining to
Service Delivery Strategy for
Airport Services
For the cities of**

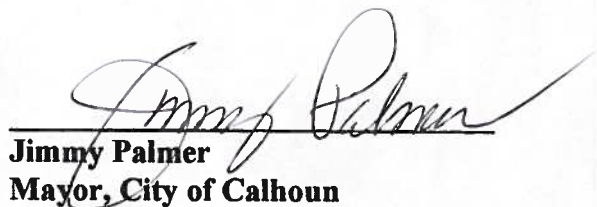
Calhoun, Fairmount, Plainville, Ranger, Resaca, and unincorporated Gordon County

Airport services are provided for all the citizens and businesses in Gordon County by the Calhoun – Gordon County Airport Authority. Annual allocations are made to the Airport Authority by the City of Calhoun and The Board of Commissioners on a 50% - 50% basis from the general tax revenues of both entities, following review and approval by both entities of the annual budget of The Gordon County Airport Authority.

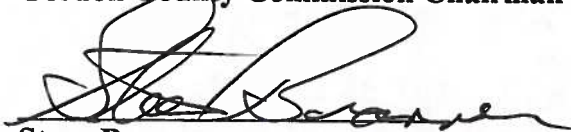
By this inter-local agreement, we, the undersigned agree that this is the most effective, efficient manner in which to deliver Airport Services to the people of the entire county, this the 16th day of March, 2000.



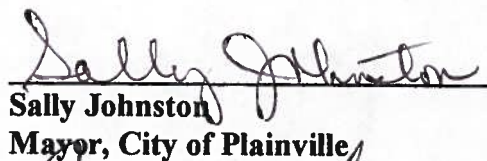
**J. C. Maddox
Gordon County Commission Chairman**



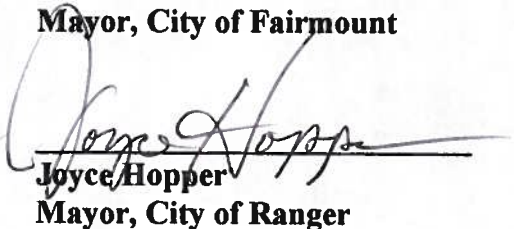
**Jimmy Palmer
Mayor, City of Calhoun**



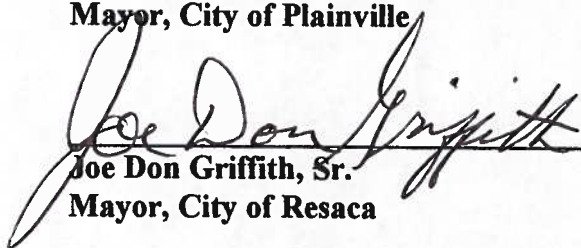
**Steve Brannon
Mayor, City of Fairmount**



**Sally Johnston
Mayor, City of Plainville**



**Joyce Hopper
Mayor, City of Ranger**



**Joe Don Griffith, Sr.
Mayor, City of Resaca**



SERVICE DELIVERY STRATEGY

SUMMARY OF SERVICE DELIVERY ARRANGEMENTS

Instructions:

Make copies of this form and complete one for each service listed on page 1, Section III. Use exactly the same service names listed on page 1. Answer each question below, attaching additional pages as necessary. If the contact person for this service (listed at the bottom of the page) changes, this should be reported to the Department of Community Affairs.

County: Gordon County Service: Animal Control

1. Check the box that best describes the agreed upon delivery arrangement for this service:

- Service will be provided countywide (i.e., including all cities and unincorporated areas) by a single service provider. (If this box is checked, identify the government, authority or organization providing the service.)
- Service will be provided only in the unincorporated portion of the county by a single service provider. (If this box is checked, identify the government, authority or organization providing the service.)
- One or more cities will provide this service only within their incorporated boundaries, and the service will not be provided in unincorporated areas. (If this box is checked, identify the government(s), authority or organization providing the service.)
- One or more cities will provide this service only within their incorporated boundaries, and the county will provide the service in unincorporated areas. (If this box is checked, identify the government(s), authority or organization providing the service.)
City of Calhoun, Gordon County
- Other. (If this box is checked, attach a legible map delineating the service area of each service provider, and identify the government, authority, or other organization that will provide service within each service area.)

2. In developing the strategy, were overlapping service areas, unnecessary competition and/or duplication of this service identified?
 yes no

If these conditions will continue under the strategy, attach an explanation for continuing the arrangement (i.e., overlapping but higher levels of service (See O.C.G.A. 36-70-24(1)), overriding benefits of the duplication, or reasons that overlapping service areas or competition cannot be eliminated).

If these conditions will be eliminated under the strategy, attach an implementation schedule listing each step or action that will be taken to eliminate them, the responsible party and the agreed upon deadline for completing it.

3. List each government or authority that will help to pay for this service and indicate how the service will be funded (e.g., enterprise funds, user fees, general funds, special service district revenues, hotel/motel taxes, franchise taxes, impact fees, bonded indebtedness, etc.)

Local Government or Authority: Funding Method:

Gordon County	General Fund, user fees
City of Calhoun	General Fund, user fees

4. How will the strategy change the previous arrangements for providing and/or funding this service within the county?

N/A

5. List any formal service delivery agreements or intergovernmental contracts that will be used to implement the strategy for this service:

Agreement Name:	Contracting Parties:	Effective and Ending Dates:
Animal Control Service Delivery Agreement	Gordon County, Cities of Calhoun, Fairmount, Plainville, Ranger Resaca	1999 - Current

6. What other mechanisms (if any) will be used to implement the strategy for this service (e.g., ordinances, resolutions, local acts of the General Assembly, rate or fee changes, etc.), and when will they take effect?

Same as No. 5 above

7. Person completing form: Alan D. Theriault

Phone number: (706) 629-3795 Date completed: 14 Sept 99 / 16 March 2000

8. Is this the person who should be contacted by state agencies when evaluating whether proposed local government projects are consistent with the service delivery strategy? yes no

If not, provide designated contact person(s) and phone number(s) below:

**Comprehensive Plan Pertaining to
Service Delivery Strategy for
Animal Control Services
For the cities of
Calhoun, Fairmount, Plainville, Ranger, Resaca, and Gordon County**

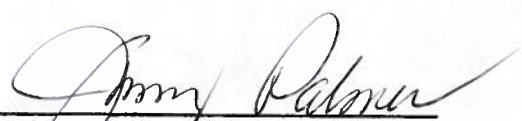
The Gordon County Board of Commissioners operates a licensed and permitted Animal Shelter under the rules and regulations established by the Georgia Department of Agriculture. The property upon which the Shelter is sited is owned by the Board of Commissioners. The animal shelter operation is funded out of general tax revenues, and is available for use by all residents of Gordon County without regard to jurisdictional residency. The shelter provides animal adoption services, discounted spay and neuter certificates in conjunction with local veterinarians, and provides euthanasia services for unwanted or unadoptable animals. The shelter provides animal control enforcement in unincorporated Gordon County, within those municipalities who have adopted the County Ordinance, and can provide shelter for livestock as well as household pets.

The City of Calhoun operates an animal control facility and provides animal control within its jurisdictional boundaries. This facility also provides animal adoption services, discounted spay and neuter certificates in conjunction with local veterinarians, and provides euthanasia services for unwanted or unadoptable animals.

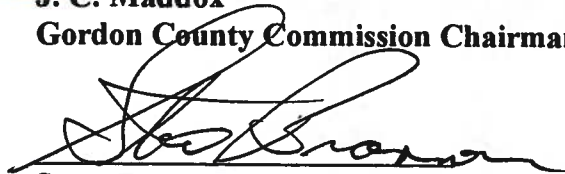
By this inter-local agreement, we, the undersigned agree that this is the most effective, efficient manner in which to deliver Animal Control Services to the people of the entire county at this time, this the 16th day of March, 2000.



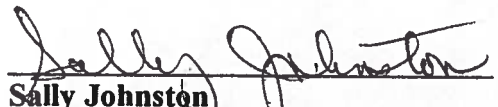
J. C. Maddox
Gordon County Commission Chairman



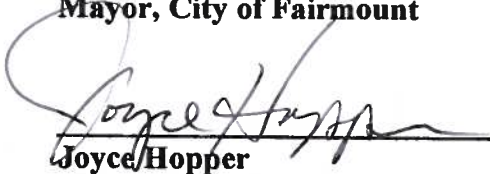
Jimmy Palmer
Mayor, City of Calhoun



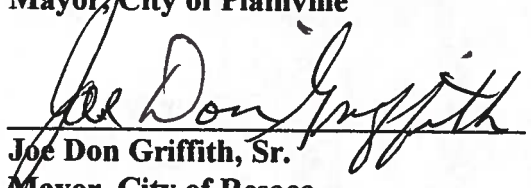
Steve Brannon
Mayor, City of Fairmount



Sally Johnston
Mayor, City of Plainville



Joyce Hopper
Mayor, City of Ranger



Joe Don Griffith, Sr.
Mayor, City of Resaca



SERVICE DELIVERY STRATEGY

SUMMARY OF SERVICE DELIVERY ARRANGEMENTS

Instructions:

Make copies of this form and complete one for each service listed on page 1, Section III. Use exactly the same service names listed on page 1. Answer each question below, attaching additional pages as necessary. If the contact person for this service (listed at the bottom of the page) changes, this should be reported to the Department of Community Affairs.

County: Gordon County Service: Water and Waste Water

1. Check the box that best describes the agreed upon delivery arrangement for this service:

- Service will be provided countywide (i.e., including all cities and unincorporated areas) by a single service provider. (If this box is checked, identify the government, authority or organization providing the service.)
- Service will be provided only in the unincorporated portion of the county by a single service provider. (If this box is checked, identify the government, authority or organization providing the service.)
- One or more cities will provide this service only within their incorporated boundaries, and the service will not be provided in unincorporated areas. (If this box is checked, identify the government(s), authority or organization providing the service.)
- One or more cities will provide this service only within their incorporated boundaries, and the county will provide the service in unincorporated areas. (If this box is checked, identify the government(s), authority or organization providing the service.)
- Other. (If this box is checked, attach a legible map delineating the service area of each service provider, and identify the government, authority, or other organization that will provide service within each service area.)

Map attached

2. In developing the strategy, were overlapping service areas, unnecessary competition and/or duplication of this service identified?

- yes no

If these conditions will continue under the strategy, attach an explanation for continuing the arrangement (i.e., overlapping but higher levels of service (See O.C.G.A. 36-70-24(1)), overriding benefits of the duplication, or reasons that overlapping service areas or competition cannot be eliminated).

If these conditions will be eliminated under the strategy, attach an implementation schedule listing each step or action that will be taken to eliminate them, the responsible party and the agreed upon deadline for completing it.

3. List each government or authority that will help to pay for this service and indicate how the service will be funded (e.g., enterprise funds, user fees, general funds, special service district revenues, hotel/motel taxes, franchise taxes, impact fees, bonded indebtedness, etc.)

Local Government or Authority:	Funding Method:
City of Calhoun	User fees, Bonded indebtedness, Grants, Loans
City of Fairmount	User fees, Bonded indebtedness, Grants, Loans

4. How will the strategy change the previous arrangements for providing and/or funding this service within the county?

N/A

Amended 12/11/02

5. List any formal service delivery agreements or intergovernmental contracts that will be used to implement the strategy for this service:

Agreement Name:	Contracting Parties:	Effective and Ending Dates:
Water and Waste Water Service Delivery Agreement	Gordon County, Cities of Calhoun, Fairmount, Plainville, Ranger Resaca	1999 - Current

6. What other mechanisms (if any) will be used to implement the strategy for this service (e.g., ordinances, resolutions, local acts of the General Assembly, rate or fee changes, etc.), and when will they take effect?

Same as No. 5 above

7. Person completing form: Alan D. Theriault

Phone number: (706) 629-3795 Date completed: 19 Sept 99 / 16 March 2000

8. Is this the person who should be contacted by state agencies when evaluating whether proposed local government projects are consistent with the service delivery strategy? yes no

If not, provide designated contact person(s) and phone number(s) below:

*Amended
12-11-02*

**Comprehensive Plan Pertaining to
Service Delivery Strategy for
Water and Waste Water Services
For the cities of
Calhoun, Fairmount, Plainville, Ranger, Resaca, and unincorporated Gordon County**


The City of Calhoun provides the only public water system in Gordon County and the largest public waste water system. In 1953, at the request of sole Commissioner John Slagle, the City of Calhoun began the extension of public water throughout Gordon County, including the municipalities of Resaca, Ranger, and Plainville. The city of Fairmount operated its own water system until 1986, when it contracted with Calhoun for operation, maintenance and improvements. Calhoun rebates a franchise fee annually to the city of Fairmount for repayment of outstanding revenue bonds. That franchise fee will be rebated until the year 2003, at which time title to all remaining portions of the Fairmount system will be transferred to the city of Calhoun. Plainville also serves as a point of payment for water bills and Calhoun remits a fee of \$.20 per bill for collection services. The city of Calhoun's water system now has over 561 miles of public water lines located throughout Gordon County. It serves a customer base of 14,923, with 10,196 of those customers in the unincorporated area of Gordon County.

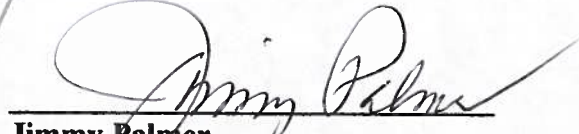
The city of Calhoun has a two tier rate system for customers located within and without the corporate limits of Calhoun, and has justified that rate differential through actual operating costs and debt service costs associated with the operation and maintenance of the city water system.


The city of Calhoun and the city of Fairmount both own and operate a waste water treatment facility, with the city of Calhoun operating the largest. Fairmount's system is limited in size and serves a limited customer base, solely within the corporate limits of the city. The city of Calhoun's system is substantially larger and serves a more extensive customer base. No extensions of sewer into Gordon County will occur unless there is a proven health and safety issue addressed by State Environmental Health personnel. Extraterritorial extensions will occur only upon the request of the receiving jurisdiction, and subject to ratification of Inter-Governmental agreements. The rate structure for existing sewer service will be comparable for both inside and outside the corporate limits of the City of Calhoun.

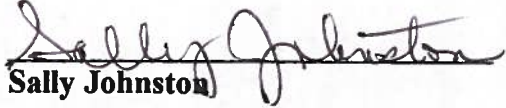
*Amended
12-11-02*

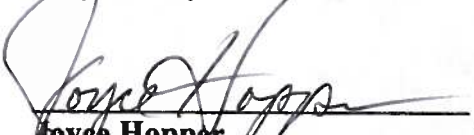
By this inter-local agreement, we, the undersigned agree that this is the most effective, efficient manner in which to deliver Water and Waste Water Services to the people of the entire county, and see no apparent duplication of services due to the significantly different levels of service being provided, this the 16th day of March, 2000.

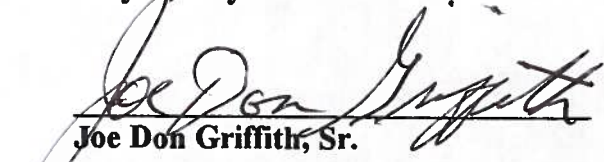

J. C. Maddox
Gordon County Commission Chairman


Jimmy Palmer
Mayor, City of Calhoun

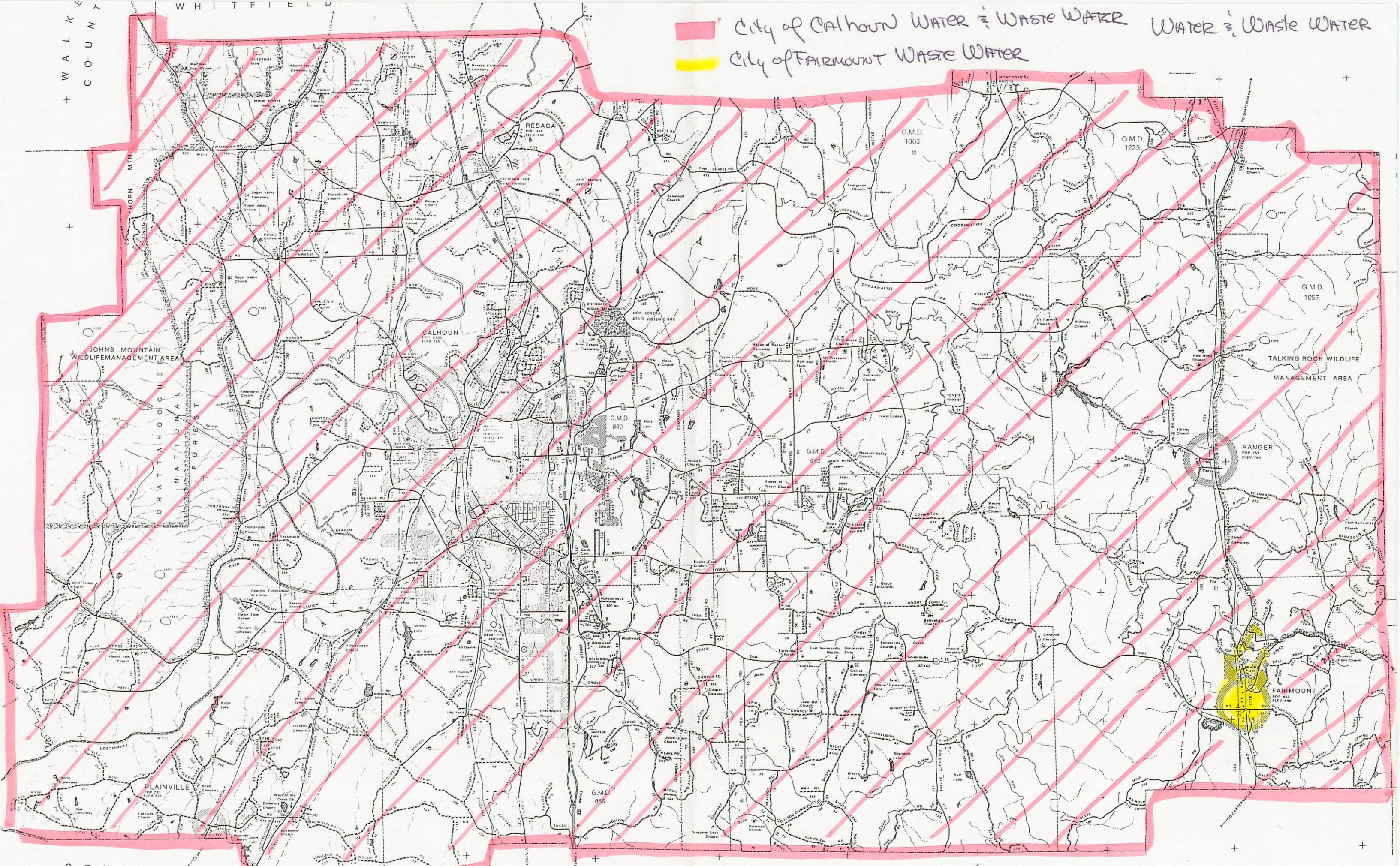

Steve Brannon
Mayor, City of Fairmount


Sally Johnston
Mayor, City of Plainville


Joyce Hopper
Mayor, City of Ranger


Joe Don Griffith, Sr.
Mayor, City of Resaca

City of Calhoun WATER & WASTE WATER WATER & WASTE WATER
City of Fairmount WASTE WATER



WALKER COUNTY

COUNTY

WHITFIELD

HORN MTN

JOHNS MOUNTAIN WILDLIFEMANAGEMENT AREA

NATIONAL FOREST

CALHOUN

RESACA

G.M.D. 849

G.M.D. 1063

G.M.D. 1235

G.M.D. 1057

RANGER

FAIRMOUNT



SERVICE DELIVERY STRATEGY
SUMMARY OF SERVICE DELIVERY ARRANGEMENTS

Instructions:

Make copies of this form and complete one for each service listed on page 1, Section III. Use exactly the same service names listed on page 1. Answer each question below, attaching additional pages as necessary. If the contact person for this service (listed at the bottom of the page) changes, this should be reported to the Department of Community Affairs.

County: Gordon County Service: Building & Development, Permitting & Inspections

1. Check the box that best describes the agreed upon delivery arrangement for this service:

- Service will be provided countywide (i.e., including all cities and unincorporated areas) by a single service provider. (If this box is checked, identify the government, authority or organization providing the service.)
- Service will be provided only in the unincorporated portion of the county by a single service provider. (If this box is checked, identify the government, authority or organization providing the service.)
- One or more cities will provide this service only within their incorporated boundaries, and the service will not be provided in unincorporated areas. (If this box is checked, identify the government(s), authority or organization providing the service.)
- One or more cities will provide this service only within their incorporated boundaries, and the county will provide the service in unincorporated areas. (If this box is checked, identify the government(s), authority or organization providing the service.)
Gordon County, City of Calhoun, City of Fairmount
- Other. (If this box is checked, attach a legible map delineating the service area of each service provider, and identify the government, authority, or other organization that will provide service within each service area.)

2. In developing the strategy, were overlapping service areas, unnecessary competition and/or duplication of this service identified?
 yes no

If these conditions will continue under the strategy, attach an explanation for continuing the arrangement (i.e., overlapping but higher levels of service (See O.C.G.A. 36-70-24(1)), overriding benefits of the duplication, or reasons that overlapping service areas or competition cannot be eliminated).

If these conditions will be eliminated under the strategy, attach an implementation schedule listing each step or action that will be taken to eliminate them, the responsible party and the agreed upon deadline for completing it.

3. List each government or authority that will help to pay for this service and indicate how the service will be funded (e.g., enterprise funds, user fees, general funds, special service district revenues, hotel/motel taxes, franchise taxes, impact fees, bonded indebtedness, etc.)

Local Government or Authority: Funding Method:

Gordon County	Enterprise Fund
City of Calhoun	General Fund, User fees
City of Fairmount	General Fund, User fees

4. How will the strategy change the previous arrangements for providing and/or funding this service within the county?
 N/A

5. List any formal service delivery agreements or intergovernmental contracts that will be used to implement the strategy for this service:

Agreement Name:	Contracting Parties:	Effective and Ending Dates:
Building & Development	Gordon County, Cities of Calhoun,	1999 - Current
Permitting and Inspections	Fairmount, Plainville, Ranger	
Service Delivery Agreement	Resaca	

6. What other mechanisms (if any) will be used to implement the strategy for this service (e.g., ordinances, resolutions, local acts of the General Assembly, rate or fee changes, etc.), and when will they take effect?

Same as No. 5 above

7. Person completing form: Alan D. Theriault

Phone number: (706) 629-3795 Date completed: 17 Sept 99 / 16 March 2000

8. Is this the person who should be contacted by state agencies when evaluating whether proposed local government projects are consistent with the service delivery strategy? yes no

If not, provide designated contact person(s) and phone number(s) below:

**Comprehensive Plan Pertaining to
Building and Development Permitting and Inspections
Service Delivery Strategies for
Calhoun, Fairmount, Plainville, Ranger, Resaca and unincorporated Gordon County**

Gordon County offers this service through the Gordon County Building, Planning and Development Department. This office issues permits and performs all required inspections according to the Gordon County Building Ordinance, Development Ordinance, Zoning Ordinance and State Codes. These services are performed within the unincorporated areas of Gordon County and within the incorporated areas of Resaca and Ranger at the request of these municipalities.

The City of Calhoun offers this service through the Calhoun Planning and Inspection Department. This office issues permits and performs all required inspections according to the City of Calhoun's codes and regulations, as well as those adopted State Codes. These services are performed inside the city limits of Calhoun.

The City of Fairmount offers this service through the Fairmount Building Inspection Department. This office issues permits and performs all required inspections according to the City of Fairmount's codes and regulations, as well as those adopted State Codes. These services are performed inside the city limits of Fairmount.


The City of Plainville requires that all building and development which occurs within the city limits to be done according to State Codes.

Each entity's department provides these services to their respective constituents and have done so in the past, without conflict, while lending assistance to one another in these areas whenever necessary.

We, the undersigned agree that the Building and Development Permitting and Inspections Service Delivery Strategies in place have proven to be an efficient and effective method of delivery, with each entity providing the service for a specific area under separate funding and see no apparent duplication of services nor prospect for consolidation, this the 16th day of March, 2000.



J. C. Maddox
Gordon County Commission Chairman




Steve Brannon
Mayor, City of Fairmount



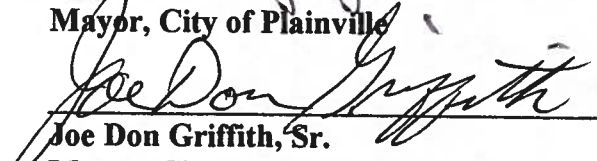
Joyce Hopper
Mayor, City of Ranger



Jimmy Palmer
Mayor, City of Calhoun



Sally Johnston
Mayor, City of Plainville



Joe Don Griffith, Sr.
Mayor, City of Resaca



**SERVICE DELIVERY STRATEGY
SUMMARY OF SERVICE DELIVERY ARRANGEMENTS**

Instructions:

Make copies of this form and complete one for each service listed on page 1, Section III. Use exactly the same service names listed on page 1. Answer each question below, attaching additional pages as necessary. If the contact person for this service (listed at the bottom of the page) changes, this should be reported to the Department of Community Affairs.

County: Gordon County Service: Alcohol License Service Delivery

1. Check the box that best describes the agreed upon delivery arrangement for this service:

- Service will be provided countywide (i.e., including all cities and unincorporated areas) by a single service provider. (If this box is checked, identify the government, authority or organization providing the service.)
- Service will be provided only in the unincorporated portion of the county by a single service provider. (If this box is checked, identify the government, authority or organization providing the service.)
- One or more cities will provide this service only within their incorporated boundaries, and the service will not be provided in unincorporated areas. (If this box is checked, identify the government(s), authority or organization providing the service.)
- One or more cities will provide this service only within their incorporated boundaries, and the county will provide the service in unincorporated areas. (If this box is checked, identify the government(s), authority or organization providing the service.)
Gordon County, City of Calhoun, City of Plainville, City of Fairmount, City of Ranger, City of Resaca
- Other. (If this box is checked, attach a legible map delineating the service area of each service provider, and identify the government, authority, or other organization that will provide service within each service area.)

2. In developing the strategy, were overlapping service areas, unnecessary competition and/or duplication of this service identified?

yes no

If these conditions will continue under the strategy, attach an explanation for continuing the arrangement (i.e., overlapping but higher levels of service (See O.C.G.A. 36-70-24(1)), overriding benefits of the duplication, or reasons that overlapping service areas or competition cannot be eliminated).

If these conditions will be eliminated under the strategy, attach an implementation schedule listing each step or action that will be taken to eliminate them, the responsible party and the agreed upon deadline for completing it.

3. List each government or authority that will help to pay for this service and indicate how the service will be funded (e.g., enterprise funds, user fees, general funds, special service district revenues, hotel/motel taxes, franchise taxes, impact fees, bonded indebtedness, etc.)

Local Government or Authority: Funding Method:

Gordon County	User fees
City of Calhoun	User fees
City of Fairmount	User fees
City of Plainville	User fees
City of Ranger	User fees
City of Resaca	User fees

4. How will the strategy change the previous arrangements for providing and/or funding this service within the county?

N/A

5. List any formal service delivery agreements or intergovernmental contracts that will be used to implement the strategy for this service:

Agreement Name:	Contracting Parties:	Effective and Ending Dates:
Alcohol License Service Delivery Agreement	Gordon County, Cities of Calhoun, Fairmount, Plainville, Ranger, Resaca	1999 - Current

6. What other mechanisms (if any) will be used to implement the strategy for this service (e.g., ordinances, resolutions, local acts of the General Assembly, rate or fee changes, etc.), and when will they take effect?

Same as No. 5 above

7. Person completing form: Alan D. Theriault

Phone number: (706) 629-3795 Date completed: 17 Sept 99 / 16 March 2000

8. Is this the person who should be contacted by state agencies when evaluating whether proposed local government projects are consistent with the service delivery strategy? yes no

If not, provide designated contact person(s) and phone number(s) below:

**Comprehensive Plan Pertaining to
Alcohol License Service Delivery Strategies for
Calhoun, Fairmount, Plainville, Ranger, Resaca and unincorporated Gordon County**

No duplication of services exist between the municipalities and Gordon County regarding the issuance of alcohol licenses. All of the above-listed municipalities and Gordon County have adopted alcohol ordinances for the sale of beer and wine. In addition, the City of Calhoun has adopted ordinances for the sale of liquor and for the issuance of beer, wine and liquor pouring licenses. The ordinances contain minor differences between the incorporated and unincorporated areas of the county which require each and every applicant to comply with the requirements of the ordinance in the territory in which the applicant's property lies.

Each jurisdiction receives applications from prospective licensees, receives payment for the application fee, performs background checks on the applicants, advertises for the public hearings, holds public hearings, issues or denies the alcohol license, and monitors and enforces the ordinance after issuance of the alcohol license.


The above-described arrangement has worked very well in the past for the municipalities and the county. Therefore, there is no advantage to changing a system that works well for all concerned parties including alcohol license applicants.

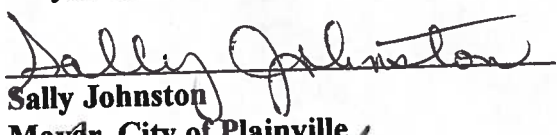
We, the undersigned agree that the Alcohol License Delivery Strategies in place have proven to be effective, efficient methods of issuing alcohol licenses throughout all jurisdictions, with each entity providing service for a specific area under separate funding, we see no apparent duplication of services nor prospect for consolidation, this the 16th day of March, 2000.


J. C. Maddox
Gordon County Commission Chairman


Steve Brannon
Mayor, City of Fairmount


Joyce Hopper
Mayor, City of Ranger


Jimmy Palmer
Mayor, City of Calhoun


Sally Johnston
Mayor, City of Plainville


Joe Don Griffith, Sr.
Mayor, City of Resaca



**SERVICE DELIVERY STRATEGY
SUMMARY OF SERVICE DELIVERY ARRANGEMENTS**

Instructions:

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County: Gordon County Service: Municipal Court Service

1. Check the box that best describes the agreed upon delivery arrangement for this service:

- Service will be provided countywide (i.e., including all cities and unincorporated areas) by a single service provider. (If this box is checked, identify the government, authority or organization providing the service.)
- Service will be provided only in the unincorporated portion of the county by a single service provider. (If this box is checked, identify the government, authority or organization providing the service.)
- One or more cities will provide this service only within their incorporated boundaries, and the service will not be provided in unincorporated areas. (If this box is checked, identify the government(s), authority or organization providing the service.)
- One or more cities will provide this service only within their incorporated boundaries, and the county will provide the service in unincorporated areas. (If this box is checked, identify the government(s), authority or organization providing the service.)
- Other. (If this box is checked, attach a legible map delineating the service area of each service provider, and identify the government, authority, or other organization that will provide service within each service area.)

2. In developing the strategy, were overlapping service areas, unnecessary competition and/or duplication of this service identified?

yes no

If these conditions will continue under the strategy, attach an explanation for continuing the arrangement (i.e., overlapping but higher levels of service (See O.C.G.A. 36-70-24(1)), overriding benefits of the duplication, or reasons that overlapping service areas or competition cannot be eliminated).

If these conditions will be eliminated under the strategy, attach an implementation schedule listing each step or action that will be taken to eliminate them, the responsible party and the agreed upon deadline for completing it.

3. List each government or authority that will help to pay for this service and indicate how the service will be funded (e.g., enterprise funds, user fees, general funds, special service district revenues, hotel/motel taxes, franchise taxes, impact fees, bonded indebtedness, etc.).

Local Government or Authority: Funding Method:

City of Calhoun	General Funds, Fines, Forfeitures
City of Fairmount	General Funds, Fines, Forfeitures

4. How will the strategy change the previous arrangements for providing and/or funding this service within the county?

N/A

5. List any formal service delivery agreements or intergovernmental contracts that will be used to implement the strategy for this service

Agreement Name:	Contracting Parties:	Effective and Ending Dates:
Municipal Court Service Delivery Agreement	Gordon County, Cities of Calhoun, Fairmount, Plainville, Ranger, Resaca	1999 - Current

6. What other mechanisms (if any) will be used to implement the strategy for this service (e.g., ordinances, resolutions, local acts of the General Assembly, rate or fee changes, etc.), and when will they take effect?

Same as No. 5 above

7. Person completing form: Alan Theriault
 Phone number: (706) 629-3795 Date completed: 17 Sept 99 / 16 March 2000

8. Is this the person who should be contacted by state agencies when evaluating whether proposed local government projects are consistent with the service delivery strategy? yes no
 If not, provide designated contact person(s) and phone number(s) below:

**Comprehensive Plan Pertaining to
Municipal Court Service Delivery Strategies for
Calhoun, Fairmount, Plainville, Ranger, Resaca and unincorporated Gordon County**

The City of Calhoun and the City of Fairmount both provide Municipal Court Services which handle traffic violations and violations of city codes. A copy of the Section of the City Charter for the City of Calhoun and the City of Fairmount which provides for the establishment of a Municipal Court is provided for reference and attached hereto.


The Cities of Plainville, Ranger and Resaca do not have a Municipal Court System at this time. Any violations occurring in their jurisdictions are referred to the appropriate court pursuant to state law.

Gordon County does not have a Municipal Court. Any violations of county ordinances or state laws are referred to the Gordon County Magistrate Court, the Gordon County Probate Court, or the Gordon County Superior Court.

We, the undersigned agree that the Municipal Court System Service Delivery Strategies in place have proven to be effective, efficient methods of delivery and with each entity providing service for a specific area under separate funding, we see no apparent duplication of services nor prospect for consolidation, this the 16th day of March, 2000.



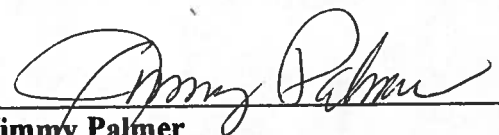
J. C. Maddox
Gordon County Commission Chairman



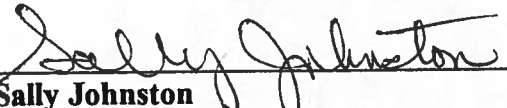
Steve Brannon
Mayor, City of Fairmount



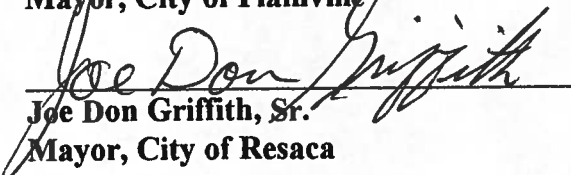
Joyce Hopper
Mayor, City of Ranger



Jimmy Palmer
Mayor, City of Calhoun



Sally Johnston
Mayor, City of Plainville



Joe Don Griffith, Sr.
Mayor, City of Resaca



SERVICE DELIVERY STRATEGY
SUMMARY OF SERVICE DELIVERY ARRANGEMENTS

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County: Gordon County Service: Law Enforcement

1. Check the box that best describes the agreed upon delivery arrangement for this service:

- Service will be provided countywide (i.e., including all cities and unincorporated areas) by a single service provider. (If this box is checked, identify the government, authority or organization providing the service.)
- Service will be provided only in the unincorporated portion of the county by a single service provider. (If this box is checked, identify the government, authority or organization providing the service.)
- One or more cities will provide this service only within their incorporated boundaries, and the service will not be provided in unincorporated areas. (If this box is checked, identify the government(s), authority or organization providing the service.)
- One or more cities will provide this service only within their incorporated boundaries, and the county will provide the service in unincorporated areas. (If this box is checked, identify the government(s), authority or organization providing the service.)
 Gordon County provides law enforcement for the Cities of Plainville, Ranger, Resaca
- Other. (If this box is checked, attach a legible map delineating the service area of each service provider, and identify the government, authority, or other organization that will provide service within each service area.)

2. In developing the strategy, were overlapping service areas, unnecessary competition and/or duplication of this service identified?

yes no

If these conditions will continue under the strategy, attach an explanation for continuing the arrangement (i.e., overlapping but higher levels of service (See O.C.G.A. 36-70-24(1)), overriding benefits of the duplication, or reasons that overlapping service areas or competition cannot be eliminated).

If these conditions will be eliminated under the strategy, attach an implementation schedule listing each step or action that will be taken to eliminate them, the responsible party and the agreed upon deadline for completing it.

3. List each government or authority that will help to pay for this service and indicate how the service will be funded (e.g., enterprise funds, user fees, general funds, special service district revenues, hotel/motel taxes, franchise taxes, impact fees, bonded indebtedness, etc.)

Local Government or Authority:	Funding Method:
Gordon County	General Funds, Fines, Forfeitures, Grants
City of Calhoun	General Funds, Fines, Forfeitures, Grants
City of Fairmount	General Funds, Fines, Forfeitures, Grants

4. How will the strategy change the previous arrangements for providing and/or funding this service within the county?

N/A

5. List any formal service delivery agreements or intergovernmental contracts that will be used to implement the strategy for this service:

Agreement Name:	Contracting Parties:	Effective and Ending Dates:
Law Enforcement Service Delivery Agreement	Gordon County, Cities of Calhoun, Fairmount, Plainville, Ranger, Resaca	1999 - Current

6. What other mechanisms (if any) will be used to implement the strategy for this service (e.g., ordinances, resolutions, local acts of the General Assembly, rate or fee changes, etc.), and when will they take effect?

Same as No. 5 above

7. Person completing form: Alan D. Theriault

Phone number: (706) 629-3795 Date completed: 14 Sept 99 / 16 March 2000

8. Is this the person who should be contacted by state agencies when evaluating whether proposed local government projects are consistent with the service delivery strategy? yes no

If not, provide designated contact person(s) and phone number(s) below:

**Comprehensive Plan Pertaining to
Law Enforcement Service Delivery Strategies for
Calhoun, Fairmount, Plainville, Ranger, Resaca and unincorporated Gordon County**

The City of Calhoun has provided a city police force since the time of its original charter in 1852 for the purpose of serving the citizens and businesses located within its corporate limits. This provides for more intense patrolling, security checks, and accident investigation due to a quicker response time than could be provided by the Gordon County Sheriff's Department.

The City of Fairmount also provides a city police force for the purpose of serving the citizens and businesses located within its corporate limits. This provides for more intense patrolling, security checks, and accident investigation due to a quicker response time than could be provided by the Gordon County Sheriff's Department.


The Gordon County Sheriff's Department, because of the greater geographic area of responsibility, focuses its primary attention on serving the citizens and businesses outside the city limits of Calhoun and Fairmount. In addition to the unincorporated areas of the Gordon County, the Gordon County Sheriff's Department also provides assistance to the City of Plainville, City of Ranger, and the City of Resaca. The Sheriff's Department also provides assistance to the court system of Gordon County.

Each department provides this service to their respective constituents and has done so in the past, without conflict, while lending assistance to one another in this area whenever necessary. The good working relationship between the person holding the elected position of Sheriff and the persons holding the appointed positions of Chief of Police of Calhoun and Fairmount plays a key role in the continued success of this cooperative delivery strategy.

We, the undersigned agree that the Law Enforcement Service Delivery Strategies in place have proven to be effective, efficient methods of delivery and with each entity providing service for a specific area under separate funding, we see no apparent duplication of services nor prospect for consolidation, this the 16th day of March, 2000.



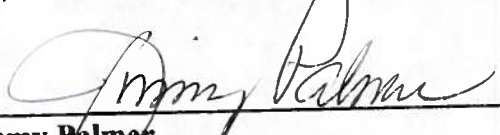
J. C. Maddox
Gordon County Commission Chairman




Steve Brannon
Mayor, City of Fairmount



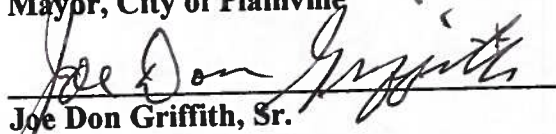
Joyce Hopper
Mayor, City of Ranger



Jimmy Palmer
Mayor, City of Calhoun



Sally Johnston
Mayor, City of Plainville



Joe Don Griffith, Sr.
Mayor, City of Resaca



**SERVICE DELIVERY STRATEGY
SUMMARY OF SERVICE DELIVERY ARRANGEMENTS**

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County: Gordon County Service: Housing

1. Check the box that best describes the agreed upon delivery arrangement for this service:

- Service will be provided countywide (i.e., including all cities and unincorporated areas) by a single service provider. (If this box is checked, identify the government, authority or organization providing the service.)
- Housing Authority
Service will be provided only in the unincorporated portion of the county by a single service provider. (If this box is checked, identify the government, authority or organization providing the service.)
- One or more cities will provide this service only within their incorporated boundaries, and the service will not be provided in unincorporated areas. (If this box is checked, identify the government(s), authority or organization providing the service.)
- One or more cities will provide this service only within their incorporated boundaries, and the county will provide the service in unincorporated areas. (If this box is checked, identify the government(s), authority or organization providing the service.)
- Other. (If this box is checked, attach a legible map delineating the service area of each service provider, and identify the government, authority, or other organization that will provide service within each service area.)

2. In developing the strategy, were overlapping service areas, unnecessary competition and/or duplication of this service identified?

yes no

If these conditions will continue under the strategy, attach an explanation for continuing the arrangement (i.e., overlapping but higher levels of service (See O.C.G.A. 36-70-24(1)), overriding benefits of the duplication, or reasons that overlapping service areas or competition cannot be eliminated).

If these conditions will be eliminated under the strategy, attach an implementation schedule listing each step or action that will be taken to eliminate them, the responsible party and the agreed upon deadline for completing it.

3. List each government or authority that will help to pay for this service and indicate how the service will be funded (e.g., enterprise funds, user fees, general funds, special service district revenues, hotel/motel taxes, franchise taxes, impact fees, bonded indebtedness, etc.)

Local Government or Authority:	Funding Method:
Housing Authority	Loans, Grants, Contributions, User fees

4. How will the strategy change the previous arrangements for providing and/or funding this service within the county?

N/A

5. List any formal service delivery agreements or intergovernmental contracts that will be used to implement the strategy for this service:

Agreement Name:	Contracting Parties:	Effective and Ending Dates:
Housing Authority Service Delivery Agreement	Gordon County, Cities of Calhoun, Plainville, Fairmount, Ranger Resaca	1999 - Current

6. What other mechanisms (if any) will be used to implement the strategy for this service (e.g., ordinances, resolutions, local acts of the General Assembly, rate or fee changes, etc.), and when will they take effect?

Same as No. 5 above

7. Person completing form: Alan D. Theriault

Phone number: (706) 629-3795 Date completed: 14 Sept 99 / 16 March 2000

8. Is this the person who should be contacted by state agencies when evaluating whether proposed local government projects are consistent with the service delivery strategy? yes no

If not, provide designated contact person(s) and phone number(s) below:

**Comprehensive Plan Pertaining to
Service Delivery Strategy for
Housing Authority
For the cities of**

Calhoun, Fairmount, Plainville, Ranger, Resaca, and unincorporated Gordon County

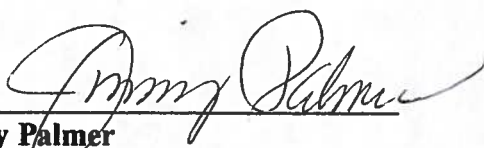
At this time, public housing is provided by the Calhoun Housing Authority and several private vendors who operate Section Eight subsidized housing units within Gordon County.

The Calhoun Housing Authority was created by a cooperation agreement on September 6, 1950, between the Housing Authority Board and the City of Calhoun, Georgia, for the purpose of providing low rent housing to qualified applicants. (A copy of the original cooperation agreement is attached.) The Housing Authority is funded by the Public Housing Administration, loans and contributions, and is exempt from real and property taxes that might be levied by any political subdivisions or taxing unit in which a project is situated. "Payment in lieu of taxes" is made to the City of Calhoun at the end of each fiscal year. In return, the Housing Authority receives assistance from the City of Calhoun in the form of services that would otherwise be available to the citizens of Calhoun. From time to time, the City of Calhoun contracts with the Authority for additional services, for which it is paid by the Housing Authority Board. At this time, the Housing Authority has 249 units and accepts applicants from within the corporate city limits of Calhoun, as well as those from the unincorporated area of Gordon County, and the other cities within Gordon County.


We, the undersigned, agree that the public housing strategy described above provides an effective and efficient manner of delivering housing services available to qualified residents from throughout Gordon County. We see no apparent duplication of services nor issues for consolidation, this the 16th day of March, 2000.



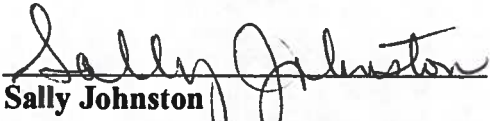
J. C. Maddox
Gordon County Commission Chairman



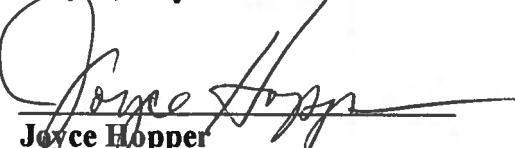
Jimmy Palmer
Mayor, City of Calhoun



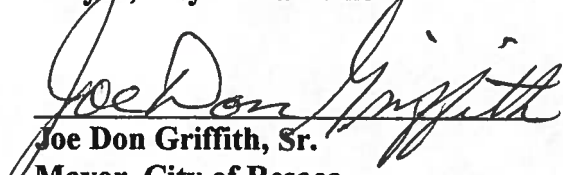
Steve Brannon
Mayor, City of Fairmount



Sally Johnston
Mayor, City of Plainville



Joyce Hopper
Mayor, City of Ranger



Joe Don Griffith, Sr.
Mayor, City of Resaca



**SERVICE DELIVERY STRATEGY
SUMMARY OF SERVICE DELIVERY ARRANGEMENTS**

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County: Gordon County Service: Telecommunications

1. Check the box that best describes the agreed upon delivery arrangement for this service:

- Service will be provided countywide (i.e., including all cities and unincorporated areas) by a single service provider. (If this box is checked, identify the government, authority or organization providing the service.)
- Service will be provided only in the unincorporated portion of the county by a single service provider. (If this box is checked, identify the government, authority or organization providing the service.)
- One or more cities will provide this service only within their incorporated boundaries, and the service will not be provided in unincorporated areas. (If this box is checked, identify the government(s), authority or organization providing the service.)
- One or more cities will provide this service only within their incorporated boundaries, and the county will provide the service in unincorporated areas. (If this box is checked, identify the government(s), authority or organization providing the service.)
- Other. (If this box is checked, attach a legible map delineating the service area of each service provider, and identify the government, authority, or other organization that will provide service within each service area.)

2. In developing the strategy, were overlapping service areas, unnecessary competition and/or duplication of this service identified?

yes no

If these conditions will continue under the strategy, attach an explanation for continuing the arrangement (i.e., overlapping but higher levels of service (See O.C.G.A. 36-70-24(1)), overriding benefits of the duplication, or reasons that overlapping service areas or competition cannot be eliminated).

If these conditions will be eliminated under the strategy, attach an implementation schedule listing each step or action that will be taken to eliminate them, the responsible party and the agreed upon deadline for completing it.

3. List each government or authority that will help to pay for this service and indicate how the service will be funded (e.g., enterprise funds, user fees, general funds, special service district revenues, hotel/motel taxes, franchise taxes, impact fees, bonded indebtedness, etc.)

Local Government or Authority:	Funding Method:
City of Calhoun	User fees, Loans

4. How will the strategy change the previous arrangements for providing and/or funding this service within the county?

N/A

5. List any formal service delivery agreements or intergovernmental contracts that will be used to implement the strategy for this service:

Agreement Name:	Contracting Parties:	Effective and Ending Dates:
Telecommunications Service Delivery Agreement	Gordon County, Cities of Calhoun, Fairmount, Plainville, Ranger, Resaca	1999 - Current

6. What other mechanisms (if any) will be used to implement the strategy for this service (e.g., ordinances, resolutions, local acts of the General Assembly, rate or fee changes, etc.), and when will they take effect?

Same as No. 5 above

7. Person completing form: Alan D. Theriault

Phone number: (706) 629-3795 Date completed: 14 Sept 99 | 16 March 2000

8. Is this the person who should be contacted by state agencies when evaluating whether proposed local government projects are consistent with the service delivery strategy? yes no

If not, provide designated contact person(s) and phone number(s) below:

**Comprehensive Plan Pertaining to
Service Delivery Strategy for
Telecommunications
For the cities of
Calhoun, Fairmount, Plainville, Ranger, Resaca, and unincorporated Gordon County**

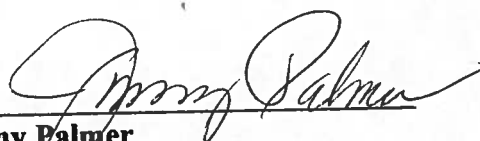
At this time, telecommunication services are provided by private vendors and by the City of Calhoun, in the Gordon County area.

The City of Calhoun established a telecommunication system in 1996. The City developed a three-node OC-12 Sonet based, fiber optic network, consisting of more than 30 miles of multiple fiber cables, which have been deployed. The City sells multiplexed T-1 and 100 Mbps Ethernet technology to local industry for point to point data services. The City also provides connectivity for all City School locations and city government buildings with 100 Mbps service, and the internal city owned telephone system. The City of Calhoun received certification through the Georgia Public Service Commission, which allows the City to have connectivity statewide. It is the goal of the City of Calhoun to expand its customer base to a level that will repay the startup costs, which were loaned to the Telecommunications Department from utility reserves.


By this inter-local agreement, we, the undersigned, agree that this is an effective, efficient manner in which to deliver alternative Telecommunications Services to the people of the entire county at this time, this the 16th day of March, 2000.



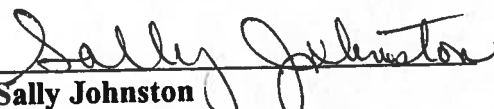
J. C. Maddox
Gordon County Commission Chairman




Jimmy Palmer
Mayor, City of Calhoun



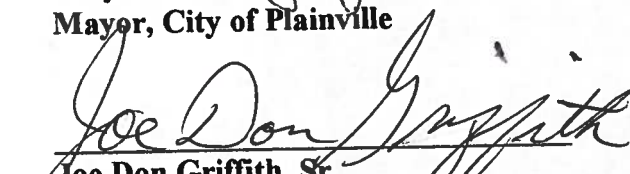
Steve Brannon
Mayor, City of Fairmount



Sally Johnston
Mayor, City of Plainville



Joyce Hopper
Mayor, City of Ranger



Joe Don Griffith, Sr.
Mayor, City of Resaca



SERVICE DELIVERY STRATEGY

SUMMARY OF SERVICE DELIVERY ARRANGEMENTS

Instructions:

Make copies of this form and complete one for each service listed on page 1, Section III. Use exactly the same service names listed on page 1. Answer each question below, attaching additional pages as necessary. If the contact person for this service (listed at the bottom of the page) changes, this should be reported to the Department of Community Affairs.

County: Gordon County Service: Libraries

1. Check the box that best describes the agreed upon delivery arrangement for this service:

- Service will be provided countywide (i.e., including all cities and unincorporated areas) by a single service provider. (If this box is checked, identify the government, authority or organization providing the service.)
- Service will be provided only in the unincorporated portion of the county by a single service provider. (If this box is checked, identify the government, authority or organization providing the service.)
- One or more cities will provide this service only within their incorporated boundaries, and the service will not be provided in unincorporated areas. (If this box is checked, identify the government(s), authority or organization providing the service.)
Calhoun, Fairmount, Gordon County
- One or more cities will provide this service only within their incorporated boundaries, and the county will provide the service in unincorporated areas. (If this box is checked, identify the government(s), authority or organization providing the service.)
- Other. (If this box is checked, attach a legible map delineating the service area of each service provider, and identify the government, authority, or other organization that will provide service within each service area.)

2. In developing the strategy, were overlapping service areas, unnecessary competition and/or duplication of this service identified?
 yes no

If these conditions will continue under the strategy, attach an explanation for continuing the arrangement (i.e., overlapping but higher levels of service (See O.C.G.A. 36-70-24(1)), overriding benefits of the duplication, or reasons that overlapping service areas or competition cannot be eliminated).

If these conditions will be eliminated under the strategy, attach an implementation schedule listing each step or action that will be taken to eliminate them, the responsible party and the agreed upon deadline for completing it.

3. List each government or authority that will help to pay for this service and indicate how the service will be funded (e.g., enterprise funds, user fees, general funds, special service district revenues, hotel/motel taxes, franchise taxes, impact fees, bonded indebtedness, etc.)

Local Government or Authority: Funding Method:

Gordon County	General Funds
Cities of Calhoun	General Funds
Plainville, Ranger	General Funds
Fairmount, Resaca	General Funds

4. How will the strategy change the previous arrangements for providing and/or funding this service within the county?

N/A

5. List any formal service delivery agreements or intergovernmental contracts that will be used to implement the strategy for this service:

Agreement Name:	Contracting Parties:	Effective and Ending Dates:
Library Service Delivery Agreement	Gordon County, Cities of Calhoun, Fairmount, Plainville, Ranger, Resaca	1999 - Current

6. What other mechanisms (if any) will be used to implement the strategy for this service (e.g., ordinances, resolutions, local acts of the General Assembly, rate or fee changes, etc.), and when will they take effect?

Same as No. 5 above

7. Person completing form: Alan D. Theriault

Phone number: (706) 629-3795 Date completed: 17 Sept 99 / 16 March 2000

8. Is this the person who should be contacted by state agencies when evaluating whether proposed local government projects are consistent with the service delivery strategy? yes no

If not, provide designated contact person(s) and phone number(s) below:

**Comprehensive Plan Pertaining to
Library Service Delivery Strategies for
Calhoun, Fairmount, Plainville, Ranger, Resaca and unincorporated Gordon County**


Gordon County and the City of Calhoun assist in the funding for a local library, which is located within the corporate limits of the City of Calhoun. This library is a part of the Dalton Regional Library system. The City of Calhoun and Gordon County fund the salaries and benefits for employees at the local library, as well as providing an annual operating allotment on a 35% - 65% basis respectively. Approved capital requests are funded by each entity on a 50% - 50% basis. Other costs such as materials and computers are funded through state appropriations and regional libraries. The library has in excess of 11,000 patrons, of which 65% come from outside the corporate limits of Calhoun. The library is available for use by all residents of Gordon County.

In addition, the cities of Fairmount and Plainville have agreements with the Dalton Regional Library system which provides bookmobile services within their municipalities. The library also maintains a small facility within each of these cities for use by their citizens.

We, the undersigned agree that the Library Service Delivery Strategies in place have proven to be an efficient and effective method of delivery, and see no apparent duplication of services nor prospect for consolidation, this the 16th day of March, 2000.



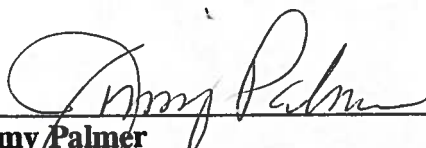
J. C. Maddox
Gordon County Commission Chairman



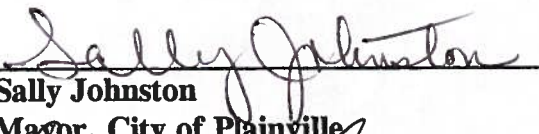
Steve Brannon
Mayor, City of Fairmount



Joyce Hopper
Mayor, City of Ranger



Jimmy Palmer
Mayor, City of Calhoun



Sally Johnston
Mayor, City of Plainville



Joe Don Griffith, Sr.
Mayor, City of Resaca

**SERVICE DELIVERY STRATEGY
SUMMARY OF SERVICE DELIVERY ARRANGEMENTS**



Instructions:

Make copies of this form and complete one for each service listed on page 1, Section III. Use exactly the same service names listed on page 1. Answer each question below, attaching additional pages as necessary. If the contact person for this service (listed at the bottom of the page) changes, this should be reported to the Department of Community Affairs.

County: Gordon County Service: Electric Distribution

1. Check the box that best describes the agreed upon delivery arrangement for this service:

- Service will be provided countywide (i.e., including all cities and unincorporated areas) by a single service provider. (If this box is checked, identify the government, authority or organization providing the service.)
- Service will be provided only in the unincorporated portion of the county by a single service provider. (If this box is checked, identify the government, authority or organization providing the service.)
- One or more cities will provide this service only within their incorporated boundaries, and the service will not be provided in unincorporated areas. (If this box is checked, identify the government(s), authority or organization providing the service.)

City of Calhoun, Municipal Electric Authority (MEAG)
- One or more cities will provide this service only within their incorporated boundaries, and the county will provide the service in unincorporated areas. (If this box is checked, identify the government(s), authority or organization providing the service.)
- Other. (If this box is checked, attach a legible map delineating the service area of each service provider, and identify the government, authority, or other organization that will provide service within each service area.)

2. In developing the strategy, were overlapping service areas, unnecessary competition and/or duplication of this service identified?
 yes no

If these conditions will continue under the strategy, attach an explanation for continuing the arrangement (i.e., overlapping but higher levels of service (See O.C.G.A. 36-70-24(1)), overriding benefits of the duplication, or reasons that overlapping service areas or competition cannot be eliminated).

If these conditions will be eliminated under the strategy, attach an implementation schedule listing each step or action that will be taken to eliminate them, the responsible party and the agreed upon deadline for completing it.

3. List each government or authority that will help to pay for this service and indicate how the service will be funded (e.g., enterprise funds, user fees, general funds, special service district revenues, hotel/motel taxes, franchise taxes, impact fees, bonded indebtedness, etc.)

Local Government or Authority:	Funding Method:
City of Calhoun	User Fees

4. How will the strategy change the previous arrangements for providing and/or funding this service within the county?

N/A

5. List any formal service delivery agreements or intergovernmental contracts that will be used to implement the strategy for this service:

Agreement Name:	Contracting Parties:	Effective and Ending Dates:
Georgia Territorial Agreement	Calhoun, MEAG	Current
Electric Distribution Service Delivery Agreement	Gordon County, Cities of Calhoun, Fairmount, Plainville, Ranger, Resaca	1999 - Current

6. What other mechanisms (if any) will be used to implement the strategy for this service (e.g., ordinances, resolutions, local acts of the General Assembly, rate or fee changes, etc.), and when will they take effect?

Same as No. 5 above

7. Person completing form: Alan D. Theriault

Phone number: (706) 629-3795 Date completed: 14 Sept 99 / 16 March 2000

8. Is this the person who should be contacted by state agencies when evaluating whether proposed local government projects are consistent with the service delivery strategy? yes no

If not, provide designated contact person(s) and phone number(s) below:

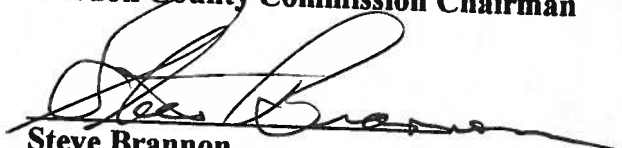
**Comprehensive Plan Pertaining to
Service Delivery Strategy for
Electric Distribution
For the cities of
Calhoun, Fairmount, Plainville, Ranger, Resaca, and unincorporated Gordon County**

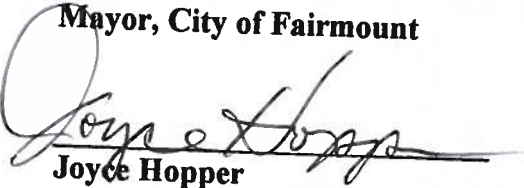
At this time, electric distribution services are provided through a Georgia Territorial agreement. In Gordon County, these services are provided by Georgia Power, North Georgia Electric Membership Corporation and the City of Calhoun.

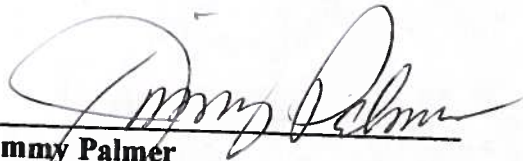
The City of Calhoun has had an electric distribution system for more than 40 years. In the mid-1970's, Calhoun became one of 48 cities to form the Municipal Electric Authority of Georgia (MEAG). MEAG purchased generation interest from Georgia Power, along with agreements for purchase of supplemental power. The City of Calhoun has improved its system in cooperation with MEAG. The City of Calhoun currently has in excess of 107 miles of distribution lines within the corporate limits of the City of Calhoun. Annual sales of electricity exceed \$19,000,000. The relationship with MEAG continues to evolve as the City of Calhoun and MEAG prepare for deregulation of electricity within the next four to five years.

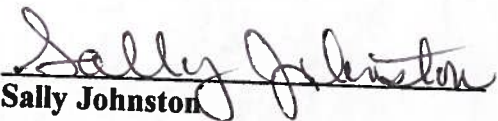
We, the undersigned, agree this service delivery strategy for electric distribution is an effective and efficient manner to deliver electricity to the citizens of the entire county, this the 16th day of March, 2000.

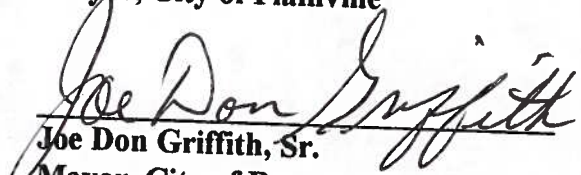

J. C. Maddox
Gordon County Commission Chairman


Steve Brannon
Mayor, City of Fairmount


Joyce Hopper
Mayor, City of Ranger


Jimmy Palmer
Mayor, City of Calhoun


Sally Johnston
Mayor, City of Plainville


Joe Don Griffith, Sr.
Mayor, City of Resaca



**SERVICE DELIVERY STRATEGY
SUMMARY OF SERVICE DELIVERY ARRANGEMENTS**

Instructions:

Make copies of this form and complete one for each service listed on page 1, Section III. Use exactly the same service names listed on page 1. Answer each question below, attaching additional pages as necessary. If the contact person for this service (listed at the bottom of the page) changes, this should be reported to the Department of Community Affairs.

County: Gordon Service: Recreation

1. Check the box that best describes the agreed upon delivery arrangement for this service:

- Service will be provided countywide (i.e., including all cities and unincorporated areas) by a single service provider. (If this box is checked, identify the government, authority or organization providing the service.)
- Service will be provided only in the unincorporated portion of the county by a single service provider. (If this box is checked, identify the government, authority or organization providing the service.)
- One or more cities will provide this service only within their incorporated boundaries, and the service will not be provided in unincorporated areas. (If this box is checked, identify the government(s), authority or organization providing the service.)
- One or more cities will provide this service only within their incorporated boundaries, and the county will provide the service in unincorporated areas. (If this box is checked, identify the government(s), authority or organization providing the service.)
- Other. (If this box is checked, attach a legible map delineating the service area of each service provider, and identify the government, authority, or other organization that will provide service within each service area.)

2. In developing the strategy, were overlapping service areas, unnecessary competition and/or duplication of this service identified?

yes no

If these conditions will continue under the strategy, attach an explanation for continuing the arrangement (i.e., overlapping but higher levels of service (See O.C.G.A. 36-70-24(1)), overriding benefits of the duplication, or reasons that overlapping service areas or competition cannot be eliminated). See Agreement

If these conditions will be eliminated under the strategy, attach an implementation schedule listing each step or action that will be taken to eliminate them, the responsible party and the agreed upon deadline for completing it.

3. List each government or authority that will help to pay for this service and indicate how the service will be funded (e.g., enterprise funds, user fees, general funds, special service district revenues, hotel/motel taxes, franchise taxes, impact fees, bonded indebtedness, etc.)

Local Government or Authority: Funding Method:

Gordon County	General Funds, Special Assessment, User Fees
Calhoun	General Funds, Special Assessment, User Fees

4. How will the strategy change the previous arrangements for providing and/or funding this service within the county?

See Agreement

*Amended
12/11/02*

5. List any formal service delivery agreements or intergovernmental contracts that will be used to implement the strategy for this service:

Agreement Name:	Contracting Parties:	Effective and Ending Dates:
Recreation and Parks Service Delivery Agreement	Gordon County, Cities of Calhoun Fairmount, Plainville, Ranger, Resaca	2000 - current

6. What other mechanisms (if any) will be used to implement the strategy for this service (e.g., ordinances, resolutions, local acts of the General Assembly, rate or fee changes, etc.), and when will they take effect?

Same as No. 5 above

7. Person completing form: Alan D. Theriault

Phone number: 706-629-3795 Date completed: March 16, 2000

8. Is this the person who should be contacted by state agencies when evaluating whether proposed local government projects are consistent with the service delivery strategy? yes no

If not, provide designated contact person(s) and phone number(s) below:

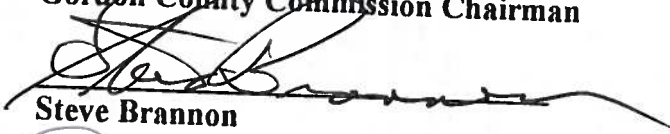
**Comprehensive Plan Pertaining to
Recreation and Parks Service Delivery Strategies for
Calhoun, Fairmount, Plainville, Ranger, Resaca and unincorporated Gordon County**

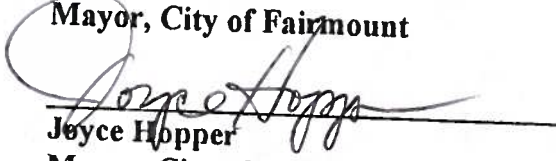
The Gordon County Board of Commissioners imposes a .59 mil property tax for the provision of recreation in Gordon County. The Board of Commissioners will allocate 46% of the revenue collected from that tax to the City of Calhoun for the Calhoun Recreation Department. The remaining 54% of the funds collected will be used by the Board of Commissioners for recreation for the remainder of Gordon County. Each entity will be responsible for the disbursement of their portion of the funds according to their respective recreational needs and their respective fiscal policies, and may supplement funding as deemed necessary. Gordon County residents are free to participate in either program.

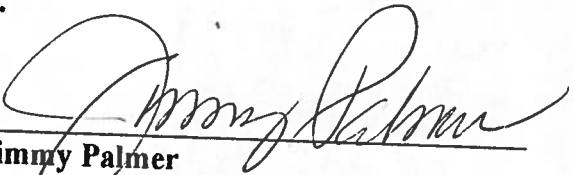
We, the undersigned agree that the Recreation and Parks Service Delivery Strategy can best serve the people of Gordon County by the City of Calhoun being responsible for the Calhoun Recreation Department, and the Board of Commissioners being responsible for other recreational programs in Gordon County. Due to a higher level of base service provided by Calhoun, and the overriding benefit derived from separate recreational administration, all citizens will enjoy enhanced recreational opportunities.

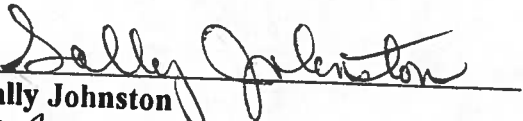
So agreed, this the 16th day of March, 2000.

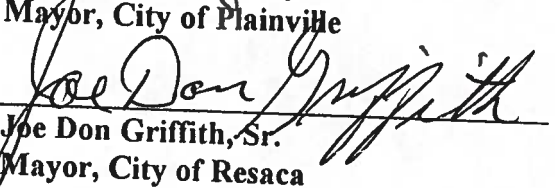

J. C. Maddox
Gordon County Commission Chairman


Steve Brannon
Mayor, City of Fairmount


Joyce Hopper
Mayor, City of Ranger


Jimmy Palmer
Mayor, City of Calhoun


Sally Johnston
Mayor, City of Plainville


Joe Don Griffith, Sr.
Mayor, City of Resaca



SERVICE DELIVERY STRATEGY
SUMMARY OF SERVICE DELIVERY ARRANGEMENTS

Instructions:

Make copies of this form and complete one for each service listed on page 1, Section III. Use exactly the same service names listed on page 1. Answer each question below, attaching additional pages as necessary. If the contact person for this service (listed at the bottom of the page) changes, this should be reported to the Department of Community Affairs.

County: Gordon County Service: Soil Erosion Permitting & Enforcement

1. Check the box that best describes the agreed upon delivery arrangement for this service:

- Service will be provided countywide (i.e., including all cities and unincorporated areas) by a single service provider. (If this box is checked, identify the government, authority or organization providing the service.)
- Service will be provided only in the unincorporated portion of the county by a single service provider. (If this box is checked, identify the government, authority or organization providing the service.)
- One or more cities will provide this service only within their incorporated boundaries, and the service will not be provided in unincorporated areas. (If this box is checked, identify the government(s), authority or organization providing the service.)
Gordon County, City of Calhoun, State of Georgia
- One or more cities will provide this service only within their incorporated boundaries, and the county will provide the service in unincorporated areas. (If this box is checked, identify the government(s), authority or organization providing the service.)
- Other. (If this box is checked, attach a legible map delineating the service area of each service provider, and identify the government, authority, or other organization that will provide service within each service area.)

2. In developing the strategy, were overlapping service areas, unnecessary competition and/or duplication of this service identified?
 yes no

If these conditions will continue under the strategy, attach an explanation for continuing the arrangement (i.e., overlapping but higher levels of service (See O.C.G.A. 36-70-24(1)), overriding benefits of the duplication, or reasons that overlapping service areas or competition cannot be eliminated).

If these conditions will be eliminated under the strategy, attach an implementation schedule listing each step or action that will be taken to eliminate them, the responsible party and the agreed upon deadline for completing it.

3. List each government or authority that will help to pay for this service and indicate how the service will be funded (e.g., enterprise funds, user fees, general funds, special service district revenues, hotel/motel taxes, franchise taxes, impact fees, bonded indebtedness, etc.)

Local Government or Authority:	Funding Method:
Gordon County	Enterprise Fund, User Fees
City of Calhoun	General Fund, User Fees

4. How will the strategy change the previous arrangements for providing and/or funding this service within the county?

N/A

5. List any formal service delivery agreements or intergovernmental contracts that will be used to implement the strategy for this service:

Agreement Name:	Contracting Parties:	Effective and Ending Dates:
Soil Erosion Permitting and Enforcement Service Delivery Agreement	Gordon County, Cities of Calhoun, Fairmount, Plainville Ranger, Resaca	1999 - Current

6. What other mechanisms (if any) will be used to implement the strategy for this service (e.g., ordinances, resolutions, local acts of the General Assembly, rate or fee changes, etc.), and when will they take effect?

Same as No. 5 above

7. Person completing form: Alan D. Theriault

Phone number: (706) 629-3795 Date completed: 17 Sept 99 / 16 March 2000

8. Is this the person who should be contacted by state agencies when evaluating whether proposed local government projects are consistent with the service delivery strategy? yes no

If not, provide designated contact person(s) and phone number(s) below:

**Comprehensive Plan Pertaining to
Soil Erosion Permitting and Enforcement
Service Delivery Strategies for
Calhoun, Fairmount, Plainville, Ranger, Resaca and unincorporated Gordon County**

Gordon County offers this service through the Gordon County Building, Planning and Development Department. Any project requiring land disturbing activity is reviewed by the Soil And Water Conservation Service and Gordon County according to local ordinances and state codes before a permit is issued. Enforcement is accomplished through regular scheduled inspections, inclement weather inspections, and citizen complaint follow-up in the unincorporated areas of Gordon County and within the incorporated areas of Resaca and Ranger at the request of these municipalities.

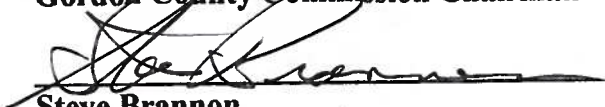
The City of Calhoun offers this service through the Calhoun Planning and Inspection Department. Any project requiring land disturbing activities is reviewed by that department, with a grading permit being required prior to any development work. Also, a pre-development conference is required in which all areas of activity are addressed and reviewed prior to the start of any development. Efforts are coordinated with all city departments, as well as the Zoning Advisory Board. Enforcement is accomplished through regular scheduled inspections, inclement weather inspections, and citizen complaint follow ups, in areas within the corporate limits of Calhoun.

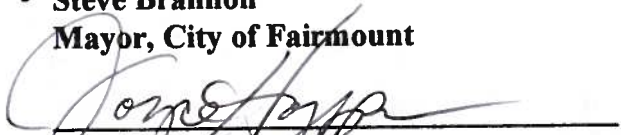
The City of Fairmount and the City of Plainville do not offer this service through a city department. Both municipalities rely on the State of Georgia for permitting and enforcement of soil erosion.

Each entity provides these services to their respective constituents and have done so in the past, without conflict, while lending assistance to one another in these areas whenever necessary.


We, the undersigned agree that the Soil Erosion Permitting and Enforcement Service Delivery Strategies in place have proven to be an efficient and effective method of delivery, with each entity providing the service for a specific area under separate funding and see no apparent duplication of services nor prospect for consolidation, this the 16th day of March, 2000.


J. C. Maddox
Gordon County Commission Chairman


Steve Brannon
Mayor, City of Fairmount


Joyce Hopper
Mayor, City of Ranger


Jimmy Palmer
Mayor, City of Calhoun


Sally Johnston
Mayor, City of Plainville


Joe Don Griffith, Sr.
Mayor, City of Resaca



SERVICE DELIVERY STRATEGY

SUMMARY OF SERVICE DELIVERY ARRANGEMENTS

Instructions:

Make copies of this form and complete one for each service listed on page 1, Section III. Use exactly the same service names listed on page 1. Answer each question below, attaching additional pages as necessary. If the contact person for this service (listed at the bottom of the page) changes, this should be reported to the Department of Community Affairs.

County: Gordon County Service: Tax Assessments and Collections

1. Check the box that best describes the agreed upon delivery arrangement for this service:

- Service will be provided countywide (i.e., including all cities and unincorporated areas) by a single service provider. (If this box is checked, identify the government, authority or organization providing the service.)
Gordon County
- Service will be provided only in the unincorporated portion of the county by a single service provider. (If this box is checked, identify the government, authority or organization providing the service.)
- One or more cities will provide this service only within their incorporated boundaries, and the service will not be provided in unincorporated areas. (If this box is checked, identify the government(s), authority or organization providing the service.)
- One or more cities will provide this service only within their incorporated boundaries, and the county will provide the service in unincorporated areas. (If this box is checked, identify the government(s), authority or organization providing the service.)
- Other. (If this box is checked, attach a legible map delineating the service area of each service provider, and identify the government, authority, or other organization that will provide service within each service area.)

2. In developing the strategy, were overlapping service areas, unnecessary competition and/or duplication of this service identified?
 yes no

If these conditions will continue under the strategy, attach an explanation for continuing the arrangement (i.e., overlapping but higher levels of service (See O.C.G.A. 36-70-24(1)), overriding benefits of the duplication, or reasons that overlapping service areas or competition cannot be eliminated).

If these conditions will be eliminated under the strategy, attach an implementation schedule listing each step or action that will be taken to eliminate them, the responsible party and the agreed upon deadline for completing it.

3. List each government or authority that will help to pay for this service and indicate how the service will be funded (e.g., enterprise funds, user fees, general funds, special service district revenues, hotel/motel taxes, franchise taxes, impact fees, bonded indebtedness, etc.)

Local Government or Authority: Funding Method:

Local Government or Authority	Funding Method
Gordon County	General Funds

4. How will the strategy change the previous arrangements for providing and/or funding this service within the county?

N/A

5. List any formal service delivery agreements or intergovernmental contracts that will be used to implement the strategy for this service:

Agreement Name:	Contracting Parties:	Effective and Ending Dates:
Tax Assessments and Collections Service Delivery Agreement	Gordon County, Cities of Calhoun, Fairmount, Plainville, Ranger, Resaca	1999 - Current

6. What other mechanisms (if any) will be used to implement the strategy for this service (e.g., ordinances, resolutions, local acts of the General Assembly, rate or fee changes, etc.), and when will they take effect?

Same as No. 5 above

7. Person completing form: Alan D. Theriault

Phone number: (706) 629-3795 Date completed: 14 Sept 99 / 16 March 2000

8. Is this the person who should be contacted by state agencies when evaluating whether proposed local government projects are consistent with the service delivery strategy? yes no
If not, provide designated contact person(s) and phone number(s) below:

**Comprehensive Plan Pertaining to
Tax Assessments and Collections Service Delivery Strategies for
Calhoun, Fairmount, Plainville, Ranger, Resaca and unincorporated Gordon County**

Gordon County and the Tax Commissioner of Gordon County assess and levy ad valorem taxes for the City of Calhoun, Fairmount, and Plainville. Currently the City of Resaca and Ranger do not collect ad valorem taxes within their corporate limits. If in the future, Resaca and Ranger determine that it is necessary to begin the collection of ad valorem taxes, then the parties are agreeable to enter into a contractual agreement to collect the taxes as outlined in O.C.G.A. Section 48-5-359.1.

We, the undersigned agree that this method proves to be the most effective and efficient means of providing Tax Assessments and Collections Strategies for the above-listed parties and prevents the duplication of services. This the 16th day of March, 2000.



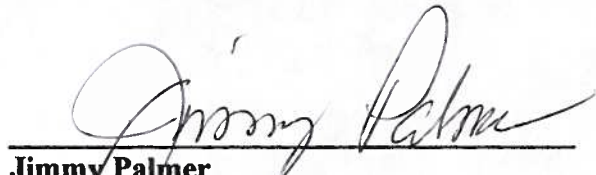
J. C. Maddox
Gordon County Commission Chairman



Steve Brannon
Mayor, City of Fairmount



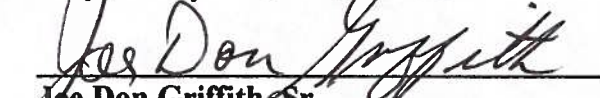
Joyce Hopper
Mayor, City of Ranger



Jimmy Palmer
Mayor, City of Calhoun



Sally Johnston
Mayor, City of Plainville



Joe Don Griffith, Sr.
Mayor, City of Resaca



SERVICE DELIVERY STRATEGY
SUMMARY OF LAND USE AGREEMENTS

Instructions:

Answer each question below, attaching additional pages as necessary. Please note that any changes to the answers provided will require updating of the service delivery strategy. If the contact person for this service (listed at the bottom of this page) changes, this should be reported to the Department of Community Affairs.

County: Gordon

1. What incompatibilities or conflicts between the land use plans of local governments were identified in the process of developing the service delivery strategy?

None

2. Check the boxes indicating how these incompatibilities or conflicts were addressed:

- amendments to existing comprehensive plans
- adoption of a joint comprehensive plan
- other measures (amend zoning ordinances; add environmental regulations, etc.)

Note: If the necessary plan amendments, regulations, ordinances, etc. have not yet been formally adopted, indicate when each of the affected local governments will adopt them.

If "other measures" was checked, describe these measures:

3. Summarize the process that will be used to resolve disputes when a county disagrees with the proposed land use classification(s) for areas to be annexed into a city. If the conflict resolution process will vary for different cities in the county, summarize each process.

Please see attached intergovernmental agreement entered into between Gordon County, Calhoun, Fairmount, Plainville, Ranger and Resaca.

4. What policies, procedures and/or processes have been established by local governments (and water and sewer authorities) to ensure that new extraterritorial water and sewer service will be consistent with all applicable land use plans and ordinances?
The City of Calhoun provides water and sewer service to incorporated and unincorporated areas of Gordon County. The cost of such expansion is paid by the developer without requiring annexation into the City of Calhoun of the newly served property. Extraterritorial extension will occur only upon the request of the receiving jurisdiction.

For additional information, please see Water and Waste Water Service Delivery Agreement.

5. Person completing form: Alan Theriault

Phone number: 706-629-3795 Date completed: 14 Sept 99 / 16 March 2000

6. Is this the person who should be contacted by state agencies when evaluating whether proposed local government projects are consistent with land use plans of applicable jurisdictions? Yes no

If not, provide designated contact person(s) and phone number(s) below:

**STATE OF GEORGIA
COUNTY OF GORDON**

**SERVICE DELIVERY STRATEGY
DISPUTE RESOLUTION PROCESS**

The cities of Calhoun, Fairmount, Plainville, Resaca, and Ranger (hereinafter referred to collectively as the "City") and Gordon County, Georgia (hereinafter referred to as the "County") hereby agree to implement the following process for resolving land use disputes over annexation, effective July 1, 1998.

1.

Prior to initiating any formal annexation activities, the City will notify the County of a proposed annexation and provide information on location of property, size of area, and proposed land use or zoning classification(s) (if applicable) of the property upon annexation.

Within fifteen (15) working days following receipt of the above information, the County will forward to the City a statement either:

(a) indicating that the County has no objection to the proposed land use for the property; or

(b) describing its bona fide objection(s) to the City's proposed land use classification, providing supporting information, and listing any possible stipulations or conditions that would alleviate the County's objections.

2.

If the County has no objection to the City's proposed land use or zoning classification, the City is free to proceed with the annexation. If the County fails to respond

to the City's notice in writing within the deadline, the City is free to proceed with the annexation and the County loses its right to invoke the dispute resolution process, stop the annexation or object to land use changes after the annexation.

3.

If the County notifies the City that it has a bona fide land use classification objection(s); the City will respond to the County in writing within fifteen (15) working days of receiving the County's objections by either:

(a) agreeing to implement the County's stipulations and conditions and thereby resolving the County's objection(s);

(b) agreeing with the County and stopping action on the proposed annexation;

(c) disagreeing that the County's objection(s) are bona fide and notifying the County that the City will seek a declaratory judgment in court; or

(d) initiating a thirty (30) day (maximum) mediation process to discuss possible compromises.

If the City initiates mediation, the City and County will agree on a mediator, mediation schedule and determine participants in the mediation. The City and County agree to share equally any costs associated with the mediation.

5.

If no resolution of the County's bona fide land use classification objection(s) results from the mediation, the City will not proceed with the proposed annexation.

6.

If the City and the County reach an agreement as described in Paragraph 3(a) above or as a result of the mediation, the parties will draft an annexation agreement for execution by the City, the County, and the property owner(s). After execution by all parties, said agreement shall be filed by the City in the office of the Clerk of Superior Court of Gordon County and shall be made a part of the deed records thereof.

Regardless of future changes in land use or zoning classification, any site-specific mitigation or enhancement measures or site-design stipulations included in the agreement will be binding on all parties for the duration of the annexation agreement. The agreement shall become final when signed by the City, the County and the property owner(s).

7.

This annexation dispute resolution agreement shall remain in force and effect until amended by agreement of each party or unless otherwise terminated by operation of law.

SO AGREED, this the 1st day of June, 1998.

ATTEST:

Annette Frady

[Signature]

Chairman, Gordon County Board of
Commissioners

SO AGREED, this the 5 day of JUNE, 1998.

ATTEST:

Connie Talley

Joe Don Griffith SR.
Mayor, City of Resaca

SO AGREED, this the 15 day of JUNE, 1998,

ATTEST:

Andy Mitchell

Paul B. ...
Mayor, City of Fairmount

SO AGREED, this the 4th day of June, 1998

ATTEST:

Sandra Langston

Dalby Johnston
Mayor, City of Plainville

SO AGREED, this the 1 day of June, 1998.

ATTEST:

Andy Mitchell

Joyce Hopper
Mayor, City of Ranger

SERVICE DELIVERY STRATEGY DISPUTE RESOLUTION PROCESS

The City of Calhoun (hereinafter referred to as the "City") and Gordon County, Georgia (hereinafter referred to as the "County") hereby agree to implement the following process for resolving land use disputes over annexation, effective July 1, 1998.

1.

On the first business day immediately following the receipt of an application for annexation from a property owner(s) or prior to the City's initiating any formal annexation activities, the City will notify the county of a proposed annexation and provide information on location of property, size of area, and proposed land use or zoning classification(s) [if applicable] of the property upon annexation.

Within fifteen (15) working days following receipt of the above information, the county will forward to the City a statement either:

- a. Indicating that the County has no objection to the proposed land use for the property; or
- b. Describing its *bona fide* objection(s) to the City's proposed land use classification, providing supporting information, and listing any possible stipulations or conditions that would alleviate the County's objections.

2.

If the County has no objection to the City's proposed land use or zoning classification, the City is free to proceed with the annexation. If the County fails to respond to the City's notice in writing within the deadline, the City is free to proceed with the annexation and the County loses its right to invoke the dispute resolution process, stop the annexation or object to land use changes after the annexation.

3.

If the County notifies the City that it has a *bona fide* land use classification objection(s), the City will respond to the County in writing within fifteen (15) working days of receiving the County's objection by one of the following:

- a. Agreeing to implement the County's stipulations and conditions and thereby resolving the County's objections(s);
- b. Agreeing with the County and stopping action on the proposed annexation;
- c. Disagreeing that the County's land use classification objections are *bona fide* and notifying the County that the City will seek a declaratory judgment in court; or
- d. Initiating a thirty (30) day (maximum) mediation process to discuss possible compromises.

4.

If the City initiates mediation, the City and County will agree on a mediator and mediation schedule, and determine participants in the mediation. The City and County agree to share equally any costs associated with the mediation.

5.

If no resolution of the County's *bona fide* land use classification objection(s) results from the mediation, the City will not proceed with the proposed annexation except as directed or ordered by a court of competent jurisdiction pursuant to either a declaratory judgment or mandamus action brought by the City or property owner(s) not later than thirty (30) days from the termination date of the mediation.

6.

If the City and the County reach an agreement as described in Paragraph 3(a) above or as a result of the mediation, the parties will draft an annexation agreement for execution by the City, the County, and the property owner(s). After execution by all parties, said agreement shall be filed by the City in the Office of the Clerk of Superior Court of Gordon County and shall be made a part of the deed records thereof.

Regardless of future changes in land use or zoning classification, any site-specific mitigation or enhancement measures or site-design stipulations included in the agreement will be binding on all parties for the duration of the annexation agreement. The agreement shall become final when signed by the City, the County and the property owner(s).

7.

This annexation dispute resolution agreement shall remain in force and effect until amended by agreement of each party or unless otherwise terminated by operation of law.

SO AGREED this the 22 day of June, 1998.

Attest:

Cathy Harris

Deed Woods
Mayor, City of Calhoun

Attest:

Annette Ledy

Robert
Chairman,
Gordon County Board of Commissioners

City of Calhoun, Georgia

RESOLUTION

WHEREAS, cities and counties within the State of Georgia are required to have adopted a Service Delivery Strategy Dispute Resolution Process prior to July 1, 1998; and

WHEREAS, the University of Georgia, Carl Vinson Institute of Government; Georgia Municipal Association; Association of County Commissioners of Georgia; and the Department of Community Affairs have submitted a draft which includes the minimum requirements; and

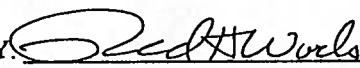
WHEREAS, officials of the Cities of Calhoun, Fairmount, Plainville, Ranger, Resaca, and Gordon County have met and amended the draft to meet the local needs; and

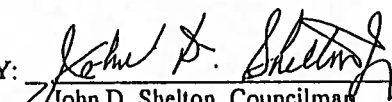
WHEREAS, the City Attorney for Calhoun has reviewed and added a few comments to clarify several points;

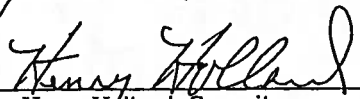
NOW THEREFORE BE IT RESOLVED, the City Council of the City of Calhoun has reviewed the proposed draft of the Service Delivery Strategy Dispute Resolution Process, and does hereby adopt the agreement between the City of Calhoun and Gordon County. The Mayor Pro Tem is hereby authorized to sign said agreement on behalf of the City of Calhoun.

ADOPTED this the 22nd day of June, 1998.

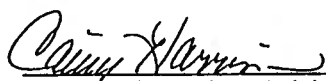
City of Calhoun, Georgia

BY: 
Ronald H. Woods, Mayor Pro Tem

BY: 
John D. Shelton, Councilman

BY: 
Henry Holland, Councilman

Attest:


Cathy Harrison, City Administrator/Clerk

ATTACHMENTS

MINUTES OF ORGANIZATION MEETING OF THE
HOUSING AUTHORITY OF THE CITY OF CALHOUN,
GEORGIA

For the purpose of organizing, a meeting of the Housing Authority of the City of Calhoun, Georgia, was held on Wednesday, September 6, 1950, at 8:00 o'clock P.M. at the Office of C. M. Jones & Co. in the City of Calhoun, Georgia. All members of the Authority were present, as follows:

Jim Reeve
R. L. Collins
Dr. R. D. Walter
C. M. Jones

There were also present by invitation the following: None.

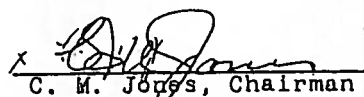
Commissioner Jones, Chairman of the Authority, presided, and R. D. Walter was appointed Secretary of the meeting and kept the minutes.

The Secretary read the "notice of special meeting" and "consent to meeting", which were ordered spread upon the minutes, as follows:

Notice of special meeting
Calhoun, Georgia
September 6, 1950

To: Jim Reeve
R. L. Collins
Dr. R. D. Walter

You and each of you are hereby notified that I have called a meeting of the Housing Authority of the City of Calhoun, Georgia, to be held at the Office of C. M. Jones and Company in the City of Calhoun, Georgia, at 8:00 o'clock P.M. on the 6th day of September, 1950, for the purpose of organizing said Housing Authority, adopting by-laws and a seal therefor, electing officers, fixing regular meeting dates, and to take such other action concerning the organization of said Housing Authority as the members thereof may determine.


C. M. Jones, Chairman

CONSENT TO MEETING

We, the undersigned Commissioners of the Housing Authority of the City of Calhoun, Georgia, hereby accept service of the foregoing call of meeting, waiving any and all irregularities in such service and such call, and consent and agree that said Commissioners of the Housing Authority of the City of Calhoun, Georgia, shall meet at the time and place herein mentioned, and for the purpose therein stated.

J. H. Reeve
J. H. Reeve
R. L. Collins
R. L. Collins
R. D. Walter
R. D. Walter

There were presented to the meeting copies of the certificate of appointment by the Mayor of the City of Calhoun of the different members of the Authority, duly verified,--showing the names, dates of appointment and the times of the commencement and the end of the terms of office; said certificate also shows that C. M. Jones was designated to serve as the first Chairman of the Authority. Copies of these papers were directed to be attached to the minutes of this meeting. It also appears from the statement of the different Commissioners of the Authority that each Commissioner has taken the oath of office and duly accepted the appointment, and the following Commissioners filed their respective oaths of office: J. H. Reeve
R. L. Collins
R. D. Walter

It appearing that there were present all of the Commissioners of the Housing Authority of the City of Calhoun, Georgia, so appointed, the following resolution was then introduced by Commissioner Jones, read aloud and in full by the Secretary, and considered:

RESOLUTION NO. 1

RESOLVED, that the Housing Authority of the City of Calhoun, Georgia, be and it hereby is organized pursuant to the Housing Authorities Law of Georgia, as amended, and is now authorized to transact business and exercise its functions in its area of operation as defined in said Act.

Commissioner Reeves moved that said resolution be finally adopted as introduced and read. The motion was seconded by Commissioner Collins. The question being put upon the final adoption of said resolution, the roll was called with the following result:

"Ayes"	"Nays"
J. H. Reeve	None.
R. L. Collins	
R. D. Walter	

The Chairman declared such motion carried and the resolution finally adopted.

The following resolution was then introduced by Commissioner R. D. Walter, read aloud and in full by the Secretary, and considered by the Authority:

RESOLUTION NO. 2

BE IT RESOLVED BY THE HOUSING AUTHORITY OF THE CITY OF CALHOUN, GEORGIA:

That the following by-laws be and they are hereby adopted and approved as and for the by-laws of the Housing Authority of the City of Calhoun, Georgia:

BY-LAWS OF THE HOUSING AUTHORITY
OF THE
CITY OF CALHOUN, GEORGIA

ARTICLE I - THE AUTHORITY

Section 1 - Name of Authority. The name of the Authority shall be the "Housing Authority of the City of Calhoun, Georgia."

Section 2 - Seal of Authority. The seal of the Authority shall be in the form of a circle and shall bear the name of the Authority and the year of its organization.

Section 3 - Office of Authority. The offices of the Authority shall be at City Hall in the City of Calhoun, Georgia, but the Authority may have offices at such other place or places as the Authority may from time ^{to time} designate by resolution.

ARTICLE II - OFFICERS

Section 1- Officers. The officers of the Authority shall be a Chairman a Vice Chairman (and a Secretary).

Section 2- Chairman. The Chairman shall preside at all meetings of the Authority. Except as otherwise authorized by resolution of the Authority, and Chairman shall sign all contracts, deeds and other instruments made by the Authority. At each meeting, the Chairman shall submit such recommendations and information as he may consider proper concerning the business, affairs and policies of the Authority.

Section 3 -Vice Chairman. The Vice Chairman shall perform the duties of the Chairman in the absence or incapacity of the Chairman; and in case of the resignation or death of the Chairman the Vice Chairman shall perform such duties as are imposed on the Chairman until such times as the Authority shall appoint a new Chairman.

Section 4 - Secretary. The Secretary shall keep the records of the Authority, shall act as secretary of the meetings of the Authority and record all votes, and shall keep a record of the proceeding of the Authority in a journal of proceedings to be kept for such purpose, and shall perform all duties incident to his office. He shall keep in safe custody the seal of the Authority and shall have power to affix such seal to all contracts and instruments authorized to be executed by the Authority.

He shall have the care and custody of all funds of the Authority and shall deposit the same in the name of the Authority in such bank or banks as the Authority may select. The secretary shall sign all orders and checks for the payment of money and shall pay out and disburse such moneys under the direction of the Authority. Except as otherwise authorized by resolution of the Authority, all such orders and checks shall be countersigned by the Chairman. He shall keep regular books of accounts showing receipts and expenditures and shall render to the Authority, at each regular meeting (or oftener when requested), an account of his transactions and also of the financial condition of the Authority. He shall give such bond for the faithful performance of his duties as the Authority may determine.

The compensation of the Secretary shall be determined by the Authority, provided that a temporary appointee selected from among the commissioners of the Authority shall serve without compensation (other than the payment of necessary expenses).

Section 5 - Executive Director. The secretary shall be the Executive Director of the Authority and shall have general supervision over the administration of the business and affairs of the Authority, subject to the direction of the Authority. He shall be charged with the management of the housing projects of the Authority.

Section 6 - Additional Duties. The officers of the Authority shall perform such other duties and functions as may from time to time be required by the Authority or the by-laws or rules and regulations of the Authority.

Section 7 - Election or Appointment. The Chairman and Vice Chairman shall be elected at the annual meeting of the Authority from among the commissioners of the Authority, and shall hold office for one year or until their successors are elected and qualified.

The Secretary shall be appointed by the Authority. Any person appointed to fill the office of Secretary, or any vacancy therein, shall have such term as the Authority fixes, but no commissioner of the Authority shall be eligible to this office except as a temporary appointee.

Section 8 - Vacancies. Should the offices of Chairman or Vice Chairman become vacant, the Authority shall elect a successor from its membership at the next regular meeting, and such election shall be for the unexpired term of said office. When the office of Secretary becomes vacant, the Authority shall appoint a successor, as aforesaid.

Section 9 - Additional Personnel. The Authority may from time to time employ such personnel as it deems necessary to exercise its powers, duties and functions as prescribed by the Housing Authorities Law of Georgia, as amended, and all other laws of the State of Georgia applicable thereto. The selection and compensation of such personnel (including the Secretary), shall be determined by the Authority subject to the laws of the State of Georgia.

ARTICLE III - MEETINGS

Section 1 - Annual Meeting. The annual meeting of the Authority shall be held on the 6th day of September at 8:00 o'clock P.M. at the regular meeting place of the Authority. In the event such date shall fall on a Sunday or a legal holiday, the annual meeting shall be held on the next succeeding secular day.

Section 2 - Regular Meetings. Regular meetings may be held without notice at such times and places as may from time to time be determined by resolution of the Authority.

Section 3 - Special Meetings. The chairman of the Authority may, when he deems it expedient, and shall, upon the written request of two members of the Authority, call a special meeting of the Authority for the purpose of transacting any business designated in the call. The call for a special meeting may be delivered to each member of the Authority at least two days prior to the date of such special meeting. At such special meeting no business shall be considered other than as designated in the call, but if all of the members of the Authority are present at a special meeting any and all business may be transacted at such special meeting.

Section 4 - Quorum. At all meetings of the Authority a majority of the members of the Authority shall constitute a quorum for the purpose of transacting business; provided that a smaller number may meet and adjourn to some other time or until a quorum is obtained.

Section 5 - Order of Business. At the regular meetings of the Authority the following shall be the order of business:

1. Roll Call.
2. Reading and approval of the minutes of the previous meeting.
3. Bills and communications.
4. Report of the Secretary.
5. Reports of Committees.
6. Unfinished business.
7. New business.
8. Adjournment.

All resolutions shall be in writing and shall be copied in a journal of the proceedings of the Authority.

Section 6 - Manner of Voting. The voting on all questions coming before the Authority shall be by roll call, and the yeas and nays shall be entered upon the minutes of such meeting, except in the case of elections when the vote shall be viva voce.

ARTICLE IV - AMENDMENTS

Section - Amendments to By-Laws. The by-laws of the Authority shall be amended only with the approval of at least three of the members of the Authority at a regular or a special meeting, but no such amendment shall be adopted unless at least seven days written notice hereof has been previously given to all of the members of the Authority.

Commissioner Walter moved that said resolution be finally adopted as introduced and read. The motion was seconded by Commissioner Reeve. The question being put upon the final adoption of said resolution, the roll was called and with the following result:

"Ayes"	R. L. Collins	Nays: None.
	R. D. Walter	
	J. H. Reeve	

The Chairman declared such motion carried and the resolution finally adopted.

A corporate seal was then submitted to the meeting. The following resolution was then introduced by Commissioner Jones, read in full by the Secretary, and considered by the Authority:

RESOLUTION NO. 3

BE IT RESOLVED BY THE HOUSING AUTHORITY OF THE CITY OF CLAHOUN,
GEORGIA:

1. That the seal submitted to this meeting is hereby adopted as the seal of this Authority and the acting Secretary of this Authority is hereby authorized and directed to imprint said seal on the margin of the minutes opposite this resolution.

2. That the Secretary is hereby authorized to affix the seal of the Authority to all appropriate papers.

Commissioner Reeve moved that said resolution be finally adopted as introduced and read. The motion was seconded by Commissioner Collins. The question being put upon the final adoption of said resolution, the roll was called with the following result:

Ayes:	R. D. Walter	Nays:	None.
	R. L. Collins		
	J. H. Reeve		

The Chairman declared such motion carried and the resolution finally adopted.

The Chairman announced that it was in order to elect the officers of the Authority to serve until the next annual meeting or until their successors are chosen and qualify in their stead.

Commissioner R. L. Collins having been nominated to the office of Vice Chairman, upon motion made, seconded, and adopted, the nominations were closed. A vote being taken, Commissioner R. L. Collins was declared by the Chairman to be elected to the office of Vice Chairman.

* It was determined that the office of Secretary should not be permanently filled for the present. It was thereupon determined to appoint one of the Commissioners of the Authority to serve as Secretary in a temporary capacity pending the appointment of a permanent secretary, such temporary Secretary to serve without compensation other than the payment of necessary expenses.

Commissioner Walter having been nominated to the office of temporary Secretary upon motion made, seconded, and adopted, the nominations were closed. A vote being taken, Commissioner Walter was declared by the Chairman to be elected to the office of temporary secretary.

The following resolution was then introduced by Commissioner Jones, read aloud and in full by the Secretary and Considered by the Authority:

RESOLUTION NO. 4

BE IT RESOLVED BY THE HOUSING AUTHORITY OF THE CITY OF CALHOUN, GEORGIA:

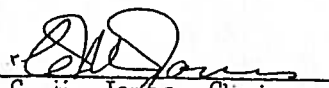
That the Housing Authority of the City of Calhoun, Georgia shall hold regular meetings for the transaction of any and all business of the Authority on the Second Wednesday fo each Month at 8:00 o'clock P.M. at City Hall in the City of Calhoun, Georgia.

Commissioner R. L. Collins moved that said resolution be finally adopted as introduced and read. The motion was seconded t Commissioner Walter. The question being put upon final adoption c said resolution, the roll was called with the following result:

Ayes: R. D. Walter
R. L. Collins
J. H. Reeve

The Chairman declared such motion carried and the resclution finally adopted.

It was moved by Commissioner Collins and seconded by Commissioner Reeve that the meeting adjourn. The motion carried.


C. H. Jones, Chairman


R. D. Walter, Temporary Secretary

ID:

JUL 21 '99 14:18 No.002 P.01

COOPERATION AGREEMENT

GA-119-11

This Agreement entered into this 21st day of November, 1999, by and between Housing Authority of the City of Calhoun, Georgia (herein called the "Local Authority") and City of Calhoun, Georgia (herein called the "Municipality"), witnesseth:

In consideration of the mutual covenants hereinafter set forth, the parties hereto do agree as follows:

1. Whenever used in this Agreement:

(a) The term "Project" shall mean any low-rent housing hereafter developed as an entity by the Local Authority with financial assistance of the Public Housing Administration (herein called the "PHA"); excluding, however, any low-rent housing project covered by any contract entered into prior to March 1, 1949 for loans and annual contributions between the Local Authority and the PHA or its predecessor agencies.

(b) The term "Taxing Body" shall mean the State or any political subdivision or taxing unit thereof in which a Project is situated and which would have authority to assess or levy real or personal property taxes or to certify such taxes to a taxing body or public officer to be levied for its use and benefit with respect to a Project if it were not exempt from taxation.

(c) The term "Shelter Rent" shall mean the total of all charges to all tenants of a Project for dwelling rents and non-dwelling rents (excluding all other income of such Project), less the cost to the Local Authority of all dwelling and non-dwelling utilities.

(d) The term "Slum" shall mean any area where dwellings predominate which, by reason of dilapidation, overcrowding, faulty arrangement or design, lack of ventilation, light or sanitation facilities, or any combination of these factors, are detrimental to safety, health or morals.

2. The Local Authority shall endeavor to secure a contract or contracts with the PHA for loans and annual contributions, and shall endeavor to develop and administer one or more projects.

tions of the parties hereto shall apply only to Projects aggregating not more than 100 units of low-rent housing. The Project or Projects shall be located within the corporate limits of the Municipality.

3. (a) Under the constitution and statutes of the State of Georgia, all Projects are exempt from all real and personal property taxes and special assessments levied or imposed by any Taxing Body. With respect to any Project, so long as either (i) such Project is owned by a public body or governmental agency and is used for low-rent housing purposes, or (ii) any contract between the Local Authority and the PHA for loans or annual contributions, or both, in connection with such Project remains in force and effect, or (iii) any bonds issued in connection with such Project or any monies due to the PHA in connection with such Project remain unpaid, whichever period is the longest, the Municipality agrees that it will not levy or impose any real or personal property taxes or special assessments upon such Project or upon the Local Authority with respect thereto. During such period, the Local Authority shall make annual payments (herein called "Payments in Lieu of Taxes") in lieu of such taxes and special assessments and in payment for the public services and facilities furnished from time to time without other cost or charge for or with respect to such Project.

(b) Each such annual Payment in Lieu of Taxes shall be made after the end of the fiscal year established for such Project, and shall be in amount equal to either (i) ten percent (10%) of the aggregate Shelter Rent charged by the Local Authority in respect to such Project during the fiscal year, or (ii) the amount permitted to be paid by applicable state law in effect on the date such payment is made, whichever amount is the lower.

(c) No payment for any year shall be made to the Municipality in excess of the amount of the real property taxes which would have been paid to the Municipality for such year if the Project were not exempt from taxation.

(d) Upon failure of the Local Authority to make any Payment in Lieu of Taxes, no lien against any Project or assets of the Local Authority shall attach, nor shall any interest or penalties accrue on the amount thereof.

4. The Municipality agrees that, subsequent to the date of initiation (as defined in the United States Housing Act of 1937, as amended) of each Project and within five years after the completion thereof, or such further period as may be approved by the PHA, there has been or will be elimination (as approved by the PHA) by demolition, condemnation, effective closing, or compulsory repair or improvement, of unsafe or insanitary dwelling units situated in the locality or metropolitan area in which such Project is located, substantially equal in number to the number of newly constructed dwelling units provided by such Project; Provided, That, where more than one family is living in an unsafe or insanitary dwelling unit, the elimination of such unit shall count as the elimination of units equal to the number of families accommodated therein; and Provided, further, That this paragraph 4, shall not apply in the case of (i) any Project developed on the site of a slum cleared subsequent to July 15, 1949, and that the dwelling units eliminated by the clearance of the site of such Project shall not be counted as elimination for any other Project or any other low-rent housing project, or (ii) any Project located in a rural non-farm area.

5. During the period commencing with the date of the acquisition of any part of the site or sites of any Project and continuing so long as either (i) such Project is owned by a public body or governmental agency and is used for low-rent housing purposes, or (ii) any contract between the Local Authority and the PHA for loans or annual contributions, or both, in connection with such Project remains in force and effect, or (iii) any bonds issued in connection with such Project or any monies due to the PHA in connection with such Project remain unpaid, whichever period is the longest, the Municipality without cost or charge to the Local Authority or the tenants of such Project (other than the Payments in Lieu of Taxes) shall:

(a) Furnish or cause to be furnished to the Local Authority and the tenants of such Project public services and facilities of the same character and to the same extent as are furnished from time to time without cost or charge to other dwellings and inhabitants in the Municipality.

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JUL 21 '99 14:20 No.002 P.04

(b) Vacate such streets, roads, and alleys within the area of such Project as may be necessary in the development thereof, and convey without charge to the Local Authority such interest as the Municipality may have in such vacated areas; and, insofar as it is lawfully able to do so without cost or expense to the Local Authority or to the Municipality, cause to be removed from such vacated areas, insofar as it may be necessary, all public or private utility lines and equipment;

(c) Insofar as the Municipality may lawfully do so, (i) grant such deviations from the building code of the Municipality as are reasonable and necessary to promote economy and efficiency in the development and administration of such Project; and at the same time safeguard health and safety, and (ii) make such changes in any zoning of the site and surrounding territory of such Project as are reasonable and necessary for the development and protection of such Project and the surrounding territory;

(d) Accept grants of easements necessary for the development of such Project; and

(e) Cooperate with the Local Authority by such other lawful action or ways as the Municipality and the Local Authority may find necessary in connection with the development and administration of such Project.

6. In respect to any Project the Municipality further agrees that within a reasonable time after receipt of a written request therefor from the Local Authority:

(a) It will accept the dedication of all interior streets, roads, alleys, and adjacent sidewalks within the area of such Project, together with all storm and sanitary sewer mains in such dedicated areas, after the Local Authority, at its own expense, has completed the grading, improvement, paving and installation thereof in accordance with specifications acceptable to the Municipality;

(b) It will accept necessary dedications of land for, and

will grade, improve, pave, and provide sidewalks for, all streets bounding such Project or necessary to provide adequate access thereto (in consideration whereof the Local Authority shall pay to the Municipality such amount as would be assessed against the Project site for such work if such site were privately owned); and

(c) It will provide, or cause to be provided, water mains, and storm and sanitary sewer mains, leading to such Project and serving the bounding streets thereof (in consideration whereof the Local Authority shall pay to the Municipality such amount as would be assessed against the Project site for such work if such site were privately owned).

7. If by reason of the Municipality's failure or refusal to furnish or cause to be furnished any public services or facilities which it has agreed hereunder to furnish or to cause to be furnished to the Local Authority or to the tenants of any Project, the Local Authority incurs any expense to obtain such services or facilities then the Local Authority may deduct the amount of such expense from any payments in lieu of taxes due or to become due to the Municipality in respect to any Project or any other low-rent housing projects owned or operated by the Local Authority

8. No Cooperation Agreement heretofore entered into between the Municipality and Local Authority shall be construed to apply to any Project covered by this Agreement.

9. So long as any contract between the Local Authority and the PHA for loans (including preliminary loans) or annual contributions, or both, in connection with any Project remains in force and effect, or so long as any bonds issued in connection with any Project or any monies due to the PHA in connection with any Project remain unpaid, this Agreement shall not be abrogated, changed, or modified without the consent of the PHA. The privileges and obligations of the Municipality hereunder shall remain in full force and effect with respect to each Project so long as the beneficial title to such Project is held by the Local Authority or by any other public body or governmental agency, including the PHA, authorized by law to engage in the development or administration of

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low-rent housing projects. If at any time the beneficial title to, or possession of, any project is held by such other public body or governmental agency, including the PHA, the provisions hereof shall inure to the benefit of and may be enforced by, such other public body or governmental agency, including the PHA.

IN WITNESS WHEREOF the Municipality and the Local Authority have respectively signed this Agreement and caused their seals to be affixed and attested as of the day and year first above written.

The City of Calhoun, Georgia
(Corporate Name of Municipality)

By R. R. McIntire
Mayor

Attest:

[Signature]
City Clerk

Housing Authority of the City of Calhoun, Ga.
(Corporate Name of Local Authority)

By [Signature]
Chairman

Attest:

R. D. Talley, M.D.
Secretary



SERVICE DELIVERY STRATEGY CERTIFICATIONS

Instructions:

This page must, at a minimum, be signed by an authorized representative of the following governments: 1) the county; 2) the city serving as the county seat; 3) all cities having 1990 populations of over 9,000 residing within the county; and 4) no less than 50% of all other cities with a 1990 population of between 500 and 9,000 residing within the county. Cities with 1990 populations below 500 and authorities providing services under the strategy are not required to sign this form, but are encouraged to do so. Attach additional copies of this page as necessary.

SERVICE DELIVERY STRATEGY FOR Gordon COUNTY

We, the undersigned authorized representatives of the jurisdictions listed below, certify that:

1. We have executed agreements for implementation of our service delivery strategy and the attached forms provide an accurate depiction of our agreed upon strategy (O.C.G.A. 36-70-21);
2. Our service delivery strategy promotes the delivery of local government services in the most efficient, effective, and responsive manner (O.C.G.A. 36-70-24 (1));
3. Our service delivery strategy provides that water or sewer fees charged to customers located outside the geographic boundaries of a service provider are reasonable and are not arbitrarily higher than the fees charged to customers located within the geographic boundaries of the service provider (O.C.G.A. 36-70-24 (2)); and
4. Our service delivery strategy ensures that the cost of any services the county government provides (including those jointly funded by the county and one or more municipalities) primarily for the benefit of the unincorporated area of the county are borne by the unincorporated area residents, individuals, and property owners who receive such service (O.C.G.A. 36-70-24 (3)).

SIGNATURE:	NAME: (Please print or type)	TITLE:	JURISDICTION:	DATE:
	J. C. Maddox	Chairman	Board of Commissioners	3/17/00
	Jimmy Palmer	Mayor	City of Calhoun	3/17/00
	Steve Brannon	Mayor	City of Fairmount	3/17/00
	Sally Johnston	Mayor	City of Plainville	3/17/00
	Joyce Hopper	Mayor	City of Ranger	3/17/00
	Joe Don Griffith	Mayor	City of Resaca	3/17/00