



SERVICE DELIVERY STRATEGY

FOR Muscogee COUNTY

I. GENERAL INSTRUCTIONS

1. Only one set of these forms should be submitted per county. The completed forms should clearly present the collective agreement reached by all cities and counties that were party to the service delivery strategy.
2. List each local government and/or authority that provides services included in the service delivery strategy in Section II below.
List all services provided or primarily funded by each general purpose local government and authority within the county in Section III below. It is acceptable to break a service into separate components if this will facilitate description of the service delivery strategy.
3. For each service or service component listed in Section III, complete a separate *Summary of Service Delivery Arrangements* form (page 2).
4. Complete one copy of the *Summary of Land Use Agreements* form (page 3).
5. Have the *Certifications* form (page 4) signed by the authorized representatives of participating local governments. Please note that DCA cannot validate the strategy unless it is signed by the local governments required by law (see Instructions, page 4).
6. Mail the completed forms along with any attachments to:

Georgia Department of Community Affairs
 Office of Coordinated Planning
 60 Executive Park South, N.E.
 Atlanta, Georgia 30329

For answers to most frequently asked questions on Georgia's Service Delivery Act, links and helpful publications, visit DCA's website at www.dca.servicedelivery.org, or call the Office of Coordinated Planning at (404) 679-3114.

Note: Any future changes to the service delivery arrangements described on these forms will require an official update of the service delivery strategy and submittal of revised forms and attachments to the Georgia Department of Community Affairs.

II. LOCAL GOVERNMENTS INCLUDED IN THE SERVICE DELIVERY STRATEGY:

In this section, list all local governments (including cities located partially within the county) and authorities that provide services included in the service delivery strategy.

Columbus Consolidated Government
 City of Bibb City

III. SERVICES INCLUDED IN THE SERVICE DELIVERY STRATEGY:

For each service listed here, a separate *Summary of Service Delivery Arrangements* form (page 2) must be completed.

- Airport
- Animal Control
- Cemeteries
- Code Enforcement/Building Inspection
- Convention Centers/Tourism Promotion
- Correctional Institute
- Courts
- Emergency Medical Service
- Emergency Communications System (E911)
- Fire Protection
- Health Department
- Jails
- Law Enforcement
- Library
- Parks and Recreation
- Planning and Zoning
- Public Housing
- Public Transportation
- Sanitary Sewerage Collection
- Sanitary Sewage Treatment
- Solid Waste Collection
- Solid Waste Disposal
- Water Supply

Verified



**SERVICE DELIVERY STRATEGY
SUMMARY OF SERVICE DELIVERY ARRANGEMENTS**

Instructions:

Make copies of this form and complete one for each service listed on page 1, Section III. Use exactly the same service names listed on page 1. Answer each question below, attaching additional pages as necessary. If the contact person for this service (listed at the bottom of the page) changes, this should be reported to the Department of Community Affairs.

County: Muscogee Service: Airports

1. Check the box that best describes the agreed upon delivery arrangement for this service:

- Service will be provided countywide (i.e., including all cities and unincorporated areas) by a single service provider. (If this box is checked, identify the government, authority or organization providing the service.)
Columbus Metropolitan Airport Authority
- Service will be provided only in the unincorporated portion of the county by a single service provider. (If this box is checked, identify the government, authority or organization providing the service.)
- One or more cities will provide this service only within their incorporated boundaries, and the service will not be provided in unincorporated areas. (If this box is checked, identify the government(s), authority or organization providing the service.)
- One or more cities will provide this service only within their incorporated boundaries, and the county will provide the service in unincorporated areas. (If this box is checked, identify the government(s), authority or organization providing the service.)
- Other. (If this box is checked, attach a legible map delineating the service area of each service provider, and identify the government, authority, or other organization that will provide service within each service area.)

2. In developing the strategy, were overlapping service areas, unnecessary competition and/or duplication of this service identified?

- yes no

If these conditions will continue under the strategy, attach an explanation for continuing the arrangement (i.e., overlapping but higher levels of service (See O.C.G.A. 36-70-24(1)), overriding benefits of the duplication, or reasons that overlapping service areas or competition cannot be eliminated).

If these conditions will be eliminated under the strategy, attach an implementation schedule listing each step or action that will be taken to eliminate them, the responsible party and the agreed upon deadline for completing it.

3. List each government or authority that will help to pay for this service and indicate how the service will be funded (e.g., enterprise funds, user fees, general funds, special service district revenues, hotel/motel taxes, franchise taxes, impact fees, bonded indebtedness, etc.)

Local Government or Authority: Funding Method:

Local Government or Authority	Funding Method
<u>Columbus Consolidated Government</u>	<u>General Fund/User Fees</u>

4. How will the strategy change the previous arrangements for providing and/or funding this service within the county?

No charge.

5. List any formal service delivery agreements or intergovernmental contracts that will be used to implement the strategy for this service:

Agreement Name:	Contracting Parties:	Effective and Ending Dates:

6. What other mechanisms (if any) will be used to implement the strategy for this service (e.g., ordinances, resolutions, local acts of the General Assembly, rate or fee changes, etc.), and when will they take effect?

No Changes.

7. Person completing form: Rick Jones

Phone number: 706-653-4116 Date completed: 6-1-98

8. Is this the person who should be contacted by state agencies when evaluating whether proposed local government projects are consistent with the service delivery strategy? yes no

If not, provide designated contact person(s) and phone number(s) below:

AIRPORT SERVICES CONTINUING AGREEMENT

Columbus Metropolitan Airport, located adjacent to I-185 on Airport Thruway, serves 26 counties in Georgia and Alabama. It dates back to 1943, when the Muscogee County Commission purchased 453 acres of land for \$105,832 and built the first runway. One year later, Eastern Airlines became the first commercial airline to operate at the airport and Mr. Dean King started the first flight instruction and air charter service. By 1949, three major airlines were operating daily flights. This increased activity led to the construction of a control tower and a passenger terminal in 1950.

Since 1950, improvements in all areas of aviation services have been made at the airport making it one of the most sophisticated all weather airport of its size in the United States. Some of these improvements include the construction of a new fire and crash facility, precision radar traffic control, Visual Approach.

Slope Indicator (VASI), Microwave Instrument Landing System (MILS), and the extension and resurfacing of runway 5/23 to allow for all weight categories of jet aircraft. During FY89, a \$10,000,000 construction contract for a new airport terminal was awarded. Finished in the spring of 1991, the new terminal accommodates 128,000 passenger enplanements per year.

General aviation facilities were also enhanced with the securing of a fixed base operator for general aviation needs. Also, the airport has continued the expansion of the T-hanger program, and is now capable of storing 110 general aviation aircraft.

Bibb City does not operate an airport. Bibb City residents use the Columbus Metropolitan Airport services.

The strategy of the Columbus Consolidated Government operating the airport through the Columbus Metropolitan Airport Authority will continue in the future.



SERVICE DELIVERY STRATEGY
SUMMARY OF SERVICE DELIVERY ARRANGEMENTS

Instructions:

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County: Muscogee Service: Animal Control

1. Check the box that best describes the agreed upon delivery arrangement for this service:

- Service will be provided countywide (i.e., including all cities and unincorporated areas) by a single service provider. (If this box is checked, identify the government, authority or organization providing the service.)
- Service will be provided only in the unincorporated portion of the county by a single service provider. (If this box is checked, identify the government, authority or organization providing the service.)
- One or more cities will provide this service only within their incorporated boundaries, and the service will not be provided in unincorporated areas. (If this box is checked, identify the government(s), authority or organization providing the service.)
- One or more cities will provide this service only within their incorporated boundaries, and the county will provide the service in unincorporated areas. (If this box is checked, identify the government(s), authority or organization providing the service.)
- Other. (If this box is checked, attach a legible map delineating the service area of each service provider, and identify the government, authority, or other organization that will provide service within each service area.)

2. In developing the strategy, were overlapping service areas, unnecessary competition and/or duplication of this service identified?
 yes no

If these conditions will continue under the strategy, attach an explanation for continuing the arrangement (i.e., overlapping but higher levels of service (See O.C.G.A. 36-70-24(1)), overriding benefits of the duplication, or reasons that overlapping service areas or competition cannot be eliminated).

If these conditions will be eliminated under the strategy, attach an implementation schedule listing each step or action that will be taken to eliminate them, the responsible party and the agreed upon deadline for completing it.

3. List each government or authority that will help to pay for this service and indicate how the service will be funded (e.g., enterprise funds, user fees, general funds, special service district revenues, hotel/motel taxes, franchise taxes, impact fees, bonded indebtedness, etc.)

Local Government or Authority: Funding Method:

Columbus Consolidated Government	General Fund/Fines/User Fees

4. How will the strategy change the previous arrangements for providing and/or funding this service within the county?

No changes.

5. List any formal service delivery agreements or intergovernmental contracts that will be used to implement the strategy for this service:

Agreement Name:	Contracting Parties:	Effective and Ending Dates:

6. What other mechanisms (if any) will be used to implement the strategy for this service (e.g., ordinances, resolutions, local acts of the General Assembly, rate or fee changes, etc.), and when will they take effect?

Columbus Consolidated Government operates the animal control program through its Department of Services. The Columbus Consolidated Government has agreed to provide animal control collection on a negotiated fee and animal disposal at a specified fee for interested neighboring communities. It is current now, but amount of fees/charges will be reviewed annually.

7. Person completing form: Rick Jones

Phone number: 706-653-4116 Date completed: 6-1-98

8. Is this the person who should be contacted by state agencies when evaluating whether proposed local government projects are consistent with the service delivery strategy? yes no

If not, provide designated contact person(s) and phone number(s) below:



SERVICE DELIVERY STRATEGY

SUMMARY OF SERVICE DELIVERY ARRANGEMENTS

Instructions:

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County: Muscogee Service: Cemetery Services

1. Check the box that best describes the agreed upon delivery arrangement for this service:

- Service will be provided countywide (i.e., including all cities and unincorporated areas) by a single service provider. (If this box is checked, identify the government, authority or organization providing the service.)
Columbus Consolidated Government
- Service will be provided only in the unincorporated portion of the county by a single service provider. (If this box is checked, identify the government, authority or organization providing the service.)
- One or more cities will provide this service only within their incorporated boundaries, and the service will not be provided in unincorporated areas. (If this box is checked, identify the government(s), authority or organization providing the service.)
- One or more cities will provide this service only within their incorporated boundaries, and the county will provide the service in unincorporated areas. (If this box is checked, identify the government(s), authority or organization providing the service.)
- Other. (If this box is checked, attach a legible map delineating the service area of each service provider, and identify the government, authority, or other organization that will provide service within each service area.)

2. In developing the strategy, were overlapping service areas, unnecessary competition and/or duplication of this service identified?

- yes no

If these conditions will continue under the strategy, attach an explanation for continuing the arrangement (i.e., overlapping but higher levels of service (See O.C.G.A. 36-70-24(1)), overriding benefits of the duplication, or reasons that overlapping service areas or competition cannot be eliminated).

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3. List each government or authority that will help to pay for this service and indicate how the service will be funded (e.g., enterprise funds, user fees, general funds, special service district revenues, hotel/motel taxes, franchise taxes, impact fees, bonded indebtedness, etc.)

Local Government or Authority: Funding Method:

<u>Columbus Consolidated Government</u>	<u>General Fund/Plot Sales/Fees</u>

4. How will the strategy change the previous arrangements for providing and/or funding this service within the county?

No charge

5. List any formal service delivery agreements or intergovernmental contracts that will be used to implement the strategy for this service:

Agreement Name:	Contracting Parties:	Effective and Ending Dates:

6. What other mechanisms (if any) will be used to implement the strategy for this service (e.g., ordinances, resolutions, local acts of the General Assembly, rate or fee changes, etc.), and when will they take effect?

None

7. Person completing form: Rick Jones

Phone number: 706-653-4116 Date completed: 6-1-98

8. Is this the person who should be contacted by state agencies when evaluating whether proposed local government projects are consistent with the service delivery strategy? yes no

If not, provide designated contact person(s) and phone number(s) below:

CEMETERY SERVICES

CONTINUING ARRANGEMENT

Columbus Consolidated Government has historically operated and maintained several historic cemeteries for the community. Existing public cemeteries are old and historic in nature.

Bibb City does not own and operate a municipal cemetery. Public cemetery services for Bibb City are available for Bibb City residents as a county service.

There is no overlap or duplication of services now nor in the future.



SERVICE DELIVERY STRATEGY
SUMMARY OF SERVICE DELIVERY ARRANGEMENTS

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County: Muscogee Service: Code Enforcement/Building

1. Check the box that best describes the agreed upon delivery arrangement for this service:

- Service will be provided countywide (i.e., including all cities and unincorporated areas) by a single service provider. (If this box is checked, identify the government, authority or organization providing the service.)
- Service will be provided only in the unincorporated portion of the county by a single service provider. (If this box is checked, identify the government, authority or organization providing the service.)
- One or more cities will provide this service only within their incorporated boundaries, and the service will not be provided in unincorporated areas. (If this box is checked, identify the government(s), authority or organization providing the service.)
Columbus Consolidated Government & Bibb City
- One or more cities will provide this service only within their incorporated boundaries, and the county will provide the service in unincorporated areas. (If this box is checked, identify the government(s), authority or organization providing the service.)
- Other. (If this box is checked, attach a legible map delineating the service area of each service provider, and identify the government, authority, or other organization that will provide service within each service area.)

2. In developing the strategy, were overlapping service areas, unnecessary competition and/or duplication of this service identified?

yes no

If these conditions will continue under the strategy, attach an explanation for continuing the arrangement (i.e., overlapping but higher levels of service (See O.C.G.A. 36-70-24(1)), overriding benefits of the duplication, or reasons that overlapping service areas or competition cannot be eliminated).

If these conditions will be eliminated under the strategy, attach an implementation schedule listing each step or action that will be taken to eliminate them, the responsible party and the agreed upon deadline for completing it.

3. List each government or authority that will help to pay for this service and indicate how the service will be funded (e.g., enterprise funds, user fees, general funds, special service district revenues, hotel/motel taxes, franchise taxes, impact fees, bonded indebtedness, etc.)

Local Government or Authority: Funding Method:

Columbus Consolidated Government	General Fund/User Fees
Bibb City	General Fund/User Fees

4. How will the strategy change the previous arrangements for providing and/or funding this service within the county?

No changes.

5. List any formal service delivery agreements or intergovernmental contracts that will be used to implement the strategy for this service:

Agreement Name:	Contracting Parties:	Effective and Ending Dates:

6. What other mechanisms (if any) will be used to implement the strategy for this service (e.g., ordinances, resolutions, local acts of the General Assembly, rate or fee changes, etc.), and when will they take effect?

None.

7. Person completing form: Rick Jones
 Phone number: 706-653-4116 Date completed: 6-1-98

8. Is this the person who should be contacted by state agencies when evaluating whether proposed local government projects are consistent with the service delivery strategy? yes no

If not, provide designated contact person(s) and phone number(s) below:



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1. Check the box that best describes the agreed upon delivery arrangement for this service:

- Service will be provided countywide (i.e., including all cities and unincorporated areas) by a single service provider. (If this box is checked, identify the government, authority or organization providing the service.)
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2. In developing the strategy, were overlapping service areas, unnecessary competition and/or duplication of this service identified?

- yes no

If these conditions will continue under the strategy, attach an explanation for continuing the arrangement (i.e., overlapping but higher levels of service (See O.C.G.A. 36-70-24(1)), overriding benefits of the duplication, or reasons that overlapping service areas or competition cannot be eliminated).

If these conditions will be eliminated under the strategy, attach an implementation schedule listing each step or action that will be taken to eliminate them, the responsible party and the agreed upon deadline for completing it.

3. List each government or authority that will help to pay for this service and indicate how the service will be funded (e.g., enterprise funds, user fees, general funds, special service district revenues, hotel/motel taxes, franchise taxes, impact fees, bonded indebtedness, etc.)

Local Government or Authority: Funding Method:

Columbus Consolidated Government	General Fund/User Fees

4. How will the strategy change the previous arrangements for providing and/or funding this service within the county?

No changes.

5. List any formal service delivery agreements or intergovernmental contracts that will be used to implement the strategy for this service:

Agreement Name:	Contracting Parties:	Effective and Ending Dates:

6. What other mechanisms (if any) will be used to implement the strategy for this service (e.g., ordinances, resolutions, local acts of the General Assembly, rate or fee changes, etc.), and when will they take effect?

None.

Revised

7. Person completing form: Rick Jones

Phone number: 706-653-4116 Date completed: 6-1-98

8. Is this the person who should be contacted by state agencies when evaluating whether proposed local government projects are consistent with the service delivery strategy? yes no

If not, provide designated contact person(s) and phone number(s) below:

CODE ENFORCEMENT/BUILDING INSPECTION

CONTINUING ARRANGEMENT

Columbus Consolidated Government through its Department of Community and economic Development seeks to promote the health, welfare and general well-being of the community through the recommendation and enforcement of various codes and related ordinances. The codes and ordinances are administered throughout the Columbus Consolidated Government jurisdiction (Muscooke County less Bibb City).

Bibb City administers local building and related codes through a building inspector paid from code fees.

There is no duplication or overlap of services.



**SERVICE DELIVERY STRATEGY
SUMMARY OF SERVICE DELIVERY ARRANGEMENTS**

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County: Muscogee Service: Convention Center/Tourism Promotion

1. Check the box that best describes the agreed upon delivery arrangement for this service:

- Service will be provided countywide (i.e., including all cities and unincorporated areas) by a single service provider. (If this box is checked, identify the government, authority or organization providing the service.)
- Service will be provided only in the unincorporated portion of the county by a single service provider. (If this box is checked, identify the government, authority or organization providing the service.)
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- One or more cities will provide this service only within their incorporated boundaries, and the county will provide the service in unincorporated areas. (If this box is checked, identify the government(s), authority or organization providing the service.)
- Other. (If this box is checked, attach a legible map delineating the service area of each service provider, and identify the government, authority, or other organization that will provide service within each service area.)

2. In developing the strategy, were overlapping service areas, unnecessary competition and/or duplication of this service identified?
 yes no

If these conditions will continue under the strategy, attach an explanation for continuing the arrangement (i.e., overlapping but higher levels of service (Sec O.C.G.A. 36-70-24(1)), overriding benefits of the duplication, or reasons that overlapping service areas or competition cannot be eliminated).

If these conditions will be eliminated under the strategy, attach an implementation schedule listing each step or action that will be taken to eliminate them, the responsible party and the agreed upon deadline for completing it.

3. List each government or authority that will help to pay for this service and indicate how the service will be funded (e.g., enterprise funds, user fees, general funds, special service district revenues, hotel/motel taxes, franchise taxes, impact fees, bonded indebtedness, etc.)

Local Government or Authority: Funding Method:

<u>Columbus Consolidated Government</u>	<u>General Fund/Beer Tax/Event Fees</u>

4. How will the strategy change the previous arrangements for providing and/or funding this service within the county?
 No changes.

5. List any formal service delivery agreements or intergovernmental contracts that will be used to implement the strategy for this service:

Agreement Name:	Contracting Parties:	Effective and Ending Dates:

6. What other mechanisms (if any) will be used to implement the strategy for this service (e.g., ordinances, resolutions, local acts of the General Assembly, rate or fee changes, etc.), and when will they take effect?

None.

7. Person completing form: Rick Jones
 Phone number: 706-653-4116 Date completed: 6-1-98

8. Is this the person who should be contacted by state agencies when evaluating whether proposed local government projects are consistent with the service delivery strategy? yes no
 If not, provide designated contact person(s) and phone number(s) below:

CONVENTION AND TRADE CENTER SERVICES CONTINUING ARRANGEMENT

Columbus Consolidated Government operates a convention center and tourism development bureau as an economic development activity for the community. The Iron Works Convention and Trade Center Authority was established March 22, 1983 and has a staff to operate the center and promote tourism.

The Columbus Iron Works Convention and Trade Center is located on the banks of the Chattahoochee River in the Columbus Historic District. Organized in 1853, the Columbus Iron Works was built near the steamboat landing where it produced a variety of equipment on this site for over a century. Aside from farming implements and mechanical gears used by local textile businesses, it produced firearms for the Confederacy during the Civil War. It also produced machinery to drive at least 14 naval vessels in the Confederate fleet. Today, the buildings are a local landmark in the downtown area and house the Columbus Iron Works Convention and Trade Center.

The building has over 77,000 square feet of floor space. It has two exhibit areas; the north hall has 15,470 square feet, and the south hall has 31,126 square feet. The two halls run parallel, with a 664 seat amphitheater between them.

A variety of needs are met with 14 meeting rooms, seating as many as 500, or as few as 20. All spaces provide the most modern lighting and sound systems. Slide projectors, screens, multi-image programming and playback equipment, pianos, lighting, staging equipment, and sound systems are also available.

A dining gallery with a seating capacity up to 784 people overlooks the Chattahoochee River. A caterer employed by the Trade Center meets the dining needs in the industrial kitchen located below the dining room. Concession areas are available for trade shows and are located between the exhibit halls.

Bibb City does not have a Convention Center nor have a staff to promote tourism. There is no duplication nor overlap of services between Bibb City and Columbus.



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County: Muscogee Service: Correctional Institute

1. Check the box that best describes the agreed upon delivery arrangement for this service:

- Service will be provided countywide (i.e., including all cities and unincorporated areas) by a single service provider. (If this box is checked, identify the government, authority or organization providing the service.)
Columbus Consolidated Government
- Service will be provided only in the unincorporated portion of the county by a single service provider. (If this box is checked, identify the government, authority or organization providing the service.)
- One or more cities will provide this service only within their incorporated boundaries, and the service will not be provided in unincorporated areas. (If this box is checked, identify the government(s), authority or organization providing the service.)
- One or more cities will provide this service only within their incorporated boundaries, and the county will provide the service in unincorporated areas. (If this box is checked, identify the government(s), authority or organization providing the service.)
- Other. (If this box is checked, attach a legible map delineating the service area of each service provider, and identify the government, authority, or other organization that will provide service within each service area.)

2. In developing the strategy, were overlapping service areas, unnecessary competition and/or duplication of this service identified?

- yes no

If these conditions will continue under the strategy, attach an explanation for continuing the arrangement (i.e., overlapping but higher levels of service (See O.C.G.A. 36-70-24(1)), overriding benefits of the duplication, or reasons that overlapping service areas or competition cannot be eliminated).

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3. List each government or authority that will help to pay for this service and indicate how the service will be funded (e.g., enterprise funds, user fees, general funds, special service district revenues, hotel/motel taxes, franchise taxes, impact fees, bonded indebtedness, etc.)

Local Government or Authority: Funding Method:

<u>Columbus Consolidated Government</u>	<u>General Fund/Georgia Department of Corrections Fees</u>

4. How will the strategy change the previous arrangements for providing and/or funding this service within the county?

No change.

5. List any formal service delivery agreements or intergovernmental contracts that will be used to implement the strategy for this service:

Agreement Name:	Contracting Parties:	Effective and Ending Dates:

6. What other mechanisms (if any) will be used to implement the strategy for this service (e.g., ordinances, resolutions, local acts of the General Assembly, rate or fee changes, etc.), and when will they take effect?

None.

7. Person completing form: Rick Jones

Phone number: 706-653-4116 Date completed: 6-1-98

8. Is this the person who should be contacted by state agencies when evaluating whether proposed local government projects are consistent with the service delivery strategy? yes no

If not, provide designated contact person(s) and phone number(s) below:

CORRECTIONAL INSTITUTE CONTINUING ARRANGEMENTS

Columbus Consolidated Government operates the Muscogee County Correctional Institution in accordance with Georgia laws and rules and regulations of the State Board of Correction and the City Council. It is the responsibility of MCCI to assume custody of assigned inmates under the jurisdiction of the State Board of Corrections convicted as felons or state misdemeanant as prescribed by Georgia law, city inmates convicted in Recorder's Court for violation of municipal ordinances, and county inmates convicted on local and Superior and State Courts to serve sentences up to twelve months for violation of state misdemeanor laws. The Warden and his personnel are charged with the responsibility to maintain safe and secure custody, exercise service, recreation, visitation, education, and religious programs for assigned inmates.

The Muscogee County Correctional Institution provides a cost effective inmate labor force to augment the Columbus Consolidated Government's employee labor force. Inmates assigned to the MCCI are used to supplement the city work forces in the operation of the institution, maintenance of public roads, public services (including sanitation), city shop, jail, maintenance and construction of government buildings, Emergency Management, National Guard Armory, and such other functions of city government as may be deemed advisable. MCCI is contracted for 220 state felons and houses an additional 21 county inmates for a total of 241 inmates. The Georgia Department of Corrections pays the Columbus Consolidated Government a daily subsidy for each state inmate assigned. The annual revenue from subsidy payments is 65% of the total operating expenses for this department.

Bibb City does not operate a correctional institute. There is no duplication nor overlap of this service.



SERVICE DELIVERY STRATEGY

SUMMARY OF SERVICE DELIVERY ARRANGEMENTS

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County: Muscogee Service: Courts

1. Check the box that best describes the agreed upon delivery arrangement for this service:

- Service will be provided countywide (i.e., including all cities and unincorporated areas) by a single service provider. (If this box is checked, identify the government, authority or organization providing the service.)
Columbus Consolidated Government & City of Bibb City
- Service will be provided only in the unincorporated portion of the county by a single service provider. (If this box is checked, identify the government, authority or organization providing the service.)
- One or more cities will provide this service only within their incorporated boundaries, and the service will not be provided in unincorporated areas. (If this box is checked, identify the government(s), authority or organization providing the service.)
- One or more cities will provide this service only within their incorporated boundaries, and the county will provide the service in unincorporated areas. (If this box is checked, identify the government(s), authority or organization providing the service.)
Columbus Consolidated Government
City of Bibb City
- Other. (If this box is checked, attach a legible map delineating the service area of each service provider, and identify the government, authority, or other organization that will provide service within each service area.)

2. In developing the strategy, were overlapping service areas, unnecessary competition and/or duplication of this service identified?

yes no

If these conditions will continue under the strategy, attach an explanation for continuing the arrangement (i.e., overlapping but higher levels of service (See O.C.G.A. 36-70-24(1)), overriding benefits of the duplication, or reasons that overlapping service areas or competition cannot be eliminated).

If these conditions will be eliminated under the strategy, attach an implementation schedule listing each step or action that will be taken to eliminate them, the responsible party and the agreed upon deadline for completing it.

3. List each government or authority that will help to pay for this service and indicate how the service will be funded (e.g., enterprise funds, user fees, general funds, special service district revenues, hotel/motel taxes, franchise taxes, impact fees, bonded indebtedness, etc.)

Local Government or Authority: Funding Method:

<u>Columbus Consolidated Government</u>	<u>General Fund, Fines, User Fees</u>
<u>Bibb City</u>	<u>General Fund, Fines, User Fees</u>

4. How will the strategy change the previous arrangements for providing and/or funding this service within the county?

No change.

5. List any formal service delivery agreements or intergovernmental contracts that will be used to implement the strategy for this service:

Agreement Name:	Contracting Parties:	Effective and Ending Dates:

6. What other mechanisms (if any) will be used to implement the strategy for this service (e.g., ordinances, resolutions, local acts of the General Assembly, rate or fee changes, etc.), and when will they take effect?

None.

7. Person completing form: Rick Jones

Phone number: 706-653-4116 Date completed: 6-1-98

8. Is this the person who should be contacted by state agencies when evaluating whether proposed local government projects are consistent with the service delivery strategy? yes no

If not, provide designated contact person(s) and phone number(s) below:



SERVICE DELIVERY STRATEGY

SUMMARY OF SERVICE DELIVERY ARRANGEMENTS

Instructions:

Make copies of this form and complete one for each service listed on page 1, Section III. Use exactly the same service names listed on page 1. Answer each question below, attaching additional pages as necessary. If the contact person for this service (listed at the bottom of the page) changes, this should be reported to the Department of Community Affairs.

County: Muscogee Service: Courts

1. Check the box that best describes the agreed upon delivery arrangement for this service:

- Service will be provided countywide (i.e., including all cities and unincorporated areas) by a single service provider. (If this box is checked, identify the government, authority or organization providing the service.)
- Service will be provided only in the unincorporated portion of the county by a single service provider. (If this box is checked, identify the government, authority or organization providing the service.)
- One or more cities will provide this service only within their incorporated boundaries, and the service will not be provided in unincorporated areas. (If this box is checked, identify the government(s), authority or organization providing the service.)
- One or more cities will provide this service only within their incorporated boundaries, and the county will provide the service in unincorporated areas. (If this box is checked, identify the government(s), authority or organization providing the service.)
Columbus Consolidated Government
City of Bibb City
- Other. (If this box is checked, attach a legible map delineating the service area of each service provider, and identify the government, authority, or other organization that will provide service within each service area.)

2. In developing the strategy, were overlapping service areas, unnecessary competition and/or duplication of this service identified?

yes no

If these conditions will continue under the strategy, attach an explanation for continuing the arrangement (i.e., overlapping but higher levels of service (See O.C.G.A. 36-70-24(1)), overriding benefits of the duplication, or reasons that overlapping service areas or competition cannot be eliminated).

If these conditions will be eliminated under the strategy, attach an implementation schedule listing each step or action that will be taken to eliminate them, the responsible party and the agreed upon deadline for completing it.

3. List each government or authority that will help to pay for this service and indicate how the service will be funded (e.g., enterprise funds, user fees, general funds, special service district revenues, hotel/motel taxes, franchise taxes, impact fees, bonded indebtedness, etc.)

Local Government or Authority: Funding Method:

Columbus Consolidated Government	General Fund, Fines, User Fees
Bibb City	General Fund, Fines, User Fees

4. How will the strategy change the previous arrangements for providing and/or funding this service within the county?

No change.

5. List any formal service delivery agreements or intergovernmental contracts that will be used to implement the strategy for this service:

Agreement Name:	Contracting Parties:	Effective and Ending Dates:

6. What other mechanisms (if any) will be used to implement the strategy for this service (e.g., ordinances, resolutions, local acts of the General Assembly, rate or fee changes, etc.), and when will they take effect?

None.

Revised

7. Person completing form: Rick Jones

Phone number: 706-653-4116 Date completed: 6-1-98

8. Is this the person who should be contacted by state agencies when evaluating whether proposed local government projects are consistent with the service delivery strategy? yes no

If not, provide designated contact person(s) and phone number(s) below:

COURT SERVICES

CONTINUING ARRANGEMENTS

The Columbus Consolidated Government is in charge of the court system and facilities for Muscogee County. Courts under their jurisdiction include the Juvenile Court (1), Magistrate Court (1), Municipal Court (1), Probate Court (1), and Recorder's Court/Traffic Court (1). The city provides facilities for the State Court (2), Superior Court (5) plus the Drivers License Bureau.

There is no conflict nor overlap between Bibb City and Columbus on courts.



SERVICE DELIVERY STRATEGY

SUMMARY OF SERVICE DELIVERY ARRANGEMENTS

Instructions:

Make copies of this form and complete one for each service listed on page 1, Section III. Use exactly the same service names listed on page 1. Answer each question below, attaching additional pages as necessary. If the contact person for this service (listed at the bottom of the page) changes, this should be reported to the Department of Community Affairs.

County: MUSCOGEE Service: Emergency Medical Service

1. Check the box that best describes the agreed upon delivery arrangement for this service:

- Service will be provided countywide (i.e., including all cities and unincorporated areas) by a single service provider. (If this box is checked, identify the government, authority or organization providing the service.)
Columbus Consolidated Government
- Service will be provided only in the unincorporated portion of the county by a single service provider. (If this box is checked, identify the government, authority or organization providing the service.)
- One or more cities will provide this service only within their incorporated boundaries, and the service will not be provided in unincorporated areas. (If this box is checked, identify the government(s), authority or organization providing the service.)
- One or more cities will provide this service only within their incorporated boundaries, and the county will provide the service in unincorporated areas. (If this box is checked, identify the government(s), authority or organization providing the service.)
- Other. (If this box is checked, attach a legible map delineating the service area of each service provider, and identify the government, authority, or other organization that will provide service within each service area.)

2. In developing the strategy, were overlapping service areas, unnecessary competition and/or duplication of this service identified?

yes no

If these conditions will continue under the strategy, attach an explanation for continuing the arrangement (i.e., overlapping but higher levels of service (See O.C.G.A. 36-70-24(1)), overriding benefits of the duplication, or reasons that overlapping service areas or competition cannot be eliminated).

If these conditions will be eliminated under the strategy, attach an implementation schedule listing each step or action that will be taken to eliminate them, the responsible party and the agreed upon deadline for completing it.

3. List each government or authority that will help to pay for this service and indicate how the service will be funded (e.g., enterprise funds, user fees, general funds, special service district revenues, hotel/motel taxes, franchise taxes, impact fees, bonded indebtedness, etc.)

Local Government or Authority: Funding Method:

<u>Columbus Consolidated Government</u>	<u>General Fund/User Fees (70%)</u>

4. How will the strategy change the previous arrangements for providing and/or funding this service within the county?

No change

5. List any formal service delivery agreements or intergovernmental contracts that will be used to implement the strategy for this service:

Agreement Name:	Contracting Parties:	Effective and Ending-Dates:

6. What other mechanisms (if any) will be used to implement the strategy for this service (e.g., ordinances, resolutions, local acts of the General Assembly, rate or fee changes, etc.), and when will they take effect?

None

7. Person completing form: Rick Jones

Phone number: 706-653-4116 Date completed: 6-1-98

8. Is this the person who should be contacted by state agencies when evaluating whether proposed local government projects are consistent with the service delivery strategy? yes no

If not, provide designated contact person(s) and phone number(s) below:

EMERGENCY MEDICAL SERVICES

Columbus Consolidated Government provides emergency medical services to the entire Muscogee County area.

The responsibilities of the Emergency Medical service are to provide for the delivery of advanced life support ambulance service in accordance with local and state guidelines; to provide quality assurance and training programs to ensure the delivery of quality patient care; to provide emergency rescue services for vehicle entrapments, river rescues, and other specialized rescue situations in accordance with State and Federal guidelines; and to provide instruction to the public in basic life-sustaining techniques applicable to victims prior to the arrival of emergency-assistance. In the absence of commercial ambulance service, EMS provides for the non-emergency transport of patients when emergency response requirements would not otherwise be compromised.

Bibb City uses the EMS facilities of Columbus Consolidated Government.



**SERVICE DELIVERY STRATEGY
SUMMARY OF SERVICE DELIVERY ARRANGEMENTS**

Instructions:

Make copies of this form and complete one for each service listed on page 1, Section III. Use exactly the same service names listed on page 1. Answer each question below, attaching additional pages as necessary. If the contact person for this service (listed at the bottom of the page) changes, this should be reported to the Department of Community Affairs.

County: MUSCOGEE Service: Emergency Communications System (E-911)

1. Check the box that best describes the agreed upon delivery arrangement for this service:

- Service will be provided countywide (i.e., including all cities and unincorporated areas) by a single service provider. (If this box is checked, identify the government, authority or organization providing the service.)
- Service will be provided only in the unincorporated portion of the county by a single service provider. (If this box is checked, identify the government, authority or organization providing the service.)
- One or more cities will provide this service only within their incorporated boundaries, and the service will not be provided in unincorporated areas. (If this box is checked, identify the government(s), authority or organization providing the service.)
- One or more cities will provide this service only within their incorporated boundaries, and the county will provide the service in unincorporated areas. (If this box is checked, identify the government(s), authority or organization providing the service.)
- Other. (If this box is checked, attach a legible map delineating the service area of each service provider, and identify the government, authority, or other organization that will provide service within each service area.)

2. In developing the strategy, were overlapping service areas, unnecessary competition and/or duplication of this service identified?
 yes no

If these conditions will continue under the strategy, attach an explanation for continuing the arrangement (i.e., overlapping but higher levels of service (See O.C.G.A. 36-70-24(1)), overriding benefits of the duplication, or reasons that overlapping service areas or competition cannot be eliminated).

If these conditions will be eliminated under the strategy, attach an implementation schedule listing each step or action that will be taken to eliminate them, the responsible party and the agreed upon deadline for completing it.

3. List each government or authority that will help to pay for this service and indicate how the service will be funded (e.g., enterprise funds, user fees, general funds, special service district revenues, hotel/motel taxes, franchise taxes, impact fees, bonded indebtedness, etc.)

Local Government or Authority: Funding Method:

<u>Columbus Consolidated Government</u>	<u>General Fund/Telephone Fees</u>

4. How will the strategy change the previous arrangements for providing and/or funding this service within the county?

No changes.

5. List any formal service delivery agreements or intergovernmental contracts that will be used to implement the strategy for this service:

Agreement Name:	Contracting Parties:	Effective and Ending Dates:

6. What other mechanisms (if any) will be used to implement the strategy for this service (e.g., ordinances, resolutions, local acts of the General Assembly, rate or fee changes, etc.), and when will they take effect?

None.

7. Person completing form: Rick Jones
 Phone number: 706-653-4116 Date completed: 6-1-98

8. Is this the person who should be contacted by state agencies when evaluating whether proposed local government projects are consistent with the service delivery strategy? yes no

If not, provide designated contact person(s) and phone number(s) below:



**SERVICE DELIVERY STRATEGY
SUMMARY OF SERVICE DELIVERY ARRANGEMENTS**

Instructions:

Make copies of this form and complete one for each service listed on page 1, Section III. Use exactly the same service names listed on page 1. Answer each question below, attaching additional pages as necessary. If the contact person for this service (listed at the bottom of the page) changes, this should be reported to the Department of Community Affairs.

County: MUSCOGEE Service: Emergency Communications System (E-911)

1. Check the box that best describes the agreed upon delivery arrangement for this service:

- Service will be provided countywide (i.e., including all cities and unincorporated areas) by a single service provider. (If this box is checked, identify the government, authority or organization providing the service.)
- Service will be provided only in the unincorporated portion of the county by a single service provider. (If this box is checked, identify the government, authority or organization providing the service.)
- One or more cities will provide this service only within their incorporated boundaries, and the service will not be provided in unincorporated areas. (If this box is checked, identify the government(s), authority or organization providing the service.)
- One or more cities will provide this service only within their incorporated boundaries, and the county will provide the service in unincorporated areas. (If this box is checked, identify the government(s), authority or organization providing the service.)
- Other. (If this box is checked, attach a legible map delineating the service area of each service provider, and identify the government, authority, or other organization that will provide service within each service area.)

2. In developing the strategy, were overlapping service areas, unnecessary competition and/or duplication of this service identified?

- yes no

If these conditions will continue under the strategy, attach an explanation for continuing the arrangement (i.e., overlapping but higher levels of service (See O.C.G.A. 36-70-24(1)), overriding benefits of the duplication, or reasons that overlapping service areas or competition cannot be eliminated).

If these conditions will be eliminated under the strategy, attach an implementation schedule listing each step or action that will be taken to eliminate them, the responsible party and the agreed upon deadline for completing it.

3. List each government or authority that will help to pay for this service and indicate how the service will be funded (e.g., enterprise funds, user fees, general funds, special service district revenues, hotel/motel taxes, franchise taxes, impact fees, bonded indebtedness, etc.)

Local Government or Authority: Funding Method:

Columbus Consolidated Government	General Fund/Telephone Fees

4. How will the strategy change the previous arrangements for providing and/or funding this service within the county?

No changes.

5. List any formal service delivery agreements or intergovernmental contracts that will be used to implement the strategy for this service:

Agreement Name:	Contracting Parties:	Effective and Ending Dates:

6. What other mechanisms (if any) will be used to implement the strategy for this service (e.g., ordinances, resolutions, local acts of the General Assembly, rate or fee changes, etc.), and when will they take effect?

None.

Revised

7. Person completing form: Rick Jones
Phone number: 706-653-4116 Date completed: 6-1-98

8. Is this the person who should be contacted by state agencies when evaluating whether proposed local government projects are consistent with the service delivery strategy? yes no

If not, provide designated contact person(s) and phone number(s) below:

**EMERGENCY COMMUNICATIONS SYSTEM (E-911)
CONTINUING ARRANGEMENTS**

Columbus Consolidated Government operates a 24-hour Emergency Communications System (E-911) for the Muscogee County area. It contracts services to Chattahoochee County and for tower use to the Harris County system.

Bibb City does not operate an E-911 system, but is served by the Columbus Consolidated Government. Local Bibb City residents are billed for 911 system usage on their telephone bills just as is done for Columbus residents. By agreement Bibb City is not charged for E-911 services from Columbus Consolidated Government.

Only Columbus Consolidated Government operates an E-911 Emergency Telephone System in Muscogee County. There is no duplication of services nor overlap of services.



**SERVICE DELIVERY STRATEGY
SUMMARY OF SERVICE DELIVERY ARRANGEMENTS**

Instructions:

Make copies of this form and complete one for each service listed on page 1, Section III. Use exactly the same service names listed on page 1. Answer each question below, attaching additional pages as necessary. If the contact person for this service (listed at the bottom of the page) changes, this should be reported to the Department of Community Affairs.

County: MUSCOGEE Service: Fire Protection Services

1. Check the box that best describes the agreed upon delivery arrangement for this service:

- Service will be provided countywide (i.e., including all cities and unincorporated areas) by a single service provider. (If this box is checked, identify the government, authority or organization providing the service.)
Columbus Consolidated Government
- Service will be provided only in the unincorporated portion of the county by a single service provider. (If this box is checked, identify the government, authority or organization providing the service.)
- One or more cities will provide this service only within their incorporated boundaries, and the service will not be provided in unincorporated areas. (If this box is checked, identify the government(s), authority or organization providing the service.)
- One or more cities will provide this service only within their incorporated boundaries, and the county will provide the service in unincorporated areas. (If this box is checked, identify the government(s), authority or organization providing the service.)
- Other. (If this box is checked, attach a legible map delineating the service area of each service provider, and identify the government, authority, or other organization that will provide service within each service area.)

2. In developing the strategy, were overlapping service areas, unnecessary competition and/or duplication of this service identified?

yes no

If these conditions will continue under the strategy, attach an explanation for continuing the arrangement (i.e., overlapping but higher levels of service (See O.C.G.A. 36-70-24(1)), overriding benefits of the duplication, or reasons that overlapping service areas or competition cannot be eliminated).

If these conditions will be eliminated under the strategy, attach an implementation schedule listing each step or action that will be taken to eliminate them, the responsible party and the agreed upon deadline for completing it.

3. List each government or authority that will help to pay for this service and indicate how the service will be funded (e.g., enterprise funds, user fees, general funds, special service district revenues, hotel/motel taxes, franchise taxes, impact fees, bonded indebtedness, etc.)

Local Government or Authority: Funding Method:

<u>Columbus Consolidated Government</u>	<u>General Fund/Fees/Bibb City Contract</u>

4. How will the strategy change the previous arrangements for providing and/or funding this service within the county?

No Change.

5. List any formal service delivery agreements or intergovernmental contracts that will be used to implement the strategy for this service:

Agreement Name:	Contracting Parties:	Effective and Ending Dates:

6. What other mechanisms (if any) will be used to implement the strategy for this service (e.g., ordinances, resolutions, local acts of the General Assembly, rate or fee changes, etc.), and when will they take effect?

7. Person completing form: Rick Jones
Phone number: 706-653-4116 Date completed: 6-1-98

8. Is this the person who should be contacted by state agencies when evaluating whether proposed local government projects are consistent with the service delivery strategy? yes no

If not, provide designated contact person(s) and phone number(s) below:



SERVICE DELIVERY STRATEGY

SUMMARY OF SERVICE DELIVERY ARRANGEMENTS

Instructions:

Make copies of this form and complete one for each service listed on page 1, Section III. Use exactly the same service names listed on page 1. Answer each question below, attaching additional pages as necessary. If the contact person for this service (listed at the bottom of the page) changes, this should be reported to the Department of Community Affairs.

County: MUSCOGEE Service: Protection Services

1. Check the box that best describes the agreed upon delivery arrangement for this service:

- Service will be provided countywide (i.e., including all cities and unincorporated areas) by a single service provider. (If this box is checked, identify the government, authority or organization providing the service.)
Columbus Consolidated Government
- Service will be provided only in the unincorporated portion of the county by a single service provider. (If this box is checked, identify the government, authority or organization providing the service.)
- One or more cities will provide this service only within their incorporated boundaries, and the service will not be provided in unincorporated areas. (If this box is checked, identify the government(s), authority or organization providing the service.)
- One or more cities will provide this service only within their incorporated boundaries, and the county will provide the service in unincorporated areas. (If this box is checked, identify the government(s), authority or organization providing the service.)
- Other. (If this box is checked, attach a legible map delineating the service area of each service provider, and identify the government, authority, or other organization that will provide service within each service area.)

2. In developing the strategy, were overlapping service areas, unnecessary competition and/or duplication of this service identified?

- yes no

If these conditions will continue under the strategy, attach an explanation for continuing the arrangement (i.e., overlapping but higher levels of service (See O.C.G.A. 36-70-24(1)), overriding benefits of the duplication, or reasons that overlapping service areas or competition cannot be eliminated).

If these conditions will be eliminated under the strategy, attach an implementation schedule listing each step or action that will be taken to eliminate them, the responsible party and the agreed upon deadline for completing it.

3. List each government or authority that will help to pay for this service and indicate how the service will be funded (e.g., enterprise funds, user fees, general funds, special service district revenues, hotel/motel taxes, franchise taxes, impact fees, bonded indebtedness, etc.)

Local Government or Authority: Funding Method:

<u>Columbus Consolidated Government</u>	<u>General Fund/Fees/Bibb City Contract</u>

4. How will the strategy change the previous arrangements for providing and/or funding this service within the county?

No Change.

5. List any formal service delivery agreements or intergovernmental contracts that will be used to implement the strategy for this service:

Agreement Name:	Contracting Parties:	Effective and Ending Dates:

6. What other mechanisms (if any) will be used to implement the strategy for this service (e.g., ordinances, resolutions, local acts of the General Assembly, rate or fee changes, etc.), and when will they take effect?

Revised

7. Person completing form: Rick Jones

Phone number: 706-653-4116 Date completed: 6-1-98

8. Is this the person who should be contacted by state agencies when evaluating whether proposed local government projects are consistent with the service delivery strategy? yes no

If not, provide designated contact person(s) and phone number(s) below:

FIRE PROTECTION SERVICES CONTINUATION ARRANGEMENT

The Columbus Consolidated Government provides fire protection services to the community by the Columbus Fire Department.

The mission of the Fire Department and its various Division is to prevent disastrous incidents from occurring which endanger both lives and property, and to maximize on the saving of lives and property when disastrous incidents occur. This is accomplished by providing quick responses from trained, equipped, experienced, and highly organized personnel.

This mission is accomplished through the rescue of victims, the suppression of fires, the prevention of fires maintaining alarm systems, the training of fire fighters on rescue and fire fighting procedures, and the mitigation of hazardous materials incidents. The traditional "fire service" concept has increasingly become responsible not only for the suppression of fires, but these other services as well. The role of the fire services is expanding and the fire department's mission is to predict the future and prepare to meet the challenges of the future. This diversity in the organizational design on the fire department is matched by a great variety of staffing patterns.

Working within the Main Fire Division is the Hazardous Materials Emergency Response Team. This team, created in 1990, is responsible for responding to incidents involving the spill or leak of a hazardous material into the environment. The Hazmat Team is given the task of identifying, controlling, confirming, and/or neutralizing the hazardous material until it can be cleaned up by the responsible party.

The fire department provides a multiplicity of services beyond fire suppression and the mission is to provide these services at a high level of professionalism.

There are no areas of duplication nor overlaps of service.



SERVICE DELIVERY STRATEGY
SUMMARY OF SERVICE DELIVERY ARRANGEMENTS

Instructions:

Make copies of this form and complete one for each service listed on page 1, Section III. Use exactly the same service names listed on page 1. Answer each question below, attaching additional pages as necessary. If the contact person for this service (listed at the bottom of the page) changes, this should be reported to the Department of Community Affairs.

County: MUSCOGEE Service: Health Department

1. Check the box that best describes the agreed upon delivery arrangement for this service:

- Service will be provided countywide (i.e., including all cities and unincorporated areas) by a single service provider. (If this box is checked, identify the government, authority or organization providing the service.)
Columbus Consolidated Government
- Service will be provided only in the unincorporated portion of the county by a single service provider. (If this box is checked, identify the government, authority or organization providing the service.)
- One or more cities will provide this service only within their incorporated boundaries, and the service will not be provided in unincorporated areas. (If this box is checked, identify the government(s), authority or organization providing the service.)
- One or more cities will provide this service only within their incorporated boundaries, and the county will provide the service in unincorporated areas. (If this box is checked, identify the government(s), authority or organization providing the service.)
- Other. (If this box is checked, attach a legible map delineating the service area of each service provider, and identify the government, authority, or other organization that will provide service within each service area.)

2. In developing the strategy, were overlapping service areas, unnecessary competition and/or duplication of this service identified?
 yes no

If these conditions will continue under the strategy, attach an explanation for continuing the arrangement (i.e., overlapping but higher levels of service (See O.C.G.A. 36-70-24(1)), overriding benefits of the duplication, or reasons that overlapping service areas or competition cannot be eliminated).

If these conditions will be eliminated under the strategy, attach an implementation schedule listing each step or action that will be taken to eliminate them, the responsible party and the agreed upon deadline for completing it.

3. List each government or authority that will help to pay for this service and indicate how the service will be funded (e.g., enterprise funds, user fees, general funds, special service district revenues, hotel/motel taxes, franchise taxes, impact fees, bonded indebtedness, etc.)

Local Government or Authority: Funding Method:

<u>Columbus Consolidated Government</u>	<u>General Fund/User Fees</u>

4. How will the strategy change the previous arrangements for providing and/or funding this service within the county?

No Changes

5. List any formal service delivery agreements or intergovernmental contracts that will be used to implement the strategy for this service:

Agreement Name:	Contracting Parties:	Effective and Ending Dates:

6. What other mechanisms (if any) will be used to implement the strategy for this service (e.g., ordinances, resolutions, local acts of the General Assembly, rate or fee changes, etc.), and when will they take effect?

None

7. Person completing form: Rick Jones

Phone number: 706-653-4116 Date completed: 6-1-98

8. Is this the person who should be contacted by state agencies when evaluating whether proposed local government projects are consistent with the service delivery strategy? yes no

If not, provide designated contact person(s) and phone number(s) below:

HEALTH DEPARTMENT SERVICES CONTINUATION ARRANGEMENT

The Columbus Health Department is operated by Columbus Consolidated Government. The operation is located in a 193,000 square foot facility on Talbotton Road which was completed in 1995. It employs a staff of 550.

The Columbus Health Department is a multi-faceted organization which provides programs in adult physical health; child health; children's medical services; dental health; emergency medical services; environmental health; family planning; general clinic; genetic counseling; health education; maternal leave; school health services; senior citizen referral services; teen health services; tuberculosis control and x-ray services; women, infants and children supplemental food program; maternal health services; and vital records.

The Department is headquarters for a sixteen county area mental health program and public health headquarters for the 16-county West Central Health District. Approximately 110,000 persons are seen at the Department facilities each year.

Bibb City does not operate a health department, but residents use the Columbus Health Department. There is no duplication of services or overlap of services provided.



SERVICE DELIVERY STRATEGY
SUMMARY OF SERVICE DELIVERY ARRANGEMENTS

Instructions:

Make copies of this form and complete one for each service listed on page 1, Section III. Use exactly the same service names listed on page 1. Answer each question below, attaching additional pages as necessary. If the contact person for this service (listed at the bottom of the page) changes, this should be reported to the Department of Community Affairs.

County: MUSCOGEE Service: Jails

1. Check the box that best describes the agreed upon delivery arrangement for this service:

- Service will be provided countywide (i.e., including all cities and unincorporated areas) by a single service provider. (If this box is checked, identify the government, authority or organization providing the service.)
Columbus Consolidated Government through Muscogee County Sheriff
- Service will be provided only in the unincorporated portion of the county by a single service provider. (If this box is checked, identify the government, authority or organization providing the service.)
- One or more cities will provide this service only within their incorporated boundaries, and the service will not be provided in unincorporated areas. (If this box is checked, identify the government(s), authority or organization providing the service.)
- One or more cities will provide this service only within their incorporated boundaries, and the county will provide the service in unincorporated areas. (If this box is checked, identify the government(s), authority or organization providing the service.)
- Other. (If this box is checked, attach a legible map delineating the service area of each service provider, and identify the government, authority, or other organization that will provide service within each service area.)

2. In developing the strategy, were overlapping service areas, unnecessary competition and/or duplication of this service identified?
 yes no

If these conditions will continue under the strategy, attach an explanation for continuing the arrangement (i.e., overlapping but higher levels of service (See O.C.G.A. 36-70-24(1)), overriding benefits of the duplication, or reasons that overlapping service areas or competition cannot be eliminated).

If these conditions will be eliminated under the strategy, attach an implementation schedule listing each step or action that will be taken to eliminate them, the responsible party and the agreed upon deadline for completing it.

3. List each government or authority that will help to pay for this service and indicate how the service will be funded (e.g., enterprise funds, user fees, general funds, special service district revenues, hotel/motel taxes, franchise taxes, impact fees, bonded indebtedness, etc.)

Local Government or Authority: Funding Method:

<u>Columbus Consolidated Government</u>	<u>General Fund/Fines</u>

4. How will the strategy change the previous arrangements for providing and/or funding this service within the county?
No changes now. The city is considering the feasibility of a Regional Jail.

5. List any formal service delivery agreements or intergovernmental contracts that will be used to implement the strategy for this service:

Agreement Name:	Contracting Parties:	Effective and Ending Dates:

6. What other mechanisms (if any) will be used to implement the strategy for this service (e.g., ordinances, resolutions, local acts of the General Assembly, rate or fee changes, etc.), and when will they take effect?

None

7. Person completing form: Rick Jones

Phone number: 706-653-4116 Date completed: 6-1-98

8. Is this the person who should be contacted by state agencies when evaluating whether proposed local government projects are consistent with the service delivery strategy? yes no

If not, provide designated contact person(s) and phone number(s) below:

JAILS SERVICE

CONTINUATION ARRANGEMENT

Columbus Consolidated Government operates the Muscogee County Jail under the direction of the Muscogee County Sheriff's Office (a Constitutional Officer).

Bibb City uses the Muscogee County Jail for its prisoners.

This does not duplicate services nor is overlapping service. This will continue in the future.



**SERVICE DELIVERY STRATEGY
SUMMARY OF SERVICE DELIVERY ARRANGEMENTS**

Instructions:

Make copies of this form and complete one for each service listed on page 1, Section III. Use exactly the same service names listed on page 1. Answer each question below, attaching additional pages as necessary. If the contact person for this service (listed at the bottom of the page) changes, this should be reported to the Department of Community Affairs.

County: MUSCOGEE Service: Law Enforcement

1. Check the box that best describes the agreed upon delivery arrangement for this service:

- Service will be provided countywide (i.e., including all cities and unincorporated areas) by a single service provider. (If this box is checked, identify the government, authority or organization providing the service.)
- Service will be provided only in the unincorporated portion of the county by a single service provider. (If this box is checked, identify the government, authority or organization providing the service.)
- One or more cities will provide this service only within their incorporated boundaries, and the service will not be provided in unincorporated areas. (If this box is checked, identify the government(s), authority or organization providing the service.)
- One or more cities will provide this service only within their incorporated boundaries, and the county will provide the service in unincorporated areas. (If this box is checked, identify the government(s), authority or organization providing the service.)
Columbus Consolidated Government, Muscogee Sheriff's Department, City of Bibb City
- Other. (If this box is checked, attach a legible map delineating the service area of each service provider, and identify the government, authority, or other organization that will provide service within each service area.)

2. In developing the strategy, were overlapping service areas, unnecessary competition and/or duplication of this service identified?
 yes no

If these conditions will continue under the strategy, attach an explanation for continuing the arrangement (i.e., overlapping but higher levels of service (See O.C.G.A. 36-70-24(1)), overriding benefits of the duplication, or reasons that overlapping service areas or competition cannot be eliminated).

If these conditions will be eliminated under the strategy, attach an implementation schedule listing each step or action that will be taken to eliminate them, the responsible party and the agreed upon deadline for completing it.

3. List each government or authority that will help to pay for this service and indicate how the service will be funded (e.g., enterprise funds, user fees, general funds, special service district revenues, hotel/motel taxes, franchise taxes, impact fees, bonded indebtedness, etc.)

Local Government or Authority: Funding Method:

Columbus Consolidated Government	General Fund/Fines/Fees
Muscogee Co. Sherriff	General Fund/Fees
Bibb City	General Fund/Fines

4. How will the strategy change the previous arrangements for providing and/or funding this service within the county?

No changes

5. List any formal service delivery agreements or intergovernmental contracts that will be used to implement the strategy for this service:

Agreement Name:	Contracting Parties:	Effective and Ending Dates:

6. What other mechanisms (if any) will be used to implement the strategy for this service (e.g., ordinances, resolutions, local acts of the General Assembly, rate or fee changes, etc.), and when will they take effect?

None

7. Person completing form: Rick Jones

Phone number: 706-653-4116 Date completed: 6-1-98

8. Is this the person who should be contacted by state agencies when evaluating whether proposed local government projects are consistent with the service delivery strategy? yes no

If not, provide designated contact person(s) and phone number(s) below:

LAW ENFORCEMENT SERVICES

CONTINUING ARRANGEMENT

Law enforcement services for Muscogee County are provided by Columbus Consolidated Government and the Muscogee County Sheriff's Office.

The Sheriff's Office enforces the criminal laws of Georgia, attend sessions of the Superior, State, Magistrate, Municipal, Probate, Juvenile, and Recorder's Court, plus executes and returns warrants, processes and orders of the court; publishes sales, issues citations and other proceedings as required by law. The Sheriff's Office is also charged with the responsibility for incarceration and safekeeping of all prisoners held in the Muscogee County Jail.

The Columbus Police Department provides other law enforcement protection services for Muscogee County outside of Bibb City.

Bibb City operates its own small police force.

Services schedules and patrol patterns are not equal. The Sheriff's Department does not provide the services provided by Bibb City. No duplication of same level services exist.

Under a informal working agreement between the Bibb City and Columbus Police Department, Bibb City Police will provide back-up assistance to the Columbus Police Department in the 45th Street-River Road, River Road to 29th Street areas as needed. Also the Columbus Police Department will back-up the Bibb City Police Department in the Bibb City jurisdiction as needed and requested.



SERVICE DELIVERY STRATEGY
SUMMARY OF SERVICE DELIVERY ARRANGEMENTS

Instructions:

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County: MUSCOGEE Service: Library

1. Check the box that best describes the agreed upon delivery arrangement for this service:

- Service will be provided countywide (i.e., including all cities and unincorporated areas) by a single service provider. (If this box is checked, identify the government, authority or organization providing the service.)
Columbus Consolidated Government
- Service will be provided only in the unincorporated portion of the county by a single service provider. (If this box is checked, identify the government, authority or organization providing the service.)
- One or more cities will provide this service only within their incorporated boundaries, and the service will not be provided in unincorporated areas. (If this box is checked, identify the government(s), authority or organization providing the service.)
- One or more cities will provide this service only within their incorporated boundaries, and the county will provide the service in unincorporated areas. (If this box is checked, identify the government(s), authority or organization providing the service.)
- Other. (If this box is checked, attach a legible map delineating the service area of each service provider, and identify the government, authority, or other organization that will provide service within each service area.)

2. In developing the strategy, were overlapping service areas, unnecessary competition and/or duplication of this service identified?
 yes no

If these conditions will continue under the strategy, attach an explanation for continuing the arrangement (i.e., overlapping but higher levels of service (See O.C.G.A. 36-70-24(1)), overriding benefits of the duplication, or reasons that overlapping service areas or competition cannot be eliminated).

If these conditions will be eliminated under the strategy, attach an implementation schedule listing each step or action that will be taken to eliminate them, the responsible party and the agreed upon deadline for completing it.

3. List each government or authority that will help to pay for this service and indicate how the service will be funded (e.g., enterprise funds, user fees, general funds, special service district revenues, hotel/motel taxes, franchise taxes, impact fees, bonded indebtedness, etc.)

Local Government or Authority: Funding Method:

<u>Columbus Consolidated Government</u>	<u>General Fund/User Fees/Fines</u>

4. How will the strategy change the previous arrangements for providing and/or funding this service within the county?

No changes.

5. List any formal service delivery agreements or intergovernmental contracts that will be used to implement the strategy for this service:

Agreement Name:	Contracting Parties:	Effective and Ending Dates:

6. What other mechanisms (if any) will be used to implement the strategy for this service (e.g., ordinances, resolutions, local acts of the General Assembly, rate or fee changes, etc.), and when will they take effect?

None

7. Person completing form: Rick Jones

Phone number: 706-653-4116 Date completed: 6-1-98

8. Is this the person who should be contacted by state agencies when evaluating whether proposed local government projects are consistent with the service delivery strategy? yes no

If not, provide designated contact person(s) and phone number(s) below:

LIBRARY SERVICE

Columbus Consolidated Government has five libraries in Muscogee County which are operated under the responsibility of the Muscogee County School Board.

The main library - The W.C. Bradley Memorial Library - is headquarters for the Valley Regional Library serving Muscogee, Marion, Stewart and Quitman Counties.

There is no library service provided by Bibb City. City residents use the Columbus Consolidated Government library facilities. There is no library service duplication nor service overlap.



SERVICE DELIVERY STRATEGY
SUMMARY OF SERVICE DELIVERY ARRANGEMENTS

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County: MUSCOGEE Service: Parks and Recreation

1. Check the box that best describes the agreed upon delivery arrangement for this service:

- Service will be provided countywide (i.e., including all cities and unincorporated areas) by a single service provider. (If this box is checked, identify the government, authority or organization providing the service.)
- Service will be provided only in the unincorporated portion of the county by a single service provider. (If this box is checked, identify the government, authority or organization providing the service.)
- One or more cities will provide this service only within their incorporated boundaries, and the service will not be provided in unincorporated areas. (If this box is checked, identify the government(s), authority or organization providing the service.)
 Columbus Consolidated Government
 City of Bibb City
- One or more cities will provide this service only within their incorporated boundaries, and the county will provide the service in unincorporated areas. (If this box is checked, identify the government(s), authority or organization providing the service.)
- Other. (If this box is checked, attach a legible map delineating the service area of each service provider, and identify the government, authority, or other organization that will provide service within each service area.)

2. In developing the strategy, were overlapping service areas, unnecessary competition and/or duplication of this service identified?

yes no

If these conditions will continue under the strategy, attach an explanation for continuing the arrangement (i.e., overlapping but higher levels of service (See O.C.G.A. 36-70-24(1)), overriding benefits of the duplication, or reasons that overlapping service areas or competition cannot be eliminated).

If these conditions will be eliminated under the strategy, attach an implementation schedule listing each step or action that will be taken to eliminate them, the responsible party and the agreed upon deadline for completing it.

3. List each government or authority that will help to pay for this service and indicate how the service will be funded (e.g., enterprise funds, user fees, general funds, special service district revenues, hotel/motel taxes, franchise taxes, impact fees, bonded indebtedness, etc.)

Local Government or Authority: Funding Method:

Columbus Consolidated Government	General Fund/User Fees
Bibb City	General Fund/User Fees

4. How will the strategy change the previous arrangements for providing and/or funding this service within the county?
 No changes.

5. List any formal service delivery agreements or intergovernmental contracts that will be used to implement the strategy for this service:

Agreement Name:	Contracting Parties:	Effective and Ending Dates:

6. What other mechanisms (if any) will be used to implement the strategy for this service (e.g., ordinances, resolutions, local acts of the General Assembly, rate or fee changes, etc.), and when will they take effect?

None

7. Person completing form: Rick Jones

Phone number: 706-653-4116 Date completed: 6-1-98

8. Is this the person who should be contacted by state agencies when evaluating whether proposed local government projects are consistent with the service delivery strategy? yes no

If not, provide designated contact person(s) and phone number(s) below:

PARKS AND RECREATION SERVICES

The Columbus Consolidated Government operates and maintains 50 parks and 1,500 acres of park land in Muscogee County exclusive of Bibb City.

Bibb City operates three parks for its citizens.

There is no duplication of services within the jurisdictions nor comparable services.



SERVICE DELIVERY STRATEGY

SUMMARY OF SERVICE DELIVERY ARRANGEMENTS

Instructions:

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County: MUSCOGEE Service: Planning and Zoning

1. Check the box that best describes the agreed upon delivery arrangement for this service:

- Service will be provided countywide (i.e., including all cities and unincorporated areas) by a single service provider. (If this box is checked, identify the government, authority or organization providing the service.)
- Service will be provided only in the unincorporated portion of the county by a single service provider. (If this box is checked, identify the government, authority or organization providing the service.)
- One or more cities will provide this service only within their incorporated boundaries, and the service will not be provided in unincorporated areas. (If this box is checked, identify the government(s), authority or organization providing the service.)
Columbus Consolidated Government, City of Bibb City
- One or more cities will provide this service only within their incorporated boundaries, and the county will provide the service in unincorporated areas. (If this box is checked, identify the government(s), authority or organization providing the service.)
- Other. (If this box is checked, attach a legible map delineating the service area of each service provider, and identify the government, authority, or other organization that will provide service within each service area.)

2. In developing the strategy, were overlapping service areas, unnecessary competition and/or duplication of this service identified?

- yes no

If these conditions will continue under the strategy, attach an explanation for continuing the arrangement (i.e., overlapping but higher levels of service (See O.C.G.A. 36-70-24(1)), overriding benefits of the duplication, or reasons that overlapping service areas or competition cannot be eliminated).

If these conditions will be eliminated under the strategy, attach an implementation schedule listing each step or action that will be taken to eliminate them, the responsible party and the agreed upon deadline for completing it.

3. List each government or authority that will help to pay for this service and indicate how the service will be funded (e.g., enterprise funds, user fees, general funds, special service district revenues, hotel/motel taxes, franchise taxes, impact fees, bonded indebtedness, etc.)

Local Government or Authority: Funding Method:

<u>Columbus Consolidated Government</u>	<u>General Fund/Fees</u>
<u>Bibb City</u>	<u>General Fund/Fees</u>

4. How will the strategy change the previous arrangements for providing and/or funding this service within the county?

No changes

5. List any formal service delivery agreements or intergovernmental contracts that will be used to implement the strategy for this service:

Agreement Name:	Contracting Parties:	Effective and Ending Dates:

6. What other mechanisms (if any) will be used to implement the strategy for this service (e.g., ordinances, resolutions, local acts of the General Assembly, rate or fee changes, etc.), and when will they take effect?

None

7. Person completing form: Rick Jones

Phone number: 706-653-4116 Date completed: 6-1-98

8. Is this the person who should be contacted by state agencies when evaluating whether proposed local government projects are consistent with the service delivery strategy? yes no

If not, provide designated contact person(s) and phone number(s) below:



SERVICE DELIVERY STRATEGY

SUMMARY OF SERVICE DELIVERY ARRANGEMENTS

Instructions:

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County: MUSCOGEE Service: Planning and Zoning

1. Check the box that best describes the agreed upon delivery arrangement for this service:

- Service will be provided countywide (i.e., including all cities and unincorporated areas) by a single service provider. (If this box is checked, identify the government, authority or organization providing the service.)
- Service will be provided only in the unincorporated portion of the county by a single service provider. (If this box is checked, identify the government, authority or organization providing the service.)
Columbus Consolidated Government, City of Bibb City
- One or more cities will provide this service only within their incorporated boundaries, and the service will not be provided in unincorporated areas. (If this box is checked, identify the government(s), authority or organization providing the service.)
- One or more cities will provide this service only within their incorporated boundaries, and the county will provide the service in unincorporated areas. (If this box is checked, identify the government(s), authority or organization providing the service.)
- Other. (If this box is checked, attach a legible map delineating the service area of each service provider, and identify the government, authority, or other organization that will provide service within each service area.)

2. In developing the strategy, were overlapping service areas, unnecessary competition and/or duplication of this service identified?
 yes no

If these conditions will continue under the strategy, attach an explanation for continuing the arrangement (i.e., overlapping but higher levels of service (See O.C.G.A. 36-70-24(1)), overriding benefits of the duplication, or reasons that overlapping service areas or competition cannot be eliminated).

If these conditions will be eliminated under the strategy, attach an implementation schedule listing each step or action that will be taken to eliminate them, the responsible party and the agreed upon deadline for completing it.

3. List each government or authority that will help to pay for this service and indicate how the service will be funded (e.g., enterprise funds, user fees, general funds, special service district revenues, hotel/motel taxes, franchise taxes, impact fees, bonded indebtedness, etc.)

Local Government or Authority:	Funding Method:
<u>Columbus Consolidated Government</u>	<u>General Fund/Fees</u>
<u>Bibb City</u>	<u>General Fund/Fees</u>

4. How will the strategy change the previous arrangements for providing and/or funding this service within the county?

No changes

5. List any formal service delivery agreements or intergovernmental contracts that will be used to implement the strategy for this service:

Agreement Name:	Contracting Parties:	Effective and Ending Dates:

6. What other mechanisms (if any) will be used to implement the strategy for this service (e.g., ordinances, resolutions, local acts of the General Assembly, rate or fee changes, etc.), and when will they take effect?

None

Revised

7. Person completing form: Rick Jones

Phone number: 706-653-4116 Date completed: 6-1-98

8. Is this the person who should be contacted by state agencies when evaluating whether proposed local government projects are consistent with the service delivery strategy? yes no

If not, provide designated contact person(s) and phone number(s) below:

PLANNING AND ZONING CONTINUATION ARRANGEMENT

The Columbus Consolidated Government provides planning and zoning protection for its residents through the Department of Community and Economic Development. A Comprehensive Plan has been prepared and adopted to guide land use development.

Bibb City has adopted a Comprehensive Plan and Zoning Ordinance to implement the plan. The plans are consistent and not in conflict.

Bibb City cannot extend their water distribution lines into the Columbus Consolidated Government jurisdiction nor Columbus Water Works extend their water distribution lines into Bibb City. Thus there can be no compromise from existing comprehensive plans, zoning ordinances and regulations pertaining to land use controls. The Columbus Water Works sells water supply to Bibb City, Harris County and Talbot County, but the water distribution systems and land use controls are under control of the local government purchasing water supply.



SERVICE DELIVERY STRATEGY

SUMMARY OF SERVICE DELIVERY ARRANGEMENTS

Instructions:

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County: MHSCOGEE Service: Public Housing Services

1. Check the box that best describes the agreed upon delivery arrangement for this service:

- Service will be provided countywide (i.e., including all cities and unincorporated areas) by a single service provider. (If this box is checked, identify the government, authority or organization providing the service.)
Columbus Consolidated Government
- Service will be provided only in the unincorporated portion of the county by a single service provider. (If this box is checked, identify the government, authority or organization providing the service.)
- One or more cities will provide this service only within their incorporated boundaries, and the service will not be provided in unincorporated areas. (If this box is checked, identify the government(s), authority or organization providing the service.)
- One or more cities will provide this service only within their incorporated boundaries, and the county will provide the service in unincorporated areas. (If this box is checked, identify the government(s), authority or organization providing the service.)
- Other. (If this box is checked, attach a legible map delineating the service area of each service provider, and identify the government, authority, or other organization that will provide service within each service area.)

2. In developing the strategy, were overlapping service areas, unnecessary competition and/or duplication of this service identified?

yes no

If these conditions will continue under the strategy, attach an explanation for continuing the arrangement (i.e., overlapping but higher levels of service (See O.C.G.A. 36-70-24(1)), overriding benefits of the duplication, or reasons that overlapping service areas or competition cannot be eliminated).

If these conditions will be eliminated under the strategy, attach an implementation schedule listing each step or action that will be taken to eliminate them, the responsible party and the agreed upon deadline for completing it.

3. List each government or authority that will help to pay for this service and indicate how the service will be funded (e.g., enterprise funds, user fees, general funds, special service district revenues, hotel/motel taxes, franchise taxes, impact fees, bonded indebtedness, etc.)

Local Government or Authority: Funding Method:

<u>Columbus Consolidated</u>	<u>General Fund/HUD/Rents</u>
<u>Government</u>	

4. How will the strategy change the previous arrangements for providing and/or funding this service within the county?

No changes

5. List any formal service delivery agreements or intergovernmental contracts that will be used to implement the strategy for this service:

Agreement Name:	Contracting Parties:	Effective and Ending Dates:

6. What other mechanisms (if any) will be used to implement the strategy for this service (e.g., ordinances, resolutions, local acts of the General Assembly, rate or fee changes, etc.), and when will they take effect?

None

7. Person completing form: Rick Jones

Phone number: 706-653-4116 Date completed: 6-1-98

8. Is this the person who should be contacted by state agencies when evaluating whether proposed local government projects are consistent with the service delivery strategy? yes no

If not, provide designated contact person(s) and phone number(s) below:



SERVICE DELIVERY STRATEGY
SUMMARY OF SERVICE DELIVERY ARRANGEMENTS

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County: MUSCOGEE Service: Public Housing Services

1. Check the box that best describes the agreed upon delivery arrangement for this service:

- Service will be provided countywide (i.e., including all cities and unincorporated areas) by a single service provider. (If this box is checked, identify the government, authority or organization providing the service.)
- Service will be provided only in the unincorporated portion of the county by a single service provider. (If this box is checked, identify the government, authority or organization providing the service.)
Columbus Consolidated Government
- One or more cities will provide this service only within their incorporated boundaries, and the service will not be provided in unincorporated areas. (If this box is checked, identify the government(s), authority or organization providing the service.)
- One or more cities will provide this service only within their incorporated boundaries, and the county will provide the service in unincorporated areas. (If this box is checked, identify the government(s), authority or organization providing the service.)
- Other. (If this box is checked, attach a legible map delineating the service area of each service provider, and identify the government, authority, or other organization that will provide service within each service area.)

2. In developing the strategy, were overlapping service areas, unnecessary competition and/or duplication of this service identified?

- yes no

If these conditions will continue under the strategy, attach an explanation for continuing the arrangement (i.e., overlapping but higher levels of service (See O.C.G.A. 36-70-24(1)), overriding benefits of the duplication, or reasons that overlapping service areas or competition cannot be eliminated).

If these conditions will be eliminated under the strategy, attach an implementation schedule listing each step or action that will be taken to eliminate them, the responsible party and the agreed upon deadline for completing it.

3. List each government or authority that will help to pay for this service and indicate how the service will be funded (e.g., enterprise funds, user fees, general funds, special service district revenues, hotel/motel taxes, franchise taxes, impact fees, bonded indebtedness, etc.)

Local Government or Authority: Funding Method:

<u>Columbus Consolidated Government</u>	<u>General Fund/ HUD/Rents</u>

4. How will the strategy change the previous arrangements for providing and/or funding this service within the county?

No changes

5. List any formal service delivery agreements or intergovernmental contracts that will be used to implement the strategy for this service:

Agreement Name:	Contracting Parties:	Effective and Ending Dates:

6. What other mechanisms (if any) will be used to implement the strategy for this service (e.g., ordinances, resolutions, local acts of the General Assembly, rate or fee changes, etc.), and when will they take effect?

None

Revised

7. Person completing form: Rick Jones

Phone number: 706-653-4116 Date completed: 6-1-98

8. Is this the person who should be contacted by state agencies when evaluating whether proposed local government projects are consistent with the service delivery strategy? yes no

If not, provide designated contact person(s) and phone number(s) below:

PUBLIC HOUSING SERVICES

Columbus Consolidated Government provides low income housing assistance in Muscogee County outside Bibb City through the Columbus Housing Authority.

Bibb City does not have a public housing authority or facilities. This is not a duplication or overlap of services.



SERVICE DELIVERY STRATEGY

SUMMARY OF SERVICE DELIVERY ARRANGEMENTS

Instructions:

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County: MUSCOGEE Service: Public Transportation

1. Check the box that best describes the agreed upon delivery arrangement for this service:

- Service will be provided countywide (i.e., including all cities and unincorporated areas) by a single service provider. (If this box is checked, identify the government, authority or organization providing the service.)
- Service will be provided only in the unincorporated portion of the county by a single service provider. (If this box is checked, identify the government, authority or organization providing the service.)
- One or more cities will provide this service only within their incorporated boundaries, and the service will not be provided in unincorporated areas. (If this box is checked, identify the government(s), authority or organization providing the service.)
- One or more cities will provide this service only within their incorporated boundaries, and the county will provide the service in unincorporated areas. (If this box is checked, identify the government(s), authority or organization providing the service.)
- Other. (If this box is checked, attach a legible map delineating the service area of each service provider, and identify the government, authority, or other organization that will provide service within each service area.)

2. In developing the strategy, were overlapping service areas, unnecessary competition and/or duplication of this service identified?

yes no

If these conditions will continue under the strategy, attach an explanation for continuing the arrangement (i.e., overlapping but higher levels of service (See O.C.G.A. 36-70-24(1)), overriding benefits of the duplication, or reasons that overlapping service areas or competition cannot be eliminated).

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3. List each government or authority that will help to pay for this service and indicate how the service will be funded (e.g., enterprise funds, user fees, general funds, special service district revenues, hotel/motel taxes, franchise taxes, impact fees, bonded indebtedness, etc.)

Local Government or Authority: Funding Method:

<u>Columbus Consolidated</u>	<u>General Fund/DOT/Fares</u>
<u>Government</u>	

4. How will the strategy change the previous arrangements for providing and/or funding this service within the county?

No change

5. List any formal service delivery agreements or intergovernmental contracts that will be used to implement the strategy for this service:

Agreement Name:	Contracting Parties:	Effective and Ending Dates:

6. What other mechanisms (if any) will be used to implement the strategy for this service (e.g., ordinances, resolutions, local acts of the General Assembly, rate or fee changes, etc.), and when will they take effect?

None

7. Person completing form: Rick Jones

Phone number: 706-653-4116 Date completed: 6-1-98

8. Is this the person who should be contacted by state agencies when evaluating whether proposed local government projects are consistent with the service delivery strategy? yes no

If not, provide designated contact person(s) and phone number(s) below:



**SERVICE DELIVERY STRATEGY
SUMMARY OF SERVICE DELIVERY ARRANGEMENTS**

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County: MUSCOGEE Service: Public Transportation

1. Check the box that best describes the agreed upon delivery arrangement for this service:

- Service will be provided countywide (i.e., including all cities and unincorporated areas) by a single service provider. (If this box is checked, identify the government, authority or organization providing the service.)
- Service will be provided only in the unincorporated portion of the county by a single service provider. (If this box is checked, identify the government, authority or organization providing the service.)
- One or more cities will provide this service only within their incorporated boundaries, and the service will not be provided in unincorporated areas. (If this box is checked, identify the government(s), authority or organization providing the service.)
- One or more cities will provide this service only within their incorporated boundaries, and the county will provide the service in unincorporated areas. (If this box is checked, identify the government(s), authority or organization providing the service.)
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2. In developing the strategy, were overlapping service areas, unnecessary competition and/or duplication of this service identified?
 yes no

If these conditions will continue under the strategy, attach an explanation for continuing the arrangement (i.e., overlapping but higher levels of service (See O.C.G.A. 36-70-24(1)), overriding benefits of the duplication, or reasons that overlapping service areas or competition cannot be eliminated).

If these conditions will be eliminated under the strategy, attach an implementation schedule listing each step or action that will be taken to eliminate them, the responsible party and the agreed upon deadline for completing it.

3. List each government or authority that will help to pay for this service and indicate how the service will be funded (e.g., enterprise funds, user fees, general funds, special service district revenues, hotel/motel taxes, franchise taxes, impact fees, bonded indebtedness, etc.)

Local Government or Authority: Funding Method:

<u>Columbus Consolidated Government</u>	<u>General Fund/DOT/Fares</u>

4. How will the strategy change the previous arrangements for providing and/or funding this service within the county?

No change

5. List any formal service delivery agreements or intergovernmental contracts that will be used to implement the strategy for this service:

Agreement Name:	Contracting Parties:	Effective and Ending Dates:

6. What other mechanisms (if any) will be used to implement the strategy for this service (e.g., ordinances, resolutions, local acts of the General Assembly, rate or fee changes, etc.), and when will they take effect?

None

Revised

7. Person completing form: Rick Jones

Phone number: 706-653-4116 Date completed: 6-1-98

8. Is this the person who should be contacted by state agencies when evaluating whether proposed local government projects are consistent with the service delivery strategy? yes no

If not, provide designated contact person(s) and phone number(s) below:

PUBLIC TRANSPORTATION

The Columbus Consolidated Government operates public transportation services in Muscogee County through its METRA bus system. Most services is for central portions of Columbus, while limited services are available to outlying areas dependent on population densities and market demands.

Bibb City has no public transportation services. There is no duplication of services nor overlap of public transportation services.



SERVICE DELIVERY STRATEGY

SUMMARY OF SERVICE DELIVERY ARRANGEMENTS

Instructions:

Make copies of this form and complete one for each service listed on page 1, Section III. Use exactly the same service names listed on page 1. Answer each question below, attaching additional pages as necessary. If the contact person for this service (listed at the bottom of the page) changes, this should be reported to the Department of Community Affairs.

County: MUSCOGEE Service: Sanitary Sewerage Collection Services

1. Check the box that best describes the agreed upon delivery arrangement for this service:

- Service will be provided countywide (i.e., including all cities and unincorporated areas) by a single service provider. (If this box is checked, identify the government, authority or organization providing the service.)
- Service will be provided only in the unincorporated portion of the county by a single service provider. (If this box is checked, identify the government, authority or organization providing the service.)
- One or more cities will provide this service only within their incorporated boundaries, and the service will not be provided in unincorporated areas. (If this box is checked, identify the government(s), authority or organization providing the service.)
Columbus Consolidated Government
Bibb City
- One or more cities will provide this service only within their incorporated boundaries, and the county will provide the service in unincorporated areas. (If this box is checked, identify the government(s), authority or organization providing the service.)
- Other. (If this box is checked, attach a legible map delineating the service area of each service provider, and identify the government, authority, or other organization that will provide service within each service area.)

2. In developing the strategy, were overlapping service areas, unnecessary competition and/or duplication of this service identified?

- yes no

If these conditions will continue under the strategy, attach an explanation for continuing the arrangement (i.e., overlapping but higher levels of service (See O.C.G.A. 36-70-24(1)), overriding benefits of the duplication, or reasons that overlapping service areas or competition cannot be eliminated).

If these conditions will be eliminated under the strategy, attach an implementation schedule listing each step or action that will be taken to eliminate them, the responsible party and the agreed upon deadline for completing it.

3. List each government or authority that will help to pay for this service and indicate how the service will be funded (e.g., enterprise funds, user fees, general funds, special service district revenues, hotel/motel taxes, franchise taxes, impact fees, bonded indebtedness, etc.)

Local Government or Authority: Funding Method:

Columbus Consolidated Government	General Fund/User Fees
Bibb City	General Fund/User Fee

4. How will the strategy change the previous arrangements for providing and/or funding this service within the county?

No changes

5. List any formal service delivery agreements or intergovernmental contracts that will be used to implement the strategy for this service:

Agreement Name:	Contracting Parties:	Effective and Ending Dates:

6. What other mechanisms (if any) will be used to implement the strategy for this service (e.g., ordinances, resolutions, local acts of the General Assembly, rate or fee changes, etc.), and when will they take effect?

None

7. Person completing form: Rick Jones

Phone number: 706-653-4116 Date completed: 6-1-98

8. Is this the person who should be contacted by state agencies when evaluating whether proposed local government projects are consistent with the service delivery strategy? yes no

If not, provide designated contact person(s) and phone number(s) below:

SANITARY SEWERAGE COLLECTION SERVICES

CONTINUATION AGREEMENT

Columbus Consolidated Government provide most developed areas of Muscogee County with sanitary sewerage service. This is limited only by the economic feasibility to provide service.

The City of Bibb City provides sanitary sewerage collection services to all of their corporate jurisdiction. Residents are charged for sanitary sewerage collection/sewage treatment as part of their Bibb City water bills. Columbus Water Works handles sanitary sewerage/sewage treatment. There is no overlap of services nor duplication of services.



SERVICE DELIVERY STRATEGY
SUMMARY OF SERVICE DELIVERY ARRANGEMENTS

Instructions:

Make copies of this form and complete one for each service listed on page 1, Section III. Use exactly the same service names listed on page 1. Answer each question below, attaching additional pages as necessary. If the contact person for this service (listed at the bottom of the page) changes, this should be reported to the Department of Community Affairs.

County: MUSCOGEE Service: Sanitary Sewage Treatment

1. Check the box that best describes the agreed upon delivery arrangement for this service:

- Service will be provided countywide (i.e., including all cities and unincorporated areas) by a single service provider. (If this box is checked, identify the government, authority or organization providing the service.)
- Service will be provided only in the unincorporated portion of the county by a single service provider. (If this box is checked, identify the government, authority or organization providing the service.)
- One or more cities will provide this service only within their incorporated boundaries, and the service will not be provided in unincorporated areas. (If this box is checked, identify the government(s), authority or organization providing the service.)
Columbus consolidated Government
- One or more cities will provide this service only within their incorporated boundaries, and the county will provide the service in unincorporated areas. (If this box is checked, identify the government(s), authority or organization providing the service.)
- Other. (If this box is checked, attach a legible map delineating the service area of each service provider, and identify the government, authority, or other organization that will provide service within each service area.)

2. In developing the strategy, were overlapping service areas, unnecessary competition and/or duplication of this service identified?

yes no

If these conditions will continue under the strategy, attach an explanation for continuing the arrangement (i.e., overlapping but higher levels of service (Sec O.C.G.A. 36-70-24(1)), overriding benefits of the duplication, or reasons that overlapping service areas or competition cannot be eliminated).

If these conditions will be eliminated under the strategy, attach an implementation schedule listing each step or action that will be taken to eliminate them, the responsible party and the agreed upon deadline for completing it.

3. List each government or authority that will help to pay for this service and indicate how the service will be funded (e.g., enterprise funds, user fees, general funds, special service district revenues, hotel/motel taxes, franchise taxes, impact fees, bonded indebtedness, etc.)

Local Government or Authority: Funding Method:

<u>Columbus Consolidated Government</u>	<u>General Fund/GEFA/User Fees/Bibb City</u>

4. How will the strategy change the previous arrangements for providing and/or funding this service within the county?

No Changes

5. List any formal service delivery agreements or intergovernmental contracts that will be used to implement the strategy for this service:

Agreement Name:	Contracting Parties:	Effective and Ending Dates:

6. What other mechanisms (if any) will be used to implement the strategy for this service (e.g., ordinances, resolutions, local acts of the General Assembly, rate or fee changes, etc.), and when will they take effect?

None

7. Person completing form: Rick Jones

Phone number: 706-653-4116 Date completed: 6-1-98

8. Is this the person who should be contacted by state agencies when evaluating whether proposed local government projects are consistent with the service delivery strategy? yes no

If not, provide designated contact person(s) and phone number(s) below:

SANITARY SEWAGE TREATMENT SERVICE

Columbus Consolidated Government provides sanitary sewage treatment for its residents through the Columbus Water Works plus treats sewage collected by the City of Bibb City under contract fees. The residents of Columbus are billed for sanitary sewage collection and treatment as a fee on their water bill.

There is no duplication of services nor overlap of these services.



SERVICE DELIVERY STRATEGY

SUMMARY OF SERVICE DELIVERY ARRANGEMENTS

Instructions:

Make copies of this form and complete one for each service listed on page 1, Section III. Use exactly the same service names listed on page 1. Answer each question below, attaching additional pages as necessary. If the contact person for this service (listed at the bottom of the page) changes, this should be reported to the Department of Community Affairs.

County: MUSCOGEE Service: Solid Waste Collection

1. Check the box that best describes the agreed upon delivery arrangement for this service:

- Service will be provided countywide (i.e., including all cities and unincorporated areas) by a single service provider. (If this box is checked, identify the government, authority or organization providing the service.)
- Service will be provided only in the unincorporated portion of the county by a single service provider. (If this box is checked, identify the government, authority or organization providing the service.)
- One or more cities will provide this service only within their incorporated boundaries, and the service will not be provided in unincorporated areas. (If this box is checked, identify the government(s), authority or organization providing the service.)
 Columbus Consolidated Government
 City of Bibb City
- One or more cities will provide this service only within their incorporated boundaries, and the county will provide the service in unincorporated areas. (If this box is checked, identify the government(s), authority or organization providing the service.)
- Other. (If this box is checked, attach a legible map delineating the service area of each service provider, and identify the government, authority, or other organization that will provide service within each service area.)

2. In developing the strategy, were overlapping service areas, unnecessary competition and/or duplication of this service identified?

yes no

If these conditions will continue under the strategy, attach an explanation for continuing the arrangement (i.e., overlapping but higher levels of service (See O.C.G.A. 36-70-24(1)), overriding benefits of the duplication, or reasons that overlapping service areas or competition cannot be eliminated).

If these conditions will be eliminated under the strategy, attach an implementation schedule listing each step or action that will be taken to eliminate them, the responsible party and the agreed upon deadline for completing it.

3. List each government or authority that will help to pay for this service and indicate how the service will be funded (e.g., enterprise funds, user fees, general funds, special service district revenues, hotel/motel taxes, franchise taxes, impact fees, bonded indebtedness, etc.)

Local Government or Authority: Funding Method:

<u>Columbus Consolidated Government</u>	<u>General Fund/Fees</u>
<u>Bibb City</u>	<u>General Fund/Fees</u>

4. How will the strategy change the previous arrangements for providing and/or funding this service within the county?

No changes

5. List any formal service delivery agreements or intergovernmental contracts that will be used to implement the strategy for this service:

Agreement Name:	Contracting Parties:	Effective and Ending Dates:

6. What other mechanisms (if any) will be used to implement the strategy for this service (e.g., ordinances, resolutions, local acts of the General Assembly, rate or fee changes, etc.), and when will they take effect?

None

7. Person completing form: Rick Jones

Phone number: 706-653-4116 Date completed: 6-1-98

8. Is this the person who should be contacted by state agencies when evaluating whether proposed local government projects are consistent with the service delivery strategy? yes no

If not, provide designated contact person(s) and phone number(s) below:



**SERVICE DELIVERY STRATEGY
SUMMARY OF SERVICE DELIVERY ARRANGEMENTS**

Instructions:

Make copies of this form and complete one for each service listed on page 1, Section III. Use exactly the same service names listed on page 1. Answer each question below, attaching additional pages as necessary. If the contact person for this service (listed at the bottom of the page) changes, this should be reported to the Department of Community Affairs.

County: MUSCOGEE Service: Solid Waste Collection

1. Check the box that best describes the agreed upon delivery arrangement for this service:

- Service will be provided countywide (i.e., including all cities and unincorporated areas) by a single service provider. (If this box is checked, identify the government, authority or organization providing the service.)
- Service will be provided only in the unincorporated portion of the county by a single service provider. (If this box is checked, identify the government, authority or organization providing the service.)
- One or more cities will provide this service only within their incorporated boundaries, and the service will not be provided in unincorporated areas. (If this box is checked, identify the government(s), authority or organization providing the service.)
- One or more cities will provide this service only within their incorporated boundaries, and the county will provide the service in unincorporated areas. (If this box is checked, identify the government(s), authority or organization providing the service.)
Columbus Consolidated Government
City of Bibb City
- Other. (If this box is checked, attach a legible map delineating the service area of each service provider, and identify the government, authority, or other organization that will provide service within each service area.)

2. In developing the strategy, were overlapping service areas, unnecessary competition and/or duplication of this service identified?
 yes no

If these conditions will continue under the strategy, attach an explanation for continuing the arrangement (i.e., overlapping but higher levels of service (Sec O.C.G.A. 36-70-24(1)), overriding benefits of the duplication, or reasons that overlapping service areas or competition cannot be eliminated).

If these conditions will be eliminated under the strategy, attach an implementation schedule listing each step or action that will be taken to eliminate them, the responsible party and the agreed upon deadline for completing it.

3. List each government or authority that will help to pay for this service and indicate how the service will be funded (e.g., enterprise funds, user fees, general funds, special service district revenues, hotel/motel taxes, franchise taxes, impact fees, bonded indebtedness, etc.)

Local Government or Authority: Funding Method:

Columbus Consolidated Government	General Fund/Fees
Bibb City	General Fund/Fees

4. How will the strategy change the previous arrangements for providing and/or funding this service within the county?

No changes

5. List any formal service delivery agreements or intergovernmental contracts that will be used to implement the strategy for this service:

Agreement Name:	Contracting Parties:	Effective and Ending Dates:

6. What other mechanisms (if any) will be used to implement the strategy for this service (e.g., ordinances, resolutions, local acts of the General Assembly, rate or fee changes, etc.), and when will they take effect?

None

Revised

7. Person completing form: Rick Jones

Phone number: 706-653-4116 Date completed: 6-1-98

8. Is this the person who should be contacted by state agencies when evaluating whether proposed local government projects are consistent with the service delivery strategy? yes no

If not, provide designated contact person(s) and phone number(s) below:



**SERVICE DELIVERY STRATEGY
SUMMARY OF SERVICE DELIVERY ARRANGEMENTS**

Instructions:

Make copies of this form and complete one for each service listed on page 1, Section III. Use exactly the same service names listed on page 1. Answer each question below, attaching additional pages as necessary. If the contact person for this service (listed at the bottom of the page) changes, this should be reported to the Department of Community Affairs.

County: MUSCOGEE Service: Solid Waste Disposal

1. Check the box that best describes the agreed upon delivery arrangement for this service:

- Service will be provided countywide (i.e., including all cities and unincorporated areas) by a single service provider. (If this box is checked, identify the government, authority or organization providing the service.)
Columbus Consolidated Government
- Service will be provided only in the unincorporated portion of the county by a single service provider. (If this box is checked, identify the government, authority or organization providing the service.)
- One or more cities will provide this service only within their incorporated boundaries, and the service will not be provided in unincorporated areas. (If this box is checked, identify the government(s), authority or organization providing the service.)
- One or more cities will provide this service only within their incorporated boundaries, and the county will provide the service in unincorporated areas. (If this box is checked, identify the government(s), authority or organization providing the service.)
- Other. (If this box is checked, attach a legible map delineating the service area of each service provider, and identify the government, authority, or other organization that will provide service within each service area.)

2. In developing the strategy, were overlapping service areas, unnecessary competition and/or duplication of this service identified?

- yes no

If these conditions will continue under the strategy, attach an explanation for continuing the arrangement (i.e., overlapping but higher levels of service (See O.C.G.A. 36-70-24(1)), overriding benefits of the duplication, or reasons that overlapping service areas or competition cannot be eliminated).

If these conditions will be eliminated under the strategy, attach an implementation schedule listing each step or action that will be taken to eliminate them, the responsible party and the agreed upon deadline for completing it.

3. List each government or authority that will help to pay for this service and indicate how the service will be funded (e.g., enterprise funds, user fees, general funds, special service district revenues, hotel/motel taxes, franchise taxes, impact fees, bonded indebtedness, etc.)

Local Government or Authority: Funding Method:

<u>Columbus Consolidated Government</u>	<u>General Fund/User Fees (Including Bibb city)</u>

4. How will the strategy change the previous arrangements for providing and/or funding this service within the county?
A regional landfill operation will allow neighboring non-Muscogee County counties to use the landfill for a fee.

5. List any formal service delivery agreements or intergovernmental contracts that will be used to implement the strategy for this service:

Agreement Name:	Contracting Parties:	Effective and Ending Dates:

6. What other mechanisms (if any) will be used to implement the strategy for this service (e.g., ordinances, resolutions, local acts of the General Assembly, rate or fee changes, etc.), and when will they take effect?

The new expanded Sanitary Landfill out Schatulga Road will become a regional landfill eventually serving Chattahoochee County and Fort Benning. Arrangements will be negotiated with surrounding local governments on a user fee basis.

7. Person completing form: Rick Jones

Phone number: 706-653-4116 Date completed: 6-1-98

8. Is this the person who should be contacted by state agencies when evaluating whether proposed local government projects are consistent with the service delivery strategy? yes no

If not, provide designated contact person(s) and phone number(s) below:

SOLID WASTE DISPOSAL SERVICES

Columbus consolidated Government is responsible for the solid waste disposal services in Muscogee County through its Department of Public services Waste Management Division.

Inert waste - waste that is not likely to produce leachate or environmental concerns - is disposed of in the inert waste landfill. Only earth and earth-like products, concrete, cured asphalt, rock, brick, yard trash, and land clearing debris are acceptable for disposal in Columbus' Granite Bluff Inert Landfill.

Construction and demolition debris waste is disposed of at the Schatulga Road Landfill which is licensed to accept this waste.

Mixed municipal waste - household garbage, refuse, and other solid waste generated from residential, commercial, industrial, and community activities is disposed of in the Schatulga Road Landfill. Mixed municipal waste constitutes the largest percentage of Muscogee County's total solid waste stream. The county's residents generate in excess of 225,000 tons of mixed municipal waste annually; more than 865 tons per day.

Hazardous waste is not accepted by Columbus Consolidated Government for disposal. Disposal of hazardous materials is the responsibility of the generator. A contract may be arranged with a full service contractor for pick up, transportation, and disposal.

Solid waste disposal is provided by Columbus Consolidated Government on a fee per ton on both municipal garbage and inert solid waste. Bibb City transports its solid waste to the appropriate landfill after collection.



**SERVICE DELIVERY STRATEGY
SUMMARY OF SERVICE DELIVERY ARRANGEMENTS**

Instructions:

Make copies of this form and complete one for each service listed on page 1, Section III. Use exactly the same service names listed on page 1. Answer each question below, attaching additional pages as necessary. If the contact person for this service (listed at the bottom of the page) changes, this should be reported to the Department of Community Affairs.

County: MUSCOGEE Service: Water Distribution Services

1. Check the box that best describes the agreed upon delivery arrangement for this service:

- Service will be provided countywide (i.e., including all cities and unincorporated areas) by a single service provider. (If this box is checked, identify the government, authority or organization providing the service.)
- Service will be provided only in the unincorporated portion of the county by a single service provider. (If this box is checked, identify the government, authority or organization providing the service.)
- One or more cities will provide this service only within their incorporated boundaries, and the service will not be provided in unincorporated areas. (If this box is checked, identify the government(s), authority or organization providing the service.)
Columbus Consolidated Government
City of Bibb City
- One or more cities will provide this service only within their incorporated boundaries, and the county will provide the service in unincorporated areas. (If this box is checked, identify the government(s), authority or organization providing the service.)
- Other. (If this box is checked, attach a legible map delineating the service area of each service provider, and identify the government, authority, or other organization that will provide service within each service area.)

2. In developing the strategy, were overlapping service areas, unnecessary competition and/or duplication of this service identified?

yes no

If these conditions will continue under the strategy, attach an explanation for continuing the arrangement (i.e., overlapping but higher levels of service (See O.C.G.A. 36-70-24(1)), overriding benefits of the duplication, or reasons that overlapping service areas or competition cannot be eliminated).

If these conditions will be eliminated under the strategy, attach an implementation schedule listing each step or action that will be taken to eliminate them, the responsible party and the agreed upon deadline for completing it.

3. List each government or authority that will help to pay for this service and indicate how the service will be funded (e.g., enterprise funds, user fees, general funds, special service district revenues, hotel/motel taxes, franchise taxes, impact fees, bonded indebtedness, etc.)

Local Government or Authority:	Funding Method:
Columbus Consolidated Government	General Fund/GEFA/User Charges
Bibb City	General Fund/GEFA/User Charges

4. How will the strategy change the previous arrangements for providing and/or funding this service within the county?

No change

5. List any formal service delivery agreements or intergovernmental contracts that will be used to implement the strategy for this service:

Agreement Name:	Contracting Parties:	Effective and Ending Dates:

6. What other mechanisms (if any) will be used to implement the strategy for this service (e.g., ordinances, resolutions, local acts of the General Assembly, rate or fee changes, etc.), and when will they take effect?

None

7. Person completing form: Rick Jones

Phone number: 706-653-4116 Date completed: 6-1-98

8. Is this the person who should be contacted by state agencies when evaluating whether proposed local government projects are consistent with the service delivery strategy? yes no

If not, provide designated contact person(s) and phone number(s) below:



**SERVICE DELIVERY STRATEGY
SUMMARY OF SERVICE DELIVERY ARRANGEMENTS**

Instructions:

Make copies of this form and complete one for each service listed on page 1, Section III. Use exactly the same service names listed on page 1. Answer each question below, attaching additional pages as necessary. If the contact person for this service (listed at the bottom of the page) changes, this should be reported to the Department of Community Affairs.

County: MUSCOGEE Service: Water Supply Services

1. Check the box that best describes the agreed upon delivery arrangement for this service:

- Service will be provided countywide (i.e., including all cities and unincorporated areas) by a single service provider. (If this box is checked, identify the government, authority or organization providing the service.)
Columbus Consolidated Government through Columbus Water Works.
- Service will be provided only in the unincorporated portion of the county by a single service provider. (If this box is checked, identify the government, authority or organization providing the service.)
- One or more cities will provide this service only within their incorporated boundaries, and the service will not be provided in unincorporated areas. (If this box is checked, identify the government(s), authority or organization providing the service.)
- One or more cities will provide this service only within their incorporated boundaries, and the county will provide the service in unincorporated areas. (If this box is checked, identify the government(s), authority or organization providing the service.)
- Other. (If this box is checked, attach a legible map delineating the service area of each service provider, and identify the government, authority, or other organization that will provide service within each service area.)

2. In developing the strategy, were overlapping service areas, unnecessary competition and/or duplication of this service identified?
 yes no

If these conditions will continue under the strategy, attach an explanation for continuing the arrangement (i.e., overlapping but higher levels of service (See O.C.G.A. 36-70-24(1)), overriding benefits of the duplication, or reasons that overlapping service areas or competition cannot be eliminated).

If these conditions will be eliminated under the strategy, attach an implementation schedule listing each step or action that will be taken to eliminate them, the responsible party and the agreed upon deadline for completing it.

3. List each government or authority that will help to pay for this service and indicate how the service will be funded (e.g., enterprise funds, user fees, general funds, special service district revenues, hotel/motel taxes, franchise taxes, impact fees, bonded indebtedness, etc.)

Local Government or Authority:	Funding Method:
<u>Columbus Consolidated Government</u>	<u>General Fund/Revenue Bonds/Sales to Harris and Talbot Counties</u>

4. How will the strategy change the previous arrangements for providing and/or funding this service within the county?

No changes

5. List any formal service delivery agreements or intergovernmental contracts that will be used to implement the strategy for this service:

Agreement Name:	Contracting Parties:	Effective and Ending Dates:
<u>Columbus/Talbot County Water</u>	<u>Columbus Water Works/Talbot County</u>	
<u>Columbus/Harris County Water</u>	<u>Columbus Water Works/Harris County</u>	
<u>Columbus/Bibb City</u>	<u>Columbus Water Works/Bibb City</u>	

6. What other mechanisms (if any) will be used to implement the strategy for this service (e.g., ordinances, resolutions, local acts of the General Assembly, rate of fee changes, etc.), and when will they take effect?

No Changes

Revised

7. Person completing form: Rick Jones

Phone number: 706-653-4116 Date completed: 6-1-98

8. Is this the person who should be contacted by state agencies when evaluating whether proposed local government projects are consistent with the service delivery strategy? yes no

If not, provide designated contact person(s) and phone number(s) below:

WATER SUPPLY SERVICES CONTINUING ARRANGEMENT

The Columbus Consolidated Government provides water supply for Muscogee County and also sales water to the City of Bibb City for operation of their municipal water system. It also sells water under contract to Harris County and Talbot County to supplement and stabilize their county systems plus promote mutual economic development opportunities.

Bibb City, through its local Water Board, buys treated water from Columbus and resells it to Bibb City residents based on their residential/commercial rate structure.

Most of the water for consumption in Muscogee County comes from the Columbus Water Works, Lake Oliver (Chattahoochee River) intake facility. With the exception of isolated water (less than 100 permitted wells) drawn down from residential wells in remote areas, the Columbus Water Works operates the only water supply system in Muscogee County.

Water supply excess capacity is high for the Columbus Water Works. The amount of water available for water supply by Columbus Water Works is well in excess of maximum amounts that may be withdrawn by the year 2040 by the two-state, six-county area dependent upon the river at this location.

There is no duplication or overlap of water supply services in Muscogee County. Selling water to adjacent economic partners (Harris/Talbot Counties) does not duplicate existing services, but complements the overall water system services.



SERVICE DELIVERY STRATEGY
SUMMARY OF SERVICE DELIVERY ARRANGEMENTS

Instructions:

Make copies of this form and complete one for each service listed on page 1, Section III. Use exactly the same service names listed on page 1. Answer each question below, attaching additional pages as necessary. If the contact person for this service (listed at the bottom of the page) changes, this should be reported to the Department of Community Affairs.

County: MUSCOGEE Service: Water Treatment Services

1. Check the box that best describes the agreed upon delivery arrangement for this service:

- Service will be provided countywide (i.e., including all cities and unincorporated areas) by a single service provider. (If this box is checked, identify the government, authority or organization providing the service.)
Columbus Consolidated Government through Columbus Water Works
- Service will be provided only in the unincorporated portion of the county by a single service provider. (If this box is checked, identify the government, authority or organization providing the service.)
- One or more cities will provide this service only within their incorporated boundaries, and the service will not be provided in unincorporated areas. (If this box is checked, identify the government(s), authority or organization providing the service.)
- One or more cities will provide this service only within their incorporated boundaries, and the county will provide the service in unincorporated areas. (If this box is checked, identify the government(s), authority or organization providing the service.)
- Other. (If this box is checked, attach a legible map delineating the service area of each service provider, and identify the government, authority, or other organization that will provide service within each service area.)

2. In developing the strategy, were overlapping service areas, unnecessary competition and/or duplication of this service identified?
 yes no

If these conditions will continue under the strategy, attach an explanation for continuing the arrangement (i.e., overlapping but higher levels of service (See O.C.G.A. 36-70-24(1)), overriding benefits of the duplication, or reasons that overlapping service areas or competition cannot be eliminated).

If these conditions will be eliminated under the strategy, attach an implementation schedule listing each step or action that will be taken to eliminate them, the responsible party and the agreed upon deadline for completing it.

3. List each government or authority that will help to pay for this service and indicate how the service will be funded (e.g., enterprise funds, user fees, general funds, special service district revenues, hotel/motel taxes, franchise taxes, impact fees, bonded indebtedness, etc.)

Local Government or Authority: Funding Method:

<u>Columbus Consolidated Government</u>	<u>General Fund/GEFA</u>

4. How will the strategy change the previous arrangements for providing and/or funding this service within the county?

No changes

5. List any formal service delivery agreements or intergovernmental contracts that will be used to implement the strategy for this service:

Agreement Name:	Contracting Parties:	Effective and Ending Dates:

6. What other mechanisms (if any) will be used to implement the strategy for this service (e.g., ordinances, resolutions, local acts of the General Assembly, rate or fee changes, etc.), and when will they take effect?

None

7. Person completing form: Rick Jones

Phone number: 706-653-4116 Date completed: 6-1-98

8. Is this the person who should be contacted by state agencies when evaluating whether proposed local government projects are consistent with the service delivery strategy? yes no

If not, provide designated contact person(s) and phone number(s) below:

**WATER TREATMENT SERVICES
CONTINUATION ARRANGEMENT**

Columbus Consolidated Government through the Columbus Water Works operates water treatment services for Muscogee County under the authority of the Board of Water Commissioners. The Board has the responsibility under the City Charter to perform the treatment and distribution of water and the treatment of sewage. All federal and state guidelines are met by the Columbus Water Works in treating the water prior to distribution to system users.

The Water Works management plan notes that the most serious threat to Columbus' water quality is the threat of a spill of hazardous materials into Lake Oliver from specific points such as pipeline crossings. Nonpoint source pollution carried by storm water runoff from urban structures is also a matter of concern. A management plan is promoting necessary protection of the river basin.

Bibb City buys its treated water supply from Columbus Water Works. There are no duplications of water treatment services nor overlaps of services.



SERVICE DELIVERY STRATEGY
SUMMARY OF SERVICE DELIVERY ARRANGEMENTS

Instructions:

Make copies of this form and complete one for each service listed on page 1, Section III. Use exactly the same service names listed on page 1. Answer each question below, attaching additional pages as necessary. If the contact person for this service (listed at the bottom of the page) changes, this should be reported to the Department of Community Affairs.

County: MUSCOGEE Service: Water Distribution Services

1. Check the box that best describes the agreed upon delivery arrangement for this service:

- Service will be provided countywide (i.e., including all cities and unincorporated areas) by a single service provider. (If this box is checked, identify the government, authority or organization providing the service.)
- Service will be provided only in the unincorporated portion of the county by a single service provider. (If this box is checked, identify the government, authority or organization providing the service.)
- One or more cities will provide this service only within their incorporated boundaries, and the service will not be provided in unincorporated areas. (If this box is checked, identify the government(s), authority or organization providing the service.)
- One or more cities will provide this service only within their incorporated boundaries, and the county will provide the service in unincorporated areas. (If this box is checked, identify the government(s), authority or organization providing the service.)
 Columbus Consolidated Government
 City of Bibb City
- Other. (If this box is checked, attach a legible map delineating the service area of each service provider, and identify the government, authority, or other organization that will provide service within each service area.)

2. In developing the strategy, were overlapping service areas, unnecessary competition and/or duplication of this service identified?

yes no

If these conditions will continue under the strategy, attach an explanation for continuing the arrangement (i.e., overlapping but higher levels of service (See O.C.G.A. 36-70-24(1)), overriding benefits of the duplication, or reasons that overlapping service areas or competition cannot be eliminated).

If these conditions will be eliminated under the strategy, attach an implementation schedule listing each step or action that will be taken to eliminate them, the responsible party and the agreed upon deadline for completing it.

3. List each government or authority that will help to pay for this service and indicate how the service will be funded (e.g., enterprise funds, user fees, general funds, special service district revenues, hotel/motel taxes, franchise taxes, impact fees, bonded indebtedness, etc.)

Local Government or Authority: Funding Method:

<u>Columbus Consolidated Government</u>	<u>General Fund/GEFA/User Charges</u>
<u>Bibb City</u>	<u>General Fund/GEFA/User Charges</u>

4. How will the strategy change the previous arrangements for providing and/or funding this service within the county?

No change

5. List any formal service delivery agreements or intergovernmental contracts that will be used to implement the strategy for this service:

Agreement Name:	Contracting Parties:	Effective and Ending Dates:

6. What other mechanisms (if any) will be used to implement the strategy for this service (e.g., ordinances, resolutions, local acts of the General Assembly, rate or fee changes, etc.), and when will they take effect?

None

7. Person completing form: Rick Jones

Phone number: 706-653-4116 Date completed: 6-1-98

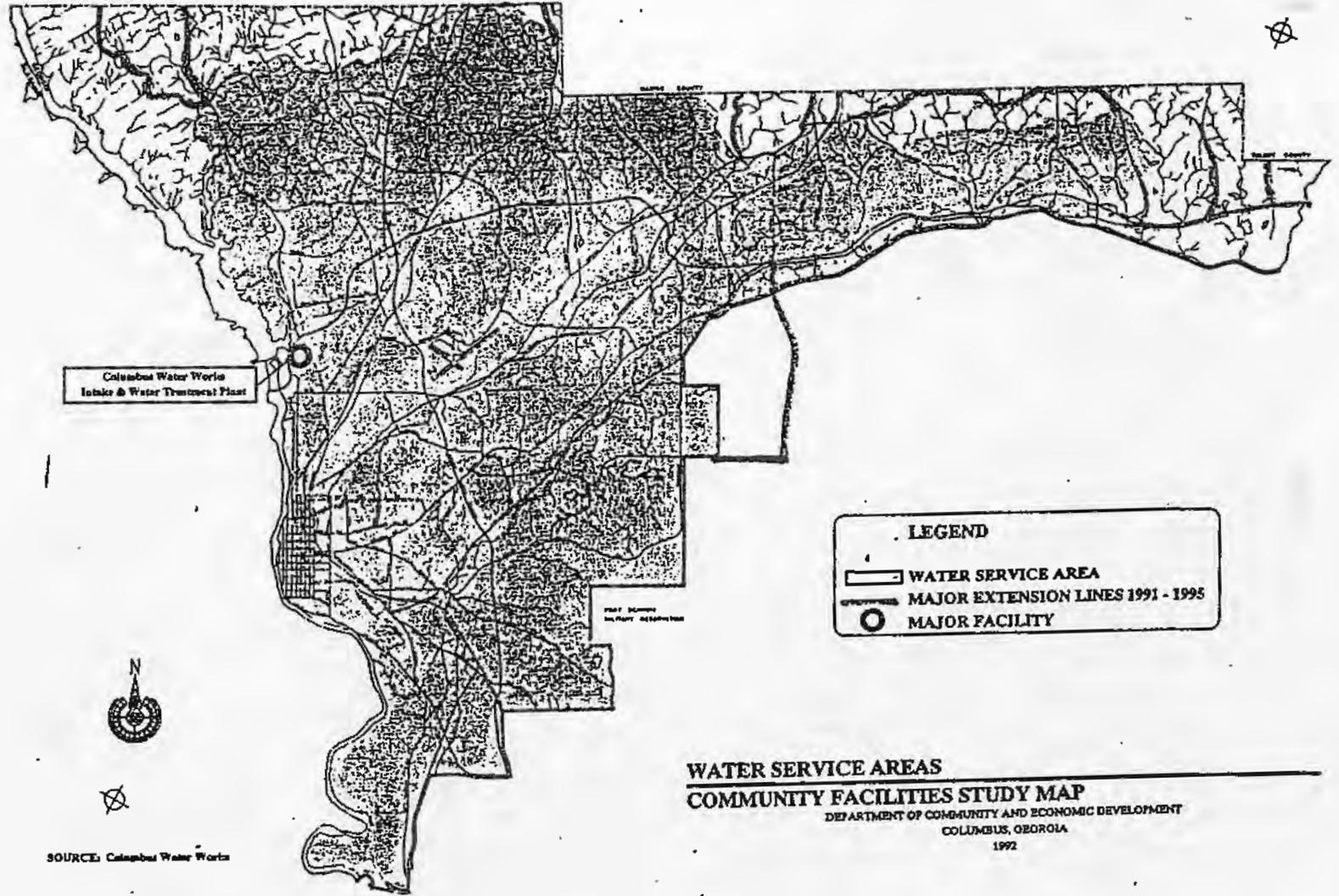
8. Is this the person who should be contacted by state agencies when evaluating whether proposed local government projects are consistent with the service delivery strategy? yes no

If not, provide designated contact person(s) and phone number(s) below:

**WATER DISTRIBUTION SERVICES
CONTINUATION ARRANGEMENTS**

Columbus Consolidated Government provides water distribution services to developed portions of Muscogee with the exception of Bibb City and Fort Benning Military Reservation.

Bibb City provides a recently improved water distribution system for its residents. There is no duplication of water distribution services nor overlap of such services.



Columbus Water Works
Intake & Water Treatment Plant

LEGEND

-  WATER SERVICE AREA
-  MAJOR EXTENSION LINES 1991 - 1995
-  MAJOR FACILITY

WATER SERVICE AREAS
COMMUNITY FACILITIES STUDY MAP
 DEPARTMENT OF COMMUNITY AND ECONOMIC DEVELOPMENT
 COLUMBUS, GEORGIA
 1992

SOURCE: Columbus Water Works

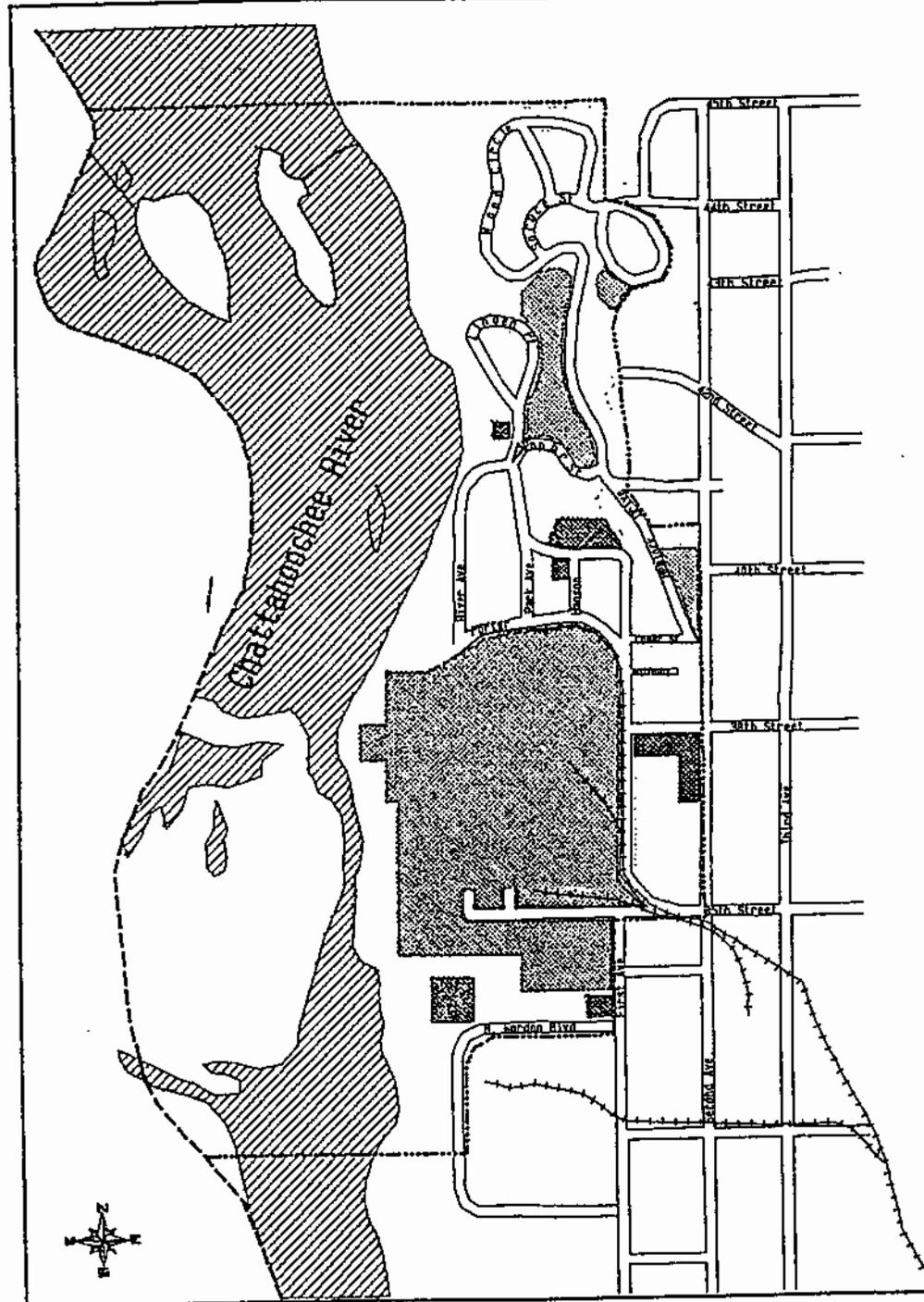
C-11

Water Supply

Existing Land Use

BIBB CITY

Muscogee County, Georgia



LEGEND

Low Density Residential

Commercial

Parks/Recreation

Public/Institutional

Industrial

Utilities

Open Space/Undeveloped

*No Agricultural Land Uses

Prepared By
Lower Chattahoochee
Regional Development Center
1994

Scale in Feet
500 0 500 1000



SERVICE DELIVERY STRATEGY
SUMMARY OF LAND USE AGREEMENTS

Instructions:

Answer each question below, attaching additional pages as necessary. Please note that any changes to the answers provided will require updating of the service delivery strategy. If the contact person for this service (listed at the bottom of this page) changes, this should be reported to the Department of Community Affairs.

County: MUSCOGEE

1. What incompatibilities or conflicts between the land use plans of local governments were identified in the process of developing the service delivery strategy?

There are no incompatibilities between the Comprehensive Plans for Columbus Consolidated Government and the City of Bibb City. Both plans were developed within the same general time frame and coordination was active during plan development, including the land use planning elements. Columbus Consolidated Government is planning for a county-wide jurisdiction while the historic village of Bibb City is considered an incorporated neighborhood of the overall plans for Muscogee County.

Muscogee County (Columbus Consolidated Government) sells water supply to Bibb City, Harris County and Talbot County. This does not impact on existing comprehensive plans, zoning ordinances, and other regulations pertaining land use controls since each governmental authority operates their own water distribution system and comprehensive plan and land use controls.

2. Check the boxes indicating how these incompatibilities or conflicts were addressed:

- amendments to existing comprehensive plans
- adoption of a joint comprehensive plan
- other measures (amend zoning ordinances, add environmental regulations, etc.)

Note: If the necessary plan amendments, regulations, ordinances, etc. have not yet been formally adopted, indicate when each of the affected local governments will adopt them.

If "other measures" was checked, describe these measures:

3. Summarize the process that will be used to resolve disputes when a county disagrees with the proposed land use classification(s) for areas to be annexed into a city. If the conflict resolution process will vary for different cities in the county, summarize each process. Although annexation is not an option since the Columbus Consolidated Government includes all of Muscogee County except Bibb City, the dispute resolution allows potential zoning/land use impacts to be reviewed and disputed in a formal hearing ending with mediation. Historically, no disputes have occurred.

4. What policies, procedures and/or processes have been established by local governments (and water and sewer authorities) to ensure that new extraterritorial water and sewer service will be consistent with all applicable land use plans and ordinances?

This does not apply. The City of Bibb City purchases treated water and sanitary sewage treatment from Columbus Consolidated Government. Bibb City has no extra territorial potential for water service. Any extra-territorial (outside Muscogee County) water supply service by Columbus Consolidated Government would not impact on Bibb, Harris County or Talbot County land use plans and ordinances.

5. Person completing form: Rick Jones

Phone number: 706-653-4116 Date completed: 6-1-98

6. Is this the person who should be contacted by state agencies when evaluating whether proposed local government projects are consistent with land use plans of applicable jurisdictions? yes no

If not, provide designated contact person(s) and phone number(s) below:



SERVICE DELIVERY STRATEGY CERTIFICATIONS

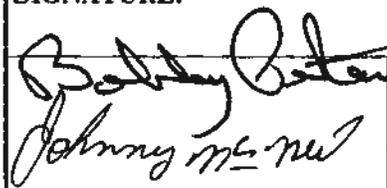
Instructions:

This page must, at a minimum, be signed by an authorized representative of the following governments: 1) the county; 2) the city serving as the county seat; 3) all cities having 1990 populations of over 9,000 residing within the county; and 4) no less than 50% of all other cities with a 1990 population of between 500 and 9,000 residing within the county. Cities with 1990 populations below 500 and authorities providing services under the strategy are not required to sign this form, but are encouraged to do so. Attach additional copies of this page as necessary.

SERVICE DELIVERY STRATEGY FOR MUSCOGEE COUNTY

We, the undersigned authorized representatives of the jurisdictions listed below, certify that:

1. We have executed agreements for implementation of our service delivery strategy and the attached forms provide an accurate depiction of our agreed upon strategy (O.C.G.A. 36-70-21);
2. Our service delivery strategy promotes the delivery of local government services in the most efficient, effective, and responsive manner (O.C.G.A. 36-70-24 (1));
3. Our service delivery strategy provides that water or sewer fees charged to customers located outside the geographic boundaries of a service provider are reasonable and are not arbitrarily higher than the fees charged to customers located within the geographic boundaries of the service provider (O.C.G.A. 36-70-24 (2)); and
4. Our service delivery strategy ensures that the cost of any services the county government provides (including those jointly funded by the county and one or more municipalities) primarily for the benefit of the unincorporated area of the county are borne by the unincorporated area residents, individuals, and property owners who receive such service (O.C.G.A. 36-70-24 (3)).

SIGNATURE:	NAME: (Please print or type)	TITLE:	JURISDICTION:	DATE:
	Bobby Peters	Mayor	Columbus Con. Gov	9/25/09
	Johnny McNeil	Mayor	Bibb City	



SERVICE DELIVERY STRATEGY CERTIFICATIONS

Instructions:

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4. Our service delivery strategy ensures that the cost of any services the county government provides (including those jointly funded by the county and one or more municipalities) primarily for the benefit of the unincorporated area of the county are borne by the unincorporated area residents, individuals, and property owners who receive such service (O.C.G.A. 36-70-24 (3)).

SIGNATURE:	NAME: (Please print or type)	TITLE:	JURISDICTION:	DATE:
	Bobby Peters Johnny McNeil	Mayor Mayor	Columbus Con. Gov't Bibb City	

Revised

INVENTORY OF EXISTING SERVICES

Service Delivery Strategy for Muscogee County

Instructions: Please list all existing services addressed in the Service Delivery Strategy in the first column and list each local government or authority providing these services in the county across the top row. Please indicate the governments or authorities that provide each of the services by marking the appropriate squares in the matrix. Attach additional copies of this page as necessary.

SERVICE

GOVERNMENT OR AUTHORITY

	CCG	BC	HC	TIC	TyC	MC	CC	
Airport	X							
Animal Control	X							
Cemeteries	X							
Code Enforcement	X							
Building Inspect.	X	X						
Convention Center	X							
Tourism Promotion								
Correctional Int.	X							
Courts	X							
Emergency Com.								
Services (E-911)	X							X
Fire Protection	X							
Health Dept.	X							
Emergency Medical	X							

Columbus Consolidated Government (CCG) - Bibb City (BC) - Harris County (HC) - Talbot County (TIC)
 Taylor County (TyC) - Marion County (MC) Chattahoochee County (CC)

INVENTORY OF EXISTING SERVICES

Service Delivery Strategy for Muscogee County

Instructions: Please list all existing services addressed in the Service Delivery Strategy in the first column and list each local government or authority providing these services in the county across the top row. Please indicate the governments or authorities that provide each of the services by marking the appropriate squares in the matrix. Attach additional copies of this page as necessary.

SERVICE	GOVERNMENT OR AUTHORITY							
---------	-------------------------	--	--	--	--	--	--	--

	CCG	BC	HC	TIC				
Jails	X							
Law Enforcement	X	X						
Library	X							
Parks and Recrea.	X	X						
Planning & Zoning	X	X						
Public Housing	X							
Public Transpor.	X							
Sanitary Sewerage	X							
Collection	X	X						
Treatment	X							
Solid Waste Coll.	X	X						
Solid Waste Dispos.	X							
Water Supply	X		X	X				
Water Treatment	X							

Columbus Consolidated Government (CCG) - Bibb City (BC) - Harris County (HC) - Talbot County (TIC)
 Taylor County (TyC) - Marion County (MC) Chattahoochee County (CC)

INVENTORY OF FUTURE SERVICES

Service Delivery Strategy for Muscogee County

Instructions: Please list all existing and new services addressed in the Service Delivery Strategy in the first column and list each local government or authority proposed to provide each service in the county across the top row. Please indicate the governments or authorities that will be providing each of the services in the future (once the Strategy is fully implemented) by marking the appropriate squares in the matrix. Attach additional copies of this page as necessary.

SERVICE	GOVERNMENT OR AUTHORITY						
	CCG	BC	HC	TIC	TyC	MC	CC
Airports	X						
Animal Control	X						
Cemeteries	X						
Code Enforcement/ Building Insp.	X	X					
Convention Center/ Tourism Prom.	X						
Correctional Inst.	X						
Courts	X	X					
Emergency Medical Service	X						
Emergency Comm. System (E-911)	X		X				
Fire Protection	X						
Health Dept.	X						

INVENTORY OF FUTURE SERVICES

Service Delivery Strategy for Muscogee County

Instructions: Please list all existing and new services addressed in the Service Delivery Strategy in the first column and list each local government or authority proposed to provide each service in the county across the top row. Please indicate the governments or authorities that will be providing each of the services in the future (once the Strategy is fully implemented) by marking the appropriate squares in the matrix. Attach additional copies of this page as necessary.

SERVICE	GOVERNMENT OR AUTHORITY						
	CCG	BC	HC	TIC	TyC	MC	CC
Jails	X						
Law Enforcement	X	X					
Library	X						
Parks & Recreation	X	X					
Planning and Zoning	X	X					
Public Housing	X						
Public Transportation	X						
Sanitary Sewerage							
Collection	X	X					
Sanitary Sewage	X						
Treatment							
Solid Waste							
Collection	X	X					
Collection							
Solid Waste Disposal	X						

Memorandum of Understanding

It is vital to the economic future of Talbot County, and to Columbus Consolidated Government and Muscogee County, Georgia that they work as partners along with the surrounding local governments on a regional basis. Future growth and progress may be made as a team working together, sharing information, resources and having vision which extends beyond county boundaries.

To accomplish this goal, Muscogee, Harris, Talbot, Taylor and Marion counties have united to form "The Valley Partnership" which contracts with the Greater Columbus Chamber of Commerce to market the five county area on a regional basis. Each county government participates financially by paying annual dues on a per capita basis.

With less than one hundred fifteen-acres in the developed Columbus Industrial Parks and other limited local land resources available, the future industrial development of the Greater Columbus area must be located within several regional industrial parks. Based on Georgia Tech Economic Feasibility Study plus Economic Development proposals of the Lower Chattahoochee Regional Development Center Regional Plan, the best location for a future regional industrial park would be Talbot County. Several sites in the county have been identified as potential locations for a regional facility.

The Phase I process of land acquisition along the Fall Line Freeway is underway. Construction is in progress along the project site. In Phase II, a water supply to stabilize the Talbot County Water System needs and to provide resources for regional economic development, is proposed to be constructed at the cost of \$1,600,000 with proposed funding of a one million dollar EDA grant and \$600,000 GEFA loans and local match funds.

Under this Memorandum of Understanding and conditioned upon receiving the EDA funding, the Columbus Water Works, an executive branch of the Columbus Consolidated Government, will enter into a contract with Talbot County (approximately 725' inside Talbot County) and connected to the existing Talbot County Water System. The water line located in Muscogee County will be owned and operated by the Columbus Water Works. Based on this agreement, water will be set at "inside city" rates (see attached schedule) to benefit Talbot County.

It is understood that the Talbot County Board of Commissioners and the Columbus Water Works will act as co-grant recipients and that the lower Chattahoochee Regional Development Center will perform the duties of Grants Administrator for the U.S. Department of Commerce Economic Development Administration grant. The design and the construction of the water line will be under the supervision and direction of the Columbus Water Works. Ownership of the water lines will reside with the county within whose boundaries the main lies. Talbot County will be able to use the available Columbus Water Works water supply per agreement.

The Talbot County Board of Commissioners voted on November 18, 1997 to proceed with this agreement and apply for GEFA funding. The amount of \$137,500 will be the needed amount

respectively. The Columbus Board of Water Commissioners voted likewise in their meeting on November 10, 1997 to provide funding. The Columbus Water Board also authorized the Columbus Water Works President Billy G. Turner to negotiate the best, most practical arrangement achievable.

The Phase II Development Plan for the Regional Industrial Park will be construction of the basic infrastructure, including utilities, roads, etc., with ownership of the Park facility belonging to the Valley Partnership Industrial Development Authority. Expenses are to be shared on a pro rata share and profits distributed on the pro rata shares but including the local match costs for this vital water supply element plus other special expenses.

Signature of Memorandum of Understanding: -

Bobby Peters

Kelton Harman