



SERVICE DELIVERY STRATEGY

FOR BUTTS COUNTY

I. GENERAL INSTRUCTIONS

1. Only one set of these forms should be submitted per county. The completed forms should clearly present the collective agreement reached by all cities and counties that were party to the service delivery strategy.
2. List each local government and/or authority that provides services included in the service delivery strategy in Section II below.
3. List all services provided or primarily funded by each general purpose local government and authority within the county in Section III below. It is acceptable to break a service into separate components if this will facilitate description of the service delivery strategy.
4. For each service or service component listed in Section III, complete a separate *Summary of Service Delivery Arrangements* form (page 2).
5. Complete one copy of the *Summary of Land Use Agreements* form (page 3).
6. Have the *Certifications* form (page 4) signed by the authorized representatives of participating local governments. Please note that DCA cannot validate the strategy unless it is signed by the local governments required by law (see Instructions, page 4).
7. Mail the completed forms along with any attachments to:

Georgia Department of Community Affairs
 Office of Coordinated Planning
 60 Executive Park South, N.E.
 Atlanta, Georgia 30329

For answers to most frequently asked questions on Georgia's Service Delivery Act, links and helpful publications, visit DCA's website at www.dca.servicedelivery.org, or call the Office of Coordinated Planning at (404) 679-3114.

Note: Any future changes to the service delivery arrangements described on these forms will require an official update of the service delivery strategy and submittal of revised forms and attachments to the Georgia Department of Community Affairs.

II. LOCAL GOVERNMENTS INCLUDED IN THE SERVICE DELIVERY STRATEGY:

In this section, list all local governments (including cities located partially within the county) and authorities that provide services included in the service delivery strategy.

Butts County	Butts County et al. Water & Sewer Authority	
City of Jackson	Butts County Communications Dept.	Monroe County
City of Flovilla	City of Barnesville	Newton County
City of Jenkinsburg	GA Diagnostic & Classification Prison	Spalding County
Butts County Sheriff's Dept.	Henry County	
City of Jackson's Police Dept.	Jasper County	

III. SERVICES INCLUDED IN THE SERVICE DELIVERY STRATEGY:

For each service listed here, a separate *Summary of Service Delivery Arrangements* form (page 2) must be completed.

1. Code Enforcement
2. Public Safety-Communications
3. Public Safety-Detention Services
4. Public Safety-Emergency & Disaster (Newton Co.)
5. Public Safety-Fire Protection
6. Public Safety-Investigative Services
7. Public Safety-Law Enforcement
8. Public Service-Library
9. Public Service-Recreation
10. Public Service-Roads, Streets, Bridges
11. Public Works-Animal Control
12. Water Service (Jackson, Jenkinsburg)



SERVICE DELIVERY STRATEGY

SUMMARY OF SERVICE DELIVERY ARRANGEMENTS

Instructions:

Make copies of this form and complete one for each service listed on page 1, Section III. Use exactly the same service names listed on page 1. Answer each question below, attaching additional pages as necessary. If the contact person for this service (listed at the bottom of the page) changes, this should be reported to the Department of Community Affairs.

County: BUTTS Service: Code Enforcement

1. Check the box that best describes the agreed upon delivery arrangement for this service:

- Service will be provided countywide (i.e., including all cities and unincorporated areas) by a single service provider. (If this box is checked, identify the government, authority or organization providing the service.) Butts County
- Service will be provided only in the unincorporated portion of the county by a single service provider. (If this box is checked, identify the government, authority or organization providing the service.)
- One or more cities will provide this service only within their incorporated boundaries, and the service will not be provided in unincorporated areas. (If this box is checked, identify the government(s), authority or organization providing the service.)
- One or more cities will provide this service only within their incorporated boundaries, and the county will provide the service in unincorporated areas. (If this box is checked, identify the government(s), authority or organization providing the service.)
- Other. (If this box is checked, attach a legible map delineating the service area of each service provider, and identify the government, authority, or other organization that will provide service within each service area.)

Paul S. Penn
2/2/8105

2. In developing the strategy, were overlapping service areas, unnecessary competition and/or duplication of this service identified?
 yes no

If these conditions will continue under the strategy, attach an explanation for continuing the arrangement (i.e., overlapping but higher levels of service (See O.C.G.A. 36-70-24(1)), overriding benefits of the duplication, or reasons that overlapping service areas or competition cannot be eliminated).

If these conditions will be eliminated under the strategy, attach an implementation schedule listing each step or action that will be taken to eliminate them, the responsible party and the agreed upon deadline for completing it.

3. List each government or authority that will help to pay for this service and indicate how the service will be funded (e.g., enterprise funds, user fees, general funds, special service district revenues, hotel/motel taxes, franchise taxes, impact fees, bonded indebtedness, etc.)

Local Government or Authority:	Funding Method:
<u>Butts County</u>	<u>General Fund and Fees</u>
<u>City of Jackson</u>	
<u>City of Flovilla</u>	
<u>City of Jenkinsburg</u>	

4. How will the strategy change the previous arrangements for providing and/or funding this service within the county?
 Creates uniformity in building codes, permits, inspections, ordinances, etc. Places responsibility on the County Government to process all applications and reviews for zoning amendments, special exceptions and variances as well as other Zoning Department duties.

5. List any formal service delivery agreements or intergovernmental contracts that will be used to implement the strategy for this service:

Agreement Name:	Contracting Parties:	Effective and Ending Dates:
<u>Intergovernmental Service Agreement</u>	<u>Butts County & Cities of Jackson, Flovilla and Jenkinsburg</u>	<u>6/15/98- ----</u>

6. What other mechanisms (if any) will be used to implement the strategy for this service (e.g., ordinances, resolutions, local acts of the General Assembly, rate or fee changes, etc.), and when will they take effect?

See question 4

7. Person completing form: Paul S. Penn, County Manager
 Phone number: (770) 775-8200 Date completed: 6/23/99

8. Is this the person who should be contacted by state agencies when evaluating whether proposed local government projects are consistent with the service delivery strategy? yes no

If not, provide designated contact person(s) and phone number(s) below:

**Intergovernmental Service Agreement
County of Butts and the Cities of Jackson, Flovilla
And Jenkinsburg
(CITIES)**

The following constitutes a formal agreement between the local government of Butts County, Georgia, a constitutionally formed county government, and the Cities of Jackson, Flovilla, and Jenkinsburg, Georgia, chartered municipal governments residing within the provinces of Butts County, Georgia. Said agreement shall be for the provision of Zoning Services for the CITIES and for other purposes as described herein. This agreement, originally adopted by the City of Jackson and Butts County on June 15th, 1998 shall be an updated agreement adopted in compliance with House Bill 489 "Service Delivery Act" and an original agreement between the Cities of Flovilla, Jenkinsburg and Butts County.

Article I: Entities Involved

Primary entities involved in this intergovernmental agreement shall be, in addition to the aforementioned governments, the Butts County Community Services Department, formerly referred to in previous agreements as the Zoning and Inspection Department.

Article II: Architecture of Agreement

This agreement shall be constructed in a manner which clearly states the obligations of all governments and what services each representative department shall provide towards the successful execution of this agreement. It is agreed by both governments that the following shall be performed in conjunction with the proper execution of this agreement.

County of Butts

The County of Butts, through its Community Services Department agrees to and will execute the following conditions and/or provision of services to the CITIES:

- A). The acceptance and processing of applications and reviews for zoning amendments, special exceptions and variances; and
- B). Writing legal notices and filing same with the official organ of the County, and;
- C). Posting properties as required by Ordinance, and;
- D). Sending notice to the applicant, and;
- E). Receiving and reviewing preliminary and final plat submissions for compliance with the Cities subdivision regulations including the review of the soil and erosion control requirements, and;

- F). Preparing and issuing all permits as may be required (building, electrical, plumbing, HVAC, low voltage and any other activities requiring a permit, and;
- G). Scheduling and making all necessary and required inspections
- H). Preparing contractors occupational licenses.
- I). Selection of the Secretary to the Planning and Zoning Commission and Board of Appeals and shall pay these salaries and the administrative and overhead costs, and the Legal Notices advertisements for the hearings from the application and other fees collected.

**City of Jackson
City of Flovilla
City of Jenkinsburg**

The Cities of Jackson, Flovilla and Jenkinsburg (Cities) through their Mayors and Council , shall provide the following and agree to the following conditions:

- A). That the Cities shall impose or increase the fee schedule used by the County for all Zoning Applications, Special Exceptions, Variances, Appeals and Inspections and the City shall increase fees as necessary after due notice from the County.
- B). The Cities shall maintain the same Building Codes as the County.
- C). The Cities shall set the same salary for its Planning and Zoning Commission Members, Board of appeals members and Secretary as the County.

It is further agreed upon by all parties that:

- A). Butts County and Cities shall maintain separate Planning and Zoning Commissions and Boards of Appeals.
- B). All governments will share a Zoning Administrator and Building Inspectors. The County shall have full control and scheduling of these employees.
- C). The Mayors of the Cities and the Butts County Manager shall discuss and work towards the resolution of any intergovernmental matters that may arise within their respective jurisdictions that adversely affects any other party or impedes the normal execution of the terms of this agreement, and;
- D). Modification of this agreement shall be done in writing.

Intergovernmental Service Agreement

The signatures reflected below are authorized representatives of the County of Butts and the Cities. By these signatures, all parties agree to enter into this intergovernmental service agreement.

Signed and executed this 7th day of June, 1999

For the Butts County Board of Commissioners

Harry Marett
Harry Marett, Chairman

Date: 6 / 7 / 99

For the City of Jackson

Charles J. Brown
Charles J. Brown, Mayor of Jackson

Date: 6 / 1 / 99

For the City of Flovilla

Harvey Norris
Harvey Norris, Mayor

Date: 6 / 14 / 99

For the City of Jenkinsburg

Lanier Burford
Lanier Burford

Date: 6 / 14 / 99



SERVICE DELIVERY STRATEGY

SUMMARY OF SERVICE DELIVERY ARRANGEMENTS

Instructions:

Make copies of this form and complete one for each service listed on page 1, Section III. Use exactly the same service names listed on page 1. Answer each question below, attaching additional pages as necessary. If the contact person for this service (listed at the bottom of the page) changes, this should be reported to the Department of Community Affairs.

County: BUTTS Service: Public Safety - Communications

1. Check the box that best describes the agreed upon delivery arrangement for this service:

- Service will be provided countywide (i.e., including all cities and unincorporated areas) by a single service provider. (If this box is checked, identify the government, authority or organization providing the service.) Butts County
- Service will be provided only in the unincorporated portion of the county by a single service provider. (If this box is checked, identify the government, authority or organization providing the service.)
- One or more cities will provide this service only within their incorporated boundaries, and the service will not be provided in unincorporated areas. (If this box is checked, identify the government(s), authority or organization providing the service.)
- One or more cities will provide this service only within their incorporated boundaries, and the county will provide the service in unincorporated areas. (If this box is checked, identify the government(s), authority or organization providing the service.)
- Other. (If this box is checked, attach a legible map delineating the service area of each service provider, and identify the government, authority, or other organization that will provide service within each service area.)

2. In developing the strategy, were overlapping service areas, unnecessary competition and/or duplication of this service identified?

- yes no

If these conditions will continue under the strategy, attach an explanation for continuing the arrangement (i.e., overlapping but higher levels of service (See O.C.G.A. 36-70-24(1)), overriding benefits of the duplication, or reasons that overlapping service areas or competition cannot be eliminated).

If these conditions will be eliminated under the strategy, attach an implementation schedule listing each step or action that will be taken to eliminate them, the responsible party and the agreed upon deadline for completing it.

3. List each government or authority that will help to pay for this service and indicate how the service will be funded (e.g., enterprise funds, user fees, general funds, special service district revenues, hotel/motel taxes, franchise taxes, impact fees, bonded indebtedness, etc.)

Local Government or Authority: Funding Method:

Butts County	General Fund
City of Jackson	
Butts Co. Communications Department	
City of Jackson Police Department	

4. How will the strategy change the previous arrangements for providing and/or funding this service within the county?

Since the inception of Butts County E911 service, Butts County Communications Department has handled all 911 communication for the Cities of Flovilla and Jenkinsburg. This agreement will assure uniformity in answering emergency calls (E911) with as little interruption of services as possible.

5. List any formal service delivery agreements or intergovernmental contracts that will be used to implement the strategy for this service:

Agreement Name:	Contracting Parties:	Effective and Ending Dates:
Mutual Aid Agreement	Butts County Communications,	7/7/98 - -----
Intergovernmental Service Agreement	Butts County Commission, Jackson Police Department, & City of Jackson	4/5/99 - -----

6. What other mechanisms (if any) will be used to implement the strategy for this service (e.g., ordinances, resolutions, local acts of the General Assembly, rate or fee changes, etc.), and when will they take effect?

7. Person completing form: Paul S. Penn, County Manager

Phone number: (770) 775-8200 Date completed: 6/23/99

8. Is this the person who should be contacted by state agencies when evaluating whether proposed local government projects are consistent with the service delivery strategy? yes no

If not, provide designated contact person(s) and phone number(s) below:

Mutual Aid Agreement

The following instrument shall serve as a mutual aid agreement between the Butts County Communications Department, hereinafter referred to as the "Communications Department" and the City of Jackson Police Department, hereinafter referred to as the "Police Department". The point of contact for the Communications Department shall be the "Director" of the Communications Department or the "Assistant Director" in his or her absence. The point of contact for the Police Department shall be the "Chief" of Police or the "Manager" of the Police Department Communications Division in his/her absence. This instrument of mutual aid shall set forth the conditions agreed upon by the Director of Communications and the Chief of Police regarding matters of public safety communications in the City of Jackson and the County of Butts.

Article I Overview

Whereas it is a recognized fact that a disastrous situation can occur within the jurisdictions of both the City of Jackson and the County, it is necessary that agreements be reached and agreed upon by both concerned parties as to how operations of either agency can continue with as little interruption of service to the public as possible. The purpose of this instrument is to place in written format those conditions of agreement acceptable to both departments and to spell out what actions may and possibly will in fact be taken in the event that either agency is rendered inoperable due to natural, manmade, or other occurrence. This agreement does not place limitations as to how much or what type of mutual aid may be rendered by either department to the other but will define minimum levels of assistance that will be offered; additional assistance above and beyond the areas stated herein may be offered at any time based on what is considered by each department head as practical, economical, and feasible.

Article II: Responsibilities of the Communications Department

In the event that for whatever reason, radio and emergency telephone operations of the City of Jackson Police Department become compromised to the point where total or partial interruption of service is a reality, the Communications Department agrees to the following measures to aid and assist the police department until either service is restored or a temporary solution is reached that will allow the Police Department to handle operations again. These measures are outlined as follows:

- A. The Communications Director, at the request of the Chief of Police will notify the telephone companies to forward incoming police emergency lines to designated lines within the Communications Department.
- B. The Director will designate a frequency that is compatible with City Police units and agreed upon by the Chief for immediate usage.
- C. The Chief will designate one full time employee normally assigned to his/her radio dispatch operations to work within the 911 center to handle police department telephone and radio traffic. Said employee shall be generally supervised by the Assistant Director and Director of Communications and shall remain under the direct management control of the Chief of Police or his/her designee. This shall be in place for as long as the assistance of the Communications Department is required.
- D. The Director shall render any and all practical aid to the Chief and his/her department in working towards the re-establishment of communications operations within the police department, including if necessary, working with the Chief towards the establishment of a temporary communications facility provided by the City of Jackson for the purpose of handling Police Department Operations.

- E. The Chief of Police shall have full access to the Communications Department and to his/her personnel at any time the operations of the Police Department are being handled at the Communications Department facility. The Chief shall be available to the Director for consultation and conference as needed. The Chief shall handle any disciplinary problems incurred by his/her personnel under his/her department's policies and procedures and those of the City of Jackson.

Article III: Responsibilities of the City of Jackson Police Department

In the event that at anytime, radio or telephone operations for the Butts County Communications Department become compromised to the point where total or partial interruption of service is a reality, the Police Department agrees to the following measures to aid and assist the Communications Department until either service is restored or a temporary solution is reached that will allow the Communications Department to handle operations again. These measures are outlined as follows:

- A. The Chief of Police, at the request of the Communications Director will notify the telephone companies to forward incoming 911 lines and a business line to designated lines within the police department. The Communications Director shall ensure that 911 calls are routed to another 911 center until the lines can be transferred to the Police Department.
- B. The Chief shall designate a frequency that is compatible with Butts County patrol units and agreed upon by the Director for immediate usage. Fire units shall be dispatched remotely from the Jackson Fire Department as per a separate agreement with them.
- C. The Director shall designate one full time employee of the Communications Department to work within the Police Department to handle county telephone traffic and the dispatch of the Sheriff's Patrol. Said employee shall forward fire and EMS related calls to the other communications officer assigned at the Jackson Fire Department for dispatch of service. Said employee shall be generally supervised by the Manager and Chief of Police and shall remain under the management control of the Communications Director or his/her designee. This shall be in place for as long as Police Department assistance is needed.
- D. The Chief shall render any and all practical aid to the Director and his/her department in working towards the re-establishment of 911 and radio communications operations with the Communications Department, including if necessary working with the Director towards the establishment of a temporary communications facility provided by Butts County for the purpose of handling Communications Department operations.
- E. The Director of Communications shall have full access to the Police Department's communications division and to his/her personnel at any time the operations of the Communications Department are being handled at the Police Department facility. The Director shall also be available to the Chief of Police for consultation and conference as needed. The Director shall handle any disciplinary problems incurred by his/her personnel under his/her department's policies and procedures and those of the Butts County Board of Commissioners.

Article IV: Responsibilities of Both Parties

- A. The Director and the Chief shall consult on a regular basis during any time of crisis to correct problems and improve efficiency of operations for either affected department.
- B. The Director and the Chief shall work on a common solution to establishment of communications in the event that a crisis occurs which impairs both agencies ability to operate, to include the establishment of an emergency operations center if necessary.

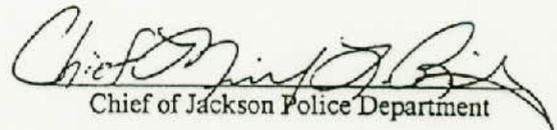
- C. The Director and the Chief shall consult with other affected agency heads to include the Fire Chief, Sheriff, and Chief of Emergency Services in the event of a total failure of radio or telephone communications systems within the city and the county.
- D. Employees assigned to either department during a crisis shall assist in any practical means the employees regularly assigned to the operational agency to include assistance with telephones, radios, and office related equipment.
- E. The Director and the Chief shall provide regular status reports and updates to their immediate superiors during a joint operation as a result of a crisis.
- F. Notification of intent to cancel this agreement must be made in writing by Director or the Chief and shall be effective seven (7) days from the time the letter is delivered to the other party. Reasonable efforts will be made by both department heads to resolve any disputed matters prior to the dissolution of this agreement.

Article V GCIC Teletype Systems

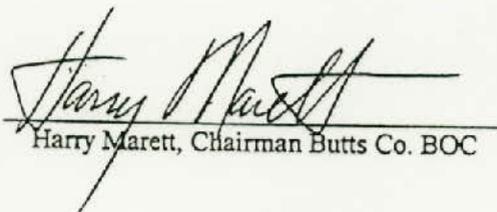
- A. It is further agreed that in the event of a failure at either location of that department's GCIC Teletype Crime Information System terminal that the other department who has a working terminal will run limited inquires against the system should a request for this service arise. Said LEMS transactions shall be solely restricted to inquiries only as the Communications Department's system is limited to inquiries on Vehicles, Persons, Articles, Boats, Drivers License and Tag Information. Requests for higher clearance inquires such as histories and entries will have to be made through an agency cleared for that level of transaction. This will be a reciprocal agreement to both parties and each department's Terminal Agency Coordinator shall be responsible for the actions of their own personnel.



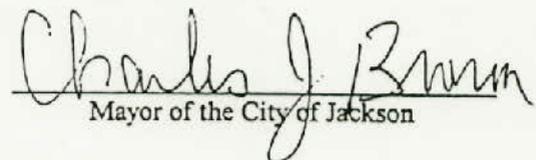
Director of Butts County Communications



Chief of Jackson Police Department



Harry Maret, Chairman Butts Co. BOC



Mayor of the City of Jackson

Date Effective: 7, 7, 98

cc: Butts County Communications Department
Jackson Police Department
Butts County Board of Commissioners Office
City Hall, Jackson Georgia

Final
ADOPTED

**Intergovernmental Service Agreement
County of Butts and the City of Jackson**

The following constitutes a formal agreement between the local government of Butts County, Georgia, a constitutionally formed county government, and the City of Jackson, Georgia, a chartered municipal government residing within the provinces of Butts County, Georgia. Said agreement shall be for the consolidation of public safety communications services rendered within the purview of both governments and for other purposes as described herein.

Article I: Public Safety Entities

Primary entities involved in this intergovernmental agreement shall be, in addition to the aforementioned governments, the Butts County Department of Communications, the City of Jackson Police Department, the City of Jackson Fire Department, and the Butts County Sheriff's Office.

Article II: Architecture of Agreement

This agreement shall be constructed in a manner which clearly states the obligations of both governments and what services each representative department shall provide towards the successful execution of this agreement. It is agreed by both governments that the following shall be performed in conjunction with the proper execution of this agreement.

City of Jackson

The City of Jackson, through its municipal police department, agrees to and will execute the following conditions:

- A). That the Jackson Police Department will receive and process "one button transfers" originating from the E-911 lines of the Butts County Department of Communications, as well as any call received via 7-digit phone lines which results in a standard transfer of the call. These are calls which originate within the city and call for the dispatch of city police units, or calls intended for routing to the Jackson Police Department, and;
- B). That the Jackson Police Department will remove and not further use the seven digit telephone of "775-7878" in the marking of visible patrol vehicles used within their jurisdiction, so as not to promote a separate emergency number for dispatch of services, and;
- C). That the city will continue to utilize the "775-7878" telephone number for *non-emergency* calls, which shall remain housed solely within the City of Jackson Police Department, and;

- D). The city will continue to utilize the "775-7878" telephone number for receipt of *emergency* calls in the event that emergency calls are received on that number, and;
- E). That the City of Jackson Police Department will continue to use its Communications Officers to receive, process, and dispatch calls requesting the services of the Jackson Police Department, and;
- F). That the Chief of Police for the City shall be the point of contact for all matters relating to the normal disposition of services by the Police Department. The Mayor of the City of Jackson shall be the point of contact for all matters relating to the terms of this agreement.
- G). That the City of Jackson will allow the County of Butts, through the Department of Communications, the use of the radio frequency currently licensed to the City of Jackson Fire Department for the purposes of dispatching fire and medical units in and outside the city of Jackson.

County of Butts

The County of Butts, through its county communications department, agrees to and will execute the following conditions:

- A). That the Butts County Department of Communications will receive and process any calls received from citizens residing in the corporate city limits of the municipality of Jackson, Georgia.
- B). That the Butts County Department of Communications will receive and process all calls for the City of Jackson Police Department, and that said call(s) shall be forwarded by approved technological means from the Department of Communications to the Police Department for disposition thereof.
- C). That the Butts County Department of Communications will continue to provide full access to all available communications resources, including the disposition of all calls for the City of Jackson Fire Department.
- D). That the Butts County Department of Communications will receive calls for the investigative services of the Butts County Sheriff's Office placed by the City of Jackson Police Department and shall properly and expeditiously dispatch investigative resources to the City of Jackson as per policy and procedure outlined by the Sheriff's Office and the City of Jackson, and;

- E). That the Chief of the Butts County Department of Communications shall be point of contact for all matters relating to the normal disposition of services by the county communications department. The County Manager of Butts County shall be the point of contact for all matters relating to the terms of this agreement.
- F). That the Department of Communications for Butts County will install and maintain a frequency agreed upon by all parties that will allow field units of the Jackson Police Department to contact the communications center and vice versa. Said frequency may also be used in the event that the Police Department should lose communications capabilities, in accordance with the current mutual aid agreement between the Jackson Police Department and the Butts County Department of Communications.

It is further agreed upon by both parties that:

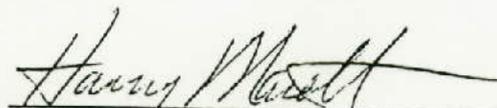
- A). The Chief of Police and the Chief of Communications shall discuss and work towards the resolution of any procedural problems that may arise within their respective departments that adversely affects the other party or impedes the normal disposition of services to the citizens, and;
- B). The Mayor of Jackson and the Butts County Manager shall discuss and work towards the resolution of any intergovernmental matters that may arise within their respective jurisdictions that adversely affects the other party or impedes the normal execution of the terms of this agreement, and;
- C). Modification of this agreement shall be done in writing and with the concurrence of all affected parties.
- D). This agreement may be terminated by either party provided that one (1) year's advance notice be delivered to the other party in writing. Said representative of the affected parties for purposes of termination of this agreement shall be the Mayor, for the City of Jackson, and the Manager, for the County of Butts.

Intergovernmental Service Agreement

The signatures reflected below are authorized representatives of the County of Butts, the City of Jackson, the Butts County Department of Communications and the City of Jackson Police Department. By these signatures, all parties agree to enter into this intergovernmental service agreement.

Signed and executed this 5th day of April, 1999

For the Butts County Board of Commissioners



Harry Marett, Chairman

Date: 4/5/99

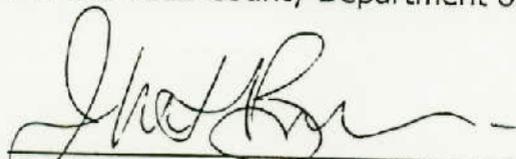
For the City of Jackson



Charles J. Brown, Mayor of Jackson

Date: 4/20/99

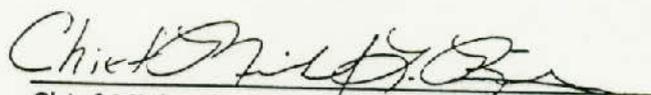
For the Butts County Department of Communications



Chief Michael Brewer, Director

Date: 4/5/99

For the City of Jackson Police Department



Chief Michael L. Riley, Department Manager

Date: 04/20/99



SERVICE DELIVERY STRATEGY

SUMMARY OF SERVICE DELIVERY ARRANGEMENTS

Instructions:

Make copies of this form and complete one for each service listed on page 1, Section III. Use exactly the same service names listed on page 1. Answer each question below, attaching additional pages as necessary. If the contact person for this service (listed at the bottom of the page) changes, this should be reported to the Department of Community Affairs.

County: BUTTS Service: Public Safety - Detention Services

1. Check the box that best describes the agreed upon delivery arrangement for this service:

- Service will be provided countywide (i.e., including all cities and unincorporated areas) by a single service provider. (If this box is checked, identify the government, authority or organization providing the service.) Butts County
- Service will be provided only in the unincorporated portion of the county by a single service provider. (If this box is checked, identify the government, authority or organization providing the service.)
- One or more cities will provide this service only within their incorporated boundaries, and the service will not be provided in unincorporated areas. (If this box is checked, identify the government(s), authority or organization providing the service.)
- One or more cities will provide this service only within their incorporated boundaries, and the county will provide the service in unincorporated areas. (If this box is checked, identify the government(s), authority or organization providing the service.)
- Other. (If this box is checked, attach a legible map delineating the service area of each service provider, and identify the government, authority, or other organization that will provide service within each service area.)

2. In developing the strategy, were overlapping service areas, unnecessary competition and/or duplication of this service identified?
 yes no

If these conditions will continue under the strategy, attach an explanation for continuing the arrangement (i.e., overlapping but higher levels of service (See O.C.G.A. 36-70-24(1)), overriding benefits of the duplication, or reasons that overlapping service areas or competition cannot be eliminated).

If these conditions will be eliminated under the strategy, attach an implementation schedule listing each step or action that will be taken to eliminate them, the responsible party and the agreed upon deadline for completing it.

3. List each government or authority that will help to pay for this service and indicate how the service will be funded (e.g., enterprise funds, user fees, general funds, special service district revenues, hotel/motel taxes, franchise taxes, impact fees, bonded indebtedness, etc.)

Local Government or Authority:	Funding Method:
Butts County	General Fund
Butts County Sheriff's Office	
City of Jackson	
City of Jackson Police Dept.	

4. How will the strategy change the previous arrangements for providing and/or funding this service within the county?

All inmates will be housed by the County Sheriff's office with 30% capacity for City of Jackson's inmates guaranteed. A fee will be paid for inmates exceeding the 30%.

5. List any formal service delivery agreements or intergovernmental contracts that will be used to implement the strategy for this service:

Agreement Name:	Contracting Parties:	Effective and Ending Dates:
Intergovernmental Service Agreement	Butts County & the City of Jackson	6/1/99 - -----

6. What other mechanisms (if any) will be used to implement the strategy for this service (e.g., ordinances, resolutions, local acts of the General Assembly, rate or fee changes, etc.), and when will they take effect?

At present time, the City of Jackson's jail will remain usable should the County facility reach capacity. At such time the County will still pay expenses for housing of the City's inmates. For a number of years, Butts County has handled detention services for both the cities of Flovilla and Jenkinsburg.

7. Person completing form: Paul S. Penn, County Manager
 Phone number: (770) 775-8200 Date completed: 6/23/99

8. Is this the person who should be contacted by state agencies when evaluating whether proposed local government projects are consistent with the service delivery strategy? yes no
 If not, provide designated contact person(s) and phone number(s) below:

Intergovernmental Service Agreement County of Butts and the City of Jackson

The following constitutes a formal agreement between the local government of Butts County, Georgia, a constitutionally formed county government, and the City of Jackson, Georgia, a chartered municipal government residing within the provinces of Butts County, Georgia. Said agreement shall be for the consolidation of public safety detention services within the City of Jackson and services rendered within the purview of both governments and for other purposes as described herein. This agreement is adopted in compliance with House Bill 489 "Service Delivery Act".

Article I: Public Safety Entities

Primary entities involved in this intergovernmental agreement shall be, in addition to the aforementioned governments, the Butts County Sheriff's Office and the City of Jackson Police Department.

Article II: Architecture of Agreement

This agreement shall be constructed in a manner which clearly states the obligations of both governments and what services each representative department shall provide towards the successful execution of this agreement. It is agreed by both governments that the following shall be performed in conjunction with the proper execution of this agreement.

County of Butts

The County of Butts, through its Sheriff's Office agrees to and will execute the following conditions:

- A). That the Butts County Sheriff's Office will provide suitable and appropriate housing for inmates in the custody of the City of Jackson Police Department, and;
- B). That the Butts County Sheriff's Office will provide appropriate inmate supervision in the form of certified detention officers for any and all inmates housed for the City of Jackson, and;
- C). That the Butts County Sheriff's Office will provide mandated sundries, clothing, etc. in the form of bedding and accessories, bath items, toiletries, uniform(s), shoes, undergarments, inside medical care and meals to equal three (3) per day.
- D). That the Butts County Sheriff's Office will guarantee thirty percent (30%) of its capacity for the City of Jackson each day. In the event that the cities inmate population surpasses thirty percent of the capacity of the Butts County Sheriff's Office Detention Center, the city will pay an all-inclusive fee of \$15.00 per day per

inmate for the items listed under paragraph C. Inmates will be processed and booked by agents of the Sheriff's Office.

- E). The county agrees that in the event, any inmates they house at the Jackson Police Department necessitate the need for a jailer(s), that the county shall furnish same at no expense to the city.
- F). That the Sheriff of Butts County shall be the point of contact for all matters relating to the normal disposition of detention services, and that the county manager of Butts County shall be the point of contact for all matters relating to the financial terms of this agreement.

City of Jackson

The City of Jackson, through it's Mayor and Council and/or Police Department, shall provide the following and agree to the following conditions:

- A). That the City of Jackson will, in the event of closure of their facility, house inmates within the Butts County Sheriff's Office Detention Center.
- B). That officers of the Jackson Police Department shall deliver inmates for incarceration to the facility, along with all proper paperwork necessary for the correct and timely processing of the inmate(s).
- C). The city shall remain responsible for the transport of all inmates housed for the City by the County to any medical facility, excluding transports of mental patients to psychiatric facilities and to be responsible for all out-of-facility medical care of city inmates.
- D). The city shall, in the event the county facility reaches its limit for housing of county inmates, house inmates for the county, provided that the county shall be responsible for furnishing meals to its inmates, either actually or by the payment of a monetary amount for the purpose of meals, and;
- E). Under the conditions outlined in "D" above, the county shall also provide all medical care, inside and outside of the facility, including transportation costs. This applies only to county inmates housed in the city jail. Under these conditions, the city will house county inmates.
- F). The City will guarantee the County thirty percent (30%) of its capacity each day. If the county's daily inmate population housed within the city facility exceeds 30% per day, the county agrees to pay the city \$15.00 per day per inmate over the 30% percent guarantee.

It is further agreed upon by both parties that:

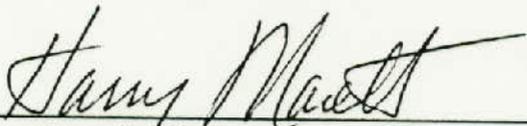
- A). The Chief of Police and the Sheriff and/or Chief Jailer of the Butts County Sheriff's Office shall discuss and work towards the resolution of any procedural problems that may arise within their respective departments that adversely affects the other party or impedes the normal disposition of services to the citizens, and;
- B). The Mayor of Jackson, the Sheriff of Butts County and the County Manager of Butts County shall discuss and work towards the resolution of any intergovernmental matters that may arise within their jurisdictions that adversely affects the other party or impedes the normal execution of the terms of this agreement, and;
- C). Modification of this agreement shall be done in writing and with the concurrence of all affected parties.
- D). The County also acknowledges that under a separate agreement dated March 11, 1996 that it currently owes the city of Jackson 413 inmate bed days free of any charge. The terms set forth in this agreement in no way changes the terms of the March 11, 1996 agreement and these inmate days may be used at any time by the city.
- E). This agreement may be terminated by either party provided that one (1) year advance notice be delivered to the other party in writing. Said representative of the affected parties for purposes of termination of this agreement shall be the Mayor of the City of Jackson, and the Sheriff of Butts County and the County Manager of Butts County.

Intergovernmental Service Agreement

The signatures reflected below are authorized representatives of the County of Butts, the City of Jackson, the Butts County Sheriff's Office and the City of Jackson Police Department. By these signatures, all parties agree to enter into this intergovernmental service agreement.

Signed and executed this 28th day of July, 1999

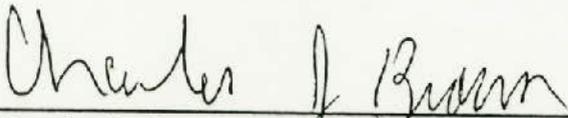
For the Butts County Board of Commissioners



Harry Marett, Chairman

Date: 7 / 28 / 99

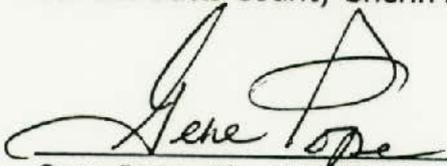
For the City of Jackson



Charles J. Brown, Mayor of Jackson

Date: 7 / 20 / 99

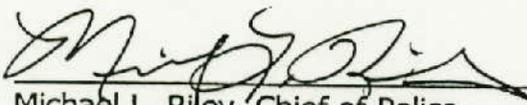
For the Butts County Sheriff's Office



Gene Pope, Sheriff of Butts County

Date: 7 / 19 / 1999

For the City of Jackson Police Department



Michael L. Riley, Chief of Police

Date: 07 / 20 / 99



SERVICE DELIVERY STRATEGY

SUMMARY OF SERVICE DELIVERY ARRANGEMENTS

Instructions:

Make copies of this form and complete one for each service listed on page 1, Section III. Use exactly the same service names listed on page 1. Answer each question below, attaching additional pages as necessary. If the contact person for this service (listed at the bottom of the page) changes, this should be reported to the Department of Community Affairs.

County: BUTTS Service: Public Safety-Emergency & Disaster Aid

1. Check the box that best describes the agreed upon delivery arrangement for this service:

- Service will be provided countywide (i.e., including all cities and unincorporated areas) by a single service provider. (If this box is checked, identify the government, authority or organization providing the service.) Butts County
- Service will be provided only in the unincorporated portion of the county by a single service provider. (If this box is checked, identify the government, authority or organization providing the service.)
- One or more cities will provide this service only within their incorporated boundaries, and the service will not be provided in unincorporated areas. (If this box is checked, identify the government(s), authority or organization providing the service.)
- One or more cities will provide this service only within their incorporated boundaries, and the county will provide the service in unincorporated areas. (If this box is checked, identify the government(s), authority or organization providing the service.)
- Other. (If this box is checked, attach a legible map delineating the service area of each service provider, and identify the government, authority, or other organization that will provide service within each service area.)

2. In developing the strategy, were overlapping service areas, unnecessary competition and/or duplication of this service identified?

- yes no

If these conditions will continue under the strategy, attach an explanation for continuing the arrangement (i.e., overlapping but higher levels of service (See O.C.G.A. 36-70-24(1)), overriding benefits of the duplication, or reasons that overlapping service areas or competition cannot be eliminated).

If these conditions will be eliminated under the strategy, attach an implementation schedule listing each step or action that will be taken to eliminate them, the responsible party and the agreed upon deadline for completing it.

3. List each government or authority that will help to pay for this service and indicate how the service will be funded (e.g., enterprise funds, user fees, general funds, special service district revenues, hotel/motel taxes, franchise taxes, impact fees, bonded indebtedness, etc.)

Local Government or Authority: Funding Method:

Butts County	General Fund
Newton County	

4. How will the strategy change the previous arrangements for providing and/or funding this service within the county?

Grants both Counties involved co-operative assistance as needed during and emergency or disaster situation

5. List any formal service delivery agreements or intergovernmental contracts that will be used to implement the strategy for this service:

Agreement Name:	Contracting Parties:	Effective and Ending Dates:
GA Emergency Management Agency County to County Emergency and Disaster Mutual Aid Agreement	Butts County, Newton County	9-21-98-.....

6. What other mechanisms (if any) will be used to implement the strategy for this service (e.g., ordinances, resolutions, local acts of the General Assembly, rate or fee changes, etc.), and when will they take effect?

7. Person completing form: Paul S. Penn, County Manager

Phone number: (770) 775-8200 Date completed: 9-21-98

8. Is this the person who should be contacted by state agencies when evaluating whether proposed local government projects are consistent with the service delivery strategy? yes no

If not, provide designated contact person(s) and phone number(s) below:

GEORGIA EMERGENCY MANAGEMENT AGENCY
COUNTY TO COUNTY
EMERGENCY AND DISASTER MUTUAL AID AGREEMENT

Whereas, a need for mutual aid agreements between the Counties of Georgia has been recognized, and

Whereas, authority for such agreements can be found in O.C.G.A. Section 38-3-29, Now therefore, be it resolved that the Newton County Board of Commissioners, the governing authority of Newton County, Georgia, hereinafter referred to as "Newton", and the Butts County Board of Commissioners, the governing authority of Butts County, Georgia, hereinafter referred to as "Butts", do adopt this Emergency and Disaster Mutual Aid Agreement.

1. Definitions

The following definitions shall apply throughout this agreement:

- a. "Agreement" means The Emergency and Disaster Mutual Aid Agreement.
- b. "Emergency" means any occurrence, or threat thereof, whether natural, or caused by man, in war or in peace, which results or may result in substantial injury or harm to the population or substantial damage to or loss of property.
- c. "Disaster" means any natural technological, or civil emergency, or threat thereof that causes damage or has the potential to cause damage of sufficient severity and magnitude to result in a declaration of a state of emergency by a county, the Governor, or the President of the United States.
- d. "Participating County" means a County which has duly enacted this agreement.
- e. "Receiving County" means the Participating County requesting equipment, services, personnel, or other aid pursuant to this agreement.
- f. "Assisting County" means the Participating County furnishing equipment, services, personnel, or other aid pursuant to this agreement.
- g. "Emergency Management Director" means the person appointed by the county governing authority to implement the emergency plan of the county.
- h. "Employees" means paid, volunteer, and auxiliary employees and emergency management workers.

2. Sunset Provision

This agreement shall be renewed each year by the first regularly scheduled meeting of the county governing authority in any year in which it is to be effective.

3. Basic Agreement; Limitations

Any participating County requested to render mutual aid or exercises and training for mutual aid pursuant to this agreement shall take such action as is necessary to provide and make available the resources covered by this agreement in accordance with the terms hereof; provided, however, that the Assisting County may withhold or withdraw those resources necessary to provide protection for such County. A request for aid may be

denied if to send emergency personnel beyond its boundaries would leave a jurisdiction without any personnel available within its limits for service at any incident which might subsequently arise therein. Any participating County agrees that under extraordinary circumstances, it may provide assistance beyond the jurisdiction of the named parties to this agreement.

4. Procedure

In the event of any emergency or disaster, the Emergency Management Director of any Participating County or the designee of the county governing authority may request assistance of another Participating County by contacting the Emergency Management Director or the designee of the governing authority of that County. The provisions of this agreement shall only apply to requests for assistance made by and to official Emergency Management Directors or the designees of the county governing authority. Requests may be verbal or in writing. If verbal, the request shall be confirmed in writing within 10 days of the verbal request. At the time a request is made for aid under this agreement, written notification of such request shall be forwarded to Georgia Emergency Management Agency.

5. Rights and Duties; Control

Each County shall afford to the employees of any other County, while operating within its jurisdiction under the terms and conditions of this agreement, the same powers (except that of arrest, unless specifically authorized by the Receiving County), duties rights, privileges and immunities as are afforded employees of the Receiving County in which they are performing emergency services. Employees of the Assisting County will continue under the command and control of their regular leaders, but the organizational units will come under the operational control of the emergency services authorities of the Receiving County, unless the Receiving County relinquishes such control.

6. Licenses and Permits

Whenever any person holds a license, certificate, or other permit issued by the state or at the local level evidencing the meeting of qualifications for professional, mechanical, or other skills, such person may be permitted by the Receiving County to render aid involving such skill in any other Participating County to meet an emergency or disaster situation.

7. Compensation

Each Participating County shall provide for the payment of compensation and death benefits to injured employees of that County and the representatives of deceased employees in case such employees sustain injuries or are killed while rendering aid pursuant to this agreement, in the same manner and on the same terms as if the injury or death were sustained within their own County.

8. Payment and Reimbursement

The Receiving County shall pay and reimburse the Assisting County for the compensation paid to its employees during the time and rendition of the aid and shall defray the actual traveling and maintenance expenses of the employees while they are rendering the aid. The reimbursement shall include any amounts paid or due for compensation due to personal injury or death while the employees were engaged in rendering the aid. The Receiving County shall also be liable for any loss or damage to equipment used in the Receiving County pursuant to this agreement and shall pay any expense incurred in the operation or maintenance thereof. No claim for the loss of, damage to, or expense of such equipment shall be allowed unless, within 60 days after the same is sustained or incurred, an itemized notice of the claim under oath is served by mail or otherwise upon the chief fiscal officer of the Receiving County. Failure to notify GEMA of a request for aid as reset out in paragraph 4 of this agreement, may result in a delay of processing reimbursement.

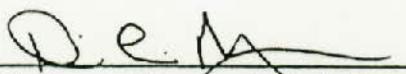
9. Immunity

Neither an Assisting County nor, except in cases of willful misconduct, gross negligence, or bad faith, the employees, agents, or representatives of any Assisting County, nor any unpaid trained personnel or member of any agency engaged in an emergency management activity pursuant to this agreement, shall be liable for the death of or injury to person or for damage to property as a result of such activity. No party to this agreement nor any officer or employee of any party shall be liable to any other party or to any person on account of failure of any party to this agreement to furnish its emergency response equipment or personnel in response to a call for assistance.

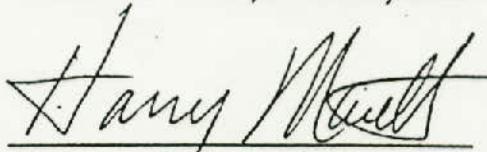
10. Effective Date & Termination of Agreement

This agreement will be in effect immediately upon application of hand and seals of the parties hereto, the date and year below. Any party hereto may withdraw from this agreement by 30 days notice in writing to the other party.

This 5th day of August, 1998


Chairman, Newton County Commission

This 21st day of September, 1998


Chairman, Butts County Commission



SERVICE DELIVERY STRATEGY

SUMMARY OF SERVICE DELIVERY ARRANGEMENTS

Instructions:

Make copies of this form and complete one for each service listed on page 1, Section III. Use exactly the same service names listed on page 1. Answer each question below, attaching additional pages as necessary. If the contact person for this service (listed at the bottom of the page) changes, this should be reported to the Department of Community Affairs.

County: Butts County Service: Public Safety-Fire Protection

1. Check the box that best describes the agreed upon delivery arrangement for this service:

- Service will be provided countywide (i.e., including all cities and unincorporated areas) by a single service provider. (If this box is checked, identify the government, authority or organization providing the service.)
- Service will be provided only in the unincorporated portion of the county by a single service provider. (If this box is checked, identify the government, authority or organization providing the service.)
- One or more cities will provide this service only within their incorporated boundaries, and the service will not be provided in unincorporated areas. (If this box is checked, identify the government(s), authority or organization providing the service.)
- One or more cities will provide this service only within their incorporated boundaries, and the county will provide the service in unincorporated areas. (If this box is checked, identify the government(s), authority or organization providing the service.)
- Other. (If this box is checked, attach a legible map delineating the service area of each service provider, and identify the government, authority, or other organization that will provide service within each service area.)

2. In developing the strategy, were overlapping service areas, unnecessary competition and/or duplication of this service identified?
 yes no

If these conditions will continue under the strategy, attach an explanation for continuing the arrangement (i.e., overlapping but higher levels of service (See O.C.G.A. 36-70-24(1)), overriding benefits of the duplication, or reasons that overlapping service areas or competition cannot be eliminated).

If these conditions will be eliminated under the strategy, attach an implementation schedule listing each step or action that will be taken to eliminate them, the responsible party and the agreed upon deadline for completing it.

3. List each government or authority that will help to pay for this service and indicate how the service will be funded (e.g., enterprise funds, user fees, general funds, special service district revenues, hotel/motel taxes, franchise taxes, impact fees, bonded indebtedness, etc.)

Local Government or Authority:	Funding Method:
Butts County, Jenkinsburg	General Fund, General Fund
Flovilla, Jackson, Barnesville	General Fund, General Fund, General Fund
Henry Co., Jasper Co.,	General Fund, General Fund,
Monroe Co., Newton Co.,	General Fund, General Fund
Spalding Co.	General Fund
GA Diagnostic & Classification Center	General Fund

4. How will the strategy change the previous arrangements for providing and/or funding this service within the county?

Fire Protection is provided for all of the unincorporated areas of Butts County as well as the incorporated cities and towns. Jackson & Flovilla maintain equipment and personnel for the suppression of fires augmented by Butts County. Butts County provides fire protection county wide and has mutual aid agreements with all adjacent counties, cities within Butts County, and the Diagnostic & Classification Prison. All funds are from Butts County's General Fund.

5. List any formal service delivery agreements or intergovernmental contracts that will be used to implement the strategy for this service:

Agreement Name	Contracting Parties	Effective & Ending Dates
Intergovernmental Agreement-Automatic Aid for Fire Suppression	Butts County, City of Flovilla	5/24/99 - -----
Automatic Aid/Mutual Aid Agreement	Butts County, City of Jackson	7/7/98 - -----
Intergovernmental Service Agreement	Butts County, City of Jenkinsburg	5/24/99 - -----
Mutual Aid Agreement	Butts County, City of Barnesville	8/2/99 - -----
Mutual Aid & Fire Alarm Agreement	Butts County, Georgia Diagnostic & Classification Prison	8/2/99 - -----
Emergency Mutual Aid Agreement	Butts County, Henry County	6/15/98 - -----
Emergency Mutual Aid Agreement	Butts County, Jasper County	6/10/98 - -----
Emergency Mutual Aid Agreement	Butts County, Monroe County	6/15/98 - -----
Emergency Mutual Aid Agreement	Butts County, Newton County	7/13/98 - -----
Emergency Mutual Aid Agreement	Butts County, Spalding County	8/18/98 - -----

6. What other mechanisms (if any) will be used to implement the strategy for this service (e.g., ordinances, resolutions, local acts of the General Assembly, rate or fee changes, etc.), and when will they take effect?

7. Person completing form: Paul S. Penn, County Manager
 Phone number: (770) 775-8200 Date completed: 6/23/99

8. Is this the person who should be contacted by state agencies when evaluating whether proposed local government projects are consistent with the service delivery strategy? yes no
 If not, provide designated contact person(s) and phone number(s) below:

Intergovernmental Service Agreement County of Butts and the City of Jackson

The following constitutes a formal agreement between the local government of Butts County, Georgia, a constitutionally formed county government, and the City of Jackson, Georgia, a chartered municipal government residing within the provinces of Butts County, Georgia. Said agreement shall be for the operational management of the entity known as the "Jackson-Butts County Public Library", hereinafter referred to as "Library". Said agreement is constructed under the principles of House Bill 489 "Service Delivery Act".

Article I: Entities Involved

Other entities involved in this intergovernmental agreement shall be, in addition to the aforementioned governments, the Jackson-Butts County Library Board and the Flynt River Regional Library.

Article II: Architecture of Agreement

This agreement shall be constructed in a manner which clearly states the obligations of both governments and what services each representative department shall provide towards the successful execution of this agreement. It is agreed by both governments that the following shall be performed in conjunction with the proper execution of this agreement.

City of Jackson

The City of Jackson, agrees to the following terms, conditions, and considerations:

- A). That the City shall relinquish any interest, ownership, or managerial rights in the facility currently designated as the "Jackson-Butts County Public Library" to Butts County.
- B). That the City shall relinquish any rights towards the appointment of Library Board members upon execution of this agreement.

County of Butts

The County of Butts, through its administrative offices and the Board of Commissioners agrees to and will provide the following towards operation of the Library:

- A). That the County shall provide annually a budget for the Library, which will be utilized for the maintenance and operation of the Library on a fiscal year basis. Requested levels of funding shall be submitted at appropriate times of the fiscal year for consideration by the Board of Commissioners. Expenditures shall be managed by the department supervisor, otherwise known as the Chief Librarian, appointed by the Board of Commissioners and the same shall be responsible to and

answer to the County Manager. The Chief Librarian shall also be responsible for personnel and office administration with the Library department.

- B). That the County shall assume responsibility for the maintenance of the Library facility as a County office.
- C). That the Board of Commissioners shall make appointments to the Library Board as terms of office expire.

Signed and executed this 7th day of June, 1999

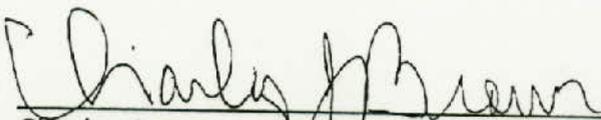
FOR THE BUTTS COUNTY BOARD OF COMMISSIONERS:



Harry Marett, Chairman

Date: 6 / 7 / 99

FOR THE CITY OF JACKSON



Charles J. Brown, Mayor of Jackson

Date: 6 / 1 / 99

**Intergovernmental Agreement
Automatic Aid for Fire Suppression
Butts County and the City of Flovilla**

THIS AGREEMENT made and entered by and among Butts County, Georgia acting by and through its Board of Commissioners, and the City of Flovilla, Georgia acting by and through its Mayor and City Council.

WITNESSED:

WHEREAS, Butts County maintains equipment and personnel for the suppression of fires within the unincorporated areas of Butts County, Georgia, and the City of Flovilla maintains equipment and personnel for the suppression of fires within the incorporated area of Flovilla, Georgia; and

WHEREAS, the parties hereto desire to augment the fire protection available in their respective areas; and

WHEREAS, the fire departments of the parties hereto will be dispatched on a 24 hour seven day per week basis by the Butts County Department of Communications using the dedicated radio encoded paging system; and

WHEREAS, the land area of the parties hereto are in close proximity so that defacto integration of certain fire fighting capabilities is feasible; and

WHEREAS, the parties find it mutually sound, desirable, practical, economical and beneficial to render assistance each to the others under certain terms and conditions;

NOW THEREFORE, the parties hereto agree as follows:

1. The rendering of assistance under terms of this agreement shall be automatic upon notification by the Communications Department.
2. The Butts County Department of Communications will direct dispatch the closest fire station on the first alarm.
 - a. The coverage area for district 2, Flovilla, will include all land and property from the Butts / Monroe County line on the south to Fawn Road. North to Mountain View Road, to Brownlee Road, north to Lake Clark Road. East down Lake Clark Road for 1.3 miles to a line running approximately 2 miles northeast crossing Highway 42 to Norfolk Southern railroad. To the railroad intersection with Higgins Road. North to the Higgins Road Highway 16 East intersection. The line will turn east and follow Highway 16 east to Thomas Ferry Road. Down Thomas Ferry Road until it ends at the Ocmulgee River. The line will follow the Ocmulgee River to Sandy Creek at the Monroe County Line West along the Butts / Monroe County line to Fawn Road at the starting point.

3. In the case of a reported structure fire, two parties hereto will be dispatched on the first alarm as follows:

- a. Within the fire service district currently designated, as district 2, the Flovilla Fire Department will be dispatched. The next closest appropriate station will be dispatched with One (1) Class A Pumper, One (1) Squad, One (1) Rescue and personnel to operate the fire equipment.
- b. On all structure fire calls outside the coverage area, Butts County Emergency Services and/or other departments with such agreements will respond to those calls.
- c. On all structure fire calls inside the City Limits of Flovilla, Flovilla and the City of Jackson Fire Department will be dispatched in order to have a minimum of the following equipment and personnel on the first alarm: Two (2) Class A Pumpers. Butts County Fire Department will be dispatched with One (1) Squad, and One (1) Rescue.
- d. On all calls other than structure fires the City of Flovilla fire department will be dispatched as first alarm to such incidents within the coverage area of their station. Other equipment will be dispatched as needed.
- e. In the event of a of major disaster event or multiple fire alarms equipment and personnel can be relocated to cover areas left uncovered on a temporary basis.

4. All parties to this agreement waive all claims against the other parties for compensation for any losses, damage, personal injury or death occurring as a consequence of the performance of this agreement. This does not include coverage agreed upon by the Butts County Board of Commissioners, i.e. workers' compensation coverage or insurance coverage carried by Butts County.

5. All services performed by any party hereto shall be rendered without reimbursement unless previously authorized by the Butts County Board of Commissioners.

6. The ranking officer of the fire departments of the area of alarm shall assume full charge of the operations until relieved by a senior officer of that department. It will be the choice of the senior officer to assume command.

7. The chiefs and training officers of each department of the all parties to their agreement will plan the training necessary to ensure familiarization and competency with the other parties' equipment. Such training should be carried out at least quarterly. In addition any pre-planning, hydrant surveys and other beneficial or required training shall be planned and accomplished.

8. The detailed plan and procedures of operations necessary to effectively implement this agreement will be maintained at each department's headquarters.

9. This agreement shall be binding upon the parties hereto, their successors and assigns.

10. This agreement shall become effective upon the date hereof and shall remain in full force and effect unless and until canceled by mutual agreement of all parties hereto or by written notice of said cancellation.

CITY OF FLOVILLA

BY: Harry [Signature]
Mayor

ATTEST: [Signature] J. Dingle
Assistant City Clerk

APPROVED: June 15, 1999
Date

BUTTS COUNTY BOARD OF COMMISSIONERS

BY: [Signature] Harry [Signature]
Chairman

ATTEST: [Signature] Jacqueline R. Cavender
Clerk

APPROVED: May 24, 1999
Date

AUTOMATIC AID / MUTUAL AID
AGREEMENT

THIS AGREEMENT, made and entered by and among Butts County, Georgia acting by and through its Board of Commissioners, and the City of Jackson.

WITNESSED :

WHEREAS, Butts County maintains equipment and personnel for the suppression of fires within the unincorporated areas of Butts County, Georgia, and the City of Jackson maintains equipment and personnel for the suppression of fires within the incorporated area of Jackson, Georgia; and

WHEREAS, the parties hereto desire to augment the fire protection available in their respective areas; and

WHEREAS, the fire departments of the parties hereto will be dispatched on a 24 hour seven day per week basis by the Butts County Emergency Communications Center using the dedicated voice/tone pager system; and

WHEREAS, the land area of the parties hereto are in close proximity so that defacto integration of certain fire fighting capabilities is feasible; and

WHEREAS, the parties find it mutually sound, desirable, practical, economical and beneficial to render assistance each to the others under certain terms and conditions;

NOW THEREFORE, the parties hereto agree as follows:

1. The rendering of assistance under terms of this agreement shall be automatic upon notification by voice/tone pager.
2. The Butts County Emergency Communications will direct dispatch of the closest fire station on the first alarm according to the agreed upon dispatch map.
3. In the case of a reported structure fire, two parties hereto will be dispatched on the first alarm as follows:
 - a. Within the dispatch coverage area of Jackson Station One, outside the city limits, according to the agreed upon dispatch territory map the City of Jackson Fire Department will respond (1) One Class A Engine. Butts County Emergency Services will respond (1) One Squad, (1) One Rescue and the

appropriate Secondary Engine. These units will be dispatched by communications. Inside the city limits of Jackson, Butts County will respond (1) One Squad, (1) One Rescue to assist the (2) Two responding engines from Jackson Station One.

b. On all structure fire calls outside the Jackson Station One coverage area, Butts County Emergency Services and/or other departments with such agreements will respond to those calls. Jackson Station One will respond (1) One Engine if needed and as requested.

c. On all calls other than structure fire calls the appropriate fire departments in those coverage areas will be dispatched.

d. In the event of a of major disaster event or multiple fire alarms equipment and personnel can be relocated to cover areas inside the City of Jackson left uncovered on a temporary basis.

4. All parties to this agreement waive all claims against the other parties for compensation for any losses, damage, personal injury or death occurring as a consequence of the performance of this agreement. This does not include coverage agreed upon by the Butts County Board of Commissioners, i.e. workers' compensation coverage or insurance coverage carried by Butts County.

5. All services performed by any party hereto shall be rendered without reimbursement unless previously authorized by the Butts County Board of Commissioners and the Jackson City Council.

6. The ranking officer of the fire departments of the area of alarm shall assume full charge of the operations until relieved by a senior officer of that department. It will be the choice of the senior officer to assume command.

7. The chiefs and training officers of each department of the all parties to their agreement will plan the training necessary to ensure familiarization and competency with the other parties' equipment. Such training should be carried out at least quarterly. In addition any pre-planning, hydrant surveys and other beneficial or required training shall be planned and accomplished.

8. The detailed plan and procedures of operations necessary to effectively implement this agreement will be maintained at each department's headquarters.

9. This agreement shall be binding upon the parties hereto, their successors and assigns.

10. This agreement shall become effective upon the date hereof and shall remain in full force and effect unless and until canceled by mutual agreement of all parties hereto or by written notice of said cancellation.

CITY OF JACKSON

BY: Charles J. Brown
Mayor

ATTEST: Jeanene Fitzgerald
Clerk

APPROVED: 7-7-98
DATE

BUTTS COUNTY BOARD OF COMMISSIONERS

BY: Harry Mault
Chairman

ATTEST: Jacqueline R. Cameron
Clerk

APPROVED: July 6, 1998
Date

**JOINT RESOLUTION AND INTERGOVERNMENTAL AGREEMENT BETWEEN
THE CITY OF JACKSON AND BUTTS COUNTY, GEORGIA**

WHEREAS, the parties to this contract have the power and authority to enter into an intergovernmental agreement pursuant to Article IX, Section III, ¶ 1 of the Constitution of the State of Georgia; and

WHEREAS, the Mayor and Council of the City of Jackson, and the Board of Commissioners of Butts County, Georgia, have determined that the intergovernmental agreement set forth herein is mutually advantageous to the citizens of the City of Jackson and the citizens of the unincorporated areas of Butts County, and is in the public interest in that it addresses and provides for emergency fire suppression services within the corporate limits of the City of Jackson and within an unincorporated area of Butts County; and

WHEREAS, this Contract is in furtherance of the intent and spirit of the "Services Delivery Strategies Act, House Bill 489," which is intended to prevent unnecessary duplication of services by local government agencies;

NOW, THEREFORE, be it resolved by the Mayor and Council of the City of Jackson and the Board of Commissioners of Butts County, Georgia, and it is hereby resolved by the authority thereof, that the following intergovernmental agreement is accepted and agreed to by and between the City of Jackson and Butts County, Georgia:

1.

This Contract is made and entered into this 18th day of AUGUST, 1998, by and between the City of Jackson, Georgia (hereinafter the "City") and Butts County, Georgia (hereinafter the "County"). The duration of this Contract is from date of signing for a period of ten (10) years.

2.

The City shall negotiate a lease purchase agreement for the acquisition of a new Fire Truck, at a sales price not to exceed \$165,973.00 dollars. The Fire Truck shall meet the specifications jointly agreed upon by the parties.

3.

The City shall negotiate a lease purchase agreement with a term of ten (10) years, which shall result in title to the Fire Truck being conveyed jointly to the City of Jackson and Butts County, Georgia at the end of the ten (10) year term.

4.

All lease-purchase payments shall be paid by the City of Jackson; the City, in turn, shall invoice Butts County, Georgia for one-half (1/2) of the lease-purchase payments as they become due and payable. Butts County shall reimburse the City of Jackson by remitting its one-half (1/2) payment within ten (10) days of its receipt of the invoice from the City of Jackson.

5.

The City shall secure and maintain full physical damage and liability insurance coverage on the Fire Truck for the duration of its use under this intergovernmental agreement. The City shall submit an invoice to the County for one-half (1/2) of said insurance premiums on an annual basis, and the County shall remit its one-half (1/2) payment within ten (10) days of its receipt of the invoice from the City of Jackson. In the event of a loss or claim in which a deductible amount is charged to the insureds under said insurance coverage, the City and the County each agree to pay one-half (1/2) of the deductible amount.

6.

The Fire Truck shall be assigned and stationed at the City of Jackson Fire Station No. 1 throughout the duration of this intergovernmental agreement.

7.

The City shall hire and supervise the personnel necessary to provide fire service protection associated with this Fire Truck. Said personnel will, within a reasonable period of time, complete NPQ I level training at the Georgia Fire Academy (hereinafter referred to as "Training") and receive Certification from the Georgia Firefighter Standards and Training Council as a State of Georgia Certified Firefighter (hereinafter referred to as "Certification") unless evidence of prior Training and Certification is tendered. The personnel will be employees of the City of Jackson, not Butts County, Georgia. Said employees will work under the supervision of the City Fire Chief; the City shall include said employees in all City benefit programs and shall insure the employees under its workers' compensation insurance program. The City accepts full and sole responsibility for any liability arising from the recruitment, hiring, supervision, or dismissal of said employees. The City shall invoice Butts County on a monthly basis for the costs to fill one (1) full-time 24 hour per day firefighter position, including benefits estimated at 30% of the total gross salaries, and Butts County shall remit payment of same within ten (10) days of its receipt of the invoice from the City.

8.

The Fire Truck shall be dispatched to any and all fire calls and, as needed, vehicular accidents within the specified response area pursuant to the approved fire district map dated August 3, 1998, and attached hereto as Exhibit A. The City shall not be responsible for emergency medical service coverage. This agreement is limited to fire suppression utilizing the Fire Truck and personnel that are the subject of this intergovernmental agreement.

9.

By mutual agreement, the City and County agree that any future purchases for the Fire Truck must be jointly approved by the City and County Fire Chiefs, and final approval for major purchase items must be received from the respective governing authorities. The City and County agree that the cost of any future purchases for the Fire Truck shall be shared equally with the City billing the County for its one-half and the County shall remit payment within ten (10) days of the invoice. The City agrees to be responsible for normal maintenance, operation, and housing of the vehicle. Additionally, the City and County agree that with respect to any fire scene outside the city limits of Jackson but within the coverage area referenced in Paragraph 8, the Butts County Fire Department shall be in charge of the incident, including operations, investigations, inspections and pre-fire planning. On calls within the city limits of Jackson, the City of Jackson Fire Department shall be in charge of the incident, including operations, investigations, inspections and pre-fire planning.

ACCEPTED AND AGREED TO BY JOINT RESOLUTION OF THE MAYOR AND
COUNCIL OF THE CITY OF JACKSON AND THE BOARD OF COMMISSIONERS OF
BUTTS COUNTY, GEORGIA, THIS 3rd DAY of August, 1998.

City of Jackson, Georgia

Charles J. Brown
Mayor

Sheela Patterson
Council Member

Johnny Loney
Council Member

Harold E. McMichael
Council Member

Lewis Sims
Council Member

Attest: Jeanene Fitzgerald
City Clerk

Wayne Phillips
Council Member

Butts County, Georgia

Harry Murcott
Chairman, Board of Commissioners

Eddie J. Inman
Commissioner

J. J. [Signature]
Commissioner

James M. [Signature]
Commissioner

Arcel [Signature]
Commissioner

Attest: Augustine B. Cavender
County Clerk

**Amendment to Fire Services Agreement
County of Butts and City of Jackson**

The following amendment changes, alters, and supersedes the Fire Services Agreement entered into by Butts County and the City of Jackson dated August 18, 1998. This amendment addresses only specific changes; all unaffected portions of the original agreement remain intact and unchanged.

Specifically, this amendment addresses the following items:

- A). Purchase and ownership of fire trucks, and;
- B). Self renewal of said agreement.

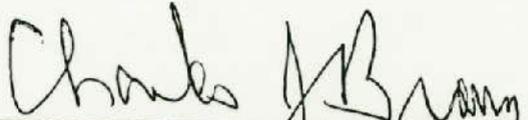
It is agreed by both parties that:

- A). Upon conclusion of the first ten years of this agreement, ownership of said fire engine purchased shall be transferred to Butts County. At such time, a new fire engine will be purchased jointly by the city and the county at a price agreed upon by both governments. Said truck will be jointly owned until the conclusion of ten years, at which time, ownership of said truck shall be transferred solely to the City of Jackson. Fire engines shall be purchased in this manner, with final ownership being deeded to one government or the other based upon who the most recent recipient of ownership of an engine is, so as to allow each government to receive ownership of a fire engine every twenty years.
- B). It is further agreed that this agreement shall be self-renewing every twenty years. Should either government desire to terminate this agreement, a notice of not less than one (1) year should be given by that government to the other government.



Harry Maret, Chairman, Butts County

Date: 6/7/99



Charles J. Brown, Mayor of Jackson

Date: 6/11/99

**Intergovernmental Service Agreement
County of Butts and the City of Jenkinsburg**

The following constitutes a formal agreement between the local government of Butts County, Georgia, a constitutionally formed county government, and the City of Jenkinsburg, Georgia, a chartered municipal government residing within the provinces of Butts County, Georgia. Said agreement shall be for the provision of fire protection services within the corporate city limits of Jenkinsburg, Georgia and within the fire service district currently designated as "district 4" , a geographic region surrounding the city of Jenkinsburg and for other purposes as described herein. This agreement is adopted as a contract with the county to provide services to the city of Jenkinsburg.

Article I: Entities Involved

Primary entities involved in this intergovernmental agreement shall be, in addition to the aforementioned governments, the Butts County Department of Emergency Services and the Jenkinsburg Volunteer Fire Department.

Article II: Architecture of Agreement

This agreement shall be constructed in a manner which clearly states the obligations of both governments and what services each representative department shall provide towards the successful execution of this agreement. It is agreed by both governments that the following shall be performed in conjunction with the proper execution of this agreement.

County of Butts

The County of Butts, through its Department of Emergency Services agrees to and will execute the following conditions:

- A). That a minimum of two (2) qualified fire services personnel shall be retained and assigned to provide fire suppression for the corporate city limits of Jenkinsburg and the remainder of district 4 on a twelve hour-per-day basis. Said individuals shall be employees of the County and shall be under the supervision and management of the Emergency Services Department of Butts County. These individuals shall work an 84 hour per pay period minimum and the times of coverage by county personnel shall be from the hours of 8:00 a.m. until 8:00 p.m., seven days per week, and;
- B). That Butts County Emergency Services shall be responsible for the overall operation of the department, including personnel selection, training, records and testing as required, and shall be responsible for any *new* purchases of equipment, and;
- C). That Butts County will assume responsibility for the maintenance of equipment assigned to the Jenkinsburg Fire Department, including the costs of vehicle fuel as required for fire suppression operations, and;

- D). That the Director of Emergency Services shall be the point of contact for all matters relating to the normal disposition of services by the County with regards to the Jenkinsburg Fire Department. The County Manager of Butts County shall be the point of contact for all matters relating to the terms of this agreement.

City of Jenkinsburg

The City of Jenkinsburg, through it's Mayor and Council , shall provide the following and agree to the following conditions:

- A). That the City of Jenkinsburg contracts with Butts County for provision of fire services to its citizens for a period of five (5) years, to automatically renew on the fifth anniversary of the date of execution, and;
- B). That the City of Jenkinsburg shall appoint a liaison officer to the Jenkinsburg Fire Department to work with County Emergency Service Officials on an as-needed basis and;
- C). That the City of Jenkinsburg shall retain ownership in the building, grounds, and equipment already in service for use as a fire department. Any new or additional equipment purchased would become the property of Butts County, and;
- D). Jenkinsburg agrees to maintain and finance hazard insurance on all facilities as well as full physical damage and liability insurance on vehicles assigned to the Jenkinsburg Fire Department and District 4, and;
- E). That the City of Jenkinsburg understands that between the hours of 8:00 p.m. and 8:00 a.m., the Jenkinsburg Fire Department becomes an unmanned voluntary basis fire department and all calls answered during those hours will be the responsibility of the City of Jenkinsburg and its volunteers, and;
- F). Employees of the County and Volunteers of the Jenkinsburg Fire Department will continue to answer calls in the geographical region designated as "District 4 Fire Suppression District", as defined by the County, as part of their normal response area.

It is further agreed upon by both parties that:

- A). The Chief of Emergency Services and the liaison officer appointed by the City of Jenkinsburg shall discuss and work towards the resolution of any procedural problems that may arise within their respective departments that adversely affects either party or impedes the normal disposition of services to the citizens, and;

- B). The Mayor of Jenkinsburg and the Butts County Manager shall discuss and work towards the resolution of any intergovernmental matters that may arise within their respective jurisdictions that adversely affects the other party or impedes the normal execution of the terms of this agreement, and;
- C). Modification of this agreement shall be done in writing and with the concurrence of all affected parties.
- D). This agreement may be terminated by either party provided that one (1) year advance notice be delivered to the other party in writing. Said representative of the affected parties for the purposes of termination of this agreement shall be the Mayor, for the City of Jenkinsburg, and the Manager, for the County of Butts.

The signatures reflected below are authorized representatives of the County of Butts, the City of Jenkinsburg, and the Butts County Emergency Services Department. By these signatures, all parties agree to enter into this intergovernmental service agreement.

Signed and executed this 24th day of May, 1999

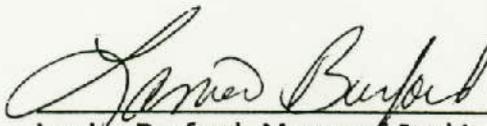
For the Butts County Board of Commissioners



Harry Marett, Chairman

Date: 5 / 24 / 99

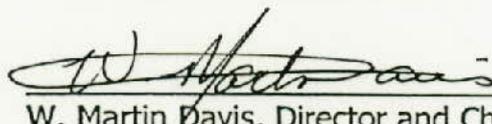
For the City of Jenkinsburg



Lanier Burford, Mayor of Jenkinsburg

Date: 6 / 2 / 99

For the Butts County Department of Emergency Services:



W. Martin Davis, Director and Chief

Date: 6 / 1 / 99

AUTOMATIC AID / MUTUAL AID
AGREEMENT

THIS AGREEMENT, made and entered by and among Butts County, Georgia acting by and through its Board of Commissioners, and the City of Jenkinsburg.

WITNESSED:

WHEREAS, Butts County maintains equipment and personnel for the suppression of fires within the unincorporated areas of Butts County, Georgia, and the City of Jenkinsburg maintains equipment and personnel for the suppression of fires within the incorporated area of Jenkinsburg, Georgia; and

WHEREAS, the parties hereto desire to augment the fire protection available in their respective areas; and

WHEREAS, the fire departments of the parties hereto will be dispatched on a 24 hour seven day per week basis by the Butts County Emergency Communications Center using the dedicated voice/tone pager system; and

WHEREAS, the land area of the parties hereto are in close proximity so that defacto integration of certain fire fighting capabilities is feasible; and

WHEREAS, the parties find it mutually sound, desirable, practical, economical and beneficial to render assistance each to the others under certain terms and conditions;

NOW THEREFORE, the parties hereto agree as follows:

1. The rendering of assistance under terms of this agreement shall be automatic upon notification by voice/tone pager.
2. The Butts County Emergency Communications Department will direct dispatch of the closest fire station on the first alarm.
3. In the case of a reported structure fire, two parties hereto will be dispatched on the first alarm as follows:
 - a. Within the five mile coverage area of the Jenkinsburg Fire Department, the Jenkinsburg Fire Department will be dispatched. The Butts County Emergency Services will also be dispatched with One (1) Class A Pumper, One (1) Squad, One (1) Rescue and personnel to operate the fire equipment.

b. On all structure fire calls outside the five (5) mile coverage area, Butts County Emergency Services and/or other departments with such agreements will respond to those calls.

c. On all structure fire calls inside the City of Jenkinsburg, Butts County Emergency Services will respond the following equipment and personnel as a minimum on first alarm: One (1) Class A Pumper, One (1) Squad, and One (1) Rescue.

d. On all calls other than structure fires the City of Jenkinsburg Fire Department will be the sole department responding to such incidents within a five miles coverage area from their station.

e. In the event of a of major disaster event or multiple fire alarms equipment and personnel can be relocated to cover areas left uncovered on a temporary basis.

4. All parties to this agreement waive all claims against the other parties for compensation for any losses, damage, personal injury or death occurring as a consequence of the performance of this agreement. This does not include coverage agreed upon by the Butts County Board of Commissioners, i.e. workers' compensation coverage or insurance coverage carried by Butts County.

5. All services performed by any party hereto shall be rendered without reimbursement unless previously authorized by the Butts County Board of Commissioners.

6. The ranking officer of the fire departments of the area of alarm shall assume full charge of the operations until relieved by a senior officer of that department. It will be the choice of the senior officer to assume command.

7. The chiefs and training officers of each department of the all parties to their agreement will plan the training necessary to ensure familiarization and competency with the other parties' equipment. Such training should be carried out at least quarterly. In addition any pre-planning, hydrant surveys and other beneficial or required training shall be planned and accomplished.

8. The detailed plan and procedures of operations necessary to effectively implement this agreement will be maintained at each department's headquarters.

9. This agreement shall be binding upon the parties hereto, their successors and assigns.

10. This agreement shall become effective upon the date hereof and shall remain in full force and effect unless and until canceled by mutual agreement of all parties hereto or by written notice of said cancellation.

CITY OF JENKINSBURG

BY: *Tom Burped*
Mayor

ATTEST: *Barbara J. Ridgen*
Clerk

APPROVED: *July 13, 1998*
DATE

BUTTS COUNTY BOARD OF COMMISSIONERS

BY: *Harry Merrett*
Chairman

ATTEST: *Jacqueline R. Cavender*
Clerk

APPROVED: *June 15, 1998*
Date

Mutual Aid Agreement

STATE OF GEORGIA
COUNTY OF LAMAR

THIS AGREEMENT entered into by and between the *Butts County Fire Department* and the *City of Barnesville Fire Department*,

WHEREAS, both the above-named Fire Departments are legally organized and in compliance with O.C.G.A. 25-3-20 and any other applicable Law; and

WHEREAS, both parties hereto have the responsibility of providing fire protection in their respective jurisdictions; and

WHEREAS, the parties' jurisdiction as to furnishing fire protection are in close proximity to each other; and

WHEREAS, each party maintains equipment and personnel for the suppression of fires within their jurisdiction; and

WHEREAS, the parties hereto desire to augment and supplement the fire protection available in their respective jurisdictions and in the event of large fires or conflagrations; and

WHEREAS, it is mutually deemed sound, desirable, practical, and beneficial for the parties hereto to render assistance to each other in accordance with this Agreement.

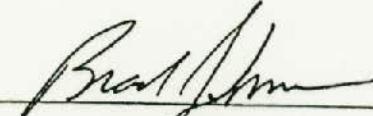
NOW THEREFORE, it is agreed as follows:

1. Whenever it is deemed advisable by the chief officer of a fire department belonging to a party to this Agreement or by the designated officer of any such fire department actually present at any fire, to request firefighting assistance under the terms of this Agreement, he is authorized to do so, and the senior officer on duty at the fire department receiving the request shall immediately put in action pre-determined Standard Operating Procedures and dispatch appropriate apparatus and personnel.

2. The rendering of assistance under the terms of this Agreement shall not be mandatory. Nothing contained herein shall require the parties to this Agreement to render assistance if, in the opinion of the senior fire officer, such action will endanger the quality of service within his responsible territory or jurisdiction. However, the party receiving the request for assistance shall immediately inform the requesting party if for any reason the request cannot be granted.
3.
 - a. Each party to this Agreement waives all claims against the other part or parties for compensation for any loss, damage, personal injury, or death occurring in consequence of the performance of this Agreement.
 - b. All services performed under this Agreement shall be rendered without reimbursement of either party or parties.
4. The Fire Chief requesting assistance shall assume full charge of the operations, but if he specifically requests a senior officer of a fire department furnishing assistance to command, he shall not, by relinquishing command, be relieved of his responsibility for the operation; provided, that the apparatus, personnel, and equipment of the agency rendering assistance shall be under the immediate supervision of and shall be the immediate responsibility of the senior officer of the fire department rendering assistance.
5. The chiefs of the fire departments and personnel of the fire departments of both parties to this Agreement are invited and encouraged, on a reciprocal basis, to frequently visit each other's activities for guided familiarization tours consistent with local security requirements, and as feasible, to jointly conduct pre-fire planning inspections and training drills.

6. The chiefs of the fire department of the parties to this Agreement are authorized and directed to meet and draft any detailed plans and procedures of operations necessary to effectively implement this Agreement. Such plans and procedures of operations shall become effective upon ratification by the signatory parties.
7. This Agreement shall become effective upon the date hereof and shall remain in full force and effect until cancelled by mutual agreement of the parties hereto or by written notice by one party to the other parties, giving ten (10) days notice of said cancellation.

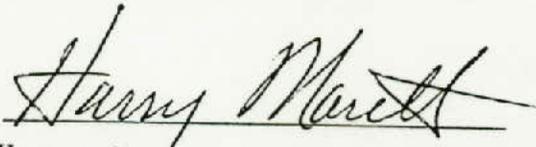
EXECUTED in triplicate, this 2nd day of August, 1999.



Brad Johnson, Fire Chief
Butts County Fire Department



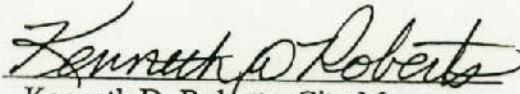
Robert Neal Devane, Fire Chief
City of Barnesville Fire Department



Harry Marett, Chairman
Butts County Board of Commissioners



James R. Matthews, Mayor



Kenneth D. Roberts, City Manager

MUTUAL AID AND AUTOMATIC FIRE ALARM AGREEMENT

THIS AGREEMENT, made and entered buy and among Butts County, Georgia acting by and through its Board of Commissioners, and the Georgia Diagnostic & Classification Prison.

WITNESSED:

WHEREAS, Butts County maintains equipment and personnel for the suppression of fires within the unincorporated areas of Butts County, Georgia, and the Georgia Diagnostic & Classification Prison Fire Department maintains equipment and personnel for the suppression of fires within a five mile radius of Georgia Diagnostic & Classification Prison, Butts County, Georgia; and

WHEREAS, the parties hereto desire to augment the fire protection available in their respective areas; and

WHEREAS, the fire departments of the parties hereto will be dispatched on a 24 hour seven day per week basis by the Butts County 911 Center, using dedicated voice/tone pager system; and

WHEREAS, the land area of the parties hereto are in close proximity so that defacto integration of certain emergency capabilities is feasible; and

WHEREAS, the parties find it mutually sound, desirable, practical, economical and beneficial to render assistance each to the others under certain terms and conditions;

NOW THEREFORE, the parties hereto agree as follows:

1. The rendering of assistance under terms of this agreement shall be automatic upon notification by voice/tone dispatch.
2. In the event of an emergency the Butts County 911 Center will direct dispatch of the closest station on first alarm.
3. In the case of a reported structure fire, two of the parties hereto will be dispatched of the first alarm as follows:
 - a. Within the five mile coverage of the Georgia Diagnostic & Classification Prison the Georgia Diagnostic & Classification Prison Fire Department will be dispatched. Butts county will also dispatch with one Class A Pumper, one Rescue, and sufficient personnel to operate at the fire scene.
 - b. On all calls outside the five mile coverage area of the Goergia Diagnostic & Classification Prison, the appropriate fire departments in those coverage areas will be dispatched. If deemed necessary by the officer in charge of the scene, the Georgia Diagnostic & Classification Prison Fire Department may be called to assist out side of their five mile coverage area.
4. In the event of a major disaster or multiple call fire scene, equipment and personnel can be relocated to cover any areas left uncovered on a temporary basis.

5. All parties to this agreement waive all claims against the other parties for compensation for any loses, damage, personal injury or death occurring as a consequence of the performance of this agreement. This does not include coverage agreed upon by the Butts County Board of Commissioners, i.e. workers compensation coverage or insurance carried by Butts County for volunteer fire fighters.

6. All services performed by any party hereto shall be rendered without reimbursement unless previously authorized by the Butts County Board of Commissioners or the Georgia Diagnostic & Classification Prison.

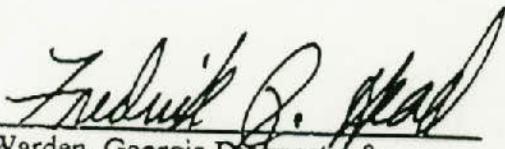
7. There shall be no liability imposed on either party or its personnel for failure to respond for the purpose of extinguishing or controlling fire or other immediate response emergencies. All damages or repairs to any equipment shall be borne by the owner's jurisdiction.

8. The ranking officer of the fire departments of the area of alarm shall assume command of the scene. All Mutual Aid companies responding to the scene will contact command upon arrival and be assigned to their duties.

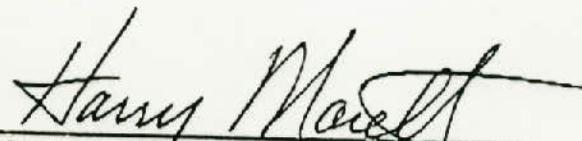
9. The Chiefs and Training Officers of the Mutual aid departments will plan the training necessary to ensure familiarizations and competency with the other parties' equipment. Such training should be carried out at least quarterly at a site which is mutually selected. In addition, any pre-fire planning, hydrant surveys and other beneficial or required training shall be planned and accomplished.

10. The detailed plans and procedures of operations necessary to effectively implement this agreement will be maintained at each department's headquarters.

11. This agreement shall become binding and effective upon the date hereof and shall remain in full force and effect unless and until canceled by mutual agreement of all parties hereto or by written notice by one party to the others, giving thirty (30) days notice of said cancellation.



Warden, Georgia Diagnostic & Classification Prison



Chairman, Butts County Board of Commissioners



Chief, Georgia Diagnostic & Classification Prison



Chief, Butts County Fire Department

8/2/99

Date

August 2, 1999

Date

EMERGENCY MUTUAL AID AGREEMENT
BETWEEN HENRY COUNTY, GEORGIA,
AND BUTTS COUNTY, GEORGIA,
RELATING TO FIRE SERVICES

This agreement, Entered into as the 20th day of April, 1998, between the Henry County Board of Commissioners, the governing authority of Henry County, Georgia, hereinafter referred to as "Henry", and the Butts County Board of Commissioners, the governing authority of Butts County, Georgia, hereinafter referred to as "Butts";

WITNESSETH:

WHEREAS, Article 9, Section 2, Paragraph 3 of the Georgia Constitution provides that a County may not exercise any of its powers, including fire protection, within the limits of another county or municipality except by contract with the County or municipality involved; and

WHEREAS, the parties hereto have historically come to the aid of each other in emergencies and disasters; and

WHEREAS, the parties are desirous of continuing to render the mutual aid to each other in situations of emergency or disasters requiring such aid.

NOW, THEREFORE, in consideration of the premises, the parties hereto, agree as follows:

1. This Agreement shall apply to emergencies and disaster conditions which occur on an irregular basis and not in the everyday normal course of governmental operations.
2. Each County hereby gives authorization to the other to assist each other in the event of an emergency wherein said assistance is needed or requested.
3. The authorization provided herein shall extend to both personnel and equipment.
4. The heads of the Emergency Services Departments of each respective governmental entity, or their authorized deputies and the chief elected official of the governing authority of each governmental entity or his designee, are authorized

to coordinate the assistance provided for herein. Said departments may established operating procedures for mutual emergency assistance from time to time that are not inconsistent with the terms of this Agreement.

5. The mutual aid rendered shall be subject to the following conditions:

A. Any request for mutual aid must be passed through the appropriate alarm center of the agencies listed herein and must be initiated by the ranking on-duty officer.

B. The responding fire department shall be responsible for determining that all personnel responding to the request for assistance are responsible and qualified persons and that the conduct and / actions of said personnel shall be the responsibility of the responding party;

C. Any request for aid hereunder shall:

1. Include a statement of the amount and type of equipment;

2. The number of personnel requested; and

3. Specify the location to which the equipment and personnel are to be dispatched, but the amount and type of equipment and the number of personnel to be furnished shall be determined by the ranking on-duty officer of the responding organization.

D. The responding organization shall report to the officer in charge of the requesting organization at the location to which the equipment is dispatched and shall coordinate the appreciate action with that official.

E. A responding organization shall be released by the requesting organization when the services of the responding organization are no longer required or when the responding organization is needed within the area for which it normally provides fire protection and/or rescue assistance.

F. Each party to this Agreement shall be responsible and liable for death or injury to any personnel of its respective department responding to the request for mutual aid;

G. The responding party assumes no liability or responsibility for private property damaged or destroyed at the actual scene of the emergency; said responsibility and liability shall rest solely with the party requesting such aid and within whose boundaries the emergency exist;

H. The responding party shall assume all liability and responsibility for damage to its own apparatus and equipment including the trip to and from such emergencies;

I. The requesting party shall in no way be liable or responsible for personal property of the members of the responding party which may be lost, stolen or damaged while performing their duties;

J. Each party to this Agreement shall assume all cost of salaries, wages, bonuses or other compensation for its respective personnel that may be responding under the terms of this Agreement and shall assume all cost involving the use of apparatus, equipment and tools in response to a request for aid and shall make no charge for such use to the requesting party;

K. The requesting party shall be in command of the emergency as to general strategy, tactics and overall direction of the operation unless they wish to delegate such authority over to the responding officer. The requesting party has the right to request more manpower and apparatus from other jurisdictions.

L. No party to this Agreement shall be bound to dispatch apparatus, equipment or personnel to the other jurisdiction, but every effort should be made to furnish such assistance and appropriate equipment if, in the judgment of the on-duty officer in charge on the fire department of the responding party, such dispatch would impose a serious impairment to the fire defenses and protection for its own respective community. Neither party shall have a claim against the other for failure to respond to a request hereunder nor shall any third party be entitled to rely upon this contract as the basis for a claim against either party hereto for failure to respond to a request hereunder.

6. When personnel are sent to another community pursuant to this Agreement, the jurisdiction, authority, rights, privileges and immunities, including coverage under workers Compensation Laws, applicable in the responding jurisdiction shall be extended to and include the area in which like benefits and authorities are or could be afforded to personnel of the requesting party and shall also extend to the area in route to said emergency.

7. Radio frequencies, codes and signals shall be coordinated so that clear communication among all personnel involved can be maintained at all times. The agencies will exchange, upon execution of this contract, rosters and radio call signs of their personnel and such information shall be maintained current at all times during the term of this Agreement. The agencies shall also furnish each other

with current detailed accurate maps so that their personnel will be familiar with the territory of the other jurisdiction.

8. Thus requesting jurisdiction shall indemnify and hold harmless the responding organization from any and all claims made by other persons against the responding organization arising out of, related to, and/or in connection with the performance of any activities pursuant to this Agreement.

9. This Agreement shall remain in force and effect until either party gives sixty (60) days written notice to the other of its intent to terminate the Agreement in whole or in part. There shall be no changes in the provisions of this Agreement unless in writing and signed by both parties.

Given under the hands and seals of the parties hereto, the day and year above written.

HENRY COUNTY BOARD OF COMMISSIONERS

BY: *Janet Joyner*
Chairman

ATTEST: *Sara B. Austin*
Clerk

APPROVED: June 15, 1998
Date

BUTTS COUNTY BOARD OF COMMISSIONERS

BY: *Harry Maxwell*
Chairman

ATTEST: *Jaqueline R. Cameron*
Clerk

APPROVED: April 20, 1998
Date

AGREEMENT OF MUTUAL AID AND MUTUAL RESPONSE

This agreement is made and entered into this 15th day
of June, 1998, by and between Butts County and
Henry County being political subdivisions of the State of Georgia

JUL 20 1998

WITNESSETH:

Parties agreement is made and entered into with respect to the following facts:

1.

RECITALS

This agreement is made and entered into with respect to the following facts:

- (a) That the parties of Butts County and Henry County are political subdivisions of the State of Georgia and are contiguous, and,
- (b) That each party maintains and staffs a fire department for the purposes of fire suppression, protection, and prevention, and,
- (c) It is to the mutual advantage and benefit of each of the parties hereto that they render supplemental fire suppression, protection and prevention to the other party in the event of a fire or other local emergency, and to take part in joint training exercise, and,
- (d) It is the desire of the signatories hereto to enter into this agreement for mutual aid and first response, pursuant to the 1983 Constitution of The State of Georgia, Article IX, Section II, Paragraph 3, on the terms and conditions thereafter contained.

2.

MUTUAL RESPONSE

The parties shall establish mutually beneficial response districts within and up to certain feasible boundary limits as designated and agreed upon by the Chief of each jurisdiction. In the event any fire, rescue, disturbance, or any other fire related local emergency in the above established areas of one jurisdiction, the other party involved in this agreement shall furnish one (1) company to perform such suppression, prevention, protection, and rescue services as may be reasonably required to cope with such emergency, as part of the first response assignment, subject to the limitations hereinafter set forth in this agreement.

3.

MUTUAL AID

Each party in this agreement shall furnish upon the other party's request, such fire suppression, prevention, protection and rescue services as secondary support service to the requesting party anywhere in the jurisdiction of the requesting party whenever the requesting party is heavily involved in the dealing with one or more emergencies. Such secondary support shall be subject to the limitations hereinafter set forth.

4.

TERMS AND LIMITATIONS

The level of mutual response and secondary mutual aid shall be extended to a level agreed upon by the Fire Chiefs in each instance. The party furnishing aid shall determine the actual amount of aid extended in each instance based on the available personnel and equipment and of local conditions at the time of the furnishing jurisdiction. It is expressly understood that the aid actually furnished may be recalled at the sole discretion of the Fire Chief of the furnishing jurisdiction if circumstances warrant. It is further agreed that the parties will participate in joint training exercises in order to insure basic standardization of operations and philosophy, to the extent necessary as determined and agreed upon by the Fire Chiefs of each of the parties.

5.

SUPERVISION

The furnishing jurisdiction shall not furnish a Supervising Officer unless the jurisdiction receiving the aid does not have a Supervising Officer available and a request for a Supervising Officer is made at the time that the request for aid is made. If a Supervising Officer is requested, then that officer is expected to co-ordinate and give the general directions as to the work to be done. This officer is expected to be in command until properly relieved by the jurisdiction receiving the aid. Personnel who are furnished will work as far as possible under their own supervisors and with their own equipment. All general directions relative to

the work will be given by the appropriate officers of the jurisdiction receiving the aid. The receiving jurisdiction will be responsible for providing specialized agents, i.e. foam, dry chemicals, etc., as may be needed to contain and/or extinguish the hazard.

6.

LIABILITY

There shall be no liability imposed on any party or its personnel for failure to respond for the purpose of extinguishing or controlling fire or other immediate response emergency. Every employee shall be deemed to be the employee and agent of his regular employer, and under no circumstances, shall any employee be deemed to be an employee or agent of any entity other than his regular employer. All damages or repairs to any equipment or apparatus shall be borne by the owner jurisdiction.

7.

COMPENSATION

No party under this agreement will be required to pay any compensation to the other party under this agreement for services rendered pursuant to this agreement since the mutual advantage and protection afforded by this agreement is considered adequate compensation to both parties. Each jurisdiction under this agreement shall comply with the worker's compensation laws of the State of Georgia, without any cost to the other participating jurisdictions and each jurisdiction shall pay its own personnel without cost to the other jurisdiction. The only exception to this

provision shall be the limited provision of fuels and other material for use of equipment at the scene of the emergency in paragraph 5 above.

8.

INJURIES TO PERSONNEL

Any damage or other compensation which is required to be paid to any fire employee by reason of their injury occurring while their services are being utilized pursuant to this agreement shall be the sole liability and responsibility of the party regularly employing that person. These limitations shall apply to regularly paid and volunteer personnel.

9.

RELEASE OF CLAIMS

Each of the parties agree to release the other party from any and all liabilities, claims, judgements, cost or demands for damage to that party's property, whether intentional or unintentional, whether directly arising or indirectly arising out of the use of any vehicle, equipment, or apparatus being used by the other party during the provision of service pursuant to this agreement.

10.

THIRD PARTIES

This agreement shall not be construed as, or deemed to be, an agreement for the benefit of any third party or parties, and no third party or parties shall have any right of action hereunder for any cause whatsoever.

11.

TERMS OF AGREEMENT

This agreement shall commence on the date of execution hereof and shall continue in force and effect for one (1) year and may be renewed from year to year as agreed by the parties.

12.

TERMINATION

Either party to this agreement may terminate the agreement by giving not less than ninety (90) days written notice to the other party and upon the running of the ninety (90) days from such written notice, this agreement shall be terminated.

13.

ADMINISTRATION

It is agreed by each of the parties that for the purpose of liaison and the administration, the Fire Chiefs of each jurisdiction shall be jointly responsible.

14.

APPLICATION

This agreement shall constitute an entire agreement between the parties and shall be the sole instrument for the provision of an emergency fire service between the parties.

IN WITNESS WHERE OF, we have caused this agreement to be executed on the date appearing above.

BUTTS COUNTY, GEORGIA

ATTEST:

Jaqueline L. Casado

By: Larry Mault (SEAL)
Chairman
Board of Commissioners

By: W. Martin Davis (SEAL)
Fire Chief

Date 6/15/98

HENRY COUNTY, GEORGIA

ATTEST:

Sara B. Custer

By: Raymond Jones (SEAL)
Chairman
Board of Commissioners

By: Winfred S. Juskey (SEAL)
Fire Chief

Date 7/15/98

EMERGENCY MUTUAL AID AGREEMENT
BETWEEN JASPER COUNTY, GEORGIA,
AND BUTTS COUNTY, GEORGIA,
RELATING TO FIRE SERVICES

This agreement, Entered into as the 20th day of April, 1998, between the Jasper County Board of Commissioners, the governing authority of Jasper County, Georgia, hereinafter referred to as "Jasper", and the Butts County Board of Commissioners, the governing authority of Butts County, Georgia, hereinafter referred to as "Butts";

WITNESSETH:

WHEREAS, Article 9, Section 2, Paragraph 3 of the Georgia Constitution provides that a County may not exercise any of its powers, including fire protection, within the limits of another county or municipality except by contract with the County or municipality involved; and

WHEREAS, the parties hereto have historically come to the aid of each other in emergencies and disasters; and

WHEREAS, the parties are desirous of continuing to render the mutual aid to each other in situations of emergency or disasters requiring such aid.

NOW, THEREFORE, in consideration of the premises, the parties hereto, agree as follows:

1. This Agreement shall apply to emergencies and disaster conditions which occur on an irregular basis and not in the everyday normal course of governmental operations.
2. Each County hereby gives authorization to the other to assist each other in the event of an emergency wherein said assistance is needed or requested.
3. The authorization provided herein shall extend to both personnel and equipment.
4. The heads of the Emergency Services Departments of each respective governmental entity, or their authorized deputies and the chief elected official of the governing authority of each governmental entity or his designee, are authorized

to coordinate the assistance provided for herein. Said departments may established operating procedures for mutual emergency assistance from time to time that are not inconsistent with the terms of this Agreement.

5. The mutual aid rendered shall be subject to the following conditions:
 - A. Any request for mutual aid must be passed through the appropriate alarm center of the agencies listed herein and must be initiated by the ranking on-duty officer.
 - B. The responding fire department shall be responsible for determining that all personnel responding to the request for assistance are responsible and qualified persons and that the conduct and / actions of said personnel shall be the responsibility of the responding party;
 - C. Any request for aid hereunder shall:
 1. Include a statement of the amount and type of equipment;
 2. The number of personnel requested; and
 3. Specify the location to which the equipment and personnel are to be dispatched, but the amount and type of equipment and the number of personnel to be furnished shall be determined by the ranking on-duty officer of the responding organization.
 - D. The responding organization shall report to the officer in charge of the requesting organization at the location to which the equipment is dispatched and shall coordinate the appreciate action with that official.
 - E. A responding organization shall be released by the requesting organization when the services of the responding organization are no longer required or when the responding organization is needed within the area for which it normally provides fire protection and/or rescue assistance.
 - F. Each party to this Agreement shall be responsible and liable for death or injury to any personnel of its respective department responding to the request for mutual aid;
 - G. The responding party assumes no liability or responsibility for private property damaged or destroyed at the actual scene of the emergency; said responsibility and liability shall rest solely with the party requesting such aid and within whose boundaries the emergency exist;

H. The responding party shall assume all liability and responsibility for damage to its own apparatus and equipment including the trip to and from such emergencies;

I. The requesting party shall in no way be liable or responsible for personal property of the members of the responding party which may be lost, stolen or damaged while performing their duties;

J. Each party to this Agreement shall assume all cost of salaries, wages, bonuses or other compensation for its respective personnel that may be responding under the terms of this Agreement and shall assume all cost involving the use of apparatus, equipment and tools in response to a request for aid and shall make no charge for such use to the requesting party;

K. The requesting party shall be in command of the emergency as to general strategy, tactics and overall direction of the operation unless they wish to delegate such authority over to the responding officer. The requesting party has the right to request more manpower and apparatus from other jurisdictions.

L. No party to this Agreement shall be bound to dispatch apparatus, equipment or personnel to the other jurisdiction, but every effort should be made to furnish such assistance and appropriate equipment if, in the judgment of the on-duty officer in charge on the fire department of the responding party, such dispatch would impose a serious impairment to the fire defenses and protection for its own respective community. Neither party shall have a claim against the other for failure to respond to a request hereunder nor shall any third party be entitled to rely upon this contract as the basis for a claim against either party hereto for failure to respond to a request hereunder.

6. When personnel are sent to another community pursuant to this Agreement, the jurisdiction, authority, rights, privileges and immunities, including coverage under workers Compensation Laws, applicable in the responding jurisdiction shall be extended to and include the area in which like benefits and authorities are or could be afforded to personnel of the requesting party and shall also extend to the area in route to said emergency.

7. Radio frequencies, codes and signals shall be coordinated so that clear communication among all personnel involved can be maintained at all times. The agencies will exchange, upon execution of this contract, rosters and radio call signs of their personnel and such information shall be maintained current at all times during the term of this Agreement. The agencies shall also furnish each other

with current detailed accurate maps so that their personnel will be familiar with the territory of the other jurisdiction.

8. Thus requesting jurisdiction shall indemnify and hold harmless the responding organization from any and all claims made by other persons against the responding organization arising out of, related to, and/or in connection with the performance of any activities pursuant to this Agreement.

9. This Agreement shall remain in force and effect until either party gives sixty (60) days written notice to the other of its intent to terminate the Agreement in whole or in part. There shall be no changes in the provisions of this Agreement unless in writing and signed by both parties.

Given under the hands and seals of the parties hereto, the day and year above written.

JASPER COUNTY BOARD OF COMMISSIONERS

BY: *Larry H. Golding*
Chairman

ATTEST: *Betty Moon*
Clerk

APPROVED: *June 10, 1998*
Date

BUTTS COUNTY BOARD OF COMMISSIONERS

BY: *Harry Merrill*
Chairman

ATTEST: *Jaqueline R. Cavender*
Clerk

APPROVED: *April 20, 1998*
Date

EMERGENCY MUTUAL AID AGREEMENT
BETWEEN MONROE COUNTY, GEORGIA,
AND BUTTS COUNTY, GEORGIA,
RELATING TO FIRE SERVICES

This agreement, Entered into as the 20th day of April, 1998, between the Monroe County Board of Commissioners, the governing authority of Monroe County, Georgia, hereinafter referred to as "Monroe", and the Butts County Board of Commissioners, the governing authority of Butts County, Georgia, hereinafter referred to as "Butts";

WITNESSETH:

WHEREAS, Article 9, Section 2, Paragraph 3 of the Georgia Constitution provides that a County may not exercise any of its powers, including fire protection, within the limits of another county or municipality except by contract with the County or municipality involved; and

WHEREAS, the parties hereto have historically come to the aid of each other in emergencies and disasters; and

WHEREAS, the parties are desirous of continuing to render the mutual aid to each other in situations of emergency or disasters requiring such aid.

NOW, THEREFORE, in consideration of the premises, the parties hereto, agree as follows:

1. This Agreement shall apply to emergencies and disaster conditions which occur on an irregular basis and not in the everyday normal course of governmental operations.
2. Each County hereby gives authorization to the other to assist each other in the event of an emergency wherein said assistance is needed or requested.
3. The authorization provided herein shall extend to both personnel and equipment.
4. The heads of the Emergency Services Departments of each respective governmental entity, or their authorized deputies and the chief elected official of the governing authority of each governmental entity or his designee, are authorized

to coordinate the assistance provided for herein. Said departments may established operating procedures for mutual emergency assistance from time to time that are not inconsistent with the terms of this Agreement.

5. The mutual aid rendered shall be subject to the following conditions:
 - A. Any request for mutual aid must be passed through the appropriate alarm center of the agencies listed herein and must be initiated by the ranking on-duty officer.
 - B. The responding fire department shall be responsible for determining that all personnel responding to the request for assistance are responsible and qualified persons and that the conduct and / actions of said personnel shall be the responsibility of the responding party;
 - C. Any request for aid hereunder shall:
 1. Include a statement of the amount and type of equipment;
 2. The number of personnel requested; and
 3. Specify the location to which the equipment and personnel are to be dispatched, but the amount and type of equipment and the number of personnel to be furnished shall be determined by the ranking on-duty officer of the responding organization.
 - D. The responding organization shall report to the officer in charge of the requesting organization at the location to which the equipment is dispatched and shall coordinate the appreciate action with that official.
 - E. A responding organization shall be released by the requesting organization when the services of the responding organization are no longer required or when the responding organization is needed within the area for which it normally provides fire protection and/or rescue assistance.
 - F. Each party to this Agreement shall be responsible and liable for death or injury to any personnel of its respective department responding to the request for mutual aid;
 - G. The responding party assumes no liability or responsibility for private property damaged or destroyed at the actual scene of the emergency; said responsibility and liability shall rest solely with the party requesting such aid and within whose boundaries the emergency exist;

H. The responding party shall assume all liability and responsibility for damage to its own apparatus and equipment including the trip to and from such emergencies;

I. The requesting party shall in no way be liable or responsible for personal property of the members of the responding party which may be lost, stolen or damaged while performing their duties;

J. Each party to this Agreement shall assume all cost of salaries, wages, bonuses or other compensation for its respective personnel that may be responding under the terms of this Agreement and shall assume all cost involving the use of apparatus, equipment and tools in response to a request for aid and shall make no charge for such use to the requesting party;

K. The requesting party shall be in command of the emergency as to general strategy, tactics and overall direction of the operation unless they wish to delegate such authority over to the responding officer. The requesting party has the right to request more manpower and apparatus from other jurisdictions.

L. No party to this Agreement shall be bound to dispatch apparatus, equipment or personnel to the other jurisdiction, but every effort should be made to furnish such assistance and appropriate equipment if, in the judgment of the on-duty officer in charge on the fire department of the responding party, such dispatch would impose a serious impairment to the fire defenses and protection for its own respective community. Neither party shall have a claim against the other for failure to respond to a request hereunder nor shall any third party be entitled to rely upon this contract as the basis for a claim against either party hereto for failure to respond to a request hereunder.

6. When personnel are sent to another community pursuant to this Agreement, the jurisdiction, authority, rights, privileges and immunities, including coverage under workers Compensation Laws, applicable in the responding jurisdiction shall be extended to and include the area in which like benefits and authorities are or could be afforded to personnel of the requesting party and shall also extend to the area in route to said emergency.

7. Radio frequencies, codes and signals shall be coordinated so that clear communication among all personnel involved can be maintained at all times. The agencies will exchange, upon execution of this contract, rosters and radio call signs of their personnel and such information shall be maintained current at all times during the term of this Agreement. The agencies shall also furnish each other

with current detailed accurate maps so that their personnel will be familiar with the territory of the other jurisdiction.

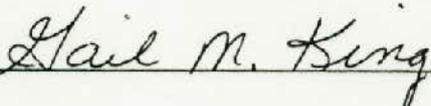
8. Thus requesting jurisdiction shall indemnify and hold harmless the responding organization from any and all claims made by other persons against the responding organization arising out of, related to, and/or in connection with the performance of any activities pursuant to this Agreement.

9. This Agreement shall remain in force and effect until either party gives sixty (60) days written notice to the other of its intent to terminate the Agreement in whole or in part. There shall be no changes in the provisions of this Agreement unless in writing and signed by both parties.

Given under the hands and seals of the parties hereto, the day and year above written.

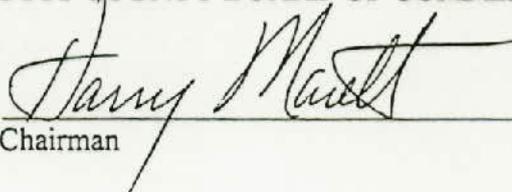
MONROE COUNTY BOARD OF COMMISSIONERS

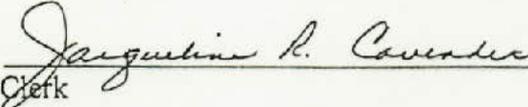
BY: 
Chairman

ATTEST: 
Clerk

APPROVED: 6/16/98
Date

BUTTS COUNTY BOARD OF COMMISSIONERS

BY: 
Chairman

ATTEST: 
Clerk

APPROVED: April 20, 1998
Date

AGREEMENT OF MUTUAL AID AND MUTUAL RESPONSE

This agreement is made and entered into this 15th day
of June, 1998, by and between Monroe County and
Butts County being political subdivisions of the State of Georgia.

WITNESSETH:

Parties agreement is made and entered into with respect to the following facts:

1.

RECITALS

This agreement is made and entered into with respect to the following facts:

- (a) That the parties of Monroe County and Butts County are political subdivisions of the State of Georgia and are contiguous, and,
- (b) That each party maintains and staffs a fire department for the purposes of fire suppression, protection, and prevention, and,
- (c) It is to the mutual advantage and benefit of each of the parties hereto that they render supplemental fire suppression, protection and prevention to the other party in the event of a fire or other local emergency, and to take part in joint training exercise, and,
- (d) It is the desire of the signatories hereto to enter into this agreement for mutual aid and first response, pursuant to the 1983 Constitution of The State of Georgia, Article IX, Section II, Paragraph 3, on the terms and conditions hereinafter contained.

2.

MUTUAL RESPONSE

The parties shall establish mutually beneficial response districts within and up to certain feasible boundary limits as designated and agreed upon by the Chief of each jurisdiction. In the event any fire, rescue, disturbance, or any other fire related local emergency in the above established areas of one jurisdiction, the other party involved in this agreement shall furnish one (1) company to perform such suppression, prevention, protection, and rescue services as may be reasonably required to cope with such emergency, as part of the first response assignment, subject to the limitations hereinafter set forth in this agreement.

3.

MUTUAL AID

Each party in this agreement shall furnish upon the other party's request, such fire suppression, prevention, protection and rescue services as secondary support service to the requesting party anywhere in the jurisdiction of the requesting party whenever the requesting party is heavily involved in the dealing with one or more emergencies. Such secondary support shall be subject to the limitations hereinafter set forth.

4.

TERMS AND LIMITATIONS

The level of mutual response and secondary mutual aid shall be extended to a level agreed upon by the Fire Chiefs in each instance. The party furnishing aid shall determine the actual amount of aid extended in each instance based on the available personnel and equipment and of local conditions at the time of the furnishing jurisdiction. It is expressly understood that the aid actually furnished may be recalled at the sole discretion of the Fire Chief of the furnishing jurisdiction if circumstances warrant. It is further agreed that the parties will participate in joint training exercises in order to insure basic standardization of operations and philosophy, to the extent necessary as determined and agreed upon by the Fire Chiefs of each of the parties.

5.

SUPERVISION

The furnishing jurisdiction shall not furnish a Supervising Officer unless the jurisdiction receiving the aid does not have a Supervising Officer available and a request for a Supervising Officer is made at the time that the request for aid is made. If a Supervising Officer is requested, then that officer is expected to co-ordinate and give the general directions as to the work to be done. This officer is expected to be in command until properly relieved by the jurisdiction receiving the aid. Personnel who are furnished will work as far as possible under their own supervisors and with their own equipment. All general directions relative to

the work will be given by the appropriate officers of the jurisdiction receiving the aid. The receiving jurisdiction will be responsible for providing specialized agents, i.e. foam, dry chemicals, etc., as may be needed to contain and/or extinguish the hazard.

6.

LIABILITY

There shall be no liability imposed on any party or its personnel for failure to respond for the purpose of extinguishing or controlling fire or other immediate response emergency. Every employee shall be deemed to be the employee and agent of his regular employer, and under no circumstances, shall any employee be deemed to be an employee or agent of any entity other than his regular employer. All damages or repairs to any equipment or apparatus shall be borne by the owner jurisdiction.

7.

COMPENSATION

No party under this agreement will be required to pay any compensation to the other party under this agreement for services rendered pursuant to this agreement since the mutual advantage and protection afforded by this agreement is considered adequate compensation to both parties. Each jurisdiction under this agreement shall comply with the worker's compensation laws of the State of Georgia, without any cost to the other participating jurisdictions and each jurisdiction shall pay its own personnel without cost to the other jurisdiction. The only exception to this

11.

provision shall be the limited provision of fuels and other material for use of equipment at the scene of the emergency in paragraph 5 above.

8.

INJURIES TO PERSONNEL

Any damage or other compensation which is required to be paid to any fire employee by reason of their injury occurring while their services are being utilized pursuant to this agreement shall be the sole liability and responsibility of the party regularly employing that person. These limitations shall apply to regularly paid and volunteer personnel.

9.

RELEASE OF CLAIMS

Each of the parties agree to release the other party from any and all liabilities, claims, judgements, cost or demands for damage to that party's property, whether intentional or unintentional, whether directly arising or indirectly arising out of the use of any vehicle, equipment, or apparatus being used by the other party during the provision of service pursuant to this agreement.

10.

THIRD PARTIES

This agreement shall not be construed as, or deemed to be, an agreement for the benefit of any third party or parties, and no third party or parties shall have any right of action hereunder for any cause whatsoever.

11.

TERMS OF AGREEMENT

This agreement shall commence on the date of execution hereof and shall continue in force and effect for one (1) year and may be renewed from year to year as agreed by the parties.

12.

TERMINATION

Either party to this agreement may terminate the agreement by giving not less than ninety (90) days written notice to the other party and upon the running of the ninety (90) days from such written notice, this agreement shall be terminated.

13.

ADMINISTRATION

It is agreed by each of the parties that for the purpose of liaison and the administration, the Fire Chiefs of each jurisdiction shall be jointly responsible.

14.

APPLICATION

This agreement shall constitute an entire agreement between the parties and shall be the sole instrument for the provision of an emergency fire service between the parties.

IN WITNESS WHERE OF, we have caused this agreement to be executed on the date appearing above.

Butts County, Georgia

By: *Harry Maslett* (Seal)
Chairman, Board of Commissioners

By: *W. Martin Davis* (Seal)
Fire Chief

Jacqueline L. Covatta
ATTEST:

Monroe County, Georgia

By: *[Signature]* (Seal)
Chairman, Board of Commissioners

By: *Waring R. Webb* (Seal)
Fire Chief

[Signature]
ATTEST:
Notary Public, Monroe County, Georgia
My Commission Expires Aug. 31, 2002

EMERGENCY MUTUAL AID AGREEMENT
BETWEEN NEWTON COUNTY, GEORGIA,
AND BUTTS COUNTY, GEORGIA,
RELATING TO FIRE SERVICES

This agreement, Entered into as the 20th day of April, 1998, between the Newton County Board of Commissioners, the governing authority of Newton County, Georgia, hereinafter referred to as "Newton", and the Butts County Board of Commissioners, the governing authority of Butts County, Georgia, hereinafter referred to as "Butts";

WITNESSETH:

WHEREAS, Article 9, Section 2, Paragraph 3 of the Georgia Constitution provides that a County may not exercise any of its powers, including fire protection, within the limits of another county or municipality except by contract with the County or municipality involved; and

WHEREAS, the parties hereto have historically come to the aid of each other in emergencies and disasters; and

WHEREAS, the parties are desirous of continuing to render the mutual aid to each other in situations of emergency or disasters requiring such aid.

NOW, THEREFORE, in consideration of the premises, the parties hereto, agree as follows:

1. This Agreement shall apply to emergencies and disaster conditions which occur on an irregular basis and not in the everyday normal course of governmental operations.
2. Each County hereby gives authorization to the other to assist each other in the event of an emergency wherein said assistance is needed or requested.
3. The authorization provided herein shall extend to both personnel and equipment.
4. The heads of the Emergency Services Departments of each respective governmental entity, or their authorized deputies and the chief elected official of the governing authority of each governmental entity or his designee, are authorized

to coordinate the assistance provided for herein. Said departments may established operating procedures for mutual emergency assistance from time to time that are not inconsistent with the terms of this Agreement.

5. The mutual aid rendered shall be subject to the following conditions:

A. Any request for mutual aid must be passed through the appropriate alarm center of the agencies listed herein and must be initiated by the ranking on-duty officer.

B. The responding fire department shall be responsible for determining that all personnel responding to the request for assistance are responsible and qualified persons and that the conduct and / actions of said personnel shall be the responsibility of the responding party;

C. Any request for aid hereunder shall:

1. Include a statement of the amount and type of equipment;

2. The number of personnel requested; and

3. Specify the location to which the equipment and personnel are to be dispatched, but the amount and type of equipment and the number of personnel to be furnished shall be determined by the ranking on-duty officer of the responding organization.

D. The responding organization shall report to the officer in charge of the requesting organization at the location to which the equipment is dispatched and shall coordinate the appreciate action with that official.

E. A responding organization shall be released by the requesting organization when the services of the responding organization are no longer required or when the responding organization is needed within the area for which it normally provides fire protection and/or rescue assistance.

F. Each party to this Agreement shall be responsible and liable for death or injury to any personnel of its respective department responding to the request for mutual aid;

G. The responding party assumes no liability or responsibility for private property damaged or destroyed at the actual scene of the emergency; said responsibility and liability shall rest solely with the party requesting such aid and within whose boundaries the emergency exist;

H. The responding party shall assume all liability and responsibility for damage to its own apparatus and equipment including the trip to and from such emergencies;

I. The requesting party shall in no way be liable or responsible for personal property of the members of the responding party which may be lost, stolen or damaged while performing their duties;

J. Each party to this Agreement shall assume all cost of salaries, wages, bonuses or other compensation for its respective personnel that may be responding under the terms of this Agreement and shall assume all cost involving the use of apparatus, equipment and tools in response to a request for aid and shall make no charge for such use to the requesting party;

K. The requesting party shall be in command of the emergency as to general strategy, tactics and overall direction of the operation unless they wish to delegate such authority over to the responding officer. The requesting party has the right to request more manpower and apparatus from other jurisdictions.

L. No party to this Agreement shall be bound to dispatch apparatus, equipment or personnel to the other jurisdiction, but every effort should be made to furnish such assistance and appropriate equipment if, in the judgment of the on-duty officer in charge on the fire department of the responding party, such dispatch would impose a serious impairment to the fire defenses and protection for its own respective community. Neither party shall have a claim against the other for failure to respond to a request hereunder nor shall any third party be entitled to rely upon this contract as the basis for a claim against either party hereto for failure to respond to a request hereunder.

6. When personnel are sent to another community pursuant to this Agreement, the jurisdiction, authority, rights, privileges and immunities, including coverage under workers Compensation Laws, applicable in the responding jurisdiction shall be extended to and include the area in which like benefits and authorities are or could be afforded to personnel of the requesting party and shall also extend to the area in route to said emergency.

7. Radio frequencies, codes and signals shall be coordinated so that clear communication among all personnel involved can be maintained at all times. The agencies will exchange, upon execution of this contract, rosters and radio call signs of their personnel and such information shall be maintained current at all times during the term of this Agreement. The agencies shall also furnish each other

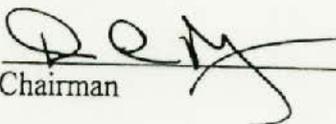
with current detailed accurate maps so that their personnel will be familiar with the territory of the other jurisdiction.

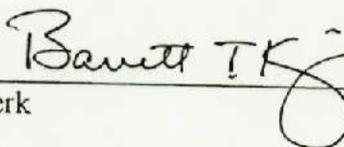
8. Thus requesting jurisdiction shall indemnify and hold harmless the responding organization from any and all claims made by other persons against the responding organization arising out of, related to, and/or in connection with the performance of any activities pursuant to this Agreement.

9. This Agreement shall remain in force and effect until either party gives sixty (60) days written notice to the other of its intent to terminate the Agreement in whole or in part. There shall be no changes in the provisions of this Agreement unless in writing and signed by both parties.

Given under the hands and seals of the parties hereto, the day and year above written.

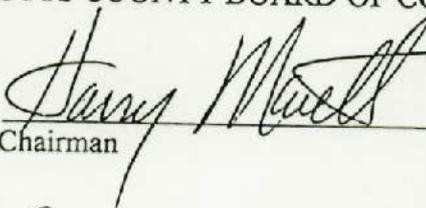
NEWTON COUNTY BOARD OF COMMISSIONERS

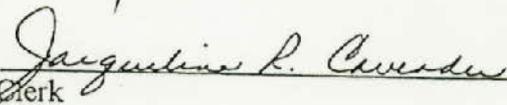
BY: 
Chairman

ATTEST: 
Clerk

APPROVED: 7.13.98
Date

BUTTS COUNTY BOARD OF COMMISSIONERS

BY: 
Chairman

ATTEST: 
Clerk

APPROVED: April 20, 1998
Date

EMERGENCY MUTUAL AID AGREEMENT
BETWEEN SPALDING COUNTY, GEORGIA,
AND BUTTS COUNTY, GEORGIA,
RELATING TO FIRE SERVICES

This agreement, Entered into as the 20th day of April, 1998, between the Spalding County Board of Commissioners, the governing authority of Spalding County, Georgia, hereinafter referred to as "Spalding", and the Butts County Board of Commissioners, the governing authority of Butts County, Georgia, hereinafter referred to as "Butts";

WITNESSETH:

WHEREAS, Article 9, Section 2, Paragraph 3 of the Georgia Constitution provides that a County may not exercise any of its powers, including fire protection, within the limits of another county or municipality except by contract with the County or municipality involved; and

WHEREAS, the parties hereto have historically come to the aid of each other in emergencies and disasters; and

WHEREAS, the parties are desirous of continuing to render the mutual aid to each other in situations of emergency or disasters requiring such aid.

NOW, THEREFORE, in consideration of the premises, the parties hereto, agree as follows:

1. This Agreement shall apply to emergencies and disaster conditions which occur on an irregular basis and not in the everyday normal course of governmental operations.
2. Each County hereby gives authorization to the other to assist each other in the event of an emergency wherein said assistance is needed or requested.
3. The authorization provided herein shall extend to both personnel and equipment.
4. The heads of the Emergency Services Departments of each respective governmental entity, or their authorized deputies and the chief elected official of the governing authority of each governmental entity or his designee, are authorized

to coordinate the assistance provided for herein. Said departments may established operating procedures for mutual emergency assistance from time to time that are not inconsistent with the terms of this Agreement.

5. The mutual aid rendered shall be subject to the following conditions:
 - A. Any request for mutual aid must be passed through the appropriate alarm center of the agencies listed herein and must be initiated by the ranking on-duty officer.
 - B. The responding fire department shall be responsible for determining that all personnel responding to the request for assistance are responsible and qualified persons and that the conduct and / actions of said personnel shall be the responsibility of the responding party;
 - C. Any request for aid hereunder shall:
 1. Include a statement of the amount and type of equipment;
 2. The number of personnel requested; and
 3. Specify the location to which the equipment and personnel are to be dispatched, but the amount and type of equipment and the number of personnel to be furnished shall be determined by the ranking on-duty officer of the responding organization.
 - D. The responding organization shall report to the officer in charge of the requesting organization at the location to which the equipment is dispatched and shall coordinate the appreciate action with that official.
 - E. A responding organization shall be released by the requesting organization when the services of the responding organization are no longer required or when the responding organization is needed within the area for which it normally provides fire protection and/or rescue assistance.
 - F. Each party to this Agreement shall be responsible and liable for death or injury to any personnel of its respective department responding to the request for mutual aid;
 - G. The responding party assumes no liability or responsibility for private property damaged or destroyed at the actual scene of the emergency; said responsibility and liability shall rest solely with the party requesting such aid and within whose boundaries the emergency exist;

H. The responding party shall assume all liability and responsibility for damage to its own apparatus and equipment including the trip to and from such emergencies;

I. The requesting party shall in no way be liable or responsible for personal property of the members of the responding party which may be lost, stolen or damaged while performing their duties;

J. Each party to this Agreement shall assume all cost of salaries, wages, bonuses or other compensation for its respective personnel that may be responding under the terms of this Agreement and shall assume all cost involving the use of apparatus, equipment and tools in response to a request for aid and shall make no charge for such use to the requesting party;

K. The requesting party shall be in command of the emergency as to general strategy, tactics and overall direction of the operation unless they wish to delegate such authority over to the responding officer. The requesting party has the right to request more manpower and apparatus from other jurisdictions.

L. No party to this Agreement shall be bound to dispatch apparatus, equipment or personnel to the other jurisdiction, but every effort should be made to furnish such assistance and appropriate equipment if, in the judgment of the on-duty officer in charge on the fire department of the responding party, such dispatch would impose a serious impairment to the fire defenses and protection for its own respective community. Neither party shall have a claim against the other for failure to respond to a request hereunder nor shall any third party be entitled to rely upon this contract as the basis for a claim against either party hereto for failure to respond to a request hereunder.

6. When personnel are sent to another community pursuant to this Agreement, the jurisdiction, authority, rights, privileges and immunities, including coverage under workers Compensation Laws, applicable in the responding jurisdiction shall be extended to and include the area in which like benefits and authorities are or could be afforded to personnel of the requesting party and shall also extend to the area in route to said emergency.

7. Radio frequencies, codes and signals shall be coordinated so that clear communication among all personnel involved can be maintained at all times. The agencies will exchange, upon execution of this contract, rosters and radio call signs of their personnel and such information shall be maintained current at all times during the term of this Agreement. The agencies shall also furnish each other

with current detailed accurate maps so that their personnel will be familiar with the territory of the other jurisdiction.

8. Thus requesting jurisdiction shall indemnify and hold harmless the responding organization from any and all claims made by other persons against the responding organization arising out of, related to, and/or in connection with the performance of any activities pursuant to this Agreement.

9. This Agreement shall remain in force and effect until either party gives sixty (60) days written notice to the other of its intent to terminate the Agreement in whole or in part. There shall be no changes in the provisions of this Agreement unless in writing and signed by both parties.

Given under the hands and seals of the parties hereto, the day and year above written.

SPALDING COUNTY BOARD OF COMMISSIONERS

BY: Martina W. McDavid
Chairman

ATTEST: Shirley M. Ruffin
Clerk

APPROVED: August 18, 1998
Date

BUTTS COUNTY BOARD OF COMMISSIONERS

BY: Harry Maeth
Chairman

ATTEST: Jacqueline L. Cameron
Clerk

APPROVED: April 20, 1998
Date



SERVICE DELIVERY STRATEGY

SUMMARY OF SERVICE DELIVERY ARRANGEMENTS

Instructions:

Make copies of this form and complete one for each service listed on page 1, Section III. Use exactly the same service names listed on page 1. Answer each question below, attaching additional pages as necessary. If the contact person for this service (listed at the bottom of the page) changes, this should be reported to the Department of Community Affairs.

County: BUTTS Service: Public Safety - Investigative Services

1. Check the box that best describes the agreed upon delivery arrangement for this service:
- Service will be provided countywide (i.e., including all cities and unincorporated areas) by a single service provider. (If this box is checked, identify the government, authority or organization providing the service.) Butts County
 - Service will be provided only in the unincorporated portion of the county by a single service provider. (If this box is checked, identify the government, authority or organization providing the service.)
 - One or more cities will provide this service only within their incorporated boundaries, and the service will not be provided in unincorporated areas. (If this box is checked, identify the government(s), authority or organization providing the service.)
 - One or more cities will provide this service only within their incorporated boundaries, and the county will provide the service in unincorporated areas. (If this box is checked, identify the government(s), authority or organization providing the service.)
 - Other. (If this box is checked, attach a legible map delineating the service area of each service provider, and identify the government, authority, or other organization that will provide service within each service area.)

2. In developing the strategy, were overlapping service areas, unnecessary competition and/or duplication of this service identified?
 yes no

If these conditions will continue under the strategy, attach an explanation for continuing the arrangement (i.e., overlapping but higher levels of service (See O.C.G.A. 36-70-24(1)), overriding benefits of the duplication, or reasons that overlapping service areas or competition cannot be eliminated).

If these conditions will be eliminated under the strategy, attach an implementation schedule listing each step or action that will be taken to eliminate them, the responsible party and the agreed upon deadline for completing it.

3. List each government or authority that will help to pay for this service and indicate how the service will be funded (e.g., enterprise funds, user fees, general funds, special service district revenues, hotel/motel taxes, franchise taxes, impact fees, bonded indebtedness, etc.)

Local Government or Authority:	Funding Method:
Butts County	General Fund
Butts County Sheriff's Dept.	
City of Jackson	
City of Jackson Police Dept.	

4. How will the strategy change the previous arrangements for providing and/or funding this service within the county?
 County will have jurisdiction over investigative services provided to Butts County and the City of Jackson.

5. List any formal service delivery agreements or intergovernmental contracts that will be used to implement the strategy for this service:

Agreement Name:	Contracting Parties:	Effective and Ending Dates:
Intergovernmental Service Agreement	Butts County and the City of Jackson	6/1/99 - -----

6. What other mechanisms (if any) will be used to implement the strategy for this service (e.g., ordinances, resolutions, local acts of the General Assembly, rate or fee changes, etc.), and when will they take effect?

7. Person completing form: Paul S. Penn, County Manager
 Phone number: (770) 775-8200 Date completed: 6/23/99

8. Is this the person who should be contacted by state agencies when evaluating whether proposed local government projects are consistent with the service delivery strategy? yes no
 If not, provide designated contact person(s) and phone number(s) below:

Intergovernmental Service Agreement County of Butts and the City of Jackson

The following constitutes a formal agreement between the local government of Butts County, Georgia, a constitutionally formed county government, and the City of Jackson, Georgia, a chartered municipal government residing within the provinces of Butts County, Georgia. Said agreement shall be for the consolidation of public safety investigative services within the City of Jackson and services rendered within the purview of both governments and for other purposes as described herein. This agreement is adopted in compliance with House Bill 489 "Service Delivery Act".

Article I: Public Safety Entities

Primary entities involved in this intergovernmental agreement shall be, in addition to the aforementioned governments, the Butts County Sheriff's Office, the Butts County Department of Communications, and the City of Jackson Police Department.

Article II: Architecture of Agreement

This agreement shall be constructed in a manner which clearly states the obligations of both governments and what services each representative department shall provide towards the successful execution of this agreement. It is agreed by both governments that the following shall be performed in conjunction with the proper execution of this agreement.

City of Jackson

The City of Jackson, through its municipal police department, agrees to and will execute the following conditions:

- A). That the Jackson Police Department will receive and answer all calls within the city of Jackson that may or may not call for the services of a trained deputy/investigator, and;
- B). That officers of the Jackson Police Department will, upon proper determination of the need for a deputy/investigator on any given call within their jurisdiction, contact via radio, telephone, or other generally accepted device the Butts County Department of Communications for the dispatch of a deputy and/or investigator of the Butts County Sheriff's Office, and;
- C). That officers of the Jackson Police Department will make secure any scene upon which the need for a deputy/investigator has been determined and will hold safe said scene until the arrival of the first Butts County Officer, at which time, jurisdiction over the scene will be transferred to the purview of the Butts County Sheriff's Office. At this time, the Butts County Sheriffs Office will maintain jurisdiction over the scene. In the event that a county deputy/investigator arrives

on a scene within the city prior to the arrival of a city officer, the deputy/investigator shall maintain security of the scene until the arrival of said officer of the city. At this time, a decision will be made as to whether to transfer jurisdiction to the county if necessary under the terms of this agreement. Until such time as the scene has been turned over to a deputy/investigator, the Jackson Police Department shall retain jurisdiction over the scene.

- D). That the Chief of Police for the City shall be the point of contact for all matters relating to the normal disposition of services by the Police Department. The Mayor of the City of Jackson shall be the point of contact for all matters relating to the terms of this agreement.

County of Butts

The County of Butts, through its Sheriff's Office and its county communications department, agrees to and will execute the following conditions:

- A). That the Butts County Department of Communications will receive any calls for a deputy/investigator made by any authorized agent of the Jackson Police Department, and will, upon receipt of such call and utilizing such standard operating procedures as agreed upon by the Chief of Communications and the Sheriff of Butts County, dispatch the appropriate personnel to the scene, and;
- B). That said deputy/investigator of the Butts County Sheriff's Office will, upon arrival on the scene and transfer of jurisdiction of the scene from the Jackson Police Department, assume jurisdictional responsibility for the investigation of said incident and provide investigative services as called upon by law and the procedures of the Sheriff's Office for the disposition of said incident.
- C). That the Butts County Sheriff's Office will provide whatever additional support is needed in the way of investigations, disposition, prosecution, and detainment of perpetrators upon assumption of responsibility for the incident.
- D). That the Sheriff of Butts County and/or Chief Investigator of Butts county shall be the point of contact for all matters relating to the normal disposition of investigative services, and the county manager shall be the point of contact for all financial matters relating to the terms of this agreement.

It is further agreed upon by both parties that:

- A). The Chief of Police and the Sheriff and/or Chief Investigator of Butts County shall discuss and work towards the resolution of any procedural problems that may arise within their respective departments that adversely affects the other party or impedes the normal disposition of services to the citizens, and;

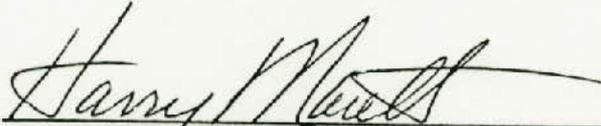
- B). The Mayor of Jackson, the Sheriff of Butts County and the County Manager of Butts County shall discuss and work towards the resolution of any intergovernmental matters that may arise within their respective jurisdictions that adversely affects the other party or impedes the normal execution of the terms of this agreement, and;
- C). Modification of this agreement shall be done in writing and with the concurrence of all affected parties.
- D). This agreement may be terminated by either party provided that thirty (30) days advance notice be delivered to the other party in writing. Said representative of the affected parties for purposes of termination of this agreement shall be the Mayor, for the City of Jackson, the Sheriff of the County of Butts and the County Manager of Butts County.

Intergovernmental Service Agreement

The signatures reflected below are authorized representatives of the County of Butts, the City of Jackson, the Butts County Sheriff's Office and the City of Jackson Police Department. By these signatures, all parties agree to enter into this intergovernmental service agreement.

Signed and executed this 28th day of July, 1999

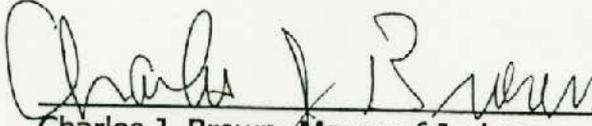
For the Butts County Board of Commissioners



Harry Marett, Chairman

Date: 7, 28, 99

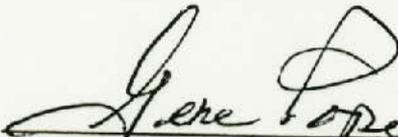
For the City of Jackson



Charles J. Brown, Mayor of Jackson

Date: 7, 20, 99

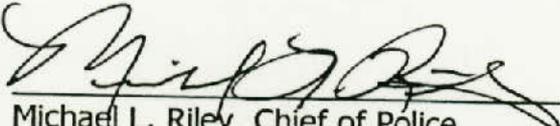
For the Butts County Sheriff's Office



Gene Pope, Sheriff of Butts County

Date: 7, 19, 1999

For the City of Jackson Police Department



Michael L. Riley, Chief of Police

Date: 07, 20, 99



SERVICE DELIVERY STRATEGY

SUMMARY OF SERVICE DELIVERY ARRANGEMENTS

Instructions:

Make copies of this form and complete one for each service listed on page 1, Section III. Use exactly the same service names listed on page 1. Answer each question below, attaching additional pages as necessary. If the contact person for this service (listed at the bottom of the page) changes, this should be reported to the Department of Community Affairs.

County: BUTTS Service: Public Safety - Law Enforcement

1. Check the box that best describes the agreed upon delivery arrangement for this service:

- Service will be provided countywide (i.e., including all cities and unincorporated areas) by a single service provider. (If this box is checked, identify the government, authority or organization providing the service.) Butts County
- Service will be provided only in the unincorporated portion of the county by a single service provider. (If this box is checked, identify the government, authority or organization providing the service.)
- One or more cities will provide this service only within their incorporated boundaries, and the service will not be provided in unincorporated areas. (If this box is checked, identify the government(s), authority or organization providing the service.)
- One or more cities will provide this service only within their incorporated boundaries, and the county will provide the service in unincorporated areas. (If this box is checked, identify the government(s), authority or organization providing the service.)
- Other. (If this box is checked, attach a legible map delineating the service area of each service provider, and identify the government, authority, or other organization that will provide service within each service area.)

2. In developing the strategy, were overlapping service areas, unnecessary competition and/or duplication of this service identified?
 yes no

If these conditions will continue under the strategy, attach an explanation for continuing the arrangement (i.e., overlapping but higher levels of service (See O.C.G.A. 36-70-24(1)), overriding benefits of the duplication, or reasons that overlapping service areas or competition cannot be eliminated).

If these conditions will be eliminated under the strategy, attach an implementation schedule listing each step or action that will be taken to eliminate them, the responsible party and the agreed upon deadline for completing it.

3. List each government or authority that will help to pay for this service and indicate how the service will be funded (e.g., enterprise funds, user fees, general funds, special service district revenues, hotel/motel taxes, franchise taxes, impact fees, bonded indebtedness, etc.)

Local Government or Authority:	Funding Method:
Butts County	General Fund
Butts County Sheriff's Dept.	
City of Flovilla	

4. How will the strategy change the previous arrangements for providing and/or funding this service within the county?
 Creates uniformity of law enforcement. Butts County will provide law enforcement services within the municipality of Flovilla.

5. List any formal service delivery agreements or intergovernmental contracts that will be used to implement the strategy for this service:

Agreement Name:	Contracting Parties:	Effective and Ending Dates:
Intergovernmental Service Agreement	Butts County & The City of Flovilla	6/10/99 - -----

6. What other mechanisms (if any) will be used to implement the strategy for this service (e.g., ordinances, resolutions, local acts of the General Assembly, rate or fee changes, etc.), and when will they take effect?

The City of Flovilla will pay a monthly fee to Butts County for law enforcement services.

7. Person completing form: Paul S. Penn, County Manager
 Phone number: (770) 775-8200 Date completed: 6/23/99

8. Is this the person who should be contacted by state agencies when evaluating whether proposed local government projects are consistent with the service delivery strategy? yes no

If not, provide designated contact person(s) and phone number(s) below:

Intergovernmental Service Agreement County of Butts and the City of Flovilla

The following constitutes a formal agreement between the local government of Butts County, Georgia, a constitutionally formed county government, and the City of Flovilla, Georgia, a chartered municipal government residing within the provinces of Butts County, Georgia. Said agreement shall be for the provision of law enforcement services to the City of Flovilla and further providing for payment for those services into the General Fund of the County pursuant to OCGA 15-16-13 and for other purposes as described herein. This agreement is adopted in compliance with House Bill 489 "Service Delivery Act".

Article I: Public Safety Entities

Primary entities involved in this intergovernmental agreement shall be, in addition to the aforementioned governments, the Butts County Sheriff's Office.

Article II: Architecture of Agreement

This agreement shall be constructed in a manner which clearly states the obligations of both governments and what services each representative department shall provide towards the successful execution of this agreement. It is agreed by both governments that the following shall be performed in conjunction with the proper execution of this agreement.

County of Butts

The County of Butts, through its Sheriff's Office agrees to and will execute the following conditions:

- A). That the Butts County Sheriff's Office will provide law enforcement for the purpose of policing within the municipal limits of Flovilla and that said law enforcement services shall include, but not be limited to the patrolling of public roads, night time inspection of buildings and business located within the city, answering complaints and calls of residents of the city and enforcement of the laws of the state of Georgia and enforcement of the ordinances of the city within their municipal limits, and;
- B). That the Sheriff of Butts County shall be the point of contact for all matters relating to the normal disposition of law enforcement services by the County Sheriff's office. The County Manager of Butts County shall be the point of contact for all matters relating to the financial terms of this agreement.

City of Flovilla

The City of Flovilla, through it's Mayor and Council shall provide the following and agree to the following conditions:

- A). That the City of Flovilla will pay on a monthly basis into the general fund of the County a sum of _____, beginning on the _____ day of _____, 19____ and every _____ thereafter that this agreement in effect, the actual cost of equipment, materials, supplies, and utilities to the extent that such equipment, materials, supplies and utilities are not furnished by the City of Flovilla. The governing body of Butts County and the City Council of Flovilla and/or their designees shall ascertain the exact cost of providing the contract services on a monthly basis at the beginning of each year and such amount shall be paid into the General Fund of the County on a monthly basis by the City of Flovilla, and;
- B). The City of Flovilla agrees to pay any and all expenses of processing the cases issued for violation of the ordinances of the city, maintaining and keeping records of the same and bearing the expense of this Recorder's Court, as well as paying any other expenses involved based upon the issuance of any citations.

It is further agreed upon by both parties that:

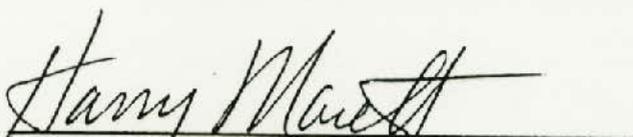
- A). The Sheriff of Butts County shall work towards the resolution of any procedural problems that may arise that adversely affects either party or impedes the normal disposition of services to the citizens, and;
- B). The Mayor of Flovilla and the County Manager and Sheriff of Butts County shall discuss and work towards the resolution of any intergovernmental matters that may arise within their respective jurisdictions that adversely affects the other party or impedes the normal execution of the terms of this agreement, and;
- C). Modification of this agreement shall be done in writing and with the concurrence of all affected parties.
- D). This agreement may be terminated by either party provided that one year (1) advance notice be delivered to the other party in writing. Said representative of the affected parties for purposes of termination of this agreement shall be the Mayor, for the City of Flovilla, and the Manager, for the County of Butts and the Sheriff for the County of Butts.

Intergovernmental Service Agreement

The signatures reflected below are authorized representatives of the County of Butts, the City of Flovilla, and the Butts County Sheriff's Office. By these signatures, all parties agree to enter into this intergovernmental service agreement.

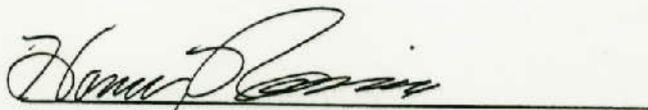
Signed and executed this 12th day of July, 1999

For the Butts County Board of Commissioners


Harry Maret, Chairman

Date: 7 / 12 / 99

For the City of Flovilla


Harvey Morris, Mayor of Flovilla

Date: 7 / 13 / 99

For the Butts County Sheriff's Office


Gene Pope, Sheriff of Butts County

Date: 7 / 12 / 1999



SERVICE DELIVERY STRATEGY

SUMMARY OF SERVICE DELIVERY ARRANGEMENTS

Instructions:

Make copies of this form and complete one for each service listed on page 1, Section III. Use exactly the same service names listed on page 1. Answer each question below, attaching additional pages as necessary. If the contact person for this service (listed at the bottom of the page) changes, this should be reported to the Department of Community Affairs.

County: BUTTS Service: Public Service - Library

1. Check the box that best describes the agreed upon delivery arrangement for this service:

- Service will be provided countywide (i.e., including all cities and unincorporated areas) by a single service provider. (If this box is checked, identify the government, authority or organization providing the service.) Butts County
- Service will be provided only in the unincorporated portion of the county by a single service provider. (If this box is checked, identify the government, authority or organization providing the service.)
- One or more cities will provide this service only within their incorporated boundaries, and the service will not be provided in unincorporated areas. (If this box is checked, identify the government(s), authority or organization providing the service.)
- One or more cities will provide this service only within their incorporated boundaries, and the county will provide the service in unincorporated areas. (If this box is checked, identify the government(s), authority or organization providing the service.)
- Other. (If this box is checked, **attach a legible map delineating the service area of each service provider**, and identify the government, authority, or other organization that will provide service within each service area.)

2. In developing the strategy, were overlapping service areas, unnecessary competition and/or duplication of this service identified?
 yes no

If these conditions will continue under the strategy, **attach an explanation for continuing the arrangement** (i.e., overlapping but higher levels of service (See O.C.G.A. 36-70-24(1)), overriding benefits of the duplication, or reasons that overlapping service areas or competition cannot be eliminated).

If these conditions will be eliminated under the strategy, **attach an implementation schedule** listing each step or action that will be taken to eliminate them, the responsible party and the agreed upon deadline for completing it.

3. List each government or authority that will help to pay for this service and indicate how the service will be funded (e.g., enterprise funds, user fees, general funds, special service district revenues, hotel/motel taxes, franchise taxes, impact fees, bonded indebtedness, etc.)

Local Government or Authority:	Funding Method:
Butts County	General Fund
City of Jackson	

4. How will the strategy change the previous arrangements for providing and/or funding this service within the county?

City of Jackson relinquishes interest, ownership, and managerial rights of the public library to Butts County.

5. List any formal service delivery agreements or intergovernmental contracts that will be used to implement the strategy for this service:

Agreement Name:	Contracting Parties:	Effective and Ending Dates:
Intergovernmental Service Agreement	- Butts County & City of Jackson	6/1/99 - -----

6. What other mechanisms (if any) will be used to implement the strategy for this service (e.g., ordinances, resolutions, local acts of the General Assembly, rate or fee changes, etc.), and when will they take effect?

7. Person completing form: Paul S. Penn, County Manager
 Phone number: (770) 775-8200 Date completed: 6/23/99

8. Is this the person who should be contacted by state agencies when evaluating whether proposed local government projects are consistent with the service delivery strategy? yes no
 If not, provide designated contact person(s) and phone number(s) below:



SERVICE DELIVERY STRATEGY

SUMMARY OF SERVICE DELIVERY ARRANGEMENTS

Instructions:

Make copies of this form and complete one for each service listed on page 1, Section III. Use exactly the same service names listed on page 1. Answer each question below, attaching additional pages as necessary. If the contact person for this service (listed at the bottom of the page) changes, this should be reported to the Department of Community Affairs.

County: BUTTS Service: Public Service - Recreation

1. Check the box that best describes the agreed upon delivery arrangement for this service:

- Service will be provided countywide (i.e., including all cities and unincorporated areas) by a single service provider. (If this box is checked, identify the government, authority or organization providing the service.) Butts County
- Service will be provided only in the unincorporated portion of the county by a single service provider. (If this box is checked, identify the government, authority or organization providing the service.)
- One or more cities will provide this service only within their incorporated boundaries, and the service will not be provided in unincorporated areas. (If this box is checked, identify the government(s), authority or organization providing the service.)
- One or more cities will provide this service only within their incorporated boundaries, and the county will provide the service in unincorporated areas. (If this box is checked, identify the government(s), authority or organization providing the service.)
- Other. (If this box is checked, attach a legible map delineating the service area of each service provider, and identify the government, authority, or other organization that will provide service within each service area.)

2. In developing the strategy, were overlapping service areas, unnecessary competition and/or duplication of this service identified?
 yes no

If these conditions will continue under the strategy, attach an explanation for continuing the arrangement (i.e., overlapping but higher levels of service (See O.C.G.A. 36-70-24(1)), overriding benefits of the duplication, or reasons that overlapping service areas or competition cannot be eliminated).

If these conditions will be eliminated under the strategy, attach an implementation schedule listing each step or action that will be taken to eliminate them, the responsible party and the agreed upon deadline for completing it.

3. List each government or authority that will help to pay for this service and indicate how the service will be funded (e.g., enterprise funds, user fees, general funds, special service district revenues, hotel/motel taxes, franchise taxes, impact fees, bonded indebtedness, etc.)

Local Government or Authority:	Funding Method:
Butts County	General Fund
City of Jackson	

4. How will the strategy change the previous arrangements for providing and/or funding this service within the county?
 The City of Jackson relinquishes interest, ownership and managerial rights in the Recreation Department to Butts County. Butts County will provide annual budget and supervision of the maintenance and operation of the Recreation Department.

5. List any formal service delivery agreements or intergovernmental contracts that will be used to implement the strategy for this service:

Agreement Name:	Contracting Parties:	Effective and Ending Dates:
Intergovernmental Service Agreement	Butts County & City of Jackson	6/1/99 - -----

6. What other mechanisms (if any) will be used to implement the strategy for this service (e.g., ordinances, resolutions, local acts of the General Assembly, rate or fee changes, etc.), and when will they take effect?

7. Person completing form: Paul S. Penn, County Manager
 Phone number: (770) 775-8200 Date completed: 6/23/99

8. Is this the person who should be contacted by state agencies when evaluating whether proposed local government projects are consistent with the service delivery strategy? yes no
 If not, provide designated contact person(s) and phone number(s) below:

**Intergovernmental Service Agreement
County of Butts and the City of Jackson**

The following constitutes a formal agreement between the local government of Butts County, Georgia, a constitutionally formed county government, and the City of Jackson, Georgia, a chartered municipal government residing within the provinces of Butts County, Georgia. Said agreement shall be for the operational management of the entity known as the "Jackson-Butts Recreation Department", hereinafter referred to as "Recreation Department". Said agreement is constructed under the principles of House Bill 489 "Service Delivery Act".

Article I: Entities Involved

Other entities involved in this intergovernmental agreement shall be, in addition to the aforementioned governments, the Jackson-Butts County Recreation Board.

Article II: Architecture of Agreement

This agreement shall be constructed in a manner which clearly states the obligations of both governments and what services each representative department shall provide towards the successful execution of this agreement. It is agreed by both governments that the following shall be performed in conjunction with the proper execution of this agreement.

City of Jackson

The City of Jackson, agrees to the following terms, conditions, and considerations:

- A). That the City shall relinquish any interest, ownership, or managerial rights in the facility currently designated as the "Jackson-Butts Recreation Department" to Butts County.
- B). That the City shall relinquish any rights towards the appointment of the Recreation Board should its existence be continued.

County of Butts

The County of Butts, through its administrative offices and the Board of Commissioners agrees to and will provide the following towards operation of the Recreation Department.

- A). That the County shall provide annually a budget for the Recreation Department, which will be utilized for the maintenance and operation of the department on a fiscal year basis. Requested levels of funding shall be submitted at appropriate times of the fiscal year for consideration by the Board of Commissioners. Expenditures shall be managed by the department supervisor, otherwise known as the Director of Parks and Recreation, appointed by the Board of Commissioners and the same

shall be responsible to and answer to the County Manager. The Director shall also be responsible for personnel and office administration within the Recreation Department.

- B). That the County shall assume responsibility for the maintenance of the Recreation Department park facility as a County asset.
- C). That the Board of Commissioners shall make appointments to the Recreation Department Board as terms of office expire should this board's existence continue.

Signed and executed this 7th day of June, 1999

FOR THE BUTTS COUNTY BOARD OF COMMISSIONERS:



Harry Marett, Chairman

Date: 6/7/99

FOR THE CITY OF JACKSON



Charles J. Brown, Mayor of Jackson

Date: 6/1/99

**SERVICE DELIVERY STRATEGY
DISPUTE RESOLUTION PROCESS
LAND USE/ANNEXATION ISSUES
BUTTS COUNTY, GEORGIA**

The Cities of Flovilla, Jackson, Jenkinsburg and Butts County hereby agree to implement the following process for resolving land use disputes over annexations, effective July 1, 1998:

1. Prior to initiating any formal annexation activities, all cities in Butts County shall notify in writing to the Butts County Board of Commissioners of a proposed annexation and provide information on the location of the property including a map. Size of the area, and the proposed land use and zoning classification (s), if applicable, of the property upon annexation. Within ten (10) working days following receipt of the above information, the County shall forward to the appropriate City a statement in writing either: (a) indicating that the County has no objection (s) to the proposed land use/zoning classifications for the property; or, (b) describing the County's "bona fide" objection(s) to the City's proposed land use classification(s) with supporting documents and listing any specific stipulations and conditions that would alleviate the County's objection(s).
2. If the County has no objection to the City's proposed land use and zoning classifications, the city is empowered to proceed with the annexation. If the County fails to respond to the affected City in writing within the ten (10) day deadline, the City is authorized to proceed with the annexation and the County loses its rights to invoke the dispute resolution process, stop the annexation or object to land use/zoning changes after the annexation.
3. If the County notifies the City that it has a land use/zoning classifications objection(s) as defined in O.C.G.A. 36-36-11 (a), the City shall notify the County in writing within ten (10) working days of receiving the County's objection(s) by either: (a) agreeing to implement the County's conditions and stipulations; (b) agreeing with the County and stopping further action on the annexation; (c) disagreeing that the County's objection(s) are "bona fide" and notifying the County that the City will seek a declaratory judgement in court; or (d) initiating a thirty (30) day **maximum** mediation process to discuss possible compromises including property written notification to the appropriate property owner(s).
4. If the City initiates mediation, the City and the County shall agree on an outside, independent mediator, establish a mediation completion schedule, and determine the participants, including affected property owners, for the mediation process. The appropriate City and county agree to share **equally** all costs associated with the mediation process.

5. If no resolution of the County's "bona fide" land use and zoning objection(s) results from the mediation process, the City shall not proceed with the proposed annexation.

6. If the City and County reach an agreement as described in Step 3(a) or as the result of the mediation process, within thirty (30) days, the appropriate City and County Officials shall prepare an agreement for execution by the City, the County and specific property owner (s).

Regardless of future changes in land use or zoning classifications of surrounding properties, if applicable, any site-specific mitigation, conditions and stipulations included in the Executed Agreement shall be binding on all parties for the duration of the annexation Agreement. The Agreement shall become final on the date of execution by the City, County and property owners.

This annexation Dispute Resolution Agreement shall remain in force and effect until amended by agreement by each party or unless terminated by State law.

Butts County, Georgia Board of Commissioners

Harry M. [Signature]
Chairman of the Board

Date Approved: 6-01-98

Attest: Justine R. Cavender
County Clerk

City of Flovilla, Georgia

[Signature]
Mayor

Date Approved: 6-18-98

Attest: Daisy Astin
City Clerk

City of Jackson, Georgia

Charles J. Brown
Mayor

Date Approved: 6-16-98

Attest: Jeanene Fitzgerald
City Clerk

City of Jenkinsburg, Georgia

[Signature]
Mayor

Date Approved: 6-07-98

Attest: Barbara J. Priddy
City Clerk

DATE: 6-01, 1998



SERVICE DELIVERY STRATE
SUMMARY OF SERVICE DELIVERY ARRANGEMENTS

Instructions:

Make copies of this form and complete one for each service listed on page 1, Section III. Use exactly the same service names listed on page 1. Answer each question below, attaching additional pages as necessary. If the contact person for this service (listed at the bottom of the page) changes, this should be reported to the Department of Community Affairs.

County: BUTTS Service: Water Service

1. Check the box that best describes the agreed upon delivery arrangement for this service:

- Service will be provided countywide (i.e., including all cities and unincorporated areas) by a single service provider. (If this box is checked, identify the government, authority or organization providing the service.) Butts County
- Service will be provided only in the unincorporated portion of the county by a single service provider. (If this box is checked, identify the government, authority or organization providing the service.)
- One or more cities will provide this service only within their incorporated boundaries, and the service will not be provided in unincorporated areas. (If this box is checked, identify the government(s), authority or organization providing the service.)
- One or more cities will provide this service only within their incorporated boundaries, and the county will provide the service in unincorporated areas. (If this box is checked, identify the government(s), authority or organization providing the service.)
- Other. (If this box is checked, attach a legible map delineating the service area of each service provider, and identify the government, authority, or other organization that will provide service within each service area.)

2. In developing the strategy, were overlapping service areas, unnecessary competition and/or duplication of this service identified?
 yes no

If these conditions will continue under the strategy, attach an explanation for continuing the arrangement (i.e., overlapping but higher levels of service (See O.C.G.A. 36-70-24(1)), overriding benefits of the duplication, or reasons that overlapping service areas or competition cannot be eliminated).

If these conditions will be eliminated under the strategy, attach an implementation schedule listing each step or action that will be taken to eliminate them, the responsible party and the agreed upon deadline for completing it.

3. List each government or authority that will help to pay for this service and indicate how the service will be funded (e.g., enterprise funds, user fees, general funds, special service district revenues, hotel/motel taxes, franchise taxes, impact fees, bonded indebtedness, etc.)

Local Government or Authority:	Funding Method:
City of Jackson	Rate Calculation
City of Jenkinsburg	
Butts County et al. Water & Sewer Authority	

4. How will the strategy change the previous arrangements for providing and/or funding this service within the county?
Cooperative agreement between the Cities of Jackson and Jenkinsburg and the Water Authority for water treatment and operation of wastewater facilities.

5. List any formal service delivery agreements or intergovernmental contracts that will be used to implement the strategy for this service:

Agreement Name:	Contracting Parties:	Effective and Ending Dates:
	City of Jackson, City of Jenkinsburg, Butts County et al. Water and Sewer Authority	1/1/94 for 50 Years

6. What other mechanisms (if any) will be used to implement the strategy for this service (e.g., ordinances, resolutions, local acts of the General Assembly, rate or fee changes, etc.), and when will they take effect?

7. Person completing form: Paul S. Penn, County Manager
Phone number: (770) 775-8200 Date completed: 6/23/99

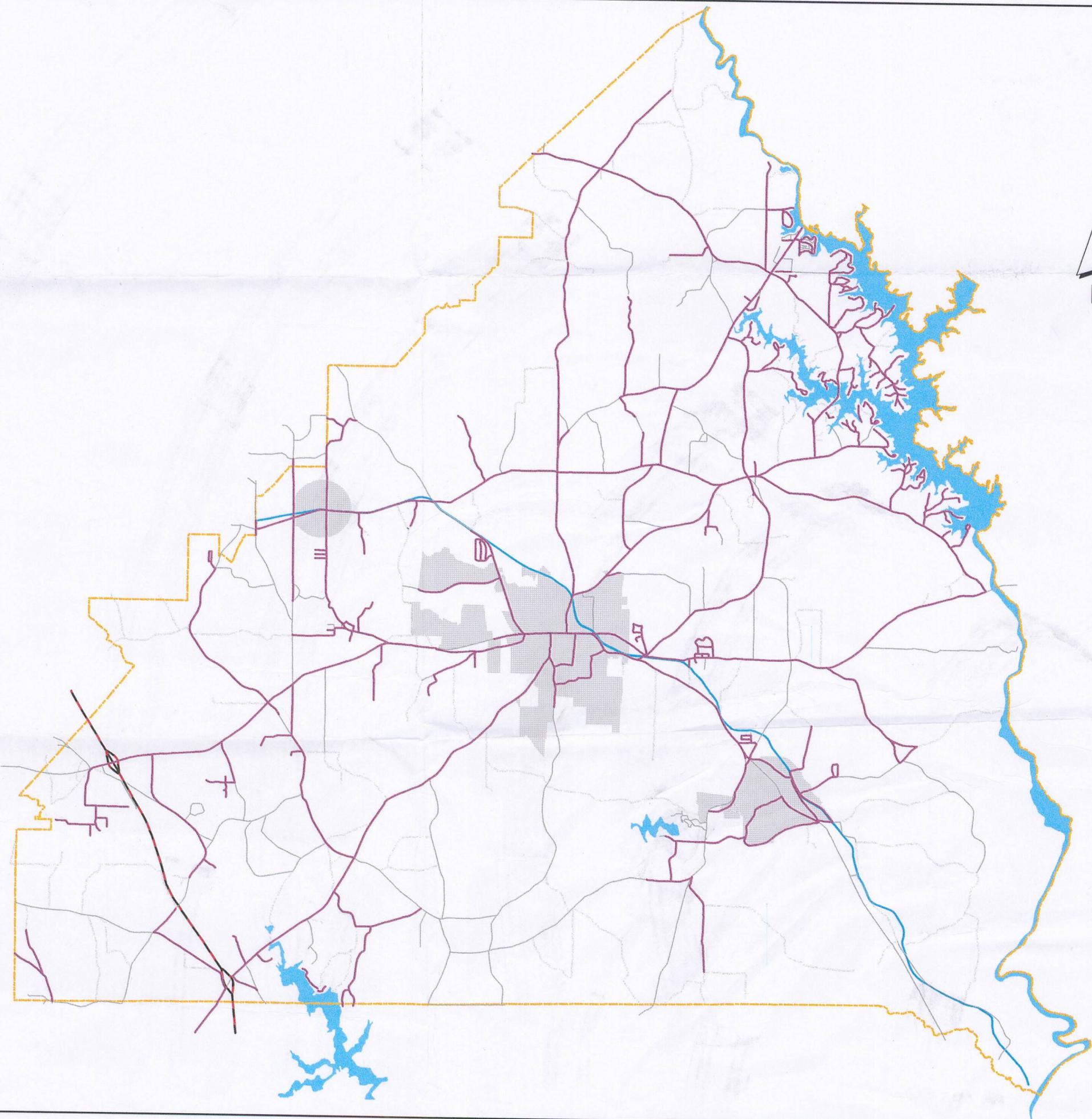
8. Is this the person who should be contacted by state agencies when evaluating whether proposed local government projects are consistent with the service delivery strategy? yes no
If not, provide designated contact person(s) and phone number(s) below:

BUTTS COUNTY
GENERALIZED WATER MAP



LEGEND

	EXISTING COUNTY WATER
	WATER
	COUNTY LINE
	RAIL



ARCVIEW GIS
DATA SOURCE: CARTER & SLOOP, INC.
CONSULTING ENGINEERS
PROJECTION: STATEPLANE
DATUM: NAD83
UNITS: FEET

STATE OF GEORGIA
COUNTY OF BUTTS

This contract made and entered into this the 1ST day JANUARY, 1994, and executed in triplicate originals (each executed copy constituting an original) by and between the City of Jenkinsburg, a municipal corporation organized and existing under and by virtue of the laws of the State of Georgia, hereinafter called "Jenkinsburg", the Butts County, City of Flovilla, City of Jackson and City of Jenkinsburg Water and Sewer Authority, a public municipal authority created under the laws of the State of Georgia, hereinafter called the "Authority", and the City of Jackson, a municipal corporation organized and existing under and by virtue of the laws of the State of Georgia, hereinafter called "Jackson".

WITNESSETH THAT:

Whereas, Jenkinsburg, the Authority, and Jackson desire to formulate a framework for a plan of joint operation of surface water treatment plants owned by the Authority and Jackson and water wells owned by Jenkinsburg; and

Whereas, the parties desire to enter into a short term agreement for the joint operation of their surface water treatment plants and water wells; and

Whereas, the parties desire to have issued a joint operating permit from the Environmental Protection Division of the Georgia Department of Natural Resources (hereinafter referred to as EPD); and

Whereas, cities and counties within the State of Georgia may, but only by contract with each other, provide water and sewer service within the boundaries of another city or county, Ga. Const. 1983, Art IX, Sect. II, Para. III(b); and

Whereas, cities and counties within the State of Georgia may contract with one another for any period not exceeding fifty years for joint services, the provision of services, and for the joint or separate use of facilities or equipment, provided such contracts deal with activities, services or facilities which each is authorized to undertake by law, Ga. Const. 1983, Art. IX, Sect. III, Para. I.

NOW, THEREFORE, BE IT AGREED AS FOLLOWS:

I. Plant/Well Operation and Production

A. Source of Treated Water. All water will be treated and pumped from the Authority's Ocmulgee River water treatment plant and Jackson's Towaliga River water treatment plant. Jenkinsburg will cease to pump well water into the distribution system, but will keep its wells in operating condition. If conditions warrant, Jenkinsburg's wells may be put back into operation under agreement by all parties to this contract.

B. Responsibility for Operation. The Authority's Manager and Jackson's Superintendent of Water and Wastewater Treatment will jointly determine the best plan of operation for the surface water treatment plants. The surface water plants will be operated in such way as to produce the least overall cost consistent with the minimum time of operation for both plants to maintain their prudent use.

Jackson will provide plant operation personnel with day to day operation of the treatment plants under the supervision of

Jackson's Superintendent of Water and Wastewater Treatment.

C. **Shared Cost of Operation** Jenkinsburg, the Authority, and Jackson will pay an pro-rated share of plant operation costs based on metered water sales to customers.

Staff from each entity will compile use and cost data for reimbursement. Costs will be documented through payroll records and invoices. Water use will be determined through billing records.

Qualified costs for calculation of cost share will be: 1. plant operation personnel salaries and fringe benefits, 2. plant utility costs, 3. plant chemical costs, and 4. plant fuel costs.

Each entity will pay its pro-rated share of operation cost on a monthly basis. An example of the operation cost share determination is shown in Exhibit 1.

II. Water Distribution System Parameters

A. **Relationship between the Authority and Jackson.**

In a contract between the Authority and Jackson, dated April 9, 1990, the following relationships were established:

1. **Transfer of Water Lines.** Jackson conveyed and transferred its water line infrastructure and customers in the unincorporated parts of Butts County to the Authority with the following exceptions: a. the water main serving Buttrill Road and Butts County High School, b. the Atlanta South Union 76 truck stop, c. the Flying J. truck stop, d. Smiley's "Sav-a-Ton Oil" truck stop, and e. all future truck stops serving the GA Highway 36/Interstate 75 interchange.

2. **Definition of Truck Stop.** Truck stop was defined as a commercial operation set up to retail fuel to tractor/trailer trucks and providing special services to truck drivers, particularly shower facilities.

3. **Customer Service Areas.** Jackson agreed not to build or operate any new water lines outside of its legally established corporate boundaries. Further, it was agreed that if Jackson should annex any new property which included water customers of the Authority, those customers and the Authority's water infrastructure in the annexed area would be transferred to Jackson.

4. **Clarification of Maintenance Responsibility.** It was agreed that Jackson's responsibility for system maintenance for the customers it retained on the Interstate 75/GA Highway 36 interchange would be from the water main tap for each of those customer through the water meter.

This new agreement leaves all of those parameters in place without change.

B. **Relationship between the Authority and Jenkinsburg**

1. **Connection on Highway 42 North.** The Authority will assume all costs of connecting its distribution system to the eastern boundary of Jenkinsburg's distribution system by installing a six inch water main on GA Highway 42 running from Lee Holloway Road approximately 1500 linear feet to Jenkinsburg's six inch main on GA Highway 42.

2. **Distribution Pumping Modifications.** The Authority will assume all costs design and construction of distribution system improvements required to make the best use of its pump stations on GA Highway 42 and Shiloh Road. These pump stations will be used to insure adequate water supply as needed by Jenkinsburg. A system of check valves will be used to create a limited pressure zone to be influenced by Jenkinsburg's elevated tank.

*Bob Wilkins
RW*

3. Customer Service Areas. Both the Authority and Jenkinsburg will retain their existing water customers. Jenkinsburg will not build or operate any new water lines outside of its legally established incorporated boundaries, but may repair, replace, or upgrade existing water lines as needed. If Jenkinsburg should annex land in any areas where the Authority has existing water lines, Jenkinsburg will have the option of purchasing those water lines in order to add the lines and related water services to Jenkinsburg's water distribution system. Under no circumstances will either the Authority or Jenkinsburg install any new water lines which would parallel existing lines belonging to the other entity without a prior agreement to abandon the existing line.

4. Operation of Pumping Stations. The Authority will pay all utility costs associated with operation of pump stations on GA Highway 42 and Shiloh Road. On-going maintenance expenses will be paid for by the Authority.

III. EPD Fees and Fines

Annual Fees. For any annual fees charged by EPD, those fees will be split according to a pro-rated share based on the most recent annual (July-June) metered shared of water use.

Fines. It is agreed that EPD will contact Jackson's Superintendent of Water and Wastewater Treatment in the case of operating permit violations and/or fines. Responsibility for payment of fines is as follows:

Jackson. Should the EPD assess a fine for violation of the terms and conditions imposed for the operating permit against Jackson's Towaliga River water treatment plant and/or Jackson's water distribution system, then it will be Jackson's responsibility to pay the fine.

Authority. Should EPD impose a fine for a violation of the terms and conditions imposed for the operating permit against the Authority's Ocmulgee River water treatment plant and/or the Authority's distribution system, then it will be the Authority's responsibility to pay the fine.

Jenkinsburg. Should EPD impose a fine for a violation of the terms and conditions imposed for the operating permit against Jenkinsburg's wells or its distribution system, then it will be Jenkinsburg's responsibility to pay the fine.

IV. Effective Date & Terms

1. Joint operation will begin on the first calendar day of the month following receipt of a joint operation permit from EPD and completion of required distribution system modifications.

2. The term of this agreement shall not exceed fifty years from the date first written above. However, after the expiration of one year, any party may cancel its obligations under this agreement, with the exception of Section II. "Water Distribution System Parameters", after first giving the other parties six months written notice to terminate same.

3. This agreement is separate and distinct from any previous or subsequent agreements among the parties relating to the water systems of the parties. It specifically takes the place the following agreements:

- a. 12/1/90 Agreement between the City of Jackson, the Butts County Water Authority, and Butts County;
- b. 6/15/87 Agreement between the City of Jackson, the City of Jenkinsburg, and Butts County;
- c. 12/7/88 Agreement between the City of Jackson, the Butts County, City of Flovilla, City of Jackson, and City of Jenkinsburg Water

and Sewer Authority, and Butts County;
d. 4/9/90 Contract between the City of Jackson and the Butts County, City of Flovilla, City of Jackson, and City of Jenkinsburg Water and Sewer Authority;
e. 7/10/90 Agreement between the City of Jenkinsburg and the Butts County, City of Flovilla, City of Jackson and City of Jenkinsburg Water and Sewer Authority; and
f. 1/1/93 Amendment to 4/9/90 Contract between the City of Jackson and the Butts County, City of Flovilla, City of Jackson, and City of Jenkinsburg Water and Sewer Authority.

This agreement does not rescind or amend any other previous agreements.

4. If any provision of this Agreement should be established to be illegal or unenforceable, then the remainder of the Agreement shall be enforced to the greatest extent permitted by law.

IN WITNESS WHEREOF, the parties hereto have set their hands and seals, each acting by and through its duly authorized officers, all as of the day and year first above written.

CITY OF JACKSON

BY: Charles J. Brown
CHARLES J. BROWN, MAYOR

ATTESTED TO: Gail H. Bush
GAIL H. BUSH, ACTING CITY CLERK

Signed, sealed, and delivered (SEAL)
presence of:

Maria R. Seeb
UNOFFICIAL WITNESS

Lady M. Cauton
NOTARY PUBLIC - STATE OF GA. Notary Public, Butts County, Georgia.
MY COMMISSION EXPIRES My Commission Expires August 28, 1995.

CITY OF JENKINSBURG

BY: Lanier Burford
LANIER BURFORD, MAYOR

ATTESTED TO: Barbara J. Pridgen
BARBARA J. PRIDGEN, CITY CLERK

Signed, sealed, and delivered (SEAL)
presence of:

Lara Rich
UNOFFICIAL WITNESS

Lady M. Cauton
Notary Public, Butts County, Georgia.
My Commission Expires August 28, 1995.

NOTARY PUBLIC - STATE OF GA
MY COMMISSION EXPIRES My Commission Expires August 28, 1995.

BUTTS COUNTY, CITY OF FLOVILLA, CITY OF JACKSON, AND CITY OF JENKINSBURG WATER AND SEWER AUTHORITY

BY: Wayne Phillips
WAYNE PHILLIPS, CHAIRMAN

ATTESTED TO: Lindy M. Cawthon
LINDY M. CAWTHON, CLERK

Signed, sealed, and delivered (SEAL)
presence of:

[Signature]
UNOFFICIAL WITNESS

[Signature]
NOTARY PUBLIC - STATE OF GA
MY COMMISSION EXPIRES 12/31/96
CHIEF MAGISTRATE



SERVICE DELIVERY STRATEGY
SUMMARY OF LAND USE AGREEMENTS

Instructions:

Answer each question below, attaching additional pages as necessary. Please note that any changes to the answers provided will require updating of the service delivery strategy. If the contact person for this service (listed at the bottom of this page) changes, this should be reported to the Department of Community Affairs.

County: BUTTS

1. What incompatibilities or conflicts between the land use plans of local governments were identified in the process of developing the service delivery strategy?

There were no incompatibilities or conflicts noted between the land use plans of Butts County, and the cities of Jackson, Jenkinsburg, and Flovilla.

2. Check the boxes indicating how these incompatibilities or conflicts were addressed:

- amendments to existing comprehensive plans
- adoption of a joint comprehensive plan
- other measures (amend zoning ordinances; add environmental regulations, etc.)

Note: If the necessary plan amendments, regulations, ordinances, etc. have not yet been formally adopted, indicate when each of the affected local governments will adopt them.

If "other measures" was checked, describe these measures:

3. Summarize the process that will be used to resolve disputes when a county disagrees with the proposed land use classification(s) for areas to be annexed into a city. If the conflict resolution process will vary for different cities in the county, summarize each process.

For all cities - Within ten (10) days of receiving the County's objection, the City will either (a) agree to the County's conditions; (b) stop the annexation altogether; (c) disagree with the county's objection and seek a declaratory judgement in court; or, (d) initiate a thirty (30) day maximum mediation process. Mediation costs will be shared equally, and failure to achieve resolution requires the City to cease with the annexation.

4. What policies, procedures and/or processes have been established by local governments (and water and sewer authorities) to ensure that new extraterritorial water and sewer service will be consistent with all applicable land use plans and ordinances?

Butts County, the Cities of Flovilla, Jackson, and Jenkinsburg, and the Butts County et al, Water and Sewer Authority, have established a committee that directs functions of water and sewer services in conjunction with current and future land use plans.

5. Person completing form: Paul S. Penn, County Manager

Phone number: (770) 775-8200 Date completed: 06/16/98

6. Is this the person who should be contacted by state agencies when evaluating whether proposed local government projects are consistent with land use plans of applicable jurisdictions? yes no

If not, provide designated contact person(s) and phone number(s) below:



SERVICE DELIVERY STRATEGY

SUMMARY OF SERVICE DELIVERY ARRANGEMENTS

Instructions:

Make copies of this form and complete one for each service listed on page 1, Section III. Use exactly the same service names listed on page 1. Answer each question below, attaching additional pages as necessary. If the contact person for this service (listed at the bottom of the page) changes, this should be reported to the Department of Community Affairs.

County: Butts County Service: Public Service - Roads, Streets, Bridges

1. Check the box that best describes the agreed upon delivery arrangement for this service:
- Service will be provided countywide (i.e., including all cities and unincorporated areas) by a single service provider. (If this box is checked, identify the government, authority or organization providing the service.)
 - Service will be provided only in the unincorporated portion of the county by a single service provider. (If this box is checked, identify the government, authority or organization providing the service.)
 - One or more cities will provide this service only within their incorporated boundaries, and the service will not be provided in unincorporated areas. (If this box is checked, identify the government(s), authority or organization providing the service.)
 - One or more cities will provide this service only within their incorporated boundaries, and the county will provide the service in unincorporated areas. (If this box is checked, identify the government(s), authority or organization providing the service.)
Butts County, Flovilla, Jenkinsburg, Jackson
 - Other. (If this box is checked, attach a legible map delineating the service area of each service provider, and identify the government, authority, or other organization that will provide service within each service area.)

2. In developing the strategy, were overlapping service areas, unnecessary competition and/or duplication of this service identified?
 yes no

If these conditions will continue under the strategy, attach an explanation for continuing the arrangement (i.e., overlapping but higher levels of service (See O.C.G.A. 36-70-24(1)), overriding benefits of the duplication, or reasons that overlapping service areas or competition cannot be eliminated).

If these conditions will be eliminated under the strategy, attach an implementation schedule listing each step or action that will be taken to eliminate them, the responsible party and the agreed upon deadline for completing it.

3. List each government or authority that will help to pay for this service and indicate how the service will be funded (e.g., enterprise funds, user fees, general funds, special service district revenues, hotel/motel taxes, franchise taxes, impact fees, bonded indebtedness, etc.)

Local Government or Authority:	Funding Method:
Butts County	General Fund
Cities of Flovilla,	General Fund
Jackson,	General Fund
Jenkinsburg	General Fund

4. How will the strategy change the previous arrangements for providing and/or funding this service within the county?
 The Butts County Road Department provides maintenance to all county roads and bridges in unincorporated Butts County. The Cities of Flovilla, Jackson, and Jenkinsburg provide maintenance to all roads, streets and bridges within their corporate limits. Maintenance on cities' streets is completed either by the cities or by private contractor.

5. List any formal service delivery agreements or intergovernmental contracts that will be used to implement the strategy for this service:

Agreement Name:	Contracting Parties:	Effective and Ending Dates:

6. What other mechanisms (if any) will be used to implement the strategy for this service (e.g., ordinances, resolutions, local acts of the General Assembly, rate or fee changes, etc.), and when will they take effect?

7. Person completing form: Paul S. Penn, County Manager
 Phone number: (770) 775-8200 Date completed: 9/27/99

8. Is this the person who should be contacted by state agencies when evaluating whether proposed local government projects are consistent with the service delivery strategy? yes no

If not, provide designated contact person(s) and phone number(s) below:



SERVICE DELIVERY STRATEGY

SUMMARY OF SERVICE DELIVERY ARRANGEMENTS

Instructions:

Make copies of this form and complete one for each service listed on page 1, Section III. Use exactly the same service names listed on page 1. Answer each question below, attaching additional pages as necessary. If the contact person for this service (listed at the bottom of the page) changes, this should be reported to the Department of Community Affairs.

County: BUTTS Service: Public Works - Animal Control

1. Check the box that best describes the agreed upon delivery arrangement for this service:

- Service will be provided countywide (i.e., including all cities and unincorporated areas) by a single service provider. (If this box is checked, identify the government, authority or organization providing the service.) Butts County
- Service will be provided only in the unincorporated portion of the county by a single service provider. (If this box is checked, identify the government, authority or organization providing the service.)
- One or more cities will provide this service only within their incorporated boundaries, and the service will not be provided in unincorporated areas. (If this box is checked, identify the government(s), authority or organization providing the service.)
- One or more cities will provide this service only within their incorporated boundaries, and the county will provide the service in unincorporated areas. (If this box is checked, identify the government(s), authority or organization providing the service.)
- Other. (If this box is checked, attach a legible map delineating the service area of each service provider, and identify the government, authority, or other organization that will provide service within each service area.)

2. In developing the strategy, were overlapping service areas, unnecessary competition and/or duplication of this service identified?
 yes no

If these conditions will continue under the strategy, attach an explanation for continuing the arrangement (i.e., overlapping but higher levels of service (See O.C.G.A. 36-70-24(1)), overriding benefits of the duplication, or reasons that overlapping service areas or competition cannot be eliminated).

If these conditions will be eliminated under the strategy, attach an implementation schedule listing each step or action that will be taken to eliminate them, the responsible party and the agreed upon deadline for completing it.

3. List each government or authority that will help to pay for this service and indicate how the service will be funded (e.g., enterprise funds, user fees, general funds, special service district revenues, hotel/motel taxes, franchise taxes, impact fees, bonded indebtedness, etc.)

Local Government or Authority:	Funding Method:
Butts County Public Works Dept.	General Fund
City of Jackson	
City of Flovilla	
City of Jenkinsburg	

4. How will the strategy change the previous arrangements for providing and/or funding this service within the county?
 Create uniformity in services rendered by the Animal Control Division. Strategy will jointly place responsibility for this service on the County Government.

5. List any formal service delivery agreements or intergovernmental contracts that will be used to implement the strategy for this service:

Agreement Name:	Contracting Parties:	Effective and Ending Dates:
Intergovernmental Service Agreement - Butts County & Cities of	Jackson, Flovilla, Jenkinsburg	6/1/99 - -----

6. What other mechanisms (if any) will be used to implement the strategy for this service (e.g., ordinances, resolutions, local acts of the General Assembly, rate or fee changes, etc.), and when will they take effect?

The City of Jackson agrees to contribute a start-up fee of \$5,000. All cities will provide reasonable assistance to the Animal Control Facility if requested for cases which originate with the individual city's jurisdiction.

7. Person completing form: Paul S. Penn, County Manager
 Phone number: (770) 775-8200 Date completed: 6/23/99

8. Is this the person who should be contacted by state agencies when evaluating whether proposed local government projects are consistent with the service delivery strategy? yes no
 If not, provide designated contact person(s) and phone number(s) below:

**Intergovernmental Service Agreement
County of Butts and the Cities of Jackson, Flovilla, and Jenkinsburg**

The following constitutes a formal agreement between the local government of Butts County, Georgia, a constitutionally formed county government, and the Cities of Jackson, Flovilla, and Jenkinsburg Georgia, three chartered municipal governments residing within the provinces of Butts County, Georgia. Said agreement shall be for the initial formation and operation of an Animal Control Facility and for other purposes as described herein. This agreement is adopted in compliance with House Bill 489 "Service Delivery Act".

Article I: Entities Involved

Primary entities involved in this intergovernmental agreement shall be, in addition to the aforementioned governments, the Butts County Public Works Department.

Article II: Architecture of Agreement

This agreement shall be constructed in a manner which clearly states the obligations of all governments and what services each representative department shall provide towards the successful execution of this agreement. It is agreed by both governments that the following shall be performed in conjunction with the proper execution of this agreement.

County of Butts

The County of Butts, through its Public Works Department agrees to and will execute the following conditions:

- A). That a suitable facility meeting all required specifications as set forth by law and other regulatory bodies shall be provided for the use of the city and the county; and
- B). That the county shall assume responsibility for start-up operations of the facility and shall employ under the county government suitable incumbents for the operation of the facility, and;
- C). That the department shall be placed under the purview of the Butts County Public Works Department and overall managerial control shall reside in the Director of Community Services who shall prepare and manage the departmental budget.
- D). That the Director of Public Works shall be the point of contact for all matters relating to the normal disposition of services by the Animal Control Facility. The County Manager of Butts County shall be the point of contact for all matters relating to the terms of this agreement.

City of Jackson

The City of Jackson, through it's Mayor and Council , shall provide the following and agree to the following conditions:

- A). That the City of Jackson will contribute an amount of money towards the initial start-up of the Animal Control Facility in the sum of Five Thousand (\$5,000) dollars.
- B). That the city of Jackson, through its various city departments, will provide reasonable assistance to the Animal Control Facility if requested for cases which originate within the city limits of Jackson.

City of Flovilla

- A). That the City of Flovilla, through its various city departments, will provide reasonable assistance to the Animal Control Facility if requested for cases which originate within the city limits of Flovilla.

City of Jenkinsburg

- A). That the City of Jenkinsburg, through its various city department, will provide reasonable assistance to the Animal Control Facility if requested for cases which originate within the city limits of Jenkinsburg.

It is further agreed upon by all parties that:

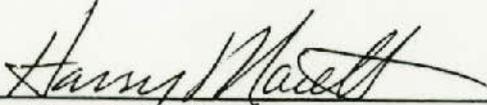
- A). The Director of the Butts County Public Works Department shall be the point of contact for all matters concerning the disposition of services rendered by the Animal Control Division of this department, and;
- B). The Mayors of all municipalities and the Butts County Manager shall discuss and work towards the resolution of any intergovernmental matters that may arise within their respective jurisdictions that adversely affects any other party or impedes the normal execution of the terms of this agreement, and;
- C). Modification of this agreement shall be done in writing.

Intergovernmental Service Agreement

The signatures reflected below are authorized representatives of the County of Butts, the City of Jackson, the City of Flovilla, and the city of Jenkinsburg. By these signatures, all parties agree to enter into this intergovernmental service agreement.

Signed and executed this 7th day of June, 1999

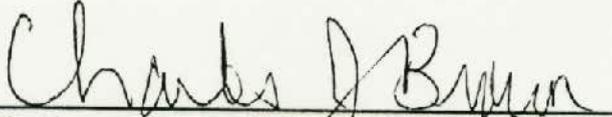
For the Butts County Board of Commissioners



Harry Maret, Chairman

Date: 6/7/99

For the City of Jackson



Charles J. Brown, Mayor of Jackson

Date: 6/2/99

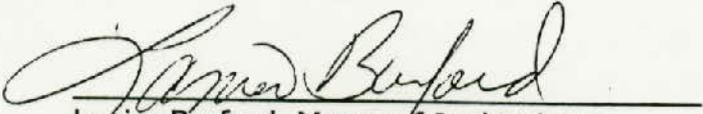
For the City of Flovilla



Harvey Norris, Mayor of Flovilla

Date: 6/14/99

For the City of Jenkinsburg



Lanier Burford, Mayor of Jenkinsburg

Date: 6/14/99



SERVICE DELIVERY STRATEGY CERTIFICATIONS

Instructions:

This page must, at a minimum, be signed by an authorized representative of the following governments: 1) the county; 2) the city serving as the county seat; 3) all cities having 1990 populations of over 9,000 residing within the county; and 4) no less than 50% of all other cities with a 1990 population of between 500 and 9,000 residing within the county. Cities with 1990 populations below 500 and authorities providing services under the strategy are not required to sign this form, but are encouraged to do so. Attach additional copies of this page as necessary.

SERVICE DELIVERY STRATEGY FOR BUTTS COUNTY

We, the undersigned authorized representatives of the jurisdictions listed below, certify that:

1. We have executed agreements for implementation of our service delivery strategy and the attached forms provide an accurate depiction of our agreed upon strategy (O.C.G.A. 36-70-21);
2. Our service delivery strategy promotes the delivery of local government services in the most efficient, effective, and responsive manner (O.C.G.A. 36-70-24 (1));
3. Our service delivery strategy provides that water or sewer fees charged to customers located outside the geographic boundaries of a service provider are reasonable and are not arbitrarily higher than the fees charged to customers located within the geographic boundaries of the service provider (O.C.G.A. 36-70-24 (2)); and
4. Our service delivery strategy ensures that the cost of any services the county government provides (including those jointly funded by the county and one or more municipalities) primarily for the benefit of the unincorporated area of the county are borne by the unincorporated area residents, individuals, and property owners who receive such service (O.C.G.A. 36-70-24 (3)).

SIGNATURE:

NAME:
(Please print or type)

TITLE:

JURISDICTION:

DATE:

Harry Marett

Harry Marett

Chairman, Board of Commissioners

Butts County

8/31/99

Charles J. Brown

Charles J. Brown

Mayor

City of Jackson

8/31/99

Harvey Norris

Harvey Norris

Mayor

City of Flovilla

8/31/99

Lanier Burford

Lanier Burford

Mayor

City of
Jenkinsburg

8/31/99