



GEORGIA DEPARTMENT OF COMMUNITY AFFAIRS

SERVICE DELIVERY STRATEGY

FOR GLYNN CO

Verified
July 16, 1999

I. GENERAL INSTRUCTIONS

1. Only one set of these forms should be submitted per county. The completed forms should clearly present the collective agreement reached by all cities and counties that were party to the service delivery strategy.
2. List each local government and/or authority that provides services included in the service delivery strategy in Section II below.
List all services provided or primarily funded by each general purpose local government and authority within the county in Section III below. It is acceptable to break a service into separate components if this will facilitate description of the service delivery strategy.
3. For each service or service component listed in Section III, complete a separate *Summary of Service Delivery Arrangements* form (page 2).
4. Complete one copy of the *Summary of Land Use Agreements* form (page 3).
5. Have the *Certifications* form (page 4) signed by the authorized representatives of participating local governments. Please note that DCA cannot validate the strategy unless it is signed by the local governments required by law (see Instructions, page 4).
6. Mail the completed forms along with any attachments to:

Georgia Department of Community Affairs
Office of Coordinated Planning
60 Executive Park South, N.E.
Atlanta, Georgia 30329

For answers to most frequently asked questions on Georgia's Service Delivery Act, links and helpful publications, visit DCA's website at www.dca.servicedelivery.org, or call the Office of Coordinated Planning at (404) 679-3114.

Note: Any future changes to the service delivery arrangements described on these forms will require an official update of the service delivery strategy and submittal of revised forms and attachments to the Georgia Department of Community Affairs.

II. LOCAL GOVERNMENTS INCLUDED IN THE SERVICE DELIVERY STRATEGY:

In this section, list all local governments (including cities located partially within the county) and authorities that provide services included in the service delivery strategy

City of Brunswick
Glynn County
Jekyll Island - State Park Authority

III. SERVICES INCLUDED IN THE SERVICE DELIVERY STRATEGY:

For each service listed here, a separate *Summary of Service Delivery Arrangements* form (page 2) must be completed.

Courts
General Administration
Water and Wastewater
Animal Control
Community Development - Planning & Zoning
Police Protection
Fire Protection
Emergency Medical Service
Public Health/Welfare
Recreation
Libraries
Tourism
Development Authority
Downtown Development Authority
Mosquito Control
State Offices
Board of Elections
Airports
Emergency Management
Public Works, Roads/Bridges (COUNTY)
Public Works, Street/Drainage (CITY)
Public Works, Drainage (COUNTY)



SERVICE DELIVERY STRATEGY

SUMMARY OF SERVICE DELIVERY ARRANGEMENTS

Instructions:

Make copies of this form and complete one for each service listed on page 1, Section III. Use exactly the same service names listed on page 1. Answer each question below, attaching additional pages as necessary. If the contact person for this service (listed at the bottom of the page) changes, this should be reported to the Department of Community Affairs.

County: Glynn Service: Courts

1. Check the box that best describes the agreed upon delivery arrangement for this service:

- Service will be provided countywide (i.e., including all cities and unincorporated areas) by a single service provider. (If this box is checked, identify the government, authority or organization providing the service.)
- Service will be provided only in the unincorporated portion of the county by a single service provider. (If this box is checked, identify the government, authority or organization providing the service.)
- One or more cities will provide this service only within their incorporated boundaries, and the service will not be provided in unincorporated areas. (If this box is checked, identify the government(s), authority or organization providing the service.)
- One or more cities will provide this service only within their incorporated boundaries, and the county will provide the service in unincorporated areas. (If this box is checked, identify the government(s), authority or organization providing the service.)
- Other. (If this box is checked, attach a legible map delineating the service area of each service provider, and identify the government, authority, or other organization that will provide service within each service area.) See answer to #3 below

2. In developing the strategy, were overlapping service areas, unnecessary competition and/or duplication of this service identified?

yes no

If these conditions will continue under the strategy, attach an explanation for continuing the arrangement (i.e., overlapping but higher levels of service (See O.C.G.A. 36-70-24(1)), overriding benefits of the duplication, or reasons that overlapping service areas or competition cannot be eliminated).

If these conditions will be eliminated under the strategy, attach an implementation schedule listing each step or action that will be taken to eliminate them, the responsible party and the agreed upon deadline for completing it.

3. List each government or authority that will help to pay for this service and indicate how the service will be funded (e.g., enterprise funds, user fees, general funds, special service district revenues, hotel/motel taxes, franchise taxes, impact fees, bonded indebtedness, etc.)

Local Government or Authority: Funding Method:

	All Courts, Judge's supplements, Clerks and Prosecuting Attorneys provide service countywide paid for by county with countywide revenues. City provides City Court with jurisdiction limited to city funded by City's general funds.

4. How will the strategy change the previous arrangements for providing and/or funding this service within the county?

No change at present.

5. List any formal service delivery agreements or intergovernmental contracts that will be used to implement the strategy for this service.

Agreement Name:	Contracting Parties:	Effective and Ending Dates:

6. What other mechanisms (if any) will be used to implement the strategy for this service (e.g., ordinances, resolutions, local acts of the General Assembly, rate or fee changes, etc.), and when will they take effect?

Not Applicable.

7. Person completing form: Gary Moore, Glynn County Attorney/Lynn Frey, City Attorney

Phone number: 267-5405 / 267-6261 Date completed: June 25, 1999

8. Is this the person who should be contacted by state agencies when evaluating whether proposed local government projects are consistent with the service delivery strategy? yes no

If not, provide designated contact person(s) and phone number(s) below:

Becky Rowell, County Administrator, 267-5600 & Roosevelt Harris, City Manager, 267-5500



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County: Glynn Service: General Administration

1. Check the box that best describes the agreed upon delivery arrangement for this service:

- Service will be provided countywide (i.e., including all cities and unincorporated areas) by a single service provider. (If this box is checked, identify the government, authority or organization providing the service.)
- Service will be provided only in the unincorporated portion of the county by a single service provider. (If this box is checked, identify the government, authority or organization providing the service.)
- One or more cities will provide this service only within their incorporated boundaries, and the service will not be provided in unincorporated areas. (If this box is checked, identify the government(s), authority or organization providing the service.)
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2. In developing the strategy, were overlapping service areas, unnecessary competition and/or duplication of this service identified?
 yes no

If these conditions will continue under the strategy, attach an explanation for continuing the arrangement (i.e., overlapping but higher levels of service (See O.C.G.A. 36-70-24(1)), overriding benefits of the duplication, or reasons that overlapping service areas or competition cannot be eliminated).

If these conditions will be eliminated under the strategy, attach an implementation schedule listing each step or action that will be taken to eliminate them, the responsible party and the agreed upon deadline for completing it.

3. List each government or authority that will help to pay for this service and indicate how the service will be funded (e.g., enterprise funds, user fees, general funds, special service district revenues, hotel/motel taxes, franchise taxes, impact fees, bonded indebtedness, etc.)

Local Government or Authority:	Funding Method:
	City, Jekyll Island Authority and County all provide general administrative support including personnel, risk management, legal, information technology, finance and other support functions to all their departments. Each pays for the service from their general revenues. Some county services are countywide.

4. How will the strategy change the previous arrangements for providing and/or funding this service within the county?
 No change at present.

5. List any formal service delivery agreements or intergovernmental contracts that will be used to implement the strategy for this service:

Agreement Name:	Contracting Parties:	Effective and Ending Dates:

6. What other mechanisms (if any) will be used to implement the strategy for this service (e.g., ordinances, resolutions, local acts of the General Assembly, rate or fee changes, etc.), and when will they take effect?

Not Applicable.

7. Person completing form: Gary Moore, Glynn County Attorney/Lynn Frey, City Attorney
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Becky Rowell, Acting County Administrator, 267-5600 & Roosevelt Harris, City Manager, 267-5500



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SUMMARY OF SERVICE DELIVERY ARRANGEMENTS**

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County: Glynn Service: Water and Wastewater

1. Check the box that best describes the agreed upon delivery arrangement for this service:

- Service will be provided countywide (i.e., including all cities and unincorporated areas) by a single service provider. (If this box is checked, identify the government, authority or organization providing the service.)
- Service will be provided only in the unincorporated portion of the county by a single service provider. (If this box is checked, identify the government, authority or organization providing the service.)
- One or more cities will provide this service only within their incorporated boundaries, and the service will not be provided in unincorporated areas. (If this box is checked, identify the government(s), authority or organization providing the service.)
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2. In developing the strategy, were overlapping service areas, unnecessary competition and/or duplication of this service identified?
 yes no

If these conditions will continue under the strategy, attach an explanation for continuing the arrangement (i.e., overlapping but higher levels of service (See O.C.G.A. 36-70-24(1)), overriding benefits of the duplication, or reasons that overlapping service areas or competition cannot be eliminated).

If these conditions will be eliminated under the strategy, attach an implementation schedule listing each step or action that will be taken to eliminate them, the responsible party and the agreed upon deadline for completing it.

3. List each government or authority that will help to pay for this service and indicate how the service will be funded (e.g., enterprise funds, user fees, general funds, special service district revenues, hotel/motel taxes, franchise taxes, impact fees, bonded indebtedness, etc.)

Local Government or Authority:	Funding Method:
	County provides both services in unincorporated portion of county paid for by user fees. City provides both services in city and in some portions of unincorporated county paid for by user fees.
	Jekyll Island Authority provides on Jekyll Island paid for by user fees. See maps for areas of service.

4. How will the strategy change the previous arrangements for providing and/or funding this service within the county?
No change at present.

5. List any formal service delivery agreements or intergovernmental contracts that will be used to implement the strategy for this service

Agreement Name:	Contracting Parties:	Effective and Ending Dates:

6. What other mechanisms (if any) will be used to implement the strategy for this service (e.g., ordinances, resolutions, local acts of the General Assembly, rate or fee changes, etc.), and when will they take effect?

Not Applicable.

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County: Glynn Service: Animal Control

1. Check the box that best describes the agreed upon delivery arrangement for this service:

- Service will be provided countywide (i.e., including all cities and unincorporated areas) by a single service provider. (If this box is checked, identify the government, authority or organization providing the service.)
- Service will be provided only in the unincorporated portion of the county by a single service provider. (If this box is checked, identify the government, authority or organization providing the service.)
- One or more cities will provide this service only within their incorporated boundaries, and the service will not be provided in unincorporated areas. (If this box is checked, identify the government(s), authority or organization providing the service.)
- One or more cities will provide this service only within their incorporated boundaries, and the county will provide the service in unincorporated areas. (If this box is checked, identify the government(s), authority or organization providing the service.)
- Other. (If this box is checked, attach a legible map delineating the service area of each service provider, and identify the government, authority, or other organization that will provide service within each service area.) See answer to #3 below

2. In developing the strategy, were overlapping service areas, unnecessary competition and/or duplication of this service identified?

yes no

If these conditions will continue under the strategy, attach an explanation for continuing the arrangement (i.e., overlapping but higher levels of service (See O.C.G.A. 36-70-24(1)), overriding benefits of the duplication, or reasons that overlapping service areas or competition cannot be eliminated).

If these conditions will be eliminated under the strategy, attach an implementation schedule listing each step or action that will be taken to eliminate them, the responsible party and the agreed upon deadline for completing it.

3. List each government or authority that will help to pay for this service and indicate how the service will be funded (e.g., enterprise funds, user fees, general funds, special service district revenues, hotel/motel taxes, franchise taxes, impact fees, bonded indebtedness, etc.)

Local Government or Authority: Funding Method:

	Provided by both city and county within their jurisdictions paid for from general funds of both. Animal Control Center provided by county on a countywide basis from general funds of county.

4. How will the strategy change the previous arrangements for providing and/or funding this service within the county?

No change at present.

5. List any formal service delivery agreements or intergovernmental contracts that will be used to implement the strategy for this service:

Agreement Name:	Contracting Parties:	Effective and Ending Dates:

6. What other mechanisms (if any) will be used to implement the strategy for this service (e.g., ordinances, resolutions, local acts of the General Assembly, rate or fee changes, etc.), and when will they take effect?

Not Applicable.

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County: Glynn Service: Community Development - Planning & Zoning

1. Check the box that best describes the agreed upon delivery arrangement for this service:

- Service will be provided countywide (i.e., including all cities and unincorporated areas) by a single service provider. (If this box is checked, identify the government, authority or organization providing the service.)
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- One or more cities will provide this service only within their incorporated boundaries, and the service will not be provided in unincorporated areas. (If this box is checked, identify the government(s), authority or organization providing the service.)
- One or more cities will provide this service only within their incorporated boundaries, and the county will provide the service in unincorporated areas. (If this box is checked, identify the government(s), authority or organization providing the service.)
- Other. (If this box is checked, attach a legible map delineating the service area of each service provider, and identify the government, authority, or other organization that will provide service within each service area.) See answer to #3 below.

2. In developing the strategy, were overlapping service areas, unnecessary competition and/or duplication of this service identified?

yes no

If these conditions will continue under the strategy, attach an explanation for continuing the arrangement (i.e., overlapping but higher levels of service (See O.C.G.A. 36-70-24(1)), overriding benefits of the duplication, or reasons that overlapping service areas or competition cannot be eliminated).

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3. List each government or authority that will help to pay for this service and indicate how the service will be funded (e.g., enterprise funds, user fees, general funds, special service district revenues, hotel/motel taxes, franchise taxes, impact fees, bonded indebtedness, etc.)

Local Government or Authority:	Funding Method:
	Both County and city provide these services within their respective jurisdictions. Some general staff provided for city and county from county's general funds. City and county provide building inspection paid from their respective general funds.

4. How will the strategy change the previous arrangements for providing and/or funding this service within the county?

No change at present.

5. List any formal service delivery agreements or intergovernmental contracts that will be used to implement the strategy for this service.

Agreement Name:	Contracting Parties:	Effective and Ending Dates:
Annexation Dispute Resolution Process Agreement	City of Brunswick and Glynn County	Effective July 1, 1998 - No termination date

6. What other mechanisms (if any) will be used to implement the strategy for this service (e.g., ordinances, resolutions, local act of the General Assembly, rate or fee changes, etc.), and when will they take effect?

Not Applicable.

7. Person completing form: Gary Moore, Glynn County Attorney/Lynn Frey, City Attorney

Phone number: 267-5405 / 267-6261 Date completed: June 25, 1999

8. Is this the person who should be contacted by state agencies when evaluating whether proposed local government projects are consistent with the service delivery strategy? yes no

If not, provide designated contact person(s) and phone number(s) below:

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County: Glynn Service: Police Protection

1. Check the box that best describes the agreed upon delivery arrangement for this service:

- Service will be provided countywide (i.e., including all cities and unincorporated areas) by a single service provider. (If this box is checked, identify the government, authority or organization providing the service.)
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- One or more cities will provide this service only within their incorporated boundaries, and the county will provide the service in unincorporated areas. (If this box is checked, identify the government(s), authority or organization providing the service.)
See answer to #3 below.
- Other. (If this box is checked, attach a legible map delineating the service area of each service provider, and identify the government, authority, or other organization that will provide service within each service area.)

2. In developing the strategy, were overlapping service areas, unnecessary competition and/or duplication of this service identified?

yes no

If these conditions will continue under the strategy, attach an explanation for continuing the arrangement (i.e., overlapping but higher levels of service (See O.C.G.A. 36-70-24(1)), overriding benefits of the duplication, or reasons that overlapping service areas or competition cannot be eliminated).

If these conditions will be eliminated under the strategy, attach an implementation schedule listing each step or action that will be taken to eliminate them, the responsible party and the agreed upon deadline for completing it.

3. List each government or authority that will help to pay for this service and indicate how the service will be funded (e.g., enterprise funds, user fees, general funds, special service district revenues, hotel/motel taxes, franchise taxes, impact fees, bonded indebtedness, etc.)

Local Government or Authority:	Funding Method:
	City and county provide this service from their respective general funds. Jekyll Island Authority utilizes State Patrol on
	Jekyll Island,

4. How will the strategy change the previous arrangements for providing and/or funding this service within the county?

No change at present.

5. List any formal service delivery agreements or intergovernmental contracts that will be used to implement the strategy for this service:

Agreement Name:	Contracting Parties:	Effective and Ending Dates

6. What other mechanisms (if any) will be used to implement the strategy for this service (e.g., ordinances, resolutions, local acts of the General Assembly, rate or fee changes, etc.), and when will they take effect?

Not Applicable.

7. Person completing form: Gary Moore, Glynn County Attorney/Lynn Frey, City Attorney

Phone number: 267-5405 / 267-6261 Date completed: June 25, 1999

8. Is this the person who should be contacted by state agencies when evaluating whether proposed local government projects are consistent with the service delivery strategy? yes no

If not, provide designated contact person(s) and phone number(s) below:

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County: Glynn Service: Fire Protection

1. Check the box that best describes the agreed upon delivery arrangement for this service:

- Service will be provided countywide (i.e., including all cities and unincorporated areas) by a single service provider. (If this box is checked, identify the government, authority or organization providing the service.)
- Service will be provided only in the unincorporated portion of the county by a single service provider. (If this box is checked, identify the government, authority or organization providing the service.)
- One or more cities will provide this service only within their incorporated boundaries, and the service will not be provided in unincorporated areas. (If this box is checked, identify the government(s), authority or organization providing the service.)
- One or more cities will provide this service only within their incorporated boundaries, and the county will provide the service in unincorporated areas. (If this box is checked, identify the government(s), authority or organization providing the service.)
See answer to #3 below.
- Other. (If this box is checked, attach a legible map delineating the service area of each service provider, and identify the government, authority, or other organization that will provide service within each service area.)

2. In developing the strategy, were overlapping service areas, unnecessary competition and/or duplication of this service identified?

yes no

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If these conditions will be eliminated under the strategy, attach an implementation schedule listing each step or action that will be taken to eliminate them, the responsible party and the agreed upon deadline for completing it.

3. List each government or authority that will help to pay for this service and indicate how the service will be funded (e.g., enterprise funds, user fees, general funds, special service district revenues, hotel/motel taxes, franchise taxes, impact fees, bonded indebtedness, etc.)

Local Government or Authority:	Funding Method:
	City county and Jekyll Island Authority provide the service within their respective jurisdictions. City pays for fire protection from its general revenues. County provides for fire protection from revenues from special tax district only in unincorporated area exclusive of Jekyll Island and non-served areas. Jekyll Island Authority provides from general Jekyll Island Authority revenue.

4. How will the strategy change the previous arrangements for providing and/or funding this service within the county?

No change at present.

5. List any formal service delivery agreements or intergovernmental contracts that will be used to implement the strategy for this service.

Agreement Name:	Contracting Parties:	Effective and Ending Dates
Mutual Aid Agreement	City of Brunswick and Glynn County	Effective December 1988 - No termination date.

6. What other mechanisms (if any) will be used to implement the strategy for this service (e.g., ordinances, regulations, local acts of the General Assembly, rate or fee changes, etc.), and when will they take effect?

Not Applicable.

7. Person completing form: Gary Moore, Glynn County Attorney/Lynn Frey, City Attorney

Phone number: 267-5405 / 267-6261 Date completed: June 25, 1999

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County: Glynn Service: Emergency Medical Service

1. Check the box that best describes the agreed upon delivery arrangement for this service:

- Service will be provided countywide (i.e., including all cities and unincorporated areas) by a single service provider. (If this box is checked, identify the government, authority or organization providing the service.)
- Service will be provided only in the unincorporated portion of the county by a single service provider. (If this box is checked, identify the government, authority or organization providing the service.)
- One or more cities will provide this service only within their incorporated boundaries, and the service will not be provided in unincorporated areas. (If this box is checked, identify the government(s), authority or organization providing the service.)
- One or more cities will provide this service only within their incorporated boundaries, and the county will provide the service in unincorporated areas. (If this box is checked, identify the government(s), authority or organization providing the service.)
- Other. (If this box is checked, attach a legible map delineating the service area of each service provider, and identify the government, authority, or other organization that will provide service within each service area.) See answer to #3 below.

2. In developing the strategy, were overlapping service areas, unnecessary competition and/or duplication of this service identified?

yes no

If these conditions will continue under the strategy, attach an explanation for continuing the arrangement (i.e., overlapping but higher levels of service (See O.C.G.A. 36-70-24(1)), overriding benefits of the duplication, or reasons that overlapping service areas or competition cannot be eliminated).

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3. List each government or authority that will help to pay for this service and indicate how the service will be funded (e.g., enterprise funds, user fees, general funds, special service district revenues, hotel/motel taxes, franchise taxes, impact fees, bonded indebtedness, etc.)

Local Government or Authority: Funding Method:

	County provides this service countywide paid for from general county revenues and user fees. Jekyll Island Authority provides
	this service on Jekyll Island paid for by Jekyll Island Authority revenues and user fees.

4. How will the strategy change the previous arrangements for providing and/or funding this service within the county?

No change at present.

5. List any formal service delivery agreements or intergovernmental contracts that will be used to implement the strategy for this service:

Agreement Name:	Contracting Parties:	Effective and Ending Dates:

6. What other mechanisms (if any) will be used to implement the strategy for this service (e.g., ordinances, resolutions, local acts of the General Assembly, rate or fee changes, etc.), and when will they take effect?

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County: Glynn Service: Public Health/Welfare

1. Check the box that best describes the agreed upon delivery arrangement for this service:

- Service will be provided countywide (i.e., including all cities and unincorporated areas) by a single service provider. (If this box is checked, identify the government, authority or organization providing the service.) See answer to #3 below.
- Service will be provided only in the unincorporated portion of the county by a single service provider. (If this box is checked, identify the government, authority or organization providing the service.)
- One or more cities will provide this service only within their incorporated boundaries, and the service will not be provided in unincorporated areas. (If this box is checked, identify the government(s), authority or organization providing the service.)
- One or more cities will provide this service only within their incorporated boundaries, and the county will provide the service in unincorporated areas. (If this box is checked, identify the government(s), authority or organization providing the service.)
- Other. (If this box is checked, attach a legible map delineating the service area of each service provider, and identify the government, authority, or other organization that will provide service within each service area.)

2. In developing the strategy, were overlapping service areas, unnecessary competition and/or duplication of this service identified?

yes no

If these conditions will continue under the strategy, attach an explanation for continuing the arrangement (i.e., overlapping but higher levels of service (See O.C.G.A. 36-70-24(1)), overriding benefits of the duplication, or reasons that overlapping service areas or competition cannot be eliminated).

If these conditions will be eliminated under the strategy, attach an implementation schedule listing each step or action that will be taken to eliminate them, the responsible party and the agreed upon deadline for completing it.

3. List each government or authority that will help to pay for this service and indicate how the service will be funded (e.g., enterprise funds, user fees, general funds, special service district revenues, hotel/motel taxes, franchise taxes, impact fees, bonded indebtedness, etc.)

Local Government or Authority:	Funding Method:
	Board of Health, Community Services Board and Family and Children Services operate countywide funded by county from countywide revenues.

4. How will the strategy change the previous arrangements for providing and/or funding this service within the county?

No change at present.

5. List any formal service delivery agreements or intergovernmental contracts that will be used to implement the strategy for this service.

Agreement Name:	Contracting Parties:	Effective and Ending Dates:

6. What other mechanisms (if any) will be used to implement the strategy for this service (e.g., ordinances, resolutions, local acts of the General Assembly, rate or fee changes, etc.), and when will they take effect?

Not Applicable.

7. Person completing form: Gary Moore, Glynn County Attorney/Lynn Frey, City Attorney

Phone number: 267-5405 / 267-6261 Date completed: June 25, 1999

8. Is this the person who should be contacted by state agencies when evaluating whether proposed local government projects are consistent with the service delivery strategy? yes no

If not, provide designated contact person(s) and phone number(s) below:

Becky Rowell, Acting County Administrator, 267-5600 & Roosevelt Harris, City Manager, 267-5500



**SERVICE DELIVERY STRATEGY
SUMMARY OF SERVICE DELIVERY ARRANGEMENTS**

Instructions:

Make copies of this form and complete one for each service listed on page 1, Section III. Use exactly the same service names listed on page 1. Answer each question below, attaching additional pages as necessary. If the contact person for this service (listed at the bottom of the page) changes, this should be reported to the Department of Community Affairs.

County: Glynn Service: Recreation

1. Check the box that best describes the agreed upon delivery arrangement for this service:

- Service will be provided countywide (i.e., including all cities and unincorporated areas) by a single service provider. (If this box is checked, identify the government, authority or organization providing the service.)
- Service will be provided only in the unincorporated portion of the county by a single service provider. (If this box is checked, identify the government, authority or organization providing the service.)
- One or more cities will provide this service only within their incorporated boundaries, and the service will not be provided in unincorporated areas. (If this box is checked, identify the government(s), authority or organization providing the service.)
- One or more cities will provide this service only within their incorporated boundaries, and the county will provide the service in unincorporated areas. (If this box is checked, identify the government(s), authority or organization providing the service.)
- Other. (If this box is checked, attach a legible map delineating the service area of each service provider, and identify the government, authority, or other organization that will provide service within each service area.) See answer to #3 below.

2. In developing the strategy, were overlapping service areas, unnecessary competition and/or duplication of this service identified?

yes no

If these conditions will continue under the strategy, attach an explanation for continuing the arrangement (i.e., overlapping but higher levels of service (See O.C.G.A. 36-70-24(1)), overriding benefits of the duplication, or reasons that overlapping service areas or competition cannot be eliminated).

If these conditions will be eliminated under the strategy, attach an implementation schedule listing each step or action that will be taken to eliminate them, the responsible party and the agreed upon deadline for completing it.

3. List each government or authority that will help to pay for this service and indicate how the service will be funded (e.g., enterprise funds, user fees, general funds, special service district revenues, hotel/motel taxes, franchise taxes, impact fees, bonded indebtedness, etc.)

Local Government or Authority: Funding Method:

	Both city and county provide this service available to all residents countywide paid for by each government from their general funds and user fees.

4. How will the strategy change the previous arrangements for providing and/or funding this service within the county?

No change at present.

5. List any formal service delivery agreements or intergovernmental contracts that will be used to implement the strategy for this service:

Agreement Name:	Contracting Parties:	Effective and Ending Dates:

6. What other mechanisms (if any) will be used to implement the strategy for this service (e.g., ordinances, resolutions, local acts of the General Assembly, rate or fee changes, etc.), and when will they take effect?

Not Applicable.

7. Person completing form: Gary Moore, Glynn County Attorney/Lynn Frey, City Attorney

Phone number: 267-5405 / 267-6261 Date completed: June 25, 1999

8. Is this the person who should be contacted by state agencies when evaluating whether proposed local government projects are consistent with the service delivery strategy? yes no

If not, provide designated contact person(s) and phone number(s) below:

Becky Rowell, Acting County Administrator, 267-5600 & Roosevelt Harris, City Manager, 267-5500



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County: Glynn Service: Libraries

1. Check the box that best describes the agreed upon delivery arrangement for this service:

- Service will be provided countywide (i.e., including all cities and unincorporated areas) by a single service provider. (If this box is checked, identify the government, authority or organization providing the service.)
- Service will be provided only in the unincorporated portion of the county by a single service provider. (If this box is checked, identify the government, authority or organization providing the service.)
- One or more cities will provide this service only within their incorporated boundaries, and the service will not be provided in unincorporated areas. (If this box is checked, identify the government(s), authority or organization providing the service.)
- One or more cities will provide this service only within their incorporated boundaries, and the county will provide the service in unincorporated areas. (If this box is checked, identify the government(s), authority or organization providing the service.)
- Other. (If this box is checked, attach a legible map delineating the service area of each service provider, and identify the government, authority, or other organization that will provide service within each service area. See answer to #3 below.)

2. In developing the strategy, were overlapping service areas, unnecessary competition and/or duplication of this service identified?

yes no

If these conditions will continue under the strategy, attach an explanation for continuing the arrangement (i.e., overlapping but higher levels of service (See O.C.G.A. 36-70-24(1)), overriding benefits of the duplication, or reasons that overlapping service areas or competition cannot be eliminated).

If these conditions will be eliminated under the strategy, attach an implementation schedule listing each step or action that will be taken to eliminate them, the responsible party and the agreed upon deadline for completing it.

3. List each government or authority that will help to pay for this service and indicate how the service will be funded (e.g., enterprise funds, user fees, general funds, special service district revenues, hotel/motel taxes, franchise taxes, impact fees, bonded indebtedness, etc.)

Local Government or Authority:	Funding Method:
	Providing service countywide paid for jointly by city and county from general funds.

4. How will the strategy change the previous arrangements for providing and/or funding this service within the county?

No change at present.

5. List any formal service delivery agreements or intergovernmental contracts that will be used to implement the strategy for this service:

Agreement Name:	Contracting Parties:	Effective and Ending Dates:

6. What other mechanisms (if any) will be used to implement the strategy for this service (e.g., ordinances, resolutions, local acts of the General Assembly, rate or fee changes, etc.), and when will they take effect?

Not Applicable.

7. Person completing form: Gary Moore, Glynn County Attorney/Lynn Frey, City Attorney

Phone number: 267-5405 / 267-6261 Date completed: June 25, 1999

8. Is this the person who should be contacted by state agencies when evaluating whether proposed local government projects are consistent with the service delivery strategy? yes no

If not, provide designated contact person(s) and phone number(s) below:
Becky Rowell, Acting County Administrator, 267-5600 & Roosevelt Harris, City Manager, 267-5500



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County: Glynn Service: Tourism

1. Check the box that best describes the agreed upon delivery arrangement for this service:

- Service will be provided countywide (i.e., including all cities and unincorporated areas) by a single service provider. (If this box is checked, identify the government, authority or organization providing the service.)
- Service will be provided only in the unincorporated portion of the county by a single service provider. (If this box is checked, identify the government, authority or organization providing the service.)
- One or more cities will provide this service only within their incorporated boundaries, and the service will not be provided in unincorporated areas. (If this box is checked, identify the government(s), authority or organization providing the service.)
- One or more cities will provide this service only within their incorporated boundaries, and the county will provide the service in unincorporated areas. (If this box is checked, identify the government(s), authority or organization providing the service.)
- Other. (If this box is checked, attach a legible map delineating the service area of each service provider, and identify the government, authority, or other organization that will provide service within each service area.) See answer to #3 below.

2. In developing the strategy, were overlapping service areas, unnecessary competition and/or duplication of this service identified?
 yes no

If these conditions will continue under the strategy, attach an explanation for continuing the arrangement (i.e., overlapping but higher levels of service (See O.C.G.A. 36-70-24(1)), overriding benefits of the duplication, or reasons that overlapping service areas or competition cannot be eliminated).

If these conditions will be eliminated under the strategy, attach an implementation schedule listing each step or action that will be taken to eliminate them, the responsible party and the agreed upon deadline for completing it.

3. List each government or authority that will help to pay for this service and indicate how the service will be funded (e.g., enterprise funds, user fees, general funds, special service district revenues, hotel/motel taxes, franchise taxes, impact fees, bonded indebtedness, etc.)

Local Government or Authority:	Funding Method:
	Services provided countywide paid for by both city and county funded by the Accomodations Excise Tax levied by each government.
	Convention center and tourism services provided by Jekyll Island Authority to residents countywide paid for by their general revenues.

4. How will the strategy change the previous arrangements for providing and/or funding this service within the county?
No change at present.

5. List any formal service delivery agreements or intergovernmental contracts that will be used to implement the strategy for this service:

Agreement Name:	Contracting Parties:	Effective and Ending Dates:

6. What other mechanisms (if any) will be used to implement the strategy for this service (e.g., ordinances, resolutions, local acts of the General Assembly, rate or fee changes, etc.), and when will they take effect?

Not Applicable.

7. Person completing form: Gary Moore, Glynn County Attorney/Lynn Frey, City Attorney
 Phone number: 267-5405 / 267-6261 Date completed: June 25, 1999

8. Is this the person who should be contacted by state agencies when evaluating whether proposed local government projects are consistent with the service delivery strategy? yes no

If not, provide designated contact person(s) and phone number(s) below:

Becky Rowell, Acting County Administrator, 267-5600 & Roosevelt Harris, City Manager, 267-5500



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County: Glynn Service: Development Authority

1. Check the box that best describes the agreed upon delivery arrangement for this service:

- Service will be provided countywide (i.e., including all cities and unincorporated areas) by a single service provider. (If this box is checked, identify the government, authority or organization providing the service.)
- Service will be provided only in the unincorporated portion of the county by a single service provider. (If this box is checked, identify the government, authority or organization providing the service.)
- One or more cities will provide this service only within their incorporated boundaries, and the service will not be provided in unincorporated areas. (If this box is checked, identify the government(s), authority or organization providing the service.)
- One or more cities will provide this service only within their incorporated boundaries, and the county will provide the service in unincorporated areas. (If this box is checked, identify the government(s), authority or organization providing the service.)
- Other. (If this box is checked, attach a legible map delineating the service area of each service provider, and identify the government, authority, or other organization that will provide service within each service area.) See answer to #3 below.

2. In developing the strategy, were overlapping service areas, unnecessary competition and/or duplication of this service identified?
 yes no

If these conditions will continue under the strategy, attach an explanation for continuing the arrangement (i.e., overlapping but higher levels of service (See O.C.G.A. 36-70-24(1)), overriding benefits of the duplication, or reasons that overlapping service areas or competition cannot be eliminated).

If these conditions will be eliminated under the strategy, attach an implementation schedule listing each step or action that will be taken to eliminate them, the responsible party and the agreed upon deadline for completing it.

3. List each government or authority that will help to pay for this service and indicate how the service will be funded (e.g., enterprise funds, user fees, general funds, special service district revenues, hotel/motel taxes, franchise taxes, impact fees, bonded indebtedness, etc.)

Local Government or Authority: Funding Method:

	Providing service countywide paid for jointly by city and county from general funds.

4. How will the strategy change the previous arrangements for providing and/or funding this service within the county?
No change at present.

5. List any formal service delivery agreements or intergovernmental contracts that will be used to implement the strategy for this service:

Agreement Name:	Contracting Parties:	Effective and Ending Dates

6. What other mechanisms (if any) will be used to implement the strategy for this service (e.g., ordinances, resolutions, local acts of the General Assembly, rate or fee changes, etc.), and when will they take effect?

Not Applicable.

7. Person completing form: Gary Moore, Glynn County Attorney/Lynn Frey, City Attorney
 Phone number: 267-5405 / 267-6261 Date completed: June 25, 1999

8. Is this the person who should be contacted by state agencies when evaluating whether proposed local government projects are consistent with the service delivery strategy? yes no

If not, provide designated contact person(s) and phone number(s) below:

Becky Rowell, Acting County Administrator, 267-5600 & Roosevelt Harris, City Manager, 267-5500



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County: Glynn Service: Downtown Development Authority

1. Check the box that best describes the agreed upon delivery arrangement for this service:

- Service will be provided countywide (i.e., including all cities and unincorporated areas) by a single service provider. (If this box is checked, identify the government, authority or organization providing the service.)
- Service will be provided only in the unincorporated portion of the county by a single service provider. (If this box is checked, identify the government, authority or organization providing the service.)
- One or more cities will provide this service only within their incorporated boundaries, and the service will not be provided in unincorporated areas. (If this box is checked, identify the government(s), authority or organization providing the service.)
See answer to #3 below.
- One or more cities will provide this service only within their incorporated boundaries, and the county will provide the service in unincorporated areas. (If this box is checked, identify the government(s), authority or organization providing the service.)
- Other. (If this box is checked, attach a legible map delineating the service area of each service provider, and identify the government, authority, or other organization that will provide service within each service area.)

2. In developing the strategy, were overlapping service areas, unnecessary competition and/or duplication of this service identified?

yes no

If these conditions will continue under the strategy, attach an explanation for continuing the arrangement (i.e., overlapping but higher levels of service (See O.C.G.A. 36-70-24(1)), overriding benefits of the duplication, or reasons that overlapping service areas or competition cannot be eliminated).

If these conditions will be eliminated under the strategy, attach an implementation schedule listing each step or action that will be taken to eliminate them, the responsible party and the agreed upon deadline for completing it.

3. List each government or authority that will help to pay for this service and indicate how the service will be funded (e.g., enterprise funds, user fees, general funds, special service district revenues, hotel/motel taxes, franchise taxes, impact fees, bonded indebtedness, etc.)

Local Government or Authority: Funding Method:

	Services provided by city within a limited area of the cities paid for by general city funds.

4. How will the strategy change the previous arrangements for providing and/or funding this service within the county?

No change at present.

5. List any formal service delivery agreements or intergovernmental contracts that will be used to implement the strategy for this service:

Agreement Name:	Contracting Parties:	Effective and Ending Dates:

6. What other mechanisms (if any) will be used to implement the strategy for this service (e.g., ordinances, resolutions, local acts of the General Assembly, rate or fee changes, etc.), and when will they take effect?

Not Applicable.

7. Person completing form: Gary Moore, Glynn County Attorney/Lynn Frey, City Attorney

Phone number: 267-5405 / 267-6261 Date completed: June 25, 1999

8. Is this the person who should be contacted by state agencies when evaluating whether proposed local government projects are consistent with the service delivery strategy? yes no

If not, provide designated contact person(s) and phone number(s) below:

Becky Rowell, Acting County Administrator, 267-5600 & Roosevelt Harris, City Manager, 267-5500



SERVICE DELIVERY STRATEGY SUMMARY OF SERVICE DELIVERY ARRANGEMENTS

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County: Glynn Service: Mosquito Control

1. Check the box that best describes the agreed upon delivery arrangement for this service:

- Service will be provided countywide (i.e., including all cities and unincorporated areas) by a single service provider. (If this box is checked, identify the government, authority or organization providing the service.) See answer to #3 below.
- Service will be provided only in the unincorporated portion of the county by a single service provider. (If this box is checked, identify the government, authority or organization providing the service.)
- One or more cities will provide this service only within their incorporated boundaries, and the service will not be provided in unincorporated areas. (If this box is checked, identify the government(s), authority or organization providing the service.)
- One or more cities will provide this service only within their incorporated boundaries, and the county will provide the service in unincorporated areas. (If this box is checked, identify the government(s), authority or organization providing the service.)
- Other. (If this box is checked, attach a legible map delineating the service area of each service provider, and identify the government, authority, or other organization that will provide service within each service area.)

2. In developing the strategy, were overlapping service areas, unnecessary competition and/or duplication of this service identified?

yes no

If these conditions will continue under the strategy, attach an explanation for continuing the arrangement (i.e., overlapping but higher levels of service (See O.C.G.A. 36-70-24(1)), overriding benefits of the duplication, or reasons that overlapping service areas or competition cannot be eliminated).

If these conditions will be eliminated under the strategy, attach an implementation schedule listing each step or action that will be taken to eliminate them, the responsible party and the agreed upon deadline for completing it.

3. List each government or authority that will help to pay for this service and indicate how the service will be funded (e.g., enterprise funds, user fees, general funds, special service district revenues, hotel/motel taxes, franchise taxes, impact fees, bonded indebtedness, etc.)

Local Government or Authority:	Funding Method:
	Provided by county on a countywide basis from general county funds.

4. How will the strategy change the previous arrangements for providing and/or funding this service within the county?

No change at present.

5. List any formal service delivery agreements or intergovernmental contracts that will be used to implement the strategy for this service:

Agreement Name:	Contracting Parties:	Effective and Ending Dates:

6. What other mechanisms (if any) will be used to implement the strategy for this service (e.g., ordinances, resolutions, local acts of the General Assembly, rate or fee changes, etc.), and when will they take effect?

Not Applicable.

7. Person completing form: Gary Moore, Glynn County Attorney/Lynn Frey, City Attorney

Phone number: 267-5405 / 267-6261 Date completed: June 25, 1999

8. Is this the person who should be contacted by state agencies when evaluating whether proposed local government projects are consistent with the service delivery strategy? yes no

If not, provide designated contact person(s) and phone number(s) below:

Becky Rowell, Acting County Administrator, 267-5600 & Roosevelt Harris, City Manager, 267-5500



**SERVICE DELIVERY STRATEGY
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County: Glynn Service: State Offices

1. Check the box that best describes the agreed upon delivery arrangement for this service:

- Service will be provided countywide (i.e., including all cities and unincorporated areas) by a single service provider. (If this box is checked, identify the government, authority or organization providing the service.) see answer to #3 below.
- Service will be provided only in the unincorporated portion of the county by a single service provider. (If this box is checked, identify the government, authority or organization providing the service.)
- One or more cities will provide this service only within their incorporated boundaries, and the service will not be provided in unincorporated areas. (If this box is checked, identify the government(s), authority or organization providing the service.)
- One or more cities will provide this service only within their incorporated boundaries, and the county will provide the service in unincorporated areas. (If this box is checked, identify the government(s), authority or organization providing the service.)
- Other. (If this box is checked, attach a legible map delineating the service area of each service provider, and identify the government, authority, or other organization that will provide service within each service area.)

2. In developing the strategy, were overlapping service areas, unnecessary competition and/or duplication of this service identified?

- yes no

If these conditions will continue under the strategy, attach an explanation for continuing the arrangement (i.e., overlapping but higher levels of service (See O.C.G.A. 36-70-24(1)), overriding benefits of the duplication, or reasons that overlapping service areas or competition cannot be eliminated).

If these conditions will be eliminated under the strategy, attach an implementation schedule listing each step or action that will be taken to eliminate them, the responsible party and the agreed upon deadline for completing it.

3. List each government or authority that will help to pay for this service and indicate how the service will be funded (e.g., enterprise funds, user fees, general funds, special service district revenues, hotel/motel taxes, franchise taxes, impact fees, bonded indebtedness, etc.)

Local Government or Authority:	Funding Method:
	Various state offices such as Coroner, Tax Commissioner, Tax Assessors, Georgia Extension Service and Georgia Forestry Commission provide services throughout the county and are subsidized by the county from general county revenues.

4. How will the strategy change the previous arrangements for providing and/or funding this service within the county?

No change at present.

5. List any formal service delivery agreements or intergovernmental contracts that will be used to implement the strategy for this service:

Agreement Name:	Contracting Parties:	Effective and Ending Dates:

6. What other mechanisms (if any) will be used to implement the strategy for this service (e.g., ordinances, resolutions, local acts of the General Assembly, rate or fee changes, etc.), and when will they take effect?

Not Applicable.

7. Person completing form: Gary Moore, Glynn County Attorney/Lynn Frey, City Attorney

Phone number: 267-5405 / 267-6261 Date completed: June 25, 1999

8. Is this the person who should be contacted by state agencies when evaluating whether proposed local government projects are consistent with the service delivery strategy? yes no

If not, provide designated contact person(s) and phone number(s) below:

Becky Rowell, Acting County Administrator, 267-5600 & Roosevelt Harris, City Manager, 267-5500



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County: Glynn Service: Board of Elections

1. Check the box that best describes the agreed upon delivery arrangement for this service:

- Service will be provided countywide (i.e., including all cities and unincorporated areas) by a single service provider. (If this box is checked, identify the government, authority or organization providing the service.)
- Service will be provided only in the unincorporated portion of the county by a single service provider. (If this box is checked, identify the government, authority or organization providing the service.)
- One or more cities will provide this service only within their incorporated boundaries, and the service will not be provided in unincorporated areas. (If this box is checked, identify the government(s), authority or organization providing the service.)
- One or more cities will provide this service only within their incorporated boundaries, and the county will provide the service in unincorporated areas. (If this box is checked, identify the government(s), authority or organization providing the service.)
- Other. (If this box is checked, attach a legible map delineating the service area of each service provider, and identify the government, authority, or other organization that will provide service within each service area.) see answer to #3 below

2. In developing the strategy, were overlapping service areas, unnecessary competition and/or duplication of this service identified?

yes no

If these conditions will continue under the strategy, attach an explanation for continuing the arrangement (i.e., overlapping but higher levels of service (See O.C.G.A. 36-70-24(1)), overriding benefits of the duplication, or reasons that overlapping service areas or competition cannot be eliminated).

If these conditions will be eliminated under the strategy, attach an implementation schedule listing each step or action that will be taken to eliminate them, the responsible party and the agreed upon deadline for completing it.

3. List each government or authority that will help to pay for this service and indicate how the service will be funded (e.g., enterprise funds, user fees, general funds, special service district revenues, hotel/motel taxes, franchise taxes, impact fees, bonded indebtedness, etc.)

Local Government or Authority: Funding Method:

	State office that provides services throughout the county. All elections are paid for by county from general revenues except city only elections which are paid for by city from its general revenues.

4. How will the strategy change the previous arrangements for providing and/or funding this service within the county?

No change at present.

5. List any formal service delivery agreements or intergovernmental contracts that will be used to implement the strategy for this service:

Agreement Name:	Contracting Parties:	Effective and Ending Dates:

6. What other mechanisms (if any) will be used to implement the strategy for this service (e.g., ordinances, resolutions, bond acts of the General Assembly, rate or fee changes, etc.), and when will they take effect?

Not Applicable.

7. Person completing form: Gary Moore, Glynn County Attorney/Lynn Frey, City Attorney

Phone number: 267-5405 / 267-6261 Date completed: June 25, 1999

8. Is this the person who should be contacted by state agencies when evaluating whether proposed local government projects are consistent with the service delivery strategy? yes no

If not, provide designated contact person(s) and phone number(s) below:

Becky Rowell, Acting County Administrator, 267-5600 & Roosevelt Harris, City Manager, 267-5500



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County: Glynn Service: Airports

1. Check the box that best describes the agreed upon delivery arrangement for this service:

- Service will be provided countywide (i.e., including all cities and unincorporated areas) by a single service provider. (If this box is checked, identify the government, authority or organization providing the service.)
- Service will be provided only in the unincorporated portion of the county by a single service provider. (If this box is checked, identify the government, authority or organization providing the service.)
- One or more cities will provide this service only within their incorporated boundaries, and the service will not be provided in unincorporated areas. (If this box is checked, identify the government(s), authority or organization providing the service.)
- One or more cities will provide this service only within their incorporated boundaries, and the county will provide the service in unincorporated areas. (If this box is checked, identify the government(s), authority or organization providing the service.)
- Other. (If this box is checked, attach a legible map delineating the service area of each service provider, and identify the government, authority, or other organization that will provide service within each service area.) see answer to #3 below

2. In developing the strategy, were overlapping service areas, unnecessary competition and/or duplication of this service identified?

yes no

If these conditions will continue under the strategy, attach an explanation for continuing the arrangement (i.e., overlapping but higher levels of service (See O.C.G.A. 36-70-24(1)), overriding benefits of the duplication, or reasons that overlapping service areas or competition cannot be eliminated).

If these conditions will be eliminated under the strategy, attach an implementation schedule listing each step or action that will be taken to eliminate them, the responsible party and the agreed upon deadline for completing it.

3. List each government or authority that will help to pay for this service and indicate how the service will be funded (e.g., enterprise funds, user fees, general funds, special service district revenues, hotel/motel taxes, franchise taxes, impact fees, bonded indebtedness, etc.)

Local Government or Authority:	Funding Method:
	Three airports providing service available to all citizens countywide. Two airports operated by County Airport Commission from enterprise fund comprised of user fees. Some federal grants utilized. Jekyll Island Authority operates an airport on Jekyll Island paid for by general Jekyll Island Authority revenues.

4. How will the strategy change the previous arrangements for providing and/or funding this service within the county?

No change at present.

5. List any formal service delivery agreements or intergovernmental contracts that will be used to implement the strategy for this service

Agreement Name:	Contracting Parties:	Effective and Ending Dates:

6. What other mechanisms (if any) will be used to implement the strategy for this service (e.g., ordinances, resolutions, local acts of the General Assembly, rate or fee changes, etc.), and when will they take effect?

Not Applicable.

7. Person completing form: Gary Moore, Glynn County Attorney/Lynn Frey, City Attorney

Phone number: 267-5405 / 267-6261 Date completed: June 25, 1999

8. Is this the person who should be contacted by state agencies when evaluating whether proposed local government projects are consistent with the service delivery strategy? yes no

If not, provide designated contact person(s) and phone number(s) below:

Becky Rowell, Acting County Administrator, 267-5600 & Roosevelt Harris, City Manager, 267-5500



**SERVICE DELIVERY STRATEGY
SUMMARY OF SERVICE DELIVERY ARRANGEMENTS**

Instructions:

Make copies of this form and complete one for each service listed on page 1, Section III. Use exactly the same service names listed on page 1. Answer each question below, attaching additional pages as necessary. If the contact person for this service (listed at the bottom of the page) changes, this should be reported to the Department of Community Affairs.

County: Glynn Service: Emergency Management

1. Check the box that best describes the agreed upon delivery arrangement for this service:

- Service will be provided countywide (i.e., including all cities and unincorporated areas) by a single service provider. (If this box is checked, identify the government, authority or organization providing the service.)
- Service will be provided only in the unincorporated portion of the county by a single service provider. (If this box is checked, identify the government, authority or organization providing the service.)
- One or more cities will provide this service only within their incorporated boundaries, and the service will not be provided in unincorporated areas. (If this box is checked, identify the government(s), authority or organization providing the service.)
- One or more cities will provide this service only within their incorporated boundaries, and the county will provide the service in unincorporated areas. (If this box is checked, identify the government(s), authority or organization providing the service.)
- Other. (If this box is checked, attach a legible map delineating the service area of each service provider, and identify the government, authority, or other organization that will provide service within each service area.) see answer to #3 below

2. In developing the strategy, were overlapping service areas, unnecessary competition and/or duplication of this service identified?

yes no

If these conditions will continue under the strategy, attach an explanation for continuing the arrangement (i.e., overlapping but higher levels of service (See O.C.G.A. 36-70-24(1)), overriding benefits of the duplication, or reasons that overlapping service areas or competition cannot be eliminated).

If these conditions will be eliminated under the strategy, attach an implementation schedule listing each step or action that will be taken to eliminate them, the responsible party and the agreed upon deadline for completing it.

3. List each government or authority that will help to pay for this service and indicate how the service will be funded (e.g., enterprise funds, user fees, general funds, special service district revenues, hotel/motel taxes, franchise taxes, impact fees, bonded indebtedness, etc.)

Local Government or Authority: Funding Method:

	Provided countywide by county paid for with countywide revenue.

4. How will the strategy change the previous arrangements for providing and/or funding this service within the county?

No change at present.

5. List any formal service delivery agreements or intergovernmental contracts that will be used to implement the strategy for this service:

Agreement Name:	Contracting Parties:	Effective and Ending Dates:

6. What other mechanisms (if any) will be used to implement the strategy for this service (e.g., ordinances, resolutions, local acts of the General Assembly, rate or fee changes, etc.), and when will they take effect?

Not Applicable.

7. Person completing form: Gary Moore, Glynn County Attorney/Lynn Frey, City Attorney

Phone number: 267-5405 / 267-6261 Date completed: June 25, 1999

8. Is this the person who should be contacted by state agencies when evaluating whether proposed local government projects are consistent with the service delivery strategy? yes no

If not, provide designated contact person(s) and phone number(s) below:

Becky Rowell, Acting County Administrator, 267-5600 & Roosevelt Harris, City Manager, 267-5500



SERVICE DELIVERY STRATEGY

SUMMARY OF SERVICE DELIVERY ARRANGEMENTS

Instructions:

Make copies of this form and complete one for each service listed on page 1, Section III. Use exactly the same service names listed on page 1. Answer each question below, attaching additional pages as necessary. If the contact person for this service (listed at the bottom of the page) changes, this should be reported to the Department of Community Affairs.

County: Glynn Service: Public Works, Roads/Bridges, County

1. Check the box that best describes the agreed upon delivery arrangement for this service:

- Service will be provided countywide (i.e., including all cities and unincorporated areas) by a single service provider. (If this box is checked, identify the government, authority or organization providing the service.) See answer to #3 below.
- Service will be provided only in the unincorporated portion of the county by a single service provider. (If this box is checked, identify the government, authority or organization providing the service.)
- One or more cities will provide this service only within their incorporated boundaries, and the service will not be provided in unincorporated areas. (If this box is checked, identify the government(s), authority or organization providing the service.)
- One or more cities will provide this service only within their incorporated boundaries, and the county will provide the service in unincorporated areas. (If this box is checked, identify the government(s), authority or organization providing the service.)
- Other. (If this box is checked, attach a legible map delineating the service area of each service provider, and identify the government, authority, or other organization that will provide service within each service area.)

2. In developing the strategy, were overlapping service areas, unnecessary competition and/or duplication of this service identified?

yes no

If these conditions will continue under the strategy, attach an explanation for continuing the arrangement (i.e., overlapping but higher levels of service (See O.C.G.A. 36-70-24(1)), overriding benefits of the duplication, or reasons that overlapping service areas or competition cannot be eliminated).

If these conditions will be eliminated under the strategy, attach an implementation schedule listing each step or action that will be taken to eliminate them, the responsible party and the agreed upon deadline for completing it.

3. List each government or authority that will help to pay for this service and indicate how the service will be funded (e.g., enterprise funds, user fees, general funds, special service district revenues, hotel/motel taxes, franchise taxes, impact fees, bonded indebtedness, etc.)

Local Government or Authority: Funding Method:

	See Exhibit "A"

4. How will the strategy change the previous arrangements for providing and/or funding this service within the county?

No change at present.

5. List any formal service delivery agreements or intergovernmental contracts that will be used to implement the strategy for this service:

Agreement Name:	Contracting Parties:	Effective and Ending Dates:
Annexation Dispute Resolution Process Agreement	City of Brunswick and Glynn County	Effective July 1, 1998 - No termination date.

6. What other mechanisms (if any) will be used to implement the strategy for this service (e.g., ordinances, resolutions, local acts of the General Assembly, rate or fee changes, etc.), and when will they take effect?

Not Applicable.

7. Person completing form: Gary Moore, Glynn County Attorney/Lynn Frey, City Attorney

Phone number: 267-5405 / 267-6261 Date completed: May 26, 1999

8. Is this the person who should be contacted by state agencies when evaluating whether proposed local government projects are consistent with the service delivery strategy? yes no

If not, provide designated contact person(s) and phone number(s) below:

Lee Gilmour, County Administrator, 267-5600 & Roosevelt Harris, City Manager, 267-5500



**SERVICE DELIVERY STRATEGY
SUMMARY OF SERVICE DELIVERY ARRANGEMENTS**

Instructions:

Make copies of this form and complete one for each service listed on page 1, Section III. Use exactly the same service names listed on page 1. Answer each question below, attaching additional pages as necessary. If the contact person for this service (listed at the bottom of the page) changes, this should be reported to the Department of Community Affairs.

County: Glynn Service: Public Works, Streets/Drainage, City

1. Check the box that best describes the agreed upon delivery arrangement for this service:

- Service will be provided countywide (i.e., including all cities and unincorporated areas) by a single service provider. (If this box is checked, identify the government, authority or organization providing the service.)
- Service will be provided only in the unincorporated portion of the county by a single service provider. (If this box is checked, identify the government, authority or organization providing the service.)
- One or more cities will provide this service only within their incorporated boundaries, and the service will not be provided in unincorporated areas. (If this box is checked, identify the government(s), authority or organization providing the service.)
See answer to #3 below.
- One or more cities will provide this service only within their incorporated boundaries, and the county will provide the service in unincorporated areas. (If this box is checked, identify the government(s), authority or organization providing the service.)
- Other. (If this box is checked, attach a legible map delineating the service area of each service provider, and identify the government, authority, or other organization that will provide service within each service area.)

2. In developing the strategy, were overlapping service areas, unnecessary competition and/or duplication of this service identified?
 yes no

If these conditions will continue under the strategy, attach an explanation for continuing the arrangement (i.e., overlapping but higher levels of service (See O.C.G.A. 36-70-24(1)), overriding benefits of the duplication, or reasons that overlapping service areas or competition cannot be eliminated).

If these conditions will be eliminated under the strategy, attach an implementation schedule listing each step or action that will be taken to eliminate them, the responsible party and the agreed upon deadline for completing it.

3. List each government or authority that will help to pay for this service and indicate how the service will be funded (e.g., enterprise funds, user fees, general funds, special service district revenues, hotel/motel taxes, franchise taxes, impact fees, bonded indebtedness, etc.)

Local Government or Authority:	Funding Method:
	See Exhibit "A"

4. How will the strategy change the previous arrangements for providing and/or funding this service within the county?
No change at present.

5. List any formal service delivery agreements or intergovernmental contracts that will be used to implement the strategy for this service:

Agreement Name:	Contracting Parties:	Effective and Ending Dates:
Annexation Dispute Resolution Process Agreement	City of Brunswick and Glynn County	Effective July 1, 1998 - No termination date.

6. What other mechanisms (if any) will be used to implement the strategy for this service (e.g., ordinances, resolutions, local acts of the General Assembly, rate or fee changes, etc.), and when will they take effect?
Not Applicable.

7. Person completing form: Gary Moore, Glynn County Attorney/Lynn Frey, City Attorney
Phone number: 267-5405 / 267-6261 Date completed: May 26, 1999

8. Is this the person who should be contacted by state agencies when evaluating whether proposed local government projects are consistent with the service delivery strategy? yes no
If not, provide designated contact person(s) and phone number(s) below:
Lee Gilmour, County Administrator, 267-5600 & Roosevelt Harris, City Manager, 267-5500



**SERVICE DELIVERY STRATEGY
SUMMARY OF SERVICE DELIVERY ARRANGEMENTS**

Instructions:

Make copies of this form and complete one for each service listed on page 1, Section III. Use exactly the same service names listed on page 1. Answer each question below, attaching additional pages as necessary. If the contact person for this service (listed at the bottom of the page) changes, this should be reported to the Department of Community Affairs.

County: Glynn Service: Public Works, Drainage, County

1. Check the box that best describes the agreed upon delivery arrangement for this service:

- Service will be provided countywide (i.e., including all cities and unincorporated areas) by a single service provider. (If this box is checked, identify the government, authority or organization providing the service.)
- Service will be provided only in the unincorporated portion of the county by a single service provider. (If this box is checked, identify the government, authority or organization providing the service.)
- One or more cities will provide this service only within their incorporated boundaries, and the service will not be provided in unincorporated areas. (If this box is checked, identify the government(s), authority or organization providing the service.)
- One or more cities will provide this service only within their incorporated boundaries, and the county will provide the service in unincorporated areas. (If this box is checked, identify the government(s), authority or organization providing the service.)
- Other. (If this box is checked, attach a legible map delineating the service area of each service provider, and identify the government, authority, or other organization that will provide service within each service area.)

2. In developing the strategy, were overlapping service areas, unnecessary competition and/or duplication of this service identified?

yes no

If these conditions will continue under the strategy, attach an explanation for continuing the arrangement (i.e., overlapping but higher levels of service (See O.C.G.A. 36-70-24(1)), overriding benefits of the duplication, or reasons that overlapping service areas or competition cannot be eliminated).

If these conditions will be eliminated under the strategy, attach an implementation schedule listing each step or action that will be taken to eliminate them, the responsible party and the agreed upon deadline for completing it.

3. List each government or authority that will help to pay for this service and indicate how the service will be funded (e.g., enterprise funds, user fees, general funds, special service district revenues, hotel/motel taxes, franchise taxes, impact fees, bonded indebtedness, etc.)

Local Government or Authority: Funding Method:

	See Exhibit "A"

4. How will the strategy change the previous arrangements for providing and/or funding this service within the county?

No change at present.

5. List any formal service delivery agreements or intergovernmental contracts that will be used to implement the strategy for this service:

Agreement Name:	Contracting Parties:	Effective and Ending Dates:
Annexation Dispute	City of Brunswick and	Effective July 1,
Resolution Process	Glynn County	1998 - No
Agreement		termination date.

6. What other mechanisms (if any) will be used to implement the strategy for this service (e.g., ordinances, resolutions, local acts of the General Assembly, rate or fee changes, etc.), and when will they take effect?

Not Applicable.

7. Person completing form: Gary Moore, Glynn County Attorney/Lynn Frey, City Attorney

Phone number: 267-5405 / 267-6261 Date completed: May 26, 1999

8. Is this the person who should be contacted by state agencies when evaluating whether proposed local government projects are consistent with the service delivery strategy? yes no

If not, provide designated contact person(s) and phone number(s) below:

Lee Gilmour, County Administrator, 267-5600 & Roosevelt Harris, City Manager, 267-5500



SUMMARY OF LAND USE AGREEMENTS

Instructions:

Answer each question below, attaching additional pages as necessary. Please note that any changes to the answers provided will require updating of the service delivery strategy. If the contact person for this service (listed at the bottom of this page) changes, this should be reported to the Department of Community Affairs.

County: GLYNN COUNTY

1. What incompatibilities or conflicts between the land use plans of local governments were identified in the process of developing the service delivery strategy?

POTENTIAL ANNEXATION PROBLEMS INVOLVING POST-ANNEXATION LAND USE REGULATION CONFLICTS

2. Check the boxes indicating how these incompatibilities or conflicts were addressed:

- amendments to existing comprehensive plans
- adoption of a joint comprehensive plan
- other measures (amend zoning ordinances, add environmental regulations, etc.)

Note: If the necessary plan amendments, regulations, ordinances, etc. have not yet been formally adopted, indicate when each of the affected local governments will adopt them.

If "other measures" was checked, describe these measures:

ANNEXATION DISPUTE RESOLUTION PROCESS AGREEMENT
DATED JUNE 29, 1998, EFFECTIVE JULY 1, 1998

3. Summarize the process that will be used to resolve disputes when a county disagrees with the proposed land use classification(s) for areas to be annexed into a city. If the conflict resolution process will vary for different cities in the county, summarize each process.

COUNTY WILL BE GIVEN NOTICE AND AN OPPORTUNITY TO OBJECT TO LAND USE REGULATION FOR THE AREA PROPOSED TO BE ANNEXED. ANY DISPUTES IDENTIFIED ARE TO BE NEGOTIATED, THEN SUBMITTED TO NON-BINDING ARBITRATION AND THEN LITIGATED.

4. What policies, procedures and/or processes have been established by local governments (and water and sewer authorities) to ensure that new extraterritorial water and sewer service will be consistent with all applicable land use plans and ordinances?

~~NONE AT THIS TIME~~

SEE SERVICE DELIVERY AGREEMENT

5. Person completing form: GARY MOORE, GLYNN COUNTY ATTORNEY

Phone number: (912) 267-5405 Date completed: 5-3-99

6. Is this the person who should be contacted by state agencies when evaluating whether proposed local government projects are consistent with land use plans of applicable jurisdictions? yes no

If not, provide designated contact person(s) and phone number(s) below:

LEE GILMOUR, COUNTY ADMINISTRATOR (912) 267-5600 AND

ROOSEVELT HARRIS
BRUNSWICK CITY MANAGER
(912) 267-5500



SERVICE DELIVERY STRATEGY CERTIFICATIONS

Instructions:

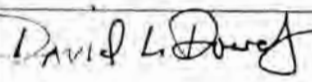

This page must, at a minimum, be signed by an authorized representative of the following governments: 1) the county; 2) the city serving as the county seat; 3) all cities having 1990 populations of over 9,000 residing within the county; and 4) no less than 50% of all other cities with a 1990 population of between 500 and 9,000 residing within the county. Cities with 1990 populations below 500 and authorities providing services under the strategy are not required to sign this form, but are encouraged to do so. Attach additional copies of this page as necessary.

SERVICE DELIVERY STRATEGY FOR GLYNN COUNTY

We, the undersigned authorized representatives of the jurisdictions listed below, certify that:

1. We have executed agreements for implementation of our service delivery strategy and the attached forms provide an accurate depiction of our agreed upon strategy (O.C.G.A. 36-70-21);
2. Our service delivery strategy promotes the delivery of local government services in the most efficient, effective, and responsive manner (O.C.G.A. 36-70-24 (1));
3. Our service delivery strategy provides that water or sewer fees charged to customers located outside the geographic boundaries of a service provider are reasonable and are not arbitrarily higher than the fees charged to customers located within the geographic boundaries of the service provider (O.C.G.A. 36-70-24 (2)); and
4. Our service delivery strategy ensures that the cost of any services the county government provides (including those jointly funded by the county and one or more municipalities) primarily for the benefit of the unincorporated area of the county are borne by the unincorporated area residents, individuals, and property owners who receive such service (O.C.G.A. 36-70-24 (3)).

SIGNATURE:	NAME: <small>(Please print or type)</small>	TITLE:	JURISDICTION:	DATE:
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  SEE SERVICE DELIVERY AGREEMENT SEE Glynn Co. CODE	David L. Dowdy Brad S. Brown	Vice-Chairman Commissioner Mayor	Glynn County Brunswick	
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**SERVICE DELIVERY STRATEGY AGREEMENT
BETWEEN THE CITY OF BRUNSWICK AND GLYNN COUNTY, GEORGIA**

In compliance with state law (particularly Chapter O.C.G.A. 36-70) and in consideration of the mutual promises herein and other good and valuable consideration, the City of Brunswick (hereafter sometimes called "city" or "Brunswick") and Glynn County (hereafter sometimes called "county") do hereby agree as follows:

1.

The parties agree that local government services which are presently provided or primarily funded by both parties together with a description of the geographic area in which the services are provided are as identified on the attached Exhibit "A" which is incorporated herein by reference. Unless otherwise designated, the source of the funds used to provide each service is the general funds of the city or county. The source of funds for those services provided by the Jekyll Island - State Park Authority are presumed to be the general funds of that Authority, but the parties make no representations relative thereto. The mechanisms used to facilitate the implementation of the services and funding responsibilities identified on Exhibit "A" are the normal operations and budgetary processes of the parties.

2.

The parties agree that the services listed on Exhibit "A" will be provided by the party(ies) or Authority indicated on that Exhibit. In instances where a service is provided by more than one party, the parties agree to continue the allocations and any agreement existing at the time of execution of this agreement.

3.

The parties agree that water and sewer rates for services supplied outside the jurisdiction of either party shall not be arbitrarily different from the rates charged for the same services to persons inside the provider's jurisdiction. As to any disagreement between the parties relative to such rate differential, the parties agree to follow the procedures set forth in O.C.G.A. § 36-70-24 (2) (B) to resolve said disagreement.

4.

The parties hereto agree that the cost of any service provided primarily for the benefit of the unincorporated area of the county shall be borne by the unincorporated area residents, individuals and property owners who receive the service. The parties further agree that the county portion of jointly funded projects shall be borne by the unincorporated residents, individuals, and property owners who receive the service. The

parties find and agree that the special service districts, user fees and insurance premium tax distributions shall be sufficient to comply with state law requirements. As to any disagreement relative to such funding, the parties agree to resolve such issues in the manner provided by law.

5.

The parties find no significant conflicts or incompatibilities between their respective land use plans requiring amendments or the adoption of a single land use plan.

6.

The parties agree that the extraterritorial provision of water and sewer services by either party to this agreement shall be consistent with all applicable land use plans and ordinances.

7.

The parties have already entered into an agreement to resolve land use classification disputes when a county objects to the proposed land use of an area to be annexed into the City of Brunswick. The agreement referred to is titled Service Delivery Strategy Annexation Dispute Resolution Process Agreement Between Glynn County, Georgia and The City of Brunswick, Georgia dated June 19, 1998.

8.

Attached hereto as Exhibit "B" are copy of forms to be sent to the Department of Community Affairs of the State of Georgia together with this agreement. Said Exhibit "B" is incorporated herein by reference and made a part of this agreement.

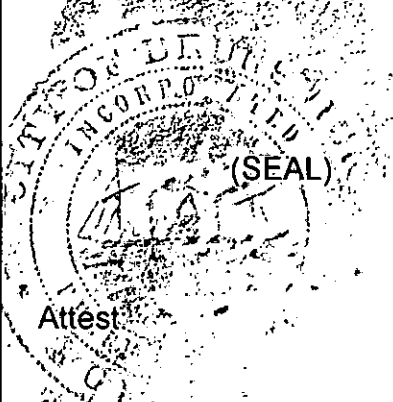
This agreement shall be printed in three original counterparts, each of which shall be considered an original. The date of the agreement shall be the date upon which it is signed by the last party to sign it. This original is not intended and shall not be interpreted as limiting the powers and prerogatives of either party which have been or will be granted from the State of Georgia or the People of the State of Georgia. No provision herein shall limit the authority of either party to continue to discuss any issue or take any legal action relative thereto. Both parties agree to adopt this agreement pursuant to appropriate resolution as required by O.C.G.A. § 36-70-25 (b). This agreement shall not give rise to a cause of action on behalf of any person or entity not a party hereto.

This the 28th day of May, 1999.

CITY OF BRUNSWICK, GEORGIA

GLYNN COUNTY, GEORGIA

By: *Brad Brown*
BRAD BROWN, Mayor



Attest:

Alicia E. Marion
CLERK, City of Brunswick

By: *David L. Dowdy*
DAVID DOWDY
Commission Vice Chairperson



Attest:

Vanessa D. Minic
CLERK, Glynn County

EXHIBIT A
SERVICE DELIVERY LISTING

Key	
GBCOC	Glynn County Board of Commissioners
Cnty Wide	Service area is entire corporate limits of Glynn County
City	City of Brunswick
Bwk	Corporate limits of City of Brunswick
Unc	Unincorporated area of the county of Glynn except Jekyll Island
JIA	The Jekyll Island Authority
Jl	Jekyll Island
Unc/Jl	Unincorporated area of county including Jekyll Island
Bwk/Unc	City of Brunswick plus certain portions of unincorporated areas
State	State of Georgia and outside of State

A.	Service	Provider	Area	Funding Source
	General Government			
1.	Judicial			
	Judges of Superior Court	GBCOC	Cnty Wide	Cnty Wide Rev
	Clerk of Superior Court	GBCOC	Cnty Wide	Cnty Wide Rev
	District Attorney	GBCOC	Cnty Wide	Cnty Wide Rev
	Public Defender	GBCOC	Cnty Wide	Cnty Wide Rev
	Judge of State Court	GBCOC	Cnty Wide	Cnty Wide Rev
	Clerk of State Court	GBCOC	Cnty Wide	Cnty Wide Rev
	Solicitor of State Court	GBCOC	Cnty Wide	Cnty Wide Rev
	Magistrate Court	GBCOC	Cnty Wide	Cnty Wide Rev
	Sheriff	GBCOC	Cnty Wide	Cnty Wide Rev
	Juvenile Court	GBCOC	Cnty Wide	Cnty Wide Rev
	City Court	City	Bwk	City Wide Rev
2.	Administration			
	Geographical Information Systems	GBCOC	Cnty Wide	Cnty Wide Rev
	County Clerk	GBCOC	Cnty Wide	Cnty Wide Rev
	County Litigation	GBCOC	Cnty Wide	Cnty Wide Rev
	County Administration	GBCOC	All Cnty Svcs	Prorated*
	Office Expenses	GBCOC	Cnty Wide	Cnty Wide Rev
	County Audit	GBCOC	All Cnty Svcs	Prorated*
	City Clerk	City	Bwk	City Wide Rev
	City Audit	City	Bwk	City Wide Rev
	County Mail Services	GBCOC	Unc	Unc Rev
	Admin - JIA	JIA	Jl	Jl General Rev
	County Administrator	GBCOC	All Cnty Svcs	Prorated*
	City Manager	City	Bwk	City Wide Rev
3.	Policy Makers			
	Board of County Commissioners	GBCOC	Cnty Wide	Cnty Wide Rev
	Board of City Commissioners	City	Bwk	City Wide Rev
	Jekyll Island Authority	JIA	Jl	Jl General Rev
4.	Legal			

	County Attorney	GCBCOC	City Wide	Cnty Wide Rev
	City Attorney	City	Brunswick	City Wide Rev
	JIA	JIA	Jl	Jl General Rev
5.	State Offices			
	Board of Elections	GCBCOC	Cnty Wide	Cnty Wide Rev
	Probate Court	GCBCOC	Cnty Wide	Cnty Wide Rev
	Tax Commissioner	GCBCOC	Cnty Wide	Cnty Wide Rev
	Tax Assessors	GCBCOC	Cnty Wide	Cnty Wide Rev
	Ga Ext Service	GCBCOC	Cnty Wide	Cnty Wide Rev
	Ga Forestry Commission	GCBCOC	Cnty Wide	Cnty Wide Rev
6.	Risk Management			
	Risk Insurance	GCBCOC	Cnty Wide	Cnty Wide Rev
	Risk Insurance	City	Bwk	City Wide Rev
	Risk Insurance	JIA	Jl	Jl General Rev
	Health Insurance	GCBCOC	Cnty Wide	Cnty Wide Rev
	Health Insurance	City	Bwk	City Wide Rev
	Health Insurance	JIA	Jl	Jl General Rev
	Other Insurance	GCBCOC	Cnty Wide	Cnty Wide Rev
	Other Insurance	City	Bwk	City Wide Rev
	Other Insurance	JIA	Jl	Jl General Rev
7.	Community Development			
	Planning/Zoning	GCBCOC	Cnty Wide	Cnty Wide Rev
	Transportation Planning	GCBCOC	Cnty Wide	Cnty Wide Rev
	Animal Control	GCBCOC	Cnty Wide	Cnty Wide Rev
	Grant Management	GCBCOC	Unc	Unc Rev
	Grant Management	City	Bwk	City Wide Rev
	Grant Management	JIA	Jl	Jl General Rev
	Administration	GCBCOC	Unc	Unc Rev
	Administration	City	Bwk	City Wide Rev
	Building Inspection	GCBCOC	Unc/Jl	Unc Rev
	Building Inspection	City	Bwk	City Wide Rev
	Economic Development	GCBCOC	Cnty Wide	Cnty Wide Rev
	Code Enforcement	GCBCOC	Unc	Unc Rev
	Coastal GA RDC	GCBCOC	Unc	Unc Rev
	Coastal GA RDC	City	Bwk	City Wide Rev
	Salt Water Study	GCBCOC	Unc	Unc Rev
	Salt Water Study	City	Bwk	City Wide Rev
	Community Assistance	GCBCOC	Cnty Wide	Cnty Wide Rev
8.	Environmental Quality			
	Mosquito Control	GCBCOC	Cnty Wide	Cnty Wide Rev
9.	Finance			
	Financial Administration	GCBCOC	All Cnty Svcs	Prorated*
	Business Licenses	GCBCOC	Unc	Unc Rev
	Financial Administration	City	Bwk	City Wide Rev
	Business Licenses	City	Bwk	City Wide Rev
	Financial Administration	JIA	Jl	Jl General Rev
	Business Licenses	JIA	Jl	Jl General Rev

10.	Human Resources			
	Personnel	GBCOC	Prorated	All Cnty Funds
	Personnel	City	Bwk	City Wide Rev
	Personnel	JIA	Jl	Jl General
11.	Debt Services			
	TANS	GBCOC	Cnty Wide	Cnty Wide Rev
	Water/Sewer	GBCOC	Unc	W/S Enterprise
	Debt Svc (General)	City	Bwk	City Wide Rev
	Water/Sewer	City	Bwk/Unc	W/S City Enterprise
12.	Information Resources			
	Information Technology	GBCOC	Cnty Wide	Unc Rev
	Information Technology	City	Bwk	City Wide Rev
	Information Technology	JIA	Jl	Jl General
B.	Public Works			
1.	Engineer			
	County Engineer	GBCOC	Cnty Wide	Cnty Wide Rev
	City Engineer	City	Bwk	City Wide Rev
	Admin	City	Bwk	City Wide Rev
	Admin	JIA	Jl	Jl General
2.	Roads/Bridges/Drainage			
	Roads/Bridges	GBCOC	Cnty Wide	Cnty Wide Rev
	Streets/Drainage	City	Bwk	City Wide Rev
	Drainage	GBCOC	Cnty Wide	Cnty Wide Rev
	Traffic Safety	GBCOC	Cnty Wide	Cnty Wide Rev
	Traffic Control	City	Bwk	City Wide Rev
	Streets	JIA	Jl	Jl General Rev
3.	Facilities Maintenance/Opr			
	Parks/Property	City	Bwk	City Wide Rev
	Cemeteries	City	Bwk	City Wide Rev
	Electrical	City	Bwk	City Wide Rev
	Building Maintenance	GBCOC	Cnty Wide	Cnty Wide Rev
	Facility Maintenance	JIA	Jl	Jl General Rev
	Beaches/Grounds	JIA	Jl	Jl General Rev
	Airport	JIA	State	Jl General Rev
	Airport	GBCOC	State	Enterprise Fund
4.	Lighting			
	Street Lighting	City	Bwk	City Wide Rev
	Street Lighting	GBCOC	Unc/Jl	Unc Rev
	Interstate	GBCOC	Unc	Unc Rev
5.	Environmental Protection			
	Water/Wastewater	GBCOC	Unc	Cnty Enterprise
	Water/Wastewater	City	Bwk/Unc	City Enterprise
	Water/Wastewater	JIA	Jl	Jl General Rev
	Sanitation	GBCOC	Unc	Special Tax District
	Sanitation	City	Bwk	City Wide Rev
	Sanitation	JIA	Jl	Jl General
	Solid Waste Disposal	GBCOC	Unc	Special Tax Dist

	Solid Waste Disposal	City	Bwk	City Wide Rev
	Solid Waste Disposal	JIA	Jl	Jl General Rev
	Water Testing	JIA	Jl/Unc	Jl General
C.	Public Safety			
1.	Law Enforcement			
	Police Patrol	GCBOC	Cnty Wide	Cnty Wide Rev
	Police Patrol	City	Bwk	City Wide Rev
	Police	State Patrol	Jl	State
	Drug Intervention	GCBOC	Cnty Wide	Cnty Wide Rev
	Drug Intervention	City	Bwk	City Wide Rev
	Investigation	GCBOC	Cnty Wide	Cnty Wide Rev
	Investigation	City	Bwk	City Wide Rev
	Sea Island SPD	GCBOC	Unc	Special Tax Digest
	Communications	GCBOC	Cnty Wide	Unc Rev
	Communications	City	Bwk	City Wide Rev
	Communications	JIA	Jl	Jl General Rev
2.	Fire Protection			
	Fire Suppression	GCBOC	Unc	Special Tax Digest
	Fire Suppression	City	Bwk	City Wide Rev
	Fire Suppression	JIA	Jl	Jl General Rev
3.	Emergency Medical Services			
	EMS	GCBOC	Bwk/Unc	Cnty Wide Rev
	EMS	JIA	Jl	Jl General Rev
4.	Coroner			
	Coroner	GCBOC	Cnty Wide	Cnty Wide Rev
5.	Emergency Management			
	EMA	GCBOC	Cnty Wide	Cnty Wide Rev
D.	Public Health/Welfare			
1.	Board of Health	GCBOC	Cnty Wide	Cnty Wide Rev
2.	Community Services Board	GCBOC	Cnty Wide	Cnty Wide Rev
3.	Family and Children Services	GCBOC	Cnty Wide	Cnty Wide Rev
E.	Culture and Recreation			
1.	Community Centers/Parks			
	Multi-Purpose Center	City	Bwk/Unc	City Wide Rev
	Boys Club	City	Bwk/Unc	City Wide Rev
	Community Buildings	GCBOC	Unc	Unc Rev
	Selden Park	GCBOC	Bwk/Unc	Unc Rev
	Casino	GCBOC	Cnty Wide	Unc Rev
	Blythe Island	GCBOC	Cnty Wide	Unc Rev
	Altamaha	GCBOC	Cnty Wide	Unc Rev
	Marina	GCBOC	State	Unc Rev
	Campground	JIA	State	Jl General
2.	Grounds Maintenance			
	Grounds Maintenance	GCBOC	Cnty Wide	Cnty Wide Rev
	Neighborhood Parks	GCBOC	Unc	Unc Rev
	Ballfields	GCBOC	Unc	Unc Rev
	Ballfields	City	Bwk	City Wide Rev

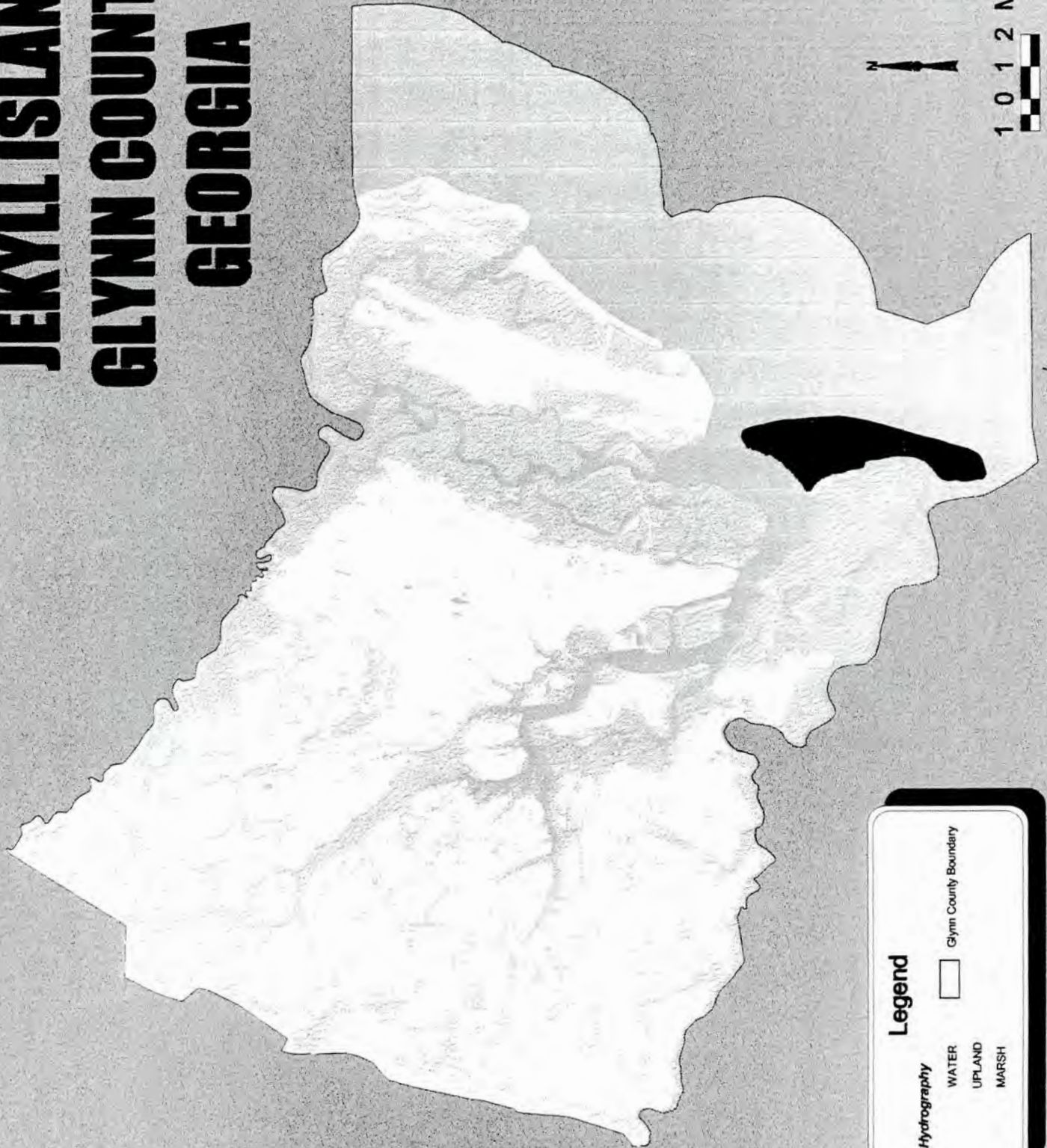
	Ballfields	JIA	State	Jl General
3.	Recreation Activities			
	Admin	GBCOC	Unc	Unc Rev
	Admin	City	Bwk	City Wide Rev
	Athletics	GBCOC	Unc	Unc Rev
	Athletics	City	Bwk	City Wide Rev
	Programs	GBCOC	Cnty Wide	Unc Rev
	Programs	City	Bwk	City Wide Rev
	Summer Waves	JIA	State	Jl General Rev
	Tennis	JIA	State	Jl General Rev
	Special Events	JIA	State	Jl General Rev
	Golf Courses	GBCOC	State	Jl General Rev
	Golf	JIA	State	Jl General Rev
	Mini Golf	JIA	State	Jl General Rev
4.	Libraries			
	Southeast GA Regional Library	GBCOC	Cnty Wide	Cnty Wide Rev
	Southeast GA Regional Library	City	Cnty Wide	Cnty Wide Rev
	St. Simons Library	GBCOC	Cnty Wide	Unc Rev
5.	Tourism			
	Visitors Bureau	City	State	City Wide Rev
	Visitors Bureau	GBCOC	State	Unc Rev
	Visitors Bureau	JIA	State	Jl General Rev
	Christmas Lights	City	State	City Wide Rev
	Wellness Center	JIA	State	Jl General Rev
	Convention Center	JIA	State	Jl General Rev
	Public Relations	JIA	State	Jl General Rev
	Museum/Prev	JIA	State	Jl General Rev
F.	Special Areas			
	Special Projects	GBCOC	Unc	Unc Rev
	Special Projects	City	Bwk	City Wide Rev
	Special Projects	JIA	Jl	Jl General Rev
	Downtown Development	City	Bwk	City Wide Rev
G.	Capital Improvements			
	Community Facilities (General)	GBCOC	Cnty Wide	Cnty Wide Rev
	Community Facilities (W/S)	GBCOC	Unc	Enterprise Fund
	Community Facilities (General)	City	Bwk	City Wide Rev
	Community Facilities (W/S)	City	Bwk/Unc	Enterprise
	Community Facilities (General)	JIA	Jl/State	Jl General

Notice:

* Prorated

County general administrative costs of finance administrations, personnel and county administrator prorated out to services based on set formulas. These costs follow the service designation.

JEKYLL ISLAND GLYNN COUNTY GEORGIA



1 0 1 2 Miles

Legend

Hydrography

- WATER
- UPLAND
- MARSH

Glynn County Boundary

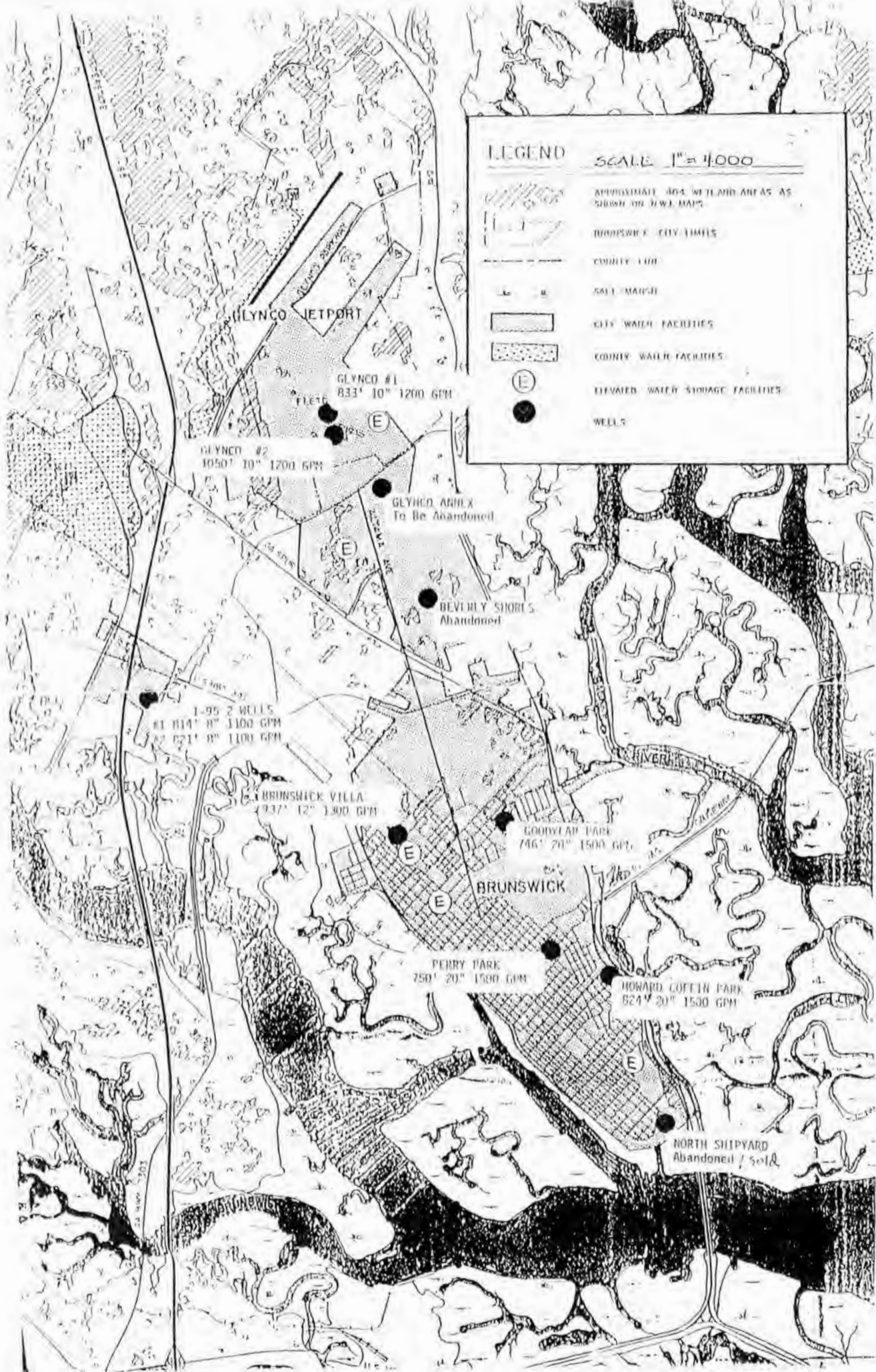


EXHIBIT "C"

COPY



SERVICE DELIVERY STRATEGY SUMMARY OF SERVICE DELIVERY ARRANGEMENTS

Instructions:

Make copies of this form and complete one for each service listed on page 1, Section III. Use exactly the same service names listed on page 1. Answer each question below, attaching additional pages as necessary. If the contact person for this service (listed at the bottom of the page) changes, this should be reported to the Department of Community Affairs.

County: Glynn Service: Water and Wastewater

1. Check the box that best describes the agreed upon delivery arrangement for this service:

- Service will be provided countywide (i.e., including all cities and unincorporated areas) by a single service provider. (If this box is checked, identify the government, authority or organization providing the service.)
- Service will be provided only in the unincorporated portion of the county by a single service provider. (If this box is checked, identify the government, authority or organization providing the service.)
- One or more cities will provide this service only within their incorporated boundaries, and the service will not be provided in unincorporated areas. (If this box is checked, identify the government(s), authority or organization providing the service.)
- One or more cities will provide this service only within their incorporated boundaries, and the county will provide the service in unincorporated areas. (If this box is checked, identify the government(s), authority or organization providing the service.)
- Other. (If this box is checked, attach a legible map delineating the service area of each service provider, and identify the government, authority, or other organization that will provide service within each service area.) See answer to #3 below.

2. In developing the strategy, were overlapping service areas, unnecessary competition and/or duplication of this service identified?

yes no

If these conditions will continue under the strategy, attach an explanation for continuing the arrangement (i.e., overlapping but higher levels of service (See O.C.G.A. 36-70-24(1)), overriding benefits of the duplication, or reasons that overlapping service areas or competition cannot be eliminated).

If these conditions will be eliminated under the strategy, attach an implementation schedule listing each step or action that will be taken to eliminate them, the responsible party and the agreed upon deadline for completing it.

3. List each government or authority that will help to pay for this service and indicate how the service will be funded (e.g., enterprise funds, user fees, general funds, special service district revenues, hotel/motel taxes, franchise taxes, impact fees, bonded indebtedness, etc.)

Local Government or Authority: Funding Method:

	County provides both services in unincorporated portion of county paid for by user fees. City provides both services in city and in some portions of unincorporated county paid for by user fees.
	Jekyll Island Authority provides on Jekyll Island paid for by user fees. See maps for areas of service.

4. How will the strategy change the previous arrangements for providing and/or funding this service within the county?

No change at present.

5. List any formal service delivery agreements or intergovernmental contracts that will be used to implement the strategy for this service.

Agreement Name:	Contracting Parties:	Effective and Ending Dates:

6. What other mechanisms (if any) will be used to implement the strategy for this service (e.g., ordinances, resolutions, local act of the General Assembly, rate or fee changes, etc.), and when will they take effect?

Not Applicable.

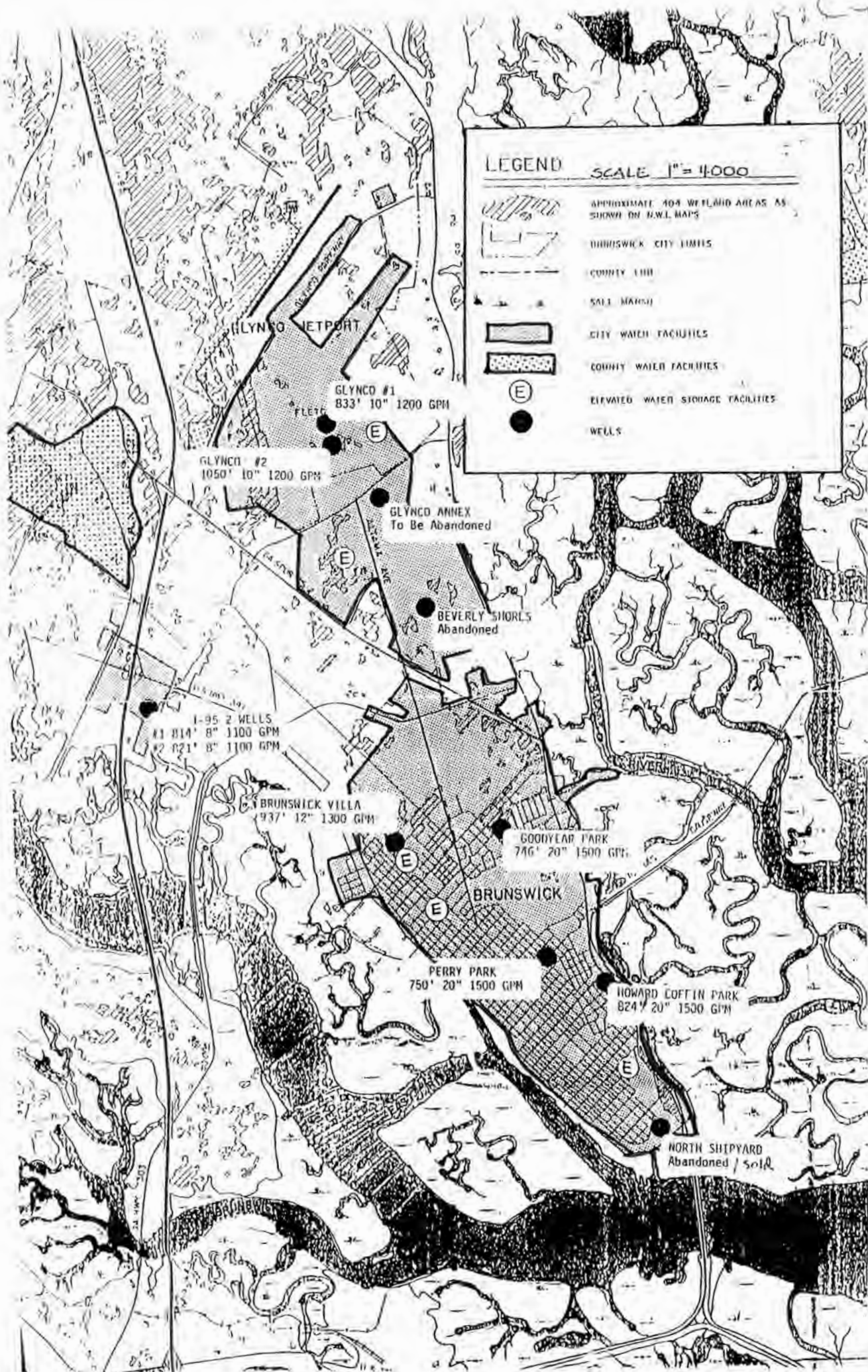
7. Person completing form: Gary Moore, Glynn County Attorney/Lynn Frey, City Attorney

Phone number: 267-5405 / 267-6261 Date completed: June 25, 1999

8. Is this the person who should be contacted by state agencies when evaluating whether proposed local government projects are consistent with the service delivery strategy? yes no

If not, provide designated contact person(s) and phone number(s) below:

Becky Rowell, County Administrator, 267-5600 & Roosevelt Harris, City Manager, 267-5500



LEGEND SCALE 1" = 4,000

- APPROXIMATE 40A WETLAND AREAS AS SHOWN ON D.W.L. MAPS
- BRUNSWICK CITY LIMITS
- COUNTY LINE
- SALT MARSH
- CITY WATER FACILITIES
- COUNTY WATER FACILITIES
- ELEVATED WATER STORAGE FACILITIES
- WELLS

GLYNCO AIRPORT

GLYNCO #1
833' 10" 1200 GPM

GLYNCO #2
1050' 10" 1200 GPM

GLYNCO ANNEX
To Be Abandoned

BEVERLY SHORTS
Abandoned

1-95 2 WELLS
#1 814' 8" 1100 GPM
#2 821' 8" 1100 GPM

BRUNSWICK VILLA
937' 12" 1300 GPM

GOODYEAR PARK
746' 20" 1500 GPM

BRUNSWICK

PERRY PARK
750' 20" 1500 GPM

HOWARD COFFIN PARK
824' 20" 1500 GPM

NORTH SHIPYARD
Abandoned / sold

EXHIBIT "C"

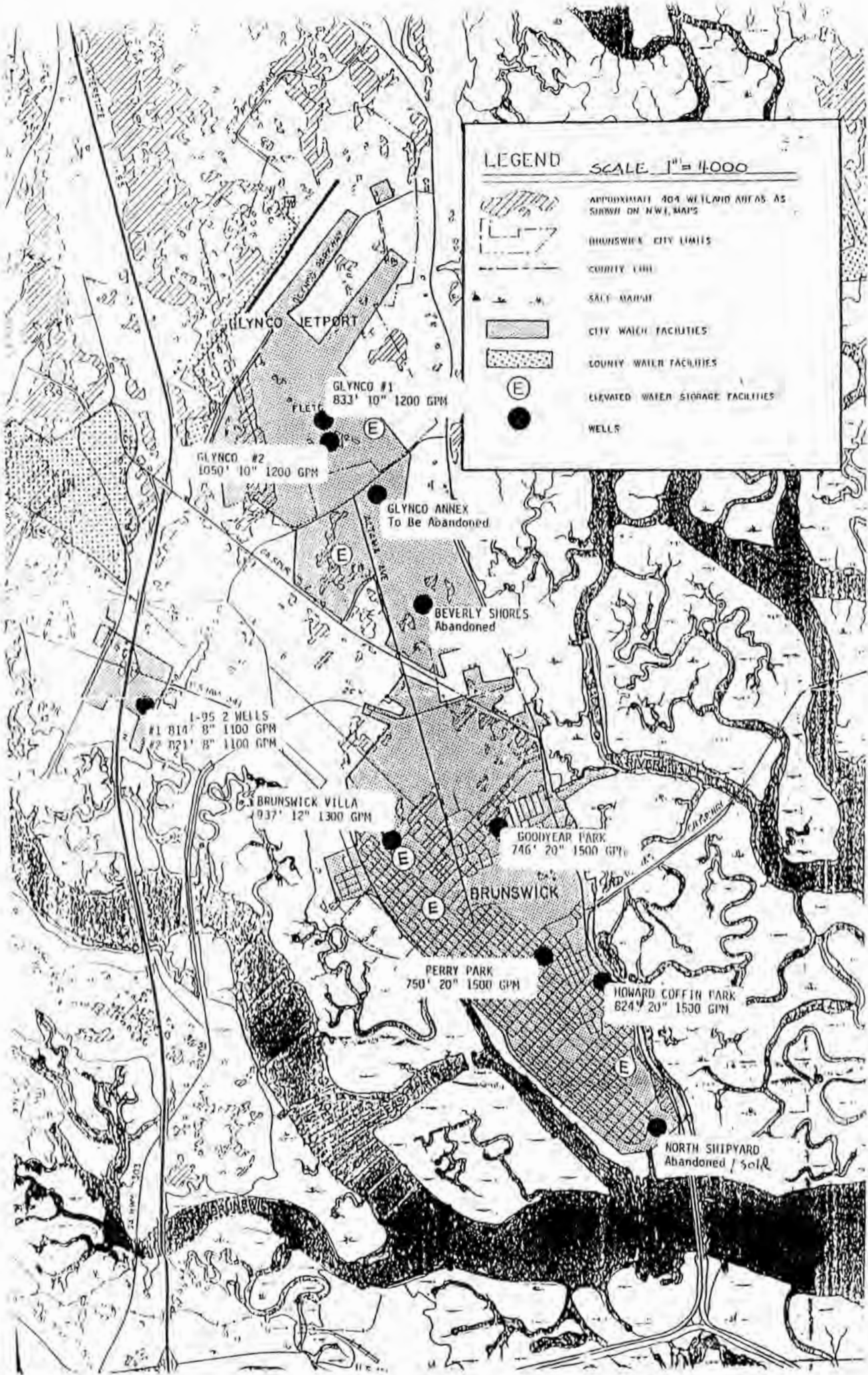


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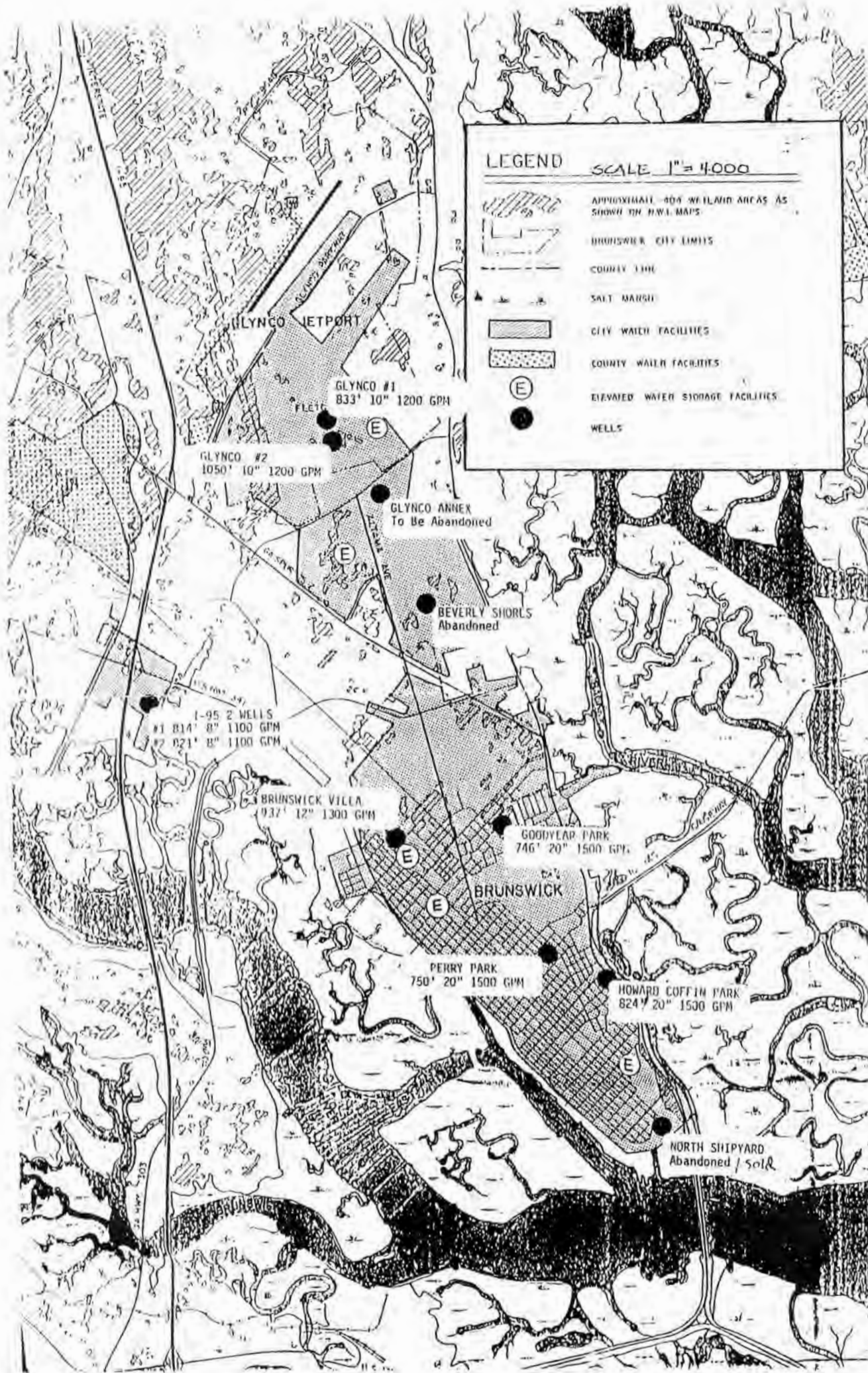


EXHIBIT "C"