



**SERVICE DELIVERY STRATEGY  
FOR BARROW COUNTY**

**I. GENERAL INSTRUCTIONS**

1. Only one set of these forms should be submitted per county. The completed forms should clearly present the collective agreement reached by all cities and counties that were party to the service delivery strategy.
2. List each local government and/or authority that provides services included in the service delivery strategy in Section II below.
3. List all services provided or primarily funded by each general purpose local government and authority within the county in Section III below. It is acceptable to break a service into separate components if this will facilitate description of the service delivery strategy.
4. For each service or service component listed in Section III, complete a separate *Summary of Service Delivery Arrangements* form (page 2).
5. Complete one copy of the *Summary of Land Use Agreements* form (page 3).
6. Have the *Certifications* form (page 4) signed by the authorized representatives of participating local governments. Please note that DCA cannot validate the strategy unless it is signed by the local governments required by law (see Instructions, page 4).
7. Mail the completed forms along with any attachments to:

*For answers to most frequently asked questions on Georgia's Service Delivery Act, links and helpful publications, visit DCA's website at [www.dca.servicedelivery.org](http://www.dca.servicedelivery.org), or call the Office of Coordinated Planning at (404) 679-3114.*

Georgia Department of Community Affairs  
Office of Coordinated Planning  
60 Executive Park South, N.E.  
Atlanta, Georgia 30329

**Note: Any future changes to the service delivery arrangements described on these forms will require an official update of the service delivery strategy and submittal of revised forms and attachments to the Georgia Department of Community Affairs.**

**II. LOCAL GOVERNMENTS INCLUDED IN THE SERVICE DELIVERY STRATEGY:**

In this section, list all local governments (including cities located partially within the county) and authorities that provide services included in the service delivery strategy.

Auburn  
Barrow County  
Barrow County Water and Sewerage Authority  
Bethlehem  
Braselton  
Carl  
Statham  
Winder  
Winder-Barrow Airport Authority

**III. SERVICES INCLUDED IN THE SERVICE DELIVERY STRATEGY:**

For each service listed here, a separate *Summary of Service Delivery Arrangements* form (page 2) must be completed.

Airport Authority  
Industrial Authority  
Library Services  
Natural Gas  
Planning & Development  
Public Safety:  
    Animal Control  
    E-911  
    EMS  
    Fire Departments  
    Police Departments / County Marshal / Sheriff  
Recreation  
Solid Waste  
Sewage  
Transportation: Road Maintenance  
Water Supply



**SERVICE DELIVERY STRATEGY  
SUMMARY OF SERVICE DELIVERY ARRANGEMENTS**

Instructions:

Make copies of this form and complete one for each service listed on page 1, Section III. Use exactly the same service names listed on page 1. Answer each question below, attaching additional pages as necessary. If the contact person for this service (listed at the bottom of the page) changes, this should be reported to the Department of Community Affairs.

County: **Barrow** Service: **Airport Authority**

1. Check the box that best describes the agreed upon delivery arrangement for this service:
- Service will be provided county-wide (i.e., including all cities and unincorporated areas) by a single service provider. (If this box is checked, identify the government, authority or organized providing the service.)  
**Barrow County Airport Authority**
  - Service will be provided only in the unincorporated portion of the county by a single service provider. (If this box is checked, identify the government, authority or organization providing the service.)
  - One or more cities will provide this service only within their incorporated boundaries, and the service will not be provided in unincorporated areas. (If this box is checked, identify the government(s), authority or organization providing the service.)
  - One or more cities will provide this service only within their incorporated boundaries, and the county will provide the service in unincorporated areas. (If this box is checked, identify the government(s), authority or organization providing the service.)
  - Other. (If this box is checked, attach a legible map delineating the service area of each service provide, and identify the government, authority, or other organization that will provide service within each service area.)

2. In developing the strategy, were overlapping service areas, unnecessary competition and/or duplication of this service identified? Yes No

If these conditions will continue under the strategy, attach an explanation for continuing the arrangement (i.e., overlapping but higher levels of service (See O.C.G.A. 36-70-24(1)), overriding benefits of the duplication, or reasons that overlapping service areas or competition cannot be eliminated).

If these conditions will be eliminated under the strategy, attach an implementation schedule listing each step or action that will be taken to eliminate them, the responsible party and the agreed upon deadline for completing it.

3. List each government or authority that will help to pay for this service and indicate how the service will be funded (e.g., enterprise funds, user fees, general funds, special service district revenues, hotel/motel taxes, franchise taxes, impact fees, bonded indebtedness, etc.)

Local Government or Authority: Funding Method:

<b>Airport Authority</b>	<b>GENERAL FUND</b>

4. How will the strategy change the previous arrangements for providing and/or funding this service within the county?

**No change**

5. List any formal service delivery agreements or intergovernmental contracts that will be used to implement the strategy for this service:

Agreement Name: Contacting Parties: Effective and Ending Dates:

<b>Master Service Delivery Agreement</b>		

6. What other mechanisms (if any) will be used to implement the strategy for this service (e.g., ordinances, resolutions, local acts of the General Assembly, rate or fee changes, etc.), and when will they take effect?

**None**

7. Person completing form: **Keith Lee**

Phone number: **770-307-3115** Date completed: **April 12, 1999**

8. Is this the person who should be contacted by state agencies when evaluating whether proposed local government projects are consistent with the service delivery strategy? Yes No

If not provide designated contact person(s) and phone number(s) below:  
Chairman, Barrow County Board of Commissioners Barrow 770-307-3005



**SERVICE DELIVERY STRATEGY  
SUMMARY OF SERVICE DELIVERY ARRANGEMENTS**

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County: **Barrow** Service: **Industrial Authority**

1. Check the box that best describes the agreed upon delivery arrangement for this service:  
 Service will be provided county-wide (i.e., including all cities and unincorporated areas) by a single service provider. (If this box is checked, identify the government, authority or organized providing the service.)

Winder-Barrow Industrial Authority

- Service will be provided only in the unincorporated portion of the county by a single service provider. (If this box is checked, identify the government, authority or organization providing the service.)
- One or more cities will provide this service only within their incorporated boundaries, and the service will not be provided in unincorporated areas. (If this box is checked, identify the government(s), authority or organization providing the service.)
- One or more cities will provide this service only within their incorporated boundaries, and the county will provide the service in unincorporated areas. (If this box is checked, identify the government(s), authority or organization providing the service.)
- Other. (If this box is checked, attach a legible map delineating the service area of each service provide, and identify the government, authority, or other organization that will provide service within each service area.)

2. In developing the strategy, were overlapping service areas, unnecessary competition and/or duplication of this service identified? Yes No

If these conditions will continue under the strategy, attach an explanation for continuing the arrangement (i.e., overlapping but higher levels of service (See O.C.G.A. 36-70-24(1)), overriding benefits of the duplication, or reasons that overlapping service areas or competition cannot be eliminated).

If these conditions will be eliminated under the strategy, attach an implementation schedule listing each step or action that will be taken to eliminate them, the responsible party and the agreed upon deadline for completing it.

3. List each government or authority that will help to pay for this service and indicate how the service will be funded (e.g., enterprise funds, user fees, general funds, special service district revenues, hotel/motel taxes, franchise taxes, impact fees, bonded indebtedness, etc.)

Local Government or Authority: Funding Method:

**Industrial Authority** | **COUNTY GENERAL FUND**

4. How will the strategy change the previous arrangements for providing and/or funding this service within the county?

**No change**

5. List any formal service delivery agreements or intergovernmental contracts that will be used to implement the strategy for this service:

Agreement Name:	Contacting Parties:	Effective and Ending Dates:
Master Service Delivery Agreement		
Contract for Services	Industrial Authority and Barrow County	Yearly
Contract for Services	Industrial Authority and Bethlehem	Yearly
Contract for Services	Industrial Authority and Statham	Yearly
Contract for Services	Industrial Authority and Winder	Yearly

6. What other mechanisms (if any) will be used to implement the strategy for this service (e.g., ordinances, resolutions, local acts of the General Assembly, rate or fee changes, etc.), and when will they take effect?

**None**

7. Person completing form: **Keith Lee**

Phone number: **770-307-3115**

Date completed: **April 12, 1999**

8. Is this the person who should be contacted by state agencies when evaluating whether proposed local government projects are consistent with the service delivery strategy? Yes No

If not provide designated contact person(s) and phone number(s) below:

Chairman, Barrow County Board of Commissioners	Barrow	770-307-3005
Mayor, Town of Bethlehem	Bethlehem	770-867-0702
Mayor, City of Statham	Statham	770-725-5455
City Administrator, City of Winder	Winder	770-867-3106



**SERVICE DELIVERY STRATEGY**  
**SUMMARY OF SERVICE DELIVERY ARRANGEMENTS**

Instructions:

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County: **Barrow** Service: **Library Services**

1. Check the box that best describes the agreed upon delivery arrangement for this service:
- Service will be provided county-wide (i.e., including all cities and unincorporated areas) by a single service provider. (If this box is checked, identify the government, authority or organized providing the service.)  
**Piedmont Regional Library**
  - Service will be provided only in the unincorporated portion of the county by a single service provider. (If this box is checked, identify the government, authority or organization providing the service.)
  - One or more cities will provide this service only within their incorporated boundaries, and the service will not be provided in unincorporated areas. (If this box is checked, identify the government(s), authority or organization providing the service.)
  - One or more cities will provide this service only within their incorporated boundaries, and the county will provide the service in unincorporated areas. (If this box is checked, identify the government(s), authority or organization providing the service.)
  - Other. (If this box is checked, attach a legible map delineating the service area of each service provide, and identify the government, authority, or other organization that will provide service within each service area.)

2. In developing the strategy, were overlapping service areas, unnecessary competition and/or duplication of this service identified?  Yes  No

If these conditions will continue under the strategy, attach an explanation for continuing the arrangement (i.e., overlapping but higher levels of service (See O.C.G.A. 36-70-24(1)), overriding benefits of the duplication, or reasons that overlapping service areas or competition cannot be eliminated).

If these conditions will be eliminated under the strategy, attach an implementation schedule listing each step or action that will be taken to eliminate them, the responsible party and the agreed upon deadline for completing it.

3. List each government or authority that will help to pay for this service and indicate how the service will be funded (e.g., enterprise funds, user fees, general funds, special service district revenues, hotel/motel taxes, franchise taxes, impact fees, bonded indebtedness, etc.)

Local Government or Authority: Funding Method:

Barrow County	GENERAL FUND
City of Auburn	GRANT
City of Braselton	GENERAL FUND
Town of Bethlehem	GENERAL FUND
Town of Carl	GENERAL FUND
City of Statham	GENERAL FUND
City of Winder	GENERAL FUND

4. How will the strategy change the previous arrangements for providing and/or funding this service within the county?

No change

5. List any formal service delivery agreements or intergovernmental contracts that will be used to implement the strategy for this service:

Agreement Name: Contacting Parties: Effective and Ending Dates:

Master Service Delivery Agreement		
Public Library Services in Barrow County	Piedmont Regional Library System and Barrow County, Auburn, Bethlehem, Carl, Statham, Winder	Yearly Budget Cycles

6. What other mechanisms (if any) will be used to implement the strategy for this service (e.g., ordinances, resolutions, local acts of the General Assembly, rate or fee changes, etc.), and when will they take effect?

None

7. Person completing form: **Keith Lee**

Phone number: **770-307-3115** Date completed: **April 12, 1999**

8. Is this the person who should be contacted by state agencies when evaluating whether proposed local government projects are consistent with the service delivery strategy?  Yes  No

If not provide designated contact person(s) and phone number(s) below:

Mayor, City of Auburn	Auburn	770-963-4002
Chairman, Barrow County Board of Commissioners	Barrow	770-307-3005
Mayor, Town of Bethlehem	Bethlehem	770-867-0702
Mayor, Town of Carl	Carl	770-867-1308
Mayor, City of Statham	Statham	770-725-5455
City Administrator, City of Winder	Winder	770-867-3106



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County: **Barrow** Service: **Natural Gas**

1. Check the box that best describes the agreed upon delivery arrangement for this service:
- Service will be provided county-wide (i.e., including all cities and unincorporated areas) by a single service provider. (If this box is checked, identify the government, authority or organized providing the service.)
  - Service will be provided only in the unincorporated portion of the county by a single service provider. (If this box is checked, identify the government, authority or organization providing the service.)
  - One or more cities will provide this service only within their incorporated boundaries, and the service will not be provided in unincorporated areas. (If this box is checked, identify the government(s), authority or organization providing the service.)
  - One or more cities will provide this service only within their incorporated boundaries, and the county will provide the service in unincorporated areas. (If this box is checked, identify the government(s), authority or organization providing the service.)
  - Other. (If this box is checked, attach a legible map delineating the service area of each service provide, and identify the government, authority, or other organization that will provide service within each service area.)

2. In developing the strategy, were overlapping service areas, unnecessary competition and/or duplication of this service identified? Yes No

If these conditions will continue under the strategy, attach an explanation for continuing the arrangement (i.e., overlapping but higher levels of service (See O.C.G.A. 36-70-24(1)), overriding benefits of the duplication, or reasons that overlapping service areas or competition cannot be eliminated).

If these conditions will be eliminated under the strategy, attach an implementation schedule listing each step or action that will be taken to eliminate them, the responsible party and the agreed upon deadline for completing it.

3. List each government or authority that will help to pay for this service and indicate how the service will be funded (e.g., enterprise funds, user fees, general funds, special service district revenues, hotel/motel taxes, franchise taxes, impact fees, bonded indebtedness, etc.)

Local Government or Authority: Funding Method:

Atlanta Gas & Light	User Fees
City of Buford	User Fees
City of Winder	User Fees

4. How will the strategy change the previous arrangements for providing and/or funding this service within the county?

No change

5. List any formal service delivery agreements or intergovernmental contracts that will be used to implement the strategy for this service:

Agreement Name: Contacting Parties: Effective and Ending Dates:

Master Service Delivery Agreement		

6. What other mechanisms (if any) will be used to implement the strategy for this service (e.g., ordinances, resolutions, local acts of the General Assembly, rate or fee changes, etc.), and when will they take effect?

None

7. Person completing form: Keith Lee

Phone number: 770-307-3115

Date completed: April 12, 1999

8. Is this the person who should be contacted by state agencies when evaluating whether proposed local government projects are consistent with the service delivery strategy? Yes No

If not provide designated contact person(s) and phone number(s) below:

City Administrator, City of Winder Winder 770-867-3106



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County: **Barrow** Service: **Planning & Development**

1. Check the box that best describes the agreed upon delivery arrangement for this service:

- Service will be provided county-wide (i.e., including all cities and unincorporated areas) by a single service provider. (If this box is checked, identify the government, authority or organized providing the service.)
- Service will be provided only in the unincorporated portion of the county by a single service provider. (If this box is checked, identify the government, authority or organization providing the service.)
- One or more cities will provide this service only within their incorporated boundaries, and the service will not be provided in unincorporated areas. (If this box is checked, identify the government(s), authority or organization providing the service.)
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2. In developing the strategy, were overlapping service areas, unnecessary competition and/or duplication of this service identified? Yes No

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3. List each government or authority that will help to pay for this service and indicate how the service will be funded (e.g., enterprise funds, user fees, general funds, special service district revenues, hotel/motel taxes, franchise taxes, impact fees, bonded indebtedness, etc.)

Local Government or Authority:

Funding Method:

Barrow County	General Fund & User Fees
City of Auburn	General Fund & User Fees & Grants
Town of Bethlehem	General Fund
Town of Braselton	General Fund & User Fees
Town of Carl	General Fund
City of Statham	General Fund & User Fees
City of Winder	General Fund

4. How will the strategy change the previous arrangements for providing and/or funding this service within the county?

No change

5. List any formal service delivery agreements or intergovernmental contracts that will be used to implement the strategy for this service:

Agreement Name:

Contacting Parties:

Effective and Ending Dates:

Master Service Delivery Agreement		
Contract for Governmental Services	Barrow County & City of Statham	9-23-97 through 9-23-02

6. What other mechanisms (if any) will be used to implement the strategy for this service (e.g., ordinances, resolutions, local acts of the General Assembly, rate or fee changes, etc.), and when will they take effect?

None

7. Person completing form: Keith Lee

Phone number: 770-307-3115

Date completed: April 12, 1999

8. Is this the person who should be contacted by state agencies when evaluating whether proposed local government projects are consistent with the service delivery strategy? Yes No

If not provide designated contact person(s) and phone number(s) below:

Mayor, City of Braselton	Braselton	706-654-3915
Mayor, City of Auburn	Auburn	770-963-4002
Chairman, Barrow County Board of Commissioners	Barrow	770-307-3005
Mayor, Town of Bethlehem	Bethlehem	770-867-0702
Mayor, Town of Carl	Carl	770-867-1308
Mayor, City of Statham	Statham	770-725-5455
City Administrator, City of Winder	Winder	770-867-3106



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**SUMMARY OF SERVICE DELIVERY ARRANGEMENTS**

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County: **Barrow** Service: **Public Safety:** **Animal Control**

1. Check the box that best describes the agreed upon delivery arrangement for this service:
- Service will be provided county-wide (i.e., including all cities and unincorporated areas) by a single service provider. (If this box is checked, identify the government, authority or organized providing the service.)  
**Barrow County**
  - Service will be provided only in the unincorporated portion of the county by a single service provider. (If this box is checked, identify the government, authority or organization providing the service.)
  - One or more cities will provide this service only within their incorporated boundaries, and the service will not be provided in unincorporated areas. (If this box is checked, identify the government(s), authority or organization providing the service.)
  - One or more cities will provide this service only within their incorporated boundaries, and the county will provide the service in unincorporated areas. (If this box is checked, identify the government(s), authority or organization providing the service.)
  - Other. (If this box is checked, attach a legible map delineating the service area of each service provide, and identify the government, authority, or other organization that will provide service within each service area.)

2. In developing the strategy, were overlapping service areas, unnecessary competition and/or duplication of this service identified? Yes No

If these conditions will continue under the strategy, attach an explanation for continuing the arrangement (i.e., overlapping but higher levels of service (See O.C.G.A. 36-70-24(1)), overriding benefits of the duplication, or reasons that overlapping service areas or competition cannot be eliminated).

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3. List each government or authority that will help to pay for this service and indicate how the service will be funded (e.g., enterprise funds, user fees, general funds, special service district revenues, hotel/motel taxes, franchise taxes, impact fees, bonded indebtedness, etc.)

Local Government or Authority: Funding Method:

<b>Barrow County</b>	<b>General funds</b>

4. How will the strategy change the previous arrangements for providing and/or funding this service within the county?

**No change**

5. List any formal service delivery agreements or intergovernmental contracts that will be used to implement the strategy for this service:

Agreement Name: Contacting Parties: Effective and Ending Dates:

<b>Master Service Delivery Agreement</b>		

6. What other mechanisms (if any) will be used to implement the strategy for this service (e.g., ordinances, resolutions, local acts of the General Assembly, rate or fee changes, etc.), and when will they take effect?

**Animal Control Ordinance - Currently in place**

7. Person completing form: **Keith Lee**

Phone number: **770-307-3115**

Date completed: **April 12, 1999**

8. Is this the person who should be contacted by state agencies when evaluating whether proposed local government projects are consistent with the service delivery strategy? Yes No

If not provide designated contact person(s) and phone number(s) below:  
 Chairman, Barrow County Board of Commissioners Barrow 770-307-3005



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County: **Barrow** Service: **Public Safety: E-911**

1. Check the box that best describes the agreed upon delivery arrangement for this service:

- Service will be provided county-wide (i.e., including all cities and unincorporated areas) by a single service provider. (If this box is checked, identify the government, authority or organized providing the service.)  
Barrow County
- Service will be provided only in the unincorporated portion of the county by a single service provider. (If this box is checked, identify the government, authority or organization providing the service.)
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Local Government or Authority: Funding Method:

<b>Barrow County</b>	<b>General funds</b>

4. How will the strategy change the previous arrangements for providing and/or funding this service within the county?

**No change**

5. List any formal service delivery agreements or intergovernmental contracts that will be used to implement the strategy for this service:

Agreement Name: Contacting Parties: Effective and Ending Dates:

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6. What other mechanisms (if any) will be used to implement the strategy for this service (e.g., ordinances, resolutions, local acts of the General Assembly, rate or fee changes, etc.), and when will they take effect?

**None**

7. Person completing form: **Keith Lee**

Phone number: **770-307-3115** Date completed: **April 12, 1999**

8. Is this the person who should be contacted by state agencies when evaluating whether proposed local government projects are consistent with the service delivery strategy? Yes No

If not provide designated contact person(s) and phone number(s) below:

**Chairman, Barrow County Board of Commissioners Barrow 770-307-3005**





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County: **Barrow** Service: **Public Safety:** **EMS**

1. Check the box that best describes the agreed upon delivery arrangement for this service:
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**Barrow County**
  - Service will be provided only in the unincorporated portion of the county by a single service provider. (If this box is checked, identify the government, authority or organization providing the service.)
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Local Government or Authority: Funding Method:

<b>Barrow County</b>	<b>General funds</b>

4. How will the strategy change the previous arrangements for providing and/or funding this service within the county?

**No change**

5. List any formal service delivery agreements or intergovernmental contracts that will be used to implement the strategy for this service:

Agreement Name: Contacting Parties: Effective and Ending Dates:

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6. What other mechanisms (if any) will be used to implement the strategy for this service (e.g., ordinances, resolutions, local acts of the General Assembly, rate or fee changes, etc.), and when will they take effect?

**None**

7. Person completing form: **Keith Lee**

Phone number: **770-307-3115** Date completed: **April 12, 1999**

8. Is this the person who should be contacted by state agencies when evaluating whether proposed local government projects are consistent with the service delivery strategy? Yes No

If not provide designated contact person(s) and phone number(s) below:

**Chairman, Barrow County Board of Commissioners Barrow Commission Chairman 770-307-3005**



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Instructions:

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County: **Barrow** Service: **Public Safety: Fire Department**

1. Check the box that best describes the agreed upon delivery arrangement for this service:

- Service will be provided county-wide (i.e., including all cities and unincorporated areas) by a single service provider. (If this box is checked, identify the government, authority or organized providing the service.)
- Service will be provided only in the unincorporated portion of the county by a single service provider. (If this box is checked, identify the government, authority or organization providing the service.)
- One or more cities will provide this service only within their incorporated boundaries, and the service will not be provided in unincorporated areas. (If this box is checked, identify the government(s), authority or organization providing the service.)
- One or more cities will provide this service only within their incorporated boundaries, and the county will provide the service in unincorporated areas. (If this box is checked, identify the government(s), authority or organization providing the service.)
- Other. (If this box is checked, attach a legible map delineating the service area of each service provide, and identify the government, authority, or other organization that will provide service within each service area.)

2. In developing the strategy, were overlapping service areas, unnecessary competition and/or duplication of this service identified? Yes No

If these conditions will continue under the strategy, attach an explanation for continuing the arrangement (i.e., overlapping but higher levels of service (See O.C.G.A. 36-70-24(1)), overriding benefits of the duplication, or reasons that overlapping service areas or competition cannot be eliminated).

If these conditions will be eliminated under the strategy, attach an implementation schedule listing each step or action that will be taken to eliminate them, the responsible party and the agreed upon deadline for completing it.

3. List each government or authority that will help to pay for this service and indicate how the service will be funded (e.g., enterprise funds, user fees, general funds, special service district revenues, hotel/motel taxes, franchise taxes, impact fees, bonded indebtedness, etc.)

Local Government or Authority: Funding Method:

Barrow County	Fire Tax & General Fund
City of Winder	Fire Tax & General Fund

4. How will the strategy change the previous arrangements for providing and/or funding this service within the county?

No change

5. List any formal service delivery agreements or intergovernmental contracts that will be used to implement the strategy for this service:

Agreement Name: Contacting Parties: Effective and Ending Dates:

Master Service Delivery Agreement		
Resolution of the Board of Commissioners of Barrow County	Barrow County & Winder	Effective - 1997 Ending - Indefinite
Fire/Services Contract for the Winder Fire District	Barrow County & Winder	Effective - 1997 Ending - 1 year; automatically renewed yearly Page 4 Section 10

6. What other mechanisms (if any) will be used to implement the strategy for this service (e.g., ordinances, resolutions, local acts of the General Assembly, rate or fee changes, etc.), and when will they take effect?

None

7. Person completing form: Keith Lee

Phone number: 770-307-3115

Date completed: April 12, 1999

8. Is this the person who should be contacted by state agencies when evaluating whether proposed local government projects are consistent with the service delivery strategy? Yes No

If not provide designated contact person(s) and phone number(s) below:

Chairman, Barrow County Board of Commissioners Barrow Commission Chairman 770-307-3115  
City Administrator City of Winder 770-867-3106



**SERVICE DELIVERY STRATEGY**  
**SUMMARY OF SERVICE DELIVERY ARRANGEMENTS**

Instructions:

Make copies of this form and complete one for each service listed on page 1, Section III. Use exactly the same service names listed on page 1. Answer each question below, attaching additional pages as necessary. If the contact person for this service (listed at the bottom of the page) changes, this should be reported to the Department of Community Affairs.

County: **Barrow** Service: **Public Safety: Police Department / County Marshal / Sheriff**

1. Check the box that best describes the agreed upon delivery arrangement for this service:

- Service will be provided county-wide (i.e., including all cities and unincorporated areas) by a single service provider. (If this box is checked, identify the government, authority or organized providing the service.)
- Service will be provided only in the unincorporated portion of the county by a single service provider. (If this box is checked, identify the government, authority or organization providing the service.)
- One or more cities will provide this service only within their incorporated boundaries, and the service will not be provided in unincorporated areas. (If this box is checked, identify the government(s), authority or organization providing the service.)
- One or more cities will provide this service only within their incorporated boundaries, and the county will provide the service in unincorporated areas. (If this box is checked, identify the government(s), authority or organization providing the service.)
- Other. (If this box is checked, attach a legible map delineating the service area of each service provide, and identify the government, authority, or other organization that will provide service within each service area.)

2. In developing the strategy, were overlapping service areas, unnecessary competition and/or duplication of this service identified? Yes No

If these conditions will continue under the strategy, attach an explanation for continuing the arrangement (i.e., overlapping but higher levels of service (See O.C.G.A. 36-70-24(1)), overriding benefits of the duplication, or reasons that overlapping service areas or competition cannot be eliminated).

If these conditions will be eliminated under the strategy, attach an implementation schedule listing each step or action that will be taken to eliminate them, the responsible party and the agreed upon deadline for completing it.

3. List each government or authority that will help to pay for this service and indicate how the service will be funded (e.g., enterprise funds, user fees, general funds, special service district revenues, hotel/motel taxes, franchise taxes, impact fees, bonded indebtedness, etc.)

Local Government or Authority:

Funding Method:

Barrow County	General Fund / Grant / Fines / Forfeitures
City of Auburn	General Fund / Grant / Fines
Town of Bethlehem	General Fund
Town of Braselton	General Fund
Town of Carl	General Fund
City of Statham	General Fund
City of Winder	General Fund

How will the strategy change the previous arrangements for providing and/or funding this service within the county?

**No change**

5. List any formal service delivery agreements or intergovernmental contracts that will be used to implement the strategy for this service:

Agreement Name:

Contacting Parties:

Effective and Ending Dates:

Master Service Delivery Agreement		

6. What other mechanisms (if any) will be used to implement the strategy for this service (e.g., ordinances, resolutions, local acts of the General Assembly, rate or fee changes, etc.), and when will they take effect?

**None**

7. Person completing form: **Keith Lee**

Phone number: **770-307-3115**

Date completed: **April 12, 1999**

8. Is this the person who should be contacted by state agencies when evaluating whether proposed local government projects are consistent with the service delivery strategy? Yes No

If not provide designated contact person(s) and phone number(s) below:

Chairman, Barrow County Board of Commissioners	Barrow	770-307-3005
Mayor, City of Auburn	Auburn	770-963-4002
Mayor, Town of Bethlehem	Bethlehem	770-867-0702
Mayor, Town of Braselton	Braselton	706-654-3915
Mayor, Town of Carl	Carl	770-867-1308
Mayor, City of Statham	Statham	770-725-5455



**SERVICE DELIVERY STRATEGY**  
**SUMMARY OF SERVICE DELIVERY ARRANGEMENTS**

Instructions:

Make copies of this form and complete one for each service listed on page 1, Section III. Use exactly the same service names listed on page 1. Answer each question below, attaching additional pages as necessary. If the contact person for this service (listed at the bottom of the page) changes, this should be reported to the Department of Community Affairs.

County: **Barrow** Service: **Recreation**

1. Check the box that best describes the agreed upon delivery arrangement for this service:

- Service will be provided county-wide (i.e., including all cities and unincorporated areas) by a single service provider. (If this box is checked, identify the government, authority or organized providing the service.)
- Service will be provided only in the unincorporated portion of the county by a single service provider. (If this box is checked, identify the government, authority or organization providing the service.)
- One or more cities will provide this service only within their incorporated boundaries, and the service will not be provided in unincorporated areas. (If this box is checked, identify the government(s), authority or organization providing the service.)
- One or more cities will provide this service only within their incorporated boundaries, and the county will provide the service in unincorporated areas. (If this box is checked, identify the government(s), authority or organization providing the service.)
- Other. (If this box is checked, attach a legible map delineating the service area of each service provide, and identify the government, authority, or other organization that will provide service within each service area.)

2. In developing the strategy, were overlapping service areas, unnecessary competition and/or duplication of this service identified? Yes No

If these conditions will continue under the strategy, attach an explanation for continuing the arrangement (i.e., overlapping but higher levels of service (See O.C.G.A. 36-70-24(1)), overriding benefits of the duplication, or reasons that overlapping service areas or competition cannot be eliminated).

If these conditions will be eliminated under the strategy, attach an implementation schedule listing each step or action that will be taken to eliminate them, the responsible party and the agreed upon deadline for completing it.

3. List each government or authority that will help to pay for this service and indicate how the service will be funded (e.g., enterprise funds, user fees, general funds, special service district revenues, hotel/motel taxes, franchise taxes, impact fees, bonded indebtedness, etc.)

Local Government or Authority: Funding Method:

Barrow County	General Fund & User Fees
City of Auburn	General Fund & User Fees & Grant
Town of Carl	General Fund

4. How will the strategy change the previous arrangements for providing and/or funding this service within the county?

No change

5. List any formal service delivery agreements or intergovernmental contracts that will be used to implement the strategy for this service:

Agreement Name: Contacting Parties: Effective and Ending Dates:

Master Service Delivery Agreement		

6. What other mechanisms (if any) will be used to implement the strategy for this service (e.g., ordinances, resolutions, local acts of the General Assembly, rate or fee changes, etc.), and when will they take effect?

None

7. Person completing form: Keith Lee

Phone number: 770-307-3115

Date completed: April 12, 1999

8. Is this the person who should be contacted by state agencies when evaluating whether proposed local government projects are consistent with the service delivery strategy? Yes No

If not provide designated contact person(s) and phone number(s) below:

Mayor, City of Auburn	Auburn	770-963-4200
Chairman, Barrow County Board of Commissioners	Barrow	770-867-3005
Mayor, Town of Carl	Carl	770-867-1308



**SERVICE DELIVERY STRATEGY**  
**SUMMARY OF SERVICE DELIVERY ARRANGEMENTS**

Instructions:

Make copies of this form and complete one for each service listed on page 1, Section III. Use exactly the same service names listed on page 1. Answer each question below, attaching additional pages as necessary. If the contact person for this service (listed at the bottom of the page) changes, this should be reported to the Department of Community Affairs.

County: **Barrow** Service: **Solid Waste**

1. Check the box that best describes the agreed upon delivery arrangement for this service:

- Service will be provided county-wide (i.e., including all cities and unincorporated areas) by a single service provider. (If this box is checked, identify the government, authority or organized providing the service.)
- Service will be provided only in the unincorporated portion of the county by a single service provider. (If this box is checked, identify the government, authority or organization providing the service.)
- One or more cities will provide this service only within their incorporated boundaries, and the service will not be provided in unincorporated areas. (If this box is checked, identify the government(s), authority or organization providing the service.)
- One or more cities will provide this service only within their incorporated boundaries, and the county will provide the service in unincorporated areas. (If this box is checked, identify the government(s), authority or organization providing the service.)
- Other. (If this box is checked, attach a legible map delineating the service area of each service provide, and identify the government, authority, or other organization that will provide service within each service area.)

2. In developing the strategy, were overlapping service areas, unnecessary competition and/or duplication of this service identified? Yes No

If these conditions will continue under the strategy, attach an explanation for continuing the arrangement (i.e., overlapping but higher levels of service (See O.C.G.A. 36-70-24(1)), overriding benefits of the duplication, or reasons that overlapping service areas or competition cannot be eliminated).

If these conditions will be eliminated under the strategy, attach an implementation schedule listing each step or action that will be taken to eliminate them, the responsible party and the agreed upon deadline for completing it.

3. List each government or authority that will help to pay for this service and indicate how the service will be funded (e.g., enterprise funds, user fees, general funds, special service district revenues, hotel/motel taxes, franchise taxes, impact fees, bonded indebtedness, etc.)

Local Government or Authority: Funding Method:

Barrow County	User Fees
City of Auburn	User Fees
Town of Bethlehem	General Fund
Town of Braselton	General Fund
Town of Carl	General Fund
City of Statham	User Fees
City of Winder	User Fees

4. How will the strategy change the previous arrangements for providing and/or funding this service within the county?

No change

5. List any formal service delivery agreements or intergovernmental contracts that will be used to implement the strategy for this service:

Agreement Name: Contacting Parties: Effective and Ending Dates:

Master Service Delivery Agreement		

6. What other mechanisms (if any) will be used to implement the strategy for this service (e.g., ordinances, resolutions, local acts of the General Assembly, rate or fee changes, etc.), and when will they take effect?

None

7. Person completing form: **Keith Lee**

Phone number: **770-307-3115**

Date completed: **April 12, 1999**

8. Is this the person who should be contacted by state agencies when evaluating whether proposed local government projects are consistent with the service delivery strategy? Yes No

If not provide designated contact person(s) and phone number(s) below:

Mayor, City of Auburn	Auburn	770-963-4002
Chairman, Barrow County Board of Commissioners	Barrow	770-307-3005
Mayor, Town of Bethlehem	Bethlehem	770-867-0702
Mayor, Town of Braselton	Braselton	706-654-3915
Mayor, Town of Carl	Carl	770-867-1308
Mayor, City of Statham	Statham	770-725-5455
City Administrator, City of Winder	Winder	770-867-3106



**SERVICE DELIVERY STRATEGY**  
**SUMMARY OF SERVICE DELIVERY ARRANGEMENTS**

Instructions:

Make copies of this form and complete one for each service listed on page 1, Section III. Use exactly the same service names listed on page 1. Answer each question below, attaching additional pages as necessary. If the contact person for this service (listed at the bottom of the page) changes, this should be reported to the Department of Community Affairs.

County: **Barrow**

Service: **Sewage**

1. Check the box that best describes the agreed upon delivery arrangement for this service:

- Service will be provided county-wide (i.e., including all cities and unincorporated areas) by a single service provider. (If this box is checked, identify the government, authority or organized providing the service.)
- Service will be provided only in the unincorporated portion of the county by a single service provider. (If this box is checked, identify the government, authority or organization providing the service.)
- One or more cities will provide this service only within their incorporated boundaries, and the service will not be provided in unincorporated areas. (If this box is checked, identify the government(s), authority or organization providing the service.)
- One or more cities will provide this service only within their incorporated boundaries, and the county will provide the service in unincorporated areas. (If this box is checked, identify the government(s), authority or organization providing the service.)
- Other. (If this box is checked, attach a legible map delineating the service area of each service provide, and identify the government, authority, or other organization that will provide service within each service area.)

2. In developing the strategy, were overlapping service areas, unnecessary competition and/or duplication of this service identified? Yes No

If these conditions will continue under the strategy, attach an explanation for continuing the arrangement (i.e., overlapping but higher levels of service (See O.C.G.A. 36-70-24(1)), overriding benefits of the duplication, or reasons that overlapping service areas or competition cannot be eliminated).

If these conditions will be eliminated under the strategy, attach an implementation schedule listing each step or action that will be taken to eliminate them, the responsible party and the agreed upon deadline for completing it.

3. List each government or authority that will help to pay for this service and indicate how the service will be funded (e.g., enterprise funds, user fees, general funds, special service district revenues, hotel/motel taxes, franchise taxes, impact fees, bonded indebtedness, etc.)

Local Government or Authority:

Funding Method:

Barrow County	User Fees and General Fund
Town of Braselton	User Fees
City of Statham	User Fees
City of Winder	User Fees

4. How will the strategy change the previous arrangements for providing and/or funding this service within the county?

**No change**

5. List any formal service delivery agreements or intergovernmental contracts that will be used to implement the strategy for this service:

Agreement Name:

Contacting Parties:

Effective and Ending Dates:

Master Service Delivery Agreement		

6. What other mechanisms (if any) will be used to implement the strategy for this service (e.g., ordinances, resolutions, local acts of the General Assembly, rate or fee changes, etc.), and when will they take effect?

**None**

7. Person completing form: **Keith Lee**

Phone number: **770-307-3115**

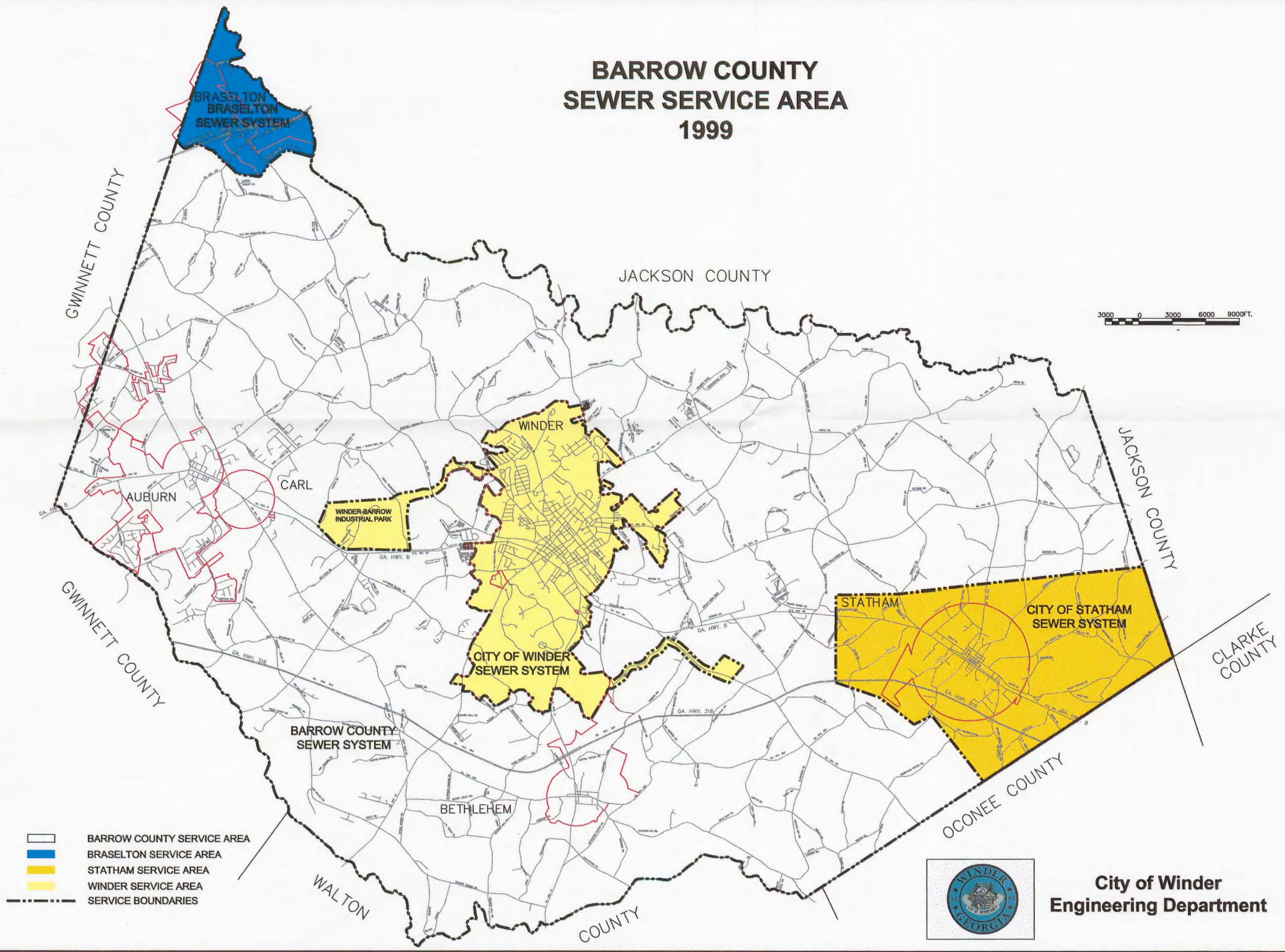
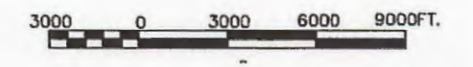
Date completed: **April 12, 1999**

8. Is this the person who should be contacted by state agencies when evaluating whether proposed local government projects are consistent with the service delivery strategy? Yes No

If not provide designated contact person(s) and phone number(s) below:

Chairman, Barrow County Board of Commissioners	Barrow	770-307-3005
Mayor, Town of Braselton	Braselton	706-654-3915
Mayor, City of Statham	Statham	770-725-5455
City Administrator, City of Winder	Winder	770-867-3106

# BARROW COUNTY SEWER SERVICE AREA 1999



- BARROW COUNTY SERVICE AREA
- BRASELTON SERVICE AREA
- STATHAM SERVICE AREA
- WINDER SERVICE AREA
- SERVICE BOUNDARIES



**City of Winder  
Engineering Department**



**SERVICE DELIVERY STRATEGY**  
**SUMMARY OF SERVICE DELIVERY ARRANGEMENTS**

Instructions:

Make copies of this form and complete one for each service listed on page 1, Section III. Use exactly the same service names listed on page 1. Answer each question below, attaching additional pages as necessary. If the contact person for this service (listed at the bottom of the page) changes, this should be reported to the Department of Community Affairs.

County: **Barrow** Service: **Transportation: Road Maintenance**

1. Check the box that best describes the agreed upon delivery arrangement for this service:
- Service will be provided county-wide (i.e., including all cities and unincorporated areas) by a single service provider. (If this box is checked, identify the government, authority or organized providing the service.)
  - Service will be provided only in the unincorporated portion of the county by a single service provider. (If this box is checked, identify the government, authority or organization providing the service.)
  - One or more cities will provide this service only within their incorporated boundaries, and the service will not be provided in unincorporated areas. (If this box is checked, identify the government(s), authority or organization providing the service.)
  - One or more cities will provide this service only within their incorporated boundaries, and the county will provide the service in unincorporated areas. (If this box is checked, identify the government(s), authority or organization providing the service.)
  - Other. (If this box is checked, attach a legible map delineating the service area of each service provide, and identify the government, authority, or other organization that will provide service within each service area.)

2. In developing the strategy, were overlapping service areas, unnecessary competition and/or duplication of this service identified?  Yes  No

If these conditions will continue under the strategy, attach an explanation for continuing the arrangement (i.e., overlapping but higher levels of service (See O.C.G.A. 36-70-24(1)), overriding benefits of the duplication, or reasons that overlapping service areas or competition cannot be eliminated).

If these conditions will be eliminated under the strategy, attach an implementation schedule listing each step or action that will be taken to eliminate them, the responsible party and the agreed upon deadline for completing it.

3. List each government or authority that will help to pay for this service and indicate how the service will be funded (e.g., enterprise funds, user fees, general funds, special service district revenues, hotel/motel taxes, franchise taxes, impact fees, bonded indebtedness, etc.)

Local Government or Authority: Funding Method:

Barrow County	S.P.L.O.S.T. & General Fund
City of Auburn	S.P.L.O.S.T.
Town of Braselton	S.P.L.O.S.T.
Town of Bethlehem	S.P.L.O.S.T. & General Fund
Town of Carl	S.P.L.O.S.T. & General Fund
City of Statham	S.P.L.O.S.T.
City of Winder	S.P.L.O.S.T. & General Fund

4. How will the strategy change the previous arrangements for providing and/or funding this service within the county?

**No change**

5. List any formal service delivery agreements or intergovernmental contracts that will be used to implement the strategy for this service:

Agreement Name: Contacting Parties: Effective and Ending Dates:

Master Service Delivery Agreement		

6. What other mechanisms (if any) will be used to implement the strategy for this service (e.g., ordinances, resolutions, local acts of the General Assembly, rate or fee changes, etc.), and when will they take effect?

**None**

7. Person completing form: **Keith Lee**

Phone number: **770-307-3115**

Date completed: **April 12, 1999**

8. Is this the person who should be contacted by state agencies when evaluating whether proposed local government projects are consistent with the service delivery strategy?  Yes  No

If not provide designated contact person(s) and phone number(s) below:

Mayor, City of Auburn	Auburn	770-963-4002
Chairman, Barrow County Board of Commissioners	Barrow	770-307-3005
Mayor, Town of Bethlehem	Bethlehem	770-867-0702
Mayor, Town of Braselton	Braselton	706-654-3915
Mayor, Town of Carl	Carl	770-867-1308
Mayor, City of Statham	Statham	770-725-5455
City Administrator, City of Winder	Winder	770-867-3106





**SERVICE DELIVERY STRATEGY**  
**SUMMARY OF SERVICE DELIVERY ARRANGEMENTS**

Instructions:

Make copies of this form and complete one for each service listed on page 1, Section III. Use exactly the same service names listed on page 1. Answer each question below, attaching additional pages as necessary. If the contact person for this service (listed at the bottom of the page) changes, this should be reported to the Department of Community Affairs.

County: **Barrow** Service: **Water**

1. Check the box that best describes the agreed upon delivery arrangement for this service:

- Service will be provided county-wide (i.e., including all cities and unincorporated areas) by a single service provider. (If this box is checked, identify the government, authority or organized providing the service.)
- Service will be provided only in the unincorporated portion of the county by a single service provider. (If this box is checked, identify the government, authority or organization providing the service.)
- One or more cities will provide this service only within their incorporated boundaries, and the service will not be provided in unincorporated areas. (If this box is checked, identify the government(s), authority or organization providing the service.)
- One or more cities will provide this service only within their incorporated boundaries, and the county will provide the service in unincorporated areas. (If this box is checked, identify the government(s), authority or organization providing the service.)
- Other. (If this box is checked, attach a legible map delineating the service area of each service provide, and identify the government, authority, or other organization that will provide service within each service area.)

2. In developing the strategy, were overlapping service areas, unnecessary competition and/or duplication of this service identified? Yes No

If these conditions will continue under the strategy, attach an explanation for continuing the arrangement (i.e., overlapping but higher levels of service (See O.C.G.A. 36-70-24(1)), overriding benefits of the duplication, or reasons that overlapping service areas or competition cannot be eliminated).

If these conditions will be eliminated under the strategy, attach an implementation schedule listing each step or action that will be taken to eliminate them, the responsible party and the agreed upon deadline for completing it.

3. List each government or authority that will help to pay for this service and indicate how the service will be funded (e.g., enterprise funds, user fees, general funds, special service district revenues, hotel/motel taxes, franchise taxes, impact fees, bonded indebtedness, etc.)

Local Government or Authority: Funding Method:

BCW&SA	User Fees
City of Auburn	User Fees & Grants
Town of Braselton	User Fees
City of Statham	User Fees
City of Winder	User Fees

4. How will the strategy change the previous arrangements for providing and/or funding this service within the county?

No change

5. List any formal service delivery agreements or intergovernmental contracts that will be used to implement the strategy for this service:

Agreement Name: Contacting Parties: Effective and Ending Dates:

Master Service Delivery Agreement		
Water Supply and Sale Agreement	BCW&SA and Winder	Effective 1-1-1996 Ending 12-31-2000
Water Supply Agreement	BCW&SA and Statham	Effective 5-14-1991 Ending 5-14-2031
Wholesale Water Contract	BCW&SA and Gwinnett	Effective 12-6-1995 Ending 12-6-2005

6. What other mechanisms (if any) will be used to implement the strategy for this service (e.g., ordinances, resolutions, local acts of the General Assembly, rate or fee changes, etc.), and when will they take effect?

None

7. Person completing form: Keith Lee

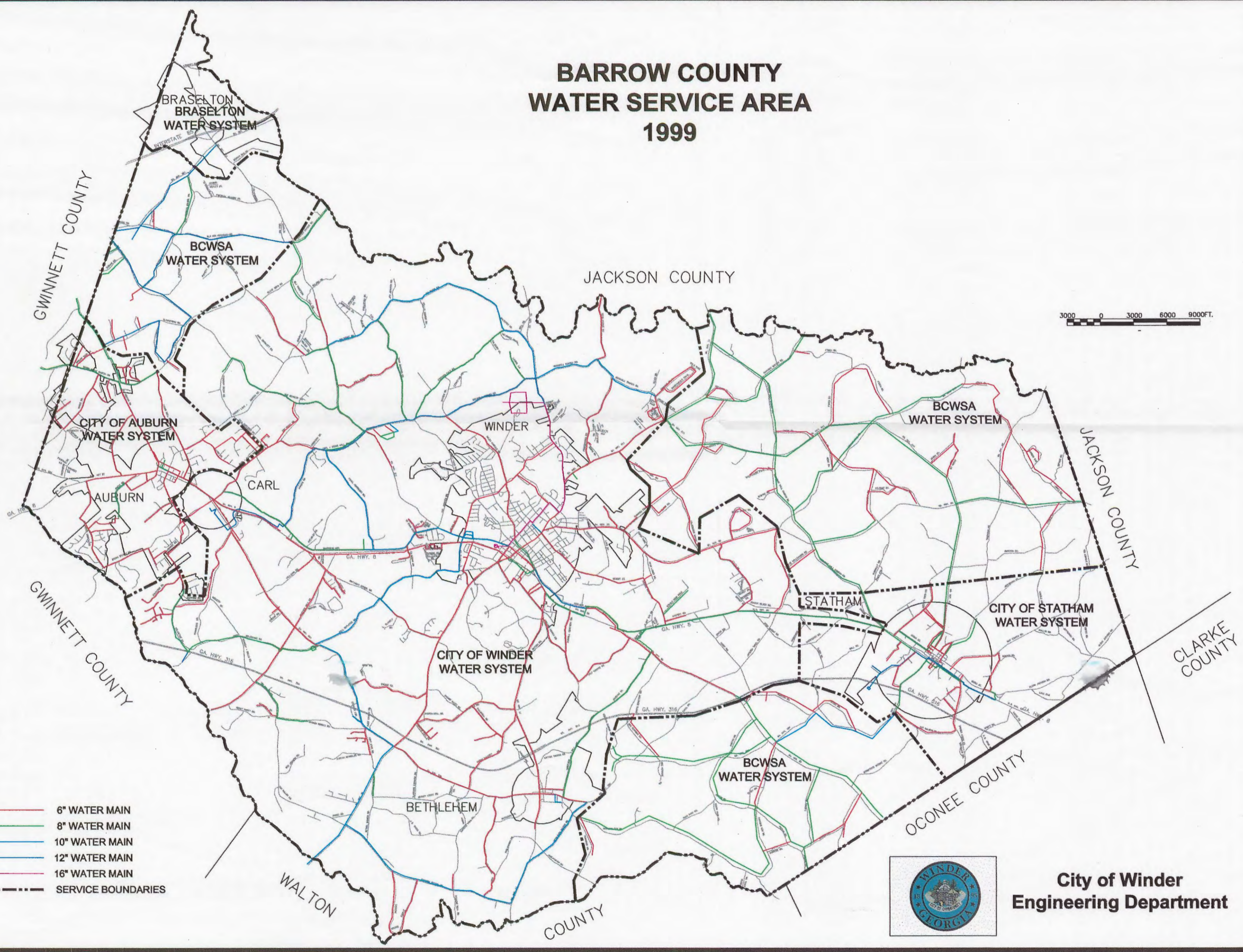
Phone number: 770-307-3115 Date completed: April 12, 1999

8. Is this the person who should be contacted by state agencies when evaluating whether proposed local government projects are consistent with the service delivery strategy? Yes No

If not provide designated contact person(s) and phone number(s) below:

Mayor, Town of Braselton	Braselton	706-654-3915
Mayor, City of Auburn	Auburn	770-963-4002
Chairman, Barrow County Board of Commissioners	Barrow	770-307-3005
Mayor, City of Statham	Statham	770-725-5455
City Administrator, City of Winder	Winder	770-867-3106

# BARROW COUNTY WATER SERVICE AREA 1999



- 6" WATER MAIN
- 8" WATER MAIN
- 10" WATER MAIN
- 12" WATER MAIN
- 16" WATER MAIN
- SERVICE BOUNDARIES



**City of Winder  
Engineering Department**



**SERVICE DELIVERY STRATEGY**  
**SUMMARY OF LAND USE AGREEMENTS**

**Instructions:**

Answer each question below, attaching additional pages as necessary. Please note that any changes to the answers provided will require updating of the service delivery strategy. If the contact person for this service (listed at the bottom of this page) changes, this should be reported to the Department of Community Affairs.

**County:**

1. What incompatibilities or conflicts between the land use plans of local governments were identified in the process of developing the service delivery strategy?

No incompatibilities or conflicts between land use plans of local governments were identified during the development of the service delivery strategy. Barrow County and each municipality adopted a joint Comprehensive Plan in 1992. In 1997 Barrow County and each municipality amended the joint Comprehensive Plan.

2. Check the boxes indicating how these incompatibilities or conflicts were addressed: N/A

*Note: If the necessary plan amendments, regulations, ordinances, etc., have not yet been formally adopted, indicate when each of the affected local governments will adopt them.*

- amendments to existing comprehensive plans
- adoption of joint comprehensive plan
- other measures (amend zoning ordinances, add environmental regulations, etc.)

If "other measures" was checked, describe these measures:

3. Summarize the process that will be used to resolve disputes when a county disagrees with the proposed land use classification(s) for areas to be annexed into a city. If the conflict resolution process will vary for different cities in the county, summarize each process. The County and each City has adopted the same process.

- 1) The City will notify the County in writing of proposed annexation and zoning classification.
- 2) The County must notify the City of objections within 30 days or lose the right to object to the proposed annexation or zoning classification.
- 3) If the County objects the City must respond in writing to the County within 30 days by either agreeing to the County's stipulations; stopping the annexation; seeking court judgment; initiating a thirty day maximum mediation process

4. What policies, procedures and/or processes have been established by local governments (and water and sewer authorities) to ensure that new extraterritorial water and sewer service will be consistent with all applicable land use plans and ordinances?

Barrow County and the municipalities within the County Limits have adopted a joint land use plan. Also, the water and sewer services have pre-established territories. Furthermore, between 90 and 95 percent of Barrow County has access to a public water system. The sewage providers of Barrow County also have pre-established territories and operate under the same joint land use plan for the entire county. Any new extraterritorial extensions or improvements to water or sewer must be requested in writing by the receiving jurisdiction. +

5. Person completing form: Keith Lee

Phone number: 770-307-3115

Date completed: April 12, 1999

6. Is this the person who should be contacted by state agencies when evaluating whether proposed local government projects are consistent with land use plans of applicable jurisdictions?  Yes  No

If not provide designated contact person(s) and phone number(s) below:

Mayor, City of Auburn	Auburn	770-963-4002
Chairman, Barrow County Board of Commissioners	Barrow	770-307-3005
Mayor, Town of Bethlehem	Bethlehem	770-867-0702
Mayor, City of Braselton	Braselton	706-654-3915
Mayor, Town of Carl	Carl	770-867-1308
Mayor, City of Statham	Statham	770-725-5455
City Administrator, City of Winder	Winder	770-867-3106



**SERVICE DELIVERY STRATEGY  
CERTIFICATIONS**

**Instructions:**

This page must, at a minimum, be signed by an authorized representative of the following governments: 1) the county; 2) the city serving as the county seat; 3) all cities having 1990 populations of over 9,000 residing within the county; and 4) no less than 50% of all other cities with a 1990 population of between 500 and 9,000 residing within the county. Cities with 1990 populations below 500 and authorities providing services under the strategy are not required to sign this form, but are encouraged to do so. Attach additional copies of this page as necessary.

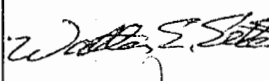
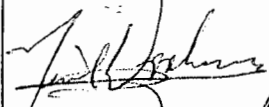




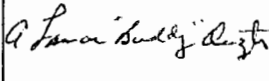
**SERVICE DELIVERY STRATEGY FOR BARROW COUNTY**

We, the undersigned authorized representatives of the jurisdictions listed below, certify that:

1. We have executed agreements for implementation of our service delivery strategy and the attached forms provide an accurate depiction of our agreed upon strategy (O.C.G.A. 36-70-21);
2. Our service delivery strategy promotes the delivery of local government services in the most efficient, effective, and responsive manner (O.C.G.A. 36-70-24 (1));
3. Our service delivery strategy provides that water or sewer fees charged to customers located outside the geographic boundaries of a service provider are reasonable and are not arbitrarily higher than the fees charged to customers located within the geographic boundaries of the service provider (O.C.G.A. 36-70-24 (2));
4. Our service delivery strategy ensures that the cost of any services the county government provides (including those jointly funded by the county and one or more municipalities) primarily for the benefit of the unincorporated area of the county are borne by the unincorporated area residents, individuals, and property owners who receive such service (O.C.G.A. 36-70-24 (3)).

SIGNATURE:	NAME: (Please print or type)	TITLE:	JURISDICTION:	DATE:
	Walter E. Elder, III	Commission Chairman	Barrow County	6-4-99
	Neal Woollover	Mayor	Auburn	6-10-99
	Henry Braselton	Mayor	Braselton	6-11-99
	Charles Bell	Mayor	Bethlehem	6-18-99
	David Brock	Mayor	Carl	6/8/99
	Robert Bridges	Mayor	Statham	6-4-99
	A. Lamar "Buddy" Ouzts	Mayor	Winder	6-4-99
	Terry Hollifield	BCW&SA Chairman	See Water Service Map	
	Vaughn Reynolds	Barrow County Airport Authority	Barrow County	

Per instruction by the Department of Community Affairs, Barrow County and the same cities required to adopt the Service Delivery Strategy are requesting the July 1 deadline to be extended for 120 (one hundred and twenty) days.

SIGNATURE:	NAME:	TITLE:	JURISDICTION:	DATE:
	Walter E. Elder, III	Commission Chairman	Barrow County	6-18-99
	Neal Woolover	Mayor	Auburn	6-10-99
	Henry Braselton	Mayor	Braselton	6-11-99
	Charles Bell	Mayor	Bethlehem	6-18-99
	David Brock	Mayor	Carl	6/6/99
	Robert Bridges	Mayor	Statham	6-4-99
	A. Lamar "Buddy" Ouzts	Mayor	Winder	6-4-99
	Terry Hollifield	BCW&SA Chairman	See Water Service Map	
	Vaughn Reynolds	Barrow County Airport Authority	Barrow County	